



CITY OF
PORTLAND, OREGON

OFFICIAL
 MINUTES

A REGULAR MEETING OF THE COUNCIL OF THE CITY OF PORTLAND, OREGON WAS HELD THIS 11TH DAY OF DECEMBER, 2013 AT 9:30 A.M.

THOSE PRESENT WERE: Mayor Hales, Presiding; Commissioners Fish, Fritz, Novick and Saltzman, 5.

OFFICERS IN ATTENDANCE: Karla Moore-Love, Clerk of the Council; Ben Walters, Chief Deputy City Attorney; and Jim Wood, Sergeant at Arms.

Item Nos. 1167, 1169 and 1172 were pulled for discussion and on a Y-5 roll call, the balance of the Consent Agenda was adopted.

COMMUNICATIONS	Disposition:
1160 Request of Stefan Karlic to address Council regarding West Hayden Island (Communication)	PLACED ON FILE
1161 Request of Lucinda Karlic to address Council regarding West Hayden Island (Communication)	PLACED ON FILE
1162 Request of Mark J. Hofheins, Jr. to address Council regarding homelessness (Communication)	PLACED ON FILE
1163 Request of Sarah Lyons to address Council regarding sale of the Freeman Water Tower Property (Communication)	PLACED ON FILE
1164 Request of Joe Williams to address Council regarding the USO returning to Oregon after 40 years (Communication)	PLACED ON FILE
TIMES CERTAIN	
1165 TIME CERTAIN: 9:30 AM – Adopt Portland Bureau of Emergency Management Strategic Plan 2014-2016 (Resolution introduced by Commissioner Novick) 30 minutes requested (Y-5)	37046
CONSENT AGENDA – NO DISCUSSION	
Mayor Charlie Hales	

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<p>1166 Reappoint David Dougherty to the Bureau of Fire and Police Disability and Retirement Board of Trustees for a term to expire December 31, 2016 (Resolution) (Y-5)</p>	<p>37045</p>
<p>City Attorney</p>	
<p>*1167 Amend contract with Black Helderline LLP for outside legal counsel (Ordinance; amend Contract No. 38066) (Y-5)</p>	<p>186380</p>
<p>Office of Management and Finance</p>	
<p>1168 Accept bid of Tapani, Inc. for the SW Multnomah Blvd Improvements: SW 22nd Ave to SW 40th Ave for \$2,126,273 (Procurement Report - Bid No. 116071) (Y-5)</p>	<p>ACCEPTED PREPARE CONTRACT</p>
<p>*1169 Create a new represented classification of Information Security Architect and establish an interim compensation rate for this classification (Ordinance) (Y-5)</p>	<p>186381</p>
<p>*1170 Authorize a contract with Public Financial Management, Inc. for municipal financial advisory services for a total not-to-exceed amount of \$250,000 (Ordinance; Contract No. 30003697) (Y-5)</p>	<p>186370</p>
<p>1171 Consent to franchise transfer from Paramount of Oregon, LLC to LCP Oregon Holdings, LLC for pipeline facilities (Ordinance; transfer Ordinance No. 180378)</p>	<p>PASSED TO SECOND READING DECEMBER 18, 2013 AT 9:30 AM</p>
<p>Commissioner Steve Novick Position No. 4 Bureau of Transportation</p>	
<p>*1172 Authorize a competitive solicitation for the purchase or alternate financing of parking pay stations and related services (Ordinance) Motion to include “alternate financing” language: Moved by Fish and seconded by Saltzman. (Y-5) (Y-5)</p>	<p>186382 AS AMENDED</p>
<p>*1173 Authorize the Portland Bureau of Transportation to negotiate a final contract with DKS Associates for plan development of the South Portal Partnership Project (Ordinance) (Y-5)</p>	<p>186371</p>
<p>*1174 Authorize two-year contract with Axiom Event Productions, LLC for \$239,000 for volunteer and course management services through the City of Portland Sunday Parkways program (Ordinance) (Y-5)</p>	<p>186372</p>

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Commissioner Nick Fish

Position No. 2

Bureau of Environmental Services

- 1175** Authorize the Bureau of Environmental Services to amend the legal descriptions for temporary construction, sewer and permanent pump station easements and to acquire said easements necessary for construction of the Safeway Pump Station Remodel Project No. E10292 through the exercise of the City's Eminent Domain Authority (Ordinance; amend Ordinance Nos. 186095 and 186243)

**PASSED TO
SECOND READING
DECEMBER 18, 2013
AT 9:30 AM**

Commissioner Dan Saltzman

Position No. 3

Portland Housing Bureau

- *1176** Accept and appropriate a federal grant in the amount of \$162,532 from the Department of Housing and Urban Development for Continuum of Care planning (Ordinance)

(Y-5)

186373

- *1177** Authorize a subrecipient contract with REACH Community Development for \$284,523 to provide for Healthy Homes remediation (Ordinance)

(Y-5)

186374

- *1178** Authorize Intergovernmental Agreements with Clark, Clackamas and Washington Counties to serve as lead agencies in the Rent Well Tenant Education Program (Ordinance)

(Y-5)

186375

REGULAR AGENDA

Mayor Charlie Hales

Bureau of Police

- *1179** Accept a grant in the amount of \$325,000 and appropriate \$50,000 for FY 2013-14 from the U.S. Department of Justice, Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention FY 2013 Juvenile Justice System Improvement Division Invited Awards to fund the Gang Resistance Education and Training West Region Training Center (Ordinance) 10 minutes requested

(Y-5)

186376

- *1180** Accept and appropriate a grant in the amount of \$35,000 from Oregon Impact for the 2014 DUII Traffic Safety and High Visibility Enforcement program for sworn personnel overtime (Ordinance) 10 minutes requested

(Y-5)

186377

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<p style="text-align: center;">Commissioner Steve Novick Position No. 4 Bureau of Transportation</p> <p>1181 Authorize price agreements with Harper Houf Peterson Righellis Inc. and T.Y. Lin International for construction inspection and technical support services for a total not-to-exceed amount of \$1,500,000 each (Second Reading Agenda 1159)</p> <p>(Y-5)</p>	<p>186378</p>
<p style="text-align: center;">Commissioner Nick Fish Position No. 2 Bureau of Environmental Services</p> <p>1182 Amend various sections of the Public Works Improvement Code for consistency and clarity of general language and organization cleanup (Ordinance; amend Code Chapters 17.32, 17.34, 17.36, 17.37 and 17.39)</p>	<p>CONTINUED TO DECEMBER 18, 2013 AT 9:30 AM</p>
<p>1183 Authorize decrease in the Oregon Department of Environmental Quality Clean Water State Revolving Fund Loan Agreement No. R74164 loan amount by \$450,459 (Second Reading Agenda 1154; amend Ordinance No. 177898)</p> <p>(Y-5)</p>	<p>186379</p>

At 11:15 a.m., Council adjourned.

LAVONNE GRIFFIN-VALADE
Auditor of the City of Portland



By Karla Moore-Love
Clerk of the Council

For a discussion of agenda items, please consult the following Closed Caption File.

<p><u>WEDNESDAY, 2:00 PM, DECEMBER 11, 2013</u></p> <p>DUE TO LACK OF AN AGENDA THERE WAS NO MEETING</p>	
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Closed Caption File of Portland City Council Meeting

This file was produced through the closed captioning process for the televised City Council broadcast and should not be considered a verbatim transcript.

Key: ***** means unidentified speaker.

DECEMBER 11, 2013 9:30 AM

Hales: Good morning everyone, and welcome to the December 11th meeting of the Portland City Council. Would you please read the roll, Karla?

Novick: Here. **Fritz:** Here. **Fish:** Here. **Saltzman:** Here. **Hales:** Here.

Hales: Nelson Mandela, who we memorialized this week, said to be free is not merely to cast off one's chains, but to live in a way that respects and enhances the freedom of others. We honor his memory this week, and his accomplishments, and we also remember tragedy, and should remember those words about what freedom really means. It's not merely libertarianism, but a mixture of rights and responsibilities that we still struggle in this country to get right. And we remember especially the toll that gun violence takes on all of our communities this week. We remember particularly, Cindy Yuille and Steve Forsyth. Cindy was a Kaiser Permanente hospice nurse. Steve was a marketing director and a youth sports coach. They lost their lives one year ago today at Clackamas Town Center, and I would like us to begin this morning's work with a moment of silence in their honor. [moment of silence] Thank you very much. We're pleased to welcome guests to our unusually chilly council chambers this morning, we're still recovering from a two and a half day power outage for this building. And we want to welcome 25 senior-level foreign service nationals, people from a number of other countries, hired to work at U.S. embassies around the world. They bring cultural understanding and competence to this important work of the relationship between the United States and the world. They are hosted by the world affairs council, and they are here on a state department sponsored professional development program, to help them better understand U.S. foreign policy, American democracy, government, and culture. And their program will cover empowering and engaging women, girls, and youth; energy sustainability and climate change; and entrepreneurship; local job creation and the economy; and an interfaith dialogue and Muslim outreach in the United States; all topics about which we are very interested in Portland, and where I hope are able to learn at the community level a bit from what we're doing. So, if that group would please stand, let's welcome them to Portland. Welcome. [applause] Stay warm, learn a lot and teach us a few things. Thank you. Any other announcements, or courtesies before we start this morning? Commissioner Fish?

Fish: Are we live, Karla? Because our monitors aren't on.

Moore-Love: Yeah, we're working on the big screen, I think it's just our monitors are having issues here.

Fish: Should we call PGE? [laughter]

Hales: I think that they're busy. Let's begin with communications items, please.

Item 1160.

Hales: Good morning, Mr. Karlic. Welcome.

Stefan Karlic: Good morning, Mayor Hales, and council members, thank you for your time. My name is Stefan Karlic, I am the secretary of the Hayden Island livability project on the [indistinguishable] board, and the Hayden Island manufactured home community, HOA board member. After thousands of man hours and paid expert opinions, the port has come up with a business plan. The port wants to build a deep water facility. And the result of that plan, up to thousands of these man hours, they have presented to you number one, cost. Not known. Number

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two, return on investment, not known. Product, not known. Lessee operator, not known. Cost to taxpayers, federal, state, and local, not known. Build it and they will come. They tried this in the '80s with the coal terminal. And it didn't even start operation. Cost of millions to taxpayers and private investors. What the port has failed to tell us is that Portland never was or never will be a deep water port in the eyes of the shipping companies. The Columbia River channel is not deep enough to navigate, through deep water vessels recognized at 45 feet in 2009, and with the new panama ships coming into operation in 2015, that depth requirement is 50 feet plus. The -- and you also need to remember on that water depth, a ship in sea water floats a lot higher than the ship in fresh waters, you lose about a foot of that clearance. Just six months after the completion of the dredging in the Columbia River to 43 feet, and more in places, in 2010, restrictions were put in place because of heavy silt buildup, just three months after they completed it. And some of the levels were at 40 and 41 feet, just three months after the completion. The corps of engineers in pacific northwest waterways association warned that constant dredging is needed to maintain the depth to 43 feet. On November 22, 2013, this is related to the mitigation, 140 international organizations called for ending of biodiversity offsetting plans due to them not working. This is the same mitigation the Port of Portland and others are offering in the way of replacing destroyed ecosystems and flood plains, and putting them somewhere else. It does not work. And even with continuing dredging, some ships have to wait at Astoria for preferred conditions, increasing costs in manpower and the fuel costs. The cost of the bar and river pilots is another concern that is making this too expensive for the port to operate.

Hales: We need you to wrap up.

Karlic: Sure. Getting back to the litigation, we have agencies spending hundreds of millions of dollars every year to protect flood plains and restoration, and others that are willing to destroy places like West Hayden Island.

Fish: Mr. Karlic, we are about to hear from Lucinda Karlic, who may be related to you.

Karlic: She is.

Fish: Before we hear from her, thank you for the package of materials. But, in one sentence, could you tell us what your recommendation is to us as to how we address West Hayden Island going forward?

Karlic: We would like to see it not built. We would like to see it being kept as a natural wildlife preserve.

Hales: Thank you very much. Appreciate both you and these materials.

Karlic: And my wife apologizes, she's not here. She's sick.

Hales: Ok. Thank you so much, and we'll hear from her again, I hope. Thank you. [applause] So Lucinda is not here this morning. Could we move on, please.

Item 1162.

Hales: Good morning, Mark.

Mark J. Hofheins, Jr.: Hey, it's Mark J. Hofheins, Jr. with UCARE. Luckily, I didn't realize that I was on council, but I ended up showing. Good thing. As of today, the stats still stand. Zero outreach workers, zero people off the street, off of front. They actually are having to find their own places to keep warm. And the devastating part is that the elements are getting to people and the city has yet to do anything about it. We've had one incident for sure where a homeless person was hospitalized, now, and severely for frostbite due to the elements. We have had a death, as you guys know, due to homelessness and trying to evacuate them from the city. This is not the route we need to be taking. Portland is great with every resource, except for housing. The interjection of -- from streets to housing is a great idea. But we need something in between. The only thing Portland is missing is a halfway house style shelter. The only way to end homelessness, which you never fully will end homelessness because there are people who will choose to be out here, but at least you can give them the option to get off the streets. If you had a shelter, they could go take care of their business,

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get off the streets and have a place to put their belongings, stay safe, and be better operating within society. This is the only thing that I see Portland missing. If we can get this done, you guys would meet your ten-year plan to end homelessness. Because the opportunity would be afforded. The deaths would be less. And also, I wouldn't be having to be here before you stating it. The sooner we get this done, the better. I hope that you guys will actually do something about this. We have already got these two records on for this year. With record lows of cold, frostbite is a norm. Death is going to be a norm. How many deaths do you want on your shoulders? I don't want any on mine. I appreciate you guys for listening to me on this matter. And I hope I got to you guys.

Fish: Mark, you know that the city declared a severe weather emergency, I believe we're now in our fifth or sixth day. You also know we've got lots of nonprofit partners reaching out to people in the camps and on the street. And I know that Marc Jolin from JOIN has been out almost until 2:00 in the morning every day, and we also have Commander Day provided for police officers, giving folks rides to shelters. So, if you know of an incident where someone has not been able to get shelter during this period where you opened up our extra capacity, you will let us know?

Hofheins: Yes.

Fish: Because we've got an army out there making sure that on this cold weather, people do have a shelter bed.

Hofheins: Most definitely. And I am willing to do that. Because I'm out there beating the streets with the people all the time.

Hales: I think the police bureau has given about 30 or 40 rides to shelters in the last few days.

Hofheins: And I appreciate that, and thank you for the update. These are things that needs to be transparent to the community.

Fish: Well, let's be very clear, anyone can call 211 and find out where they can get a shelter bed during this severe weather. So, thank you for putting a spotlight on it, but, our emergency network is now activated.

Hofheins: And that's great. The only issue with that is the mentally ill.

Hales: No question. And there were some, I think, 26 folks that the police bureau contacted, who refused the ride. And perhaps, some of those folks were not in full capacity of their judgment because they were in danger every night.

Hofheins: Yes. I appreciate you guys. Thank you.

Hales: Thank you. [applause]

Item 1163.

Hales: Good morning. Welcome.

Sarah Lyons: Mr. Mayor and members of the council, my name is Sarah Lyons, and I am here to urge to you rescind the sale of the Freeman water tank property in Multnomah Village. As you now are all well aware, the water bureau entered into a sales agreement last year with a private developer, with next to no public notice and absolutely no effort to get the best price, terms and conditions, as directed by the three of you in a 2010 ordinance. I could devote my three minutes to hashing out why I think you should rescind the sale based on the water bureau's mishandling of the transaction, but, I will leave that to our attorney. Instead, I would like to explain three overarching and positive reasons why you should rescind the sale and keep Freeman in public ownership. First, and perhaps most importantly, Freeman is the final piece of property needed to create a wooded trail that would link Woods Park to southwest trail number seven leading to Multnomah Village. Recognizing the significance, the Ashcreek and Crestwood neighborhood associations and Friends of Woods Park joined the Multnomah neighborhood association in calling on the city to rescind the sale. The pedestrian connectivity and of course the public safety benefits that would result for countless Portlanders cannot be overstated. Second, in a world of climate change and disappearing habitat, every bit of nature counts. While the property a mere three-fourths of an acre, it is home to countless trees, birds, deer, owls, and even elk. I even brought photos of the elk. Many neighbors took

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pictures. Further, the property adjoins the existing green space that Parks and Metro jointly purchased in 2000, as they recognized the high ecological value of the area. Third, livability. As Portlanders, we pride ourselves on our quality of life, our access to nature, our parks, our community gardens. That's why I chose to move here a year ago. But more and more, Portland is divesting itself of these public properties in favor of development meaning their future public good will be lost forever. Before we know it, the loss of this property in Multnomah Village and other similar sites throughout Portland will add up to a city devoid of the very elements that have made it such a great place to live. It's truly a death by a thousand cuts. As a new mom, that's not the city I want to see my daughter grow up in. And while I strongly support infill as a means to protect our rural lands, it must be done very thoughtfully. When it comes to selling our increasingly scarce public treasures, I believe that it should be done only after significant public consideration and with overwhelming justification. I don't feel like either of these criteria were met in the case of Freeman. Whether you live in Multnomah Village, Eastmoreland, West Portland Park, Grant Park, or any other Portland neighborhood, it's easy to see the value of keeping this property in public hands. Its potential is astounding and its value is immeasurable. Let today be the day that you take a stand against this threat to Portland's quality of life. There is time to make Freeman the poster child for what is right about Portland rather than just another casualty in our struggle to do the right thing. I encourage you to direct the city attorney to work for the residents of our neighborhoods, and negotiate a way out of the sales agreement. Hundreds of Portlanders stand ready to assist with getting Freeman added to our city parklands and implementing a vision for the property that ensures maximum benefits for all city residents. Thank you for your consideration.

Fish: Ms. Lyons, can I follow up on your very thoughtful testimony? As you know, as the new water commissioner I've inherited a contract for the sale, and I appreciate what you just said for this site. Do you have a local organization in Multnomah, in the Multnomah Village area, that's prepared, if this was back on the market, to acquire this property? Because the water bureau that I represent can't maintain natural areas, it's not our core mission, it's a surplus property as declared by the council. So, do you know if someone willing to come in and purchase this to maintain it, in its current state?

Lyons: I think that, that a lot of people, civilians, would like the option to. No one has come out and said to me, I will buy it. But I don't think that option has ever been given to them and I would like them to speak for themselves.

Fish: I would like to make it clear on the record that since I've been tasked with looking into options on behalf of the council, and I inherited a binding contract that, as you know, I had nothing to do with, if there is an interest locally in acquiring this site at fair market -- and I also heard that, that you have claimed that the price that we have offered to the developer was not fair market. I would like to know what that fair market is because we would have to have the community to pay for the fair market. But, if you have someone willing to step up and acquire it, because the Portland water bureau has been sued for, for doing things like this, maintaining assets that are not part of its core mission. I would be very receptive to that. And even if you sent me an email with the name of a group that you think might be willing to buy it, that would be helpful in the process we're going through and looking at options.

Lyons: Okay. Thank you.

Fish: Thank you.

Hales: Thank you very much. [applause]

Item 1164.

Hales: Good morning, Colonel Williams.

Joe Williams: Good morning, Mr. Mayor, commissioners. I am glad to be here this morning to tell you how I'm leading the effort to bring the USO back to Oregon after a 40-year absence. Same thing you heard on Veteran's Day, when the Hollywood district honored the USO to be the grand marshal

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for this year's Veteran's Day celebration and parade in the Hollywood district. They did is a fantastic job with that. I'm not sure if your machines are working.

Hales: Yes, they are now.

Williams: We have got the second slide, kind of a built slide. I don't know if you could see that. But the photo rendering, and we've-- most of our support so far has been in-kind donations, architect, engineering support, interior design team, interior design team developed this rendering. They are out of Marylhurst University, so one of the instructors and three students, this is their internship in order to complete the program at Marylhurst. The USO center would be located on the mezzanine level prior to going through security. So it's up near the PDX conference center, it's approximately 650 square feet, currently being used as a storage room, and we will convert it. The construction takes about 45 to 50 days to convert it over to a USO airport center. Typical of a OSU airport center -- and your son, who is an army veteran, hoo-ah, that's kind of an army term for his service, can tell you about the USO, and I am sure that he spent some time in various USOs. Has things such as TVs, snacks, soft drinks, coffee and other refreshments, laptops with Wi-Fi access, Sharp microelectronics, our friends across the river in Camas are donating all of the flat screens and computers and electronics, about \$10,000 worth of equipment. And the best part of what they are doing for us is they are going to come in and install and make sure that everything works. I don't know about you, Mayor, but for me, it's a good thing that I have got a teenager and one that's in college, or I would have big trouble at home on making my electronic items work. We will have volunteers, an army of gratitude. We currently have 250 people that have contacted me wanting to volunteer at this USO. Probably an X-Box entertainment system and then a list of vendors and the restaurants that offer military discounts at the airport. So, subject to that, our time line is, should have the lease signed shortly. The USO national northwest board of directors is meeting tomorrow to approve the final business plan, authorize the executive director to sign the lease, and then we'll move forward. We've been working with Fred Dice out of building services, a delightful gentleman to work with and has been very, very helpful to us. So, subject to any questions?

Hales: Just appreciate what you are doing It's a big volunteer effort that you have herded together to a good cause, so thank you.

Williams: You get to be my age you need an encore project in life and this is mine. Thank you for your time this morning.

Hales: Thank you so much. Appreciate what you are doing. [applause] All right, let's move to the consent calendar. I have had a couple of requests to pull items. One was 1167. Another was 1169. And the third was 1172. Any other consent calendar items that someone wants to pull? If not, let's vote on the balance of the consent calendar.

Roll on the balance of the consent calendar.

Novick: Aye. **Fritz:** Aye. **Fish:** Aye. **Saltzman:** Aye. **Hales:** Aye.

[gavel pounded]

Hales: Alright, time certain.

Item 1165.

Novick: Colleagues, as you no doubt suspect, Carmen hasn't slept much in the last three days, I'm sure that she will perform sparkingly in spite of that. But, wanted to note that for the record. And I did ask Carmen last night, based on the events of the last couple days, would you change your strategic plan, and she said no, not at all. But, she certainly has some things to say about lessons learned or, perhaps, concerns reinforced in the past couple days. So after her initial presentation, I'm sure that she will be happy to expound on those. Two other things to note. One is that I think we have somewhere around 53 work items identified in the strategic plan. There's ten of them in bold, and those are sort of the highest priority items. And they are sprinkled through the documents, when you see bold, know that's a priority. The other thing I wanted to note is that this is PBEM's strategic plan but there are instances where there's other public or private entities inside and outside the city,

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which PBEM will be working with on important issue items. For example, trying to figure out what to do about our unreinforced masonry buildings. One of PBEM's priorities is to work with BDS on figuring out a solution. Another of PBEM's priorities to work with the energy industry to address the threat to our energy infrastructure, which is housed in a rather dangerous place. There are other projects the City needs to undertake in order to improve our preparedness, where the problem is clear and the relevant entity has identified a plan of action, and they are not in the strategic plan because there is not much for PBEM to add. For example, the water bureau is aware that the entire west side might lose water unless steps are taken and the water bureau has the Willamette River crossing plan. That's not something that we have much to add to, so that's not in their strategic plan. So, the strategic plan includes work items where we're working with other people and have something to add, but, it does include items where other people have stuff to do and they need to just go and do it. So, with that, I will turn it over to Carmen.

Carmen Merlo, Director, Bureau of Emergency Management: Thank you, Commissioner, Mayor. Carmen Merlo, the director of the Portland bureau of emergency management. I'm really honored to have with me Joe Rizzi, he is the director of the Multnomah County office of emergency management. And my leadership team is here, as well, David Blitzer, my operations manager and Jonna Papaefthimiou, my planning and preparedness manager. I'm going to give you a very high Level overview of our strategic plan, and certainly am available to answer any questions afterwards. I don't know if you can, you can -- it's on there, great. All right. First, to start with, I want to talk a little bit about how we came to inform our strategic plan. We did quite a bit to get feedback. We had an all-day planning work session with staff, certainly the Portland plan, after action reports and improvement plans from previous emergency incidents, as well as real world events including events of the past couple days, state and federal requirements, input from our regional partners, as well as the community stakeholders. EMAP, which is the emergency management accreditation program, standards, and finally, of course, input from not just our commissioner in charge but also our emergency management steering committee and disaster policy council. PBEM provides the leadership to coordinate the city's mitigation, preparedness, response and recovery efforts, but we can't do this alone. And so, I hope one of the themes you will see throughout the strategic plan is us trying to leverage the sphere of influence of our key partners to inspire our culture of preparedness. Vision is a resilient Portland. Most people define resilience as just the ability to bounce back. We think of it more than that. In most cases, we don't want things to go back to where they were, so, going back is not really an option. We want to use the opportunity to thrive, even grow, from the disruption. So, how does the city thrive after disaster? Well, several ways. You want to use the opportunity to design and construct better buildings, not build in hazard prone areas, harden critical infrastructure, and of course increase community preparedness. Resilience is influenced by quite a few factors. None of these alone can achieve resilience but all of them together will better ensure a resilient city. Certainly, the events for the last couple days, business and government continuity of operations, and I am happy to answer any questions you may have after the presentation. In thinking about how we focus our efforts, we took a look at some national and local trends in emergency management, starting with aging and critical infrastructure and lifeline vulnerabilities. I think it's no surprise that many of our assets are either reaching or have already come to the useful end of life. And much of it was built prior to an understanding of our seismic risk here in the Pacific Northwest. The power outage we had the last couple of days certainly underscores the reliance we have on some major lifelines, including electricity. We rely on the electricity to power our computers and pump our fuel. So for Portland to recover quickly, we need to work closely with our private sector partners who own much of the critical Infrastructure in the city. From sustainability to resilience, Portland, of course, as you know, has a national reputation for being a leader in sustainability. But, the term sustainability is often limited to us having the minimal impact on the environment. I think a more thoughtful approach would be to adopt a framework of resilience, which talks about the

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environment having a minimal impact on the people. And so, where we talk about, for example, LEED buildings, in addition to taking into account the energy efficiency, the waste reduction of the buildings, why aren't we also talking about the building performance? And, in particular, seismic performance of the buildings? There is a growing movement about adoption of this micro unit framework, and you see the examples of it everywhere: microbusiness, micro financing, micro apartments. And we thought, why not adopt a similar model to preparedness? So, rather than use arbitrary neighborhoods or census boundaries, we want to identify very specific micro-communities and use the opportunity to strengthen social networks and increase community and neighborhood cohesion. We know disasters have a significant impact on business continuity and economic growth. If we want to attract business and skilled employees, we need to demonstrate that the city has made similar investments in our own infrastructure, so that we can maintain the economic activity. And investing in disaster resilience also creates job opportunities in various sectors. Everything from engineers and laborers to modernize our critical infrastructure, and as well as building professionals. And lastly, the role of social media during emergencies. It's probably no surprise that social media has transformed the way that we both communicate and get emergency information to the public. Information moves really rapidly. Things are constantly fluid, and so it's up to us to keep pace with the information. One focus of our strategic plan has been the pursuit of what's called EMAP, that's the emergency management accreditation program. Communities achieving EMAP accreditation are among the most prepared to handle an emergency. Around the country, very few states and even fewer cities have achieved this accreditation. And none presently in Oregon. So one of our focus areas is to achieve EMAP accreditation by the end of December, 2016. And we've developed a path that will get us there with five goals in mind. So I'm not going to go through each one of these, but, I'm just listing them there for you. And I'm going to turn it over to Joe Rizzi to say a few words about the strategic plan and city-county collaboration.

Joe Rizzi: Did you want to get to the questions first?

Merlo: Why don't you go ahead.

Hales: I think the panel should go ahead and speak. And then we'll spend some time. Thank you.

Rizzi: Good morning, Mayor Hales, and board of commissioners, my name is Joe Rizzi, I'm the director for the office of management emergency for Multnomah county. I just want to support my - - give my support to the strategic planning for the Portland bureau of emergency management. Over the past 11 months, we've worked really closely with emergency management from Portland and Multnomah County, and Multnomah county has been building a team over the past 11 months and restructuring the emergency management. And we've collaborated on a lot of different projects, things like mass care in sheltering where we have had over 150 people there from the community, and Portland being one of those helping to support that project. We really enjoy having the leadership from Carmen Merlo and David Blitzer, as well as their team. And my team is integrating with them and working closely on projects not only for planning, but also community outreach and getting out into the communities to some of our most vulnerable populations. So some of the low income populations and culturally-specific populations that have the largest impacts during a disaster. So, that's really our focus, and the strategic plan is really working with us to move forward and work as a team. One of the crucial things for us is that ongoing support and partnership. It allows us to help prepare, respond to, recover from, and mitigate against disasters, both natural or manmade. Without that support to their bureau, it makes it very difficult for Multnomah County to be able to help the citizens and the community in general. A few of the other projects that we worked together on is things like debris management. Debris management will be a large issue if we have a Cascadia event, a large earthquake or even a large wind storm or ice storm that caused a lot of woody debris. Other things are things like alerts and warnings, so being able to alert our public of issues happening. You guys used the alerts and warnings over the past few days just to alert your own employees, allowing them to know whether they can report to work or not. As well as issues

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around public health, whether it's a boil water notice or whatever it might be. So in conclusion I just want to give one recommendation, and just say, I urge you to support emergency management and the strategic plan to help keep our community safe and resilient into the future. Thank you.

Hales: Thank you. Good morning.

*******:** We don't have anything prepared. We're backup just in case. In case someone face plants from sleep deprivation.

Hales: Questions, points to raise with this group. Yes, Commissioner.

Fish: Thank you, Mayor, and thank you Carmen for your splendid work for the past few days. Are we going to have a chance this morning, separate and apart from this presentation, just to get some of your thoughts on what worked and did not work over the last three days?

Merlo: I would be happy to share a couple things now, and I'm sure that there will be other things, as well. I am planning to convene a debrief so --

Fish: A more comprehensive debrief?

Merlo: Yeah, absolutely.

Fish: A few things to the presentation this morning. The first is, in going through your strategy and the action items, I see that Commissioner Novick said some are highlighted in bold, and those are the high priority ones. But I notice a number of our bureaus are woven through this. Is it your intention to schedule meetings with individual commissioners and their directors to do the follow-up on the action items?

Merlo: Absolutely.

Fish: I would personally like to be involved in that just so I can hear your pitch to my bureau directors and make sure we're all coordinated.

Merlo: Understood.

Fish: So I would welcome that. Carmen, one of the items that's not highlighted is 1.8. That doesn't mean it's not a priority. But, this is the one that talks about a recovery plan for our subsidized housing. Since you have made equity a big cornerstone of this, it strikes me that this is still an area of big opportunity because of the vulnerable populations that we house directly or indirectly. And we're talking about thousands and thousands of people. So, do you have any thoughts as to how we could create some baseline standards for all our partners from local housing authorities, nonprofit partners, and anything that we subsidize so you are satisfied that there is a consistent standard of emergency preparedness in housing?

Merlo: Well, certainly I think as a starting point we want to be sure that the housing currently available is retrofitted, is seismically sound. We want to be sure that we're not putting people in dangerous situations. But Commissioner, honestly, I have not really had that opportunity to meet with Director Manning and really have more of a conversation about that. I believe that item isn't on the agenda for a little bit longer, so we're working towards the next coming year. But certainly, we'll work to meet with Traci Manning to get a more developed plan together.

Fish: I was present when you gave a briefing to the operator of Bud Clark Commons. And you talked about in that one situation, getting the three partners on the same page, and making sure of the minimum standards. And I just want to put down a note of urgency around this, and it's something that, because the city funds directly or indirectly a lot of these types of developments, it could be something where some basic standards are embedded into the contract with the city where they have to at least produce an emergency plan. Has to be --

Merlo: And we did talk about each of them having a plan in place, and obviously -- so, I believe, those are already in motion.

Fish: Okay, very good. I would like some follow-up on that, if I could.

Merlo: Absolutely.

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Fish: And see if we can be helpful. The other thing that I wanted to mention was, when we lost power, my understanding is while we knocked out two buildings, we still got, -- because of a generator, we were able to run the call center in the Portland building?

Merlo: No, we did not.

Fish: Oh, that was down.

Merlo: The only thing that -- the main thing was the data center on the third floor, the call center was not working.

Fish: Excuse me, the data center.

Merlo: Right.

Fish: And the water bureau -- there was an emergency number people could call if they had a frozen pipe or a problem that did get through, and then the water bureau ran extra crews in the evening to deal with that. In our emergency centers where we have the computer technology, we have backup generators, so we have a redundancy in case we lose power in those secure locations. One of the things that I hope that we can debrief out of the last few days is whether you recommend we have some enhanced backup generators for certain functions and what the cost would be of that. Because that seems to me a no brainer.

Merlo: Yeah, that's absolutely 00 I have a list of five things here and certainly an assessment of all our facilities. And their generator capacities is on the top of the list and in addition to a fueling contract to top off each of the fuel tanks for those generators. Those are two of the the top five things that I would make a recommendation about.

Fish: Mayor, may I use this form to brag on one group of city employees who worked hard? [laughter] And they worked very closely with Carmen, but, we had a lot of pipes that failed. A lot of frozen pipes, both residential and commercial. We had extra crews working in the evenings at the water bureau. And, this is something that people, you know, it's not sexy work, it doesn't get a lot of attention. But, for example, last night at 8:30, I got a text at home saying that the water had been shut off at the Nines Hotel, which was, I think, close to occupancy, which meant showers, bathrooms, and also emergency services all impaired. Director Shaff got on the phone immediately with the manager and their engineer. Within five minutes, a crew arrived with our senior engineer from the bureau. Ty Kovatch came from his home, and arrived. At 9:30, I got an email from the general manager, saying that within one hour, they had identified the problem, fixed it, and the water was turned back on for all the folks who were at The Nines. And I'm not just singling out the water bureau, I'm sure that there is dozens and dozens of stories like that of people performing at a high level during this emergency. I just want to acknowledge the unsung heroes, the people out addressing homelessness, the water bureau people, and emergency management, your team. And as your commissioner in charge noted, you haven't slept in a few days. All the people that kept the city functioning during a crisis, and I want to thank everyone who went above and beyond for the benefit of the people that we serve.

Merlo: Thanks, Commissioner. If I could just give a quick compliment to OMF facilities, they were extraordinary. And Bob and his team were really outstanding. I am grateful for the work that they did.

Rizzi: If I could mention one thing about the housing that you spoke of. It's a concern for us, as citizens, that during earthquakes and what might happen. The project that I talked about earlier, mass care and sheltering project. Mass care and sheltering really falls under a county responsibility. But we partner with our cities to make sure that we can do that after a disaster. Unfortunately, the earthquake standards that are currently in the Oregon statute are not for occupancy after an earthquake. They are only for life safety. So, after an earthquake, the standards are really so people can get out of the home in a safe manner, it's not built to a standard where they can go and reoccupy that home. So, even if you -- I think, it's admirable that you want to make sure that you meet the minimum standard, and you look as a city at other things that you might be able to do to say, how do

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we then take it up a notch. But we're hoping the mass care and sheltering plan, although it's a two-year process, will also address interim housing, and that's housing after the first 30 days, and long-term housing, which will be after -- could be 30 days or going. Long-term housing can be after 60 days, onto years when. When you saw Katrina, we still have some interim housing, or long-term housing, that's there. So, we're really happy to be working with the port of Portland, I mean, I'm sorry, with the Portland bureau of emergency management. I have not slept much, as well. And we have coordinated a lot over the past three days, it's been really helpful for us to have our organizations, both Multnomah county and Portland, in total alignment. So, we're having conference calls, and meetings, and so were you, and me and Carmen would debrief afterwards, and it would be able to allow us to give you guys what was happening with the state court system, with the Portland building, with the DA's office that's housed in this building. And so, just want to thank you and make a comment.

Fish: I appreciate your comment about vulnerable populations because one of the things that I think that we all share, both jurisdictions share a concern is what happens to the older adult with the disability, where there is a problem. And Carmen in past presentations has talked about how on a neighborhood-by-neighborhood level we identify, we go door to door to get people's information. In the event of a seismic event, do we know where someone who's wheelchair bound, or a senior in need of help is? That we do at a local level but there's folks like that in multi-family buildings that are going to require special care if there is -- if that building is knocked out. Appreciate it.

Saltzman: Will you refresh my memory, how many seismically retrofitted bridges are across the Willamette are?

Merlo: Really, only two partial. The only two are the Burnside and the Marquam, They have received what is known as a phase one upgrade. Phase one is when they attach the deck to the columns. Phase two, which is more expensive, is when the columns are retrofitted, so the columns don't fall down. None of the bridges have a phase two retrofit.

Saltzman: I realize you are all sleep deprived but I want to voice my objection here, and my concern to the fact that given what you have just said, that the west side staging area and our backup emergency communications center is not scheduled to come online until December of 2016? I guess, first of all, the skeptic in me always wonders when I'm given a two-year plan and there is a lot of deliverables due at the last minute of that two-year plan, because that says to me, usually, that's an aspirational deadline. So, I am very concerned because this is a high priority for the city council. And I have raised this concern with the commissioner in charge, why are we dragging our feet? December 2016 is entirely unacceptable for the only emergency staging center, backup communications center on the west side of the river. It's unacceptable.

Merlo: I want to assure you, Commissioner Saltzman, actually things are in motion about getting it up and running earlier. We're currently in the process of getting the site rezoned, that's the absolutely first step, we can't do anything on the property until we get it rezoned.

Saltzman: And we have had that conversation about eight months ago.

Merlo: So, it's a type three review, so that's the longest process. We are expecting that to be completed by, I believe, March or April of 2014. The next step, and I will look to the leadership of council, is to identify funding to move forward then with all the site improvements that need to take place. So, putting the fueling station on there, and making all the site improvements. We have not identified funding for that yet, so that's our next hurdle. But the wheels are in motion, and we are moving forward with that.

Saltzman: I was under the pressure we were using fueling stations.

Merlo: There is no fueling available on that property just yet.

Saltzman: Okay, so walk me through it.

Merlo: Okay.

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Saltzman: So, we get the zone change. This is probably the most controversial of this whole aspect, perhaps.

Merlo: You'd be surprised.

Saltzman: No, I realize, you know, maybe the near-end neighbors have concerns, but this is a city-wide priority.

Merlo: Absolutely.

Saltzman: So the zone change, okay, let's say March of 2014.

Merlo: Right.

Saltzman: Walk us through from there when it will be operational.

Merlo: So the next step, then, is to identify funding to install probably a 10,000 gallon fuel tank there of mixed fuels, diesel and gas. Incorporate PBOT's de-icing operations on the property, and then make all the changes necessary for the building to be seismically retrofitted and able to reach essential facility standards. So all of those projects in total, I believe, come up to about 13, maybe not that much, maybe \$9-11 million. And I think that that's the next hurdle is where do we come up with the funding to make that happen.

Saltzman: What's the price tag for simply the de-icing and the fueling station?

Merlo: I believe the rough order of magnitude estimates for the fueling station, about \$1 million. And for the de-icing, maybe a couple million. But those are -- I don't have the figures in front of me.

Saltzman: Three million out of that 11.

Merlo: correct.

Saltzman: And aren't those in fact the most critical?

Merlo: The fueling station, in my opinion, is the most critical, there's no question.

Novick: Commissioner, we did, in the context of the bump, submit a request for money for those items, and the budget office told us that it wouldn't qualify as a capital expense eligible for bump money for various technical reasons. I think that the memo also included reference to how many angels can be at the head of a pin. But we accepted that judgment that it was not eligible for those funds. But we definitely will be pursuing funds in the context of the next budget and the economist has indicated we might have as much as \$7 million in one-time money. And we will ask for as much of that as we can.

Fish: Steve, are you thinking of -- on the off-chance, it's unlikely you are going to get \$7 million at one time given our budget holes -- are you thinking of financing that and using a stream of ongoing money that we freed up to pay out of the line of credit?

Novick: I am not aware of any source of money that would allow us to do that.

Fish: We did free up some ongoing when we paid off debt, and that -- we're going to have ongoing money that's not allocated when we take up the budget. Just as one commissioner speaking, I would encourage you to look to a why you think of ongoing that we could pledge to a line of credit, which might get you to where you want to go without having to grab all the one-time.

Novick: I very much appreciate the invitation and we will ask for that as well.

Saltzman: And I guess, concentrate -- the fueling station is the top thing. Let's get that done. Let's get one thing done. And, you know, before December 2016.

Merlo: Absolutely. Right now, the only west side fueling station is the basement garage at 1st and Jefferson, so it's a really critical situation.

Hales: Questions or concerns?

Fritz: I want to comment on that. That after five years of cuts, we have lots of facilities needs that we don't have funding for, and we had a lot of discussion in last year's budget about austerity and the fact that now is the time to look at raising more revenue. So if you look at some of the needs of buildings that are falling down now, never mind will fall down in an earthquake, that some of our employees are working in, there's nearly hundreds of millions of dollars worth of needs in facilities that we don't have the funding for. So, I think that it's going to be a very difficult budget coming up.

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One thing that I want to highlight from section 4 of the plan is working on encouraging or requiring hazard-resilient buildings through development services and through the code. I think we will need to provide some money to assist property owners who simply can't afford to do that. And is it worth the public good to have buildings that don't fall down on people, and I would say yes, it is. But we shouldn't expect that every property owner will be able to do that. There's some things like the proposed gas shutoff valves for residential properties that Commissioner Novick has been spearheading that are pretty affordable and make sense. And there might still need to be some assistance to property owners for things like that and for the tie-down of houses to foundations and things. We're going to need to be creative and to look for grant opportunities, and other funding sources, as well as, perhaps, going to the taxpayers of Portland and saying what do you want to buy and how do you want to pay for it.

Novick: Actually, to jump back to the issue of the bridges. Mr. Rizzi, is it my understanding you are taking a deep look at what it would take to fully prepare the Burnside bridge? Or am I making that up?

Rizzi: No, that's correct, Commissioner. We have a project over the next year that they are evaluating, and I believe there's two bridges, that they are evaluating. I don't want to misspeak, so, I can get that information for you guys. So, our roads and bridge department is making a capital investment to really get a full scope of what it's going to take to make -- whether the bridge will hold up, what needs to be done in phase two of some of them, what are the best bridges to kind of invest funding in. So right now, obviously, the Sellwood Bridge is being built to a seismic standard. Did a tour of that recently and that was pretty impressive to see the largest rebar that they possibly make is throughout that bridge. But I'm hoping over the next year we'll have a better definition of what the cost would be to do seismic upgrades, on some of the bridges and which ones we should invest the most amount of money in.

Fish: Commissioner Novick, on that point, since the council has directed the water bureau to look at different options for creating -- for resilience on our pipes across the Willamette, whether they are underground or connected to a bridge, is this an action item in your emergency plan and how best can we coordinate this discussion between the city and county since it seems to me that the assessment of the resilience of your bridges may have some impact on the decisions that we make about where we put new conduits across the river, which we have the same concern about resilience as you do for the bridge. Thoughts on that?

Merlo: Burnside is a critically important for a couple of reasons. It is one of the ones that had any retrofits but it's also what's called an emergency transportation route. So, of all the bridges we would like to see that one -- and because the bridges are county assets, we certainly want to support the county and their recent assessment. It may be that there is another bridge that might make more sense to retrofit but I will defer to my counterpart.

Rizzi: And I think our goal is to complete the assessment and find out where we are, cost-wise, for the bridges, and then identify and say ok, and work with the city and say, those kind of criteria will fall into play, of lifelines, other impacts the bridge might have for utilities and etc. So, we would be glad to have that discussion once we get the information on what is the scope.

Fish: We may want to jumpstart this a little bit because if we are going to have in our five-year CIP money for upgrading, enhancing, or replacing pipes across the Willamette, and you come along and say that as part of the seismic upgrade of a bridge, we could actually run the pipe above water and we could all save money, and we would be contributing our share. That an opportunity we're going to lose if we are not synced up in terms of your assessment and our assessment. And our timetable for spending funds on our CIP.

Hales: We looked at that with respect to the Ross Island, and ODOT bridge, but same thing with the fixed bridges that the county has.

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Novick: The Mayor raised the question a few months ago about -- in the presentation from your shop, Commissioner Fish, about, given you have this pipe running along the Ross Island Bridge, if we strengthen the Ross Island Bridge, would that preserve that pipe and give us what we need? And we heard from your staff about that, from ODOT, and basically that particular proposal, apparently, is impractical. That does not mean that no such proposal is practical, but we looked into that. And it doesn't seem to work.

Fish: Well we'll have this discussion when we get into the budget about our five-year CIP, it's just interesting. There might be a point of collaboration, there may not be, but I just want to flag it for further discussion.

Novick: Thank you.

Rizzi: And I appreciate you flagging it, and I will bring it up to the chair, as well, and the director of DCS who's spearheading that project to make sure that we collaborate with you and let you know what we're doing so we can kind of figure out anything we can do to help save taxpayer funding, so we're not doing two different projects, would be great.

Novick: On the topic of bridges by the way, I have an utterly useless piece of information that I feel compelled to share, just because I find it so entertaining, that I heard from Mr. Rizzi. Was it in Nevada, Joe? There is sort of this location where people can actually model the seismic events and what might happen in various situations?

Rizzi: The University of Nevada just built a seismic shake table building that has three different tables, and they're testing bridges. And they have done some very interesting studies, and I think that's the one you are talking about where they wanted to -- they do all the theoretical studies, and then they do a practical of does it really hold up. So the study that they did was around having -- the question, or the hypothesis is the bridge more resilient with vehicles on it or off of it? So, large trucks and things like that, and you ponder it and say, it must be really bad because things are on it. So they tested and they built this bridge and put pick-ups on it filled it with sand and they tested it. Tested the bridge first with nothing on it, and shook it until failure, and then put the trucks on it, and did it. And what they found out was that it's actually more resilient with vehicles on it. And the reason being, is because all of the shocks, and all of the springs on the vehicles act as dampers. So, having cars on the vehicle helps to sustain the bridge, which sounds silly.

Fish: So, if there is a seismic event we should go to the nearest bridge. [laughter] Will you then ticket us?

Novick: The Bureau of Transportation is committed to facilitating vehicles on bridges during an earthquake. [laughter]

Hales: No tickets will be issued.

Fish: One other question. You mentioned social media and alerts. When there is an amber alert locally, I have noticed that they have really raised their profile, so we get it on the smart phones, clear channel does -- where they have electronic signs, and they go live. Are we at that level of penetration on social media?

Merlo: We are. We are one of the only cities in Oregon that actually has that capability. It's called wireless emergency alerts. And we can send a ping, a text to your phone, it has a special tone, it vibrates. The challenge is that the message goes county-wide. The carriers have not yet been able to narrow the geographic area to a small area, a small radius, so if we sent out a message it would have to be county-wide and that's the challenge.

Hales: Other questions or concerns? I want to flag one, both Commissioner Novick and you, Carmen, have talked a lot about the need for exercises and practice. We got one here, you know, over the last three days. So we do look forward to your after-action report about that. My sense of that -- one of my impressions is that although the infrastructure questions that we talked about here today and other times are important, the human side of it, really, is, too. And, you know, I think we learned quite a bit from this exercise, which again, fortunately, this was a real emergency in which

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nobody got hurt. And yet, there was a significant need to coordinate information and communication, and I got a better picture, probably, than most exercises of how that works and doesn't work. But, I think the human side about how do we communicate with people, how do we coordinate between agencies is really important and really affects how well we recover from anything. And so, I think that there is a lot to learn, and we did learn a lot. Carmen and I probably will be okay not talking to each other at 5:00 in the morning for the next few days, but, it was pretty eye-opening in that aspect, as well. So you called that out in item 2.4, we should do some more exercises. We should because this was a relatively limited event, you know, only involving electricity. But, nevertheless, there's a lot to learn on that front, as well. And how do we work together and avoid friction loss between this agency and this organization, and that private utility. All those things came up in this incident.

Novick: One comment I want to add is that we, of course, privately spent all sorts of time complaining about the media. I think the news media in the past couple of years has done a really good job of highlighting some of the issues with the emergency preparedness. I had a meeting with Ben Berry a couple of months ago, where one of the things that he pulled out in the course of the meeting was a Mercury article talking about the vulnerability of our telecommunications infrastructure to an earthquake. And he used that to demonstrate his concern about the fact that much of our infrastructure is housed in the Pittock building which is not seismically sound. Richard Read at the Oregonian had a piece that the Oregonian ran on the front page of the Sunday section about the vulnerability of our energy infrastructure to an earthquake. So, I feel like our friends in the fourth estate have been doing a really good job on this in recent months. And that helps us, of course.

Hales: Thank you. Other questions, points to raise? Thank you very much. Appreciate your good work, recently, and in the future. Are there others signed up to speak?

Moore-Love: Yes. We have two more people.

Fritz: Karla, is it just our monitors that are stuck, or?

Moore-Love: Yeah, we've got a picture up here.

Hales: Charles, you are on first.

Joe Walsh: My name is Joe Walsh, and I represent individuals for justice. There are two items that always plague me when we get into the emergency responses. And these are very personal. All of the statistics that I read, there's about 10% of the population that are on serious prescription drugs. Life-saving drugs. To my knowledge, there is no provisions to figure out a way for -- to get those life-giving drugs to people that are stranded, say, in an earthquake. The other issue that I have is also a personal one. I am on oxygen 24-7. Even though I come off it from time to time to speak, because of the popping sound in the oxygen, and I got kind of my doctor's permission to do that. But it occurs to me that if we were in a serious earthquake, what would happen because I would lose power to the machine that makes oxygen at my home. I have a backup system that would last probably 72 hours. After that, I would be in serious trouble. There are no provisions that I know of to have a stockpile of the drugs that are life-saving, or no study that I know of that anybody has ever looked at what happens to 10% of the population in a major earthquake where they can't get life-giving drugs. It's something that's always left out. You know, we do the communications really well, we do the emergency generators really well. We do the interaction with the agencies really well. But, these two items, and you can ask your staff, I think, are left out.

Novick: Actually, Mr. Walsh, I think those are issues -- and to be honest, I don't know what the plans are. But I think that the county, which sort of has the primary responsibility for worrying about the vulnerable populations, I know at least the issue of prescription drugs is one they talked about, I don't know the solution, on oxygen, I don't know. But I don't think that it's being ignored. I would be happy to ask the county for what their plans are and get back to you on that.

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Walsh: Okay. I would appreciate that. Those are my two concerns. They are very personal concerns, but it involves a lot. 10% of the population is 60,000 people. And that's a lot of people.

Hales: Thank you. Good morning, Charles.

Charles Johnson: Good morning, commissioners. For the record, my name is Charles Johnson, and I will say that it's a little bit unsettling that this is -- I know this is an item. But I am concerned about the ability to commit and get positive results. I don't think that we're being honest about what really happened here. We think that we live in a technological society with competent people. But, the Portland General Electric company was unable to turn on power in a shopping mall during the Christmas season for 72 hours on Sunday, on Monday, and yesterday, there was no power. And it's really rather pathetic that a licensed utility that you are going to fix it at a 5% fee is not here with their chairman of the board, and their president, explaining how they can collect and profit from the public, and not be able to power your buildings for 72 hours. You should be demanding a higher level of accountability from Portland General Electric. And we should be looking at adjusting the utility fee code to -- so that there are penalties when they have failures in continuity of services. If we are going to let companies do this, you can be sure that Microsoft and Apple had special things in their leases so that when Portland General screws up, they are either covered by insurance or they have legal recourse, and I think that the City should be taking it more seriously. And I think, that we should all expect to see a letter in public record from Portland General Electric explaining how they can forget how to get electricity to city buildings for 72 hours or however long the exact outage was. I think that that's the primary thing. I don't know that our licensing and fees relate so much to cellular carriers, but I'm glad that Mr. Novick raised the issue. Of course the primary thing for cell tower providers is to minimize the cost, usually there is land line connections and they need electrical power, but, I hope that you will partner with the very stressed and busy and tired emergency management people to also look at the ways that the city can get accountability from its private partner powers. If that means that somebody needs to research and find out, wow, if we spent 10% more on each cell tower, could they have longer power supplies? And to do the radio communication, instead of relying on land line connections that will break during a seismic event, which some people say, a killer earthquake. So those are some things to consider. I think that the only other issues that we should raise is, I didn't see very much social media response but I did get somebody who was coordinating the legislative council, there's going to be a legislative affair thing going on in the auditorium yesterday, and while I didn't hear about it, about the fancy new social media, one of our fine city employees did an excellent job of getting the email out so I could go to another event. Sometimes, this is very minor, but we have been meeting and talking every week, since we changed from daylight time to standard time. And I keep forgetting to remind you the clock on the wall over there is still on daylight time.

Hales: Actually it's on no time in particular now.

Johnson: The tiny one over there, I keep forgetting to mention. An eye for detail is important in these things, and it's my bad for not finding a facilities' person for moving it back an hour. And I want to thank the emergency management people for the 19-page PDF that takes six mega-bytes. I think thoroughly review it before speaking. But, the city staff is always engaged, as well, thank you.

Hales: Thanks very much. We will certainly be seeking and expecting a full explanation, but literally the crews from both PGE and our own facilities folks were working until right now, getting the buildings powered back up. So, after, after everyone goes home and gets a good night's sleep we'll be expecting an explanation, and some strategies to try to mitigate against that danger more than we have, thank you. Anyone else signed up to testify?

Moore-Love: That's all who signed up.

Hales: Comments from council? If not, roll call on the resolution, please.

Item 1165 roll.

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Novick: Carmen, thank you very much for all of your work on this plan and over the past few days. And I have to say, if I had gotten as little sleep as you had I would not have been nearly as coherent. So, thank you very much. Thank you, Mr. Rizzi, for joining us and your partnership. Thanks to Carmen's staff and, and I very much appreciate the council's engagement on this issue. And Commissioner Saltzman is right, I think that the biggest ticket, financial item on our list -- the expensive item on the list, is the west side emergency operations center, and I very much appreciate the indication from some of my colleagues that that should be a priority. Thank you very much, I am pleased to vote aye.

Fritz: Thank you Commissioner Novick for your passion for this topic, and for improving and coordinating our emergency responses. It's been an interesting 72 hours, and thank you, Director Merlo, for your coordination of the response and also for this report. I like the timelines in it, and the specificity. The bolding of the priority items, and particularly, appreciate the identification of equity issues and the commitment to work on them with the office of neighborhood involvement, the office of equity and human rights and indeed the entire community. I like the concept of micro communities and recognizing that it's really the block structure that is where people are going to be helping each other out for three weeks, never mind three days, if and when the big one hits. I appreciate the office of neighborhood involvement's information referral staff, who moved to the Kelley building, had a seamless continuation of our operations, and answered many, many phone calls, and generally, performed in the manner I expected them to, so that was good. It highlights the need for each of our bureaus to have the continuation of operations plan, and perhaps, council to have a continuation of coordination plans when we are not physically in the building. There's the challenge, you can't have a quorum, but, I was lost not knowing where some of my colleagues were or what meetings were on, what were not. And so, there's a number of things. Computers are really important, it turns out, in our current society, and I apologize to the 142 people who e-mailed me over the last three days that I was not able to access my public emails, so I appreciate the bureau of technology services, who have recognized that we need to move to a non-locally-based technology and put all the information and data and the entire functions of our desktop computer in the cloud or wherever it is that they are. I don't really understand it, but I know that I wasn't able to get to a lot of the things that my files, my records, over the last three days, and it made things difficult to make things function. So certainly we need to go back to some basic things like having up-to-date telephone lists. But we also, as I say, need to -- as the Mayor said, this is an emergency that was not life threatening. But, it certainly disrupted city operations, and I think that we have a lot of discussing to do over the next few weeks, so thank you. After you have gotten some sleep. And also, I appreciate the coordination with the county. Obviously, there are health issues the county is more primarily responsible for, other issues that we take the lead on. The fact that you are here today, and partner on the strategic plan is very important. Thank you for all your work. Aye.

Fish: Carmen and Steve, thanks for a great job. I'd love to see what it would cost to have backup generator capacity in this building. In lieu of that, I want to thank the developers and manufacturers of my smart-phone because turns out that I could sit in a restaurant, a coffee bar, or anywhere else, even the couch in my office and do a lot of our operations work thanks to the technology in the phone. I'm very interested, Carmen, in following up on 1.8 on the housing thing because I think that that's one where, if we upstream and figure out what the expectations are, we can imbed that in all our contracts going forward. To download, set the expectations for our partners. And we welcome the conversation with our friends at the county to look at the -- you know, our utilities, and our systems that cross, that span the Willamette. As long as we're projected to spend a lot of money to make those pipes more resilient, we certainly would like to know what the options are above ground as well as below ground so that's a good conversation to have. But, thank you for your great work as always. Aye.

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Saltzman: Thank you, Commissioner Novick, thank you Carmen Merlo, Mr. Rizzi from the county, I appreciate your work, and appreciate all the hard work you have done over the last few days. You know, I don't want to sound like a Johnny one note but I will underscore again that we can't, on the one hand, be talking about the great subduction zone earthquake that's going to hit us any day now, if you talk to any of us, that's our line, any day this is going to hit, we have got to be prepared. And then at the same time, to say that the most important west side emergency operation center is in a type 3 land use process. If something goes down people will be wondering, what the hell are we talking about? So, we need to find both the funding, and the resolve to get this thing done, and before December 2016. As I said earlier, it's totally unacceptable to have that as the deadline for getting this done. And I will be a Johnny one note on this when it comes time to talking real dollars, as well. But again, thank you for this plan, and appreciate it. Aye.

Hales: Good work. And no one could have, or maybe no one will claim to have planned this confluence of an actual event and the strategic planning effort, but it certainly highlights everyone's understanding of how important this work is. And I appreciate very much this strong interest across the council, regardless of bureau assignments. Obviously, you are hearing from all five of us with a passionate interest in this subject. And a strong appreciation from us for the good work you have done on this plan, as well as the good work that a whole host of people, unsung heroes as you describe, whether it was Tri-met operators who carefully watched each intersection where they went have signal controls to stop signs to police officers out there in the cold with flares, making sure that people were driving safely. Again, to my knowledge we have had no injuries associated with this event. A lot of inconvenience, whether it was a hotel guest or someone who planned to complete their shopping list or people who wanted to show up to work in these two buildings. But, to get through a practice event, if you will, of that magnitude, with no serious harm, is a testament to good work. It wasn't just good luck. It was a lot of good work done. And again, although we are looking forward to a thorough explanation of what went wrong from the power company, I also want to recognize the fact that their workers were out there in manholes in the cold for the last 72 hours working very hard to put the system together again. So, although there is a question of why this happened and, you know, the accountability of that needs to be looked into, I do want to recognize the fact that folks were out there in a difficult conditions, putting the systems back in operation for all of us. So, thank you very much. Aye. Ok. Let's let those folks get rest and move onto the regular calendar, which is, I think, starts with 1179.

Item 1179.

Hales: I believe we have staff from the police bureau here. Good morning.

Bob Heimbach, Portland Police Bureau: Good morning, my name is Bob Heimbach, I'm the regional administrator for the West Region training center for the gang-resistant education and training program, and this grant will simply continue funding for that project for the next 24 months scheduled by the department of justice.

Hales: Good work. Questions? Thanks very much.

Heimbach: You bet.

Hales: Anyone signed up to testify?

Moore-Love: No one signed up.

Hales: Ok. It's an emergency ordinance, so let's take a roll call.

Item 1179 roll.

Novick: Aye.

Fritz: Aye.

Fish: Aye.

Saltzman: Aye.

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Hales: Although we have lots of questions about whether the federal government is going to remain a good partner for a lot of the work we do, it's great that this particular source of grant funding is still flowing and that we're making good use of it for a great program. So—

*****: [inaudible]

Hales: Yeah. So hopefully, with the budget negotiations that they just completed here recently and in Congress, we'll be able to rely on them as a partner and keep doing this great work. Thanks very much. Aye. [Gavel pounded]

Item 1180.

Hales: Good morning.

Kelli Sheffer, Portland Police Bureau: Good morning. I am Kelli Sheffer, captain for the Portland police bureau traffic division and with me is Lieutenant Todd Davis who will speak on this topic.

Todd Davis, Portland Police Bureau: Good morning, Mayor Hales, city council, we're here to ask you to accept this grant for enhanced DUII enforcement. This is probably the most important grant, in my opinion, that the traffic division works. Officers working this grant in the 2013 grant year arrested 268 drunk and drug-impaired drivers. If you look at how many of our fatal and serious injury crashes are caused by impaired drivers, this grant is a literal life saver. One of the requirements of this grant is six high visibility enforcement campaigns throughout the year. The first one, or actually the second one, will kick off this Thursday, and that is our Christmas and New Year's campaign that's going to go through January 2nd. We'll run HVE super bowl Sunday, Memorial Day, Fourth of July and also Labor Day. And we also use this grant money to tie in with local events where a lot of the focus is alcohol consumption. All the costs on this grant both direct and indirect are billed through ODOT.

Fish: Could I -- I know you can't tell us the specifics of the enforcement, but what is an example of a high visibility enforcement program?

Davis: On New Year's Eve, that's a big DUII night, we'll do a press release that we're going to be out there and hopefully that will discourage people from getting out there behind the wheel of a car if they have been drinking. And then we'll bring in five or six officers on overtime, on this grant, specifically, to go out and patrol, detect and arrest drunk drivers, and also, if an officer at one of the precincts stops somebody who they believe is impaired, we will take that driver off their hands to free them up back on the patrol and process and arrest that driver for that.

Fish: Lieutenant, I often go home using the Banfield, and I noticed that particularly at holiday time, some of the driving gets a little funky. And last night, it was going slower, and I figured there was some rubber necking going on, and turned out that there was a Portland police car on the side of the road halfway between downtown and, say, Caesar Chavez It was off to the side. That had a therapeutic effect in getting people to slow down. Given just how reckless the driving is on the Banfield generally, particularly, well, I would say, this holiday season, when people seem especially impatient, are there other strategies that we can employ to get people to slow down?

Davis: I think that we lost a car this weekend on the side of the freeway, or one of the roadsides due to a drunk driver. The most effective, I think, is the public service announcements where we try to discourage it on the front end. MADD always steps up, and the tow truck companies, with free rides. And even with all of that, we're still going to get a select few that are going to get behind the wheel of a car, and we're hoping that we can find them and arrest them before they get kill or seriously injure somebody.

Fish: Since there may be people watching this that are not aware of the consequences of this kind of behavior, could you remind of the penalties for people caught with a DUI?

Davis: The first one, there is a very good chance you will get to go through diversion but it will hit you very, very hard in the pocket book, \$8000 to \$10,000.

Fish: 8,000 to 10,000?

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Davis: Yes, especially if you are going to talk to John Henry about the DUII and go to diversion, it will cost you all of that. And the second one, you are going to see jail time and your third one within ten years is a felony, and you may very well go to prison. And if you get in a crash and you hurt somebody while you are drugs or alcohol impaired, you are looking at a second degree assault, and you will do 65 months in prison. Behind that, if you kill somebody while intoxicated, that's a manslaughter and you are going to do ten years behind that.

Hales: Appropriately real penalties. Other questions or concerns from council? Thanks very much. Thank you. Anyone else signed up to testify on this?

Moore-Love: No one signed up.

Hales: Emergency ordinance, so let's take a roll call.

Item 1180 roll.

Novick: Aye.

Fritz: Thank you for your work. Aye.

Fish: I really appreciate your work on this. I once lost a family member to an impaired driver, and it changes your whole approach to this issue for the rest of your life. And I still don't understand how people can go into a restaurant, drink to a point of being basically disabled, and get in a car. Because what they are really doing is getting behind a loaded weapon. And going out, and the penalties you just identified ought to be very sobering, no pun intended, but, my sense is that there are lots -- there's still people out there that don't understand that you cannot mix alcohol and driving. And to the extent that we set up these high visibility enforcements and also deal with the restaurant industry and the bars to make sure that they are doing their part, you know, we're going to save lives. So, thanks very much. Aye.

Saltzman: Thank you for your good work in the past and your good work to come. Aye.

Hales: Yeah, important work. As police commissioner I get daily reports of what's gone right and wrong out there. And it's -- some days are blessedly mundane and other days there's loss of life. And we have had a lot of loss of life, as Lieutenant Davis said this year, from alcohol. There are a lot of threats to public safety in our community, but in terms of the where we are losing our citizens, alcohol and motor vehicles, if not our worst single problem, one of our top two or three. So, this is really important work. There are a lot of partners like the OLCC that we need to step up and work with us. But, this is a really important piece of the picture, and for the word to get out that this is not okay, there is serious penalties, and we're watching. Thank you very much. Aye. [gavel pounded]

Davis: We wanted to take a quick minute and thank Commissioner Novick for coming out in the cold on Monday afternoon to help us with our pedestrian safety. Thank you, sir.

Novick: I did very much appreciate the opportunity, and I am happy to say that most motorists, even on a busy street with a high speed limit, actually stop at crosswalks. But there were some that don't, and it's good to have officers who can chase after them. Also, it was very nice that there are a number of people walking by who stopped and thanked us for highlighting the importance of stopping at crosswalks. It was very heartwarming on a cold day.

Hales: That's great. Good work. Thanks.

Item 1181.

Hales: Second reading and roll call.

Item 1181 roll.

Novick: Aye. **Fritz:** Aye. **Fish:** Aye. **Saltzman:** Aye. **Hales:** Aye.

[gavel pounded]

Item 1182.

Hales: Mr. Fish, do you have any presentation on this? I think this is a pretty ministerial item.

Fish: I think this is ministerial, there has been extensive public outreach on this, and these are co-changes that are generally non-controversial.

Hales: Anyone signed up to testify?

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Moore-Love: No one signed up.

Hales: Okay.

Fritz: I actually have some questions, and I was not able to get them to you ahead of time because of the outage and such.

Fish: Did you pose the questions to the bureau?

Fritz: As I said, I was able to get to the item this morning, and one of my staff came over to talk to one of your staff but you were in a meeting so I have not been able to talk to you or your staff ahead of time.

Fish: Have you sent them to the bureau?

Fritz: No.

Fish: I don't know this is time sensitive. If you have questions you want to, you want answered I would be happy to set it over a week.

Fritz: That would be great. I would appreciate that very much.

Fish: Let's do that, Mayor. And you could copy us on the questions, send them to BES and we'll get you answers.

Fritz: Great. I appreciate that.

Hales: Okay, so it's set over for one week. And then 1183 is a second reading.

Item 1183.

Hales: Roll call, please.

Item 1183 roll.

Novick: Aye. **Fritz:** Aye. **Fish:** Aye. **Saltzman:** Aye. **Hales:** Aye.

[gavel pounded]

Hales: Okay. And then let's return to the items that were pulled from the consent. First one is 1167.

Item 1167.

Hales: Acting city attorney, Harry Auerbach, welcome.

Harry Auerbach, Acting City Attorney: Thank you. Good morning, members of the council. I am Harry Auerbach, acting city attorney. This is a fairly routine contract amendment for legal services related to work we need done because we occasionally employ folks who have visa issues so I'm not sure why it got pulled from consent.

Fish: Harry, we don't have a live feed on our monitor. Would you care, for the record, to describe the tie you are wearing?

Auerbach: [laughter] It's my Charlie Brown Christmas tie.

Hales: It's a loss to the community that that's not on the camera.

Auerbach: It's the season. So I am happy to answer questions but basically we require additional work and we need a little extra money.

Hales: And this is an on-call.

Auerbach: Yes, it's a flexible service, so it's as needed.

Hales: If you don't need it we don't spend the money.

Auerbach: That's right.

Hales: Any questions for Harry? I think that we have someone signed up to testify on this. Thanks, Harry. Appreciate it. Come on up. Good morning.

Joe Walsh: My name is Joe Walsh, I represent individuals for justice. First I would like to congratulate all of you coming out of the darkness. It would really be nice to keep you in the light for a little while. I don't understand, city attorney -- I did a cursory count of the number of lawyers we have, it's about 30, 35 lawyers. You can correct me on that if I'm wrong, I haven't done it in awhile, so maybe you cut some of them. This is an outside contract in the neighborhood of \$50,000 if I remember reading correctly. And I don't understand why we don't have a specialist in the city attorney's office handle immigration. I mean, that's what stuck with me. This is a very potent, popular subject, immigration. Why don't we have a specialist in the city attorney's office to handle

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it and not have to go outside of their office? Big question for me. I don't know if it is important to you guys, but \$50,000 is a lot of money to me. I know you deal with millions. But does anybody know why we have to keep going out and hiring these special lawyers? What is it that the city attorney does outside of arresting homeless people? Do they do anything else?

Hales: Mr. Auerbach could probably elaborate that answer for you maybe outside of this discussion. But basically, we hire outside council for situations where we don't have in-house expertise and it's not cost-effective to keep somebody on the payroll all year long for a particular--

Walsh: In immigration you have no specialists?

Hales: Not all year, not very often.

Walsh: Could we consider that in the future? That would be a good thing. I think we have immigration all the time.

Hales: Sure we do. And we also have other things that the city doesn't have a lot to do with. And the city doesn't have a lot to do with immigration. We also hire outside council occasionally when there is a conflict of interest or a situation where our own attorneys would, for reasons of bar rules, bar association rules, not be able to represent the city. So, there are narrow--

Walsh: Immigration is not the case for that.

Hales: So I think Harry can probably explain, or get someone in the city attorney's office to explain to you why in this case, this is an area in which we don't operate very often as a city. You're right, as a society, immigration is a big deal. As a city government, it doesn't bear very much on what we do directly. I think that is the explanation.

Walsh: Okay.

Charles Johnson: Good morning, commissioners. Again, for the record, my name is Charles Johnson. My reading of this is just that it is an additional \$10,000 allowance towards a \$54,000 cap. I did notice the usual paperwork though about the cost efficacy. We certainly know that some people pay Black Helterline \$500 per hour, and in some cases they may be worth even more, maybe not. So I do think that maybe some -- this is a good service, think, what's going on here, but I do think that maybe to reach the highest aspirational standards, there should be some specific talk about the number of city employees that were assisted and how many hours. I'm totally prepared to follow that up off the record. Because this is talk about immigration, and last week we did talk about an excellent plan to assist Portland VOZ with \$25,000, I hope that the people coordinating this program with Black Helterline maintain strong connections within the limits of what a city government is supposed to do around an organization such as CASA and Portland VOZ who can get great workers with immigration and language issues working for the city. Thank you all.

Hales: Thank you very much. Okay. I lost my calendar. It is an emergency. Roll call.

Item 1167 roll.

Novick: Aye. **Fritz:** Aye. **Fish:** Aye. **Saltzman:** Aye. **Hales:** Aye.

[gavel pounded]

Item 1169.

Hales: I don't know if we have staff here to explain this item but someone pulled it. I believe this is a reclassification of an existing position. Not a new position.

Kate Schmidt, Bureau of Human Resources: Good morning. I'm Kate Schmidt from the bureau of human resources class comp unit, and this is a new classification for some new work they're doing in security. And it's reclassifying three current positions.

Hales: Okay.

Schmidt: I'm available for any questions.

Fritz: Could you give a little explanation to people watching at home as to how do you figure out what the appropriate classification is and what would trigger something like doing this reclassification?

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Schmidt: Well, normally the bureau tells us if they've got some new work that they're doing or if they're rearranging, reorganizing things. And they will send in a description of that. We take a look at that and see if it fits within a current classification or if it is something that we should describe separately. This is work that's a bit different than what they have been doing so far. It has some longer term planning, looking at other bigger-picture items. So, we didn't see that fully covered in the current classification so we created this new one. And it is just a little bit higher paid, because it is some of that higher-level work. We're the ones who make that determination working back and forth with the bureau. And we come up with a compensation recommendation and see how that fits into our current structure and bring it forward for you to approve.

Fritz: Do you compare with what private industry would pay for similar work?

Schmidt: Normally we can. Internal equity is our first picture, we look at how things fit within the structure. Usually we go with that first. I did a little bit of checking, but normally we try to go and recruit first and see. And then if we have problems getting people, then we start to look. Our market typically is public sector. We don't normally look at private sector. We think we're a public sector employer. That's our primary market. So, we will recruit for these positions and then we'll see what we may need to do depending on scarcity and just depends on what happens.

Fritz: And in this particular case, the incumbents, do they have to apply for the new position or do they get grandfathered?

Schmidt: There is only one incumbent. Two positions are vacant. But because it is a reorganization of the work, we will need to have some sort of competitive process for people to get status in the new classification. So, yes, they will have to have some sort of a competitive process.

Fritz: Thank you.

Hales: Thank you. Good explanation. Questions? Thank you very much. Anyone want to testify now that we have that explanation? Okay. Come on up.

Joe Walsh: My name is Joe Walsh, I represent individuals for justice, and Commissioner Fritz stole all my thunder. There is nothing left for me to say.

Hales: That's fine.

Walsh: Except [laughter]

Hales: Don't blow it, you just—

Walsh: There is some concern that this system of reclassifying positions has the possibility of somebody getting a promotion without getting a promotion. So, if you reclassify a position, and you increase the money, one of my thoughts when I was reading it was, you know, if I wanted a promotion that is what I would do. I would go to my boss and say, you know, I'm doing all of these extra duties, I want to be reclassified. And if that's the process, then I think we should watch that process and make sure that there is the competitiveness that you talked about, Commissioner, and that was one of my big points. I was concerned about having it open and competitive and people would reapply and stuff like that. So, you answered those questions and I appreciate that.

Hales: That is indeed the case. It is a competitive process now. Okay. Charles?

Charles Johnson: Charles Johnson, for the record. Mr. Walsh raises one small issue that was on my mind separate from information architecture security, and that is within the past month or so, we've also had another reclassification which hopefully turns out to be a situation for a good city employee to be better compensated for their hard work. It moved I think an assistant director maybe at the water bureau, a position from around \$100 to \$150,000. But we can talk about that with HR. I think, though, when we were looking at this reclassification--

Fish: We created an assistant director position in PBOT, we don't have an assistant director in water.

Johnson: Thank you. It was PBOT. We will say streetcar and roll our eyes.

Fish: Created it, we didn't up it.

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Johnson: I think that -- I don't know which bureau this falls under, I think that all of you should take note that the position is for information security architect, and that being a public sector in a governmental position job, there are ways that this person can finesse their governmental position to have live interaction with people doing information security work at the standard, perhaps people from Facebook coming through to the data center, Apple has one -- even though this item is specifically about the reclassification of the job, the much more important thing is that the person who is the information security architect does an excellent job because that person is protecting your social security numbers, your employees' social security numbers and maybe the social security numbers for everybody who applied for credit through the water bureau. It is an important job and maybe the compensation should even be higher. But as you develop this position, you want to have clear goals because this person's job is to protect all of the black-marketable data that the city has. Thank you.

Hales: Thank you very much. Roll call.

Item 1169 roll.

Novick: Aye.

Fritz: It's important to pay people fairly for the work that they do. Aye.

Fish: I'm reminded, Commissioner Novick and I working on a subcommittee, and sometimes over time people's responsibilities change but their compensation doesn't catch up with their higher level responsibilities. That's why class comp studies are done on a regular basis. Also, equally important, we don't want to lose our best people to higher paying jobs with competitors. So part of a retention strategy is making sure that we're paying people the fair rate for the services that they get. Another value of doing an ongoing comp study approach. Aye.

Saltzman: Aye.

Hales: Aye. [gavel pounded] And we have one more item that was pulled from consent by commissioner Novick. 1172.

Item 1172.

Novick: I apologize for having to pull it from consent. The reason for pulling it is that some months ago, Director Treat said when we went out to acquire new parking meters, she wanted to have the option at least to think about leasing as opposed to purchasing the meters. Unfortunately as we drew up the ordinance to give prior authorization for an RFP, we forgot her injunction and the language only talks about purchasing. So, the amendment we propose is in the title to add the words alternate financing after purchase, in paragraph two, replace the word purchase with financing, and in paragraph three, delete the words for the purchase, and in item A, add or alternate financing mechanism after the word purchase.

Fish: I move the amendment.

Hales: There a second?

Saltzman: Second.

Hales: Any further discussion of the amendment?

Fritz: I haven't seen this before. So, it's a little -- I'm interested about financing, whether the word financing doesn't mean leasing to me.

Novick: We wanted to use a term that was broad enough to encompass leasing.

Hales: This would allow you to buy them, lease them, some kind of public-private partnership deal.

Novick: The idea was to be comprehensive enough and so our --

Fritz: Has it been run through the city attorney's office?

Novick: I believe that it has, but let me make -- to be honest -- Marni, do you mind coming up?

Marni Glick, Portland Bureau of Transportation: Marni Glick, bureau of transportation. So this ordinance authorizes the procurement officer to facilitate the use of a competitive process. When we do have an agreement with a vendor, we will work with the city attorney's office, procurement office, and bring it back to council for council's approval.

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Fish: Is the word financing, is it broad enough to encompass leasing, and other alternative arrangements short of purchase?

Glick: That is what we have been told by the debt service manager.

Fritz: My question was, has the city attorney looked at the amended language?

Glick: Of this ordinance, no.

Novick: Oh, I apologize. I thought we had had an opportunity to do that.

Hales: I'm not sure that that's necessary in this case, all this ordinance is doing is authorizing the solicitation. It isn't approving a vendor or anything elsewhere the city's contract. So this is instructions to ourselves in the case of this kind of ordinance, I think, but, Ben, what's your opinion?

Ben Walters, Chief Deputy City Attorney: As I understand, the intent of the amendment, it's to allow for a range of responses, not just a particular response limited to a purchase approach. And to the extent that it would come back before council, then council would have the opportunity, and before that the city attorney would have the opportunity to work with debt management as to whether or not the approach is being proffered in the responses to the RFP are something that the city could accept as a legal arrangement.

Fish: Are you saying you give blessing to this language?

Walters: Um, yes.

Novick: Thank you.

Hales: Duly blessed. Further questions?

Fritz: Do we already have some projections about how much is going to be debt serviced and how much is going to be directly funded or is that part of what is being scoped?

Glick: That is part of what is being scoped.

Fritz: Presumably, if you can get by with 922 pay stations rather than 1000, you would go with fewer?

Glick: We would only buy those that we need as we need them.

Hales: Up to 1000. Okay.

Fritz: Thank you. Thank you for that.

Novick: Thank you, Commissioner.

Hales: Further questions. No one signed up to testify?

Moore-Love: I didn't have a sign-up sheet.

Hales: Vote on the amendment, please.

Item 1172 roll.

Novick: Aye.

Fritz: I appreciate the intent and the discussion. Aye.

Fish: Aye.

Saltzman: Aye.

Hales: Aye. [gavel pounded] And the emergency ordinance as amended.

Roll on Item 1172 as amended.

Novick: Aye. **Fritz:** Aye. **Fish:** Aye. **Saltzman:** Aye. **Hales:** Aye.

[gavel pounded]

Hales: Thank you everyone. And we are adjourned until next week.

At 11:15 a.m., Council adjourned.