TESTIMONY

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SOCIAL EQUITY CONTRACTING STRATEGY

IF YOU WISH TO SPEAK TO CITY COUNCIL, PRINT YOUR NAME, ADDRESS, AND EMAIL.

_	NAME (print)	ADDRESS AND ZIP CODE	Email
*	and farmer have		
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July 19, 2012

Mayor Sam Adams Commissioner Nick Fish Commissioner Amanda Fritz Commissioner Randy Leonard Commissioner Dan Saltzman

Good afternoon...My name is Steve Dukart and I am the Chapter President of NUCA of Oregon and SW Washington. NUCA's members, including Roy Moore, with Moore Excavation, perform a great deal of the City's utility work, and are proud to provide quality work that maintains and improves the standard of the environment and life in Portland, at competitive prices.

NUCA would like to thank you and the City Staff for all your hard work on equity in contracting, from commissioning, developing, and publishing the most recent Disparity Report, to considering appropriate ways to address disparities found in the Disparity Report, and through to preparing and presenting today's resolution.

We would also like to thank you and the City for all the opportunities the public has had to be involved in the process. I have been honored to participate as co-chair on the New Small Business Construction Program. NUCA's Executive Director Melinda Dailey, past president John Kalkhoven, and board member Mat Warrington, all have been honored to participate on the Fair Contracting Forum and the subcommittees for Good Faith Efforts, and the Prequalification program, respectively. NUCA wants to thank all the other Fair Contracting Forum and subcommittee participants for their hard work as well.

We know that the process does not end here with today's resolution. In fact, the City Staff will have a great deal of hard work to do to implement today's resolution with concrete, substantive programs that appropriately ensure equity in contracting. NUCA is particularly pleased to see that the resolution before you today calls for continued Fair Contracting Forum participation in the process of implementing what today's resolution orders. NUCA and its representatives are looking forward to continued participation. We are certain that together, NUCA, the City Staff, and other stakeholders, can implement today's resolution with concrete, substantive programs that ensure equity, maintain quality, and keep costs to the City's rate payers at a minimum. That is our hope and expectation. Based on that hope and expectation, NUCA supports today's resolution.

Steve Dukart Chapter President





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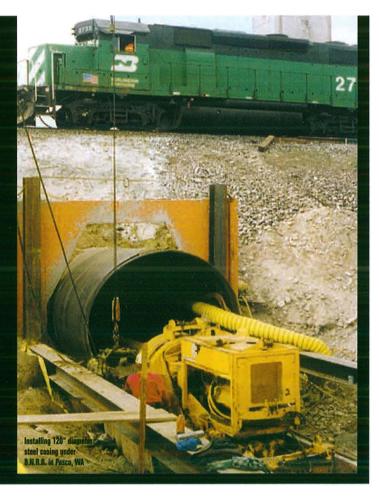


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ON THE COVER

Supporting Our Military

This year's cover photo is of an excavator that was auctioned off at NUCA's 2011 Holiday Auction. Proceeds of the sale went to the Salvation Army's "Operation Santa Home Front War Relief," which helps provide for the needs of our military and their families. Clyde West donated the use of the excavator for 2012. Coffman Excavation, LLC and the MEI Group (A Moore Excavation Company) also have donated to the cause by renting the excavator for use on their job sites. The photo was taken at MEI's Sundial Yard in Troutdale, Ore.

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We would like to thank the contractor, associate and affiliate members for their support of the organization. It is our hope that through industry related meetings and various events provided by NUCA of Oregon & SW Washington, our members will gain successful business opportunities.

The 2012 NUCA of Oregon & SW Washington Membership Directory was produced by:

D.IC

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Message from Steve Dukart, 2012 NUCA President

As I enter my second year as Chapter President of NUCA of Oregon and SW Washington, I would like to thank all of our members for the ongoing support they have given our association. With the active participation of our members



Steve Dukart

Duke Construction &

Excavation

serving as board members and on NUCA committees, we continue to grow stronger and have become an organization that other industry organizations and public agencies look to for input on many issues. I would like to once again send out special thanks to our Executive Director Melinda Dailey for her tireless work that has helped NUCA get to where it is today.

Who really knows what 2012 will bring? Will the economy improve? We can only hope, but one thing is for certain, there will be many new issues, regulations and policies that arise. The governmental environment doesn't seem to get easier on us; it just seems to get

tougher. That is why NUCA needs to continue to grow strong in numbers and member participation. To do this we need continued support from our members, especially our contractor members. Attendance at the general meetings and participating on committees and the board of directors goes a long way in building relationships with fellow members. We need to hear from all of you to find out what is happening, how you think things are going, and share any issues that impact our industry.

I used to think that the difference we could make as an organization was very small, but we still needed to continue to fight. After being involved with NUCA for my years on the board and executive board, I have seen firsthand what a difference we could make. For instance in 2011, NUCA coordinated efforts to review and offer input on the City of Portland's proposed Clean Diesel Policy. Additionally, three members of our board were recently selected by the City of Portland to participate in workgroups that made recommendations to the Fair Contracting Forum. The Forum, which our Ex-

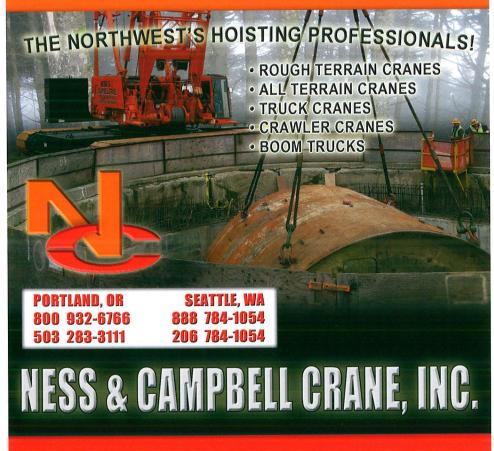
ecutive Director has a seat, is developing future policy for M/W/ESB contracting within the city. This is very encouraging and lets you know we can make a difference. The key is to get involved and help out; just like anything in life you only get out of it what you put into it.

Lately I have heard some asking "What has NUCA done for me." The obvious benefits and the easy ones to explain would be Engineers Night, networking with contractors, the NUCA Dividend Insurance program, our safety program, and the Health Net and Aflac insurance programs. These are all good benefits, and by themselves worthy of membership. But the deeper and long-lasting benefit of NUCA is the work we do as an organization to create policy and fight issues that concern our members and our industry. The work NUCA has done to create a better environment for our industry is priceless. Without NUCA's collective representation by contractor, associate and affiliate members alike, things would be much more difficult.

One of the highlights of 2011 was the return of an insurance dividend to our members that participated in the NUCA Insurance Dividend program. We exceeded the \$2 million threshold for earned premium, and we had a good loss ratio. The dividend totaled \$191,458 and was shared by 34 of our member firms. Once again, I would like to thank all of the brokers for their hard work ensuring the success of the program. The NUCA Insurance Dividend program is a huge accomplishment, and will be a great asset in growing our membership. It is a one of a kind program, so please take the time to check it out to see if it is right for your company.

In 2012 I would like to continue to grow NUCA by increasing membership and improving relationships with the community and the industry as a whole. We need to stress involvement and active participation by our contractor members in particular. Without their participation and help, we would be nowhere. To continue to grow and become stronger we need their continued support. Like I said last year there is strength in numbers. At a time where government regulation and industry rules just keep getting tougher, NUCA needs to do the same. I look forward to working with all of you again this year.

Thank you. I hope you all have a great year.





NUCA of Oregon & SW Washington recognizes members' accomplishments with awards

Our chapter has established an award program to acknowledge the efforts of company members and individuals who serve as role models and provide outstanding leadership to the association. NUCA devotes its energies and resources to three core competencies. each of which describes a fundamental aspect of who we are and what we do. They are legislative/regulatory advocacy, jobsite safety promotion and professional education. We are recognizing the impressive achievements of individuals and companies who excel at aiding NUCA in these goals. The scope and breadth of this volunteerism is not only inspiring, but also a source of great pride for our industry. We honor those members that have demonstrated exceptional leadership.



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Contractor of the Year

The Contractor of the Year award is given to the person or company that has gone over and above for the industry in the past year.

The 2011 Contractor of the Year is awarded to John Kalkhoven with Titan



Contractor of the Year John Kalkhoven

Utilities, LLC. John has been a Past President of the association and currently serves on the board of directors. In addition, he chairs the City of Portland BES, Clean Water Services and Self-Performing Work Committees. John's commitment to the industry and this association is unparalleled. He devotes countless hours to our association and is truly deserving of this award.

Associate of the Year

The 2011 award for Associate of the Year is given to Dawn Morse with D.P. Nicoli, Inc. Dawn sits on the board of directors as the Associate Committee chair, and also participates on several other commit-



Associate of the Year

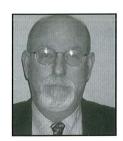
Dawn Morse

tees, including Safety, Membership, City of Gresham, BES, Portland Water, Publicity, Golf and the Auction committee. She is a tireless advocate of the association and repeats as award winner for 2011.

Committee Person of the Year

The Committee Person of the Year award is given to the member that really separates themselves from the pack at the committee level. The 2011 Committee Person of the Year is Hank Lane with Coffman Excavation. Hank chairs both the Safety Committee and the Dividend Program Safety & Loss Committee, and sits on the Budget & Investment Committee. In

addition, he served as the Secretary-Treasurer for the association and created the Safety Portal for the NUCA website. Hank is a great representative for NUCA and his efforts are much appreciated.



Committee Person of the Year Hank Lane

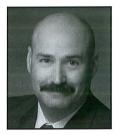
Outstanding Achievement Awards

The Outstanding Achievement Award is given to the member, or company, that exhibits extraordinary service and dedication to NUCA of Oregon & SW Washington. The 2011 Outstanding Achievement Award is shared by Cynthia Hilton with Biggs Insurance Services and Jeff Broyles with Beecher Carlson Insurance Agency.

The award was given to them in recognition of their innovative thinking and hard work to create the NUCA Dividend In-



Outstanding Achievement Award Cynthia Hilton



Outstanding Achievement Award Jeff Broyles

surance Program. They are responsible for developing a program that is a tremendous member benefit, which realized its first dividend for 2010.

The program is one that benefits members by returning a portion of their premium directly to them, and benefits our association by recruiting new members and retaining existing ones.

Congratulations to all on your well-deserved awards! You are all an integral part of ensuring the continued growth and success of NUCA of Oregon & SW Washington!



2012-2013 CALENDAR OF EVENTS

	2012	luki		Novembe	rs
<i>March</i> 12-16	NUCA Convention 2012 – Ft. Worth, TX	<i>July</i> 12	Board Meeting – NW College of Construction	1	Board Meeting – NW College of Construction
				10	Holiday Auction – Portland Hilton
<i>April</i> 5	Board Meeting – NW College of Construction	<i>August</i> 2	Board Meeting – NW College of Construction	Decembe 6	r Board Meeting – NW College of
10	General Meeting – Engineers Night –	24	NUCA Golf Tournament –		Construction
	Monarch Hotel, Clackamas		Gresham Golf Course	11	General Meeting – Board Elections - Monarch Hotel, Clackamas
May		Septemb			
3	Board Meeting – NW College of Construction	6	Board Meeting – NW College of Construction	January	2013
8-10	Washington, D.C. Summit	18	General Meeting – Monarch Hotel,	3	Board Meeting – NW College of Construction
19-20	Dozer Day – Vancouver, WA Cemex/Fisher Quarry		Clackamas		Construction
	,	October	Described Nill College of	February	Poord Mosting NIM College of
June	Roard Mosting NW College of	4	Board Meeting – NW College of Construction	7	Board Meeting – NW College of Construction
	Board Meeting – NW College of Construction	16	General Meeting – Monarch Hotel, Clackamas	19	General Meeting – Monarch Hotel, Clackamas
19	General Meeting – Monarch Hotel, Clackamas		Oldonamao		

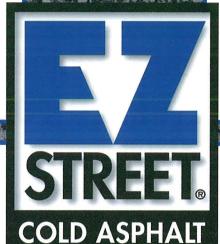


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- General Liability
- Auto Liability
 - Property
- Inland Marine
- Umbrella*

*Umbrella quotes/coverage available but line is not included in dividend calculation

Highlights of the program include:

- Competitive Rates
- Composite GL Rating available based on Sales or Payroll
- Tailored coverages NO subsidence exclusion, NO residential exclusion, full 10-year statute of limitations coverage, Ltd. Jobsite Pollution, ltd. Demolition, etc.
- Dividend payout based on loss results of the group up to 24.9% of premium returned.

No Joint & Several liability for members

- No Assessments upon the group for less than favorable results.
- Carrier and Sponsor / Administrator Advertising \$\$ back to NUCA of Oregon & SW Washington based on participation

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Program Benefits

- Competitive RATES!!!
- Large Group Purchasing Power
- Coverage for firms with 2 or more enrolled employees
 - Long-term Rate Stability
- Large Group Service Center for Superior Claims and -Administrative Services
 - Program Design
- 14 Medical plans to choose from
- 3 Rx plan options
- 2 Vision plans
- 3 Dental plan options
- Alternative Care included w/ All plans



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- Pipelayer Training DVD
- Transporting Construction Equipment DVD
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2012 MEMBERSHIP APPLICATION NUCA OF OREGON & SW WASHINGTON

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2012 NUCA of Oregon & SW Washington PAC Membership Form

NUCA's voluntary political action committee is committed to improving and protecting our industry through better government. It's easy to join the NUCA of Oregon & SW Washington PAC. Just complete and return this membership form.

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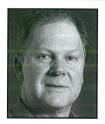
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Duke Construction
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Email: billy.stimpson@kniferiver.com

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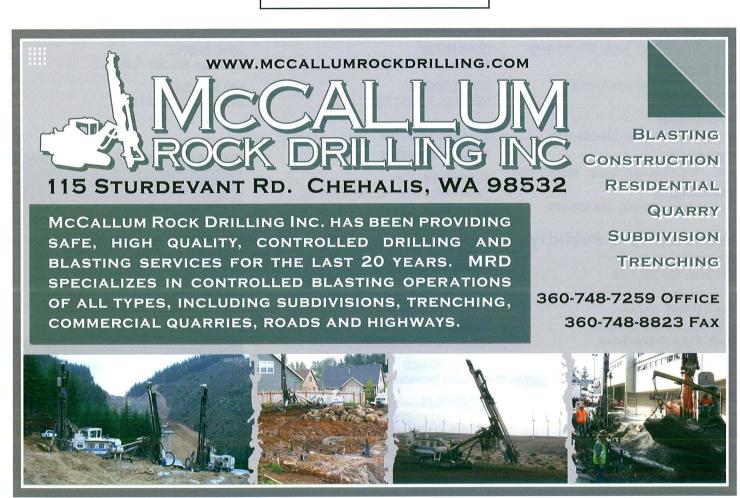
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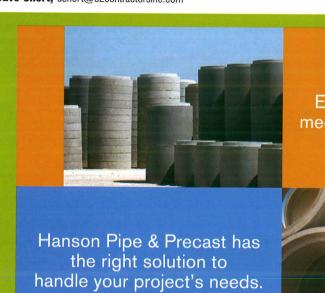
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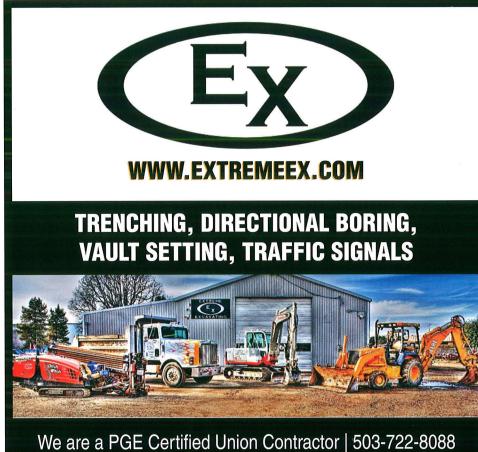
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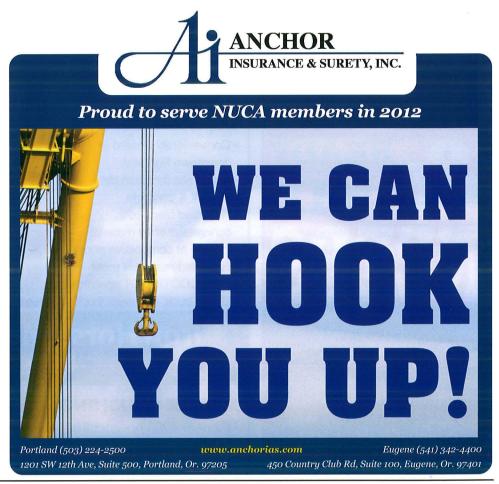
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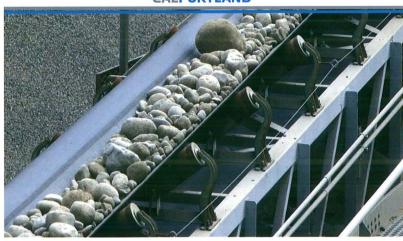
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Nuca Of Oregon And Southwest Washington Announces First Ever Insurance Dividend

Portland, Oregon – November 2011 – The local chapter of NUCA which represents Utility and Excavation Contractors throughout Oregon and Southwest Washington (including Clark, Cowlitz, Skamania, Wahkiakum and others) has delivered dividend checks totaling over \$191,000 to members that participate in the chapters Insurance Dividend Program.

This program represents over 35 local contractors involved in utility or excavation work in the Northwest. The first of its kind in the country, this program rewards participating contractors for achieving low loss ratios, as a group, on general liability, automobile, equipment and property insurance coverage.

The program, underwritten by Bituminous Insurance Company, is an exclusive benefit for chapter members and provides extremely competitive insurance coverage with the added benefit of a potential dividend for controlling losses. At the center of the program is a safety and loss control program comprised of contractors, brokers, safety professionals and loss control specialists from Bituminous Insurance. This group works closely with the participating members to identify and address troublesome loss or claim trends.

With potential dividend payouts approaching 25% of premiums depending on loss ratios for the calendar year, the members have excellent incentive to actively create safe work environments, train safety conscious employees and promote loss awareness throughout their companies. The member contractors work in many construction trades but have a common thread in the support and knowledge of the utility, excavation and underground specialties but most importantly a desire to be rewarded for controlling claims.

Melinda Dailey, executive director for NUCA of Oregon and Southwest Washington, believes this program is a major benefit to her associations membership, although it is one of many the members enjoy. She has seen membership grow dramatically since the program was created in 2006. Steve Dukart, chapter president, has been very pleased with the quality of the claims management, loss Dukart, chapter president, has been very pleased with the quality of the claims management, loss prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services, and especially the excellent coverage provided by Bituminous Insurance. His prevention services and especially the excellent coverage provided by Bituminous Insurance. His prevention services are services and especially services are services and excellent coverage provided by Bituminous Insurance.

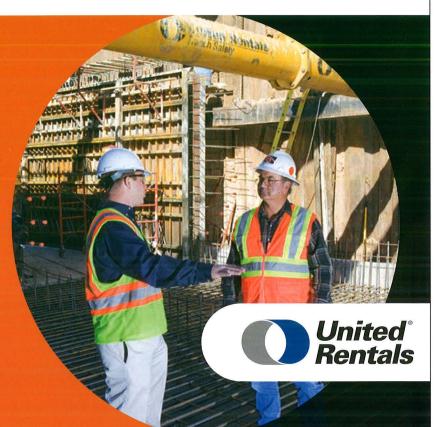
The program does not have a common anniversary date and new members can join at anytime. Program quotes are available from any of the participating NUCAORSWWA member brokers and agents. Contact Melinda Dailey, Executive Director or any NUCAORSWWA member for more information.

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