

Exhibit D City of Portland Prototype Streetcar Production Schedule

ID	Task Name	Duration	Start	Finish	2006												2007												2008												2009											
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
1	City of Portland Streetcar Prototype Production	18 mo	Mar 1	Sep 4	City of Portland Streetcar Prototype Production 																																															
2	Notice of Intention to Award	0 mo	Jan 9	Jan 9																																																
3	Notice to Proceed	0 mo	Mar 1	Mar 1																																																
4	Material & Components Procurement (Including Shipping)	55 wks	Oct 16	Nov 2																																																
5	Major Components (Long lead time) Contracts/Ordering Complete	21 wks	Oct 16	Mar 9																																																
6	Design Phase	53.5 wks	Jun 22	Jul 2																																																
7	Mechanical Design	46.4 wks	Jun 22	May 11																																																
8	Electrical Design	53.5 wks	Jun 22	Jul 2																																																
9	Customer Design Review	22 wks	Apr 2	Aug 31																																																
10	Customer Design Approval	24 wks	Apr 16	Sep 28																																																
11	Pre-Production Phase (Including Design)	58 wks	Jun 22	Aug 1																																																
12	Manufacturing & Q/A Design and Facility Set-Up	22 wks	Mar 1	Aug 1																																																
13	Streetcar Prototype Manufacturing	39 wks	Aug 6	May 2																																																

