



Bureau of Planning and Sustainability

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## MEMO

**DATE:** July 22, 2015

**TO:** Planning and Sustainability Commission

**FROM:** Community Involvement Committee

**SUBJECT:** Evaluation of Community Engagement in the Comprehensive Plan Update Process

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This memo presents an overview of the community engagement activities in the process of the Comprehensive Plan Update, organized by each distinct phase of the process from 2012 to the present. This corresponds to Tasks 3 and 4 of the state-mandated Periodic Review process. Lessons learned in the process are summarized based on Community Involvement Committee members' observations and discussions, and feedback from City staff and the general public.

### Foundation

The Comprehensive Plan Update (CPU) process was informed by goals and principles laid out in a number of key documents, including Goal 1 of the Statewide Planning Goals and Guidelines, City of Portland Public Involvement Principles, and the Public Participation principles in the Portland Plan. The main guide for the public involvement process is the seven principles laid out in the [Comprehensive Plan Update Public Involvement Principles and Performance Measures](#) established by the Community Involvement Committee (CIC) for the Comprehensive Plan. These are Public Involvement Advisory Council-adopted principles that the CIC embraced as the guide for the Comprehensive Plan public engagement process.

## ***Comprehensive Plan Update Public Involvement Principles and Performance Measures***

### **Principle 1: Partnership**

*Community members have a right to be involved in decisions that affect them. Participants can influence decision-making and receive feedback on how their input was used. The public has the opportunity to recommend projects and issues for government consideration.*

### **Principle 2: Early Involvement**

*Public involvement is an early and integral part of issue and opportunity identification, concept development, design, and implementation of city policies, programs, and projects.*

### **Principle 3: Building Relationships and Community Capacity**

*Public involvement processes invest in and develop long-term, collaborative working relationships and learning opportunities with community partners and stakeholders.*

### **Principle 4: Inclusiveness and Equity**

*Public dialogue and decision-making processes identify, reach out to, and encourage participation of the community in its full diversity. Processes respect a range of values and interests and the knowledge of those involved. Historically excluded individuals and groups are included authentically in processes, activities, and decision and policy making. Impacts, including costs and benefits, are identified and distributed fairly.*

### **Principle 5: Good Quality Process Design and Implementation**

*Public involvement processes and techniques are well-designed to appropriately fit the scope, character, and impact of a policy or project. Processes adapt to changing needs and issues as they move forward.*

### **Principle 6: Transparency**

*Public decision-making processes are accessible, open, honest, and understandable. Members of the public receive the information they need, and with enough lead time, to participate effectively.*

### **Principle 7: Accountability**

*City leaders and staff are accountable for ensuring meaningful public involvement in the work of city government.*

## **Chronology**

The following is a brief overview of the Task 3 and 4 Comprehensive Plan timeline. For more detailed information, see the memos summarizing each stage of outreach (listed in Appendix B). Tasks 3 and 4 exist within a larger multi-year Periodic Review work plan, as follows:

- **Task 1 – Community Engagement Plan.** This included creation of the CIC and development of a community engagement plan. This was acknowledged by the state in 2010 and 2011, with subsequent public involvement reporting requirements for tasks 3, 4 and 5 still outstanding.

- **Task 2 – Factual Basis.** Adopted by City Council in September 2012, this included Economic Opportunities Analysis (subsequently amended), Housing Needs Analysis, Infrastructure Condition and Capacity Analysis, Natural Resources Inventory, and Buildable Lands Inventory. This was acknowledged by the state in 2014.
- **Task 3 – Consideration of Alternatives.** This involved identifying the consequences of different patterns of development. The Growth Scenario Reports and updated Economic Opportunities Analysis recommended recently by the PSC are intended to fulfill portions of this requirement.
- **Task 4 – Policy Choices.** This is the recommended plan, including land use map, policies, and public facilities plans (Citywide Systems Plan).
- **Task 5 – Implementation.** Zoning code and map projects are underway to implement new land use designations and policies.

<b>Periodic Review Task 3 and 4 Timeline Details</b>			
<b>Product</b>	<b>Date</b>	<b>What was included</b>	<b>Function</b>
<b>Initial Growth Scenarios Report</b>	Early 2013	Performance Measures, Alternate Growth Scenarios	Establish measures for the evaluation of the draft plan alternatives, based on the Portland Plan. Present several growth alternatives to inform subsequent plan development.
<b>Working Draft Part 1</b>	January 2013	Draft Goals and Policies	Establish initial draft of Comprehensive Plan policy. Comments from public and PEGs on this document guided staff in the subsequent development of the Proposed Draft.
<b>Working Draft Part 2</b>	October 2013	Draft Map, Citywide Systems Plan	Establish initial draft of map and project lists. Comments from public and PEGs on this document guided staff in the subsequent development of the Proposed Draft.
<b>Proposed Draft</b>	July 2014	Goals and Policies, Citywide Systems Plan Comprehensive Plan Map, Transportation Systems Plan	Staff-written proposal to Planning and Sustainability Commission (PSC), based on feedback on Working Drafts. Testimony provided by the public informed PSC’s development of the Recommended Draft.
<b>Updated Growth Scenario Report and EOA</b>	May 2015	Evaluation of Proposed Plan, Economic (Goal 9) Analysis	Evaluate the Proposed Draft against several possible alternatives, using performance measures selected earlier. The Updated EOA serves to document employment land supply analysis and updated conclusions, consistent with the Proposed Draft.
<b>Recommended Draft</b>	August 2015 <i>(expected)</i>	Goals and Policies, Citywide Systems Plan, Comprehensive Plan Map, Transportation Systems Plan	PSC-approved draft submitted to City Council. Testimony provided by the public will inform City Council’s final Adopted Comprehensive Plan.

It is also important to note that the Comprehensive Plan was built on the foundation of the Portland Plan (adopted in April 2012), which included a substantial public involvement process. Much of the public feedback from the Portland Plan process also informed the Comprehensive Plan policy and map development.

During this time period, *Central City 2035*, a parallel comprehensive planning project for the Central City, was also underway, with its own public process. The Central City 2035 plan is expected to be an amendment to the Comprehensive Plan after its adoption.

## ***2012: Spreading the Word***

**Public Involvement Objective:** Collect early information to inform concept development.

**Product:** Working Draft Part 1 (released January 2013)

During 2012, Bureau of Planning and Sustainability (BPS) staff provided information about the Comprehensive Plan Update (CPU) process and content and took in feedback at standing meetings of neighborhood and interest-based organizations, reaching over 2000 people. Staff followed a basic rule: go to people where they are already gathered rather than asking them to come to staff. This approach was chosen deliberately to be respectful of the public's limited and valuable time, particularly given the length and depth of the Comprehensive Plan process.

The Comprehensive Plan Update webpage was created in 2012, and the monthly Comprehensive Plan E-News debuted in August 2012. By the end of the year, it had 5000 subscribers.

Eight CPU Policy Expert Groups (PEGs) were formed in May 2012 and met monthly for a year. The PEGs consisted of approximately 10 to 25 members each, representing community, professional, and agency viewpoints (about 50:50 community members and government agency staff), as well as specific skills and expertise that related to each PEG topic. The composition and the operating format of the PEGs was deliberately designed to invite stakeholders to step inside the policy development process to increase transparency and build ownership. The design of the PEGs enabled productive cross-disciplinary discussions that were valuable for vetting and elaborating on earlier drafts. Because the PEG meetings were open to the public, and all materials were posted, there was broader public participation in the review of early and emerging draft policies. The discussions at the PEG meetings informed the development of the Working Draft of the Comprehensive Plan and subsequently informed changes incorporated in the Proposed Draft of the Comprehensive Plan.

The Working Draft Part 1 was developed by staff during the last part of 2012, based on initial direction set in the Portland Plan, the adopted background reports<sup>1</sup>, public feedback, and guidance from the PEGs.

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<sup>1</sup> Task 2 as described above.

## **2013: Early Discussion**

**Public Involvement Objectives:** Provide information about and collect public feedback on the Working Draft Parts 1 and 2, and growth scenarios, particularly focused on groups not reached by earlier outreach activities.

**Product:** Working Drafts Part 1 and 2.

The Working Draft of the Comprehensive Plan was released in January 2013. Comments were accepted on the Working Draft Part 1 through the end of April 2013.

The Comprehensive Plan Update community involvement activities for this phase kicked off in January 2013. Efforts focused on raising awareness and gathering community input on the Working Draft Part 1. Workshops were held at the District Coalition offices and at a business-focused event and an environmental-focused event. In this period, there were also 65 community presentations and 4 staff-tabled events with about *1,400 participants*. All of this outreach continued to take place at events and activities where people were already gathering.

The Policy Expert Groups that were formed in 2012 continued meeting through mid-2013, now crafting recommendations to staff that informed the development of the Proposed Draft.

In the spring of 2013, “District Mapping Conversations” were held to build capacity and familiarity with the Comprehensive Plan. District Liaisons led the 10 workshops, which were targeted to each specific coalition’s concerns, followed by discussion, and a mapping exercise. These interactive exercises focused on topics addressed in the Comprehensive Plan such as centers and corridors, connectivity, scale, land use, and economic growth.

In the summer of 2013, BPS staff conducted targeted outreach to youth, people of color, and low-income residents. Sixteen tabling activities were held from June through August, primarily at popular community events where people would already be gathering for other activities. Tabling activities for adults, youth, and children included creating “postcards” expressing their affinity for special places, and a mapping exercise related to Comprehensive Plan policy.

In the fall of 2013, the focus shifted to the Working Draft Part 2, which included the first “Map App” and the Citywide Systems Plan (infrastructure plan). The Map App was released on October 2<sup>nd</sup> and comments were accepted through December 31, 2013. BPS staff provided information about the Working Draft at 51 community meetings, and held 33 training events on the Map App. There were also three District Mapping Conversations in the East, West, and North Districts with a focus on area-specific issues. *1,100 comments* were received from outreach during this period.

The Map App, an interactive online map display with multiple layers of information, proved to be an extremely effective outreach and engagement tool during this phase. For the first time, people could receive a tutorial and have access to a tremendous amount of data online, which they could review at their convenience. At this stage, the Map App also allowed members of the public to see comments logged by other people, which led to online conversations. The Map App was supported by a Companion Guide and a Mini Companion Guide (translated into Spanish, Russian, Chinese and Vietnamese), documents that helped the public understand and use the Map App more effectively.

During 2013, early work on Task 5 projects began. Project leads went to neighborhood associations, owners of large sites, and other stakeholders who might be particularly affected by the projects, to provide information and collect feedback.

### ***2014: Proposed Draft Development and Public Review***

**Public Involvement Objective:** Integrate feedback from previous stages into the Proposed Draft. Bring in early information to inform the development of alternatives for the Early Implementation projects. Bring in public feedback on the Proposed Draft.

**Product:** Proposed Draft

During winter and spring 2014, staff incorporated feedback into writing the Proposed Draft. During this time, staff continued to attend community meetings and provide updates on the Comprehensive Plan. District Liaisons also worked with place-based groups such as neighborhood associations to refine map proposals.

The Portland Bureau of Transportation (PBOT) convened a Transportation Expert Group (TEG) in January 2014 to advise the further development of the TSP update, building from earlier TEG work. TEG members, some of whom had been involved in the preceding PEGs (particularly the Network PEG), represent a variety of organizations and interests, including government agencies, geographic-based groups, and interest-based groups. This group met regularly throughout 2014 and 2015 to provide feedback to PBOT staff.

In early 2014, staff began research and assessment phases for early implementation projects (Task 5 of the Comprehensive Plan). Two of the projects, the Campus Institutions Zoning Project and the Mixed Use Zones Project, also formed public advisory committees which have met monthly to review the research and consider alternatives. Staff for these projects also presented to neighborhood associations, institutions, and interested community groups. For the Mixed Use Zones Project, public feedback was also collected through activities including a series of neighborhood walks and public workshops.

The Comprehensive Plan Proposed Draft, including policy and the map (showing property-specific changes), was released in July 2014. The map was integrated into a new version of the Map App, which included a form for providing legal testimony online.

In summer and fall 2014, the community involvement approach focused on increasing awareness of the Comprehensive Plan Proposed Draft and supporting community members in providing effective testimony.

- The release of the Proposed Draft, and the opportunity to provide testimony on it, was advertised through ads in community papers, content in the Comp Plan E-Newsletter, and District Liaison email distribution lists.
- Measure 56 mailings about the Proposed Draft were sent to 40,000 property owners in July and August of 2014. Mailings included information about the website and the phone number for the Comprehensive Plan Helpline.
- The Comprehensive Plan Helpline was staffed from July 2014 to the present, and is expected to remain staffed through the final adoption of the Comprehensive Plan. From July 2014 to the close of testimony, staff handled about 1,440 calls.

- Copies of the Draft Comprehensive Plan, Companion Guide and TSP were distributed to all Multnomah County library branches in the City of Portland.
- The Planning and Sustainability Commission held two briefings and five public hearings from September 2014 through February 2015. The final public hearing, in February 2015, was focused on TSP topics, and an updated project list published by PBOT in January.
- Testimony was also collected in the form of letters, emails, and online Map App comments. The public record was held open until March 2015 for additional written comments, responding to requests for additional time from several organizations.
- Five videos were posted online, illustrating key concepts of the Comprehensive Plan.
- Throughout this time staff continued to present at community meetings about the Comprehensive Plan.
- District Liaisons held “office hours” at 16 public locations in their districts.
- Three open houses were held, two in venues outside of downtown.
- An Online Open House was made available in the fall with the materials from the physical open houses, and accompanying narrative.
- District Liaisons also reached out to 12 community groups at “Learning and Commenting Sessions” about the Comprehensive Plan. Subsequently, District Liaisons worked with four non-geographic community groups to help them provide effective testimony.
- The Planning and Sustainability Commission also held hearings on the Updated Scenario Report and Economic Opportunities Analysis, in April and June of 2015.

The addition of a helpline and office hours provided a customer-service approach to answering questions and adding a human touch to the often overwhelming amount and complexity of information provided. In particular the helpline provided a way for people without computer access and/or literacy to easily learn more about the Comprehensive Plan. Many of the callers were confused or frightened by the legally-required language in the Measure 56 notices they received, and having the ability to talk with patient, helpful staff was welcome.

### ***2015: Processing and Responding to Testimony***

**Public Involvement Objective:** Help people to provide effective testimony on the Proposed Draft, and communicate about how the Comprehensive Plan process was unfolding.

**Product:** Staff reports to PSC, PSC Recommended Draft

From November 2014 through June 2015, staff resources for outreach were constrained by the need to process each piece of testimony and develop recommendations to the PSC for each of their topic-related work sessions. Over 4,000 individual pieces of testimony were received and included in the legal record.

- District Liaisons and other BPS staff continued to present at community meetings, and continued to work with individuals and organizations who had questions or concerns about the Comprehensive Plan.

- Helpline staff continued to take calls with questions about CPU content and process. About 50 calls have been handled since the close of testimony in March 2015.
- Periodic Review Task 5 projects continued to develop Concept and Discussion drafts, with ongoing advisory group meetings, focus groups, meetings with owners of major sites and other heavily-affected stakeholders, and several workshops.
- Ads encouraging people to provide feedback on the TSP ran in neighborhood newsletters in early 2015.
- An ad encouraging people to stay tuned to the Comprehensive Plan process ran in the Curbsider newsletter in June 2015, sent to all residential households throughout the city in buildings with four or fewer units.

PBOT conducted Transportation System Plan (TSP)-specific outreach in early 2015, in addition to participating in BSP community engagement activities. PBOT presented to District Coalition land use and transportation committees and other geographic-based groups in winter 2015. PBOT's public participation summary report is included in the list of memos already reviewed by the Planning and Sustainability Commission, Appendix B.

The PSC held 12 work sessions from January 2015 through July 2015. In late July 2015, the PSC will vote to recommend the Comprehensive Plan to City Council. The Recommended Draft will be released in August 2015, and City Council hearings are expected in the fall.

BPS staff will do community engagement activities over the summer and fall of 2015 with the goal of providing information about what is in the Recommended Draft and the Task 5 projects; how the process works for the different elements of the CPU; and when, where, and how community members can provide feedback most effectively.

- Legally-required notifications will be sent over the summer and fall to property owners affected by each implementation project, as well as an additional notice of upcoming City Council hearings to those affected by Task 4 Comprehensive Plan Map changes.
- Over the summer and fall, BPS staff will hold at least 12 "office hours" in community locations around the city. These events will be advertised in the legally-required notifications.
- An Open House for all Task 5 projects is expected in the fall. This event will be advertised in the legally-required notifications.
- Additional information sessions with short presentations and Q&A will be held for some of the Task 5 projects. These events will be advertised in the legally-required notifications.
- The Map App will be refreshed in late summer with layers for →Task 4 and Task 5 projects, and will include the ability to provide comments to staff or testimony to the PSC or City Council, depending on the stage of each project. The Map App will be advertised in the legally-required notifications.
- Communications about each draft release and each major public engagement activity will include media and social media announcements, and blog posts.



## Challenges and Lessons Learned

In reviewing the Comprehensive Plan Update process, CIC members and staff identified some notable successes as well as several areas of improvement. Members of the public also identified concerns through the Helpline, testimony on the Proposed Draft, and other feedback venues along the way. This document was informed by the compiled memos written during the process, informal conversations with staff, and by discussions with CIC members at CIC meetings and in one-on-one conversation.

### **Scope**

The Comprehensive Plan Update is an enormous undertaking with many complex elements. The sheer scope of this project made it difficult for community members to wrap their brains around it, even if they were already knowledgeable about land use planning. This problem was exacerbated by the interrelationships between multiple documents, including the Citywide Systems Plan, the Transportation System Plan, the Comprehensive Plan policy document, and the Comprehensive Plan map, not to mention the preceding Portland Plan process and documents.

- *Recommendation: Provide clear messaging about the process, the purpose of every part of a complex planning process, and the relationships between the documents. Present the content in both topic-based ways and geography-based ways.*

### **Committees/advisory groups**

It is always difficult to talk about long-term planning, because it is very difficult for humans to imagine 20 years in the future. To help community members get a hold on the material and the issues, BPS offered a wide variety of engagement activities and methods, including advisory workgroups early in the process.

The early topic-based engagement through the PEGs was very successful. CIC members praised the groups for having diverse rosters (composed 50:50 of staff and community members) representing a wide variety of perspectives, and a thoughtful structure that allowed for sharing of knowledge and opinions without judgment. This represented a marked improvement from the advisory groups for the Portland Plan process, which some criticized as being opaque and exclusive. However, CIC members felt it would have been very useful to continue the PEGs longer through the CPU process (the PEGs were used only during the development of the Part 1 drafts, not during the development of the Proposed Draft). They felt that the workgroups could have been a useful tool both to monitor the further development of topical policies and map changes and also to provide an opportunity to share information and have open discussion of contentious issues.

CIC members also felt that the workgroups provided a venue for community members to hear from other people with different viewpoints, which helped remind them that the CPU must balance a variety of perspectives. If outreach and engagement occurs in too fragmented a way, with small like-minded groups kept separate from each other, the opportunity for dialogue is lost. One member suggested considering emulating the Citizen's Initiative Review Commission process of recruiting randomly-chosen, demographically-representative groups of people to review topics.

- *Recommendation: Create and maintain opportunities for facilitated dialogue among people with different perspectives and meaningful participation in process decision-making, both place-based and issue-based.*

CIC members contributed many hours of their time on a volunteer basis. Some members served on the CIC during the Portland Plan as well as the Comprehensive Plan, adding up to 6 years of CIC service. Several members felt that their participation could have been more effective with some changes. One member suggested that membership in CIC would feel more meaningful and be more productive if members were assigned to represent specific groups or places. Another member expressed that the complexity and timeline of the CPU was hard on CIC members as well as the general public, and that it sometimes felt like staff was trying to meet deadlines, not giving the CIC members enough time to work through issues.

- *Recommendation: Consider assigning community involvement committee members to work with and try to represent the interests of specific groups to which they belong. Make sure committee/advisory group members have the structure and time to consider complex issues. Ensure volunteer committee members are fully aware of project timelines.*

### ***Issue of context***

This phase of the Comprehensive Plan Update process happened to coincide with a development boom in Portland. This was in contrast to the earlier fact-finding (Task 2) phases which occurred during the great recession. This heightened building activity, particularly in neighborhoods located closer to the city center, where the physical environment had been fairly static for decades, created a lot of fear and anxiety about the future, influencing community response to and engagement with the Comprehensive Plan Update. This brought out different groups of stakeholders than had been motivated to participate during the recession.

Many community members expressed anger or concern (through testimony and other feedback) about scale/design/parking requirements of new mixed use and single family developments, demolitions, notification about demolitions and development, and use of historic lots of record to develop on smaller lots. The fact that all of these issues cannot be quickly fixed within the system to their satisfaction can lead to strong feelings of frustration and helplessness. Many people testified about development activity that is already underway, and legally beyond the reach of the longer term Comprehensive Plan map and policy decisions.

- *Recommendation: Provide opportunities and venues for people to express their concerns and work out their issues in the context of the assumption that things change. Provide support for people to figure out how, where and when to most effectively advocate about issues that are not in the purview of the Comprehensive Plan Update.*

## ***Timeline***

The Proposed Draft Comprehensive Plan was released in July 2014, and testimony was accepted through mid-March of the following year. Seventy four pieces of testimony were received during that time requesting that the testimony deadline be extended. Much of this concern arose from the coordination between the Comprehensive Plan map and the early implementation project on Mixed Use Zoning. The MUZ project established the code for new zones associated with new commercial designations assigned in the Comprehensive Plan map, and many community members were very concerned that they would not be able to see the final zoning code until after the land use designations had been approved by the Planning and Sustainability Commission.

Many people were confused by the planning process, which often involves development of policy before development of detailed regulations. The difference between policy and regulation is not always apparent to the general public. Many people were also confused by the difference between a Comprehensive Plan map and a zoning map.

Concern was also expressed through testimony and calls to the Helpline that the process is taking too much time, and regulatory changes are needed sooner. It was evident from some testimony that some audiences were experiencing process fatigue, having difficulty maintaining participation in a multi-year process. Some organizations and individuals who participated in the earlier phases of the Portland Plan or PEGs did not understand the relationship between their early involvement and the subsequent drafts.

- *Recommendation: Provide sufficient time for people to understand and respond to proposals after they are made available. Provide much clearer information about the overall planning process, and the way it is implemented through subsequent zoning.*

## ***Messaging about process***

One issue that arose during the testimony period was the need to communicate more clearly about how the feedback (comments, testimony, etc.) solicited during engagement activities would be considered and weighed in the decision-making processes. While much of the feedback that came in early on influenced and informed the development of the Proposed Draft, it was not made clear what was included and what was not. Community members who had weighed in early felt betrayed when their voice was not included in the Proposed Draft. Community members who had weighed in early on general concepts like concentrating density and growth around centers and corridors were surprised by the release of proposed property-specific changes or very specific policy items, and felt that they should have been able to weigh in on those specific proposals before they were incorporated into the Proposed Draft.

Community members were also concerned about the development of staff reports, which were provided to the Planning and Sustainability Commission to support their work sessions between January and June 2015. Because the testimony deadline was extended, additional testimony was still being received even as the PSC debated earlier testimony, and staff analysis of earlier testimony was being submitted. Some community members expressed concern that their testimony was not being given full consideration by the Planning and Sustainability Commission if it was not received in time to be

incorporated into the relevant staff report. Staff subsequently published recommendations related to later testimony.

- *Recommendation: Increase transparency in the decision-making process. Focus particularly on tracking what public feedback is received, and provide clear information about how it is considered and weighed against other variables at each stage of the process.*

### ***Allocating resources fairly***

BPS community engagement resources were allocated during this process in a responsive way. Because of this, more resources were disproportionately dedicated to some areas, some groups, and some individuals, rather than dedicated to increasing engagement with areas or groups that were not represented in the process.

- *Recommendation: Define clear parameters early in the process about how staff time and other resources will be allocated.*

### ***General challenge of engaging people in planning***

It can be very difficult to engage community members on land use planning projects unless it directly affects their neighborhood, and the earlier, broader conversations both on mapping and policy went unnoticed by many people who were jolted by the specific map proposed in July. CIC members stressed that early involvement is critical, both to bring in as many voices as possible, and also to give time for community members to understand the process and the content, and feel less overwhelmed and intimidated. CIC members also identified that fear is, unfortunately, often a strong motivator to people to bring their attention to a process.

- *Recommendation: Provide early involvement opportunities that are concrete, and when possible, geographically-specific to engage people who might otherwise not jump in to a planning process.*

### ***Engaging under-represented communities in particular***

Outreach activities specifically targeted at under-represented groups in summer 2013 were successful in making one-time contacts. CIC members recognized this effort, but noted that it should be embedded in relationship-building work.

Engaging under-represented people is difficult, and is more effectively done where trust has developed naturally over time through positive experiences and outcomes. CIC members noted that the Comprehensive Plan process has been able to use new City-developed infrastructure for engagement, such as Venture Portland, the Community Engagement Liaison program and the Diversity and Civic Leadership program, which should continue to be nurtured. BPS has also relied heavily on the District Liaison team to do engagement through existing relationships. While some of these outreach efforts resulted in substantial testimony (particularly work with the Community Alliance of Tenants), reaching under-represented communities continues to be a challenge for long-term planning. CIC members also stressed the importance of outreach to young people and renters, who are typically under-represented in planning processes.

BPS translated key documents and offered interpretation services for the Comprehensive Plan Helpline, but they were not heavily used.

- *Recommendation: Develop relationships by investing staff time and other resources in working with under-represented communities. Continue to seek more effective ways to talk about issues in ways that are relevant and meaningful to community members, particularly those who may be most affected by decisions. Continue to develop relationships with community leaders who can open doors for staff.*

The extent of CPU outreach distribution is not clearly known, because demographic information was not captured for many participants.

- *Recommendation: Collect more demographics to track the distribution of outreach.*

### **Inter-Agency Coordination**

CIC members identified a lack of inter-bureau and inter-agency coordination as a hampering factor in outreach, reducing the clarity and effectiveness of communication. CIC members observed that the public is often confused or frustrated by what appears to be inefficiency. Even when there is behind-the-scenes coordination among bureaus and/or different public agencies, there is often an appearance of “the right hand doesn’t know what the left hand is doing.” Often, staff presents information about the particular project they’re familiar with, but is not conversant about other related City- or other agency-sponsored projects. Opportunities for outreach and education are missed when bureaus don’t coordinate their efforts – particularly because the public has limited time and appetite for public meetings. Making public meetings more versatile (in terms of what information is shared) is respectful of people’s time. Additionally, messaging about processes and projects should be more consistent and should highlight how projects are interrelated (e.g., rooted in the same set of guiding principles or policies; coincident in timing and location; etc.) to more effectively weave together seemingly disparate efforts.

- *Recommendation: Increase inter-bureau outreach coordination for large planning efforts. Any time there is an advertised gathering of people to learn about a project, staff should take advantage of the opportunity to talk about other projects under consideration, and how they are all related. Staff should take the time to coordinate with other bureaus so that messaging is consistent and conveys the interrelationship between the policy basis and desired outcomes of different projects.*

### **Tools**

CIC members agreed that technology-based tools were very valuable in the CPU process, allowing a wider group of people to participate in a wider variety of ways. People who might not be able to come to a meeting or a hearing could make their voices heard. The Comprehensive Plan Update website was useful, but hard to find and difficult to navigate. The Map App was very well-received, and collected more than half the received testimony. BPS steadily increased use of social media throughout the process, and CIC members identified that as a valuable outreach tool.

- *Recommendation: Make project website distinctive and easy to find and navigate. Increase use of and variety of tools used for social media.*

Balancing out the technological tools, it is important to have personal, one-on-one human interactions. Tools like workshops, the Comprehensive Plan Helpline, and Comp Plan Office Hours allowed people who could not or preferred not to use technological tools to get the answers they needed and provide input to the process. While this commitment of staff time is expensive, there is clear demonstrated value.

- *Recommendation: Increase awareness of opportunities for conversations with human beings about planning projects, one-on-one help with questions about specific properties.*

Mailings sent to property owners are both an opportunity and a challenge. They provide an opportunity to communicate with people who may otherwise not be at all engaged. However, there are legal requirements for language that can create an intimidating look and tone to these mailings. Recipients need to know how to proceed with next steps without overwhelming them with too much information.

- *Recommendation: Use legally-required mailings to provide effective information and easy access to more information and engagement.*

CIC members noted that outreach at existing community events, such as farmers markets and festivals, is a good way to connect with those who would not get involved any other way. However, the one-time nature of those events makes it difficult to continue to build on that engagement or to track it, creating awareness but not depth of engagement. While many people signed up at these events to receive E-News updates, it is not known whether any of them engaged further in the Comprehensive Plan Update process.

- *Recommendation: Identify ways to follow up on one-time engagement opportunities such as street fairs.*

# Appendix A: Measuring Up to the Principles

Principle	Measures	Relevant Comprehensive Plan Update Activities
Partnership	Describe efforts made by City staff to report results and findings of previous outreach phases throughout the Comprehensive Plan Update process.	Staff summary memos to CIC, available on <a href="#">website</a> and presented at PSC Briefings
	Describe the influence of partnerships and follow-up activities conducted by staff for specialized outreach to ensure the opinions and needs of various communities are heard.	<ul style="list-style-type: none"> <li>• 4 representatives from DCL Partners served on the <a href="#">Infrastructure Equity PEG</a></li> <li>• <i>See Building Relationships and Community Capacity section above</i></li> </ul>
	% of people who complete evaluation forms at each stage of the process who feel positive that their feedback at events, polling, etc. is being heard.	This information was not collected.

	# of City(BPS)-hosted meetings (e.g. PEG, CIC, PSC)	Comprehensive Plan Update <a href="#">PEGs</a> : 105 meetings <a href="#">Community Involvement Committee</a> : 15+ meetings <a href="#">Planning and Sustainability Commission</a> : 19+ CPU hearings, briefings, work sessions <a href="#">Mixed Use Zones Project Advisory Committee</a> : 14 PAC meetings, 7 neighborhood walkabouts, 4 public open houses <a href="#">Institutional Zones Project Advisory Committee</a> : 10 meetings <a href="#">Employment Zones</a> : 4 focus groups, meetings with neighborhood associations, business associations, property owners <a href="#">Transportation Expert Group</a> : 10 meetings
	# of non-City community meetings and events attended by staff.	579 (see Appendix C)
<b>Early Involvement</b>	Describe early involvement efforts to respond to community-driven issues (e.g., parking).	<ul style="list-style-type: none"> <li>• <a href="#">Policy Expert Groups (PEGs)</a>, convened from Summer 2012 to Fall 2013, brought up a number of community-drive issues. For example, topics covered by the PEGs included housing equity, gentrification/displacement, and building parks in underserved neighborhoods.</li> <li>• Early Task 5 public engagement activities included activities including focus groups, neighborhood walks, and workshops, addressing community issues such as parking and effects of new development and campuses on neighborhoods.</li> </ul>
	Describe the CIC's role in designing the outreach process.	The CIC participated substantially in the development of the <a href="#">Comprehensive Plan Update Community Involvement Plan</a> (January 2013). The CIC has also provided ongoing feedback on the engagement process as it evolved. The CIC reviews involvement and results, and makes recommendations to the PSC and bureau staff to help meet overall goals of the Public Involvement Work Program. The CIC also reviewed each outreach BPS staff phase memo and advised on modifications and additions to the outreach. Details can be found in the <a href="#">CIC Meeting Minutes</a> .
	# of PEG meetings prior to release of discussion draft	46 PEG meetings were held June through Dec 2012, and the draft was released Jan 2013. PEG meetings continued through mid-2013.
	# of people recruited for PEG membership.	There were 202 PEG committee members.



<b>Building Relationships and Community Capacity</b>	Describe the new and existing relationships built upon during the Comprehensive Plan Update outreach process thus far.	<p>During the Comprehensive Plan Update, staff continued to build on relationships with District Coalitions, neighborhood associations, business associations, East Portland Action Plan (EPAP), PSU faculty, Portland City Bureaus (PBOT, BES, Bureau of Parks &amp; Recreation, BDS), Portland Public Schools, Metro, affordable housing providers (REACH), Venture Portland, City Club, Portland Commission on Disabilities (PCoD), and more.</p> <p>Staff built new relationships with organizations including the Anti-Displacement and Gentrification Coalition.</p>
	% of individual participants who answered positively to a workshop evaluation question that asks whether or not they had a high level of knowledge and involvement on Comprehensive Plan issues.	This information was not collected.
	# of staff from other City bureaus and agencies who participated in Comprehensive Plan outreach effort; and number of City bureaus/agencies that devoted staff time informing and engaging their contacts and relationships in the Comprehensive Plan Update process.	<ul style="list-style-type: none"> <li>• 43 non-BPS city staff served on PEGs</li> <li>• PBOT Staff participated in outreach activities throughout the process.</li> </ul>

	# of people who responded as a 1st-time participant in a planning process.	This information was not collected.
<b>Inclusiveness and Equity</b>	Elaborate on the targeted outreach efforts to reach broader and more diverse groups with education and information.	<ul style="list-style-type: none"> <li>• Staff presented at the Portland Commission on Disability (PCOD) in 2013.</li> <li>• BPS provided grant sponsorship for Diversity and Civic Leadership partners to participate in Infrastructure Equity PEG (11/12/12-8/7/13)</li> <li>• Targeted outreach to youth, low-income populations, and communities of color in Summer 2013 included tabling in a number of community events (Good in the Hood, Gateway Community Fair, National Night Out – Home Forward, National Night Out – PCC Cascade, Founders Day in Lents) and youth-focused events at SUN Schools (4 events)</li> <li>• Staff held a “Learning and Commenting” session and subsequently worked with the Community Alliance of Tenants, Living Cully, and PCRI in 2014 to support efforts to encourage members to provide testimony on the Comprehensive Plan.</li> <li>• Staff met with OEHR Community Engagement Liaisons program in 2014 to discuss Comprehensive Plan outreach.</li> <li>• Staff worked with the Anti-Displacement and Gentrification Coalition in 2015 on the incorporation of eleven policy changes in the Comprehensive Plan.</li> <li>• Other relevant tabling and presentation activities included: <ul style="list-style-type: none"> <li>○ Our 42<sup>nd</sup> Ave meeting (November 2013)</li> <li>○ Health Equity in the Comp Plan workshop (November 2013)</li> <li>○ MLK Dream Run (August 2014)</li> <li>○ PAALF’s Developing Our People’s Plan: What is our community vision? Event (August 2014)</li> </ul> </li> </ul>
	# of targeted outreach groups engaged in the outreach phase.	See above
	# of total people reached through the Comprehensive Plan engagement process.	Notification mailings were sent to 40,000 people, and there were over 1200 contacts made during outreach activities.

	# of outreach documents translated into a non-English language (e.g., Spanish).	Brief text in the notification letters (explaining that the proposal affected properties and directing readers to call the Helpline) was translated into ten languages. A simple summary of the Proposed Draft and the CPU process was also translated into five languages and distributed at outreach activities in 2014 and 2015.
	# of times ADA accommodations were addressed (e.g., ASL interpretation, documents were designed to address readability, event location selection).	<ul style="list-style-type: none"> <li>• ADA accessibility was considered in the selection of sites for City-hosted activities.</li> <li>• Infrastructure PEG provided accommodations for two members (tablet loaded with documents, ASL interpretation)</li> </ul>
	# of events where an interpreter and/or non-English-speaking staff participated in outreach events.	<ul style="list-style-type: none"> <li>• Spanish interpretation was provided, on request, at a PSC hearing in fall 2014.</li> <li>• Infrastructure PEG provided Spanish interpretation for one member</li> </ul>
	# of cultural newspaper ads placed	Working Draft - two rounds of ads in El Hispanic News, Asian Reporter and Observer Proposed Draft - two rounds of ads in El Hispanic News, Asian Reporter and Observer

<b>Good Quality Process Design and Implementation</b>	Describe key CIC requests that were implemented by staff	<ul style="list-style-type: none"> <li>• Learning from the Portland Plan’s Technical Action Groups (TAGs), the CIC recommended that the membership of the Comprehensive Plan Update’s Policy Expert Groups (PEGs) should be balanced with half city and agency partners and half with community members. (Spring 2012)</li> <li>• To better track the PEG public involvement approach, CIC members requested that they each have the option to serve on a PEG; therefore CIC members applied for and made up PEG membership. (Spring 2012)</li> <li>• With the August 2010 adoption of the City of Portland’s Public Involvement Principles, the CIC requested these replace the Portland Plan’s Public Involvement Goals and Measures of Success in evaluating and reporting back to the CIC, Planning and Sustainability Commission and others in the community. (Fall/Winter 2012-2013)</li> <li>• As a part of the Working Draft Part 1 workshops, the CIC recommended separate Business and Environmental Workshops and targeted outreach. (Spring 2013)</li> <li>• Following the Working Draft Part 1 workshops in February – March 2013, the CIC recommended the District Mapping Sessions to provide a more geographic information and discussion approach and an early involvement opportunity leading into the Working Draft Part 2. (Spring 2013)</li> <li>• Encouraged targeted outreach to youth through partnerships within the SUN programs. (Summer 2013)</li> <li>• Reviewed and provided feedback on the Mixed Use Zones Project, Campus Institutions Zones Project and Transportation Systems Plan Public Involvement Plans. (Fall 2013 – Winter 2014).</li> </ul>
	Ask participants about the quality of their experience.	This information was not collected.
	# of meeting evaluations completed at PEG meetings and other public events.	This information was not collected.
	# of CIC evaluations completed, by phase	CIC members held an evaluation discussion at the meeting on 4/22/2015, based on the principles they had established in 2013.

	# of CIC Subcommittee meetings	Executive Committee – one meeting Outreach & Events Committee - two meetings CIC Membership Selection Process – one meeting Workshop Design Subcommittee – two meetings PEG membership selection process – one meeting
	# of Outreach and Events team meetings	Two
	% of participants who are satisfied or very satisfied with their outreach experience.	This information was not collected.
<b>Transparency</b>	Describe the different venues and approaches used for community involvement and engagement.	<i>See Chronology section above.</i>
	Describe the interactive tools used in the outreach effort.	<ul style="list-style-type: none"> <li>• <i>Working Draft Part 2 Map App (V1)</i> <ul style="list-style-type: none"> <li>○ active: 10/2013 through 1/ 2014</li> </ul> </li> <li>• <i>Proposed Draft Map App 2 (V2)</i> <ul style="list-style-type: none"> <li>○ active: 7/2014 to present</li> </ul> </li> <li>• <i>Map App Explorer</i> <ul style="list-style-type: none"> <li>○ active: 11/2014 to present</li> </ul> </li> <li>• Mapping Exercises</li> <li>• Postcards</li> <li>• Online surveys</li> </ul>

<p>Describe the various web-based techniques and social media networks utilized in the outreach effort and describe how utilizing social media has engaged community members and allowed for the community to provide feedback.</p>	<ul style="list-style-type: none"> <li>• <i>Working Draft Part 2 Map App (V1)</i> <ul style="list-style-type: none"> <li>○ active: 10/2013 through 1/ 2014</li> <li>○ page views: 18,000</li> <li>○ unique visitors: 8,000</li> <li>○ comments: 1,200</li> </ul> </li> <li>• <i>Proposed Draft Map App 2 (V2)</i> <ul style="list-style-type: none"> <li>○ active: 7/2014 to present (most visits July to September)</li> <li>○ page views: 43,000</li> <li>○ unique visitors: 21,000</li> <li>○ comments: 2,500</li> </ul> </li> <li>• <i>Map App Explorer</i> <ul style="list-style-type: none"> <li>○ active: 11/2014 to present</li> <li>○ page views: 2,000</li> <li>○ unique visitors: 1,000</li> </ul> </li> <li>• Facebook - 1,034 followers , multiple weekly posts</li> <li>• Twitter – 5520 followers, nearly daily posts</li> <li>• CPU E-News – 5000+ subscribers, monthly, read by 20-30% of recipients</li> </ul>
<p># of outlets where Comprehensive Plan Update materials were made continually available, other than internet (i.e., public libraries, universities, neighborhood coalition offices, DCL offices, etc.)</p>	<p>Working Part 1, Working Draft Part 2 &amp; Proposed Draft were distributed to all Multnomah County Library branches and District Coalition offices in January 2012, October 2013 &amp; July 2014.</p>
<p>Amount of time provided for public comment on key products</p>	<p>Working Draft 1: 1/14-5/6/2013  Working Draft 2: 10/1-12/31/2013  Proposed Draft: 7/1/14-3/13/2015  Recommended Draft: 8/15/2015-?</p>
<p># of hits on the project website</p>	<p>363,271 from January 2013 to June 2015</p>

	# of hours events or hearings at Planning and Sustainability Commission and City Council were televised on Portland Community Media	19 PSC briefings, hearings, and work sessions averaging 4.5 hours per event – each meeting was televised three times on Portland Community Media. Meetings were posted on YouTube beginning in early 2013.
<b>Accountability</b>	Describe how community participants might find their comments and opinions reflected in the Comprehensive Plan Update products and processes/at key milestones.	Comments to staff are reflected in the Working Draft and the Proposed Draft. Testimony to the Planning and Sustainability Commission is addressed in staff reports informing PSC work sessions in 2015.
	Describe self-evaluation efforts by staff after key milestones.	This information was not collected.
	# of people that responded that they felt engaged/heard at the event	This information was not collected.
	# of staff learning/trainings for public involvement skills	<ul style="list-style-type: none"> <li>• OEHR Equity Trainings for PEG staff (3) and committee members (2) – Spring 2012 and Fall 2013</li> <li>• CrossRoads Anti-Racism Training - Spring 2014</li> <li>• Western State Center Dismantling Racism Training – Fall 2013</li> <li>• Emotional Intelligence Training for Staff – Summer 2013</li> </ul>

## Appendix B: Memos Previously Reviewed

There have been six memos produced about the Comprehensive Plan Update public involvement process. These memos have already been reviewed by the Planning and Sustainability Commission, and will be included in the report for the state. The memos are listed below and are available online.

- [What We Heard](#) - 6/14/13 (covers the time period from 1/14/2013-5/6/2013)
- [Spring 2013 District Mapping Conversations Summary Report](#) - 8/13/2013 (covers the time period from May/June 2013)
- [Final Summer 2013 Outreach Summary Report](#) - 11/25/13 (covers the time period from 6/29-Aug 2013)
- [What We Heard from the Public, CPU Part II](#) - 2/19/14 (covers the time period from 10/2-12/23/13)
- [Comprehensive Plan Update Public Involvement](#) - 11/12/14 (covers the time period from 4/1/2014 to 11/4/2014)
- [Transportation System Plan Public Involvement Report](#) – 1/30/2015 (covers the time period from May 2012 to 3/10/2015)



# Appendix C: Outreach Activities

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Public Involvement Advisory Council (PIAC)	4/3/2012	30	Presentation
	x		St Johns Design Committee	4/4/2012	5	Presentation
	x		Mt Scott-Arleta Neighborhood Association	4/4/2012	25	Presentation
	x		Hillsdale Neighborhood Association	4/4/2012	22	Presentation
	x		East Portland Neighborhood Office (EPNO) Neighborhood Association Chairs	4/4/2012	17	Presentation
	x		PDX Community Advisory Committee (PDX CAC)	4/5/2012	35	Presentation
	x		Richmond Neighborhood Association	4/9/2012	60	Presentation
	x		East Portland Neighborhood Office (EPNO) Land Use and Transportation Chairs	4/11/2012	8	Presentation
		x	Portland Business Alliance (PBA) Land Use Committee	4/11/2012		Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	4/16/2012	15	Presentation
	x		Portland State University, USP 311 - Intro to Urban Planning (Elizabeth Morehead, instructor)	4/17/2012	60	Presentation
	x	x	Sullivan's Gulch Neighborhood Association	4/19/2012	15	Presentation
	x		Rebooting Democracy Conference	4/22/2012	30	Presentation
	x		Citywide Land Use Group	4/23/2012	12	Presentation
	x	x	Woodstock Neighborhood Association	4/26/2012	10	Presentation
x	x		North Portland Land Use Group (NPLUG)	4/26/2012	5	Presentation
	x		Public Involvement Advisory Council (PIAC)	5/1/2012	30	Presentation
x	x		St Johns Design Committee	5/2/2012	5	Presentation
	x		Portland State University, USP 311 - Intro to Urban Planning (Elizabeth Morehead,	5/3/2012	50	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			instructor)			
	x		Healthy Kids, Healthy Communities Steering Committee	5/7/2012	6	Presentation
	x		Eastmoreland Neighborhood Association	5/7/2012	10	Presentation
	x		Public Involvement Advisory Council (PIAC)	5/8/2012	30	Presentation
	x		Hayhurst Neighborhood Association	5/14/2012	12	Presentation
	x		Richmond Neighborhood Association	5/14/2012	20	Presentation
	x		Hosford-Abernethy Neighborhood Development (HAND)	5/15/2012	25	Presentation
	x		Southwest Neighborhoods, Inc (SWNI), Land Use Committee	5/15/2012	6	Presentation
		x	Northwest Industrial Neighborhood Association	5/16/2012		Presentation
	x		Kaiser Permanente Community Fund Grantees' Summit	5/21/2012	50	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	5/21/2012	15	Presentation
	x		Northeast Coalition of Neighborhoods (NECN), Land Use & Transportation Committee	5/23/2012	15	Presentation
	x		Portland State University (PSU) First Stop Portland/University of Victoria @ British Columbia	5/23/2012	35	Presentation
	x		North Portland Land Use Group (NPLUG)	5/27/2012	5	Presentation
		x	Working Waterfront Coalition	5/29/2012		Presentation
	x		ResiliencePDX tabling	6/2/2012	30	Tabling
	x		Central Northeast Neighbors (CNN), Land Use & Transportation	6/4/2012	10	Presentation
	x		Homestead Neighborhood	6/5/2012	7	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Association			
	x		Public Involvement Advisory Council (PIAC)	6/5/2012	30	Presentation
		x	Central Eastside Industrial Council	6/5/2012		Presentation
	x		ABCs of Land Use - Multnomah Arts Center	6/9/2012	20	Presentation
	x		Reed Neighborhood Association Board	6/11/2012	10	Presentation
	x		Streets Reconsidered	6/13/2012	90	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	6/18/2012	15	Presentation
	x		Alberta Main Street Design Plan Meeting	6/21/2012	12	Presentation
	x		Northeast Coalition of Neighborhoods (NECN) Land Use & Transportation Committee	6/27/2012	10	Presentation
	x		Foster Lents Integration Partnership (FLIP)	6/27/2012	50	Presentation
	x		Multnomah County Drainage District	6/27/2012		Presentation
	x		Architectural Heritage Center	6/30/2012	28	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) PEG Coordination	7/12/2012	8	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Chairs	7/19/2012	8	Presentation
	x		Sunday Parkways - Southwest tabling	7/22/2012	20	Tabling
	x		American Institute of Architects (AIA) / American Planning Association (APA) /American Society of Landscape Architects (ASLA) Urban Design Panel	8/2/2012	25	Presentation
	x		Age-Friendly Greater Portland (Metro and PSU sponsored)	8/8/2012	100	Presentation
	x		American Institute of Architects (AIA) Urban Design Committee	8/14/2012	25	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Public Involvement Advisory Council (PIAC)	8/14/2012	30	Presentation
	x		Multnomah Days tabling	8/18/2012	45	Tabling
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	8/20/2012	15	Presentation
	x		Citywide Land Use Group	8/27/2012	20	Presentation
	x		Arbor Lodge Neighborhood Association	9/6/2012	2	Presentation
	x		Public Involvement Advisory Council (PIAC)	9/11/2012	30	Presentation
	x		Neighbors West Northwest Board (NWNW)	9/12/2012		Presentation
	x		Noise Review Board	9/12/2012	3	Presentation
	x		South Portland Neighborhood Association - LU Committee	9/17/2012	5	Presentation
	x		Sumner Neighborhood Association	9/18/2012	20	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) - Joint LU and Cross PEG Committee	9/19/2012	9	Presentation
	x		Central Northeast Neighbors (CNN) NE 82nd Tour	9/19/2012	50	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	9/20/2012	15	Presentation
	x		Citywide Land Use Group	9/24/2012	10	Presentation
	x		Montavilla Neighborhood Association Meeting on Jurisdiction Transfer of 82nd Ave	9/24/2012	35	Presentation
	x		Our 42nd Avenue Economic Development	9/24/2012	10	Presentation
x	x		College Coalition	9/26/2012	10	Presentation
	x		Northeast Coalition of Neighborhoods (NECN), Land Use & Transportation Committee	9/26/2012	10	Presentation
	x		Homestead Neighborhood Association	10/2/2012	7	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Public Involvement Advisory Council (PIAC)	10/2/2012	30	Presentation
	x		South Portland Neighborhood Association Board	10/3/2012		Presentation
	x		ABCs of Land Use - Central Northeast Neighborhoods (CNN)	10/13/2012	25	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	10/15/2012	15	Presentation
	x		Age-Friendly City Advisory Council	10/22/2012	10	Presentation
	x		Northeast Coalition of Neighborhoods (NECN) Land Use & Transportation Committee	10/24/2012	13	Presentation
	x		Citywide Land Use Group	10/29/2012	25	Presentation
	x		Resiliency Northwest tabling	11/2/2012	47	Tabling
	x		42nd Avenue Walking Tour	11/3/2012	25	Presentation
	x		Central Northeast Neighborhoods (CNN) Land Use Transportation Committee	11/5/2012		Presentation
	x		Neighborhood Coalition Directors and Chairs	11/8/2012	15	Presentation
	x		PPS Jefferson Area Schools Enrollment Balancing Meeting	11/13/2012		Presentation
	x		Public Involvement Advisory Council (PIAC)	11/13/2012	30	Presentation
	x	x	Small Business Advisory Council (SBAC)	11/14/2012	25	Presentation
	x		East Portland Neighborhood Office (EPNO) Land Use and Transportation Chairs	11/14/2012	8	Presentation
	x		Fix-It Fair (Madison High School) tabling	11/17/2012	37	Tabling
	x		Downtown Neighborhood Association Land Use Committee	11/19/2012	8	Presentation
	x		Diversity and Civic Leadership	11/20/2012	8	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Partners	2		
	x		Citywide Land Use Group	11/26/2012		Presentation
x	x		Montavilla Neighborhood Association	11/26/2012	8	Presentation
x	x		Comp Plan Update: Campus Institutional Policy Update Community Briefing	11/29/2012	4	Presentation
	x		East Portland Action Plan (EPAP) Economic Development Subcommittee	12/3/2012	12	Presentation
	x		Public Involvement Advisory Council (PIAC)	12/4/2012	30	Presentation
	x		St Johns Truck Strategy Open House #2 tabling	12/12/2012	10	Tabling
	x		Woodstock Neighborhood Association	12/13/2012	12	Presentation
			Lloyd Center Mall	12/14/2012		Presentation
x	x		Eliot Neighborhood Association	12/17/2012	12	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI) Land Use Chairs	12/18/2012	5	Presentation
	x		Linnton Neighborhood Association	1/2/2013	18	Presentation
	x		North Portland Neighborhood Services, Inc., Chairs	1/7/2013	13	Presentation
	x		East Portland Action Plan (EPAP) Economic Development Subcommittee	1/7/2013	10	Presentation
	x		Central Northeast Neighbors (CNN), Land Use Transportation	1/7/2013	6	Presentation
	x		Northwest Industrial Neighborhood Association (NINA)	1/8/2013	20	Presentation
	x		East Portland Neighborhood Office (EPNO) Land Use /Transportation	1/9/2013	8	Presentation
	x		Hayden Island Neighborhood Network	1/10/2013	20	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Immigrant and Refugee Community Organization (IRCO) all staff meeting	1/14/2013	17	Presentation
	x	x	Venture Portland	1/14/2013	20	Presentation
	x		Ashcreek Neighborhood Association	1/14/2013	10	Presentation
	x		American Institute of Architects (AIA) / American Planning Association (APA) /American Society of Landscape Architects (ASLA) Urban Design Panel	1/15/2013	18	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	1/15/2013	20	Presentation
	x		PDX Community Advisory Committee (PDX CAC)	1/16/2013	30	Presentation
	x		Southwest Hills Residential League board	1/16/2013	6	Presentation
	x		Arbor Lodge Neighborhood Association	1/17/2013	20	Presentation
	x		Woodstock Neighborhood Association	1/17/2013	10	Presentation
x	x		Northeast Coalition of Neighborhoods (NECN), Land Use and Transportation Committee	1/23/2013	12	Presentation
x	x		North Portland Land Use Group (NPLUG)	1/24/2013	10	Presentation
	x		Fix-It Fair tabling	1/26/2013	46	Tabling
	x		Fix-It Fair Presentation	1/26/2013	10	Presentation
	x		Citywide Land Use Group	1/28/2013	15	Presentation
	x		Age Friendly City Advisory Council	1/28/2013	12	Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	1/28/2013	16	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) (with reps from Crestwood, Far Southwest, Ash Creek and Markham Neighborhood Associations)	1/29/2013	5	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Laurelhurst Neighborhood Association	1/29/2013	50	Presentation
	x		University Park Neighborhood Association	1/30/2013	15	Presentation
	x	x	East Portland Action Plan (EPAP), Economic Development Subcommittee	2/4/2013	30	Presentation
	x		North Portland Neighborhood Services, Inc., Chairs	2/4/2013	14	Presentation
	x		North Portland Neighborhood Services, Inc.	2/4/2013	26	Presentation
	x		Portland State University, USP 350 - Public Participation (Richard White, instructor)	2/5/2013	45	Presentation
	x		Central Eastside Industrial Council (CEIC), Land Use Committee	2/5/2013	20	Presentation
	x		Public Involvement Advisory Council (PIAC)	2/5/2013	25	Presentation
x	x	x	Portland Freight Committee	2/7/2013	30	Presentation
	x		Superintendents' Council	2/8/2013	17	Presentation
	x		Southwest Community Center tabling	2/9/2013	15	Tabling
	x		Bridgeton Neighborhood Association	2/11/2013	15	Presentation
	x		Historic Landmarks Commission	2/11/2013	4	Presentation
	x		East Portland Action Plan (EPAP), Housing Subcommittee	2/11/2013	5	Presentation
	x		Portland Business Alliance, Transportation Subcommittee	2/12/2013	10	Presentation
	x		Bicycle Advisory Committee	2/12/2013	30	Presentation
	x		East Portland Neighborhood Office (EPNO), Land Use and Transportation Committee	2/13/2013	12	Presentation
	x		North Tabor Neighborhood Association	2/13/2013	12	Presentation
	x		Boise Neighborhood Association	2/15/2013	2	Presentation



Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Comp Plan Update: SW Workshop at Multnomah Arts Center	2/19/2013	40	Presentation
	x		Our 42nd Ave Annual Celebration & Design Fair tabling	2/19/2013	10	Tabling
	x		Pedestrian Advisory Committee	2/19/2013	20	Presentation
	x		Woodstock Neighborhood Association	2/20/2013	9	Presentation
	x		Southwest Hills Residential League Board	2/20/2013	11	Presentation
	x		Urban Forestry Commission	2/21/2013	25	Presentation
	x	x	Voice for Oregon Innovation and Sustainability (VOIS Alliance)	2/21/2013	40	Presentation
	x		Fix-It Fair (Ron Russell Middle School) tabling	2/23/2013	42	Tabling
			Comp Plan Update: N Workshop at De La Salle North Catholic High School	2/26/2013	26	Workshop
	x		East Portland Action Plan (EPAP)	2/27/2013	20	Presentation
	x		Comprehensive Plan Update: Southeast Workshop at Franklin High School	2/28/2013	45	Presentation
	x		Foster Lents Integration Partnership (FLIP)	2/28/2013	20	Presentation
	x		North Portland Land Use Group (NPLUG)	2/28/2013	6	Presentation
x	x	x	Oregon Trucking Association	3/1/2013	15	Presentation
	x		Comp Plan Update: E Workshop at David Douglas High School	3/2/2013	40	Presentation
	x		Age-Friendly City Advisory Council	3/4/2013	10	Presentation
	x	x	East Portland Action Plan (EPAP) Ecdev Subcommittee	3/4/2013	15	Presentation
	x		Comp Plan Update: CC Workshop at PSU Smith Memorial Union	3/5/2013	35	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Comp Plan Update: NE Workshop at Beaumont Middle School	3/9/2013	79	Presentation
	x		Healthy Kids, Healthy Communities Steering Committee	3/11/2013	10	Presentation
	x		St Johns Neighborhood Association	3/11/2013	25	Presentation
	x		East Columbia Neighborhood Association	3/12/2013	22	Presentation
x	x	x	Northwest Industrial Neighborhood Association (NINA)	3/12/2013	15	Presentation
	x	x	Small Business Advisory Council (SBAC)	3/13/2013	25	Presentation
	x		Elders in Action	3/13/2013	2	Presentation
	x		Brooklyn Action Corps	3/13/2013	15	Presentation
	x		East Portland Neighborhood Office (EPNO) Land Use & Transportation Committee	3/13/2013	20	Presentation
	x		Kenton Neighborhood Association	3/13/2013	25	Presentation
	x	x	Northeast Broadway Business Association	3/13/2013	40	Presentation
	x		Comp Plan Update: Business Workshop at Mercy Corps	3/14/2013	75	Presentation
	x		Portland Design Commission	3/14/2013	6	Presentation
	x		Diversity and Civic Leadership Partners	3/19/2013	6	Presentation
	x		Overlook Neighborhood Association	3/19/2013	25	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	3/19/2013	10	Presentation
	x		Stol Rives (Steve Abel and clients)	3/21/2013	40	Presentation
	x		Citywide Land Use Group	3/25/2013	6	Presentation
	x		Homestead Neighborhood Association	4/2/2013	11	Presentation
	x		Public Involvement Advisory Council (PIAC)	4/2/2013	30	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Portland Commission on Disability (PCOD), Executive Subcommittee	4/3/2013	5	Presentation
	x		Comp Plan Update: Environmental Workshop at PSU Native American Student and Community Center	4/3/2013	70	Presentation
		x	Portland Freight Committee	4/4/2013		Presentation
	x		Tryon Creek Watershed Council	4/8/2013	9	Presentation
	x		Portland Commission on Disability (PCOD), Accessibility in the Built Environment	4/8/2013	12	Presentation
	x		Multnomah Neighborhood Association	4/9/2013	11	Presentation
	x		Cathedral Park Neighborhood Association	4/9/2013	12	Presentation
	x		Portland Commission on Disability (PCOD)	4/12/2013	25	Presentation
	x		PSU Intro to Urban Planning (Instructor Greg Schrock)	4/18/2013	60	Presentation
	x		Portland Commission on Disability (PCOD), Public Outreach and Awareness Subcommittee	4/18/2013	4	Presentation
	x		Elders in Action Commission	4/22/2013	8	Presentation
	x		Citywide Land Use Group	4/22/2013	12	Presentation
	x		University Park Neighborhood Association	4/22/2013	20	Presentation
	x		PSU Intro to Urban Planning (Instructor Greg Schrock)	4/25/2013	60	Presentation
	x		Portland Commission on Disability (PCOD), Employment Subcommittee (1:30-3:30)	4/26/2013	5	Presentation
	x	x	Sullivan's Gulch Neighborhood Association Land Use & Transportation Committee	4/27/2013	70	Presentation
	x		82nd Avenue Forum tabling	5/4/2013	70	Tabling
	x		Central Northeast Neighbors (CNN), Land Use &	5/6/2013	7	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Transportation			
	x		Central Eastside Industrial Council (CEIC), Land Use Committee	5/7/2013	18	Presentation
	x		West Portland Park Neighborhood Association	5/9/2013	7	Presentation
	x		Superintendents' Council	5/10/2013	10	Presentation
	x		Festival of the Birds tabling	5/11/2013	30	Tabling
	x		Comp Plan Update: District Mapping Conversation - SW #1	5/18/2013	11	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	5/20/2013	12	Presentation
	x	x	Portland Business Alliance, Government Affairs Committee	5/21/2013	20	Presentation
	x		Hosford-Abernethy Neighborhood Development (HAND)	5/21/2013		Presentation
	x		Southwest Hills Residential League board and association - 2035 Vision Forum	5/22/2013	25	Presentation
	x		Northeast Coalition of Neighborhoods (NECN), Land Use and Transportation Committee	5/22/2013	21	Presentation
x	x		Comp Plan Update: District Mapping Conversation - North #1	5/23/2013	21	Presentation
	x		Citywide Land Use Group	5/28/2013	11	Presentation
	x		Comp Plan Update: District Mapping Conversation - East #1	5/29/2013	19	Presentation
	x		Comp Plan Update: District Mapping Conversation - Southeast #1	6/1/2013	26	Presentation
	x		Comp Plan Update: District Mapping Conversation - Northeast #1	6/1/2013	25	Presentation
	x		Comp Plan Update: District Mapping Conversation -	6/1/2013	16	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Southwest #2			
	x		Foster Lents Integration Partnership (FLIP) tabling	6/4/2013	105	Tabling
	x		Public Involvement Advisory Council (PIAC)	6/4/2013	30	Presentation
	x		Beaumont-Wilshire Neighborhood Association General Meeting	6/10/2013	25	Presentation
x	x		Comp Plan Update: District Mapping Conversation - North #2	6/15/2013	14	Presentation
	x		Comp Plan Update: District Mapping Conversation - Northeast #2	6/15/2013	34	Presentation
	x		Public Utility Review Board	6/20/2013		Presentation
	x		Comp Plan Update: District Mapping Conversation - Southeast #2	6/22/2013	23	Presentation
	x		Citywide Land Use Group	6/24/2013	26	Presentation
	x		Northeast Coalition of Neighborhoods (NECN), Land Use and Transportation Committee	6/26/2013		Presentation
	x		Gateway Area Business Association Board of Directors	6/26/2013	9	Presentation
	x		Northwest District Association (NWDA) Planning Committee	6/27/2013	13	Presentation
	x		Comp Plan Update: District Mapping Conversation - East #2	6/29/2013	12	Presentation
	x		Good in the Hood tabling	6/29/2013	46	Tabling
	x	x	Our 42nd Ave NPI/42nd Ave Business Association Meeting	7/2/2013	25	Presentation
	x		Hayhurst Neighborhood Association	7/8/2013	17	Presentation
	x		Neighbors West-Northwest (NWNW) Board	7/10/2013	13	Presentation
	x		Sitton SUN Community School - Summer Camp	7/18/2013	30	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Parkrose SUN Community School - Summer Camp	7/23/2013	30	Presentation
	x		Cenntennial SUN Community School - Summer Camp	7/24/2013	43	Presentation
	x		Community Fair and Movie at Gateway Park tabling	7/26/2013	30	Presentation
	x	x	Sunday Parkways - North - tabling	7/28/2013	80	Tabling
	x		Beaumont SUN Community School - Summer Camp	7/30/2013	26	Presentation
	x		National Night Out - Lloyd District	8/6/2013		Presentation
	x		National Night Out - Home Forward in NW	8/6/2013		Presentation
	x		National Night Out - PCC Cascade in NE	8/6/2013		Presentation
	x		National Night Out - South Burlingame	8/6/2013		Presentation
	x		National Night Out - Glenfair Neighborhood Association tabling	8/7/2013	20	Tabling
	x		Sylvan Highlands Neighborhood Association	8/13/2013	5	Presentation
	x		Multnomah Days tabling	8/17/2013	70	Tabling
	x		Founders' Day in Lents tabling	8/18/2013	6	Tabling
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	8/20/2013	5	Presentation
	x		Sunday Parkways - Southeast	8/25/2013		Presentation
	x		Citywide Land Use Group	8/26/2013	15	Presentation
	x		The Racquet Club - Board	8/28/2013	7	Presentation
	x		Linnton Neighborhood Association	9/4/2013	15	Presentation
	x		Central Northeast Neighbors (CNN), Land Use & Transportation Committee	9/9/2013	15	Presentation
	x		Sylvan Highlands Neighborhood Association	9/10/2013	5	Presentation
	x		Public Involvement Advisory Council (PIAC)	9/10/2013	30	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x	x	Portland Development Commission	9/11/2013	8	Presentation
	x		Neighborhood District Coalitions Directors and Chairs	9/12/2013	15	Presentation
	x		HiNoon	9/16/2013	20	Presentation
	x		North Portland Neighborhood Services, Inc. - Chairs	9/16/2013	8	Presentation
	x		Southeast Uplift (SEUL) Land Use and Transportation Committee	9/16/2013	15	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) LU Committee	9/17/2013		Presentation
	x		Citywide Land Use Group	9/23/2013	15	Presentation
x	x	x	Reed College	9/23/2013		Presentation
x	x	x	Columbia Corridor Association	9/25/2013	45	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Board	9/25/2013	17	Presentation
	x		Northeast Coalition of Neighborhoods, Land Use and Transportation Committee	9/25/2013	11	Presentation
		x	Columbia Corridor Association	9/25/2013		Presentation
	x		Oregon Public Health Institute - Healthy Multifamily Housing Forum	9/26/2013	40	Presentation
	x		North Portland Land Use Group (NPLUG)	9/26/2013		Presentation
	x		Age-Friendly City Advisory Council	9/30/2013	15	Presentation
	x		Public Involvement Advisory Council (PIAC)	10/1/2013	20	Presentation
x	x	x	Central Eastside Industrial Council (CEIC)	10/1/2013	25	Presentation
	x		Sullivan's Gulch Neighborhood Association Land Use & Transportation Committee	10/1/2013	12	Presentation
x	x		Sellwood Moreland Improvement League (SMILE)	10/2/2013	25	Presentation
	x		Central Northeast Neighbors (CNN), Land Use Transportation	10/7/2013	12	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x	x	East Portland Action Plan (EPAP) Economic Development Subcommittee	10/7/2013	10	Presentation
	x		East Portland Action Plan (EPAP) Land Use and Transportation Committee (LUTC)	10/9/2013	12	Presentation
	x		Kenton Neighborhood Association	10/9/2013	15	Presentation
	x		Portland Commission on Disabilities - Accessibility and the Built Environment Committee	10/14/2013	12	Presentation
	x		Powellhurst-Gilbert Neighborhood Association	10/14/2013	16	Presentation
	x		Fessenden	10/14/2013	4	Presentation
	x		St Johns Neighborhood Association	10/14/2013	25	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	10/15/2013	8	Presentation
	x		American Institute of Architects (AIA) / American Planning Association (APA) /American Society of Landscape Architects (ASLA) Urban Design Panel	10/15/2013		Presentation
	x		Overlook Neighborhood Association	10/15/2013	20	Presentation
x	x		Woodstock Neighborhood Association Land Use Committee	10/16/2013	12	Presentation
	x		Development Review Advisory Committee (DRAC)	10/17/2013	25	Presentation
	x		PSU: Intro to Urban Planning (Instructor Greg Schrock)	10/17/2013	60	Presentation
		x	Northwest District Association	10/17/2013		Presentation
	x		Southeast Uplift Land Use (SEUL), Sustainability and Transportation Committee	10/21/2013	16	Presentation



Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Southwest Neighborhoods, Inc (SWNI) Transportation Committee	10/21/2013	17	Presentation
	x		Eliot Neighborhood Association	10/21/2013	9	Presentation
	x		Comprehensive Plan Brownbag (Portland Building)	10/22/2013	34	Presentation
	x		Mill Park Neighborhood Association	10/22/2013	13	Presentation
	x		Rose City Park Neighborhood Association	10/22/2013	48	Presentation
	x		Northeast Coalition of Neighborhoods (NECN), Land Use and Transportation Committee	10/23/2013	16	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Board	10/23/2013	25	Presentation
	x		PBOT Budget Advisory Committee	10/23/2013	8	Presentation
	x		PSU: Intro to Urban Planning (Instructor Greg Schrock)	10/24/2013	60	Presentation
	x		Comprehensive Plan Information Session (1900 Building)	10/24/2013	10	Presentation
	x		Division/Midway Alliance Neighborhood Prosperity Initiative	10/24/2013	13	Presentation
	x		North Portland Land Use Group (NPLUG)	10/24/2013	17	Presentation
		x	Parkrose Neighborhood Prosperity Initiative	10/26/2013		Presentation
x	x	x	Columbia Slough Watershed Council	10/28/2013	25	Presentation
	x		Citywide Land Use Group	10/28/2013	13	Presentation
	x		University Park Neighborhood Association	10/28/2013	15	Presentation
		x	Columbia Slough Watershed Council	10/28/2013		Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		InCight Meet Business Fair - Individuals with Disabilities meet Business/Job Fair tabling	10/29/2013	25	Tabling
	x		Comprehensive Plan Information Session Parkrose High School	10/29/2013	20	Presentation
	x		The N/NE Business Association (NNEBA)	10/30/2013	31	Presentation
		x	East Mapping Conversation	11/3/2013	14	Presentation
	x	x	East Portland Action Plan (EPAP) Economic Development Subcommittee	11/4/2013		Presentation
	x		Central Northeast Neighbors (CNN), Land Use Transportation	11/4/2013	12	Presentation
	x		North Portland Neighborhood Services, Inc. - Chairs	11/4/2013	12	Presentation
x	x	x	Portland Business Alliance, Land Use Transportation Committee	11/5/2013		Presentation
	x		Public Involvement Advisory Council (PIAC)	11/5/2013	25	Presentation
	x		Wilkes Neighborhood Association	11/5/2013	19	Presentation
		x	Portland Business Alliance (PBA)	11/5/2013		Presentation
	x		Metro Technical Advisory Committee (MTAC)	11/6/2013		Presentation
	x	x	NE 42nd Avenue Neighborhood Prosperity Initiative	11/6/2013	30	Presentation
	x		Northwest District Association (NWDA), Land Use and Transportation Committees	11/6/2013	20	Presentation
	x		East Portland Action Plan (EPAP) Neighborhood Chairs	11/6/2013	13	Presentation
x	x		Linnton Neighborhood Association	11/6/2013	18	Presentation
x	x		Kenton Business Association	11/7/2013	18	Presentation
x	x	x	Portland Freight Committee	11/7/2013	30	Presentation
x	x	x	Health Equity Comp Plan	11/7/2013	20	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Workshop			
	x		Community Alliance of Tenants	11/7/2013	1	Presentation
	x		Portland Design Commission	11/7/2013	7	Presentation
	x		Superintendents' Council	11/8/2013	12	Presentation
	x		Montavilla Neighborhood Association	11/11/2013	28	Presentation
		x	Northwest Industrial Neighborhood Association	11/11/2013		Presentation
x	x	x	North Industrial Neighborhood Association (NINA)	11/12/2013	15	Presentation
x	x		East Columbia Neighborhood Association tabling	11/12/2013	25	Tabling
	x		East Portland Action Plan (EPAP) Education Subcommittee	11/13/2013	10	Presentation
	x		Oregon Opportunity Network	11/13/2013	10	Presentation
	x		City Club Bicycle Transportation Advocacy Committee	11/13/2013	7	Presentation
	x		Lewis & Clark: Environmental Justice Law class (Jon Oster, instructor)	11/13/2013	12	Presentation
	x		East Portland Action Plan (EPAP) Land Use and Transportation Committee	11/13/2013	9	Presentation
x	x		Buckman Community Association Comprehensive Plan Forum	11/14/2013	45	Presentation
	x		Mappy Hour	11/14/2013	70	Presentation
	x		Urban Forestry Commission	11/14/2013	10	Presentation
	x		82nd Avenue Business Association	11/15/2013	8	Presentation
x	x		Southwest Mapping Conversation	11/16/2013	26	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation committee	11/18/2013	18	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Infill Builder Group - Home Builders Association of Metro Portland	11/20/2013	20	Presentation
x	x	x	North Mapping Conversation	11/20/2013	31	Presentation
	x		NWNW Hill Communities	11/20/2013	2	Presentation
	x		Parkrose Business Association	11/21/2013	45	Presentation
	x		SW Trails	11/21/2013	24	Presentation
	x		Eastmoreland Neighborhood Association	11/21/2013	26	Presentation
	x		Terwilliger Plaza	11/23/2013	65	Presentation
x	x	x	Fix-It Fair - Parkrose High School tabling	11/23/2013	51	Tabling
	x		Citywide Land Use Group	11/25/2013	8	Presentation
	x		Historic Parkrose Neighborhood Prosperity Initiative	11/26/2013		Presentation
	x		Organizing People Activating Leaders (OPAL)	11/29/2013	2	Presentation
	x		Art Institute of Portland: Environmental Science class (professor Laura Nappi)	12/2/2013	20	Presentation
	x		Art Institute of Portland: Environmental Science class (professor Laura Nappi)	12/3/2013	18	Presentation
	x		Public Involvement Advisory Council (PIAC)	12/3/2013	20	Presentation
	x		Portland Parks & Recreation Board	12/4/2013	20	Presentation
	x		Center for Intercultural Organizing (CIO)	12/4/2013	2	Presentation
	x		South Portland Neighborhood Association	12/4/2013	15	Presentation
	x		Portland Freight Committee	12/5/2013	30	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Richmond Neighborhood Association - Board Meeting	12/9/2013	28	Presentation
x	x		East Columbia Neighborhood Association	12/9/2013	15	Presentation
x	x		Kenton Neighborhood Association	12/9/2013		Presentation
	x		Cully Association of Neighbors	12/10/2013	45	Presentation
	x		East Portland Neighborhood Office Land Use & Transportation committee	12/11/2013	9	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) LU Committee	12/17/2013	14	Presentation
x	x		North Tabor Neighborhood Association	12/17/2013	7	Presentation
	x		Sellwood Moreland Improvement League (SMILE)	12/18/2013	15	Presentation
	x		Central Northeast Neighbors (CNN), Land Use Transportation	1/6/2014		Presentation
	x		Public Involvement Advisory Council (PIAC)	1/7/2014	25	Presentation
	x		Homestead Neighborhood Association	1/7/2014	17	Presentation
	x		East Portland Action Plan (EPAP), Technical Advisory Committee	1/8/2014	12	Presentation
	x		Irvington Community Association	1/9/2014	10	Presentation
	x		Sunnyside Neighborhood Association	1/13/2014	5	Presentation
		x	Portland Business Alliance (PBA) Land Use Committee	1/13/2014		Presentation
	x		PDX Community Advisory Committee	1/15/2014	35	Presentation
	x		Eliot Land Use & Transportation Committee	1/20/2014	12	Presentation
	x	x	Jade Steering Committee	1/21/2014	15	Presentation
	x		Parkrose/Sumner Joint Neighborhood Association meeting	1/21/2014	10	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Portland Housing Bureau - Fair Housing Advocacy Committee	1/21/2014	15	Presentation
	x		Fix-It Fair - Rosa Parks Elementary School	1/25/2014		Presentation
	x		Citywide Land Use	1/27/2014		Presentation
	x		Boise Neighborhood Association	1/27/2014		Presentation
	x		Citywide Land Use	1/27/2014	14	Presentation
	x		Linfield College Sustainability and Resiliency class (professor Robert Gardner)	1/29/2014	8	Presentation
			Transportation Expert Group	1/30/2014	10	Introduction to TEG and TSP
	x		Immigrant and Refugee Community Organization (IRCO) all staff meeting	1/31/2014	130	Presentation
	x		Public Involvement Advisory Council (PIAC)	2/4/2014		Presentation
	x		Sullivan's Gulch Neighborhood Association	2/4/2014		Presentation
	x		Sellwood Moreland Improvement League (SMILE)	2/5/2014		Presentation
	x		Public Involvement Citywide Training	2/6/2014		Presentation
	x		Powellhurst-Gilbert Neighborhood Association	2/10/2014	18	Presentation
	x		Sumner Association of Neighbors	2/18/2014	15	Presentation
	x		Ecodistrict Reps	2/19/2014	6	Presentation
	x		Rose City Park Neighborhood Association	2/20/2014	28	Presentation
	x		Powellhurst-Gilbert Neighborhood Association	3/10/2014	15	Presentation
	x		East Portland Action Plan (EPAP), Housing Subcommittee	3/10/2014	7	Presentation
	x		Cully Association of Neighbors	3/11/2014	30	Presentation
	x		East Portland Action Plan (EPAP), Land Use &	3/12/2014	12	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Transportation Committee			
	x		East Portland Action Plan (EPAP), Education Subcommittee	3/12/2014	11	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	3/17/2014	15	Presentation
	x		Sellwood Moreland Improvement League (SMILE)	3/19/2014	40	Presentation
	x		Our 42nd Ave annual event	3/31/2014	60	Presentation
	x		Public Involvement Advisory Council (PIAC)	4/1/2014	30	Presentation
	x		Reed Neighborhood Associaton	4/2/2014	50	Presentation
	x		East Portland Action Plan (EPAP), Education Subcommittee	4/9/2014	9	Presentation
	x		East Portland Action Plan (EPAP), Technical Advisory Committee	4/9/2014	14	Presentation
	x		East Portland Action Plan (EPAP) Land Use & Transportation Committee	4/9/2014	10	Presentation
	x		Woodstock Neighborhood Association Land Use Committee	4/9/2014	15	Presentation
	x		Sabin Neighborhood Association	4/14/2014	12	Presentation
	x		Powellhurst-Gilbert Neighborhood Association	4/14/2014	13	Presentation
	x		East Portland Action Plan (EPAP), Housing Subcommittee	4/14/2014	7	Presentation
	x		North Tabor Neighborhood Association	4/14/2014	10	Presentation
	x		Kerns Neighborhood Association	4/15/2014	20	Presentation
	x		Mt. Tabor Neighborhood Association	4/15/2014	40	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	4/15/2014	8	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Montavilla Neighborhood Association Land Use & Transportation Committee	4/17/2014	5	Presentation
	x		Arbor Lodge Neighborhood Association	4/17/2014	15	Presentation
	x		Eliot Neighborhood Association Land Use & Transportation Committee	4/21/2014	12	Presentation
	x		Division Design Committee	4/24/2014	20	Presentation
x	x		Mixed Use Zones Project - Neighborhood Walk - NE Broadway	4/26/2014	22	Presentation
	x		Montavilla Neighborhood Visioning	4/28/2014	45	Presentation
	x		University Park Neighborhood Association	4/28/2014	10	Presentation
	x		Public Involvement Advisory Council (PIAC)	5/6/2014	30	Presentation
	x		Linnton Neighborhood Association	5/7/2014	8	Presentation
	x		Hayden Island Neighborhood Network	5/8/2014	20	Presentation
x	x		Mixed Use Zones Project - Neighborhood Walk - Southeast Division at 122nd	5/10/2014	8	Presentation
	x		Powellhurst-Gilbert Neighborhood Association	5/12/2014	14	Presentation
	x		Cathedral Park Neighborhood Association	5/13/2014	12	Presentation
	x		Hillsdale Alliance	5/14/2014	5	Presentation
x			Mixed Use Zones Project - Neighborhood Walk - Southeast 82nd/Jade District	5/14/2014	17	Presentation
	x		Kenton Neighborhood Association	5/14/2014	15	Presentation
	x		Brooklyn Station Areas Open House	5/15/2014	45	Presentation
	x		Piedmont Neighborhood Association	5/15/2014	12	Presentation



Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Southeast Uplift (SEUL) Land Use & Transportation committee	5/19/2014	20	Presentation
	x		Creston-Kenilworth Neighborhood Association	5/19/2014	15	Presentation
	x		Argay Neighborhood Association	5/20/2014	130	Presentation
	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	5/20/2014	8	Presentation
	x		Overlook Neighborhood Association	5/20/2014	25	Presentation
x			Mixed Use Zones Project - Neighborhood Walk - N Lombard	5/22/2014	16	Presentation
	x		Lents Neighborhood Association	5/27/2014	19	Presentation
	x		Citywide Land Use	5/27/2014	15	Presentation
x	x		Mixed Use Zones Project - Neighborhood Walk - N Williams	5/29/2014	28	Presentation
	x		Public Involvement Advisory Council (PIAC)	6/3/2014	30	Presentation
x	x		Mixed Use Zones Project - Neighborhood Walk - Southeast Division St.	6/4/2014	63	Presentation
	x		St John's Neighborhood Association	6/9/2014	12	Presentation
	x		East Columbia Neighborhood Association	6/10/2014	10	Presentation
	x		East Portland Land Use & Transportation Committee	6/11/2014	8	Presentation
x	x		Mixed Use Zones Project - Neighborhood Walk - Multnomah Village	6/11/2014	15	Presentation
	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	6/16/2014	20	Presentation
	x		Hosford-Abernethy Neighborhood Development (HAND)	6/17/2014	10	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		South Portland Land Use Committee	6/17/2014	7	Presentation
	x		Portsmouth Neighborhood Association	6/17/2014	9	Presentation
	x		Sumner Association of Neighbors	6/17/2014	12	Presentation
	x		Woodstock Land Use Committee	6/18/2014	15	Presentation
	x		82nd Avenue Coalition	6/23/2014	40	Presentation
	x		Laurelhurst Neighborhood Association	6/25/2014	40	Presentation
		x	Columbia Corridor Association	6/25/2014		Presentation
	x		Brooklyn Action Corps	6/26/2014	10	Presentation
	x		Powellhurst-Gilbert Neighborhood Association	6/29/2014	14	Presentation
	x		East Portland Action Plan (EPAP), Housing Subcommittee	6/29/2014	6	Presentation
		x	Portland Freight Committee	7/1/2014		Presentation
	x		Eastmoreland Neighborhood Association Land Use Committee	7/7/2014	10	Presentation
	x		Midway Business Association	7/8/2014	22	Presentation
	x		East Portland Action Plan (EPAP), Education Subcommittee	7/9/2014	9	Presentation
	x		East Portland Action Plan (EPAP), Technical Advisory Committee	7/9/2014	5	Presentation
	x		East Portland Action Plan (EPAP) Land Use and Transportation Committee	7/9/2014	10	Presentation
	x		Sunnyside Neighborhood Association	7/14/2014	8	Presentation
	x		East Portland Action Plan (EPAP), Housing Subcommittee	7/14/2014	7	Presentation
	x		Brooklyn Action Corps	7/15/2014	10	Presentation
	x		Pleasant Valley Neighborhood Association	7/16/2014	18	Presentation
	x	x	Parkrose Business Association	7/17/2014	42	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		Southeast Uplift (SEUL) Land Use & Transportation committee	7/21/2014	15	Presentation
x	x	x	Drop-in office hours at Division Midway Alliance	7/21/2014	5	Office hours
	x	x	Woodstock Community Business Association	7/22/2014	45	Presentation
	x		82nd Avenue Coalition - 82nd Ave Walk	7/28/2014	10	Presentation
	x		Citywide Land Use Group	7/28/2014	15	Presentation
	x		Parkrose Heights Neighborhood Association	7/29/2014	4	Presentation
x	x	x	Drop-in office hours at Holgate Library	7/29/2014	2	Office hours
x	x	x	Drop-in office hours at Southwest Neighborhoods, Inc (SWNI)	7/30/2014	5	Office hours
	x	x	MLK Dream Run celebration at MLK and Alberta	8/2/2014	12	Presentation
	x	x	Columbia Building Trades Council	8/5/2014	20	Presentation
	x	x	Sullivan's Gulch Neighborhood Association	8/5/2014	12	Presentation
	x	x	Sellwood Moreland Improvement League (SMILE)	8/6/2014	45	Presentation
x	x	x	Drop-in office hours at Division Midway Alliance	8/6/2014	2	Presentation
x	x	x	Drop-in office hours at Division Midway Alliance	8/11/2014		Presentation
			Powellhurst-Gilbert Neighborhood Association	8/11/2014	9	Presentation
			East Portland Action Plan (EPAP) Housing	8/11/2014	7	Presentation
x	x		Brentwood-Darlington Neighborhood Association	8/13/2014		Presentation
x	x		Neighbors West Northwest (NWNW) Special Land Use Meeting	8/13/2014	10	Presentation
x	x	x	Working Waterfront Coalition	8/14/2014	30	Presentation
x	x		Multnomah Days tabling	8/16/2014	55	Tabling

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
x	x		Portland African American Leadership Forum's (PAALF) Developing Our Peoples's Plan: What is our community vision? Tabling	8/16/2014	10	Tabling
x	x		Northwest District Association Board	8/18/2014	20	Presentation
x	x	x	Drop-in office hours at Division Midway Alliance	8/18/2014	1	Office hours
x	x	x	Drop-in office hours at Southwest Neighborhoods, Inc (SWNI)	8/19/2014	15	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	8/19/2014	10	Presentation
x	x	x	Drop-in office hours at Belmont Library	8/19/2014		Office hours
x	x		Pedestrian Advisory Committee walk on 82nd	8/19/2014	15	Presentation
x	x		Jade District	8/20/2014	5	Presentation
x	x		Urban Forestry Commission meeting	8/21/2014	20ish	Presentation
x	x		Rose City Park Neighborhood Association	8/21/2014	7	Presentation
x	x	x	Drop-in office hours at Kenton Library	8/22/2014	4	Presentation
x	x	x	Southeast Sunday Parkways tabling	8/24/2014	66	Tabling
x	x	x	Drop-in office hours at N Portland Library	8/25/2014	1	Presentation
x	x	x	North Portland Library Presentation	8/25/2014	1	Presentation
x	x	x	Drop-in office hours at Kenton FirehoUse	8/26/2014	9	Office hours
x	x	x	Northeast Coalition of Neighborhoods (NECN) Land Use & Transportation Committee	8/27/2014	22	Presentation
x	x	x	Drop-in office hours at Midland Library	9/2/2014	4	Office hours
x	x	x	Drop-in office hours at Midland Library	9/3/2014	9	Office hours

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
x	x	x	South Portland Neighborhood Association	9/3/2014	18	Presentation
x	x	x	Drop-in office hours at Northeast Coalition of Neighborhoods (NECN)	9/4/2014	5	Office hours
x	x	x	Drop-in office hours at Midland Library	9/4/2014		Office hours
x	x	x	Drop-in office hours at St. Johns Main Street	9/5/2014	5	Office hours
x	x		Powellhurst-Gilbert Neighborhood Association	9/8/2014	12	Presentation
x	x		East Portland Action Plan (EPAP) Housing Subcommittee	9/8/2014	7	Presentation
x	x		Portland Commission on Disabilities, Accessibilty in the Built Environment subcommittee	9/8/2014	12	Presentation
	x		Bicycle Advisory Committee	9/9/2014	10	Presentation
x	x		Comprehensive Plan Open House	9/10/2014	26	Presentation
x	x		Central Northeast Neighbors (CNN) Land Use chairs meeting	9/10/2014	15	Presentation
x	x		Kenton Neighborhood Association	9/10/2014	15	Presentation
x	x		East Portland Land Use & Transportation Committee	9/10/2014	11	Presentation
x	x	x	Drop-in office hours at St. Johns Main Street	9/10/2014	5	Office hours
x	x	x	BPS Open House : East Portland	9/10/2014		Open House
		x	Portland Freight Committee	9/10/2014		Presentation
x	x	x	Drop-in office hours at Hollywood Library	9/11/2014	7	Office hours
x	x		Gateway Area Business Association	9/11/2014	18	Presentation
x	x		Hollywood Library Presentation	9/11/2014	9	Presentation
x	x		Southeast Uplift (SEUL) Land Use and Transportation Committee	9/15/2014	15	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
x	x		Multnomah Neighborhood Association - Land Use meeting	9/15/2014		Presentation
x	x		Overlook Village Business Association	9/16/2014	5	Presentation
x	x		Jade District Steering Committee	9/16/2014	20	Presentation
x	x		North Tabor Neighborhood Association	9/16/2014	15	Presentation
x	x	x	Drop-in office hours at Midland Library	9/16/2014	5	Office hours
			BPS Open House : Downtown	9/16/2014		Open house
			Pedestrian Advisory Committee	9/16/2014	10	Presentation
x	x		Pleasant Valley Neighborhood Association	9/17/2014	18	Presentation
x	x		Small Infill Subgroup of the Homebuilders Association	9/17/2014	15	Presentation
x	x		Piedmont Neighborhood Association	9/18/2014	14	Presentation
x	x		Alberta Main St design committee	9/18/2014	18	Presentation
x	x		Rose City Park and Roseway Neighborhood Association	9/18/2014	27	Presentation
x	x	x	BPS Open House : North Portland	9/18/2014		Open House
x	x		82nd Avenue Improvement Coalition	9/22/2014	22	Presentation
x	x		Parkrose School Board	9/22/2014	20	Presentation
x	x		Living Cully partners meeting	9/24/2014	12	Presentation
x	x		North Portland Land Use Group	9/25/2014	15	Presentation
x	x		League of Women Voters	9/26/2014	15	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI) Comprehensive Plan Update meeting	9/30/2014	33	Presentation
x	x	x	Portland Freight Committee	10/2/2014	10	Presentation
		x	Parkrose Neighborhood Prosperity Initiative	10/2/2014		Presentation
x	x		Homestead Neighborhood Association	10/7/2014	10	Presentation
x	x		Wilkes Neighborhood	10/7/2014	14	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Association			
x	x		Public Involvement Advisory Council (PIAC)	10/7/2014	30	Presentation
x	x		East Portland Land Use and Transportation Committee	10/8/2014	9	Presentation
x	x		East Portland Action Plan (EPAP) Technical Advisory Committee	10/8/2014	9	Presentation
x	x		Bridlemile Neighborhood Association	10/8/2014	12	Presentation
x	x		Eliot Neighborhood Association	10/13/2014		Presentation
x	x		Ashcreek Neighborhood Association	10/13/2014	20	Presentation
x	x		Powellhurst-Gilbert Neighborhood Association	10/13/2014	12	Presentation
x	x		East Portland Action Plan (EPAP) Housing	10/13/2014	6	Presentation
x	x		Richmond Neighborhood Association	10/13/2014	45	Presentation
x	x		Multnomah Neighborhood Association	10/14/2014	40	Presentation
x	x		Urban Forestry Commission Policy Committee	10/14/2014	4	Presentation
x	x		Cully Association of Neighbors	10/14/2014	30	Presentation
x	x	x	Portland Business Alliance Transportation Subcommittee	10/14/2014	10	Presentation
	x		Doorknocking on Fessenden in St John's	10/15/2014	6	Doorknocking
x	x		Southwest Hills Residential League (SWHRL) General Mtg	10/15/2014	20	Presentation
x	x		Woodstock Neighborhood Association Land Use Committee	10/15/2014	10	Presentation
x	x		Northeast Coalition of Neighborhoods (NECN)	10/18/2014	23	Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation	10/20/2014	15	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Committee			
x	x		Southwest Neighborhoods, Inc (SWNI) LU Committee	10/21/2014	16	Presentation
x	x		Port of Portland Community Advisory Committee (PDX CAC)	10/22/2014	40	Presentation
x	x		North Portland Land Use Group	10/23/2014	12	Presentation
x	x		Hollywood Neighborhood Association	10/23/2014	12	Presentation
x	x		Woodstock Visioning Project	10/23/2014	90	Presentation
x	x		82nd Ave Coalition	10/27/2014	19	Presentation
x	x		Multnomah Neighborhood Association Land Use Committee	10/27/2014	6	Presentation
x	x	x	North/Northeast Business Association	10/29/2014	25	Presentation
			Joint Modal Committee	11/3/2014	10	Presentation
x	x		Public Involvement Advisory Council (PIAC)	11/4/2014	30	Presentation
x	x		Mixed Use Zones Preliminary Concept Workshops	11/5/2014	90	Workshop
			Portland Freight Committee	11/6/2014	10	Presentation
x	x		Foster Powell Neighborhood Association	11/10/2014	20	Presentation
x	x		East Portland Action Plan (EPAP) Housing	11/10/2014	6	Presentation
			Budget Advisory Committee	11/10/2014	10	Presentation
x	x	x	NAI Norris, Beggs, and Simpson	11/12/2014	15	Presentation
x	x		Brooklyn Action Corps	11/12/2014	5	Presentation
x	x	x	NE Broadway Business Association	11/12/2014	10	Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	11/17/2014	10	Presentation



Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x	x	Joint Modal Committee	11/19/2014	10	Presentation
x	x		Russell Neighborhood Association	11/20/2014	17	Presentation
x	x		Fix-It Fair (Parkrose HS) tabling	11/23/2014	60	Tabling
x	x		Citywide Land Use	11/24/2014	5	Presentation
			Portland Freight Committee	12/4/2014	10	Presentation
x	x		East Portland Action Plan (EPAP) Housing	12/8/2014	7	Presentation
	x	x	Bicycle Advisory Committee	12/9/2014	10	Presentation
	x	x	Joint Modal Committee	12/9/2014	10	Presentation
	x	x	Neighborhood Coalition Directors and Chairs	12/11/2014	10	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI) Land Use Committee	12/16/2014	12	Presentation
	x	x	Pedestrian Advisory Committee	12/16/2014	10	Presentation
x	x		Eastmoreland Neighborhood Association - Land Use Committee	1/5/2015	8	Presentation
x	x		Public Involvement Advisory Council (PIAC)	1/6/2015	30	Presentation
x	x		Sullivans Gulch Neighborhood Association	1/6/2015	8	Presentation
x	x		South Portland Neighborhood Association	1/7/2015	20	Presentation
			Joint Modal Committee	1/7/2015	10	Presentation
x	x		League of Women Voters	1/12/2015	75	Presentation
x	x		Foster-Powell Neighborhood Association	12-Jan	20	Presentation
x	x		Humboldt Neighborhood Association	1/13/2015	10	Presentation
	x	x	Portland Business Alliance/Transportation Subcommittee	1/13/2015	10	Presentation
x	x		Hawthorne Boulevard Business Association	1/14/2015	10	Presentation
x	x		NE Broadway Business Alliance	1/14/2015	15	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x		East Portland Neighborhood Office (EPNO) Land Use and Transportation Committee	1/14/2015	10	Presentation
		x	PDX Community Advisory Committee	1/15/2015		Presentation
x	x		Jade District Roll Out event	1/20/2015	45	Presentation
x	x		Cully Association of Neighbors - Land Use & Transportation Committee	1/20/2015	12	Presentation
	x		Southwest Neighbors, Inc. (SWNI) Transportation Committee	1/21/2015	10	Presentation
	x		Central Northeast Neighbors	1/21/2015	10	Presentation
x	x		Division Design Initiative	1/22/2015	15	Presentation
	x		Southwest Trails	1/22/2015	10	Presentation
x	x		Fix-It Fair (Rosa Parks Elementary School) tabling	1/24/2015	22	Tabling
x	x		Southeast Uplift (SEUL) Land Use and Transportation Committee	1/26/2015	15	Presentation
x	x		Eliot Land Use & Transportation Committee	1/26/2015	10	Presentation
	x		Southeast Uplift	1/26/2015	10	Presentation
	x		82 <sup>nd</sup> Avenue Improvement Coalition	1/26/2015	10	Presentation
	x		Northeast Coalition of Neighborhoods (NECN)	1/28/2015	10	Presentation
x	x		Woodstock Community Business Association	2/2/2015	35	Presentation
x	x		Homestead Neighborhood Association	2/3/2015	15	Presentation
x	x		Mt. Scott-Arleta Neighborhood Association	2/4/2015	35	Presentation
	x		Venture Portland/Portland Business Association	2/4/2015	20	Presentation
	x		Portland Freight Committee	2/5/2015	10	Presentation
x	x		St John's Neighborhood - Doorknocking	2/7/2015	20	Presentation
x	x		Richmond Neighborhood Association	2/9/2015	45	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
x	x		East Portland Action Plan (EPAP) Housing	2/9/2015	8	Presentation
x	x		Beaumont-Wilshire Neighborhood Association General Meeting	2/9/2015	20	Presentation
x	x		Multnomah Neighborhood Comp Plan Forum	2/10/2015	125	Presentation
	x		Portland Business Alliance/Transportation Subcommittee	2/10/2015	20	Presentation
	x		Bicycle Advisory Committee	2/10/2015	10	Presentation
x	x		Kenton Neighborhood Association General Meeting/Open House	2/11/2015	15	Presentation
x	x		Neighbors West-Northwest	2/11/2015	12	Presentation
x	x		East Portland Land Use & Transportation Committee	2/11/2015	15	Presentation
x	x		East Portland Land Use and Transportation Committee	2/11/2015	15	Presentation
	x		Neighbors West-Northwest Board	2/11/2015		Presentation
		x	Swan Island Business Association	2/11/2015		Presentation
x	x		Hosford-Abernethy Neighborhood Development (HAND) Special Meeting on the Comp Plan	2/12/2015	10	Presentation
x	x		Northwest District Association Land Use	2/12/2015	8	Presentation
x	x		North Portland Health Group	2/12/2015	12	Presentation
		x	Northwest District Association	2/12/2015		Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	2/16/2015	15	Presentation
x	x		Southeast Uplift Board	2/16/2015	20	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI) Land Use & Transportation Committee	2/17/2015	12	Presentation
x	x		Southwest Neighborhoods, Inc (SWNI)	2/17/2015	15	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
	x	x	Pedestrian Advisory Committee	2/17/2015	10	Presentation
x	x		Sellwood Moreland Improvement League (SMILE)	2/18/2015	15	Presentation
x	x		Broadway-Weidler Alliance	2/19/2015	15	Presentation
	x		Northeast Broadway Business Association	2/19/2015	10	Presentation
		x	Portland Business Alliance (PBA) Land Use Committee	2/20/2015		Presentation
x	x		Northeast Coalition of Neighborhoods (NECN) Safety/Livability Committee	2/23/2015	8	Presentation
x	x		Division-Clinton Business Association	2/25/2015	6	Presentation
x	x		Mixed Use Zones Project - Concept Information Sessions	2/25/2015	40	Information Session
		x	Columbia Corridor Association	2/25/2015		Presentation
x	x		Mixed Use Zones Project - Concept Information Sessions	2/26/2015	30	Information Session
x	x		North Portland Land Use Group (NPLUG)	2/26/2015	12	Presentation
	x		North Portland Neighborhood Services, Inc.	2/26/2015	10	Presentation
x	x		Public Involvement Advisory Council (PIAC)	3/3/2015	30	Presentation
x	x		Brentwood-Darlington Neighborhood Association	3/5/2015	25	Presentation
		x	Working Waterfront Coalition	3/5/2015		Presentation
x	x		Hosford-Abernethy Neighborhood Development (HAND) Walking Tour	3/6/2015	6	Presentation
x	x		Mixed Use Zones Open House	3/10/2015	17	Presentation
x	x		Portsmouth Neighbors	3/11/2015	9	Presentation
x	x		Hosford-Abernethy Neighborhood Development (HAND)	3/17/2015	10	Presentation
x	x		Central Northwest Neighbors (CNN) Land Use Committee	3/18/2015	12	Presentation
x	x		Development Review Advisory Committee (DRAC)	3/19/2015	20	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
x	x		Citywide Land Use	3/23/2015	25	Presentation
x	x		Northeast Coalition of Neighborhoods (NECN)	3/25/2015	12	Presentation
x	x		North Portland Land Use Group (NPLUG)	3/26/2015	8	Presentation
x	x		North Northeast Business Association	4/1/2015	25	Presentation
x	x		North Northeast Business Association	4/1/2015	25	Presentation
x	x		Anti-Displacement and Gentrification Coalition	4/2/2015	10	Meeting
x	x		Public Involvement Advisory Council (PIAC)	4/7/2015	30	Presentation
x	x		Eliot Neighborhood Association Land Use and Transportation Committee	4/13/2015	8	Presentation
x	x		Sunnyside Neighborhood Association	4/13/2015	30	Presentation
x	x		Richmond Neighborhood Association	4/13/2015	25	Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	4/20/2015	15	Presentation
x	x		Hosford-Abernethy Neighborhood Association (HAND)	4/21/2015	25	Presentation
	x	x	Rose City Park Neighborhood Association Community Visioning Workshop	4/28/2015		Presentation
		x	Cully Neighborhood Association, Verde	5/4/2015		Presentation
x	x		East Portland Action Plan (EPAP) Housing Subcommittee	5/11/2015	8	Presentation
x	x		Reed Neighborhood Association	5/12/2015	24	Presentation
x	x		East Portland Action Plan (EPAP) Land Use & Transportation Subcommittee	5/13/2015	9	Presentation
x	x		Buckman Community Association Comprehensive	5/14/2015	40	Presentation

Task 5	Task 4	Task 3	Organization/Event	Date	# Contacts	Activity
			Plan Forum			
x	x		REACH Community Development	5/18/2015	3	Presentation
x	x		Southeast Uplift (SEUL) Land Use & Transportation Committee	5/18/2015	10	Presentation
x	x		Southwest Neighborhoods, Inc Land Use Committee	5/19/2015	10	Presentation
x	x		Woodstock Neighborhood Association Land Use Committee	5/20/2015		Presentation
x	x	x	Drop-in office hours at Central Northeast Neighbors (CNN) office	5/20/2015	1	Office hours
		x	82nd Ave Business Association	5/26/2015		Presentation
x	x	x	Drop-in office hours at East Portland Police space	5/27/2015	1	Office hours
x	x	x	Drop-in office hours at Hillsdale Library	5/28/2015	0	Office hours
x	x		Homestead Neighborhood Association	6/2/2015	10	Presentation
x	x		East Portland Action Plan (EPAP) Housing Subcommittee	6/8/2015	8	Presentation
x	x	x	Drop-in office hours at Midland Library	6/13/2015	4	Office hours
x	x	x	Drop-in office hours at Southwest Neighborhoods, Inc	6/16/2015	15	Office hours
x	x		Southwest Neighborhoods, Inc Land Use Committee	6/16/2015	9	Presentation
x	x		St Johns Neighborhood Association	6/25/2015	12	Presentation
x	x		East Portland Action Plan (EPAP), Technical Advisory Committee	7/8/2015	8	Presentation
x	x	x	Drop-in office hours at Mt Scott Community Center	7/9/2015	2	Office hours
x	x	x	Drop-in office hours at East Portland Community Center	7/9/2015	2	Office hours

<b>Task 5</b>	<b>Task 4</b>	<b>Task 3</b>	<b>Organization/Event</b>	<b>Date</b>	<b># Contacts</b>	<b>Activity</b>
x	x	x	Drop-in office hours at Peninsula Park Community Center	7/11/2015		Office hours
		x	Northwest Industrial Neighborhood Association	7/14/2015		Presentation

# Appendix D: Planning and Sustainability Commission and Community Involvement Committee Activities

Task 3	Task 4	Task 5	Group	Date	Activity
	x		Planning & Sustainability Commission	4/12/2012	briefing
	x		Planning & Sustainability Commission	7/10/2012	hearing / recommendation
	x		Planning & Sustainability Commission	1/22/2013	work session
	x		Planning & Sustainability Commission	1/29/2013	work session
x			Planning & Sustainability Commission	2/12/2013	briefing
	x		Planning & Sustainability Commission	2/26/2013	work session
	x		Planning & Sustainability Commission	3/26/2013	work session
	x		Planning & Sustainability Commission	4/9/2013	briefing
	x		Planning & Sustainability Commission	5/7/2013	hearing
	x		Planning & Sustainability Commission	5/28/2013	work session
	x		Planning & Sustainability Commission	6/25/2013	briefing
	x		Community Involvement Committee	6/26/2013	meeting
	x		Planning & Sustainability Commission	7/9/2013	work session
	x		Community Involvement Committee	8/13/2013	meeting
	x		Community Involvement Committee	8/28/2013	meeting
	x		Planning & Sustainability Commission	9/10/2013	briefing
	x		Planning & Sustainability Commission	10/8/2013	briefing
	x		Community Involvement Committee	11/20/2013	meeting
	x		Planning & Sustainability Commission	12/10/2013	briefing
	x		Community Involvement Committee	2/26/2014	meeting
	x		Community Involvement Committee	2/26/2014	meeting
	x		Community Involvement Committee	2/27/2014	meeting
	x		Planning & Sustainability Commission	2/28/2014	briefing
	x		Planning & Sustainability Commission	3/11/2014	briefing
	x		Community Involvement Committee	5/28/2014	meeting
	x		Planning & Sustainability Commission	6/10/2014	briefing
	x		Planning & Sustainability Commission	6/24/2014	hearing
	x		Planning & Sustainability Commission	7/22/2014	briefing
	x		Community Involvement Committee	7/22/2014	meeting
	x	x	Planning & Sustainability Commission	8/12/2014	briefing
	x		Planning & Sustainability Commission	9/9/2014	hearing, briefing
	x		Planning & Sustainability Commission	9/23/2014	hearing
	x		Community Involvement Committee	9/24/2014	meeting
	x		Planning & Sustainability Commission	10/21/2014	work session, recommendation
	x		Planning & Sustainability Commission	10/28/2014	hearing
	x		Planning & Sustainability Commission	11/4/2014	hearing
	x		Planning & Sustainability Commission	11/18/2014	work session
	x		Community Involvement Committee	11/19/2014	meeting



	x		Planning & Sustainability Commission	12/9/2014	work session
	x		Planning & Sustainability Commission	1/13/2015	briefing
	x		Planning & Sustainability Commission	1/27/2015	work session
	x		Planning & Sustainability Commission	2/10/2015	work session
	x		Planning & Sustainability Commission	2/24/2015	work session
	x		Community Involvement Committee	2/25/2015	meeting
	x		Planning & Sustainability Commission	3/10/2015	work session
	x		Planning & Sustainability Commission	3/24/2015	work session
	x		Planning & Sustainability Commission	4/17/2015	briefing / work session
	x		Community Involvement Committee	4/22/2015	meeting
x	x		Planning & Sustainability Commission	4/28/2015	hearing & recommendation
	x		Planning & Sustainability Commission	5/12/2015	work session
	x		Community Involvement Committee	5/12/2015	meeting
	x		Planning & Sustainability Commission	5/26/2015	hearing /work session
	x		Community Involvement Committee	5/27/2015	meeting
	x		Planning & Sustainability Commission	6/9/2015	work session
x	x		Planning & Sustainability Commission	6/23/2015	hearing & recommendation, work session
	x		Planning & Sustainability Commission	7/14/2015	work session

# Appendix E: Advisory Groups

<b>Advisory Group</b>	<b>Date</b>	<b>Activity</b>
Watershed Health and Environment PEG	6/18/2012	Meeting
Education and Youth Success PEG	6/18/2012	Meeting
Economic Development PEG	6/20/2012	Meeting
Community Involvement Committee (CIC) PEG	6/21/2012	Meeting
Centers PEG	6/21/2012	Meeting
Residential Development and Compatibility PEG	6/28/2012	Meeting
Infrastructure Equity PEG	7/11/2012	Meeting
Education and Youth Success PEG	7/12/2012	Meeting
Residential Development and Compatibility PEG	7/12/2012	Meeting
Economic Development PEG	7/18/2012	Meeting
Community Involvement Committee (CIC) PEG	7/19/2012	Meeting
Centers PEG	7/19/2012	Meeting
Watershed Health and Environment PEG	7/31/2012	Meeting
Infrastructure Equity PEG	8/1/2012	Meeting
Residential Development and Compatibility PEG	8/9/2012	Meeting
Economic Development PEG	8/15/2012	Meeting
Community Involvement Committee (CIC) PEG	8/16/2012	Meeting
Education and Youth Success PEG	8/20/2012	Meeting
Watershed Health and Environment PEG	8/23/2012	Meeting
Centers PEG	8/28/2012	Meeting
Infrastructure Equity PEG	9/5/2012	Meeting
Residential Development and Compatibility PEG	9/13/2012	Meeting
Education and Youth Success PEG	9/17/2012	Meeting
Economic Development PEG	9/19/2012	Meeting
Community Involvement Committee (CIC) PEG	9/20/2012	Meeting
Centers PEG	9/20/2012	Meeting
Watershed Health and Environment PEG	9/27/2012	Meeting
Infrastructure Equity PEG	10/3/2012	Meeting
Residential Development and Compatibility PEG	10/11/2012	Meeting
Education and Youth Success PEG	10/15/2012	Meeting
Economic Development PEG	10/17/2012	Meeting
Community Involvement Committee (CIC) PEG	10/18/2012	Meeting
Watershed Health and Environment PEG	10/24/2012	Meeting
Residential Development and Compatibility	11/8/2012	Meeting
Economic Development PEG	11/13/2012	Meeting
Community Involvement Committee (CIC) PEG	11/15/2012	Meeting
Centers PEG	11/15/2012	Meeting
Education and Youth Success PEG	11/19/2012	Meeting
Watershed Health and Environment PEG	11/28/2012	Meeting
Infrastructure Equity PEG	12/5/2012	Meeting
Education and Youth Success PEG	12/17/2012	Meeting
Economic Development PEG	12/19/2012	Meeting
Community Involvement Committee (CIC) PEG	12/20/2012	Meeting
Centers PEG	12/20/2012	Meeting

Infrastructure Equity	1/7/2013	Meeting
Infrastructure Equity	1/8/2013	Meeting
Residential Development and Compatibility	1/10/2013	Meeting
Community Involvement Committee (CIC) PEG	1/17/2013	Meeting
Centers PEG	1/17/2013	Meeting
Education and Youth Success PEG	1/20/2013	Meeting
Watershed Health and Environment	1/23/2013	Meeting
Infrastructure Equity PEG	2/6/2013	Meeting
Equity Work Group	2/13/2013	Meeting
Campus Institutions Project Advisory Committee	2/13/2013	Meeting
Residential Development and Compatibility PEG	2/14/2013	Meeting
Centers PEG	2/21/2013	Meeting
Infrastructure Equity PEG	3/6/2013	Meeting
Equity Work Group	3/13/2013	Meeting
Residential Development and Compatibility PEG	3/14/2013	Meeting
Education and Youth Success PEG	3/18/2013	Meeting
Economic Development PEG	3/20/2013	Meeting
Centers PEG	3/21/2013	Meeting
Infrastructure Equity PEG	4/3/2013	Meeting
Industrial Land and Watershed Health Working Group	4/5/2013	Meeting
Residential Development and Compatibility PEG	4/11/2013	Meeting
Education and Youth Success PEG	4/15/2013	Meeting
Economic Development PEG	4/17/2013	Meeting
Community Involvement Committee (CIC) PEG	4/18/2013	Meeting
Centers PEG	4/18/2013	Meeting
Watershed Health and Environment PEG	4/24/2013	Meeting
Infrastructure Equity PEG	5/1/2013	Meeting
Residential Development and Compatibility PEG	5/9/2013	Meeting
Economic Development PEG	5/15/2013	Meeting
Community Involvement Committee (CIC) PEG	5/16/2013	Meeting
Centers PEG	5/16/2013	Meeting
Education and Youth Success PEG	5/20/2013	Meeting
Watershed Health and Environment PEG	5/22/2013	Meeting
Industrial Land and Watershed Health Working Group	5/29/2013	Meeting
Infrastructure Equity PEG	6/5/2013	Meeting
Residential Development and Compatibility PEG	6/13/2013	Meeting
Economic Development PEG	6/18/2013	Meeting
Economic Development PEG	6/19/2013	Meeting
Community Involvement Committee (CIC) PEG	6/20/2013	Meeting
Neighborhood Centers PEG	6/20/2013	Meeting
Watershed Health and Environment PEG	6/26/2013	Meeting
Infrastructure Equity PEG	7/10/2013	Meeting
Neighborhood Centers PEG	7/24/2013	Meeting
Infrastructure Equity PEG	8/7/2013	Meeting
Neighborhood Centers / Residential Development and	8/13/2013	Meeting

Compatibility		
Neighborhood Centers PEG	9/19/2013	Meeting
All PEG Mtg	10/18/2013	Meeting
Centers PEG	10/18/2013	Meeting
Campus Institutions Project Advisory Committee	12/12/2013	Meeting
Transportation Expert Group	1/30/2014	Meeting
Mixed Use Zones PAC	2/19/2014	Meeting
Transportation Expert Group	2/27/2014	Meeting
Mixed Use Zones PAC	3/19/2014	Meeting
Transportation Expert Group	3/27/2014	Meeting
Campus Institutions Project Advisory Committee	4/10/2014	Meeting
Mixed Use Zones PAC	4/16/2014	Meeting
Transportation Expert Group	4/30/2014	Meeting
Transportation Expert Group	5/13/2014	Meeting
Transportation Expert Group	6/5/2014	Meeting
Campus Institutions Project Advisory Committee	6/12/2014	Meeting
Mixed Use Zones PAC	6/18/2014	Meeting
Mixed Use Zones PAC	7/16/2014	Meeting
Transportation Expert Group	7/24/2014	Meeting
Transportation Expert Group	7/31/2014	Central Eastside Tour
Campus Institutions Project Advisory Committee	8/14/2014	Meeting
Transportation Expert Group	8/28/2014	Meeting
Campus Institutions Project Advisory Committee	9/11/2014	Meeting
Mixed Use Zones PAC	9/17/2014	Meeting
Transportation Expert Group	9/25/2014	Project Evaluation meeting
Transportation Expert Group	9/25/2014	Meeting
Campus Institutions Project Advisory Committee	10/9/2014	Meeting
Mixed Use Zones PAC	10/17/2014	Meeting
Transportation Expert Group	10/23/2014	Meeting
Campus Institutions Project Advisory Committee	11/14/2014	Meeting
Mixed Use Zones PAC	12/17/2014	Meeting
Campus Institutions Project Advisory Committee	1/15/2015	Meeting
Mixed Use Zones PAC	1/21/2015	Meeting
Mixed Use Zones PAC	2/18/2015	Meeting
Mixed Use Zones PAC	3/18/2015	Meeting
Campus Institutions Project Advisory Committee	4/19/2015	Meeting
Mixed Use Zones PAC	5/20/2015	Meeting
Mixed Use Zones PAC	6/17/2015	Meeting