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APR 3 1973

MODEL CITIES

AMA

Albina Ministerial Alliance

EXECUTIVE BOARD:

PRESIDENT

Reverend John Jackson
Mt. Olive Baptist Church

VICE PRESIDENT AND PROGRAM DIRECTOR

Reverend Benjamin Owre
Hughes Memorial Church and
Woodlawn Methodist Church

SOCIAL ACTION DIRECTOR

Reverend Samuel Johnson
Highland United Church
of Christ

EDUCATION

Reverend William Adix
Chaplain, Emanuel Hospital

PUBLICITY

Reverend A.L. Henderson
Bethel African Methodist
Episcopal Church

TREASURER

Reverend Dale Slitt
Mallory Avenue Christian
Church

CHAPLAIN

Reverend Thomas Strayhand
Allen Temple C.M.E. Church

CORRESPONDING

SECRETARY
Reverend Rozell Gilmore
Emanuel Hospital Chaplaincy
Program

RECORDING SECRETARY

Sister Sidney Thomason
St. Andrew's Catholic Church

RELIGIOUS CONSULTANT

Dr. O.B. Williams
Vancouver Avenue Baptist
Church

LIASON REPRESENTATIVE FOR DIVISION OF NATIONAL MISSIONS

Reverend John Phipps
Piedmont Presbyterian Church

MEMBERSHIP CHAIRMAN

Bishop Joseph C. Foster
St. Paul COGIC

March 26, 1973

4936 N.E. Union Avenue 288-9254
Portland, Oregon 97211

Mr. Andrew Raubeson
Acting Director, Portland Model Cities
City Demonstration Agency
5329 N.E. Union Avenue
Portland, Oregon 97211

Dear Andy,

I have been informed indirectly that the Welfare Supplemental Program has not been funded for the Fourth Action Year. After being urged to do so by Mr. Jordan and Mr. Yancey, the Albina Ministerial Alliance entered into a contract for the program. In all sincerity the A.M.A., with some feelings of frustration, became the Operating Agency for the Welfare Supplemental Program.

From the beginning, we were plagued with problems. We did not receive any bona fide information concerning the expenditures and clients until after the program had been accepted, and in addition we were still bound by many of the policies of the Multi-Service Center (the previous Operating Agency.) Most of the clients who applied for grants and/or loans were referred from the Team at the Multi-Service Center.

So, in fact, even though we were officially the Operating Agency for the program, we were not the sole operators of the project. In addition, we retained on our Loan/Grant Board of Review representatives from the Multi-Service Center, and we were asked by the Director to maintain certain program directives and priorities which had been instituted in that office. We were unable to acquire from the Multi-Service Center the ledger book which contained records of all loans and grants issued when they were the Operating Agency, which caused numerous record-keeping difficulties in our office.

In addition to all the above, the funds budgeted for supplies, equipment, equipment maintenance, etc. was spent at the very beginning of the program, and the Albina Ministerial Alliance's budget was put under an obligation to find funds to meet office expenses. Needless to say, the cost of running this program was considerably greater than the amount allowed for in the budget. Our request for a contract change order,

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however, was denied, and we were unable to correct the inadequacies of several portions of the budget by shifting some funds from other categories. Subsequently, the Welfare Supplemental Program expenses have created an indebtedness for the A.M.A. I regret to inform you that we will have to notify our constituency of our indebtedness, which is still our responsibility.

For the purpose of informing our members and our Executive Board members of the situation in regard to the loss of funds for the program, we would greatly appreciate receiving from you a letter stating the primary reasons for this decision. We feel that, given the circumstances surrounding our operation of this program (budget problems, lack of sufficient information and so forth), the A.M.A. administered this project quite efficiently and was able to serve a considerable number of citizens in need of assistance. We hope that the "image" and respectability of the Albina Ministerial Alliance is not adversely affected by the defunding of this project--which is only one portion of our social action program.

When the Program was re-written for the Fourth Action Year, we spent a great deal of time evaluating the budget and the actual expenses involved in running the project. We then adjusted the budget to meet these minimum needs. We had hoped to correct the inadequacies of the previous budget, enabling us in the future to run the program efficiently without involving A.M.A. funds, which, of course, are intended for other purposes and other programs.

On the positive side, this program gave ministers and churches an opportunity to become knowledgeable about the problems, schemes, living conditions, and the requests of both the needy and the parasitic in our community.

We had planned to get our constituency from middle class churches outside the Albina area to regard this as a "Home Mission" program, and in doing so provide the funds necessary to eventually provide this much-needed service after the phasing out of Model Cities funds. We had intended to set up a revolving board, consisting of various clergymen and other citizens inside and outside

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of the Model Cities area. This would be a first hand opportunity to acquire an education from the inside viewpoint of community problems.

These future plans, however, have been made nearly impossible by the program's funds being eliminated a year in advance of the Model Cities phase-out we had anticipated. To make this project an ongoing one, it will be necessary to have some outside monies coming in. We would like to submit another proposal for a lesser amount of money, to be used only for loans and not for administrative costs. We would then continue collection procedures on loans already outstanding (our recent collection attempts have been quite succesful) and in this manner maintain a revolving type of loan fund which would be available to citizens in need. Since we do plan on keeping this project going to whatever degree possible (depending upon funds available) we would like to purchase the equipment utilized by this project from the City for \$1.00 per machine. If there is a possibility that some funds might be available for continuance of this program on a smaller scale, we would appreciate immediate notification so that a new proposal can be written and submitted "posthaste."

I realize that Model Cities funds were cut back dramatically and disastrously for the next action year, and that your Board's decisions regarding cutbacks and program terminations must have been extremely difficult to make. However, I deeply regret, after watching this program in action during the past months and seeing the situations and living conditions of many Albina area residents who approached us in desperation when there was noplacel else to turn, that this program is one of the few which was completely eliminated. It has been said that the Supplemental Welfare Project was a "Bandaidd Program," and did not strike at any of the underlying causes of poverty and disadvantage. However, people still get sick and need prescriptions which are not always available through Welfare (many of our clients were not available for Welfare), pipes still break during freezing weather, fuel runs out during storms, children need clothes to go to school, utilities get turned off when a family has unusual expenses and cannot pay their bills on time, and hundreds of other major and minor

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catastrophes occur which make it necessary for some source of aid to be available as a last ditch rescue. In other words, Johnson and Johnson, Inc. could cease to manufacture Band-Aids next week, but that would hardly put an end to skinned knees and cut fingers. We sincerely feel that emergency assistance is not a luxury, but a necessity.

It also came to us indirectly that board members from Model Cities were aware of some cases of abuse in this program. Although it was not always possible to completely investigate each client's request for assistance, the staff was, in most cases, able to verify quite accurately the financial information given us. There is always the possibility, in any program of this nature, that fraud or exaggeration or deception can occur, and in some instances this undoubtedly happened, despite the efforts of the A.M.A. staff and the Board of Review. I am sure that cases of abuse are not unique to this program, although a project which issues money is more vulnerable than one which provides other services. If you were to investigate our applicants' (and recipients') files, you would undoubtedly find that genuine need and circumstances of extreme hardship would outweigh "ripoffs" by a very high percentage.

Serving as the Director of Model Cities is probably a thankless and tension-filled job during these trying times. Fully realizing the pressures of your schedule, we would nevertheless greatly appreciate any advice and assistance you and your staff could render in regard to maintaining this much-needed community service. Thank you in advance for your consideration!

Very truly yours,



John H. Jackson, President
ALBINA MINISTERIAL ALLIANCE

JHJ:md

cc: Faye LyDay; Andrew Juras
P.S. Enclosed please find A.M.A. Annual Report for your perusal.

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St. Paul COGIC

March 19, 1973

Mr. Andrew Juras
State Department of Welfare
Public Service Building
Salem, Oregon

Dear Andy:

We have been indirectly informed that the Welfare Supplemental Program, which the Albino Ministerial Alliance administered, will not be funded for the Fourth Action Year. Subsequently our present program will be concluded June, 1973.

We sincerely regret this action, inasmuch as we were attempting to move towards a situation whereby local churches would gradually come to the acceptance of this program as a responsibility with characteristics like unto a Home Issue. I am sure that you understand that Home Issue is one of the supported programs which all denominations gradually come to understand is a responsibility for which churches must supply the necessary revenue.

It had been our thinking that we would gradually phase out federal funds, once we had established the acceptance within the churches that this was indeed a bona fide need for community service.

I should add that the Welfare Supplemental Program has been a drain on the A.M.A. funds, principally because all the moneys allocated for equipment and maintenance of equipment, supplies, etc. was spent before we got the project around the 1st of August, so all expenses incurred since that time had to be provided by the A.M.A. And to be positively frank, the cost of running the A.M.A. office without the Supplemental Welfare Project will be alleviated and we can balance our books, which have gotten out of balance as we attempted to run the Welfare Supplement project.

Our regret is based upon the fact that we were attempting to do a community service and as we evaluate our services from this vantage point, we are reluctant to discontinue

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providing this service.

I am sure you can appreciate the kinds of stigma attached to the A.M.A. image and our forty-five sponsoring churches when it is formally announced that we no longer are able to give the community this service.

Respectfully yours,

John H. Jackson, President
ALBINA MINISTERIAL ALLIANCE

JHJ:md

cc: Greater Portland Council of Churches
0245 S.W. Bancroft

Mr. Andrew Raubeson, Acting Director
Portland Model Cities
5329 N.E. Union Avenue

All A.M.A. Members

A.M.A. Board of Directors

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A.M.A. ANNUAL REPORT

I. ORGANIZATIONAL IDENTIFICATION

- A. Full name of Program/Organization: ALBINA MINISTERIAL ALLIANCE
4936 N.E. Union Avenue
Portland, Oregon 97211
288-9254
- B. Names, addresses and telephone numbers of contact persons:
- Reverend John Jackson
Mt. Olivet Baptist Church
116 N.E. Schuyler
Portland, Oregon
284-1954 or 288-3603
- Reverend Samuel Johnson
Highland United Church of Christ
4635 N.E. 9th
Portland, Oregon 97211
288-9254 or 288-8866

C. Staff

Reverend John H. Jackson - President
General administrator of all A.M.A. Projects, handling matters of policy, procedure, and supervision.

Reverend Samuel Johnson - Executive Director and Social Action Director. Reverend Johnson is directly involved in the creation and maintenance of A.M.A.-sponsored social action projects. He is a creative "idea man" who finds means of bringing these ideas into concrete, workable projects.

Bishop J. C. Foster - Membership Chairman. Bishop Foster actively solicits membership into the Albina Ministerial Alliance, collects dues, and encourages members to become actively involved in the many activities of the organization. He also serves as a public relations man with the various churches and organizations with which we deal. Bishop Foster is also the Project Director for the Supplemental Welfare Project (Model Cities Funded), for which the Albina Ministerial Alliance is the Operating Agency.

Ms. Carolyn Webb - Employed by the Supplemental Welfare Project, Ms. Webb takes applications for loans and grants from clients in need of emergency assistance. After verifying the authenticity of information given on the application form, she presents the information to the Loan Review Committee. After decisions are made regarding the

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grants and loans, she processes these grants and loans and notifies all applicants of the status of their application.

Ms. Flora Ware - Ms. Ware assists Ms. Webb in the many clerical duties connected with the Supplemental Welfare Program, as well as helping out with various A.M.A. Projects.

Ms. Mary DesCamp - Executive Secretary and Administrative Assistant. She is responsible for all secretarial duties connected with the A.M.A. and with the Welfare Supplemental Project. She attends all meetings, takes minutes and distributes copies to the members. She handles all correspondence, bookkeeping, issuing of checks, paying of bills, etc. She is also responsible for preparation of reports and proposals.

Rev. Robert N. Davis - Reverend Davis is employed by the Supplemental Welfare Project as a field worker, verifying addresses of loan and grant applicants and doing collection work for past due loans.

D. Name of person making this report - Mary DesCamp

E. Dates covered by this report: January 1972 to January 1973.

II: Report of this Past Year (see attached A.M.A. Yearly Review)

A. What did you intend to do in the last year? How did you intend to do it?

In its broadest sense, the *raison d'être* of the Albina Ministerial Alliance is providing help for persons in need and planning and organizing a variety of social action programs, recreational programs, and religious activities. (Attached resume briefly outlines many of these projects.) Although the A.M.A. is chiefly a religious organization, its members feel strongly that it is necessary to deal with human beings' physical needs as well.

The means of attaining our objectives have been varied--ranging from a federally funded emergency assistance program (Supplemental Welfare Project 15-11) to sponsorship of many community projects and religious endeavors. In many cases, the A.M.A. deals not only through agencies and projects, but on a one-to-one basis with individuals who come to us for help (finding employment, in need of food, clothing, counseling, etc.)

B. What actually has been done in the last year? What changes have occurred as a result of what has been done? What/who is evidence of such change?

Again, the attached yearly report (based upon minutes of monthly Board and General Meetings) gives a summary of what actually has been done in the past year. Evidence of change is apparent

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MODEL CITIES

in the accomplishments of the various projects which we sponsor. The A.M.A. has become well known in the community as a result of our efforts, and as a result of this verbal publicity, we receive a constant stream of requests for help, assistance, and involvement from many different people and organizations.

- C. Do you feel that the original project goals are still valid? Why?

YES! The project goals are more valid than ever. People's problems are still very much in existence. Changing times present an ever-increasing challenge to those who attempt to deal with "people problems."

Due to the severe financial cutbacks in federally-funded projects, small organizations (such as the A.M.A.) are finding themselves being called upon more and more to assist people. Our goals are becoming broader in scope, as we attempt to reach a greater number of persons and address ourselves to increased and different problems and questions.

- D. What/who has helped you in your work? How?

Coordination with many different agencies and organizations has been a great asset to the A.M.A. This type of streamlining and coordination helps eliminate duplication of services, and allows us to refer people elsewhere when we are not able to deal with them directly.

We could not exist, of course, without the funding of the national and local religious groups--as this is our primary source of revenue.

We have also been helped by many individuals who volunteer either time or service for our programs and the projects we are connected with in one way or another.

- E. What/who has been in your way? How?

Inadequate funds seem to be a universal problem--and we are likewise afflicted by a deficiency in this area. It seems that if we had a broader base of support from the community at large (outside of the Albina area), we would be able to operate more effectively and serve a greater number of individuals.

The phasing out of the Model Cities Program will severely jeopardize the Supplemental Welfare Project, and we are presently looking toward future ways of sustaining this very-much-needed program.

III. What have you Learned this Past Year That Would Help Others?

One of the major conclusions we have arrived at during the past year is that the smooth operation of an organization such as the Albina Ministerial Alliance requires the existence

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of a qualified, reliable, paid staff. It is impossible to survive and serve people effectively with volunteer labor alone.

We have also found that, although we are a religious and social-action organization, our office procedures must be carried out in an orderly, businesslike fashion -- i.e., bookkeeping must be accurate, staff must be competent, equipment must be in workable condition, etc. All of this, naturally, costs money - and thus we constantly face funding problems.

IV. Financial Report.

Attached is the yearly budget of income and expenses for 1972 and (projected) for 1973.

V. Proposal and Projection for Continuing Projects.

A. What do you intend to do next year? What do you hope to accomplish?

During 1973, the Albina Ministerial Alliance will make every possible effort to strengthen and increase the social action projects which it sponsors, coordinates, plans, and supports.

For example, the Welfare Supplemental Program (with the name being changed this year to Emergency Assistance Project) will be expanded to include a moving component (to move families at a reduced cost) and an appliance repair and sale component, serving the dual purpose of providing on-the-job training for the persons who will be learning to repair donated, used appliances, and at the same time enabling low-income families to purchase these repaired appliances for the cost of repair.

The attached list of Social Action Programs describes the basic functions and purposes of each, and includes any plans for changes during 1973.

The membership of the Albina Ministerial Alliance has grown to include over forty ministers from the Albina Area. Efforts will be made to recruit more members, and solicit their participation in our various programs.

Since we are in existence to serve the citizens of this community, it has been decided by the members of the Executive Board to invite various community and civic leaders to attend our General Meetings (held monthly), as featured speakers. This will hopefully generate increased cooperation and coordination between our agency and other community agencies, as well as the public in general.

The persons scheduled to speak during 1973 include members of the City Council, representatives from various state, local and Albina agencies, and religious leaders. These speakers will undoubtedly serve as an incentive for higher attendance at monthly meetings.

We strive also during 1973 to promote unity within the Community-- in order that citizens of various ages, races, denominations, and orientations may work together at solving the problems of the area.

B. What forms of assistance do you anticipate needing, such as training, consultative help, funding, or other?

Because our budget is limited, we will constantly be in need of volunteer help on every level of operation. We will be actively recruiting volunteer instructors for our appliance repair component of the Emergency Assistance Program, as well as volunteer trainees to repair appliances.

Likewise, we can always use volunteers (clerical, etc.) in our office, as the administrative, secretarial, and clerical work load is heavier as our projects increase. As long as increased funding is not available for additional staff, volunteers (when available) are relied upon to alleviate the situation.

Regarding assistance in the consulting field, we could certainly use an expert in fundraising. We would like to utilize any as-yet-untapped resources available.

And, as always, we are in need of increased sources of funding and increased funding from present sources.

C. Budget of expenditures and anticipated income by source.

See attached 1973 budget.

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ALBAN INDUSTRIAL ALLIANCE

ADMINISTRATIVE BUDGET - 1972

<u>INCOME</u>	<u>ANNUAL</u>	<u>MONTHLY</u>
1. AIA - Presbyterian Church	11,000.00	916.67
2. Youth Centers	4,800.00	400.00
3. Joint Strategy Action Comm.	2,235.40	186.36
4. Methodist Church	2,500.00	208.33
5. Donations from Local Churches	2,612.00	224.33
TOTAL	23,147.40	1,934.70

EXPENSES

Personnel

1. Director of Social Action	9,000.00	750.00
2. Housing and Transportation	2,940.00	245.00
3. Secretary	5,700.00	475.00
4. Payroll Deductions	296.40	24.70
TOTAL	17,936.40	1,494.70

CONTRACTED SERVICES

1. Telephone	900.00	75.00
2. Lights and Heat	180.00	15.00
3. Bookkeeping	420.00	35.00
4. Rent	600.00	50.00
TOTAL	2,100.00	175.00

Supplies

1. Postage	233.00	24.00
2. Printing and Stationery	192.00	16.00
3. Xerox	600.00	50.00
4. Miscellaneous	120.00	10.00
TOTAL	1,200.00	100.00

Equipment, Business Operation

1. Maintenance (Bus)	100.00	8.33
2. Insurance	500.00	41.66
3. Office Machine	112.00	9.33
TOTAL	712.00	59.32

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1972 continued

Program Expenses

1. Conference, Business, Travel	1,200.00	100.00
TOTALS	23,148.40	1,934.70

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A.M.A. BUDGET -- 1973

<u>Income</u>	<u>Monthly</u>	<u>Yearly</u>
Presbyterian	916.67	11,000.00
Methodist	375.00	4,500.00
U.C.C.	666.66	7,999.92
Day Care (4-C's)		
PDCES	200.00	2,500.00
TOTAL	2,158.33	25,999.92

<u>Expenses</u>		
U.C.C. (for Highland)	633.00	7,599.92
Personnel:		
Director (2)	750.00	9,000.00
Secretary	400.00	4,800.00
Payroll Deductions	25.00	300.00
Office Machines	10.00	120.00
Bookkeeper	35.00	420.00
Rent	150.00	1,800.00
Lights	35.00	420.00
Telephone	75.00	900.00
Postage	25.00	300.00
Printing and Stationary	15.00	200.00
Xerox	30.00	360.00
Insurance	41.60	500.00
<u>TOTAL:</u>	<u>\$2,223.60</u>	<u>\$27,119.92</u>

TOTAL EXPENSE: \$27,119.92

TOTAL INCOME: \$25,999.92

\$1,120.00

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ALBINA MINISTERIAL ALLIANCE

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1972 IN REVIEW

January, 1973

This review is based upon minutes and notes available. It is hoped that this survey of activities and interests will reflect some of the scope and intention of the Albina Ministerial Alliance during the past year. More detailed information concerning any of the topics mentioned in this report may be obtained by calling or writing the office of the A.M.A. - 4936 N.E. Union Avenue - 288-9254.

During 1973 there were four types of meetings held: membership, executive, educational, and ad hoc. The Executive Committee met nearly every month -- January 7, February 2, March 17, April 25, June 2, August 15, September 22, October 3, November 8, and November 30. The membership of the Albina Ministerial Alliance was invited to attend general meetings on January 24, February 28 (the Annual Meeting), March 27, May 1, May 30, October 2, and December 4. The Educational Meetings were held April 14, April 21, and May 9. Ad hoc meetings of A.M.A. members were held from time to time, such as that held on February 29 to meet with downtown people at a restaurant, with a candidate for mayor, about the sickle cell program, etc.

A month-by-month review of items of interest and activities may give some indication of the kinds of efforts made by the A.M.A. to meet with current and long-range issues. At best this is a topical survey and it is evident that some items continued throughout the year as major efforts of the A.M.A., while some were situational and temporary concerns.

JANUARY: Attention was given to the progress of the Sickle Cell Anemia Foundation. Discussion continued about the possibilities of a Woodlawn Food Coop Program with plans for a survey for feasibility. Initial contacts were made with Oregon State Prison to work with Black inmates and halfway house possibilities in the Albina Area. The condition, control, and use of the Highland-A.M.A. bus was considered. Speakers supporting Angela Davis were available to A.M.A. churches (some speakers being programmed in two of our churches). The relationship of A.M.A. with U.G.N. was an item of concern.

FEBRUARY: The Annual Meeting was held at Mt. Olivet Baptist Church on February 28. At this meeting, there was a review of the activities of the A.M.A. - Sickle Cell Anemia Foundation, Summer '72 Program plans, U.G.N. community worker project, Concordia College recruitment requests, Highland Center, Adult Education Center at St. Andrews, JAC House, George Carter House. A request from U.G.N. for a lay member committee to serve as a review group for U.G.N. programs was accepted.

MARCH: The possibilities of a streetworker for A.M.A. with U.G.N. funds was discussed. Nine lay persons from A.M.A. churches were appointed to represent A.M.A. congregations for U.G.N. review service. Concordia College reported appointment of an advisory committee to assist in recruitment programs for minority youth. Reverend Samuel Johnson was named to represent the A.M.A. Kate Barton reported about the farm workers' boycott plans. Scholarship funds were allocated to Karen Powell and Sam Otu. Appointments were made for leadership of A.M.A. Projects - Summer Clean-Up (Reverend Strayhand), Youth Summer Program (Reverend Dale Stitt), Progress of the Woodlawn Food Coop Survey was reported. There was an attempt to clarify the A.M.A. and U.G.N. positions relative to the streetworker program. The Nominating Committee was asked to prepare a slate of officers for A.M.A. The Education Committee was assigned to work with Concordia College on sharing with A.M.A. It was decided that A.M.A. would accept sponsorship of the Loaves and Fishes Program in the Model Cities Area if the Portland Metropolitan Steering Committee decided to change sponsors in the area. It was decided that the A.M.A. would have a program underway for developing its membership.

APRIL: The Education Committee met with administrative and faculty members of Concordia College for two sessions to discuss recruitment and educational resources for minority students at that school. The Welfare Supplemental Fund Program was presented for consideration by the A.M.A. Concern was expressed for evaluation and future development of the A.M.A. - 4 C's Day and Night Care Program. Information was given about the Portland Affirmative Action Program.

MAY: Reports were given about voter registration plans in the Model Cities Area. The Concordia-A.M.A. meetings were reported. A presentation was given by Mr. Ocie Trotter about the Albina Family and Counseling Service, and A.M.A. endorsed that program, also requesting Tri-County Community Council to grant supplemental funds if available. The Education Committee arranged a meeting with Albina Area Park Directors to meet with A.M.A. Pastors to discuss summer activity resources for youth. An ad hoc committee met to hear Mayoral Candidate Bill DeWeese. Several A.M.A. clergy received scholarships from the Mental Health Foundation to attend the Menucha Mental Health Workshop for Pastors. Reverend Jackson, Reverend Green, Reverend Owre, Bishop Foster, Sister Sidney Thomison, and Dale Stitt attended the workshop.

JUNE: The Installation Service for officers and the Citizens Recognition awards program was held at St. Andrew's Church. Summer programs for youth were underway at Mt. Olivet Baptist Church, Mallory Avenue Church, Highland United Church of Christ, Highland Baptist Church, St. Andrew's Catholic Church, and Immaculate Heart Baptist Church.

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AUGUST: Bishop Joseph C. Foster hired on a part-time basis to assist Reverend Johnson in direct contacts for church programs and memberships. The need for an evaluation of A.M.A. activities resulted in hiring Mr. Jerry Delgado; need for membership development resulted in hiring Bishop Foster. Charles Wray was hired on a part-time salary to assist in civil rights activities, as well as with the Supplemental Welfare Program. The A.M.A. was informed of the Fire Bureau's plans for recruitment of minority persons for fireman training. The Community Relations Program of the Portland Public Schools was presented by Dr. Ernest Hertzog. Progress of relationship with black inmates was reported.

SEPTEMBER: The resignation of Reverend Gordon Dickey was accepted because of his plans for graduate study. Reverend Benjamin Owre was appointed Vice President to complete the term. Reports of progress in the Welfare Supplemental Program were given. The Woodlawn Food Coop Program Study showed too little response to justify the project. Problems of 4-C's Day Care Program were discussed. Change of staff at Highland Center resulted in Rev. Daniel Frazier becoming the new Director.

OCTOBER: The Membership Meeting was a time for introduction of new members, review of A.M.A. Programs, including Welfare Supplementa Sickel Cell Anemia Testing, termination of Delgado Contract, protest against pornographic theatres in Albina, Loaves and Fishes program, A.M.A.-4'C's Day and Night Care Program and the resignation of Ms. Gloria Fisher (with Ms. Jeannie Davis appointed to replace her,) black inmates and OSP-AMA work. At an Executive Committee Meeting, a discussion of endorsement of a candidate for City Council resulted in the endorsement of Mr. Chalmers Jones. Plans were developed for a Clergy Workshop for A.M.A. members, community clergy, and a Rally Service, focused on the ministry of healing for personal and social wholeness, January 19-21, 1973.

NOVEMBER: Staff concerns in the A.M.A. office were discussed, with the decision to hire a new secretary (resulting in the hiring of Mary DesCamp). Further planning of the Clergy Workshop resulted in the selection of Reverend Merrel Booker as a resource person for seminars, and Dr. Lockridge for Rally Service Preacher. Endorsement was given for the Collins Christian Day School to permit a cash contribution from the Presbyterian Synod. Information was given about the plans for a mobile cancer detection unit in the Model Cities Area. The Job Therapy Program was explained and Reverend Parker (visitor) and Reverend Coleman were appointed as A.M.A. representatives. The cable television possibilities were explained to encourage community input in the use of this resource when it is developed in Portland. Reverend Benjamin Owre was appointed as cable television representative from the A.M.A. A resolution was made to send letters to Commissioner McCready regarding public ownership of cable television, as well as a letter to Mayor Neil Goldschmidt regarding the use of Revenue Sharing Funds and a letter to Commissioner Mildred Schwab concerning the new Bureau of Human Resources. The letters were later sent by the A.M.A. Office.

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DECEMBER: At the membership meeting (dinner meeting,) an address was given by Mr. Charles Jordan (then Acting Director of the Bureau of Human Resources), telling of work in the community and the contributions and limitations of the Model Cities Program. He also outlined in detail the function and organization and goals of the new Bureau of Human Resources. The Clergy Workshop and Rally Committee continued to prepare for the program to be held in January. Reverends Strayhand, Owre, Gilmore and Adix represented the A.M.A. at the Menucha Workshop.

PROJECT DESCRIPTIONS

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A.M.A. FAMILY DAY AND NIGHT CARE PROGRAM:

The Family Day and Night Care Program provides quality child care in certified family homes for children of the Model Cities Area whose parents are employed, in training or in school, and children whose need for care is for special reasons, including emotional, intellectual, or physical handicaps of either the child or the parent.

Child care includes a sound child development program which enhances the development of self-esteem and self-worth and will allow the opportunity for the child's optimum growth and development. Learning to accept and appreciate oneself becomes the foundation for the extension of learning human relationships, so education for the young child centers around the building of a positive self-image. The care and education of the child will involve the parents, the day care parent, and the agency in a close working relationship focusing primarily upon the child.

This Program presently serves 285 children, ages from infancy to three years; children over three years of age, who, because of handicaps cannot readily adjust to group care (such as day care centers), children whose parents prefer family day care; and children to 14 years who need evening or night care. 84 adults serve as child care parents. Family Day Care homes must be evaluated and certified by a social work staff. Day care mothers are all Model Cities Residents.

Fees are based upon the fee schedule which has been approved by the Metropolitan Area 4-C Council Board of Directors and the Model Cities Planning Board.

Day Care Mothers receive training in the role of the day care mother, parent, and social worker; health needs of children; home safety, nutrition, child development, and educational activities for young children. Day Care Mothers are compensated financially for their attendance at these orientation sessions. Follow-up training is done in small or large groups or individually.

Daily activities of the children are the responsibility of the Day Care Mother and should be planned in accordance with the child's age and family situation, so that the child may have the care and supplementary experiences needed to promote his or her physical, emotional, social and intellectual development. The daily activities are somewhat informal, so the child may have the benefit of the experiences of family living.

Due to the rapidly-increasing need for day and night care in this community, this service is a vital and valuable one which, if eliminated, would cause considerable hardship to a great number of families.

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PORTLAND SICKLE CELL ANEMIA FOUNDATION
3620 N. Vancouver Avenue
Portland, Oregon

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Sickle Cell Anemia is a disease which affects the blood cells of the person afflicted, and leads to serious illness, crippling, and frequently death. It is an illness for which there has not yet been found a cure, though considerable research is being done at present in an effort to eliminate this painful and debilitating disease.

The Portland Sickle Cell Anemia Foundation is engaged in several activities, including education of the public in regard to Sickle Cell Anemia and strongly encouraging all black persons to be tested for this trait and/or disease. (Sickle Cell Anemia is not contagious; rather, it is genetically passed from parents who carry the trait -- although not all children whose parents carry the Sickle Cell trait will be stricken.)

Testing for Sickle Cell Anemia is done through Emanuel Hospital and by the use of Mobile Detection Units. The longer this disease goes undetected, the less are the chances for the victim's cure or response to treatment.

Presently, the Sickle Cell Anemia Foundation has on its staff a Dr. Reynolds, who donates his time, as well as several other staff members, lab technicians, etc.

The Foundation has been working with churches, the Albina Ministerial Alliance, and various community agencies in educating persons about this disease and in setting up testing locations.

The Albina Ministerial Alliance cooperates with the Sickle Cell Anemia Foundation by processing payroll checks (for which they have no bookkeeping procedure established at the Sickle Cell Office, being a relatively small organization), and by working with the churches in the Albina Area to establish presentations in these churches (filmstrips, question-and-answer period, etc.) concerning Sickle Cell Anemia.

LOAVES AND FISHES PROGRAM
1624 N.E. Hancock
Portland, Oregon

The objective of the Loaves and Fishes Program is to provide nutritious meals for Senior Citizens in three different centers in the Model Neighborhood Area. These hot meals are served three days a week at George Carter Center (116 N.E. Schuyler), Piedmont Center (5760 N.E. Cleveland), and Dahlke Manor (Irvington Center.)

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LOAVES AND FISHES PROGRAM (Continued):

The meals, planned by a trained Nutritionist, are catered from a central kitchen (with the exception of the Irvington Center, which has its own cook and kitchen), and delivered to the various centers. (In addition to the Loaves and Fishes Centers in the Model Neighborhood Area, there are many others throughout the city of Portland also served by this central kitchen.)

In addition, a "Meals on Wheels" Program is in operation three days a week, delivering hot, nutritious meals to Senior Citizens who are unable to leave their homes due to sickness or advanced age.

Various social activities for the Senior Citizens are made available at the times following the meals.

The Albina Ministerial Alliance assists the Loaves and Fishes Program by soliciting financial aid (as well as transportation and volunteer helpers) from various churches in the area. The A.M.A. Secretary attends Loaves and Fishes Steering Committee Meetings for the George Carter Center, takes minutes, and distributes them to the members of the Committee.

The A.M.A. also provides storage space for assorted supplies and equipment used by the Loaves and Fishes Program, as well as being available for any other assistance needed by this project.

ALFRED YAUN CHILD CARE CENTERS (Girls and Boys)
5128 N.E. Rodney (Administrative Office)
Portland, Oregon

The Yaun Child Care Centers grew out of a need for housing and counseling for young men and women who were experiencing problems at home or with the Courts (or both.)

At the present time, working through Model Cities and Childrens Services Division, the program has two houses -- one a home for 10 boys and one for 10 girls, with counseling staff, administrative staff, and houseparents.

The purpose of the Yaun Centers is to work toward the rehabilitation of delinquent and potentially delinquent youths. The goal of Yaun, Inc. should be perceived in its fullest extent--as one effecting long-lasting behavioral change and enhanced social adaptability within the life of both the child and the child's family. Yaun is teaching its residents how to resolve problems they will encounter on a day-to-day basis after leaving the Center.

This is a full-range program, functioning not only while the youth is in the Center, but also prior to his acceptance, and offering

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after-care service in the form of continued family counseling. Its desire is not only to change the young person's behavior (by means of making alternative and positive choices available,) but also in offering opportunity for spiritual, emotional and environmental change. The type of care is provided which enables these youngsters to continue to attend public schools and utilize the resources of their own community.

One unique characteristic of Yaun, Inc. is the active seeking out and hiring of community residents in the treatment program. Not only are fully-trained professionals employed, but also persons with neither previous professional experience nor formal education (providing a valuable learning experience.)

The basic practical program at the Yaun Child Care Centers is an application of contingency contracting and guided group interaction. The Program is divided into five levels, involving a minimum of 20½ weeks in the program. Level I is four days, Levels II, III, IV, and V are five weeks each.

The basic desire of the Center is for a youth to be kept in the Program as long as feasible. Termination is to be considered in all cases as a last resort. Consequences for law violations in which formal legal action is taken and for violations of house programs and rules is to be determined by both staff and the youths themselves. Yaun wants the children themselves to be actively involved in the treatment program as developers as well as recipients.

Primarily, Yaun has a twofold uniqueness. First, it seeks to help youths of a specific area by locating its treatment facilities in the locale where the youths reside. Secondly, it employs and trains primarily Model Cities Residents in all aspects of its program.

GEORGE CARTER HOUSE
3017 N.E. 10th Avenue
Portland, Oregon

This organization was incorporated on August 3, 1971. The purposes, as reflected in the organization's current By-Laws are as follows: (1) "...to help young people to continue in their education, to enter trade school, or to assist them in gaining employment or to render financial assistance when their welfare is in jeopardy. (2) "To give special attention to the student who has withdrawn from public or parochial schools prior to graduation and to maintain a fund for the promotion of such activities that are found necessary to promote the above aims."

The purpose of the organization is job finding assistance to disadvantaged youth through an active program of field and telephone solicitation; providing housing and subsistence for

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young men who have no other resources; a general counseling program aimed at helping young people to resolve some of their immediate, personal problems.

The Program is available to all who are in need of service. There are no geographic restrictions. There are no eligibility requirements other than need. Applicants are generally young men and women between the ages of 14 and 22.

Those who refer the youth are often official agencies that deal with those who are experiencing problems related to delinquency and economic disadvantage.

Where possible, George Carter House encourages returning to school. However, experience shows that those who are 16 and 17 years old are often reluctant to return to school. With this particular group, GCH assists the youth in obtaining the equivalent of a high school diploma.

An evening job-orientation session is held weekly for all currently using George Carter House. Employers and volunteer professionals are occasionally present to discuss items of interest. The sessions are very informal and stress practical ideas for securing jobs--particularly employers' expectations.

Due to the small size of program and staff, youth receive personal attention tailored to the individual. After jobs are obtained, follow-up is desirable, but not always possible.

In the area of future development, Carter House sees as valuable finding in the Northeast neighborhood activity space where youth could engage in handicrafts, sports, hobbies, etc. and which would assist George Carter House in attracting and involving additional volunteers.

There appears to be widespread acceptance and use of George Carter House Service by other community service organizations related to employment and delinquency problems of youth.

George Carter House has only a limited range of services; yet provides them effectively.

HIGHLAND COMMUNITY CENTER
4635 N.E. 9th
Portland, Oregon

Highland Community Center was started in August, 1968, with a recreation program focused on the needs of youth in the community. At that time, active membership consisted of approximately 35 persons. At this time, membership has grown to over four hundred

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individuals, and the staff (including volunteers) is approximately 35 persons.

Highland Center offers to residents of the area a variety of educational opportunities, including: sewing lessons, music lessons, typing classes, general office training, arts and crafts, voice lessons, and a community choir.

In the recreational area, Highland Center offers boxing lessons (located in the building next door to the Albina Ministerial Alliance Office), wrestling, weight lifting, self-defense instructions, women's physical conditioning programs, ping-pong, pool, basketball and baseball teams, volleyball teams. All recreational activities are competitive, and there are tournaments held throughout the year. At the present time, about 95% of the services offered at Highland Center are free of charge. The Center serves residents of the Albina area from the ages of eight to senior citizens.

Future plans include the hope of acquiring a large building which will contain sufficient space for two gymnasiums--for basketball, volleyball, etc. -- and thus serve a greater number of people.

The programs offered by the Highland Community Center have proven highly successful in providing a central facility for low-income-area residents to come for social, educational, and recreational endeavors.

SUMMER RECREATION PROGRAMS

Each summer, the Albina Ministerial Alliance, depending upon the funds and facilities available, plans and executes summer programs for youth in the community. This provides young persons with recreational, social, and educational resources during the time when schools are not in session and boredom is a potential problem.

In addition to the various educational and recreational programs offered, various field trips are planned to different locations.

During the summer of 1973, it is anticipated that a well-organized, structured summer program will be put together. Plans are being made at this time, and various locations are being investigated as possible sites for the program.

CHAPLAINCY PROGRAM

Emanuel Hospital, located in the Model Cities Area, sponsors a chaplain's training program for clergymen. From time to time, the Albina Ministerial Alliance, in cooperation and co-sponsorship

with the Chaplain's Office at the hospital, presents clergy workshops and training sessions on various subjects, ranging from the social action aspects of clergy activity to strictly religious matters. Recently, a three day workshop was held at Emanuel on Healing and Social and Spiritual Wholeness. Many clergymen from the community attended and benefitted greatly from this workshop.

SUPPLEMENTAL WELFARE PROJECT:

The Albina Ministerial Alliance is the Operating Agency for the Supplemental Welfare Project, which renders assistance to those in need of emergency funds, due to conditions beyond their control. This Project is limited to Model Cities Residents who are either on welfare or ineligible for welfare and find themselves in an emergency financial condition.

Loans and grants are issued, after application has been made and client's facts are verified. The applications for loans and grants are presented monthly to a Loan Review Committee, which disburses the funds available according to certain guidelines, giving highest priorities to the more dire emergencies.

During 1973, we are attempting to phase out the grants and issue only loans, so that more money will be put back into the program and a greater number of citizens served.

We are also adding a moving component and an appliance repair and resale component--hopefully another source of revenue for the program and a means of serving a greater number of needy clients.

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ALBINA MINISTERIAL ALLIANCE BOARD OF DIRECTORS

PRESIDENT:

Reverend John H. Jackson
Mt. Olivet Baptist Church
116 N.E. Schuyler
Portland, Oregon
284-1954 or 288-3603

VICE PRESIDENT AND
PROGRAM DIRECTOR:

Reverend Benjamin Owre
Woodlawn Methodist and Hughes Memorial
111 N.E. Failing (Hughes Memorial) - 288-4373
1425 N.E. Dekum (Woodlawn) - 289-0284
Portland, Oregon

SECRETARY (Corresponding):

Reverend Rozell Gilmore
Emanuel Hospital Chaplain's Office
2801 North Gantenbein
Portland, Oregon
280-3200
Residence: 3909 N. Overlook Terrace
Portland, Oregon 97227
284-2656

TREASURER:

Reverend Dale Stitt
Mallory Avenue Christian Church
126 N.E. Alberta
Portland, Oregon 97211
288-5173 or 281-9554

CHAPLAIN:

Reverend Thomas Strayhand
Allen Temple
4235 N.E. 8th
Portland, Oregon
287-0261 or 282-8264

PUBLICITY CHAIRMAN:

Reverend A. L. Henderson
5828 N.E. 8th
Bethel African Methodist Church
Portland, Oregon
288-5429 or 282-0067 or 283-2486

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A.M.A. BOARD OF DIRECTORS (CONTINUED):

EDUCATIONAL CHAIRMAN:

Reverend William Adix
Emanuel Hospital Chaplain
2801 N. Gantenbein
Portland, Oregon
280-3200

COUNSELOR:

Dr. O. B. Williams
Vancouver Avenue Baptist Church
3132 N. Vancouver Avenue
Portland, Oregon
289-7414 or 282-9496

SOCIAL ACTION DIRECTOR:

Reverend Samuel Johnson
Highland United Church of Christ
4635 N.E. 9th
Portland, Oregon 97211
288-9254 or 288-8866

RECORDING SECRETARY:

Sister Sidney Thomison
St. Andrew's Catholic Church
806 N.E. Alberta
Portland, Oregon 97211
281-4429

MEMBERSHIP CHAIRMAN:

Bishop Joseph C. Foster
St. Paul Church of God in Christ
2716 N.E. 9th
Portland, Oregon
284-0615 or 288-9254

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MEMBERSHIP - ALBINA MINISTERIAL ALLIANCE

Rev. Benjamin Owre
Woodlawn Methodist &
Hughes Memorial
111 N.E. Failing (Hughes)
1425 N.E. Dekum (Woodlawn)
288-4373 (Hughes)
289-0284 (Woodlawn)
287-5663 (Residence)
Portland, Oregon

Reverend Wayne H. Pugh
Berean Baptist Church
4822 N. Vancouver Avenue
Portland, Oregon
281-0530 or 281-2332

Rev. Clayton Rice
828 N.E. 43rd
Portland, Oregon
236-1343

Reverend Edsel Goldson
Mallory Avenue Christian Church
126 N.E. Alberta
Portland, Oregon 97211
288-5173 or 281-9554

Rev. L. O. Stone
St. Philip's Episcopal Church
120 N.E. Knott
Portland, Oregon
Residence: 6920 N.E. 27th
281-5802 or 287-2012

Reverend Jonah Taylor
St. Paul Church of God in Christ
3017 N.E. 10th
Portland, Oregon
284-0615

Mrs. Elizabeth Watson
3325 N.E. 29th
Portland, Oregon
282-4943

Reverend Daniel Frazier
Highland Community Center
4635 N.E. 9th
Portland, Oregon
284-5480

Rev. John F. Phipps
Piedmont Presbyterian Church
5760 N.E. Cleveland
Portland, Oregon
285-5348

Reverend Don Porter
P. O. Box 22106
Portland, Oregon

Reverend Ernest Rand
Williams Temple
4521 N.E. Garfield
Portland, Oregon
288-2691

Reverend Dale Stitt
Mallory Avenue Christian Church
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288-5173 or 281-9554

Sister Sidney Thomison
St. Andrew's Catholic Church
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281-4429

Reverend Thomas Strayhand
Allen Temple CME Church
4235 N.E. 8th
Portland, Oregon
287-0261 or 282-8264

Reverend L. J. Thompson
First A.M.E. Church
109 N. Skidmore
Portland, Oregon
287-4774

Reverend B. T. Wells
504 N.E. Morris
Portland, Oregon
284-4158

Rev. W. M. Whitted
4028 N.E. Garfield
Portland, Oregon
282-5877

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Reverend Edward Wilder
St. Mark Baptist Church
119 N.E. Morris
Portland, Oregon
282-6856

Reverend A. L. Wright
506 N.E. Prescott
Portland, Oregon
287-3635

Father Bert Griffin
St. Andrew's Catholic Church
806 N.E. Alberta
Portland, Oregon
281-4429

Father Patrick Hengen
St. Andrew's Catholic Church
806 N.E. Alberta
Portland, Oregon
281-4429

Dr. O. B. Williams
Vancouver Ave. Baptist Church
3132 N. Vancouver Avenue
Portland, Oregon

Reverend Oliver G. Hall
Portland Open Door House
of Prayer
4735 N. Commercial

Rev. A. L. Henderson
Bethel A.M.E. Church
5828 N.E. 8th
Portland, Oregon
288-5429 (Church)
283-2486 (Paper)
282-0067 (Residence)

Reverend Robert C. Hill
5826 N.E. 13th
Portland, Oregon
287-5680

Reverend Werner Jessen
Redeemer Lutheran Church
5431 N.E. 20th
Portland, Oregon
287-7553 or 288-1510

Reverend John H. Jackson
Mt. Olivet Baptist Church
116 N.E. Schuyler
Portland, Oregon
284-1954 or 288-3603

Reverend Samuel Johnson
Highland United Church of Christ
4635 N.E. 9th
Portland, Oregon
288-9254 or 288-8866

Reverend B. E. Johnson
New Hope Church of Christ
5125 N.E. 24th
Portland, Oregon
281-6326

Reverend Percy Manuel
4750 N. Kerby
Portland, Oregon
284-2864

Rev. Eugene Kindschuh
Augustana Lutheran Church
1829 N.E. Knott
Portland, Oregon
288-6174 or 284-5453

Bishop W. L. McKinney
McKinney Temple
1915 N.E. Morgan
Portland, Oregon
285-7606

Reverend Sylvester McCullum
Morning Star Baptist Church
3217 N.E. 12th
Portland, Oregon
287-5036

Rev. Rozell Gilmore
Emanuel Hospital Chaplain's Office
2801 N. Gantenbein - 280-3200
or 3909 N. Overlook Terrace
Portland, Oregon 97227
284-2656

Reverend R. I. Menofee
Gethsemane Church of God
in Christ
4067 N.E. Mallory
Portland, Oregon
284-8480

Rev. Frank Millner
New Hope Baptist Church
5315 N.E. 17th
281-6685 or 282-0778

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Reverend T. N. Noffa
Church of the Living God
907 N.E. Thompson
Portland, Oregon
282-5427 or 282-5256

Reverend George Dick
Highland Baptist Church
607 N.E. Alberta
Portland, Oregon
288-1115

Reverend Carl Flack
Immaculate Heart Catholic Church
2926 N. Williams Avenue
Portland, Oregon
287-3724

Rev. James C.E. Faulkner
2024 N.E. Hancock Street
288-2825
Chaplain: Louise Home
722 N.E. 162nd
Assistant Pastor:
Vancouver Ave. Baptist Church

Reverend J. L. Holliday
315 N. Alberta
Apartment 74
Portland, Oregon
281-8912

Reverend Paul Eriks
AMR Cluster
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Portland, Oregon 97211
287-9493

Bishop J. C. Foster
St. Paul Church of God in Christ
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Portland, Oregon
284-0615 or 288-9254

Reverend William Adix
Emanuel Hospital Chaplain
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Portland, Oregon
280-3200

Reverend Emanuel Warren
Vancouver Avenue Baptist Church
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Portland, Oregon
289-7414

Rev. Louis W. Osborne, Jr.
5936 N.E. 27th Avenue
Youth Pastor
Faith Tabernacle Church
284-1452

Reverend Michael L. Collins
932 N. Alberta
Portland, Oregon
284-3136

Reverend James Manning
St. Philips' Episcopal Church
120 N.E. Knott
Portland, Oregon
281-5802 or 288-4476