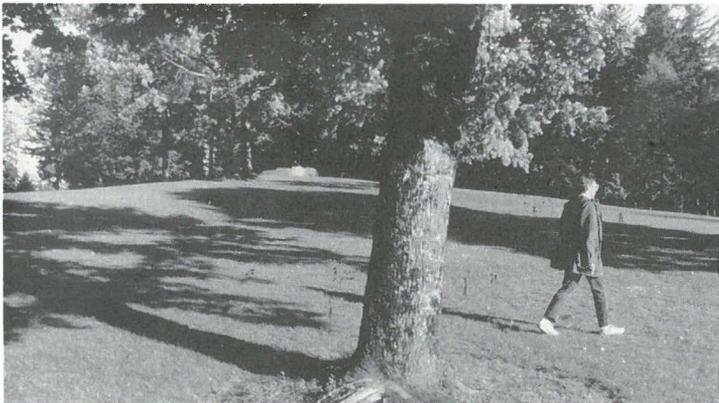
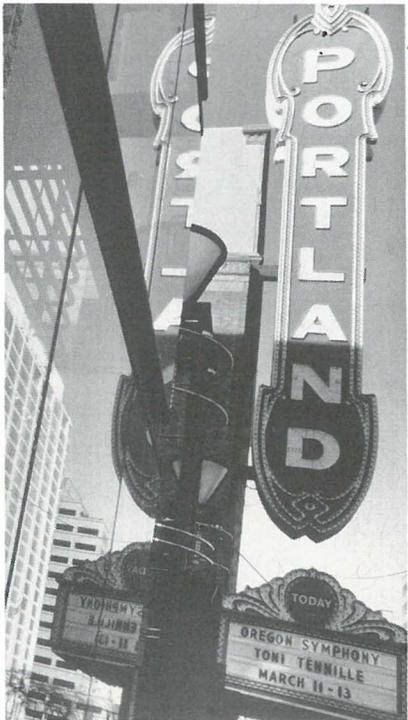
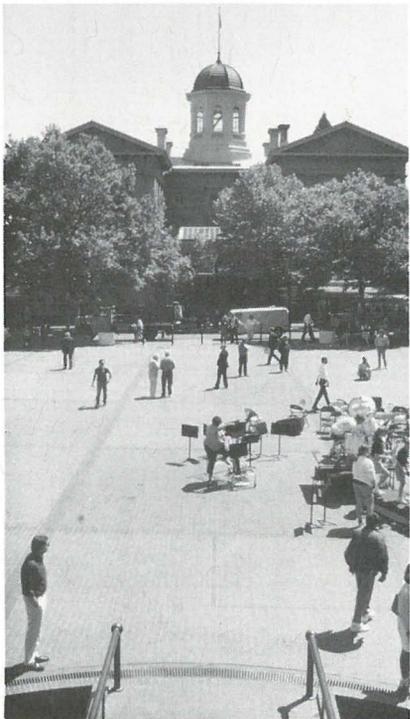
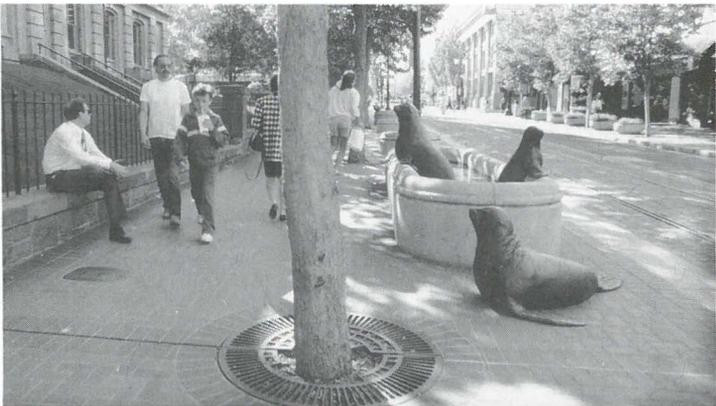


City of Portland, Oregon FY 1991-92 Adopted Budget Volume 2



Volume I of the Adopted Budget document contains the budget information that is typically of most interest to the public. It includes:

- **The Mayor's Budget Message;**
- **An introductory User's Guide to the budget;**
- **An Overview of the contents and major policy decisions in the 1991-92 budget;**
- **Financial Summaries that present in table form some condensed budget figures for the overall City; and**
- **Operating Budget Detail that presents and discusses the budget for individual bureaus in the General Fund and for Other Operating Funds and Internal Service Funds.**

Volume II of the Adopted Budget document continues the **Operating Budget Detail** with budget information on:

- **Agency and Trust Funds;**
- **Construction Funds;**
- **Debt Service Funds;**
- **Federal Funds;**
- **Retirement Funds; and**
- **Revenue and Reserve Funds.**

Volume II also contains the 1991-92 budget of the **Portland Development Commission**, a quasi-independent City agency that operates subject to City charter but has a separate budget. The remainder of Volume II is devoted to the **Capital Budget**, which outlines the City's five-year plan for major capital investment both in summary and project-by-project format, and the **Appendices** that contain supplemental information for the reader's reference.

The subjects printed in bold type above are marked in the document with separate tabs.

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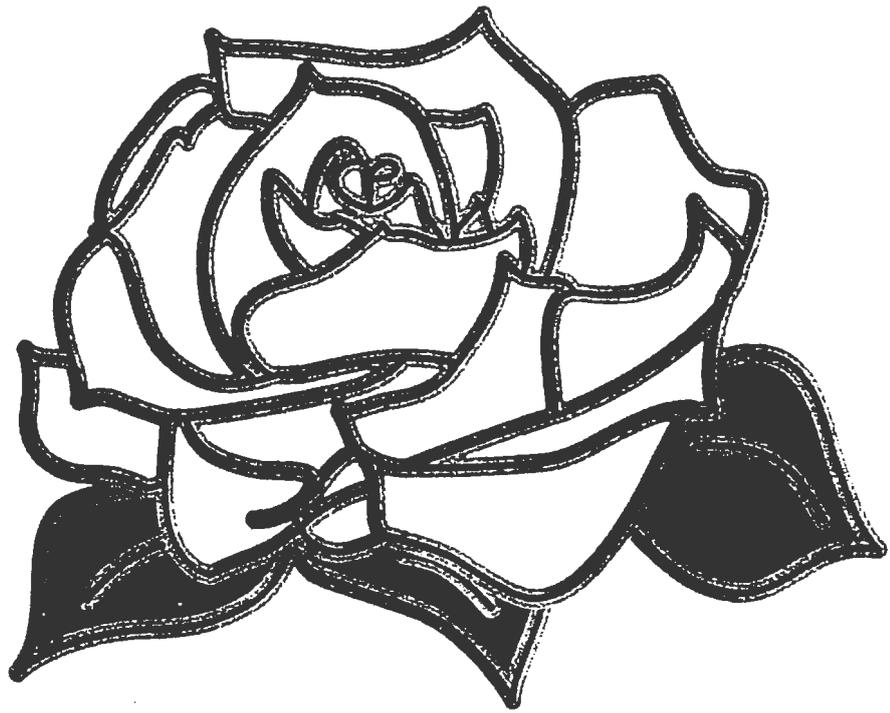


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Agency and Trust Funds

Agency and Trust Funds are used when the City is, in effect, holding or spending money in behalf of someone else, in accordance with an agreement or terms outlined when the fund is established. Since the City is acting as a trustee or an agent, these funds are highly restrictive. The budget pages for these funds consist only of a summary of the entire fund. Two of these funds--Portland Parks Trust Fund and Sundry Trust Fund--are actually groups of smaller sub-funds. A budget summary for the sub-funds is also included in these pages.

HYDROPOWER RENEWAL & REPLACEMENT FUND (635)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Power Sales</i>	\$156,475	\$0	\$0	\$0	\$0
<i>Interest on Investments</i>	428,025	328,124	618,723	0	0
<i>Interest - Other</i>	0	0	0	472,400	472,400
	<u>584,500</u>	<u>328,124</u>	<u>618,723</u>	<u>472,400</u>	<u>472,400</u>
<i>Total Revenue</i>	<u>584,500</u>	<u>328,124</u>	<u>618,723</u>	<u>472,400</u>	<u>472,400</u>
<i>Beginning Fund Balance</i>	5,243,360	5,827,860	6,153,702	6,395,500	6,395,500
<u>TOTAL RESOURCES</u>	<u>\$5,827,860</u>	<u>\$6,155,984</u>	<u>\$6,772,425</u>	<u>\$6,867,900</u>	<u>\$6,867,900</u>
<u>REQUIREMENTS</u>					
<i>General Operating Contingency</i>	\$0	\$0	\$6,347,425	\$6,457,900	\$6,457,900
<i>Transfers to Other Funds - Cash</i>					
<i>Hydroelectric Power Operating</i>	0	948	50,000	50,000	50,000
<i>Hydroelectric Bond Redemption</i>	0	71,116	375,000	360,000	360,000
	<u>\$0</u>	<u>\$72,064</u>	<u>\$425,000</u>	<u>\$410,000</u>	<u>\$410,000</u>
<i>Unappropriated Ending Balance</i>	5,827,860	6,083,920	0	0	0
<u>TOTAL REQUIREMENTS</u>	<u>\$5,827,860</u>	<u>\$6,155,984</u>	<u>\$6,772,425</u>	<u>\$6,867,900</u>	<u>\$6,867,900</u>

The Bull Run Hydroelectric Power Renewal and Replacement Fund is a sinking fund for the Portland Hydroelectric project to provide resources for the repair or replacement of major pieces of equipment and/or property which may become damaged. This fund is required by the Power Sales Agreement with Portland General Electric and is administered by an independent trustee for the Hydroelectric Power Revenue Bonds. The resources in this fund are comprised of annual payments of power sale revenue from PGE and a portion of the proceeds from the Hydropower Revenue Bond sales.

Resources for FY 91-92 do not reflect the receipt of power sale revenue from Portland General Electric based upon the April, 1989 Settlement Agreement which clarified the maximum requirement for the Renewal and Replacement Fund. The existing fund balance supports the revised maximum fund requirement which is significantly lower than the previous calculations, therefore, PGE will be foregoing payment for power sales during FY 91-92.

On the requirement side, a cash transfer has been established to the Hydroelectric Bond Redemption Fund in accordance with the April, 1989 Settlement Agreement with PGE. One of the provisions in the Settlement Agreement established a level of reserve in the Renewal & Replacement Fund equivalent to 12% of the adjusted value of the Hydroelectric Power project. The agreement further stipulated that any amount above this cap be transferred to the Bond Redemption Fund and applied against PGE's obligation to the fund for principle and interest payment. For 1991-92, the amount of the estimated transfer is \$360,000.

MODEL CITIES ECONOMIC DEVELOPMENT TRUST FUND (601)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
<i>Loan Repayments</i>	\$11,167	\$5,556	\$10,000	\$10,000	\$10,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	13,171	14,515	13,000	13,000	13,000
<i>Interest Income - Other</i>	5,017	5,176	6,000	6,000	6,000
<i>Other</i>	0	17,092	0	0	0
	18,188	36,783	19,000	19,000	19,000
Total Revenue	29,355	42,339	29,000	29,000	29,000
<i>Beginning Fund Balance</i>	159,734	164,089	162,000	139,428	139,428
TOTAL RESOURCES	\$189,089	\$206,428	\$191,000	\$168,428	\$168,428
<u>REQUIREMENTS</u>					
<i>Expenditures</i>	\$25,000	\$50,000	\$191,000	\$168,428	\$168,428
<i>Unappropriated Ending Balance</i>	164,089	156,428	0	0	0
TOTAL REQUIREMENTS	\$189,089	\$206,428	\$191,000	\$168,428	\$168,428
<u>EXPENDITURES - AU 455</u>					
<i>Materials and Services</i>					
<i>5490 Miscellaneous</i>	\$25,000	\$50,000	\$191,000	\$168,428	\$168,428
TOTAL APPROPRIATION	\$25,000	\$50,000	\$191,000	\$168,428	\$168,428

This fund was established using Model Cities monies for the purpose of providing a Business Loan Program for Model Cities neighborhoods. Model Cities was a federally funded grant project in the early to mid-1970s.

PORTLAND PARKS TRUST FUNDS (602)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Concessions</i>	46,241	50,879	35,000	45,000	45,000
<i>Donations</i>	5,331	9,332	550	5,100	5,100
<i>Miscellaneous</i>	3	0	0	0	0
<i>Miscellaneous-Interest</i>	35,852	44,843	21,501	34,918	34,918
<i>Miscellaneous-Other</i>	108	2,035	0	0	0
<i>Miscellaneous-Sales</i>	15,620	0	0	0	0
<i>Parking Fees</i>	28,618	101,247	92,000	106,500	106,500
<i>Parks/Rec. Fees</i>	40,934	4,280	0	0	0
<i>Rents/Reimbursements</i>	26,349	51,314	58,300	37,462	37,462
<i>Sales/Real Property</i>	5,248	0	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	204,304	263,930	207,351	228,980	228,980
<i>Total Revenue</i>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	204,304	263,930	207,351	228,980	228,980
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	3,976	40,000	40,000
<i>Unencumbered</i>	348,184	461,304	289,668	459,466	459,466
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	348,184	461,304	293,644	499,466	499,466
TOTAL RESOURCES	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	\$552,488	\$725,234	\$500,995	\$728,446	\$728,446
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Svcs</i>	48,962	68,756	98,390	160,889	160,889
<i>Internal Materials & Svcs</i>					
<i>Printing/Distribution</i>	0	0	0	0	0
<i>Other Fund - General</i>	18,198	270,587	59,530	58,716	58,716
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	67,160	339,343	157,920	219,605	219,605
<i>Capital Outlay</i>	23,718	18,670	45,000	25,000	25,000
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<i>Total Bureau Requirements</i>	\$90,878	\$358,013	\$202,920	\$244,605	\$244,605
<i>Fund Requirements</i>					
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	277,112	421,707	421,707
<i>Encumbrance Carryover</i>	0	0	0	40,000	40,000
<i>Total Contingency</i>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	0	0	277,112	461,707	461,707
<i>Unappropriated Ending Balance</i>	461,610	367,221	20,963	22,134	22,134
<i>Total Fund Requirements</i>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	461,610	367,221	298,075	483,841	483,841
TOTAL REQUIREMENTS	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	\$552,488	\$725,234	\$500,995	\$728,446	\$728,446

PORTLAND PARKS TRUST FUNDS (602)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>EXPENDITURES – AU 450</u>					
<i>External Materials and Services</i>					
5210 Professional Services	0	3,100	0	0	0
5230 Equipment Rental	0	534	0	0	0
5240 Repair and Maintenance	\$7,518	\$12,246	\$26,188	\$60,639	\$60,639
5280 Local Match Payments	0	13,750	25,000	60,000	60,000
5290 Miscellaneous Services	34,335	22,273	35,000	38,000	38,000
5310 Office Supplies	2,700	0	0	0	0
5320 Operating Supplies	0	11,651	0	0	0
5330 Repair and Maintenance	0	2,424	0	0	0
5340 Minor Equipment	0	0	0	1,000	1,000
5390 Other Commodities	1,043	2,778	1,115	1,250	1,250
5490 Miscellaneous	3,366	0	11,087	0	0
<i>Internal Materials and Services</i>					
5590 Other Fund Services	18,198	270,587	59,530	58,716	58,716
	67,160	339,343	157,920	219,605	219,605
<i>Capital Outlay</i>					
5610 Land	0	12,000	15,000	25,000	25,000
5630 Improvements	23,718	6,670	30,000	0	0
5640 Equipment	0	0			
	23,718	18,670	45,000	25,000	25,000
TOTAL APPROPRIATION	\$90,878	\$358,013	\$202,920	\$244,605	\$244,605

GENERAL DESCRIPTION AND CHANGES FROM PRIOR YEAR

In FY 1990-91 all of the Parks Bureau Trust Funds, which were part of the Memorial Budgeted and Sundry Trust Funds in prior years, were consolidated within the new Portland Parks Trust Funds which is managed by the Bureau of Parks and Recreation. Trust funds are established for a variety of purposes and provide matching funding for Parks Friends groups, projects and grants. Some examples of projects that have been funded through the Trust Funds include: grant match to develop Powell Butte; match for Bridge at Leach Gardens; match for acquisition of Forest Park; match for development of Master Plan for Wilshire Park; awards for Portland Rose Gardens; additional maintenance at Waterfront Park; improvements at Willamette Park; and improvements at Oaks Pioneer Museum.

Currently, there are nine Trust Funds that have been established by the Parks Bureau, as follows:

F. L. BEACH ROSE AWARDS TRUST -- This trust fund was established in 1975 by Ordinance No. 140715 to provide awards for Portland rose gardens to encourage citizens of Portland to plant and maintain roses. Income from an initial donation of \$13,500 is used to purchase awards. Income not used for this purpose will increase the principal amount.

PORTLAND PARKS TRUST -- The Portland Parks Trust Fund was authorized by Ordinance No. 151843 and established during FY 1981-82 to provide for park-related improvements and projects outside of the General Fund. This fund is the largest of the

trust funds and was consolidated with the Ira Keller Memorial Trust and the Portland Tree Trust in FY 1989-90. Revenues to the fund primarily come from donations and concessions in Parks.

WILLAMETTE PARK TRUST -- This fund was established during the FY 1985-86 annual budget process. Revenues from parking operations at this park pay for parking management services and for improvements of the park.

DELTA PARK TRUST -- The Delta Park Trust Fund was established during the FY 1985-86 annual budget process. Net revenues from this operation are used for implementation of the Delta Park Master Plan and improvements to Delta Park.

COLUMBIA SOUTH SHORE TRUST -- This fund was established by Ordinance No. 159566 in 1987 as part of the urban renewal effort in the Columbia South Shore area to accept funds from developers along the Columbia Slough for future construction of a recreation trail. The fund should remain open in order to receive any funds that may be realized during the fiscal year.

FOREST PARK TRUST -- During the FY 1986-87 annual budget process, the Forest Park Trust fund was established. These revenues are used for acquisition of parcels of land for Forest Park as they become available. Revenues of \$5,000 are received from the U. S.

PORTLAND PARKS TRUST FUNDS (602)

APPROPRIATION SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>F.L. BEACH ROSE TRUST</u>					
<i>Materials and Services</i>					
5390 Other Commodities	1,043	700	1,115	1,250	1,250
<u>PORTLAND PARKS TRUST</u>					
<i>Materials and Services</i>					
5210 Professional Services	0	3,100	0	0	0
5230 Equipment Rental	0	534	0	0	0
5240 Repair & Maintenance	0	546	0	35,000	35,000
5280 Local Match Payments	0	13,750	25,000	60,000	60,000
5290 Miscellaneous Services	0	1,283	0	0	0
5320 Operating Supplies	2,700	11,651	0	0	0
5330 Repair & Maintenance Supp	0	2,229	0	0	0
5490 Miscellaneous	3,366	0	4,087	0	0
5590 Other Services-Internal	18,198	240,587	59,530	58,716	58,716
	24,264	273,680	88,617	153,716	153,716
<i>Capital Outlay</i>					
5610 Land	0	7,000	0	15,000	15,000
5630 Improvements	23,718	6,670	0	0	0
	23,718	13,670	0	15,000	15,000
	47,982	287,350	88,617	168,716	168,716
<u>WILLAMETTE PARK TRUST</u>					
<i>Materials and Services</i>					
5290 Miscellaneous Services	34,335	20,029	35,000	38,000	38,000
5590 Other Services-Internal	0	30,000	0	0	0
	34,335	50,029	35,000	38,000	38,000
<i>Capital Outlay</i>					
5630 Improvements	0	0	30,000	0	0
	34,335	50,029	65,000	38,000	38,000
<u>DELTA PARK TRUST</u>					
<i>Materials and Services</i>					
5240 Repair and Maintenance	0	0	3,000	3,000	3,000
	0	0	3,000	3,000	3,000
<u>COLUMBIA SOUTH SHORE</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	0	0	185	139	139

PORTLAND PARKS TRUST FUNDS (602)

APPROPRIATION SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>FOREST PARK</u>					
<i>External Materials and Services</i>					
5490 Miscellaneous	0	0	7,000	0	0
<i>Capital Outlay</i>					
5610 Land	0	5,000	15,000	10,000	10,000
	0	5,000	22,000	10,000	10,000
<u>OAKS PIONEER PARK</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	6,936	0	12,503	12,500	12,500
<u>ROSE TEST GARDEN</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	0	0	500	0	0
5340 Minor Equipment	0	0	0	1,000	1,000
	0	0	500	1,000	1,000
<u>SP 4449-FREEDOM TRAIN</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	582	11,700	10,000	10,000	10,000
5290 Miscellaneous Services	0	961	0	0	0
5330 Repair & Maintenance Supp	0	195	0	0	0
5390 Other Commodities	0	2,078	0	0	0
	582	14,934	10,000	10,000	10,000
TOTAL ALL TRUSTS	\$90,878	\$358,013	\$202,920	\$244,605	\$244,605

PORTLAND PARKS TRUST FUNDS (602)

TRUST SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Ira Keller Memorial Trust</i>	\$15	\$0	\$0	\$0	\$0
<i>F.L. Beach Rose Trust</i>	1,737	1,880	1,438	1,500	1,500
<i>Portland Parks Trust</i>	124,189	169,351	102,523	142,560	142,560
<i>Willamette Park Trust</i>	33,592	46,775	41,891	45,390	45,390
<i>Delta Park Trust</i>	1,655	1,839	2,244	1,946	1,946
<i>Columbia South Shore</i>	3	3	100	103	103
<i>Forest Park</i>	9,391	5,828	23,168	5,840	5,840
<i>Oaks Pioneer Park</i>	14,504	16,747	12,131	17,421	17,421
<i>Rose Test Garden</i>	1,189	1,075	840	920	920
<i>SP 4449-Freedom Train</i>	17,170	20,432	23,016	13,300	13,300
<i>Portland Tree Trust</i>	859	0	0	0	0
	204,304	263,930	207,351	228,980	228,980
<i>Beginning Fund Balance</i>					
<i>Unencumbered</i>					
<i>Ira Keller Memorial Trust</i>	162	0	0	0	0
<i>F.L. Beach Rose Trust</i>	19,687	20,381	20,640	21,884	21,884
<i>Portland Parks Trust</i>	219,015	296,792	150,041	280,699	280,699
<i>Willamette Park Trust</i>	64,592	63,849	26,603	47,486	47,486
<i>Columbia South Shore</i>	28	31	85	36	36
<i>Forest Park</i>	100	9,490	9,679	11,486	11,486
<i>Oaks Pioneer Park</i>	30,854	38,422	40,465	44,524	44,524
<i>Rose Test Garden</i>	4,149	5,033	5,578	6,448	6,448
<i>SP 4449-Freedom Train</i>	7,304	23,892	33,092	42,406	42,406
<i>Portland Tree Trust</i>	534	0	0	0	0
<i>Delta Park Trust</i>	1,759	3,414	3,485	4,497	4,497
	348,184	461,304	289,668	459,466	459,466
<i>Encumbered</i>					
<i>Oaks Pioneer Park</i>	0	0	3,276	10,000	10,000
<i>F.L. Beach Rose Trust</i>	0	0	700	30,000	0
	0	0	3,976	40,000	10,000
TOTAL RESOURCES	\$552,488	\$725,234	\$500,995	\$728,446	\$698,446

PORTLAND PARKS TRUST FUNDS (602)

TRUST SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>REQUIREMENTS</u>					
<i>External Materials and Services</i>					
<i>F.L. Beach Rose Trust</i>	1,043	700	1,115	1,250	1,250
<i>Portland Parks Trust</i>	6,066	33,093	29,087	95,000	95,000
<i>Willamette Park Trust</i>	34,335	20,029	35,000	38,000	38,000
<i>Columbia South Shore</i>	0	0	185	139	139
<i>Oaks Pioneer Park</i>	6,936	0	12,503	12,500	12,500
<i>Rose Test Garden</i>	0	0	500	1,000	1,000
<i>SP 4449-Freedom Train</i>	582	14,934	10,000	10,000	10,000
<i>Portland Tree Trust</i>	0	0	0	0	0
<i>Delta Park Trust</i>	0	0	3,000	3,000	3,000
<i>Forest Park</i>	0	0	7,000	0	0
	48,962	68,756	98,390	160,889	160,889
 <i>Other Fund-General</i>	 18,198	 270,587	 59,530	 58,716	 58,716
 <i>Capital Outlay</i>					
<i>Portland Parks Trust</i>	23,718	13,670	0	15,000	15,000
<i>Willamette Park Trust</i>	0	0	30,000	0	0
<i>Forest Park</i>	0	5,000	15,000	10,000	10,000
<i>Rose Test Garden</i>	0	0	0	0	0
<i>Delta Park Trust</i>	0	0	0	0	0
	23,718	18,670	45,000	25,000	25,000
 <i>Total Requirements</i>	 90,878	 358,013	 202,920	 244,605	 244,605
 <i>General Operating Contingency</i>					
<i>F. L. Beach Rose Trust</i>	0	0	700	0	0
<i>Portland Parks Trust</i>	0	0	163,947	254,543	254,543
<i>Willamette Park Trust</i>	0	0	3,494	84,876	84,876
<i>Columbia South Shore</i>	0	0	0	0	0
<i>Forest Park</i>	0	0	10,847	7,326	7,326
<i>Oaks Pioneer Park</i>	0	0	43,369	59,445	59,445
<i>Rose Test Garden</i>	0	0	5,918	6,368	6,368
<i>SP 4449-Freedom Train</i>	0	0	46,108	45,706	45,706
<i>Delta Park Trust</i>	0	0	2,729	3,443	3,443
	0	0	277,112	461,707	461,707

PORTLAND PARKS TRUST FUNDS (602)

TRUST SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<i>Unappropriated Ending Balance</i>					
<i>Ira Keller Memorial Trust</i>	177	0	0	0	0
<i>F.L. Beach Rose Trust</i>	20,381	21,561	20,963	22,134	22,134
<i>Portland Parks Trust</i>	295,222	178,793	0	0	0
<i>Willamette Park Trust</i>	63,849	60,595	0	0	0
<i>Delta Park Trust</i>	3,414	5,253	0	0	0
<i>Columbia South Shore</i>	31	34	0	0	0
<i>Forest Park</i>	9,491	10,318	0	0	0
<i>Oaks Pioneer Park</i>	38,422	55,169	0	0	0
<i>Rose Test Garden</i>	5,338	6,108	0	0	0
<i>SP 4449-Freedom Train</i>	23,892	29,390	0	0	0
<i>Portland Tree Trust</i>	1,393	0	0	0	0
	461,610	367,221	20,963	22,134	22,134
TOTAL REQUIREMENTS	\$552,488	\$725,234	\$500,995	\$728,446	\$728,446

SIGNIFICANT PROJECT EXPENDITURES FOR FY 1991-92:

Portland Parks Trust

\$25,000 --- Sponsorship Program – This program allows private sector donors (corporations, organizations, Parks’ Friends groups, etc.) to sponsor a project that is consistent with the Bureau of Parks’ facility/service goals but could not otherwise be provided by General Fund support.

\$20,828 --- Waterfront Park Maintenance – As part of the Resource Development program, a restaurant was established in Waterfront Park, creating additional maintenance responsibilities. Revenues generated by the restaurant will fund the additional work.

\$37,888 --- Bellrose Corridor Master Plan – This purpose of this project is to create a master plan for this recently-acquired addition to the 40-Mile Loop Trail System.

Willamette Park Trust

\$38,000 --- Parking management services.

Forest Park Trust

\$5,000 --- Land acquisition within this park.

Oaks Pioneer Park Trust

\$12,500 --- Grounds and buildings maintenance.

SP 4449 Trust

\$10,000 --- Expenses associated with refurbishing Engine 4449.

In FY 1991-92 the Parks Bureau anticipates that the Portland Parks Trust will have a beginning fund balance of \$280,699, which is \$130,658 higher than FY 1990-91 due to projects not being completed in FY 1990-91.

PUBLIC ART TRUST FUND (628)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Government Sources</i>					
<i>Multnomah County Percent</i>	\$0	\$77,085	\$50,000	\$25,000	\$25,000
<i>Portland Public Schools</i>	0	21,000	10,000	0	0
<i>METRO</i>	0	12,547	6,275	0	0
<i>Miscellaneous Revenues</i>					
<i>Central City FAR Bonus</i>	0	15,500	350,000	85,000	85,000
<i>Portland Dev Commission</i>	0	17,106	58,160	115,000	115,000
<i>Private Grants and Donations</i>	0	66,895	0	0	0
<i>Interest</i>	0	9,846	4,007	11,000	11,000
Total Revenue	\$0	\$219,979	\$478,442	\$236,000	\$236,000
<i>Cash Transfers from Other Funds</i>					
<i>Transportation Operating</i>	0	3,179	20,000	20,000	20,000
<i>General Fund</i>	0	12,878	41,943	0	0
<i>Parks System Improvements Fund</i>	0	0	0	14,895	14,895
Total Cash Transfers	0	16,057	61,943	34,895	34,895
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	1,000	0	0
<i>Unencumbered</i>	0	28,230	125,288	90,000	90,000
	0	28,230	126,288	90,000	90,000
TOTAL RESOURCES	\$0	\$264,266	\$666,673	\$360,895	\$360,895
<u>REQUIREMENTS</u>					
<i>External Materials & Services</i>	0	143,388	436,385	270,895	228,783
<i>Internal Materials and Services</i>					
<i>General Fund</i>	0	0	0	0	42,112
Total Bureau Requirements	0	143,388	436,385	270,895	270,895
<i>General Operating Contingency</i>	0	0	90,000	90,000	90,000
<i>Encumbrance Carryover</i>	0	0	0	0	0
<i>Unappropriated Ending Balance</i>	0	106,225	100,288	0	0
<i>Cash Transfers to Other Funds</i>					
<i>General Fund</i>	0	14,653	40,000	0	0
TOTAL REQUIREMENTS	\$0	\$264,266	\$666,673	\$360,895	\$360,895
<u>EXPENDITURES - AU 759</u>					
<i>External Materials and Services</i>					
<i>5210 Professional Services</i>	0	80,249	0	270,895	228,783
<i>5290 Miscellaneous Services</i>	0	59,989	436,385	0	0
<i>5320 Operating Supplies</i>	0	2,350	0	0	0
<i>5490 Miscellaneous</i>	0	800	0	0	0
<i>Internal Materials and Services</i>					
<i>5590 Other Fund Services</i>	0	14,653	40,000	0	42,112
TOTAL APPROPRIATION	\$0	\$158,041	\$476,385	\$270,895	\$270,895

Ordinance No. 161537, which amended City Code Chapter 5.74, passed by Council on January 4, 1989, authorized the creation of the Public Art Trust Fund and established the policy for the City of Portland to dedicate 1.33% of the total costs of all capital improvement projects to the selection, acquisition, siting, maintenance, administration, deaccessioning, community education and registration of Public Art.

The purpose of the Public Art Trust Fund is to accept funds that have been approved for use on public art projects by two sources: the City and County Percent for Public Art Ordinance and the Floor Area Ratio (FAR) Bonus provisions for private developers established by the Central City Plan. The Floor Area Ratio (FAR) Bonus Program was adopted by City Council on March 24, 1988, as part of the Central City Plan, Section 33.702.060.4. It is one of the programs which provide bonus floor area ratio as an incentive for private developers who incorporate public art into their projects. Under the guidelines developed by the Metropolitan Arts Commission (MAC) projects utilizing this bonus provision must place at least 25 percent of the project's public art budget into a Central City Public Art Trust Fund, maintained by MAC. Should a project's developers choose to, the entire amount of percent for art funds may be placed in the Public Art Trust Fund. The Fund is used to purchase and install public art at other desirable sites throughout the City of Portland and Multnomah County. The miscellaneous revenue category includes the Floor Area Ratio (FAR) Program.

It is anticipated that the City/County 1.33% for the Art revenues in FY 1991-92 will be less than the prior year as a result of the impact of Ballot Measure 5 on qualifying public improvement projects. The increased revenue from the Portland Development Commission (PDC) is based on the assumption that PDC will initiate the South Waterfront Park, Union Station and Tri-Met mall extension projects.

The external materials and services line item is lower than the prior year's because the estimates of capital project revenues were less for FY 1991-92. As a result, the Public Art Assistant position was eliminated within the Proposed Budget. However, Council approved reinstatement of the position during the final budget decisions which is reflected as an Interagency Service Agreement with the Metropolitan Arts Commission in the amount of \$42,112 and is included within this budget.

SEWER SYSTEM RATE STABILIZATION FUND (632)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$151,361	\$162,541	\$0	\$413,179	\$413,179
Total Revenue	151,361	162,541	0	413,179	413,179
<i>Transfer from Other Funds – Cash</i>					
<i>Sewer System</i>	4,100,000	5,000,000	0	0	0
<i>Beginning Fund Balance</i>	1,700,000	5,951,361	5,784,042	5,902,551	5,902,551
TOTAL RESOURCES	\$5,951,361	\$11,113,902	\$5,784,042	\$6,315,730	\$6,315,730
<u>REQUIREMENTS – AU 218</u>					
<i>Transfers to Other Funds – Cash</i>					
<i>Sewer System</i>	\$0	\$5,325,000	\$5,784,042	\$3,631,545	\$3,631,545
<i>General Operating Contingency</i>	0	0	0	2,684,185	2,684,185
<i>Unappropriated Ending Balance</i>	5,951,361	5,788,902	0	0	0
TOTAL REQUIREMENTS	\$5,951,361	\$11,113,902	\$5,784,042	\$6,315,730	\$6,315,730

The Rate Stabilization Fund was created in 1988-89 to allow for better financial management by enabling the Bureau of Environmental Services to level fluctuations in sewer system revenues (primarily connection charges) from year to year. In years of high connection fee revenues, transfers from the Sewer System Operating Fund to the Rate Stabilization Fund can be made as operating expenses. Transfers back to the Operating Fund are classified as gross revenues. This financial management tool is an additional mechanism for keeping debt coverage ratios at targeted levels, and smoothing the annual changes in connection fee revenues generated by expansion of the sewer system to areas without sewer systems.

For 1991-92, the Bureau estimates a beginning balance of approximately \$5.9 million, which it intends to transfer back to the Sewer System Operating Fund over two years.

SEWER SYSTEM SAFETY NET (18)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$5,093	\$2,641	\$17,360	\$34,000	\$34,000
<i>Assessment Payments</i>	0	10,322	0	50,000	50,000
	5,093	12,963	17,360	84,000	84,000
<i>State Sources</i>					
<i>Assessment Loans</i>	147,714	38,286	434,000	800,000	800,000
Total Revenue	152,807	51,249	451,360	884,000	884,000
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	0	0	0
<i>Unencumbered</i>	0	80,064	0	0	0
	0	80,064	0	0	0
TOTAL RESOURCES	\$152,807	\$131,313	\$451,360	\$884,000	\$884,000
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	\$72,743	\$109,502	\$451,360	\$884,000	\$884,000
<i>Unappropriated Ending Balance</i>	80,064	21,811	0	0	0
TOTAL REQUIREMENTS	\$152,807	\$131,313	\$451,360	\$884,000	\$884,000
<u>EXPENDITURES – AU 221</u>					
<i>External Materials and Services</i>					
<i>545000 Interest</i>	0	6,546	17,360	34,000	34,000
<i>546000 Refunds</i>	0	10,322		50,000	50,000
<i>549000 Miscellaneous</i>	72,743	92,634	434,000	800,000	800,000
TOTAL APPROPRIATIONS	\$72,743	\$109,502	\$451,360	\$884,000	\$884,000

This fund was established in 1988–89 for the deposit of monies from the State Assessment Deferral Loan Fund, established under provisions of Senate Bill 878 (Chapter 695, Oregon Laws 1987). Monies in this fund will be used to pay assessments for sewer improvements of those low-income homeowners within the boundaries of the Mid-Multnomah County Sewer Project who qualify for participation in the Safety Net Program. Under this program, qualifying property owners have their sewer assessments deferred until the property ownership changes, at which time the deferred assessment is repaid to the Safety Net Fund.

ST. JOHNS LANDFILL END USE FUND (634)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$37,640	\$58,430	\$63,000	\$0	\$0
<i>Miscellaneous Payments</i>	536,983	289,244	120,000	0	0
	574,623	347,674	183,000	0	0
<i>Beginning Fund Balance</i>	0	574,624	907,013	0	0
<u>TOTAL RESOURCES</u>	\$574,623	\$922,298	\$1,090,013	\$0	\$0
<u>REQUIREMENTS – AU 224</u>					
<i>External Materials and Services</i>	\$0	\$0	\$160,000	\$0	\$0
<i>Transfers to Other Funds – Cash</i>					
<i>General Fund – Overhead</i>	0	0	5,265	0	0
<i>General Operating Contingency</i>	0	0	924,748	0	0
<i>Unappropriated Ending Balance</i>	574,623	922,298	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$574,623	\$922,298	\$1,090,013	\$0	\$0

This fund was established in 1988-89 to set aside monies to convert the St. Johns Landfill to a useable area after it becomes filled. Revenues into the fund have been payments from the Metropolitan Service District for lease of the landfill.

In November 1990, the City agreed to transfer ownership of the landfill to the Metropolitan Service District ("Metro"), which agreed to take responsibility for closure and future environmental remediation of

SUNDRY TRUST FUNDS (603)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$3,617	\$5,262	\$3,774	\$3,963	\$3,963
<i>Interest Income-Other</i>	0	0	0	0	0
<i>Total Revenue</i>	3,617	5,262	3,774	3,963	3,963
<i>Beginning Fund Balance</i>	48,916	52,433	53,914	58,516	58,516
TOTAL RESOURCES	\$52,533	\$57,695	\$57,688	\$62,479	\$62,479
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	100	100	0	0	0
<i>General Operating Contingency</i>	0	0	48,685	52,093	52,093
<i>Unappropriated Ending Balance</i>	52,433	57,595	9,003	10,386	10,386
TOTAL REQUIREMENTS	\$52,533	\$57,695	\$57,688	\$62,479	\$62,479
<u>EXPENDITURES</u>					
<i>External Materials and Services</i>					
<i>5490 Miscellaneous</i>	100	100	0	0	0
TOTAL APPROPRIATION	100	100	0	0	0

The Sundry Trust Fund combines small miscellaneous trust funds. The 1991-92 budget for the Sundry Trust Fund includes the Civic Emergency Trust Fund and the Portland Posterity Trust Fund.

The Portland Posterity Trust Fund was established in 1924 through a gift of \$1,000 to the City of Portland. The \$1,000 was deposited in Alladin Tilton Bank, which is now the United States National Bank of Oregon, since then the balance has grown to \$9,831 as of FY 1991-92. The donor stipulated that the gift remain with the bank until the passage of 200 years or the balance of the trust account totaled \$100 million. At such time that either of the above requirements are met, the Mayor of the City of Portland, the President of the Bank, and the Editor of the Oregonian are to make a decision as to how the citizens of Portland can best be served by its expenditure.

The Civic Emergency Fund is managed by the Office of Finance and Administration. It has historically been commingled within the Memorial Budgeted Funds. The fund is governed by City Code Section 5.04.020. There has been minimal activity since the Boxing and Wrestling Commission Fund was closed pursuant to a change in ORS 463 which created a State Boxing and Wrestling Commission to regulate boxing and wrestling activity within the State.

SUNDRY TRUST FUNDS (603)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Portland Posterity Trust</i>	\$7	\$1,282	\$589	\$555	\$555
<i>Civic Emergency Trust</i>	\$3,610	\$3,980	\$3,185	\$3,408	\$3,408
	3,617	5,262	3,774	3,963	3,963
 <i>Beginning Fund Balance</i>					
<i>Portland Posterity Trust</i>	7,953	7,960	8,414	9,831	9,831
<i>Civic Emergency Trust</i>	40,963	44,473	45,500	48,685	48,685
	48,916	52,433	53,914	58,516	58,516
TOTAL RESOURCES	\$52,533	\$57,695	\$57,688	\$62,479	\$62,479
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>					
<i>Civic Emergency Trust</i>	100	100	0	0	0
	100	100	0	0	0
 <i>General Operating Contingency</i>					
<i>Portland Posterity Trust</i>	0	0	0	0	0
<i>Civic Emergency Trust</i>	0	0	48,685	52,093	52,093
	0	0	48,685	52,093	52,093
 <i>Unappropriated Ending Balance</i>					
<i>Portland Posterity Trust</i>	7,960	9,242	9,003	10,386	10,386
<i>Civic Emergency Trust</i>	44,473	48,353	0	0	0
	52,433	57,595	9,003	10,386	10,386
TOTAL REQUIREMENTS	\$52,533	\$57,695	\$57,688	\$62,479	\$62,479
<u>EXPENDITURES</u>					
CIVIC EMERGENCY TRUST					
<i>External Materials and Services</i>					
<i>5490 Miscellaneous</i>	100	100	0	0	0
TOTAL ALL TRUSTS	100	100	0	0	0

WATER GROWTH IMPACT CHARGE TRUST FUND (631)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Growth Impact Charges</i>	\$49,929	\$98,773	\$0	\$0	\$0
<i>Interest on Investments</i>	49,785	66,762	61,314	72,619	72,619
<i>Other Miscellaneous</i>	0	6,726	0	0	0
Total Revenue	99,714	172,261	61,314	72,619	72,619
Beginning Fund Balance	553,527	653,241	817,523	907,740	907,740
TOTAL RESOURCES	\$653,241	\$825,502	\$878,837	\$980,359	\$980,359
<u>REQUIREMENTS – AU 460</u>					
<i>Unappropriated Ending Balance</i>	653,241	825,502	878,837	980,359	980,359
TOTAL REQUIREMENTS	\$653,241	\$825,502	\$878,837	\$980,359	\$980,359

The Water Growth Impact Charge Trust Fund records revenues to finance future requirements such as construction of a water supply conduit, resulting from growth in the demand by wholesale customers. The fund was established in accordance with provisions contained within the 25-year water sales agreement between the City and outside water districts. The water growth charges are assessed to the water districts on water consumption that exceeds the normal growth rate standard. Resources for 1991-92 do not reflect the receipt of revenue generated from the water growth charges.

The City of Portland Bureau of Water Works is responsible for determining how the fund proceeds will be used in addressing future water supply requirements. At this point in time, the location or timeline for future construction requirements have not been determined.

Construction Funds

Construction Funds are used to account for money held or spent for capital construction projects. Depending on the fund, construction funds are used in two different ways in the City of Portland. The Sewer, Transportation, and Water Construction funds are used only to receive the revenues and hold the balances pertaining to these projects; the dollars are transferred out to the corresponding operating funds when the direct expenses are incurred, and the expenses are controlled and recorded in the operating fund. For these funds, only a fund summary is shown in the budget document. The Local Improvement District Construction Fund does incur direct expenses for those projects funded by special assessment districts, and more detailed pages are included for that fund. For all of the construction funds, the capital projects to which the funds are dedicated are detailed in the Capital Budget section in Volume II.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION FUND (502)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
Miscellaneous Revenues					
Interest on Investments	\$164,617	\$253,136	\$175,000	\$350,000	\$350,000
Warrant Sales	0	0	0	0	0
Bond Sales	3,118,365	1,059,000	19,629,140	17,072,250	17,072,250
Open Liens Receipts	3,062,716	873,766	8,112,955	7,489,885	7,489,885
Interest on Liens	48,662	157,795	593,617	492,203	492,203
Miscellaneous Revenues	16,384	40,533	373,857	469,992	469,992
Bond Anticipation Notes	8,899,470	7,500,000	19,281,000	23,382,000	23,382,000
Total Revenue	15,310,214	9,884,230	48,165,569	49,256,330	49,256,330
<i>Transfers from Other Funds – Cash</i>					
Transportation Construction					
Intersection Assistance	45,000	25,909	0	0	0
Prior Years Assistance	121,055	89,991	59,906	44,700	44,700
Sewer System Construction	137,447	223,865	210,824	176,294	176,294
	303,502	339,765	270,730	220,994	220,994
<i>Transfers from Other Funds – Svc. Reimb.</i>					
Housing & Community Dev	1,209,075	872,296	834,950	178,903	178,903
Sewer System	0	0	15,000	17,500	17,500
Transportation Construction	0	0	132,900	252,500	252,500
	1,209,075	872,296	982,850	448,903	448,903
<i>Beginning Fund Balance</i>	1,701,108	4,105,094	4,250,000	1,052,000	1,052,000
TOTAL RESOURCES	\$18,523,899	\$15,201,385	\$53,669,149	\$50,978,227	\$50,978,227

REQUIREMENTS

Personal Services	0	0	0	0	0
External Materials & Services	440,301	28,667	1,897,347	157,000	157,000
Internal Materials & Services					
General	426,744	574,714	649,242	641,796	659,168
Sewer System Construction	172,200	2,038,882	3,295,269	2,830,217	2,830,217
Transportation Construction	638,530	344,050	857,909	2,265,417	2,586,417
Water Operating	0	0	44,000	144,000	144,000
Total	1,237,474	2,957,646	4,846,420	5,881,430	6,219,802
Capital Outlay	4,036,721	11,854,511	21,241,498	14,920,495	14,920,495
Total Bureau Requirements	5,714,496	14,840,824	27,985,265	20,958,925	21,297,297
<i>Fund Requirements</i>					
Debt Retirement (Notes)	8,535,177	0	20,500,000	28,325,000	28,325,000

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION FUND (502)

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<i>REQUIREMENTS (Cont'd)</i>					
<i>Cash Transfers to Other Funds</i>					
Improvement Bond Sinking	0	0	0	0	0
Gen.Fund-Debt Mgt.Overhead	34,952	29,434	32,009	0	0
	<u>34,952</u>	<u>29,434</u>	<u>32,009</u>	<u>0</u>	<u>0</u>
<i>General Operating Contingency</i>	0	0	5,151,875	1,694,302	1,355,930
<i>Unappropriated Ending Balance</i>	<u>4,239,274</u>	<u>331,127</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Fund Requirements</i>	<u>12,809,403</u>	<u>360,561</u>	<u>25,683,884</u>	<u>30,019,302</u>	<u>29,680,930</u>
TOTAL REQUIREMENTS	\$18,523,899	\$15,201,385	\$53,669,149	\$50,978,227	\$50,978,227

A Local Improvement District (LID) is a method of financing public works established by State Statute which distributes a project's cost among the property owners within a benefitted district. The LID Construction Fund accounts for local improvement activities of the Assessment and Liens Division of the City Auditor's Office. Major functions include project management, lien recording, construction and lien financing, billing and collection, and general administration. The fund supports traditional local sewer improvement programs, as well as new programs involving local water improvements and sidewalk repair services.

The FY 1991-92 budget reflects increasing demands for assessment services due primarily to the Mid-County Sewer Implementation Plan. The majority of current and future local improvement activity will be related to the City's responsibility to extend sewer service to the urbanized portion of Mid County. The budget also anticipates new street, sewer and water improvements associated with urban renewal activities in the Airport Way, Convention Center and NW Triangle areas of the City.

The budget anticipates a \$2.6 million decrease in bond sales revenues to finance installment payment contracts. This decrease is due to delays in the completion of two large Mid-County sewer projects. In addition to traditional general obligation improvement bonds, the City will sell special assessment bonds under terms of an agreement between the City and Oregon Department of Environmental Quality as part of the Mid-County Sewer Implementation Plan. Under terms of the agreement, the State of Oregon will sell special revenue bonds, the proceeds of which will be used to purchase the City's special assessment bonds.

Bond anticipation note revenues increase by \$4 million over the 1990-91 Revised budget. Again, delays related to the Mid-County sewer project have caused a roll-over effect in FY 1991-92. During past fiscal years, the City used a revolving line of credit to finance local improvements. On the advice of the City's financial advisor, the City returned to traditional note sales to take advantage of the recent interpretations of federal tax statutes.

The City remains uncertain about the effect of Ballot Measure 5 on local improvements and the City's ability to obtain low-interest long-term financing. The measure limits the City's use of general obligation authority to secure long-term bonds. It is anticipated in this budget that the City will continue to seek the assessment financing at the lowest possible cost for property owners.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

APPROPRIATION SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
EXPENDITURES					
Personal Services	\$0	\$0	\$0	\$0	\$0
External Materials and Services	\$440,301	\$28,667	\$1,897,347	\$157,000	\$157,000
Internal Materials and Services	\$1,237,474	\$2,957,646	\$4,846,420	\$5,881,430	\$6,219,802
Capital Outlay	\$4,036,721	\$11,854,511	\$21,241,498	\$14,920,495	\$14,920,495
Cash Transfers-Equipment	0	0	0	0	0
TOTAL EXPENDITURES	\$5,848,676	\$14,840,824	\$27,985,265	\$20,958,925	\$21,297,297
FUNDING SOURCES					
General Fund Discretionary		\$0	\$0	\$0	\$0
Non-Discretionary Resources					
Grants and Donations		0	0	0	0
Contract Revenue		0	0	0	0
Interagency Services		898,205	1,073,562	448,903	448,903
Bureau/Operating Fund Revenue		13,942,619	26,911,703	20,510,022	20,848,394
Total Non-Discretionary Resources		\$14,840,824	\$27,985,265	\$20,958,925	\$21,297,297
TOTAL FUNDING		\$14,840,824	\$27,985,265	\$20,958,925	\$21,297,297
PROGRAMS					
Sewer Improvements		\$12,292,655	\$19,560,980	\$16,365,844	\$16,630,219
Petition Street Improvements		\$1,518,513	6,057,267	4,051,335	4,116,614
HCD Street Improvements		\$989,883	1,084,299	89,059	90,489
Water Improvements		\$0	1,222,717	\$398,010	\$404,419
Sidewalk Repair Services		\$39,773	60,002	\$54,677	\$55,556
TOTAL PROGRAMS		ERR \$14,840,824	\$27,985,265	\$20,958,925	\$21,297,297

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The LID Construction Fund accounts for local improvement activities of the Assessments and Liens Division of the City Auditor's Office. Major functions include project management, lien recording, construction and lien financing, billing and collection, and general administration. The fund supports traditional local sewer and street improvement programs, as well as new programs involving local water improvements and sidewalk repair services.

The LID Construction Fund purchases administrative services to operate the LID process through an interagency agreement with the City Auditor's Office. All personal services and other direct administrative costs are budgeted in the Auditor's Office and charged back to the LID Construction Fund. Similarly, the LID Construction fund reimburses the Sewer Construction Fund, Transportation Construction Fund and Water Construction Fund for engineering design and inspections services associated with local improvement projects.

The FY 1991-92 budget request reflects increasing demands for assessment services due primarily to the Mid County Sewer Implementation Plan. The majority of current and future local improvement activity

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

APPROPRIATION SUMMARY

will be related to the City's responsibility to extend sewer service to the urbanized portion of Mid County. The budget also anticipates new street, sewer and water improvements associated with urban renewal activities in the Columbia-South Shore, Convention Center and NW Triangle areas of the City.

PERFORMANCE OBJECTIVES

The Local Improvement District Construction Fund's top priority projects and intended accomplishments during fiscal year 1991-92:

- * Improve project financing, accounting and financial planning activities by fully implementing improvements in the new Lien Accounting System and new IBIS general ledger accounting system.
- * Monitor cost of service fees and charges to insure full recovery of all program costs. Phase in increased service fees and charges while phasing out the projected LID operating deficit.
- * Complete assessments on the first three mandatory sewer projects authorized under the Mid-County Sewer Implementation Plan.
- * Assist the Water Bureau to implement its first LID project.
- * Continue to develop effective assessment collection procedures. Assist the Treasury Division to implement a new lien foreclosure process and the new intergovernmental agreement with Multnomah County.
- * Provide new recording, loan processing and collections services for the Mid-County Sewer Safety Net Program.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>SEWER IMPROVEMENTS</u>				
<i>Total Expenditures</i>	\$12,292,655	\$19,560,980	\$16,365,844	\$16,630,219
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
LID Assessment Estimates Mailed	3,186	2,506	1,769	1,769
Final LID Assessments Mailed	3,700	3,815	3,193	3,193
SDC Assessments Processed	954	3,414	4,366	4,366
Installment Contracts Processed	3,359	2,861	2,395	2,395
Delinquency Rate	7%	7%	7%	7%

The Sewer Improvements Program includes all local sewer improvement projects, designed and managed by the Bureau of Environmental Services. With the exception of one small voluntary sewer project, the entire program is characterized by very large mandatory sewers (+1,000 properties) being constructed under the Oregon Environmental Quality Commission mandate for Mid Multnomah County. The mandate requires that all property on septic systems be replaced by sewer by the year 2010. The program objective is to finance the design, construction, administration and assessment of local sewer improvements, and to assist property owners in paying or financing sewer assessments and sewer System Development Charges (SDCs). The Sewer Improvement Program has been expanded to include the costs of financing and recording activities associated with the Bancroft bonding program and Sewer Safety program. Program costs are the direct result of a mandatory sewer construction schedule formally agreed to by the City and the Oregon Department of Environmental Quality. FY 1991-92 represents the third full fiscal year of construction activity under the State Sewer mandate.

PETITION STREET IMPROVEMENTS

<i>Total Expenditures</i>	\$1,518,513	\$6,057,267	\$4,051,335	\$4,116,614
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
LID Assessments Mailed	0	139	51	51
Final LID Assessments Mailed	49	427	24	24
Installment Contracts Processed	32	299	18	18
Delinquency Rate	7%	7%	7%	7%

The Petition Street Improvements program includes all local street improvement projects, designed and managed by the Office of Transportation Services. These street improvements are undertaken at the request of property owners.

The program objective is to finance the design, construction, administration and assessment of local street improvements, to assist engineers with the design of improvement districts, to insure that full public

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

PETITION STREET IMPROVEMENTS--Continued

notification is made prior to final project assessment, and to assist property owners in paying or financing street assessments.

The Petition Street Improvements Program will grow in the next fiscal year to include large projects that are associated with urban renewal activities in the Columbia-South Shore, Convention Center and NW Triangle areas of the City. In recent years, these large "economic development" projects have replaced more traditional neighborhood street improvement projects.

In keeping with a general policy of improving customer service activities, property owners will be given three new payment options when electing to finance local street assessments. In addition to the traditional 20-year semi-annual payment option, property owners may choose 5, 10 or 20-year monthly payment plans. These expanded options were offered to the sewer improvements program in FY 1988-89 and have proven successful in improving assessment collection efforts.

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>SIDEWALK REPAIR SERVICES</u>				
<i>Total Expenditures</i>	\$39,773	\$60,002	\$54,677	\$55,556
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
Final LID Assessments Mailed	664	670	493	493
Installment Contracts Processed	432	369	320	320
Delinquency Rate	10%	10%	10%	10%

The Sidewalk Repair Services program includes administrative costs of recording and financing sidewalk repairs performed by the Maintenance Bureau. The costs of these repairs are billed to property owners by the Office of Finance and Administration. Unpaid invoices are assessed by City Council and recorded by the City Auditor. The sidewalk assessments are eligible for long term financing through the Bancroft bonding program.

The program objective is to assist property owners in paying or financing sidewalk repair costs, and to return to the Maintenance Bureau revenues to support ongoing sidewalk repair activities. The Sidewalk Repair Services program was previously budgeted in the General Fund. In FY 1989-90 the program was moved to the LID Construction Fund to provide better integration with other Bancroft bond-related special assessment programs. Program activity levels are determined by local sidewalk repair efforts of the Maintenance Bureau and the extent to which property owners pay repair costs when initially billed by the Office of Finance and Administration.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>HCD STREET IMPROVEMENTS</u>				
<i>Total Expenditures</i>	\$989,883	\$1,084,299	\$89,059	\$90,489
<i>General Fund Discretionary Expenditures</i>	\$0	\$0	\$0	\$0
<i>Authorized Full-Time Positions</i>	\$0	\$0	\$0	\$0
Performance/Workload Measures:				
LID Assessments Mailed	74	0	13	13
Final LID Assessments Mailed	312	576	0	0
Installment Contracts Processed	203	283	0	0
Delinquency Rate	7%	7%	7%	7%

The HCD Street Improvements Program includes all local street improvement projects, designed and managed by the Office of Transportation Services, and subsidized by the Community Development Block Grant program. These street improvements are undertaken in specially-designated HCD neighborhoods at the request of property owners.

The program objective is to finance the design, construction, administration and assessment of local street improvements, to assist engineers with the design of improvement districts, to insure that full public notification is made prior to final project assessment, and to assist property owners in paying or financing street assessments.

The HCD Street Improvements Program will continue to shrink in the next fiscal year as the Community Development Block Grant program is redirected away from local street improvements and to housing and neighborhood revitalization activities.

WATER IMPROVEMENTS

<i>Total Expenditures</i>	\$0	\$1,222,717	\$398,010	\$404,419
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
LID Assessment Estimates Mailed	0	80	80	80
Final LID Assessments Mailed	0	80	80	80
Installment Contracts Processed	0	52	60	60
Delinquency Rate	0	5%	5%	5%

The Water Improvements program includes all local water system improvement projects, designed and managed by the Water Bureau. These water system improvements are undertaken at the request of property owners.

The program objective is to finance the design, construction, administration and assessment of local water system improvements, to assist engineers with the design of improvement districts, to insure that full public notification is made prior to final project assessment, and to assist property owners in paying or financing special assessments.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

WATER IMPROVEMENTS--Continued

The Water Improvements program continues activity begun in FY 1990-91 to construct a local water system improvement in the Columbia-South Shore area of the City. This major improvement project represents the first major cooperative local improvement project involving the Water Bureau, Bureau of Environmental Services and Office of Transportation Services. In addition, it is the first project where local water system improvements will be financed through the LID special assessment process.

In keeping with a general policy of improving customer service activities, property owners will be given three new payment options when electing to finance local water repair assessments. In addition to the traditional 20-year semi-annual payment option, property owners may choose 5, 10 or 20-year monthly payment plans. These expanded options were offered to the sewer improvements program in FY 1988-89 and have proven successful in improving assessment collection efforts.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$3,068	\$10,379	\$0	\$0	\$0
522000 Utilities	0	0	0	0	0
523000 Equipment Rental	0	0	0	0	0
524000 Repair & Maintenance	0	0	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	40,953	15,395	192,900	157,000	157,000
531000 Office Supplies	0	0	0	0	0
532000 Operating Supplies	0	0	0	0	0
533000 Repair & Maintenance Supplies	0	0	0	0	0
534000 Minor Equipment	0	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	130	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	0	0	0	0	0
545000 Interest	395,373	0	1,704,447	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	777	2,893	0	0	0
Subtotal External Materials & Services	\$440,301	\$28,667	\$1,897,347	\$157,000	\$157,000
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	1,246,480	2,957,646	4,846,420	5,881,430	6,219,802
Subtotal Internal Materials & Services	\$1,246,480	\$2,957,646	\$4,846,420	\$5,881,430	\$6,219,802
Total Materials & Services	\$1,686,781	\$2,986,313	\$6,743,767	\$6,038,430	\$6,376,802
561000 Land	\$17,314	\$476,663	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	4,141,148	11,370,598	21,241,498	21,241,498	21,241,498
564000 Equipment	3,433	7,250	0	0	0
565000 Equipment Lease Purchase	0	0	0	0	0
Total Capital Outlay	\$4,161,895	\$11,854,511	\$21,241,498	\$14,920,495	\$14,920,495
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$5,848,676	\$14,840,824	\$27,985,265	\$20,958,925	\$21,297,297

PERFORMING ARTS CENTER CONSTRUCTION FUND (551)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Intergovernmental Revenue</i>					
<i>Local Cost Sharing</i>	\$870	\$5,895	\$0	\$0	\$0
<i>Miscellaneous Revenues</i>					
<i>Private Grants & Donations</i>	26,364	0	0	0	0
<i>Interest on Investments</i>	33,343	14,832	0	0	0
<i>Sales of Real Property</i>	0	0	0	0	0
<i>Other Miscellaneous Revenue</i>	0	75	0	0	0
	<u>59,707</u>	<u>20,802</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Revenue</i>	<u>60,577</u>	<u>20,802</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Beginning Fund Balance</i>	488,133	208,130	100,000	0	0
TOTAL RESOURCES	<u>\$548,710</u>	<u>\$228,932</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$0</u>
REQUIREMENTS					
<i>External Materials and Services</i>					
<i>5210 Professional Services</i>	\$6,671	\$346	\$0	\$0	\$0
<i>5220 Utilities</i>	0	0	0	0	0
<i>5290 Miscellaneous Services</i>	0	0	0	0	0
<i>5310 Office Supplies</i>	0	0	0	0	0
<i>5320 Operating Supplies</i>	0	0	0	0	0
<i>5340 Minor Equipment</i>	0	0	0	0	0
<i>5440 External Rent</i>	0	0	0	0	0
<i>5490 Miscellaneous - METRO</i>	0	0	100,000	0	0
	<u>6,671</u>	<u>346</u>	<u>100,000</u>	<u>0</u>	<u>0</u>
<i>Internal Materials and Services</i>					
<i>5540 Communications Services</i>	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Capital Outlay</i>					
<i>5610 Land</i>	0	0	0	0	0
<i>5620 Buildings</i>	0	0	0	0	0
<i>5630 Improvements</i>	333,909	109,185	0	0	0
<i>5640 Equipment</i>	0	0	0	0	0
	<u>333,909</u>	<u>109,185</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Bureau Requirements</i>	<u>340,580</u>	<u>109,531</u>	<u>100,000</u>	<u>0</u>	<u>0</u>
<i>Unappropriated Ending Balance</i>	208,130	119,401	0	0	0
TOTAL REQUIREMENTS	<u>\$548,710</u>	<u>\$228,932</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$0</u>

GENERAL DESCRIPTION

On December 19, 1989, the City of Portland and the Metropolitan Service District (MSD) entered into an Intergovernmental Agreement No. 25921 (Ordinance No. 162604) transferring to MSD responsibility for the operations and management of the City's Exposition-Recreation (E/R) facilities which includes the Memorial Coliseum, Civic Stadium, and the Performing Arts Center in addition to the Performing Arts Construction Fund. (For additional information, see E/R Memorial Coliseum Fund.)

Consistent with the Consolidation Agreement, this fund will be eliminated from the City's budget in FY 1991-92 and future fiscal years.

SEWER SYSTEM CONSTRUCTION FUND (552)

FUND SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
RESOURCES					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investments</i>	\$729,595	\$240,313	\$75,000	\$71,556	\$71,556
<i>Permit Fees</i>	83,321	190,787	110,000	140,000	140,000
<i>Other Miscellaneous</i>	0	1,898,991	0	0	0
Total Revenue	812,916	2,330,091	185,000	211,556	211,556
<i>Transfers from Other Funds – Cash</i>					
<i>Sewer System</i>	3,193,765	4,745,457	6,781,711	2,558,798	2,558,798
<i>Federal Grants</i>	7,557,182	7,335,207	430,511	322,658	322,658
<i>Sewer System Debt Proceeds</i>	8,253,607	7,862,377	27,023,110	49,089,041	49,089,041
	19,004,554	19,943,041	34,235,332	51,970,497	51,970,497
<i>Transfers from Other Funds – Svc. Reimb.</i>					
<i>LID Construction</i>	172,200	2,038,882	3,295,269	2,830,217	2,830,217
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	7,948,601	0	0
<i>Unencumbered</i>	3,197,656	415,030	1,177,474	450,098	450,098
Total Beginning Fund Balance	3,197,656	415,030	9,126,075	450,098	450,098
TOTAL RESOURCES	\$23,187,326	\$24,727,044	\$46,841,676	\$55,462,368	\$55,462,368

REQUIREMENTS*Bureau Requirements*

<i>Personal Services</i>	\$0	\$0	\$0	\$0	\$0
<i>External Materials & Services</i>	1,107,980	1,209,328	0	0	0
<i>Internal Materials & Services</i>					
<i>Sewer System</i>	3,419,456	4,101,447	0	52,087,076	52,087,076
<i>Transportation</i>	626,323	622,131	0	0	0
<i>Transportation Construction</i>	12,070	94,728	0	0	0
	4,057,849	4,818,306	0	52,087,076	52,087,076
<i>Capital Outlay</i>	15,817,869	14,010,551	0	0	0
Total Bureau Requirements	20,983,698	20,038,185	0	52,087,076	52,087,076

*Fund Requirements**Transfers to Other Funds – Cash*

<i>General – Overhead</i>	258,959	88,809	85,922	0	0
<i>Sewer System</i>	1,201,481	1,785,512	35,179,417	2,283,008	2,283,008
<i>Sewer System – Encumb. Capita</i>	0	0	7,948,601	0	0
<i>Communications Services</i>	190,711	0	0	0	0

SEWER SYSTEM CONSTRUCTION FUND (552)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>REQUIREMENTS - Continued</u>					
<i>Transportation</i>	0	162,509	0	0	0
<i>LID Construction</i>	137,447	223,865	210,824	176,294	176,294
	1,788,598	2,260,695	43,424,764	2,459,302	2,459,302
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	3,416,912	915,990	915,990
<i>Encumbrance Carryover</i>	0	0	0	0	0
Total Contingency	0	0	3,416,912	915,990	915,990
<i>Unappropriated Ending Balance</i>	415,030	2,428,164	0	0	0
TOTAL REQUIREMENTS	\$23,187,326	\$24,727,044	\$46,841,676	\$55,462,368	\$55,462,368

GENERAL DESCRIPTION

Beginning in 1990-91, actual expenditures for capital improvement projects have been accounted for in the Sewer System Operating Fund, with the Sewer Construction Fund reimbursing the Operating Fund through a cash transfer. The 1991-92 budget continues this practice, but instead will reimburse the Sewer Operating Fund for \$52.1 million of direct capital improvements through service reimbursement transfers. The Construction Fund will still reimburse the Operating Fund by a \$2,283,008 cash transfer for indirect costs of the fund. These indirect costs include the Construction Fund's share of bureau overhead (space rental, central management, financial and accounting support, etc.), and a share of General Fund overhead.

The major revenue source for 1991-92, and in future years, will be the proceeds from the sale of sewer revenue bonds. Due to the discontinuance of most all federal grant programs for sewer improvements, the Bureau will be relying much more on debt financing for capital improvements. The Sewer Construction Fund will receive nearly \$49.1 million of sewer revenue bond proceeds through a cash transfer Proceeds Fund. Other revenues will include service reimbursements from the Local Improvement District (LID) Construction Fund (\$2,830,217) for engineering work performed on sewer LID projects, cash transfers from the Sewer Operating Fund for current fee revenue contribution towards capital improvements (\$2,558,798), and transfers from the Federal Grants Fund for sewer project grants (\$322,658).

SEWER SYSTEM CONSTRUCTION (172)

Sewer System Construction Fund (552)

Public Works

APPROPRIATION SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
<u>EXPENDITURES</u>					
Personal Services	\$0	\$0	\$0	\$0	\$0
External Materials and Services	1,107,980	1,209,328	0	0	0
Internal Materials and Services	4,057,849	4,818,306	0	52,087,076	52,087,076
Capital Outlay	15,817,869	14,010,551	0	0	0
Cash Transfers-Equipment	0	0	0	0	0
TOTAL EXPENDITURES	\$20,983,698	\$20,038,185	\$0	\$52,087,076	\$52,087,076
<u>Authorized Full-Time Positions</u>					
Total	0	0	0	0	0
<u>FUNDING SOURCES</u>					
General Fund Discretionary		\$0	\$0	\$0	\$0
<u>Non-Discretionary Resources</u>					
Grants and Donations		7,335,207	0	322,658	322,658
Contract Revenue		0	0	0	0
Interagency Services		2,038,882	0	2,830,217	2,830,217
Bureau/Operating Fund Revenue		10,664,096	0	48,934,201	48,934,201
Total Non-Discretionary Resources		\$20,038,185	\$0	\$52,087,076	\$52,087,076
TOTAL FUNDING		\$20,038,185	\$0	\$52,087,076	\$52,087,076
<u>PROGRAMS</u>					
Sewer Construction		\$20,038,185	\$0	\$52,087,076	\$52,087,076
TOTAL PROGRAMS		\$20,038,185	\$0	\$52,087,076	\$52,087,076

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The Sewer Construction budget provides funding for design and construction of new sewage facilities or major repairs to existing facilities. The design and engineering work, as well as project management and inspection, is provided by the Bureau of Environmental Services through an interagency agreement. In 1991-92, the fund's primary resources are the transfer of current sewer revenues from the Sewer System Operating Fund (\$2,558,798), reimbursements from the LID Construction Fund for engineering services provided for sewer assessment projects (\$2,830,217), and bond sale proceeds (\$49,089,041) transferred from the Sewer Debt Proceeds Fund. In March 1990, the Bureau of Environmental Services sold nearly \$60 million of sewer revenue bonds to finance two year's worth of capital improvement projects. Federal grants will no longer be a major source of capital funding as in prior years, due to the discontinuance of most federal grant programs. For example, only \$322,658 will be received in 1991-92, compared to nearly \$24 million received in the three year period of 1987-88 to 1989-90.

There are 97 capital projects scheduled during 1991-92 covering all aspects of the sewer system, for total expenditures of \$51,600,378. The same forces that drive the operating budget also call for significant capital investment: increasing federal and state regulation, particularly in the area of surface water quality; the need to increase maintenance and system reliability; and the State-mandated extension of sewer service into the Mid-County area.

SEWER SYSTEM CONSTRUCTION (172)

Sewer System Construction Fund (552)

Public Works

APPROPRIATION SUMMARY

Capital improvement projects are organized into the following six program areas. A more detailed description of these programs and projects are contained within the City's Capital Improvement Plan.

Mid-County Sewer Project Program

The projects contained within this program implement the state DEQ order mandating the extension of City sewer services to properties in the mid-Multnomah County area. This program contains six projects to be worked on during the 1991-92 fiscal year, at a total cost of \$4,154,167.

Sewage Treatment Systems Program

This program contains capital improvements to the City's two wastewater treatment plants, Columbia Boulevard (CBWTP) and Tryon Creek (TCWTP), which have a combined capacity to treat 108 million gallons per day (approximately 500,000 households). The total expenditures scheduled for this program is \$13,254,510 for 28 projects, the largest of which are the CBWTP Lagoon Renovation project (\$2.9 million), and CBWTP Repair/Rehab/Maintenance (\$1.4 million).

Maintenance and Reliability Program

This program includes all CIP projects relating to maintenance and reliability requirements of 1600 miles of sewer lines ranging in size from 8 inches to 10 feet in diameter, and 70 pump stations. The Mid-County Sewer Project will eventually add 250 miles of sewer lines to the system. The 1991-92 budget includes 37 projects totalling \$15,910,773, including \$5.8 million for improvements to pump stations, with the remaining work to be done on improvements to existing sewer lines.

Drainage and Stormwater Quality Program

This program includes projects to prevent flooding and health hazards due to standing water, as well as addressing urban runoff-related pollution problems within the Willamette and Tualatin River basins. This program includes 8 projects totalling \$6,390,439, the largest projects being Flow and Water Quality Monitoring (\$1.7 million), Johnson Creek Water Quality Project (\$1.2 million), Drainage Improvements Program (\$1.1 million), and the Johnson Creek Resource Management Plan (\$1.0 million).

Combined Sewer Overflow (CSO) Program

This program includes projects relating to the prevention of overflows of both sanitary wastes and stormwater runoff. In FY 1990-91, the Bureau began work on the CSO Management Plan project to develop a master plan for bringing combined sewer overflows into regulatory compliance. The plan is to be complete in fiscal year 1992-93, with the ultimate cost of CSO separation estimated to cost \$500 to \$800 million. In FY 1991-92, this program contains 7 projects which total \$5,783,898. The largest projects include the second year of the CSO Management Plan (\$1.9 million), Ramsey Lake Pilot Wetlands (\$1.0 million), and the Columbia Slough Flow Augmentation project (\$1.0 million).

Systems Development Program

This program includes capital projects that expand sewer service to new properties, exclusive of sewer construction within the Mid-County Sewer Project area. It also includes facility planning and expansion projects which do not fall within the scope of other CIP programs. Proposed expenditures within this program total \$4,407,491 for 11 projects. Major projects include Airport Way Phase 2 Sanitary LID (\$1.0 million), and Airport Way Pump Stations and Pressure Lines, Phase 2 (\$1.0 million) and Phase 3 (\$0.8 million).

SEWER SYSTEM CONSTRUCTION (172)

Sewer System Construction Fund (552)

Public Works

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$2,910,956	\$1,922,648	\$0	\$0	\$0
522000 Utilities	0	953	0	0	0
523000 Equipment Rental	0	560	0	0	0
524000 Repair & Maintenance	3,990	(3,351)	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	21,992	30	0	0	0
531000 Office Supplies	(1,839,813)	(713,603)	0	0	0
532000 Operating Supplies	2,076	125	0	0	0
533000 Repair & Maintenance Supplies	740	132	0	0	0
534000 Minor Equipment	964	943	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	220	0	0	0	0
541000 Education	0	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	3,054	0	0	0	0
545000 Interest	0	0	0	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	3,801	891	0	0	0
Subtotal External Materials & Services	\$1,107,980	\$1,209,328	\$0	\$0	\$0
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	4,057,849	4,818,306	0	52,087,076	52,087,076
Subtotal Internal Materials & Services	\$4,057,849	\$4,818,306	\$0	\$52,087,076	\$52,087,076
Total Materials & Services	\$5,165,829	\$6,027,634	\$0	\$52,087,076	\$52,087,076
561000 Land	\$32,343	\$350	\$0	\$0	\$0
562000 Buildings	61,160	0	0	0	0
563000 Improvements	15,719,887	13,929,174	0	0	0
564000 Equipment	4,479	81,027	0	0	0
565000 Equipment Lease Purchase	0	0	0	0	0
Total Capital Outlay	\$15,817,869	\$14,010,551	\$0	\$0	\$0
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$20,983,698	\$20,038,185	\$0	\$52,087,076	\$52,087,076

TRANSPORTATION CONSTRUCTION FUND (501)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 89-90</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Public Utility/Works Charges</i>	\$612,249	\$505,387	\$626,442	\$0	\$0
<i>Local Government Sources</i>					
<i>Multnomah Co. Cost Sharing</i>	491,785	1,373,097	351,910	0	0
<i>Local Cost Sharing</i>	754,394	755,329	243,423	0	0
	1,246,179	2,128,426	595,333	0	0
<i>State Government Sources</i>					
<i>Shared Revenue</i>	0	22,500	0	0	0
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	208,337	96,801	80,000	100,000	100,000
<i>Interest - Other</i>	49,260	183,050	50,000	150,000	150,000
<i>Other Miscellaneous Revenue</i>	147	0	900,000	900,000	900,000
<i>Private Grants & Donations</i>	185,000	0	0	0	0
<i>Bond Sales</i>	0	0	1,305,308	0	0
	442,744	279,851	2,335,308	1,150,000	1,150,000
Total Revenue	2,301,172	2,936,164	3,557,083	1,150,000	1,150,000
<i>Transfers from Other Funds - Cash</i>					
<i>Transportation Operating</i>	2,588,930	2,205,745	5,479,327	16,095,411	18,014,967
<i>Federal Grants</i>	1,427,085	1,972,508	3,198,910	0	0
<i>HCD-Indirect</i>	38,801	33,977	38,720	15,181	15,181
<i>Street Lighting</i>	45,150	55,941	122,313	0	0
<i>State Tax Street</i>	1,370,298	1,892,091	2,368,131	0	0
	5,470,264	6,160,262	11,207,401	16,110,592	18,030,148
<i>Transfers from Other Funds - Svc. Reimb.</i>					
<i>General</i>	0	0	0	0	0
<i>Street Lighting</i>	2,331,694	1,648,089	3,167,995	0	0
<i>LID Construction</i>	593,822	344,050	857,909	0	0
<i>HCD Block Grant</i>	264,652	920	0	0	0
<i>Water</i>	0	0	0	0	0
<i>Sewer System Construction</i>	12,070	94,728	0	0	0
	3,202,238	2,087,787	4,025,904	0	0
Beginning Fund Balance	2,270,011	2,127,415	1,231,296	2,304,172	2,319,172
TOTAL RESOURCES	\$13,243,685	\$13,311,628	\$20,021,684	\$19,564,764	\$21,499,320

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 89-90</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>	(\$107,277)	(\$102,286)	\$0	\$0	\$0
<i>Transfers to Other Funds – Svc. Reimb.</i>					
<i>Transportation Operating</i>	0	0	0	0	0
<i>Transportation Construction</i>	0	0	0	0	0
	0	0	0	0	0
<i>Total Bureau Requirements</i>	(107,277)	(102,286)	0	0	0
<i>General Operating Contingency</i>	0	0	1,983,687	2,600,000	2,500,000
<i>Transfers to Other Funds – Cash</i>					
<i>General – Overhead</i>	243,815	0	0	0	0
<i>Public Arts Trust</i>	0	3,179	20,000	20,000	20,000
<i>Trans Operating – in Lieu</i>	0	45,953	583,872	508,245	508,245
<i>LID Construction</i>					
– <i>Intersection Assistance</i>	0	0	0	0	0
– <i>Prior Year</i>	166,055	89,991	59,906	44,700	44,700
<i>Transportation Operating</i>	10,813,677	11,149,822	17,374,219	16,391,819	18,426,375
	11,223,547	11,288,945	18,037,997	16,964,764	18,999,320
<i>Unappropriated Ending Balance</i>	2,127,415	0	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$13,243,685	\$11,186,659	\$20,021,684	\$19,564,764	\$21,499,320

The Transportation Construction Fund supports the Capital Improvement Program (CIP) projects which are appropriated in the Transportation Operating Fund. Once the actual CIP expenditures have occurred, the Transportation Operating Fund is reimbursed via a cash transfer from the Construction Fund. The Transportation Construction Fund Budget for 1991–92 totals \$21,499,320 and supports a Capital Improvement Program of approximately \$19.2 million and a general operating contingency of \$2.5 million. The capital improvement projects identified within the budget provide for preservation of the City’s infrastructure, as well as reducing the demand on the existing City transportation system, deferring the need for repair or expansion of existing facilities.

The 1991–92 Transportation Construction Fund Budget reflects a change in the method by which revenues that support capital improvement projects are budgeted. In prior years, reimbursable revenues which include Federal and State grants, cost recovery revenues, service reimbursements, and support from other participating government entities have been receipted in the Construction Fund, whereas the appropriation associated with the Capital Improvement Program is reflected in the Transportation Operating Fund. Beginning in 1991–92, these reimbursable revenues will be accounted for in the Transportation Operating Fund.

The Portland Office of Transportation CIP budget for FY 1991–92 includes the following programs: Road Improvement, Transit, Capital Alternatives, and Preservation.

Road Improvement

The Road Improvement program consists of capital projects on the roadway system within the City and is divided into eight subprogram systems: Freeway, Regional Highway, Arterial/Collector, Local Street, Traffic Safety, Traffic Signal, Street Lighting, and Collector Corridors.

The budget supports 55 projects which total \$13,119,685 in FY 1991–92, and leverage approximately \$66.6 million in outside funding from participating government jurisdictions. Of the \$13.1 million, approximately \$6.06 million supports capital improvement projects on the freeway, regional highway and arterial/collector transportation systems within the City. The freeways and regional highways within the City are maintained by the Oregon Department of Transportation and funded largely by the Federal government. These projects are developed in cooperation with ODOT within the guidelines of Metropolitan Service District's Regional Transportation Plan. In addition, these projects leverage a total of \$46.4 million in Federal, State, and local revenues. Significant projects include N. Marine Drive and N. Airport Way (\$2,217,380) which are key elements of the Columbia Corridor Economic Development Initiative, and transportation improvements in the Oregon Convention Center/Lloyd District area (\$1,924,868).

Approximately \$1.96 million supports development initiatives to ensure transportation improvements to commercial/industrial, subdivision, and minor permit streets done in conjunction with private property developments, are designed and constructed to the maintenance and safety standards of the City. These types of projects are developed and financed through public–private partnerships, including Local Improvement Districts (LIDs) and permit fees recovered from the development community.

Projects which address traffic safety at intersections identified as high accident locations and capital requirements for new signal projects needed to improve traffic flow, and pedestrian and traffic safety total \$710,000. This funding level supports signal/intersection modifications at 15 high–accident locations, six of which are located in the Coliseum Corridor, expansion of the citywide signal control system, remodeling of signals at four locations, installation of one new school signal and one new full signal.

Lastly, this program area includes \$4.4 million for capital requirements for new street lighting installations, street lighting conversions and upgrades on arterials and neighborhood streets. Major projects include \$1.7 million for street lighting projects in the Oregon Convention Center/Lloyd District, \$1.93 million for lighting of public access roads and pedestrian pathways within the City Parks system. In addition, \$300,000 is identified to fund street lighting projects done in conjunction with the City's economic development efforts.

Transit

Transit capital improvement projects for 1991–92 total \$3,196,396. Major projects include the Regional Rail Agenda (\$626,592) which will develop an overall transitway strategy for the timely implementation of each rail corridor to maximize the public benefits, Westside Light Rail (\$281,671) and the Portland Transit Transfers (\$555,664) which will improve transit transfer points at several street intersections and promotes increased transit accessibility and ridership. Another project of major significance is the Central City Trolley (\$1,725,661) which will create a system–wide implementation schedule for trolley service, create urban design standards, and develop an operations plan. Of the total project cost for the Central City Trolley, \$1.4 million will be supported by a Local Improvement District.

It should be noted, the level of support for transit related projects reflect a decrease of approximately \$2.0 million from 1990–91, due to a decline in the amount of general fund resources available to fund these types of projects. State Statute prohibits the use of state shared gas tax revenues for transit projects, therefore in 1990–91 Transportation reallocated the General Fund transfer to support regional rail initiatives. Due to the passage of Measure 5, the General Fund transfer to the Office of Transportation reflects a decrease of approximately \$1.7 million, which in turn reduced the level of support for the Regional Rail Agenda, Westside Light Rail project, and the Central City Trolley. The reduced scope of the Regional Rail Agenda results in the following: deletion of further studies for the Barbur Corridor, reduced activity in the Milwaukie/I–205 Corridor, station area development plans, and redevelopment around stations sites, especially in the Albina Plan area. In regards to the Westside Light Rail project, the local match payments from the City of Portland originally proposed at \$1.0 million for seven years, are stopped after 1990–91. The local match payment made in 1990–91 represented the first of the seven payments. It is anticipated that the Portland Development Commission will be making the City of Portland's local match payments in future years.

Lastly, reduced funding for the Central City Trolley Plan results in the City not providing support for the following: professional services contracts for preliminary design and LID formation, funds to offset the anticipated loss of revenue due to extending Fareless Square to the Lloyd Center, 25% of the funding required for acquisition of a fourth vehicle for the Vintage Trolley System, and marketing of the Willamette Shores Trolley.

Capital Alternatives

Capital Alternatives projects total \$1,747,412 and emphasize parking management and traffic management activities on arterials (signal improvements, turn lanes, etc.) and neighborhood streets (diverters and other elements to reduce through traffic) and bicycle and pedestrian facilities. Funding for Neighborhood Traffic Management projects total approximately \$1.07 million and support the following projects: NE 7th Avenue, Sullivan's Gulch, NE 47th Avenue, Eastmoreland, SW Corbett Avenue, as well as twelve other locations which have not been determined. Another project of significance is the parking meter upgrade which carries first-year costs of \$475,000 and will replace the existing mechanical meter mechanisms with electronic mechanisms. Total conversion will be phased incrementally over a three-year period at a total cost of approximately \$900,000. Lastly, \$202,000 has been identified for alternative transportation projects such as the SW Terwilliger Bikeway, Neighborhood Curb Ramps, and bike corridors on the eastside of the Willamette River and NE/SE 42nd Avenue.

Preservation

Preservation capital improvement projects total \$1,194,048 and provide for road rehabilitation, restoration of structures, and signal and street lighting replacements. Of the program budget, \$304,000 has been identified for full roadway reconstruction and major restoration activities that are primarily concentrated on the arterial street system. The purpose of this project is to eliminate the present accumulation of streets that have deteriorated beyond the maintenance capabilities of the Bureau of Maintenance. In addition, funding within this program area includes \$543,405 for the preservation/maintenance of the City's twin ornamental lighting systems and completion of street lighting conversions in annexed areas. Lastly, \$283,500 has been identified to support traffic signal remodels at the following locations: NE Broadway/7th, NE Weidler/7th, NE 122nd/Skidmore, and SE Division/20th.

The primary funding source for the 1991–92 Capital Improvement Program is the cash transfer from the Transportation Operating Fund of \$18,014,967. This transfer reflects an increase of approximately \$12.5 million over the 1990–91 transfer of \$5,472,049, primarily due to accounting for the reimbursable revenues that support specific capital improvement projects in the Transportation Operating Fund.

WATER CONSTRUCTION FUND (554)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Public Utility Charges</i>					
<i>New Services</i>	889,460	0	0	0	0
<i>Main Extensions</i>	328,238	0	0	0	0
<i>System Development Charges</i>	193,190	251,759	180,000	600,000	600,000
	<u>1,410,888</u>	<u>251,759</u>	<u>180,000</u>	<u>600,000</u>	<u>600,000</u>
<i>Miscellaneous Revenues</i>					
<i>Sales of Real Property</i>	0	0	467,600	0	0
<i>Sales of Equipment</i>	0	0	0	0	0
<i>Interest on Investments</i>	225,534	318,764	409,143	1,597,506	1,597,506
<i>Bond Sale</i>	0	0	11,877,792	0	0
	<u>225,534</u>	<u>318,764</u>	<u>12,754,535</u>	<u>1,597,506</u>	<u>1,597,506</u>
Total Revenue	<u>1,636,422</u>	<u>570,523</u>	<u>12,934,535</u>	<u>2,197,506</u>	<u>2,197,506</u>
<i>Transfers from Other Funds – Cash</i>					
<i>General Fund</i>	0	208,500	123,785	41,000	41,000
<i>Water Fund</i>	5,275,956	8,034,998	8,830,036	10,766,088	10,766,088
<i>Federal & State Grants</i>	78,719	0	0	0	0
<i>Water Bond Sinking</i>	1,096,000	0	0	0	0
	<u>6,450,675</u>	<u>8,243,498</u>	<u>8,953,821</u>	<u>10,807,088</u>	<u>10,807,088</u>
<i>Beginning Fund Balance</i>	2,261,862	4,106,540	2,263,565	19,316,090	19,316,090
TOTAL RESOURCES	<u>\$10,348,959</u>	<u>\$12,920,561</u>	<u>\$24,151,921</u>	<u>\$32,320,684</u>	<u>\$32,320,684</u>

REQUIREMENTS – AU 177

<i>Transfers to Other Funds – Cash</i>					
<i>General Fund Overhead</i>	1,849	0	0	0	0
<i>Water</i>	6,240,570	9,454,736	15,762,207	20,798,529	20,798,529
<i>Water Bond Sinking</i>	0	0	524,384	698,262	698,262
	<u>6,242,419</u>	<u>9,454,736</u>	<u>16,286,591</u>	<u>21,496,791</u>	<u>21,496,791</u>
<i>General Operating Contingency</i>	0	0	2,740,174	3,224,519	3,224,519
<i>Unappropriated Ending Balance</i>	4,106,540	3,465,825	5,125,156	7,599,374	7,599,374
TOTAL REQUIREMENTS	<u>\$10,348,959</u>	<u>\$12,920,561</u>	<u>\$24,151,921</u>	<u>\$32,320,684</u>	<u>\$32,320,684</u>

The Water Construction Fund supports the Capital Improvement Program projects which are appropriated within the Water Operating Fund. Once the actual CIP expenditures have occurred, the Water Operating Fund is reimbursed through a cash transfer from the Construction Fund. The Budget for 1991-92 is \$32,320,684 and supports cash transfer requirements of \$21,496,791, a general operating contingency of \$3,224,519 and an unappropriated fund balance of \$7,599,374.

Of the \$21.5 million cash transfer requirements, the transfer to the Water Operating Fund totals \$20.8 million compared to \$15.8 in 1990-91. The \$5.0 million increase represents the estimated amount of construction related appropriation that will be carried over from 1990-91 at year-end as a result of changes in the scope or schedule of the capital improvement projects. Also included within the \$20.8 million cash transfer is approximately \$4.0 million for overhead, meters, equipment and hydrant renewal replacement costs and capitalized interest which represents the amount of interest paid on the debt supporting capital expenditures.

The Capital Improvement Program for 1991-92 totals \$15,825,139 and includes 39 projects which provide for capitalized maintenance and improvements/expansions to the water supply, distribution and water quality systems. The emphasis of the capital improvement program for 1991-92 is on system improvements due to the age of the infrastructure, as well as compliance with new water treatment regulations which are being or have been made law that require major investments in sampling, testing, and treatment facilities. Of the \$15.8 million CIP, \$8.8 million or 55% supports system improvements, \$5.3 million or 34% supports system maintenance, and \$1.7 million or 11% supports system planning.

Water Distribution projects total \$7,700,165 and support improvements and maintenance to the main carrying water from central storage facilities to services, storage tanks, pump stations, hydrant meters, valves and related facilities. The improvement projects focus on upgrades and expansions of existing facilities to complete loops, improve reliability, supply and safety and ensure that daily and seasonal changes in demand do not interfere with delivery at adequate pressures. Projects of this type total approximately \$3.7 million and include Sylvan Improvements (\$1,589,992), Water Control Center (\$1,292,983), Transit Mall Extension (\$263,000) and Columbia South Shore (\$258,941). Projects which are maintenance oriented to protect assets from preventable deterioration or hazards, and repair or replace damaged, worn, obsolete or substandard facilities total \$3.92 million. These projects include the Mains Program (\$2,666,026), ODOT Relocations (\$682,464), and Control Systems Maintenance (\$342,554).

Capital projects affecting the Water Supply system which encompasses dams, headworks, reservoirs, conduits, storage facilities, and transmission mains total \$2,774,036. Of this amount, \$1.4 million supports planning projects to determine the long-term need for water, from 10 to 60 years out and to anticipate patterns of levels of use and natural factors which affect it, including variation in availability of water from various sources. These projects include the Supply Transmission Alternatives Study, Regional Water Supply Plan, and Water Sales Forecasting Model.

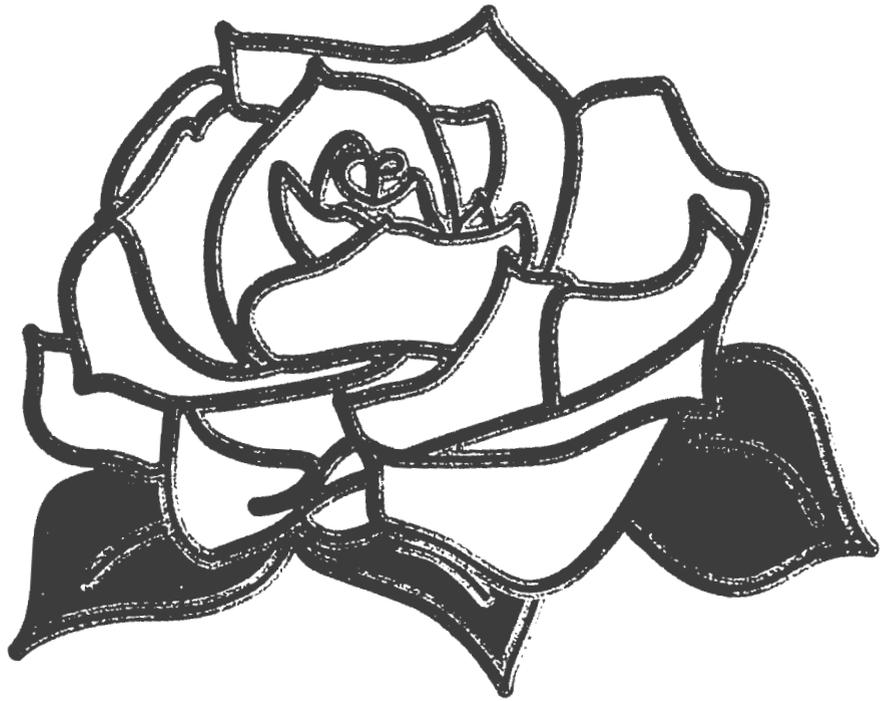
The Supply and Transmission Alternatives Study is the fourth in a series of studies intended to define the long-term water needs and how those needs can best be met for the City of Portland and the surrounding urban area. This study will develop information on the three to four best water sources and provide a detailed analysis and investigation of each water source option, including a cost estimate. The cost associated with this specific study totals \$1.0 million and it is anticipated that 50% of the project cost will be provided by other agencies and water purveyors in the Portland regional area. The Regional Water Supply Plan will provide a plan for how the Water Bureau will meet the City's long-term water supply needs and the role the Water Bureau will assume in the solution of the region's water supply

requirements. This plan will incorporate the results of previously completed studies of treatment needs of the Bull Run River source and the groundwater supply systems, the long-term water needs of the region, the water sources available to meet these needs, and the impact of water conservation. The Regional Water Supply Plan carries first year costs of \$250,000, and \$750,000 over a three-year period. Lastly, the Water Sales Forecasting Model will provide a computer model to accurately forecast water sales volume over the next 20 years. This information will provide data necessary to establish water rates for the system's customers and develop the Water Bureau's 10-year Financial Plan. The costs associated with this study totals \$150,000.

Capitalized maintenance to the Water Supply system totals \$1.228 million and supports the following projects: West Side Header, Reservoir Maintenance, Watershed Dams Maintenance, and Bull Run Bridge Maintenance.

Projects which address the requirements of the Water Quality system total \$5,350,938. Of this amount, \$2.277 million is identified for Surface Water Treatment Rule (SWTR) Compliance and \$1.851 million for Lab Improvements to address federal and state regulations which have become law in response to the Safe Drinking Water Act. The SWTR Compliance project will improve the current disinfection system of the Bull Run Water Supply to bring the system into compliance with the new Surface Water Treatment Rule. The lab improvement project is in response to a study conducted by outside consultants and a citizens task force which recommended that a new facility be built to accommodate the testing requirements resulting from the Safe Drinking Water Act. This facility is being built in conjunction with the new Control Center to minimize costs through shared facilities. In addition, \$500,000 supports the following studies: Groundwater Treatment and Groundwater Remediation/Recharge. The intent of these studies is to determine methods of treating groundwater to remove natural contaminants and identify wellfield improvements to ensure that contamination of adjacent aquifers does not reach Portland's wells.

The primary funding sources for the Capital Improvement Program include the \$10.76 million cash transfer from the Water Operating Fund and proceeds from the General Obligation Water bonds sold in Oct 1990. The cash transfer from the Operating Fund represents water sale revenue from retail and wholesale customers. In regards to the bond proceeds, it should be noted the actual amount of the bond sale totalled \$17,757,000, although the 1990-91 Revised Budget reflects bond sale proceeds of \$11,877,792. Prior to the sale of the Water bonds, the size of the issuance was increased due to the addition of eligible debt financeable project expenditures identified between the period of July 1, 1989 to the date of the sale. In addition, the budget includes a projected beginning fund balance of \$19,316,090, which is approximately \$17.0 million more than 1990-91. The factors contributing to this increase include the additional bond proceeds of \$5,879,208, as well as the increased interest earnings on the bond proceeds, the actual 1990-91 beginning fund balance being \$1.2 million more than anticipated, additional system development charge revenue due to the higher fee schedule, and decreased cash requirements of approximately \$3.8 million. The cash transfer to the Water Operating Fund supporting the capital improvement project expenditures is reduced in correlation with delays in project schedules and changes in the scope of the project.



Debt Service Funds

Debt Service Funds are used to record revenues and expenses associated with the payment of principal and interest on the City's debt obligations. These pages include a detailed payment schedule for each debt issue and then a summary of the revenues and expenses in each of the debt service funds.

SUMMARY OF INDEBTEDNESS

FY 1991-92

The City of Portland issues a variety of debt in order to raise capital for construction projects and acquisition of equipment and facilities. General obligation debt (backed by the full faith and taxing power of the City) is very low, consisting of approved bonds for the Performing Arts Center and remodeling of Civic Stadium, Bancroft Local Improvement District Bonds and Water Facility Bonds (additionally backed by assessments against benefitted properties and water users respectively), and short-term Tax Anticipation Notes.

The City currently enjoys the highest possible rating ("Aaa") on its General Obligation debt from Moody's Investors Service. City Sewer Revenue Bonds are rated "A1" by Moody's, with the equivalent rating of "A+" from Standard & Poor's. These ratings have been obtained on the basis of the City's own credit capabilities and without the use of bond insurance.

Moody's recently published a detailed summary of their municipal ratings indicating they have outstanding ratings on in excess of 36,000 separate debt issues. Of those 47% were rated "Aaa" but only 127 issuers, including Portland, have obtained that rating on their own credit and without the use of bond insurance. In the 13 western states (including Alaska and Hawaii) there are only 14 "Aaa" credits obtained on their own merit. In addition, Portland is one of only 60 cities in the United States to hold that rating, and one of only eight cities with a population over 250,000 to do so.

The City does not currently have any voter approved long-term debt that has not been incurred. Estimated outstanding long-term debt as of July 1, 1991, reflects bond sales during the 1990-91 fiscal year, and redemption of principal on issues sold in previous years. Estimated outstanding debt as of July 1, 1992, reflects sales anticipated during the 1991-92 fiscal year, and redemption of principal on issues previously sold.

Debt Outstanding July 1, 1990	\$449,792,852	
Bancroft	3,830,000	July 3, 1990
Tax Anticipation Notes	10,000,000	September 12, 1990
DEQ	2,910,000	September 14, 1990
Airport Way Tax Increment Bonds	21,975,000	October 15, 1990
Water Revenue Bonds	18,000,000	October 1, 1990
Bancroft	3,000,000	October 15, 1990
Master Lease #6	3,046,056	June 30, 1991
Bond Anticipation Notes	30,203,548	June 29, 1991
New Debt Issued FY 1990-91	92,964,604	
Debt Redeemed during FY 1990-91	(57,152,553)	
Estimated Debt Outstanding July 1, 1991	485,604,903	
Central Eastside Tax Increment	1,783,397	June 20, 1991
Oregon Convention Center Tax Increment	1,097,672	June 20, 1991
St. Johns Tax Increment	45,405	June 20, 1991
South Park Tax Increment	4,418,971	June 20, 1991
Waterfront Renewal Tax Increment	7,117,888	June 20, 1991
Golf System Revenue Bonds	2,295,000	July 1, 1991
Central Eastside Tax Increment	590,000	July 1, 1991
Northwest Front Avenue Tax Increment	1,182,000	July 1, 1991
St. Johns Tax Increment	59,000	July 1, 1991
South Park Tax Increment	4,300,000	July 1, 1991
Waterfront Renewal Tax Increment	11,557,000	July 1, 1991
Master Lease	871,700	July 1, 1991
Tax Anticipation Notes	10,000,000	August 1, 1991
Waterfront Renewal Tax Increment	20,000,000	December 1, 1991
Sewer System Revenue Bonds	26,000,000	January 1, 1992
Bancroft	4,412,000	June 1, 1992
New Debt To Be Issued FY 1991-92	95,730,033	
Debt Redeemed during FY 1991-92	(102,514,897)	
Estimated Debt Outstanding July 1, 1992	\$478,820,040	

SUMMARY OF INDEBTEDNESS

BONDS OUTSTANDING

<i>Type of Bond</i>	<i>Type of Obligation</i>	<i>Actual 7/1/90</i>	<i>Estimated 7/1/91</i>	<i>Estimated 7/1/92</i>
GENERAL OBLIGATION BONDS				
Performing Arts-Stadium	Tax Obligation	\$23,280,000	\$20,840,000	18,305,000
GENERAL OBLIGATION/REVENUE BONDS				
Local Improvement	Benefitted Property/Tax Obligation	12,610,000	11,630,000	10,650,000
Bancroft Improvement	Benefitted Property/Tax Obligation	7,942,000	16,857,000	19,829,000
Water Facilities	User/Tax Obligation	57,931,749	72,654,985	68,632,089
Washington County Supply	User/Tax Obligation	19,265,000	18,735,000	18,180,000
		<u>97,748,749</u>	<u>119,876,985</u>	<u>117,291,089</u>
REVENUE BONDS				
Downtown Parking	User Obligation	145,000	100,000	50,000
Morrison Park East	User Obligation	4,145,000	3,965,000	3,775,000
Morrison Park West	User Obligation	3,270,000	3,115,000	2,950,000
Old Town Parking	User Obligation	6,860,000	6,860,000	6,735,000
Golf Facilities	User Obligation	515,000	0	2,295,000
Tennis Facilities	User Obligation	165,000	140,000	115,000
Hydropower	User Obligation	51,010,000	44,735,000	43,920,000
Sewage Facilities	User Obligation	84,310,000	82,270,000	106,100,000
		<u>150,420,000</u>	<u>141,185,000</u>	<u>165,940,000</u>
INTEREST BEARING WARRANTS				
Sewage Facilities	User Obligation	22,000,000	0	0
Bond Anticipated Notes	User Obligation	24,097,996	54,301,544	30,203,548
		<u>46,097,996</u>	<u>54,301,544</u>	<u>30,203,548</u>
TAX INCREMENT BONDS				
South Park Renewal	Tax Increment	10,110,000	9,790,000	9,450,000
Waterfront Renewal	Tax Increment	62,443,704	58,938,704	75,188,704
Northwest Front Renewal	Tax Increment	14,000,000	14,000,000	(350,000)
Airport Way Renewal	Tax Increment	0	21,575,000	21,155,000
Convention Center Renewal	Tax Increment	0	0	0
Central Eastside Industrial R	Tax Increment	0	0	0
St. Johns Renewal	Tax Increment	0	0	0
		<u>\$86,553,704</u>	<u>\$104,303,704</u>	<u>\$105,443,704</u>
TOTAL PAID BY BONDED DEBT FUNDS		\$404,100,449	\$440,507,233	\$437,183,341
CERTIFICATES OF PARTICIPATION				
Portland Building Fund		27,630,000	26,805,000	25,925,000
Justice Center Fund		13,385,000	12,455,000	11,470,000
Fleet Services Fund		33,244	0	0
Communications Services Fund		925,000	710,000	485,000
Portland International Raceway		425,000	330,000	230,000
City Facilities Acquisition Fund		1,515,000	0	0
City Equipment Acquisition Fund		1,779,159	0	0
Master Lease Fund		0	4,797,670	3,526,699
		<u>45,692,403</u>	<u>45,097,670</u>	<u>41,636,699</u>
TOTAL DEBT		\$449,792,852	\$485,604,903	\$478,820,040

SUMMARY OF INDEBTEDNESS

FY 1991-92 DEBT SERVICE SCHEDULE

<i>Type of Bond</i>	<i>Type of Obligation</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
GENERAL OBLIGATION BONDS				
Performing Arts-Stadium	Tax Obligation	\$2,535,000	\$1,035,891	3,570,891
GENERAL OBLIGATION/REVENUE BONDS				
Local Improvement	Benefitted Property/Tax Obligation	980,000	1,077,693	2,057,693
Bancroft Improvement	Benefitted Property/Tax Obligation	1,440,000	1,653,079	3,093,079
Water Facilities	User/Tax Obligation	4,022,897	4,688,636	8,711,532
Washington County Supply	User/Tax Obligation	555,000	1,103,900	1,658,900
		6,997,897	8,523,307	15,521,203
REVENUE BONDS				
Downtown Parking	User Obligation	50,000	4,500	54,500
Morrison Park East	User Obligation	190,000	211,715	401,715
Morrison Park West	User Obligation	165,000	174,465	339,465
Old Town Parking	User Obligation	125,000	566,161	691,161
Golf Facilities	User Obligation	0	134,588	134,588
Tennis Facilities	User Obligation	25,000	8,288	33,288
Hydropower	User Obligation	815,000	3,320,966	4,135,966
Sewage Facilities	User Obligation	2,170,000	5,949,260	8,119,260
		3,540,000	10,369,941	13,909,941
SHORT-TERM BORROWING				
Tax Anticipation Notes	User Obligation	10,000,000	569,863	10,569,863
INTEREST BEARING WARRANTS				
Bond Anticipated Notes	User Obligation	24,097,996	3,292,004	27,390,000
TAX INCREMENT BONDS				
South Park Renewal	Tax Increment	9,058,971	1,093,029	10,152,000
Waterfront Renewal	Tax Increment	22,424,888	5,183,002	27,607,890
Northwest Front Renewal	Tax Increment	15,532,000	600,000	16,132,000
Airport Way Renewal	Tax Increment	420,000	1,553,515	1,973,515
Convention Center Renewal	Tax Increment	1,097,672	57,632	1,155,304
Central Eastside Industrial R	Tax Increment	2,373,397	93,634	2,467,031
St. Johns Renewal	Tax Increment	104,405	2,384	106,789
		51,011,333	8,583,196	59,594,529
TOTAL BONDED DEBT SERVICE		\$98,182,226	\$32,374,201	\$130,556,426
CERTIFICATES OF PARTICIPATION				
Portland Building Fund		\$880,000	\$1,890,065	\$2,770,065
Justice Center Fund		985,000	491,948	1,476,948
Communications Services Fund		225,000	44,425	269,425
Portland International Raceway		100,000	30,110	130,110
Master Lease Fund		2,142,671	450,278	2,592,949
		4,332,671	2,906,826	7,239,497
TOTAL DEBT SERVICE		\$102,514,897	\$35,281,026	\$137,795,923

BONDED DEBT INTEREST AND SINKING FUND (302)

General Obligation Bonds

DEBT REDEMPTION SCHEDULE

In 1982 the City issued General Obligation Bonds for renovation of Civic Stadium and for construction of the Performing Arts Center. These two issues were refunded by one issue in 1986 to take advantage of lower interest rates. The projected savings over the life of the issue is approximately \$2.6 million. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Performing Arts and Civic Stadium Refunding Series 1986C	\$30,130,000	12/01/86	12/01/91	4.75%	2,535,000	2,535,000	60,207
			12/01/92	5.00%	2,630,000		131,500
			12/01/93	5.20%	2,745,000		142,740
			12/01/94	5.40%	2,860,000		154,440
			12/01/95	5.40%	2,990,000		161,460
			12/01/96	5.40%	3,130,000		169,020
			12/01/97	5.40%	725,000		39,150
			12/01/98	5.50%	755,000		41,525
			12/01/99	5.50%	790,000		43,450
			12/01/00	5.50%	825,000		45,375
		12/01/01	5.50%	855,000	47,025		
TOTAL Bonded Debt Interest & Sinking Fund					\$20,840,000	\$2,535,000	\$1,035,891

IMPROVEMENT BOND INTEREST AND SINKING FUND (308)

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on Bancroft local improvement district bonds issued prior to passage of the federal Internal Revenue Code of 1986. Bancroft bonds finance improvements requested by property owners, and the debt service is paid from assessments against properties which benefit from the improvements. Although the bonds are paid for by property owners, they are also secured by the City. This allows property owners to take advantage of the City's ability to issue low interest tax-exempt bonds. If property owners default on their assessment contracts the City is still obligated to pay the bonds, however.

The 1986 IRS Code required certain changes in the methods used by issuers of tax-exempt debt. Bonds issued since the tax law changes are budgeted in the BANCROFT BOND INTEREST AND SINKING FUND in order to separate new transactions from the older bond activity recorded in this fund. These schedules show the remaining payments for principal and interest that property owners (and the City) owe to holders of bonds issued in different years.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series June 1980	\$1,081,530	06/01/80	06/01/92	6.50%	55,000	55,000	3,575
			06/01/93	6.70%	55,000		3,685
			06/01/94	6.80%	55,000		3,740
			06/01/95	7.00%	55,000		3,850
			06/01/96	7.10%	55,000		3,905
			06/01/97	7.20%	55,000		3,960
			06/01/98	7.30%	55,000		4,015
			06/01/99	7.40%	55,000		4,070
			06/01/00	7.50%	55,000		4,125
Series March 1981	\$1,289,980	03/01/81	03/01/92	9.00%	65,000	65,000	5,850
			03/01/93	9.10%	65,000		5,915
			03/01/94	9.20%	65,000		5,980
			03/01/95	9.30%	65,000		6,045
			03/01/96	9.40%	65,000		6,110
			03/01/97	9.50%	65,000		6,175
			03/01/98	9.60%	65,000		6,240
			03/01/99	9.60%	65,000		6,240
			03/01/00	9.70%	65,000		6,305
			03/01/01	9.70%	65,000		6,305
					650,000	65,000	61,165

IMPROVEMENT BOND INTEREST AND SINKING FUND (308) – continued

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series May 1982	\$5,800,000	05/01/82	05/01/92	10.25%	290,000	290,000	29,725
			05/01/93	10.25%	290,000		29,725
			05/01/94	10.50%	290,000		30,450
			05/01/95	10.50%	290,000		30,450
			05/01/96	10.75%	290,000		31,175
			05/01/97	11.00%	290,000		31,900
			05/01/98	11.00%	290,000		31,900
			05/01/99	11.00%	290,000		31,900
			05/01/00	11.00%	290,000		31,900
			05/01/01	11.00%	290,000		31,900
05/01/02	11.00%	290,000	31,900				
					3,190,000	290,000	342,925
Series October 1982B	\$4,950,000	10/01/82	10/01/91	8.00%	250,000	250,000	10,000
			10/01/92	8.00%	250,000		20,000
			10/01/93	8.15%	250,000		20,375
			10/01/94	8.30%	250,000		20,750
			10/01/95	8.40%	250,000		21,000
			10/01/96	8.50%	250,000		21,250
			10/01/97	8.60%	250,000		21,500
			10/01/98	8.70%	250,000		21,750
			10/01/99	8.80%	250,000		22,000
			10/01/00	8.90%	250,000		22,250
10/01/01	9.00%	250,000	22,500				
10/01/02	9.00%	200,000	18,000				
					2,950,000	250,000	241,375
Series October 1982C	\$400,000	10/01/82	10/01/91	8.80%	20,000	20,000	880
			10/01/92	8.80%	20,000		1,760
			10/01/93	8.80%	20,000		1,760
			10/01/94	8.90%	20,000		1,780
			10/01/95	9.00%	20,000		1,800
			10/01/96	9.10%	20,000		1,820
			10/01/97	9.20%	20,000		1,840
			10/01/98	9.30%	20,000		1,860
			10/01/99	9.40%	20,000		1,880
			10/01/00	9.50%	20,000		1,900
10/01/01	9.50%	20,000	1,900				
10/01/02	9.50%	20,000	1,900				
					240,000	20,000	21,080

IMPROVEMENT BOND INTEREST AND SINKING FUND (308) – continued

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series July 1984	\$2,860,000	07/01/84	07/01/91	8.50%	145,000	145,000	6,163
			07/01/92	8.75%	145,000		12,688
			07/01/93	9.00%	145,000		13,050
			07/01/94	9.20%	145,000		13,340
			07/01/95	9.35%	145,000		13,558
			07/01/96	9.50%	145,000		13,775
			07/01/97	9.65%	145,000		13,993
			07/01/98	9.80%	145,000		14,210
			07/01/99	9.90%	145,000		14,355
			07/01/00	10.00%	145,000		14,500
			07/01/01	10.00%	145,000		14,500
			07/01/02	10.00%	145,000		14,500
			07/01/03	10.00%	145,000		14,500
			07/01/04	10.00%	105,000		10,500
					<u>1,990,000</u>	<u>145,000</u>	<u>183,632</u>
Series October 1984	\$3,045,000	10/15/84	10/15/91	8.40%	155,000	155,000	6,510
			10/15/92	8.60%	155,000		13,330
			10/15/93	8.80%	155,000		13,640
			10/15/94	9.00%	155,000		13,950
			10/15/95	9.20%	155,000		14,260
			10/15/96	9.40%	155,000		14,570
			10/15/97	9.60%	155,000		14,880
			10/15/98	9.70%	155,000		15,035
			10/15/99	9.75%	155,000		15,113
			10/15/00	9.80%	155,000		15,190
			10/15/01	9.85%	155,000		15,268
			10/15/02	9.90%	155,000		15,345
			10/15/03	10.00%	155,000		15,500
			10/15/04	10.00%	100,000		10,000
					<u>2,115,000</u>	<u>155,000</u>	<u>192,591</u>
TOTAL Improvement Bond Interest and Sinking Fund					<u>\$11,630,000</u>	<u>\$980,000</u>	<u>\$1,077,693</u>

BANCROFT BOND INTEREST AND SINKING FUND (311)

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on Bancroft local improvement district bonds issued since passage of the federal Internal Revenue Code of 1986. Bancroft bonds finance improvements requested by property owners, and the debt service is paid from assessments against property owners who benefit from the improvements. Although the bonds are paid for by property owners, they are also secured by the City. This allows property owners to take advantage of the City's ability to issue low interest tax-exempt bonds. If property owners default on their assessment contracts the City is still obligated to pay the bonds, however.

The 1986 IRS Code required certain changes in the methods used by issuers of tax-exempt debt. Bonds issued prior to the tax law changes are budgeted in the IMPROVEMENT BOND INTEREST AND SINKING FUND in order to separate old transactions from the new bond activity recorded in this fund. These schedules show the remaining payments for principal and interest that property owners (and the City) owe to holders of bonds issued in different years.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series 1987	\$3,617,393	12/01/87	12/01/91	10.00%	150,000	150,000	7,500
			12/01/07	7.60%	2,400,000		182,400
					2,550,000		189,900
Series 1988	\$2,091,324	07/01/88	07/01/91	8.50%	85,000	85,000	7,225
			07/01/92	5.85%	90,000		5,265
			07/01/93	6.00%	85,000		5,100
			07/01/98	6.70%	295,000		19,765
			07/01/08	7.30%	880,000		64,240
		1,435,000	101,595				
Series 1989	\$3,992,000	06/27/89	06/01/92	9.00%	190,000	190,000	17,100
			06/01/93	8.00%	190,000		15,200
			06/01/94	8.00%	170,000		13,600
			06/01/99	6.25%	795,000		49,688
			06/01/09	6.40%	1,977,000		126,528
		3,322,000	222,116				
Series 1990A	\$3,830,000	06/01/90	06/01/92	18.00%	190,000	190,000	34,200
			06/01/93	16.00%	190,000		30,400
			06/01/94	14.00%	190,000		26,600
			06/01/95	10.00%	190,000		19,000
			06/01/00	10.00%	810,000		81,000
			06/01/10	10.00%	2,070,000		207,000
		3,640,000	398,200				
Series 1990B	\$3,000,000	10/15/90	12/01/91	15.00%	85,000	85,000	6,375
			12/01/92	11.00%	90,000		9,900
			12/01/93	10.00%	95,000		9,500
			12/01/94	10.00%	95,000		9,500
			12/01/95	6.20%	105,000		6,510
			12/01/00	6.70%	460,000		30,820
			12/01/10	7.00%	2,070,000		144,900
		3,000,000	217,505				
SUBTOTAL Bancroft Bond Interest and Sinking Fund					13,947,000	700,000	1,129,316

BANCROFT BOND INTEREST AND SINKING FUND (311) – continued

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
<u>Department of Environmental Quality (DEQ)</u>							
Series 1990A	\$2,910,000	09/01/90	12/01/91	10.15%	140,000	140,000	7,105
			12/01/92	10.15%	95,000		9,643
			12/01/93	10.15%	95,000		9,643
			12/01/94	10.15%	90,000		9,135
			12/01/95	10.15%	75,000		7,613
			12/01/00	6.95%	445,000		30,928
			12/01/10	7.15%	1,970,000		140,855
					2,910,000	140,000	214,920
<u>Proposed Debt</u>							
Series 1991	\$4,412,000	06/01/91		7.00%	4,412,000	0	308,843
SUBTOTAL Bancroft Bond Interest and Sinking Fund (DEQ)					7,322,000	140,000	523,763
<u>Proposed Called Bonds</u>					600,000		
TOTAL Bancroft Bond Interest and Sinking Fund					\$21,269,000	\$1,440,000	\$1,653,079
<u>Bond Anticipation Notes</u>							
Series 1990 B	\$24,097,996	07/03/90	06/25/92	6.200%	24,097,996	24,097,996	3,292,004
Series 1991 A	\$13,201,152	06/29/91	10/01/92	4.400%	13,201,152	0	0
Series 1991 B	\$17,002,396	06/29/91	06/29/93	5.250%	17,002,396	0	0
TOTAL Bond Anticipation Notes					\$54,301,544	\$24,097,996	\$3,292,004

WATER BOND SINKING FUND (355)

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to finance improvements to the City's water system. There are currently eight issues outstanding, plus obligations which the City has assumed through annexations. The debt service is paid by charges to customers of the water system. The bonds are additionally secured by the general taxing authority of the City in the event water system revenue is not sufficient.

In November, 1986, the City refunded Water Bonds originally issued in 1980 to take advantage of lower interest rates. The projected savings to City water system customers over the life of the issue will be approximately \$3.2 million.

These schedules show the remaining payments for principal and interest that City water customers owe to holders of bonds issued in different years.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series July 1971	\$5,000,000	07/15/71	07/15/91	0.125%	250,000	250,000	156
			07/15/92	0.125%	250,000		313
			07/15/93	0.125%	250,000		313
							750,000
Series April 1976	\$5,000,000	04/01/76	04/01/92	5.40%	320,000	320,000	17,280
			04/01/93	5.40%	340,000		18,360
			04/01/94	5.40%	355,000		19,170
			04/01/95	5.50%	375,000		20,625
			04/01/96	5.50%	395,000		21,725
			1,785,000	320,000	97,160		
Series May 1978	\$5,000,000	05/01/78	05/01/92	5.00%	285,000	285,000	14,250
			05/01/93	5.10%	300,000		15,300
			05/01/94	5.10%	315,000		16,065
			05/01/95	5.20%	330,000		17,160
			05/01/96	5.25%	350,000		18,375
			05/01/97	5.25%	365,000		19,163
			05/01/98	5.25%	380,000		19,950
			2,325,000	285,000	120,263		

WATER BOND SINKING FUND (355) – continued

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series May 1979	\$7,000,000	05/01/79	05/01/92	5.40%	265,000	265,000	14,310
			05/01/93	5.40%	280,000		15,120
			05/01/94	5.50%	295,000		16,225
			05/01/95	5.50%	310,000		17,050
			05/01/96	5.60%	330,000		18,480
			05/01/97	5.60%	350,000		19,600
			05/01/98	5.70%	370,000		21,090
			05/01/99	5.75%	390,000		22,425
			05/01/00	5.75%	410,000		23,575
			05/01/01	5.75%	435,000		25,013
			05/01/02	5.75%	460,000		26,450
			05/01/03	5.75%	485,000		27,888
			05/01/04	5.75%	515,000		29,613
Series Nov. 1980	\$20,000,000	11/01/80	11/01/91	8.50%	600,000	600,000	25,500
					600,000	600,000	25,500
Series Oct. 1982	\$20,000,000	10/01/82	10/01/91	8.50%	1,365,000	1,365,000	58,013
			10/01/92	8.75%	1,510,000		132,125
			10/01/93	9.00%	1,670,000		150,300
			10/01/94	9.00%	1,840,000		165,600
			10/01/95	9.10%	2,035,000		185,185
			10/01/96	9.20%	2,250,000		207,000
			10/01/97	9.20%	2,490,000		229,080
				13,160,000	1,365,000	1,127,303	

WATER BOND SINKING FUND (355) – continued

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Refunding Series 1986A	\$32,040,000	11/01/86	11/01/91	4.80%	900,000	900,000	21,600
			11/01/92	5.00%	1,580,000		79,000
			11/01/93	5.20%	1,650,000		85,800
			11/01/94	5.40%	1,720,000		92,880
			11/01/95	5.50%	1,800,000		99,000
			11/01/96	5.60%	1,880,000		105,280
			11/01/97	5.80%	1,970,000		114,260
			11/01/98	5.90%	2,065,000		121,835
			11/01/99	6.00%	2,160,000		129,600
			11/01/00	6.15%	2,260,000		138,990
			11/01/01	6.25%	2,365,000		147,813
			11/01/02	6.30%	2,470,000		155,610
			11/01/03	6.30%	2,590,000		163,170
			11/01/04	6.30%	2,715,000		171,045
			11/01/05	6.30%	2,850,000		179,550
				30,975,000	900,000	1,805,433	
Series 1990	\$18,000,000	10/01/90	10/01/92	5.900%	495,000		29,205
			10/01/93	6.000%	525,000		31,500
			10/01/94	6.100%	555,000		33,855
			10/01/95	6.250%	590,000		36,875
			10/01/96	6.300%	630,000		39,690
			10/01/97	6.400%	670,000		42,880
			10/01/98	6.500%	715,000		46,475
			10/01/99	6.600%	765,000		50,490
			10/01/00	6.750%	820,000		55,350
			10/01/01	6.800%	875,000		59,500
			10/01/02	6.900%	940,000		64,860
			10/01/03	6.900%	1,005,000		69,345
			10/01/04	7.000%	1,080,000		75,600
			10/01/05	7.000%	1,155,000		80,850
			10/01/06	7.100%	1,240,000		88,040
10/01/07	7.100%	1,330,000		94,430			
10/01/08	7.100%	1,430,000		101,530			
10/01/09	7.125%	1,535,000		109,369			
10/01/10	7.125%	1,645,000		117,206			
				18,000,000	0	1,227,050	
TOTAL Water Debt Issued by Portland					\$72,490,000	\$3,985,000	\$4,680,326

WATER BOND SINKING FUND (355) – continued

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payments Due</i>	<i>Principal Outstanding</i>	<i>Interest</i>	<i>Total Due</i>
Debt Assumed through Annexations			1991-92	37,897	8,310	46,207
			1992-93	39,153	6,198	45,351
			1993-94	40,196	3,995	44,191
			1994-95	28,297	2,056	30,353
			1995-96	1,427	1,197	2,624
			1996-97	1,470	1,109	2,579
			1997-98	1,556	1,016	2,572
			1998-99	1,568	917	2,485
			1999-00	1,657	814	2,471
			2000-01	1,740	706	2,446
			2001-02	1,847	591	2,438
			2002-03	1,955	469	2,423
			2003-04	2,035	340	2,375
			2004-05	2,093	206	2,300
			2005-06	2,095	69	2,164
TOTAL Water Debt Assumed Through Annexations				<u>\$164,985</u>	<u>\$27,994</u>	<u>\$192,979</u>
TOTAL Water Bond Sinking Fund Principal Outstanding				<u>\$72,654,985</u>		
TOTAL Water Bond Sinking Fund Principal Maturity FY 1991-92				4,022,897		
TOTAL Water Bond Sinking Fund Interest Due FY 1991-92				4,688,636		
TOTAL Water Bond Sinking Fund Debt Service Due FY 1991-92				<u>\$8,711,532</u>		

WASHINGTON COUNTY SUPPLY BOND REDEMPTION FUND (356)

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

In 1980 the City issued Water Bonds to construct a major water supply line over the West Hills to the Wolf Creek Water District in Washington County. The Wolf Creek District purchases water from the City under a long term contract.

In November, 1986, the City refunded these original bonds to take advantage of lower interest rates. This fund pays principal and interest on the refunding bonds. The projected savings to City water system customers over the life of the issue will be approximately \$1.5 million.

This schedule shows the remaining payments for principal and interest that City water customers owe to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Refunding Series 1986B	\$21,320,000	11/01/86	08/01/91	4.80%	555,000	555,000	13,320
			08/01/92	5.00%	580,000		29,000
			08/01/93	5.20%	610,000		31,720
			08/01/94	5.40%	740,000		39,960
			08/01/95	5.50%	885,000		48,675
			08/01/96	5.60%	1,030,000		57,680
			08/01/97	5.80%	1,190,000		69,020
			08/01/98	5.90%	1,360,000		80,240
			08/01/99	6.00%	1,540,000		92,400
			08/01/00	6.15%	1,730,000		106,395
			08/01/01	6.25%	1,910,000		119,375
			08/01/02	6.30%	2,030,000		127,890
			08/01/03	6.30%	2,160,000		136,080
			08/01/04	6.30%	2,295,000		144,585
			08/01/05	6.30%	120,000		7,560
TOTAL Washington County Supply Bond Redemption Fund					\$18,735,000	\$555,000	\$1,103,900

SEWER SYSTEM DEBT REDEMPTION FUND (351)

Revenue/Assessment Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on revenue bonds issued to finance improvements to the City's sewer system. The debt service is paid by charges to customers of the sewer system. In October, 1987, the City refunded three series of bonds issued in 1983, 1984 and 1985 to take advantage of lower interest rates. The projected savings to City sewer system customers over the life of the issue will be \$892,573. This schedule shows the remaining payments for principal and interest the City owes to holders of the refunding bonds, plus the anticipated interest on other notes and bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Sewage Facilities Refunding	\$25,070,000	10/15/87	04/01/92	6.75%	1,135,000	1,135,000	76,613
			04/01/93	7.00%	1,215,000		85,050
			04/01/94	7.20%	1,300,000		93,600
			04/01/95	7.40%	1,395,000		103,230
			04/01/96	7.45%	1,495,000		111,378
			04/01/97	7.80%	1,610,000		125,580
			04/01/98	7.90%	1,735,000		137,065
			04/01/99	8.00%	1,870,000		149,600
			04/01/00	8.10%	2,025,000		164,025
			04/01/01	8.20%	2,185,000		179,170
			04/01/02	8.25%	2,365,000		195,112
			04/01/03	8.30%	2,565,000		212,895
			04/01/04	8.35%	2,775,000		231,712
			04/01/05	8.40%	550,000		46,200
					24,220,000	1,135,000	1,911,230
Sewer System Series 1990	\$59,240,000	04/01/90	03/01/92	6.100%	1,035,000	1,035,000	63,135
			03/01/93	6.250%	1,090,000		68,125
			03/01/94	6.350%	1,160,000		73,660
			03/01/95	6.450%	1,235,000		79,658
			03/01/96	6.550%	1,315,000		86,133
			03/01/97	6.600%	1,400,000		92,400
			03/01/98	6.700%	1,490,000		99,830
			03/01/99	6.700%	1,595,000		106,865
			03/01/00	6.800%	1,695,000		115,260
			03/01/01	6.900%	1,815,000		125,235
			03/01/02	6.900%	1,940,000		133,860
			03/01/03	7.000%	2,065,000		144,550
			03/01/04	7.000%	2,215,000		155,050
			03/01/05	7.000%	4,825,000		337,750
			03/01/06	7.000%	5,760,000		403,200
			03/01/07	7.125%	6,165,000		439,256
03/01/08	7.125%	6,600,000	470,250				
03/01/09	7.125%	7,075,000	504,094				
03/01/10	7.125%	7,575,000	539,719				
					58,050,000	1,035,000	4,038,029
Proposed Debt							
Sewer System Series 1992	\$26,000,000	01/01/92			26,000,000	0	0
TOTAL Sewer System Debt Redemption Fund					\$108,270,000	\$2,170,000	\$5,949,260

GOLF REVENUE BOND REDEMPTION FUND (353)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to make improvements at City-owned golf course. Debt service on these bonds is paid by golf user fees. This schedule shows the remaining payments for principal and interest the City owe to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series 1991 A	\$2,295,000	07/01/91	11/01/92	4.750%	180,000		8,550
			11/01/93	5.000%	190,000		9,500
			11/01/94	5.250%	195,000		10,238
			11/01/95	5.500%	205,000		11,275
			11/01/96	5.750%	220,000		12,650
			11/01/97	6.100%	230,000		14,030
			11/01/98	6.200%	245,000		15,190
			11/01/99	6.300%	260,000		16,380
			11/01/00	6.400%	275,000		17,600
			11/01/01	6.500%	295,000		19,175
TOTAL Golf Revenue Bond Redemption Fund					\$2,295,000	\$0	\$134,588

TENNIS FACILITIES BOND REDEMPTION FUND (352)

Revenue Bonds

This fund pays principal and interest on bonds issued to construct the Portland Tennis Center. The debt service is paid from tennis fees collected by the General Fund. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Tennis Facilities	\$375,000	12/01/72	12/01/91	6.50%	25,000	25,000	813
			12/01/92	6.50%	25,000		1,625
			12/01/93	6.50%	30,000		1,950
			12/01/94	6.50%	30,000		1,950
			12/01/95	6.50%	30,000		1,950
TOTAL Tennis Facilities Bond Redemption Fund					\$140,000	\$25,000	\$8,288

HYDROPOWER BOND REDEMPTION FUND (354)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to finance construction of hydroelectric generating facilities at Bull Run. The debt service is paid from the proceeds of sales of electricity to Portland General Electric. These schedules show the remaining payments for principal and interest that the City owes to holders of bonds issued in different years. Remaining unexpended bond proceeds may be used to call bonds from the September 1980 issue.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series June 1979	\$38,000,000	06/01/79	10/01/91	6.50%	525,000	525,000	17,063
			10/01/92	6.50%	575,000		37,375
			10/01/93	6.50%	600,000		39,000
			10/01/94	6.50%	650,000		42,250
			10/01/95	6.50%	675,000		43,875
			10/01/96	6.50%	725,000		47,125
			10/01/97	6.50%	775,000		50,375
			10/01/98	6.50%	825,000		53,625
			10/01/99	6.60%	900,000		59,400
			10/01/00	6.60%	950,000		62,700
			10/01/01	6.70%	1,000,000		67,000
			10/01/02	6.75%	1,075,000		72,563
			10/01/03	6.80%	1,150,000		78,200
			10/01/04	6.80%	1,225,000		83,300
			10/01/16	7.00%	23,200,000		1,624,000
					34,850,000	525,000	2,377,850
Series Sept. 1980	\$17,000,000	09/01/80	10/01/91	9.10%	290,000	290,000	13,195
			10/01/92	9.10%	320,000		29,120
			10/01/93	9.10%	350,000		31,850
			10/01/94	9.10%	380,000		34,580
			10/01/95	9.10%	415,000		37,765
			10/01/96	9.10%	455,000		41,405
			10/01/97	9.25%	500,000		46,250
			10/01/98	9.25%	545,000		50,413
			10/01/99	9.25%	595,000		55,038
			10/01/00	10.00%	650,000		65,000
			10/01/01	10.00%	705,000		70,500
			10/01/02	10.00%	775,000		77,500
			10/01/03	10.00%	845,000		84,500
			10/01/04	10.00%	925,000		92,500
10/01/05	10.00%	1,010,000	101,000				
10/01/06	10.00%	1,100,000	110,000				
10/01/07	10.00%	25,000	2,500				
					9,885,000	290,000	943,115
TOTAL Hydropower Bond Redemption Fund					\$44,735,000	\$815,000	\$3,320,966

DOWNTOWN PARKING BOND REDEMPTION FUND (360)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to construct the O'Bryant Square parking garage. The debt service is paid from fees charged for parking. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Downtown Parking	\$600,000	01/01/73	01/01/91	4.50%	50,000	50,000	2,250
			01/01/92	4.50%	50,000		2,250
TOTAL Downtown Parking Bond Redemption Fund					<u>\$100,000</u>	<u>\$50,000</u>	<u>\$4,500</u>

MORRISON PARK EAST BOND REDEMPTION FUND (358)

Revenue Bonds

This fund pays principal and interest on bonds issued to construct the Morrison Park East parking structure. Debt service is paid from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Morrison Park East	\$5,500,000	09/01/77	09/01/91	5.20%	190,000	190,000	4,940
			09/01/92	5.30%	205,000		10,865
			09/01/93	5.40%	215,000		11,610
			09/01/94	5.40%	225,000		12,150
			09/01/95	5.50%	240,000		13,200
			09/01/96	5.50%	255,000		14,025
			09/01/97	5.50%	270,000		14,850
			09/01/98	5.50%	285,000		15,675
			09/01/99	5.50%	300,000		16,500
			09/01/00	5.50%	320,000		17,600
			09/01/01	5.50%	335,000		18,425
			09/01/02	5.50%	355,000		19,525
			09/01/03	5.50%	375,000		20,625
09/01/04	5.50%	395,000	21,725				
TOTAL Morrison Park East Bond Redemption Fund					<u>\$3,965,000</u>	<u>\$190,000</u>	<u>\$211,715</u>

MORRISON PARK WEST BOND REDEMPTION FUND (357)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to construct the Morrison Park West parking structure. Debt service is paid from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Morrison Park West	\$4,500,000	12/01/77	12/01/91	5.40%	165,000	165,000	4,455
			12/01/92	5.50%	175,000		9,625
			12/01/93	5.60%	185,000		10,360
			12/01/94	5.70%	195,000		11,115
			12/01/95	5.80%	210,000		12,180
			12/01/96	5.80%	220,000		12,760
			12/01/97	5.80%	235,000		13,630
			12/01/98	5.80%	245,000		14,210
			12/01/99	5.80%	265,000		15,370
			12/01/00	5.80%	280,000		16,240
			12/01/01	5.80%	295,000		17,110
			12/01/02	5.80%	315,000		18,270
			12/01/03	5.80%	330,000		19,140
TOTAL Morrison Park West Bond Redemption Fund					\$3,115,000	\$165,000	\$174,465

OLD TOWN BOND REDEMPTION FUND (362)

Revenue Bonds

This fund pays principal and interest on bonds issued to construct the Old Town parking structure. The first interest payment for FY 90-91 will be paid from remaining bond proceed, with subsequent principal and interest payments made from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Old Town Parking	\$6,860,000	10/01/87	10/01/91	6.70%	125,000	125,000	4,188
			10/01/92	6.90%	135,000		9,315
			10/01/93	7.10%	145,000		10,295
			10/01/94	7.30%	155,000		11,315
			10/01/95	7.50%	165,000		12,375
			10/01/96	7.70%	180,000		13,860
			10/01/97	7.80%	190,000		14,820
			10/01/98	8.00%	205,000		16,400
			10/01/99	8.10%	225,000		18,225
			10/01/00	8.20%	240,000		19,680
			10/01/01	8.30%	260,000		21,580
			10/01/02	8.40%	285,000		23,940
			10/01/07	8.50%	1,815,000		154,275
10/01/12	8.625%	2,735,000	235,894				
TOTAL Old Town Bond Redemption Fund					\$6,860,000	\$125,000	\$566,161

WATERFRONT RENEWAL BOND SINKING FUND (303)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund pays principal and interest on tax increment bonds issued to finance public improvements in the Downtown Waterfront Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series B	\$10,000,000	08/01/76	08/01/91	6.20%	620,000	620,000	19,220
			08/01/92	6.20%	665,000		41,230
			08/01/93	6.30%	705,000		44,415
			08/01/94	6.40%	750,000		48,000
			08/01/95	6.50%	800,000		52,000
			08/01/96	6.50%	855,000		55,575
Series C	\$15,000,000	12/01/78	12/01/91	6.70%	720,000	720,000	24,120
			12/01/92	6.70%	755,000		50,585
			12/01/93	6.70%	805,000		53,935
			12/01/94	6.70%	850,000		56,950
			12/01/95	6.70%	900,000		60,300
			12/01/96	6.70%	955,000		63,985
			12/01/97	6.70%	1,920,000		128,640
			12/01/98	6.70%	2,035,000		136,345
					8,940,000	720,000	574,860
Series F	\$9,000,000	04/01/83	04/01/92	8.25%	345,000	345,000	28,463
			04/01/93	8.50%	375,000		31,875
			04/01/94	8.75%	410,000		35,875
			04/01/95	9.00%	450,000		40,500
			04/01/96	9.10%	495,000		45,045
			04/01/97	9.20%	540,000		49,680
			04/01/98	9.30%	595,000		55,335
			04/01/99	9.30%	650,000		60,450
			04/01/00	9.40%	710,000		66,740
			04/01/01	9.40%	780,000		73,320
			04/01/02	9.50%	850,000		80,750
			04/01/03	9.50%	935,000		88,825

WATERFRONT RENEWAL BOND SINKING FUND (303) – continued

Tax Increment

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series G	\$10,000,000	12/01/85	12/01/91	7.30%	475,000	475,000	17,338
			12/01/92	7.60%	500,000		38,000
			12/01/93	7.80%	550,000		42,900
			12/01/94	8.00%	600,000		48,000
			12/01/95	8.20%	650,000		53,300
			12/01/96	8.40%	725,000		60,900
			12/01/97	8.50%	775,000		65,875
			12/01/98	8.60%	850,000		73,100
			12/01/99	8.70%	925,000		80,475
			12/01/00	8.80%	1,025,000		90,200
			12/01/01	8.90%	1,125,000		100,125
Series H	\$13,100,000	12/01/87	12/01/91	6.25%	355,000	355,000	11,094
			12/01/92	6.50%	380,000		24,700
			12/01/93	6.75%	410,000		27,675
			12/01/94	7.00%	440,000		30,800
			12/01/95	7.25%	475,000		34,438
			12/01/96	7.40%	515,000		38,110
			12/01/97	7.50%	555,000		41,625
			12/01/98	7.60%	600,000		45,600
			12/01/99	7.70%	650,000		50,050
			12/01/00	7.80%	710,000		55,380
			12/01/01	7.90%	770,000		60,830
			12/01/02	8.25%	840,000		69,300
			12/01/03	8.25%	910,000		75,075
			12/01/04	8.25%	995,000		82,088
			12/01/05	8.25%	1,085,000		89,512
12/01/06	8.25%	1,180,000	97,350				
12/01/07	8.25%	1,290,000	106,425				
				12,160,000	355,000	940,052	

WATERFRONT RENEWAL BOND SINKING FUND (303) – continued

Tax Increment

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series I	\$2,650,000	12/01/87	12/01/91	6.25%	70,000	70,000	2,188
			12/01/92	6.50%	75,000		4,875
			12/01/93	6.75%	85,000		5,738
			12/01/94	7.00%	90,000		6,300
			12/01/95	7.25%	95,000		6,888
			12/01/96	7.40%	105,000		7,770
			12/01/97	7.50%	110,000		8,250
			12/01/98	7.60%	120,000		9,120
			12/01/99	7.70%	130,000		10,010
			12/01/00	7.80%	145,000		11,310
			12/01/01	7.90%	155,000		12,245
			12/01/02	8.25%	170,000		14,025
			12/01/03	8.25%	185,000		15,263
			12/01/04	8.25%	200,000		16,500
			12/01/05	8.25%	220,000		18,150
			12/01/06	8.25%	240,000		19,800
			12/01/07	8.25%	260,000		21,450
					2,455,000	70,000	189,882
Series J	\$13,196,453	11/01/88	11/01/91	6.20%	800,000	800,000	24,800
			11/01/92	6.30%	850,000		53,550
			11/01/93	6.40%	905,000		57,920
			11/01/94	6.50%	960,000		62,400
			11/01/95	6.60%	1,025,000		67,650
			11/01/96	6.70%	1,095,000		73,365
			11/01/97	6.80%	1,165,000		79,220
			11/01/98	6.90%	633,556		0
			11/01/99	6.95%	588,873		0
			11/01/00	7.00%	546,816		0
			11/01/01	7.05%	507,275		0
			11/01/02	7.10%	470,137		0
			11/01/03	7.15%	435,302		0
			11/01/04	7.20%	402,658		0
			11/01/05	7.25%	372,093		0
			11/01/06	7.25%	346,521		0
			11/01/07	7.25%	322,704		0
11/01/08	7.25%	300,518	0				
					11,726,453	800,000	418,905

WATERFRONT RENEWAL BOND SINKING FUND (303) – continued

Tax Increment

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series K	\$4,597,251	11/01/88	11/01/91	6.15%	365,000	365,000	11,224
			11/01/92	6.25%	390,000		24,375
			11/01/93	6.35%	410,000		26,035
			11/01/94	6.45%	294,576		0
			11/01/95	6.55%	274,598		0
			11/01/96	6.65%	255,484		0
			11/01/97	6.75%	237,240		0
			11/01/98	6.85%	219,872		0
			11/01/99	6.95%	203,386		0
			11/01/00	7.05%	187,772		0
			11/01/01	7.10%	174,111		0
			11/01/02	7.10%	162,376		0
			11/01/03	7.20%	149,262		0
			11/01/04	7.20%	139,071		0
			11/01/05	7.20%	129,572		0
			11/01/06	7.25%	119,682		0
			11/01/07	7.25%	111,456		0
			11/01/08	7.25%	103,793		0
					<u>3,927,251</u>	<u>365,000</u>	<u>61,634</u>
<u>Proposed Debt</u>							
Series 1991 A	\$7,117,888	06/20/91	06/30/92	11.00%	<u>7,117,888</u>	<u>7,117,888</u>	<u>414,269</u>
Series 1991 B	\$11,557,000	07/01/91	07/01/91	0.00%	<u>11,557,000</u>	<u>11,557,000</u>	<u>0</u>
Series 1991 C	\$20,000,000	12/01/91	06/01/92	7.70%	<u>20,000,000</u>	<u>0</u>	<u>995,890</u>
TOTAL Waterfront Renewal Bond Sinking Fund					<u>\$97,613,592</u>	<u>\$22,424,888</u>	<u>\$5,183,002</u>

NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL REDEMPTION FUND (304)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund pays principal and interest on tax increment bonds issued to finance public improvements required for the siting of the Wacker Siltronic plant. These term bonds will mature in 2010. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series 1978	\$14,000,000	08/01/78	08/01/10	8.00%	14,000,000	14,350,000	600,000
<u>Proposed Debt</u>							
Series 1991	\$1,182,000	07/01/91	07/01/91	0.00%	1,182,000	1,182,000	0
TOTAL Northwest Front Avenue Industrial Renewal Debt Service Fund					\$15,182,000	\$15,532,000	\$600,000

ST. JOHNS RIVERFRONT BOND REDEMPTION FUND (305)

Tax Increment

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the St. Johns Riverfront Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
<u>Proposed Debt</u>							
Series 1991 A	\$45,405	06/21/91	06/21/92	11.00%	45,405	45,405	2,384
Series 1991 B	\$59,000	07/01/91	07/01/91	0.00%	59,000	59,000	0
TOTAL St. Johns Riverfront Bond Redemption Fund					\$104,405	\$104,405	\$2,384

OREGON CONVENTION CENTER RENEWAL DEBT SERVICE FUND (312)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Oregon Convention Center Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
<u>Proposed Debt</u>							
Series 1991	\$1,097,672	06/20/91	06/30/92	11.00%	\$1,097,672	\$1,097,672	\$57,632

SOUTH PARK DEBT SERVICE FUND (306)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements and housing in the South Park Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series A	\$5,600,000	12/01/85	12/01/91	7.60%	170,000	170,000	6,460
			12/01/92	7.80%	185,000		14,430
			12/01/93	8.00%	200,000		16,000
			12/01/94	8.20%	215,000		17,630
			12/01/95	8.30%	235,000		19,505
			12/01/96	8.40%	255,000		21,420
			12/01/97	8.50%	275,000		23,375
			12/01/98	8.60%	300,000		25,800
			12/01/99	8.70%	330,000		28,710
			12/01/00	8.80%	360,000		31,680
			12/01/01	8.90%	390,000		34,710
			12/01/02	9.00%	430,000		38,700
			12/01/03	9.00%	470,000		42,300
			12/01/04	9.00%	515,000		46,350
12/01/05	9.00%	565,000	50,850				
					4,895,000	170,000	417,920
Series B	\$5,600,000	12/01/85	12/01/91	7.60%	170,000	170,000	6,460
			12/01/92	7.80%	185,000		14,430
			12/01/93	8.00%	200,000		16,000
			12/01/94	8.20%	215,000		17,630
			12/01/95	8.30%	235,000		19,505
			12/01/96	8.40%	255,000		21,420
			12/01/97	8.50%	275,000		23,375
			12/01/98	8.60%	300,000		25,800
			12/01/99	8.70%	330,000		28,710
			12/01/00	8.80%	360,000		31,680
			12/01/01	8.90%	390,000		34,710
			12/01/02	9.00%	430,000		38,700
			12/01/03	9.00%	470,000		42,300
			12/01/04	9.00%	515,000		46,350
12/01/05	9.00%	565,000	50,850				
					4,895,000	170,000	417,920
Proposed Debt							
Series 1991 A	\$4,418,971	06/20/91	06/30/92	11.00%	4,418,971	4,418,971	257,189
Series 1991 B	\$4,300,000	07/01/91	07/01/91	0.00%	4,300,000	4,300,000	0
TOTAL South Park Debt Service Fund					\$18,508,971	\$9,058,971	\$1,093,029

AIRPORT WAY RENEWAL DEBT SERVICE FUND (307)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Airport Way Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Series 1990A	\$10,325,000	10/15/90	06/01/92	6.10%	220,000	220,000	13,420
			06/01/93	6.25%	235,000		14,688
			06/01/94	6.35%	250,000		15,875
			06/01/95	6.45%	265,000		17,093
			06/01/95	7.00%	70,000		4,900
			06/01/96	6.55%	285,000		18,668
			06/01/96	7.00%	80,000		5,600
			06/01/97	6.65%	300,000		19,950
			06/01/97	7.00%	85,000		5,950
			06/01/98	6.75%	325,000		21,938
			06/01/98	7.00%	90,000		6,300
			06/01/99	6.80%	345,000		23,460
			06/01/99	7.00%	95,000		6,650
			06/01/00	6.85%	370,000		25,345
			06/01/00	7.00%	100,000		7,000
			06/01/01	6.95%	395,000		27,453
			06/01/01	7.40%	110,000		8,140
			06/01/02	7.00%	420,000		29,400
			06/01/02	7.40%	115,000		8,510
			06/01/03	7.05%	450,000		31,725
			06/01/03	7.40%	125,000		9,250
			06/01/04	7.30%	480,000		35,040
			06/01/04	7.40%	135,000		9,990
			06/01/05	7.30%	515,000		37,595
			06/01/05	7.40%	145,000		10,730
			06/01/06	7.30%	555,000		40,515
			06/01/06	7.40%	155,000		11,470
			06/01/07	7.30%	595,000		43,435
			06/01/07	7.40%	165,000		12,210
			06/01/08	7.30%	640,000		46,720
06/01/08	7.40%	180,000	13,320				
06/01/09	7.30%	685,000	50,005				
06/01/09	7.40%	195,000	14,430				
06/01/10	7.30%	735,000	53,655				
06/01/10	7.40%	205,000	15,170				
						10,115,000	715,598

AIRPORT WAY RENEWAL DEBT SERVICE FUND (307) – continued

Tax Increment

DEBT REDEMPTION SCHEDULE

<i>Bond Title</i>	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payment Due</i>	<i>Interest Rate</i>	<i>Principal Outstanding</i>	<i>Maturity FY 91-92</i>	<i>Interest FY 91-92</i>
Series 1990B	\$11,650,000	10/15/90	06/01/92	6.25%	200,000	200,000	12,500
			06/01/93	6.40%	210,000		13,440
			06/01/94	6.50%	225,000		14,625
			06/01/95	6.60%	240,000		15,840
			06/01/95	7.20%	140,000		10,080
			06/01/96	6.70%	255,000		17,085
			06/01/96	7.20%	155,000		11,160
			06/01/97	6.80%	275,000		18,700
			06/01/97	7.20%	165,000		11,880
			06/01/98	6.90%	290,000		20,010
			06/01/98	7.20%	175,000		12,600
			06/01/99	7.00%	310,000		21,700
			06/01/99	7.20%	190,000		13,680
			06/01/00	7.05%	335,000		23,618
			06/01/00	7.20%	200,000		14,400
			06/01/01	7.10%	355,000		25,205
			06/01/01	7.60%	215,000		16,340
			06/01/02	7.20%	385,000		27,720
			06/01/02	7.60%	235,000		17,860
			06/01/03	7.25%	410,000		29,725
			06/01/03	7.60%	250,000		19,000
			06/01/04	7.50%	440,000		33,000
			06/01/04	7.60%	270,000		20,520
			06/01/05	7.50%	475,000		35,625
			06/01/05	7.60%	290,000		22,040
			06/01/06	7.50%	510,000		38,250
			06/01/06	7.60%	310,000		23,560
			06/01/07	7.50%	545,000		40,875
			06/01/07	7.60%	335,000		25,460
			06/01/08	7.50%	590,000		44,250
			06/01/08	7.60%	360,000		27,360
			06/01/09	7.50%	630,000		47,250
			06/01/09	7.60%	390,000		29,640
			06/01/10	7.50%	680,000		51,000
			06/01/10	7.60%	420,000		31,920
					<u>11,460,000</u>	<u>200,000</u>	<u>837,918</u>
TOTAL Airport Way Renewal Debt Service Fund					<u>\$21,575,000</u>	<u>\$420,000</u>	<u>\$1,553,515</u>

CENTRAL EASTSIDE INDUSTRIAL RENEWAL DEBT SERVICE FUND (310)

Tax Increment

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Central Eastside Industrial Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payment Due</i>	<i>Interest Rate</i>	<i>Principal Outstanding</i>	<i>Maturity FY 91-92</i>	<i>Interest FY 91-92</i>
<u>Proposed Debt</u>							
Series 1991 A	\$1,783,397	06/20/91	06/30/92	11.00%	1,783,397	1,783,397	93,634
Series 1991 B	\$590,000	07/01/91	07/01/91	0.00%	590,000	590,000	0
TOTAL Central Eastside Industrial Renewal Debt Service Fund					<u>\$2,373,397</u>	<u>\$2,373,397</u>	<u>\$93,634</u>

COMMUNICATIONS OPERATING FUND (707)

Lease Purchase Certificates of Participation

DEBT REDEMPTION SCHEDULE

In 1982 the City issued Certificates of Participation to finance acquisition of telephone exchange equipment. In 1988 these Certificates were refunded to take advantage of lower interest rates. In addition, a portion of the refunding proceeds were used to acquire software for a new Integrated Business Information System.

<i>Lease Title</i>	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payment Due</i>	<i>Interest Rate</i>	<i>Principal Outstanding</i>	<i>Maturity FY 91-92</i>	<i>Interest FY 91-92</i>
Certificates of Participation	\$1,130,000	09/01/88	09/01/91	6.05%	225,000	225,000	13,613
			09/01/92	6.25%	235,000		14,688
			09/01/93	6.45%	250,000		16,125
TOTAL Communications Operating Fund					\$710,000	\$225,000	\$44,425

PIR BOND REDEMPTION FUND (156)

Lease Purchase Certificates of Participation

This fund pays principal and interest on certificates issued to finance improvements at the Portland International Raceway. The debt service is paid from fees and charges at the raceway. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

<i>Bond Title</i>	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payment Due</i>	<i>Interest Rate</i>	<i>Principal Outstanding</i>	<i>Maturity FY 91-92</i>	<i>Interest FY 91-92</i>
PIR Improvements	\$865,000	03/01/84	03/01/92	9.00%	100,000	100,000	9,000
			03/01/93	9.10%	110,000		10,010
			03/01/94	9.25%	120,000		11,100
TOTAL PIR Bond Redemption Fund					\$330,000	\$100,000	\$30,110

PORTLAND BUILDING FUND (704)**Lease Purchase Certificates of Participation****DEBT REDEMPTION SCHEDULE**

In 1980 the City issued Leasehold Mortgage Bonds to construct the Portland Building. This issue was refunded with Certificates of Participation in 1989 to take advantage of lower interest rates. The projected savings are estimated to be \$4.7 million over the life of the issue. Debt service is paid from tenant rents. Major tenants are City bureaus and offices, Multnomah County, and ground floor retail businesses.

Lease Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Refunding COPs	\$28,405,000	10/01/89	04/01/92	6.70%	880,000	880,000	58,960
			04/01/93	6.70%	940,000		62,980
			04/01/94	6.70%	1,000,000		67,000
			04/01/95	6.70%	1,065,000		71,355
			04/01/96	6.70%	1,140,000		76,380
			04/01/97	6.80%	1,215,000		82,620
			04/01/98	6.90%	1,300,000		89,700
			04/01/99	6.95%	1,390,000		96,605
			04/01/01	7.00%	3,075,000		215,250
			04/01/05	7.20%	7,570,000		545,040
			04/01/08	7.25%	7,230,000		524,175
TOTAL Portland Building Fund					\$26,805,000	\$880,000	\$1,890,065

JUSTICE CENTER FUND (710)**Lease Purchase Certificates of Participation**

In 1982 the City and Multnomah County jointly sold Certificates of Participation to construct the Justice Center Complex. Debt service is paid by rents from the City and Multnomah County for the space they occupy in the building. In 1988 these Certificates were refunded to take advantage of lower interest rates. The projected savings are estimated to be \$900,000 over the life of the issue.

Lease Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 91-92	Interest FY 91-92
Refunding COPs	\$14,225,000	07/15/88	07/15/91	5.70%	985,000	985,000	28,073
			07/15/92	5.90%	1,040,000		61,360
			07/15/93	6.10%	1,100,000		67,100
			07/15/94	6.30%	1,165,000		73,395
			07/15/95	6.40%	1,240,000		79,360
			07/15/96	6.60%	1,320,000		87,120
			07/15/97	6.80%	1,405,000		95,540
			07/15/98	7.00%	753,450		0
			07/15/99	7.10%	697,387		0
			07/15/00	7.20%	642,876		0
			07/15/01	7.30%	589,530		0
			07/15/04	7.40%	1,516,757		0
			TOTAL Justice Center Fund				

MASTER LEASE FUND (702)

Lease Purchase Certificates of Participation/Limited Tax Notes

DEBT REDEMPTION SCHEDULE

Beginning FY 91-92 the Facilities Acquisition Fund has been combined with the Equipment Acquisition Fund and renamed the Master Lease Fund. This fund pays debt service on Certificates of Participation and Limited Tax General Obligation Notes issued to finance purchases of City equipment and facilities. Prior to FY 91-92 all Resources were transfers for payment of debt service. Beginning with FY 91-92 Resources also include proceeds of debt transactions, which are in turn transferred to other funds for equipment purchases.

Lease Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal	Interest	Budget Amount
Master Lease #2	\$2,680,000	10/01/84	1991-92	8.40%	180,000	63,930	243,930
			1992-93	8.60%	195,000	47,985	242,985
			1993-94	8.80%	215,000	30,140	245,140
			1994-95	8.80%	235,000	10,340	245,340
					<u>825,000</u>	<u>152,395</u>	<u>977,395</u>
Master Lease #4	\$1,335,000	01/01/87	1991-92	5.00%	140,000	3,500	143,500
Master Lease #5	\$1,870,000	06/01/90	1991-92	5.80%	735,000	68,575	803,575
			1992-93	6.00%	75,000	25,945	100,945
			1993-94	6.10%	80,000	21,445	101,445
			1994-95	6.20%	85,000	16,565	101,565
			1995-96	6.25%	90,000	11,295	101,295
			1996-97	6.30%	90,000	5,670	95,670
				<u>1,155,000</u>	<u>149,495</u>	<u>1,304,495</u>	
Master Lease #6-FY 1990-91							
Fire Apparatus	\$616,536						
Computer Equipment	926,821						
Transportation Computers	44,421						
Parks Computers	67,899						
Telephone Equipment	647,890						
Fleet Services	514,548						
Autoport Structural Repair	227,942						
	<u>\$3,046,057</u>	1990-91	1991-92	6.50%	885,671	251,965	1,137,636
			1992-93	7.00%	944,999	194,396	1,139,395
			1993-94	7.50%	930,000	128,247	1,058,247
			1994-95	7.50%	614,970	58,497	673,467
			1995-96	7.50%	164,984	12,374	177,358
					<u>3,540,624</u>	<u>645,479</u>	<u>4,186,103</u>
Master Lease #6-2 - Estimate							
Fire Apparatus	\$605,000						
Computer Equipment	20,000						
Transportation Computers	246,700						
	<u>\$871,700</u>	1991-92	1991-92	6.50%	202,000	62,308	264,308
			1992-93	7.00%	210,000	49,178	259,178
			1993-94	7.50%	218,100	34,478	252,578
			1994-95	7.50%	120,000	18,120	138,120
			1995-96	7.50%	121,600	9,120	130,720
					<u>871,700</u>	<u>173,204</u>	<u>1,044,904</u>
Total 1991-92					<u>\$2,142,671</u>	<u>\$450,278</u>	<u>\$2,592,949</u>

AIRPORT WAY DEBT SERVICE FUND (307)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$348,343	\$1,062,400	\$1,731,368	\$2,521,800	\$2,521,800
<i>Prior Year's Taxes</i>	6,477	11,376	192,374	280,200	280,200
	354,820	1,073,776	1,923,742	2,802,000	2,802,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	26,278	90,344	166,537	236,000	236,166
<i>Beginning Fund Balance</i>	102,609	483,707	1,598,000	2,209,000	2,209,000
TOTAL RESOURCES	\$483,707	\$1,647,827	\$3,688,279	\$5,247,000	\$5,247,166
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$678,750	\$1,553,515	\$1,553,515
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	420,000	420,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>	0	0	0	771,485	976,133
<i>Reserve for Future Years</i>	483,707	1,647,827	3,009,529	2,502,000	2,297,518
	483,707	1,647,827	3,009,529	3,273,485	3,273,651
TOTAL REQUIREMENTS	\$483,707	\$1,647,827	\$3,688,279	\$5,247,000	\$5,247,166
<u>EXPENDITURES – AU 286</u>					
<i>External Materials and Services</i>					
5450 Interest	\$0	\$0	\$678,750	\$1,553,515	\$1,553,515
<i>Other Requirements</i>					
5780 Bonded Debt Retirement	0	0	0	420,000	420,000
TOTAL APPROPRIATION	\$0	\$0	\$678,750	\$1,973,515	\$1,973,515

This fund was created during FY 1987-88 to support the newly formed Columbia South Shore Urban Renewal Area, which has since been renamed the Airport Way Urban Renewal Area. Bonds in the amount of \$21,975,000 were issued during FY 1990-91. Debt Service is paid from taxes on the increase in assessed value of the district since its formation.

BANCROFT BOND INTEREST AND SINKING FUND (311)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
<i>LID Payments</i>	\$718,418	\$1,277,959	\$992,200	\$1,400,000	\$1,400,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	81,523	69,593	150,000	225,000	225,000
<i>Interest-Other</i>	482,439	693,484	1,038,300	1,630,000	1,630,000
	563,962	763,077	1,188,300	1,855,000	1,855,000
<i>Beginning Fund Balance</i>	414,518	772,044	243,570	426,000	426,000
TOTAL RESOURCES	\$1,696,898	\$2,813,080	\$2,424,070	\$3,681,000	\$3,681,000
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$382,461	\$667,880	\$1,135,967	\$1,653,079	\$1,653,079
<i>Other Requirements</i>					
<i>Debt Retirement</i>	542,393	1,216,324	1,085,000	1,440,000	1,440,000
<i>Unappropriated Ending Balance</i>					
<i>Reserved for Future Years</i>	772,044	928,876	203,103	587,921	587,921
TOTAL REQUIREMENTS	\$1,696,898	\$2,813,080	\$2,424,070	\$3,681,000	\$3,681,000
<u>EXPENDITURES - AU 752</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$382,461	\$667,880	\$1,135,967	\$1,653,079	\$1,653,079
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	542,393	1,216,324	1,085,000	1,440,000	1,440,000
TOTAL APPROPRIATION	\$924,854	\$1,884,204	\$2,220,967	\$3,093,079	\$3,093,079

This fund pays principal and interest on bonds issued since 1986 to finance local improvements requested by property owners. Debt service is paid for by property tax assessments against properties which benefit from the improvements.

BONDED DEBT INTEREST AND SINKING FUND (302)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$3,340,649	\$3,454,396	\$3,316,378	\$3,291,973	\$3,291,973
<i>Prior Year's Taxes</i>	266,635	222,178	249,620	240,734	240,734
	<u>3,607,284</u>	<u>3,676,574</u>	<u>3,565,998</u>	<u>3,532,707</u>	<u>3,532,707</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	34,929	35,401	25,000	38,184	38,184
<i>Interest-Other</i>	1,728	4,093	0	0	0
	<u>36,657</u>	<u>39,494</u>	<u>25,000</u>	<u>38,184</u>	<u>38,184</u>
<i>Beginning Fund Balance</i>	352,317	364,460	300,000	545,489	545,489
TOTAL RESOURCES	\$3,996,258	\$4,080,528	\$3,890,998	\$4,116,380	\$4,116,380
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,351,798	\$1,256,048	\$1,150,998	\$1,035,891	\$1,035,891
<i>Other Requirements</i>					
<i>Debt Retirement</i>	2,280,000	2,360,000	2,440,000	2,535,000	2,535,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	364,460	464,480	300,000	545,489	545,489
TOTAL REQUIREMENTS	\$3,996,258	\$4,080,528	\$3,890,998	\$4,116,380	\$4,116,380
<u>EXPENDITURES - AU 280</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$1,351,798	\$1,256,048	\$1,150,998	\$1,035,891	\$1,035,891
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	2,280,000	2,360,000	2,440,000	2,535,000	2,535,000
TOTAL APPROPRIATION	\$3,631,798	\$3,616,048	\$3,590,998	\$3,570,891	\$3,570,891

In 1982 the City issued General Obligation Bonds for renovation of Civic Stadium and for construction of the Performing Arts Center. These two issues were refunded by one issue in 1986 to take advantage of lower interest rates. The projected savings over the life of the issue is approximately \$2.6 million.

CENTRAL EASTSIDE INDUSTRIAL DISTRICT DEBT FUND (310)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$89,943	\$110,052	\$742,140	\$1,604,700	\$1,604,700
<i>Prior Year's Taxes</i>	7,026	5,962	82,460	178,300	178,300
	<u>96,969</u>	<u>116,014</u>	<u>824,600</u>	<u>1,783,000</u>	<u>1,783,000</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	23,834	35,025	65,798	194,000	194,179
<i>Beginning Fund Balance</i>	216,362	337,165	465,000	1,696,000	1,696,000
TOTAL RESOURCES	<u>\$337,165</u>	<u>\$488,204</u>	<u>\$1,355,398</u>	<u>\$3,673,000</u>	<u>\$3,673,179</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$0	\$98,065	\$93,634
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	2,274,935	2,373,397
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	337,165	488,204	1,355,398	1,300,000	1,206,148
TOTAL REQUIREMENTS	<u>\$337,165</u>	<u>\$488,204</u>	<u>\$1,355,398</u>	<u>\$3,673,000</u>	<u>\$3,673,179</u>
<u>EXPENDITURES - AU 285</u>					
<i>External Materials and Services</i>					
5450 Interest	\$0	\$0	\$0	\$98,065	\$93,634
<i>Other Requirements</i>					
5780 Bonded Debt Requirement	0	0	0	2,274,935	2,373,397
TOTAL APPROPRIATION	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,373,000</u>	<u>\$2,467,031</u>

This fund was created during FY 1987-88 to support the newly formed Central Eastside Industrial Urban Renewal Area. Bonded debt is planned for Fiscal Year 1991-92. The District is indebted to the Portland Development Commission Urban Redevelopment Fund in the amount of \$864,000. The fund is currently collecting the tax increment from the area, which will eventually be used to pay debt service.

CONVENTION CENTER AREA DEBT SERVICE FUND (312)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$0	\$0	\$1,761,601	\$988,200	\$988,200
<i>Prior Year's Taxes</i>	0	0	195,733	109,800	109,800
	0	0	1,957,334	1,098,000	1,098,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	0	0	58,025	41,000	57,304
<i>Beginning Fund Balance</i>	0	0	0	0	0
TOTAL RESOURCES	\$0	\$0	\$2,015,359	\$1,139,000	\$1,155,304
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$410,000	\$60,390	\$57,632
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	1,037,610	1,097,672
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	0	0	1,605,359	41,000	0
TOTAL REQUIREMENTS	\$0	\$0	\$2,015,359	\$1,139,000	\$1,155,304
<u>EXPENDITURES - AU 287</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$0	\$0	\$410,000	\$60,390	\$57,632
<i>Other Requirements</i>					
<i>5780 Bonded Debt Requirement</i>	0	0	0	1,037,610	1,097,672
TOTAL APPROPRIATION	\$0	\$0	\$410,000	\$1,098,000	\$1,155,304

This fund will support the newly formed Convention Center Urban Renewal Area. The District is indebted to the Portland Development Commission Urban Redevelopment Fund in the amount of \$938,000. The fund is currently collecting the tax increment from the area, which will be used to pay debt service.

DOWNTOWN PARKING BOND REDEMPTION FUND (360)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$4,000	\$6,364	\$5,678	\$4,425	\$6,918
<i>Interest-Other</i>	0	166	0	0	0
	4,000	6,530	5,678	4,425	6,918
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	44,434	44,434	42,000	26,000	26,000
<i>Beginning Fund Balance</i>	74,904	77,019	78,975	75,082	75,082
TOTAL RESOURCES	\$123,338	\$127,983	\$126,653	\$105,507	\$108,000
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$8,750	\$8,750	\$6,750	\$4,500	\$5,625
<i>Other Requirements</i>					
<i>Debt Retirement</i>	40,000	40,000	45,000	50,000	50,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>	48,713	52,250	48,713	52,250	52,375
<i>Reserve for Future Years</i>	25,875	26,983	26,190	(1,243)	0
	74,588	79,233	74,903	51,007	52,375
TOTAL REQUIREMENTS	\$123,338	\$127,983	\$126,653	\$105,507	\$108,000
<u>EXPENDITURES - AU 722</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$8,750	\$8,750	\$6,750	\$4,500	\$4,500
<i>Accrued Interest</i>	0	0	0	0	1,125
	8,750	8,750	6,750	4,500	5,625
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	40,000	40,000	45,000	50,000	50,000
TOTAL APPROPRIATION	\$48,750	\$48,750	\$51,750	\$54,500	\$55,625

This fund pays principal and interest on bonds issued to construct the O'Bryant Square parking garage. The debt service is paid from fees charged for parking.

GOLF REVENUE BOND REDEMPTION FUND (353)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$11,168	\$11,902	\$10,914	\$52,682	\$27,027
<i>Transfers from Other Funds--Cash</i>					
<i>Golf Operating</i>	102,089	108,562	978,867	695,918	386,094
<i>Beginning Fund Balance</i>	153,159	159,409	155,919	752,595	0
TOTAL RESOURCES	\$266,416	\$279,873	\$1,145,700	\$1,501,195	\$413,121
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>					
	\$42,007	\$38,534	\$323,100	\$277,938	\$156,594
<i>Other Requirements</i>					
<i>Debt Retirement</i>	65,000	70,000	75,000	75,000	\$0
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>					
	109,895	109,895	747,600	512,395	229,500
<i>Reserve for Future Years</i>					
	49,514	61,444	0	635,862	27,027
	159,409	171,339	747,600	1,148,257	256,527
TOTAL REQUIREMENTS	\$266,416	\$279,873	\$1,145,700	\$1,501,195	\$413,121
<u>EXPENDITURES - AU 619</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>					
	\$42,000	\$38,425	\$322,100	\$276,938	\$134,588
<i>Accrued Interest</i>					
	0	0	0	0	21,006
<i>Paying Agent Fees</i>					
	0	0	0	0	1,000
<i>5490 Miscellaneous</i>					
	7	109	1,000	1,000	0
	42,007	38,534	323,100	277,938	156,594
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>					
	65,000	70,000	75,000	75,000	0
TOTAL APPROPRIATION	\$107,007	\$108,534	\$398,100	\$352,938	\$156,594

This fund pays principal and interest on bonds issued to make improvements at City-owned golf courses. Debt service on these bonds is paid by golf user fees.

HYDROPOWER BOND REDEMPTION FUND (354)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$504,861	\$492,326	\$465,356	\$624,400	\$624,400
<i>Interest-Other</i>	442,483	317,386	623,227	36,700	36,700
<i>Power Sales</i>	4,319,645	3,793,248	3,737,977	3,417,600	3,417,600
	<u>5,266,989</u>	<u>4,602,960</u>	<u>4,826,560</u>	<u>4,078,700</u>	<u>4,078,700</u>
<i>Transfers From Other Funds</i>					
<i>Hydro Renewal & Replacement</i>	0	71,116	375,000	360,000	360,000
<i>Beginning Fund Balance</i>	11,939,714	12,521,048	12,715,033	6,536,500	6,536,500
TOTAL RESOURCES	\$17,206,703	\$17,195,124	\$17,916,593	\$10,975,200	\$10,975,200
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$4,035,655	\$3,985,255	\$3,930,259	\$3,320,966	\$4,143,643
<i>Other Requirements</i>					
<i>Debt Retirement</i>	650,000	720,000	7,570,000	815,000	815,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>	4,751,200	4,200,701	0	4,200,701	4,200,701
<i>Reserve for Future Years</i>	7,769,848	8,289,168	6,416,334	2,638,534	1,815,856
	<u>12,521,048</u>	<u>12,489,869</u>	<u>6,416,334</u>	<u>6,839,235</u>	<u>6,016,557</u>
TOTAL REQUIREMENTS	\$17,206,703	\$17,195,124	\$17,916,593	\$10,975,200	\$10,975,200
<u>EXPENDITURES - AU 647</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$4,035,655	\$3,985,255	\$3,930,259	\$3,320,966	\$3,320,966
<i>Accrued Interest</i>	0	0	0	0	822,677
	<u>4,035,655</u>	<u>3,985,255</u>	<u>3,930,259</u>	<u>3,320,966</u>	<u>4,143,643</u>
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	650,000	720,000	7,570,000	815,000	815,000
TOTAL APPROPRIATION	\$4,685,655	\$4,705,255	\$11,500,259	\$4,135,966	\$4,958,643

This fund pays principal and interest on bonds issued to finance construction of hydroelectric generating facilities at Bull Run. The debt service is paid from the proceeds of sales of electricity to Portland General Electric.

IMPROVEMENT BOND INTEREST AND SINKING FUND (308)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
<i>LID Payments</i>	\$1,506,928	\$1,181,582	\$735,506	\$860,000	\$860,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	712,760	762,412	354,646	475,000	475,000
<i>Interest-Other</i>	748,946	597,840	396,040	415,300	415,300
	1,461,706	1,360,252	750,686	890,300	890,300
<i>Beginning Fund Balance</i>	8,464,480	8,944,394	8,340,745	9,970,600	9,970,600
TOTAL RESOURCES	\$11,433,114	\$11,486,228	\$9,826,937	\$11,720,900	\$11,720,900
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,343,720	\$1,251,180	\$1,163,427	\$1,077,693	\$1,077,693
<i>Other Requirements</i>					
<i>Debt Retirement</i>	1,145,000	1,070,000	980,000	980,000	980,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	8,944,394	9,165,048	7,683,510	9,663,207	9,663,207
TOTAL REQUIREMENTS	\$11,433,114	\$11,486,228	\$9,826,937	\$11,720,900	\$11,720,900
<u>EXPENDITURES – AU 749</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$1,343,720	\$1,251,180	\$1,163,427	\$1,077,693	\$1,077,693
<i>Other Requirements</i>					
<i>5780 Bond Debt Retirement</i>	1,145,000	1,070,000	980,000	980,000	980,000
TOTAL APPROPRIATION	\$2,488,720	\$2,321,180	\$2,143,427	\$2,057,693	\$2,057,693

This fund pays principal and interest on bonds issued prior to passage of the Tax Reform Act of 1986 to finance local improvements requested by property owners. Debt service is paid for by property tax assessments against properties which benefit from the improvements.

MORRISON PARK EAST BOND REDEMPTION FUND (358)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$45,516	\$47,633	\$42,470	\$38,200	\$38,200
<i>Interest-Other</i>	107	0	0	0	0
	45,623	47,633	42,470	38,200	38,200
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	383,800	366,850	326,000	363,000	363,000
<i>Beginning Fund Balance</i>	614,340	640,133	654,327	621,600	621,600
TOTAL RESOURCES	\$1,043,763	\$1,054,616	\$1,022,797	\$1,022,800	\$1,022,800

REQUIREMENTS

<i>Expenditures</i>					
<i>External Materials & Services</i>	\$238,630	\$230,170	\$221,246	\$211,715	\$280,640
<i>Other Requirements</i>					
<i>Debt Retirement</i>	165,000	170,000	180,000	190,000	190,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>	395,911	395,911	395,911	298,337	298,337
<i>Reserve for Future Years</i>	244,222	258,535	225,640	322,748	253,823
	640,133	654,446	621,551	621,085	552,160
TOTAL REQUIREMENTS	\$1,043,763	\$1,054,616	\$1,022,797	\$1,022,800	\$1,022,800

EXPENDITURES - AU 724

<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$238,630	\$230,170	\$221,246	\$211,715	\$211,715
<i>Interest Accrued</i>	0	0	0	0	68,925
	238,630	230,170	221,246	211,715	280,640
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	165,000	170,000	180,000	190,000	190,000
TOTAL APPROPRIATION	\$403,630	\$400,170	\$401,246	\$401,715	\$470,640

This fund pays principal and interest on bonds issued to construct the Morrison Park East parking structure. Debt service is paid from fees charged for parking and for retail space rental.

MORRISON PARK WEST BOND REDEMPTION FUND (357)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$38,238	\$39,245	\$34,709	\$31,600	\$31,600
<i>Interest-Other</i>	244	0	0	0	0
	<u>38,482</u>	<u>39,245</u>	<u>34,709</u>	<u>31,600</u>	<u>31,600</u>
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	312,336	302,280	287,000	308,000	308,000
<i>Beginning Fund Balance</i>	436,801	449,374	454,482	438,666	438,666
TOTAL RESOURCES	<u>\$787,619</u>	<u>\$790,899</u>	<u>\$776,191</u>	<u>\$778,266</u>	<u>\$778,266</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$198,245	\$190,905	\$183,028	\$174,465	\$188,633
<i>Other Requirements</i>					
<i>Bond Retirement</i>	140,000	145,000	155,000	165,000	165,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>	331,254	384,014	331,254	253,036	253,036
<i>Reserve for Future Years</i>	118,120	70,980	106,909	185,765	171,597
	<u>449,374</u>	<u>454,994</u>	<u>438,163</u>	<u>438,801</u>	<u>424,633</u>
TOTAL REQUIREMENTS	<u>\$787,619</u>	<u>\$790,899</u>	<u>\$776,191</u>	<u>\$778,266</u>	<u>\$778,266</u>
<u>EXPENDITURES - AU 723</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$198,245	\$190,905	\$183,028	\$174,465	\$174,465
<i>Accrued Interest</i>	0	0	0	0	14,168
	<u>198,245</u>	<u>190,905</u>	<u>183,028</u>	<u>174,465</u>	<u>188,633</u>
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	140,000	145,000	155,000	165,000	165,000
TOTAL APPROPRIATION	<u>\$338,245</u>	<u>\$335,905</u>	<u>\$338,028</u>	<u>\$339,465</u>	<u>\$353,633</u>

This fund pays principal and interest on bonds issued to construct the Morrison Park West parking structure. Debt service is paid from fees charged for parking and for retail space rental.

NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL FUND (304) FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$1,451,581	\$2,121,247	\$2,083,958	\$1,991,700	\$1,991,700
<i>Prior Year's Taxes</i>	131,870	101,478	231,551	221,300	221,300
	<u>1,583,451</u>	<u>2,222,725</u>	<u>2,315,509</u>	<u>2,213,000</u>	<u>2,213,000</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	771,364	907,291	901,332	178,000	178,000
<i>Interest-Other</i>	2,537	2,850	0	0	0
	<u>773,901</u>	<u>910,141</u>	<u>901,332</u>	<u>178,000</u>	<u>178,000</u>
<i>Beginning Fund Balance</i>	8,599,622	9,836,974	11,420,000	13,741,000	13,741,000
TOTAL RESOURCES	\$10,956,974	\$12,969,840	\$14,636,841	\$16,132,000	\$16,132,000
REQUIREMENTS					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,120,000	\$1,120,000	\$1,120,000	\$600,000	\$600,000
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	15,532,000	15,532,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	9,836,974	11,849,840	13,516,841	0	0
TOTAL REQUIREMENTS	\$10,956,974	\$12,969,840	\$14,636,841	\$16,132,000	\$16,132,000
EXPENDITURES - AU 282					
<i>External Materials & Services</i>					
<i>5450 Interest</i>	\$1,120,000	\$1,120,000	\$1,120,000	\$600,000	\$600,000
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	0	0	0	15,532,000	15,532,000
TOTAL APPROPRIATION	\$1,120,000	\$1,120,000	\$1,120,000	\$16,132,000	\$16,132,000

This Fund pays principal and interest on tax increment bonds issued to finance public improvements required for the siting of the Wacker Siltronic plant. A portion of the term bonds maturing in 2010 will be called during FY 91-92. Debt Service is paid from taxes on the increase in assessed value of the district since its formation.

OLD TOWN PARKING BOND REDEMPTION FUND (362)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$188	\$54,549	\$18,633	\$8,000	\$8,000
<i>Miscellaneous</i>	855,523	36	0	0	0
	855,711	54,585	18,633	8,000	8,000
<i>Transfers from Other Funds—Cash</i>					
<i>Parking Facilities</i>	(468)	69,166	160,000	683,200	683,200
<i>Beginning Fund Balance</i>	0	855,243	407,892	16,896	16,896
TOTAL RESOURCES	\$855,243	\$978,994	\$586,525	\$708,096	\$708,096
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$570,349	\$570,349	\$566,161	\$566,161
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	125,000	125,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	855,243	408,645	16,176	16,935	16,935
TOTAL REQUIREMENTS	\$855,243	\$978,994	\$586,525	\$708,096	\$708,096
<u>EXPENDITURES – AU 725</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$0	\$570,349	\$570,349	\$566,161	\$566,161
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	0	0	0	125,000	125,000
TOTAL APPROPRIATION	\$0	\$570,349	\$570,349	\$691,161	\$691,161

This fund pays principal and interest on bonds issued to construct the Old Town parking structure. Debt Service is paid from fees charged for parking and for retail space rental.

PIR BOND REDEMPTION FUND (361)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Rents & Reimbursements</i>	\$224,686	\$140,000	\$150,000	\$110,000	\$110,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	15,811	20,674	13,556	13,271	13,271
<i>Miscellaneous</i>	4,833	11,924	4,000	3,500	3,500
	20,644	32,598	17,556	16,771	16,771
<i>Beginning Fund Balance</i>	49,437	165,273	192,391	189,573	189,573
TOTAL RESOURCES	\$294,767	\$337,871	\$359,947	\$316,344	\$316,344
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>					
	\$49,494	\$46,893	\$39,823	\$31,510	\$38,547
<i>Other Requirements</i>					
<i>Debt Retirement</i>					
	80,000	85,000	95,000	100,000	100,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>					
	165,273	205,978	225,124	54,061	47,024
<i>Unexpendable Reserve</i>					
	0	0	0	130,773	130,773
	165,273	205,978	225,124	184,834	177,797
TOTAL REQUIREMENTS	\$294,767	\$337,871	\$359,947	\$316,344	\$316,344
<u>EXPENDITURES - AU 613</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>					
	\$47,560	\$46,893	\$38,423	\$30,110	\$30,110
<i>Accrued Interest</i>					
	0	0	0	0	7,037
<i>Paying Agent Fees</i>					
	0	0	0	0	1,400
<i>5490 Miscellaneous</i>					
	1,934	0	1,400	1,400	0
	49,494	46,893	39,823	31,510	38,547
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>					
	75,000	85,000	95,000	100,000	100,000
TOTAL APPROPRIATION	\$124,494	\$131,893	\$134,823	\$131,510	\$138,547

This fund pays principal and interest on certificates of participation issued to finance improvements at the Portland International Raceway. The debt service is paid from fees and charges at the Raceway.

ST. JOHNS RIVERFRONT BOND REDEMPTION FUND (305)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$3,271	\$18,416	\$17,414	\$33,300	\$33,300
<i>Prior Year's Taxes</i>	831	276	1,935	3,700	3,700
	<u>4,102</u>	<u>18,692</u>	<u>19,349</u>	<u>37,000</u>	<u>37,000</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	2,502	3,820	3,445	5,000	13,400
<i>Beginning Fund Balance</i>	25,855	32,459	36,258	54,000	54,000
TOTAL RESOURCES	<u>\$32,459</u>	<u>\$54,971</u>	<u>\$59,052</u>	<u>\$96,000</u>	<u>\$104,400</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$0	\$2,035	\$2,384
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	0	93,965	100,405
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	32,459	54,791	59,052	0	1,611
TOTAL REQUIREMENTS	<u>\$32,459</u>	<u>\$54,971</u>	<u>\$59,052</u>	<u>\$96,000</u>	<u>\$104,400</u>
<u>EXPENDITURES - AU 283</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$0	\$0	\$0	\$2,035	\$2,384
<i>Other Requirements</i>					
<i>5780 Bonded Debt Requirement</i>	0	0	0	93,965	100,405
TOTAL APPROPRIATION	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$96,000</u>	<u>\$102,789</u>

This fund supports the St. Johns Riverfront Development Project. Bonded debt is planned for Fiscal Year 1991-92. The fund collects the tax increment on the increase in assessed value of the district since its formation.

SEWER SYSTEM DEBT REDEMPTION FUND (351)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$7,675	\$15,326	\$175	\$30	\$30
<i>Transfers from Other Funds—Cash</i>					
<i>Sewer System Operating</i>	2,462,659	3,217,591	8,070,770	8,119,260	9,902,879
<i>Sewer System Debt Proceeds</i>	0	0	22,671,637	0	0
	2,462,659	3,217,591	30,742,407	8,119,260	9,902,879
<i>Beginning Fund Balance</i>	751,642	(949)	2,300	370	370
TOTAL RESOURCES	\$3,221,976	\$3,231,968	\$30,744,882	\$8,119,660	\$9,903,279
REQUIREMENTS					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$3,222,924	\$3,222,023	\$6,702,909	\$5,949,260	\$7,732,879
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	24,040,000	2,170,000	2,170,000
<i>General Operating Contingency</i>	0	0	1,973	400	400
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	(948)	9,945	0	0	0
TOTAL REQUIREMENTS	\$3,221,976	\$3,231,968	\$30,744,882	\$8,119,660	\$9,903,279
EXPENDITURES - AU 174					
<i>External Materials and Services</i>					
<i>5210 Professional Services</i>	\$1,064	\$0	\$0	\$0	\$0
<i>5450 Interest</i>	3,220,480	3,220,480	6,702,909	5,949,260	5,949,260
<i>Accrued Interest</i>	0	0	0	0	1,783,619
<i>5490 Miscellaneous</i>	1,380	1,543	0	0	0
	3,222,924	3,222,023	6,702,909	5,949,260	7,732,879
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	0	0	24,040,000	2,170,000	2,170,000
TOTAL APPROPRIATION	\$3,222,924	\$3,222,023	\$30,742,909	\$8,119,260	\$9,902,879

This fund pays principal and interest on revenue bonds issued to finance improvements to the City's sewer system. The debt service is paid by charges to customers of the sewer system. In 1987 the City refunded three bond issues to take advantage of lower interest rates. The projected savings to City sewer system customers is expected to be approximately \$900,000.

SHORT-TERM DEBT INTEREST AND SINKING FUND (301)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
RESOURCES					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$1,976,568	\$1,156,662	\$1,114,278	\$225,696	\$225,696
<i>Transfers from Other Funds-Cash</i>					
<i>General</i>	36,010,881	22,055,440	28,853,812	10,170,525	10,170,525
<i>Beginning Fund Balance</i>	272,377	241,578	0	173,642	173,642
TOTAL RESOURCES	\$38,259,826	\$23,453,680	\$29,968,090	\$10,569,863	\$10,569,863
REQUIREMENTS					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$2,018,248	\$1,187,694	\$1,468,090	\$569,863	\$569,863
<i>Other Requirements</i>					
<i>Debt Retirement</i>	36,000,000	22,000,000	28,500,000	10,000,000	10,000,000
<i>Ending Fund Balance</i>	241,578	265,986	0	0	0
TOTAL REQUIREMENTS	\$38,259,826	\$23,453,680	\$29,968,090	\$10,569,863	\$10,569,863
EXPENDITURES - AU 755					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$2,018,248	\$1,187,694	\$1,468,090	\$569,863	\$569,863
<i>Other Requirements</i>					
<i>5780 Warrants Debt Retirement</i>	36,000,000	22,000,000	28,500,000	10,000,000	10,000,000
TOTAL APPROPRIATION	\$38,018,248	\$23,187,694	\$29,968,090	\$10,569,863	\$10,569,863

This fund pays principal and interest on short-term notes issued to cover General Fund cash flow requirements. Funds are borrowed in July or August in anticipation of property tax receipts which are received in November. The short-term notes are repaid before the end of the fiscal year.

SOUTH PARK DEBT SERVICE FUND (306)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$3,083,153	\$3,126,740	\$3,066,309	\$5,266,800	\$5,266,800
<i>Prior Year's Taxes</i>	127,222	153,520	340,701	585,200	585,200
	<u>3,210,375</u>	<u>3,280,260</u>	<u>3,407,010</u>	<u>5,852,000</u>	<u>5,852,000</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	311,752	529,385	417,090	777,000	777,000
<i>Miscellaneous</i>	368,270	0	0	0	0
	<u>680,022</u>	<u>529,385</u>	<u>417,090</u>	<u>777,000</u>	<u>777,000</u>
<i>Beginning Fund Balance</i>	2,100,867	4,807,704	7,468,000	8,033,000	8,033,000
<u>TOTAL RESOURCES</u>	<u>\$5,991,264</u>	<u>\$8,617,349</u>	<u>\$11,292,100</u>	<u>\$14,662,000</u>	<u>\$14,662,000</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$903,560	\$883,240	\$860,600	\$1,093,029	\$1,093,029
<i>Other Requirements</i>					
<i>Debt Retirement</i>	280,000	300,000	6,360,000	9,058,971	9,058,971
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	4,807,704	7,434,109	4,071,500	4,510,000	4,510,000
<u>TOTAL REQUIREMENTS</u>	<u>\$5,991,264</u>	<u>\$8,617,349</u>	<u>\$11,292,100</u>	<u>\$14,662,000</u>	<u>\$14,662,000</u>
<u>EXPENDITURES - AU 284</u>					
<i>External Materials and Services</i>					
5450 Interest	\$903,560	\$883,240	\$860,600	\$1,093,029	\$1,093,029
<i>Other Requirements</i>					
5780 Bonded Debt Retirement	280,000	1,300,000	6,360,000	9,058,971	9,058,971
<u>TOTAL APPROPRIATION</u>	<u>\$1,183,560</u>	<u>\$2,183,240</u>	<u>\$7,220,600</u>	<u>\$10,152,000</u>	<u>\$10,152,000</u>

This fund pays principal and interest on tax increment bonds issued to finance public improvements and housing in the South Park Blocks Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

TENNIS FACILITIES BOND REDEMPTION FUND (352)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$3,244	\$3,170	\$3,610	\$3,013	\$3,013
<i>Transfers from Other Funds—Cash</i>					
<i>General</i>	30,271	36,875	17,303	22,105	33,288
<i>Beginning Fund Balance</i>	51,527	52,042	51,500	43,045	43,045
TOTAL RESOURCES	\$85,042	\$92,087	\$72,413	\$68,163	\$79,346
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>					
	\$13,000	\$10,400	\$9,913	\$8,288	\$8,288
<i>Other Requirements</i>					
<i>Debt Retirement</i>	20,000	25,000	25,000	25,000	25,000
<i>Unappropriated Ending Balance</i>					
<i>Unexpendable Reserve</i>					
<i>Reserve for Future Years</i>	36,825	34,913	37,500	34,875	34,875
	15,217	21,774	0	0	11,183
	52,042	56,687	37,500	34,875	46,058
TOTAL REQUIREMENTS	\$85,042	\$92,087	\$72,413	\$68,163	\$79,346
<u>EXPENDITURES – AU 605</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$13,000	\$10,400	\$9,913	\$8,288	\$8,288
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	20,000	25,000	25,000	25,000	25,000
TOTAL APPROPRIATION	\$33,000	\$35,400	\$34,913	\$33,288	\$33,288

This fund pays principal and interest on bonds issued to construct the Portland Tennis Center. The debt service is paid from tennis fees collected by the General Fund.

WASHINGTON COUNTY SUPPLY BOND REDEMPTION FUND (356) FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Other Distributors</i>	\$238,400	\$1,246,371	\$1,246,613	\$1,347,546	\$1,347,546
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	215,497	201,793	176,422	179,376	179,376
<i>Transfers from Other Funds-Cash</i>					
<i>Water Operating</i>	134,348	138,486	126,285	131,977	131,977
<i>Beginning Fund Balance</i>	3,499,549	2,424,199	2,352,293	2,242,202	2,242,202
TOTAL RESOURCES	\$4,087,794	\$4,010,849	\$3,901,613	\$3,901,101	\$3,901,101
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,173,595	\$1,152,820	\$1,129,410	\$1,103,900	\$1,558,556
<i>Other Requirements</i>					
<i>Debt Retirement</i>	490,000	510,000	530,000	555,000	555,000
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	2,424,199	2,348,029	2,242,203	2,242,201	1,787,545
TOTAL REQUIREMENTS	\$4,087,794	\$4,010,849	\$3,901,613	\$3,901,101	\$3,901,101
<u>EXPENDITURES - AU 595</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$1,173,595	\$1,152,820	\$1,129,410	\$1,103,900	\$1,103,900
<i>Accrued Interest</i>	0	0	0	0	454,656
	1,173,595	1,152,820	1,129,410	1,103,900	1,558,556
<i>Other Requirements</i>					
<i>5780 Bonded Debt Retirement</i>	490,000	510,000	530,000	555,000	555,000
TOTAL APPROPRIATION	\$1,663,595	\$1,662,820	\$1,659,410	\$1,658,900	\$2,113,556

In 1980 the City issued bonds to construct a supply line over the West Hills to the Wolf Creek Water District. In November 1986 the City refunded the bonds to take advantage of lower interest rates. Projected savings to City water customers over the life of the issue will be approximately \$1.5 million.

WATER BOND SINKING FUND (355)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$553,144	\$458,284	\$364,947	\$388,560	\$388,560
<i>Transfers from Other Funds—Cash</i>					
<i>Water Operating</i>	7,032,411	6,371,609	6,617,349	7,010,711	7,010,711
<i>Water Construction</i>	0	0	524,384	698,262	698,262
	7,032,411	6,371,609	7,141,733	7,708,973	7,708,973
<i>Beginning Fund Balance</i>	6,558,979	5,547,963	4,865,964	4,857,000	4,857,000
TOTAL RESOURCES	\$14,144,534	\$12,377,856	\$12,372,644	\$12,954,533	\$12,954,533
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$4,184,356	\$3,959,127	\$4,215,141	\$4,699,636	\$5,687,323
<i>Other Requirements</i>					
<i>Debt Retirement</i>	3,316,215	3,561,502	3,291,539	4,022,897	4,022,897
<i>Transfers to Other Funds—Cash</i>					
<i>Water Construction</i>	1,096,000	0	0	0	0
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	5,547,963	4,857,227	4,865,964	4,232,000	3,244,313
TOTAL REQUIREMENTS	\$14,144,534	\$12,377,856	\$12,372,644	\$12,954,533	\$12,954,533
<u>EXPENDITURES – AU 179</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$4,182,922	\$3,955,393	\$4,129,141	\$4,688,636	\$4,688,636
<i>Accrued Interest</i>	0	0	0	0	987,687
<i>Paying Agent Fees</i>	0	0	0	0	11,000
<i>5490 Miscellaneous</i>	1,434	3,734	86,000	11,000	0
	4,184,356	3,959,127	4,215,141	4,699,636	5,687,323
<i>Other Requirments</i>					
<i>5780 Bonded Debt Retirement</i>	3,316,215	3,561,502	3,291,539	4,022,897	4,022,897
TOTAL APPROPRIATION	\$7,500,571	\$7,520,629	\$7,506,680	\$8,722,533	\$9,710,220

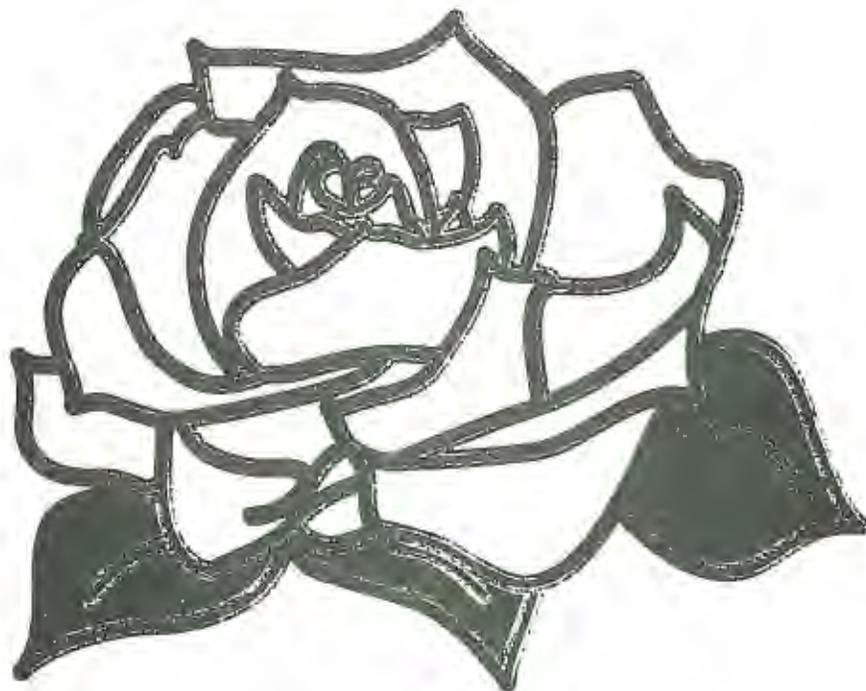
This fund pays principal and interest on bonds issued to finance improvements to the City's water system. The debt service is paid by charges to customers of the water system. In 1988 the City refunded bonds originally issued in 1980 to take advantage of lower interest rates. Projected savings to City water customers over the life of the issue will be approximately \$3.2 million.

WATERFRONT RENEWAL BOND SINKING FUND (303)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$10,210,377	\$11,859,272	\$8,792,870	\$13,549,500	\$13,549,500
<i>Prior Year's Taxes</i>	765,385	670,646	976,985	1,505,500	1,505,500
	<u>10,975,762</u>	<u>12,529,918</u>	<u>9,769,855</u>	<u>15,055,000</u>	<u>15,055,000</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	1,380,325	1,798,528	1,471,644	2,119,000	2,119,000
<i>Interest-Other</i>	158,386	294,160	0	0	0
	<u>1,538,711</u>	<u>2,092,688</u>	<u>1,471,644</u>	<u>2,119,000</u>	<u>2,119,000</u>
<i>Beginning Fund Balance</i>	15,384,811	21,531,638	20,944,000	24,484,000	24,484,000
<u>TOTAL RESOURCES</u>	<u>\$27,899,284</u>	<u>\$36,154,244</u>	<u>\$32,185,499</u>	<u>\$41,658,000</u>	<u>\$41,658,000</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$4,082,646	\$4,224,873	\$4,009,011	\$5,183,002	\$5,183,002
<i>Other Requirements</i>					
<i>Debt Retirement</i>	2,285,000	8,066,500	8,405,000	22,424,888	22,424,888
<i>Unappropriated Ending Balance</i>					
<i>Reserve for Future Years</i>	21,531,638	23,862,871	19,771,488	14,050,110	14,050,110
<u>TOTAL REQUIREMENTS</u>	<u>\$27,899,284</u>	<u>\$36,154,244</u>	<u>\$32,185,499</u>	<u>\$41,658,000</u>	<u>\$41,658,000</u>
<u>EXPENDITURES - AU 281</u>					
<i>External Materials & Services</i>					
5450 Interest	\$4,082,646	\$4,224,873	\$4,009,011	\$5,183,002	\$5,183,002
<i>Other Requirements</i>					
5780 Bonded Debt Retirement	2,285,000	8,066,500	8,405,000	22,424,888	22,424,888
<u>TOTAL APPROPRIATION</u>	<u>\$6,367,646</u>	<u>\$12,291,373</u>	<u>\$12,414,011</u>	<u>\$27,607,890</u>	<u>\$27,607,890</u>

This fund pays principal and interest on tax increment bonds issued to finance public improvements in the Downtown Waterfront Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.



FEDERAL AND STATE GRANTS FUND (252)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Federal Sources</i>					
<i>Grants</i>	\$12,166,389	\$12,006,601	\$9,065,912	\$5,588,111	\$6,299,265
<i>Prior Year Unaccrued</i>	368,223	28,159	0	0	0
	<u>12,534,612</u>	<u>12,034,760</u>	<u>9,065,912</u>	<u>5,588,111</u>	<u>6,299,265</u>
<i>Total Revenue</i>	12,534,612	12,034,760	9,065,912	5,588,111	6,299,265
<i>Beginning Fund Balance</i>	0	0	0	0	0
TOTAL RESOURCES	\$12,534,612	\$12,034,760	\$9,065,912	\$5,588,111	\$6,299,265
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	\$1,777,655	\$886,027	\$2,250,890	\$681,000	\$681,000
<i>Transfers to Other Funds – Cash</i>					
<i>General – Direct</i>	1,575,860	1,093,396	2,486,986	913,610	913,610
<i>General – Indirect</i>	0	0	0	54,318	54,318
<i>Transportation</i>	63,744	361,406	89,952	2,843,862	3,555,016
<i>Sewer System</i>	0	126,000	328,663	0	0
<i>Water</i>	54,367	260,216	280,000	294,000	294,000
<i>Transportation Construction</i>	1,427,085	1,972,508	3,198,910	0	0
<i>Refuse Disposal Fund</i>	0	0	0	478,663	478,663
<i>Sewer System Construction</i>	7,557,182	7,335,207	430,511	322,658	322,658
<i>Water Construction</i>	78,719	0	0	0	0
	<u>10,756,957</u>	<u>11,148,733</u>	<u>6,815,022</u>	<u>4,907,111</u>	<u>5,618,265</u>
<i>Unappropriated Ending Balance</i>	0	0	0	0	0
TOTAL REQUIREMENTS	\$12,534,612	\$12,034,760	\$9,065,912	\$5,588,111	\$6,299,265
<u>EXPENDITURES – AU 244</u>					
<i>External Materials and Services</i>					
<i>5260 Misc Services</i>	\$1,777,655	\$886,027	\$2,250,890	\$681,000	\$681,000
TOTAL APPROPRIATION	\$1,777,655	\$886,027	\$2,250,890	\$681,000	\$681,000

The Federal/State Grants Fund serves as the centralized grant clearing fund for all Federal/State/Foundation grants received by the City of Portland. Funds are received in this fund and transferred to the operating bureau or paid directly to the Portland Development Commission, as expenses are incurred.

The decrease in total grants budgeted for FY 1991–92 compared to the previous year is due to the completion of several grants during FY 1990–91. These included three Rental Rehabilitation grants, the Clandestine Drug Lab grant, and several smaller grants operated by the Metropolitan Arts Commission.

HOUSING AND COMMUNITY DEVELOPMENT FUND (254)

FUND SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 89-90	Proposed FY 91-92	Adopted FY 91-92
RESOURCES					
<i>Revenue</i>					
<i>Federal Sources</i>					
<i>Grants</i>					
Block Grants	9,334,825	5,146,645	7,652,747	7,860,000	9,958,000
Encumbrance Carryover	0	0	0	2,000,000	70,177
	9,334,825	5,146,645	7,652,747	9,860,000	10,028,177
<i>Miscellaneous Revenues</i>					
Loan Repayments	2,665,059	3,236,791	4,001,000	3,000,000	3,000,000
Other Miscellaneous	0	38,146	0	0	5,395,650
	2,665,059	3,274,937	4,001,000	3,000,000	8,395,650
Total Revenue	11,999,884	8,421,582	11,653,747	12,860,000	18,423,827
<i>Cash Transfers from Other Funds</i>					
General	0	25,084	0	0	0
Buildings Operating	0	41,909	0	0	0
	0	66,993	0	0	0
TOTAL RESOURCES	\$11,999,884	\$8,488,575	\$11,653,747	\$12,860,000	\$18,423,827
REQUIREMENTS					
<i>Bureau Requirements</i>					
External Materials & Services	\$9,400,231	\$5,936,116	\$9,003,739	\$8,708,526	\$16,272,353
<i>Internal Materials & Services</i>					
General	773,377	1,182,486	1,069,404	1,094,828	1,124,606
Transportation Operating	53,625	44,400	73,126	27,519	27,519
LID Construction	1,209,075	872,296	834,950	178,903	178,903
Transportation Construction	264,652	920	0	0	0
Buildings Operating	127,250	217,952	297,709	398,987	398,987
	2,427,979	2,318,054	2,275,189	1,700,237	1,730,015
<i>Equipment Cash Transfers</i>					
Printing and Distribution	0	1,000	0	0	0
Total Bureau Requirements	11,828,210	8,255,170	11,278,928	10,408,763	18,002,368
<i>Fund Requirements</i>					
<i>Contingency</i>					
General Operating Contingency	0	0	58,300	189,129	159,351
Encumbrance Carryover	0	0	0	2,000,000	0
	0	0	58,300	2,189,129	159,351
<i>Cash Transfers to Other Funds</i>					
General-Indirect	132,873	199,428	227,605	187,903	187,903
Transportation Construction	38,801	33,977	38,720	15,181	15,181
Buildings Operating	0	0	50,194	59,024	59,024
	171,674	233,405	316,519	262,108	262,108
Unappropriated Ending Balance	0	0	0	0	0
Total Fund Requirements	171,674	233,405	374,819	2,451,237	421,459
TOTAL REQUIREMENTS	\$11,999,884	\$8,488,575	\$11,653,747	\$12,860,000	\$18,423,827

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

APPROPRIATION SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
EXPENDITURES					
Personal Services	\$0	\$0	\$0	\$0	\$0
External Materials and Services	9,400,231	5,936,116	9,003,739	8,708,526	16,272,353
Internal Materials and Services	2,427,979	2,318,054	2,275,189	1,700,237	1,730,015
Capital Outlay	0	0	0	0	0
Cash Transfers-Equipment	0	1,000	0	0	0
TOTAL EXPENDITURES	\$11,828,210	\$8,255,170	\$11,278,928	\$10,408,763	\$18,002,368
Authorized Full-Time Positions					
Total	0	0	0	0	0
FUNDING SOURCES					
General Fund Discretionary		\$0	\$0	\$0	\$0
Non-Discretionary Resources					
Grants and Donations		4,980,233	7,277,928	7,408,763	9,606,718
Contract Revenue		0	0	0	0
Interagency Services		0	0	0	0
Bureau/Operating Fund Revenue		3,274,937	4,001,000	3,000,000	8,395,650
Total Non-Discretionary Resources		\$8,255,170	\$11,278,928	\$10,408,763	\$18,002,368
TOTAL FUNDING		\$8,255,170	\$11,278,928	\$10,408,763	\$18,002,368
PROGRAMS					
Administration		\$460,537	\$541,991	\$592,671	\$615,597
Housing		4,287,383	6,569,069	6,282,504	13,835,183
Neighborhood Improvement		1,303,723	1,259,226	465,494	465,494
Economic Development		461,978	1,221,628	933,675	933,675
Community Services		1,741,549	1,687,014	2,134,419	2,152,419
TOTAL PROGRAM		\$8,255,170	\$11,278,928	\$10,408,763	\$18,002,368

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The Housing and Community Development (HCD) program has two goals: to help low-income neighborhoods and to help low-income people. It is funded by the federal Community Development Block Grant and "program income" --the repayment of loans previously issued with Block Grant dollars. The HCD program is administered by the staff of the Bureau of Community Development, which is based in the General Fund. The HCD Fund reimburses the General Fund for the cost of administration. The HCD fund itself has no personnel directly associated with it; its activities are carried out through contracts, loans, and interagency agreements with other City bureaus, other government agencies, or non-profit agencies.

The total 1991-92 Budget for the Housing and Community Development Fund is \$18,002,368. In order to compare that figure with the 1990-91 budget, two changes must be taken into account. First, recent HUD regulations now require the City to include within the HCD budget dollars supplied by private banks that are packaged with HCD funds to provide affordable housing loans. Most of these private loan dollars come from the Private Lender's Participation Agreement (PLPA), which has been in effect for several years, but in the past the private dollars were not recorded on the City's books. In 1991-92, the amount

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

APPROPRIATION SUMMARY

of these funds is \$5,395,650, so incorporating these private loan dollars into the HCD Adopted Budget increases both revenues and expenses by that amount. Secondly, the 1990-91 budget contained a one-time short-term construction financing pool for the Nehemiah Housing Opportunity Grant project that increased both expenses and revenues by an offsetting \$1 million.

After accounting for those two factors, the HCD budget is increasing by \$2,327,790. This is primarily attributable to the HCD Block Grant entitlement, which rose from \$6,699,000 in 1990-91 to \$9,098,000 in 1991-92, an increase of nearly \$2.4 million. The program income from the repayment of HCD loans is expected to be \$3.0 million in 1991-92, which is approximately the same level as in 1990-91.

Other than accounting for the private loan funds, there are two notable changes in the budgeted expenses. First, the Neighborhood Improvements expenses are dropping off, as existing commitments for capital projects in low-income neighborhoods are completed. The 1991-92 total for that program area is \$465,494, compared to this year's \$1,259,226. Secondly, the \$2,778,000 in funding capacity created by the increased revenue and the dropoff in neighborhood improvements is set aside to implement the recommendations of the Comprehensive Housing Affordability Strategy (CHAS). The CHAS, which is required to be submitted to the federal government by October 31, 1991, will also form the basis for allocating dollars in future years.

The HCD fund has five major program areas: Housing, Neighborhood Improvements, Economic Development, Community Services, and Administration. The major components of each are described in the program text.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

Program	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
ADMINISTRATION				
Total Expenditures	\$460,537	\$541,991	\$592,671	\$615,597
Authorized Full-Time Positions	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
No. of Audit Exceptions	0	0	0	0
Completion of Required Reports	100%	100%	100%	100%
Fair Housing Calls Handled	800	525	525	525
No. of Fair Housing Workshops	4	6	6	6
Monitoring On Site	37	15	15	15
Housing Affordability Plan	*	*	1	1

The Administration program funding for 1991-92 supports 8 positions in the Bureau of Community Development and .75 full-time-equivalent positions in the Office of Finance and Administration's Grants Compliance section. The increase in this program is mainly attributable to the shift of one BCD position from the Neighborhood Revitalization program to the HCD Administration program, more accurately reflecting the actual duties of the position. In addition, the staff time funded in OF&A is increased by .25 full-time-equivalents, based on an updated estimate of the amount of time spent on the Community Development Block Grant.

HOUSING

Total Expenditures	\$4,287,383	\$6,569,069	\$6,282,504	\$13,835,183
Authorized Full-Time Positions	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
Rehab Loans-Owner Occupied	147	213	213	213
Vacant Houses Acquired and Rehab	9	24	40	40
Dangerous Building Inspections	1,225	600	600	600
Derelict Buildings Repaired	*	*	250	250
Rehab Loans -- Rental	373	120	138	138

The purpose of the Housing program is to improve and preserve the City's housing stock and increase the supply and affordability of housing for low-income residents. The two major changes to this program are described in the bureau narrative: the \$5,395,650 in offsetting revenues and expenses relating to the private bank funds packaged with HCD housing loans, and the establishment of a \$2,778,000 set-aside for the implementation of the Comprehensive Housing Affordability Strategy after its completion by October 31, 1991. In addition, the 1991-92 budget contains \$83,721 in new support for the Bureau of Buildings' Derelict Buildings program, as well as increases to the Portland Development Commission's staff and operating costs, which is related to the greater mix of loans using private sector funds, requiring appraisals and more extensive tracking. There is a shift in funding from the Urban Homestead to the Portland Homestead program, broadening the range of houses that can be offered for homesteading. The Urban Homestead program, which has relied on HUD-foreclosed houses, is being discontinued at the federal level, so only six months of appropriation are included in 1991-92. The PDC housing loan programs in total, after being cut from \$5.9 million in 1988-89 to \$4.9 million and \$4.2 million in the subsequent two years, is increasing slightly to \$4.3 million in 1991-92. Other housing programs are largely the same as in FY 1990-91.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>NEIGHBORHOOD IMPROVEMENT</u>				
<i>Total Expenditures</i>	\$1,303,723	\$1,259,226	\$465,494	\$465,494
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
Completion two street projects	*	*	2	2
Design/bid West Clinton Park	*	*	1	1
Adoption Albina Community Plan	*	*	1	1
Complete Cully Plan	*	*	1	1
Complete Brenwood-Darlington Plan	*	*	1	1

The Neighborhood Improvement program provides long-range neighborhood improvement projects such as residential street improvements, sidewalks, park improvements, and traffic management projects. The projects are funded after a neighborhood that has been formally designated for support by the HCD Program completes a neighborhood improvement plan. After the identified projects are completed in one target neighborhood, the HCD Program considers other eligible neighborhoods for possible "target" designation, and the process is repeated. The 1991-92 budget shows a drop in funding for this program, since all existing commitments for projects are planned to be completed during the fiscal year. Funding support for 1991-92 includes the completion of the Albina Community Plan by the Bureau of Planning, the design and construction of a neighborhood park in the West Clinton neighborhood, and several street and sidewalk projects.

ECONOMIC DEVELOPMENT

<i>Total Expenditures</i>	\$461,978	\$1,221,628	\$933,675	\$933,675
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
No. of Loans to Businesses	5	4	3	3
No. of Positions Created	23	20	30	30
No. of Companies Requesting Info	360	500	500	500

The objective of the Economic Development program, which is operated by the Portland Development Commission, is to retain those jobs presently existing in the City and to create new jobs for specific City residents. This is accomplished through a combination of loan programs, employment programs such as JobNet, and direct assistance to businesses. Most of the economic development programs are funded at the current level, with the exception of JobNet, which is increasing from \$67,370 to \$92,870. Since its creation in FY 1989-90, JobNet has worked with 23 companies to fill 389 jobs, 79% of which were filled by City residents, 42% of which were filled by African-Americans, 47% of which were filled by residents of inner North/Northeast, and 90% of which were filled by low- or moderate-income residents.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>COMMUNITY SERVICES</u>				
<i>Total Expenditures</i>	\$1,741,549	\$1,687,014	\$2,134,419	\$2,152,419
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
Home Repair Training Program				
Homes Completed	24	24	30	30
Jobs Completed	61	45	60	60
Homes Secured	144	200	200	200
Homesharing matches	133	170	170	170
Self Help Weatherization Workshops	48	50	40	40
Youth Served by PIC Programs	160	160	160	160
Nuisances Abated	236	200	200	200
Voucher Households Served	965	500	500	500

The Community Services program provides an array of services to low-income residents of Portland. These services address the problems of providing shelter/housing for the homeless and low-income residents, crime prevention, assisting people to develop the capacity to help themselves, training for at-risk youth, and assistance for low-income neighborhoods.

The 1991-92 budget for this program area includes additional funding for emergency shelters. (The emergency shelter facilities funded by the HCD Fund also serve as the required local match for the McKinney Act Emergency Shelter Grant received each year in BCD's General Fund budget.) The 1991-92 budget adds \$41,870 for a new Alcohol/Drug-Free homeless shelter to be operated by Burnside Projects. The Overflow Shelter operated by the Union Gospel Mission is also increased, from \$18,000 in 1990-91 to \$48,000 in 1991-92, in order to provide overflow shelter year-round instead of just in the winter months. In addition to the increases in emergency shelter funding, PDC's Non-Profit Loan program is increased from \$76,700 to \$300,000. This amount will provide three to five facility renovation loans for non-profit agencies providing social and community services to low-income residents, such as day care centers, domestic violence shelters, group homes, health programs, or senior centers. Because of a HUD limit on "public service" expenditures (15% of the entitlement, which is reached in the 1991-92 budget), most of the Community Services programs cannot be funded above the level proposed in this budget without reducing another Community Services program. An exception is the Home Repair Training Program, which is not classified as a "public service" according to HUD definitions. This program, jointly funded with the school district, is increasing from \$248,357 to 334,940. The Home Repair Training Program renovates houses using labor from high school youth at risk of dropping out, thus providing both marketable job skills for the youth and increased affordable housing for low- or moderate-income residents.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$0	\$0	\$0	\$0	\$0
522000 Utilities	0	0	0	0	0
523000 Equipment Rental	0	0	0	0	0
524000 Repair & Maintenance	0	0	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	9,400,231	5,936,116	8,003,739	8,708,526	16,272,353
531000 Office Supplies	0	0	0	0	0
532000 Operating Supplies	0	0	0	0	0
533000 Repair & Maintenance Supplies	0	0	0	0	0
534000 Minor Equipment	0	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	0	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	0	0	0	0	0
545000 Interest	0	0	0	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	0	0	1,000,000	0	0
Subtotal External Materials & Services	\$9,400,231	\$5,936,116	\$9,003,739	\$8,708,526	\$16,272,353
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	2,427,979	2,318,054	2,275,189	1,700,237	1,730,015
Subtotal Internal Materials & Services	\$2,427,979	\$2,318,054	\$2,275,189	\$1,700,237	\$1,730,015
Total Materials & Services	\$11,828,210	\$8,254,170	\$11,278,928	\$10,408,763	\$18,002,368
561000 Land	\$0	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	0	0	0	0	0
564000 Equipment	0	0	0	0	0
565000 Equipment Lease Purchase	0	0	0	0	0
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0
573000 Cash Transfers - Equipment	\$0	\$1,000	\$0	\$0	\$0
Total Appropriation	\$11,828,210	\$8,255,170	\$11,278,928	\$10,408,763	\$18,002,368

Retirement Funds

Retirement Funds are a specialized kind of trust fund, whose assets are dedicated to paying retirement benefits. The principal retirement fund in the City of Portland is the Fire and Police Disability and Retirement Fund, which is funded by a special property tax levy dedicated to this purpose. For each retirement fund, a summary of the fund's expenses and revenues is shown, and for the Fire and Police Disability and Retirement Fund, additional detail is included.

FIRE AND POLICE DISABILITY AND RETIREMENT FUND (651)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
Current Year Property Taxes	\$23,324,871	\$26,942,428	\$31,991,236	\$31,497,970	\$29,514,046
Prior Year Property Taxes	1,600,664	1,422,988	1,980,303	2,527,307	2,527,307
	<u>24,925,535</u>	<u>28,365,416</u>	<u>33,971,539</u>	<u>34,025,277</u>	<u>32,041,353</u>
<i>Miscellaneous Revenue</i>					
Refunds	115,692	22,943	10,000	10,000	10,000
Interest on Investments	614,722	705,663	550,000	535,000	535,000
Other Miscellaneous	3,269,587	3,337,934	65,000	18,200	18,200
	<u>4,000,001</u>	<u>4,066,540</u>	<u>625,000</u>	<u>563,200</u>	<u>563,200</u>
Total Revenue	<u>28,925,536</u>	<u>32,431,956</u>	<u>34,596,539</u>	<u>34,588,477</u>	<u>32,604,553</u>
<i>Transfers from Other Funds – Cash</i>					
Fire & Police D&R Reserve	0	0	750,000	0	0
General				0	0
<i>Beginning Fund Balance</i>					
Encumbered	0	0	0	0	0
Unencumbered	2,667,031	3,250,832	5,570,414	3,975,898	5,959,822
TOTAL RESOURCES	<u>\$31,592,567</u>	<u>\$35,682,788</u>	<u>\$40,916,953</u>	<u>\$38,564,375</u>	<u>\$38,564,375</u>
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
Personal Services	0	0	0	0	0
External Materials and Services	28,061,646	29,814,633	34,549,403	37,067,167	37,067,167
<i>Internal Materials and Services</i>					
Printing/Distribution Services	10,785	12,323	12,539	12,422	12,422
Facilities Services	31,863	32,685	32,380	33,135	33,135
Communication Services	4,351	4,046	4,259	4,094	4,094
Other Fund Services	202,853	233,815	306,602	353,683	366,194
	<u>249,852</u>	<u>282,869</u>	<u>355,780</u>	<u>403,334</u>	<u>415,845</u>
Capital Outlay	7,439	395	11,395	1,745	1,745
Equipment Cash Transfers	0	0	0	0	0
Total Bureau Requirements	<u>28,318,937</u>	<u>30,097,897</u>	<u>34,916,578</u>	<u>37,472,246</u>	<u>37,484,757</u>
<i>Fund Requirements</i>					
<i>Cash Transfers to Other Funds</i>					
General – Overhead	22,798	14,477	24,477	92,129	92,129
<i>Contingency</i>					
General Operating Contingency	0	0	2,000,000	1,000,000	987,489
Encumbrance Carryover	0	0	0	0	0
Total Contingency	<u>0</u>	<u>0</u>	<u>2,000,000</u>	<u>1,000,000</u>	<u>987,489</u>
Unappropriated Ending Balance	3,250,832	5,570,414	3,975,898	0	0
Total Fund Requirements	<u>3,273,630</u>	<u>5,584,891</u>	<u>6,000,375</u>	<u>1,092,129</u>	<u>1,079,618</u>
TOTAL REQUIREMENTS	<u>\$31,592,567</u>	<u>\$35,682,788</u>	<u>\$40,916,953</u>	<u>\$38,564,375</u>	<u>\$38,564,375</u>

City Charter, Chapter 5 establishes the Fire and Police Disability and Retirement and Death Benefit Plan to benefit police and firefighters, their surviving spouses, and dependent minor children. The Fund is divided into three programs: disability and death benefits, pension benefits for retirees for surviving spouses, and administrative staffing functions.

Due to the passing of Ballot Measure 5, the property tax limitation measure exercised by the voters in November of 1990, three changes are evident in the Fund from the current year. First, the Fund's major revenue source, property taxes, will be compressed due to Ballot Measure 5. Initially it was anticipated that a General Fund transfer of \$8.4 million would be required in order for the Fund to meet its pension obligations. Under the Charter amendment the General fund has ultimate responsibility for covering shortfalls in the FPD&R Fund. Prior to the amendment, shortfalls would be covered by decreasing requirements through reduction in benefits.

Based on further research it was determined that the FPD&R rate could be adjusted upward in order to ensure that sufficient resources after compression would be available to cover the requirements of the Fund. This resulted in eliminating the need for a General fund transfer during FY 1991-92. However, in future years, as the rate nears the \$2.80/\$1,000 assessed value maximum allowed in the Charter it may become necessary to re-create a General Fund transfer to support fund requirements.

Second, to offset the compression, the Fund's contingency requirement was lowered from \$2 million to \$1 million. Finally, in FY 1991-92 the Fund is relying on a large one-time carryover ending fund balance of nearly \$6 million which will assist the Fund in meeting its pension obligations. Based on further fund analysis, this FY 1990-91 ending fund balance was revised upward by nearly \$2 million from the amount included in the Proposed Budget.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

APPROPRIATION SUMMARY

	Actual FY 88-89	Actual FY 89-90	Revised Budget FY 90-91	Proposed FY 91-92	Adopted FY 91-92
EXPENDITURES					
Personal Services	\$0	\$0	\$0	\$0	\$0
External Materials and Services	28,061,646	29,814,633	34,549,403	37,067,167	37,067,167
Internal Materials and Services	249,852	282,869	355,780	403,334	415,845
Capital Outlay	7,439	395	11,395	1,745	1,745
Cash Transfers-Equipment	0	0	0	0	0
TOTAL EXPENDITURES	\$28,318,937	\$30,097,897	\$34,916,578	\$37,472,246	\$37,484,757
Authorized Full-Time Positions	0	0	0	0	0
FUNDING SOURCES					
<i>Discretionary Resources</i>					
General Fund Discretionary		\$0	\$0	\$0	\$0
<i>Non-Discretionary Resources</i>					
Grants and Donations		0	0	0	0
Contracts		0	0	0	0
Interagency Service Revenue		0	0	0	0
Operating Fund		30,097,897	34,916,578	37,472,246	37,484,757
Bureau/Operating Fund Revenue		0	0	0	0
Total Non-Discretionary Resources		\$30,097,897	\$34,916,578	\$37,472,246	\$37,484,757
TOTAL FUNDING		\$30,097,897	\$34,916,578	\$37,472,246	\$37,484,757
PROGRAMS					
Disability and Death Benefits		\$9,334,506	\$9,780,426	\$10,176,235	\$10,176,235
Retirement Systems		20,013,162	24,377,276	26,650,622	26,650,622
Administration & Staffing		750,229	758,876	645,389	657,900
TOTAL PROGRAMS		\$30,097,897	\$34,916,578	\$37,472,246	\$37,484,757

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The Fund is divided into three programs: disability and death benefits, pension benefits for retirees for surviving spouses, and administrative staffing functions. Chapter 5 of the City Charter established the Fire and Disability and Retirement Fund to benefit police and firefighters, their surviving spouses and dependent minor children. The Plan was amended by a vote of the people at the November 7, 1989, general election which increased pension benefits and modified the disability provision of the Act. Specifically, the Plan has been modified to be in parity with the Oregon Public Employee Retirement System. As a result of the November 7 ballot measure, the Fund continues fiscal responsibility for the Supplemental Retirement Program that previously had been a General Fund obligation.

Overall, expenditures reflect a \$2,568,179 increase, 7.3 percent, over the 1990-91 revised budget. In response to Ballot Measure 5, a 13% reduction in operating cost related to administrative expenses was implemented.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>DISABILITY AND DEATH BENEFITS</u>				
<i>Total Expenditures</i>	\$9,334,506	\$9,780,426	\$10,176,235	\$10,176,235
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
Number of New Time Loss Claims (Fire)	98	95	95	95
Number of New Time Loss Claims (Police)	114	125	125	125
Number of Long Term Disabilities (Fire)	79	80	85	85
Number of Long Term Disabilities (Police)	114	115	120	120

This program provides for compensation to uniformed members of the Fire and Police Bureau for illnesses or injury incurred in the performance of duty as well as benefits paid on death of a member through the program. Exceptions to this coverage are certain former employees of Fire District 10 and Multnomah County Sheriff who elect to stay with the Public Employees Retirement System upon integration with the Fire and Police Bureaus. Funding is included for no-time-loss medical claims, short-term loss, as well as long-term service, non-service and occupational benefits. Expenses are based directly on injury or death incident.

RETIREMENT SYSTEMS

<i>Total Expenditures</i>	\$20,013,162	\$24,377,276	\$26,650,622	\$26,650,622
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
Number of Pensions Administered	1,100	1,150	1,224	1,224
Number of New Pensions (Member)	76	89	90	90
Number of New Pensions (Survivors)	15	15	17	17

This program provides pension benefits to retired uniform members or their surviving spouse. The expenses are consistent with actual experience in prior fiscal years; the compensation is based on the salaries of working firefighters and police officers and thus, an inflation rate is included in total costs.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>ADMINISTRATION & STAFFING</u>				
<i>Total Expenditures</i>	\$750,229	\$758,876	\$645,389	\$657,900
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
Number of Board Meetings	14	15	15	15
Number of Committee Meetings	41	50	50	50
Contested Disability Hearings	3	7	8	8

This program provides funding for all activities and staffing in support of the provision of pension, disability, and death benefits for members of the Fire and Police Bureaus and their survivors. Staffing is provided through an interagency agreement with the City Auditor's Office. Administrative functions include processing applications for pension, survivor benefits, long-term and short-term disability benefits, and third party subrogated claims. Response is provided to inquiries from members, attorneys, medical providers, and the public.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$173,334	\$196,119	\$82,375	\$51,810	\$51,810
522000 Utilities	0	0	0	0	0
523000 Equipment Rental	0	0	0	0	0
524000 Repair & Maintenance	3,495	6,559	7,500	7,500	7,500
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	2,306	2,008	10,000	2,500	2,500
531000 Office Supplies	990	986	3,000	3,000	3,000
532000 Operating Supplies	0	0	0	0	0
533000 Repair & Maintenance Supplies	0	0	0	0	0
534000 Minor Equipment	0	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	248	200	3,000	2,000	2,000
542000 Local Travel	181	237	500	500	500
543000 Out-of-Town Travel	19,115	22,609	25,000	13,000	13,000
544000 External Rent	0	0	0	0	0
545000 Interest	63,281	69,514	110,000	60,000	60,000
546000 Refunds	138,191	137,580	150,000	100,000	100,000
547000 Retirement	27,659,860	29,347,668	34,158,028	36,826,857	36,826,857
549000 Miscellaneous	645	31,153	0	0	0
Subtotal External Materials & Services	\$28,061,646	\$29,814,633	\$34,549,403	\$37,067,167	\$37,067,167
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	10,785	12,323	12,539	12,422	12,422
553000 Facilities Services	31,863	32,685	32,380	33,135	33,135
554000 Communications	4,351	4,046	4,259	4,094	4,094
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	202,853	233,815	306,602	353,683	366,194
Subtotal Internal Materials & Services	\$249,852	\$282,869	\$355,780	\$403,334	\$415,845
Total Materials & Services	\$28,311,498	\$30,097,502	\$34,905,183	\$37,470,501	\$37,483,012
561000 Land	\$0	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	0	0	0	0	0
564000 Equipment	7,439	395	11,395	1,745	1,745
565000 Equipment Lease Purchase	0	0	0	0	0
Total Capital Outlay	\$7,439	\$395	\$11,395	\$1,745	\$1,745
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$28,318,937	\$30,097,897	\$34,916,578	\$37,472,246	\$37,484,757

FIRE & POLICE DISABILITY & RETIREMENT RESERVE FUND (652) FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Beginning Fund Balance</i>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
<u>TOTAL RESOURCES</u>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
<u>REQUIREMENTS</u>					
<i>Fund Requirements</i>					
<i>Transfers to Other Funds – Cash</i>					
Fire & Police Dis. & Retire.	\$0	\$0	\$750,000	\$0	\$0
<i>Unappropriated Ending Balance</i>	\$750,000	750,000	0	750,000	750,000
<u>TOTAL REQUIREMENTS</u>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000

This reserve fund was established by City Charter and is to be maintained in the amount of \$750,000 for use only in the event the Fire and Police Disability and Retirement Fund becomes depleted to the extent that current obligations cannot be met.

FIRE AND POLICE SUPPLEMENTAL RETIREMENT FUND (653)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
Miscellaneous Revenue					
Interest on Investments	1,600	1,600	0	0	0
Dues	55,000	55,864	0	0	0
<i>Total Revenue</i>	56,600	57,464	0	0	0
<i>Cash Transfer From Other Funds</i>					
General	269,221	296,604	0	0	0
<i>Beginning Fund Balance</i>	8,131	35,008	0	0	0
TOTAL RESOURCES	\$333,952	\$389,076	\$0	\$0	\$0
<u>REQUIREMENTS</u>					
<i>External Materials and Services</i>					
Pension Payments	\$333,952	\$350,000	\$0	\$0	\$0
<i>Unappropriated Ending Balance</i>	0	39,076	0	0	0
TOTAL REQUIREMENTS	\$333,952	\$389,076	\$0	\$0	\$0

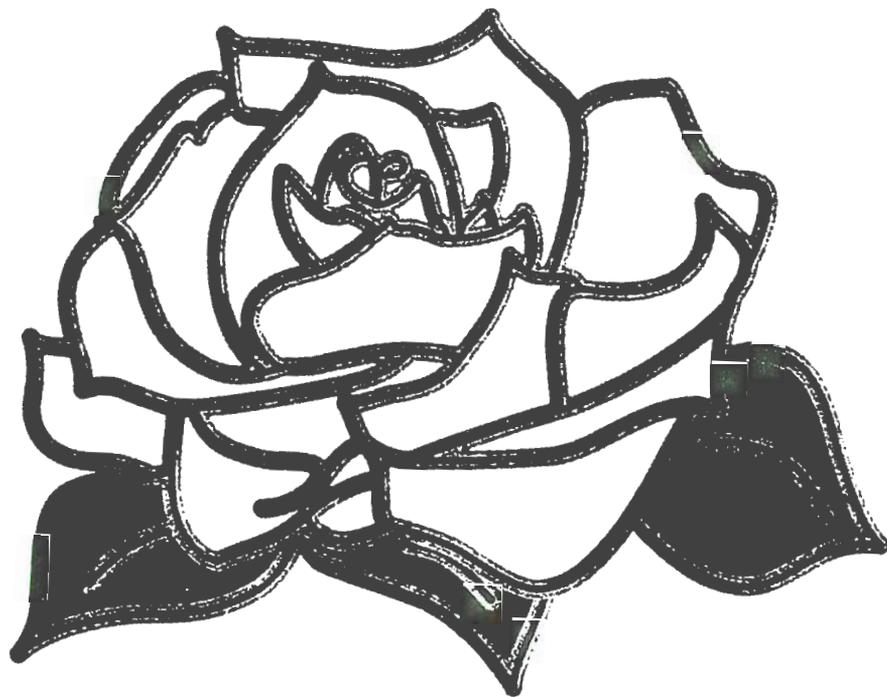
This fund supports the supplemental retirement program for senior command officers of the Police and Fire Bureaus. As a result of the November 7, 1989 ballot measure, the Fire and Police Supplemental Fund, will be assumed by the Fire and Police Disability and Retirement Fund.

SUPPLEMENTAL RETIREMENT PROGRAM TRUST FUND (654)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
Miscellaneous Revenue					
Interest on Investment	\$28,625	\$20,000	\$26,000	\$26,418	\$26,418
Total Revenue	28,625	20,000	26,000	26,418	26,418
Beginning Fund Balance	326,004	354,629	362,401	377,401	377,401
TOTAL RESOURCES	\$354,629	\$374,629	\$388,401	\$403,819	\$403,819
<u>REQUIREMENTS</u>					
<i>External Materials and Services</i>					
Retirement System Pay	\$9,106	\$12,228	\$11,000	\$12,000	\$22,000
<i>General Operating Contingency</i>	0	0	0	0	0
<i>Unappropriated Ending Balance</i>	345,523	362,401	377,401	391,819	381,819
TOTAL REQUIREMENTS	\$354,629	\$374,629	\$388,401	\$403,819	\$403,819

This fund was established by City Ordinance No. 138016 in 1974 for the purpose of providing certain disability, service requirement and death benefits for Bruce Baker, then Chief of Police for the City. This supplemental trust was established in accordance with ORS 237.620 because Mr. Baker was not eligible for membership in, or benefits either from the Fire and Police Disability and Retirement System with the supplemental program or the Public Employees Retirement System. Expenditures are increased by \$10,000 in the Adopted Budget due to a retirement pay adjustment required.



Revenue and Reserve Funds

These funds are used to receive or hold revenue in advance of their use by an operating or construction fund. For each of these funds, a summary of revenues and expenses is included.

CONVENTION AND TOURISM FUND (201)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Lodging Tax</i>	\$896,800	\$1,010,863	\$1,013,955	\$1,052,052	\$1,052,052
<i>Miscellaneous Revenue</i>					
<i>Interest on Investments</i>	1,811	4,756	1,000	2,000	2,887
<i>Total Revenue</i>	898,611	1,015,619	1,014,955	1,054,052	1,054,939
<i>Beginning Fund Balance</i>	7,674	(2,729)	0	0	0
TOTAL RESOURCES	\$906,285	\$1,012,890	\$1,014,955	\$1,054,052	\$1,054,939
<u>REQUIREMENTS</u>					
<i>External Materials & Services</i>	\$891,530	\$1,003,576	\$988,485	\$1,018,777	\$1,018,777
<i>Internal Materials & Services</i>					
<i>General</i>	0	0	19,591	22,104	22,991
<i>Total Bureau Requirements</i>	891,530	1,003,576	1,008,076	1,040,881	1,041,768
<i>General Operating Contingency</i>	0	0	0	0	0
<i>Cash Transfers to Other Funds</i>					
<i>General-Overhead</i>	17,484	1,223	6,879	13,171	13,171
<i>Unappropriated Ending Balance</i>	(2,729)	8,091	0	0	0
TOTAL REQUIREMENTS	\$906,285	\$1,012,890	\$1,014,955	\$1,054,052	\$1,054,939
<u>EXPENDITURES - AU 255</u>					
<i>External Materials & Services</i>					
5490 <i>Miscellaneous</i>	891,530	\$1,003,576	\$988,485	\$1,018,777	\$1,018,777
<i>Internal Materials & Services</i>					
5590 <i>Other Fund Services-Gen.</i>	0	0	19,591	22,104	22,991
	891,530	1,003,576	1,008,076	1,040,881	1,041,768
TOTAL APPROPRIATION	\$891,530	\$1,003,576	\$1,008,076	\$1,040,881	\$1,041,768

The City of Portland collects a Transient Lodgings Tax which is 6% of the hotel/motel room charges. Five percent (5%) is deposited to the General Fund, and one percent (1%) is deposited to the Convention and Tourism Fund which reflects an estimate of the revenue receipts from this source. The City Charter dedicates the one percent (1%) towards the promotion and procurement of convention business and tourism and currently contracts with the Portland Oregon Visitors Association (POVA) for this service. The increase in resources from FY 1990-91 is the result of an increase in the amount of transient lodgings taxes collected due to an increase in the hotel/motel business in the City.

The Bureau of Licenses manages the Convention and Tourism Fund and administers the collection of the taxes.

GENERAL RESERVE FUND (202)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$94,684	\$346,804	\$392,000	\$1,485,685	\$1,485,685
Total Revenue	94,684	346,804	392,000	1,485,685	1,485,685
<i>Transfer from Other Funds – Cash</i>					
<i>General</i>	1,340,283	10,370,513	2,000,000	0	0
<i>Beginning Fund Balance</i>	1,000,000	2,434,967	12,313,530	20,674,078	20,674,078
TOTAL RESOURCES	\$2,434,967	\$13,152,284	\$14,705,530	\$22,159,763	\$22,159,763
<u>REQUIREMENTS – AU 295</u>					
<i>General Operating Contingency</i>	\$0	\$0	\$14,705,530	\$21,059,763	\$21,059,763
<i>Transfers to Other Funds – Cash</i>					
<i>General</i>	0	0	0	1,100,000	1,100,000
<i>Unappropriated Ending Balance</i>	2,434,967	13,152,284	0	0	0
TOTAL REQUIREMENTS	\$2,434,967	\$13,152,284	\$14,705,530	\$22,159,763	\$22,159,763

The General Reserve Fund was created in FY 1987-88 for the purpose of building a reserve for the General Fund. It is the established objective of the Council to maintain a reserve level equivalent to 10% of General Fund resources. A General Reserve Fund Use Policy was adopted in May 1990 by City Council. That Policy sets forth the conditions under which reserves may be used. The Policy defines the first five percent reserve as an "emergency reserve" available to fund major one-time, emergency, unanticipated expenditure requirements or offset unanticipated revenue fluctuations occurring within a fiscal year. The second five percent reserve is defined as a "countercyclical reserve" available to either maintain General Fund current service level programs or to adjust expenditure growth to match slower revenue growth during the first 18 to 24 months of a recession. The reserve fund is expected to achieve its full 10% level in 1991-92. Because of this, interest earnings accumulating to this fund amounting to an estimated \$1.1 million will be transferred to the General Fund at the conclusion of FY 1991-92 since it is projected that they will not be necessary to maintain the reserve level of 10%.

PARKING METER FUND (204)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Parking Fees</i>	\$3,919,878	\$3,884,079	\$3,881,186	\$0	\$0
<i>Fines & Forfeits</i>					
<i>Parking Fines</i>	\$1,173,098	\$1,009,347	\$1,800,000	\$0	\$0
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	133,210	146,492	135,000	0	0
Total Revenue	5,226,186	5,039,918	5,816,186	0	0
<i>Transfers from Other Funds – Cash</i>					
<i>Transportation Operating</i>	404,963	0	0	0	0
	404,963	0	0	0	0
<i>Beginning Fund Balance</i>	1,023,037	1,869,017	1,869,000	0	0
TOTAL RESOURCES	\$6,654,186	\$6,908,935	\$7,685,186	\$0	\$0
<u>REQUIREMENTS</u>					
<i>General Operating Contingency</i>	0	0	1,318,000	0	0
<i>Transfers to Other Funds–Cash</i>					
<i>Transportation Operating</i>	4,785,000	5,226,017	6,367,186	0	0
<i>Unappropriated Ending Balance</i>	1,869,186	1,682,918	0	0	0
TOTAL REQUIREMENTS	\$6,654,186	\$6,908,935	\$7,685,186	\$0	\$0

Historically, the Parking Meter Fund has accounted for the revenue received from the City of Portland's parking meter system and violations of the parking ordinances. Beginning in 1991-92 these revenues are reflected in the Transportation Operating Fund. These funds support transportation related activities such as installation, operation, and maintenance of parking meters and regulation, enforcement, control, engineering and construction in connection with vehicle and pedestrian traffic within the City.

SEWER SYSTEM DEBT PROCEEDS FUND (206)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenues</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$520,364	\$667,069	\$1,085,747	\$644,008	\$644,008
<i>Other Miscellaneous</i>	0	0	0	0	0
<i>Proceeds from Bond and Note Sale</i>	0	58,038,154	0	46,445,033	46,445,033
	520,364	58,705,223	1,085,747	47,089,041	47,089,041
Total Revenues	520,364	58,705,223	1,085,747	47,089,041	47,089,041
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	0	0	0
<i>Unencumbered</i>	7,734,768	1,525	49,069,400	2,000,000	2,000,000
	7,734,768	1,525	49,069,400	2,000,000	2,000,000
TOTAL RESOURCES	\$8,255,132	\$58,706,748	\$50,155,147	\$49,089,041	\$49,089,041

REQUIREMENTS - AU 215

<i>External Materials and Services</i>	\$0	\$0	\$460,400	\$0	\$0
<i>Transfers to Other Funds - Cash</i>					
<i>Sewer System Construction</i>	\$8,253,607	\$7,862,377	\$27,023,110	\$49,089,041	\$49,089,041
<i>Sewer System Debt Redemption</i>	0	0	22,671,637	0	0
	8,253,607	7,862,377	49,694,747	49,089,041	49,089,041
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	0	0	0
<i>Encumbrance Carryover</i>	0	0	0	0	0
	0	0	0	0	0
<i>Unappropriated Ending Balance</i>	1,525	50,844,371	0	0	0
TOTAL REQUIREMENTS	\$8,255,132	\$58,706,748	\$50,155,147	\$49,089,041	\$49,089,041

This fund was established in 1988-89 to meet the requirements of the Tax Reform Act of 1986, and is used to account for sewer system bond and note proceeds. Proceeds from the sale of sewer system revenue debt, along with unrestricted investment income, are transferred to the Sewer System Construction Fund for purposes of financing capital projects. Any arbitrage rebates owed to the IRS are paid from this fund, as shown in the 1990-91 Revised Budget column.

Proceeds and interest earnings from a \$46.5 million issue of sewer revenue bonds in 1991-92 will be used to fund capital improvement projects in the Sewer System Construction Fund. The Bureau of Environmental Services will rely more heavily on the use of bonds to pay for capital improvements in future years, with bond sales anticipated in each year.

STATE REVENUE SHARING FUND (205)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>State Sources</i>					
<i>Shared Revenue</i>	\$2,048,207	\$2,023,654	\$1,980,780	\$0	\$0
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	3,725	6,021	7,218	0	0
<i>Total Revenue</i>	2,051,932	2,029,675	1,987,998	0	0
<i>Beginning Fund Balance</i>	34,446	82,958	131,236	0	0
<i>TOTAL RESOURCES</i>	\$2,086,378	\$2,112,633	\$2,119,234	\$0	\$0
<u>REQUIREMENTS – AU 236</u>					
<i>General Operating Contingency</i>	\$0	\$0	\$138,454	\$0	\$0
<i>Transfers to Other Funds – Cash</i>					
<i>General</i>	2,003,420	1,925,635	1,980,780	0	0
<i>Unappropriated Ending Balance</i>	82,958	186,998	0	0	0
<i>TOTAL REQUIREMENTS</i>	\$2,086,378	\$2,112,633	\$2,119,234	\$0	\$0

The State Revenue Sharing Fund is being closed in 1991-92, and the revenue will be merged into the General Fund where a separate revenue line will be maintained to account for the funds. State Revenue Sharing funds are provided to the City by the State of Oregon. The State determines the amount that the City will receive based on a formula that takes into account factors such as taxing effort, per capita income, and population. Funds have always been transferred to the General Fund for expenditure, and may be used for any general fund discretionary purpose.

STATE TAX STREET FUND (203)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>State Sources</i>					
<i>Shared Revenue</i>	\$13,363,872	\$14,758,890	\$18,779,457	\$0	\$0
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	326,565	295,429	350,000	0	0
<i>Total Revenue</i>	13,690,437	15,054,319	19,129,457	0	0
<i>Transfers from Other Funds – Cash</i>					
<i>Transportation Operating</i>	478,138	0	0	0	0
	478,138	0	0	0	0
<i>Beginning Fund Balance</i>	3,127,798	4,195,531	3,892,989	0	0
<i>TOTAL RESOURCES</i>	\$17,296,373	\$19,249,850	\$23,022,446	\$0	\$0

REQUIREMENTS

<i>General Operating Contingency</i>	0	0	3,600,000	0	0
<i>Transfers to Other Funds–Cash</i>					
<i>Transportation Operating</i>	11,730,544	14,023,542	17,054,315	0	0
<i>Transportation Construction</i>	1,370,298	1,892,091	2,368,131	0	0
	13,100,842	15,915,633	19,422,446	0	0
<i>Unappropriated Ending Balance</i>	4,195,531	3,334,217	0	0	0
<i>TOTAL REQUIREMENTS</i>	\$17,296,373	\$19,249,850	\$23,022,446	\$0	\$0

Historically, the State Tax Street Fund accounts for the City of Portland's receipts received from the State Oregon for gasoline tax and vehicle registration fees. Beginning in 1991-92 these revenues are reflected in the Transportation Operating Fund.

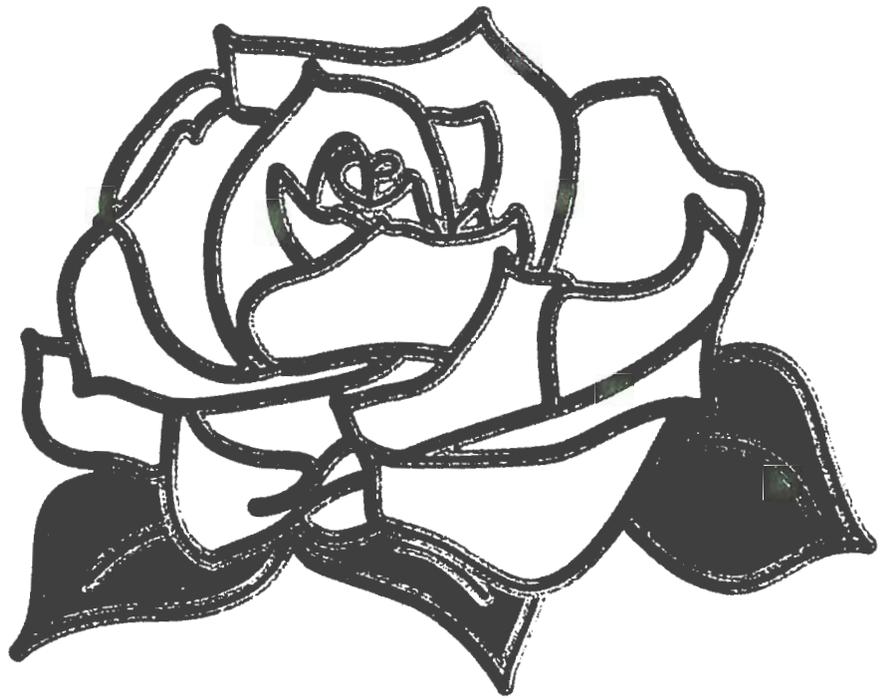
STREET LIGHT CAPITAL REPLACEMENT FUND (207)

FUND SUMMARY

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investments</i>	0	16,496	21,300	0	0
Total Revenue	0	16,496	21,300	0	0
<i>Transfers from Other Funds – Cash</i>					
<i>Street Light</i>	0	326,934	331,820	0	0
<i>Beginning Fund Balance</i>	0	0	333,934	0	0
TOTAL RESOURCES	\$0	\$343,430	\$687,054	\$0	\$0
<u>REQUIREMENTS</u>					
<i>Transfers to Other Funds–Cash</i>					
<i>General</i>	0	0	4,886	0	0
<i>Unappropriated Ending Balance</i>	0	343,430	682,168	0	0
TOTAL REQUIREMENTS	\$0	\$343,430	\$687,054	\$0	\$0

The Street Light Capital Replacement Fund was established in 1989–90 to account for funds that are being set aside to pay for the replacement of existing street light luminaires. In 1980 the City began a conversion program to replace the existing mercury vapor luminaires with energy-efficient light pressure sodium vapor luminaires. The luminaires have an expected lifespan of approximately 30 years, therefore the City will require large capital outlays to replace them at the end of this time. Based upon the expected lifespan it is anticipated the actual expenditure of capital replacement funds will begin in FY 2011 and continue over a 9–11 year period.

For 1991–92 the Street Light Capital Replacement Fund has been consolidated into the Street Lighting Fund. Transportation determined the consolidation of the two funds to be the most efficient and effective method to track street lighting activities. Subsequently, the unappropriated ending fund balance of \$1,072,158 is identified as a "reserve for future years" in the Street Lighting Fund.

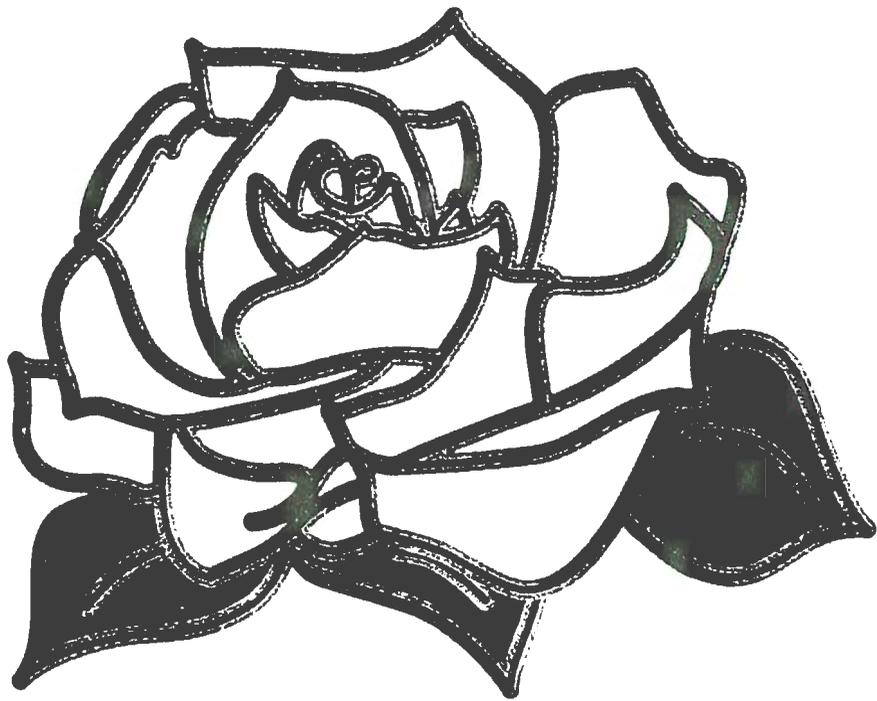


Portland Development Commission

The Portland Development Commission (PDC) is a quasi-independent City agency that operates under City Charter but is separate in its budget and financial accounting. Because its funds are appropriated separately, the total budget figures given in the Budget Overview and Financial Summaries in Volume I do not include the Portland Development Commission, but similar summaries for PDC only are included in this section of the budget document.

PORTLAND DEVELOPMENT COMMISSION

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F I S C A L Y E A R 1 9 9 1 - 9 2



ADOPTED BUDGET

Portland Development Commission

July 1991

Commissioners

Douglas McGregor, Chairman

Harry L. Demorest

Dorothy L. Hall

Robert D. McCracken

Carl Talton

Executive Director

Patrick L. LaCrosse

Director of Financial Services

Jeanne D. Staehli

ADOPTED BUDGET

Portland Development Commission

Fiscal Year 1991-92

PDC Mission

The Portland Development Commission (PDC) was created in 1958 by popular vote. The agency is a department of the city which is governed by a five-member commission of local citizens appointed by the Mayor and approved by the City Council.

PDC's mission is to improve the quality of life for all Portlanders. The mission has three facets:

- Strengthen Portland as a principal economic center.
- Maintain and expand housing.
- Redevelop areas of unique need or opportunity.

This budget provides the necessary funding to carry out PDC's mission for the fiscal year, which begins July 1, 1991 and ends June 30, 1992. The total expenditure budget is \$50.9 million, excluding the debt service fund.

Organization of the Budget

Within this document the reader will find sections for programs, objects of expenditure, funding sources, and departments. These are the four "dimensions" of PDC's budget. Charts and tables break down the \$50.9 million into its component parts.

In short, **programs** are groups of activities carried out by the organization to accomplish the mission. These activities may vary from year to year, depending upon the plan for the year.

Objects of expenditure describe the types of goods and services being purchased. Major expenditure categories include Personal Services (staff salaries, payroll taxes, and benefits), Materials & Services, Capital Outlay, Loans to Borrowers, and Debt Service.

Funding sources describe where the money comes from to pay for the programs.

Departments describe how PDC is organized internally into six units: Development, Economic Development, Housing, Operations, Financial Services and Executive.

This budget also contains some items not included in the \$50.9 million. These are transfers between funds, contingency, and budgets for debt service funds. Although these are part of the legal budget, they are not expenditures and are not key to PDC's plan for 1991-92. Thus, when we describe the budget, we refer to the \$50.9 million figure.

PDC Programs

Development, Housing and Economic Development are the three major programs to be found in the 1991-92 budget. These programs, along with Support Services, are the foundation of PDC's budget.

Each program is made up of various combinations of loans, capital improvements, staff costs, and other costs. These vary depending upon the type of program. For example, the Housing program contains a large component of loans to borrowers, while the Development program emphasizes capital outlay for land acquisition and public improvements.

Funding sources also vary by program; again, this depends upon the purpose of the program. Most funding sources have restrictions which limit the type of programs for which they can be used.

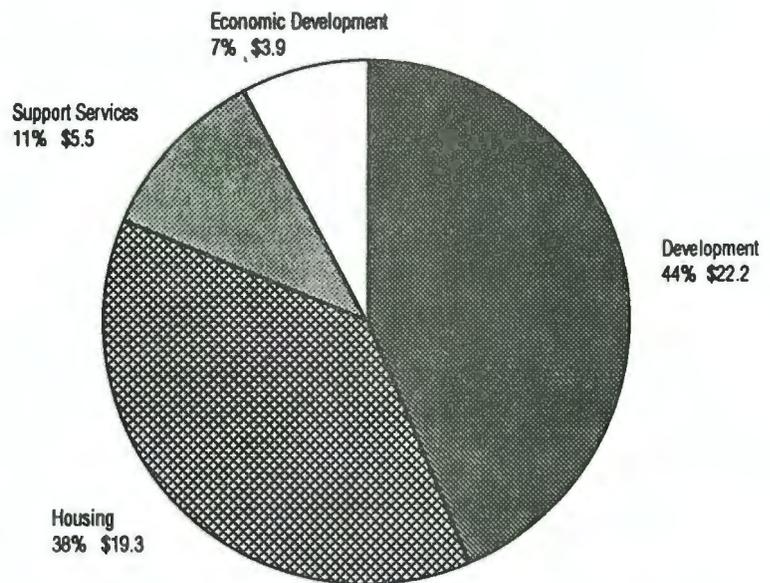
The following is a short description of the three major programs. More detailed narrative information can be found within the budget document itself.

Development Program — This program addresses blighted conditions in urban renewal areas, including Airport Way, Central Eastside, Convention Center, South Park Blocks, and Downtown Waterfront. The majority of funding is provided by urban renewal bonds.

Economic Development Program — This effort concentrates on actions to stimulate the local economy and provide jobs for Portlanders. Funding is provided by federal and state funds and a variety of other sources. Business loans are the largest component of this program's budget.

Housing Program — Supplying low- and moderate-income Portlanders with affordable safe housing is the goal of this program. This is carried out by making rehabilitation loans to property owners. Funding comes mainly from the federal block grant through the Bureau of Community Development, but also from urban renewal bonds, and other federal grants and bank loans.

**1991-92 Budget \$50.9 Million
By Program**



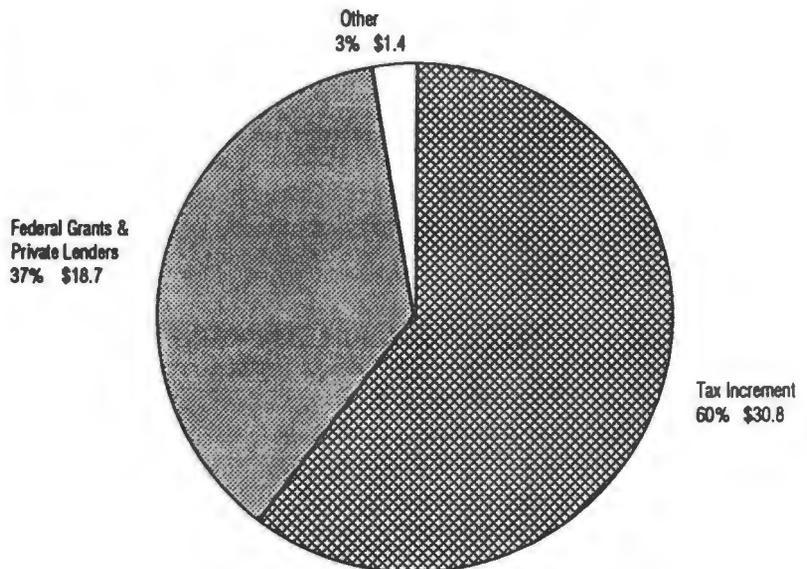
Funding Sources

PDC's funding comes from two major sources: tax increment from urban renewal areas and federal grant money in combination with funds from private lenders.

Tax increment financing is PDC's largest source of funding. This procedure, authorized by state law, allows the city to issue bonds which are repaid by property taxes. The amount of taxes that can be collected is based upon the increased assessed value of the city's urban renewal districts. Proceeds of the bonds are used for land assembly, loans, infrastructure such as streets and sewers, and public amenities such as parks. Making these improvements helps stimulate private investment in the districts, which increases property values, and pays back the public investment.

The second largest funding source is federal grants combined with private lender funds. The federal Community Development Block Grant provides housing and economic development program funding, augmented by private lender financing from First Interstate Bank of Oregon and Security Pacific Bank Oregon. Another large federal program is the Urban Mass Transit Administration funding for the transit mall extension.

**1991-92 Budget \$50.9 Million
By Funding Source**



Urban Renewal Districts

In Oregon, urban renewal is carried out through formation of a district. A formal urban renewal plan, developed for a particular blighted or underdeveloped area, is adopted by the City Council. The city may then sell redevelopment (tax increment) bonds to finance area improvements.

As a result of the publicly-funded efforts such as infrastructure improvements, area development becomes feasible for private developers. Developments consistent with the city's urban renewal plan are then allowed to go forward.

The new development increases property values and produces additional property tax revenues.

The City of Portland has seven urban renewal areas: Airport Way, Central Eastside, Convention Center, Northwest Front Avenue, St. Johns, South Park Blocks, and Downtown Waterfront. One area, South Auditorium, was closed in 1974 when the project was completed.

The tax increment process is subject to several conditions and restrictions. The adoption or amendment of an urban renewal plan requires a public process with hearings before the Portland Development Commission, the Portland Planning Commission, and City Council. Additional requirements are being considered by the Oregon legislature.

A cap on district size and value restricts urban renewal districts to no more than 15 percent of a city's assessed property tax value and up to 15 percent of the city's total land area. As of June 30, 1990, Portland's urban renewal areas represent 9.1 percent of the city's assessed value and 5.7 percent of its land area.

PDC also publishes an annual urban renewal report which analyzes urban renewal's impact on the tax rate. For 1989-90, this report states that the tax rate for properties in the Portland School District was a net 6.1¢ per \$1,000 of assessed value higher than it would have been without the incremental value from urban renewal districts. This net amount consists of a \$1.23 increase in the rate plus a decrease of \$1.17 caused by returning the South Auditorium district and part of the Downtown Waterfront district to the tax rolls.

Tax increment financing is not related to tax abatement, the process which waives property taxes for new buildings. Within the urban renewal area, taxes are assessed and collected for the new development in the normal manner.

Effect of Ballot Measure 5

In November 1990, the voters of the state passed Ballot Measure 5, a property tax limitation which will result in Portland having a basic rate of \$15 per thousand of assessed value after five years. Property taxes levied for repayment of bonds, including urban renewal bonds, is excluded from the limitation.

This measure has caused a dramatic change in the way urban renewal financing will operate. In the past, tax increment was based upon the prevailing tax rate in the urban renewal district applied against the increase in assessed value above the frozen base. The frozen base was certified by the county assessor at the time the district was formed.

Post Measure 5, the frozen base and incremental value concepts remain the same, and limit the amount of tax increment available from property taxes. Differences are that the additional value generated by urban renewal districts is included in the tax assessor's rate calculations, and urban renewal agencies are required to certify the dedicated purpose of the tax increment revenue to the county tax assessor.

The certification may be divided into two parts—that which is required for repayment of bonds (and therefore not subject to the limit) and the remainder, which is subject to the \$10 limitation for all non-school taxing bodies. The urban renewal agency may accept less than the maximum amount of tax increment revenue available to it for a particular year. An urban renewal agency might want to make this election because tax increment revenue subject to the General Government (\$10) limit competes with other government levies (such as cities or counties) when "compression" occurs under Measure 5.

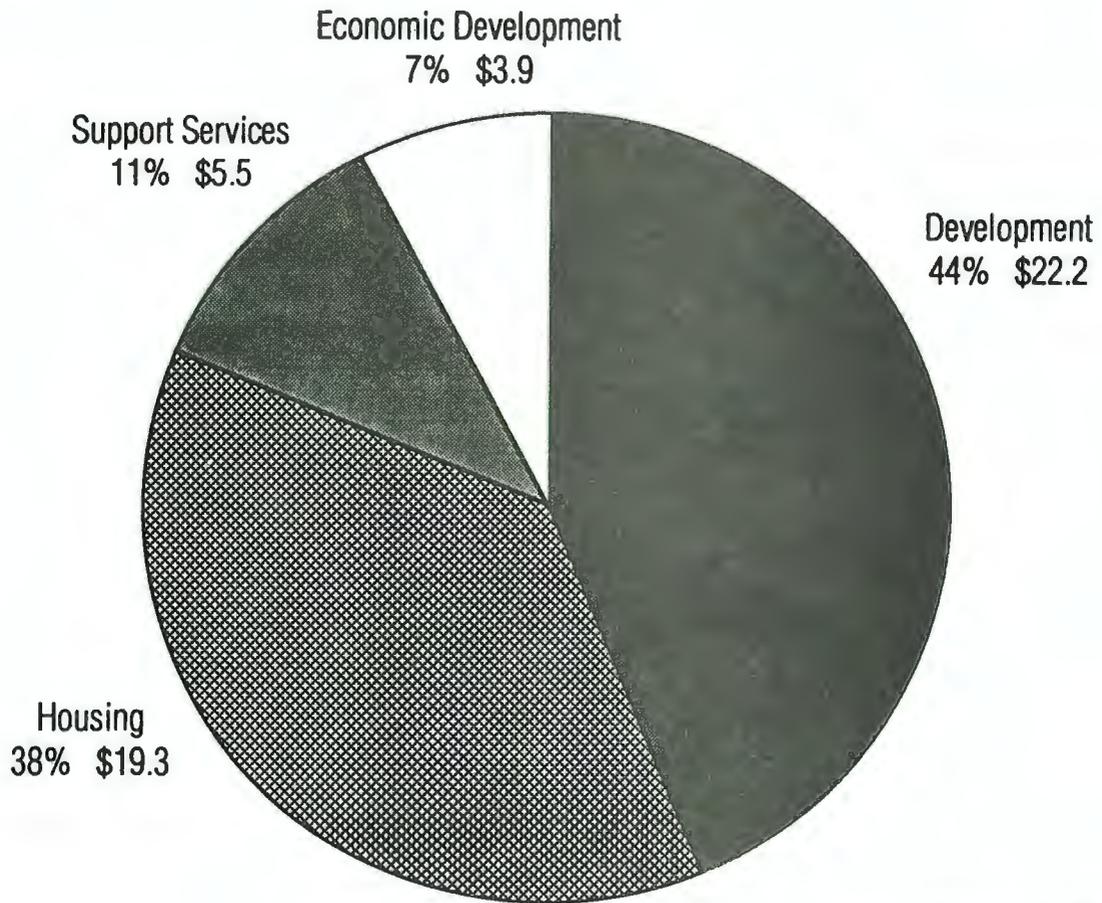
The Legal Budget

Oregon Budget Law requires that PDC appropriate its budget by funding source and major object category. That is why the largest section of this budget is the Funding Source section: each fund shows how resources and requirements are balanced, and the detail of line items.

In conformance with state budget law, PDC appropriates its budget within each fund using the following categories: Personal Services, Materials & Services, Capital Outlay, Loans to Borrowers, Debt Service, Cash Transfers Out, Service Reimbursements, and Contingency.

After the budget is adopted each year in late June, it may be changed by official action of the Commission. If a fund requires a larger appropriation accompanied by an increase in resources, or if an amount greater than 15 percent of the total appropriation for a fund is moved from contingency to another category, a supplemental budget is required. A supplemental budget requires Commission approval, public notice and a hearing by the Tax Supervising and Conservation Commission.

1991/92 Budget \$50.9 Million
By Program



Dollars in Millions
Adopted Budget

PORTLAND DEVELOPMENT COMMISSION

DEVELOPMENT PROGRAM BUDGET 1991-92

The Development program is primarily responsible for implementing the goals of the five active urban renewal districts in the City of Portland. Tax increment dollars, matched with state and federal funds, are used to acquire and clear land, build infrastructure, and make loans. The program is capital intensive and subject to major fluctuations from year to year as projects begin and are completed.

Some of the goals of the Development program in 1991-92 are to provide for development and environmental excellence in Airport Way which maximizes employment for Portland residents; retain and expand area businesses, improve access, circulation, and the riverfront in Central Eastside; guide the Oregon Convention Center area development strategy, maximize the use of the Convention Center by visitors, and create jobs for area residents; coordinate and implement the North Downtown program; complete design and commence construction of the North Park Blocks renovation; complete a public improvement plan and create middle-income housing units in the South Park Blocks; coordinate and implement the South Waterfront development program; complete final engineering and commence construction of the Transit Mall extension; and implement the Union Station project.

The 1991-92 budget is \$22,217,089. This is a significant reduction from the 1990-91 adopted budget and represents a more realistic view of what can be accomplished during the fiscal year. As with other PDC programs, implementation of the Development program is a team effort involving staff from the Development Department as well as Operations and Executive, totalling 33.09 full-time equivalents.

	1989-90 <u>Actual</u>	1990-91 Adopted <u>Budget</u>	1990-91 Percent Spent <u>Dec. 31</u>	1991-92 Proposed <u>Budget</u>	1991-92 Adopted <u>Budget</u>
Airport Way	\$ 2,701,068	\$ 7,027,705	16%	\$ 6,119,621	\$ 6,094,621
Central Eastside	181,355	3,648,938	11%	1,323,442	1,323,442
Convention Center	249,177	6,847,284	2%	2,621,208	2,611,208
Fourth & Yamhill Garage	4,762,334	4,255	1,277%	0	0
North Downtown	1,941,792	667,176	127%	662,020	657,020
North Park Blocks	36,351	604,179	7%	552,681	552,681
North Waterfront Park	878,157	65,513	65%	0	0
South Park Blocks	104,170	7,555,745	3%	1,088,761	233,761
South Waterfront	3,878,167	4,427,650	22%	3,230,668	3,155,668
Transit Mall Extension	70,237	4,711,000	0%	3,929,979	3,923,479
Union Station	990,310	4,404,438	47%	2,598,573	2,588,573
Other Projects	1,295,043	861,038	45%	886,418	841,418
Development Administration	<u>184,745</u>	<u>189,203</u>	<u>46%</u>	<u>235,218</u>	<u>235,218</u>
Total	<u>\$17,272,906</u>	<u>\$41,014,124</u>	<u>16%</u>	<u>\$23,248,589</u>	<u>\$22,217,089</u>

PORTLAND DEVELOPMENT COMMISSION

ECONOMIC DEVELOPMENT PROGRAM BUDGET 1991-92

PDC's Economic Development program focuses on encouraging new investment and creating new jobs for Portland residents. Housing and Community Development Block Grant funds, tax increment, and several federal and local funds combine to form the funding base for this program. For 1991-92, PDC will also receive \$112,000 in City General Fund dollars to continue the Business Retention program. Loans are the largest component of Economic Development's budget.

Goals for 1991-92 are to retain Portland businesses, and encourage and support their expansion and growth; create new jobs for City residents through the recruitment of business and industry to the region; provide financial and research services to support Portland's economic development goals; through JobNet, provide jobs created through business recruitment and retention to unemployed City residents; and to implement the City's NE economic development programs and initiate projects to support neighborhood revitalization.

The program shows a decrease of about \$1.4 million from last year's adopted budget. Staff participation in this program is budgeted at 21.9 full-time equivalents.

	1989-90 <u>Actual</u>	1990-91 <u>Adopted Budget</u>	1990-91 Percent Spent <u>Dec. 31</u>	1991-92 <u>Proposed Budget</u>	1991-92 <u>Adopted Budget</u>
Business Assistance/Retention	\$ 142,145	\$ 212,056	41%	\$ 247,112	\$ 250,423
Business Recruitment & Marketing	633,541	707,279	30%	727,044	723,733
Business Services	534,064	3,522,933	4%	1,935,073	1,935,073
JobNet	195,260	235,546	45%	322,596	322,596
NE Economic Development	366,391	568,188	36%	561,600	561,600
Economic Development Administration	<u>37,637</u>	<u>38,329</u>	<u>30%</u>	<u>74,752</u>	<u>74,752</u>
Total	<u>\$1,909,038</u>	<u>\$5,284,331</u>	<u>15%</u>	<u>\$3,868,177</u>	<u>\$3,868,177</u>

PORTLAND DEVELOPMENT COMMISSION

HOUSING PROGRAM BUDGET 1991-92

Providing housing loans is the primary business of PDC's Housing program, which works to preserve and expand the City's housing supply by financing housing for low and moderate income homeowners, renters and special need groups. The HCD Block Grant program and tax increment are major providers of funds, augmented increasingly in recent years by private banks such as First Interstate and Security Pacific.

For 1991-92, Housing program goals are to deliver home repair loans to homeowners, to deliver investor loans consistent with program criteria, to continue implementation of the Downtown Housing Preservation Program, to reclaim vacant houses by creating home ownership opportunities for lower-income purchasers, and to cooperate with neighborhood housing and governmental organizations in planning and targeting housing assistance.

This program exhibits an increase for 1991-92 of about \$3.5 million. The largest component of this is Downtown Housing Preservation (DHPP). DHPP is totally tax increment funded, and beginning in 1991-92 will be operating not only in Downtown Waterfront but also in South Park Blocks urban renewal district. The Housing program receives staff services from several PDC departments equivalent to 42.92 full-time positions.

	1989-90 <u>Actual</u>	1990-91 <u>Adopted Budget</u>	1990-91 Percent Spent <u>Dec. 31</u>	1991-92 <u>Proposed Budget</u>	1991-92 <u>Adopted Budget</u>
Homeowner Loans	\$ 1,984,205	\$ 2,713,152	43%	\$ 2,863,098	\$ 2,863,098
Income Property	3,063,834	4,510,635	26%	4,650,630	4,650,630
Downtown Housing Preservation	6,811,918	4,810,445	21%	7,843,062	7,283,062
Homeownership Program	2,045,967	3,383,815	33%	4,142,030	4,142,030
Other Housing Programs	376,733	99,800	187%	135,840	95,840
Housing Administration	<u>232,257</u>	<u>308,036</u>	<u>53%</u>	<u>269,751</u>	<u>269,751</u>
Total	<u>\$14,514,914</u>	<u>\$15,825,883</u>	<u>31%</u>	<u>\$19,904,411</u>	<u>\$19,304,411</u>

PORTLAND DEVELOPMENT COMMISSION

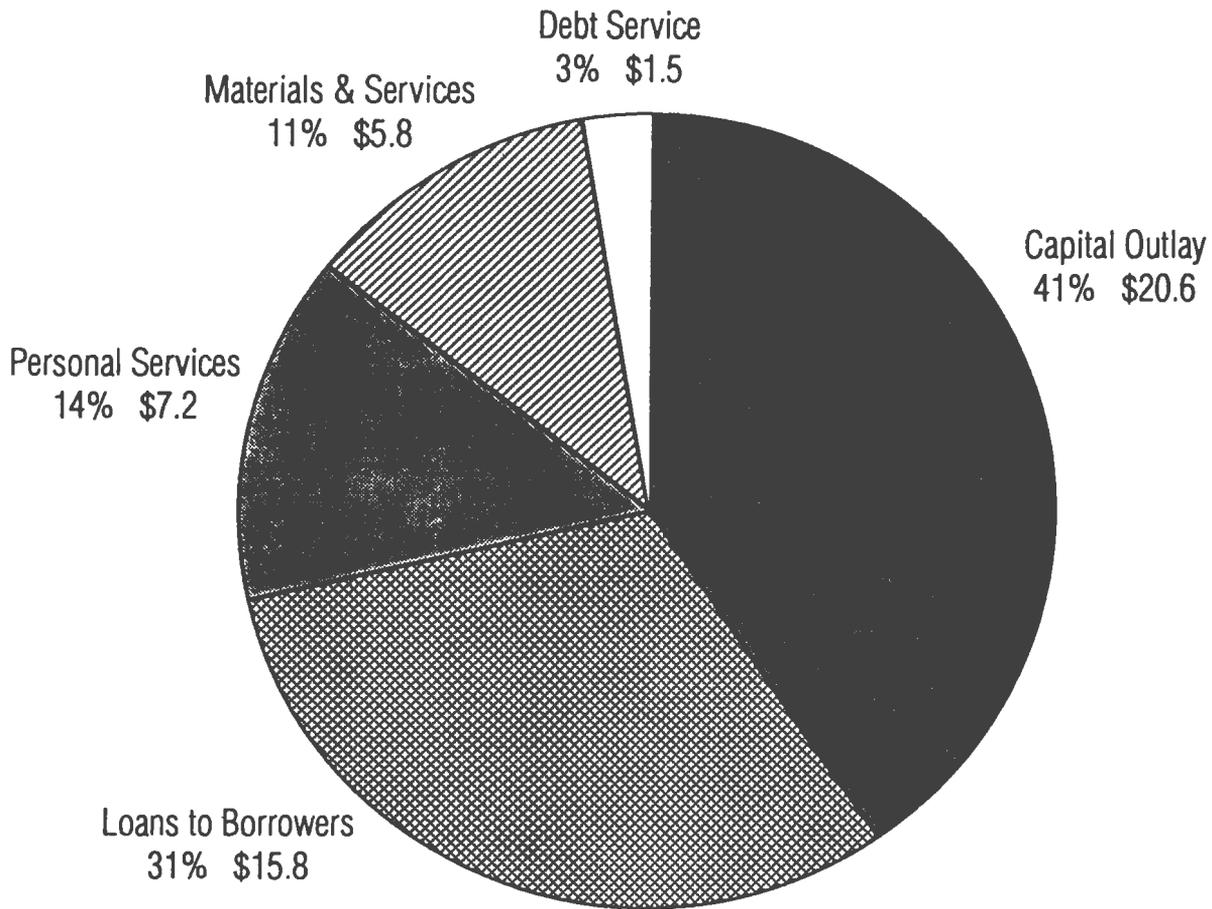
SUPPORT SERVICES PROGRAM BUDGET 1991-92

Support Services provides executive, legal and financial expertise as well as technical and operational support for Portland Development Commission programs. Funding is provided by a combination of tax increment, block grant, and other funding sources which reflects overall 91-92 PDC funding. Some of the items included in Support Services are principal and interest payments on private lender financed loan programs; overhead charges paid to the City of Portland for treasury, accounting and other functions; building rental; telephones; costs of PDC's computer system mainframe and personal computer network; and staff time for support departments which is not charged directly to Development, Economic Development or Housing programs.

The 1991-92 expenditure budget for Support Services is \$5,484,391, a reduction of about \$1.6 million from the current year's adopted budget. The staff level is 38.09 full-time equivalents. To see the funding breakdown for the Support Services program, consult the Program/Fund table.

	1989-90 <u>Actual</u>	1990-91 <u>Adopted Budget</u>	1990-91 Percent Spent <u>Dec. 31</u>	1991-92 <u>Proposed Budget</u>	1991-92 <u>Adopted Budget</u>
Information Services	\$ 482,948	\$ 945,88	225%	\$ 778,312	\$ 778,312
Financial Services	535,714	593,703	46%	903,408	903,408
Public Affairs	179,051	350,578	22%	223,384	223,384
Legal Services	41,135	33,133	125%	57,789	57,789
Real Estate Services	54,659	53,520	75%	74,998	74,998
Property Management/ Relocation	219,873	146,508	55%	150,646	150,646
Construction Management and Engineering	56,597	26,883	96%	40,999	40,999
Loan Servicing	192,624	305,944	30%	192,422	192,422
General Administration	1,337,874	1,734,786	45%	1,662,800	1,653,930
Debt Payments & Management	<u>1,296,128</u>	<u>2,903,979</u>	<u>41%</u>	<u>1,461,583</u>	<u>1,408,503</u>
Total	<u>\$4,396,603</u>	<u>\$7,094,916</u>	<u>40%</u>	<u>\$5,546,341</u>	<u>\$5,484,391</u>

1991/92 Budget \$50.9 Million By Object of Expenditure



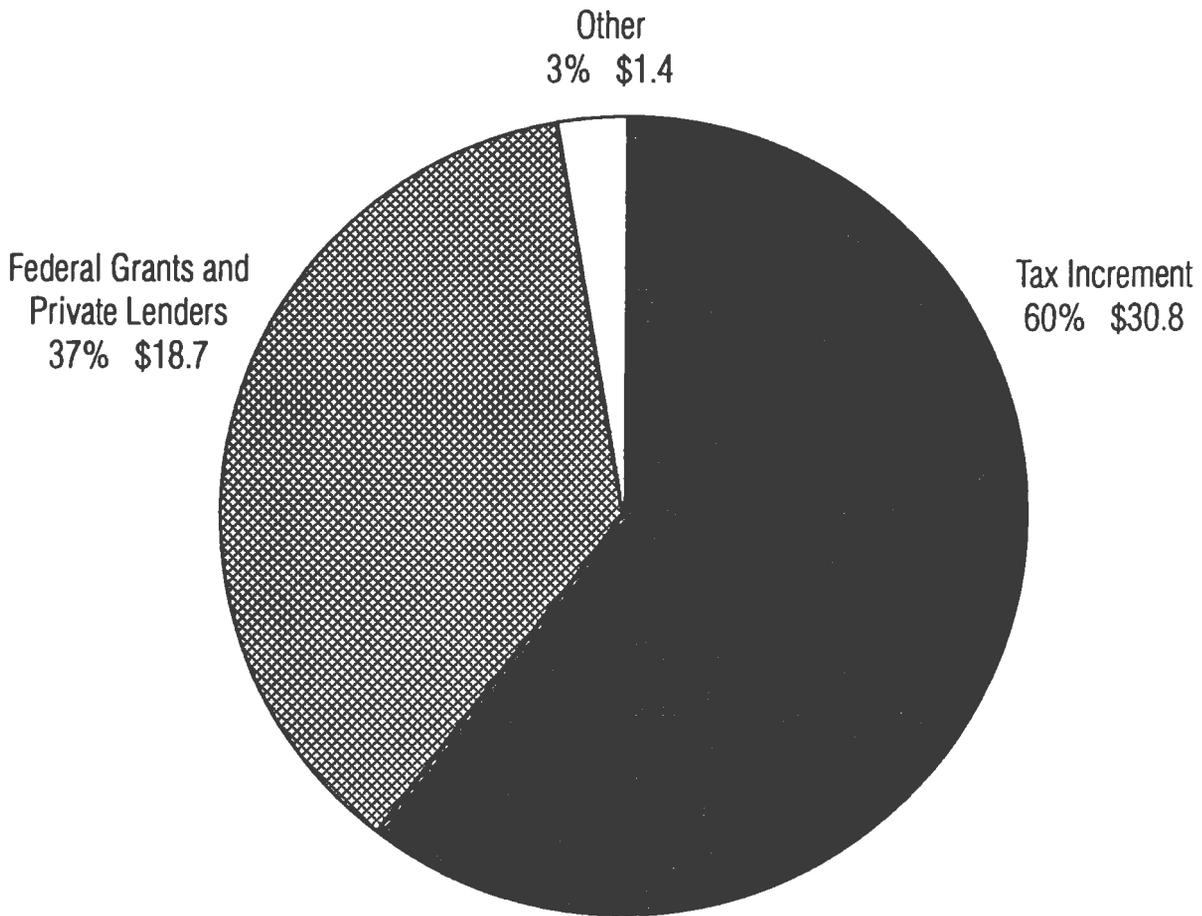
Dollars in Millions
Adopted Budget

LINE ITEM EXPENDITURES COMPARISON - HISTORICAL

PORTLAND DEVELOPMENT COMMISSION

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
PERSONAL SERVICES					
Full-time	\$3,550,968	\$3,744,506	\$4,842,515	\$5,200,200	\$5,200,200
Part-time	162,335	90,990	54,780	11,100	11,100
Benefits	1,971,278	2,152,374	1,826,161	1,988,511	1,988,511
TOTAL PERSONAL SERVICES	5,684,581	5,987,870	6,723,456	7,199,811	7,199,811
MATERIALS & SERVICES					
Professional Services	2,321,017	1,306,560	2,461,754	2,706,171	2,505,671
Legal Fees	115,215	112,091	347,000	509,000	431,000
City of Portland Overhead Charges	143,726	155,224	170,746	450,799	450,799
Underwriter Fees	266,906	0	600,000	0	0
Temporary Services	39,185	42,241	26,500	37,100	37,100
Printing & Graphics	121,969	252,956	374,000	362,975	312,355
General Office Expense	218,491	225,903	345,622	323,750	318,410
Postage & Delivery	40,993	43,348	71,475	72,625	72,625
Advertising	26,254	24,429	65,100	120,570	119,770
Publications & Dues	25,849	35,779	35,035	37,315	37,015
Education	79,185	89,988	135,200	132,340	130,040
Out of Town Travel	46,342	36,189	76,850	86,150	85,650
Mileage Reimbursements	9,447	8,247	14,453	14,289	14,199
Parking	18,519	22,822	25,720	37,889	37,889
Occupancy Costs	444,391	411,154	442,300	459,551	459,551
Telephone Services	148,570	103,724	126,500	164,532	164,532
Repairs & Maintenance	338,187	235,682	185,800	189,195	189,195
Leases & Rentals	7,555	6,018	7,050	4,050	4,050
Vehicle Maintenance	6,949	5,059	7,000	9,050	9,050
Loan Document Costs	37,426	50,089	80,802	87,617	67,617
Appraisals	43,147	49,037	84,800	124,450	104,450
Bad Loan Costs	18,984	63,488	20,320	33,600	33,600
Miscellaneous	1,823,239	288,520	1,150	1,000	1,000
Insurance	156,813	130,431	212,860	206,300	206,300
TOTAL MATERIALS & SERVICES	6,498,359	3,698,979	5,918,037	6,170,318	5,791,868
CAPITAL OUTLAY					
Land	3,689,147	5,981,972	18,836,380	11,268,675	10,098,675
Improvements	11,949,987	8,656,714	14,840,650	10,468,599	10,323,599
Furniture & Equipment	461,888	194,233	701,945	209,630	209,630
Grants	1,210	4,917	0	12,125	12,125
TOTAL CAPITAL OUTLAY	16,102,232	14,837,836	34,378,975	21,959,029	20,644,029
OTHER					
Loans to Borrowers	9,082,461	12,251,419	19,896,184	15,772,500	15,772,500
Debt Service - Principal	1,205,642	1,109,632	1,327,900	757,700	757,700
Debt Service - Interest	225,304	207,720	974,702	708,160	708,160
TOTAL OTHER	10,513,407	13,568,771	22,198,786	17,238,360	17,238,360
TOTAL EXPENDITURES	\$38,798,579	\$38,093,456	\$69,219,254	\$52,567,518	\$50,874,068

1991/92 Budget \$50.9 Million
By Funding Source



Dollars in Millions
Adopted Budget

PORTLAND DEVELOPMENT COMMISSION

SUMMARY OF RESOURCES - ALL FUNDS

1991-92 ADOPTED BUDGET

FUND	Revenues	Transfers from Other Funds	Beginning Fund Balance	Total Resources
TAX INCREMENT FUNDS				
Airport Way	\$162,081	\$0	\$8,799,625	\$8,961,706
Central Eastside Industrial	2,481,808	1,612,761	2,999,365	7,093,934
Convention Center	1,098,836	4,186,498	32,207	5,317,541
NW Front Avenue Industrial Renewal	534,827	0	155,053	689,880
St. Johns Project	110,514	0	279,686	390,200
South Park Urban Renewal	4,026,720	0	5,851,860	9,878,580
Waterfront Renewal Bond Redevelopment	29,764,168	7,188,922	4,474,977	41,428,067
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS				
Enterprise Loans	2,830,400	0	2,663,380	5,493,780
HCD Contract	11,104,099	187,100	511,639	11,802,838
North Mall Extension	3,100,680	0	0	3,100,680
Other Federal Grants	1,255,631	0	0	1,255,631
South Auditorium	3,400	16,000	89,527	108,927
OTHER FUNDS				
Computer Services	6,000	745,970	273,935	1,025,905
Urban Redevelopment	1,226,570	9,643,151	1,497,114	12,366,835
SUBTOTAL	57,705,734	23,580,402	27,628,368	108,914,504
BONDED DEBT FUNDS				
Economic Development Revenue	4,646,536	0	0	4,646,536
GRAND TOTAL	\$62,352,270	\$23,580,402	\$27,628,368	\$113,561,040

PORTLAND DEVELOPMENT COMMISSION
SUMMARY OF REQUIREMENTS - ALL FUNDS

1991-92 ADOPTED BUDGET

FUND	Expenditures	Transfers to Other Funds	Contingency/ Ending Fund Balance	Total Requirements
TAX INCREMENT FUNDS				
Airport Way	\$5,669,780	\$1,182,632	\$2,109,294	\$8,961,706
Central Eastside Industrial Convention Center	1,196,225	5,706,341	191,368	7,093,934
	2,422,250	2,427,976	467,315	5,317,541
NW Front Avenue Industrial Renewal	0	62,823	627,057	689,880
St. Johns Project	4,500	377,018	8,682	390,200
South Park Urban Renewal	3,085,700	1,214,616	5,578,264	9,878,580
Waterfront Renewal Bond Redevelopment	12,014,275	9,009,443	20,404,349	41,428,067
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS				
Enterprise Loans	2,800,160	634,565	2,059,055	5,493,780
HCD Contract	8,942,344	2,167,955	692,539	11,802,838
North Mall Extension	2,986,720	113,960	0	3,100,680
Other Federal Grants	1,186,000	69,631	0	1,255,631
South Auditorium	0	106,118	2,809	108,927
OTHER FUNDS				
Computer Services	593,628	432,277	0	1,025,905
Urban Redevelopment	9,972,486	75,047	2,319,302	12,366,835
SUBTOTAL	50,874,068	23,580,402	34,460,034	108,914,504
BONDED DEBT FUNDS				
Economic Development Revenue	4,646,536	0	0	4,646,536
GRAND TOTAL	\$55,520,604	\$23,580,402	\$34,460,034	\$113,561,040

PORTLAND DEVELOPMENT COMMISSION
RESOURCES-REQUIREMENTS FUND SUMMARY-HISTORICAL

1991-92

FUND	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
TAX INCREMENT FUNDS					
Airport Way	\$3,696,415	\$6,634,723	\$17,515,000	\$8,961,706	\$8,961,706
Central Eastside Industrial	344,906	597,878	5,224,203	6,995,472	7,093,934
Convention Center	377,584	904,706	9,579,719	5,257,479	5,317,541
NW Front Avenue Industrial Renewal	273,388	294,617	212,937	1,371,880	689,880
Parking Structure/Pioneer Place	10,360,475	5,444,090	198,496	0	0
St Johns Project	9,650	99,904	369,732	381,795	390,200
South Park Urban Renewal	4,768,123	6,422,395	10,422,380	9,878,580	9,878,580
Waterfront Renewal Bond Redevelopmt	33,145,507	31,840,753	26,619,431	41,427,767	41,428,067
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS					
Enterprise Loans	7,736,384	8,876,409	12,395,774	5,043,780	5,493,780
HCD Contract	8,698,990	6,642,313	6,162,019	12,252,838	11,802,838
North Mall Extension	0	70,987	4,332,855	3,105,880	3,100,680
Other Federal Grants	2,448,817	1,472,963	1,464,461	1,255,631	1,255,631
South Auditorium	70,222	61,003	103,165	108,927	108,927
OTHER FUNDS					
Computer Services	714,950	340,647	828,046	1,025,905	1,025,905
Parking Structure/Helistop	5,195,313	208,976	0	0	0
Urban Redevelopment	10,954,232	9,765,533	12,298,676	12,380,705	12,366,835
SUBTOTAL	88,794,956	79,677,897	107,726,894	109,448,345	108,914,504
BONDED DEBT FUNDS					
Economic Development Revenue	5,521,015	5,122,665	4,219,584	4,646,536	4,646,536
GRAND TOTAL	\$94,315,971	\$84,800,562	\$111,946,478	\$114,094,881	\$113,561,040

PORTLAND DEVELOPMENT COMMISSION
 APPROPRIATION SCHEDULE - ALL FUNDS
 1991-92

	Personal Services	Materials & Services	Capital Outlay	Other	Total
AIRPORT WAY	\$0	\$371,280	\$5,298,500	\$0	\$5,669,780
General Operating Contingency	0	0	0	2,109,294	2,109,294
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	1,106,092	1,106,092
Computer Services (Svc Reimb)	0	0	0	76,540	76,540
Appropriation Total	0	371,280	5,298,500	3,291,926	8,961,706
CENTRAL EASTSIDE INDUSTRIAL DISTR.	0	76,225	1,060,000	60,000	1,196,225
General Operating Contingency	0	0	0	191,368	191,368
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	376,910	376,910
Computer Svcs (Svc Reimb)	0	0	0	20,228	20,228
Waterfront Renewal (Loan Repay)	0	0	0	5,309,203	5,309,203
Appropriation Total	0	76,225	1,060,000	5,957,709	7,093,934
CONVENTION CENTER URBAN RENEWAL A	0	227,250	2,195,000	0	2,422,250
General Operating Contingency	0	0	0	467,315	467,315
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	508,881	508,881
Urban Redev-General (Loan Repay)	0	0	0	1,879,719	1,879,719
Computer Svcs (Svc Reimb)	0	0	0	39,376	39,376
Appropriation Total	0	227,250	2,195,000	2,895,291	5,317,541
NW FRONT AVENUE INDUSTRIAL REN.	0	0	0	0	0
General Operating Contingency	0	0	0	627,057	627,057
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	62,823	62,823
Appropriation Total	0	0	0	689,880	689,880
ST JOHNS PROJECT	0	1,000	3,500	0	4,500
General Operating Contingency	0	0	0	8,682	8,682
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	4,286	4,286
Urban Redev-General (Loan Repay)	0	0	0	372,732	372,732
Appropriation Total	0	1,000	3,500	385,700	390,200

PORTLAND DEVELOPMENT COMMISSION
 APPROPRIATION SCHEDULE - ALL FUNDS
 1991-92

	Personal Services	Materials & Services	Capital Outlay	Other	Total
SOUTH PARK URBAN RENEWAL	\$0	\$217,700	\$68,000	\$2,800,000	\$3,085,700
General Operating Contingency	0	0	0	5,578,264	5,578,264
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	1,034,718	1,034,718
Computer Svcs (Svc Reimb)	0	0	0	179,898	179,898
Appropriation Total	0	217,700	68,000	9,592,880	9,878,580
WATERFRONT RENEWAL BOND REDEV.	0	1,495,625	6,680,650	3,838,000	12,014,275
General Operating Contingency	0	0	0	10,404,349	10,404,349
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	2,919,440	2,919,440
Central Eastside (Cash Loan)	0	0	0	1,612,761	1,612,761
Convention Center (Cash Loan)	0	0	0	4,186,498	4,186,498
Computer Svcs (Svc Reimb)	0	0	0	290,744	290,744
Appropriation Total	0	1,495,625	6,680,650	23,251,792	31,428,067
ENTERPRISE LOANS	0	34,300	0	2,765,860	2,800,160
General Operating Contingency	0	0	0	2,059,055	2,059,055
Transfers to Other Funds					
Computer Svcs (Svc Reimb)	0	0	0	77,858	77,858
Urban Redev-General (Svc Reimb)	0	0	0	369,607	369,607
HCD Contract (Cash)	0	0	0	187,100	187,100
Appropriation Total	0	34,300	0	5,459,480	5,493,780
HOUSING/COMMUNITY DEVELOPMENT	0	880,795	968,049	7,093,500	8,942,344
General Operating Contingency	0	0	0	692,539	692,539
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	2,165,676	2,165,676
Computer Svcs (Svc Reimb)	0	0	0	2,279	2,279
Appropriation Total	0	880,795	968,049	9,953,994	11,802,838
NORTH MALL EXTENSION	0	26,720	2,960,000	0	2,986,720
General Operating Contingency	0	0	0	0	0
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	113,960	113,960
Appropriation Total	0	26,720	2,960,000	113,960	3,100,680

PORTLAND DEVELOPMENT COMMISSION
 APPROPRIATION SCHEDULE - ALL FUNDS
 1991-92

	Personal Services	Materials & Services	Capital Outlay	Other	Total
OTHER FEDERAL GRANTS	\$0	\$5,000	\$500,000	\$681,000	\$1,186,000
General Operating Contingency	0	0	0	0	0
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	69,631	69,631
Appropriation Total	0	5,000	500,000	750,631	1,255,631
SOUTH AUDITORIUM	0	0	0	0	0
General Operating Contingency	0	0	0	2,809	2,809
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	1,753	1,753
Urban Redev-General (Loan Repay)	0	0	0	104,365	104,365
Appropriation Total	0	0	0	108,927	108,927
COMPUTER SERVICES	0	435,998	157,630	0	593,628
General Operating Contingency	0	0	0	0	0
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	109,757	109,757
Urban Redev-General (Cash)	0	0	0	322,520	322,520
Appropriation Total	0	435,998	157,630	432,277	1,025,905
URBAN REDEVELOPMENT (GENERAL)	7,199,811	2,019,975	752,700	0	9,972,486
General Operating Contingency	0	0	0	2,319,302	2,319,302
Transfers to Other Funds					
South Auditorium (Cash)	0	0	0	16,000	16,000
Computer Service (Cash)	0	0	0	59,047	59,047
Appropriation Total	7,199,811	2,019,975	752,700	2,394,349	12,366,835
ECONOMIC DEVELOPMENT REVENUE BONDS					
Debt Service	0	0	0	4,646,536	4,646,536
Appropriation Total	0	0	0	4,646,536	4,646,536
TOTAL APPROPRIATION - ALL FUNDS	7,199,811	5,791,868	20,644,029	69,925,332	103,561,040
Unappropriated Ending Balance	0	0	0	10,000,000	10,000,000
TOTAL PDC BUDGET	\$7,199,811	\$5,791,868	\$20,644,029	\$79,925,332	\$113,561,040

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: AIRPORT WAY

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Miscellaneous Revenue	\$21,736	\$16,160	\$17,515,000	\$162,081	\$162,081
Interest on Investments	21,424	0	15,000	162,081	162,081
Bond Sale Proceeds	0	0	17,500,000	0	0
Other Contracts	0	16,000	0	0	0
Miscellaneous	312	160	0	0	0
Revenue Subtotal	21,736	16,160	17,515,000	162,081	162,081
Transfers From Other Funds-					
Cash	3,000,000	5,842,971	0	0	0
Waterfront Renewal Bond-Loan	3,000,000	5,842,971	0	0	0
Beginning Fund Balance	674,679	775,592	0	8,799,625	8,799,625
Total Resources	<u>\$3,696,415</u>	<u>\$6,634,723</u>	<u>\$17,515,000</u>	<u>\$8,961,706</u>	<u>\$8,961,706</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$901,573	\$2,489,225	\$6,982,390	\$5,698,780	\$5,669,780
Capital Outlay	265,673	395,642	787,290	400,280	371,280
Loans to Borrowers	528,900	2,093,583	5,505,100	5,298,500	5,298,500
Debt Service	107,000	0	650,000	0	0
	0	0	40,000	0	0
Transfers to Other Funds-					
Service Reimbursements	393,403	896,471	1,154,505	1,185,586	1,182,632
URF-General	393,403	848,979	1,082,367	1,109,046	1,106,092
Computer Services	0	47,492	72,138	76,540	76,540
Transfers to Other Funds-Cash					
Waterfront Renewal-Loan Repayment	1,625,847	3,249,027	7,989,412	0	0
	1,625,847	3,249,027	7,989,412	0	0
General Operating Contingency	0	0	1,388,693	2,077,340	2,109,294
Unappropriated Ending Balance	775,592	0	0	0	0
Total Requirements	<u>\$3,696,415</u>	<u>\$6,634,723</u>	<u>\$17,515,000</u>	<u>\$8,961,706</u>	<u>\$8,961,706</u>

This fund accounts for redevelopment activities in the Airport Way (formerly Columbia South Shore) urban renewal district.

The Capital Outlay budget includes \$4,625,000 for acquisition costs and preliminary engineering for the Holman site; \$350,000 for acquisition of water quality facilities related to construction of Airport Way; \$151,900 for design and construction of wetlands recreation facilities; \$135,000 for a portion of a fire station to serve the district; and \$36,600 for general property management.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: AIRPORT WAY

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$249,862	\$231,195	\$297,000	\$129,000	\$129,000
Legal Fees	0	8,177	125,000	204,000	175,000
Underwriter Fees	0	0	300,000	0	0
Temporary Services	0	393	800	1,000	1,000
Printing & Graphics	2,112	56,315	44,500	40,000	40,000
General Office Expense	2,359	10,843	13,450	14,500	14,500
Postage & Delivery	89	199	50	1,000	1,000
Advertising	1,414	72	650	300	300
Publications & Dues	369	470	200	200	200
Education	4,105	4,757	2,640	4,600	4,600
Out of Town Travel	2,268	409	2,000	4,500	4,500
Mileage Reimbursement	48	45	50	50	50
Parking	470	817	950	1,130	1,130
Miscellaneous-Art Trust Fund	77	0	0	0	0
Lease and Rentals	0	72	0	0	0
Appraisals	2,500	11	0	0	0
Reimbursements	0	620	0	0	0
Interest	0	81,247	0	0	0
TOTAL MATERIALS & SERVICES	265,673	395,642	787,290	400,280	371,280
CAPITAL OUTLAY					
Land	68,400	2,036,365	4,645,000	4,836,600	4,836,600
Improvements	460,500	57,218	860,100	461,900	461,900
TOTAL CAPITAL OUTLAY	528,900	2,093,583	5,505,100	5,298,500	5,298,500
OTHER					
Loans to Borrowers	107,000	0	650,000	0	0
Debt Service - Principal	0	0	15,000	0	0
Debt Service - Interest	0	0	25,000	0	0
TOTAL OTHER	107,000	0	690,000	0	0
TOTAL EXPENDITURES	901,573	2,489,225	6,982,390	5,698,780	5,669,780
INTERFUND TRANSFERS					
Personal Services - URF-General	316,425	635,566	515,310	551,037	551,037
Overhead - URF-General	76,977	213,413	567,057	558,009	555,055
Cash/Loan Repayment- Waterfront	1,625,847	3,249,027	7,989,412	0	0
Computer Services	0	47,492	72,138	76,540	76,540
TOTAL TRANSFERS	2,019,249	4,145,498	9,143,917	1,185,586	1,182,632
TOTAL EXPENDITURES & TRANSFERS	\$2,920,822	\$6,634,723	\$16,126,307	\$6,884,366	\$6,852,412

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: CENTRAL EASTSIDE INDUSTRIAL DISTRICT

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Local Government Sources	\$0	\$0	\$30,000	\$0	\$0
Oregon Dept. of Transportation	0	0	30,000	0	0
Miscellaneous Revenue	0	0	0	2,383,346	2,481,808
Interest on Investments	0	0	0	108,411	108,411
Bond Sale Proceeds	0	0	0	2,274,935	2,373,397
Revenue Subtotal	0	0	30,000	2,383,346	2,481,808
Transfers From Other Funds-					
Cash-Interfund Loan	300,000	791,367	5,194,203	1,612,761	1,612,761
Waterfront Renewal Fund	300,000	791,367	5,194,203	1,612,761	1,612,761
Beginning Fund Balance	44,906	(193,489)	0	2,999,365	2,999,365
Total Resources	<u>\$344,906</u>	<u>\$597,878</u>	<u>\$5,224,203</u>	<u>\$6,995,472</u>	<u>\$7,093,934</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$25,344	\$86,596	\$3,727,875	\$1,212,925	\$1,196,225
Capital Outlay	24,769	84,724	226,175	92,925	76,225
Loans to Borrowers	575	1,872	3,211,700	1,060,000	1,060,000
Debt Service	0	0	250,000	0	0
Debt Service	0	0	40,000	60,000	60,000
Transfers to Other Funds-					
Service Reimbursements	187,881	186,379	258,747	398,344	397,138
URF-General	187,881	178,184	244,442	378,116	376,910
Computer Services	0	8,195	14,305	20,228	20,228
Transfers to Other Funds-Cash-					
Loan Repayment	325,170	324,903	1,063,853	5,309,203	5,309,203
URF-General	325,170	324,903	1,063,853	0	0
Waterfront Renewal Fund	0	0	0	5,309,203	5,309,203
General Operating Contingency	0	0	173,728	75,000	191,368
Unappropriated Ending Balance	(193,489)	0	0	0	0
Total Requirements	<u>\$344,906</u>	<u>\$597,878</u>	<u>\$5,224,203</u>	<u>\$6,995,472</u>	<u>\$7,093,934</u>

This fund accounts for redevelopment activities in the Central Eastside Industrial District.

The Capital Outlay budget includes \$950,000 for acquisition for possible redevelopment of vacant parcels in the district; \$100,000 for esplanade concept plans; and \$10,000 for property taxes.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: CENTRAL EASTSIDE INDUSTRIAL DISTRICT

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$8,959	\$26,087	\$46,500	\$58,500	\$52,500
Legal Fees	10,392	30,166	22,500	20,000	10,000
Temporary Services	0	320	200	0	0
Printing & Graphics	762	910	14,500	10,500	10,000
Underwriter Fees	0	0	140,000	0	0
General Office Expense	337	348	650	300	300
Postage & Delivery	0	17	75	75	75
Advertising	0	119	350	400	200
Publications & Dues	54	13	0	0	0
Education	80	224	900	2,150	2,150
Out of Town Travel	0	0	500	1,000	1,000
Mileage Reimbursement	35	0	0	0	0
Appraisals	0	3,450	0	0	0
Miscellaneous	4,150	23,070	0	0	0
TOTAL MATERIALS & SERVICES	24,769	84,724	226,175	92,925	76,225
CAPITAL OUTLAY					
Land	575	4	3,010,000	960,000	960,000
Improvements	0	1,868	201,700	100,000	100,000
TOTAL CAPITAL OUTLAY	575	1,872	3,211,700	1,060,000	1,060,000
OTHER					
Debt Service - Principal	0	0	15,000	20,000	20,000
Debt Service - Interest	0	0	25,000	40,000	40,000
Loans to Borrowers	0	0	250,000	0	0
TOTAL OTHER	0	0	290,000	60,000	60,000
TOTAL EXPENDITURES	25,344	86,596	3,727,875	1,212,925	1,196,225
INTERFUND TRANSFERS					
Personal Services - URF-General	138,453	145,944	141,849	208,150	208,150
Overhead - URF-General	49,428	32,240	102,593	169,966	168,760
Computer Services	0	8,195	14,305	20,228	20,228
Cash/Loan Repayment - URF-General	325,170	324,903	0	0	0
Cash/Loan Repayment - Waterfront Renewal	0	0	1,063,853	5,309,203	5,309,203
TOTAL TRANSFERS	513,051	511,282	1,322,600	5,707,547	5,706,341
TOTAL EXPENDITURES & TRANSFERS	\$538,395	\$597,878	\$5,050,475	\$6,920,472	\$6,902,566

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: CONVENTION CENTER AREA

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$114	\$346	\$0	\$0	\$0
Sales of Publications	114	346	0	0	0
Miscellaneous Revenue	0	24	8,000,000	1,038,774	1,098,836
Interest on Investments	0	0	0	1,164	1,164
Bond Sale Proceeds	0	0	8,000,000	1,037,610	1,097,672
Other	0	24	0	0	0
Revenue Subtotal	114	370	8,000,000	1,038,774	1,098,836
Transfers From Other Funds-					
Cash-Loan	377,470	830,835	1,579,719	4,186,498	4,186,498
URF-General	377,470	830,835	0	0	0
Waterfront Renewal	0	0	1,579,719	4,186,498	4,186,498
Beginning Fund Balance	0	73,501	0	32,207	32,207
Total Resources	<u>\$377,584</u>	<u>\$904,706</u>	<u>\$9,579,719</u>	<u>\$5,257,479</u>	<u>\$5,317,541</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$133,707	\$117,556	\$6,855,350	\$2,448,950	\$2,422,250
Capital Outlay	90,156	115,568	445,350	253,950	227,250
	43,551	1,988	6,410,000	2,195,000	2,195,000
Transfers to Other Funds-					
Service Reimbursements	103,254	378,347	716,263	549,560	548,257
URF-General	103,254	335,424	649,918	510,184	508,881
Computer Services	0	42,923	66,345	39,376	39,376
Transfers to Other Funds-Cash					
Loan Repayment - URF-General	67,122	408,803	1,008,783	1,879,719	1,879,719
Waterfront Renewal Fund	67,122	408,803	1,008,783	0	0
	0	0	0	1,879,719	1,879,719
General Operating Contingency	0	0	999,323	379,250	467,315
Unappropriated Ending Balance	73,501	0	0	0	0
Total Requirements	<u>\$377,584</u>	<u>\$904,706</u>	<u>\$9,579,719</u>	<u>\$5,257,479</u>	<u>\$5,317,541</u>

This fund accounts for redevelopment activities in the Convention Center urban renewal area.

The Convention Center Fund's Capital Outlay budget consists of \$1,770,000 for land acquisition and related costs for the headquarters hotel, and \$425,000 for street improvements in the district.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: CONVENTION CENTER AREA

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$52,110	\$77,265	\$199,000	\$146,000	\$140,000
Legal Fees	239	5,760	50,000	50,000	40,000
Temporary Services	0	0	400	0	0
Printing & Graphics	8,915	11,170	20,500	40,500	30,000
Underwriter Fees	0	0	160,000	0	0
General Office Expense	1,698	1,139	1,450	2,000	2,000
Postage & Delivery	77	700	250	1,500	1,500
Advertising	222	333	1,050	1,050	850
Publications & Dues	266	715	150	350	350
Education	1,730	849	2,500	2,500	2,500
Out of Town Travel	3,676	8,139	10,000	10,000	10,000
Mileage Reimbursement	22	40	50	50	50
Parking	10	19	0	0	0
Vehicle Maintenance	3	0	0	0	0
Miscellaneous	13,188	9,414	0	0	0
Appraisals	8,000	25	0	0	0
TOTAL MATERIALS & SERVICES	90,156	115,568	445,350	253,950	227,250
CAPITAL OUTLAY					
Land	43,550	1,640	6,340,000	1,770,000	1,770,000
Improvements	0	348	70,000	425,000	425,000
TOTAL CAPITAL OUTLAY	43,550	1,988	6,410,000	2,195,000	2,195,000
TOTAL EXPENDITURES	133,706	117,556	6,855,350	2,448,950	2,422,250
INTERFUND TRANSFERS					
Personal Services - URF-General	103,254	265,894	244,907	266,999	266,999
Overhead - URF-General	0	69,530	405,011	243,185	241,882
Computer Services	0	42,923	66,345	39,376	39,376
Cash/Loan Repayment - URF-General	67,122	408,803	1,008,783	0	0
Cash/Loan Repayment - Waterfront Renewal	0	0	0	1,879,719	1,879,719
TOTAL TRANSFERS	170,376	787,150	1,725,046	2,429,279	2,427,976
TOTAL EXPENDITURES & TRANSFERS	\$304,082	\$904,706	\$8,580,396	\$4,878,229	\$4,850,226

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$7,500	\$2,200	\$0	\$0	\$0
Rent-Paramount Oil & Paving Co.	7,500	2,200	0	0	0
Miscellaneous Revenue	22,191	20,517	13,000	1,216,827	534,827
Interest on Investments	22,191	20,517	13,000	34,827	34,827
Bond Sale Proceeds	0	0	0	1,182,000	500,000
Revenue Subtotal	29,691	22,717	13,000	1,216,827	534,827
Beginning Fund Balance	243,697	271,900	199,937	155,053	155,053
Total Resources	\$273,388	\$294,617	\$212,937	\$1,371,880	\$689,880
REQUIREMENTS					
Expenditures					
Materials and Services	\$38	\$55,591	\$50,000	\$0	\$0
Capital Outlay	0	11	50,000	0	0
	38	55,580	0	0	0
Transfers to Other Funds-					
Service Reimbursements	1,450	60,951	42,355	63,373	62,823
URF-General	1,450	60,951	42,355	63,373	62,823
General Operating Contingency	0	0	120,582	1,308,507	627,057
Unappropriated Ending Balance	271,900	178,075	0	0	0
Total Requirements	\$273,388	\$294,617	\$212,937	\$1,371,880	\$689,880

This fund was created in 1978 to account for the proceeds from the sale of tax increment bonds which were issued to finance land acquisition and improvements for the Wacker Siltronics plant.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Legal Fees	\$0	\$0	\$50,000	\$0	\$0
Miscellaneous	0	11	0	0	0
TOTAL MATERIALS & SERVICES	0	11	50,000	0	0
CAPITAL OUTLAY					
Land	38	55,580	0	0	0
TOTAL CAPITAL OUTLAY	38	55,580	0	0	0
TOTAL EXPENDITURES	38	55,591	50,000	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	1,450	39,908	25,786	32,036	32,036
Overhead - URF-General	0	21,043	16,569	31,337	30,787
TOTAL TRANSFERS	1,450	60,951	42,355	63,373	62,823
TOTAL EXPENDITURES & TRANSFERS	\$1,488	\$116,542	\$92,355	\$63,373	\$62,823

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/PIONEER PLACE

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$176	\$0	\$0	\$0	\$0
Sales of Publications	176	0	0	0	0
Miscellaneous Revenue	10,360,299	1,250,635	12,000	0	0
Interest on Investments	349,509	169,547	12,000	0	0
Reimbursements-The Rouse Co.	1,660,790	1,081,088	0	0	0
Bond Sale Proceeds	8,350,000	0	0	0	0
Revenue Subtotal	10,360,475	1,250,635	12,000	0	0
Beginning Fund Balance	0	4,193,455	186,496	0	0
Total Resources	<u>\$10,360,475</u>	<u>\$5,444,090</u>	<u>\$198,496</u>	<u>\$0</u>	<u>\$0</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$5,222,014	\$4,705,965	\$0	\$0	\$0
Capital Outlay	23,205	24,906	0	0	0
	5,198,809	4,681,059	0	0	0
Transfers to Other Funds-					
Service Reimbursements	945,006	368,386	4,255	0	0
URF-General	945,006	368,386	4,255	0	0
General Operating Contingency	0	0	194,241	0	0
Unappropriated Ending Balance	4,193,455	369,739	0	0	0
Total Requirements	<u>\$10,360,475</u>	<u>\$5,444,090</u>	<u>\$198,496</u>	<u>\$0</u>	<u>\$0</u>

This fund accounted for the cost to construct a parking garage at SW 4th and Yamhill in the Pioneer Place project. It was financed by a Downtown Waterfront bond issued in 1988. The garage construction has been completed.

This fund reconciliation and detail is presented for historical information only.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/PIONEER PLACE

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$15,671	\$1,486	\$0	\$0	\$0
Legal Fees	6,244	13,377	0	0	0
Information Services	43	0	0	0	0
Printing & Graphics	0	951	0	0	0
General Office Expense	192	8,099	0	0	0
Postage & Delivery	228	55	0	0	0
Advertising	819	0	0	0	0
Publications & Dues	0	0	0	0	0
Education	0	0	0	0	0
Out of Town Travel	0	935	0	0	0
Parking	6	3	0	0	0
TOTAL MATERIALS & SERVICES	23,203	24,906	0	0	0
CAPITAL OUTLAY					
Land	313,892	5,975	0	0	0
Improvements	4,884,917	4,675,084	0	0	0
TOTAL CAPITAL OUTLAY	5,198,809	4,681,059	0	0	0
TOTAL EXPENDITURES	5,222,012	4,705,965	0	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	513,307	264,588	4,255	0	0
Overhead - URF-General	431,700	103,798	0	0	0
Computer Services	0	0	0	0	0
TOTAL TRANSFERS	945,007	368,386	4,255	0	0
TOTAL EXPENDITURES & TRANSFERS	\$6,167,019	\$5,074,351	\$4,255	\$0	\$0

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ST. JOHNS PROJECT

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$9,650	\$5,600	\$0	\$0	\$0
Rent-Lampros Steel	9,650	5,600	0	0	0
Miscellaneous Revenues	0	38,766	0	69,109	110,514
Interest on Investments	0	0	0	10,109	10,109
Sales of Real Property	0	1	0	0	0
Bond Sale Proceeds	0	0	0	59,000	100,405
Other	0	38,765	0	0	0
Revenue Subtotal	9,650	44,366	0	69,109	110,514
Transfers From Other Funds-Cash	0	77,975	369,732	33,000	0
URF-General-Interfund Loan	0	77,975	369,732	33,000	0
Beginning Fund Balance	0	(22,437)	0	279,686	279,686
Total Resources	\$9,650	\$99,904	\$369,732	\$381,795	\$390,200
REQUIREMENTS					
Expenditures					
Materials and Services	\$23,023	\$24,386	\$2,500	\$4,500	\$4,500
Capital Outlay	18,056	7,430	1,000	1,000	1,000
Debt Service	4,967	16,956	1,500	3,500	3,500
Debt Service	0	0	0	0	0
Transfers to Other Funds-					
Service Reimbursements	9,064	75,518	7,930	4,286	4,286
URF-General	9,064	75,518	7,930	4,286	4,286
Transfers to Other Funds-Cash	0	0	309,302	372,732	372,732
URF-General-Loan Repayment	0	0	309,302	372,732	372,732
General Operating Contingency	0	0	50,000	277	8,682
Unappropriated Ending Balance	(22,437)	0	0	0	0
Total Requirements	\$9,650	\$99,904	\$369,732	\$381,795	\$390,200

This fund supports the efforts to sell the St. Johns site.

Capital Outlay consists of \$3,500 for miscellaneous site costs.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ST. JOHNS PROJECT

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$13,282	\$300	\$0	\$0	\$0
Printing & Graphics	23	0	0	0	0
General Office Expense	79	0	0	0	0
Repairs & Maintenance	62	167	1,000	1,000	1,000
Miscellaneous-Art Trust Fund	4,610	6,963	0	0	0
TOTAL MATERIALS & SERVICES	18,056	7,430	1,000	1,000	1,000
CAPITAL OUTLAY					
Land	4,967	14,072	500	3,500	3,500
Improvements	0	2,884	1,000	0	0
TOTAL CAPITAL OUTLAY	4,967	16,956	1,500	3,500	3,500
TOTAL EXPENDITURES	23,023	24,386	2,500	4,500	4,500
INTERFUND TRANSFERS					
Personal Services - URF-General	9,064	43,456	7,930	4,286	4,286
Overhead - URF-General	0	32,062	0	0	0
Cash-URF-General-Loan Repayment	0	0	309,302	372,732	372,732
TOTAL TRANSFERS	9,064	75,518	317,232	377,018	377,018
TOTAL EXPENDITURES & TRANSFERS	\$32,087	\$99,904	\$319,732	\$381,518	\$381,518

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH PARK URBAN RENEWAL

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Miscellaneous Revenue	\$484,145	\$2,184,702	\$6,541,785	\$4,026,720	\$4,026,720
Loan Fees	0	199,466	0	0	0
Loan Principal Collections	0	1,499,877	0	200,000	200,000
Interest on Loans	128,246	134,016	126,785	100,000	100,000
Interest on Investments	349,389	351,343	375,000	226,720	226,720
Reimbursements	6,510	0	0	0	0
Bond Sale Proceeds	0	0	6,040,000	3,500,000	3,500,000
Revenue Subtotal	484,145	2,184,702	6,541,785	4,026,720	4,026,720
Beginning Fund Balance	4,283,978	4,237,693	3,880,595	5,851,860	5,851,860
Total Resources	<u>\$4,768,123</u>	<u>\$6,422,395</u>	<u>\$10,422,380</u>	<u>\$9,878,580</u>	<u>\$9,878,580</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$380,903	\$30,259	\$7,940,900	\$4,176,400	\$3,085,700
Capital Outlay	380,794	22,459	174,200	290,400	217,700
Loans to Borrowers	109	7,800	2,226,700	1,086,000	68,000
	0	0	5,540,000	2,800,000	2,800,000
Transfers to Other Funds-					
Service Reimbursements	149,527	279,572	635,601	1,215,776	1,214,616
URF-General	149,527	232,762	563,925	1,035,878	1,034,718
Computer Services	0	46,810	71,676	179,898	179,898
General Operating Contingency	0	0	1,845,879	4,486,404	5,578,264
Unappropriated Ending Balance	4,237,693	6,112,564	0	0	0
Total Requirements	<u>\$4,768,123</u>	<u>\$6,422,395</u>	<u>\$10,422,380</u>	<u>\$9,878,580</u>	<u>\$9,878,580</u>

This fund accounts for redevelopment activities in the South Park urban renewal district.

Capital Outlay in this fund consists of \$10,000 for professional services related to middle income housing \$10,000 for professional services related to middle income housing construction, and \$58,000 for testing, inspections and other costs related to Downtown Housing Preservation.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH PARK URBAN RENEWAL

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$5,344	\$20,233	\$132,000	\$190,000	\$155,000
Legal Fees	3,855	0	2,500	40,000	30,000
Printing & Graphics	1,005	323	17,500	14,500	9,000
Temporary Services	0	0	400	300	300
General Office Expense	665	294	2,150	19,700	14,700
Postage & Delivery	35	13	200	500	500
Advertising	0	0	400	600	400
Publications & Dues	0	0	50	50	50
Education	824	1,596	1,500	2,000	2,000
Out of Town Travel	696	0	2,500	3,500	3,500
Miscellaneous					
Payment to City	368,270	0	0	0	0
Loan Document Costs	0	0	15,000	10,000	0
Appraisals	100	0	0	9,000	2,000
Miscellaneous	0	0	0	250	250
TOTAL MATERIALS & SERVICES	380,794	22,459	174,200	290,400	217,700
CAPITAL OUTLAY					
Land	0	3,300	2,100,000	985,500	15,500
Improvements	109	4,500	126,700	100,500	52,500
TOTAL CAPITAL OUTLAY	109	7,800	2,226,700	1,086,000	68,000
OTHER					
Loans to Borrowers	0	0	5,540,000	2,800,000	2,800,000
TOTAL OTHER	0	0	5,540,000	2,800,000	2,800,000
TOTAL EXPENDITURES	380,903	30,259	7,940,900	4,176,400	3,085,700
INTERFUND TRANSFERS					
Personal Services - URF-General	88,216	165,883	150,746	258,357	258,357
Overhead - URF-General	61,311	66,879	413,179	777,521	776,361
Computer Services	0	46,810	71,676	179,898	179,898
TOTAL TRANSFERS	149,527	279,572	635,601	1,215,776	1,214,616
TOTAL EXPENDITURES & TRANSFERS	\$530,430	\$309,831	\$8,576,501	\$5,392,176	\$4,300,316

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$813,978	\$854,421	\$500,691	\$737,045	\$737,045
Rent-Amtrak/Union Station Tenants	786,402	737,061	500,000	400,000	400,000
Rent - Block 50 Parking Lot	0	0	0	288,000	288,000
Lease - Cornerstone	0	0	0	7,045	7,045
Rent - Trailways Block	0	0	0	42,000	42,000
Sales of Publications	3,366	4,314	0	0	0
Contract Services	20,011	0	0	0	0
Loan Fees	3,200	112,700	0	0	0
Loan Late Charges	999	346	691	0	0
Miscellaneous Revenue	11,957,212	7,622,186	5,916,173	29,026,823	29,027,123
Interest on Loans	73,559	169,939	34,596	70,100	70,100
Interest on Investments	1,960,503	1,381,867	583,800	896,922	896,922
Reimbursements-Water Bureau	308,906	377,589	0	0	0
Reimbursements - General Services	0	0	0	36,062	36,062
Sale of Real Property	0	576,000	0	0	0
Sale of Personal Property	46,350	0	0	0	0
Miscellaneous	37,886	238,800	0	0	0
Loan Principal Collections	86,304	101,491	397,777	450,300	450,300
Bond Sale Proceeds	9,443,704	0	4,900,000	27,573,439	27,573,739
Other Borrowing	0	4,776,500	0	0	0
Revenue Subtotal	12,771,190	8,476,607	6,416,864	29,763,868	29,764,168
Transfers From Other Funds-	1,625,847	3,249,027	9,053,265	7,188,922	7,188,922
Airport Way Loan Repayment	1,625,847	3,249,027	7,989,412	0	0
Central Eastside-Loan Repayment	0	0	1,063,853	5,309,203	5,309,203
Loan Repayment - Convention Center	0	0	0	1,879,719	1,879,719
Beginning Fund Balance	18,748,470	20,115,119	11,149,302	4,474,977	4,474,977
Total Resources	\$33,145,507	\$31,840,753	\$26,619,431	\$41,427,767	\$41,428,067
REQUIREMENTS					
Expenditures					
Materials and Services	\$7,345,393	\$14,201,749	\$14,622,293	\$12,525,575	\$12,014,275
Capital Outlay	1,204,432	566,416	1,299,943	1,709,925	1,495,625
Loans to Borrowers	4,330,257	6,715,662	10,336,450	6,977,650	6,680,650
	1,810,704	6,919,671	2,985,900	3,838,000	3,838,000

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT, Continued

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
REQUIREMENTS					
Transfers to Other Funds-					
Service Reimbursements	\$2,630,856	\$2,390,956	\$2,901,990	\$3,216,671	\$3,210,184
URF-General	2,630,856	2,247,887	2,694,333	2,925,927	2,919,440
Computer Services	0	143,069	207,657	290,744	290,744
Transfers to Other Funds-Cash	3,054,139	6,416,390	7,637,973	5,799,259	5,799,259
URF-General	54,139	0	864,051	0	0
Airport Way-Loan	3,000,000	5,842,971	0	0	0
North Mall	0	10,627	0	0	0
Old Town Parking/Helistop	0	562,792	0	0	0
Central Eastside-Loan	0	0	5,194,203	1,612,761	1,612,761
Convention Center Fund-Loan	0	0	1,579,719	4,186,498	4,186,498
General Operating Contingency	0	0	1,457,175	19,886,262	10,404,349
Unappropriated Ending Balance	20,115,119	8,831,658	0	0	10,000,000
Total Requirements	\$33,145,507	\$31,840,753	\$26,619,431	\$41,427,767	\$41,428,067

This fund supports redevelopment activities to enhance the Portland waterfront and stimulate active use and private development of designated riverfront areas. Other goals include stabilizing and expanding the retail core and supporting off-hour use of the downtown; providing incentives for rehabilitation of historic structures and districts; and undertaking activities in the North Downtown that enhance the Union Station/Transportation Center areas.

The Waterfront Fund's Capital Outlay Budget consists of the following:

South Waterfront	
Street improvements	\$787,550
Utility relocation	1,338,400
Property management, site costs	117,400
Steamplant demolition completion	<u>250,000</u>
	2,493,350
Union Station	
Street construction	478,300
Public attractors design, site preparation	90,000
Station restoration, environmental analysis	420,000
Rail modifications	330,000
General station property management, track maintenance	<u>854,500</u>
	2,172,800
North Downtown	
North Downtown street construction	202,500
North Terminal acquisition/construction	214,800
North Park Blocks renovation	478,300
Trailways/Post Office block property management	<u>22,500</u>
	918,100
Transit Mall Extension	
Final engineering	190,000
Construction	600,000
Art	<u>30,000</u>
	820,000
Downtown Housing Preservation	
Building options, repairs and property management	84,000
Waterfront General	
Pioneer Place property management	116,700
Miscellaneous historic expenses	25,000
Miscellaneous improvements	<u>50,700</u>
	<u>192,400</u>
Total	<u>\$6,680,650</u>

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$715,062	\$348,192	\$1,048,600	\$1,340,100	\$1,190,100
Legal Fees	46,018	43,278	67,600	149,500	139,000
Underwriters Fees	266,906	0	0	0	0
Temporary Services	493	3,696	800	2,600	2,600
Printing & Graphics	15,221	27,985	89,420	95,400	64,600
General Office Expense	5,880	9,489	14,711	12,460	12,460
Postage & Delivery	1,331	467	100	650	650
Advertising	8,769	2,029	140	3,600	3,600
Publications & Dues	883	1,089	1,375	1,450	1,450
Education	3,765	7,067	5,460	3,820	3,820
Out of Town Travel	7,934	6,883	9,200	14,600	14,600
Mileage Reimbursements	192	168	0	0	0
Parking	585	1,284	987	1,200	1,200
Occupancy Costs	18,315	17,510	0	15,000	15,000
Telephone Services	525	0	0	0	0
Repairs & Maintenance	77,206	76,082	3,500	11,245	11,245
Leases & Rentals	480	59	50	50	50
Loan Document Costs	0	89	10,000	10,000	0
Appraisals	3,101	7,008	18,000	18,000	5,000
Miscellaneous-Art Trust Fund	2,779	13,352	0	0	0
Miscellaneous	0	0	0	250	250
Insurance	28,987	689	30,000	30,000	30,000
TOTAL MATERIALS & SERVICES	1,204,432	566,416	1,299,943	1,709,925	1,495,625
CAPITAL OUTLAY					
Land	2,043,856	3,111,604	1,592,950	1,354,200	1,154,200
Improvements	2,278,642	3,603,123	8,743,500	5,623,450	5,526,450
Furniture & Equipment	7,759	935	0	0	0
TOTAL CAPITAL OUTLAY	4,330,257	6,715,662	10,336,450	6,977,650	6,680,650
OTHER					
Loans to Borrowers	1,810,704	6,919,671	2,985,900	3,838,000	3,838,000
TOTAL OTHER	1,810,704	6,919,671	2,985,900	3,838,000	3,838,000
TOTAL EXPENDITURES	7,345,393	14,201,749	14,622,293	12,525,575	12,014,275

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT, Continued

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
INTERFUND TRANSFERS					
Cash-URF-General	\$54,139	\$0	\$864,051	\$0	\$0
Cash-Airport Way-Loan	3,000,000	5,842,971	0	0	0
Cash-North Mall	0	10,627	0	0	0
Cash-Old Town Pkg/Helistop	0	562,792	0	0	0
Cash-Central Eastside-Loan	0	0	5,194,203	0	0
Convention Center Fund-Loan	0	0	1,579,719	0	0
Personal Services-URF-General	1,635,844	1,756,389	1,097,918	1,088,352	1,088,352
Overhead-URF-General	995,012	491,498	1,596,415	1,837,575	1,831,088
Computer Services	0	143,069	207,657	290,744	290,744
Cash/Loan - Convention Center	0	0	0	4,186,498	4,186,498
Cash/Loan - Central Eastside	0	0	0	1,612,761	1,612,761
TOTAL TRANSFERS	5,684,995	8,807,346	10,539,963	9,015,930	9,009,443
TOTAL EXPENDITURES & TRANSFERS	\$13,030,388	\$23,009,095	\$25,162,256	\$21,541,505	\$21,023,718

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ENTERPRISE LOANS

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$32,316	\$45,036	\$11,139	\$0	\$0
Loan Fees	23,304	27,060	0	0	0
Loan Late Charges	9,012	7,908	11,139	0	0
Other Contracts	0	10,068	0	0	0
Local Government Sources	9,733	0	1,000,000	0	0
Sewer Safety Net Program	9,733	0	0	0	0
Special Public Works Fund	0	0	1,000,000	0	0
Miscellaneous Revenues	2,944,726	3,443,416	6,258,047	2,380,400	2,830,400
Interest on Loans	515,358	405,486	1,142,957	571,100	571,100
Interest on Investments	418,734	457,745	304,000	130,900	130,900
Loan Principal Collections	1,444,485	1,460,012	1,173,106	1,678,400	1,678,400
Reimbursements	2,174	2,382	0	0	0
Miscellaneous	544,975	0	0	0	0
New Debt-PLPA Program	19,000	1,117,791	3,637,984	0	450,000
Revenue Subtotal	2,986,775	3,488,452	7,269,186	2,380,400	2,830,400
Beginning Fund Balance	4,749,609	5,387,957	5,126,588	2,663,380	2,663,380
Total Resources	<u>\$7,736,384</u>	<u>\$8,876,409</u>	<u>\$12,395,774</u>	<u>\$5,043,780</u>	<u>\$5,493,780</u>
REQUIREMENTS					
Expenditures					
Materials and Services	\$2,064,088	\$3,213,785	\$9,623,086	\$2,350,160	\$2,800,160
Loans to Borrowers	32,965	30,446	42,500	34,300	34,300
Debt Service	600,176	1,865,987	7,357,984	910,000	1,360,000
	1,430,947	1,317,352	2,222,602	1,405,860	1,405,860
Transfers to Other Funds-					
Service Reimbursements	284,339	410,463	406,045	447,675	447,465
URF-General	284,339	363,236	329,523	369,817	369,607
Computer Services	0	47,227	76,522	77,858	77,858
Transfers to Other Funds - Cash					
HCD Contract	0	0	0	187,100	187,100
General Operating Contingency	0	0	2,366,643	2,058,845	2,059,055
Unappropriated Ending Balance	5,387,957	5,252,161	0	0	0
Total Requirements	<u>\$7,736,384</u>	<u>\$8,876,409</u>	<u>\$12,395,774</u>	<u>\$5,043,780</u>	<u>\$5,493,780</u>

This fund accounts for the Private Lender Participation, Public Interest Lender, Rental Rehab Reloan, Ford Foundation, EDA Revolving, EDA Industrial Sites, and Urban Development Action Grant loan programs.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ENTERPRISE LOANS

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$1,074	\$1,048	\$4,000	\$1,000	\$1,000
Legal Fees	1,040	325	1,000	500	500
Temporary Services	0	0	0	1,000	1,000
Printing & Graphics	0	0	2,500	1,500	1,500
General Office Expense	640	115	700	400	400
Postage & Delivery	54	0	100	100	100
Advertising	0	0	0	1,000	1,000
Publications & Dues	405	215	500	200	200
Education	736	1,537	3,000	1,500	1,500
Out of Town Travel	499	778	1,500	2,000	2,000
Mileage Reimbursement	0	0	100	100	100
Parking	7	0	0	0	0
Repairs & Maintenance	0	268	0	0	0
Loan Documents	1,719	1,650	500	0	0
Bad Loan Costs	566	60	0	0	0
Insurance	26,225	24,384	28,600	25,000	25,000
Appraisals	0	66	0	0	0
TOTAL MATERIALS & SERVICES	32,965	30,446	42,500	34,300	34,300
OTHER					
Loans to Borrowers	600,176	1,865,987	7,357,984	910,000	1,360,000
Debt Service - Principal	1,205,642	1,109,632	1,297,900	737,700	737,700
Debt Service - Interest	225,305	207,720	924,702	668,160	668,160
TOTAL OTHER	2,031,123	3,183,339	9,580,586	2,315,860	2,765,860
TOTAL EXPENDITURES	2,064,088	3,213,785	9,623,086	2,350,160	2,800,160
INTERFUND TRANSFERS					
Personal Services - URF-General	140,922	281,376	56,921	71,732	71,732
Overhead - URF-General	143,417	81,860	272,602	298,085	297,875
Computer Services	0	47,227	76,522	77,858	77,858
Cash - HCD	0	0	0	0	187,100
TOTAL TRANSFERS	284,339	410,463	406,045	447,675	634,565
TOTAL EXPENDITURES & TRANSFERS	\$2,348,427	\$3,624,248	\$10,029,131	\$2,797,835	\$3,434,725

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$28,689	\$33,449	\$18,182	\$0	\$0
Rent-Upshur House	2,509	2,502	0	0	0
Sales of Publications	804	614	0	0	0
Loan Fees	9,557	15,306	0	0	0
Loan Late Charges	15,819	15,027	18,182	0	0
Local Government Sources	5,980,037	2,602,413	2,404,621	2,202,049	2,202,049
HCD Contract (net of program income)	3,839,116	2,617,777	2,404,621	2,202,049	2,202,049
Prior Years' Contracts	2,140,921	(15,364)	0	0	0
Miscellaneous Revenue	2,690,264	3,853,464	3,592,791	9,352,050	8,902,050
Sale of Real Property	10,798	179,000	480,000	800,000	800,000
Sale of Personal Property	1,588	0	0	0	0
Interest on Loans	424,285	704,790	834,612	796,700	796,700
Other Interest	0	42,577	0	0	0
Interest on Investments	129,890	74,906	11,000	21,800	21,800
Reimbursements	54,653	43,184	0	0	0
Loan Principal Collections	2,068,750	2,809,007	2,267,179	2,687,900	2,687,900
New Debt - Private Lenders	0	0	0	5,045,650	4,595,650
Miscellaneous	300	0	0	0	0
Revenue Subtotal	8,698,990	6,489,326	6,015,594	11,554,099	11,104,099
Transfers from Other Funds - Cash (PIL Program)					
Enterprise Loan Fund	0	0	0	187,100	187,100
Beginning Fund Balance	0	152,987	146,425	511,639	511,639
Total Resources	<u>\$8,698,990</u>	<u>\$6,642,313</u>	<u>\$6,162,019</u>	<u>\$12,252,838</u>	<u>\$11,802,838</u>

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT, Continued

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
REQUIREMENTS					
Expenditures	\$5,740,067	\$3,646,841	\$3,765,490	\$9,392,324	\$8,942,344
Materials and Services	937,020	825,302	721,110	880,775	880,795
Capital Outlay	219,171	590,304	707,080	968,049	968,049
Loans to Borrowers	4,583,876	2,231,235	2,337,300	7,543,500	7,093,500
Transfers to Other Funds-					
Service Reimbursements	2,805,936	2,486,219	2,255,474	2,167,955	2,167,955
URF-General	2,805,936	2,481,288	2,253,591	2,165,676	2,165,676
Computer Services	0	4,931	1,883	2,279	2,279
General Operating Contingency	0	0	141,055	692,559	692,539
Unappropriated Ending Balance	152,987	509,253	0	0	0
Total Requirements	\$8,698,990	\$6,642,313	\$6,162,019	\$12,252,838	\$11,802,838

This fund accounts for PDC's contract with the Bureau of Community Development to administer a portion of the City's Community Development Block Grant Program.

The \$968,049 Capital Outlay budget consists of \$97,049 in LID subsidies to homeowners, \$800,000 in acquisition costs for houses for the Homestead program; and \$71,000 in property management expenses and closing costs for the Homestead program.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$589,037	\$277,661	\$240,100	\$298,870	\$298,870
Legal Fees	5,714	8,849	8,000	11,000	11,000
Temporary Services	15,686	19,215	12,500	25,000	25,000
Printing & Graphics	56,054	30,773	62,300	66,000	66,000
General Office Expense	26,925	13,793	30,280	32,000	32,020
Postage & Delivery	11,325	8,144	21,700	20,400	20,400
Advertising	1,507	1,715	3,000	12,200	12,200
Publications & Dues	3,561	4,656	4,375	4,975	4,975
Education	19,320	16,467	30,600	36,750	36,750
Out of Town Travel	4,982	4,960	4,750	12,050	12,050
Mileage Reimbursements	8,040	7,557	11,463	12,739	12,739
Parking	8,088	9,783	11,860	12,074	12,074
Occupancy Costs	60,243	63,479	85,000	91,200	91,200
Telephone Services	28,762	24,760	33,000	30,300	30,300
Building Repairs & Improvements	4,088	46	5,000	2,000	2,000
Repairs & Maintenance	3,062	8,083	7,500	9,100	9,100
Leases & Rentals	1,172	0	0	0	0
Vehicle Maintenance	49	0	0	0	0
Loan Documents	34,735	41,743	54,002	66,417	66,417
Appraisals	27,371	38,163	64,800	93,950	93,950
Bad Loan Costs	18,417	63,428	19,320	30,450	30,450
Miscellaneous	5,732	179,124	800	500	500
Insurance	3,150	2,903	10,760	12,800	12,800
TOTAL MATERIALS & SERVICES	937,020	825,302	721,110	880,775	880,795
CAPITAL OUTLAY					
Land	126,080	539,382	522,930	858,875	858,875
Improvements	81,557	46,005	184,150	97,049	97,049
Furniture & Equipment	10,324	0	0	0	0
Rehab Grants	1,210	4,917	0	12,125	12,125
TOTAL CAPITAL OUTLAY	219,171	590,304	707,080	968,049	968,049
OTHER					
Loans to Borrowers	4,583,876	2,231,235	2,337,300	7,543,500	7,093,500
TOTAL OTHER	4,583,876	2,231,235	2,337,300	7,543,500	7,093,500
TOTAL EXPENDITURES	5,740,067	3,646,841	3,765,490	9,392,324	8,942,344
INTERFUND TRANSFERS					
Personal Services - URF-General	2,427,034	2,224,335	1,718,713	2,035,828	2,035,828
Overhead-URF-General	378,902	256,953	534,878	129,848	129,848
Computer Services	0	4,931	1,883	2,279	2,279
TOTAL TRANSFERS	2,805,936	2,486,219	2,255,474	2,167,955	2,167,955
TOTAL EXPENDITURES & TRANSFERS	\$8,546,003	\$6,133,060	\$6,020,964	\$11,560,279	\$11,110,299

PORTLAND DEVELOPMENT COMMISSION

HOUSING & COMMUNITY DEVELOPMENT BLOCK GRANT CONTRACT

	1991-92 Net HCD Contract	1991-92 Private Funding	1991-92 Revolving/ Capital	1991-92 Gross HCD Contract
HOUSING PROGRAM				
Homeowner Loans	\$1,206,499	\$231,550	\$0	\$1,438,049
Income Property	668,400	2,694,100	0	3,362,500
Homeownership Program	475,588	1,670,000	800,000	2,945,588
Other Housing Programs	53,700	0	0	53,700
Total Housing Program	2,404,187	4,595,650	800,000	7,799,837
ECONOMIC DEVELOPMENT PROGRAM				
Business Assistance/Retention	65,450	0	0	65,450
Business Services	0	0	0	0
JobNet	92,870	0	0	92,870
NE Economic Development	345,700	0	0	345,700
Total Economic Dev. Program	504,020	0	0	504,020
STAFF & OPERATING	2,806,442	0	0	2,806,442
GRAND TOTAL HCD PROGRAM	\$5,714,649	\$4,595,650	\$800,000	\$11,110,299

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTH MALL EXTENSION

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Tri-Met Contract (UMTA Grant)	\$0	\$60,360	\$4,332,855	\$3,105,880	\$3,100,680
Transfers From Other Funds					
Waterfront Renewal Fund	0	10,627	0	0	0
Total Resources	\$0	\$70,987	\$4,332,855	\$3,105,880	\$3,100,680

REQUIREMENTS

REQUIREMENTS					
Expenditures					
Materials and Services	0	53,990	27,684	31,920	26,720
Capital Outlay	0	0	3,652,000	2,960,000	2,960,000
Transfers to Other Funds-					
Service Reimbursements	0	16,845	93,171	113,960	113,960
URF-General	0	16,845	93,171	113,960	113,960
General Operating Contingency	0	0	560,000	0	0
Unappropriated Ending Balance	0	152	0	0	0
Total Requirements	\$0	\$70,987	\$4,332,855	\$3,105,880	\$3,100,680

This fund accounts for the portion of the Transit Mall Extension project to be funded by the Urban Mass Transit Agency through a grant and Tri-Met. PDC contracts with Tri-Met for the funding of the Urban Mass Transit Agency grant-funded portion of the Transit Mall Extension project. The Waterfront Fund is providing the 20 percent local match for this project, which is accounted for in that fund.

The \$2,960,000 Capital budget consists of \$560,000 for final engineering and \$2,400,000 for construction.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTH MALL EXTENSION

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$0	\$52,868	\$21,600	\$21,600	\$21,600
Legal Fees	0	0	400	4,000	2,000
Printing & Graphics	0	335	3,680	4,000	800
General Office Expense	0	45	596	640	640
Advertising	0	0	160	800	800
Out of Town Travel	0	144	1,200	800	800
Parking	0	0	48	80	80
Miscellaneous	0	598	0	0	0
TOTAL MATERIALS & SERVICES	0	53,990	27,684	31,920	26,720
CAPITAL OUTLAY					
Improvements	0	0	3,652,000	2,960,000	2,960,000
TOTAL CAPITAL OUTLAY	0	0	3,652,000	2,960,000	2,960,000
TOTAL EXPENDITURES	0	53,990	3,679,684	2,991,920	2,986,720
INTERFUND TRANSFERS					
Personal Services - URF-General	0	16,845	93,171	113,960	113,960
TOTAL TRANSFERS	0	16,845	93,171	113,960	113,960
TOTAL EXPENDITURES & TRANSFERS	\$0	\$70,835	\$3,772,855	\$3,105,880	\$3,100,680

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: OTHER FEDERAL GRANTS

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Federal Grants	\$2,448,817	\$1,472,963	\$1,464,461	\$1,255,631	\$1,255,631
Rental Rehab Program	218,765	0	764,461	755,631	755,631
Section 312 Program	1,747,216	1,472,963	75,000	0	0
EDA - Industrial Sites	65,526	0	0	0	0
Section 810 Homesteading	399,479	0	625,000	500,000	500,000
EDA - Planning Grant	17,831	0	0	0	0
Total Resources	\$2,448,817	\$1,472,963	\$1,464,461	\$1,255,631	\$1,255,631
REQUIREMENTS					
Expenditures					
Materials and Services	15,938	2,903	0	5,000	5,000
Capital Outlay	399,479	166,525	625,000	500,000	500,000
Loans to Borrowers	1,980,704	1,234,526	775,000	681,000	681,000
Transfers to Other Funds-					
Service Reimbursements	52,696	69,009	64,461	69,631	69,631
URF-General	52,696	69,009	64,461	69,631	69,631
General Operating Contingency	0	0	0	0	0
Total Requirements	\$2,448,817	\$1,472,963	\$1,464,461	\$1,255,631	\$1,255,631

This fund accounts for the HUD Rental Rehabilitation, Homestead Property acquisition (810), and Homestead loan (312) programs.

The \$500,000 Capital budget is to purchase vacant houses for the Homestead program.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: OTHER FEDERAL GRANTS

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$14,000	\$2,308	\$0	\$5,000	\$5,000
Temporary Services	1,938	0	0	0	0
Printing & Graphics	0	572	0	0	0
Advertising	0	23	0	0	0
TOTAL MATERIALS & SERVICES	15,938	2,903	0	5,000	5,000
CAPITAL OUTLAY					
Land	399,479	166,525	625,000	500,000	500,000
TOTAL CAPITAL OUTLAY	399,479	166,525	625,000	500,000	500,000
OTHER					
Loans to Borrowers	1,980,704	1,234,526	775,000	681,000	681,000
TOTAL OTHER	1,980,704	1,234,526	775,000	681,000	681,000
TOTAL EXPENDITURES	2,396,121	1,403,954	1,400,000	1,186,000	1,186,000
INTERFUND TRANSFERS					
Personal Services - URF-General	52,696	68,754	64,461	69,631	69,631
Overhead - URF-General	0	255	0	0	0
TOTAL TRANSFERS	52,696	69,009	64,461	69,631	69,631
TOTAL EXPENDITURES & TRANSFERS	\$2,448,817	\$1,472,963	\$1,464,461	\$1,255,631	\$1,255,631

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH AUDITORIUM

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Miscellaneous Revenue	\$4,249	\$42,617	\$0	\$3,400	\$3,400
Interest on Investments	4,249	0	0	3,400	3,400
Miscellaneous	0	42,617	0	0	0
Revenue Subtotal	4,249	42,617	0	3,400	3,400
Transfers From Other Funds-Cash					
URF-General	0	0	103,165	16,000	16,000
Beginning Fund Balance	65,973	18,386	0	89,527	89,527
Total Resources	\$70,222	\$61,003	\$103,165	\$108,927	\$108,927
REQUIREMENTS					
Expenditures					
Materials and Services	\$46,730	\$55,650	\$23,560	\$0	\$0
Capital Outlay	8,364	13,098	22,060	0	0
Transfers to Other Funds-	38,366	42,552	1,500	0	0
Service Reimbursements	5,106	5,353	4,426	1,753	1,753
URF-General	5,106	5,353	4,426	1,753	1,753
Transfers to Other Funds-Cash					
URF-General	0	0	75,145	104,365	104,365
General Operating Contingency	0	0	34	2,809	2,809
Unappropriated Ending Balance	18,386	0	0	0	0
Total Requirements	\$70,222	\$61,003	\$103,165	\$108,927	\$108,927

This fund supports activities in the South Auditorium redevelopment district and accounts for proceeds from the sale of properties acquired with U.S. Department of Housing and Urban Development (HUD) grant monies.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH AUDITORIUM

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$7,264	\$7,538	\$21,000	\$0	\$0
Legal Fees	275	0	0	0	0
Temporary Services	0	0	0	0	0
Printing & Graphics	0	0	1,000	0	0
Information Services	0	0	0	0	0
General Office Expense	0	25	60	0	0
Postage & Delivery	285	72	0	0	0
Publications & Dues	0	0	0	0	0
Education	0	0	0	0	0
Out of Town Travel	0	0	0	0	0
Mileage Reimbursements	540	0	0	0	0
Parking	0	0	0	0	0
Loan Documents	0	5,406	0	0	0
Repairs & Maintenance	0	0	0	0	0
Miscellaneous	0	57	0	0	0
TOTAL MATERIALS & SERVICES	8,364	13,098	22,060	0	0
CAPITAL OUTLAY					
Land	38,366	41,097	0	0	0
Improvements	0	1,455	1,500	0	0
TOTAL CAPITAL OUTLAY	38,366	42,552	1,500	0	0
TOTAL EXPENDITURES	46,730	55,650	23,560	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	5,106	5,353	4,426	1,753	1,753
Overhead - URF-General	0	0	0	0	0
Cash - URF-General	0	0	75,145	104,365	104,365
TOTAL TRANSFERS	5,106	5,353	79,571	106,118	106,118
TOTAL EXPENDITURES & TRANSFERS	\$51,836	\$61,003	\$103,131	\$106,118	\$106,118

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: COMPUTER SERVICES

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Miscellaneous Revenue	\$3,125	\$0	\$0	\$6,000	\$6,000
Interest on Investments	3,125	0	0	6,000	6,000
Revenue Subtotal	3,125	0	0	6,000	6,000
Transfers From Other Funds-					
Service Reimbursements	711,825	340,647	510,526	686,923	686,923
URF-General	711,825	0	0	0	0
Enterprise Loans	0	47,227	76,522	77,858	77,858
Airport Way	0	47,492	72,138	76,540	76,540
Central Eastside	0	8,195	14,305	20,228	20,228
Convention Center	0	42,923	66,345	39,376	39,376
South Park Blocks	0	46,810	71,676	179,898	179,898
Waterfront	0	143,069	207,657	290,744	290,744
HCD Contract	0	4,931	1,883	2,279	2,279
Transfers From Other Funds-					
Cash-Loan - URF-General	0	0	0	59,047	59,047
Beginning Fund Balance	0	0	0	273,935	273,935
Total Resources	\$714,950	\$340,647	\$510,526	\$1,025,905	\$1,025,905
REQUIREMENTS					
Expenditures					
Materials and Services	\$588,903	\$299,671	\$703,545	\$593,628	\$593,628
Capital Outlay	274,683	171,977	201,600	435,998	435,998
Transfers to Other Funds -					
Service Reimbursements	126,047	0	124,501	109,757	109,757
URF-General	126,047	0	124,501	109,757	109,757
Transfers to Other Funds -					
Cash-Loan Repayment - URF-General	0	0	0	322,520	322,520
General Operating Contingency	0	0	0	0	0
Unappropriated Ending Balance	0	40,976	0	0	0
Total Requirements	\$714,950	\$340,647	\$828,046	\$1,025,905	\$1,025,905

This internal service fund includes operating and equipment costs related to providing data processing support for the Commission. In addition to labor costs, cash receipts and disbursements, accounts receivable and payable, general ledger and all other budgeting and accounting functions, the PDC computer network supports specialized functions. They include loan accounting and servicing for a portfolio of 7,000 loans; an automated cost estimating system for housing rehabilitation; an Economic Development client tracking system; electronic mail and calendar; and network/file sharing capabilities for personal computers and printers.

The Capital Outlay budget for this fund consists of \$157,630 for replacements and upgrades to personal computers and printers.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: COMPUTER SERVICES

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Professional Services	\$102,314	\$18,941	\$35,000	\$241,800	\$241,800
Printing & Graphics	30	0	0	0	0
General Office Expense	49,773	20,109	24,700	38,700	38,700
Postage & Delivery	20	20	200	200	200
Advertising	181	1,192	1,000	1,000	1,000
Publications & Dues	321	381	500	400	400
Education	5,244	11,710	10,200	11,750	11,750
Out of Town Travel	508	0	0	0	0
Parking	8	0	0	0	0
Occupancy Costs	0	0	0	6,548	6,548
Telephone Services	2	147	0	1,800	1,800
Leases & Rentals	4,635	1,746	4,000	2,000	2,000
Repairs & Maintenance	93,855	113,649	126,000	131,800	131,800
Miscellaneous	17,792	4,082	0	0	0
TOTAL MATERIALS & SERVICES	274,683	171,977	201,600	435,998	435,998
CAPITAL OUTLAY					
Furniture & Equipment	314,220	127,694	501,945	157,630	157,630
TOTAL CAPITAL OUTLAY	314,220	127,694	501,945	157,630	157,630
TOTAL EXPENDITURES	588,903	299,671	703,545	593,628	593,628
INTERFUND TRANSFERS					
Personal Services - URF-General	126,047	0	124,501	109,757	109,757
Cash - URF-General	0	0	0	322,520	322,520
TOTAL TRANSFERS	126,047	0	124,501	432,277	432,277
TOTAL EXPENDITURES & TRANSFERS	\$714,950	\$299,671	\$828,046	\$1,025,905	\$1,025,905

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/HELISTOP

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Local Government Sources	\$1,124,101	\$0	\$0	\$0	\$0
City Contract	1,124,101	0	0	0	0
Miscellaneous Revenue	155,954	1,452	0	0	0
Interest on Investments	155,954	1,452	0	0	0
Revenue Subtotal	1,280,055	1,452	0	0	0
Transfers From Other Funds - Cash					
URF-General-Interfund Loan	0	562,792	0	0	0
Beginning Fund Balance	3,915,258	(355,268)	0	0	0
Total Resources	\$5,195,313	\$208,976	\$0	\$0	\$0
REQUIREMENTS					
Expenditures					
Materials and Services	\$5,550,581	\$98,923	\$0	\$0	\$0
Capital Outlay	1,468,480	2	0	0	0
Capital Outlay	4,082,101	98,921	0	0	0
Transfers to Other Funds-					
Service Reimbursements	0	248	0	0	0
URF-General	0	248	0	0	0
General Operating Contingency	0	0	0	0	0
Unappropriated Ending Balance	(355,268)	109,805	0	0	0
Total Requirements	\$5,195,313	\$208,976	\$0	\$0	\$0

This fund accounted for the revenue bond and federal grant portion of the cost to construct the Old Town garage/helistop. This fund reconciliation and detail is presented for historical information only.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/HELISTOP

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
MATERIALS & SERVICES					
Printing	\$608	\$0	\$0	\$0	\$0
Miscellaneous	1,467,872	2	0	0	0
TOTAL MATERIALS & SERVICES	1,468,480	2	0	0	0
CAPITAL OUTLAY					
Land	533	0	0	0	0
Improvements	4,081,568	98,921	0	0	0
TOTAL CAPITAL OUTLAY	4,082,101	98,921	0	0	0
TOTAL EXPENDITURES	5,550,581	98,923	0	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	0	248	0	0	0
TOTAL TRANSFERS	0	248	0	0	0
TOTAL EXPENDITURES & TRANSFERS	\$5,550,581	\$99,171	\$0	\$0	\$0

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: URBAN REDEVELOPMENT (GENERAL)

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Service Charges and Fees	\$152,589	\$187,113	\$63,600	\$48,870	\$48,870
Rent-City Center Parking					
SW 3rd & Jefferson	103,079	100,167	0	0	0
Sales of Publications	10,439	2,648	20,000	20,000	20,000
Loan Fees	39,071	84,298	42,700	28,870	28,870
Loan Late Charges	0	0	900	0	0
Contract Services	992,968	88,797	65,000	63,000	63,000
Metropolitan Service Dist.	714,015	0	0	0	0
SBA Program	274,292	0	0	0	0
Portland Community College	0	8,248	0	6,000	6,000
City of Lake Oswego	0	3,112	0	32,000	32,000
City of Portland-NE Workforce Center	0	0	45,000	0	0
City of Portland-Maintenance Site	0	0	0	5,000	5,000
Others-Regional Agreements	4,661	77,437	20,000	20,000	20,000
Local Government Sources	25,000	298	1,125,000	812,700	812,700
Special Public Works Grant-					
State of Oregon	0	298	1,000,000	700,700	700,700
City of Portland General Fund-					
Business Retention	25,000	0	125,000	112,000	112,000
Miscellaneous Revenue	217,001	321,944	276,400	302,000	302,000
Sale of Real Property	8,652	0	0	0	0
Sale of Personal Property	14,448	4,848	0	0	0
Interest on Investments	163,734	150,714	68,400	120,000	120,000
Other Interest	3,611	4,055	0	0	0
Reimbursements	21,536	78,653	0	2,000	2,000
Private Grants & Donations					
Ambassador Program	0	71,600	208,000	60,000	60,000
Five-Year Marketing Plan	0	0	0	120,000	120,000
Miscellaneous	5,020	12,074	0	0	0
Revenue Subtotal	1,387,558	598,152	1,530,000	1,226,570	1,226,570
Transfers From Other Funds-					
Cash-Interfund Loan Repayments	446,431	733,706	2,257,281	799,617	799,617
Central Eastside Ind.	325,170	324,903	0	0	0
Computer Services	0	0	0	322,520	322,520
Convention Center Area	67,122	408,803	1,008,783	0	0
St Johns Project	0	0	309,302	372,732	372,732
Waterfront Renewal Bond	54,139	0	864,051	0	0
South Auditorium	0	0	75,145	104,365	104,365

Fund: URBAN REDEVELOPMENT (GENERAL) Continued

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Service Reimbursements	7,694,565	7,284,070	8,159,198	8,857,404	8,843,534
Enterprise Loans	284,339	363,236	329,523	369,817	369,607
Computer Services	126,047	0	124,501	109,757	109,757
Airport Way	393,403	848,979	1,082,367	1,109,046	1,106,092
Central Eastside Ind. Dist.	187,881	178,184	244,442	378,116	376,910
Convention Center Area	103,254	335,424	649,918	510,184	508,881
Northwest Front Ave. Ind.	1,450	60,951	42,355	63,373	62,823
Parking Structure/Helistop	0	248	0	0	0
Parking Structure/Pioneer Pl.	945,006	368,386	4,255	0	0
South Park Urban Renewal	149,527	232,762	563,925	1,035,878	1,034,718
St Johns Project	9,064	75,518	7,930	4,286	4,286
Waterfront Renewal Bond	2,630,856	2,247,887	2,694,333	2,925,927	2,919,440
HCD Contract	2,805,936	2,481,288	2,253,591	2,165,676	2,165,676
North Mall Extension	0	16,845	93,171	113,960	113,960
Other Federal Grants	52,696	69,009	64,461	69,631	69,631
South Auditorium	5,106	5,353	4,426	1,753	1,753
Transfers Subtotal	8,140,996	8,017,776	10,416,479	9,657,021	9,643,151
Beginning Fund Balance	1,425,678	1,149,605	352,197	1,497,114	1,497,114
Total Resources	\$10,954,232	\$9,765,533	\$12,298,676	\$12,380,705	\$12,366,835
REQUIREMENTS					
Expenditures	\$8,415,332	\$7,735,317	\$9,842,581	\$9,986,356	\$9,972,486
Personal Services	5,684,581	5,987,870	6,723,456	7,199,811	7,199,811
Materials and Services	1,789,063	1,510,107	1,919,125	2,033,845	2,019,975
Capital Outlay	941,688	237,340	1,200,000	752,700	752,700
Transfers to Other Funds-Cash	677,470	1,700,177	790,417	108,047	75,047
Central Eastside Ind. Dist.	300,000	791,367	0	0	0
Convention Center-Urban Ren.	377,470	830,835	0	0	0
St. Johns Project	0	77,975	369,732	33,000	0
South Auditorium	0	0	103,165	16,000	16,000
Computer Services	0	0	317,520	59,047	59,047
Transfers to Other Funds-					
Service Reimbursements	711,825	0	0	0	0
Computer Services	711,825	0	0	0	0
General Operating Contingency	0	0	1,665,678	2,286,302	2,319,302
Unappropriated Ending Balance	1,149,605	329,839	0	0	0
Total Requirements	\$10,954,232	\$9,765,333	\$12,298,676	\$12,380,705	\$12,366,835

The Urban Redevelopment Fund is PDC's general fund. A one-time \$2 million tax levy provided the original working capital. This is the primary resource that is available for start-up costs during the planning and development phases of new urban renewal districts.

All PDC personnel and overhead costs are budgeted in this fund, and recovered from various other funds through service reimbursements. Contracts to provide services to other local governments are also budgeted in this fund. For 1991-92, two relocation contracts and one acquisition contract are anticipated.

Capital outlay includes \$700,700 for street and other improvements near the new OMSI site from the State Public Works Fund, and \$52,000 for general furniture and equipment.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: URBAN REDEVELOPMENT (GENERAL)

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
PERSONAL SERVICES					
Full-time	\$3,550,968	\$3,744,506	\$4,842,515	\$5,200,200	\$5,200,200
Part-time	162,335	90,990	54,780	11,100	11,100
Benefits	1,971,278	2,152,374	1,826,161	1,988,511	1,988,511
TOTAL PERSONAL SERVICES	5,684,581	5,987,870	6,723,456	7,199,811	7,199,811
MATERIALS & SERVICES					
Professional Services	547,037	242,745	416,954	274,301	270,801
Legal Fees	41,438	2,159	20,000	30,000	23,500
City of Portland Overhead Charges	143,726	155,224	170,746	450,799	450,799
Temporary Services	21,068	17,309	11,400	7,200	7,200
Printing & Graphics	37,196	123,621	118,100	90,575	90,455
General Office Expense	129,943	161,614	256,875	203,050	202,690
Postage & Delivery	27,547	33,652	48,800	48,200	48,200
Advertising	13,343	18,944	58,350	99,620	99,420
Publications & Dues	19,990	28,239	27,885	29,690	29,390
Education	43,380	45,780	78,400	67,270	64,970
Out of Town Travel	25,780	13,941	45,200	37,700	37,200
Mileage Reimbursements	1,111	435	2,790	1,350	1,260
Parking	8,806	10,916	11,875	23,405	23,405
Occupancy Costs	365,833	330,165	357,300	346,803	346,803
Telephone Services	119,281	78,809	93,500	132,432	132,432
Repairs & Maintenance	159,913	37,404	42,800	34,050	34,050
Leases & Rentals	1,269	4,140	3,000	2,000	2,000
Vehicle Maintenance	6,897	5,044	7,000	9,050	9,050
Loan Document Costs	3,046	1,152	1,300	1,200	1,200
Appraisals	0	315	2,000	3,500	3,500
Bad Loan Costs	0	0	1,000	3,150	3,150
Miscellaneous-Misc. Expenses	(25,992)	96,045	350	0	0
Insurance	98,451	102,454	143,500	138,500	138,500
TOTAL MATERIALS & SERVICES	1,789,063	1,510,107	1,919,125	2,033,845	2,019,975
CAPITAL OUTLAY					
Land-Relocation	649,411	6,430	0	0	0
Improvements	154,933	165,307	1,000,000	700,700	700,700
Furniture & Equipment	137,344	65,603	200,000	52,000	52,000
TOTAL CAPITAL OUTLAY	941,688	237,340	1,200,000	752,700	752,700
TOTAL EXPENDITURES	8,415,332	7,735,317	9,842,581	9,986,356	9,972,486

Fund: URBAN REDEVELOPMENT (GENERAL), Continued

EXPENDITURE CLASSIFICATION	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
INTERFUND TRANSFERS					
Cash-South Auditorium	\$0	\$0	\$103,165	\$16,000	\$16,000
Cash-Central Eastside	300,000	791,367	0	0	0
Cash-Convention Center	377,470	830,835	0	0	0
Cash-St. Johns Project	0	77,975	369,732	33,000	0
Cash-Computer Services	0	0	317,520	59,047	59,047
Operating - Computer Services	711,825	0	0	0	0
TOTAL TRANSFERS	1,389,295	1,700,177	790,417	108,047	75,047
TOTAL EXPENDITURES & TRANSFERS	\$9,804,627	\$9,435,494	\$10,632,998	\$10,094,403	\$10,047,533

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues					
Interest on Investments					
MB Properties	\$4,491	\$0	\$0	\$0	\$0
Police Block Associates	1,909	0	0	0	0
REACH Community Dev Inc	1,939	0	0	0	0
Skidmore Fountain Assoc	83	0	0	0	0
South Park Block Apts II	4	0	0	0	0
Westwood Corporation	8,605	0	0	0	0
Total Interest	17,031	0	0	0	0
Lease Receipts					
Landa Inc	239,259	238,309	238,309	238,310	238,310
MB Properties (Retired)	176,348	1,008,662	0	0	0
Norcrest China Company	1,307,000	1,270,588	1,275,179	1,284,070	1,284,070
Oregon Public Broadcasting	0	189,000	226,800	226,800	226,800
Police Block Associates	302,306	351,431	298,906	295,496	295,496
Randolph L Miller Project	315,254	201,465	219,780	219,780	219,780
REACH Community Dev Inc (Trio)	1,269,856	74,838	73,863	72,888	72,888
REACH Laurelhurst	31,428	31,428	31,428	31,427	31,427
Rose City Village	0	0	0	605,040	605,040
Skidmore Fountain Asso (Retired)	186,877	181,104	189,800	0	0
South Park Block Project	691,424	787,915	828,750	828,750	828,750
South Park Block Apts II	492,050	490,425	537,175	543,600	543,600
US Bakery (Retired)	32,303	0	0	0	0
Westwood Corporation	293,087	297,500	299,594	300,375	300,375
Total Lease Receipts	5,337,192	5,122,665	4,219,584	4,646,536	4,646,536
Revenue Subtotal	5,354,223	5,122,665	4,219,584	4,646,536	4,646,536
TRANSFERS					
Construction Fund					
South Park Block Project	167,138	0	0	0	0
Total Transfers	167,138	0	0	0	0

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE, Continued

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
BEGINNING FUND BALANCE					
MB Properties	\$47,750	\$0	\$0	\$0	\$0
Police Block Associates	29,763	0	0	0	0
REACH Community Dev Inc	12,985	0	0	0	0
Skidmore Fountain Assoc	11,700	0	0	0	0
South Park Block Apts II	41	0	0	0	0
Westwood Corporation	97,196	0	0	0	0
Total Beginning Fund Balance	199,435	0	0	0	0
Total Resources	\$5,720,796	\$5,122,665	\$4,219,584	\$4,646,536	\$4,646,536
REQUIREMENTS					
Expenditures					
Debt Service	\$5,521,015	\$5,122,665	\$4,219,584	\$4,646,536	\$4,646,536
Unappropriated Ending Fund Balance	199,781	0	0	0	0
Total Requirements	\$5,720,796	\$5,122,665	\$4,219,584	\$4,646,536	\$4,646,536
	Total Resources	Total Expenditures	Total Requirements		
Landa Inc	\$238,310	\$238,310	\$238,310		
Norcrest China Company	1,284,070	1,284,070	1,284,070		
Oregon Public Broadcasting	226,800	226,800	226,800		
Police Block Associates	295,496	295,496	295,496		
Randolph L Miller	219,780	219,780	219,780		
REACH Community Dev Inc	72,888	72,888	72,888		
REACH Laurelhurst	31,427	31,427	31,427		
Rose City Village	605,040	605,040	605,040		
Skidmore Fountain Assoc.	0	0	0		
South Park Block (Edom)	828,750	828,750	828,750		
South Park Block Apts II	543,600	543,600	543,600		
Westwood Corporation	300,375	300,375	300,375		
Totals	\$4,646,536	\$4,646,536	\$4,646,536		

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
LANDA INC					
Principal	\$26,895	\$30,059	\$32,403	\$35,001	\$35,001
Interest	212,164	208,250	205,906	203,309	203,309
Total Appropriation	239,059	238,309	238,309	238,310	238,310
MB PROPERTIES					
Principal	65,000	935,000	0	0	0
Interest	113,359	73,662	0	0	0
Total Appropriation	178,359	1,008,662	0	0	0
NORCREST CHINA COMPANY					
Principal	294,373	316,595	336,924	373,197	373,197
Interest	1,012,627	953,993	938,255	910,873	910,873
Total Appropriation	1,307,000	1,270,588	1,275,179	1,284,070	1,284,070
OREGON PUBLIC BROADCASTING					
Principal	0	0	0	0	0
Interest	0	189,000	226,800	226,800	226,800
Total Appropriation	0	189,000	226,800	226,800	226,800
POLICE BLOCK ASSOCIATES					
Principal	51,185	90,009	51,400	51,520	51,520
Interest	252,851	261,422	247,506	243,976	243,976
Total Appropriation	304,036	351,431	298,906	295,496	295,496
RANDOLPH L MILLER					
Principal	65,263	20,292	24,767	41,001	41,001
Interest	249,991	181,173	195,013	178,779	178,779
Total Appropriation	315,254	201,465	219,780	219,780	219,780
REACH COMMUNITY DEV INC/TRIO					
Principal	1,173,000	10,000	10,000	10,000	10,000
Interest	106,552	64,838	63,863	62,888	62,888
Total Appropriation	1,279,552	74,838	73,863	72,888	72,888

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE, Continued

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
REACH LAURELHURST					
Principal	\$1,550	\$2,000	\$2,010	\$2,242	\$2,242
Interest	29,878	29,428	29,418	29,185	29,185
Total Appropriation	31,428	31,428	31,428	31,427	31,427
ROSE CITY VILLAGE					
Principal	0	0	0	115,000	115,000
Interest	0	0	0	490,040	490,040
Total Appropriation	0	0	0	605,040	605,040
SKIDMORE FOUNTAIN ASSOCIATES					
Principal	0	0	0	0	0
Interest	184,100	181,104	189,800	0	0
Total Appropriation	184,100	181,104	189,800	0	0
SOUTH PARK BLOCK (EDOM)					
Principal	0	0	0	0	0
Interest	858,561	787,915	828,750	828,750	828,750
Total Appropriation	858,561	787,915	828,750	828,750	828,750
SOUTH PARK BLOCK APARTMENTS II					
Principal	0	0	50,000	60,000	60,000
Interest	492,050	490,425	487,175	483,600	483,600
Total Appropriation	492,050	490,425	537,175	543,600	543,600
WESTWOOD CORPORATION					
Principal	130,000	140,000	155,000	170,000	170,000
Interest	169,312	157,500	144,594	130,375	130,375
Total Appropriation	299,312	297,500	299,594	300,375	300,375

PORTLAND DEVELOPMENT COMMISSION
1991-92 STATEMENT OF BONDED INDEBTEDNESS

ISSUE AND AMOUNT	DATE OF ISSUE	WHEN DUE		INTEREST RATE	AMOUNT OUTSTANDING JULY 1, 1991	MATURITIES DURING 1991-1992	INTEREST FOR 1991-1992
		MATURITIES AS LISTED	INTEREST SEMI-ANNUAL				
ECONOMIC DEVELOPMENT REVENUE BOND FUNDS							
LANDA INC \$2,300,000	May 15, 1987	(P&I Monthly)					
			FY Total				
		1991-92		9.225%	\$35,001	\$35,001	\$5,112
		1992-93		9.225%	38,985	0	3,596
		1993-94		9.225%	42,792	0	3,948
		1994-95		9.225%	46,970	0	4,333
		1995-96		9.225%	51,036	0	4,708
		1996-97		9.225%	56,540	0	5,216
		1997-98		9.225%	62,061	0	5,725
		1998-99		9.225%	68,122	0	6,284
		1999-00		9.225%	74,319	0	6,856
		2000-01		9.225%	82,030	0	7,567
		2001-02		9.225%	90,040	0	8,306
		2002-03		9.225%	98,833	0	9,117
		2003-04		9.225%	108,125	0	9,975
		2004-05		9.225%	119,041	0	10,982
		2005-06		9.225%	130,665	0	12,054
		2006-07		9.225%	143,424	0	13,231
		2007-08		9.225%	157,210	0	14,503
		2008-09		9.225%	172,780	0	15,939
		2009-10		9.225%	189,651	0	17,495
		2010-11		9.225%	208,170	0	19,204
		2011-12		9.225%	207,685	0	19,159
		TOTAL LANDA INC			\$2,183,480	\$35,001	\$203,309
NORCREST CHINA COMPANY \$13,000,000	December 30, 1985	(P&I Monthly)		Varies 73.78%			
			FY Total	of Prime			
		1991-92		7.750%	\$373,197	\$373,197	\$15,457
		1992-93		7.750%	400,278	0	31,022
		1993-94		7.750%	431,225	0	33,420
		1994-95		7.750%	465,815	0	36,101
		1995-96		7.750%	498,036	0	38,598
		1996-97		7.750%	546,734	0	42,372
		1997-98		7.750%	589,231	0	45,665
		1998-99		7.750%	634,411	0	49,167
		1999-00		7.750%	684,608	0	53,057
		2000-01		7.750%	7,303,406	0	566,014
		TOTAL NORCREST CHINA COMPANY			\$11,926,941	\$373,197	\$910,873
OREGON PUBLIC BROADCASTING \$3,150,000	August 1, 1989	6/1/92		7.200%	\$0	\$0	\$0
		6/1/93		7.200%	0	0	0
		6/1/94		7.200%	0	0	0
		6/1/95		7.200%	125,000	0	9,000
		6/1/96		7.200%	135,000	0	9,720
		6/1/97		7.200%	145,000	0	10,440
		6/1/98		7.200%	155,000	0	11,160
		6/1/99		7.200%	165,000	0	11,880
		6/1/00		7.200%	175,000	0	12,600
		6/1/01		7.200%	190,000	0	13,680
		6/1/02		7.200%	200,000	0	14,400
		6/1/03		7.200%	215,000	0	15,480
		6/1/04		7.200%	230,000	0	16,560
		6/1/05		7.200%	245,000	0	17,640
		6/1/06		7.200%	265,000	0	19,080
		6/1/07		7.200%	280,000	0	20,160
		6/1/08		7.200%	300,000	0	21,600
		6/1/09		7.200%	325,000	0	23,400
		TOTAL OREGON PUBLIC BROADCASTING			\$3,150,000	\$0	\$226,800

ISSUE AND AMOUNT	DATE OF ISSUE	WHEN DUE MATURITIES AS LISTED INTEREST SEMI-ANNUAL	INTEREST RATE	AMOUNT OUTSTANDING JULY 1, 1991	MATURITIES DURING 1991-1992	INTEREST FOR 1991-1992
POLICE BLOCK ASSOCIATES Series A \$3,600,000	November 15, 1985	(P&I Annually)	Varies, 65% of Prime			
		11/15/91	6.825%	\$50,000	\$50,000	\$3,412
		11/15/92	6.825%	75,000	0	5,119
		11/15/93	6.825%	75,000	0	5,119
		11/15/94	6.825%	75,000	0	5,119
		11/15/95	6.825%	75,000	0	5,119
		11/15/96	6.825%	75,000	0	5,119
		11/15/97	6.825%	75,000	0	5,119
		11/15/98	6.825%	100,000	0	6,825
		11/15/99	6.825%	100,000	0	6,825
		11/15/00	6.825%	100,000	0	6,825
		11/15/01	6.825%	100,000	0	6,825
		11/15/02	6.825%	125,000	0	8,531
		11/15/03	6.825%	125,000	0	8,531
		11/15/04	6.825%	125,000	0	8,531
		11/15/05	6.825%	125,000	0	8,531
		11/15/06	6.825%	150,000	0	10,238
		11/15/07	6.825%	150,000	0	10,238
		11/15/08	6.825%	175,000	0	11,944
		11/15/09	6.825%	175,000	0	11,944
		11/15/10	6.825%	200,000	0	13,650
		11/15/11	6.825%	200,000	0	13,650
		11/15/12	6.825%	200,000	0	13,650
		11/15/13	6.825%	225,000	0	15,356
		11/15/14	6.825%	250,000	0	17,062
		11/15/15	6.825%	250,000	0	17,062
TOTAL POLICE BLOCK ASSOCIATES - Series A				\$3,375,000	\$50,000	\$230,344
POLICE BLOCK ASSOCIATES - Series B \$150,000	November 15, 1985	(P&I Annually) FY Total				
		1991-92	9.500%	\$1,520	\$1,520	\$144
		1992-93	9.500%	1,640	0	156
		1993-94	9.500%	1,760	0	167
		1994-95	9.500%	138,584	0	13,165
TOTAL POLICE BLOCK ASSOCIATES - Series B				\$143,504	\$1,520	\$13,632
RANDOLPH L MILLER \$2,500,000	December 28, 1984	(P&I Monthly) FY Total	= Varies, 75% of Prime			
		1991-92	8.250%	\$41,001	\$41,001	\$3,720
		1992-93	8.250%	59,310	0	5,338
		1993-94	8.250%	64,203	0	5,778
		1994-95	8.250%	69,500	0	6,255
		1995-96	8.250%	75,233	0	6,771
		1996-97	8.250%	81,440	0	7,330
		1997-98	8.250%	88,159	0	7,934
		1998-99	8.250%	95,432	0	8,589
		1999-00	8.250%	1,411,817	0	127,064
TOTAL RANDOLPH L MILLER				\$1,986,095	\$41,001	\$178,779
REACH COMMUNITY DEVELOPMENT INC \$1,886,000	December 31, 1985					
		12/15/91	9.750%	\$10,000	\$10,000	\$489
		12/15/92	9.750%	10,000	0	975
		12/15/93	9.750%	15,000	0	1,462
		12/15/94	9.750%	15,000	0	1,462
		12/15/95	9.750%	20,000	0	1,950
		12/15/96	9.750%	20,000	0	1,950
		12/15/97	9.750%	560,000	0	54,600
TOTAL REACH COMMUNITY DEVELOPMENT INC				\$650,000	\$10,000	\$62,888

ISSUE AND AMOUNT	DATE OF ISSUE	WHEN DUE MATURITIES AS LISTED INTEREST SEMI-ANNUAL	INTEREST RATE	AMOUNT OUTSTANDING JULY 1, 1991	MATURITIES DURING 1991-1992	INTEREST FOR 1991-1992
REACH LAURELHURST \$275,000	December 31, 1985	(P&I Monthly) FY Total				
		1991-92	11.000%	\$2,242	\$2,242	\$135
		1992-93	11.000%	2,502	0	275
		1993-94	11.000%	2,792	0	307
		1994-95	11.000%	3,115	0	343
		1995-96	11.000%	255,679	0	28,125
		TOTAL REACH LAURELHURST		\$266,330	\$2,242	\$29,185
ROSE CITY VILLAGE Limited Partnership \$7,000,000	December 15, 1990		Variable			
		12/15/92	6.000%	\$115,000	\$115,000	\$3,450
		12/15/93	6.100%	125,000	0	7,625
		12/15/94	6.200%	135,000	0	8,370
		12/15/95	6.300%	145,000	0	9,135
		12/15/96	6.400%	155,000	0	9,920
		12/15/97	6.500%	165,000	0	10,725
		12/15/98	6.650%	175,000	0	11,638
		12/15/99	6.800%	190,000	0	12,920
		12/15/00	6.900%	205,000	0	14,145
		12/15/05	7.000%	1,265,000	0	88,550
		12/15/15	7.250%	4,325,000	0	313,563
		TOTAL ROSE CITY VILLAGE		\$7,000,000	\$115,000	\$490,040
SOUTH PARK BLOCKS (Edom) \$12,750,000	December 23, 1985	(Interest Monthly)	Variable			
		12/31/99	6.500%	\$12,750,000	\$0	\$828,750
		TOTAL SOUTH PARK BLOCKS		\$12,750,000	\$0	\$828,750
SOUTH PARK BLOCK APARTMENTS II \$8,000,000	December 31, 1985		Variable			
		12/01/91	6.500%	\$60,000	\$60,000	\$1,950
		12/01/92	6.500%	65,000	0	4,225
		12/01/93	6.500%	70,000	0	4,550
		12/01/94	6.500%	80,000	0	5,200
		12/01/95	6.500%	90,000	0	5,850
		12/01/96	6.500%	95,000	0	6,175
		12/01/97	6.500%	105,000	0	6,825
		12/01/98	6.500%	115,000	0	7,475
		12/01/99	6.500%	130,000	0	8,450
		12/01/00	6.500%	145,000	0	9,425
		12/01/01	6.500%	155,000	0	10,075
		12/01/02	6.500%	175,000	0	11,375
		12/01/03	6.500%	195,000	0	12,675
		12/01/04	6.500%	215,000	0	13,975
		12/01/05	6.500%	235,000	0	15,275
		12/01/06	6.500%	255,000	0	16,575
		12/01/07	6.500%	285,000	0	18,525
		12/01/08	6.500%	310,000	0	20,150
		12/01/09	6.500%	340,000	0	22,100
		12/01/10	6.500%	380,000	0	24,700
		12/01/11	6.500%	3,970,000	0	258,050
		TOTAL SOUTH PARK APARTMENTS II		\$7,470,000	\$60,000	\$483,600

<u>ISSUE AND AMOUNT</u>	<u>DATE OF ISSUE</u>	<u>WHEN DUE MATURITIES AS LISTED INTEREST SEMI-ANNUAL</u>	<u>INTEREST RATE</u>	<u>AMOUNT OUTSTANDING JULY 1, 1991</u>	<u>MATURITIES DURING 1991-1992</u>	<u>INTEREST FOR 1991-1992</u>
WESTWOOD CORPORATION		11/15/91	8.750%	\$170,000	\$170,000	\$7,438
	December 19, 1985	11/15/92	8.750%	185,000	0	16,187
		11/15/93	8.750%	200,000	0	17,500
		11/15/94	8.750%	220,000	0	19,250
		11/15/95	8.750%	245,000	0	21,438
		11/15/96	8.750%	265,000	0	23,187
		11/15/97	8.750%	290,000	0	25,375
		TOTAL WESTWOOD CORPORATION		\$1,575,000	\$170,000	\$130,375
TOTAL ECONOMIC DEVELOPMENT REVENUE BOND FUNDS				<u>\$52,476,350</u>	<u>\$857,961</u>	<u>\$3,788,575</u>

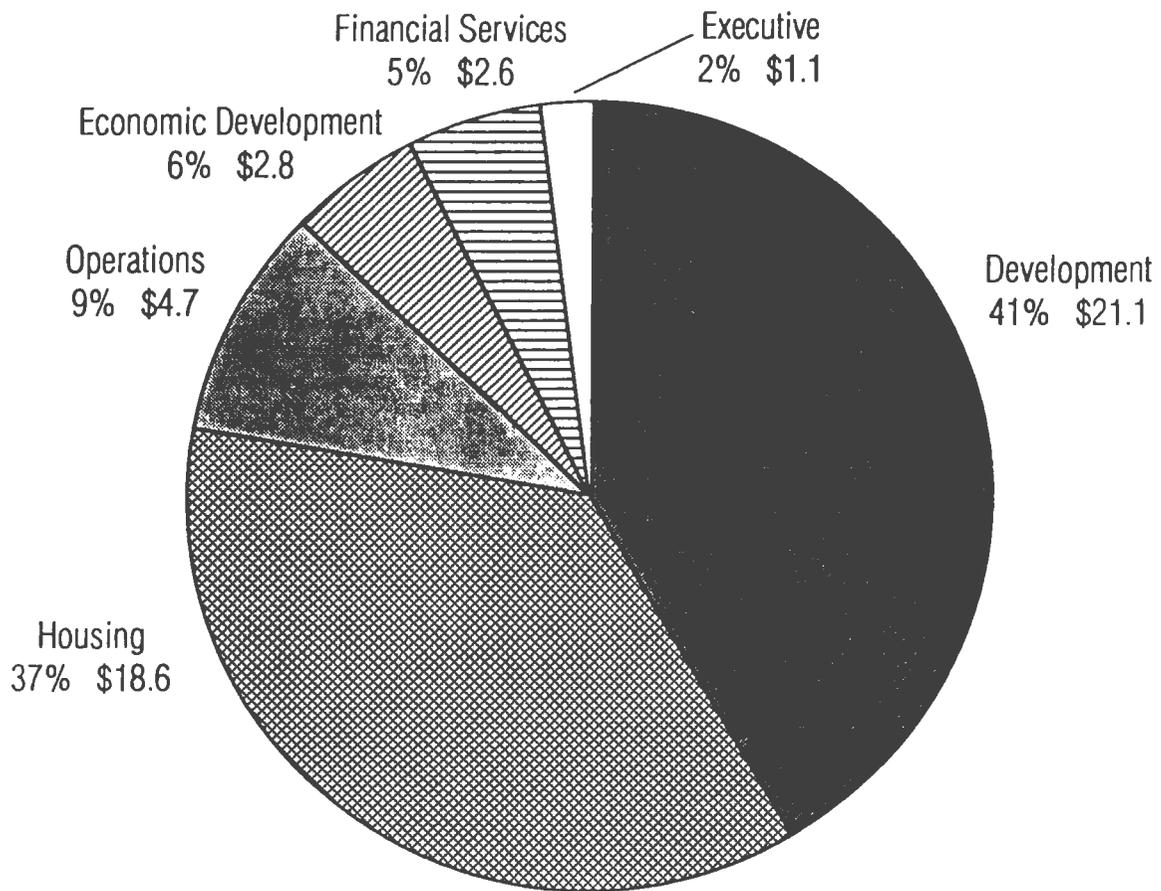
PORTLAND DEVELOPMENT COMMISSION

SCHEDULE OF SEQUESTERED TAXES

	Actual 1988-89	Actual 1989-90	Actual 1990-91	Estimated 1991-92
AIRPORT WAY DEBT SERVICE FUND				
Assessed Value (Levy Code 601-607)	\$172,569,051	\$198,346,209	\$225,136,453	\$262,547,260
Less: Base Value	159,268,260	159,268,260	159,268,260	159,268,260
Change in Value	13,300,791	39,077,949	65,868,193	103,279,000
Tax Rate (Weighted Average)	28.6271	29.1930	29.6432	28.5600
Levy Available	380,763	1,140,803	1,952,541	2,949,648
Levy Requested	380,763	1,140,803	1,952,541	2,949,648
CENTRAL EASTSIDE INDUSTRIAL DISTRICT DEBT SERVICE FUND				
Assessed Value (Levy Code 884)	300,487,182	300,884,759	316,170,761	338,502,970
Less: Base Value	297,333,210	297,333,210	280,372,560	280,372,560
Change in Value	3,153,972	3,551,549	35,798,201	58,130,410
Tax Rate	31.0217	33.2298	33.5048	32.2900
Levy Available	97,842	118,017	1,199,412	1,877,031
Levy Requested	97,842	118,017	1,199,412	1,877,031
CONVENTION CENTER DEBT SERVICE FUND				
Assessed Value	0	0	291,587,267	327,694,082
Less: Base Value	0	0	291,915,082	291,915,082
Change in Value	0	0	0	35,779,000
Tax Rate	0.0000	0.0000	33.5048	32.2900
Levy Available	0	0	0	1,155,304
Levy Requested	0	0	0	1,155,304
NW FRONT AVE INDUSTRIAL RENEWAL SPECIAL FUND				
Assessed Value (Levy Code 887)	80,851,332	98,395,432	98,419,608	102,187,830
Less: Base Value	30,045,830	30,045,830	30,045,830	30,045,830
Change in Value	50,805,502	68,349,602	68,373,778	72,142,000
Tax Rate	31.0217	33.2298	33.5048	32.2900
Levy Available	1,576,073	2,271,244	2,290,850	2,329,465
Levy Requested	1,576,073	2,271,244	2,290,850	1,712,992

	Actual 1988-89	Actual 1989-90	Actual 1990-91	Estimated 1991-92
ST JOHNS RIVERFRONT BOND REDEMPTION FUND				
Assessed Value (Levy Code 886)	3,791,045	4,255,479	4,695,837	5,165,122
Less: Base Value	3,685,122	3,685,122	3,685,122	3,685,122
Change in Value	105,923	570,357	1,010,715	1,480,000
Tax Rate	31.0217	33.2298	33.5048	32.2900
Levy Available	3,286	18,953	33,864	47,789
Levy Requested	3,286	18,953	33,864	47,789
SOUTH PARK RENEWAL DEBT SERVICE FUND				
Assessed Value (Levy Code 885)	510,721,713	503,084,326	530,535,716	642,662,511
Less: Base Value	402,291,511	402,291,511	402,291,511	451,905,941
Change in Value	108,430,202	100,792,815	128,244,205	190,756,570
Tax Rate	31.0217	33.2298	33.5048	32.2900
Levy Available	3,363,689	3,349,325	4,296,796	6,159,530
Levy Requested	3,363,689	3,349,325	4,296,796	1,286,840
WATERFRONT RENEWAL BOND SINKING FUND				
Assessed Value (Levy Code 889)	455,314,277	479,182,435	472,404,635	588,196,603
Less: Base Value	97,406,603	97,406,603	97,406,603	97,406,603
Change in Value	357,907,674	381,775,832	374,998,032	490,790,000
Tax Rate	31.0217	33.2298	33.5048	32.2900
Levy Available	11,102,904	12,686,335	12,564,234	15,847,609
Levy Requested	11,102,904	12,686,335	12,564,234	7,522,843
Grand Total Levy Requested	\$16,524,557	\$19,584,677	\$22,337,697	\$16,552,447

1991/92 Budget \$50.9 Million By Department



Dollars in Millions
Adopted Budget

Adopted Staffing Chart 1991-92

EXECUTIVE	
EXECUTIVE DIRECTOR EXECUTIVE ASSISTANT COMMISSION SECRETARY	
LEGAL LEGAL COUNSEL ATTORNEY LEGAL SECRETARY	PUBLIC AFFAIRS MANAGER, PUBLIC AFFAIRS PUBLIC INFORMATION OFFICER PUBLIC INFORMATION SPECIALIST PUBLICATIONS SPECIALIST GRAPHIC DESIGNER GRAPHICS ASSISTANT SECRETARY
HUMAN RESOURCES HUMAN RESOURCES OFFICER PROGRAM DEVELOPMENT ASSISTANT SECRETARY	

DEVELOPMENT	ECONOMIC DEVELOPMENT	OPERATIONS	FINANCIAL SERVICES	HOUSING
DIRECTOR OF DEVELOPMENT PROGRAM DEVELOPMENT SPECIALIST ADMINISTRATIVE SECRETARY DEVELOPMENT MANAGER PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROGRAM DEVELOPMENT ASSISTANT SECRETARY PROJECT MANAGER PROJECT COORDINATOR PROJECT COORDINATOR PROJECT MANAGER PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR SECRETARY PROJECT MANAGER PROJECT COORDINATOR PROJECT DEVELOPMENT SPECIALIST SECRETARY	DIRECTOR OF ECONOMIC DEVELOPMENT SECRETARY BUSINESS DEVELOPMENT PROJECT MANAGER PROJECT MANAGER PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROGRAM DEVELOPMENT TECHNICIAN SECRETARY BUSINESS SERVICES PROJECT MANAGER PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROJECT COORDINATOR PROGRAM DEVELOPMENT ASSISTANT PROGRAM DEVELOPMENT ASSISTANT PROGRAM DEVELOPMENT TECHNICIAN SECRETARY	DIRECTOR OF OPERATIONS PROGRAM DEVELOPMENT SPECIALIST ADMINISTRATIVE SECRETARY ADMINISTRATIVE SERVICES CHIEF, ADMINISTRATIVE SERVICES SECRETARIAL ASSISTANT SECRETARIAL ASSISTANT MESSENGER	DIRECTOR OF FINANCIAL SERVICES ADMINISTRATIVE SECRETARY SENIOR MANAGEMENT ANALYST SENIOR MANAGEMENT ANALYST CHIEF ACCOUNTANT SENIOR ACCOUNTANT SENIOR ACCOUNTANT ASSOCIATE ACCOUNTANT ASSOCIATE ACCOUNTANT ACCOUNTING ASSISTANT	DIRECTOR OF HOUSING PROJECT COORDINATOR ADMINISTRATIVE SECRETARY DOWNTOWN HSG. PRESERVATION PGM. PROJECT COORDINATOR PROJECT COORDINATOR PROGRAM DEVELOPMENT ASSISTANT SECRETARIAL ASSISTANT INCOME PROPERTY PROJECT MANAGER SENIOR CONSTRUCTION SPECIALIST CONSTRUCTION SPECIALIST LOAN OFFICER PROGRAM DEVELOPMENT TECHNICIAN SECRETARIAL ASSISTANT HOME OWNERSHIP PROJECT MANAGER SENIOR FINANCE ADVISOR REHABILITATION SPECIALIST REHABILITATION SPECIALIST REHABILITATION SPECIALIST PROGRAM DEVELOPMENT TECHNICIAN SECRETARIAL ASSISTANT

REAL ESTATE CHIEF, REAL ESTATE REAL ESTATE SPECIALIST REAL ESTATE TECHNICIAN REAL ESTATE TECHNICIAN SECRETARIAL ASSISTANT SECRETARIAL ASSISTANT RELOCATION / PROPERTY MANAGEMENT CHIEF, RELOCATION / PROPERTY MANAGEMENT RELOCATION SPECIALIST PROGRAM DEVELOPMENT SPECIALIST PROPERTY MAINTENANCE MECHANIC SECRETARIAL ASSISTANT	CONSTRUCTION MGMT. AND ENG. CHIEF, CONSTRUCTION MGMT. AND ENG. CONSTRUCTION MGMT. COORDINATOR CONSTRUCTION MGMT. COORDINATOR PROJECT ENGINEER ENGINEERING COORDINATOR SECRETARY INFORMATION SERVICES CHIEF, INFORMATION SERVICES SYSTEMS ANALYST / PROGRAMMER SYSTEMS ANALYST / PROGRAMMER SYSTEMS ANALYST / PROGRAMMER RECORDS MANAGEMENT COORDINATOR PROGRAMMER PROGRAMMER	LOAN SERVICING / COLLECTIONS CHIEF, LOAN SERVICING LOAN COLLECTION SPECIALIST LOAN SERVICING SPECIALIST LOAN SERVICING REPRESENTATIVE SECRETARIAL ASSISTANT	SINGLE FAMILY HOUSING MANAGER, SINGLE FAMILY HOUSING REHABILITATION SUPERVISOR REHABILITATION SUPERVISOR REHABILITATION SPECIALIST REHABILITATION SPECIALIST REHABILITATION SPECIALIST REHABILITATION SPECIALIST REHABILITATION SPECIALIST	FINANCE SUPERVISOR FINANCE ADVISOR FINANCE ADVISOR SECRETARIAL ASSISTANT SECRETARIAL ASSISTANT
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PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	ACTUAL	ACTUAL	ADOPTED BUDGET		ADOPTED BUDGET	
	1988-89	1989-90	#POS	90-91 AMOUNT	#POS	91-92 AMOUNT
DEVELOPMENT						
DIRECTOR OF DEVELOPMENT	62,668	64,499	1	67,716	1	70,596
DEVELOPMENT MANAGER	55,214	55,940	1	59,652	1	62,184
PROJECT MANAGER	122,435	99,537	2	105,084	3	156,816
PROJECT COORDINATOR	236,543	301,886	10	415,810	10	427,630
PROGRAM DEV SPECIALIST	76,247	46,376	2	65,081	2	72,226
PROGRAM DEV ASSISTANT	37,408	54,265	2	61,490	1	30,312
SECRETARY	51,407	58,882	3	66,606	3	71,388
ADMINISTRATIVE SECRETARY	6,744	24,625	1	29,148	1	30,384
SENIOR STENO CLERK	23,421	0	0	0	0	0
DEVELOPMENT TOTAL	672,087	706,010	22	870,587	22	921,536
ECONOMIC DEVELOPMENT						
DIRECTOR OF ECONOMIC DEV	46,812	56,891	1	62,124	1	64,764
PROJECT MANAGER	41,787	113,603	3	144,708	3	153,212
PROJECT COORDINATOR	253,658	240,843	7	282,814	9	385,411
PROGRAM DEV SPECIALIST	70,356	22,300	3	94,951	0	0
PROGRAM DEV ASSISTANT	85,014	73,390	1	31,570	2	62,868
PROGRAM DEV TECHNICIAN	2,232	0	0	0	2	50,988
ADMINISTRATIVE SECRETARY	0	21,683	1	23,496	0	0
SECRETARY	17,719	33,493	3	59,899	3	65,534
SENIOR STENO CLERK	25,716	0	0	0	0	0
ECONOMIC DEVELOPMENT TOTAL	543,294	562,203	19	699,562	20	782,777
HOUSING						
DIRECTOR OF HOUSING	60,025	48,414	1	62,124	1	64,083
ADMINISTRATIVE SECRETARY	0	10,648	1	25,074	1	26,142
SENIOR STENO CLERK	28,558	0	0	0	0	0
STENO CLERK II	41,843	0	0	0	0	0
SECRETARY	9,519	12,370	1	18,774	0	0
SECRETARIAL ASSISTANT	23,308	65,520	5	95,368	5	101,684
LOAN OFFICER	33,268	23,752	1	34,555	1	32,928
SENIOR CONSTRUCTION SPEC	36,847	35,684	1	39,960	1	41,664
CONSTRUCTION SPECIALIST	27,993	30,285	1	32,976	1	37,476
MGR, SINGLE FAMILY HOUSING	43,648	38,684	1	47,508	1	51,712
ASST, SINGLE FAMILY HOUSING	28,164	20,935	0	0	0	0
REHABILITATION SUPERVISOR	36,120	34,839	1	39,322	1	44,364
REHABILITATION SPECIALIST	293,352	252,457	8	289,533	8	307,440
FINANCE SUPERVISOR	36,373	36,578	1	41,052	1	42,794
FINANCE ADVISOR	124,301	94,089	3	103,664	2	73,416
PROJECT MANAGER	42,349	19,312	1	62,124	2	100,680
PROJECT COORDINATOR	119,498	155,907	4	165,532	3	128,300
PROGRAM DEV SPECIALIST	22,886	50,141	1	36,876	0	0
PROGRAM DEV ASSISTANT	0	0	0	0	1	26,616
PROGRAM DEV TECHNICIAN	25,657	43,578	2	51,948	2	55,877
SENIOR FINANCE ADVISOR	38,107	0	0	0	1	38,220
HOUSING TOTAL	1,071,816	973,193	33	1,146,390	32	1,173,396

PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	ACTUAL 1988-89	ACTUAL 1989-90	ADOPTED BUDGET #POS 90-91	ADOPTED BUDGET AMOUNT	ADOPTED BUDGET #POS 91-92	ADOPTED BUDGET AMOUNT
BUSINESS RECRUITMENT						
DIR OF MKTG/BUS RECRUITMENT	23,156	0	0	0	0	0
SENIOR STENO CLERK	13,913	0	0	0	0	0
PROJECT COORDINATOR	50,716	0	0	0	0	0
PROGRAM DEV ASSISTANT	24,853	0	0	0	0	0
BUSINESS RECRUITMENT TOTAL	112,638	0	0	0	0	0
OPERATIONS						
DIRECTOR OF OPERATIONS	62,333	59,751	1	62,124	1	70,596
HUMAN RESOURCES OFFICER	9,465	32,994	1	39,840	0	0
MESSENGER	18,572	17,446	1	19,584	1	21,312
CHIEF, INFORMATION SERVICES	43,795	41,507	1	47,316	1	49,332
SYSTEMS ANALYST/PROGRAMMER	50,338	63,146	2	83,018	3	125,758
PROGRAMMER	70,440	54,367	2	56,813	2	61,856
CHIEF, PROPERTY MGMT/RELOC	48,691	45,575	1	50,400	1	54,840
RELOCATION SPECIALIST	32,583	28,800	1	35,208	1	38,856
PROPERTY MAINTENANCE MECHANIC	35,440	33,854	1	35,208	1	38,316
PROPERTY MANAGEMENT ASSISTANT	0	11,646	2	52,788	0	0
CHIEF, REAL ESTATE	37,638	39,272	1	44,280	1	48,192
REAL ESTATE SPECIALIST	0	0	1	28,980	1	37,476
REAL ESTATE TECHNICIAN	33,096	55,167	2	63,432	2	60,522
CHIEF, LOAN SERVICING	40,135	41,397	1	45,336	1	48,300
LOAN SERVICING SPECIALIST	27,430	27,117	1	30,948	1	33,672
LOAN COLLECTION SPECIALIST	34,015	30,707	1	35,208	1	38,316
LOAN SERVICING REPRESENTATIVE	4,446	16,828	1	19,184	1	20,870
CHIEF, CONST MGT & ENGINEERING	28,478	53,950	1	54,732	1	59,568
PROJECT ENGINEER	45,569	37,364	2	87,080	1	45,431
ENGINEERING COORDINATOR	77,210	72,808	1	39,960	1	41,664
CONSTRUCTION MGT COORDINATOR	0	17,968	0	0	2	91,196
PROJECT COORDINATOR	39,896	40,109	3	128,672	0	0
CHIEF, ADMINISTRATIVE SERVICES	0	0	0	0	1	47,268
RECORDS MANAGEMENT COORDINATOR	0	0	0	0	1	35,010
PROGRAM DEV SPECIALIST	28,394	33,934	1	39,180	2	73,324
PROGRAM DEV ASSISTANT	26,310	8,960	0	0	0	0
HUMAN RESOURCES TECHNICIAN	7,322	20,310	1	25,984	0	0
SECRETARY	5,832	23,297	1	24,144	1	26,280
ADMINISTRATIVE SECRETARY	19,840	21,307	1	23,583	1	25,677
SENIOR STENO CLERK	17,497	0	0	0	0	0
STENO CLERK II	112,786	0	0	0	0	0
SECRETARIAL ASSISTANT	24,623	91,024	6	118,860	6	120,344
OPERATIONS TOTAL	982,174	1,020,605	38	1,291,862	36	1,313,976

PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	ACTUAL 1988-89	ACTUAL 1989-90	ADOPTED BUDGET #POS 90-91	ADOPTED BUDGET AMOUNT	ADOPTED BUDGET #POS 91-92	ADOPTED BUDGET AMOUNT
FINANCIAL SERVICES						
DIRECTOR OF FINANCIAL SERVICES	60,025	60,194	1	62,124	1	67,620
CHIEF ACCOUNTANT	43,795	45,045	1	47,316	1	49,332
SENIOR MANAGEMENT ANALYST	31,427	46,089	2	77,490	2	82,411
SENIOR ACCOUNTANT	27,596	27,037	1	30,539	2	69,458
ASSOCIATE ACCOUNTANT	50,435	47,279	3	71,685	2	52,191
ACCOUNTING ASSISTANT	41,877	39,856	1	21,086	1	20,736
SENIOR STENO CLERK	15,377	0	0	0	0	0
SECRETARY	5,126	19,681	0	0	0	0
ADMINISTRATIVE SECRETARY	0	0	1	23,160	1	25,038
FINANCIAL SERVICES TOTAL	275,658	285,181	10	333,400	10	366,786
EXECUTIVE						
EXECUTIVE DIRECTOR	73,942	71,629	1	79,896	1	83,292
EXECUTIVE ASSISTANT	33,009	19,382	1	39,000	1	43,356
COMMISSION SECRETARY	26,521	27,078	1	32,144	1	33,508
LEGAL COUNSEL	60,025	58,819	1	62,124	1	67,620
ATTORNEY	33,810	29,056	1	38,208	1	44,310
MANAGER, PUBLIC AFFAIRS	47,159	48,889	1	51,408	1	59,568
PUBLIC INFORMATION OFFICER	0	3,466	1	41,744	1	45,431
PUBLIC INFORMATION SPECIALIST	31,227	31,614	1	29,616	1	32,232
PUBLICATIONS SPECIALIST	30,795	29,381	1	32,724	1	34,476
GRAPHIC DESIGNER	27,905	29,320	1	30,146	1	34,476
GRAPHICS ASSISTANT	0	0	1	18,636	1	24,152
SENIOR STENO CLERK	30,487	0	0	0	0	0
SECRETARY	4,575	16,457	1	20,924	2	45,536
LEGAL SECRETARY	5,588	21,282	1	24,144	1	22,128
HUMAN RESOURCES OFFICER	0	0	0	0	1	43,356
PROGRAM DEV ASSISTANT	0	0	0	0	1	28,288
EXECUTIVE TOTAL	405,043	386,373	13	500,714	16	641,729
GRAND TOTALS	4,062,710	3,933,565	135	4,842,515	136	5,200,200

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Program and Department

MAJOR PROGRAMS

	DEVELOPMENT	ECONOMIC DEVELOPMENT	HOUSING	SUPPORT SERVICES	TOTAL
Development Department	\$20,388,365	\$700,700	\$3,256	\$12,635	\$21,104,956
Economic Development Department	0	2,800,924	0	0	2,800,924
Housing Department					
Homeowner Loans	0	0	2,623,230	0	2,623,230
Income Properties	0	0	4,642,068	0	4,642,068
Housing Administration	0	0	211,956	0	211,956
Downtown Housing Preservation	0	0	7,158,350	0	7,158,350
Homeownership	0	0	3,950,848	0	3,950,848
	0	0	18,586,452	0	18,586,452
Operations Department					
Information Services	18,531	41,195	25,297	915,704	1,000,727
Real Estate	77,432	7,487	97,852	92,929	275,700
Construction Mgt/Engineering	261,592	0	80,598	28,286	370,476
Property Management	1,252,135	21,980	195,127	779,635	2,248,877
Administrative Services	10,723	9,723	25,939	286,589	332,974
Loan Servicing	0	5,407	163,691	88,015	257,113
Operations Administration	2,918	973	973	214,438	219,302
	1,623,331	86,765	589,477	2,405,596	4,705,169
Financial Services Department	3,450	235,750	26,208	2,338,874	2,604,282
Executive Department					
Executive Office	28,685	5,737	22,948	188,070	245,440
Public Affairs	114,460	33,207	42,155	243,912	433,734
Legal	58,798	5,094	33,915	110,222	208,029
Human Resources	0	0	0	185,082	185,082
	201,943	44,038	99,018	727,286	1,072,285
Totals	\$22,217,089	\$3,868,177	\$19,304,411	\$5,484,391	\$50,874,068

Note: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Program and Fund

MAJOR PROGRAMS

	DEVELOPMENT	ECONOMIC DEVELOPMENT	HOUSING	SUPPORT SERVICES	TOTAL
Tax Increment Funds:					
Airport Way	\$6,136,959	\$141,358	\$0	\$546,740	\$6,825,057
Central Eastside Industrial	1,332,850	90,125	0	164,007	1,586,982
Convention Center	2,630,025	98,096	0	231,438	2,959,559
NW Front Avenue Industrial	0	38,850	0	23,973	62,823
St. Johns Project	8,786	0	0	0	8,786
South Park Urban Renewal	297,270	0	3,197,108	726,519	4,220,897
Waterfront Renewal Bond Redevelopment	8,709,302	185,915	4,417,117	1,788,661	15,100,995
	19,115,192	554,344	7,614,225	3,481,338	30,765,099
Federal Grants and Private Lenders Funds:					
Enterprise Loans	0	1,130,995	559,621	1,535,760	3,226,376
Housing and Community Development Contract	0	1,030,778	9,874,934	198,577	11,104,289
North Mall Extension	3,095,289	0	0	5,391	3,100,680
Other Federal Grants	0	0	1,255,631	0	1,255,631
South Auditorium	1,753	0	0	0	1,753
	3,097,042	2,161,773	11,690,186	1,739,728	18,688,729
Other Funds:					
Computer Services	0	0	0	157,630	157,630
Urban Redevelopment	4,855	1,152,060	0	105,695	1,262,610
	4,855	1,152,060	0	263,325	1,420,240
Totals	\$22,217,089	\$3,868,177	\$19,304,411	\$5,484,391	\$50,874,068

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Program and Line Item

MAJOR PROGRAMS

EXPENDITURE CLASSIFICATION	ECONOMIC			SUPPORT	TOTAL
	DEVELOPMENT	DEVELOPMENT	HOUSING	SERVICES	
TOTAL PERSONAL SERVICES	\$1,930,019	\$1,179,347	\$2,146,951	\$1,943,494	\$7,199,811
MATERIALS & SERVICES					
Professional Services	1,428,500	247,570	359,500	470,101	2,505,671
Legal Fees	310,000	500	77,000	43,500	431,000
City of Portland Overhead Charges	0	0	0	450,799	450,799
Underwriter Fees	0	0	0	0	0
Temporary Services	2,600	6,500	21,800	6,200	37,100
Printing & Graphics	140,400	88,800	44,500	38,655	312,355
General Office Expense	31,200	108,600	41,700	136,910	318,410
Postage & Delivery	3,125	11,700	12,900	44,900	72,625
Advertising	5,750	87,200	5,400	21,420	119,770
Publications & Dues	2,450	6,550	3,325	24,690	37,015
Education	18,070	11,350	32,900	67,720	130,040
Out of Town Travel	32,000	34,750	10,900	8,000	85,650
Mileage Reimbursements	100	1,900	11,139	1,060	14,199
Parking	3,490	3,440	10,794	20,165	37,889
Occupancy Costs	15,000	0	91,200	353,351	459,551
Telephone Services	25,440	21,480	40,776	76,836	164,532
Repairs & Maintenance	15,245	2,800	12,300	158,850	189,195
Leases & Rentals	50	500	0	3,500	4,050
Vehicle Maintenance	0	0	0	9,050	9,050
Loan Document Costs	0	140	66,277	1,200	67,617
Appraisals	0	0	100,950	3,500	104,450
Bad Loan Costs	0	1,600	27,750	4,250	33,600
Miscellaneous	0	0	1,000	0	1,000
Insurance	30,000	7,000	12,800	156,500	206,300
TOTAL MATERIALS & SERVICES	2,063,420	642,380	984,911	2,101,157	5,791,868
CAPITAL OUTLAY					
Land	8,728,800	0	1,369,875	0	10,098,675
Improvements	9,394,850	700,700	228,049	0	10,323,599
Furniture & Equipment	0	0	0	209,630	209,630
Grants	0	0	12,125	0	12,125
TOTAL CAPITAL OUTLAY	18,123,650	700,700	1,610,049	209,630	20,644,029
OTHER					
Loans to Borrowers	100,000	1,110,000	14,562,500	0	15,772,500
Debt Service - Principal	0	195,000	0	562,700	757,700
Debt Service - Interest	0	40,750	0	667,410	708,160
TOTAL OTHER	100,000	1,345,750	14,562,500	1,230,110	17,238,360
TOTAL EXPENDITURES	\$22,217,089	\$3,868,177	\$19,304,411	\$5,484,391	\$50,874,068

Note: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Fund Type and Project

FUND TYPES

	TAX INCREMENT	FEDERAL GRANT PRIVATE LENDER	OTHER FUNDS	TOTAL
Development Program				
Airport Way	\$6,094,621	\$0	\$0	\$6,094,621
Central Eastside	1,323,442	0	0	1,323,442
Convention Center	2,611,208	0	0	2,611,208
North Downtown	657,020	0	0	657,020
North Park Blocks	552,681	0	0	552,681
South Park Blocks	233,761	0	0	233,761
South Waterfront	3,155,668	0	0	3,155,668
Transit Mall Extension	827,435	3,095,289	755	3,923,479
Union Station	2,588,573	0	0	2,588,573
Other Projects	835,565	1,753	4,100	841,418
Development Admin.	235,218	0	0	235,218
	19,115,192	3,097,042	4,855	22,217,089
Economic Development Program				
Business Assistance/Retention	13,948	125,064	111,411	250,423
Business Recruitment & Mktng.	382,821	54,650	286,262	723,733
Business Services	125,586	1,090,473	719,014	1,935,073
JobNet	16,290	270,933	35,373	322,596
NE Economic Development	0	561,600	0	561,600
Economic Development Admin	15,699	59,053	0	74,752
	554,344	2,161,773	1,152,060	3,868,177
Housing Program				
Homeowner Loans	0	2,863,098	0	2,863,098
Income Property	74,674	4,575,956	0	4,650,630
Downtown Housing Preservation	7,283,062	0	0	7,283,062
Homeownership Program	0	4,142,030	0	4,142,030
Other Housing Programs	40,000	55,840	0	95,840
Housing Administration	216,489	53,262	0	269,751
	7,614,225	11,690,186	0	19,304,411
Support Services				
Information Services	549,472	71,210	157,630	778,312
Financial Services	744,905	158,503	0	903,408
Public Affairs	213,633	9,751	0	223,384
Legal Services	54,900	2,889	0	57,789
Real Estate Services	65,418	8,916	664	74,998
Property Management/Relocation	104,969	3,035	42,642	150,646
Construction Mgmt/Engineering	40,999	0	0	40,999
Loan Servicing	91,513	100,909	0	192,422
General Administration	1,464,942	128,688	60,300	1,653,930
Debt Payments & Management	150,587	1,255,827	2,089	1,408,503
	3,481,338	1,739,728	263,325	5,484,391
Totals	\$30,765,099	\$18,688,729	\$1,420,240	\$50,874,068

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment bonds.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Fund Type and Line Item

	FUND TYPES			TOTAL
	TAX INCREMENT	FEDERAL GRANT PRIVATE LENDER	OTHER FUNDS	
PERSONAL SERVICES	\$4,454,392	\$2,522,359	\$223,060	\$7,199,811
MATERIALS & SERVICES				
Professional Services	2,086,149	370,022	49,500	2,505,671
Legal Fees	417,230	13,770	0	431,000
City of Portland Overhead Charges	390,245	60,554	0	450,799
Underwriter Fees	0	0	0	0
Temporary Services	10,704	26,396	0	37,100
Printing & Graphics	197,963	71,392	43,000	312,355
General Office Expense	162,759	49,951	105,700	318,410
Postage and Delivery	44,658	26,467	1,500	72,625
Advertising	25,528	15,242	79,000	119,770
Publications & Dues	30,060	6,955	0	37,015
Education	86,212	43,828	0	130,040
Out of Town Travel	60,068	17,582	8,000	85,650
Mileage Reimbursements	1,246	12,903	50	14,199
Parking	23,269	14,520	100	37,889
Occupancy Costs	325,950	133,601	0	459,551
Telephone Services	112,139	52,393	0	164,532
Repairs & Maintenance	157,499	31,696	0	189,195
Leases & Rentals	3,710	340	0	4,050
Vehicle Maintenance	7,967	1,083	0	9,050
Loan Document Costs	756	66,861	0	67,617
Appraisals	10,080	94,370	0	104,450
Bad Loan Costs	1,985	31,615	0	33,600
Miscellaneous	500	500	0	1,000
Insurance	150,380	55,920	0	206,300
TOTAL MATERIALS & SERVICES	4,307,057	1,197,961	286,850	5,791,868
CAPITAL OUTLAY				
Land	8,739,800	1,358,875	0	10,098,675
Improvements	6,565,850	3,057,049	700,700	10,323,599
Furniture & Equipment	0	0	209,630	209,630
Grants	0	12,125	0	12,125
TOTAL CAPITAL OUTLAY	15,305,650	4,428,049	910,330	20,644,029
OTHER				0
Loans to Borrowers	6,638,000	9,134,500	0	15,772,500
Debt Service - Principal	20,000	737,700	0	757,700
Debt Service - Interest	40,000	668,160	0	708,160
TOTAL OTHER	6,698,000	10,540,360	0	17,238,360
TOTAL EXPENDITURES	\$30,765,099	\$18,688,729	\$1,420,240	\$50,874,068

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1991-92
By Fund Type and Department

FUND TYPES

	TAX INCREMENT	FEDERAL GRANT PRIVATE LENDER	OTHER FUNDS	TOTAL
Development Department	\$17,385,554	\$3,014,602	\$704,800	\$21,104,956
Economic Development Department	463,440	1,893,332	444,152	2,800,924
Housing Department				
Homeowner Loans	0	2,623,230	0	2,623,230
Income Properties	123,485	4,518,583	0	4,642,068
Housing Administration	164,471	47,485	0	211,956
Downtown Housing Preservation	7,158,350	0	0	7,158,350
Homeownership	0	3,950,848	0	3,950,848
	<u>7,446,306</u>	<u>11,140,146</u>	<u>0</u>	<u>18,586,452</u>
Operations Department				
Information Services	710,880	132,217	157,630	1,000,727
Real Estate	148,152	111,354	16,194	275,700
Construction Mgt/Engineering	292,264	78,212	0	370,476
Property Management	1,898,269	275,741	74,867	2,248,877
Administrative Services	269,551	57,623	5,800	332,974
Loan Servicing	25,792	230,746	575	257,113
Operations Administration	201,863	12,439	5,000	219,302
	<u>3,546,771</u>	<u>898,332</u>	<u>260,066</u>	<u>4,705,169</u>
Financial Services Department	978,810	1,623,383	2,089	2,604,282
Executive Department				
Executive Office	231,043	11,897	2,500	245,440
Public Affairs	367,351	59,750	6,633	433,734
Legal	164,444	43,585	0	208,029
Human Resources	181,380	3,702	0	185,082
	<u>944,218</u>	<u>118,934</u>	<u>9,133</u>	<u>1,072,285</u>
Totals	<u>\$30,765,099</u>	<u>\$18,688,729</u>	<u>\$1,420,240</u>	<u>\$50,874,068</u>

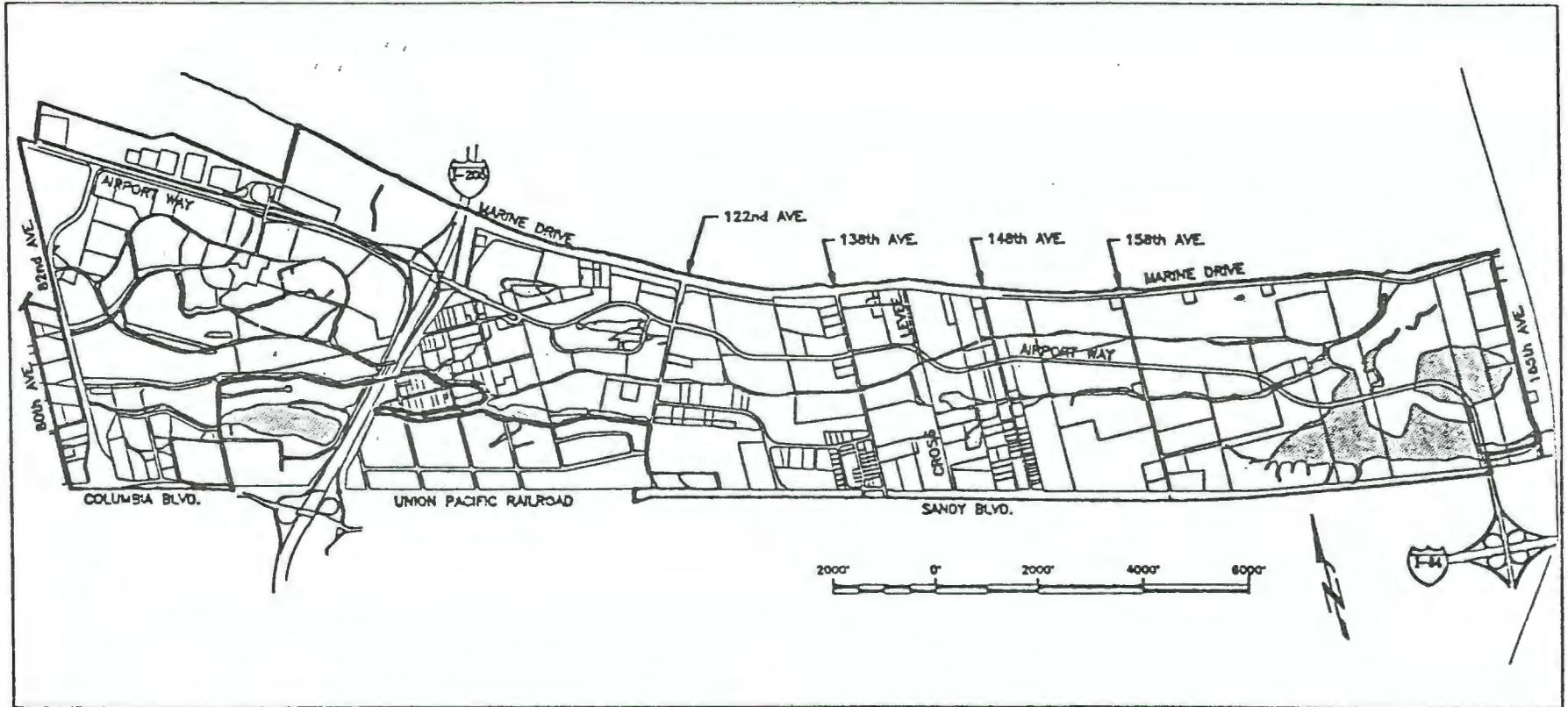
Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment bonds.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

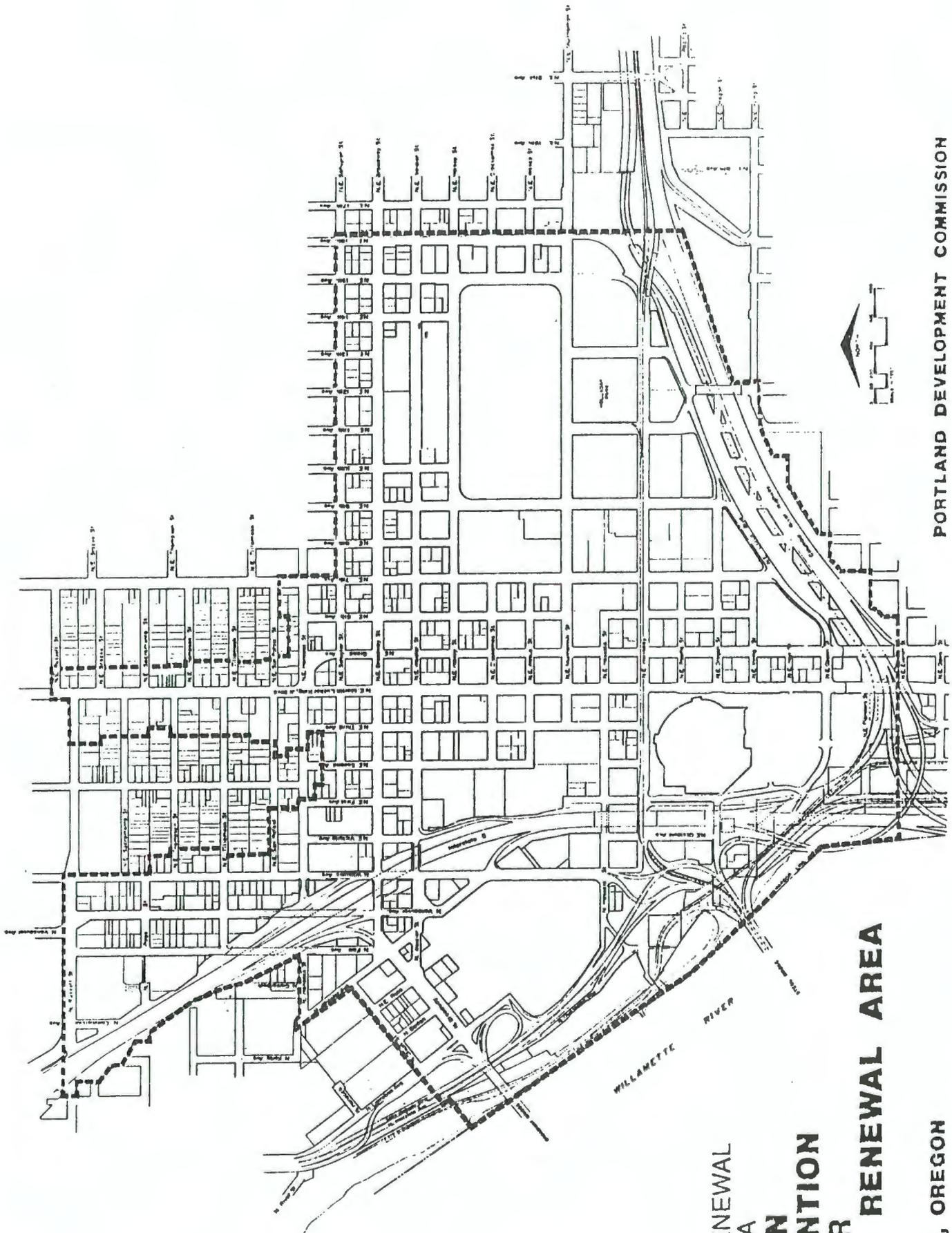
Airport Way Urban Renewal Area

Airport Way Urban Renewal Area

204



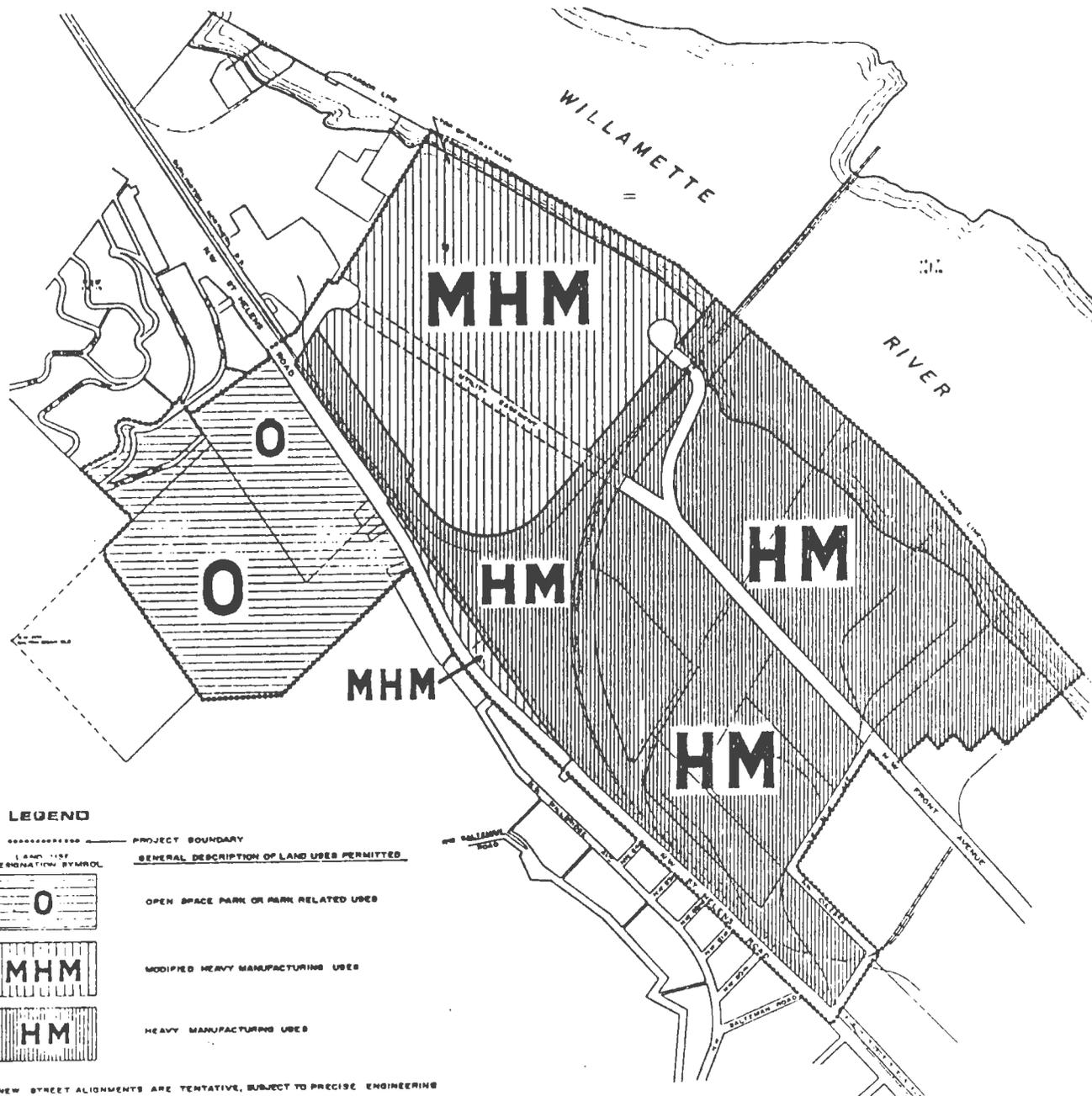
— Area Boundary



URBAN RENEWAL
PLAN AREA
**OREGON
CONVENTION
CENTER
URBAN RENEWAL AREA**

PORTLAND DEVELOPMENT COMMISSION

PORTLAND, OREGON



LEGEND

LAND USE DESIGNATION SYMBOL	GENERAL DESCRIPTION OF LAND USES PERMITTED
	OPEN SPACE PARK OR PARK RELATED USES
	MODIFIED HEAVY MANUFACTURING USES
	HEAVY MANUFACTURING USES

NEW STREET ALIGNMENTS ARE TENTATIVE, SUBJECT TO PRECISE ENGINEERING



PORTLAND, OREGON

**NORTH
WEST
FRONT
AVENUE
INDUSTRIAL
RENEWAL
PROJECT**

**LAND USE PLAN
AND
BOUNDARY MAP**



PATTERSON & STEWART
ARCHITECTS
1400 NE FRONT ST. PORTLAND, OREGON 97232

* CITY OF PORTLAND DEVELOPMENT COMMISSION

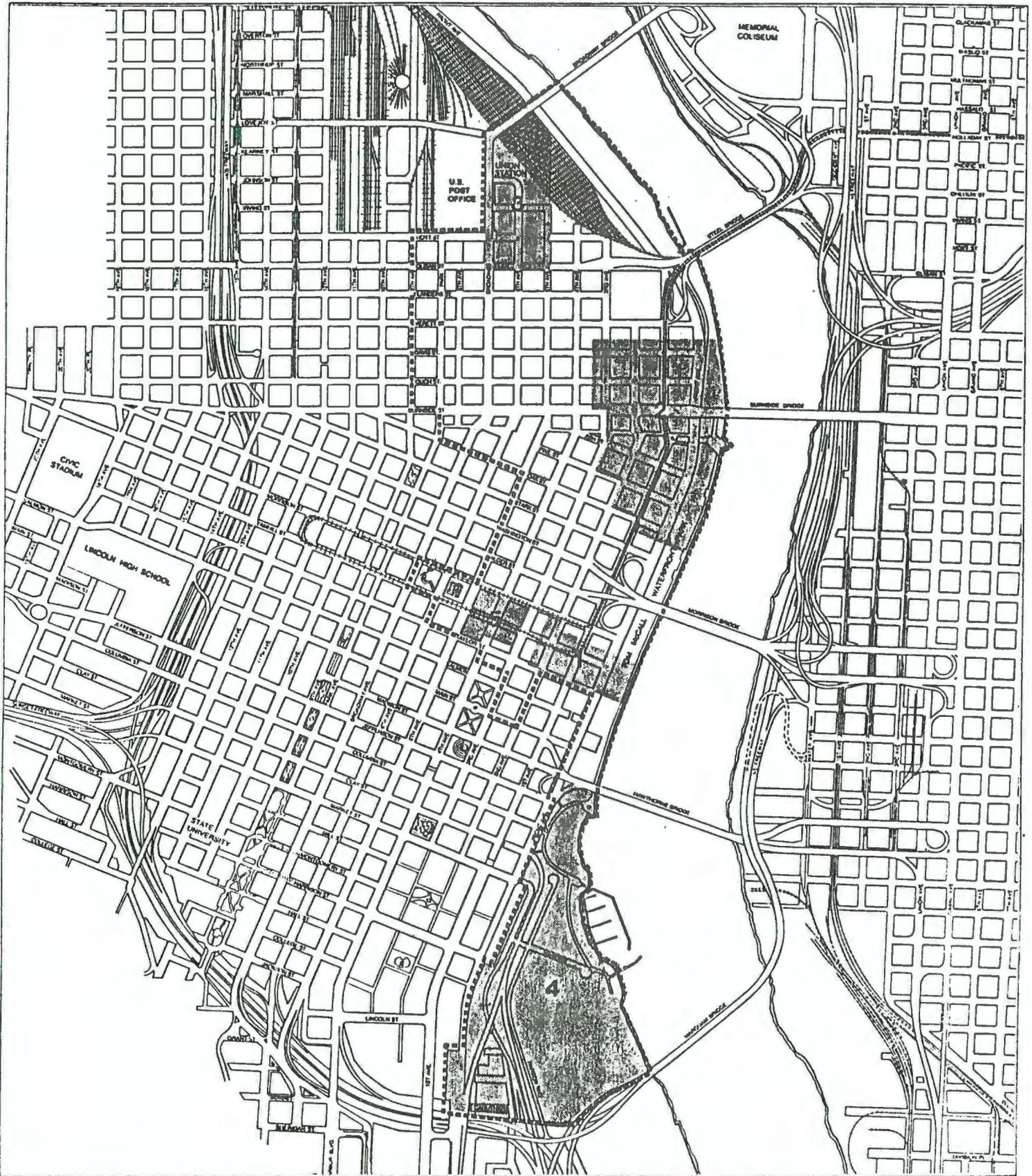
SOUTH PARK BLOCKS URBAN RENEWAL AREA



RENEWAL AREA BOUNDARY

- PORTLAND STATE UNIVERSITY RENEWAL AREA
- SOUTH AUDITORIUM RENEWAL AREA
- - - DOWNTOWN WATERFRONT RENEWAL AREA
- SOUTH PARK BLOCKS RENEWAL AREA
- ▨ EXPANSION AREA OF SOUTH PARK BLOCKS RENEWAL AREA

DOWNTOWN WATERFRONT URBAN RENEWAL PLAN



Districts Map



- | | |
|--|--|
| <p>LEGEND</p> <ul style="list-style-type: none"> 1 Yamhill (by Ord. No. 140282) 2 Skidmore/Old Town (by Ord. No. 140593) 3 Transportation Center (by Res. No. 31950) | <ul style="list-style-type: none"> 4 South Waterfront (by Res. No. 32460) 5 Morrison Street Project (by Ord. No. 152218) |
|--|--|

PORTLAND DEVELOPMENT COMMISSION

Schedule of Post-Certification Changes to 1991-92 Budget Requirements

211

FUND	Budget Certified By TSCC	(Decrease) Legal And Prof Services	Increase (Decrease) Materials & Services	(Decrease) Capital Outlay	(Decrease) URF Service Reimb	Increase (Decrease) Housing Refinance	(Decrease) Cash Transfer Out to St. J.	Increase (Decrease) Contingency	Increase Unapp. FFB	Budget to be Adopted
Airport Way	\$8,961,706	(\$29,000)	\$0	\$0	(\$2,954)	\$0	\$0	\$31,954	\$0	\$8,961,706
Central Eastside	6,995,472	(16,000)	(700)	0	(1,206)	0	0	116,368	0	7,093,934
Convention Center	5,257,479	(16,000)	(10,700)	0	(1,303)	0	0	88,065	0	5,317,541
NW Front Avenue	1,371,880	0	0	0	(550)	0	0	(681,450)	0	689,880
St. Johns Project	381,795	0	0	0	0	0	0	8,405	0	390,200
South Park Urban Renewal	9,878,580	(45,000)	(27,700)	(1,018,000)	(1,160)	0	0	1,091,860	0	9,878,580
Waterfront Renewal Bond	41,427,767	(160,500)	(53,800)	(297,000)	(6,487)	0	0	(9,481,913)	10,000,000	41,428,067
Enterprise Loans	5,043,780	0	0	0	(210)	450,000	0	210	0	5,493,780
HCD Contract	12,252,838	0	20	0	0	(450,000)	0	(20)	0	11,802,838
North Mall Extension	3,105,880	(2,000)	(3,200)	0	0	0	0	0	0	3,100,680
Other Federal Grants	1,255,631	0	0	0	0	0	0	0	0	1,255,631
South Auditorium	108,927	0	0	0	0	0	0	0	0	108,927
Computer Services	1,025,905	0	0	0	0	0	0	0	0	1,025,905
Urban Redevelopment	12,380,705	(10,000)	(3,870)	0	0	0	(33,000)	33,000	0	12,366,835
Economic Dev Debt Svc	4,646,536	0	0	0	0	0	0	0	0	4,646,536
Total PDC Budget	\$114,094,881	(\$278,500)	(\$99,950)	(\$1,315,000)	(\$13,870)	\$0	(\$33,000)	(\$8,793,521)	\$10,000,000	\$113,561,040

PORTLAND DEVELOPMENT COMMISSION

FINANCIAL SUMMARY (LB-1)

	Actual 1988-89	Actual 1989-90	Adopted 1990-91	Proposed 1991-92	Adopted 1991-92
RESOURCES					
Revenues	\$45,805,556	\$29,271,544	\$63,360,329	\$62,839,241	\$62,352,270
Transfers	10,670,409	19,724,017	27,544,609	23,627,272	23,580,402
Beginning Fund Balance	34,351,681	35,805,001	21,041,540	27,628,368	27,628,368
Total Resources	\$90,827,646	\$84,800,562	\$111,946,478	\$114,094,881	\$113,561,040
REQUIREMENTS					
Expenditures					
Personal Services	\$5,684,581	\$5,987,870	\$6,723,456	\$7,199,811	\$7,199,811
Materials & Services	6,498,359	3,698,979	5,918,037	6,170,318	5,791,868
Capital Outlay	16,102,232	14,837,836	34,378,975	21,959,029	20,644,029
Loans to Borrowers	9,082,461	12,251,419	19,896,184	15,772,500	15,772,500
Debt Service	6,951,961	6,440,017	6,522,186	6,112,396	6,112,396
Total Expenditures	44,319,594	43,216,121	73,438,838	57,214,054	55,520,604
Transfers					
Cash	2,749,748	12,099,300	18,874,885	14,082,945	14,049,945
Service Reimbursements	4,753,523	7,624,717	8,669,724	9,544,327	9,530,457
Total Transfers	7,503,271	19,724,017	27,544,609	23,627,272	23,580,402
Contingency	0	0	10,963,031	33,253,555	24,460,034
Unappropriated Ending Balance	36,004,782	21,734,222	0	0	10,000,000
Total Requirements	\$87,827,647	\$84,674,360	\$111,946,478	\$114,094,881	\$113,561,040

Commissioners
Harry L. Demorest, Chairman
Dorothy L. Hall
Robert D. McCracken
C. Douglas McGregor
Carl Talton

Executive Director
Patrick L. LaCrosse

GOALS & OBJECTIVES

Portland Development Commission

Fiscal Year 1991-1992



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INTRODUCTION

As an agency of the city, the Portland Development Commission has carried out city development policy since the citizens of Portland voted to create the Commission in 1958.

PDC's five-member commission of local citizens is appointed by the Mayor and approved by City Council to serve for three-year terms. The Commissioners direct PDC's staff of development professionals and more than 40 active projects and programs. Following approval by the Commission, urban renewal districts, major projects and program changes are reviewed and approved by City Council.

The Commission's primary goal is to act as a catalyst for development, leveraging public funds to stimulate private sector investment. Urban renewal projects are funded by tax-increment financing as provided by state law. PDC's housing and economic development programs are funded primarily by federal grants.

Responsible for urban renewal, economic development and housing, PDC's structure is unique nationally, offering a greater degree of coordination than other major cities where development functions are distributed among several agencies.

PDC is guided by the following mission statement:

To enhance Portland's quality of life by creating and implementing programs consistent with city policy which respond to community need, and which maintain or increase the supply of housing, create business and employment opportunities, and improve areas or facilities to meet the city's special needs.

To carry out its mission, the Portland Development Commission has established the 1991-92 Goals and Objectives which are summarized in this report.



I. DEVELOPMENT

Implement City-Wide Development and Urban Renewal Activities in Response to Council and Commission Goals.

A. Implement the Airport Way Renewal Program by encouraging development and environmental excellence to maximize employment for Portland residents.

1. Airport Way Area Street Improvements.

JJD¹ a. Airport Way Right-of-Way Acquisition (11011)²—Acquisition of seven (7) sites for water quality protection facilities to be built by PDOT for Phases II and III. \$350,000³; complete by Winter 1992.

CKL b. Area Signage (11010)—Prepare signage and information plan. \$15,000; complete by Winter 1992.

2. Holman Area Redevelopment. (11013)

DEB a. Prepare development and phasing plan, including site survey, parcelization and infrastructure strategy. \$35,000; complete by Fall 1991.

DEB, PFS b. Preliminary engineering of road and utility facilities. \$50,000; complete by Winter 1992.

DEB c. Complete environmental and redevelopment agreements with four affected property owners; by Winter 1992.

NOTE: The budgeted amounts are based on concept estimates of the job described.

DEB d. Complete Phase II environmental analysis. \$125,000; complete by Summer 1992.

DEB e. Complete Phase I land assembly, occupant relocation and site remediation. \$4,450,000; complete by Summer 1992.

¹ The three-letter initials appearing in the left-most column indicate the PDC staff person assigned responsibility for this item; please reference the PDC staff roster on page 24.

² The five-digit number appearing in parentheses indicates the assigned PDC project code.

³ The dollar amount indicates the amount budgeted for the item.

- PFS, CKL 3. Natural Resource Management. (11012)
- a. Negotiate agreements with property owners.
 - b. Design and construct Columbia slough restoration and 40-Mile Loop Trail projects with property owners between I-205 and NE 122nd Avenue. \$150,000; complete by Summer 1992.
4. Contingency Items (11019). Total \$150,000 budgeted. NOTE: The following items are dependent upon progress and available resources, therefore budgeted amount is less than total dollars listed below.
- DEB a. Provide direct developer assistance for on or off-site property improvements. \$50,000; complete by Summer 1992.
- PFS b. Establish Local Improvement District for Airport Way water and sewer. \$250,000; Establish by Spring 1992.
- DEB, PFS 5. Facilitate development and market the area through work with property owners, developers, brokers, consultants, users, etc. \$—No capital expenditure; ongoing.
- JKS **B. Implement the Central Eastside Urban Renewal Program through retention and expansion of area businesses, improving access, circulation, and the riverfront. (10019)**
1. Acquire and secure approval for development strategy and commence marketing of four blocks on Martin Luther King Jr. Blvd. south of Taylor Street. Relocate existing businesses. \$985,000; complete by Summer 1992.
 2. Begin construction of 20,000 sq.ft. industrial facility on Second Avenue property north of Burnside. \$—No capital expenditure; through 1992 or completion.
 3. OMSI Water Avenue Extension: review plans, monitor expenditures, and disburse State funds to OMSI/contractor. \$700,000; begin construction by Fall 1991.
 4. Secure approval of Urban Renewal Plan Amendment extending Downtown Housing Preservation Program to Central Eastside. \$—No capital expenditure; complete by Winter 1991.
 5. Eastbank Esplanade: obtain approval of concept plan, finance and maintenance agreement from ODOT, Parks Bureau and Planning Bureau. \$100,000; complete by Fall 1991.

6. Contingency Items (10019). Total \$50,000 budgeted. NOTE: The following items are dependent upon progress and available resources, therefore budgeted amount is less than total dollars listed below.

a. Public space clean-up and security program (lighting, fencing, coordination with graffiti removal and Central Eastside Industrial Council Community/Police Liaison Committee work). \$50,000; complete by Spring 1992.

C. Guide the Oregon Convention Center Area Development Strategy and implement the Urban Renewal Program through activities which maximize visitor activity and create jobs for area residents.

1. Headquarters Hotel Land Control/Management. (16201)

LAP a. Complete an urban renewal plan amendment to comply with LUBA ruling. \$10,000; complete Fall 1992.

LAP b. Environmental testing of hotel site. \$20,000; complete Winter 1992.

CMK, LAP c. Assemble portions of Headquarters Hotel site by condemnation, if necessary, and prepare site for redevelopment. \$1,750,000; complete Winter 1992.

CMK, LAP d. Initiate and manage process for community resolution of public investment in the hotel project per agreement with Oregon Lodging Association. \$20,000; complete Summer 1992.

CMK, LAP e. Prepare and commence marketing of the Headquarters Hotel Redevelopment Project Request for Proposals. \$40,000; complete by Summer 1992.

2. Area Development Strategy Implementation. (16205)

LAP a. Finance and administer contract with PDOT for the design and engineering of the 15th/16th Avenue street improvement project. \$350,000; complete Spring 1992.

LAP b. Phase II enhancement improvements.
 1) Review and comment on PDOT's Holladay Street improvement plans.
 2) Assist PDOT in the formation of a utility undergrounding district. \$50,000; ongoing.

CMK, LAP c. Comment on planning and engineering for the PDOT Multnomah/Hassalo street project (utilities, site layout, right-of-way changes). Monitor Third Avenue vacation request. \$25,000; Summer 1992.

- CMK
- d. Review and comment on Central City Transportation Management Policy and Plan related to the Oregon Convention Center Urban Renewal Area. \$25,000; ongoing.
3. Trail Blazer Arena Project. (16301)
- CMK, LAP
- a. Staff Arena Task Force in their effort to evaluate the public benefits of a new arena, including the evaluation of the possible public/private partnership benefits and establishment of objectives and guidelines for negotiating positions on:
- 1) Master plan/physical features
 - 2) Operations
 - 3) Business plan
 - 4) Development team/organization
 - 5) Development schedule
- LLD, CMK
- b. Act as lead agency in negotiations with the Trail Blazers on public investment in the project, interfacing with the Metro Public Policy Advisory Committee. Complete by Fall 1991.
- RJM
- c. Survey other cities who have built sports facilities, and collect data pertinent to Portland project. Complete by Fall 1991.
4. Convention Center—General. (16209)
- CMK, LAP
- a. Participate in the Albina Community Plan effort with the Bureau of Planning throughout the fiscal year, particularly as it relates to future urban renewal areas. Prepare an eligibility analysis and plan for the Oregon Convention Center Urban Renewal Plan amendments in anticipation of extending the boundaries in Summer 1992. \$25,000; complete Summer 1992.
- CMK, LAP
- b. Prepare an amendment to the Plan for purposes of incorporating the Downtown Housing Preservation Program. \$5,000; complete Summer 1992.
- LAP
- c. Provide technical assistance to developers in the area, particularly as it achieves key elements of the Area Development Strategy. \$—No capital expenditure; ongoing.

D. Downtown Development—Other

- CMK 1. Pioneer Place (10213)—Pursue development of Phase II of Pioneer Place (Block 50) in conjunction with Rouse. \$50,000; through December 1991.
- LLD 2. Implement items and activities in the Downtown Waterfront Urban Renewal Area not separately budgeted; ongoing. (11601)
- LLD 3. Monitor the Downtown Economic Improvement District including negotiating and monitoring contract, and making recommendations to the City Council; modify as required by Measure 5. (11901) \$—No capital expenditure; ongoing.
- JLR 4. Historic—General. (13421)
- a. Coordinate historic preservation activities and approvals for PDC projects. Review historic districts and other nominations proposed within urban renewal areas and other PDC project areas. \$—No capital expenditure; ongoing.
 - b. Undertake Historic District improvements called for in approved plans: plaques, signs, banners, and other public improvements. \$25,000; ongoing.
5. Parking Planning and Development. (14201)
- CMK, RDJ a. Coordinate with City and PDC staff in development of a Central City Transportation Management Policy and Plan, which will replace the existing Downtown Parking and Circulation Policy and extend transportation management to the balance of the Central City. \$200,000, including \$25,000 each from Central Eastside, Convention Center and South Park Blocks; complete Downtown Policy by Fall 1992 and Central City Policy by Fall 1993.
- RDJ b. Implement parking recommendations of the older office building study. \$50,000; Fall 1991—ongoing.
- CMK c. Old Town Garage (14511). Monitor DEQ work. \$50,000; complete by Summer 1992.
6. Contingency Items. Total \$385,000 budgeted in various funds. NOTE: The following items are dependent upon progress and available resources, therefore budgeted amount is less than total dollars listed below.
- CMK a. Assess the potential for initiating an urban renewal district in the North Macadam corridor in conjunction with the Central City Plan. (19501) \$200,000; complete by Summer 1992.
- CMK b. Old Town Garage (14511). Participate with the City in retail tenant fit-up participation. \$200,000; until full rent-up.

- RJM c. Trailways/Post Office Block (13084)—Consistent with the Union Station Area Plan, secure approval for development program, obtain development proposals and negotiate development agreement. \$55,000; ongoing.
- SBA, CMK d. Complete an urban design and implementation study to create an entertainment district in Old Town. (13082) \$50,000; complete by Summer 1992.
- SBA e. Investigate feasibility and costs for installing lighting on the Steel Bridge to help connect the Convention Center with the downtown core. (13082) No costs yet identified; complete by Summer 1992.
- SBA f. Implement other passenger safety and facility improvements to the Union Station grounds per approved Rail Transportation Plan. (11233) \$150,000; complete by Summer 1992.
- SBA g. Undertake design and construction of site work, landscaping, paving, etc. on Union Station property preparatory to development per approved master plan. (11242) \$100,000; commence by Summer 1992.
- SBA, CMK h. Public Street Improvements (13081). Undertake public improvements in the downtown area in conjunction with redevelopment efforts in the area. \$190,000 partial cost; complete by Summer 1992.
- JLR i. Historic Preservation Activities. (13421)
 - 1) Undertake public improvements in historic districts to enhance the character of the area. \$125,000 partial cost; complete by Summer 1992.
 - 2) Provide Urban Conservation Fund financing for the rehabilitation of historically significant properties. \$100,000; complete by Summer 1992.

E. Coordinate and implement the North Downtown Program

- JLR 1. Coordinate Facade Rehabilitation Program, providing architectural services and 10 to 15 matching loans for exterior rehabilitation of private properties at an average estimated cost of \$10,000. (13086) \$120,000; by Summer 1992.
- RJM 2. North Terminal Project (11313). Participate with Tri-Met in design and construction of the Tri-Met North Terminal facility on the Union Station site. Provide pedestrian connection/plaza. PDC share of North Terminal is \$43,000 for FY '91-92, and \$200,000 for FY '92-93; PDC contribution of pedestrian connection/plaza is \$25,000 for FY '91-92, and \$25,000 for FY '92-93; begin construction by Spring 1992.

- LLD 3. Hoyt Street Yards (13082)—Coordinate with Union Station area planning, particularly access and open space improvements. \$—No capital expenditure; ongoing.
- SBA 4. Ninth Avenue Reconstruction Project (13081)—Coordinate completion of design and commencement of construction of new ornamental street lighting and street trees from Hoyt to Burnside Streets. \$200,000 partial cost; undertake by Summer 1992.

F. North Park Blocks Renovation. (13083)

- JLR 1. Complete design and construction documents by Fall 1991. Commence and complete park construction by Fall 1992. \$375,000 for FY '91-92 and \$1,065,000 for FY '92-93.
- SBA, RJM 2. Coordinate possible land acquisition for extension of the North Park Blocks. Continue negotiations with Federal General Services Administration to develop an agreement for public acquisition of the property. Undertake site investigations and feasibility studies as necessary. \$50,000; complete project agreement by Summer 1992.

G. St. Johns. (19001)

Complete the sale of the remaining St. Johns Riverfront Renewal Project property. \$—No capital expenditure; ongoing.

H. South Park Blocks Urban Renewal Program. Implement the South Park Blocks Renewal Project by creating middle-income housing, retaining low income units, and providing parking for cultural center area.

- CLT, LLB 1. Housing Development. (12105)
 - a. Finance development of a 200-unit middle-income apartment project at southwest corner of S.W. 10th and Jefferson. Negotiate redevelopment agreement, approve design and obtain public approvals and financing commitments. Construction start Spring 1992.
 - b. Explore feasibility of construction of moderate-income apartment project. If study indicates feasibility, then explore options for site control and developer selection. Make recommendation to Commission by Spring 1992.
 - c. Identify priority sites for future housing development projects. Identify vacant and under-utilized property and discuss plans with property owners. Prepare estimate of acquisition and development costs by Spring 1992.

- 2) Prepare soil and ground water remediation plan for DEQ concurrence. \$250,000; complete by Fall 1991.
 - 3) Resolve legal liability for Parcels 2 and 3 environmental clean up. \$62,500; complete by Spring 1992.
 - 4) Remediate soil and ground water conditions on Parcels 2 and 3. \$2.5 million partial cost; complete by Summer 1992.
 - 5) Complete demolition of Steam Plant basement. \$200,000; complete by Summer 1992.
- CMK, RDJ b. Open Space and Parks (18040)—Initial development of concept, finance and maintenance program for extension of the Waterfront Park esplanade south over Parcel 3 to the Marquam Bridge.
- RDJ 5. Resolution of multi-owner/residual parcel land ownerships to create cohesive development patterns. (11099)
- a. Identify Park Service land restrictions requiring change to conform to esplanade extension plan.
 - b. Harbor Way, adjacent property, and miscellaneous. \$50,000; complete by Summer 1992.
- CMK,RDJ 6. initiate real estate disposition and development planning on Parcel 3. (11069) \$30,000; complete by Summer 1992, subject to site clean-up.
- SBA J. **Secure funding and final approvals for the Transit Mall Extension Project.** (11340)
- 1. Subject to UMTA funding approval, complete final engineering. \$600,000; complete by Winter 1991/92.
 - 2. Subject to UMTA approval of final plans, commence construction, including resting/permits/review, and art. \$3,000,000 for FY '91-92 and \$7,600,000 for FY '92-93; commence by Summer 1992.
 - 3. Subject to funding approval, complete final engineering and design of intersection improvements at Burnside and Fifth and Sixth Avenues. \$50,000 partial cost; commence construction by Summer 1992.
- K. **Implement the Union Station Project**
- SBA, RJM 1. Complete master planning and preparation of development and implementation program (11231). \$95,000; complete by Summer 1991.
- SBA, RJM 2. Market initial property for development. (11231). \$25,000; complete by Summer 1992.

3. Street Improvements. (11232)
 - SBA a. Monitor completion of the Ninth Avenue reconstruction project. \$100,000 (partial LID participation); complete by Summer 1992.
 - SBA b. Construct Irving Street ramp west of Sixth Avenue as part of the Transit Mall Extension Project. \$75,000 for FY '91-92 and \$75,000 for FY '92-93 (partial cost); commence by Summer 1992.
 - RJM c. Undertake Irving Street improvements east of Sixth Avenue as part of the North Terminal Project. \$100,000; commence by Summer 1992.
 - SBA d. Prepare design and secure approval for the forecourt parking area and loop road. \$150,000 (partial cost); commence by Summer 1992.
4. Rail Modifications—Undertake passenger safety and rail improvements in accordance with adopted Rail Transportation Plan (11235). \$330,000 for FY '91-92 (partial cost); commence by Summer 1992.
5. Property Management. (11237)
 - WSJ a. Continue overall property management, including payment of property taxes and assessment. \$750,000 offset by estimated \$600,000 in operating income; ongoing.
 - MDB b. Continue annual track upkeep/maintenance. \$50,000; ongoing.
6. Union Station Redevelopment. (11242)
 - RJM a. Undertake Level II environmental analyses, and other remediation. \$150,000; complete analyses by Summer 1992.
 - RJM b. Develop a preliminary agreement with adjacent property owner(s) and preliminary designs, layouts and engineering analyses regarding public access to the waterfront. \$25,000; complete by Spring 1992.
 - SBA c. Undertake and complete design and restoration/renovation work to Union Station consistent with historic preservation goals and long-range development options. \$270,000; complete by Summer 1992.
- SBA, RJM 7. Public Attractions. (11241)
 - a. Provide assistance to local organizations in designing and developing funding for Rail Museum and other facilities. \$15,000; complete by Spring 1992.
 - b. Clearance and site preparation activities for rail display facility. \$50,000; begin by Summer 1992.



II. ECONOMIC DEVELOPMENT

Support the City of Portland's Economic Development by Implementing Programs which Encourage New Investment and Create Jobs for Portland Residents.

ALG

**A. Retain Portland businesses and encourage and support their expansion and growth in terms of new investment and jobs. (23802) \$45,450
(23813) \$112,000**

1. Identify and contact priority Portland businesses to encourage their expansion within the city. Prepare a report to Council by June 30, 1992.
2. Provide technical assistance to 50 companies experiencing roadblocks to expansion including regulatory assistance and site identification.
3. Support new business development within the City by reprinting and distributing 1,000 Business Resource Directories by June 30, 1992.
4. Work with Business Districts to assess needs and to determine role of public economic development support. Publish a recommendation by June 30, 1992. (26702) \$20,000

OMB, CLB

B. Implement the City's NE Economic Development Programs and initiate projects in support of neighborhood revitalization. (25502) \$45,700

1. Work with 10 companies to facilitate relocation into the N/NE Target area.
2. Secure industrial or commercial tenants for five (5) targeted properties identified by the NE community.
3. Continue providing technical assistance to Northeast Community Development Corporation (NECDC), Cascade Business Center Corporation (CBCC), Oregon Association of Minority Entrepreneurs (OAME), North/Northeast Business Boosters (N/NEBB), and the NE Economic Alliance.
4. Lead and represent PDC's interest in preparation of the N/NE Albina Community Plan.

- CLB C. **Manage the N/NE Enterprise Zone Program. (25512)**
1. Provide presentations and package three applications by June 30, 1992.
 2. Work to secure Federal Enterprise Zone designation by June 30, 1992.
- MLN, LSJ D. **Connect jobs created through business recruitment and retention to unemployed and underemployed City residents. Create strategies to develop the skills of the region's workforce to meet the needs of industry. (26012) \$92,870**
1. Work with 30 businesses to plan hiring strategies and fill jobs by June 30, 1992.
 2. Place 250 City residents by June 30, 1992.
 3. Implement and monitor the City's and State's First Source programs.
 4. Develop a system of trained "recruitment teams" to screen applications for large scale projects by November 1991.
 5. Upgrade and expand use of JobNet Bulletin Board System to at least 25 affiliate users by November 1991.
 6. Assist NE Workforce Center to raise \$100,000 in corporate support by June 30, 1992.
 7. Design the Mobile Job Center project providing workforce development services throughout the City by January 1992.
 8. Work with OEDD and the semiconductor industry to formalize a semiconductor training association; develop strategy for training process technicians by June 30, 1992.
 9. Develop strategies for recruitment and training workers in the aircraft maintenance industry by March 1992.
 10. Staff the JobNet Steering Committee to coordinate regional workforce development issues, selecting two key industries or under utilized populations for which future targeted workforce strategies will be developed by April 1992.

OMB, JOG E. **Through public sector loan programs, provide financial resources and technical assistance to companies expanding, relocating, or beginning operations within the City, thereby providing jobs or utilizing vacant/abandoned commercial property in support of the City's Economic Development policy and programs.**

1. Provide information, referral, or technical assistance to 400 firms and individuals seeking business capital resources. (26906)
2. Process five (5) loans from the EDA revolving loan fund. (28301) (28302) \$750,000
3. Process three (3) loan for the NE Special Projects Fund, creating 30 new positions meeting HUD and City of Portland goals for CDBG funded programs. (28512) \$306,840
4. Contract with IRCO to administer the loan program designed for the refugee community within the State of Oregon. (28409) \$50,000
5. Qualify one (1) application for the Oregon Special Public Works Fund program, placing up to \$1,000,000 of lottery loans and grants. (28904)
6. Coordinate three (3) applications for Oregon Business Development Fund projects for qualified Portland companies. (26906)
7. Process two (2) applications for Economic Development Revenue Bond financing for qualified Portland companies. (26906)
8. Establish a revolving loan program for recycling projects which utilizes up to \$250,000 of program funds established by METRO. (26906)
9. Seek additional EDA program funds to expand the revolving loan activities and technical assistance grants specifically available for NE Portland projects. (26906)
10. Coordinate the activities of the local SBA 504 loan program to increase lending to Portland area companies. (26906)

MMC F. **Create new jobs for city residents and increase investment through the recruitment of business to the region. (67605) \$68,800, (24016) \$20,000**

1. Coordinate industrial recruitment in the city and the metropolitan area. Identify 100 national and international companies in electronics, food processing, aerospace, biotechnology and targets to be determined and contact for new investment. Work with 75 prospects on site selection. Site 10.

2. Implement with the support of the Association for Portland Progress, a recruitment and retention program targeting office/service industries for the Central City. For recruitment, initiate marketing to companies targeting those in information services, data processing, and headquarter type functions. (67605) \$40,000

LMA G. Facilitate the involvement and support of the business community in Portland's economic development program. (64615) \$34,050

1. Utilize talents and contacts of Ambassador Program members to support prospect services; 12 hosted meals, business leader receptions, tours, meetings, testimonials as needed.
2. Implement Team Portland program through quarterly seminars, speakers bureau, and production of collateral materials.
3. Produce successful Ambassador fly-out to Bay Area; two CEO events and business/media calls.
4. Generate positive Portland business stories in the national media by calling upon the talents and contacts of Ambassador PR Network; coordinate/targeted media outreach, strategic planning, systematic referral/linkage/services to media inquiries.

LMA H. Promote Portland through national marketing activities that enhance the region's ability to attract new business.

1. Implement the Marketing Portland Coordinating Council's five-year business image marketing plan; produce and place advertisements in national publications, airport signage, convention center booth, and collateral materials (all dependent on fund raising). (24014) \$120,000
2. Stabilize funding for regional marketing and broaden base of corporate sponsorship. (60209) \$25,400
3. Produce a successful public/private business marketing event at semi-annual Industrial Development Research Council conferences; stimulate continued revolving corporate participation and sponsorship of this marketing strategy. (24011) \$60,000

MDO I. Provide research and issues analysis to support the information and policy advocacy needs of PDC departments, other public agencies, the department community and the public. (67645) \$17,150

1. Monitor, analyze and report on emerging trends and issues. One report per quarter.

2. Update and maintain current economic and demographic information on the Portland metropolitan area.
3. Respond to requests for information from other agencies, the department community and the public. Respond to 300 requests by June 30, 1992.
4. Update and publish Commission reports and documents including the Portland Industrial Market Profile (ongoing), Portland Fact Book and Japanese Fact Book. Complete by April 30, 1992.
5. Update and maintain the "Industrial Property Inventory."
6. Submit an update and status report on EDAC recommendations to the Mayor and City Council by June 30, 1992.
7. Update, and publish and distribute the Portland Business Resource Directory by April 31, 1992.
8. Provide project-specific technical support to 60 PDC projects/prospects by June 30, 1992.
9. Monitor, report and recommend PDC action on local, regional and state issues/decisions that may impact the City's economic development activities.



III. HOUSING

Preserve and Expand the City's Housing Supply by Financing Housing for Low- and Moderate-Income Homeowners, Renters and Special Need Groups.

- JLC A. **Deliver home repair loans to homeowners and meet the obligations of the 1991/1992 Bureau of Community Development contract.**
1. **Single Family Housing Rehabilitation Loans: Qualify 175 applicants by June 30, 1992. Budget: \$1,246,000 (31012)**
 2. **Homeowner Refinances: Qualify 15 applicants by June 30, 1992. Budget: \$450,000. (31044)**
 3. **Special Purpose Loans (Home Security, Sewer Hook-up and LID Subsidy): Qualify 66 applicants by June 30, 1992. Budget \$171,999 (31192, 31152, 31502)**
- JLC B. **Focus marketing and community in order of priority to Nehemiah target areas, Neighborhood Revitalization areas and newly established HCD areas by June 30, 1992, budget \$10,000 (31992)**
- JSG C. **Reclaim vacant houses by creating home ownership opportunities for lower-income purchasers and meet requirements of federal grants.**
1. **Federal Urban Homestead Program: Qualify 20 applicants by June 1992, budget \$500,000 (36992)**
 2. **Portland Homestead Program: Acquire 40 properties and qualify 40 applicants by June 30, 1992, budget \$1,600,000, (36002)**
- JSG D. **Provide home-ownership education for homesteaders to encourage understanding of responsibilities and guidelines of programs. Hold 14 classes and four (4) forums by June 30, 1992.**

- JSG, BSW E. **Develop a policy to encourage qualified renter purchases of IRL assisted properties by assuming existing IRL loans; to be completed by October 31, 1991.**
- BSW F. **Deliver acquisition rehabilitation loans for affordable rental housing consistent with program criteria, federal contracts and grants.**
1. Lower-income Single and Multi-Family Rental Units and Middle Income Rental Units: Rehabilitation of 262 units, Budget: \$5,372,500 by June 30, 1992. (32102)
- BSW G. **Deliver four (4) rehabilitation loans at \$75,000 each for non-residential facilities owned/operated by nonprofit corporations. Budget: \$300,000 (32102)**
- BSW H. **Provide six (6) grants/loans for technical assistance to qualified nonprofit corporations who control vacant multifamily properties to produce applications for rehab loans. Budget: \$42,000. (32102)**
- MDH I. **Implement Downtown Housing Preservation Program (DHPP):**
1. Complete 1990/1991 projects (encumbered in 1990/1991) to include Foster syndication by 12/31/91, Sally McCracken syndication and completion of construction by 10/31/91 and Complete construction on the Shoreline at a cost of \$1,580,000 by 1/31/92. (34502)
 2. Initiate development of three new projects totalling 300 units: New construction project (approval by 3/1/92), Special needs project (approved by 6/1/92) and an Occupied housing project (approved by 6/30/92) Budget: \$4,200,000 after syndication proceeds. (34502)
 3. Expand DHPP eligibility to Central Eastside (by 12/31/91) and Convention Center (by 2/1/92) Urban Renewal Districts. (34502)
- J. **Cooperate with neighborhood housing and governmental organizations in planning and targeting housing assistance.**
- RDM 1. **Participate in developing the Neighborhood Partnership Fund and Housing Counseling Center to support and assist neighborhood-based non-profits and homeownership; by June 30, 1992. (37910)**
- NGH 2. **Coordinate PDC Housing department state and federal legislative strategy during fiscal year 1991/1992. (37910)**
- NGH 3. **Prepare and refine a Comprehensive Housing Affordability Strategy (CHAS) for the City of Portland for 1992/1993 with BCD, Bureau of Planning and Bureau of Buildings; by June 30, 1992. (37910)**



IV. SUPPORT SERVICES

Direct the Portland Development Commission and Provide Technical, Financial, Legal and Public Affairs Support to Complete Projects and Resolve City Issues.

A. Financial Services—Maintain budgeting and accounting systems which conform to requirements of state and federal laws and city charter provisions.

1. Budgeting and Financial Planning. (57110)

JDS/SML

Formalize PDC financial policies; publish in adopted 1991-92 budget. Debrief 91-92 budget process to determine modifications/enhancements for 92-93.

2. Debt Management. (57150)

JDS/LLA

a. Lead development of a consistent approach to leveraging private funds to accomplish PDC goals by the end of the fiscal year.

JDS/LLA

b. Produce an informational brochure about opportunities for banks to use PDC programs to meet their CRA goals by the end of the fiscal year.

JDS/LLA

c. Develop management system for administration of private lender agreements by the end of the fiscal year.

LLA

d. Develop an improved system for tracking arbitrage earnings and yield restriction requirements for outstanding tax increment and parking revenue bonds by the end of the fiscal year.

3. Accounts Payable. (57240)

JDS, GSW,
SML, SLK,
SRA, DEN

Develop an improved and updated encumbrance and payment system by September 1991. Rewrite the existing accounts payable and warrant writing system by January 1, 1992.

- 4. Grant and Contract Accounting. (57350)
 - LLA Analyze and improve, where necessary, the current process to track and bill for miscellaneous accounts receivable by the end of the fiscal year.
- 5. Reporting. (57410)
 - GSW a. Computerize preparation of the Comprehensive Annual Financial Report (CAFR) by the end of the fiscal year.
 - JDS/GSW b. Prepare a consolidated financial report, which is the equivalent of an private sector annual report. Make this report available by December 1991, in conjunction with the 1990-91 CAFR.
 - SML, SLK, SRA, DEN c. Improve the monthly financial reports used by managers to track expenses by December 1991.
- 6. Financial Services Administration. (57910)
 - JDS a. Lead internal process to respond to Ballot Measure 5.
 - JDS, LLA b. Manage financial portions of contract for Nehemiah Program fiscal agent.

B. Operations—manage and coordinate professional expertise, physical resources, and technical services to promote the Commission and its programs.

- SHB, Chiefs 1. Increase the effectiveness of the Operations Department staff and provide an environment which promotes leadership and professional growth at all levels.
 - a. Evaluate the personal and professional development and training needs of each department employee through the employee performance evaluation process and manage resources and opportunity for individual training.
- SHB, Chiefs 2. Integrate Commission Mission, Values and Strategic Objectives into daily operations. Refine congruent department Mission statement and make decisions accordingly. Review quarterly.
 - a. Employee related actions:
 - 1) Analyze workloads and develop workplans for each employee and section.
 - 2) Evaluate progress through biannual evaluations of each employee.
 - 3) Report progress through director's evaluation with Executive Director.

- b. Department related actions:
 - 1) Identify the needs of the key “customers” of the department by obtaining feedback
 - 2) Make necessary resource adjustments to deliver needed products.
 - 3) Review feedback and initiate adjustments quarterly.

- DBN 3. Provide, maintain and manage the administrative support, resources and supplies needed for the daily operation of Commission programs and offices.

- DBN/SP 4. Implement and monitor administrative procedures, and responsibilities including the Commission’s Local Contract Review Board administrative rules, the Emerging Small Business program, First Source Hiring Program, Administrative Memorandum Series.

- SLK 5. Implement improved methods for information systems and records management information to meet the needs of the Commission.
 - a. Continue analysis of long range information systems and coordinate any changes and/or system improvements. (18-month project)
 - b. Implement computer hardware changes to meet the requirements of the Commission. Resolve computer service issues for the Eastside Office, including the provision of a local area network, if needed.

- JJD 6. Furnish professional real estate assistance and advice to Commission projects in acquiring and disposing of real property; in valuation services; in closings for all commercial and all real estate loans except single family.

- CFS 7. Manage the construction of projects undertaken by the Commission and provide expert advice and counsel on related issues.

- CFS,WSJ, JJD 8. Provide expert review in issues of environmental impacts on Commission property or proposed acquisitions and projects.

- WSJ 9. Provide risk management services. Evaluate insurance needs of the Commission and obtain necessary insurance coverage. Review semi-annually. Receive and respond to claims for damage.

- WSJ 10. Manage all facilities and property necessary for the function and operations of the Commission.

- WSJ 11. Respond to management decisions regarding Commission office space issues, i.e., lack of space in downtown office, possible consolidation with Eastside office, possibility of new space. Make space plans and effect moves upon final decision.

- WSJ 12. Provide relocation services to support implementation of PDC projects, specifically the Holman properties in Airport Way Urban Renewal Plan and Central Eastside.
- WSJ 13. Carry out technical assistance contracts for relocation services for other jurisdictions, i.e. Lake Oswego.
- MTM 14. Manage and service the Commission's 6400 unit loan portfolio, and respond to the needs and concerns of PDC borrowers, and effectively collect delinquent accounts.
- RLC **C. Public Affairs—Provide public affairs, marketing, graphics and public information services supporting the Commission's goals, projects and programs. (67910)**
1. Create and implement a Public Affairs Plan which supports the Commission's Strategic Plan. 90 Days after Completion of Strategic Plan.
 2. Plan and create special events, public information materials and public presentations highlighting Commission projects and programs. Year End 6/30/92.
 3. Plan, coordinate and implement the Ambassador Public Relations Network Program. (67010)
 - a. Maintain a network of national and regional media contacts. Year End 6/30/92.
 - b. Develop and maintain backgrounders and key messages about Portland and Oregon. Year End 6/30/92.
 - c. Maintain media kit and distribution system. Year End 6/30/92.
 - d. Disseminate news tips aimed at generating coverage and feature stories contributing to Portland's business image in regional and national publications. Bi-Monthly.
 - e. Develop and refine capacity of PR Network to operate as central clearinghouse of information about region when a major news event occurs in Portland attracting significant national coverage with affect on Portland's business image. Year End 6/30/92.

D. Legal Services—Provide high quality, specialized legal services in support of Commission activities, both internal and external, in a timely and professional manner. (97510)

- JML
1. Initiate acquisition activities to continue redevelopment in all Urban Renewal Areas. Review and approve environmental reports and make recommendations for any necessary remedial action. Secure the necessary control of various sites via title, easements, etc. Draft, negotiate and review any financial, environmental and maintenance agreements as needed with other government agencies and/or private parties. Draft, review and advise on substance and process for new Urban Renewal Plans and for amendments to existing Plans.
 2. Initiate any Eminent Domain actions necessary for acquisition of seven (7) parcels for water quality protection in the Airport Way Urban Renewal Area. Provide advice on LID for Airport Way water and sewer.
 3. Continue defense of LUBA case challenging Second Amendment to OCC Urban Renewal Plan. (Summer/Fall 1991)
 4. Assistance in reviewing plans and submittals to DEQ, and negotiations for an acceptable clean-up strategy as needed. Negotiation and advice on liability for clean-up.
 5. Complete analysis of long term legal needs and staffing requirements with recommendations. (Fall 1991)
 6. Participate as PDC representative in AORA activities for dealing with Ballot Measure 5. (Summer/Fall 1991)
 7. Assist in drafting and defending UR Plan Amendment to extend DHPP—type program to CED. (Fall 1991)
- RJS
8. Develop, negotiate and finalize a new Private Lender Participation Agreement with Security Pacific Bank of Oregon. (Summer 1991)
 9. Assist in developing program to provide tenant acquisition (rent-to-own) home mortgage loans; for a purchase to rehabilitate program (Purchase Plus); and in completing a design and work program for a row house development project (Metropolitan Home Ownership Program). (Fall 1991)
 10. Advise on formulating an IRL assumption policy to encourage qualified renter purchase of IRL assisted properties. (Fall 1991)
 11. Advise on usage of Oregon Lender Tax Credit, Low-Income Housing Tax Credit and other financing mechanisms for DHPP Projects.

12. Complete agreement on transfer of County foreclosed properties; transfer ten (10) foreclosed properties. (Fall 1991)
13. Provide legal assistance to PDC's support of NECDC's Nehemiah Program in accordance with executed contract. (Spring 1992)
14. Provide input to assist development and implementation of a state and federal legislative strategy which assists in the implementation of the Housing bills now adopted (including HOME and new block grant). (Summer 1992)
15. Legal advice to PDC's support of non-profit housing corporations to implement a pilot project which helps non-profits develop rehabilitation capacity; with Housing staff, acquire properties and obtain proposals for development of rental and home mortgage program homes. (Summer 1992)

E. Executive Office—Preserve leadership on policy issues and strategy formulation to assure that the mission, values and strategic plan is implemented in the most efficient, effective manner.

PLC

1. Establish and maintain effective liaison relationships with key City, County, State and National officials as well as members of the business community.
2. Guide the implementation of the 1991-92 strategic objectives and key results as developed by the Strategic Planning Group.

KMC

3. Evaluate and modify, as needed, key Human Resource systems.
 - a. Performance Evaluation. (Fall 1991)
 - b. Training.
 - 1) Multiculturalism. (Summer 1991)
 - 2) Supervisor Skills. (Fall 1991)
 - 3) Employee Core Classes. (Winter 1992)
 - c. Employee Communications. (Spring 1992)

PLC

4. Guide the integration of value-based management into PDC's corporate culture.

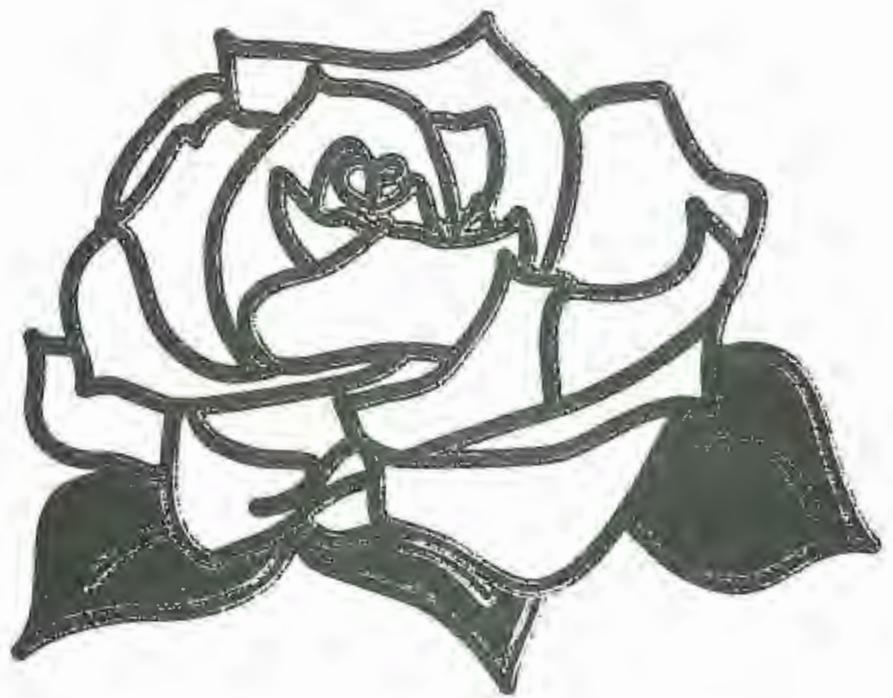


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FY 1991-92 ADOPTED CAPITAL BUDGET

Overview

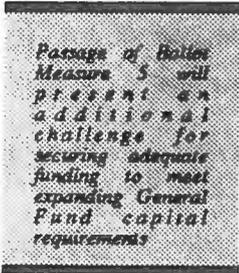
Introduction and Highlights

The five-year capital planning and budgeting process was initiated by the City of Portland in FY 1974-75. Over the years, the focus of the process has varied from a review of citywide policies and major capital programs to one that focuses on a project-by-project review in order to identify conflicts in scheduling.

Today's fiscal constraints make it imperative that the City assess its capital needs and resources carefully to ensure that high priority projects are funded and the existing capital stock is preserved. Tight fiscal conditions, coupled with the rapid changes in municipal financing mechanisms and the effects of Ballot Measure 5, highlight the need for a comprehensive and long-range capital financing plan. The passage of Ballot Measure 5 in November, 1990, will adversely effect General Fund services by further limiting funds to meet expanding capital requirements. In addition, the impact of capital budget plans on rates and bonding requirements, especially for the Bureaus of Environmental Services and Water, must be assessed carefully, particularly in light of proposed service extensions to newly-annexed areas and compliance with Federal Regulation.

The City's annual Capital Improvement Plan is intended to provide guidance in constructing budgets and subsequently implementing projects in a coordinated manner by the City's capital bureaus. Specifically, the capital planning process is intended to accomplish the following objectives:

- Insure coordination amongst City bureaus in planning and implementing capital projects.
- Insure that scarce capital resources, especially for General Fund bureaus, are allocated to the City's highest priority projects.
- Identify for the Council both short and long-term problems and policy issues resulting from bureau long-range capital requirements.
- Assess the short and long-term financial impact of capital projects both upon individual bureaus and the City as a whole. This includes an assessment of the impact upon rate, debt, operation, maintenance, and revenue.



Passage of Ballot Measure 5 will present an additional challenge for securing adequate funding to meet expanding General Fund capital requirements.

- Insure that annual capital improvement submissions are consistent with legally required capital public facility plans.

During the last several years, the capital budgeting process has been revised in order to ensure the achievement of these objectives.

Capital Process Review Committee (CPRC)

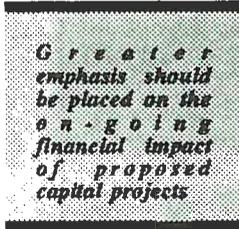
For the last two fiscal years a technical committee, consisting of representatives from each capital bureau, has assisted the Bureau of Financial Planning in developing an efficient process for meeting the above objectives. Following are the highlights of the committee's recommendations which were implemented in the FY 1991-92 Capital process.

- Capital recommendations should be made in early January to allow for incorporation into the budget process and review by the Council during the annual budget hearings.
- Greater emphasis should be placed on the ongoing financial impact of proposed capital projects.
- Increased emphasis should be placed on long-range public facility plans. Development of these plans should continue to be coordinated by the Bureau of Planning.

These recommendations were initially incorporated into the FY 1990-91 CIP manual. Additionally, the Bureau of Financial Planning recommended, and the Council subsequently approved, the consolidation of the Master Lease requirements and the annual General Fund capital set-aside for new projects. The Master Lease program provides a mechanism for the City to borrow funds in order to purchase high priority capital equipment or to construct facilities that otherwise might be postponed until future years because of insufficient capital resources. The annual capital set-aside is the amount of General Fund support Council dedicates for capital projects each fiscal year. For FY 1991-92 the General Fund Capital set-aside is \$2.0 million. The consolidation is intended to more accurately identify the amount of City capital spending and to capture any savings resulting from reductions in debt for dedication to new capital projects. These changes were retained for the FY 1991-92 process.

Capital Review Committee

As has been the case during the past several fiscal years, a Capital Review Committee (CRC) was formed to make recommendations to the Council on the capital budget for FY 1991-92. The committee membership consisted of representatives from each of the bureaus regularly submitting capital requests. The Bureau of



Financial Planning prepared overviews of the requests which were provided to the CRC for its review. The CRC was staffed by the Bureau of Financial Planning, Debt Management Division of OF&A, Bureau of Planning, and Public Financial Management, the City's independent financial advisor. The Bureau of Financial Planning Capital Budget Coordinator acts as the facilitator and the Director of the Bureau of Financial Planning serves as the Chairperson. The Bureau of Planning is responsible for ensuring the consistency of requests with public facility plans.

The Committee completed the following tasks:

- Reviewed all CIP submissions.
- Ensured coordination of capital projects amongst bureaus by identifying and resolving any major conflicts between projects.
- Ensured compliance of projects with capital definitions and capital manual requirements. This determined whether a project met the criteria for funding from the capital set-aside. There was \$2.0 million in General Fund support set-aside by Council for capital projects during FY 1991-92.
- Identified for Council review major issues arising from the capital submissions. Issues included long-term financial and operating impact, conflicts between projects, intergovernmental coordination problems, project prioritization, rate impact, etc.
- Recommended allocation of the General Fund set-aside to eligible bureau projects.

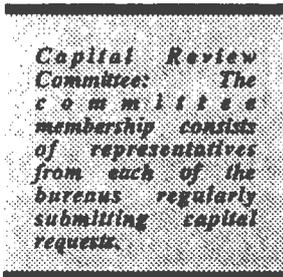
The Capital Review Committee recommendations, included within this report and reviewed by Council, were prepared with the assistance of the Bureau of Financial Planning.

CAPITAL DEFINITIONS

Projects which must be submitted within the CIP and which were reviewed by the Capital Review Committee (CRC) are those fitting the following definition:

- Facility projects with a total expenditure equal to or exceeding \$10,000.
- Equipment at a cost of \$50,000 or more with a useful life of ten or more years.
- Maintenance and renovation projects totalling \$10,000 or more and having a life expectancy of ten or more years.

One exception to the above policy is the Transportation repaving projects which do not need to be included in the capital budget, though it is requested that Transportation submit specific information on the Repaving Program as part of the operating budget.



**Overview of FY 1991-92
Adopted Capital Budget**

A total of ten Capital Improvement Budgets are included in the FY 1991-92 ADOPTED CAPITAL BUDGET. Included with the ten is the Portland Development Commission (PDC) budget. PDC is a semi-autonomous organization charged with community redevelopment, business retention, and economic development. Its budget is incorporated as a separate document into the City's overall budget. Table I below summarizes the budgets as well as master lease requirements for FY 1991-92 excluding any encumbrance carryover:

TABLE I
TOTAL CAPITAL/NEW MASTER LEASE
FY 1991-96 ADOPTED BUDGET*
(IN MILLIONS)

FUND	FY 1991-92 CIP	5-YEAR CIP	FY 1991-92 MASTER LEASE	5-YEAR MASTER LEASE	FY 1991-92 TOTAL W/ML	5-YEAR TOTAL W/ML
<i>General Fund</i>	\$7.0	\$21.3	\$1.5	\$4.0	\$11.0	25.3
<i>Other Funds</i>	90.2	329.7	1.1	3.8	98.3	354.8
<i>Subtotal</i>	97.2	351.0	2.6	7.8	109.3	380.1
<i>PDC</i>	17.7	66.8	0.0	0.0	17.7	66.8
TOTAL	\$114.9	\$417.8	\$2.6	\$7.8	\$127.0	\$446.9

*Excludes prior year Master Lease and carry over from FY 1991-92.

The General Fund CIP and Master Lease requirements of \$8.5 million compare with a FY 1991-92 set-aside for General Fund capital and lease requirements totalling only \$3 million. The increase primarily reflects Council's allocation of \$5.3 million in property tax revenue to fund 800 Mhz Trunked Radio System as a result of the Portland Development Commission's competition for the revenue being eliminated.

A recommendation of the Committee reviewing the capital process last fiscal year was to place greater emphasis on the ongoing financial impact of capital projects. To this end, for FY 1991-92 bureaus were required to submit this information as part of the capital requests. Based upon the information received, projects requested for all funds during the five-year period would have a net annual operating savings of \$27,867. The operating and maintenance impact for the General Fund projects will be \$157,308 in savings in addition to \$552,000 in savings for the Parks and

Public Safety Levy funds for a net financial impact (costs less savings) on the General Fund of \$709,308 in savings during FY 1991-92 and the following four years. Table II below summarizes operating and maintenance impact for all bureaus:

TABLE II
GENERAL FUND OPERATING AND MAINTENANCE (O/M)
COSTS/SAVINGS SUMMARY
FY 1991-96 CAPITAL IMPROVEMENT PROGRAM

Bureau/Fund	Five-Year	FY 1991-92	ANNUAL FINANCIAL IMPACT			
	Costs	Costs	Revenue	Operating/Maint	Operating/Maint	Net Financial
	(W/O PRIOR-YEAR MASTER LEASE)		Generated	Costs (+)	Savings (-)	Impact
GENERAL FUND						
Bureau of Fire	10,598,672	407,538	0	0	(48,008)	(48,008)
Bureau of General Services	7,471,910	5,883,643	0	500	(67,000)	(66,500)
Bureau of Planning	58,000	58,000	0	63,000	(89,000)	(26,000)
Bureau of Parks	3,162,916	663,148	0	0	(16,800)	(16,800)
Subtotal General Fund	21,291,498	7,012,329	0	63,500	(220,808)	(157,308)
SPECIAL LEVY FUNDS						
Parks Sys. Impr. Levy Fund	1,544,777	1,544,777	0	13,800	(20,800)	(7,000)
Public Safety Levy Fund	5,665,000	5,665,000	0	215,000	(760,000)	(545,000)
Subtotal Levy Funds	7,209,777	7,209,777	0	228,800	(780,800)	(552,000)
Total G. F. and Levy	28,501,275	14,222,106	0	292,300	(1,001,608)	(709,308)
OTHER FUNDS						
Bureau of General Services	1,503,776	790,794	0	0	(8,200)	(8,200)
Golf Operations	4,200,000	1,050,000	0	(5,000)	26,000	(7,000)
Portland International Rwy	90,000	90,000	0	(4,000)	0	(32,000)
Finance & Administration	125,272	125,272	0	13,637	(1,812)	11,825
Environmental Services	155,379,827	51,600,378	(1,969,409)	2,182,161	(304,950)	(92,198)
Transportation	92,496,304	16,391,819	0	247,334	0	247,334
Water	70,248,000	13,694,000	0	595,700	(750,000)	(154,300)
Portland Development Com.	66,781,700	17,734,575	0	360,300	0	360,300
Subtotal Other Funds	389,321,103	100,686,044	(1,969,409)	3,390,132	(1,030,762)	333,961
TOTAL ALL FUNDS	417,822,378	114,908,150	(1,969,409)	3,682,432	(2,032,370)	(375,347)

*Includes unfunded and future year projects; excludes prior-year master lease and FY 1990-91 encumbrance carryover.

**Highlights of General Fund
FY 1991-92 Adopted Budget**

CRC CAPITAL PRIORITIES

The CRC gave priority to projects based on the following ranking as listed in order of importance:

The following define the categories in rank order which were used by the CRC to prioritize the General Fund Capital projects in making its recommendations:



Projects were sorted into categories to assist the CRC.

1. Compliance - the project addresses a legal mandate.
2. Prior-Year Projects - the project addresses a prior-year commitment for funding.
3. Safety-oriented - the project is oriented towards safety of employees and/or the public.
4. Efficiency-Oriented - the project allows an organization to perform a service at less cost.
5. Maintenance - the project maintains an existing asset.
6. Improvement - the project improves the ability to provide service and is only partially maintenance in orientation.
7. Expansion - the project is directed toward providing increased levels of service.

Projects were sorted into these categories to assist the CRC in reviewing priorities. Many of the projects crossed areas, typically resulting in these projects being assigned a higher priority for inclusion within the budget. In addition, the CRC took into consideration Bureau priorities in developing its capital projects recommendations.

As a result of these established priorities, some projects were not recommended for funding by the Capital Review Committee because they were either expansion or improvement-oriented (low priority) or maintenance projects which do not require implementation in FY 1991-92. The following is a brief overview of each capital submission received by the Bureau of Financial Planning, the CRC Recommendation for funding and changes from bureau requests for the General Fund bureaus:

THE OFFICE OF FINANCE AND ADMINISTRATION (OF&A)

The proposed Capital Improvement Plan was submitted with two projects within the Computer Operations section of the Bureau of Administrative Services. The first project is the VAX/IBM Gateway, which will install a high-performance gateway linking the IBM and DEC environments. This will accommodate the need to support considerably more access to IBIS and enhance high speed file transfers. The second project is the IBM Disk Expansion. This includes the purchase of an additional IBM 3380-BK4 disk unit. It will add 7500 megabytes to the IBM 3090's disk storage capability. It will also accommodate the estimated growth of IBIS data kept on-line in order to help to meet the expected growth of IBIS data, and complete the conversion away from older IBM 3375 disk units.

The two projects are estimated to total \$125,272 and are included in FY 1991-92 Adopted Budget.

Funding for the projects will come from the users, primarily Transportation, Water and Environmental Services for the Gateway. The IBM interagency pool will provide funding for the Disk Expansion. These capital projects required no funding from the General Fund Capital Set-Aside.

BUREAU OF FIRE, RESCUE, AND EMERGENCY SERVICES

Excluding prior-year master lease requirements and the carry over of some encumbered amounts for 1990-91, the bureau requested new projects totalling \$1.4 million for FY 1991-92 and \$9.9 million for the five-year period. Requested for 1991-92 were the following:

- Replacement of three engines totalling \$605,000.
- Continued acquisition and development of a new fire station and training facility with 1991-92 costs of \$402,314, and five-year costs totalling an estimated \$2.3 million.
- Continued removal of underground storage tanks (\$60,000 per year for the next four years) and cleanup of contaminated soil at the Linnton Oil Fire Training Grounds (\$300,000 requested in 1991-92, \$700,000 the year after).
- Replacement of the dispatch tape recorder at Fire Alarm Dispatch, costing \$24,605 per year for three years.

The 1991-92 Adopted Budget includes new discretionary funding for the following projects:

Apparatus Replacement	
Master Lease Payment for	
Apparatus Replacement	\$162,999
Training Center - Phase II (\$319,529)	184,529
Prior Year Master Lease (\$1,081,425)	0
Underground TANK Removal	<u>60,000</u>
	\$407,538

In addition, \$262,769 of encumbered funds (representing contracts in progress) are being carried over from the 1990-91 capital budget, making a total of \$2,491,722 appropriated in 1991-92 for capital projects in the Fire Bureau budget.

The Portland Development Commission, using tax increment resources, is funding \$135,000 as its share of the new Training Center, which also serve as a working fire station serving the Airport Way area. The Master Lease is being used for the \$605,000 purchase of replacement apparatus, and \$77,000 of the prior years

master lease payments are funded by Title II Hazardous Materials storage fees. The remainder of the Fire capital budget is funded from discretionary General Fund dollars. Overall, Fire received \$407,538 from the capital set-aside.

• **APPROVED BY COUNCIL**

BUREAU OF GENERAL SERVICES

A total request of \$11.4 and \$27.7 million was requested for FY 1991-92 and the five-year period, respectively. The FY 91-92 Adopted Budget includes the following capital projects, funded from the General Fund set-aside:

Fuel Management and Monitoring	\$ 47,106
Fuel Clean-up Contingency	\$ 46,425
Justice Center Roof	\$181,492
Police Facility Repairs	\$308,620

In addition, the following capital projects are funded by interagency agreement with other funds and/or contracts with other users:

Autoport Elevator Repairs	\$ 47,512
Fleet Entrance Doors	\$ 73,320
Portland Building Repairs	\$565,898
Parking Garage Structural Repairs	\$104,064

The Adopted CIP budget also includes appropriation for a new 800 MHZ Trunked Radio System, and the construction of a new emergency communications center replace the aging Kelly Butte Emergency Dispatch facility. These were considered very high priority capital projects, and the Council allocated \$5.3 million of property tax dollars to them. This General Fund money will be combined with \$4.2 million from the Communications Fund replacement reserves as well \$2.7 from other funds, principally Water, Environmental Services and Transportation. A total of \$9.5 million has been budgeted for FY 91-92, and \$3.1 million in FY 92-93.

• **APPROVED BY COUNCIL**

BUREAU OF PARKS AND RECREATION

The bureau proposal totals \$13.5 million over five years and \$4.4 million for 1991-92. In FY 1989-90, the voters approved a levy totalling in excess of \$7 million over a three-year period. This levy was included within the bureau's submission. With the levy, the bureau's General Fund request totaled \$13.5 million over five years and request \$913,148 for FY 1991-92. Included in the first year were the following General Fund projects:

Asbestos Removal	\$ 97,000
Peninsula Park Rose Garden	25,000
Play Equipment Replacement	25,000
Pittock Terrace	40,000
Mt. Tabor/Concrete Stairs	40,000
Computerization of Permit Center	41,148
Irrigation Systems	250,000
Multnomah Arts Center HVAC	300,000
Hoyt Arboretum Sewer Line	15,000
40-Mile Loop	30,000
Community Gardens	<u>50,000</u>
Total	\$913,148

In addition to these projects, the Parks Bureau requested non-General capital projects for Golf Operations (\$1.25 million to covered by Revenue Bonds), the Portland International Raceway (\$90,000 to be covered by fees and charges), and the Parks System Improvement Levy Fund (\$2.14 million from property taxes) which are described below under the "Other Funds" section.

The FY 1991-92 Adopted Budget includes the following projects which will be funded from the General Fund set-aside.

Asbestos Removal	\$97,000
Peninsula Park Rose Garden	25,000
Play Equipment Replacement	25,000
Pittock Terrace	40,000
Mt. Tabor Concrete Stairs	40,000
Computerization of Permit Center	41,148
Irrigation Systems	250,000
Multnomah Arts Center HVAC	130,000
Hoyt Arboretum Sewer Line	<u>15,000</u>
Total	\$663,148

In addition, funding in the amount of \$2,160,400 is included as carry over from FY 1990-91 appropriation to complete other Parks projects.

• **APPROVED BY COUNCIL**

BUREAU OF PLANNING

The Planning Bureau received \$58,000 of new funding in addition to \$24,816 carried over from the 1990-91 appropriation to complete the implementation of a Geographic Information System (GIS). This is the second year of a two-year program. This will be an integrated part of the system presently serving Water, Environmental Services, and Transportation.

The FY 1991-92 Adopted Budget includes funding in the amount of \$58,000 from the General Fund set-aside.

• **APPROVED BY COUNCIL**

**HIGHLIGHTS OF
OTHER FUND FY 1991-92
CAPITAL PROJECTS**

The Capital Review Committee reviewed the requests submitted by the non-General Fund bureaus which include: Environmental Services, Public Safety Levy, Transportation, Water, Golf, PIR, Parks Levy, as well as the Portland Development Commission. The CRC did not make specific recommendations relative to the projects requested. The Committee did review the approach of each bureau on developing its capital budgets. Nevertheless, there was a general agreement on the issues identified by the Bureau of Financial Planning. The following is an overview of each of the capital plans submitted by the other funds and PDC which are included in the FY 1991-92 Adopted Budget.

BUREAU OF ENVIRONMENTAL SERVICES

The bureau submitted a request totalling \$51.6 million for FY 1991-92 and \$245.5 million over the next five years. Of the first-year request, it is anticipated that \$3.7 million will be supported by Local Improvement District revenues, \$32.8 million through issuance of bonds, \$9.2 million from current sewer revenues, and \$4.6 million from miscellaneous sources. The major program areas for FY 1991-92 improvements include the following:

Mid-County Sewer Program	\$4.2 million
Sewage Treatment Systems	13.3
Maintenance & Reliability	16.0
Drainage/Stormwater Quality	6.4
Combined Sewer Overflow	5.8
Systems Development Projects	<u>5.9</u>
Total	\$51.6

• APPROVED BY COUNCIL

GOLF OPERATIONS:

The FY 1991-92 Adopted Budget includes Golf projects which total \$1.05 million and will be covered by golf revenue bonds which are scheduled to be issued early in FY 1991-92.

Rose City Tees 7 Greens Phase I - Maintenance/ Expansion (Remodeling of existing green and tee features at the Rose City Golf course which began in FY 1990-91)	\$100,000
West Delta Dike Improvement Planning- Maintenance - Heron Lakes	500,000
Progress Downs Remodel of Existing Course- Maintenance/Expansion	400,000

Rose City Golf Course Facility Improvements 50,000
 Total Golf Program \$1,050,000

Carry over of FY 1990-91 appropriation for Golf projects totalling \$1.71 million is also included in the Adopted Budget.

• **APPROVED BY COUNCIL**

PARKS SYSTEM IMPROVEMENTS LEVY FUND

This is the third and final year of the Parks System Improvements Levy. There are 10 projects scheduled for completion during FY 1991-92 which total \$1.47 million.

Third-year levy projects included in the FY 1991-92 Adopted Budget are as follows:

Brentwood Park	\$ 94,798
Kenton Park	295,798
Lair Hill Park	15,000
Alberta Park	153,933
Peninsula Community Center	141,983
Montavilla Community Center	292,489
Hillside Community Center	35,593
Gabriel Park	118,911
Bloomington Park	89,330
Washington Park Irrigation	<u>235,000</u>
Total 3-year Levy	\$1,472,835

Annual operating and maintenance requirements from the General Fund in future years as a result of these projects will total \$7,000 in additional savings.

Approximately \$1.74 million in property taxes will fund the above list of projects which totals \$1.47 million and the remaining \$270,000 will support project staffing requirements. In addition, Council provided another \$72,000 prior to adopting the budget which will be used to complete a prior-year project, the Matt Dishman Pool cover, which was carried over to FY 1991-92. Also included in the Adopted Budget is \$2.02 million in carry over from FY 1990-91.

• **APPROVED BY COUNCIL**

PIR OPERATIONS:

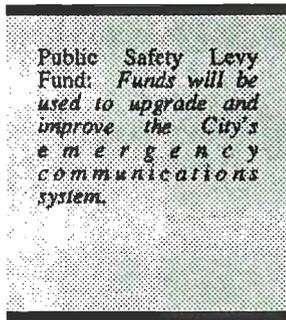
Portland International Raceway (PIR) operations include self-supporting activities which pays all costs through fees charged to users of the facility. There

were two projects requested for FY 1991-92 and included in the Adopted Budget:

Master Plan (Phase II)	\$50,000
East End Paving	<u>40,000</u>
Total PIR Program	\$90,000

Carry over of \$119,006 in FY 1990-91 appropriation for PIR projects is included in the Adopted Budget.

• APPROVED BY COUNCIL



PUBLIC SAFETY LEVY FUND: The Public Safety Levy Fund request totals \$5,665,000 of which \$1.9 million represents the third year of the Serial Levy and (FY 1991-92) and \$3,038,369 is carryover of the prior-year balance. Funding will be provided from the proceeds of a three-year serial levy approved by the voters of the City of Portland last Spring. Funds will be used to upgrade and improve the City's emergency communications system. Additional funding in the amount of \$921,000 will be transferred from the CAD replacement funds located in the Emergency Communications Fund. Planned expenditures for FY 1991-92 are:

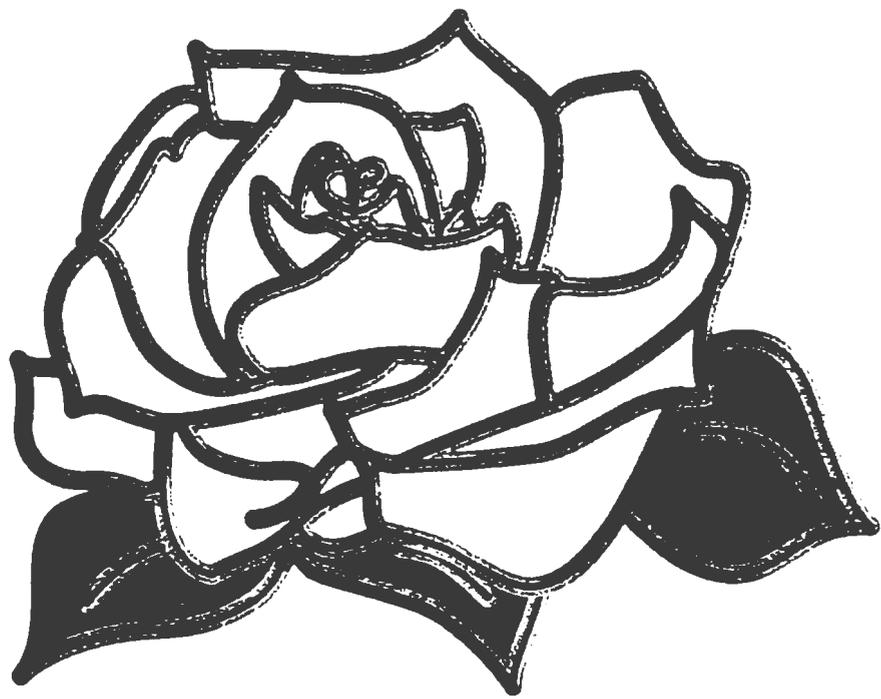
Computer Aided Dispatch(CAD)	\$2.10 million
Mobile Digital terminals (MDT's)	1.2
Geo-based Mapping System	.7
Management Information System (MIS)	1.0
Automake Vehicle Locators	.5 million

• APPROVED BY COUNCIL

OFFICE OF TRANSPORTATION

The Capital Improvement Program overseen by the Portland Office of Transportation totals \$16.4 million in FY 1991-92 and \$92.5 million for the five-year period. Of the \$16.4 million first year costs, \$5.7 million is supported by general transportation revenues which includes \$1.1 million of the General Fund transfer, State gas tax revenues, and parking meter funds. The remaining \$10.6 million supporting the CIP includes \$6.5 million in cost recovery charges and service reimbursements, \$1.4 million in contract revenues, and \$2.7 million from Federal grants. In addition, the FY 1991-92 CIP will leverage an additional \$71.6 million from participating government jurisdictions. Major projects scheduled for FY 1991-92 include the following:

Street improvements	\$6.75 million
Traffic Safety	.71
Light Rail Systems	.75
City Transit Systems	2.25
Parking Meter Upgrade	.47
Traffic Management	1.07
Road Preservation	.30



Signal Maintenance/Improvements	.28
Street Lighting	3.55

As in prior years the Capital Improvement Program includes funding to support the City's commitment to development of a regional light rail plan. Resolution 34690, approved by Council on March 14, 1990, set forth policy for the completion of plans for a Westside Light Rail corridor and a downtown vintage trolley system. Both of these projects will have major effects on future transportation in the Portland Metropolitan Area. The FY 1991-92 budget includes \$282,000 for the Westside Light Rail capital improvement project. The total estimated cost of this project is \$944 million. Of this amount, 75% of the funding will be provided by the Federal government. The remaining 25% will be split equally between the State of Oregon and regional governments. The regional share of the cost includes \$110 million in General Obligation bonds approved by the voters on November 6, 1991.

In addition, Ordinance No. 164357, approved by Council on June 26, 1991, authorized an intergovernmental agreement to provide the City's local match requirement of \$6.0 million to match federal funds for financing the project. Under the terms of the agreement, the City will pay Tri-Met the \$6.0 million in yearly increments of \$1.0 million between FY 1992-93 and FY 1997-98.

Lastly, the FY 1991-92 Adopted Budget includes approximately \$2.8 million in carry over of costs associated with FY 1990-91 capital improvement projects.

• APPROVED BY COUNCIL

BUREAU OF WATER

The Bureau of Water Works Capital Improvement Program totals \$40.0 million over five years and \$15.8 million during FY 1991-92. Of the \$15.8 million, \$2.1 represents carry over costs associated with FY 1990-91 capital improvement projects. Of the 1991-92 CIP it is anticipated that \$1.6 million will be supported by the Oregon Department of Transportation and other local government jurisdictions, \$258,000 by Local Improvement District financing, \$680,000 from petitioner reimbursements for main installations, and the balance of \$13.3 million by city sources. City sources include water sales to retail and wholesale customers, and proceeds from the general obligation bond sale. Major first-year projects requested for 1991-92 include the following:

City sources include water sales to retail and wholesale customers, and proceeds from the general obligation bond sale.

SWTR Compliance	\$2.0 million
Sylvan Improvements	1.4
Supply/Transmission Study	1.0
Lab Improvements	1.785

Water Control Center .52

• APPROVED BY COUNCIL

PORTLAND DEVELOPMENT COMMISSION

The Portland Development Commission (PDC) relies primarily on tax increment financing and so faces some uncertainty in its future projects, depending on how the legislature and courts respond to Measure 5. PDC is a semi-autonomous organization charged with community redevelopment business retention and economic development. Its budget is incorporated as a separate document into the City's overall budget. The 1991-92 plan assumes the continued development of PDC's current projects, albeit at a slower pace than was earlier planned. The 1991-92 expenditures total \$17,734,575 and include funding for the following major projects:

South Waterfront	\$2.83 million
Union Station Area	2.77
North Park Blocks	.43
North Transit Mall	3.75
Central Eastside	1.80
Airport Way	5.12
Convention Center	2.20
North Terminal	.20

• APPROVED BY COUNCIL

Capital Review Committee Issues and Recommendations

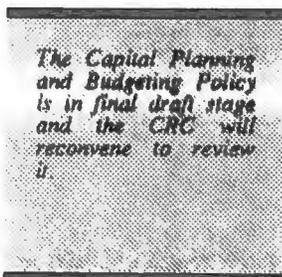
During the development of the overviews by the Bureau of Financial Planning, a number of issues effecting more than one bureau were identified, considered by the Capital Review Committee, and should be subsequently considered by the Council in reviewing the CRC recommendations.

CRC Issues and Recommendations:

CAPITAL PLANNING AND BUDGETING POLICY

The CRC emphasized the need for the Bureau of Financial Planning to establish a clear policy that could be used in future years regarding capital planning, budgeting and the use of master lease. Two elements of the policy should contain guidelines on the total and eligibility criteria for master leasing of equipment and facilities. In addition, the CRC agreed that overall master Lease debt should not be increased in FY 1991-92. The Bureau of Financial Planning indicated that a Capital Planning and Budgeting Policy is in its final stages, and once the final draft is completed it will be distributed to the Capital Review Committee for its review, prior to submitting it to Council for its approval.

- **CRC RECOMMENDATION:** The CRC recommended that once the Capital Planning and



Budgeting Policy is in the final draft stage it should reconvene to review the document and submit a proposal to Council for its approval.

• **APPROVED BY COUNCIL**

The use of master lease allows the leveraging of scarce General Fund resources to meet critical Capital requirements.

GENERAL FUND MASTER LEASE

General Fund Master Lease payments for FY 1990-91 total \$1,496,255, down from \$1,676,078 for FY 1989-90. For FY 1991-92 payments are projected at \$1,457,595. Total future General Fund lease payment commitments through FY 1996-97 (including FY 1991-92) total approximately \$4,002,000 on outstanding principal on 7/1/91 of \$5,508,000.

These figures represent a significant short and long-term mandatory funding requirement of the General Fund. This appropriation would otherwise be available for funding new capital projects or other General Fund program requirements. Use of debt financing can be an attractive option during periods of financial constraint when capital expenditures typically are reduced in order to maintain service levels. Purchasing capital assets through the lease program reduces immediate cash requirements, but obligates City resources for the future. This process can result in annual debt payment which takes first priority, that approach the regular annual cash purchase requirements, and therefore the *use of lease debt should be strictly limited*. However, the use of master lease allows the leveraging of scarce General Fund resources to meet critical Capital requirements.

- **CRC RECOMMENDATION:** The CRC recommended approval of an additional \$605,000 for FY 1991-92 for the Bureau of Fire, Rescue and Emergency Services apparatus replacement project. Total General Fund Master Lease payments on this \$605,000 of new purchases will total approximately \$738,400, with interest, over the next five years. The additional FY 1991-92 master lease cost for this equipment will be \$162,999 and approximately \$150,000 for the remaining 4 years. As a result, the new General Fund Master Lease total for FY 1991-92 will be \$1,458,000, including Interagency Agreements, as compared to \$1,496,255 for FY 1990-91. The new FY 1992-97 cumulative total will be \$4,002,000 (including the fire apparatus). This recommendation is a result of the General Fund set-aside falling short of the capital requirements for FY 1991-92. The Committee resorted to lease-purchase in order to close the gap between General Fund requests and the available resources. The CRC recommendation recognizes that the \$2,000,000 General Fund Capital Set-Aside is inadequate, and that continued use of Master Lease is unavoidable without delaying or eliminating critical capital acquisitions. The total General Fund request was \$3,654,754, excluding prior-year master lease.

Overall debt payments increased over the prior fiscal year primarily due to computers (central equipment), a new telephone system outside the Portland Building and Autoport structural repairs: FY 1990-91 (\$2,065,889) compared with FY 1991-92 (\$2,855,568) with the added payment for the Fire Bureau. The major portion of the General Fund master lease payments in FY 1991-92, approximately \$1,244,424, is for fire stations and Fire apparatus replacement, as it has been in prior years.

• **APPROVED BY COUNCIL**

INSUFFICIENT CAPITAL FOR GENERAL FUND PURPOSES

As in prior years, \$2.0 million was set aside available for allocation to new General Fund capital projects. The total General Fund project requests were \$3.7 million. Again, it was clear that requests far exceeded the discretionary set-aside. Also, the CRC and Council once again faced, the difficult task of selecting from a large list of projects those representing the greatest overall City priority for funding in FY 1991-92. In past years, the CRC has consistently given priority to projects directed toward maintaining and preserving the existing City infrastructure as opposed to those which expand the infrastructure or enhance future service levels. However, this year, the priority changed somewhat in light of Ballot Measure 5. Priority was given to projects which fall within the following categories in rank order: 1) Compliance, 2) Maintenance, 3) Prior-Year Project, 4) Safety-Oriented (employee and public), 5) Efficiency-Oriented 6) Improvement, and 7) Expansion.

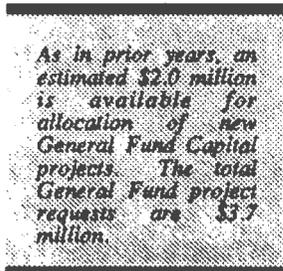
- **CRC RECOMMENDATION:** As stated and emphasized in prior years, the \$2.0 million available for the capital budget fell short of the requirements. Again, the CRC had to resort to Lease-Purchase (Master Lease) in an attempt to close the gap. The CRC recommended that in future years, when the fiscal condition of the City is more promising, be increased above the \$2 million level for the General Fund Capital Set-Aside. Some of the substantial liabilities that will need funding in the out-years include Linnton Oil grounds clean-up, Fuel Management Program, City Hall Safety improvements, and East Precinct.

• **APPROVED BY COUNCIL**

PUBLIC FACILITIES PLANS

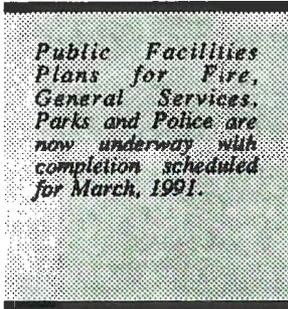
As recommended during the last several years, the Public Facility Plans will be the focal point of future capital budgeting processes.

The Bureau of Planning is responsible for development, update, and coordination of the City's Public Facility Plan (PFP) first adopted by Council in July, 1989. The



As in prior years, an estimated \$2.0 million is available for allocation of new General Fund Capital projects. The total General Fund project requests are \$3.7 million.

**Additional Issues Considered
by the CRC
and Council Disposition**



PFP included projects over the twenty-year period for sewer, storm drainage, transportation and water services. These plans coordinate significant capital projects with land use goals and policies of the City's Comprehensive Plan.

As recommended by the CRC, and subsequently approved by Council, in the FY 1990-91 Adopted Budget, the Bureaus of Fire, General Services, Parks and Police jointly hired a consultant in July, 1990, to prepare their Public facilities Plans. There was a Special appropriation allocation of \$100,000 to be used under the coordination of the Bureau of Financial Planning. The Bureaus' plans will be completed in early FY 1991-92. These plans will be used to assist the four bureaus in planning for capital projects next fiscal year.

- **CRC RECOMMENDATION:** The CRC recommends that the Bureau of Planning review CIP submittals for Environmental Services, Transportation and Water for the annual update of the PFP which will occur before the Planning Commission and the City Council later in the Spring.
 - **APPROVED BY COUNCIL**
-

EASTSIDE FACILITIES STUDY

Recommended by the CRC last year, this study was to assess the needs for facilities due to extensive annexations over the last five years, especially on the City's East side. The study considered the needs of all bureaus, but concluded that the major unmet needs were in the Bureaus of Police and Emergency Communications. The final report recommended the co-location of a new Police precinct and the Emergency Communications Center (replacing the existing Kelly Butte site) at a location near SE 102nd and Burnside. Also recommended was moving the Communications Services shop and administrative facilities to this new location. The estimated cost for this project was \$7.0 million, with the recommended funding to come from a General Obligation bond issue.

- **CRC RECOMMENDATION:** The CRC recommended consideration of General Obligation bonding if the General Fund resources were not available.
- **APPROVED BY COUNCIL** - Council was able to reallocate \$5.3 million in property tax revenue to fund 800 Mhz Trunked Radio System because Portland Development Commission's competition for the revenues was eliminated.

TAX INCREMENT FINANCING

The Portland Development Commission (PDC) cautioned within its CIP submittal that there are uncertain long-term effects of Ballot Measure 5 on its tax increment funding. If that funding is reduced under interpretation by the Legislature, the projects listed in PDC's capital budget request will have to be cut back or the time period stretched out.

For FY 1991-92 Council indicated that the Bureau of Financial Planning should monitor the changes to the tax increment financing system and adjust PDC's capital plans, accordingly.

• **APPROVED BY BUDGET**

**TOTAL CRC General Fund
Set-Aside
Recommendations
Approved by Council:**

The total adopted Capital Budget for General Fund capital projects is \$1,712,328, excluding the \$5.3 million for 800 MHZ from the General Fund contingency as discussed above and reflects most of the CRC's recommendation. The amount of the General Fund set-aside is \$2.0 million. However, many of the General fund Capital requests which totaled were neither recommended by the CRC nor approved by Council due to the lack of available funds. The Committee resorted to Lease-Purchase of the Fire Bureau's Apparatus Replacement project request of \$605,000 in order to help close the original gap between the requests and the set-aside. Master lease of new fire apparatus will cost approximately \$738,400, with interest, or \$162,999 for FY 1991-92 and approximately \$150,000 per year for the remaining four years. With this increase, overall master Lease debt will total \$1,775,865 in FY 1991-92, compared to \$1,799,828 in FY 1990-91. Again, the CRC recommends that Council makes an attempt in future years at increasing the \$2.0 million General Fund CIP set-aside.

The total annual operating and maintenance impact to the General Fund for the CIP projects including the special levies recommended by the CRC to be funded in FY 1991-92 is approximately \$709,308 in savings (TOTAL SAVINGS: \$1,001,608 less COSTS: \$292,300. NET FINANCIAL IMPACT: \$348,318 in savings).

The Capital Review Committee reviewed, and Council subsequently approved, the requests submitted by the non-General Fund bureaus, some of which were modified during the budget process. These bureaus include Environmental Services, Transportation and Water as well as the Portland Development Commission and the Public Safety Fund which are reflected in the FY 1991-92 Adopted Budget.

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Bureau/Program	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>CITY SUPPORT FACILITIES</u>							
OFFICE OF FINANCE & ADMIN.							
Office Automation Program	0	125,272	0	0	0	0	125,272
BUREAU OF FIRE, RESCUE & EMERG. RESPONSE							
Emergency Response Program	2,189,688	2,373,093	2,104,436	1,646,599	1,614,664	1,509,719	11,438,199
Support for Emergency Response	91,371	118,629	60,000	60,000	60,000	0	390,000
<i>Subtotal Fire</i>	2,281,059	2,491,722	2,164,436	1,706,599	1,674,664	1,509,719	11,828,199
BUREAU OF GENERAL SERVICES							
Fuel Management Program	77,000	189,302	1,225,000	0	0	0	1,491,302
Autoport Program	0	47,512	0	0	0	0	47,512
Fleet Services Program	0	73,320	0	0	0	0	73,320
Justice Center Program	8,268	181,492	25,000	25,000	25,000	25,000	289,760
Parking Facilities Program	0	104,084	225,000	0	0	0	329,084
Portland Building Program	259,125	566,898	122,000	122,000	122,000	122,000	1,313,023
Police Program	41,000	340,700	102,208	0	0	0	483,908
BGS Administration Program	0	33,310	0	0	0	0	33,310
Communications Program	70,000	9,533,000	3,090,500	0	0	0	12,693,500
<i>Subtotal General Services</i>	455,393	11,068,598	4,789,708	147,000	147,000	147,000	16,754,697
BUREAU OF PLANNING							
Office Automation Program	185,434	82,816	0	0	0	0	268,250
COMMISSIONER OF PUBLIC SAFETY							
Public Safety Communications Prog.	0	5,665,000	0	0	0	0	5,665,000
Total City Support Facilities	2,921,886	10,433,408	6,954,142	1,853,599	1,821,664	1,656,719	34,641,418
<u>CULTURAL AND RECREATIONAL</u>							
BUREAU OF PARKS & RECREATION							
Portland International Raceway Prog.	121,189	228,881	0	0	0	0	350,070
Golf Program	100,000	2,669,268	150,000	0	0	0	2,919,268
New Development Program	935,710	140,563	0	0	0	0	1,076,273
Redevelopment Program	1,852,833	1,951,273	435,768	397,000	397,000	397,000	5,430,874
3-Year Levy Program	836,204	2,091,456	0	0	0	0	2,927,660
Total Cultural and Recreational	3,845,736	7,081,441	585,768	397,000	397,000	397,000	12,703,945

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Bureau/Program	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>ECONOMIC DEVELOPMENT</u>							
PTLD DEVELOPMENT COMMISSION							
Downtown Waterfront	5,558,000	8,618,875	15,136,125	1,505,000	400,000	300,000	31,518,000
Airport Way	4,905,000	5,120,000	3,820,000	1,315,000	780,000	0	15,740,000
Convention Center	0	2,195,000	0	0	0	4,726,000	6,921,000
Central Eastside	1,500,000	1,800,700	1,200,000	3,215,000	1,500,000	0	9,215,700
Total Economic Development	11,963,000	17,734,575	19,956,125	6,035,000	2,880,000	5,026,000	63,394,700
<u>SEWAGE</u>							
BUREAU OF ENVIRONMENTAL SERV.							
Mid-County Sewer Project	1,395,017	4,154,167	3,024,792	2,616,400	805,137	50,000	12,045,513
Sewage Treatment Systems	8,661,978	13,254,510	7,694,700	5,510,000	560,000	560,000	36,241,188
Maintenance & Reliability	5,485,721	15,960,779	14,320,100	12,022,180	9,494,290	9,273,850	66,556,920
Drainage & Stormwater Quality	1,372,606	6,390,439	8,480,000	1,945,000	2,760,000	2,785,000	23,733,045
Combined Sewer Overflow	1,837,849	5,783,898	10,323,000	4,185,000	700,000	1,000,000	23,829,747
Systems Development	1,469,052	5,894,439	2,920,000	2,250,000	250,000	250,000	13,033,491
Total Sewage	20,222,223	51,600,378	46,762,592	28,528,580	14,569,427	13,918,850	175,602,050
<u>TRANSPORTATION</u>							
OFFICE OF TRANSPORTATION							
Road Improvement Program	20,141,174	13,119,685	9,191,118	10,021,560	23,893,156	8,426,923	84,793,616
Transit Program	5,319,607	3,196,396	6,979,600	6,650,000	3,000,000	5,000,000	30,145,603
Capital Alternatives Program	856,345	1,747,412	240,742	469,742	99,742	99,742	3,513,725
Preservation/Rehabilitation Program	2,369,513	1,194,048	937,160	365,000	365,000	365,000	5,595,721
Total Transportation	28,686,639	19,257,541	17,348,620	17,506,302	27,357,898	13,891,665	124,048,665
<u>WATER</u>							
BUREAU OF WATER WORKS							
Supply System Program	2,008,700	2,774,036	1,943,000	386,000	683,000	911,000	8,705,736
Distribution System Program	9,689,600	7,700,165	5,098,000	5,370,000	4,372,000	4,372,000	36,601,765
Water Quality Program	6,271,200	5,350,938	589,000	200,000	0	0	12,411,138
Total Water	17,969,500	15,825,139	7,630,000	5,956,000	5,055,000	5,283,000	57,718,639
TOTAL CAPITAL PROJECTS	85,608,984	130,932,482	99,237,247	60,276,481	51,880,989	40,173,234	468,109,417

* Note: Carryover from FY 1990-91 included in the above costs.

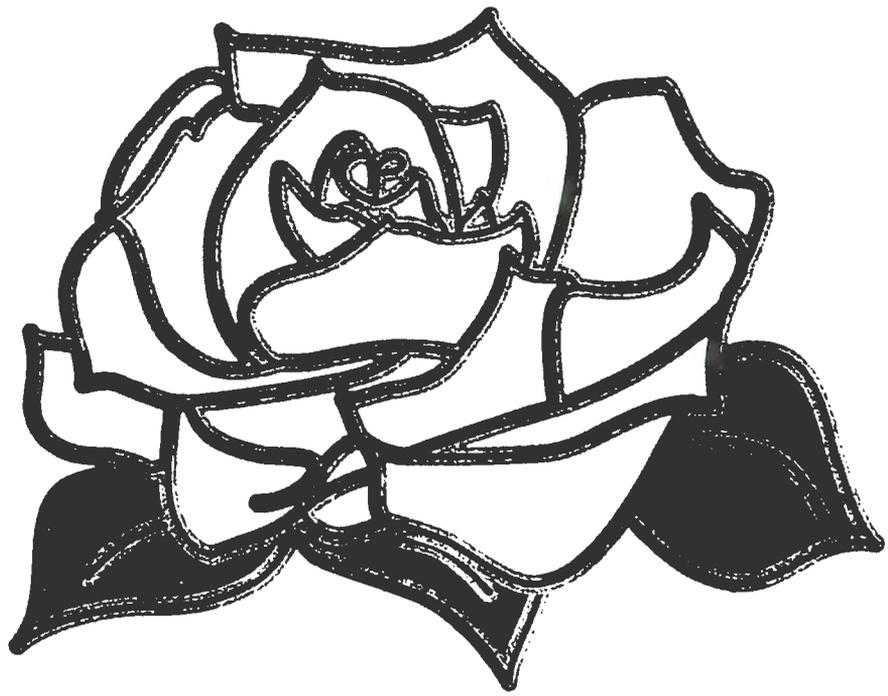
**COMBINED
CAPITAL PROJECT LIST
FISCAL YEAR 1991-92 PROJECTS
Funding Source***

Bureau/Program	General Fund	Transp.	Rate/Charge Contracts	Fed/State Other Local	Other	Total Budget	Non-Budget
<u>CITY SUPPORT SERVICES</u>							
BUREAU OF FIRE, RESCUE & EMERG. RESPONSE							
Emergency Response Program	1,558,093	0	817,000	0	0	2,373,093	0
Support for Emergency Response	118,829	0	0	0	0	118,829	0
<i>Subtotal Fire</i>	1,674,722	0	817,000	0	0	2,491,722	0
OFFICE OF FINANCE & ADMIN.							
Office Automation Program	0	26,318	0	0	98,954	125,272	0
BUREAU OF GENERAL SERVICES							
Fuel Management Program	113,531	0	0	0	75,771	189,302	0
Autoport Program	0	0	0	0	47,512	47,512	0
Fleet Services Program	0	0	0	0	73,320	73,320	0
Justice Center Program	181,492	0	0	0	0	181,492	0
Parking Facilities Program	0	0	0	0	104,064	104,064	0
Portland Building Program	52,813	31,860	0	319,465	162,160	565,898	0
Police Program	308,820	0	0	0	32,080	340,700	0
BGS Administration Program	0	0	0	0	33,310	33,310	0
Communications Program	5,300,000	0	0	0	4,233,000	9,533,000	0
<i>Subtotal General Services</i>	5,956,256	31,860	0	319,465	4,761,217	11,068,598	0
BUREAU OF PLANNING							
Office Automation Program	82,816	0	0	0	0	82,816	0
COMMISSIONER OF PUBLIC SAFETY							
Public Safety Communications	0	0	0	0	5,665,000	5,665,000	0
Total City Support Facilities	7,630,978	57,978	817,000	319,465	10,525,171	19,350,592	0
<u>CULTURAL AND RECREATIONAL</u>							
BUREAU OF PARKS AND RECREATION							
Portland International Raceway	0	0	0	0	228,881	228,881	0
Golf	0	0	0	0	2,919,268	2,919,268	0
New Development	40,780	0	0	0	62,062	102,842	0
Redevelopment	1,961,273	0	0	0	0	1,961,273	0
3-Year Levy	0	0	0	0	2,091,456	2,091,456	0
Total Cultural and Recreational	1,992,053	0	0	0	5,301,667	7,293,720	0

**COMBINED
CAPITAL PROJECT LIST
FISCAL YEAR 1991-92 PROJECTS
Funding Source***

Bureau/Program	General Fund	Transp.	Rate/Charge Contracts	Fed/State Other Local	Other	Total Budget	Non-Budget
<u>ECONOMIC DEVELOPMENT</u>							
PTLD DEVELOPMENT COMMISSION							
Downtown Waterfront	0	0	0	3,000,000	5,618,875	8,618,875	932,000
Airport Way	0	0	0	0	5,120,000	5,120,000	0
Convention Center	0	0	0	0	2,195,000	2,195,000	0
Central Eastside	0	0	0	700,700	1,100,000	1,800,700	0
Total Economic Development	0	0	0	3,700,700	14,033,875	17,734,575	932,000
<u>SEWAGE</u>							
BUREAU OF ENVIRONMENTAL SERV.							
Mid-County Sewer Project	0	0	588,667	0	3,565,500	4,154,167	0
Sewage Treatment Systems	0	0	13,254,510	0	0	13,254,510	0
Maintenance & Reliability	0	0	15,526,961	200,000	233,818	15,960,779	0
Drainage & Stormwater Quality	0	0	6,390,439	0	0	6,390,439	0
Combined Sewer Overflow	0	0	5,783,898	0	0	5,783,898	0
Systems Development	0	0	5,721,218	0	173,221	5,894,439	0
Total Sewage	0	0	47,427,839	200,000	3,972,539	51,600,378	0
<u>TRANSPORTATION</u>							
OFFICE OF TRANSPORTATION							
Road Improvement Program	0	3,008,697	2,127,741	2,689,271	5,293,976	13,119,685	0
Transit Program	828,176	478,008	27,758	444,531	1,417,923	3,196,396	0
Capital Alternatives Program	310,400	1,359,584	0	77,428	0	1,747,412	0
Preservation/Rehabilitation Program	0	632,604	0	229,577	331,867	1,194,048	0
Total Transportation	1,138,576	5,478,893	2,155,499	3,440,807	7,043,766	19,257,541	0
<u>WATER</u>							
BUREAU OF WATER WORKS							
Supply System Program	0	0	1,724,036	1,050,000	0	2,774,036	0
Distribution System Program	0	0	6,217,224	544,000	938,941	7,700,165	0
Water Quality Program	0	0	5,350,938	0	0	5,350,938	0
Total Water	0	0	13,292,198	1,594,000	938,941	15,825,139	0
TOTAL CAPITAL IMPROVEMENTS	10,761,607	5,536,871	63,892,536	9,254,972	41,815,959	131,061,945	0

* Carryover from FY 1990-91 included in the above costs.



Capital Budget

This section of the budget document contains the City's five-year Capital Improvement Plan (CIP), with separate sections for each major capital system and responsible City agency, including the Portland Development Commission. The 1991-92 portion of the CIP constitutes the Adopted Capital Budget and is incorporated into the budget figures presented earlier in the document.

Capital Improvement Overview

CITY SUPPORT FACILITIES SYSTEM

FY 1991-92 Capital Improvement Plan

BUREAU OF GENERAL SERVICES

The Bureau of General Services Capital Improvements Plan for 1991-96 responds to the needs and requirements of the Bureau of General Services and various client bureaus whose major capital improvements are coordinated by General Services. The CIP was prepared by the Bureau of General Services staff in coordination with its client agencies, with an emphasis on the preservation of existing infrastructure. For client-generated projects, the bureau provides architectural research into project feasibility, project alternatives, and estimated project costs.

The Bureau of General Services has begun long-term maintenance plans for the Parking Garages, the Portland Building, and City Hall, and is working with Multnomah County to provide long-term maintenance plans for the Justice Center, which is owned jointly by the City and the County.

The adopted CIP of the Bureau of General Services totals \$3.7 million over the five year period from FY 1991-92 through FY 95-96. Of this amount, \$1.5 million has been approved for expenditures in the 1991-92 fiscal year. Funds were allocated for the following programs:

Fuel Management Program

This program consists of three projects totally \$189,302 in 1991-92 and \$1,502,544 over the five-year period, and is in response to recent state and federal regulations requiring leak-proofing of all underground fuel storage tanks. A multi-bureau committee headed by Risk Management recommended the Fuel Management Project, which creates six centralized refueling stations around the City, with the 129 existing City tanks being removed. The Fuel Management Project CIP is budgeted at \$71,232 for 91-92, and an additional \$1,125,000 in 1992-93 to complete the project. The second project in this program is a Clean-up Contingency of \$71,830 and \$100,000 over the next two

years for any contamination found at the six refueling locations. These two projects will be funded by charges to the bureaus based on the percentage of fuel used. The third project, Tank/Removal/Monitoring, will remove tanks on three General Service sites, and will install tank monitoring equipment at two sites to bring them up to recent regulations. This project is budgeted at \$46,240.

Autoport Program

This program will provide \$47,512 in elevator repairs necessary to keep the Autoport elevator functioning in a safe and efficient manner. Autoport revenues will support this project.

Fleet Services Program

This program includes two projects for improvements to Fleet facilities. The first project will replace the overhead roll-up doors at Stanton Yard at a cost of \$39,160, while the second project will replace the overhead roll-up doors at the Autoport at a cost of \$34,160. These projects have been included in the cost of Fleet operations and are covered in the interagency charges to user bureaus.

Justice Center Program

The City and County jointly operate the Justice Center, with the City's share of common costs equal to 41.34%. This program will support four projects, two of which will be done jointly with the County, and two of which are for improvements to City-owned areas. The first shared project is the continuation of Roof Repairs begun in 1990-91. The City approved \$8,268 in 1990-91 with the remaining \$83,096 scheduled for 1991-92. The second shared project is the purchase and installation of a hydraulic scissor lift for the loading dock at a cost of \$8,684. These amounts represents the City's share of the total project, and will be paid to the county. Other 1991-92 project include Upgrade of the Police firing Range to reduce lead contamination (\$31,552) and Carpet Replacement on the 1st and 15th floors (\$58,160). In future years, \$25,000 is proposed annually to replace carpeting in other parts of City offices within the Justice Center. All four projects are support by General Fund discretionary funds.

Parking Facilities Program

This program includes two projects, Structural Repairs for earthquake reinforcement to the 3rd and Alder garage (\$26,552) and Elevator Repairs to the 10th and Yamhill garage (\$77,512). These projects will be funded by the parking revenues generated by each garage.

Portland Building Program

This program includes 4 projects totalling \$232,800 for 1991-92. Three of the projects are on-going annual maintenance or replacement programs: Carpet Replacement (\$88,120), Interior Painting (\$25,000), and Restroom Renovation (\$15,000). The fourth project, Exterior Painting (\$104,680) is budgeted as a one year only project. Funding for these projects is included in the 1991-92 rental rates prepared for City bureaus.

Police Program

This program consists of 4 projects totalling \$340,700 in 1991-92, one of which continues into 1992-93 at a cost of \$102,206. The projects are: Stable 1 Exterior Upgrade (\$64,160); Replacement Flooring at North Precinct (\$19,160); Property Warehouse Elevator (\$79,680); and Interior Remodel East Precinct (\$177,700). The East Precinct Remodel is an extension of a project requested in last year's CIP, of which only \$150,000 was approved for HVAC and lighting improvements. Funding for all Police projects is from General Fund discretionary sources.

BGS Administration Program

This program contains a single project for the installation of a PC network between General Services offices in the Portland Building and the remote Fleet and Printing offices. the cost of this project is \$33,310 to be funded from interagency charges to General Services' working capital funds.

Communications Program

This program includes the replacement of the existing City of Portland radio system with a computer controlled, trunked radio system capable of serving all City agencies. More channel space will be provided for users who

currently have no channels left in the present radio bands. The project consists of two major elements. The first is the "backbone" consisting of the radio transmitters, receivers, antenna systems, and controllers. The other is the radios. The total cost of the system is estimated to be \$10,500,000. The General Fund portion will be 60.5% or \$7,352,500, with other funds (principally Water, Sewer and Transportation) contributing the balance. A companion piece of this project is the construction of a new eastside facility to house the Bureau of Emergency Communications. The estimated cost of this project is \$3,445,000, with funding coming from the General Fund.

The General Fund portion of both projects will be covered by \$5.3 million of property tax dollars, \$2.8 million from the Communication Services replacement fund, and \$376,000 from Master Lease funds. Approximately \$1.3 million of the General Fund portion remains unfunded at the current time. It is expected that surplus funds will be available in the Public Safety Fund to cover all or a portion of the remaining General Fund costs. Because of the cash flow requirements of the project, the final \$1.3 million will not be required until FY 93-94.

Encumbrance Carryover

In addition, through the encumbrance carryover process, the Bureau of General Services is carrying over appropriation for five prior year capital projects:

Tank Removal, 55th & Sandy	\$10,000
Tank Removal, Records Center	\$10,000
Portland Building Air Cond.	\$43,000
Portland Building HVAC Comp.	\$15,098
Portland Building Lobby Ren.	\$275,000

BUREAU OF FIRE, RESCUE, AND EMERGENCY SERVICES

The Fire Bureau submitted a proposed CIP with 18 projects totalling \$9.9 million for the five-year period from 1991-92 to 1995-96, of which \$9.5 million was requested from discretionary General Fund resources. For FY 1991-92, the Bureau requested \$2,493,055 in capital expenditures, of which \$2,228,953 in new funds is included in the Adopted 1991-92 Capital Budget. In addition,

\$262,769 of encumbered funds (contracts in progress) from the 1990-91 allocation are carried over into the 1991-92 Adopted Budget, making the total appropriation \$2,491,722.

Of the \$2,28,953 in new funds allocated for 1991-92, \$605,000 comes from the Master Lease Fund to support the purchase of three fire engines, \$77,000 comes from Title III fees charged to businesses involved with hazardous materials to support part of the Bureau's prior-year Master Lease payment, and \$135,000 comes from the Portland Development Commission to support the Airport Way Fire Station and Training Center. The remaining \$1,411,953 comes from discretionary General Fund resources. This \$1,411,953 includes \$1,004,425 for the payment of Master Lease obligations incurred in prior years, while \$407,528 is for new project expenditures.

The Bureau's CIP proposal is divided into two program areas, Emergency Response and Support for Emergency Response.

Emergency Response

Besides the payment of master lease obligations from prior years' purchases, the Emergency Response program contains new 1991-92 funding for two projects. The purchase of three fire engines is expected to cost \$605,000, which is funded by the City's Master Lease. Also reported as an apparatus replacement cost in 1991-92 is \$162,999 estimated to be the first of five annual payments to repay the Master Lease obligations. This comes from discretionary General Fund resources. Adding together the first year's payment to the Master Lease with the cost of the apparatus itself, the total expenditures for Fire apparatus in 1991-92 is expected to be \$767,999. The fire apparatus replacement is an annual CIP expense, through which the Bureau maintains a replacement schedule with level costs (adjusted for inflation) and an approximate lifetime of 20 years for major apparatus.

The second capital project funded in 1991-92 in this program is the continued development of a combined training center/fire station in the Airport Way area, on the site of the former Park Rose Water District headquarters. This is a complex, multi-year project that

involves the consolidation of two stations onto the new site, as well as constructing a drill tower, a mask training maze and fire simulation area, auto extrication and trench rescue areas, and an apparatus driving course. The training site that the Bureau has used most recently will probably go to the City of Gresham in the upcoming division of District 10 assets, and lacking a new facility, that would leave the bureau with two former training sites--at Station 1 and near Powell Shops--that are inaccessible or inadequate for a variety of reasons.

First approved in the 1990-91 CIP process, the project is now underway; the building housing the former training offices (Station 12) has already been sold to the Port of Portland, the Park Rose site is being purchased from the Water Bureau and a down payment has been made, and the training staff is already in temporary quarters on the new site. The 1990-91 budget contained dollars to remodel the building to house the Training Offices. (\$204,140 of this is under contract and is being carried over in 1991-92.) With the \$319,529 in new funds approved for 1991-92, the Bureau will renovate the building to create a working fire station. After merging Stations 43 and 48 onto the new site the following year, the Bureau will sell the former stations and apply the sale price, along with the 1992-93 discretionary appropriation, to do the paving and build some of the training structures. The remaining training structures would be built over the final two years of the project.

Of the total 1991-92 allocation of \$319,529 for the Training Center project, \$184,529 will come from discretionary General Fund resources and \$135,000 from the Portland Development Commission's Airport Way Urban Renewal District, which will be directly served by the new station. The payment to the Water Bureau for site acquisition will be \$41,000 in 1991-92, then the balance will be paid in the final two years of the project (\$351,380 in each of 1995-96 and 1996-97), after all the improvements have been constructed.

According to the Fire Bureau's estimates, the FY 1991-92 projects in the Emergency Response program will generate annual net savings of \$42,198, including \$20,000 of savings from replacing older fire apparatus

and \$28,008 in savings from building the Training Center and closing some older buildings. The net savings estimated for the Training Center project takes into account building maintenance costs, some reductions in supplies from combining two stations, and some salary savings from substituting one Lieutenant for a Captain position. In addition, some revenue may materialize once the Training Center is constructed, from contracting with other area fire departments for recruit training, but the amount of this revenue has not been estimated.

Support for Emergency Response

This program includes one project for which new 1991-92 funding is approved. This is the continued removal of underground storage tanks as mandated by the EPA. This project is proposed at \$60,000 per year for four more years. It already received \$60,000 in funding in 1990-91. Because part of its 1990-91 allocation was under contract but unspent by year end, \$15,807 was carried over into the 1991-92 budget, making a total 1991-92 appropriation of \$75,807 for the underground storage tank project. In addition, \$42,822 from the 1990-91 allocation was carried over for the Linnton Oil Fire Training Grounds Cleanup. All dollars for the Support for Emergency Response program come from discretionary General Fund resources.

BUREAU OF PLANNING

The Bureau of Planning requested and received CIP funding for a single project, the continued development of the Geographic Information System (GIS). GIS is a technology that allows mapping information to be stored and manipulated on computers, creating efficiencies in the mapping, notification, and planning processes and improved reliability in giving information to the public. The Office of Transportation and the bureaus of Water and Environmental Services have already invested in GIS hardware and software and begun to implement it. The Planning Bureau GIS effort is to tap into those bureaus' previous investment, adding planning "overlays" to the GIS "base map." The amount allocated to the Planning Bureau for the GIS project prior to 1991-92 was \$210,250, of which \$24,816 is encumbered (under contract) but unspent

by year end, so it is being carried over into the 1991-92 budget. The 1991-92 capital budget also allocates \$58,000 in new funds to continue the Project Manager position responsible for the seeing that the system is implemented in such a way as to eliminate the need for most of the manual mapping that now takes place. All of the funding for this project comes from discretionary General Fund resources. The Bureau's most recent estimate is that the GIS will yield ongoing operating savings of \$89,000. Subtracting the ongoing cost of the GIS manager and approximately \$5,000 of annual hardware and software maintenance costs, the net savings to the General Fund would be about \$26,000 per year.

OFFICE OF FINANCE AND ADMINISTRATION

The Computer Operations section of the Bureau of Administrative Services requested and received \$125,272 for two 1991-92 projects. The first project is the VAX/IBM Gateway, which will install a high-performance gateway linking the IBM and DEC environments. This will accommodate the need to support considerably more access to IBIS and enhance high speed file transfers at the estimated cost of \$105,272. The second project is the IBM Disk expansion. This includes the purchase of an additional IBM 3380-BK4 disk unit. It will add 7500 megabytes to the IBM 3090's disk storage capability. It will also accommodate the estimated growth of IBIS data kept on-line in order to help to meet the expected growth of IBIS data, and complete the conversion away from older IBM 3375 disk units. The estimated total cost for this project is \$20,000.

Operating Cost and Savings

There will be no additional operating and maintenance impact to the bureau's budget in 1991-92. The gateway project has a one-year warranty, and the maintenance for the IBM disk expansion is offset by payments made on the current equipment being replaced. For future years, the net impact of the gateway is an additional maintenance cost of \$11,825. The net impact of the disk expansion is \$1,812 in savings.

Source of Funds

Funding for the projects will come from the users, primarily Transportation, Water and Environmental Services for the Gateway. The IBM interagency pool will provide funding for the Disk expansion. These capital projects do not require funding from the General Fund Capital Set-Aside.

COMMISSIONER OF PUBLIC SAFETY

The Commissioner of Public Safety is responsible for coordinating the special inter-bureau project to upgrade the City's emergency communications capability. This effort involves the Bureaus of Police, Fire, Emergency Communications, and the Computer Services Division. The purpose of this effort is to strengthen the City's emergency response capability by supply its public safety bureaus with improved computer and communications equipment. This effort does not include the City's need for an 800 megahertz radio network.

Current Year Projects

Five projects are included in the FY 1991-92 Capital Budget. The first is the replacement of the Computer Aided Dispatch System used to dispatch emergency vehicles. The CAD system will provide improved dispatch capability for fire, police and emergency medical response. It will provide a new level of automation for fire and EMS dispatch, and will replace and aging and overloaded CAD system currently in use for police services. Budgeted costs are \$2,150,000. Installation of the new CAD system is expected to generate about \$400,000 in annual savings due to the merger of the Fire Alarm Dispatch and EMS dispatch operations. No additional operating costs are expected to result from the new CAD system.

The other four projects budgeted in FY 1991-92 are purchase and installation of mobile digital terminals (MDTs) for police and fire vehicles (\$1.2 million), acquisition of a geo-based mapping system (\$700,000) and upgrade and/or purchase of management information systems for the bureaus of police,

fire and emergency communications (\$1 million), and purchase and installation of automatic vehicle locators for public safety vehicles (\$500,000).

Source of Funds

All the projects that comprise the public safety communications upgrades are funded by a special three year property tax levy approved by the voters on June 27, 1989. Due to the passage of Measure #5, and the resulting compression of the Public Safety tax levy, it first appeared that there would be insufficient funds to purchase all originally planned items in the three year capital purchase plan. To offset this shortfall, \$921,000 of funds collected over the years from Emergency Communications users for the replacement of the CAD system will be transferred to the Public Safety Fund. With the addition of these funds, the Public Safety Capital Fund will have sufficient resources to meet all budgeted requirements.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: City Support Facilities

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Bureau of General Services							
FUEL MANAGEMENT PROGRAM							
Fuel Management	30,000	71,232	1,125,000	0	0	0	1,226,232
Tank Removal/Monitoring	47,000	46,240	0	0	0	0	93,240
Clean-Up Contingency	0	71,830	100,000	0	0	0	171,830
<i>Total Fuel Management Program</i>	77,000	189,302	1,225,000	0	0	0	1,491,302
AUTOPORT PROGRAM							
Elevator Repairs	0	47,512	0	0	0	0	47,512
<i>Total Autoport Program</i>	0	47,512	0	0	0	0	47,512
FLEET SERVICES PROGRAM							
Replace Exit Doors at Stanton Yard	0	39,160	0	0	0	0	39,160
Replace Entrance Doors at Autoport	0	34,160	0	0	0	0	34,160
<i>Total Fleet Services Program</i>	0	73,320	0	0	0	0	73,320
JUSTICE CENTER PROGRAM							
Roof Repairs Phase II	8,268	83,096	0	0	0	0	91,364
Scissor Lift	0	8,684	0	0	0	0	8,684
Upgrade Firing Range	0	31,552	0	0	0	0	31,552
Carpeting 1st and 15th Floors	0	58,160	25,000	25,000	25,000	25,000	158,160
<i>Total Justice Center Program</i>	8,268	181,492	25,000	25,000	25,000	25,000	289,760
PARKING FACILITIES PROGRAM							
Structural Repairs at 3rd and Alder	0	26,552	225,000	0	0	0	251,552
Elevator Repairs at 10th and Yamhill	0	77,512	0	0	0	0	77,512
<i>Total Parking Facilities Program</i>	0	104,064	225,000	0	0	0	329,064
PORTLAND BUILDING PROGRAM							
Carpet Replacement	144,125	88,120	92,000	92,000	92,000	92,000	600,245
Interior Painting	0	25,000	15,000	15,000	15,000	15,000	85,000
Restroom Renovation	0	15,000	15,000	15,000	15,000	15,000	75,000
Paint Exterior	0	104,680	0	0	0	0	104,680
Air Conditioning, 3rd Floor	0	43,000	0	0	0	0	43,000
Replace Operations Computer	65,000	15,098	0	0	0	0	80,098
Lobby Renovation	50,000	275,000	0	0	0	0	325,000
<i>Total Portland Building Program</i>	259,125	565,898	122,000	122,000	122,000	122,000	1,313,023
<i>(Continued next page)</i>							

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: City Support Facilities

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
POLICE PROGRAM							
Stable 1 Exterior Upgrade	0	64,160	0	0	0	0	64,160
Interior Remodeling at East Precinct	41,000	177,700	102,206	0	0	0	320,906
Replace Flooring at North Precinct	0	19,160	0	0	0	0	19,160
Property Warehouse Elevator	0	79,680	0	0	0	0	79,680
<i>Total Police Program</i>	41,000	340,700	102,206	0	0	0	483,906
BGS ADMINISTRATION PROGRAM							
Computer Project	0	33,310	0	0	0	0	33,310
COMMUNICATIONS PROGRAM							
Trunked Radio System/Eastside Facility	70,000	9,533,000	3,090,500	0	0	0	12,693,500
TOTAL GENERAL SERVICES	455,393	11,068,598	4,789,706	147,000	147,000	147,000	16,754,697
<u>Bureau of Fire, Rescue, and Emergency Services</u>							
EMERG. RESPONSE PROGRAM							
Apparatus Replacement (Master Lease)	500,000	787,999	665,000	732,050	734,700	750,000	4,149,749
Fire Training Center/Station	386,480	523,669	830,827	306,315	300,057	351,380	2,698,728
Prior Year Master Lease	1,303,208	1,081,425	608,609	608,234	579,907	408,339	4,589,722
<i>Total Emergency Response Program</i>	2,189,688	2,373,093	2,104,436	1,646,599	1,614,664	1,509,719	11,438,199
SUPPRT. FOR EMERG. RESPONSE							
Underground Tank Removal	44,193	75,807	60,000	60,000	60,000	0	300,000
Linton Oil Grounds Cleanup, Phase I	47,178	42,822	0	0	0	0	90,000
<i>Total Support for Emerg. Response</i>	91,371	118,629	60,000	60,000	60,000	0	390,000
TOTAL FIRE BUREAU	2,281,059	2,491,722	2,164,436	1,706,599	1,674,664	1,509,719	11,828,199
<u>Office of Finance and Admin</u>							
OFFICE AUTOMATION PROGRAM							
VAX/IBM Gateway	0	105,272	0	0	0	0	105,272
IBM Disk Expansion 3380-BK4	0	20,000	0	0	0	0	20,000
TOTAL FINANCE & ADMIN.	0	125,272	0	0	0	0	125,272
<u>Bureau of Planning</u>							
OFFICE AUTOMATION PROGRAM							
Geographic Information System	185,434	82,816	0	0	0	0	268,250
TOTAL BUREAU OF PLANNING	185,434	82,816	0	0	0	0	268,250
<i>(Continued next page)</i>							

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: City Support Facilities

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Comissioner of Public Safety							
PUBLIC SAFETY COMMUNICATIONS							
Computer Aided Dispatch	0	2,150,000	0	0	0	0	2,150,000
Mobil Digital Terminale	0	1,240,000	0	0	0	0	1,240,000
MIS Systems	0	1,075,000	0	0	0	0	1,075,000
Automatic Vehicle Locators	0	500,000	0	0	0	0	500,000
Geo-based Mapping System	0	700,000	0	0	0	0	700,000
TOTAL COMM. OF PUBLIC SAFETY	0	5,665,000	0	0	0	0	5,665,000
TOTAL CITY SUPPORT FACILITIES	2,921,886	19,433,408	6,954,142	1,853,599	1,821,664	1,656,719	34,641,418

* Note: Carryover from 1990-91 included in above costs.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: City Support Facilities

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Bureau of General Services							
FUEL MANAGEMENT PROGRAM							
Fuel Management	47,108	0	0	0	24,126	71,232	0
Tank Removal/Monitoring	20,000		0	0	26,240	46,240	0
Clean-Up Contingency	46,425	0	0	0	25,405	71,830	0
<i>Total Fuel Management Program</i>	113,531	0	0	0	75,771	189,302	0
AUTOPORT PROGRAM							
Elevator Repairs	0	0	0	0	47,512	47,512	0
<i>Total Autoport Program</i>	0	0	0	0	47,512	47,512	0
FLEET SERVICES PROGRAM							
Replace Exit Doors at Stanton Yard	0	0	0	0	39,160	39,160	0
Replace Entrance Doors at Autoport	0	0	0	0	34,160	34,160	0
<i>Total Fleet Services Program</i>	0	0	0	0	73,320	73,320	0
JUSTICE CENTER PROGRAM							
Roof Repairs Phase II	83,096	0	0	0	0	83,096	0
Scissor Lift	8,684	0	0	0	0	8,684	0
Upgrade Firing Range	31,552	0	0	0	0	31,552	0
Carpeting 1st and 15th Floors	58,160	0	0	0	0	58,160	0
<i>Total Justice Center Program</i>	181,492	0	0	0	0	181,492	0
PARKING FACILITIES PROGRAM							
Structural Repairs at 3rd and Alder	0	0	0	0	26,552	26,552	0
Elevator Repairs at 10th and Yamhill	0	0	0	0	77,512	77,512	0
<i>Total Parking Facilities Program</i>	0	0	0	0	104,064	104,064	0
PORTLAND BUILDING PROGRAM							
Carpet Replacement	19,915	11,984	0	16,831	39,390	88,120	0
Interior Painting	5,650	3,400	0	4,775	11,175	25,000	0
Restroom Renovation	3,390	2,040	0	2,865	6,705	15,000	0
Paint Exterior	23,658	14,236	0	19,994	46,792	104,680	0
Air Conditioning, 3rd Floor	0	0	0	0	43,000	43,000	0
Replace Operations Computer	0	0	0	0	15,098	15,098	0
Lobby Renovation	0	0	0	275,000	0	275,000	0
<i>Total Portland Building Program</i>	52,613	31,660	0	319,465	162,160	565,898	0
<i>(Continued next page)</i>							

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: City Support Facilities

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget	Non-Budget
POLICE PROGRAM							
Stable 1 Exterior Upgrade	32,080	0	0	0	32,080	64,160	0
Interior Remodeling at East Precinct	177,700	0	0	0	0	177,700	0
Replace Flooring at North Precinct	19,160	0	0	0	0	19,160	0
Property Warehouse Elevator	79,680	0	0	0	0	79,680	0
<i>Total Police Program</i>	308,620	0	0	0	32,080	340,700	0
BGS ADMINISTRATION PROGRAM							
Computer Project	0	0	0	0	33,310	33,310	0
COMMUNICATIONS PROGRAM							
Trunked Radio System/Eastside Facility	5,300,000				4,233,000	9,533,000	
TOTAL GENERAL SERVICES	5,956,256	31,660	0	319,465	4,761,217	11,068,598	0
<u>Bureau of Fire, Rescue, and Emergency Services</u>							
EMERG. RESPONSE PROGRAM							
Apparatus Replacement (Master Lease)	162,999	0	605,000	0	0	767,999	0
Training Center - Phase II	388,669	0	135,000	0	0	523,669	0
Prior Year Master Lease	1,004,425	0	77,000	0	0	1,081,425	0
<i>Total Emergency Response Program</i>	1,556,093	0	817,000	0	0	2,373,093	0
SUPPRT. FOR EMERG. RESPONSE							
Underground Trunk Removal	75,807	0	0	0	0	75,807	0
Linton Oil Grounds	42,822	0	0	0	0	42,822	0
<i>Total Support for Emerg. Response</i>	118,629	0	0	0	0	118,629	0
TOTAL FIRE BUREAU	1,674,722	0	817,000	0	0	2,491,722	0
<u>Office of Finance and Admin</u>							
OFFICE AUTOMATION PROGRAM							
VAX/IBM Gateway	0	26,318			78,954	105,272	0
IBM Disk Expansion 3380-BK4	0	0	0	0	20,000	20,000	0
TOTAL FINANCE & ADMIN.	0	26,318	0	0	98,954	125,272	0
<u>Bureau of Planning</u>							
OFFICE AUTOMATION PROGRAM							
Geographic Information System	82,816	0	0	0	0	82,816	0
TOTAL BUREAU OF PLANNING	82,816	0	0	0	0	82,816	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: City Support Facilities

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Comissioner of Public Safety							
PUBLIC SAFETY COMMUNICATIONS							
Computer Aided Dispatch	0	0	0	0	2,150,000	2,150,000	0
Mobil Digital Terminals	0	0	0	0	1,240,000	1,240,000	0
MIS Systems	0	0	0	0	1,075,000	1,075,000	0
Automatic Vehicle Locators	0	0	0	0	500,000	500,000	0
Geo-based Mapping System	0	0	0	0	700,000	700,000	0
TOTAL COMM. OF PUBLIC SAFETY	0	0	0	0	5,665,000	5,665,000	0
TOTAL CITY SUPPORT FACILITIES	7,713,784	57,978	817,000	319,465	10,525,171	19,433,408	0

* Note: Carryover from 1990-91 included in above costs.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs**

Capital System: City Support Facilities

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Bureau of General Services						
FUEL MANAGEMENT						
Fuel Management	1,196,232	71,232	0	0	(2,000)	(2,000)
Tank Removal/Monitoring	46,240	46,240	0	0	(5,000)	(5,000)
Clean-Up Contingency	171,830	71,830	0	0	(10,000)	(10,000)
<i>Total Fuel Management</i>	1,414,302	189,302	0	0	(17,000)	(17,000)
AUTOPORT						
Elevator Repairs	47,512	47,512	0	0	(3,500)	(3,500)
<i>Total Autoport</i>	47,512	47,512	0	0	(3,500)	(3,500)
FLEET SERVICES						
Replace Exit Doors at Stanton Yard	39,160	39,160	0	0	(2,000)	(2,000)
Replace Entrance Doors at Autoport	34,160	34,160	0	0	(500)	(500)
<i>Total Fleet Services</i>	73,320	73,320	0	0	(2,500)	(2,500)
JUSTICE CENTER						
Roof Repairs Phase II	83,096	83,096	0	0	0	0
Scissor Lift	8,684	8,684	0	0	0	0
Upgrade Firing Range	31,552	31,552	0	0	0	0
Carpeting 1st and 15th Floors	158,160	58,160	0	0	0	0
<i>Total Justice Center</i>	281,492	181,492	0	0	0	0
PARKING FACILITIES						
Structural Repairs at 3rd and Alder	251,552	26,552	0	0	0	0
Elevator Repairs at 10th and Yamhill	77,512	77,512	0	0	(2,000)	(2,000)
<i>Total Parking Facilities</i>	329,064	104,064	0	0	(2,000)	(2,000)
PORTLAND BUILDING						
Carpet Replacement	456,120	88,120	0	0	0	0
Interior Painting	85,000	25,000	0	0	0	0
Restroom Renovation	75,000	15,000	0	0	(200)	(200)
Paint Exterior	104,680	104,680	0	0	0	0
Air Condition 3rd Floor	43,000	43,000				
Replace Operations Computer	15,098	15,098				
Lobby Renovation	275,000	275,000				
<i>Total Portland Bldg.</i>	1,053,898	565,898	0	0	(200)	(200)
POLICE PROGRAM						
Stable 1 Exterior Upgrade	64,160	64,160	0	0	(500)	(500)
Interior Remodelling at East Precinct	279,906	177,700	0	0	(50,000)	(50,000)
Replace Flooring at North Precinct	19,160	19,160	0	0	0	0
Property warehouse Elevator	79,680	79,680	0	0	0	0
<i>Total Police</i>	442,906	340,700	0	0	(50,500)	(50,500)
BGS ADMINISTRATION						
Computer Project	33,310	33,310	0	500	(3,000)	(3,000)
<i>Total BGS</i>	33,310	33,310	0	500	(3,000)	(3,000)
TOTAL GENERAL SERVICES	3,675,804	1,535,598	0	500	(78,700)	(78,700)
<i>(Continued next page)</i>						

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs**

Capital System: City Support

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Bureau of Fire, Rescue, and Emergency Services						
EMERG. RESPONSE PROGRAM						
Appartus Replacement (Master Lease)	3,849,749	767,999	0	0	(20,000)	(20,000)
Training Center - Phase II	2,312,248	523,669	0	0	(28,008)	(28,008)
Prior Year Master Lease	3,286,514	1,081,425	0	0	0	0
<i>Total Emergency Response Program</i>	9,248,511	2,373,093	0	0	(48,008)	(48,008)
SUPPRT. FOR EMERG. RESPONSE						
Underground Tank Removal	255,807	75,807	0	0	0	0
Linton Oil Ground	42,822	42,822				
<i>Total Support. for Emerg. Response</i>	298,629	118,629	0	0	0	0
TOTAL FIRE, RESCUE ET AL	9,547,140	2,491,722	0	0	(48,008)	(48,008)
Office of Finance and Admin						
OFFICE AUTOMATION PROGRAM						
Vax/IBM Gateway	105,272	105,272	0	11,825	0	11,825
IBM Disk Expansion 3380-BK4	20,000	20,000	0	1,812	(1,812)	0
TOTAL FINANCE & ADMIN.	125,272	125,272	0	13,637	(1,812)	11,825
Bureau of Planning						
OFFICE AUTOMATION PROGRAM						
Geographic Information System	82,816	82,816	0	63,000	(89,000)	(26,000)
TOTAL BUREAU OF PLANNING	82,816	82,816	0	63,000	(89,000)	(26,000)
Commissioner of Public Safety						
PUBLIC SAFETY COMMUNICATIONS						
Computer Aided Dispatch	2,150,000	2,150,000	0	0	(400,000)	(400,000)
Mobil Digital Terminals	1,240,000	1,240,000	0	150,000	(360,000)	(210,000)
MIS Systems	1,075,000	1,075,000	0	65,000	0	65,000
Automatic Vehicle Locators	500,000	500,000	0	0	0	0
Geo-Based Mapping System	700,000	700,000	0	0	0	0
TOTAL COMM. of PUBLIC SAFETY	5,665,000	5,665,000	0	215,000	(760,000)	(545,000)
TOTAL CITY SUPPORT FACILITIES	18,851,146	9,900,408	0	292,137	(977,520)	(685,883)

PROJECT DETAIL

Project: **FUEL MANAGEMENT**

Objectives:

System: *City Support*
 Program: *Fuel Management*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will upgrade six sites to meet DEQ and EPA requirements and then serve as the City's centralized vehicle refueling stations. Funding for this project will be provided by bureaus based on their consumption of fuel.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$13,239	\$47,106	\$496,463	\$0	\$0	\$0	\$556,808
Trans Fund	9,750	0	365,625	0	0	0	375,375
Other City Funds	7,011	24,126	262,912	0	0	0	294,049
Total	\$30,000	\$71,232	\$1,125,000	\$0	\$0	\$0	\$1,226,232

Costs/Schedule:

Project Mgmt	\$5,000	\$11,400	\$0	\$0	\$0	\$0	\$16,400
Outside Srvc	25,000	59,832	0	0	0	0	84,832
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	1,125,000	0	0	0	1,125,000
Total Annual Costs	\$30,000	\$71,232	\$1,125,000	\$0	\$0	\$0	\$1,226,232

Estimated Additional Operating/Maintenance Costs:

(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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Project: **TANK REMOVAL/MONITORING**

Objectives:

System: *City Support*
 Program: *Fuel Management*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will remove or monitor the tanks not upgraded under the Fuel Management Program to comply with DEQ regulations. Expenses for this project will be charged to the bureaus that own the tanks. Two prior year sites, 55th and Sandy and the Record Center, are carried over into FY 1991-92 as part of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Comm Srvc Fund	\$17,000	\$0	\$0	\$0	\$0	\$0	\$17,000
Fleet	0	13,120	0	0	0	0	13,120
Facil Srvc Fund	0	13,120	0	0	0	0	13,120
Gen Fund	30,000	20,000	0	0	0	0	50,000
Total	\$47,000	\$46,240	\$0	\$0	\$0	\$0	\$93,240

Costs/Schedule:

Project Mgmt	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	47,000	40,240	0	0	0	0	87,240
Total Annual Costs	\$47,000	\$46,240	\$0	\$0	\$0	\$0	\$93,240

Estimated Additional Operating/Maintenance Costs:

(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$25,000)
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PROJECT DETAIL

Project: *CLEAN-UP CONTINGENCY*

System: *City Support*
 Program: *Fuel Management*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project establishes a clean-up contingency fund to allow quick response to any contamination problems found in the other Fuel Management Program projects.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$46,425	\$44,130	\$0	\$0	\$0	\$90,555
Other City Funds	0	25,405	32,500	0	0	0	57,905
							0
Total	\$0	\$71,830	\$76,630	\$0	\$0	\$0	\$148,460

Costs/Schedule:

Project Mgmt	\$0	\$5,200	\$0	\$0	\$0	\$0	\$5,200
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	66,630	100,000	0	0	0	166,630
Total Annual Costs	\$0	\$71,830	\$100,000	\$0	\$0	\$0	\$171,830

Estimated Additional Operating/Maintenance Costs:

(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$50,000)
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Project: *ELEVATOR REPAIRS*

System: *City Support*
 Program: *Autoport*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project does minimal repairs necessary to keep the elevators operating reliably in the garage.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Autoport Fund	\$0	\$47,512	\$9	\$0	\$0	\$0	\$47,521
							0
Total	\$0	\$47,512	\$9	\$0	\$0	\$0	\$47,521

Costs/Schedule:

Project Mgmt	\$0	\$5,512	\$0	\$0	\$0	\$0	\$5,512
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	42,000	9	0	0	0	42,009
Total Annual Costs	\$0	\$47,512	\$9	\$0	\$0	\$0	\$47,521

Estimated Additional Operating/Maintenance Costs:

(\$3,500)	(\$3,500)	(\$3,500)	(\$3,500)	(\$3,500)	(\$17,500)
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PROJECT DETAIL

Project: *REPLACE EXIT DOORS AT STANTON YARD*

System: *City Support*
 Program: *Fleet Services*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project replaces failing exit doors at Stanton Yard. Fleet rates charged to all City bureaus cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Fleet Srvs Fund	\$0	\$39,160	\$0	\$0	\$0	\$0	\$39,160
Total	\$0	\$39,160	\$0	\$0	\$0	\$0	\$39,160

Costs/Schedule:

Project Mgmt	\$0	\$4,160	\$0	\$0	\$0	\$0	\$4,160
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	35,000	0	0	0	0	35,000
Total Annual Costs	\$0	\$39,160	\$0	\$0	\$0	\$0	\$39,160

Estimated Additional Operating/Maintenance Costs:

(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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Project: *REPLACE ENTRANCE DOORS AT AUTOPORT*

System: *City Support*
 Program: *Fleet Services*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project adds a high Cycle door to the garage to keep out the cold in the Fleet Services maintenance area. Fleet rates charged to all City bureaus cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Fleet Srvs Fund	\$0	\$34,160	\$0	\$0	\$0	\$0	\$34,160
Total	\$0	\$34,160	\$0	\$0	\$0	\$0	\$34,160

Costs/Schedule:

Project Mgmt	\$0	\$4,160	\$0	\$0	\$0	\$0	\$4,160
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	30,000	0	0	0	0	30,000
Total Annual Costs	\$0	\$34,160	\$0	\$0	\$0	\$0	\$34,160

Estimated Additional Operating/Maintenance Costs:

(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)
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PROJECT DETAIL

Project: *ROOF REPAIR PHASE II*

System: *City Support*
 Program: *Justice Center*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the City's share of funds for a transfer to Multnomah County for roof repairs deemed necessary by the County Building Manager. All Justice Center expenses that are the City's responsibility are charged to the Police Bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund Disc	\$8,268	\$83,096	\$0	\$0	\$0	\$0	\$91,364
Total	\$8,268	\$83,096	\$0	\$0	\$0	\$0	\$91,364

Costs/Schedule:

Project Mgmt	\$0	\$416	\$0	\$0	\$0	\$0	\$416
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	8,268	82,680	0	0	0	0	90,948
Total Annual Costs	\$8,268	\$83,096	\$0	\$0	\$0	\$0	\$91,364

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SCISSOR LIFT*

System: *City Support*
 Program: *Justice Center*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the City's share of funds for a transfer to Multnomah County for a scissor lift deemed necessary by the County Building Manager. All Justice Center expenses that are the City's responsibility are charged to the Police Bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund Disc	\$0	\$8,684	\$0	\$0	\$0	\$0	\$8,684
Total	\$0	\$8,684	\$0	\$0	\$0	\$0	\$8,684

Costs/Schedule:

Project Mgmt	\$0	\$416	\$0	\$0	\$0	\$0	\$416
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	8,268	0	0	0	0	8,268
Total Annual Costs	\$0	\$8,684	\$0	\$0	\$0	\$0	\$8,684

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: UPGRADE FIRING RANGE

System: City Support
Program: Justice Center

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is to upgrade the Justice Center Firing Range to minimize lead contamination, and to add a sink. All Justice Center expenses that are the responsibility of the City are charged to the Police Bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund Disc	\$0	\$31,552	\$0	\$0	\$0	\$0	\$31,552
Total	\$0	\$31,552	\$0	\$0	\$0	\$0	\$31,552

Costs/Schedule:

Project Mgmt	\$0	\$6,552	\$0	\$0	\$0	\$0	\$6,552
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	25,000	0	0	0	0	25,000
Total Annual Costs	\$0	\$31,552	\$0	\$0	\$0	\$0	\$31,552

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: CARPETING 1ST AND 15TH FLOORS

System: City Support
Program: Justice Center

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is to upgrade the carpet worn out in areas of the building that have 24 hours a day usage. All Justice Center expenses that are the responsibility of the City are charged to the Police Bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund Disc	\$0	\$58,160	\$25,000	\$25,000	\$25,000	\$25,000	\$158,160
Total	\$0	\$58,160	\$25,000	\$25,000	\$25,000	\$25,000	\$158,160

Costs/Schedule:

Project Mgmt	\$0	\$4,160	\$0	\$0	\$0	\$0	\$4,160
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	54,000	25,000	25,000	25,000	25,000	154,000
Total Annual Costs	\$0	\$58,160	\$25,000	\$25,000	\$25,000	\$25,000	\$158,160

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **STRUCTURAL REPAIRS AT 3RD AND ALDER**

System: *City Support*
 Program: *Parking Facilities*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is for structural repairs and upgrades found necessary in the structural audit.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Parking Facil Fund	\$0	\$28,552	\$225,000	\$0	\$0	\$0	\$251,552
Total	\$0	\$28,552	\$225,000	\$0	\$0	\$0	\$251,552

Costs/Schedule:

Project Mgmt	\$0	\$8,552	\$0	\$0	\$0	\$0	\$8,552
Outside Srvc	0	20,000	0	0	0	0	20,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	225,000	0	0	0	225,000
Total Annual Costs	\$0	\$28,552	\$225,000	\$0	\$0	\$0	\$251,552

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **ELEVATOR REPAIRS AT 10TH AND YAMHILL**

System: *City Support*
 Program: *Parking Facilities*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

These are repairs to the elevator that will protect and maintain the systems and add 5 to 10 years to their useful life.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Parking Facil Fund	\$0	\$77,512	\$0	\$0	\$0	\$0	\$77,512
Total	\$0	\$77,512	\$0	\$0	\$0	\$0	\$77,512

Costs/Schedule:

Project Mgmt	\$0	\$5,512	\$0	\$0	\$0	\$0	\$5,512
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	72,000	0	0	0	0	72,000
Total Annual Costs	\$0	\$77,512	\$0	\$0	\$0	\$0	\$77,512

Estimated Additional Operating/Maintenance Costs:

(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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PROJECT DETAIL

Project: *CARPET REPLACEMENT*

System: *City Support*
 Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is ongoing and is a gradual replacement of the carpet in the building. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Rent COP Gen Fd t	\$32,572	\$19,915	\$20,792	\$20,792	\$20,792	\$20,792	\$135,655
Rent COP Othr Fd t	58,859	35,865	37,444	37,444	37,444	37,444	244,300
Rent other Gov ten	27,528	16,831	17,572	17,572	17,572	17,572	114,647
Operating Fund	25,366	15,509	16,192	16,192	16,192	16,192	105,643
Total	\$144,125	\$88,120	\$92,000	\$92,000	\$92,000	\$92,000	\$600,245

Costs/Schedule:

Project Mgmt	\$0	\$3,120	\$0	\$0	\$0	\$0	\$3,120
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	144,125	85,000	92,000	92,000	92,000	92,000	597,125
Total Annual Costs	\$144,125	\$88,120	\$92,000	\$92,000	\$92,000	\$92,000	\$600,245

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *INTERIOR PAINTING*

System: *City Support*
 Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the ongoing repainting of the walls and interiors of the building. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Rent COP Gen Fd t	\$0	\$5,650	\$3,390	\$3,390	\$3,390	\$3,390	\$19,210
Rent COP Othr Fd t	0	10,175	6,105	6,105	6,105	6,105	34,595
Rent other Gov ten	0	4,775	2,865	2,865	2,865	2,865	16,235
Operating Fund	0	4,400	2,640	2,640	2,640	2,640	14,960
Total	\$0	\$25,000	\$15,000	\$15,000	\$15,000	\$15,000	\$65,000

Costs/Schedule:

Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	25,000	15,000	15,000	15,000	15,000	85,000
Total Annual Costs	\$0	\$25,000	\$15,000	\$15,000	\$15,000	\$15,000	\$85,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **RESTROOM RENOVATION**

System: *City Support*
 Program: *Portland Building*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is a timely upgrade of the restrooms, repainting and repairing this high use area. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Rent COP Gen Fd te	\$0	\$3,390	\$3,390	\$3,390	\$3,390	\$3,390	\$16,950
Rent COP Othr Fd t	0	6,105	6,105	6,105	6,105	6,105	30,525
Rent other Gov ten	0	2,865	2,865	2,865	2,865	2,865	14,325
Operating Fund	0	2,640	2,640	2,640	2,640	2,640	13,200
Total	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

Costs/Schedule:

Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	15,000	15,000	15,000	15,000	15,000	75,000
Total Annual Costs	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

Estimated Additional Operating/Maintenance Costs:

(\$200)	(\$200)	(\$200)	(\$200)	(\$200)	(\$1,000)
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Project: **PAINT EXTERIOR**

System: *City Support*
 Program: *Portland Building*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to paint the painted exterior above the tiles on the Portland Building. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Rent COP Gen Fd te	\$0	\$23,658	\$0	\$0	\$0	\$0	\$23,658
Rent COP Othr Fd t	0	42,805	0	0	0	0	42,805
Rent other Gov ten	0	19,994	0	0	0	0	19,994
Operating Fund	0	18,423	0	0	0	0	18,423
Total	\$0	\$104,680	\$0	\$0	\$0	\$0	\$104,680

Costs/Schedule:

Project Mgmt	\$0	\$4,680	\$0	\$0	\$0	\$0	\$4,680
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Total Annual Costs	\$0	\$104,680	\$0	\$0	\$0	\$0	\$104,680

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: AIR CONDITIONING, 3RD FLOOR

Objectives:

System: City Support Facilities
Program: Portland Building

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project, carried over from FY 90-91, will upgrade the existing air conditioning units and install an addition unit in the third floor room of the Portland Building which houses the City's mainframe computer.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Facilities Services	\$0	\$43,000	\$0	\$0	\$0	\$0	\$43,000
Total	\$0	\$43,000	\$0	\$0	\$0	\$0	\$43,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	43,000	0	0	0	0	43,000
Total Annual Costs	\$0	\$43,000	\$0	\$0	\$0	\$0	\$43,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: REPLACE OPERATIONS COMPUTER

Objectives:

System: City Support Facilities
Program: Portland Building

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project, originally budgeted in FY 89-90, provides for the replacement of the Portland Building HVAC computer. Most of the project was completed in FY 90-91, but a small portion remains to be completed.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Facilities Services	\$85,000	\$15,098	\$0	\$0	\$0	\$0	\$80,098
Total	\$85,000	\$15,098	\$0	\$0	\$0	\$0	\$80,098

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	65,000	15,098	0	0	0	0	80,098
Total Annual Costs	\$85,000	\$15,098	\$0	\$0	\$0	\$0	\$80,098

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PORTLAND BUILDING LOBBY RENOVATION**

System: *City Support Facilities*
 Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

Project Description:

This project consists of the remodeling of the first floor lobby and the floor elevator lobby in the Portland Building. Funding is available from the remaining bond proceeds of the Portland Building Construction Fund.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Facilities Services	\$50,000	\$275,000	\$0	\$0	\$0	\$0	\$325,000
Total	\$50,000	\$275,000	\$0	\$0	\$0	\$0	\$325,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Outside Srvc	35,000	0	0	0	0	0	35,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	275,000	0	0	0	0	275,000
Total Annual Costs	\$50,000	\$275,000	\$0	\$0	\$0	\$0	\$325,000

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **COMPUTER PROJECT**

System: *City Support*
 Program: *BGS Administration*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will allow the computers of Administrative Services to be linked with themselves and other systems to promote more efficient use. Funding for this project is in the interagency agreement with the funds of General services for administrative support.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
	\$0	\$33,310	\$0	\$0	\$0	\$0	\$33,310
Total	\$0	\$33,310	\$0	\$0	\$0	\$0	\$33,310

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvc	0	3,000	0	0	0	0	3,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	30,310	0	0	0	0	30,310
Total Annual Costs	\$0	\$33,310	\$0	\$0	\$0	\$0	\$33,310

Estimated Additional Operating/Maintenance Costs:

	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)	(\$12,500)
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PROJECT DETAIL

Project: *STABLE 1 EXTERIOR UPGRADE*

System: *City Support*
Program: *Police*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the sealing and painting of the exterior of Stable #1 to stop leakage and further d of the building. Since the building is shared by the Police and Communications Services, the cost of the p be paid for equally by these two bureaus.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$32,080	\$0	\$0	\$0	\$0	\$32,080
Commun. Svcs. Fund		\$32,080					
Total	\$0	\$64,160	\$0	\$0	\$0	\$0	\$32,080

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$4,160	\$0	\$0	\$0	\$0	\$4,160
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	60,000	0	0	0	0	60,000
Total Annual Costs	\$0	\$64,160	\$0	\$0	\$0	\$0	\$64,160

Estimated Additional Operating/Maintenance Costs:

(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)
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Project: *INTERIOR REMODELING AT EAST PRECINCT*

System: *City Support*
Program: *Police*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project reallocates the space inside the precinct and addresses replacement of a failing heating system. It also deals with noise, circulation and safety issues.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$41,000	\$177,700	\$102,206	\$0	\$0	\$0	\$320,906
Total	\$41,000	\$177,700	\$102,206	\$0	\$0	\$0	\$320,906

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$2,000	\$18,200	\$0	\$0	\$0	\$0	\$20,200
Outside Srvs	39,000	0	0	0	0	0	39,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	159,500	102,206	0	0	0	261,706
Total Annual Costs	\$41,000	\$177,700	\$102,206	\$0	\$0	\$0	\$320,906

Estimated Additional Operating/Maintenance Costs:

(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$250,000)
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PROJECT DETAIL

Project: **REPLACE FLOORING AT NORTH PRECINCT**

System: *City Support*
 Program: *Police*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will remove the carpeting at North Precinct and install flooring that will be better able to withstand the high volume of use.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$19,160	\$0	\$0	\$0	\$0	\$19,160
Total	\$0	\$19,160	\$0	\$0	\$0	\$0	\$19,160

Costs/Schedule:

Project Mgmt	\$0	\$4,160	\$0	\$0	\$0	\$0	\$4,160
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	15,000	0	0	0	0	15,000
Total Annual Costs	\$0	\$19,160	\$0	\$0	\$0	\$0	\$19,160

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PROPERTY WAREHOUSE ELEVATOR**

System: *City Support*
 Program: *Police*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project adds an elevator to the multi-level Police warehouse to allow for better use of all levels of evidence storage at Stable 1.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$79,680	\$0	\$0	\$0	\$0	\$79,680
Total	\$0	\$79,680	\$0	\$0	\$0	\$0	\$79,680

Costs/Schedule:

Project Mgmt	\$0	\$4,680	\$0	\$0	\$0	\$0	\$4,680
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	75,000	0	0	0	0	75,000
Total Annual Costs	\$0	\$79,680	\$0	\$0	\$0	\$0	\$79,680

Estimated Additional Operating/Maintenance Costs:

\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
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PROJECT DETAIL

Project: **TRUNKED RADIO SYSTEM/EASTSIDE FACILITY**

System: *City Support*
 Program: *Communication Services*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a new 800 Mhz. radio system that will simplify and coordinate the communications network of the City. Funding will also be provided to construct a new Emergency Communications dispatch center on the eastside.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund Disc	\$0	\$5,300,000	\$0	\$0	\$0	\$0	\$5,300,000
Communications Sv	70,000	4,233,000	0	0	0	0	\$4,303,000
Other Funds	0	0	2,714,500	0	0	0	\$2,714,500
Master Lease	0	0	376,000	0	0	0	\$376,000
Total	\$70,000	\$9,533,000	\$3,090,500	\$0	\$0	\$0	\$12,693,500

Costs/Schedule:

Project Mgmt	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purchase	0	9,533,000	3,090,500	0	0	0	12,623,500
Total Annual Costs	\$70,000	\$9,533,000	\$3,090,500	\$0	\$0	\$0	\$12,693,500

Estimated Additional Operating/Maintenance Costs:

unknown	\$0						
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PROJECT DETAIL

Project: **APPARATUS REPLACEMENT**

System: *City Support Facilities*
 Program: *Emergency Response*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This ongoing project continues the Fire Bureau's scheduled replacement of major apparatus after approximately 20 years of use. For 1991-92, \$605,000 buys three engines. The up-front cost is funded by the City's Master Lease, and the General Fund will be paying \$162,999 as the first of five years' payments toward the Master Lease.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$500,000	\$162,999	\$665,000	\$732,050	\$734,700	\$750,000	\$3,544,749
Master Lease	0	605,000	0	0	0	0	605,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$500,000	\$767,999	\$665,000	\$732,050	\$734,700	\$750,000	\$4,149,749

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	767,999	665,000	732,050	734,700	750,000	3,649,749
Total Annual Costs	\$0	\$767,999	\$665,000	\$732,050	\$734,700	\$750,000	\$3,649,749

Estimated Operating/Maintenance Savings:

\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
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Project: **TRAINING CENTER/STATION**

System: *City Support Facilities*
 Program: *Emergency Response*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will allow the Fire Bureau to consolidate nearly all of its training activities onto a single site that will also serve a working fire station. The site, adjacent to the Airport Way Urban Renewal District, is being purchased from the Water Bureau. The total project cost, including the payments beyond the time horizon of the figures below, is expected to be \$3,050,108.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$177,980	\$184,529	\$356,692	\$306,315	\$300,057	\$351,380	\$1,676,953
Sale of Property	208,500	0	474,135	0	0	0	682,635
Tax Increment	0	135,000	0	0	0	0	135,000
Gen Fund Carryover	0	204,140	0	0	0	0	204,140
Total	\$386,480	\$523,669	\$830,827	\$306,315	\$300,057	\$351,380	\$2,698,728

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	332,285	41,000	0	0	0	351,380	724,665
Construct/Purchase	54,195	482,669	830,827	306,315	300,057	0	1,974,063
Total Annual Costs	\$386,480	\$523,669	\$830,827	\$306,315	\$300,057	\$351,380	\$2,698,728

Estimated Operating/Maintenance Savings:

\$0	\$28,008	\$28,008	\$28,008	\$28,008	\$112,032
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PROJECT DETAIL

Project: *PRIOR YEARS' MASTER LEASE PAYMENTS*

Objectives:

System: *City Support Facilities*
Program: *Emergency Response*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This appropriation is used for annual payments to the City's Master Lease resulting from prior years' purchases. The future year costs shown here are the payment schedule including the 1991-92 fire apparatus purchases, assuming no further Master Lease purchases beyond 1991-92.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$1,226,208	\$1,004,425	\$531,809	\$531,234	\$502,907	\$408,339	\$4,204,722
Title III Fees	77,000	77,000	77,000	77,000	77,000	0	385,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,303,208	\$1,081,425	\$608,809	\$608,234	\$579,907	\$408,339	\$4,589,722

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	\$1,303,208	\$1,081,425	\$608,809	\$608,234	\$579,907	\$408,339	4,589,722
Total Annual Costs	\$1,303,208	\$1,081,425	\$608,809	\$608,234	\$579,907	\$408,339	\$4,589,722

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNDERGROUND TANK REMOVAL*

Objectives:

System: *City Support Facilities*
Program: *Support for Emergency Response*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is part of a citywide, multi-year effort to remove all of the existing underground storage tanks and replace them with a smaller number of modern tanks, to be maintained by the Bureau of General Services, that will meet EPA regulations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$44,193	\$60,000	\$60,000	\$60,000	\$60,000	\$0	\$284,193
Gen Fund Carryover	0	15,807	0	0	0	0	15,807
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$44,193	\$75,807	\$60,000	\$60,000	\$60,000	\$0	\$300,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	44,193	75,807	60,000	60,000	60,000	0	300,000
Total Annual Costs	\$44,193	\$75,807	\$60,000	\$60,000	\$60,000	\$0	\$300,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *LINNTON OIL GROUNDS*

System: *City Support Facilities*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will allow the continued cleanup of contaminated soil at the Fire Bureau's former flammable liquids training grounds in Linnton.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$47,178	\$0	\$0	\$0	\$0	\$0	\$47,178
Gen Fund Carryover	0	42,822	0	0	0	0	42,822
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$47,178	\$42,822	\$0	\$0	\$0	\$0	\$90,000

Costs/Schedule:

Plan/Prel Engrg	\$47,178	\$0	\$0	\$0	\$0	\$0	\$47,178
Design/Engrg	0	42,822	0	0	0	0	42,822
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	0	0	0	0	0	0
Total Annual Costs	\$47,178	\$42,822	\$0	\$0	\$0	\$0	\$90,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *VAX/IBM Gateway*

System: *City Support Facilities*
 Program: *Computer Operations*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides an electronic gateway between the City's IBM and DEC computing environments. It allows the IBM host to look, to DEC users, like a DEC host computer and vice-versa.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$11,527	\$0	\$0	\$0	\$0	\$11,527
BES	0	26,318	0	0	0	0	26,318
Water	0	26,318	0	0	0	0	26,318
Other	0	14,791	0	0	0	0	14,791
Transportation	0	26,318	0	0	0	0	26,318
Total	\$0	\$105,272	\$0	\$0	\$0	\$0	\$105,272

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Hardware	\$0	\$31,822	\$0	\$0	\$0	\$0	\$31,822
Software	0	70,950	0	0	0	0	70,950
Education	0	2,500	0	0	0	0	2,500
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$105,272	\$0	\$0	\$0	\$0	\$105,272

Estimated Additional Operating/Maintenance Costs:

\$0	\$11,825	\$11,825	\$11,825	\$11,825	\$47,300
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Project: *Disk Expansion*

System: *City Support Facilities*
 Program: *Computer Operations*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides an additional 7500 megabytes of disk storage capacity to the City's IBM 3090 by purchasing an additional IBM 3380-BK4 disk unit.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$17,480	\$0	\$0	\$0	\$0	\$17,480
Other	0	2,520	0	0	0	0	2,520
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Purchase IBM 3380	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **GEOGRAPHIC INFORMATION SYSTEM**
 System: *City Support Facilities*
 Program: *Office Automation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The geographic information system is a project to automate the Planning Bureau's base maps, creating efficiency in maintenance and updating of the maps, notifications for land use cases, and analysis for long-range planning projects. It will also lend more accuracy to the information given over the counter of the Permit Center for particular sites.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$185,434	\$58,000	\$0	\$0	\$0	\$0	\$243,434
Gen Fund Carryover	0	24,816	0	0	0	0	24,816
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$185,434	\$82,816	\$0	\$0	\$0	\$0	\$268,250

Costs/Schedule:

Plan/Prei Engrg	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Design/Engrg	0	58,000	0	0	0	0	58,000
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	135,434	24,816	0	0	0	0	160,250
Total Annual Costs	\$185,434	\$82,816	\$0	\$0	\$0	\$0	\$268,250

Estimated Operating/Maintenance Savings:

	\$0	\$26,000	\$26,000	\$26,000	\$26,000	\$104,000
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PROJECT DETAIL

Project: *COMPUTER AIDED DISPATCH*

System: *City Support*
Program: *Public Safety Communications*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a new Computer Aided Dispatch system (CAD) at the Bureau of Emergency Communications, and provide improved dispatch capability for police, fire and emergency medical response. Installation of the new system will allow the consolidation of Fire Alarm Dispatch (FAD) with EMS dispatch to provide greater efficiencies.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Serial Levy	\$0	\$2,150,000	\$0	\$0	\$0	\$0	\$2,150,000
Total	\$0	\$2,150,000	\$0	\$0	\$0	\$0	\$2,150,000

Costs/Schedule:

Project Mgmt		\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purchase	0	2,150,000	0	0	0	0	2,150,000
Total Annual Costs	\$0	\$2,150,000	\$0	\$0	\$0	\$0	\$2,150,000

Estimated Additional Operating/Maintenance Costs:

(\$400,000)	(\$400,000)	(\$400,000)	(\$400,000)	(\$400,000)	(\$2,000,000)
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Project: *MOBILE DIGITAL TERMINALS*

System: *City Support*
Program: *Public Safety Communications*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install mobile digital terminals for use in police, and fire vehicles. The MDT's will serve as a dispatch and data access terminal, and will ease the overcrowding on the public safety radio channels.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Serial Levy	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000
Total	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000

Costs/Schedule:

Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purchase	0	1,240,000	0	0	0	0	1,240,000
Total Annual Costs	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000

Estimated Additional Operating/Maintenance Costs:

(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)	(\$1,050,000)
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PROJECT DETAIL

Project: **MANAGEMENT INFORMATION SYSTEMS (MIS)**

System: *City Support*
 Program: *Public Safety Communications*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will upgrade and/or establish management information systems for the Bureaus of Police, Fire and Emergency Communications which will be linked to the new CAD computer. This will enable the bureaus to compile up to date statistical information on incidents, usage, and dispatch.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Serial Levy	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000
Total	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purcha	0	1,075,000	0	0	0	0	1,075,000
Total Annual Costs	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000

Estimated Additional Operating/Maintenance Costs:

\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
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Project: **AUTOMATIC VEHICLE LOCATORS**

System: *City Support*
 Program: *Public Safety Communications*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will purchase and install automatic locator devices in emergency service vehicles. This will enable the closest responder to be sent to an incident, and will allow the location of police units to be known at all times to ensue officer safety.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Serial Levy	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0						

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Srvc	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purcha	0	500,000	0	0	0	0	500,000
Total Annual Costs	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GEO-BASED MAPPING SYSTEM*

System: *City Support*
Program: *Public Safety Communications*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a geo-based mapping system at the Bureau of Emergency Communications which will provide geographic analysis of dispatch and service data by fire, police, and emergency medical providers.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Serial Levy	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000
Total	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000

Costs/Schedule:

Project Mgmt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outside Svcs	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Purcha	0	700,000	0	0	0	0	700,000
Total Annual Costs	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000

Estimated Additional Operating/Maintenance Costs:

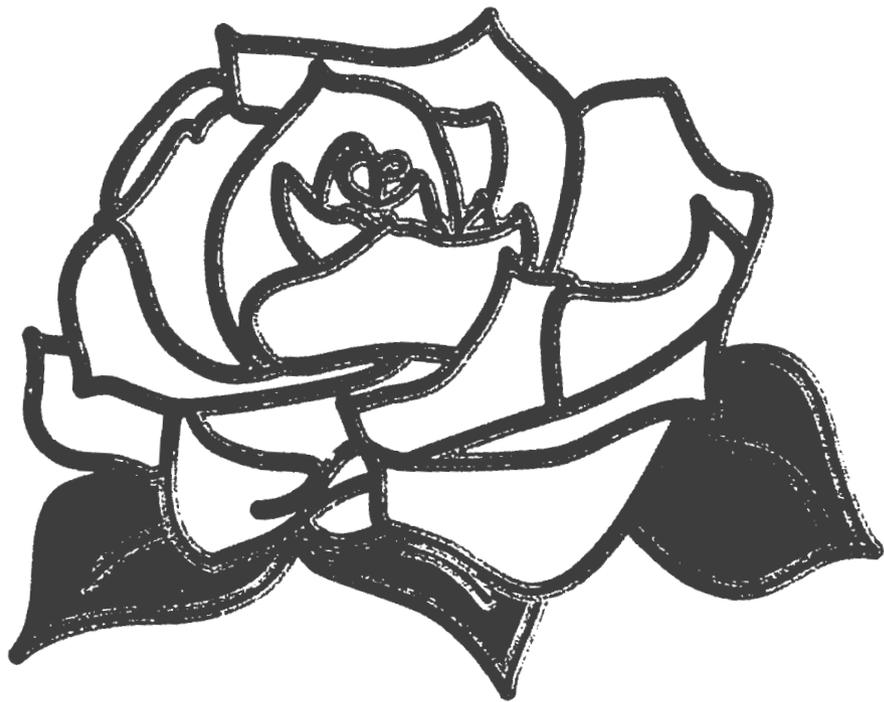
\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year*

Capital System: City Support Facilities

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>Bureau of General Services</u>							
CITY HALL PROGRAM							
Interior and Exterior Renovation	0	270,280	250,000	250,000	250,000	250,000	1,270,280
CITY SPACE CONSOLIDATION							
Space Consolidation	0	63,520	0	0	0	0	63,520
POLICE							
Expand Shower Rooms at North Precinct	0	56,552	0	0	0	0	56,552
Horse Arena Cover	0	49,680	0	0	0	0	49,680
<i>Total Police</i>	0	106,232	0	0	0	0	106,232
TOTAL GENERAL SERVICES	0	440,032	250,000	250,000	250,000	250,000	1,440,032
<u>Bureau of Fire, Rescue, and Emergency Services</u>							
EMERG. RESPONSE PROGRAM							
Fire Boat	0	0	100,000	0	0	0	100,000
East Fire Station	0	0	800,000	0	0	0	800,000
Skyline	0	0	0	800,000	0	0	800,000
SW Fire Station	0	0	0	0	0	825,000	825,000
<i>Total Emergency Response Program</i>	0	0	900,000	800,000	0	825,000	2,525,000
SUPPORT FOR EMERG. RESPONSE							
Dispatch Recorder	0	24,605	24,605	24,605	0	0	73,815
Linnton Oil Grounds Cleanup, Phase II	0	300,000	700,000	0	0	0	1,000,000
Clerical Space/Prevention	0	0	15,000	0	0	0	15,000
Sation 23 Remodel	0	0	130,000	0	0	0	130,000
Earthquake Survey	0	0	22,000	0	0	0	22,000
Asbestos Removal 9 & 19	0	0	0	30,000	0	0	30,000
Station 24 Remodel	0	0	0	130,000	0	0	130,000
Sprinklers, Stations 3 & 4	0	0	0	0	66,000	0	66,000
Station 1 Remodel	0	0	0	0	0	550,000	550,000
HVAC, Stations 3 & 4	0	0	0	0	0	59,000	59,000
<i>Total Support for Emerg. Response</i>	0	324,605	891,605	184,605	66,000	609,000	2,075,815
TOTAL FIRE BUREAU	0	324,605	1,791,605	984,605	66,000	1,434,000	4,600,815
TOTAL CITY SUPPORT FACILITIES	0	764,637	2,041,605	1,234,605	316,000	1,684,000	6,040,847

* Note: Carryover from 1990-91 included in above costs.



Capital Improvement Program Overview

CULTURAL/RECREATIONAL SYSTEM

Fiscal Year 1991-92 Capital Improvement Plan

BUREAU OF PARKS AND RECREATION

The *Bureau of Parks and Recreation's* Capital Improvement Program is directed to meet the goals of promoting recreational opportunities, adding to the City's physical beauty, and preserving natural areas for the well-being of the community and its people.

The Parks Bureau manages a large inventory of land and facilities which includes approximately 9,500 acres of land (4,682 of which are located in Forest Park); 200 parks and open spaces; 11 Community Centers and 11 Community Schools; 196 landscaped areas and 15 swimming pools (owned or maintained by the Parks Bureau), 11 outdoor and 4 indoor. It also manages two tennis centers, three specialty gardens, the Hoyt Arboretum; seven special art, theater and museum buildings; four golf courses; and the Portland International Raceway.

The Bureau's Capital Improvement Program for the five-year period FY 1991-96 is directed toward three objectives:

- Maintaining the existing system of park grounds and park facilities.
- Redeveloping the existing parks grounds and park facilities, which includes a complete upgrade of a park or facility.
- Developing new parks and facilities.

In addition to these CIP objectives, additional criteria are used to weigh the priorities for capital. An expanding and aging system and relative age of the existing system make it necessary to stretch limited resources in order to serve city-wide park needs. The Bureau of Parks and Recreation is attempting to meet the park and recreational needs of the residents in areas which have been recently annexed by the City. the City has accepted 23 county neighborhood parks, of which seven are minimally developed and several

others need additional land to make them accessible to the public. Expansion of the park system to meet recreational needs in newly-annexed areas is not the only strain placed on the park system.

The Portland park system is large and relatively old. The average age of the community centers is 60 years, with two-thirds of them built before the 1940's. As a result of age and the limited amount of funding that has been available to maintain, improve, or expand the park system, the demand for improvements have outweighed the available resources. Because of this gap in requirements and resources, the Bureau of Parks and Recreation has established priorities for CIP project rankings based on such criteria as the following:

- Corrects a hazard or safety problem;
- Corrects a code or statute requirement, or a Council directive;
- Increases efficient and effective maintenance and service;
- Results in costs savings or maintenance reductions;
- Protects against damage to facility;
- Capitalizes or completes a previous investment in a project.

In 1989, the citizens of Portland passed a \$7.3 million, three-year Parks Systems Improvement Levy in order to begin to address the great need for improving and reinvesting in Portland's aging and expanding system. The voters indicated that they want more financial resources going towards parks. The levy funds were in addition to the existing General Funds used to maintain the system and were not to be regarded as a replacement for capital improvement resources.

FY 1991-92 will be the third and final year of the levy. The City will assess the Parks Levy with estimated property tax revenues of \$1,815,792 to support levy projects. Of this amount, \$1,545,792 is dedicated to capital improvement projects and the remaining \$270,000 will support project staff requirements.

While many capital projects reflect immediate maintenance needs, others are drawing from the Bureau's long-range plan, *The Park Futures Plan*, for City parks, open spaces and buildings. The Plan was completed by utilizing inventories and assessments of all parks and facilities, as well as assessing public need. The Plan was extensively used to identify projects for funding under the Parks System Improvements Levy. Over \$90 million of need and future growth were identified through this public involvement process.

Projects such as remodelling rest rooms, play area improvements, installation of an irrigation system, lighting and site regrading, and correction of building deficiencies are examples of the levy projects which will be funded during the Parks Levy's final year.

Listed below are program areas and projects included within the Cultural/Recreational System:

PORTLAND INTERNATIONAL RACEWAY

The Portland International Raceway (PIR) program includes capital requirements for this facility which is located at Delta Park. PIR provides facilities for competitive motor racing events, recreational activities, and raceway driver training sessions. PIR operations are a self-supporting activity which pays for all costs through fees charged to users of the facility.

For FY 1991-92 the Adopted Capital Budget which totals \$90,000 includes two PIR projects: 1) the PIR Master Plan -Phase II (\$50,000), and 2) East End Repaving (\$40,000).

Carry over of FY 1990-91 appropriation for PIR projects which totals \$119,006 is included in the Adopted Budget as reflected in the tables which follow.

GOLF

The Golf Program includes requirements for the City's four golf courses and two covered and lighted driving ranges. The golf courses include Eastmoreland, Heron Lakes, Rose

City, and Progress Downs. Along with the golf courses, there are clubhouse facilities which provide golf shops, restaurants and other related services. Golf operations is a self-supporting activity which pays for all costs through fees charged to users.

The objectives of the program are to provide attractive and playable golf facilities consistent with a fee structure that ensures wide public accessibility. Golf personnel, in addition to day-to-day requirements of administering the golf courses, evaluate a plan for future golfing requirements in the Portland area.

For FY 1991-92 the Adopted Capital Budget in the amount of \$1.05 million includes the following four projects: replacement of tees and greens at Rose City Golf Course (\$100,000); a dike assessment study for Heron Lakes Golf course (\$500,000); remodelling and construction of a short course addition at Progress Downs Golf Course (\$400,000); and maintenance facility improvements at Rose City Golf Course (\$50,000). The City issued golf revenue bonds in Spring, 1991, to fund these projects, plus the cost of issuing the debt.

Carryover of FY 1990-91 appropriation for Golf projects totalling \$1,672,638 is included in the Adopted Budget and is reflected in the tables which follow.

Additionally, the Bureau of Parks and Recreation which manages the Golf Fund, submitted to City Council in Spring, 1991, a proposal for potentially increasing golf fees to support other higher priority Parks Bureau programs that might otherwise be eliminated as a result of Ballot Measure 5. The proposal was approved by Council and will reflect \$.50 across-the-board increase in golf fees. There are approximately 500,000 9-hole rounds played on the City's four golf courses each year with both seniors and youth play. As a result, the surcharge is expected to generate about \$200,000, annually. In addition, Council authorized the establishment of a Youth Programs Trust Fund into which the revenue from the increase will be deposited, effective July 1, 1991. The new Trust Fund will be one of several Portland Parks Trust Funds.

REDEVELOPMENT

As a result of Portland's park system being large and quite old, many of the Parks Bureau's facilities and parks are in need of complete rehabilitation which is tantamount to new development. Others require improvements that are more limited in scope and could be characterized as redevelopment. Still others for FY 1991-92, such as computerization of the Bureau's Permit Center, will allow the Bureau to work more efficiently and to better serve the public.

Included in this program is funding for nine (9) of the Bureau of Parks and Recreation projects for FY 1991-92, totalling \$663,148. The total amount will be provided by the City's General Fund. The Bureau of Parks and Recreation submitted requests for Capital Improvement projects totalling \$6,644,070 during the five-year period, FY 1991-96.

Major project categories and related capital costs which are planned include: asbestos removal, \$97,000; irrigation system renovation, \$250,000; Multnomah HVAC, \$130,000; and Mt. Tabor concrete stairs, \$40,000.

Carry over of FY 1990-91 appropriation for General Fund supported capital projects totalling \$2,160,400 is also included in the Adopted Budget and is reflected in the tables which follow this section.

THREE-YEAR LEVY

The Adopted Capital Budget includes *Parks System Improvement Levy* projects which will be funded by property taxes totalling \$1,815,792 during FY 1991-92, the third and final year of the levy. Of this amount, \$1,545,792 will support levy projects and \$270,000 will support project staffing requirements.

Carry over of FY 1990-91 appropriation for levy projects totalling \$2,017,675 is included in the Adopted Budget and is reflected in the tables which follow this section.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Cultural and Recreational

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
PORTLAND INTERNATIONAL RACEWAY							
Master Plan (Phase II)	50,000	50,000					100,000
East End Paving	0	40,000					40,000
Noise Abatement (encumbrance carryover)	64,692	115,378					180,070
PIR Entrance Fencing (encumb.)	8,497	23,503					30,000
<i>Total PIR</i>	121,189	228,881	0	0	0	0	350,070
GOLF							
Rose City Tees & Greens, Phase II	100,000	100,000					200,000
West Delta Dike Improvement, Planning	0	500,000	150,000				650,000
Progress Downs Remodel Existing Course	0	400,000					400,000
Rose City Maintenance Facility Improvements	0	50,000					50,000
Eastmoreland Clubhouse (encumb. carryover)	0	1,588					1,588
Heron Lakes 4th Nine Design (encumb.)	0	27,751					27,751
Heron Lakes 4th Nine Construction (encumb.)	0	1,583,999					1,583,999
Heron Lakes Clubhouse Temp. Exp. (encumb.)	0	5,930					5,930
<i>Total Golf</i>	100,000	2,669,268	150,000	0	0	0	2,919,268
NEW DEVELOPMENT							
Piccolo Park (encumbrance carryover)	200,550	10,326					210,876
Oaks Wildlife Preserve (encumb. carryover)	0	27,395					27,395
40-Mile Loop (encumbrance carryover)	65,000	10,248					75,248
Powell Butte, Phase I & II (encumb.)	480,000	11,532					491,532
Knott Park Exercise Path (encumb.)	0	7,000					7,000
Washington Park Signs (encumb.)	17,000	12,000					29,000
Waterfront Park Play Area (encumb.)	64,000	1,992					65,992
Brentwood Park Sand Volleyball Ct. (encumb.)	0	5,125					5,125
Clatsop (Harney) Park Dev. (encumb.)	109,180	54,945					164,105
<i>Total New Development</i>	935,710	140,563	0	0	0	0	1,076,273
REDEVELOPMENT							
Asbestos Removal (encumb. included)	147,000	121,750	97,000	97,000	97,000	97,000	656,750
Peninsula Rose Garden (encumb. included)	75,000	47,165	25,000	25,000	25,000	25,000	222,165
Play Equipment Replacement	75,000	25,000	25,000	25,000	25,000	25,000	200,000
Pittock Terrace	0	40,000					40,000
Mt Tabor Concrete Stairs	0	40,000					40,000
Computerization-Permit Center (Master Lease)	40,000	41,148	38,768				119,916
Irrigation System Renovation	0	250,000	250,000	250,000	250,000	250,000	1,250,000
Multnomah HVAC	0	130,000					130,000
Hoyt Arboretum	15,000	15,000					30,000
Holladay Park (encumbrance carryover)	105,000	46,250					151,250
Park Lighting (encumbrance carryover)	1,018,000	962,838					1,980,838
Restroom Rehabilitation (encumb.)	135,000	55,072					190,072

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Cultural and Recreational

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Rhododendron Garden High Bridge (encumb.)	75,000	66,210					141,210
Wilson Pool Deck (encumb.)	80,000	80,000					160,000
Buckman Field Irrigation (encumb.)	87,633	30,840					118,473
Total Redevelopment	1,852,633	1,951,273	435,768	397,000	397,000	397,000	5,430,674
3-YEAR LEVY							
Brentwood Park	0	94,798					94,798
Kenton Park	0	265,798					265,798
Lair Hill Park	0	15,000					15,000
Alberta Park	0	153,933					153,933
Bloomington Park	0	89,330					89,330
Gabriel Park	0	118,911					118,911
Hillside Center	0	35,593					35,593
Peninsula Community Center	0	141,983					141,983
Montavilla Community Center	0	292,489					292,489
Washington Park Irrigation	0	235,000					235,000
Columbia Pool Improvements (encumb.)	35,496	18,000					53,496
Grant Park Tennis Court Lighting (encumb.)	85,428	85,428					170,856
Laurelhurst Lake (encumb.)	124,235	7,800					132,035
Leach Botanical Park Gate	23,664	6,995					30,659
Building Security Systems (encumb.)	53,244	5,220					58,464
Argay Park Redevelopment (encumb.)	124,235	120,000					244,235
Community Music Center (encumb.)	42,595	42,000					84,595
Irving Park Redevelopment (encumb.)	59,160	6,365					65,525
King School Park (encumb. carryover)	59,160	50,000					109,160
Montavilla community Center Rehab. (encumb.)	25,000	22,875					47,875
Sckavone Stadium Replacement (encumb.)	17,500	10,722					28,222
Sellwood Community Ctr. Improv. (encumb.)	17,748	53,079					70,827
Portland Tennis Center (encumb.)	88,739	76,722					165,461
St. John's Community Center Improv. (encumb.)	0	63,415					63,415
Columbia Park Annex Irrigation (encumb.)	80,000	80,000					160,000
Total 3-Year Levy	836,204	2,091,456	0	0	0	0	2,927,660
Total	3,845,736	7,081,441	585,768	397,000	397,000	397,000	12,703,945

*(Carry over from FY 1990-91 included in the above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Cultural and Recreational

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State Other Local	Other	Total Budget	Non-Budget
Bureau of Parks & Recreation							
PORTLAND INTERNATIONAL RACEWAY							
Master Plan (Phase II)					50,000	50,000	
East End Paving					40,000	40,000	
Noise Abatement (encumbrance carryover)					115,378	115,378	
PIR Entrance Fencing (encumb.)					23,503	23,503	
<i>Total PIR</i>	0	0	0	0	228,881	228,881	0
GOLF							
Rose City Tees & Greens, Phase II					100,000	100,000	
West Delta Dike Improvement, Planning					500,000	500,000	
Progress Downs Remodel Existing Course					400,000	400,000	
Rose City Maintenance Facility Improvements					50,000	50,000	
Eastmoreland Clubhouse (encumb. carryover)					1,588	1,588	
Heron Lakes 4th Nine Design (encumb.)					27,751	27,751	
Heron Lakes 4th Nine Construction (encumb.)					1,583,999	1,583,999	
Heron Lakes Clubhouse Temp. Exp. (encumb.)					5,930	5,930	
<i>Total Golf</i>	0	0	0	0	2,669,268	2,669,268	0
NEW DEVELOPMENT							
Piccolo Park (encumbrance carryover)					10,326	10,326	
Oaks Wildlife Preserve (encumb. carryover)					27,395	27,395	
40-Mile Loop (encumbrance carryover)	10,248					10,248	
Powell Butte, Phase I & II (encumb.)	11,532					11,532	
Knott Park Exercise Path (encumb.)	7,000					7,000	
Washington Park Signs (encumb.)	12,000					12,000	
Waterfront Park Play Area (encumb.)					1,992	1,992	
Brentwood Park Sand Volleyball Ct. (encumb.)					5,125	5,125	
Clatsop (Harney) Park Dev. (encumb.)					54,945	54,945	
<i>Total New Development</i>	40,780	0	0	0	62,062	140,563	0
REDEVELOPMENT							
Asbestos Removal (encumb. included)	121,750					121,750	
Peninsula Rose Garden (encumb. included)	47,165					47,165	
Play Equipment Replacement	25,000					25,000	
Pittock Terrace	40,000					40,000	
Mt Tabor Concrete Stairs	40,000					40,000	
Computerization-Permit Center (Master Lease)	41,148					41,148	
Irrigation System Renovation	250,000					250,000	
Multnomah HVAC	130,000					130,000	
Hoyt Arboretum	15,000					15,000	
Holladay Park (encumbrance carryover)	46,250					46,250	
Park Lighting (encumbrance carryover)	962,838					962,838	
Restroom Rehabilitation (encumb.)	55,072					55,072	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Cultural and Recreational

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State Other Local	Other	Total Budget	Non-Budget
Rhododendron Garden High Bridge (encumb.)	66,210					66,210	
Wilson Pool Deck (encumb.)	80,000					80,000	
Buckman Field Irrigation (encumb.)	30,840					30,840	
Total Redevelopment	1,951,273	0	0	0	0	1,951,273	0
3-YEAR LEVY							
Brentwood Park					94,798	94,798	
Kenton Park					265,798	265,798	
Lair Hill Park					15,000	15,000	
Alberta Park					153,933	153,933	
Bloomington Park					89,330	89,330	
Gabriel Park					118,911	118,911	
Hillside Center					35,593	35,593	
Peninsula Community Center					141,983	141,983	
Montavilla Community Center					292,489	292,489	
Washington Park Irrigation					235,000	235,000	
Columbia Pool Improvements (encumb.)					18,000	18,000	
Grant Park Tennis Court Lighting (encumb.)					85,428	85,428	
Laurelhurst Lake (encumb.)					7,800	7,800	
Loach Botanical Park Gate					6,995	6,995	
Building Security Systems (encumb.)					5,220	5,220	
Argay Park Redevelopment (encumb.)					120,000	120,000	
Community Music Center (encumb.)					42,000	42,000	
Irving Park Redevelopment (encumb.)					6,365	6,365	
King School Park (encumb. carryover)					50,000	50,000	
Montavilla community Center Rehab. (encumb.)					22,875	22,875	
Sckavone Stadium Replacement (encumb.)					10,722	10,722	
Sellwood Community Ctr. Improv. (encumb.)					53,079	53,079	
Portland Tennis Center (encumb.)					76,722	76,722	
St. Johns Community Center Improv. (encumb.)					63,415	63,415	
Columbia Park Annex Irrigation (encumb.)					80,000	80,000	
Total 3-Year Levy	0	0	0	0	2,091,456	2,091,456	0
TOTAL	1,992,053	0	0	0	5,051,667	7,081,441	0

*(Carry over from FY 1990-91 included in the above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Cultural and Recreational

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
Bureau of Parks & Recreation						
PORTLAND INTERNATIONAL RACEWAY						
Master Plan (Phase II)	50,000	50,000	0	0	(20,000)	(20,000)
East End Paving	40,000	40,000	(4,000)	0	(12,000)	(16,000)
Noise Abatement (encumb.)	115,378	115,378	0	0	0	0
PIR Entrance Fencing (encumb.)	23,503	23,503	0	0	0	0
<i>Total PIR</i>	228,881	228,881	(4,000)	0	(32,000)	(36,000)
GOLF						
Rose City Tee & Greens	100,000	100,000	(5,000)	6,000	(7,000)	(6,000)
West Delta Dike Improvements	500,000	500,000	0	0	0	0
Progress Downs Remodel	1,000,000	400,000	0	20,000	0	20,000
Rose City Maintenance Facility Improv.	50,000	50,000	0	0	0	0
Eastmoreland Clubhouse (encumb.)	1,588	1,588	0	0	0	0
Heron Lakes 4th Nine Design (encumb.)	27,751	27,751	0	0	0	0
Heron Lakes 4th Nine Construc. (encumb.)	1,583,999	1,583,999	0	0	0	0
Heron Lakes Clubhouse Temp. Exp. (encumb.)	5,930	5,930	0	0	0	0
<i>Total Golf</i>	1,600,000	2,669,288	(5,000)	26,000	(7,000)	14,000
NEW DEVELOPMENT						
Piccolo Park (encumb.)	10,326	10,326	0	50	0	50
Oaks Wildlife Preserve (encumb.)	27,395	27,395	0	0	0	0
40-Mile Loop (encumb.)	10,248	10,248	0	0	0	0
Powell Butte, Phase I & II (encumb.)	11,532	11,532	0	0	0	0
Knott Park Exercise Path (encumb.)	7,000	7,000	0	50	0	50
Washington Park Signs (encumb.)	12,000	12,000	0	100	0	100
Waterfront Park Play Area (encumb.)	1,992	1,992	0	500	0	500
Brentwood Park Sand Ct. (encumb.)	5,125	5,125	0	0	0	0
Clatsop Park Dev. (encumb.)	54,945	54,945	0	5,000	0	5,000
<i>Total New Development</i>	140,583	140,583	0	5,700	0	5,700
REDEVELOPMENT						
Asbestos removal (GF)	509,750	121,750	0	0	0	0
Peninsula Rose Garden (GF)(encumb. incl.)	147,185	47,185	0	0	0	0
Play Equipment Replacement (GF)	125,000	25,000	0	0	(1,500)	(1,500)
Pittock Terrace (GF)	40,000	40,000	0	0	0	0
Mt Tabor Conc. Stairs (GF)	40,000	40,000	0	0	0	0
Computerize Permit Ctr. (Master Lease-GF)	79,916	41,148	0	0	0	0
Multnomah HVAC (GF)	130,000	130,000	0	0	(1,800)	(1,800)
Hoyt Arboretum Sewer Line (GF)	15,000	15,000	0	0	(500)	(500)
Irrigation System Renovation (GF)	1,250,000	250,000	0	0	(13,000)	(13,000)
Holladay Park (encumb.)	46,250	46,250	0	0	0	0
Park Lighting (encumb.)	962,838	962,838	0	0	0	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Cultural and Recreational

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Restroom Rehab. (encumb.)	55,072	55,072	0	0	0	0
Rehododendron Garden Bridge (encumb.)	66,210	66,210	0	0	0	0
Wilson Pool Deck (encumb.)	80,000	80,000	0	0	0	0
Buckman Field Irrig. (encumb.)	30,840	30,840	0	0	0	0
<i>Total Redevelopment</i>	3,578,041	1,951,273	0	0	(16,800)	(16,800)
3 YEAR LEVY						
Brentwood Park	94,798	94,798	0	5,000	0	5,000
Kenton Park	295,798	295,798	0	0	0	0
Lair Hill Park	127,000	127,000	0	0	0	0
Peninsula Community Center	141,983	141,983	0	400	0	400
Montavilla Community Center	236,639	236,639	0	4,500	0	4,500
Hillside Center	35,493	35,493	0	0	0	0
Gabriel Park	118,911	118,911	0	3,900	0	3,900
Alberta Park	153,933	153,933	0	0	(7,000)	(7,000)
Bloomington Park	183,345	183,345	0	0	(1,500)	(1,500)
Washington Park Irrigation	235,000	235,000	0	0	(12,300)	(12,300)
Columbia Pool Improv. (encumb.)	18,000	18,000	0	0	0	0
Grant Park Tennis Ltg. (encumb.)	85,428	85,428	0	0	0	0
Laurelhurst Lake (encumb.)	7,800	7,800	0	0	0	0
Leach Botanical Park Gate (encumb.)	6,995	6,995	0	0	0	0
Building Security Sys. (encumb.)	5,220	5,220	0	300	0	300
Argay Park Redevelop. (encumb.)	120,000	120,000	0	0	0	0
Community Music Ctr. (encumb.)	42,000	42,000	0	0	0	0
Irving Park Redev. (encumb.)	6,365	6,365	0	0	0	0
King School Park (encumb.)	50,000	50,000	0	0	0	0
Montavilla Community Ctr. (encumb.)	22,875	22,875	0	0	0	0
Scavone Stadium Replac. (encumb.)	10,722	10,722	0	0	0	0
Sellwood Community Ctr. (encumb.)	53,079	53,079	0	0	0	0
Portland Tennis Ctr. (encumb.)	76,722	76,722	0	0	0	0
St. Johns Community Ctr. (encumb.)	63,415	63,415	0	0	0	0
Columbia Annex Irrigation (encumb.)	80,000	80,000	0	0	0	0
<i>Total 3 Year Levy</i>	2,271,621	2,271,621	0	14,100	(20,800)	(6,700)
TOTAL	7,819,006	7,261,506	(9,000)	45,800	(76,600)	(39,800)

(GF) = General Fund

*(Carry over from FY 1990-91 included in above costs.)

PROJECT DETAIL

Project: *PIR MASTER PLAN (PHASE II)*

System: *Cultural and Recreational*
Program: *Portland International Raceway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Prepare conceptual design work and preliminary cost estimates for the master plan.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Fees	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	50,000	50,000	0	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *EAST END PAVING*

System: *Cultural and Recreational*
Program: *Portland International Raceway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Repave east end of raceway track to match west of track.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Fees	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	40,000	0	0	0	0	40,000
Total Annual Costs	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NOISE ABATEMENT**

System: *Cultural and Recreational*
 Program: *Portland International Raceway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Investigate options for reducing the impact of sound generated at PIR on the surrounding area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
PIR Operating (enc.)	\$64,692	\$115,378	\$0	\$0	\$0	\$0	\$180,070
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$64,692	\$115,378	\$0	\$0	\$0	\$0	\$180,070

Costs/Schedule:

Plan/Prel Engrg	\$64,692	\$115,378	\$0	\$0	\$0	\$0	\$180,070
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$64,692	\$115,378	\$0	\$0	\$0	\$0	\$180,070

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PIR ENTRANCE FENCING**

System: *Cultural and Recreational*
 Program: *Portland International Raceway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

To make fencing modifications to PIR entrance in response to ODOT Freeway changes.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
PIR Operating (enc.)	\$6,497	\$23,503	\$0	\$0	\$0	\$0	\$30,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$6,497	\$23,503	\$0	\$0	\$0	\$0	\$30,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	6,497	23,503	0	0	0	0	30,000
Total Annual Costs	\$6,497	\$23,503	\$0	\$0	\$0	\$0	\$30,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ROSE CITY TEES & GREENS*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Rose City Golf Course replacement of tees and greens.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Bonds	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	5,000	0	0	0	0	5,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	95,000	0	0	0	0	95,000
Total Annual Costs	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *West Delta Dike Improvements, Planning*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project involves a dike assessment study for Heron Lakes Golf Course.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Bonds	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0						

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PROGRESS DOWNS GOLF COURSE REMODELING*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Remodel Progress Downs and construct a short course addition

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Bonds	\$0	\$400,000	\$800,000	\$0	\$0	\$0	\$1,000,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$400,000	\$800,000	\$0	\$0	\$0	\$1,000,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	100,000	0	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	300,000	600,000	0	0	0	900,000
Total Annual Costs	\$0	\$400,000	\$600,000	\$0	\$0	\$0	\$1,000,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$20,000	\$0	\$0	\$0	\$20,000
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Project: *ROSE CITY MAINTENANCE FACILITY IMPROVEMENTS*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Maintenance facility improvements at Rose City Golf Course.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Fees	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Total Annual Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *EASTMORELAND CLUBHOUSE*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Replace and expand Eastmoreland Golf Course Clubhouse.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Golf (enc.)	\$0	\$1,588	\$0	\$0	\$0	\$0	\$1,588
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,588	\$0	\$0	\$0	\$0	\$1,588

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,588	0	0	0	0	1,588
Total Annual Costs	\$0	\$1,588	\$0	\$0	\$0	\$0	\$1,588

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *HERON LAKES 4TH NINE DESIGN*

System: *Cultural and Recreational*
Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Design 4th Nine at Heron Lakes Golf Course.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Golf (enc.)	\$0	\$27,751	\$0	\$0	\$0	\$0	\$27,751
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$27,751	\$0	\$0	\$0	\$0	\$27,751

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$27,751	\$0	\$0	\$0	\$0	\$27,751
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$27,751	\$0	\$0	\$0	\$0	\$27,751

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **HERON LAKES CLUBHOUSE TEMPORARY EXPANSION**

System: *Cultural and Recreational*
 Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Expand existing temporary clubhouse at Heron Lakes Golf Course.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Golf (enc.)	\$0	\$5,930	\$0	\$0	\$0	\$0	\$5,930
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$5,930	\$0	\$0	\$0	\$0	\$5,930

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	5,930	0	0	0	0	5,930
Total Annual Costs	\$0	\$5,930	\$0	\$0	\$0	\$0	\$5,930

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **HERON LAKES 4TH NINE CONSTRUCTION**

System: *Cultural and Recreational*
 Program: *Golf*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Construct Holes 28-36 at Heron Lakes Golf Course.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Golf (enc.)	\$0	\$1,583,999	\$0	\$0	\$0	\$0	\$1,583,999
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,583,999	\$0	\$0	\$0	\$0	\$1,583,999

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,583,999	0	0	0	0	1,583,999
Total Annual Costs	\$0	\$1,583,999	\$0	\$0	\$0	\$0	\$1,583,999

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PICCOLO PARK*

System: *Cultural and Recreational*
 Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves the development of a new mini-park at S. E. 27th & Clinton Streets

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
HCD (encumbrance)	\$200,550	\$10,326	\$0	\$0	\$0	\$0	\$210,876
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$200,550	\$10,326	\$0	\$0	\$0	\$0	\$210,876

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	200,550	10,326	0	0	0	0	210,876
Total Annual Costs	\$200,550	\$10,326	\$0	\$0	\$0	\$0	\$210,876

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000

Project: *OAKS WILDLIFE PRESERVE*

System: *Cultural and Recreational*
 Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Install a water control structure to regulate the level of water at Oaks Wildlife Refuge.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Grant (encumbrance)	\$0	\$27,395	\$0	\$0	\$0	\$0	\$27,395
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$27,395	\$0	\$0	\$0	\$0	\$27,395

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	27,395	0	0	0	0	27,395
Total Annual Costs	\$0	\$27,395	\$0	\$0	\$0	\$0	\$27,395

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$50	\$50	\$50	\$50	\$50	\$250

PROJECT DETAIL

Project: 40-MILE LOOP

System: Cultural and Recreational
Program: Parks New Development

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X
X

Project Description:

Planning and development of portions of the 40-Mile Loop Trail.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$65,000	\$10,248	\$0	\$0	\$0	\$0	\$75,248
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$65,000	\$10,248	\$0	\$0	\$0	\$0	\$75,248

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$65,000	\$10,248	\$0	\$0	\$0	\$0	\$75,248
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$65,000	\$10,248	\$0	\$0	\$0	\$0	\$75,248

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: POWELL BUTTE, PHASE I & II

System: Cultural and Recreational
Program: Parks New Development

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

Development of Powell Butte as a nature park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Grants (encumbr.)	405,000	11,532	0	0	0	0	416,532
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$480,000	\$11,532	\$0	\$0	\$0	\$0	\$491,532

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	450,000	11,532	0	0	0	0	461,532
Total Annual Costs	\$480,000	\$11,532	\$0	\$0	\$0	\$0	\$491,532

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *KNOTT PARK EXERCISE PATH*

System: *Cultural and Recreational*
Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Develop a soft-surface exercise path at Knott Park using matching funds from the Parkrose Heights Neighborhood Association and the Portland Parks Trust Fund

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Other (encumbr.)	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	7,000	0	0	0	0	7,000
Total Annual Costs	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$50	\$50	\$50	\$50	\$50	\$250

Project: *WATERFRONT PARK PLAY AREA*

System: *Cultural and Recreational*
Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Development of a play area in Waterfront Park near Ankeny Plaza.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
PDC (encumbr.)	\$64,000	\$1,992	\$0	\$0	\$0	\$0	\$65,992
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$64,000	\$1,992	\$0	\$0	\$0	\$0	\$65,992

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0						

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$500	\$0	\$0	\$0	\$0	\$500

PROJECT DETAIL

Project: **WASHINGTON PARK SIGNS**

System: *Cultural and Recreational*
 Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides new informational and directional signs at Washington Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$15,000	\$12,000	\$0	\$0	\$0	\$0	\$27,000
Other (encumbr.)	2,000	0	0	0	0	0	2,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$17,000	\$12,000	\$0	\$0	\$0	\$0	\$29,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	17,000	12,000	0	0	0	0	29,000
Total Annual Costs	\$17,000	\$12,000	\$0	\$0	\$0	\$0	\$29,000

Estimated Additional Operating/Maintenance Costs:

\$100	\$100	\$100	\$100	\$100	\$500
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Project: **BRENTWOOD PARK SAND VOLLEYBALL COURT**

System: *Cultural and Recreational*
 Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Installation of two sand volleyball courts.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Parks Levy (enc.)	\$0	\$5,125	\$0	\$0	\$0	\$0	\$5,125
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$5,125	\$0	\$0	\$0	\$0	\$5,125

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	5,125	0	0	0	0	5,125
Total Annual Costs	\$0	\$5,125	\$0	\$0	\$0	\$0	\$5,125

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CLATSOP (HARNEY) PARK DEVELOPMENT*

System: *Cultural and Recreational*
 Program: *Parks New Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Development of a new park at the Clatsop (Harney) site.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbr.)	\$59,180	\$54,945	\$0	\$0	\$0	\$0	\$114,105
Grant (encumbr.)	50,000	0	0	0	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$109,180	\$54,945	\$0	\$0	\$0	\$0	\$164,105

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	109,180	54,945	0	0	0	0	164,105
Total Annual Costs	\$109,180	\$54,945	\$0	\$0	\$0	\$0	\$164,105

Estimated Additional Operating/Maintenance Costs:

\$5,000	\$0	\$0	\$0	\$0	\$5,000
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PROJECT DETAIL

Project: **BRENTWOOD PARK**

System: *Cultural and Recreational*
 Program: *3 Year Levy*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Redevelopment of partially developed Brentwood Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$94,798	\$0	\$0	\$0	\$0	\$94,798
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$94,798	\$0	\$0	\$0	\$0	\$94,798

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	94,798	0	0	0	0	94,798
Total Annual Costs	\$0	\$94,798	\$0	\$0	\$0	\$0	\$94,798

Estimated Additional Operating/Maintenance Costs:

	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
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Project: **KENTON PARK**

System: *Cultural and Recreational*
 Program: *3-Year Levy*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project involves the redevelopment of Kenton Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$295,798	\$0	\$0	\$0	\$0	\$295,798
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$295,798	\$0	\$0	\$0	\$0	\$295,798

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Design/Engrg	0	20,000	0	0	0	0	20,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	265,798	0	0	0	0	265,798
Total Annual Costs	\$0	\$295,798	\$0	\$0	\$0	\$0	\$295,798

Estimated Additional Operating/Maintenance Costs:

	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000
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PROJECT DETAIL

Project: *PENINSULA COMMUNITY CENTER*

System: *Cultural and Recreational*
Program: *3-Year Levy*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X	
X	

Project Description:

Renovate lower level to provide more classrooms.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$141,983	\$0	\$0	\$0	\$0	\$141,983
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$141,983	\$0	\$0	\$0	\$0	\$141,983

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	15,000	0	0	0	0	15,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	141,983	0	0	0	0	141,983
Total Annual Costs	\$0	\$156,983	\$0	\$0	\$0	\$0	\$156,983

Estimated Additional Operating/Maintenance Costs:

	\$400	\$400	\$400	\$400	\$400	\$2,000
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Project: *MONTAVILLA COMMUNITY CENTER*

System: *Cultural and Recreational*
Program: *3-Year Levy*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

	X
X	
X	

Project Description:

Provide more classrooms and renovate mechanical system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$292,489	\$0	\$0	\$0	\$0	\$292,489
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$292,489	\$0	\$0	\$0	\$0	\$292,489

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	292,489	0	0	0	0	292,489
Total Annual Costs	\$0	\$292,489	\$0	\$0	\$0	\$0	\$292,489

Estimated Additional Operating/Maintenance Costs:

	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500
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PROJECT DETAIL

Project: **GABRIEL PARK**

System: *Cultural and Recreational*
 Program: *3-Year Levy*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Construct all-weather trail and renovate two soccer fields.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$118,911	\$0	\$0	\$0	\$0	\$118,911
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$118,911	\$0	\$0	\$0	\$0	\$118,911

Costs/Schedule:

Plan/Prel Engrg	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Design/Engrg	0	10,911	0	0	0	0	10,911
Site Acquisition	0	0	0	0	0	0	0
Construction	0	105,000	0	0	0	0	105,000
Total Annual Costs	\$0	\$118,911	\$0	\$0	\$0	\$0	\$118,911

Estimated Additional Operating/Maintenance Costs:

\$3,900	\$3,900	\$3,900	\$3,900	\$3,900	\$19,500
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Project: **HILLSIDE CENTER**

System: *Cultural and Recreational*
 Program: *3-Year Levy*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves making improvements to the community center.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
HCD Carryover	\$0	\$35,593	\$0	\$0	\$0	\$0	\$35,593
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$35,593	\$0	\$0	\$0	\$0	\$35,593

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	5,593	0	0	0	0	5,593
Site Acquisition	0	0	0	0	0	0	0
Construction	0	30,000	0	0	0	0	30,000
Total Annual Costs	\$0	\$35,593	\$0	\$0	\$0	\$0	\$35,593

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: ALBERTA PARK

System: Cultural and Recreational
Program: 3-Year Levy

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

Renovate tennis courts, irrigation system and redevelop park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$153,933	\$0	\$0	\$0	\$0	\$153,933
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$153,933	\$0	\$0	\$0	\$0	\$153,933

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	15,933	0	0	0	0	15,933
Site Acquisition	0	0	0	0	0	0	0
Construction	0	138,000	0	0	0	0	138,000
Total Annual Costs	\$0	\$153,933	\$0	\$0	\$0	\$0	\$153,933

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: BLOOMINGTON PARK

System: Cultural and Recreational
Program: 3-Year Levy

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

Renovate park including play equipment and soccer field./m

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$89,330	\$0	\$0	\$0	\$0	\$89,330
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$89,330	\$0	\$0	\$0	\$0	\$89,330

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	10,000	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	79,330	0	0	0	0	79,330
Total Annual Costs	\$0	\$89,330	\$0	\$0	\$0	\$0	\$89,330

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: WASHINGTON PARK IRRIGATION

System: Cultural and Recreational
Program: 3-Year Levy

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Renovate irrigation system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$235,000	\$0	\$0	\$0	\$0	\$235,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$235,000	\$0	\$0	\$0	\$0	\$235,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	235,000	0	0	0	0	235,000
Total Annual Costs	\$0	\$235,000	\$0	\$0	\$0	\$0	\$235,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: COLUMBIA POOL IMPROVEMENTS

System: Cultural and Recreational
Program: 3-Year Levy (Redevelopment)

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

Improve shower rooms/locker rooms with new flooring, tile, and fixtures.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$35,496	\$18,000	\$0	\$0	\$0	\$0	\$53,496
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$35,496	\$18,000	\$0	\$0	\$0	\$0	\$53,496

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	35,496	18,000	0	0	0	0	53,496
Total Annual Costs	\$35,496	\$18,000	\$0	\$0	\$0	\$0	\$53,496

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: GRANT PARK TENNIS COURT LIGHTING

System: Cultural and Recreational
Program: 3-Year Levy (Redevelopment)

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

Replace tennis court lights at Grant Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbr.)	\$85,428	\$85,428	\$0	\$0	\$0	\$0	\$170,856
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$85,428	\$85,428	\$0	\$0	\$0	\$0	\$170,856

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	85,428	85,428	0	0	0	0	170,856
Total Annual Costs	\$85,428	\$85,428	\$0	\$0	\$0	\$0	\$170,856

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: LAIR HILL PARK

System: Cultural and Recreational
Program: 3-Year Levy

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Renovate park including play equipment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy	\$0	\$16,015	\$0	\$0	\$0	\$0	\$16,015
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$16,015	\$0	\$0	\$0	\$0	\$16,015

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	16,015	0	0	0	0	16,015
Total Annual Costs	\$0	\$16,015	\$0	\$0	\$0	\$0	\$16,015

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **LAURELHURST LAKE**

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Modify water flow to the lake to improve water quality and clarity.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$124,235	\$7,800	\$0	\$0	\$0	\$0	\$132,035
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$124,235	\$7,800	\$0	\$0	\$0	\$0	\$132,035

Costs/Schedule:							
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	14,235	0	0	0	0	0	14,235
Site Acquisition	0	0	0	0	0	0	0
Construction	110,000	7,800	0	0	0	0	117,800
Total Annual Costs	\$124,235	\$7,800	\$0	\$0	\$0	\$0	\$132,035

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **LEACH BOTANICAL GATE**

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace the gate at Leach Botanical Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$23,664	\$6,995	\$0	\$0	\$0	\$0	\$30,659
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Total	\$23,664	\$6,995	\$0	\$0	\$0	\$0	\$30,659

Costs/Schedule:							
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	6,995	6,995	0	0	0	0	13,990
Site Acquisition	0	0	0	0	0	0	0
Construction	16,669	0	0	0	0	0	16,669
Total Annual Costs	\$23,664	\$6,995	\$0	\$0	\$0	\$0	\$30,659

Estimated Additional Operating/Maintenance Costs:

\$36,500	\$36,500	\$36,500	\$36,500	\$36,500	\$182,500
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PROJECT DETAIL

Project: **BUILDING SECURITY SYSTEMS**

System: *Cultural and Recreational*
 Program: 3-Year Levy (Redevelopment)

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Install security/alarm systems at maintenance facilities and recreational buildings.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$53,244	\$5,220	\$0	\$0	\$0	\$0	\$58,464
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$53,244	\$5,220	\$0	\$0	\$0	\$0	\$58,464

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	53,224	5,220	0	0	0	0	58,444
Total Annual Costs	\$53,224	\$5,220	\$0	\$0	\$0	\$0	\$58,444

Estimated Additional Operating/Maintenance Costs:

\$300	\$300	\$300	\$300	\$300	\$1,500
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Project: **ARGAY PARK REDEVELOPMENT**

System: *Cultural and Recreational*
 Program: 3-Year Levy (Redevelopment)

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Redevelop Argay Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$124,235	\$120,000	\$0	\$0	\$0	\$0	\$244,235
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$124,235	\$120,000	\$0	\$0	\$0	\$0	\$244,235

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	124,235	120,000	0	0	0	0	244,235
Total Annual Costs	\$124,235	\$120,000	\$0	\$0	\$0	\$0	\$244,235

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *COMMUNITY MUSIC CENTER*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Re-paint the brick at the Community Music Center.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$42,595	\$42,959	\$0	\$0	\$0	\$0	\$85,554
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$42,595	\$42,959	\$0	\$0	\$0	\$0	\$85,554

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$10,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	37,595	37,595	0	0	0	0	75,190
Total Annual Costs	\$42,595	\$42,595	\$0	\$0	\$0	\$0	\$85,190

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *IRVING PARK REDEVELOPMENT*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Improve and replace old furniture and play equipment in Irving Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$52,795	\$6,365	\$0	\$0	\$0	\$0	\$59,160
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$52,795	\$6,365	\$0	\$0	\$0	\$0	\$59,160

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$52,795	\$6,365	\$0	\$0	\$0	\$0	\$59,160
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$52,795	\$6,365	\$0	\$0	\$0	\$0	\$59,160

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **KING SCHOOL PARK**

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Renovate park, including play equipment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$9,180	\$50,000	\$0	\$0	\$0	\$0	\$59,180
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$9,180	\$50,000	\$0	\$0	\$0	\$0	\$59,180

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	9,180	50,000	0	0	0	0	59,180
Total Annual Costs	\$9,180	\$50,000	\$0	\$0	\$0	\$0	\$59,180

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MONTAVILLA COMMUNITY CENTER REHABILITATION**

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Renovate the center's mechanical system and improve interior space.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$2,125	\$22,875	\$0	\$0	\$0	\$0	\$25,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,125	\$22,875	\$0	\$0	\$0	\$0	\$25,000

Costs/Schedule:

Plan/Prel Engrg	2,125	22,875	\$0	\$0	\$0	\$0	\$25,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$2,125	\$22,875	\$0	\$0	\$0	\$0	\$25,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SKAVONE STADIUM REPLACEMENT*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace the dilapidated stadium in Westmoreland Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$6,778	\$10,722	\$0	\$0	\$0	\$0	\$17,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$6,778	\$10,722	\$0	\$0	\$0	\$0	\$17,500

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	6,778	10,722	0	0	0	0	17,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$6,778	\$10,722	\$0	\$0	\$0	\$0	\$17,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SELLWOOD COMMUNITY CENTER IMPROVEMENTS*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Install new wiring and linoleum.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$5,669	\$53,079	\$0	\$0	\$0	\$0	\$58,748
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$5,669	\$53,079	\$0	\$0	\$0	\$0	\$58,748

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	5,669	53,079	0	0	0	0	58,748
Total Annual Costs	\$5,669	\$53,079	\$0	\$0	\$0	\$0	\$58,748

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PORTLAND TENNIS CENTER*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Install new court lighting.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$11,973	\$76,766	\$0	\$0	\$0	\$0	\$88,739
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$11,973	\$76,766	\$0	\$0	\$0	\$0	\$88,739

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	11,973	76,766	0	0	0	0	88,739
Total Annual Costs	\$11,973	\$76,766	\$0	\$0	\$0	\$0	\$88,739

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *ST. JOHNS COMMUNITY CENTER IMPROVEMENTS*

System: *Cultural and Recreational*
Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Replacing gymnasium floor.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$0	\$63,415	\$0	\$0	\$0	\$0	\$63,415
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$63,415	\$0	\$0	\$0	\$0	\$63,415

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	63,415	0	0	0	0	63,415
Total Annual Costs	\$0	\$63,415	\$0	\$0	\$0	\$0	\$63,415

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *COLUMBIA PARK ANNEX IRRIGATION*

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Install a new, automatic irrigation system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$0	\$80,000	\$0	\$0	\$0	\$0	\$80,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$80,000	\$0	\$0	\$0	\$0	\$80,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	80,000	0	0	0	0	80,000
Total Annual Costs	\$0	\$80,000	\$0	\$0	\$0	\$0	\$80,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ASBESTOS REMOVAL*

System: *Cultural and Recreational*
Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Continue to remove asbestos from the Bureau's facility as per the recommendations made by Hall-Kimbrell Environmental Services, Inc.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$97,000	\$97,000	\$97,000	\$97,000	\$97,000	\$485,000
G.F. Encumbrance	147,000	24,750	0	0	0	0	171,750
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$147,000	\$121,750	\$97,000	\$97,000	\$97,000	\$97,000	\$856,750

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	147,000	97,000	97,000	97,000	97,000	97,000	632,000
Total Annual Costs	\$147,000	\$97,000	\$97,000	\$97,000	\$97,000	\$97,000	\$832,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *PENINSULA ROSE GARDEN*

System: *Cultural and Recreational*
Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Replace failing retaining wall systems throughout the park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
G. F. Encumbrance	75,000	22,185	0	0	0	0	97,185
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$75,000	\$47,185	\$25,000	\$25,000	\$25,000	\$25,000	\$222,185

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	75,000	47,185	25,000	25,000	25,000	25,000	222,185
Total Annual Costs	\$75,000	\$47,185	\$25,000	\$25,000	\$25,000	\$25,000	\$222,185

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **WOOD PLAY EQUIPMENT REPLACEMENT**

System: *Cultural and Recreational*
 Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace wooden play equipment that is no longer structurally sound.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$175,000	\$25,000	\$0	\$0	\$0	\$0	\$200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$175,000	\$25,000	\$0	\$0	\$0	\$0	\$200,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	175,000	25,000	0	0	0	0	200,000
Total Annual Costs	\$175,000	\$25,000	\$0	\$0	\$0	\$0	\$200,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MULTNOMAH HVAC**

System: *Cultural and Recreational*
 Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace worn out boiler with a modern energy efficient heat system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	130,000	0	0	0	0	130,000
Total Annual Costs	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PITTOCK MANSION TERRACES**

System: *Cultural and Recreational*
 Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Repair the second floor terraces with a water proof membrane and install new tile.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	40,000	0	0	0	0	40,000
Total Annual Costs	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project: **MT. TABOR STAIRS**

System: *Cultural and Recreational*
 Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Replace the East concrete stairway from 69th street to the top of Mt. Tabor Park.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	40,000	0	0	0	0	40,000
Total Annual Costs	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

PROJECT DETAIL

Project: **COMPUTERIZATION OF PERMIT CENTER**

System: *Parks*
 Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Automation of the Bureau's permit process whereby permits for park events are issued to the public for a fee.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$43,000	\$32,460	\$31,360	\$0	\$0	\$0	\$106,820
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$43,000	\$32,460	\$31,360	\$0	\$0	\$0	\$106,820

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	43,000	32,460	31,360	0	0	0	106,820
Total Annual Costs	\$43,000	\$32,460	\$31,360	\$0	\$0	\$0	\$106,820

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **HOLLADAY PARK**

System: *Cultural and Recreational*
 Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$105,000	\$46,250	\$0	\$0	\$0	\$0	\$151,250
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$105,000	\$46,250	\$0	\$0	\$0	\$0	\$151,250

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	46,250	46,250	0	0	0	0	92,500
Site Acquisition	0	0	0	0	0	0	0
Construction	58,750	0	0	0	0	0	58,750
Total Annual Costs	\$105,000	\$46,250	\$0	\$0	\$0	\$0	\$151,250

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *HOYT ARBORETUM SEWER LINE*

System: *Cultural and Recreational*
Program: *Parks Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Install sewer line to replace existing septic system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	15,000	0	0	0	0	15,000
Total Annual Costs	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *IRRIGATION SYSTEM RENOVATION*

System: *Cultural and Recreational*
Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace existing manual irrigation systems with automatic systems. Five parks are to be completed in 91-92.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Annual Costs	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PARK LIGHTING IAA**

System: *Cultural and Recreational*
 Program: *Redevelopment*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Interagency with the Office of Transportation for signals and lighting in support of the Park Bureau's road and pathway lighting program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Lighting Levy (enc.)	\$30,000	\$30,309	\$0	\$0	\$0	\$0	\$60,309
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$30,000	\$30,309	\$0	\$0	\$0	\$0	\$60,309

Costs/Schedule:

Plan/Prel Engrg	\$30,000	\$30,009	\$0	\$0	\$0	\$0	\$60,009
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$30,000	\$30,009	\$0	\$0	\$0	\$0	\$60,009

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **REST ROOM REHABILITATION**

System: *Cultural and Recreational*
 Program: *Redevelopment*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Redevelop deteriorated rest rooms to improve their appearance and efficiency of maintenance.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$135,000	\$55,072	\$0	\$0	\$0	\$0	\$190,072
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$135,000	\$55,072	\$0	\$0	\$0	\$0	\$190,072

Costs/Schedule:

Plan/Prel Engrg	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	135,000	52,072	0	0	0	0	187,072
Total Annual Costs	\$135,000	\$55,072	\$0	\$0	\$0	\$0	\$190,072

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *RHODODENDRON GARDEN HIGH BRIDGE*

System: *Cultural and Recreational*
Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace the old high bridge at the Rhododendron Garden.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$75,000	\$86,210	\$0	\$0	\$0	\$0	\$141,210
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$75,000	\$86,210	\$0	\$0	\$0	\$0	\$141,210

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	75,000	86,210	0	0	0	0	141,210
Total Annual Costs	\$75,000	\$86,210	\$0	\$0	\$0	\$0	\$141,210

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WILSON POOL DECK*

System: *Cultural and Recreational*
Program: *Redevelopment*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Replace the pool deck at Wilson Pool

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
General Fund (enc.)	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$160,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$160,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	80,000	80,000	0	0	0	0	160,000
Total Annual Costs	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$160,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **BUCKMAN FIELD IRRIGATION**

System: *Cultural and Recreational*
 Program: *3-Year Levy (Redevelopment)*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace the irrigation system at Buckman Field.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Levy (encumbrance)	\$87,633	\$30,840	\$0	\$0	\$0	\$0	\$118,473
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$87,633	\$30,840	\$0	\$0	\$0	\$0	\$118,473

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	87,633	30,840	0	0	0	0	118,473
Total Annual Costs	\$87,633	\$30,840	\$0	\$0	\$0	\$0	\$118,473

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year*

Capital System: Cultural and Recreational

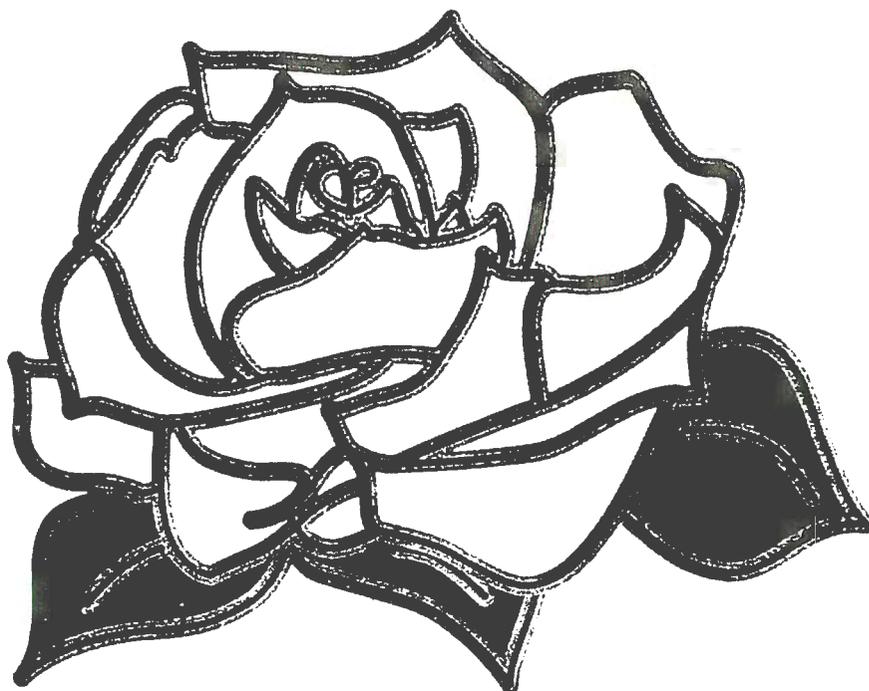
Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
PORTLAND INTERNATIONAL RACEWAY							
Master Plan (Phase II)	0	0	0	0	0	0	0
East End Paving	0	0	0	0	0	0	0
Noise Abatement (encumbrance carryover)	0	0	0	0	0	0	0
PIR Entrance Fencing (encumb.)	0	0	0	0	0	0	0
<i>Total PIR</i>	0	0	0	0	0	0	0
GOLF							
Rose City Tees & Greens, Phase II	0	0	0	0	0	0	0
West Delta Dike Improvement, Planning	0	0	150,000	0	0	0	150,000
Progress Downs Remodel Existing Course	0	0	0	0	0	0	0
Rose City Maintenance Facility Improvements	0	0	0	0	0	0	0
Eastmoreland Clubhouse (encumb. carryover)	0	0	0	0	0	0	0
Heron Lakes 4th Nine Design (encumb.)	0	0	0	0	0	0	0
Heron Lakes 4th Nine Construction (encumb.)	0	0	0	0	0	0	0
Heron Lakes Clubhouse Temp. Exp. (encumb.)	0	0	0	0	0	0	0
<i>Total Golf</i>	0	0	150,000	0	0	0	150,000
NEW DEVELOPMENT							
Piccolo Park (encumbrance carryover)	0	0	0	0	0	0	0
Oaks Wildlife Preserve (encumb. carryover)	0	0	0	0	0	0	0
40-Mile Loop (encumbrance carryover)	0	0	0	0	0	0	0
Powell Butte, Phase I & II (encumb.)	0	0	0	0	0	0	0
Knott Park Exercise Path (encumb.)	0	0	0	0	0	0	0
Washington Park Signs (encumb.)	0	0	0	0	0	0	0
Waterfront Park Play Area (encumb.)	0	0	0	0	0	0	0
Brentwood Park Sand Volleyball Ct. (encumb.)	0	0	0	0	0	0	0
Clatsop (Harney) Park Dev. (encumb.)	0	0	0	0	0	0	0
<i>Total New Development</i>	0	0	0	0	0	0	0
REDEVELOPMENT							
Asbestos Removal (encumb. included)	0	0	97,000	97,000	97,000	97,000	388,000
Peninsula Rose Garden (encumb. included)	0	0	25,000	25,000	25,000	25,000	100,000
Play Equipment Replacement	0	0	25,000	25,000	25,000	25,000	100,000
Pittock Terrace	0	0	0	0	0	0	0
Mt Tabor Concrete Stairs	0	0	0	0	0	0	0
Computerization--Permit Center (Master Lease)	0	0	38,768				38,768
Irrigation System Renovation	0	0	250,000	250,000	250,000	250,000	1,000,000
Multnomah HVAC	0	170,000	0	0	0	0	170,000
Hoyt Arboretum	0	0	0	0	0	0	0
Holladay Park (encumbrance carryover)	0	0	0	0	0	0	0
Park Lighting (encumbrance carryover)	0	0	0	0	0	0	0
Restroom Rehabilitation (encumb.)	0	0	0	0	0	0	0

CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year*

Capital System: Cultural and Recreational

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Rhododendron Garden High Bridge (encumb.)	0	0	0	0	0	0	0
Wilson Pool Deck (encumb.)	0	0	0	0	0	0	0
Buckman Field Irrigation (encumb.)	0	0	0	0	0	0	0
40-Mile Loop	0	30,000	0	0	0	0	
Community Gardens	0	50,000	0	0	0	0	
Total Redevelopment	0	250,000	435,768	397,000	397,000	397,000	1,796,768
3-YEAR LEVY							
Brentwood Park	0	0	0	0	0	0	0
Kenton Park	0	0	0	0	0	0	0
Lair Hill Park	0	0	0	0	0	0	0
Alberta Park	0	0	0	0	0	0	0
Bloomington Park	0	0	0	0	0	0	0
Gabriel Park	0	0	0	0	0	0	0
Hillside Center	0	0	0	0	0	0	0
Peninsula Community Center	0	0	0	0	0	0	0
Montavilla Community Center	0	0	0	0	0	0	0
Washington Park Irrigation	0	0	0	0	0	0	0
Columbia Pool Improvements (encumb.)	0	0	0	0	0	0	0
Grant Park Tennis Court Lighting (encumb.)	0	0	0	0	0	0	0
Laurelhurst Lake (encumb.)	0	0	0	0	0	0	0
Leach Botanical Park Gate	0	0	0	0	0	0	0
Building Security Systems (encumb.)	0	0	0	0	0	0	0
Argay Park Redevelopment (encumb.)	0	0	0	0	0	0	0
Community Music Center (encumb.)	0	0	0	0	0	0	0
Irving Park Redevelopment (encumb.)	0	0	0	0	0	0	0
King School Park (encumb. carryover)	0	0	0	0	0	0	0
Montavilla community Center Rehab. (encumb.)	0	0	0	0	0	0	0
Sckavone Stadium Replacement (encumb.)	0	0	0	0	0	0	0
Sellwood Community Ctr. Improv. (encumb.)	0	0	0	0	0	0	0
Portland Tennis Center (encumb.)	0	0	0	0	0	0	0
St. John's Community Center Improv. (encumb.)	0	0	0	0	0	0	0
Columbia Park Annex Irrigation (encumb.)	0	0	0	0	0	0	0
Mt. Hood Park	0	88,739	0	0	0	0	0
Wilshire Park	0	17,736	0	0	0	0	0
Woodstock Community Center	0	30,173	0	0	0	0	0
Midland Park	0	17,748	0	0	0	0	0
Pier Park Annex	0	359,454	0	0	0	0	0
Total 3-Year Levy	0	513,850	0	0	0	0	0
Total	0	763,850	585,768	397,000	397,000	397,000	1,946,768

*(Carry over from FY 1990-91 included in the above costs.)



Capital Improvement Program Overview

ECONOMIC DEVELOPMENT SYSTEM

FY 1991-92 Capital Improvement Plan

PORTLAND DEVELOPMENT COMMISSION

The Portland Development Commission submitted a capital improvement request in December totaling \$70,626,000 over the coming five years, of which \$23,075,500 was planned to be budgeted in 1991-92. Since that time, the Commission has scaled back its short-term budget figures in a desire to budget more realistically and create more fiscal accountability in the project managers. The long-term plans are still fairly comparable: \$66,781,700 is now expected to be spent over the coming five years on capital projects in urban redevelopment areas--\$51,431,700 on projects underway during 1991-92 and another \$15,350,000 on projects to be begun or resumed in a later year.

The 1991-92 portion of this long-term capital plan now totals \$17,734,575 in expenditures. As in the past, the bulk of the funding for these projects comes from bonds sold in anticipation of tax increment revenue to be received by a particular urban renewal district. Tax increment revenue, in rough terms, is the additional property tax revenue generated by growth in an urban renewal district since the time the district was created. Using bond proceeds, PDC builds public improvements that stimulate growth in the assessed value of a designated area. This growth brings in more property tax revenue, which in turn is dedicated to repaying the bonds that financed the public improvements. Of PDC's total expenditures of \$17,734,575 in 1991-92, \$14,033,875 comes from this tax increment financing mechanism. The remaining \$3,700,700 comes from the federal or state government.

There is still uncertainty about the long-term future of tax increment financing, but under the legislation recently adopted that implemented Measure 5, tax increment revenue used to pay bonded debt service is not subject to the \$10.00 limit for non-school local government tax rates. The new legislation also allows a local government to

"underlevy" its tax increment collections--that is, to actually collect less than would be possible under the traditional calculation. The 1991-92 PDC budget assumes an underlevy of approximately \$11 million in the Downtown Waterfront and South Park Blocks districts, in order to keep the total tax impact of Portland's urban renewal districts under \$1.00 per \$1,000 of assessed value and prevent competition with the City's General Fund under the \$10.00 Measure 5 limit.

Program Summaries

In preparing its CIP proposal, the PDC staff has subdivided its capital activities into more discrete projects than in past years, so instead of 9 projects--five in the Downtown Waterfront District and one each in the other districts--it now identifies 23 projects for 1991-92, including 14 in the Waterfront District. As in the past, the program divisions correspond to individual urban renewal districts, which are separate in their funding and purposes. Each district has a Council-adopted urban renewal plan that outlines, in broad terms, the public improvements and activities to be carried out within that district.

Downtown Waterfront Program

The largest of PDC's program areas, the Downtown Waterfront program includes \$8,618,875 in planned expenditures for fiscal year 1991-92. Within the district, the significant areas of public investment now are the South Waterfront area, the Union Station area, and the North Park blocks. The South Waterfront activities include street improvements (\$995,875) and the construction of sewer (\$520,000), water and other utilities (\$785,000) to serve development parcels in the area. In the vicinity of Union Station, street improvements are expected to cost \$450,000 in 1991-92, the transit mall extension will be in full swing (\$3,750,000, 80% federal funded), and the Union Station property itself will receive building renovation (\$445,000), rail modifications (\$300,000), a possible rail museum (\$145,000), and the joint development (with Tri-Met--PDC's share would be \$203,000) of a bus terminal for Tri-Met and other commercial development. Also, the North Park Blocks would begin to be renovated and brought up to the standards

of the South Park Blocks for \$430,000 in 1991-92.

Airport Way

The primary projects proposed for 1991-92 in the Airport Way district are the site acquisition for some water quality facilities to be constructed by DEQ (\$350,000) and the assembly of property in the Holman area in order to realign the roads and recombine the parcels in a way that facilitates industrial development (\$4,625,000 in 1991-92). In addition, PDC will be contributing \$135,000 toward the cost of a fire station that will be serving the Airport Way area, including the expected location of a hazardous materials response unit that will increase the safety of industrial sites in the district.

Convention Center

The Convention Center Area district is PDC's newest district and is just building enough tax increment revenue capacity to begin projects. The only projects proposed for 1991-92 funding are \$425,000 for design engineering for street improvements on 15th and 16th Avenues, and \$1,770,000 to begin land acquisition for the Convention Center headquarters hotel.

Central Eastside

In the Central Eastside district during 1991-92, PDC proposes to spend \$700,700 (using State lottery money, part of which would be repayable from tax increment revenue) to extend Water Avenue to the new OMSI site, \$1,000,000 for street improvements and redevelopment land acquisition, and \$100,000 to begin the development of the Eastbank Esplanade along the river.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year**

Capital System: Economic Development

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Portland Development Commission							
DOWNTOWN WATERFRONT							
South Waterfront Street Improvements	500,000	995,875	604,125	0	0	0	2,100,000
South Waterfront Steamplant Demolition	1,400,000	200,000	0	0	0	0	1,600,000
South Waterfront Sewers	321,000	520,000	480,000	0	0	0	1,321,000
South Waterfront Water & Other Utilities	462,000	785,000	775,000	0	0	0	2,022,000
South Waterfront Parcel 3 Planning/Design	0	280,000	150,000	0	0	0	430,000
Transit Mall Extension	450,000	3,750,000	8,100,000	200,000	0	0	12,500,000
Union Station General Planning	15,000	95,000	100,000	50,000	50,000	50,000	360,000
Union Station Street Improvements	1,450,000	450,000	820,000	330,000	20,000	0	3,070,000
Union Station Public Site Improvements	75,000	20,000	700,000	825,000	230,000	200,000	1,850,000
Union Station Rail Modifications	700,000	300,000	480,000	0	0	0	1,480,000
Union Station Public Attractions	30,000	145,000	100,000	0	0	0	275,000
Union Station Redevelopment	0	445,000	450,000	300,000	100,000	50,000	1,345,000
North Terminal	15,000	203,000	127,000	0	0	0	345,000
North Park Blocks Renovation	140,000	430,000	2,250,000	0	0	0	2,820,000
<i>Subtotal Downtown Waterfront</i>	5,558,000	8,618,875	15,136,125	1,505,000	400,000	300,000	31,518,000
AIRPORT WAY							
Airport Way Landscaping/Signage	810,000	10,000	1,210,000	0	0	0	1,830,000
Holman Area Acquisition/Site Preparation	4,295,000	4,825,000	2,410,000	1,315,000	780,000	0	13,425,000
Airport Way Drainage Improvements	0	350,000	0	0	0	0	350,000
Airport Way Fire Station	0	135,000	0	0	0	0	135,000
<i>Subtotal Airport Way</i>	4,905,000	5,120,000	3,620,000	1,315,000	780,000	0	15,740,000
CONVENTION CENTER							
Convention Center Street Improvements	0	425,000	0	0	0	4,726,000	5,151,000
Convention Center Headquarters Hotel	0	1,770,000	0	0	0	0	1,770,000
<i>Subtotal Convention Center</i>	0	2,195,000	0	0	0	4,726,000	6,921,000
CENTRAL EASTSIDE							
Central Eastside General	1,500,000	1,000,000	0	1,715,000	0	0	4,215,000
Water Avenue Extension Phase I	0	700,700	0	0	0	0	700,700
Eastbank Park/Esplenade	0	100,000	1,200,000	1,500,000	1,500,000	0	4,300,000
<i>Subtotal Central Eastside</i>	1,500,000	1,800,700	1,200,000	3,215,000	1,500,000	0	9,215,700
TOTAL	11,963,000	17,734,575	19,956,125	6,035,000	2,680,000	5,026,000	63,394,700

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources**

Capital System: Economic Development

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Tax Increment	Total Budget	Non-Budget
Portland Development Commission							
DOWNTOWN WATERFRONT							
South Waterfront Street Improvements	0	0	0	0	995,875	995,875	0
South Waterfront Steamplant Demolition	0	0	0	0	200,000	200,000	0
South Waterfront Sewers	0	0	0	0	520,000	520,000	0
South Waterfront Water and Other Utilities	0	0	0	0	785,000	785,000	0
South Waterfront Parcel 3 Planning/Design	0	0	0	0	280,000	280,000	0
Transit Mall Extension	0	0	0	3,000,000	750,000	3,750,000	0
Union Station General Planning	0	0	0	0	95,000	95,000	0
Union Station Street Improvements	0	0	0	0	450,000	450,000	0
Union Station Public Site Improvements	0	0	0	0	20,000	20,000	0
Union Station Rail Modifications	0	0	0	0	300,000	300,000	0
Union Station Public Attractions	0	0	0	0	145,000	145,000	0
Union Station Redevelopment	0	0	0	0	445,000	445,000	0
North Terminal	0	0	0	0	203,000	203,000	932,000
North Park Blocks Renovation	0	0	0	0	430,000	430,000	0
<i>Subtotal Downtown Waterfront</i>	0	0	0	3,000,000	5,818,875	8,618,875	932,000
AIRPORT WAY							
Airport Way Landscaping/Signage	0	0	0	0	10,000	10,000	0
Holman Area Acquisition/Site Preparation	0	0	0	0	4,625,000	4,625,000	0
Airport Way Drainage Improvements	0	0	0	0	350,000	350,000	0
Airport Way Fire Station	0	0	0	0	135,000	135,000	0
<i>Subtotal Airport Way</i>	0	0	0	0	5,120,000	5,120,000	0
CONVENTION CENTER							
Convention Center Street Improvements	0	0	0	0	425,000	425,000	0
Convention Center Headquarters Hotel	0	0	0	0	1,770,000	1,770,000	0
<i>Subtotal Convention Center</i>	0	0	0	0	2,195,000	2,195,000	0
CENTRAL EASTSIDE							
Central Eastside General	0	0	0	0	1,000,000	1,000,000	0
Water Avenue Extension Phase I	0	0	0	700,700	0	700,700	0
Eastbank Park/Esplanade	0	0	0	0	100,000	100,000	0
<i>Subtotal Central Eastside</i>	0	0	0	700,700	1,100,000	1,800,700	0
TOTAL	0	0	0	3,700,700	14,033,875	17,734,575	932,000

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs**

Capital System: Economic Development

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Portland Development Commission						
DOWNTOWN WATERFRONT						
South Waterfront Street Improvements	1,600,000	995,875	0	15,400	0	15,400
Transit Mall Extension	12,050,000	3,750,000	0	280,000	0	280,000
North Park Blocks Renovation	2,680,000	430,000	0	18,000	0	18,000
Subtotal Waterfront	16,330,000	5,175,875	0	313,400	0	313,400
AIRPORT WAY						
Holman Area Acquisition/Site Preparation	9,130,000	4,625,000	0	10,000	0	10,000
CENTRAL EASTSIDE						
Eastbank Park/Esplenade	4,300,000	100,000	0	30,000	0	30,000
Water Ave. Extension Phase I	700,700	700,700	0	1,600	0	1,600
Subtotal Central Eastside	5,000,700	800,700	0	31,600	0	31,600
Only projects with an estimated annual financial impact are listed.						
TOTAL PDC	30,460,700	10,601,575	0	355,000	0	355,000

PROJECT DETAIL

Project: *SOUTH WATERFRONT STREET IMPROVEMENTS*

Objectives:

System: *Economic Development*

Maintain Capital Stock

Program: *Downtown Waterfront*

Upgrade Existing System

Expansion or New Construction

X

Project Description:

South Waterfront street improvements planned for 1991-92 and 1992-93 will enhance the north-south connections between the project and the Macadam Avenue area. Components include construction of Moody Street and River Drive, (\$1.5 million) and demolition and landscaping of Harbor Way (\$100,000). These improvements help to carry out the South Waterfront master plan that was developed in the late 1970's.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$500,000	\$995,875	\$804,125	\$0	\$0	\$0	\$2,100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$500,000	\$995,875	\$804,125	\$0	\$0	\$0	\$2,100,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	500,000	995,875	804,125	0	0	0	2,100,000
Total Annual Costs	\$500,000	\$995,875	\$804,125	\$0	\$0	\$0	\$2,100,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$15,400	\$15,400	\$15,400	\$48,200
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Project: *SOUTH WATERFRONT STEAMPLANT DEMOLITION*

Objectives:

System: *Economic Development*

Maintain Capital Stock

Program: *Downtown Waterfront*

Upgrade Existing System

Expansion or New Construction

X

Project Description:

The old PP&L steamplant, located on the river near the Marquam Bridge, was taken out of service several years ago and the property acquired by PDC. To carry out the South Waterfront master plan, this plant needs to be demolished. Most of the demolition will have taken place during 1990-91, but a contingency amount of \$200,000 will be provided to cover any remaining items.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$1,400,000	\$200,000	\$0	\$0	\$0	\$0	\$1,600,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,400,000	\$200,000	\$0	\$0	\$0	\$0	\$1,600,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	\$1,400,000	\$200,000	0	0	0	0	1,600,000
Total Annual Costs	\$1,400,000	\$200,000	\$0	\$0	\$0	\$0	\$1,600,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SOUTH WATERFRONT SEWERS**

System: *Economic Development*
 Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will complete construction of sanitary and storm sewers to serve Parcel 2 and other development parcels in the South Waterfront Redevelopment Area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$321,000	\$520,000	\$480,000	\$0	\$0	\$0	\$1,321,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$321,000	\$520,000	\$480,000	\$0	\$0	\$0	\$1,321,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	40,000	0	0	0	0	40,000
Site Acquisition	0	0	0	0	0	0	0
Construction	321,000	480,000	480,000	0	0	0	1,281,000
Total Annual Costs	\$321,000	\$520,000	\$480,000	\$0	\$0	\$0	\$1,321,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SOUTH WATERFRONT WATER & OTHER UTILITIES**

System: *Economic Development*
 Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Complete construction of water mains and other utilities to serve Parcel 2 and other South Waterfront development parcels. Includes a 36-inch waterline and a water distribution system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$462,000	\$785,000	\$775,000	\$0	\$0	\$0	\$2,022,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$462,000	\$785,000	\$775,000	\$0	\$0	\$0	\$2,022,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	10,000	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction	462,000	775,000	775,000	0	0	0	2,012,000
Total Annual Costs	\$462,000	\$785,000	\$775,000	\$0	\$0	\$0	\$2,022,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SOUTH WATERFRONT PARCEL 3 PLANNING & DESIGN*

Objectives:

System: *Economic Development*
Program: *Downtown Waterfront*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Subject to site cleanup, initiate real estate disposition and development/DEQ planning on Parcel 3 in the South Waterfront Redevelopment Area. Resolve multi-owner/residual parcel land ownerships to create cohesive development patterns.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$280,000	\$150,000	\$0	\$0	\$0	\$430,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$280,000	\$150,000	\$0	\$0	\$0	\$430,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$280,000	\$0	\$0	\$0	\$0	\$280,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	150,000	0	0	0	150,000
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$280,000	\$150,000	\$0	\$0	\$0	\$430,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *TRANSIT MALL EXTENSION*

Objectives:

System: *Economic Development*
Program: *Downtown Waterfront*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Complete final engineering and construct northern extension to downtown transit mall.

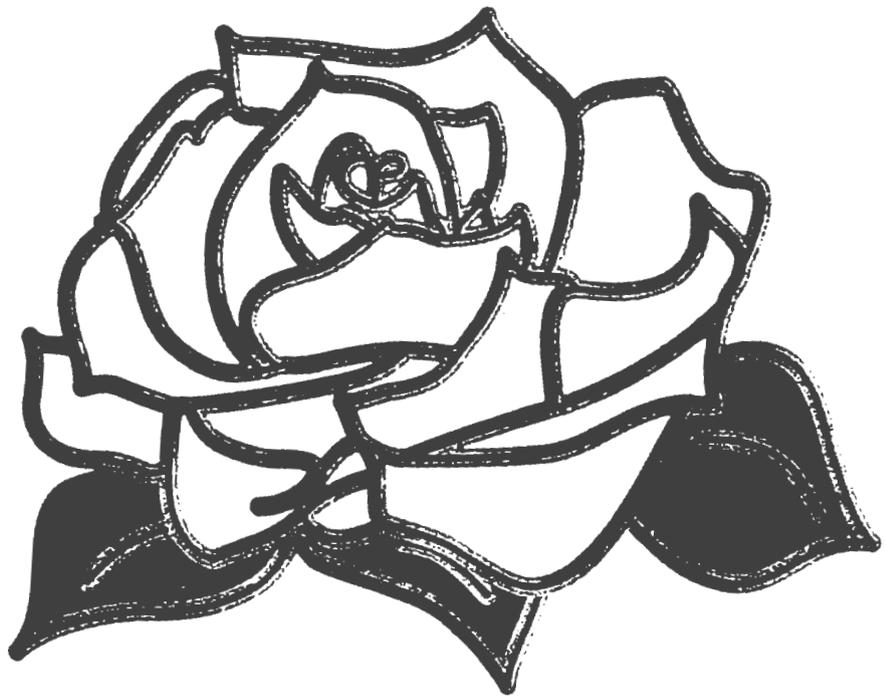
Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tri-Met/UMTA Gran	\$380,000	\$3,000,000	\$6,480,000	\$180,000	\$0	\$0	\$10,000,000
Tax Increment	90,000	750,000	1,620,000	40,000	0	0	2,500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$450,000	\$3,750,000	\$8,100,000	\$200,000	\$0	\$0	\$12,500,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	450,000	650,000	200,000	0	0	0	1,300,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	3,100,000	7,800,000	200,000	0	0	11,100,000
Total Annual Costs	\$450,000	\$3,750,000	\$8,000,000	\$200,000	\$0	\$0	\$12,400,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$280,000	\$280,000	\$280,000	\$840,000
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PROJECT DETAIL

Project: *UNION STATION GENERAL PLANNING*

Objectives:

System: *Economic Development*
Program: *Downtown Waterfront*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Master planning for the station, including preparation of development and implementation program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$15,000	\$95,000	\$100,000	\$50,000	\$50,000	\$50,000	\$380,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$15,000	\$95,000	\$100,000	\$50,000	\$50,000	\$50,000	\$380,000

Costs/Schedule:

Plan/Prel Engrg	\$15,000	\$95,000	\$100,000	\$50,000	\$50,000	\$50,000	\$380,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$15,000	\$95,000	\$100,000	\$50,000	\$50,000	\$50,000	\$380,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNION STATION STREET IMPROVEMENTS*

Objectives:

System: *Economic Development*
Program: *Downtown Waterfront*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes several elements relating to streets in the vicinity of Union Station: completion of the 9th Avenue LID, the forecourt and parking area for the station, Irving street east of 6th avenue, the Irving Street ramp, and the station loop road.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$1,450,000	\$450,000	\$820,000	\$330,000	\$20,000	\$0	\$3,070,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,450,000	\$450,000	\$820,000	\$330,000	\$20,000	\$0	\$3,070,000

Costs/Schedule:

Plan/Prel Engrg	\$50,000	\$25,000	\$20,000	\$10,000	\$10,000	\$0	\$115,000
Design/Engrg	0	50,000	100,000	0	0	0	150,000
Site Acquisition	0	0	0	0	0	0	0
Construction	1,400,000	375,000	700,000	320,000	10,000	0	2,805,000
Total Annual Costs	\$1,450,000	\$450,000	\$820,000	\$330,000	\$20,000	\$0	\$3,070,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *UNION STATION PUBLIC SITE IMPROVEMENTS*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes site design and transportation studies, with construction of sidewalks, lighting, landscaping and fencing.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$75,000	\$20,000	\$700,000	\$825,000	\$230,000	\$200,000	\$1,850,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$75,000	\$20,000	\$700,000	\$825,000	\$230,000	\$200,000	\$1,850,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Design/Engrg	75,000	0	100,000	100,000	20,000	0	295,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	600,000	525,000	210,000	200,000	1,535,000
Total Annual Costs	\$75,000	\$20,000	\$700,000	\$825,000	\$230,000	\$200,000	\$1,850,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNION STATION RAIL MODIFICATIONS*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides passenger safety and rail improvements in accordance with the adopted Rail Transportation Plan. The project also anticipates possible LID costs for 9th Ave. railroad crossing.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$700,000	\$300,000	\$480,000	\$0	\$0	\$0	\$1,480,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$700,000	\$300,000	\$480,000	\$0	\$0	\$0	\$1,480,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	50,000	80,000	0	0	0	130,000
Site Acquisition	0	0	0	0	0	0	0
Construction	700,000	250,000	400,000	0	0	0	1,350,000
Total Annual Costs	\$700,000	\$300,000	\$480,000	\$0	\$0	\$0	\$1,480,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *UNION STATION PUBLIC ATTRACTIONS*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Public attractions in Union Station include a possible Rail Museum. This project designs the facility and provides clearance and site preparation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$30,000	\$145,000	\$100,000	\$0	\$0	\$0	\$275,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$30,000	\$145,000	\$100,000	\$0	\$0	\$0	\$275,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Design/Engrg	30,000	40,000	0	0	0	0	70,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	90,000	100,000	0	0	0	190,000
Total Annual Costs	\$30,000	\$145,000	\$100,000	\$0	\$0	\$0	\$275,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNION STATION REDEVELOPMENT*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The redevelopment of Union Station includes environmental assessment, as well as continued design and restoration/renovation work for the building. Restoration items include masonry repair and repointing, awnings, fencing and painting, consistent with historic preservation goals and long-range development plans.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$445,000	\$450,000	\$300,000	\$100,000	\$50,000	\$1,345,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$445,000	\$450,000	\$300,000	\$100,000	\$50,000	\$1,345,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Design/Engrg	0	100,000	300,000	300,000	100,000	50,000	850,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	195,000	150,000	0	0	0	345,000
Total Annual Costs	\$0	\$445,000	\$450,000	\$300,000	\$100,000	\$50,000	\$1,345,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NORTH TERMINAL*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Participate with Tri-Met in design and construction of the Tri-Met North Terminal facility on the Union Station site. Provide pedestrian connection/plaza.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$15,000	\$203,000	\$127,000	\$0	\$0	\$0	\$345,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$15,000	\$203,000	\$127,000	\$0	\$0	\$0	\$345,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	10,000	15,000	5,000	0	0	0	30,000
Site Acquisition	0	120,000	0	0	0	0	120,000
Construction	5,000	88,000	122,000	0	0	0	195,000
Total Annual Costs	\$15,000	\$203,000	\$127,000	\$0	\$0	\$0	\$345,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NORTH PARK BLOCKS RENOVATION*

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The North Park Blocks will be renovated and brought up to standards similar to the South Park Blocks in order to encourage private investment and redevelopment in the surrounding area. The project includes the possible acquisition of a property currently owned by the federal government, in order to extend the park blocks.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$140,000	\$430,000	\$2,250,000	\$0	\$0	\$0	\$2,820,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$140,000	\$430,000	\$2,250,000	\$0	\$0	\$0	\$2,820,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	140,000	20,000	0	0	0	0	160,000
Site Acquisition	0	50,000	1,250,000	0	0	0	1,300,000
Construction	0	380,000	1,000,000	0	0	0	1,380,000
Total Annual Costs	\$140,000	\$430,000	\$2,250,000	\$0	\$0	\$0	\$2,820,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$18,000	\$18,000	\$18,000	\$54,000
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PROJECT DETAIL

Project: AIRPORT WAY LANDSCAPING/SIGNAGE

Objectives:

System: Economic Development

Maintain Capital Stock

Program: Airport Way

Upgrade Existing System

Expansion or New Construction

X

Project Description:

The extension of Airport Way, a major industrial arterial, is being built by the City Office of Transportation. In conjunction with this project, PDC is constructing landscaping and signage.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$610,000	\$10,000	\$1,210,000	\$0	\$0	\$0	\$1,830,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$610,000	\$10,000	\$1,210,000	\$0	\$0	\$0	\$1,830,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	610,000	10,000	1,210,000	0	0	0	1,830,000
Total Annual Costs	\$610,000	\$10,000	\$1,210,000	\$0	\$0	\$0	\$1,830,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: HOLMAN AREA ACQUISITION/SITE PREPARATION

Objectives:

System: Economic Development

Maintain Capital Stock

Program: Airport Way

Upgrade Existing System

Expansion or New Construction

X

Project Description:

The Holman Area is located within the Airport Way urban renewal area. It is an existing industrial area which requires roadway realignment and reparcelization due to the inefficient development patterns which emerged piecemeal over the years. Environmental remediation may also be necessary.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$4,295,000	\$4,625,000	\$2,410,000	\$1,315,000	\$780,000	\$0	\$13,425,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$4,295,000	\$4,625,000	\$2,410,000	\$1,315,000	\$780,000	\$0	\$13,425,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	175,000	0	0	0	0	175,000
Site Acquisition	4,295,000	4,200,000	0	0	0	0	8,495,000
Construction	0	250,000	2,410,000	1,315,000	780,000	0	4,755,000
Total Annual Costs	\$4,295,000	\$4,625,000	\$2,410,000	\$1,315,000	\$780,000	\$0	\$13,425,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$10,000	\$10,000	\$10,000	\$30,000
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PROJECT DETAIL

Project: AIRPORT WAY DRAINAGE IMPROVEMENTS

System: Economic Development
Program: Airport Way

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Acquisition of sites for seven water quality facilities along Airport Way. The facilities are to be constructed by DEQ.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	350,000	0	0	0	0	350,000
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: AIRPORT WAY FIRE STATION

System: Economic Development
Program: Airport Way

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is a partial contribution toward the cost of a new fire station that will serve the Airport Way area. The station is planned to have a hazardous materials response capability that will improve the safety of the industrial sites in the district. The majority of the funding for the new station and the accompanying fire training center will come from the City's General Fund.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$135,000	\$0	\$0	\$0	\$0	\$135,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$135,000	\$0	\$0	\$0	\$0	\$135,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	135,000	0	0	0	0	135,000
Total Annual Costs	\$0	\$135,000	\$0	\$0	\$0	\$0	\$135,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CONVENTION CENTER STREET IMPROVEMENTS*

System: *Economic Development*
Program: *Convention Center*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves working with the Portland Office of Transportation to design, engineer and build the 15th/16th Avenue street improvement project. Construction of the project is delayed until increment is sufficient to fund it, after the headquarters hotel is completed. The project also includes Multnomah/Hassalo St. improvements.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$425,000	\$0	\$0	\$0	\$4,726,000	\$5,151,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$425,000	\$0	\$0	\$0	\$4,726,000	\$5,151,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	425,000	0	0	0	0	425,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	4,726,000	4,726,000
Total Annual Costs	\$0	\$425,000	\$0	\$0	\$0	\$4,726,000	\$5,151,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CONVENTION CENTER HEADQUARTERS HOTEL*

System: *Economic Development*
Program: *Convention Center*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the first phase of land acquisition for the headquarters hotel project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$1,770,000	\$0	\$0	\$0	\$0	\$1,770,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,770,000	\$0	\$0	\$0	\$0	\$1,770,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	1,770,000	0	0	0	0	1,770,000
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$1,770,000	\$0	\$0	\$0	\$0	\$1,770,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CENTRAL EASTSIDE GENERAL**

System: *Economic Development*
 Program: *Central Eastside*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project helps to implement the Central Eastside Urban Renewal Program through providing site acquisition for redevelopment and extending the street improvements similar to those built for the Convention Center into the Central Eastside area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$1,500,000	\$1,000,000	\$0	\$1,715,000	\$0	\$0	\$4,215,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,500,000	\$1,000,000	\$0	\$1,715,000	\$0	\$0	\$4,215,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	50,000	0	0	0	0	50,000
Site Acquisition	1,500,000	750,000	0	1,175,000	0	0	3,425,000
Construction	0	200,000	0	0	0	0	200,000
Total Annual Costs	\$1,500,000	\$1,000,000	\$0	\$1,175,000	\$0	\$0	\$3,875,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **WATER AVENUE EXTENSION PHASE 1**

System: *Economic Development*
 Program: *Central Eastside*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project extends Water Avenue to the new Oregon Museum of Science and Industry (OMSI) site. It is to be built with a combination of loans and grants from the Oregon Special Public Works Fund, which comes from the lottery. The grant portion can be no more than \$500,000. The loan portion will be repaid by tax increment dollars.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
State Lottery Funds	\$0	\$700,700	\$0	\$0	\$0	\$0	\$700,700
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$700,700	\$0	\$0	\$0	\$0	\$700,700

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	700,700	0	0	0	0	700,700
Total Annual Costs	\$0	\$700,700	\$0	\$0	\$0	\$0	\$700,700

Estimated Additional Operating/Maintenance Costs:

\$0	\$1,600	\$1,600	\$1,600	\$1,600	\$6,400
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PROJECT DETAIL

Project: EASTBANK PARK/ESPLANADE

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

System: Economic Development
Program: Central Eastside

X

Project Description:

This project provides a riverfront park and esplanade to complement the redevelopment area and provide river access.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Tax Increment	\$0	\$100,000	\$1,200,000	\$1,500,000	\$1,500,000	\$0	\$4,300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$100,000	\$1,200,000	\$1,500,000	\$1,500,000	\$0	\$4,300,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	100,000	0	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	1,200,000	1,500,000	1,500,000	0	4,200,000
Total Annual Costs	\$0	\$100,000	\$1,200,000	\$1,500,000	\$1,500,000	\$0	\$4,300,000

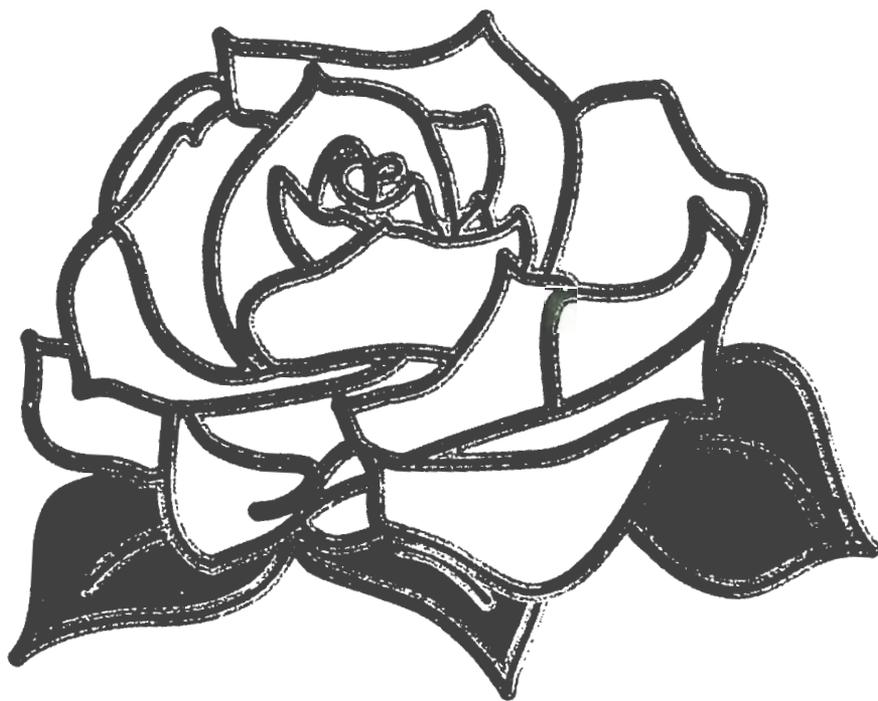
Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$30,000	\$30,000	\$60,000
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**CAPITAL PROJECT LIST
 UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
 Bureau Proposed
 Total Cost by Year**

Capital System: Economic Development

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Total
Portland Development Commission							
Downtown Waterfront							
Fourth & Yamhill Garage Addition	50,000	0	0	400,000	2,900,000	0	3,350,000
S. Waterfront Parcel 3 Environ Remediation	100,000	0	3,750,000	5,200,000	50,000	50,000	9,150,000
S. Waterfront Open Space/Esplanade & Revetment	0	0	800,000	2,200,000	0	0	3,000,000
<i>Total Downtown Waterfront</i>	150,000	0	4,550,000	7,800,000	2,950,000	50,000	15,500,000
Total Ptd Development Commission	150,000	0	4,550,000	7,800,000	2,950,000	50,000	15,500,000



Capital Improvement Program Overview

SEWAGE SYSTEM

FY 1991-92 Capital Improvement Plan

BUREAU OF ENVIRONMENTAL SERVICES

The Bureau of Environmental Services capital improvement program (CIP) continues to be guided by three primary activities:

The need to improve sewer system reliability, protecting against sewage spills and ensuring compliance with various regulatory requirements.

The need to meet new requirements mandated by the Clean Water Act, including new combined sewer overflow and stormwater management rules.

The continuing implementation of the Mid-County Sewer Project.

This CIP includes several major planning projects, focusing on combined sewer overflow (CSO) mitigation in the Willamette River and Columbia Slough, and water quality improvements within Johnson Creek, Fanno Creek and Balch Creek. Some of these planning efforts, in particular the CSO management plan, will result in substantial increases in capital improvement activity in years to come. Current estimates of future years' costs for CSO mitigation range between \$500 million and \$800 million. The CSO management plan will be complete in FY 1993. Pending completion of the plan and identification of specific projects and cost estimates, major CSO mitigation projects are not included in the 1991-96 CIP.

The CIP development process was once again guided by an internal CIP review panel, with representation by the City's financial adviser, and review by the Bureau's budget advisory committee. Policy guidance was established at the outset, giving highest priority to CIP proposals related to regulatory requirements, know water quality issues, and system maintenance needs. New programs or project initiatives were deferred until planning efforts are complete. Prioritization among individual projects was accomplished using a rating system tied to policy objectives.

Costs and Funding Sources

The Bureau of Environmental Services Capital Improvement Program for FY 1991-92 through 1995-96 includes 117 projects which total \$245.5 million over the five-year period. Of the 117 projects, 97 are scheduled for 1991-92 for a total of \$51,600,378. Six of the projects scheduled for 1991-92 are LID projects totaling \$3.7 million. LID projects are funded through assessments to the benefitted property owners, with no funding provided by Sewer System rates or connection charges. Funding for the non-LID projects are anticipated to come from the following sources: bond proceeds (\$32.8 million), current sewer rates (\$9.2 million), and miscellaneous revenues such as connection and permit fees, private developer payments, and fund balance (\$4.6 million).

The bureau estimates that completion of all projects to be worked on during the 1991-92 fiscal year will result in net annual operating and maintenance savings of approximately \$92,200. These savings will be vary year by year, depending on the timing of when costs or savings begin to be realized. For example, the Bureau estimates operating savings of approximately \$98,000 in 1991-92, but estimates only \$24,000 in operating savings in 1992-93 due to completion of numerous projects which will add to the bureau's operating costs. These amounts also assume that nearly \$2 million of additional operating costs resulting from new sewer lines in the Mid-County area are equally offset by \$2 million of additional revenues received from 10,500 new customers hooked up to the sewer system as a result of these LID projects.

Program Highlights

The Bureau of Environmental Services' CIP includes projects categorized into the six programs shown below. The following discussion will focus on those projects scheduled in the 1991-92 fiscal year.

Mid-County Sewer Project Program: The projects contained within this program implement the state DEQ order mandating the extension of City sewer services to properties in the mid-Multnomah County area. This program contains six projects to be worked on during the 1991-92 fiscal year, at a total cost of \$4,154,167. The CIP consolidates smaller local improvement districts into five

projects, based on the year of completion, in an effort to gain economies of scale, thus reducing the total costs of the projects. These projects will provide sewer services to 10,428 properties. Funding for the five LID projects (\$3.6 million) are from assessment bond proceeds from the LID Construction Fund. The sixth project in this program is the Minor Extension Program for individual properties within the Mid-County area which experience on-site septic system failure and are within a short distance from an existing sewer system. Funding for this project is recovered through line and branch charges to the affected property owners.

Sewage Treatment Systems Program: This program contains capital improvements to the City's two wastewater treatment plants, Columbia Boulevard (CBWTP) and Tryon Creek (TCWTP), which have a combined capacity to treat 108 million gallons per day (approximately 500,000 households). The projects within this program serve three purposes: 1) maintain the existing physical plant in order to meet permit requirements, 2) identify and implement process improvements and treatment capacity; and 3) increase operating efficiencies to reduce operating and maintenance costs. The total expenditures scheduled for this program is \$13,254,510 for 28 projects, the largest of which are the CBWTP Lagoon Renovation project (\$2.9 million), and CBWTP Repair/Rehab/Maintenance (\$1.4 million).

Maintenance and Reliability Program: This program includes all CIP projects relating to maintenance and reliability requirements of 1600 miles of sewer lines ranging in size from 8 inches to 10 feet in diameter, and 70 pump stations. The Mid-County Sewer Project will eventually add 250 miles of sewer lines to the system. The Bureau proposes 37 projects totalling \$15,910,773, including \$5.8 million for improvements to pump stations, with the remaining work to be done on improvements to existing sewer lines.

Drainage and Stormwater Quality Program: This program includes projects to prevent flooding and health hazards due to standing water, as well as addressing urban runoff-related pollution problems within the Willamette and Tualatin River basins. Recent state and federal regulations have increasingly focused on urban runoff pollution, mandating that separated stormwater systems must also

meet water quality standards not previously applied to drainage systems. As such, a key focus of this CIP is stormwater runoff within the tributary streams serving the Portland area: Fanno Creek, Johnson Creek, and Balch Creek. This program includes 8 projects totalling \$6,390,439, the largest projects being Flow and Water Quality Monitoring (\$1.7 million), Johnson Creek Water Quality Project (\$1.2 million), Drainage Improvements Program (\$1.1 million), and the Johnson Creek Resource Management Plan (\$1.0 million).

Combined Sewer Overflow (CSO) Program: Approximately 70% of Portland's sewer system is composed of single sewer lines that carry both sanitary wastes and stormwater runoff. During periods of heavy rains, the volume of flow within these "combined" sewer often exceed the carrying capacity of the sewer system, resulting in both sanitary waste and stormwater to overflow into the Willamette River and Columbia Slough. Federal EPA regulations have increased to prevent such overflows from occurring, with the ultimate solution being the installation of separate sanitary and stormwater lines. In FY 1990-91, the Bureau began work on the CSO Management Plan project to develop a master plan for bringing combined sewer overflows into regulatory compliance. The plan is to be complete in fiscal year 1992-93, with the ultimate cost of CSO separation estimated to cost \$500 to \$800 million. In FY 1991-92, this program contains 7 projects which total \$5,783,898. The largest projects include the second year of the CSO Management Plan (\$1.9 million), Ramsey Lake Pilot Wetlands (\$1.0 million), and the Columbia Slough Flow Augmentation project (\$1.0 million).

Systems Development Program: This program includes capital projects that expand sewer service to new properties, exclusive of sewer construction within the Mid-County Sewer Project area. It also includes facility planning and expansion projects which do not fall within the scope of other CIP programs. Proposed expenditures within this program total \$4,407,491 for 11 projects. Major projects include Airport Way Phase 2 Sanitary LID (\$1.0 million), and Airport Way Pump Stations and Pressure Lines, Phase 2 (\$1.0 million) and Phase 3 (\$0.8 million).

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year**

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Bureau of Environmental Services							
MID-COUNTY SEWER PROJECT							
LID 1990		796,959					796,959
LID 1991	178,781	1,246,545					1,425,326
LID 1992	445,686	970,535	880,950				2,297,171
LID 1993	177,580	206,549	1,077,000	1,421,100			2,882,229
LID 1994		344,912	710,842	975,300	695,137		2,726,191
Minor Extension Program	592,970	588,667	356,000	220,000	110,000	50,000	1,917,637
<i>Total Mid-County Projects</i>	1,395,017	4,154,167	3,024,792	2,616,400	805,137	50,000	12,045,513
SEWAGE TREATMENT SYSTEMS							
CBWTP & Ankeny Trans Oil	228,797	128,046					356,843
CBWTP Intermediate Blower	498,823	419,461					918,284
CBWTP Lagoon Renovation	3,184,262	2,857,031	1,251,700	700,000			7,992,993
CBWTP Chlorination	2,014,412	377,729					2,392,141
CBWTP TWAS Thickening	1,315,004	596,608					1,911,612
Triangle Lake PS	196,000	238,392					434,392
CBWTP Sludge Bin Outfeed	207,677	65,578					273,255
CBWTP Compost Aeration	413,257	704,925					1,118,182
TCWTP Diffuser Mod	260,000	311,626					571,626
CBWTP Compost Elev Chain	188,279	285,360					473,639
CBWTP Headworks & Pretreat	78,700	500,680					579,380
CBWTP Odor Control Headworks		207,430	43,000				250,430
Sludge Cake Handling		292,060	1,590,000	1,000,000			2,882,060
Repair, Rehab, Mts		1,359,692					1,359,692
Grit Disposal Mat Handling		147,858					147,858
CBWTP Aeration Diff Ph 2 & 3		801,058	450,000				1,251,058
Prim Back-Up Emer Power		290,291	1,000,000	1,000,000			2,290,291
TCWTP CL Containment	76,767	517,798					594,565
Raw Sludge Pipeline Modif		478,542					478,542
TCWTP Automation		593,566					593,566
Pre-Design Studies		252,196					252,196
Modify Aeration Basin Conf		425,892	2,550,000				2,975,892
Secondary Clarifiers Ph 1		228,184		500,000			728,184
Intermediate Blower Ph 2		450,110					450,110
Auto Prim Clarif Scum Removal		48,338	250,000	1,750,000			2,048,338
TCWTP Land Purchase		261,403	260,000	260,000	260,000	260,000	1,301,403
CBWTP TV		113,475					113,475
CBWTP Land Purchase East		301,181	300,000	300,000	300,000	300,000	1,501,181
<i>Total Sewage Treatment Systems</i>	8,661,978	13,254,510	7,694,700	5,510,000	560,000	560,000	36,241,188

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year**

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
MAINTENANCE & RELIABILITY							
Sullivan PS Renovation	1,311,478	1,343,280	515,000				3,169,758
Ankeny PS Renovation	336,254	1,662,820	545,000				2,544,074
NW Harbor Blvd. Sewer Recon	431,000	493,293					924,293
NW Royal Highlands Inter	601,370	398,818					1,000,188
NE 13th Relief Ph 5	34,067	201,209					235,276
Taggart PS	36,806	259,249					296,055
NE Alameda & 35th Relief	32,000	182,571					214,571
Diversion Reconstruction	58,894	91,613					150,507
Tryon CK I/I Abatement	137,710	181,310	200,000				519,020
Pump Station Improvements	968,620	1,589,274	1,362,000	1,170,000			5,089,894
Maintenance Cap (CCSS)		695,716	750,000	800,000	800,000	800,000	3,845,716
Maintenance Cap (Storm)		159,181	200,000	200,000	250,000	250,000	1,059,181
Maintenance Cap (Mts Bur)		809,288	803,200	803,200	803,200	803,200	4,022,088
Maintenance Cap (Mts Equip)		81,810	265,000	200,000	200,000	200,000	946,810
Cambridge Vill Overflow	10,000	151,091					161,091
35th & Guam		241,957					241,957
Portland Air Sewer Repair		163,976					163,976
Sullivan PI Replace		562,549					562,549
Wheeler Basin Relief	400,768	306,710	2,363,500	1,526,980	1,252,090	1,261,650	7,111,698
Alder Basin R & R		434,670	59,000	3,459,000	3,459,000	3,459,000	10,870,670
Fanno CK PS & PL		408,473	1,525,000				1,933,473
San System Improvements		307,411	400,000	500,000	500,000	500,000	2,207,411
SW Alder 17th - 19th Repair		583,353	400,000				983,353
Lombard Wetwell Modif		84,729					84,729
Stephens Slough Sewer Recon		222,643					222,643
Maint Info System	840,469	167,000					1,007,469
N Vancouver Ave Relief	100,000	590,578	700,000				1,390,578
Hayden Is San Reconstruct		131,797	250,000	240,000	230,000		851,797
Ne 148th & Sandy Stm Relief		676,120					676,120
Sump Recon & Upgrade		955,461	2,000,000	2,000,000	2,000,000	2,000,000	8,955,461
NE 62 nd Ave & Hancock		45,041	547,400				592,441
NE Halsey: 58th-61st		270,752					270,752
SE Division: 54th-57th		143,588					143,588
NE Wietaria: 421nd-480' West		26,103					26,103
NE 41st: Klickitat-Alameda		65,940					65,940
NE 54th: Klickitat-Fremont		61,940					61,940
CBD Storm Sewer Ph 5-7	186,285	1,159,459	1,435,000	1,123,000			3,903,744
I/G work Sewerage Systems		50,006					50,006
<i>Total Maintenance & Reliability</i>	5,485,721	15,960,779	14,320,100	12,022,180	9,494,290	9,273,850	66,556,920

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year**

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
DRAINAGE & STORMWATER QUALITY							
Detention/WQ/Wetlands-Fanno		618,074	2,500,000				3,118,074
Fanno Ck Sed Manholes		188,527	2,400,000				2,588,527
Fanno Ck WQ Project		459,256	430,000	180,000	180,000	180,000	1,429,256
Flow & Water Quality Monitor	946,786	1,710,962	1,000,000				3,657,748
Drainage Improvement Program	377,467	1,083,636	1,000,000	1,050,000	1,050,000	1,075,000	5,636,103
Johnson Ck Water Quality Project		1,232,623					1,232,623
Johnson Ck Resource Management Plan	48,353	1,045,284	1,050,000	615,000	1,430,000	1,430,000	5,618,637
Balch Ck Detention Basin		52,077	100,000	100,000	100,000	100,000	452,077
<i>Total Drainage & Stormwater Quality</i>	1,372,606	6,390,439	8,480,000	1,945,000	2,760,000	2,785,000	23,733,045
COMBINED SEWER OVERFLOW							
CSO Management Plan	1,549,849	1,884,804	703,000				4,137,653
Ramsey Lake Pilot Wetlands		1,022,142	3,000,000	3,000,000			7,022,142
Col Slough Treatment Ponds Pilot		111,671	1,000,000				1,111,671
Col Slough Flow Augmentation	280,000	1,033,094	3,400,000	1,185,000	700,000	1,000,000	7,598,094
Lents Trunk Relief	8,000	553,793	920,000				1,481,793
Aerial Map Database CSO		661,257	900,000				1,561,257
Willamette River Management Plan		517,137	400,000				917,137
<i>Total Combined Sewer Overflow</i>	1,837,849	5,783,898	10,323,000	4,185,000	700,000	1,000,000	23,829,747
SYSTEMS DEVELOPMENT							
NE Airport Ph 2 San LID	1,129,552	985,675					2,115,227
APW Ph 2 PS & PL	181,500	1,079,591					1,261,091
APW Ph 3 PS & PL	158,000	831,372					989,372
I/G work Environmental Management		463,512					463,512
Utility Relocation		250,688	250,000	250,000	250,000	250,000	1,250,688
APW Flowmeter		27,661					27,661
NE 33rd & Sunderland Gravity		173,221	200,000				373,221
NE 33rd & Sunderland PS		353,770	470,000				823,770
Pollution Control Lab		493,419	2,000,000	2,000,000			4,493,419
Col S Shore San Study		55,450					55,450
Col S Shore Drain Study		156,644					156,644
I/A work Environmental Management		1,023,436					1,023,436
<i>Total Systems Development</i>	1,469,052	5,894,439	2,920,000	2,250,000	250,000	250,000	13,033,491
TOTAL ENVIRONMENTAL SERVICES	20,222,223	51,600,378	48,762,592	28,528,580	14,569,427	13,918,850	175,602,050

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Bureau of Environmental Services							
MID-COUNTY SEWER PROJECT							
LID 1990					796,959	796,959	
LID 1991					1,246,545	1,246,545	
LID 1992					970,535	970,535	
LID 1993					206,549	206,549	
LID 1994					344,912	344,912	
Minor Extension Program			588,667			588,667	
<i>Total Mid-County Projects</i>			588,667		3,565,500	4,154,167	
SEWAGE TREATMENT SYSTEMS							
CBWTP & Ankeny Trans Oil			128,046			128,046	
CBWTP Intermediate Blower			419,461			419,461	
CBWTP Lagoon Renovation			2,857,031			2,857,031	
CBWTP Chlorination			377,729			377,729	
CBWTP TWAS Thickening			596,608			596,608	
Triangle Lake PS			238,392			238,392	
CBWTP Sludge Bin Outfeed			65,578			65,578	
CBWTP Compost Aeration			704,925			704,925	
TCWTP Diffuser Mod			311,626			311,626	
CBWTP Compost Elev Chain			285,360			285,360	
CBWTP Headworks & Pretreat			500,680			500,680	
CBWTP Odor Control Headworks			207,430			207,430	
Sludge Cake Handling			292,060			292,060	
Repair, Rehab, Mts			1,359,692			1,359,692	
Grit Disposal Mat Handling			147,858			147,858	
CBWTP Aeration Diff Ph 2 & 3			801,058			801,058	
Prim Back-Up Emer Power			290,291			290,291	
TCWTP CL Containment			517,798			517,798	
Raw Sludge Pipeline Modif			478,542			478,542	
TCWTP Automation			593,566			593,566	
Pre-Design Studies			252,196			252,196	
Modify Aeration Basin Conf			425,892			425,892	
Secondary Clarifiers Ph 1			228,184			228,184	
Intermediate Blower Ph 2			450,110			450,110	
Auto Prim Clarif Scum Removal			48,338			48,338	
TCWTP Land Purchase			261,403			261,403	
CBWTP TV			113,475			113,475	
CBWTP Land Purchase East			301,181			301,181	
<i>Total Sewage Treatment Systems</i>			13,254,510			13,254,510	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget	Non-Budget
MAINTENANCE & RELIABILITY							
Sullivan PS Renovation			1,343,280			1,343,280	
Ankeny PS Renovation			1,662,820			1,662,820	
NW Harbor Blvd. Sewer Recon			493,293			493,293	
NW Royal Highlands Inter				200,000	198,818	398,818	
NE 13th Relief Ph 5			201,209			201,209	
Taggart PS			259,249			259,249	
NE Alameda & 35th Relief			182,571			182,571	
Diversion Reconstruction			91,813			91,813	
Tryon CK I/I Abatement			181,310			181,310	
Pump Station Improvements			1,589,274			1,589,274	
Maintenance Cap (CCSS)			695,716			695,716	
Maintenance Cap (Storm)			159,181			159,181	
Maintenance Cap (Mts Bur)			809,288			809,288	
Maintenance Cap (Mts Equip)			81,810			81,810	
Cambridge Vill Overflow			151,091			151,091	
35th & Guam			206,957		35,000	241,957	
Portland Air Sewer Repair			163,976			163,976	
Sullivan PI Replace			562,549			562,549	
Wheeler Basin Relief			306,710			306,710	
Alder Basin R & R			434,670			434,670	
Fanno CK PS & PL			408,473			408,473	
San System Improvements			307,411			307,411	
SW Alder 17th - 19th Repair			583,353			583,353	
Lombard Wetwell Modif			84,729			84,729	
Stephens Slough Sewer Recon			222,643			222,643	
Maint Info System			167,000			167,000	
N Vancouver Ave Relief			590,578			590,578	
Hayden Is San Reconstruct			131,797			131,797	
Ne 148th & Sandy Stm Relief			676,120			676,120	
Sump Recon & Upgrade			955,461			955,461	
NE 62 nd Ave & Hancock			45,041			45,041	
NE Halaeey: 58th-61st			270,752			270,752	
SE Division: 54th-57th			143,588			143,588	
NE Wistaria: 421nd-480' West			26,103			26,103	
NE 41st: Klickitat-Alameda			65,940			65,940	
NE 54th: Klickitat-Fremont			61,940			61,940	
CBD Storm Sewer Ph 5-7			1,159,459			1,159,459	
I/G work Sewerage Systems			50,006			50,006	
<i>Total Maintenance & Reliability</i>			15,526,961	200,000	233,818	15,960,779	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget	Non-Budget
DRAINAGE & STORMWATER QUALITY							
Detention/WQ/Wetlands-Fanno			618,074			618,074	
Fanno Ck Sed Manholes			188,527			188,527	
Fanno Ck WQ Project			459,256			459,256	
Flow & Water Quality Monitor			1,710,962			1,710,962	
Drainage Improvement Program			1,083,636			1,083,636	
Johnson Ck Water Quality Project			1,232,623			1,232,623	
Johnson Ck Resource Management Plan			1,045,284			1,045,284	
Balch Ck Detention Basin			52,077			52,077	
<i>Total Drainage & Stormwater Quality</i>			6,390,439			6,390,439	
COMBINED SEWER OVERFLOW							
CSO Management Plan			1,884,804			1,884,804	
Ramey Lake Pilot Wetlands			1,022,142			1,022,142	
Col Slough Treatment Ponds Pilot			111,671			111,671	
Col Slough Flow Augmentation			1,033,094			1,033,094	
Lents Trunk Relief			553,793			553,793	
Aerial Map Database CSO			661,257			661,257	
Willamette River Management Plan			517,137			517,137	
<i>Total Combined Sewer Overflow</i>			5,783,898			5,783,898	
SYSTEMS DEVELOPMENT							
NE Airport Ph 2 San LID			985,675			985,675	
APW Ph 2 PS & PL			1,079,591			1,079,591	
APW Ph 3 PS & PL			831,372			831,372	
I/G work Environmental Management			463,512			463,512	
Utility Relocation			250,688			250,688	
APW Flowmeter			27,661			27,661	
NE 33rd & Sunderland Gravity					173,221	173,221	
NE 33rd & Sunderland PS			353,770			353,770	
Pollution Control Lab			493,419			493,419	
Col S Shore San Study			55,450			55,450	
Col S Shore Drain Study			156,644			156,644	
I/A work Environmental Management			1,023,436			1,023,436	
<i>Total Systems Development</i>			5,721,218		173,221	5,894,439	
TOTAL ENVIRONMENTAL SERVICES			47,427,839	200,000	3,972,539	51,600,378	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs**

Capital System: Sewage

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Bureau of Environmental Services						
MID-COUNTY SEWER PROJECT						
LID 1990	796,959	796,959	(713,437)	713,437		0
LID 1991	1,246,545	1,246,545	(434,066)	434,066		0
LID 1992	10,284,000	970,535	(506,023)	506,023		0
LID 1993	17,410,000	206,549	(970,322)	970,322		0
LID 1994	2,726,191	344,912	(526,119)	526,119		0
Minor Extension Program	1,286,000	588,667	(58,998)	58,998		0
<i>Total Mid-County Projects</i>	33,749,695	4,154,167	(3,208,965)	3,208,965		0
SEWAGE TREATMENT SYSTEMS						
CBWTP Intermediate Blower	425,900	419,461			(10,950)	(10,950)
CBWTP TWAS Thickening	596,608	596,608		10,000		10,000
CBWTP Headworks & Pretreat	500,680	500,680			(40,000)	(40,000)
Sludge Cake Handling	2,882,060	292,060		28,000		28,000
CBWTP Aeration Diff Ph 2 & 3	1,251,058	801,058			(180,000)	(180,000)
Auto Prim Clarif Scum Removal	2,048,338	48,338			(56,000)	(56,000)
<i>Total Sewage Treatment Systems</i>	7,704,644	2,658,205		38,000	(286,950)	(248,950)
MAINTENANCE & RELIABILITY						
NW Royal Highlands Inter	398,818	398,818		3,000		3,000
NE 13th Relief Ph 5	201,209	201,209		10,000		10,000
Taggart Pump Station	259,249	259,249		3,000		3,000
NE Alameda & 35th Rel	182,571	182,571		1,000		1,000
Tryon Ck I/I Abatement	381,310	181,310			(18,000)	(18,000)
Wheeler Basin Relief	6,710,930	306,710		5,000		5,000
Fanno Ck PS & PL	1,933,473	408,473		11,000		11,000
N Vancouver Ave Relief	1,290,578	590,578		1,000		1,000
NE 62nd Ave & Hancock	592,441	45,041		3,000		3,000
CBD Storm Sewer Ph 5-7	3,717,459	1,159,459		2,622		2,622
<i>Total Maintenance & Reliability</i>	15,668,038	3,733,418		39,622	(18,000)	21,622
DRAINAGE & STORMWATER QUALITY						
Detention/WQ/Wetlands-Fanno	3,118,074	618,074		9,000		9,000
Fanno Ck Sediment Manholes	2,588,527	188,527		52,000		52,000
Drainage Improvement Program	5,258,636	1,083,636		1,000		1,000
Johnson Ck Resource Mgmt Plan	5,570,284	1,045,284		40,000		40,000
<i>Total Drainage & Stormwater Quality</i>	16,535,521	2,935,521		102,000		102,000

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs**

Capital System: Sewage

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
COMBINED SEWER OVERFLOW						
Col Slough Trt Ponds Pilot	1,111,671	111,671		1,000		1,000
Lents Trunk Relief	1,473,793	553,793		15,000		15,000
<i>Total Combined Sewer Overflow</i>	2,585,464	665,464		16,000		16,000
SYSTEMS DEVELOPMENT						
NE Airport Ph 2 San LID	985,675	985,675		1,250		1,250
APW Ph 2 PS & PL	1,079,591	1,079,591		5,320		5,320
APW Ph 3 PS & PL	831,372	831,372		5,180		5,180
NE 33rd & Sunderland Gravity	373,221	173,221		380		380
NE 33rd & Sunderland PS	823,770	353,770		5,000		5,000
<i>Total Systems Development</i>	4,093,629	3,423,629		17,130		17,130
TOTAL ENVIRONMENTAL SERVICES						
			(3,208,965)	3,421,717	(304,950)	(92,198)

PROJECT DETAIL

Project: *LID 1990*

System: *Sewage*
 Program: *Mid-County Sewer Project*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is a combination of three LID projects: Flويد Light #19, Richardson #36, and Englewood Unit 1-4. It will provide sewer services to a total of 3,763 properties.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$0	\$796,959	\$0	\$0	\$0	\$0	\$796,959
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$796,959	\$0	\$0	\$0	\$0	\$796,959

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	\$0	796,959	0	0	0	0	796,959
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$796,959	\$0	\$0	\$0	\$0	\$796,959

Estimated Additional Operating/Maintenance Costs:

\$713,437	\$0	\$0	\$0	\$0	\$713,437
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Project: *LID 1991*

System: *Sewage*
 Program: *Mid-County Sewer Project*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is a combination of three LID projects: Linn Park pkg. #39, Adventist pkg. #20, and Montavilla combined pkgs. #6 & #62. It will provide sewer services to a total of 2,452 properties.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$2,979,678	\$8,354,322	\$0	\$0	\$0	\$0	\$11,334,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,979,678	\$8,354,322	\$0	\$0	\$0	\$0	\$11,334,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	\$680,040	0	0	0	0	0	680,040
Site Acquisition	0	0	0	0	0	0	0
Construction	2,299,638	8,354,322	0	0	0	0	10,653,960
Total Annual Costs	\$2,979,678	\$8,354,322	\$0	\$0	\$0	\$0	\$11,334,000

Estimated Additional Operating/Maintenance Costs:

\$434,066	\$0	\$0	\$0	\$0	\$434,066
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PROJECT DETAIL

Project: LID 1992

System: Sewage
Program: Mid-County Sewer Project

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is a combination of three LID projects: Irvington pkg. #2, Woodland pkg. #14, and Mill Park pkg. #37. It will provide sewer services to a total of 2,669 properties.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$445,686	\$4,411,000	\$5,873,000	\$0	\$0	\$0	\$10,729,686
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$445,686	\$4,411,000	\$5,873,000	\$0	\$0	\$0	\$10,729,686

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	445,686	198,095	0	0	0	0	643,781
Site Acquisition	0	0	0	0	0	0	0
Construction	0	4,212,905	5,873,000	0	0	0	10,085,905
Total Annual Costs	\$445,686	\$4,411,000	\$5,873,000	\$0	\$0	\$0	\$10,729,686

Estimated Additional Operating/Maintenance Costs:

\$0	\$506,023	\$0	\$0	\$0	\$506,023
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Project: LID 1993

System: Sewage
Program: Mid-County Sewer Project

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is a combination of five LID projects: Burnside East #53, Berrydale pkg. #7, Marshall pkg. #28, Burnside West pkg. #18, and Parklane pkg. #46. It will provide sewer services to a total of 5,307 properties.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$177,580	\$756,000	\$7,180,000	\$9,474,000	\$0	\$0	\$17,587,580
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$177,580	\$756,000	\$7,180,000	\$9,474,000	\$0	\$0	\$17,587,580

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	177,580	756,000	121,675	0	0	0	1,055,255
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	7,058,325	9,474,000	0	0	16,532,325
Total Annual Costs	\$177,580	\$756,000	\$7,180,000	\$9,474,000	\$0	\$0	\$17,587,580

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$970,322	\$0	\$0	\$970,322
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PROJECT DETAIL

Project: **LID 1994**

System: *Sewage*
 Program: *Mid-County Sewer Project*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is a combination of four LID projects: Rose City #3, Sumner #11, Robinbrook #25, and Powell Village #41. It will provide sewer services to a total of 2,775 properties.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$0	\$344,912	\$710,842	\$975,300	\$695,137	\$0	\$2,726,191
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$344,912	\$710,842	\$975,300	\$695,137	\$0	\$2,726,191

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	344,912	710,842	975,300	695,137	0	2,726,191
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$344,912	\$710,842	\$975,300	\$695,137	\$0	\$2,726,191

Estimated Additional Operating/Maintenance Costs:

\$526,119	\$0	\$0	\$0	\$0	\$526,119
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Project: **MINOR EXTENSION PROGRAM**

System: *Sewage*
 Program: *Mid-County Sewer Project*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of designing and constructing short sanitary sewer extensions. The total construction cost of each project is not to exceed that allowed by the informal bid process. This program will provide sanitary sewer service to developed residential property with failing on-site sub-surface disposal systems.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$592,970	\$550,000	\$356,000	\$220,000	\$110,000	\$50,000	\$1,878,970
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$592,970	\$550,000	\$356,000	\$220,000	\$110,000	\$50,000	\$1,878,970

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	35,578	33,000	21,360	13,200	6,600	3,000	112,738
Site Acquisition	0	0	0	0	0	0	0
Construction	557,392	517,000	334,640	206,800	103,400	47,000	1,766,232
Total Annual Costs	\$592,970	\$550,000	\$356,000	\$220,000	\$110,000	\$50,000	\$1,878,970

Estimated Additional Operating/Maintenance Costs:

\$25,232	\$16,332	\$10,092	\$5,049	\$2,293	\$58,998
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PROJECT DETAIL

Project: *CBWTP & ANKENY TRANS OIL*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project would replace oil containing PCBs in transformers at the Columbia Blvd. Treatment Plant and the Ankeny pump station. EPA regulations regard any PCB-laden oil spill as an unauthorized disposal requiring stringent and costly clean-up. The City remains liable for proper disposal of the PCBs even if the transformers are eventually replaced. The proposed oil replacement includes authorized incineration of PCBs, reducing long-term liability.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$228,797	\$128,046	\$0	\$0	\$0	\$0	\$356,843
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$228,797	\$128,046	\$0	\$0	\$0	\$0	\$356,843

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	60,677	0	0	0	0	0	60,677
Site Acquisition	0	0	0	0	0	0	0
Construction	168,120	128,046	0	0	0	0	296,166
Total Annual Costs	\$228,797	\$128,046	\$0	\$0	\$0	\$0	\$356,843

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CBWTP INTERMEDIATE BLOWER*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide intermediate capacity air blowers for the plant's aeration system. The existing system has large capacity blowers that either supply too much air or do not meet capacity needs if only one is in use. This erratic control of oxygen levels in the tanks leads to nitrification and subsequent violation of the NPDES permit.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$498,823	\$419,461	\$0	\$0	\$0	\$0	\$918,284
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$498,823	\$419,461	\$0	\$0	\$0	\$0	\$918,284

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	128,911	0	0	0	0	0	128,911
Site Acquisition	0	0	0	0	0	0	0
Construction	389,912	419,461	0	0	0	0	789,373
Total Annual Costs	\$498,823	\$419,461	\$0	\$0	\$0	\$0	\$918,284

Estimated Additional Operating/Maintenance Costs:

(\$10,950)					(\$10,950)
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PROJECT DETAIL

Project: **CBWTP LAGOON RENOVATION**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide for removal, transport, and application of approximately 49,900 dry tons of sludge solids from the lagoon. As the lagoon is near capacity, sludge removal will return the facility to its intended use in the treatment process. The project also addresses the need to dispose of sludge which is undesirable for composting. The ultimate result will be a multi-use sludge management facility.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$3,184,262	\$2,857,031	\$1,251,700	\$700,000	\$0	\$0	\$7,992,993
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$3,184,262	\$2,857,031	\$1,251,700	\$700,000	\$0	\$0	\$7,992,993

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	747,262	0	0	0	0	0	747,262
Site Acquisition	0	0	0	0	0	0	0
Construction	2,437,000	2,857,031	1,251,700	700,000	0	0	7,245,731
Total Annual Costs	\$3,184,262	\$2,857,031	\$1,251,700	\$700,000	\$0	\$0	\$7,992,993

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **CBWTP CHLORINATION**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will update delivery and chlorine equipment which is considered hazardous and has reached the end of its useful life. It will also bring the facilities up to new codes. It will move the chlorine application point upstream of the plant recirculation water intakes and provide a more efficient application system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$2,014,412	\$377,729	\$0	\$0	\$0	\$0	\$2,392,141
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,014,412	\$377,729	\$0	\$0	\$0	\$0	\$2,392,141

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	193,412	0	0	0	0	0	193,412
Site Acquisition	0	0	0	0	0	0	0
Construction	1,821,000	377,729	0	0	0	0	2,198,729
Total Annual Costs	\$2,014,412	\$377,729	\$0	\$0	\$0	\$0	\$2,392,141

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CBWTP TWAS THICKENING**

System: **Sewage**
 Program: **Sewage Treatment Systems**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Existing temporary gravity thickening has demonstrating high polymer costs, insufficient capacity to handle volume of sludge to be wasted, and lacks flexibility. This project to install gravity belt thickening will reduce polymer costs and stabilize the secondary process.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$1,315,004	\$596,608	\$0	\$0	\$0	\$0	\$1,911,612
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,315,004	\$596,608	\$0	\$0	\$0	\$0	\$1,911,612

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	191,980	0	0	0	0	0	191,980
Site Acquisition	0	0	0	0	0	0	0
Construction	1,123,024	596,608	0	0	0	0	1,719,632
Total Annual Costs	\$1,315,004	\$596,608	\$0	\$0	\$0	\$0	\$1,911,612

Estimated Additional Operating/Maintenance Costs:

\$10,000	\$0	\$0	\$0	\$0	\$10,000
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Project: **TRIANGLE LAKE PUMP STATION**

System: **Sewage**
 Program: **Sewage Treatment Systems**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Immediate renovation of the Triangle Lake Pump Station is needed to improve reliability. The pump station removes liquid from the lagoon to prevent overflowing especially during the wet season. The present pumps have failed frequently and are experiencing build-up of ammonia crystals inside the pumps. The new design is incorporating submersible pumps which will improve repair time as well as replace worn out equipment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$196,000	\$238,392	\$0	\$0	\$0	\$0	\$434,392
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$196,000	\$238,392	\$0	\$0	\$0	\$0	\$434,392

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	45,000	0	0	0	0	0	45,000
Site Acquisition	0	0	0	0	0	0	0
Construction	151,000	238,392	0	0	0	0	389,392
Total Annual Costs	\$196,000	\$238,392	\$0	\$0	\$0	\$0	\$434,392

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CBWTP SLUDGE BIN OUTFEED*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project would replace Sludge Bin Outfeed Drag Chains with screws with hydraulic drives. Replacement of these unreliable units will decrease composter downtime, thus increasing production and revenue. System reliability is the key issue with regard to this project which translates to cost efficiencies and additional revenue.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$207,677	\$65,578	\$0	\$0	\$0	\$0	\$273,255
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$207,677	\$65,578	\$0	\$0	\$0	\$0	\$273,255

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	57,677	0	0	0	0	0	57,677
Site Acquisition	0	0	0	0	0	0	0
Construction	150,000	65,578	0	0	0	0	215,578
Total Annual Costs	\$207,677	\$65,578	\$0	\$0	\$0	\$0	\$273,255

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CBWTP COMPOST AERATION*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will double the aeration capacity of the supply system and replace the exhaust system to balance the new capacity. At the same time, the exhaust system will correct a major corrosion problem and improve hydraulics in the effluent channel that presently treats the off-gases. This project will ensure continued compliance with Federal and State permits (National Pollution Discharge Elimination System Permit No. 3881-J) and provide environmentally safe ways of utilizing sludge.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$413,257	\$704,925	\$0	\$0	\$0	\$0	\$1,118,182
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$413,257	\$704,925	\$0	\$0	\$0	\$0	\$1,118,182

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	113,257	0	0	0	0	0	113,257
Site Acquisition	0	0	0	0	0	0	0
Construction	300,000	704,925	0	0	0	0	1,004,925
Total Annual Costs	\$413,257	\$704,925	\$0	\$0	\$0	\$0	\$1,118,182

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *TCWTP DIFFUSER MOD*

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

TCWTP has a 36-inch diameter concrete pipe that was extended during the last plant expansion. DEQ's recent concern with regard to potential adverse effects of chlorine residuals to fish requires extension and diffusion of the plant's outfall. The project includes an 80-foot extension with the latter part designed as a diffuser section. Rapid diffusion will also improve water quality and any effects of ammonia or other constituents in the effluent. A drop box will be added to reduce foaming at the outfall discharge.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$260,000	\$311,626	\$0	\$0	\$0	\$0	\$571,626
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$260,000	\$311,626	\$0	\$0	\$0	\$0	\$571,626

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	60,000	0	0	0	0	0	60,000
Site Acquisition	0	0	0	0	0	0	0
Construction	200,000	311,626	0	0	0	0	511,626
Total Annual Costs	\$260,000	\$311,626	\$0	\$0	\$0	\$0	\$571,626

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CBWTP COMPOST ELEV CHAIN*

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for replacement or modification of two drag chain units. The elevating conveyors run 16 hours a day and have many moving parts. This equipment has demonstrated significant deterioration, resulting in the need for improvements.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$188,279	\$285,360	\$0	\$0	\$0	\$0	\$473,639
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$188,279	\$285,360	\$0	\$0	\$0	\$0	\$473,639

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	58,279	0	0	0	0	0	58,279
Site Acquisition	0	0	0	0	0	0	0
Construction	130,000	285,360	0	0	0	0	415,360
Total Annual Costs	\$188,279	\$285,360	\$0	\$0	\$0	\$0	\$473,639

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CBWTP HEADWORKS & PRETREAT**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project would provide for the modification of the headworks conveyance system to mitigate certain identified safety, mechanical, and environmental problems. The project replaces 20 year old grit conveyors in tunnels, corroded electrical conduit, slippery tunnels and reduces excess conveyor distances with new conveyors and a new truck loading station on the west side of the headworks.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$78,700	\$500,680	\$0	\$0	\$0	\$0	\$579,380
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$78,700	\$500,680	\$0	\$0	\$0	\$0	\$579,380

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	45,200	0	0	0	0	0	45,200
Site Acquisition	0	0	0	0	0	0	0
Construction	33,500	500,680	0	0	0	0	534,180
Total Annual Costs	\$78,700	\$500,680	\$0	\$0	\$0	\$0	\$579,380

Estimated Additional Operating/Maintenance Costs:

(\$40,000)	\$0	\$0	\$0	\$0	(\$40,000)
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Project: **CBWTP ODOR CONTROL HEADWORKS**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for design and implementation of a new ventilation and odor control system at the headworks and pre-treatment facilities. It will provide revised ventilation and odor control by pressurizing the building and exhausting through the equipment and channels. The need for this project has been augmented by the septic dump station just outside headworks, inadequacy of old ventilation, and recent tests run by the State Safety and Health Department.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$207,430	\$43,000	\$0	\$0	\$0	\$250,430
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$207,430	\$43,000	\$0	\$0	\$0	\$250,430

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	207,430	43,000	0	0	0	250,430
Total Annual Costs	\$0	\$207,430	\$43,000	\$0	\$0	\$0	\$250,430

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SLUDGE CAKE HANDLING*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide for additional storage and compatible interface with the de-watering/composter process. Present storage capacity is inadequate for current needs and diversion of sludge cake to trucking requires process interruption. This project provides greatly needed flexibility to balance compost production and other sludge management practices.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$292,060	\$1,590,000	\$1,000,000	\$0	\$0	\$2,882,060
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$292,060	\$1,590,000	\$1,000,000	\$0	\$0	\$2,882,060

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	292,060	1,590,000	1,000,000	0	0	2,882,060
Total Annual Costs	\$0	\$292,060	\$1,590,000	\$1,000,000	\$0	\$0	\$2,882,060

Estimated Additional Operating/Maintenance Costs:

\$28,000	\$0	\$0	\$0	\$0	\$28,000
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Project: *REPAIR, REHAB, MTS*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This package establishes a fund for critical repair, rehabilitation or improvement projects which may surface throughout the fiscal year and which require little engineering. Presently, the following projects are envisioned: sludge pump rehabilitation, paving at the CBWTP (including deteriorated entry at plant and gravel parking area created due to the maintenance and stores building construction), painting of inside walls of clarifiers and aeration basins to prevent spalling of concrete and composter, and other funds for undesignated projects.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$1,359,692	\$0	\$0	\$0	\$0	\$1,359,692
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,359,692	\$0	\$0	\$0	\$0	\$1,359,692

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,359,692	0	0	0	0	1,359,692
Total Annual Costs	\$0	\$1,359,692	\$0	\$0	\$0	\$0	\$1,359,692

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GRIT DISPOSAL MAT HANDLING*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Upon closure of the St. Johns Landfill in February, 1991, an alternative grit disposal site must be located. Container receiving, handling and transportation of the grit will offer flexibility for disposal alternatives. The project will provide for the design, purchase, and installation of container handling systems at the Tryon Creek and Columbia Boulevard treatment plants. Cost of the revised handling system will be partially off-set by reduced costs of operating and maintaining a dump truck fleet.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$147,858	\$0	\$0	\$0	\$0	\$147,858
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$147,858	\$0	\$0	\$0	\$0	\$147,858

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	147,858	0	0	0	0	147,858
Total Annual Costs	\$0	\$147,858	\$0	\$0	\$0	\$0	\$147,858

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CBWTP AERATION DIFF PH 2 & 3*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Improvements will be made to six of eight aeration tanks. The first two were improved and tested under Phase 1 of the project. The existing system is experiencing corrosion-related failure of header piping as well as certain identified inefficiencies and high maintenance costs.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$801,058	\$450,000	\$0	\$0	\$0	\$1,251,058
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$801,058	\$450,000	\$0	\$0	\$0	\$1,251,058

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	801,058	450,000	0	0	0	1,251,058
Total Annual Costs	\$0	\$801,058	\$450,000	\$0	\$0	\$0	\$1,251,058

Estimated Additional Operating/Maintenance Costs:

(\$90,000)	(\$90,000)	\$0	\$0	\$0	(\$180,000)
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PROJECT DETAIL

Project: *PRIMARY BACKUP EMERGENCY POWER*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Installation of a generator for emergency power in the event of a commercial power outage or in-plant failure is necessary to maintain primary treatment at the Columbia Boulevard Wastewater Treatment Plant. There is presently no emergency power system that serves the old original primary system. Lack of power could result in the dumping of untreated sewage, resulting in D.E.Q. violations and public health hazards.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$290,291	\$1,000,000	\$1,000,000	\$0	\$0	\$2,290,291
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$290,291	\$1,000,000	\$1,000,000	\$0	\$0	\$2,290,291

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	290,291	0	0	0	0	290,291
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	1,000,000	1,000,000	0	0	2,000,000
Total Annual Costs	\$0	\$290,291	\$1,000,000	\$1,000,000	\$0	\$0	\$2,290,291

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *TCWTP CHLORINE CONTAINMENT*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will implement a prior-year study examining the means to neutralize contents of a one-ton chlorine cylinder in the event of a chlorine leak. The objective is to protect health and safety of the plant staff and surrounding community, and mitigate the need for extensive training of plant staff in chlorine leak response.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$76,767	\$517,798	\$0	\$0	\$0	\$0	\$594,565
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$76,767	\$517,798	\$0	\$0	\$0	\$0	\$594,565

Costs/Schedule:

Plan/Prel Engrg	\$76,767	\$517,798	\$0	\$0	\$0	\$0	\$594,565
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$76,767	\$517,798	\$0	\$0	\$0	\$0	\$594,565

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: RAW SLUDGE PIPELINE MODIFICATION

System: Sewage
Program: Sewage Treatment Systems

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Replacement of the raw sludge pipeline with a larger diameter pipe is needed because the existing pipe is undersized for current volumes. Two instances of plugging in the past year have resulted in extensive overtime payments and threatened the entire primary section of the plant. Increasing the pipeline's capacity will prolong pump life and allow for increased flexibility in digester management, decreased downtime and reduced operation and maintenance time.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$478,542	\$0	\$0	\$0	\$0	\$478,542
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$478,542	\$0	\$0	\$0	\$0	\$478,542

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	28,542	0	0	0	0	28,542
Site Acquisition	0	0	0	0	0	0	0
Construction	0	450,000	0	0	0	0	450,000
Total Annual Costs	\$0	\$478,542	\$0	\$0	\$0	\$0	\$478,542

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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Project: TCWTP AUTO

System: Sewage
Program: Sewage Treatment Systems

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project consists of the installation of automatic samplers and bar screens with monitors and telemetry via Hydra to improve process control and monitoring of TCWTP from CBWTP. The project will allow TCWTP to operate unmanned during the midnight shift and reduce the personnel on weekends and evening shifts.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$593,566	\$0	\$0	\$0	\$0	\$593,566
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$593,566	\$0	\$0	\$0	\$0	\$593,566

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	46,366	0	0	0	0	46,366
Site Acquisition	0	0	0	0	0	0	0
Construction	0	547,200	0	0	0	0	547,200
Total Annual Costs	\$0	\$593,566	\$0	\$0	\$0	\$0	\$593,566

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PRE-DESIGN STUDIES*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a package of pre-design projects to examine system deficiencies, options, and costs of possible remedial measures. Adequate planning and pre-design study serves to maximize use of available resources. This package establishes funds for future planning. Presently, the following studies are envisioned: Methane Utilization, Central Operations Center, and as yet undetermined study needs that arise during the year.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$252,196	\$0	\$0	\$0	\$0	\$252,196
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$252,196	\$0	\$0	\$0	\$0	\$252,196

Costs/Schedule:

Plan/Prel Engrg	\$0	\$252,196	\$0	\$0	\$0	\$0	\$252,196
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$252,196	\$0	\$0	\$0	\$0	\$252,196

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *MODIFY AERATION BASIN CONF*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Modifying the process configuration of the aeration basins at the Columbia Boulevard Wastewater Treatment Plant will result in significant improvement to the effluent quality of the facility. The primary purpose of the project is to control filamentous micro-organisms, which cause an increase in effluent suspended solids and B.O.D., without use of chlorine. The project will result in enabling the facility to consistently meet its effluent permit limit.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$425,892	\$2,550,000	\$0	\$0	\$0	\$2,975,892
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$425,892	\$2,550,000	\$0	\$0	\$0	\$2,975,892

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	425,892	0	0	0	0	425,892
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	2,550,000	0	0	0	2,550,000
Total Annual Costs	\$0	\$425,892	\$2,550,000	\$0	\$0	\$0	\$2,975,892

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SECONDARY CLARIFIERS PHASE 1**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Modification of the secondary clarifiers at the Columbia Boulevard Wastewater Treatment Plant, by providing baffling, will allow solids to settle and be removed by the return sludge equipment. The existing equipment is contributing to elevated effluent TSS and B.O.D. and limits plant capacity. Correction of certain mechanical and hydraulic factors will assist in removing solids from effluent and in meeting NPDES permit requirements. This modification has been used at USA and other plants in the area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$228,184	\$0	\$500,000	\$0	\$0	\$728,184
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$228,184	\$0	\$500,000	\$0	\$0	\$728,184

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	228,184	0	500,000	0	0	728,184
Total Annual Costs	\$0	\$228,184	\$0	\$500,000	\$0	\$0	\$728,184

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **INTERMEDIATE BLOWER PHASE 2**

System: *Sewage*
 Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project continues the work begun for the Columbia Wastewater Treatment Plant aeration system. The fine bubble project and the phase I intermediate blower will place the new intermediate blower at 100% demand. Phase II provides the necessary back-up for routine operation. This project not only improves reliability but maintains water quality and prevents degrading plant performance if the phase I blower goes down.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$450,110	\$0	\$0	\$0	\$0	\$450,110
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$450,110	\$0	\$0	\$0	\$0	\$450,110

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	450,110	0	0	0	0	450,110
Total Annual Costs	\$0	\$450,110	\$0	\$0	\$0	\$0	\$450,110

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *AUTO PRIM CLARIF SCUM REMOVAL*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Design and installation of equipment and devices to automate scum removal from the primary clarifiers at the CBWTP will be accomplished through this project. The manual practice currently in use is hazardous and has resulted in numerous on-the-job injuries. One full-time staff position dedicated to this work will be eliminated when automation is complete.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$48,338	\$250,000	\$1,750,000	\$0	\$0	\$2,048,338
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$48,338	\$250,000	\$1,750,000	\$0	\$0	\$2,048,338

Costs/Schedule:

Plan/Prel Engrg	\$0	\$48,338	\$0	\$0	\$0	\$0	\$48,338
Design/Engrg	0	0	250,000	0	0	0	250,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	1,750,000	0	0	1,750,000
Total Annual Costs	\$0	\$48,338	\$250,000	\$1,750,000	\$0	\$0	\$2,048,338

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	(\$56,000)	\$0	\$0	(\$56,000)
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Project: *TCWTP LAND PURCHASE*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Purchase of land north of the TCWTP is necessary to serve as a buffer to deter neighborhood resistance to present use of TCWTP as a sewage treatment location and mitigate conflict possibilities with future plant expansion or upgrades. The present owner has been trying to encourage developers to purchase property for a multi-housing development. We have appraised the property and hold a real estate report.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$261,403	\$260,000	\$260,000	\$260,000	\$260,000	\$1,301,403
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$261,403	\$260,000	\$260,000	\$260,000	\$260,000	\$1,301,403

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	261,403	260,000	260,000	260,000	260,000	1,301,403
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$261,403	\$260,000	\$260,000	\$260,000	\$260,000	\$1,301,403

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CBWTP TV**

System: **Sewage**
 Program: **Sewage Treatment Systems**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project would involve the installation of closed circuit TV cameras at the plant gate and other critical plant areas, and a monitoring station installed in CCB. The objective is to increase security without additional personnel.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$113,475	\$0	\$0	\$0	\$0	\$113,475
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$113,475	\$0	\$0	\$0	\$0	\$113,475

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	5,475	0	0	0	0	5,475
Site Acquisition	0	0	0	0	0	0	0
Construction	0	108,000	0	0	0	0	108,000
Total Annual Costs	\$0	\$113,475	\$0	\$0	\$0	\$0	\$113,475

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **CBWTP LAND PURCHASE EAST**

System: **Sewage**
 Program: **Sewage Treatment Systems**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will purchase or obtain purchase options on land required for future treatment plant expansion east of the existing plant. Immediately, this includes a one-acre island surrounded by property purchased from TaulmanWeis, and long-term, Packaging Resources property.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$301,181	\$300,000	\$300,000	\$300,000	\$300,000	\$1,501,181
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$301,181	\$300,000	\$300,000	\$300,000	\$300,000	\$1,501,181

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	301,181	300,000	300,000	300,000	300,000	1,501,181
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$301,181	\$300,000	\$300,000	\$300,000	\$300,000	\$1,501,181

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SULLIVAN PS RENOVATION**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The project is designed to preserve and enhance the City's capital investment as well as reduce maintenance costs. These improvements are designed to shorten the response time in the event of a power outage and to avoid the possibility of bypassing to the river to meet safety requirements, and to improve the overall functioning of the station.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$1,311,478	\$1,343,280	\$515,000	\$0	\$0	\$0	\$3,169,758
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,311,478	\$1,343,280	\$515,000	\$0	\$0	\$0	\$3,169,758

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	811,478	0	0	0	0	0	811,478
Site Acquisition	0	0	0	0	0	0	0
Construction	500,000	1,343,280	515,000	0	0	0	2,358,280
Total Annual Costs	\$1,311,478	\$1,343,280	\$515,000	\$0	\$0	\$0	\$3,169,758

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **ANKENY PS RENOVATION**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will include replacing one PLC with two and replacing the #2 storm pump with a large capacity sanitary and storm pump. The hydraulic systems will also be replaced. The objective is to improve functionality, safety, and reduce maintenance costs. The project will replace outdated and worn equipment as well as adding needed safety features.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$336,254	\$1,662,820	\$545,000	\$0	\$0	\$0	\$2,544,074
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$336,254	\$1,662,820	\$545,000	\$0	\$0	\$0	\$2,544,074

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	336,254	0	0	0	0	0	336,254
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,662,820	545,000	0	0	0	2,207,820
Total Annual Costs	\$336,254	\$1,662,820	\$545,000	\$0	\$0	\$0	\$2,544,074

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NW HARBOR BLVD SEWER RECONSTRUCTION**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Approximately 52 acres between NW St. Helens Road and NE Germantown Road is presently served by vitrified clay pipe installed prior to 1915, when the area was annexed. The system includes 8,670 linear feet of four and six inch pipe, 18-30 inches deep. A large part of the water system has been replaced in this area which causes these small lines to be higher than the water lines, creating a potential health hazard. The small lines also have a high incidence of maintenance problems.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$431,000	\$493,293	\$0	\$0	\$0	\$0	\$924,293
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$431,000	\$493,293	\$0	\$0	\$0	\$0	\$924,293

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	70,081	0	0	0	0	0	70,081
Site Acquisition	0	0	0	0	0	0	0
Construction	360,919	493,293	0	0	0	0	854,212
Total Annual Costs	\$431,000	\$493,293	\$0	\$0	\$0	\$0	\$924,293

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **NW ROYAL HIGHLANDS INTER**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project would provide for the abandonment of an existing wastewater plant which has a history of water quality problems. This project consists of approximately 9,500' of 8" sewer between the Royal Highlands Wastewater Treatment Plant and the nearest existing sanitary sewer at NW 35th Ave. and St. Helens Road.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$127,655	\$0	\$0	\$0	\$0	\$0	\$127,655
Grant	280,521	200,000	0	0	0	0	480,521
LID	193,194	198,818	0	0	0	0	392,012
	0	0	0	0	0	0	0
Total	\$601,370	\$398,818	\$0	\$0	\$0	\$0	\$1,000,188

Costs/Schedule:

Plan/Prel Engrg	\$127,655	\$0	\$0	\$0	\$0	\$0	\$127,655
Design/Engrg	34,852	0	0	0	0	0	34,852
Site Acquisition	0	0	0	0	0	0	0
Construction	438,863	398,818	0	0	0	0	837,681
Total Annual Costs	\$601,370	\$398,818	\$0	\$0	\$0	\$0	\$1,000,188

Estimated Additional Operating/Maintenance Costs:

	\$0	\$3,000	\$0	\$0	\$0	\$3,000
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PROJECT DETAIL

Project: **NE 13TH RELIEF PH 5**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is the final phase of a project for relief of a predominantly residential neighborhood from further occurrences of basement flooding, attributed to hydraulically overloaded combination sewers. Construction of 100 sumps within three individual areas is required. By reducing the need for emergency repairs and service calls, this project will lower long-term operating costs. This project is the recommended alternative of a consultant's study of the sewer district.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$34,067	\$201,209	\$0	\$0	\$0	\$0	\$235,276
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$34,067	\$201,209	\$0	\$0	\$0	\$0	\$235,276

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	34,067	0	0	0	0	0	34,067
Site Acquisition	0	0	0	0	0	0	0
Construction	0	201,209	0	0	0	0	201,209
Total Annual Costs	\$34,067	\$201,209	\$0	\$0	\$0	\$0	\$235,276

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$10,000	\$0	\$0	\$10,000
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Project: **TAGGART PS**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will provide a wastewater pump station with auxiliary power to serve a small area of the Adventist #20 LID service area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$36,806	\$259,249	\$0	\$0	\$0	\$0	\$296,055
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$36,806	\$259,249	\$0	\$0	\$0	\$0	\$296,055

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	36,806	0	0	0	0	0	36,806
Site Acquisition	0	0	0	0	0	0	0
Construction	0	259,249	0	0	0	0	259,249
Total Annual Costs	\$36,806	\$259,249	\$0	\$0	\$0	\$0	\$296,055

Estimated Additional Operating/Maintenance Costs:

	\$0	\$3,000	\$0	\$0	\$0	\$3,000
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PROJECT DETAIL

Project: **NE ALAMEDA & 35TH REL**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will provide relief of an overloaded combination sewer within a residential neighborhood experiencing basement flooding. The area is generally bounded by NE Alameda to the north and east, NE Fremont Street to the slough, and NE 35th Avenue to the west.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$32,000	\$182,571	\$0	\$0	\$0	\$0	\$214,571
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$32,000	\$182,571	\$0	\$0	\$0	\$0	\$214,571

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	32,000	0	0	0	0	0	32,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	182,571	0	0	0	0	182,571
Total Annual Costs	\$32,000	\$182,571	\$0	\$0	\$0	\$0	\$214,571

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$1,000	\$0	\$0	\$1,000
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Project: **DIVERSION RECONSTRUCTION**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project consists of modifying diversions to improve performance and to reduce the chance of dry weather overflows to the river. In addition, some hard-to-maintain diversions will be relocated.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$58,894	\$91,613	\$0	\$0	\$0	\$0	\$150,507
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$58,894	\$91,613	\$0	\$0	\$0	\$0	\$150,507

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	8,894	0	0	0	0	0	8,894
Site Acquisition	0	0	0	0	0	0	0
Construction	50,000	91,613	0	0	0	0	141,613
Total Annual Costs	\$58,894	\$91,613	\$0	\$0	\$0	\$0	\$150,507

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: TRYON CK I/II ABATEMENT

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will investigate and eliminate the sources of infiltration and inflow to the sanitary sewer system in the Tryon Creek drainage basin, an area of about 2700 acres in SW Portland. This project will improve the existing system, and, by reducing excessive flow caused by infiltration and inflow, will reduce the potential for discharging untreated sewage to receiving waters, reduce fees for treatment and thereby reduce operating costs.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	37,710	0	0	0	0	0	37,710
Site Acquisition	0	0	0	0	0	0	0
Construction	100,000	181,310	200,000	0	0	0	481,310
Total Annual Costs	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020

Estimated Additional Operating/Maintenance Costs:

\$0	\$18,000	\$0	\$0	\$0	\$18,000
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Project: PUMP STATION IMPROVEMENTS

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is a project to install dual Programmable Logic Controllers and upgrade pumps, valves, and electrical installations and transformer reclassification. The project is designed to prevent pollution of waterways and provide for reliable pumping operations from key stations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$968,820	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$968,820	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	968,820	1,589,274	1,362,000	1,170,000	0	0	5,089,894
Total Annual Costs	\$968,820	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *TRYON CK III ABATEMENT*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will investigate and eliminate the sources of infiltration and inflow to the sanitary sewer system in the Tryon Creek drainage basin, an area of about 2700 acres in SW Portland. This project will improve the existing system, and, by reducing excessive flow caused by infiltration and inflow, will reduce the potential for discharging untreated sewage to receiving waters, reduce fees for treatment and thereby reduce operating costs.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	37,710	0	0	0	0	0	37,710
Site Acquisition	0	0	0	0	0	0	0
Construction	100,000	181,310	200,000	0	0	0	481,310
Total Annual Costs	\$137,710	\$181,310	\$200,000	\$0	\$0	\$0	\$519,020

Estimated Additional Operating/Maintenance Costs:

	\$0	\$18,000	\$0	\$0	\$0	\$18,000
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Project: *PUMP STATION IMPROVEMENTS*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a project to install dual Programmable Logic Controllers and upgrade pumps, valves, and electrical installations and transformer reclassification. The project is designed to prevent pollution of waterways and provide for reliable pumping operations from key stations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$968,620	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$968,620	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	968,620	1,589,274	1,362,000	1,170,000	0	0	5,089,894
Total Annual Costs	\$968,620	\$1,589,274	\$1,362,000	\$1,170,000	\$0	\$0	\$5,089,894

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MAINTENANCE CAP (CCSS)**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is an ongoing program which responds to emergency structural or hydraulic capacity deficiencies in the combined and sanitary sewer systems. Given the age of the sewer system, a few structural failures or near failures and/or localized flooding or hydraulic capacity problems may be expected during the year.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	ONGOING	\$695,716	\$750,000	\$800,000	\$800,000	\$800,000	\$3,845,716
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$695,716	\$750,000	\$800,000	\$800,000	\$800,000	\$3,845,716

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$695,716	\$750,000	\$800,000	\$800,000	\$800,000	3,845,716
Total Annual Costs	\$0	\$695,716	\$750,000	\$800,000	\$800,000	\$800,000	\$3,845,716

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MAINTENANCE CAP (STORM)**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is an ongoing program which responds to emergency structural or hydraulic capacity deficiencies in the storm drainage system. In recent years the Bureau has taken over maintenance of many drainage systems from Multnomah County. These systems are generally old and were not built to City Standards. We can expect to have a few structural failures or localized flooding problems during the year.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	ONGOING	\$159,181	\$200,000	\$200,000	\$250,000	\$250,000	\$1,059,181
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$159,181	\$200,000	\$200,000	\$250,000	\$250,000	\$1,059,181

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$159,181	\$200,000	\$200,000	\$250,000	\$250,000	1,059,181
Total Annual Costs	\$0	\$159,181	\$200,000	\$200,000	\$250,000	\$250,000	\$1,059,181

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MAINTENACNE CAP (MTS BUREAU)**

System: *Sewage*
 Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is an ongoing program which responds to structural or hydraulic capacity deficiencies in the sewer system. As the sewer system ages, it develops problems of a structural nature. And, as an area continues to expand and change, the system will likely develop problems of a hydraulic nature. This program addresses the smaller and more routine problems that arise.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S. S. Operating	ONGOING	\$809,288	\$803,200	\$803,200	\$803,200	\$803,200	\$4,022,088
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$809,288	\$803,200	\$803,200	\$803,200	\$803,200	\$4,022,088

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$809,288	\$803,200	\$803,200	\$803,200	\$803,200	4,022,088
Total Annual Costs	\$0	\$809,288	\$803,200	\$803,200	\$803,200	\$803,200	\$4,022,088

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MAINTENANCE CAP (MTS EQUIPMENT)**

System: *Sewage*
 Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is an ongoing program which provides needed equipment to allow the Maintenance Bureau to perform routine maintenance and respond to emergencies. As the City's sewer system expands, additional equipment is needed to maintain the system adequately. New and improved methods and changes in Federal and State requirements often require new equipment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S. S. Operating	ONGOING	\$81,810	\$265,000	\$200,000	\$200,000	\$200,000	\$946,810
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$81,810	\$265,000	\$200,000	\$200,000	\$200,000	\$946,810

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$81,810	\$265,000	\$200,000	\$200,000	\$200,000	946,810
Total Annual Costs	\$0	\$81,810	\$265,000	\$200,000	\$200,000	\$200,000	\$946,810

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: CAMBRIDGE VILLAGE OVERFLOW

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Cambridge Village Pump station must have an overflow bypass line. This pipeline will provide gravity overflow capability from the Cambridge Village station to the Fanno Creek Interceptor sewer line. Currently this pump station overflows to one of the upper reaches of Fanno Creek and the Tualatin Basin during high flows or pump failure. The construction of this line would eliminate such bypasses.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$10,000	\$151,091	\$0	\$0	\$0	\$0	\$161,091
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$10,000	\$151,091	\$0	\$0	\$0	\$0	\$161,091

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	10,000	0	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	151,091	0	0	0	0	151,091
Total Annual Costs	\$10,000	\$151,091	\$0	\$0	\$0	\$0	\$161,091

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: 35TH & GUAM

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is to replace a badly deteriorated storm line with approximately 800 feet of 30" CSP. The project is necessitated by building construction in the area of the existing pipeline. The project has construction assistance from one property owner.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$206,957	\$0	\$0	\$0	\$0	\$206,957
Owner	0	35,000	0	0	0	0	35,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$241,957	\$0	\$0	\$0	\$0	\$241,957

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	41,957	0	0	0	0	41,957
Site Acquisition	0	0	0	0	0	0	0
Construction	0	200,000	0	0	0	0	200,000
Total Annual Costs	\$0	\$241,957	\$0	\$0	\$0	\$0	\$241,957

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PORTLAND AIRPORT SEWER REPAIR**

Objectives:

System: *Sewage*
 Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will make repairs to the Portland Airport sewer system to reduce infiltration and inflow to the sanitary lines. The project will repair all the lines that are identified by the agreement between the city and the Port of Portland for repair. The cost of the repair will be shared evenly by both entities.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$81,988	\$0	\$0	\$0	\$0	\$81,988
Port of Portland	0	\$81,988	0	0	0	0	81,988
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$163,976	\$0	\$0	\$0	\$0	\$163,976

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	163,976	0	0	0	0	163,976
Total Annual Costs	\$0	\$163,976	\$0	\$0	\$0	\$0	\$163,976

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SULLIVAN PL REPLACE**

Objectives:

System: *Sewage*
 Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to replace an old pressure line 300 feet long from the Sullivan Pump Station. The line is in a state of deterioration. The plant is now operated in a manner that could exert enough transient pressure to burst the pipe. The line needs to be replaced.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$562,549	\$0	\$0	\$0	\$0	\$562,549
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$562,549	\$0	\$0	\$0	\$0	\$562,549

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	7,549	0	0	0	0	7,549
Site Acquisition	0	0	0	0	0	0	0
Construction	0	555,000	0	0	0	0	555,000
Total Annual Costs	\$0	\$562,549	\$0	\$0	\$0	\$0	\$562,549

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *WHEELER BASIN RELIEF*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a multi-phased project designed to relieve a hydraulically overloaded combination trunk sewer within a residential neighborhood, Irvington, experiencing basement flooding. The area is generally bounded by NE Tillamook Street, NE 24th Avenue, NE Prescott Street, and NE Martin Luther King Blvd. Flooding has been reported in 103 basements in this area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$400,768	\$306,710	\$2,363,500	\$1,526,980	\$1,252,090	\$1,261,650	\$7,111,698
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$400,768	\$306,710	\$2,363,500	\$1,526,980	\$1,252,090	\$1,261,650	\$7,111,698

Costs/Schedule:

Plan/Prel Engrg	\$35,768	\$0	\$0	\$0	\$0	\$0	\$35,768
Design/Engrg	65,000	63,010	59,000	40,000	47,000	29,000	303,010
Site Acquisition	0	0	0	0	0	0	0
Construction	300,000	243,700	2,304,500	1,486,980	1,205,090	1,232,650	6,772,920
Total Annual Costs	\$400,768	\$306,710	\$2,363,500	\$1,526,980	\$1,252,090	\$1,261,650	\$7,111,698

Estimated Additional Operating/Maintenance Costs:

\$0	\$1,250	\$1,250	\$1,250	\$1,250	\$5,000
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Project: *ALDER BASIN R & R*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This multi-phase project will reconstruct a structurally defective trunk sewer and relieve a basin that has experienced basement flooding. This is a multi-phase project which will reconstruct approximately 13,000' of defective brick sewer ranging in size from 32" to 84" diameter. Further, the project will relieve an area generally bounded by SE Water Ave., SE Stark St., SE 42nd Ave., and SE Division St.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$434,670	\$59,000	\$3,459,000	\$3,459,000	\$3,459,000	\$10,870,670
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$434,670	\$59,000	\$3,459,000	\$3,459,000	\$3,459,000	\$10,870,670

Costs/Schedule:

Plan/Prel Engrg	\$0	\$434,670	\$0	\$0	\$0	\$0	\$434,670
Design/Engrg	0	0	59,000	59,000	59,000	59,000	236,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	3,400,000	3,400,000	3,400,000	10,200,000
Total Annual Costs	\$0	\$434,670	\$59,000	\$3,459,000	\$3,459,000	\$3,459,000	\$10,870,670

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **FANNO CK PS & PL**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Five pump stations in the Fanno Creek Basin were to be upgraded as part of the Pump Station Improvement Program in FY91. Investigations now show that improvements must be limited due to the need to maintain flow during construction. A recently completed study has shown that one pump station could be constructed just west of the present Fanno Creek Pump Station to take more flow and eliminate the 5 old pump stations. Preliminary cost estimates indicate that the cost would be comparable to the cost of renovation of the 5 stations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$408,473	\$1,525,000	\$0	\$0	\$0	\$1,933,473
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$408,473	\$1,525,000	\$0	\$0	\$0	\$1,933,473

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	58,473	0	0	0	0	58,473
Site Acquisition	0	0	0	0	0	0	0
Construction	0	350,000	1,525,000	0	0	0	1,875,000
Total Annual Costs	\$0	\$408,473	\$1,525,000	\$0	\$0	\$0	\$1,933,473

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$0	\$0	\$0	\$5,000
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Project: **SAN SYSTEM IMPROVEMENTS**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program includes facility assistance for sanitary sewer system improvements. Included areas in the program are oversizing, minor extensions, unusual connection requirements, and system modifications necessary to accommodate connection. The fund is similar to the Drainage Improvement Program but applicable to sanitary sewers. The program will aid in development and infilling the urbanized areas within the City. The program is designed to offer assistance not current available through LIDs or the Line and Branch program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$307,411	\$400,000	\$500,000	\$500,000	\$500,000	\$2,207,411
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$307,411	\$400,000	\$500,000	\$500,000	\$500,000	\$2,207,411

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	52,411	60,000	75,000	75,000	75,000	337,411
Site Acquisition	0	0	0	0	0	0	0
Construction	0	255,000	340,000	425,000	425,000	425,000	1,870,000
Total Annual Costs	\$0	\$307,411	\$400,000	\$500,000	\$500,000	\$500,000	\$2,207,411

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SW ALDER 17TH-19TH REPAIR*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project will repair about 1080' of structurally defective 72" X 68" sewer in SW Alder St. between 17th Ave. and 19th Ave. by internal lining. This sewer has longitudinal cracks in the crown and a cavity in an invert section.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$583,353	\$400,000	\$0	\$0	\$0	\$983,353
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$583,353	\$400,000	\$0	\$0	\$0	\$983,353

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	33,353	0	0	0	0	33,353
Site Acquisition	0	0	0	0	0	0	0
Construction	0	550,000	400,000	0	0	0	950,000
Total Annual Costs	\$0	\$583,353	\$400,000	\$0	\$0	\$0	\$983,353

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *LOMBARD WETWELL MODIFICATION*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The pumps at Lombard pump station are cavitating badly even at the present low flows. A model study in FY91 will determine what wet well modifications are needed to eliminate this problem. This project will complete these necessary wetwell modifications.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$84,729	\$0	\$0	\$0	\$0	\$84,729
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$84,729	\$0	\$0	\$0	\$0	\$84,729

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	8,729	0	0	0	0	8,729
Site Acquisition	0	0	0	0	0	0	0
Construction	0	76,000	0	0	0	0	76,000
Total Annual Costs	\$0	\$84,729	\$0	\$0	\$0	\$0	\$84,729

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *STEPHENS SLOUGH SEWER RECON*

Objectives:

System: *Sewage*
Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will reconstruct a structurally defective portion of the outfall for the Division Basin. The existing sewer consists of concrete and clay pipe. The invert of the concrete pipe has eroded to the point that portions are missing. The clay pipe has cracking through out. In addition, the line is located under a PGE substation which makes access for repair impractical.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$222,643	\$0	\$0	\$0	\$0	\$222,643
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$222,643	\$0	\$0	\$0	\$0	\$222,643

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	6,643	0	0	0	0	6,643
Site Acquisition	0	0	0	0	0	0	0
Construction	0	216,000	0	0	0	0	216,000
Total Annual Costs	\$0	\$222,643	\$0	\$0	\$0	\$0	\$222,643

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *MAINTENANCE INFORMATION SYSTEM*

Objectives:

System: *Sewage*
Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide equipment, software, training and data entry services to continue implementation of the Wastewater Collection Management System (WCMS), specifically providing: handheld computers for field inspection, grid pads for automated work order processing, software for handheld and grid pad computers, an upgrade for the MicroVAX which runs WCMS, development software to relate the WCMS to our graphics database, and data collection and entry services.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$840,469	\$167,000	\$0	\$0	\$0	\$0	\$1,007,469
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$840,469	\$167,000	\$0	\$0	\$0	\$0	\$1,007,469

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	840,469	157,000	0	0	0	0	997,469
Site Acquisition	0	0	0	0	0	0	0
Construction	0	10,000	0	0	0	0	10,000
Total Annual Costs	\$840,469	\$167,000	\$0	\$0	\$0	\$0	\$1,007,469

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: N VANCOUVER AVE RELIEF

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

A project for relief of the hydraulically overloaded trunk sewer located in N Vancouver Ave. North of N Bryant St., including relocation of the outfall. This trunk serves commercial and residential property located within the area bounded by N Williams Ave. to the east, N Alberta St. to the south, N Albina Ave. to the west, and the Columbia Slough to the north.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$100,000	\$590,578	\$700,000	\$0	\$0	\$0	\$1,390,578
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$100,000	\$590,578	\$700,000	\$0	\$0	\$0	\$1,390,578

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	100,000	0	0	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	590,578	700,000	0	0	0	1,290,578
Total Annual Costs	\$100,000	\$590,578	\$700,000	\$0	\$0	\$0	\$1,390,578

Estimated Additional Operating/Maintenance Costs:

\$0	\$10,000	\$0	\$0	\$0	\$10,000
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Project: HAYDEN ISLAND SAN RECONSTRUCT

System: Sewage
Program: Maintenance & Reliability

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides funding for repairs to the Hayden Island sewer system which was purchased by the City on December 23, 1988. A recently completed facilities plan identifies system deficiencies and alternatives for improvements. Specific projects in this category will be developed as results of the facilities plan are evaluated.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$131,797	\$250,000	\$240,000	\$230,000	\$0	\$851,797
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$131,797	\$250,000	\$240,000	\$230,000	\$0	\$851,797

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	31,797	0	22,000	20,000	0	73,797
Site Acquisition	0	0	0	0	0	0	0
Construction	0	100,000	250,000	218,000	210,000	0	778,000
Total Annual Costs	\$0	\$131,797	\$250,000	\$240,000	\$230,000	\$0	\$851,797

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NE 148TH & SANDY STM RELIEF**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The existing storm line does not have adequate capacity to handle storm runoff. This storm system will also provide service to additional areas within the basin that are not drained adequately through sump systems. The system will provide hazardous materials control facilities where necessary prior to outfalls to the Columbia Slough system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$676,120	\$0	\$0	\$0	\$0	\$676,120
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$676,120	\$0	\$0	\$0	\$0	\$676,120

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	676,120	0	0	0	0	676,120
Total Annual Costs	\$0	\$676,120	\$0	\$0	\$0	\$0	\$676,120

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SUMP RECON & UPGRADE**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will reconstruct and/or upgrade all existing sumps within our service boundary to increase performance and improve maintainability. This is a multi-phase project to raise buried sumps to grade, replace sumps that no longer perform, provide additional capacity at locations where existing sumps do not have adequate capacity, and provide sedimentation manholes for all sumps without them.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$955,461	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,955,461
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$955,461	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,955,461

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	60,000	60,000	60,000	60,000	240,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	955,461	1,940,000	1,940,000	1,940,000	1,940,000	8,715,461
Total Annual Costs	\$0	\$955,461	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,955,461

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NE 62ND AVE & HANCOCK*

Objectives:

System: *Sewage*
Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will relieve a hydraulically overloaded combination sewer within a predominantly residential area that has experienced basement flooding.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$45,041	\$547,400	\$0	\$0	\$0	\$592,441
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$45,041	\$547,400	\$0	\$0	\$0	\$592,441

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	45,041	0	0	0	0	45,041
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	547,400	0	0	0	547,400
Total Annual Costs	\$0	\$45,041	\$547,400	\$0	\$0	\$0	\$592,441

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$3,000	\$0	\$3,000
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Project: *NE HALSEY: 58TH - 61ST*

Objectives:

System: *Sewage*
Program: *Maintenance & Reliability*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project will reconstruct approximately 625' of structurally defective 36" sewer in NE Halsey between 59th Ave. and 61st Ave. This is a structurally defective, large diameter pipe in a major arterial which could fail, therefore, requiring immediate action.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$270,752	\$0	\$0	\$0	\$0	\$270,752
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$270,752	\$0	\$0	\$0	\$0	\$270,752

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	12,000	0	0	0	0	12,000
Site Acquisition	0	258,752	0	0	0	0	258,752
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$270,752	\$0	\$0	\$0	\$0	\$270,752

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SE DIVISION: 54TH – 57TH**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The project will reconstruct approximately 552' of structurally defective pipe in SE Division St. between 54th Ave and 57th Ave. This is a structurally defective large diameter pipe in a major arterial which could fail, therefore, this is a necessary and imperative project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$143,588	\$0	\$0	\$0	\$0	\$143,588
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$143,588	\$0	\$0	\$0	\$0	\$143,588

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	143,588	0	0	0	0	143,588
Total Annual Costs	\$0	\$143,588	\$0	\$0	\$0	\$0	\$143,588

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **NE WISTARIA: 42ND – 480' WEST**

System: **Sewage**
 Program: **Maintenance & Reliability**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The project will reconstruct about 485' of structurally defective sewer line in NE Wistaria Dr. between 42nd Ave. and 39th Ave. This is a structurally defective line which could fail, therefore, it is needed immediately.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$26,103	\$0	\$0	\$0	\$0	\$26,103
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$26,103	\$0	\$0	\$0	\$0	\$26,103

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	26,103	0	0	0	0	26,103
Total Annual Costs	\$0	\$26,103	\$0	\$0	\$0	\$0	\$26,103

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NE 41ST: KCLICKITAT - ALAMEDA*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project will reconstruct about 560' of structurally defective line in NE 41st Ave. between Alameda St. and Klickitat St. This is a structurally defective line which could fail, therefore, it is needed immediately.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$65,940	\$0	\$0	\$0	\$0	\$65,940
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$65,940	\$0	\$0	\$0	\$0	\$65,940

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	65,940	0	0	0	0	65,940
Total Annual Costs	\$0	\$65,940	\$0	\$0	\$0	\$0	\$65,940

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NE 54TH: KCLICKITAT - FREMONT*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will reconstruct approximately 455' of structurally defective clay pipe in NE 54th Ave. between Fremont St. and Klickitat St. This sewer is structurally defective and could fail, therefore needing immediate attention.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$61,940	\$0	\$0	\$0	\$0	\$61,940
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$61,940	\$0	\$0	\$0	\$0	\$61,940

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	61,940	0	0	0	0	61,940
Total Annual Costs	\$0	\$61,940	\$0	\$0	\$0	\$0	\$61,940

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CBD STORM SEWER PH 5 - 7*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

These are three of eight planned phases of separating storm and sanitary sewers in the Central sewer system. Inclusion of storm runoff in the sanitary sewage system creates overflows into the Willamette River during storms. It also increases flows that have to be pumped and treated.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$186,285	\$1,159,459	\$1,435,000	\$1,123,000	\$0	\$0	\$3,903,744
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$186,285	\$1,159,459	\$1,435,000	\$1,123,000	\$0	\$0	\$3,903,744

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	4,332	0	0	0	0	0	4,332
Site Acquisition	0	0	0	0	0	0	0
Construction	181,953	1,156,000	1,435,000	1,123,000	0	0	3,895,953
Total Annual Costs	\$186,285	\$1,156,000	\$1,435,000	\$1,123,000	\$0	\$0	\$3,900,285

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *INTER-GROUP WORK / SEWERAGE SYSTEMS GROUP*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project represents unidentified crossover work between groups within the bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$50,006	\$0	\$0	\$0	\$0	\$50,006
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,006	\$0	\$0	\$0	\$0	\$50,006

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	50,006	0	0	0	0	50,006
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$50,006	\$0	\$0	\$0	\$0	\$50,006

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *DETENTION/WQ/WETLANDS-FANNO*

System: *Sewage*
Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project includes retrofitting detention sites that have been constructed with wetponds, constructing wetlands where practicable, and developing swales and other water quality improvements. Improvements of water quality in the Tualatin Basin has been mandated by the DEQ. This work is necessary to bring Portland, through its Fanno Creek drainage basin, into compliance with the requirements.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$618,074	\$2,500,000	\$0	\$0	\$0	\$3,118,074
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$618,074	\$2,500,000	\$0	\$0	\$0	\$3,118,074

Costs/Schedule:

Plan/Prel Engrg	\$0	\$80,000	\$250,000	\$0	\$0	\$0	\$310,000
Design/Engrg	0	108,074	375,000	0	0	0	483,074
Site Acquisition	0	80,000	250,000	0	0	0	310,000
Construction	0	390,000	1,825,000	0	0	0	2,015,000
Total Annual Costs	\$0	\$618,074	\$2,500,000	\$0	\$0	\$0	\$3,118,074

Estimated Additional Operating/Maintenance Costs:

\$1,000	\$8,000	\$0	\$0	\$0	\$9,000
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Project: *FANNO CK SEDIMENT MANHOLES*

System: *Sewage*
Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Bureau of Environmental Services has developed a manhole that will trap sediments as storm water flows through the system. This project is a program of retrofitting sedimentation manholes into existing storm sewers in the Fanno Creek Basin.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$188,527	\$2,400,000	\$0	\$0	\$0	\$2,588,527
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$188,527	\$2,400,000	\$0	\$0	\$0	\$2,588,527

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	18,527	360,000	0	0	0	378,527
Site Acquisition	0	0	0	0	0	0	0
Construction	0	170,000	2,040,000	0	0	0	2,210,000
Total Annual Costs	\$0	\$188,527	\$2,400,000	\$0	\$0	\$0	\$2,588,527

Estimated Additional Operating/Maintenance Costs:

\$4,000	\$48,000	\$0	\$0	\$0	\$52,000
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PROJECT DETAIL

Project: **FANNO CK WQ PROJECT**

System: *Sewage*
 Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program involves various implementation activities related to the City's Tualatin Basin Water Quality Management Plan. These activities are required to meet DEQ water quality requirements for Fanno Creek. Projects include stream monitoring, re-evaluation of TMDL's, public education, site and research studies related to water quality facilities, and rehabilitation of existing drainage ways for enhanced stream and stormwater quality.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$459,256	\$430,000	\$180,000	\$180,000	\$180,000	\$1,429,256
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$459,256	\$430,000	\$180,000	\$180,000	\$180,000	\$1,429,256

Costs/Schedule:

Plan/Prel Engrg	\$0	\$292,500	\$279,500	\$117,000	\$117,000	\$117,000	\$923,000
Design/Engrg	0	54,256	43,000	18,000	18,000	18,000	151,256
Site Acquisition	0	22,500	21,500	9,000	9,000	9,000	71,000
Construction	0	90,000	88,000	36,000	36,000	36,000	284,000
Total Annual Costs	\$0	\$459,256	\$430,000	\$180,000	\$180,000	\$180,000	\$1,429,256

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **FLOW & WATER QUALITY MONITOR**

System: *Sewage*
 Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will include water quality monitoring throughout the City in support of the Clean Rivers Program. It also provides for an upgrade to the Bureau's Data Management System. Objectives include the acquisition of data to characterize and meet regulatory requirements for storm water and to assess and evaluate the effectiveness of implementing a storm water pollution abatement program. Also, it will obtain the data management system required for the Clean Rivers Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$946,786	\$1,710,962	\$1,000,000	\$0	\$0	\$0	\$3,657,748
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$946,786	\$1,710,962	\$1,000,000	\$0	\$0	\$0	\$3,657,748

Costs/Schedule:

Plan/Prel Engrg	\$946,786	\$1,710,962	\$1,000,000	\$0	\$0	\$0	\$3,657,748
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$946,786	\$1,710,962	\$1,000,000	\$0	\$0	\$0	\$3,657,748

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *DRAINAGE IMPROVEMENT PROGRAM*

System: *Sewage*
Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The program provides facility assistance for storm drainage needs due to new development and LID street improvements. Examples of such program assistance include oversizing, downstream bank and bed erosion control, and the upgrading of existing downstream drainage systems. The fund also makes other improvements to downstream drainageways and obtains easements or drainage reserves for stormwater runoff.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$377,487	\$1,083,836	\$1,000,000	\$1,050,000	\$1,050,000	\$1,075,000	\$5,636,103
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$377,487	\$1,083,836	\$1,000,000	\$1,050,000	\$1,050,000	\$1,075,000	\$5,636,103

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	37,747	125,136	100,000	105,000	105,000	107,500	580,383
Site Acquisition	0	0	0	0	0	0	0
Construction	339,720	958,500	900,000	945,000	945,000	987,500	5,055,720
Total Annual Costs	\$377,487	\$1,083,836	\$1,000,000	\$1,050,000	\$1,050,000	\$1,075,000	\$5,636,103

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *JOHNSON CK WATER QUALITY PROJECT*

System: *Sewage*
Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The proposed project will provide alternative water quality solutions which will be blended together with flood reduction, economic development, natural areas, and recreational opportunities. This project will reduce threats to public health and safety, meet state and federal regulations in the Johnson Creek Basin, and support the Clean River Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$1,232,623	\$0	\$0	\$0	\$0	\$1,232,623
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,232,623	\$0	\$0	\$0	\$0	\$1,232,623

Costs/Schedule:

Plan/Prel Engrg	\$0	\$1,232,623	\$0	\$0	\$0	\$0	\$1,232,623
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$1,232,623	\$0	\$0	\$0	\$0	\$1,232,623

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **JOHNSON CK RESOURCE MANAGEMENT PLAN**

System: *Sewage*
 Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The proposed project will provide alternative flood control solutions which will be blended together with recreational, economic development, and natural areas opportunities. It also provides a process to reduce threats to public safety and property, and meet state and federal regulations in the Johnson Creek Basin. This project is integral to the Water Quality Management Plan and the Clean River Program also having impact in the basin.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$48,353	\$1,045,284	\$1,050,000	\$815,000	\$1,430,000	\$1,430,000	\$5,618,637
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$48,353	\$1,045,284	\$1,050,000	\$815,000	\$1,430,000	\$1,430,000	\$5,618,637

Costs/Schedule:

Plan/Prel Engrg	\$48,353	\$90,000	\$290,000	\$140,000	\$85,000	\$85,000	\$698,353
Design/Engrg	0	895,284	535,000	270,000	0	0	1,500,284
Site Acquisition	0	260,000	225,000	205,000	115,000	115,000	920,000
Construction	0	0	0	0	1,250,000	1,250,000	2,500,000
Total Annual Costs	\$48,353	\$1,045,284	\$1,050,000	\$815,000	\$1,430,000	\$1,430,000	\$5,618,637

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$20,000	\$20,000	\$40,000
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Project: **BALCH CK DETENTION BASIN**

System: *Sewage*
 Program: *Drainage & Stormwater Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Balch Creek flows through the Balch Creek Canyon in Forest Park into a pipe system that runs through an industrial area before discharging into the Willamette River. The pipe system has caused flooding during large storms and periods of high runoff. This project involves a detention basin that will reduce the peak runoff through the pipe system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$52,077	\$100,000	\$100,000	\$100,000	\$100,000	\$452,077
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$52,077	\$100,000	\$100,000	\$100,000	\$100,000	\$452,077

Costs/Schedule:

Plan/Prel Engrg	\$0	\$52,077	\$0	\$0	\$0	\$0	\$52,077
Design/Engrg	0	0	100,000	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	100,000	100,000	100,000	300,000
Total Annual Costs	\$0	\$52,077	\$100,000	\$100,000	\$100,000	\$100,000	\$452,077

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: CSO MANAGEMENT PLAN

System: Sewage
Program: Combined Sewer Overflow

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This study will characterize combined sewer overflows to the Willamette River and Columbia Slough through a program of water quality sampling and modeling. The data will be used to develop a CSO management plan to prevent degradation of the receiving water quality.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$1,549,849	\$1,884,804	\$703,000	\$0	\$0	\$0	\$4,137,653
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,549,849	\$1,884,804	\$703,000	\$0	\$0	\$0	\$4,137,653

Costs/Schedule:

Plan/Prel Engrg	\$1,549,849	\$1,884,804	\$703,000	\$0	\$0	\$0	\$4,137,653
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$1,549,849	\$1,884,804	\$703,000	\$0	\$0	\$0	\$4,137,653

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: RAMSEY LAKE PILOT WETLANDS

System: Sewage
Program: Combined Sewer Overflow

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides for predesign, pilot studies, permitting agency coordination, land acquisition, and other design activities associated with CSO treatment for four basins which would otherwise discharge into the Columbia Slough. Ultimately, the project would develop a 120 acre wetland, purchased from the Port of Portland, at Ramsey Lake in North Portland. This project is part of the larger Columbia Slough Management Program and the CSO Management Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$1,022,142	\$3,000,000	\$3,000,000	\$0	\$0	\$7,022,142
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,022,142	\$3,000,000	\$3,000,000	\$0	\$0	\$7,022,142

Costs/Schedule:

Plan/Prel Engrg	\$0	\$100,000	\$300,000	\$300,000	\$0	\$0	\$700,000
Design/Engrg	0	122,142	300,000	300,000	0	0	722,142
Site Acquisition	0	500,000	1,500,000	1,500,000	0	0	3,500,000
Construction	0	300,000	900,000	900,000	0	0	2,100,000
Total Annual Costs	\$0	\$1,022,142	\$3,000,000	\$3,000,000	\$0	\$0	\$7,022,142

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *COL SLOUGH TRT PONDS PILOT*

System: *Sewage*
 Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a pilot project which will yield information on the performance of wetland treatment as a stormwater treatment tool. The experience and knowledge gained on this project will be utilized on future treatment ponds in the upper Columbia Slough. This project is part of the larger Columbia Slough Management Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$111,671	\$1,000,000	\$0	\$0	\$0	\$1,111,671
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$111,671	\$1,000,000	\$0	\$0	\$0	\$1,111,671

Costs/Schedule:

Plan/Prel Engrg	\$0	\$111,671	\$50,000	\$0	\$0	\$0	\$161,671
Design/Engrg	0	0	150,000	0	0	0	150,000
Site Acquisition	0	0	100,000	0	0	0	100,000
Construction	0	0	700,000	0	0	0	700,000
Total Annual Costs	\$0	\$111,671	\$1,000,000	\$0	\$0	\$0	\$1,111,671

Estimated Additional Operating/Maintenance Costs:

\$0	\$1,000	\$0	\$0	\$0	\$1,000
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Project: *COL SLOUGH FLOW AUGMENT*

System: *Sewage*
 Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes developing pump station and other facilities to divert Columbia River water into the Columbia Slough during low flow/high pollution periods to improve the water quality. Also included in this project are slough water quality monitoring, public information activities, remediation of highly polluted bottom sediments, projects to help provide for water-borne maintenance of the slough system, and development of a program plan report in response to pollutant loadings being set by DEQ.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$280,000	\$1,033,094	\$3,400,000	\$1,185,000	\$700,000	\$1,000,000	\$7,598,094
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$280,000	\$1,033,094	\$3,400,000	\$1,185,000	\$700,000	\$1,000,000	\$7,598,094

Costs/Schedule:

Plan/Prel Engrg	\$280,000	\$416,000	\$680,000	\$237,000	\$175,000	\$250,000	\$2,038,000
Design/Engrg	0	409,094	340,000	118,500	105,000	150,000	1,122,594
Site Acquisition	0	104,000	0	0	0	0	104,000
Construction	0	104,000	2,380,000	829,500	420,000	600,000	4,333,500
Total Annual Costs	\$280,000	\$1,033,094	\$3,400,000	\$1,185,000	\$700,000	\$1,000,000	\$7,598,094

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **LENTS TRUNK RELIEF**

System: **Sewage**
 Program: **Combined Sewer Overflow**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will reduce storm flow into Lents Trunk to provide additional sanitary capacity for areas tributary to the Johnson Creek Interceptor, such as the Mid-County area. The construction of the Mid-County sewers will discharge 70-75 cfs additional flow into Lents Trunk from areas outside of the Lents design drainage basin. As this flow will represent about one-third the capacity of the trunk, this project is required to provide trunk capacity for the Mid-County area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$8,000	\$553,793	\$920,000	\$0	\$0	\$0	\$1,481,793
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$8,000	\$553,793	\$920,000	\$0	\$0	\$0	\$1,481,793

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	8,000	24,793	20,000	0	0	0	52,793
Site Acquisition	0	0	0	0	0	0	0
Construction	0	529,000	900,000	0	0	0	1,429,000
Total Annual Costs	\$8,000	\$553,793	\$920,000	\$0	\$0	\$0	\$1,481,793

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$5,000	\$10,000	\$15,000
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Project: **AERIAL MAP DATABASE CSO**

System: **Sewage**
 Program: **Combined Sewer Overflow**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is a project to map the City, and adjacent areas within the City's service boundaries, into a common database. The objective is to develop a database of planimetric/contour mapping, which will facilitate utility planning and design. This project will improve efficiency of map access and plan preparation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$661,257	\$900,000	\$0	\$0	\$0	\$1,561,257
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$661,257	\$900,000	\$0	\$0	\$0	\$1,561,257

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	661,257	900,000	0	0	0	1,561,257
Total Annual Costs	\$0	\$661,257	\$900,000	\$0	\$0	\$0	\$1,561,257

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **WILLAMETTE RIVER MGMT PLAN**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

System: *Sewage*
 Program: *Combined Sewer Overflow*

X

Project Description:

This is an Oregon Department of Environmental Quality study of the Willamette River. The goal of this study is to provide the information base necessary for management of water quality in the Willamette River basin. Data developed from the CSO Management Plan will be utilized as an input for the Willamette River computer model. This study will provide an understanding of how Portland's CSOs impact the river, relative to other point and non-point pollution sources. Permits for CSO may be amended as a result.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$517,137	\$400,000	\$0	\$0	\$0	\$917,137
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$517,137	\$400,000	\$0	\$0	\$0	\$917,137

Costs/Schedule:

Plan/Prel Engrg	\$0	\$517,137	\$400,000	\$0	\$0	\$0	\$917,137
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$517,137	\$400,000	\$0	\$0	\$0	\$917,137

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NE AIRPORT PH 2 SAN LID**

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project provides sanitary sewer service to the Columbia South Shore area. This phase, the final phase, provides service from 138th Ave. to about 181st Ave. The project is expected to be under construction before the end of FY91. To be usable the project must be completed. It will provide economic development to the Columbia South Shore area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	985,675	\$0	\$0	\$0	\$0	\$985,675
LID	1,129,552	0	0	0	0	0	1,129,552
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,129,552	\$985,675	\$0	\$0	\$0	\$0	\$2,115,227

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	79,552	0	0	0	0	0	79,552
Site Acquisition	0	0	0	0	0	0	0
Construction	1,050,000	985,675	0	0	0	0	2,035,675
Total Annual Costs	\$1,129,552	\$985,675	\$0	\$0	\$0	\$0	\$2,115,227

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **APW PH 2 PS & PL**

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This pump station is to serve part of the phase 2 LID under construction. The gravity sewers under construction serve no purpose unless this pump station is constructed to lift the sewerage to the existing system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$181,500	\$1,079,591	\$0	\$0	\$0	\$0	\$1,261,091
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$181,500	\$1,079,591	\$0	\$0	\$0	\$0	\$1,261,091

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	181,500	0	0	0	0	0	181,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,079,591	0	0	0	0	1,079,591
Total Annual Costs	\$181,500	\$1,079,591	\$0	\$0	\$0	\$0	\$1,261,091

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$0	\$0	\$0	\$5,000
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PROJECT DETAIL

Project: *APW PH 3 PS & PL*

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This pump station is to serve the easterly portion of the sanitary sewer under construction. The pump station must be installed to allow service to the sanitary sewer system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$158,000	\$831,372	\$0	\$0	\$0	\$0	\$989,372
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$158,000	\$831,372	\$0	\$0	\$0	\$0	\$989,372

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	158,000	0	0	0	0	0	158,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	831,372	0	0	0	0	831,372
Total Annual Costs	\$158,000	\$831,372	\$0	\$0	\$0	\$0	\$989,372

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$0	\$0	\$0	\$5,000
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Project: *INTER-GROUP WORK / ENVIRONMENTAL MANAGEMENT GROUP*

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project represents unidentified crossover work between groups within the bureau.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$463,512	\$0	\$0	\$0	\$0	\$463,512
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$463,512	\$0	\$0	\$0	\$0	\$463,512

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	463,512	0	0	0	0	463,512
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$463,512	\$0	\$0	\$0	\$0	\$463,512

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *UTILTIY RELOCATION*

System: *Sewage*
Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Portland's sewage collector and interceptor lines, in most areas, lie within the right-of-way of its streets. This project establishes a fund for relocation of sewer pipe in connection with implementation of designated transportation projects, such as westside light rail.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$250,688	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,688
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$250,688	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,688

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	250,688	250,000	250,000	250,000	250,000	1,250,688
Total Annual Costs	\$0	\$250,688	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,688

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *APW Flowmeter*

System: *Sewage*
Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install an ultrasonic flowmeter in pump station 1 on Airport Way. Measurement of flows is necessary to determine future system expansion requirements, develop downstream design criteria, and facilitate pump station operations. The station is presently operating at very low flows and the unit can be installed at a lower cost at this time.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$27,661	\$0	\$0	\$0	\$0	\$27,661
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$27,661	\$0	\$0	\$0	\$0	\$27,661

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	27,661	0	0	0	0	27,661
Total Annual Costs	\$0	\$27,661	\$0	\$0	\$0	\$0	\$27,661

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NE 33RD & SUNDERLAND GRAVITY SEWER**

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will extend Northward the gravity sewer that serves the prison. The area North of the prison site, which includes the National Guard Armory, has expressed an interest in obtaining sanitary sewer service. This provides service to that area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID	\$0	\$173,221	\$200,000	\$0	\$0	\$0	\$373,221
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$173,221	\$200,000	\$0	\$0	\$0	\$373,221

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	173,221	200,000	0	0	0	373,221
Total Annual Costs	\$0	\$173,221	\$200,000	\$0	\$0	\$0	\$373,221

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **NE 33RD & SUNDERLAND PS**

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will replace a temporary station installed to serve the prison. The area North of the prison site, which includes the National Guard Armory, has expressed an interest in obtaining sanitary sewer service. If additional services are connected to the system, the present temporary pump station will need to be replaced with a permanent station.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$353,770	\$470,000	\$0	\$0	\$0	\$823,770
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$353,770	\$470,000	\$0	\$0	\$0	\$823,770

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	353,770	470,000	0	0	0	823,770
Total Annual Costs	\$0	\$353,770	\$470,000	\$0	\$0	\$0	\$823,770

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$5,000	\$0	\$0	\$5,000
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PROJECT DETAIL

Project: **POLLUTION CONTROL LAB**

System: **Sewage**
 Program: **Systems Development**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will replace the existing lab located at the Columbia Boulevard Wastewater Treatment Plant with a lab capable of providing the lab services expected over the next 20 years. The existing lab is undersized and inadequate for current services required for support of the Pretreatment Program. Future needs for that program, along with other programs, require a large, comprehensive replacement lab.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$493,419	\$2,000,000	\$2,000,000	\$0	\$0	\$4,493,419
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$493,419	\$2,000,000	\$2,000,000	\$0	\$0	\$4,493,419

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	493,419	0	0	0	0	493,419
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	2,000,000	2,000,000	0	0	4,000,000
Total Annual Costs	\$0	\$493,419	\$2,000,000	\$2,000,000	\$0	\$0	\$4,493,419

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **COLUMBIA SOUTH SHORE SAN STUDY**

System: **Sewage**
 Program: **Systems Development**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The study will develop a plan for the secondary sanitary sewer systems in the Columbia South Shore area. When Airport Way sewers are available, outlying areas will be applying for permits and LIDs to extend the sewer service. An overall plan that shows the preferred locations and the required sizes would facilitate the process and eliminate a patchwork system for the area. It will allow the Bureau to provide a timely and regionally focused response to development plans.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$55,450	\$0	\$0	\$0	\$0	\$55,450
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$55,450	\$0	\$0	\$0	\$0	\$55,450

Costs/Schedule:

Plan/Prel Engrg	\$0	\$55,450	\$0	\$0	\$0	\$0	\$55,450
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$55,450	\$0	\$0	\$0	\$0	\$55,450

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *COLUMBIA SOUTH SHORE DRAIN STUDY*

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This study will determine storm sewer trunk lines, water quality protection facilities, constructed wetlands areas, and other requirements to ensure compliance with the myriad of rules and regulations that exist for the Columbia South Shore area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S.S. Operating	\$0	\$156,644	\$0	\$0	\$0	\$0	\$156,644
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$156,644	\$0	\$0	\$0	\$0	\$156,644

Costs/Schedule:

Plan/Prel Engrg	\$0	\$156,644	\$0	\$0	\$0	\$0	\$156,644
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$156,644	\$0	\$0	\$0	\$0	\$156,644

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *INTER-AGENCY WORK / ENVIRONMENTAL MANAGEMENT GROUP*

System: *Sewage*
 Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project represents unidentified interagency work with other bureaus with the City.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
S S. Operating	\$0	\$1,023,436	\$0	\$0	\$0	\$0	\$1,023,436
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,023,436	\$0	\$0	\$0	\$0	\$1,023,436

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	1,023,436	0	0	0	0	1,023,436
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$1,023,436	\$0	\$0	\$0	\$0	\$1,023,436

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE CAPITAL PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Total
Bureau of Environmental Services							
MID-COUNTY SEWER PROGRAM							
LID 1995	0	0	0	442,130	3,801,572	3,125,130	7,368,832
LID 1996	0	0	0	0	827,988	7,589,890	8,417,878
Mid-County Database	0	0	0	85,000	0	0	85,000
Total Mid-County Sewer Program	0	0	0	527,130	4,629,560	10,715,020	15,871,710
SEWAGE TREATMENT SYSTEMS							
CBWTP Land Purchase West	0	0	53,000	571,000	429,000	0	1,053,000
CBWTP Odor Prim & Solid	0	0	450,000	2,500,000	2,500,000	0	5,450,000
CBWTP Prim Clarif Chain	0	0	1,836,000	1,284,000	504,000	0	3,424,000
TCWTP Headworks Reconstruct	0	0	0	0	393,000	4,244,000	4,637,000
Total Sewage Treatment Systems	0	0	2,139,000	4,355,000	3,826,000	4,244,000	14,564,000
MAINTENANCE & RELIABILITY							
NE Sandy San Tk Relief	0	0	38,000	715,000	0	0	751,000
SE Harold Tk Relief	0	0	400,000	120,000	3,066,000	4,623,800	8,209,800
Hayden Is PS Improvements	0	0	220,000	0	0	0	220,000
SE Bybee-Milwaukie-17th	0	0	85,000	0	0	0	85,000
SE Salmon: 15th-16th REcon	0	0	40,000	0	0	0	40,000
NE 32nd Ave & Stanton	0	0	100,000	1,200,000	590,000	0	1,890,000
Hayden Is Storm Reconstruct	0	0	180,000	200,000	0	0	380,000
Alameda Park Sewer Recon	0	0	0	192,000	0	0	192,000
Total Maintenance & Reliability Pr	0	0	1,061,000	2,427,000	3,656,000	4,623,800	11,767,800
COMBINED SEWER OVERFLOW							
Basin Management Plans	0	0	80,000	100,000	150,000	0	330,000
NW Everett Inter Relief	0	0	0	108,000	2,275,000	0	2,383,000
Columbia/Lombard Intercept	0	0	0	0	238,000	7,202,000	7,440,000
E Central Inter Relief	0	0	0	0	0	15,000,000	15,000,000
Total Combined Sewer Overflow Pr	0	0	80,000	208,000	2,663,000	22,202,000	25,153,000
SYSTEMS DEVELOPMENT							
Pollution Control Equipment	0	0	0	1,000,000	1,000,000	500,000	2,500,000
Total Systems Development	0	0	0	1,000,000	1,000,000	500,000	2,500,000
TOTAL ENVIRONMENTAL SERVICES	0	0	3,280,000	8,517,130	15,774,560	42,284,820	69,856,510

Capital Improvement Program Overview

TRANSPORTATION SYSTEM

FY 1991-92 Capital Improvement Plan

OFFICE OF TRANSPORTATION

The Transportation Capital Improvement Program (CIP) identifies transportation capital improvements for FY 1991-92 through FY 1995-96, consistent with the mission of the Portland Office of Transportation:

"Provide for the safe and efficient movement of people, goods, and services to enhance the economic vitality and livability of the City of Portland."

Projects included in the CIP budget represent capital projects sponsored by the Office of Transportation as well as projects affecting City rights-of-ways, under the direction of Tri-Met and the Oregon Department of Transportation. The CIP reflects priorities and projects outlined in the Transportation Public Facilities Plan and Transportation's Status and Condition Report. The capital improvement program includes projects which address the City's goals for transportation, economic development, public safety and neighborhood revitalization and are organized by the following program areas: Road Improvement, Transit, Capital Alternatives, and Preservation.

The total cost of the five-year Transportation CIP budget is \$95,362,026 of which \$19,257,541 is scheduled in FY 1991-92 and includes 78 projects. In addition, funding from participating government jurisdictions in support of these projects total approximately \$71.6 million in FY 1991-92.

Additional annualized operating and maintenance costs associated with the projects in the CIP budget for FY 1991-92 through 1995-96 total \$247,334. Transportation has indicated that these costs will not be incurred until the project is complete, which in many cases will be in FY 1992-93. In addition, upon completion of those projects which are road improvements, increased operating and maintenance costs will not be realized for several years, as the life expectancy for residential streets is 30 years and major arterials is 20 years.

CIP PROJECT RANKING

Priorities used by the Office of Transportation in developing the capital improvement program include:

Preservation and maintenance of the existing system; and improvement of system safety and capacity to accommodate growth in travel demand.

Transportation capital improvement planning is based on the priorities and projects outlined in the Transportation Public Facilities Plan for new construction priorities, and the annual Transportation System Status and Condition Report for repair priorities.

The projects included in the FY 1991-92 through FY 1995-96 Capital Improvement Program were prioritized using City policy directives as criteria for the rating system. Selection of the criteria was made based upon a survey of City bureau managers affected by transportation which determined the City goals and policies most appropriate for the rating process. The selected criteria includes the impact on economic development, neighborhood improvement, public safety, energy and environmental, financial stability and public infrastructure, regional transportation goals and Arterial Streets Classification Policy. As such, the ranking criteria closely matches the Mayor and Council's goals. In addition, the projects are reviewed for compliance with the Public Facility Plan, inclusion in replacement/maintenance schedules, consistency with the Regional Transportation Plans and City Comprehensive Plan and the ranking each project received within individual sub-programs using the technical ranking criteria. The technical ranking criteria uses a two-tiered evaluation. The first evaluation assigns projects to a class based upon transportation system needs. Projects including system needs within the five-year CIP period are assigned points based upon criteria to evaluate how well each project meets established Council or Office of Transportation policies or objectives. The projects are then ranked within sub-programs based on points received.

Program Summaries

The Portland Office of Transportation CIP budget for FY 1991-92 includes the following programs: Road Improvement, Transit, Capital Alternatives, and Preservation.

Road Improvement

The Road Improvement program consists of capital projects on the roadway system within the City and is divided into eight subprogram systems: Freeway, Regional Highway, Arterial/Collector, Collector Corridor, Local Street, Traffic Safety, Traffic Signal and Street Lighting.

The budget supports 55 projects which total \$13,119,685 in FY 1991-92, and leverage approximately \$66.6 million in outside funding from participating government jurisdictions. Of the \$13.1 million, approximately \$6.06 million supports capital improvement projects on the freeway, regional highway and arterial/collector transportation systems within the City. The freeways and regional highways within the City are maintained by the Oregon Department of Transportation and funded largely by the Federal government. These projects are developed in cooperation with ODOT within the guidelines of Metropolitan Service District's Regional Transportation Plan. In addition, these projects leverage a total of \$46.4 million in Federal, State, and local revenues. Significant projects include N. Marine Drive and N. Airport Way (\$2,217,380) which are key elements of the Columbia Corridor Economic Development Initiative, and transportation improvements in the Oregon Convention Center/Lloyd District area (\$1,924,868).

Approximately \$1.96 million supports development initiatives to ensure transportation improvements to commercial/industrial, subdivision, and minor permit streets done in conjunction with private property developments, are designed and constructed to the maintenance and safety standards of the City. These types of projects are developed and financed through public-private partnerships, including Local Improvement Districts (LIDs) and permit fees recovered from the development community.

Projects which address traffic safety at intersections identified as high accident locations and capital requirements for new signal projects needed to improve traffic flow, and pedestrian and traffic safety total \$710,000. This funding level supports signal/intersection modifications at 15 high-accident locations, six of which are located in the Coliseum Corridor, expansion of the citywide signal control system, remodeling of signals at four locations, installation of one new school signal and one new full signal.

Lastly, this program area includes \$4.4 million for capital requirements for new street lighting installations, street lighting conversions and upgrades on arterials and neighborhood streets. Major projects include \$1.7 million for street lighting projects in the Oregon Convention Center/Lloyd District and \$1.93 million for lighting of public access roads and pedestrian pathways within the City Parks system. In addition, \$300,000 is identified to fund street lighting projects done in conjunction with the City's economic development efforts.

Transit

The Transit Program consists of two subprograms: the Regional System and the City System which include transit capital projects affecting City rights-of-way. The regional transit system includes projects in the major regional travel corridors and projects vary from light rail to park and ride facilities on bus transit routes. The city system consists of the local bus route network serving City neighborhoods and business areas.

Transit capital improvement projects for 1991-92 total \$3,196,396. Major projects include the Regional Rail Agenda (\$626,592) which will develop an overall transitway strategy for the timely implementation of each rail corridor to maximize the public benefits, Westside Light Rail (\$281,671) and the Portland Transit Transfers (\$555,664) which will improve transit transfer points at several street intersections and promote increased transit accessibility and ridership. Another project of major significance is the Central City Trolley (\$1,725,661) which will create a system-wide implementation schedule for trolley service, create urban design standards, and develop an operations plan.

Of the total project cost for the Central City Trolley, \$1.4 million will be supported by a Local Improvement District.

It should be noted, the level of support for transit related projects reflect a decrease of approximately \$2.0 million from 1990-91, due to a decline in the amount of general fund resources available to fund these types of projects. State Statute prohibits the use of state shared gas tax revenues for transit projects, therefore in 1990-91 Transportation reallocated the General Fund transfer to support regional rail initiatives. Due to the passage of Measure 5, the General Fund transfer to the Office of Transportation reflects a decrease of approximately \$1.7 million, which in turn reduced the level of support for the Regional Rail Agenda, Westside Light Rail project, and the Central City Trolley. The reduced scope of the Regional Rail Agenda results in the following: deletion of further studies for the Barbur Corridor, reduced activity in the Milwaukie/I-205 Corridor, station area development plans, and redevelopment around stations sites, especially in the Albina Plan area.

In regards to the Westside Light Rail project, the local match payments from the City of Portland originally proposed at \$1.0 million for seven years, are stopped after 1990-91. The local match payment made in 1990-91 represented the first of the seven payments. It is anticipated that the Portland Development Commission will be making the City of Portland's local match payments in future years. To this end, Ordinance No. 164357, approved by Council on June 26, 1991, authorized an intergovernmental agreement to provide the City's local match requirement of \$6.0 million to match federal funds for financing the project. Under the terms of the agreement, the City will pay Tri-Met the \$6.0 million in yearly increments of \$1.0 million between FY 1992-93 and FY 1997-98.

Lastly, reduced funding for the Central City Trolley Plan results in the City not providing support for the following: professional services contracts for preliminary design and LID formation, funds to offset the anticipated loss of revenue due to extending Fareless Square to the Lloyd Center, 25% of the funding required for acquisition of a fourth

vehicle for the Vintage Trolley System, and marketing of the Willamette Shores Trolley.

Capital Alternatives

The Capital Alternatives program is comprised of the Traffic Management and Alternative Transportation subprograms and supports projects that reduce demand for roadway construction, manage traffic flows to increase arterial carrying capacity and/or divert traffic from local streets. Included in this program are neighborhood traffic improvements, parking management and bicycle/pedestrian projects.

Capital Alternatives projects total \$1,747,412 and emphasize parking management and traffic management activities on arterials (signal improvements, turn lanes, etc.) and neighborhood streets (diverters and other elements to reduce through traffic) and bicycle and pedestrian facilities. Funding for Neighborhood Traffic Management projects total approximately \$1.07 million and support the following projects: NE 7th Avenue, Sullivan's Gulch, NE 47th Avenue, Eastmoreland, SW Corbett Avenue, as well as twelve other locations which have not been determined. Another project of significance is the parking meter upgrade which carries first-year costs of \$475,000 and will replace the existing mechanical meter mechanisms with electronic mechanisms. Total conversion will be phased incrementally over a three-year period at a total cost of approximately \$900,000. Lastly, \$202,000 has been identified for alternative transportation projects such as the SW Terwilliger Bikeway, Neighborhood Curb Ramps, and bike corridors on the eastside of the Willamette River and NE/SE 42nd Avenue.

Preservation

The Preservation program includes identifying and eliminating structural deficiencies, or restoring facilities to their original condition. Preservation projects are identified in Portland's Transportation System: Status and Condition Report, 1989, which is an annual assessment of Transportation's infrastructure.

Preservation capital improvement projects total \$1,194,048 and provide for road rehabilitation, restoration of structures, and signal and street lighting replacements. Of

the program budget, \$304,000 has been identified for full roadway reconstruction and major restoration activities that are primarily concentrated on the arterial street system. The purpose of this project is to eliminate the present accumulation of streets that have deteriorated beyond the point of repair by standard maintenance practices. In addition, the program funding level includes \$543,405 for the preservation/maintenance of the City's twin ornamental lighting systems and completion of street lighting conversions in annexed areas. Lastly, \$283,500 has been identified to support traffic signal remodels at the following locations: NE Broadway/7th, NE Weidler/7th, NE 122nd/Skidmore, and SE Division/20th.

Funding Sources

Capital improvement projects for FY 1991-92 will cost a total of \$90.8 million and funding for the projects is broken down as follows:

Revenue Source

General Transportation Revenues	\$ 6,617,469
Federal	\$ 3,440,807
Other	\$ 9,199,265
Total	\$19,257,541
Non-Budgeted (Leverage)	\$71,584,656

General transportation revenues represents a share of the Utility Franchise Fees, State Tax Street Funds, Parking Meter Funds, and City/County Agreement dollars. It should be noted of the \$6.6 million identified as general transportation revenue approximately \$1.1 million represents utility franchise fees for support of the projects in the Transit and Capital Alternatives programs. Federal revenues represent federal grants directly received by the Office of Transportation. Other revenues include contracts, cost recovery, and service reimbursements from other fund. Non-budgeted or leverage revenues are funds that are not included in the City's budget, but are part of the project cost and provided by participating government jurisdictions. An example of leverage funds is construction funding from the Oregon Department of Transportation, which may include a combination of grants and other revenues.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Office of Transportation							
Road Improvement Program							
Freeway System Subprogram							
Delta Park Interchange	14,411	1,513	0	0	0	0	15,924
East Marquam Ramps/Water Avenue	216,402	7,997	0	0	0	0	224,399
I-205/Airport Way Interchange	3,153	890	0	0	0	0	4,043
Suneet Highway	35,910	90,000	302,000	3,000	3,000	3,000	438,910
I-405 Reconstruction	12,640	17,584	0	0	0	0	30,224
I-5 Greeley Banfield Phase 2	0	17,122	53,344	3,710,561	20,650,223	6,592,560	31,023,810
Total Freeway System	282,516	135,106	355,344	3,713,561	20,653,223	6,595,560	31,735,310
Regional Highway System Subprogram							
McLoughlin Corridor Phase 2	9,552	4,696	2,000	0	0	0	16,248
North Marine Drive Rivergate/I-5	4,217,324	2,217,380	1,066,431	0	0	0	7,501,135
McLoughlin/Tacoma Overpass	12,167	4,820	0	0	0	0	16,987
Total Regional Highway System	4,239,043	2,226,896	1,068,431	0	0	0	7,534,370
Arterial/Collector System Subprogram							
McLoughlin Neighborhood Traffic Circles	54,666	85,432	16,000	0	0	0	156,098
NW 21st/22nd - Vaughn/Front	111,088	7,122	181,171	82,904	0	0	382,285
NW 23rd & Burnside	183,713	114,237	0	0	0	0	297,950
NW Intersections	39,899	116,179	40,075	0	0	0	196,153
NE Airport Way	5,275,141	780,524	305,000	0	0	0	6,360,665
SW Terwilliger, Sam Jackson to Capital	61,007	206,588	20,000	0	0	0	287,595
Terwilliger Bridge at I-5	639,627	4,163	0	0	0	0	643,790
SW Barbur/Terwilliger I-5 Ramps	15,173	18,444	0	0	0	0	33,617
SE Foster-122nd to Jenne	27,273	2,871	1,601,000	2,001,000	1,000	1,000	3,634,144
OCC/Lloyd District Transp. Improvements	1,225,142	1,924,868	0	0	0	0	3,150,010
Sellwood Bridge Study	17,295	17,295	18,000	0	0	0	52,590
SE 45th Avenue Harney to Glenwood	0	49,992	58,823	200,000	740,000	0	1,048,815
Sandy Boulevard 101st to 185th	0	40,000	0	1,200,000	0	0	1,240,000
OHSU Access Streets	0	50,000	50,000	50,000	0	0	150,000
SE Grand Avenue Spokane-Harney	0	49,992	100,000	100,000	500,000	500,000	1,249,992
Water Avenue Extension	0	100,000	100,000	0	0	0	200,000
SW Vermont Capital Hwy to 85th	0	60,932	2,463,500	1,085,000	637,100	45,700	4,292,232
SE Johnson Creek 32nd to 45th	0	75,947	330,391	85,852	0	0	492,190
Total Arterial/Collector System	7,650,024	3,704,588	5,283,960	4,804,756	1,878,100	548,700	23,868,126

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Local Street System Subprogram							
Contract Streets	77,656	75,376	75,163	75,163	75,163	75,163	453,684
NW Traffic Circulation	46,102	54,410	78,000	0	0	0	178,512
Deficiency Correction Permits	0	170,000	250,000	250,000	250,000	250,000	1,170,000
LID Design/Construction	165,080	236,094	150,000	150,000	150,000	150,000	1,001,174
NW 9th Hoyt to Front	314,363	107,818	0	0	0	0	422,181
NE Glen Widning Drive	15,000	88,155	0	0	0	0	103,155
NE 145th Place	7,800	53,348	0	0	0	0	61,148
Commercial/Industrial Streets	694,187	476,882	390,920	433,780	231,100	228,600	2,455,469
Subdivision Streets	356,566	314,154	249,900	231,300	240,070	162,900	1,554,890
Minor Permits	103,699	82,779	80,500	83,000	85,500	88,000	523,478
HCD Street Improvements	63,797	66,996	0	0	0	0	130,793
NW 13th Avenue LID	84,730	239,651	0	0	0	0	324,381
<i>Total Local Street System</i>	1,928,980	1,965,663	1,274,483	1,223,243	1,031,833	954,663	8,378,865
Traffic Safety Subprogram							
Corridor Safety Improvements: Coliseum	0	40,000	311,700	0	0	0	351,700
SW Multnomah Corridor Improvement	143,536	43,708	0	0	0	0	187,244
East Burnside Corridor Improvement	135,255	55,372	0	0	0	0	190,627
Intersection Safety Improvement Unit 2	6,094	12,035	0	0	0	0	18,129
Intersection Safety Improvement Unit 3	0	124,000	499,700	0	0	0	623,700
<i>Total Traffic Safety</i>	284,885	275,115	811,400	0	0	0	1,371,400
Traffic Signal System Subprogram							
New School Signals	0	74,000	0	0	0	0	74,000
New Traffic Signals	0	72,000	0	0	0	0	72,000
Intersection Safety Improvement Unit 1	0	7,305	0	0	0	0	7,305
Expand Citywide Signal System	1,280,000	282,000	0	0	0	0	1,562,000
<i>Total Traffic Signal System</i>	1,280,000	435,305	0	0	0	0	1,715,305
Street Lighting System Subprogram							
CBD Installations	913,269	130,302	150,000	100,000	100,000	100,000	1,493,571
Upgrade Arterial Lighting	216,532	171,413	100,000	50,000	50,000	50,000	637,945
Purchase Annexed Lights	965,316	60,000	60,000	60,000	110,000	110,000	1,365,316
Economic Development	307,534	300,000	0	0	0	0	607,534
Parks Capital Construction	1,050,000	1,930,000	0	0	0	0	2,980,000
Street Light Installations Outside CBD	690,533	95,135	87,500	70,000	70,000	70,000	1,083,168
OCC/Lloyd District Lighting	332,542	1,690,184	0	0	0	0	2,022,706
<i>Total Street Lighting System</i>	4,475,726	4,377,014	397,500	280,000	330,000	330,000	10,190,240
Total Road Improvement Program	20,141,174	13,119,685	9,191,118	10,021,560	23,893,156	8,426,923	84,793,616

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Transit Program							
Regional and LRT System Subprogram							
Westside LRT	1,516,103	281,671	0	0	0	0	1,797,774
Regional Rail Agenda	1,098,104	626,592	1,500,000	2,000,000	3,000,000	5,000,000	13,224,696
<i>Total Regional and LRT System</i>	2,614,207	908,263	1,500,000	2,000,000	3,000,000	5,000,000	15,022,470
City System Subprogram							
Portland Transit Transfer	1,445,608	555,664	60,000	0	0	0	2,061,272
Central City Trolley	1,111,374	1,725,661	2,000,000	3,000,000	0	0	7,837,035
Transit Mall Restoration	148,418	6,808	3,419,600	1,650,000	0	0	5,224,826
<i>Total City System</i>	2,705,400	2,288,133	5,479,600	4,650,000	0	0	15,123,133
Total Transit Program	5,319,607	3,196,396	6,979,600	6,650,000	3,000,000	5,000,000	30,145,603
Capital Alternatives Program							
Traffic Management Subprogram							
Unit 5	153,552	44,991	0	0	0	0	198,543
Unit 8	0	114,560	110,000	370,000	0	0	594,560
Unit 6	0	44,574	0	0	0	0	44,574
Unit 7 - New Projects	154,851	465,875	0	0	0	0	620,726
Parking Meter Upgrade	409,308	475,399	0	0	0	0	884,707
Eastmoreland Construction	0	306,385	0	0	0	0	306,385
NE 7th Construction	0	89,473	0	0	0	0	89,473
47th/Wisteria Construction	0	4,142	0	0	0	0	4,142
<i>Total Traffic Management</i>	717,711	1,545,399	110,000	370,000	0	0	2,743,110
Alternative Transportation Subprogram							
Eastside Greenway	32,226	27,428	31,000	0	0	0	90,654
Corridor Planning	0	10,000	0	0	0	0	10,000
SW Terwilliger Bikeway	0	96,000	0	0	0	0	96,000
Neighborhood Curb Ramp	106,408	68,585	99,742	99,742	99,742	99,742	573,961
<i>Total Alternative Transportation</i>	138,634	202,013	130,742	99,742	99,742	99,742	770,615
Total Capital Alternatives	856,345	1,747,412	240,742	469,742	99,742	99,742	3,513,725
Preservation/Rehabilitation Program							
Roads Subprogram							
BTE Road Rehabilitation	354,760	304,231	285,000	285,000	285,000	285,000	1,798,991
<i>Total Roads</i>	354,760	304,231	285,000	285,000	285,000	285,000	1,798,991

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year***

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
Structures Subprogram							
NE 138th Over Columbia Slough Bridge	0	82,912	567,160	0	0	0	830,072
<i>Total Structures</i>	0	82,912	567,160	0	0	0	830,072
Traffic Signals Subprogram							
Signal Remodel for Safety	0	208,500	5,000	0	0	0	213,500
Signal Remodel for Maintenance/Operatio	0	75,000	0	0	0	0	75,000
<i>Total Traffic Signals</i>	0	283,500	5,000	0	0	0	288,500
Street Lighting Subprogram							
Conversions in Annexed Areas	1,113,848	82,192	45,000	45,000	45,000	45,000	1,358,040
Twin Ornamental Rehabilitation	900,905	481,213	35,000	35,000	35,000	35,000	1,522,118
<i>Total Street Lighting</i>	2,014,753	543,405	80,000	80,000	80,000	80,000	2,878,158
Total Preservation/Rehabilitation	2,369,513	1,194,048	937,160	365,000	365,000	365,000	5,595,721
Total Transportation System	28,686,639	19,257,641	17,348,620	17,506,302	27,357,898	13,891,665	124,048,665

*(Carry over from FY 1990-91 included in above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Transportation

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Office of Transportation							
Road Improvement Program							
Freeway System Subprogram							
Delta Park Interchange	0	0	0	1,513	0	1,513	6,631,679
East Marquam Ramps/Water Avenue	0	0	0	7,997	0	7,997	10,250,675
I-205/Airport Way Interchange	0	0	0	890	0	890	520,000
Sunset Highway	0	90,000	0	0	0	90,000	0
I-405 Reconstruction	0	0	0	17,584	0	17,584	0
I-5 Greeley Banfield Phase 2	0	0	0	17,122	0	17,122	0
Total Freeway System	0	90,000	0	45,106	0	135,106	17,402,354
Regional Highway System Subprogram							
McLoughlin Corridor Phase 2	0	0	0	4,696	0	4,696	6,390,000
North Marine Drive Rivergate/I-5	0	436,460	623,162	1,157,758	0	2,217,380	4,846,804
McLoughlin/Tacoma Overpass	0	0	0	4,820	0	4,820	7,800,000
Total Regional Highway System	0	436,460	623,162	1,167,274	0	2,226,896	19,036,804
Arterial/Collector System Subprogram							
McLoughlin Neighborhood Traffic Circles	0	12,815	0	72,617	0	85,432	0
NW 21st/22nd - Vaughn/Front	0	4,065	0	3,057	0	7,122	19,975
NW 23rd & Burnside	0	61,123	0	53,114	0	114,237	293,250
NW Intersections	0	36,297	0	79,882	0	116,179	125,800
NE Airport Way	0	152,053	0	628,471	0	780,524	4,904,318
SW Terwilliger, Sam Jackson to Capital	0	206,588	0	0	0	206,588	0
Terwilliger Bridge at I-5	0	0	0	4,163	0	4,163	1,987,200
SW Barbur/Terwilliger I-5 Ramps	0	0	0	18,444	0	18,444	2,642,736
SE Foster-122nd to Jenne	0	2,871	0	0	0	2,871	0
OCC/Lloyd District Transp. Improvements	0	340,167	738,227	242,351	604,123	1,924,868	5,027,769
Sellwood Bridge Study	0	17,295	0	0	0	17,295	0
SE 45th Avenue Harney to Glenwood	0	7,499	0	42,493	0	49,992	0
Sandy Boulevard 101st to 185th	0	40,000	0	0	0	40,000	0
OHSU Access Streets	0	50,000	0	0	0	50,000	0
SE Grand Avenue Spokane-Harney	0	49,992	0	0	0	49,992	0
Water Avenue Extension	0	100,000	0	0	0	100,000	0
SW Vermont Capital Hwy to 85th	0	50,932	0	0	10,000	60,932	0
SE Johnson Creek 32nd to 45th	0	11,392	0	64,555	0	75,947	0
Total Arterial/Collector System	0	1,143,089	738,227	1,209,147	614,123	3,704,586	15,001,048

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Transportation

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Local Street System Subprogram							
Contract Streets	0	75,378	0	0	0	75,378	0
NW Traffic Circulation	0	54,410	0	0	0	54,410	0
Deficiency Correction Permits	0	170,000	0	0	0	170,000	1,150,000
LID Design/Construction	0	100,750	0	0	135,344	236,094	488,000
NW 9th Hoyt to Front	0	28,000	0	18,629	61,189	107,818	0
NE Glen Widing Drive	0	0	0	0	88,155	88,155	3,000,000
NE 145th Place	0	0	0	0	53,348	53,348	500,000
Commercial/Industrial Streets	0	55,994	420,888	0	0	476,882	5,933,450
Subdivision Streets	0	30,774	283,380	0	0	314,154	3,202,000
Minor Permits	0	20,695	62,084	0	0	82,779	225,000
HCD Street Improvements	0	20,354	0	0	46,642	66,998	71,000
NW 13th Avenue LID	0	0	0	150,000	89,651	239,651	575,000
<i>Total Local Street System</i>	0	556,353	766,352	168,629	474,329	1,985,663	15,144,450
Traffic Safety Subprogram							
Corridor Safety Improvements: Coliseum	0	40,000	0	0	0	40,000	0
SW Multnomah Corridor Improvement	0	5,000	0	38,708	0	43,708	0
East Burnside Corridor Improvement	0	5,000	0	50,372	0	55,372	0
Intersection Safety Improvement Unit 2	0	2,000	0	10,035	0	12,035	0
Intersection Safety Improvement Unit 3	0	124,000	0	0	0	124,000	0
<i>Total Traffic Safety</i>	0	176,000	0	99,115	0	275,115	0
Traffic Signal System Subprogram							
New School Signals	0	74,000	0	0	0	74,000	0
New Traffic Signals	0	72,000	0	0	0	72,000	0
Intersection Safety Improvement Unit 1	0	7,305	0	0	0	7,305	0
Expand Citywide Signal System	0	282,000	0	0	0	282,000	0
<i>Total Traffic Signal System</i>	0	435,305	0	0	0	435,305	0
Street Lighting System Subprogram							
CBD Installations	0	0	0	0	130,302	130,302	0
Upgrade Arterial Lighting	0	0	0	0	171,413	171,413	0
Purchase Annexed Lights	0	0	0	0	60,000	60,000	0
Economic Development	0	0	0	0	300,000	300,000	0
Parks Capital Construction	0	0	0	0	1,930,000	1,930,000	0
Street Light Installations Outside CBD	0	0	0	0	95,135	95,135	0
OCC/Lloyd District Lighting	0	171,490	0	0	1,518,674	1,690,164	0
<i>Total Street Lighting System</i>	0	171,490	0	0	4,205,524	4,377,014	0
Total Road Improvement Program	0	3,008,697	2,127,741	2,689,271	5,293,976	13,119,685	66,584,656

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Transportation

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget	Non-Budget
Transit Program							
Regional and LRT System Subprogram							
Westside LRT	281,871	0	0	0	0	281,871	5,000,000
Regional Rail Agenda	476,776	149,816	0	0	0	626,592	0
<i>Total Regional and LRT System</i>	758,447	149,816	0	0	0	908,263	5,000,000
City System Subprogram							
Portland Transit Transfer	62,921	20,454	27,758	444,531	0	555,664	0
Central City Trolley	0	307,738	0	0	1,417,923	1,725,661	0
Transit Mall Restoration	6,808	0	0	0	0	6,808	0
<i>Total City System</i>	69,729	328,192	27,758	444,531	1,417,923	2,288,133	0
Total Transit Program	828,176	478,008	27,758	444,531	1,417,923	3,196,396	5,000,000
Capital Alternatives Program							
Traffic Management Subprogram							
Unit 5	0	44,991	0	0	0	44,991	0
Unit 8	27,285	87,295	0	0	0	114,580	0
Unit 6	0	44,574	0	0	0	44,574	0
Unit 7 - New Projects	283,135	182,740	0	0	0	465,875	0
Parking Meter Upgrade	0	475,399	0	0	0	475,399	0
Eastmoreland Construction	0	306,385	0	0	0	306,385	0
NE 7th Construction	0	89,473	0	0	0	89,473	0
47th/Wisteria Construction	0	4,142	0	0	0	4,142	0
<i>Total Traffic Management</i>	310,400	1,234,999	0	0	0	1,545,399	0
Alternative Transportation Subprogram							
Eastside Greenway	0	0	0	27,428	0	27,428	0
Corridor Planning	0	10,000	0	0	0	10,000	0
SW Terwilliger Bikeway	0	48,000	0	50,000	0	98,000	0
Neighborhood Curb Ramp	0	68,585	0	0	0	68,585	0
<i>Total Alternative Transportation</i>	0	124,585	0	77,428	0	202,013	0
Total Capital Alternatives	310,400	1,359,584	0	77,428	0	1,747,412	0
Preservation/Rehabilitation Program							
Roads Subprogram							
BTE Road Rehabilitation	0	74,854	0	229,577	0	304,231	0
<i>Total Roads</i>	0	74,854	0	229,577	0	304,231	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Transportation

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Structures Subprogram							
NE 138th Over Columbia Slough Bridge	0	62,912	0	0	0	62,912	0
<i>Total Structures</i>	0	62,912	0	0	0	62,912	0
Traffic Signals Subprogram							
Signal Remodel for Safety	0	208,500	0	0	0	208,500	0
Signal Remodel for Maintenance/Operatio	0	75,000	0	0	0	75,000	0
<i>Total Traffic Signals</i>	0	283,500	0	0	0	283,500	0
Street Lighting Subprogram							
Conversions in Annexed Areas	0	0	0	0	62,192	62,192	0
Twin Ornamental Rehabilitation	0	211,538	0	0	269,675	481,213	0
<i>Total Street Lighting</i>	0	211,538	0	0	331,867	543,405	0
Total Preservation/Rehabilitation	0	632,604	0	229,577	331,867	1,194,048	0
Total Transportation System	1,138,576	5,478,893	2,155,499	3,440,807	7,043,766	19,257,541	71,584,656

*(Carry over from FY 1990-91 included in above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Transportation

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Office of Transportation						
Road Improvement Program						
Freeway System Subprogram						
Delta Park Interchange	1,513	1,513	0	0	0	0
East Marquam Ramps/Water Avenue	7,997	7,997	0	0	0	0
I-205/Airport Way Interchange	890	890	0	0	0	0
Sunset Highway	401,000	90,000	0	0	0	0
I-405 Reconstruction	17,584	17,584	0	0	0	0
I-5 Greeley Banfield Phase 2	31,023,810	17,122	0	0	0	0
<i>Total Freeway System</i>	31,452,794	135,106	0	0	0	0
Regional Highway System Subprogram						
McLoughlin Corridor Phase 2	6,696	4,696	0	0	0	0
North Marine Drive Rivergate/I-5	3,283,811	2,217,380	0	0	0	0
McLoughlin/Tacoma Overpass	4,820	4,820	0	0	0	0
<i>Total Regional Highway System</i>	3,295,327	2,226,896	0	0	0	0
Arterial/Collector System Subprogram						
McLoughlin Neighborhood Traffic Circles	101,432	85,432	0	0	0	0
NW 21st/22nd - Vaughn/Front	271,197	7,122	0	0	0	0
NW 23rd & Burnside	114,237	114,237	0	0	0	0
NW Intersections	156,254	116,179	0	0	0	0
NE Airport Way	1,085,524	780,524	0	0	0	0
SW Terwilliger, Sam Jackson to Capital	226,588	206,588	0	0	0	0
Terwilliger Bridge at I-5	4,163	4,163	0	0	0	0
SW Barbur/Terwilliger I-5 Ramps	18,444	18,444	0	0	0	0
SE Foster-122nd to Jenne	3,606,871	2,871	0	0	0	0
OCC/Lloyd District Transp. Improvements	1,924,868	1,924,868	0	0	0	0
Sellwood Bridge Study	35,295	17,295	0	0	0	0
SE 45th Avenue Harney to Glenwood	1,048,815	49,992	0	0	0	0
Sandy Boulevard 101st to 185th	1,240,000	40,000	0	0	0	0
OHSU Access Streets	150,000	50,000	0	0	0	0
SE Grand Avenue Spokane-Harney	1,249,992	49,992	0	0	0	0
Water Avenue Extension	200,000	100,000	0	0	0	0
SW Vermont Capital Hwy to 85th	4,292,232	60,932	0	0	0	0
SE Johnson Creek 32nd to 45th	492,190	75,947	0	3,311	0	3,311
<i>Total Arterial/Collector System</i>	16,218,102	3,704,586	0	3,311	0	3,311

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Transportation

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Local Street System Subprogram						
Contract Streets	376,028	75,376	0	0	0	0
NW Traffic Circulation	132,410	54,410	0	8,610	0	8,610
Deficiency Correction Permits	1,170,000	170,000	0	0	0	0
LID Design/Construction	836,094	236,094	0	20,187	0	20,187
NW 9th Hoyt to Front	107,818	107,818	0	4,043	0	4,043
NE Glen Widing Drive	88,155	88,155	0	5,169	0	5,169
NE 145th Place	53,348	53,348	0	2,297	0	2,297
Commercial/Industrial Streets	1,761,282	476,882	0	17,184	0	17,184
Subdivision Streets	1,198,324	314,154	0	34,064	0	34,064
Minor Permits	419,779	82,779	0	0	0	0
HCD Street Improvements	66,996	66,996	0	5,845	0	5,845
NW 13th Avenue LID	239,651	239,651	0	2,898	0	2,898
<i>Total Local Street System</i>	6,449,885	1,965,663	0	100,297	0	100,297
Traffic Safety Subprogram						
Corridor Safety Improvements: Coliseum	351,700	40,000	0	48	0	48
SW Multnomah Corridor Improvement	43,708	43,708	0	0	0	0
East Burnside Corridor Improvement	55,372	55,372	0	0	0	0
Intersection Safety Improvement Unit 2	12,035	12,035	0	0	0	0
Intersection Safety Improvement Unit 3	623,700	124,000	0	2,112	0	2,112
<i>Total Traffic Safety</i>	1,086,515	275,115	0	2,160	0	2,160
Traffic Signal System Subprogram						
New School Signals	74,000	74,000	0	1,500	0	1,500
New Traffic Signals	72,000	72,000	0	1,500	0	1,500
Intersection Safety Improvement Unit 1	7,305	7,305	0	0	0	0
Expand Citywide Signal System	282,000	282,000	0	0	0	0
<i>Total Traffic Signal System</i>	435,305	435,305	0	3,000	0	3,000
Street Lighting System Subprogram						
CBD Installations	580,302	130,302	0	800	0	800
Upgrade Arterial Lighting	421,413	171,413	0	15,840	0	15,840
Purchase Annexed Lights	400,000	60,000	0	23,424	0	23,424
Economic Development	300,000	300,000	0	0	0	0
Parks Capital Construction	1,930,000	1,930,000	0	0	0	0
Street Light Installations Outside CBD	392,635	95,135	0	12,619	0	12,619
OCC/Lloyd District Lighting	1,690,164	1,690,164	0	12,376	0	12,376
<i>Total Street Lighting System</i>	5,714,514	4,377,014	0	65,059	0	65,059
Total Road Improvement Program	64,652,442	13,119,685	0	173,827	0	173,827

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Transportation

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Transit Program						
Regional and LRT System Subprogram						
Westside LRT	281,671	281,671	0	0	0	0
Regional Rail Agenda	12,126,592	626,592	0	0	0	0
<i>Total Regional and LRT System</i>	12,408,263	908,263	0	0	0	0
City System Subprogram						
Portland Transit Transfer	615,664	555,664	0	0	0	0
Central City Trolley	6,725,661	1,725,661	0	0	0	0
Transit Mall Restoration	5,076,408	6,808	0	0	0	0
<i>Total City System</i>	12,417,733	2,288,133	0	0	0	0
Total Transit Program	24,825,996	3,196,396	0	0	0	0
Capital Alternatives Program						
Traffic Management Subprogram						
Unit 5	44,991	44,991	0	10,076	0	10,076
Unit 8	594,560	114,560	0	16,773	0	16,773
Unit 6	44,574	44,574	0	3,937	0	3,937
Unit 7 - New Projects	465,875	465,875	0	16,773	0	16,773
Parking Meter Upgrade	475,399	475,399	0	0	0	0
Eastmoreland Construction	306,385	306,385	0	0	0	0
NE 7th Construction	89,473	89,473	0	0	0	0
47th/Wieteria Construction	4,142	4,142	0	0	0	0
<i>Total Traffic Management</i>	2,025,399	1,545,399	0	47,559	0	47,559
Alternative Transportation Subprogram						
Eastside Greenway	58,428	27,428	0	0	0	0
Corridor Planning	10,000	10,000	0	0	0	0
SW Terwilliger Bikeway	96,000	96,000	0	1,000	0	1,000
Neighborhood Curb Ramp	467,553	68,585	0	0	0	0
<i>Total Alternative Transportation</i>	631,981	202,013	0	1,000	0	1,000
Total Capital Alternatives	2,657,380	1,747,412	0	48,559	0	48,559
Preservation/Rehabilitation Program						
Roads Subprogram						
BTE Road Rehabilitation	1,444,231	304,231	0	0	0	0
<i>Total Roads</i>	1,444,231	304,231	0	0	0	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Transportation

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Structures Subprogram						
NE 138th Over Columbia Slough Bridge	630,072	62,912	0	6,000	0	6,000
<i>Total Structures</i>	630,072	62,912	0	6,000	0	6,000
Traffic Signals Subprogram						
Signal Remodel for Safety	213,500	208,500	0	0	0	0
Signal Remodel for Maintenance/Operatio	75,000	75,000	0	0	0	0
<i>Total Traffic Signals</i>	288,500	283,500	0	0	0	0
Street Lighting Subprogram						
Conversions in Annexed Areas	242,192	62,192	0	5,124	0	5,124
Twin Ornamental Rehabilitation	621,213	481,213	0	13,824	0	13,824
<i>Total Street Lighting</i>	863,405	543,405	0	18,948	0	18,948
Total Preservation/Rehabilitation	3,226,208	1,194,048	0	24,948	0	24,948
Total Transportation System	95,362,026	19,257,541	0	247,334	0	247,334

*(Carry over from FY 1990-91 included in above costs.)

PROJECT DETAIL

Project: DELTA PARK INTERCHANGE

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Delta Park Interchange project, along with the recently completed I-5 Oregon Slough Bridge project, will improve both operational and safety characteristics of I-5 between Columbia Blvd. and the Interstate Bridge and the connecting arterial/local streets. The project includes new ramps with improved geometries including an overpass structure (over I-5) directly connecting Union Avenue and Marine Drive west of I-5. Freeway acceleration-deceleration lanes serving this interchange will be lengthened.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$14,411	\$0	\$0	\$0	\$0	\$0	\$14,411
FAI	0	1,392	0	0	0	0	1,392
ODOT	0	121	0	0	0	0	121
Leverage	0	6,631,679	6,631,679	2,210,560	0	0	15,473,918
Total	\$14,411	\$6,633,192	\$6,631,679	\$2,210,560	\$0	\$0	\$15,489,842

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	14,411	0	0	0	0	0	14,411
Site Acquisition	0	0	0	0	0	0	0
Construction	0	6,633,192	6,631,679	2,210,560	0	0	15,475,431
Total Annual Costs	\$14,411	\$6,633,192	\$6,631,679	\$2,210,560	\$0	\$0	\$15,489,842

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: EAST MARQUAM RAMPS/WATER AVENUE

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will construct ramps connecting the I-5 Freeway at the east end of the Marquam Bridge, with the Central Eastside Industrial District via SE Water Avenue at Salmon Street. The project consists of acquiring right-of-way and constructing structures, installing a signal at Salmon Street and ramp metering the southbound on-ramp.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$5,512	\$0	\$0	\$0	\$0	\$0	\$5,512
FAI	0	7,357	0	0	0	0	7,357
ODOT	210,890	640	0	0	0	0	211,530
Leverage	0	10,250,675	4,271,114	0	0	0	14,521,789
Total	\$216,402	\$10,258,672	\$4,271,114	\$0	\$0	\$0	\$14,746,188

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	216,402	0	0	0	0	0	216,402
Site Acquisition	0	0	0	0	0	0	0
Construction	0	10,258,672	4,271,114	0	0	0	14,529,786
Total Annual Costs	\$216,402	\$10,258,672	\$4,271,114	\$0	\$0	\$0	\$14,746,188

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **I-205/AIRPORT WAY INTERCHANGE**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct a new ramp that will allow westbound Airport Way traffic to connect to southbound I-205 without being controlled by a signal as is the current configuration.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$3,153	\$0	\$0	\$0	\$0	\$0	\$3,153
FAI	0	819	0	0	0	0	819
ODOT	0	71	0	0	0	0	71
Leverage	0	520,000	173,329	0	0	0	693,329
Total	\$3,153	\$520,890	\$173,329	\$0	\$0	\$0	\$697,372

Costs/Schedule:

Plan/Prel Engrg	\$3,153	\$0	\$0	\$0	\$0	\$0	\$3,153
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	520,890	173,329	0	0	0	694,219
Total Annual Costs	\$3,153	\$520,890	\$173,329	\$0	\$0	\$0	\$697,372

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SUNSET HIGHWAY**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project is part of the combined highway and light rail transit improvements for the Westside Corridor Project. The proposed project elements include the following: 1) an on-ramp westbound at the Zoo interchange; 2) addition of a westbound climbing lane from the Zoo through the Sylvan interchange; 3) reconstruction of the Sylvan interchange and ramp systems to include a collector-distributor roadway system west to SW 76th; and 4) addition of one lane in the east and westbound directions from Sylvan to Highway 217.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$5,191	\$90,000	\$10,000	\$3,000	\$3,000	\$3,000	\$114,191
ODOT	30,719	0	292,000	0	0	0	322,719
Leverage	0	0	0	30,000,000	40,000,000	8,950,000	78,950,000
Total	\$35,910	\$90,000	\$302,000	\$30,003,000	\$40,003,000	\$8,953,000	\$79,386,910

Costs/Schedule:

Plan/Prel Engrg	\$35,910	\$90,000	\$0	\$0	\$0	\$0	\$125,910
Design/Engrg	0	0	302,000	4,000,000	0	0	4,302,000
Site Acquisition	0	0	0	10,000,000	0	0	10,000,000
Construction	0	0	0	16,003,000	40,003,000	8,953,000	64,959,000
Total Annual Costs	\$35,910	\$90,000	\$302,000	\$30,003,000	\$40,003,000	\$8,953,000	\$79,386,910

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **I-405 RECONSTRUCTION**

System: *Transportation*
 Program: *Road Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project, which will be managed by ODOT, will examine alternative projects to improve the operation of I-405 and its connections to US 26 (Ross Island Bridge and Sunset Highway). These connections are currently substandard in operation and require use of local residential streets. The merge/weave operations are expected to be 15-20% above capacity in 2005. These deficiencies result in through traffic on neighborhood local streets, through traffic on downtown streets and limited access to new development areas.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
ODOT	\$12,640	\$17,584	\$0	\$0	\$0	\$0	\$30,224
Total	\$12,640	\$17,584	\$0	\$0	\$0	\$0	\$30,224

Costs/Schedule:

Plan/Prel Engrg	\$12,640	\$17,584	\$0	\$0	\$0	\$0	\$30,224
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$12,640	\$17,584	\$0	\$0	\$0	\$0	\$30,224

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **I-5 GREELEY BANFIELD PHASE 2**

System: *Transportation*
 Program: *Road Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project provides for the reconstruction of I-5 between Greeley and the Banfield (I-84) Freeway. Improvements include reconstruction of the Broadway-Wielder-Williams interchange, and improved weaving lanes to and from I-84.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAI	\$0	\$0	\$53,344	\$3,710,561	\$20,650,223	\$6,592,560	\$31,006,688
ODOT	0	17,122	0	0	0	0	17,122
Total	\$0	\$17,122	\$53,344	\$3,710,561	\$20,650,223	\$6,592,560	\$31,023,810

Costs/Schedule:

Plan/Prel Engrg	\$0	\$17,122	\$53,344	\$1,092,927	\$0	\$0	\$1,163,393
Design/Engrg	0	0	0	2,617,634	872,544	0	3,490,178
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	19,777,679	6,592,560	26,370,239
Total Annual Costs	\$0	\$17,122	\$53,344	\$3,710,561	\$20,650,223	\$6,592,560	\$31,023,810

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MCLOUGHLIN CORRIDOR PHASE 2**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will improve traffic flow in the McLoughlin Corridor between Portland and Oregon City. The project will include illumination, landscaping, drainage, curbs, sidewalks and transit facilities.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAIX	\$8,708	\$3,992	\$1,700	\$0	\$0	\$0	\$14,400
ODOT	844	704	300	0	0	0	1,848
Leverage Fund	0	6,390,000	2,610,000	0	0	0	9,000,000
Total	\$9,552	\$6,394,696	\$2,612,000	\$0	\$0	\$0	\$9,016,248

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	9,552	0	0	0	0	0	9,552
Site Acquisition	0	0	0	0	0	0	0
Construction	0	6,394,696	2,612,000	0	0	0	9,006,696
Total Annual Costs	\$9,552	\$6,394,696	\$2,612,000	\$0	\$0	\$0	\$9,016,248

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **NORTH MARINE DRIVE RIVERGATE/I-5**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide enhanced access to the Rivergate Industrial Area via a four-lane arterial street connecting to I-5 at the Union/N. Marine Drive Interchange. This project will increase the capacity of the existing roadway and also provide capacity for the West Hayden Island project. The project is a key element of the City's Columbia Corridor economic development strategy.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$1,308,008	\$436,460	\$158,322	\$0	\$0	\$0	\$1,900,790
FAIX	2,628,056	1,157,758	841,466	0	0	0	4,627,280
Port of Portland	107,994	623,162	66,643	0	0	0	797,799
Multnomah County	175,266	0	0	0	0	0	175,266
Leverage Fund	0	4,846,804	6,043,196	0	0	0	10,890,000
Total	\$4,217,324	\$7,064,184	\$7,109,627	\$0	\$0	\$0	\$18,391,135

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	3,139,433	0	0	0	0	0	3,139,433
Site Acquisition	0	0	0	0	0	0	0
Construction	1,077,891	7,064,184	7,109,627	0	0	0	15,251,702
Total Annual Costs	\$4,217,324	\$7,064,184	\$7,109,627	\$0	\$0	\$0	\$18,391,135

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MCLOUGHLIN/TACOMA OVERPASS**

Objectives:

System: *Transportation*
 Program: *Road Improvement*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves major intersection work at SE Tacoma Street and SE McLoughlin. Improvements include a full grade separation (overpass structure) on Tacoma over McLoughlin Boulevard, new connecting ramps, drainage, signalization, illumination, transit facilities and landscaping.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAIX	\$10,342	\$4,097	\$0	\$0	\$0	\$0	\$14,439
ODOT	1,825	723	0	0	0	0	2,548
Leverage	0	7,800,000	1,950,000	0	0	0	9,750,000
							0
Total	\$12,167	\$7,804,820	\$1,950,000	\$0	\$0	\$0	\$9,766,987

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	12,167	0	0	0	0	0	12,167
Site Acquisition	0	0	0	0	0	0	0
Construction	0	7,804,820	1,950,000	0	0	0	9,754,820
Total Annual Costs	\$12,167	\$7,804,820	\$1,950,000	\$0	\$0	\$0	\$9,766,987

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MCLOUGHLIN NEIGHBORHOOD TRAFFIC CIRCLES**

Objectives:

System: *Transportation*
 Program: *Road Improvement*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The McLoughlin Neighborhood Traffic Circulation Project is a coordinated set of improvements to discourage through traffic and improve local circulation. The McLoughlin Corridor Project will improve traffic flow on McLoughlin, thus attracting through trips to the regional highway system, and providing the opportunity to resolve long-standing traffic problems in the Sellwood, Westmoreland and Eastmoreland Neighborhoods.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$7,118	\$12,815	\$13,600	\$0	\$0	\$0	\$33,533
FAIX	47,548	72,817	2,400	0	0	0	122,565
Leverage Fund	0	0	154,000	0	0	0	154,000
Total	\$54,666	\$85,432	\$170,000	\$0	\$0	\$0	\$310,098

Costs/Schedule:

Plan/Prel Engrg	\$54,666	\$0	\$0	\$0	\$0	\$0	\$54,666
Design/Engrg	0	15,432	0	0	0	0	15,432
Site Acquisition	0	70,000	0	0	0	0	70,000
Construction	0	0	170,000	0	0	0	170,000
Total Annual Costs	\$54,666	\$85,432	\$170,000	\$0	\$0	\$0	\$310,098

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: NW 21ST/22ND – VAUGHN/FRONT

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will reconstruct the NW 21st and 22nd Avenue one-way couplet between Vaughn Street and Front Avenue. Project work will consist of replacing damaged pavement, sub-base, curbs and reconstruction of railroad crossings. This project is a component of the City's transportation package in support of economic development and neighborhood livability in northwest Portland.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$19,660	\$4,065	\$159,304	\$12,436	\$0	\$0	\$195,465
FAIX	91,428	3,057	21,867	70,468	0	0	186,820
Leverage Fund	0	19,975	31,089	746,136	0	0	797,200
Total	\$111,088	\$27,097	\$212,280	\$829,040	\$0	\$0	\$1,179,485

Costs/Schedule:

Plan/Prel Engrg	\$57,242	\$0	\$0	\$0	\$0	\$0	\$57,242
Design/Engrg	53,846	27,097	212,280	0	0	0	293,203
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	829,040	0	0	829,040
Total Annual Costs	\$111,088	\$27,097	\$212,280	\$829,040	\$0	\$0	\$1,179,485

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: NW 23RD & BURNSIDE

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will improve operation of the street system in the vicinity of the Uptown Shopping Center and the 23rd Avenue/ Burnside/Westover intersection. The project will provide for a bus pull-out on 23rd Avenue, remove the existing bus stop on Burnside at 23rd Avenue, construct an island and right-turn lane from 23rd to Burnside, install a new signal at 23rd Place, and upgrade the existing signal at 23rd Avenue.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$46,881	\$61,123	\$0	\$0	\$0	\$0	\$107,804
FAIX	137,032	53,114	0	0	0	0	190,146
Leverage Fund	0	293,250	0	0	0	0	293,250
Fund	0	0	0	0	0	0	0
Total	\$183,713	\$407,487	\$0	\$0	\$0	\$0	\$591,200

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	183,713	0	0	0	0	0	183,713
Site Acquisition	0	0	0	0	0	0	0
Construction	0	407,487	0	0	0	0	407,487
Total Annual Costs	\$183,713	\$407,487	\$0	\$0	\$0	\$0	\$591,200

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NW INTERSECTIONS IMPROVEMENTS*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct curb extensions, pedestrian signals and other traffic controls in the area bounded by NW 8th, Burnside, and 9th and Thurman. This project is a component of the City's transportation package in support of economic development and neighborhood livability in northwest Portland.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$5,985	\$36,297	\$20,100	\$0	\$0	\$0	\$62,382
FAIX	33,914	79,882	19,975	0	0	0	133,771
Leverage Fund	0	125,800	93,925	0	0	0	219,725
Total	\$39,899	\$241,979	\$134,000	\$0	\$0	\$0	\$415,878

Costs/Schedule:

Plan/Prel Engrg	\$39,899	\$0	\$0	\$0	\$0	\$0	\$39,899
Design/Engrg	0	72,593	0	0	0	0	72,593
Site Acquisition	0	0	0	0	0	0	0
Construction	0	169,386	134,000	0	0	0	303,386
Total Annual Costs	\$39,899	\$241,979	\$134,000	\$0	\$0	\$0	\$415,878

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NE AIRPORT WAY*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will open 1200 acres of industrially zoned land to development through the construction of a five lane, limited access arterial street from I-205 to I-84 at NE 181st Avenue. The length of the project is approximately 4.3 miles. This project is the key component of Council's adopted policy for the Columbia South Shore as defined by the City Economic Development Policy.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$2,113,496	\$152,053	\$46,000	\$0	\$0	\$0	\$2,311,549
FAIX	2,295,420	628,471	259,000	0	0	0	3,182,891
Multnomah County	866,225	0	0	0	0	0	866,225
Leverage Fund	0	4,904,318	2,188,800	0	0	0	7,093,118
Total	\$5,275,141	\$5,684,842	\$2,493,800	\$0	\$0	\$0	\$13,453,783

Costs/Schedule:

Plan/Prel Engrg	\$612,472	\$0	\$0	\$0	\$0	\$0	\$612,472
Design/Engrg	796,251	0	0	0	0	0	796,251
Site Acquisition	0	0	0	0	0	0	0
Construction	3,866,418	5,684,842	2,493,800	0	0	0	12,045,060
Total Annual Costs	\$5,275,141	\$5,684,842	\$2,493,800	\$0	\$0	\$0	\$13,453,783

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SW TERWILLIGER, SAM JACKSON TO CAPITOL

Objectives:

System: Transportation
Program: Road Improvement

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project includes the construction of curbs, drainage inlets, retaining walls and street patching to bring this street up to City design standards. The limits of this project are SW Sam Jackson Park Road on the north and Capitol Highway on the south. Within the project limits, there are 5 separate storm drainage basins. The street improvements will follow and/or be constructed concurrently with the storm sewer projects as per the Terwilliger Parkway Master Plan adopted by Council.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$61,007	\$206,588	\$20,000	\$0	\$0	\$0	\$287,595
Total	\$61,007	\$206,588	\$20,000	\$0	\$0	\$0	\$287,595

Costs/Schedule:

Plan/Prel Engrg	\$36,588	\$0	\$0	\$0	\$0	\$0	\$36,588
Design/Engrg	24,419	36,000	0	0	0	0	60,419
Site Acquisition	0	0	0	0	0	0	0
Construction	0	170,588	20,000	0	0	0	190,588
Total Annual Costs	\$61,007	\$206,588	\$20,000	\$0	\$0	\$0	\$287,595

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: TERWILLIGER BRIDGE AT I-5

Objectives:

System: Transportation
Program: Road Improvement

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will replace the existing Terwilliger Blvd. Bridge over I-5 Freeway with a new overpass structure. The new structure will include sidewalks and bicycle lanes on both sides of the roadway.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$630,024	\$0	\$0	\$0	\$0	\$0	\$630,024
HBRR	4,556	0	0	0	0	0	4,556
FAIX	4,643	0	0	0	0	0	4,643
ODOT	404	333	0	0	0	0	737
FAI	0	3,830	0	0	0	0	3,830
Leverage Fund	0	1,987,200	2,649,600	883,200	0	0	5,520,000
Total	\$639,627	\$1,991,363	\$2,649,600	\$883,200	\$0	\$0	\$6,163,790

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	639,627	1,991,363	2,649,600	883,200	0	0	6,163,790
Total Annual Costs	\$639,627	\$1,991,363	\$2,649,600	\$883,200	\$0	\$0	\$6,163,790

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SW BARBUR/TERWILLIGER I-5 RAMPS**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project, a companion to the Terwilliger Bridge over I-5 project, includes freeway entrance and exit ramp reconstruction at the Terwilliger Bridge location, a new southbound I-5 off-ramp to SW Barbur Blvd., a new northbound on-ramp from SW Barbur Blvd., and reconstruction of SW Barbur Blvd. from SW 5th Avenue to SW Canby Street.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAIX	\$9,984	\$16,968	\$0	\$0	\$0	\$0	\$26,952
ODOT	5,189	1,476	0	0	0	0	6,665
FAI	0	0	0	0	0	0	0
Leverage Fund	0	2,642,736	3,523,200	1,174,400	0	0	7,340,336
Total	\$15,173	\$2,661,180	\$3,523,200	\$1,174,400	\$0	\$0	\$7,373,953

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	15,173	0	0	0	0	0	15,173
Site Acquisition	0	0	0	0	0	0	0
Construction	0	2,661,180	3,523,200	1,174,400	0	0	7,358,780
Total Annual Costs	\$15,173	\$2,661,180	\$3,523,200	\$1,174,400	\$0	\$0	\$7,373,953

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SE FOSTER-122ND TO JENNE**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will widen SE Foster Road from SE 122nd Avenue to Jenne Road from two to four lanes. Improvements include left-turn medians, curbs, sidewalks, traffic signals, street lights, storm sewer, bike paths, and acquiring additional right-of-way.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$2,871	\$1,801,000	\$2,001,000	\$1,000	\$1,000	\$3,806,871
Multnomah County	27,273	0	0	0	0	0	27,273
Total	\$27,273	\$2,871	\$1,801,000	\$2,001,000	\$1,000	\$1,000	\$3,834,144

Costs/Schedule:

Plan/Prel Engrg	\$27,273	\$0	\$0	\$0	\$0	\$0	\$27,273
Design/Engrg	0	2,871	0	0	0	0	2,871
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	1,801,000	2,001,000	1,000	1,000	3,604,000
Total Annual Costs	\$27,273	\$2,871	\$1,801,000	\$2,001,000	\$1,000	\$1,000	\$3,834,144

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *OCC/LLOYD DISTRICT TRANSPORTATION IMPROVEMENTS*

Objectives:

System: *Transportation*
Program: *Road Improvement*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project provides transportation improvements to an area from the Willamette River to NE 16th Avenue, and the Banfield Freeway (I-84) to NE Broadway. Project elements include improved traffic circulation, pedestrian features, improved connections and operations for mass transit, upgrading of lighting, improved access to the River, Coliseum, OCC and Lloyd Center, businesses and neighborhoods, and improved connections between downtown and the District.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$423,554	\$340,167	\$0	\$0	\$0	\$0	\$763,721
FAIX	129,285	242,351	0	0	0	0	371,636
Metropolitan Svc Dis	104,751	393,898	0	0	0	0	498,649
LID Construction	518,548	604,123	0	0	0	0	1,122,671
PDC	49,004	344,331	0	0	0	0	393,335
Leverage Fund	0	5,027,769	5,434,667	0	0	0	10,462,436
Total	\$1,225,142	\$6,952,637	\$5,434,667	\$0	\$0	\$0	\$13,612,446

Costs/Schedule:

Plan/Prel Engrg	\$118,641	\$0	\$0	\$0	\$0	\$0	\$118,641
Design/Engrg	662,465	0	0	0	0	0	662,465
Site Acquisition	0	0	0	0	0	0	0
Construction	444,036	6,952,637	5,434,667	0	0	0	12,831,340
Total Annual Costs	\$1,225,142	\$6,952,637	\$5,434,667	\$0	\$0	\$0	\$13,612,446

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SELLWOOD BRIDGE STUDY*

Objectives:

System: *Transportation*
Program: *Road Improvement*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Metropolitan Service District will manage the study to develop alternatives for the replacement of the Sellwood Bridge. Three alternatives have been proposed for further examination: replacement of the existing structure; construction of a new bridge further to the south connecting directly with Highway 224; and construction of a combined light rail and auto bridge in approximately the same location.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$17,295	\$17,295	\$18,000	\$0	\$0	\$0	\$52,590
Total	\$17,295	\$17,295	\$18,000	\$0	\$0	\$0	\$52,590

Costs/Schedule:

Plan/Prel Engrg	\$17,295	\$17,295	\$18,000	\$0	\$0	\$0	\$52,590
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$17,295	\$17,295	\$18,000	\$0	\$0	\$0	\$52,590

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SE 45TH AVENUE HARNEY TO GLENWOOD

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is a result of Metropolitan Service District's Southeast Corridor Study which identifies a neighborhood traffic speed control study on SE 45th Avenue. The project will utilize neighborhood traffic management control devices on 45th Avenue to reduce speed on the steep hill section of 45th Avenue.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$7,499	\$50,000	\$120,000	\$300,000	\$0	\$477,499
FAIX	0	42,493	8,823	80,000	440,000	0	571,318
Total	\$0	\$49,992	\$58,823	\$200,000	\$740,000	\$0	\$1,048,815

Costs/Schedule:

Plan/Prel Engrg	\$0	\$49,992	\$58,823	\$0	\$0	\$0	\$108,815
Design/Engrg	0	0	0	200,000	0	0	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	740,000	0	740,000
Total Annual Costs	\$0	\$49,992	\$58,823	\$200,000	\$740,000	\$0	\$1,048,815

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: SANDY BOULEVARD 101ST TO 185TH

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project improves NE Sandy Boulevard to a five lane road by removal of parking lanes and widening of the road to accommodate Columbia South Shore and northeast Portland development.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
ODOT	0	0	0	1,200,000	0	0	1,200,000
Total	\$0	\$40,000	\$0	\$1,200,000	\$0	\$0	\$1,240,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Design/Engrg	0	0	0	200,000	0	0	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	1,000,000	0	0	1,000,000
Total Annual Costs	\$0	\$40,000	\$0	\$1,200,000	\$0	\$0	\$1,240,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *OHSU ACCESS STREETS*

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project improves SW Sam Jackson Park Road to three lanes from Terwilliger to the Oregon Health Science University. Projects include signals, sidewalks, bike lanes, and three travel lanes.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$150,000
Leverage Fund	0	0	0	0	2,000,000	1,000,000	3,000,000
Total	\$0	\$50,000	\$50,000	\$50,000	\$2,000,000	\$1,000,000	\$3,150,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000
Design/Engrg	0	0	0	50,000	0	0	50,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	2,000,000	1,000,000	3,000,000
Total Annual Costs	\$0	\$50,000	\$50,000	\$50,000	\$2,000,000	\$1,000,000	\$3,150,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SE GRAND AVENUE: SPOKANE-HARNEY*

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will improve a section of rail right-of-way and public right-of-way under the Sellwood Bridge to provide direct access to the Oaks Bottom area including the new park, amusement park, and new office buildings. The new road will allow for a free right turn off Tacoma removing the congestion resulting from the left turns at the east end of the bridge onto SE 6th.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$49,992	\$100,000	\$100,000	\$500,000	\$500,000	\$1,249,992
Total	\$0	\$49,992	\$100,000	\$100,000	\$500,000	\$500,000	\$1,249,992

Costs/Schedule:

Plan/Prel Engrg	\$0	\$49,992	\$0	\$0	\$0	\$0	\$49,992
Design/Engrg	0	0	100,000	100,000	0	0	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	500,000	500,000	1,000,000
Total Annual Costs	\$0	\$49,992	\$100,000	\$100,000	\$500,000	\$500,000	\$1,249,992

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: WATER AVENUE EXTENSION

Objectives:

System: Transportation
Program: Road Improvement

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides for improvements to Water Avenue from Clay to Division Place. The new street will serve the OMSI site, and provide for access to the industrial area known as the Southern Triangle.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
Leverage Fund	0	0	0	1,000,000	1,000,000	0	2,000,000
Total	\$0	\$100,000	\$100,000	\$1,000,000	\$1,000,000	\$0	\$2,200,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Design/Engrg	0	0	100,000	0	0	0	100,000
Site Acquisition	0	0	0	200,000	0	0	200,000
Construction	0	0	0	800,000	1,000,000	0	1,800,000
Total Annual Costs	\$0	\$100,000	\$100,000	\$1,000,000	\$1,000,000	\$0	\$2,200,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: SE VERMONT CAPITAL HIGHWAY TO 85TH

Objectives:

System: Transportation
Program: Road Improvement

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will complete design and reconstruction of SW Vermont Street between Capitol Highway and SW 65th Avenue. The project will provide a two-lane roadway with bike paths, parking lanes where right-of-way permits, curbs, sidewalks, storm sewer and retaining walls where needed.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$50,932	\$1,353,500	\$978,400	\$463,000	\$45,700	\$2,891,532
Environmental Svcs	0	10,000	1,110,000	106,600	174,100	0	1,400,700
Total	\$0	\$60,932	\$2,463,500	\$1,085,000	\$637,100	\$45,700	\$4,292,232

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	60,932	0	0	0	0	60,932
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	2,463,500	1,085,000	637,100	45,700	4,231,300
Total Annual Costs	\$0	\$60,932	\$2,463,500	\$1,085,000	\$637,100	\$45,700	\$4,292,232

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SE JOHNSON CREEK 32ND TO 45TH

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will complete design and construction of SE Johnson Creek Blvd between SE 32nd Avenue and 45th Avenue. Potential improvements include a two-lane roadway with bike lanes, curbs, sidewalks, driveways, street lighting, street trees and necessary storm drainage.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$11,392	\$170,245	\$72,975	\$0	\$0	\$254,612
FAIX	0	64,555	160,146	12,877	0	0	237,578
Leverage Fund	0	0	86,735	650,514	0	0	737,249
Total	\$0	\$75,947	\$417,126	\$736,366	\$0	\$0	\$1,229,439

Costs/Schedule:

Plan/Prel Engrg	\$0	\$75,947	\$0	\$0	\$0	\$0	\$75,947
Design/Engrg	0	0	417,126	0	0	0	417,126
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	736,366	0	0	736,366
Total Annual Costs	\$0	\$75,947	\$417,126	\$736,366	\$0	\$0	\$1,229,439

Estimated Additional Operating/Maintenance Costs:

\$3,311	\$3,311	\$3,311	\$3,311	\$3,311	\$18,555
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Project: CONTRACT STREETS

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Contract Street project provides resources to facilitate and permit substandard improvements and secure commitments for subsequent maintenance of neighborhood streets by adjacent property owners. Construction compliance and maintenance inspection services are also provided through this project. This program originated from public demand for the City to sanction interim, or substandard, neighborhood street improvements for those neighborhoods where, for many reasons, City standard street improvements are not considered cost-effective or desirable.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$77,656	\$75,376	\$75,163	\$75,163	\$75,163	\$75,163	\$453,684
Total	\$77,656	\$75,376	\$75,163	\$75,163	\$75,163	\$75,163	\$453,684

Costs/Schedule:

Plan/Prel Engrg	\$77,656	\$0	\$0	\$0	\$0	\$0	\$77,656
Design/Engrg	0	75,376	75,163	75,163	75,163	75,163	376,028
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$77,656	\$75,376	\$75,163	\$75,163	\$75,163	\$75,163	\$453,684

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NW TRAFFIC CIRCULATION*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the design and construction of traffic management devices along NW Vaughn Street from 23rd Place to 26th Avenue. This is a continuation of improvements identified in the Northwest Transportation Study designed to improve neighborhood livability by reducing non-local traffic on neighborhood streets.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$46,102	\$54,410	\$78,000	\$0	\$0	\$0	\$178,512
Total	\$46,102	\$54,410	\$78,000	\$0	\$0	\$0	\$178,512

Costs/Schedule:

Plan/Prel Engrg	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000
Design/Engrg	23,102	54,410	0	0	0	0	77,512
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	78,000	0	0	0	78,000
Total Annual Costs	\$46,102	\$54,410	\$78,000	\$0	\$0	\$0	\$178,512

Estimated Additional Operating/Maintenance Costs:

\$8,610	\$8,610	\$8,610	\$8,610	\$8,610	\$43,050
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Project: *DEFICIENCY CORRECTION PERMITS*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Deficiency Correction Permit program provides resources to correct existing roadway deficiencies in conjunction with improvements funded by the private sector as a condition of development approvals. When these deficiencies are corrected in conjunction with the privately funded improvements, it results in the elimination of a maintenance liability and/or correction of an operational problem at less cost than if the City were to separately fund and construct the work.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$170,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,170,000
Leverage Fund	0	1,150,000	0	0	0	0	\$1,150,000
Total	\$0	\$1,320,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,320,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,320,000	250,000	250,000	250,000	250,000	2,320,000
Total Annual Costs	\$0	\$1,320,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,320,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: LID DESIGN/CONSTRUCTION

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project provides a process to improve local streets by public/private partnership arrangements. The Local Improvement District (LID) process includes the design, construction, and funding of public improvements in currently unimproved or partly improved rights-of-way. The purpose of the LID process is to provide for the full upgrading of residential streets to current urban standards, while, at the same time, offering an acceptable financing plan to the district participants.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$62,100	\$100,750	\$50,000	\$50,000	\$50,000	\$50,000	\$362,850
LID Construction	102,980	135,344	100,000	100,000	100,000	100,000	638,324
Leverage Fund	0	488,000	300,000	300,000	300,000	300,000	1,688,000
Total	\$165,080	\$724,094	\$450,000	\$450,000	\$450,000	\$450,000	\$2,689,174

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	165,080	144,000	90,000	90,000	90,000	90,000	669,080
Site Acquisition	0	0	0	0	0	0	0
Construction	0	580,094	360,000	360,000	360,000	360,000	2,020,094
Total Annual Costs	\$165,080	\$724,094	\$450,000	\$450,000	\$450,000	\$450,000	\$2,689,174

Estimated Additional Operating/Maintenance Costs:

\$20,187	\$20,187	\$20,187	\$20,187	\$20,187	\$20,187	\$100,935
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Project: NW 9TH HOYT TO FRONT

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

NW 9th Avenue was closed at the railroad crossing at Front Avenue by Ordinance in May, 1976. This project will reopen the crossing and improve NW 9th Avenue between Hoyt Street and Front Avenue by providing pavement with curbs, sidewalks and trees, and a railroad crossing with signalized gates adjacent to Front Avenue.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$118,837	\$28,000	\$0	\$0	\$0	\$0	\$146,837
LID Construction	186,738	61,189	0	0	0	0	247,927
FAU	8,367	17,440	0	0	0	0	25,807
ODOT	421	1,189	0	0	0	0	1,610
Total	\$314,363	\$107,818	\$0	\$0	\$0	\$0	\$422,181

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	178,229	0	0	0	0	0	178,229
Site Acquisition	0	0	0	0	0	0	0
Construction	136,134	107,818	0	0	0	0	243,952
Total Annual Costs	\$314,363	\$107,818	\$0	\$0	\$0	\$0	\$422,181

Estimated Additional Operating/Maintenance Costs:

\$4,043	\$4,043	\$4,043	\$4,043	\$4,043	\$4,043	\$20,215
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PROJECT DETAIL

Project: *NE GLEN WIDING DRIVE LID*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the improvement of 2700 feet of commercial/industrial street in the Columbia Corridor by public/private partnership arrangement. The Local Improvement District (LID) process will include the plan review, construction and funding of public improvements for the International Corporate Center.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID Construction	\$15,000	\$88,155	\$0	\$0	\$0	\$0	\$103,155
Leverage Fund	0	3,000,000	0	0	0	0	3,000,000
Total	\$15,000	\$3,088,155	\$0	\$0	\$0	\$0	\$3,103,155

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	15,000	0	0	0	0	0	15,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	3,088,155	0	0	0	0	3,088,155
Total Annual Costs	\$15,000	\$3,088,155	\$0	\$0	\$0	\$0	\$3,103,155

Estimated Additional Operating/Maintenance Costs:

\$5,169	\$5,169	\$5,169	\$5,169	\$5,169	\$5,169	\$25,845
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Project: *NE 145TH PLACE LID*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the improvement of 1200 feet of commercial/industrial street in the Columbia Corridor by public/private partnership arrangement. The Local Improvement District (LID) process will include the plan review, construction and funding of public improvements.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
LID Construction	\$7,800	\$53,348	\$0	\$0	\$0	\$0	\$61,148
Leverage Fund	0	500,000	0	0	0	0	500,000
Total	\$7,800	\$553,348	\$0	\$0	\$0	\$0	\$561,148

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	7,800	0	0	0	0	0	7,800
Site Acquisition	0	0	0	0	0	0	0
Construction	0	553,348	0	0	0	0	553,348
Total Annual Costs	\$7,800	\$553,348	\$0	\$0	\$0	\$0	\$561,148

Estimated Additional Operating/Maintenance Costs:

\$2,297	\$2,297	\$2,297	\$2,297	\$2,297	\$2,297	\$11,485
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PROJECT DETAIL

Project: *COMMERCIAL/INDUSTRIAL STREETS*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project ensures that major transportation improvements, that are made in conjunction with private property developments, are designed and constructed to the maintenance and safety standards of the City. During 1991-92, the City will review and approve 13 commercial/industrial street improvement projects designed by private consultants, and provide construction inspection and material testing on 14 projects.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$52,377	\$55,994	\$43,490	\$44,410	\$36,000	\$36,800	\$269,071
Permit Engineering	641,810	420,888	347,430	389,370	195,100	191,800	2,186,398
Leverage Fund	0	5,933,450	11,832,000	10,707,500	2,905,000	2,400,000	33,577,950
Total	\$694,187	\$6,410,332	\$12,022,920	\$11,141,280	\$3,136,100	\$2,628,600	\$36,033,419

Costs/Schedule:

Plan/Prel Engrg	\$0	\$476,882	\$390,920	\$433,780	\$231,000	\$228,600	\$1,761,182
Design/Engrg	384,324	0	0	0	0	0	384,324
Site Acquisition	0	0	0	0	0	0	0
Construction	309,863	5,933,450	11,832,000	10,707,500	2,905,000	2,400,000	33,887,813
Total Annual Costs	\$694,187	\$6,410,332	\$12,022,920	\$11,141,280	\$3,136,000	\$2,628,600	\$36,033,319

Estimated Additional Operating/Maintenance Costs:

\$17,184	\$17,184	\$17,184	\$17,184	\$17,184	\$85,920
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Project: *SUBDIVISION STREETS*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project ensures that street improvements built by subdivision developers are designed and constructed to the maintenance and safety standards of the City. In 1991-92, the City will provide design review services to ten subdivision street projects designed by consulting engineering firms, and construction inspection and material testing services to ten projects.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$25,403	\$30,774	\$20,000	\$18,480	\$19,010	\$13,020	\$126,687
Permit Engineering	331,163	283,380	229,900	212,820	221,060	149,880	1,428,203
Leverage Fund	0	3,202,000	3,202,000	2,960,000	3,211,500	1,752,000	14,327,500
Total	\$356,566	\$3,516,154	\$3,451,900	\$3,191,300	\$3,451,570	\$1,914,900	\$15,882,390

Costs/Schedule:

Plan/Prel Engrg	\$0	\$314,154	\$249,900	\$231,300	\$240,070	\$162,900	\$1,198,324
Design/Engrg	356,566	0	0	0	0	0	356,566
Site Acquisition	0	0	0	0	0	0	0
Construction	0	3,202,000	3,202,000	2,960,000	3,211,500	1,752,000	14,327,500
Total Annual Costs	\$356,566	\$3,516,154	\$3,451,900	\$3,191,300	\$3,451,570	\$1,914,900	\$15,882,390

Estimated Additional Operating/Maintenance Costs:

\$34,064	\$34,064	\$34,064	\$34,064	\$34,064	\$170,320
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PROJECT DETAIL

Project: *MINOR PERMIT STREETS*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides a process by which minor system modifications, that typically cost less than \$25,000 can be accomplished. This process ensures that modifications to the transportation system are properly designed and constructed, maintainable, economical and do not adversely affect the public. During 1991-92, 20 projects are anticipated.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$22,801	\$20,695	\$20,125	\$20,750	\$21,375	\$22,000	\$127,746
Permit Engineering	80,898	62,084	60,375	62,250	64,125	66,000	395,732
Leverage Fund	0	225,000	232,500	240,000	247,500	255,000	1,200,000
Total	\$103,699	\$307,779	\$313,000	\$323,000	\$333,000	\$343,000	\$1,723,478

Costs/Schedule:

Plan/Prel Engrg	\$103,699	\$82,779	\$80,500	\$83,000	\$85,500	\$88,000	\$523,478
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	225,000	232,500	240,000	247,500	255,000	1,200,000
Total Annual Costs	\$103,699	\$307,779	\$313,000	\$323,000	\$333,000	\$343,000	\$1,723,478

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *HCD STREET IMPROVEMENTS*

System: *Transportation*
Program: *Road Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the design and construction of new streets in low-moderate income neighborhoods which are eligible for HCD funding through the Local Improvement District (LID) process. In 1991-92, the City will complete construction of the final 1.9 miles of streets and 0.1 miles of sidewalks. In addition, HCD will fund the design and construction of 450 linear feet of street reconstruction to aid REACH, a private community development organization working in West Clinton.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$27,823	\$20,354	\$0	\$0	\$0	\$0	\$48,177
LID Construction	35,974	46,642	0	0	0	0	82,616
Leverage Fund	430,500	71,000	0	0	0	0	501,500
Total	\$494,297	\$137,996	\$0	\$0	\$0	\$0	\$632,293

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	63,797	37,996	0	0	0	0	101,793
Site Acquisition	0	0	0	0	0	0	0
Construction	430,500	100,000	0	0	0	0	530,500
Total Annual Costs	\$494,297	\$137,996	\$0	\$0	\$0	\$0	\$632,293

Estimated Additional Operating/Maintenance Costs:

\$5,845	\$5,845	\$5,845	\$5,845	\$5,845	\$5,845	\$29,225
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PROJECT DETAIL

Project: NW 13TH AVENUE LID

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will complete design and construction of six blocks of a unique right-of-way serving commercial, industrial and residential uses in Portland's central city.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAU	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
LID Construction	84,730	89,651	0	0	0	0	174,381
Leverage Fund	0	575,000	0	0	0	0	575,000
Total	\$84,730	\$814,651	\$0	\$0	\$0	\$0	\$899,381

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	84,730	0	0	0	0	0	84,730
Site Acquisition	0	0	0	0	0	0	0
Construction	0	814,651	0	0	0	0	814,651
Total Annual Costs	\$84,730	\$814,651	\$0	\$0	\$0	\$0	\$899,381

Estimated Additional Operating/Maintenance Costs:

\$2,898	\$2,898	\$2,898	\$2,898	\$2,898	\$2,898	\$14,490
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Project: CORRIDOR SAFETY IMPROVEMENTS: COLISEUM CORRIDOR

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will make improvements at six intersections in the Memorial Coliseum area. These intersections are identified as high-accident locations, and during 1991-92 the project activities include preliminary engineering and design. The physical improvements include signal and roadway modifications and are scheduled for 1992-93.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$40,000	\$311,700	\$0	\$0	\$0	\$351,700
Total	\$0	\$40,000	\$311,700	\$0	\$0	\$0	\$351,700

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	40,000	0	0	0	0	40,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	311,700	0	0	0	311,700
Total Annual Costs	\$0	\$40,000	\$311,700	\$0	\$0	\$0	\$351,700

Estimated Additional Operating/Maintenance Costs:

\$48	\$48	\$48	\$48	\$48	\$48	\$240
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PROJECT DETAIL

Project: **SW MULTNOMAH CORRIDOR IMPROVEMENT**

System: *Transportation*
 Program: *Road Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project constructs improvements at several locations along SW Multnomah Boulevard that have been identified for needed safety improvements. The improvements include intersection and signal modifications to address immediate safety needs and improve traffic flow along the SW Multnomah Corridor.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$39,850	\$5,000	\$0	\$0	\$0	\$0	\$44,850
FAU	103,688	38,708	0	0	0	0	142,396
Leverage Fund	0	560,256	0	0	0	0	560,256
Total	\$143,538	\$603,964	\$0	\$0	\$0	\$0	\$747,500

Costs/Schedule:

Plan/Prel Engrg	\$43,081	\$0	\$0	\$0	\$0	\$0	\$43,081
Design/Engrg	100,475	38,708	0	0	0	0	139,183
Site Acquisition	0	0	0	0	0	0	0
Construction	0	565,256	0	0	0	0	565,256
Total Annual Costs	\$143,538	\$603,964	\$0	\$0	\$0	\$0	\$747,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **EAST BURNSIDE CORRIDOR IMPROVEMENT**

System: *Transportation*
 Program: *Road Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Several intersections along East Burnside Street are included in Traffic Management's Safety Improvement Program. Due to the high number of reported accidents, this corridor was identified for safety improvement projects. This project will construct intersection modifications and signal improvements at seven intersections.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$29,038	\$5,000	\$0	\$0	\$0	\$0	\$34,038
FAU	106,217	50,372	0	0	0	0	156,589
Leverage Fund	0	376,693	0	0	0	0	376,693
Total	\$135,255	\$432,065	\$0	\$0	\$0	\$0	\$567,320

Costs/Schedule:

Plan/Prel Engrg	\$40,577	\$0	\$0	\$0	\$0	\$0	\$40,577
Design/Engrg	94,678	55,372	0	0	0	0	150,050
Site Acquisition	0	0	0	0	0	0	0
Construction	0	376,693	0	0	0	0	376,693
Total Annual Costs	\$135,255	\$432,065	\$0	\$0	\$0	\$0	\$567,320

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **INTERSECTION SAFETY IMPROVEMENT UNIT 2**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will design and construct improvements at 13 intersections throughout the City that have been identified for needed safety modifications. The improvements include changes to signals, minor intersection improvements, and modifications to traffic signs and markings.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$366	\$2,000	\$0	\$0	\$0	\$0	\$2,366
FAU	5,728	10,035	0	0	0	0	15,763
Leverage Fund	0	188,871	0	0	0	0	188,871
Total	\$8,094	\$198,908	\$0	\$0	\$0	\$0	\$205,000

Costs/Schedule:

Plan/Prel Engrg	\$8,094	\$0	\$0	\$0	\$0	\$0	\$8,094
Design/Engrg	0	10,035	0	0	0	0	10,035
Site Acquisition	0	0	0	0	0	0	0
Construction	0	188,871	0	0	0	0	188,871
Total Annual Costs	\$8,094	\$198,908	\$0	\$0	\$0	\$0	\$205,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **INTERSECTION SAFETY IMPROVEMENT UNIT 3**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for design of signal modifications and/or intersection modifications at nine high-accident locations: SE Belmont/Grand, NE Killingsworth/42nd, SW Clay/12th, SE Holgate/92nd, SW Jefferson/4th, SW Columbia/4th, N Lombard/Woolsey, and Sw Multnomah/Garden Home.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$124,000	\$499,700	\$0	\$0	\$0	\$623,700
Total	\$0	\$124,000	\$499,700	\$0	\$0	\$0	\$623,700

Costs/Schedule:

Plan/Prel Engrg	\$0	\$24,000	\$0	\$0	\$0	\$0	\$24,000
Design/Engrg	0	100,000	0	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	499,700	0	0	0	499,700
Total Annual Costs	\$0	\$124,000	\$499,700	\$0	\$0	\$0	\$623,700

Estimated Additional Operating/Maintenance Costs:

\$2,112	\$2,112	\$2,112	\$2,112	\$2,112	\$10,560
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PROJECT DETAIL

Project: **NEW SCHOOL SIGNALS**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a new school signal at North Portland Boulevard at Delaware.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$74,000	\$0	\$0	\$0	\$0	\$74,000
Total	\$0	\$74,000	\$0	\$0	\$0	\$0	\$74,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	3,500	0	0	0	0	3,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	70,500	0	0	0	0	70,500
Total Annual Costs	\$0	\$74,000	\$0	\$0	\$0	\$0	\$74,000

Estimated Additional Operating/Maintenance Costs:

\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500
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Project: **NEW TRAFFIC SIGNALS**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a new traffic signal at North Hayden Meadows at Whitaker.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$72,000	\$0	\$0	\$0	\$0	\$72,000
Total	\$0	\$72,000	\$0	\$0	\$0	\$0	\$72,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	3,000	0	0	0	0	3,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	69,000	0	0	0	0	69,000
Total Annual Costs	\$0	\$72,000	\$0	\$0	\$0	\$0	\$72,000

Estimated Additional Operating/Maintenance Costs:

\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500
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PROJECT DETAIL

Project: INTERSECTION SAFETY IMPROVEMENT UNIT 1

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will complete safety improvements at seven identified high accident locations. These locations were identified as part of Traffic Management's Safety Improvement Program. Six of the locations include modifications to existing signal locations and the seventh location involves a new signal installation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$7,305	\$0	\$0	\$0	\$0	\$7,305
Total	\$0	\$7,305	\$0	\$0	\$0	\$0	\$7,305

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	7,305	0	0	0	0	7,305
Total Annual Costs	\$0	\$7,305	\$0	\$0	\$0	\$0	\$7,305

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: EXPAND CITYWIDE SIGNAL SYSTEM

System: Transportation
Program: Road Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project provides for the expansion of the central control of the citywide signal system to near eastside locations. During 1991-92, a total of 33 intersections will be added to the central signal control computer.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$282,000	\$0	\$0	\$0	\$0	\$282,000
FAU	1,280,000	0	0	0	0	0	1,280,000
Leverage Fund	2,350,000	0	0	0	0	0	2,350,000
Total	\$3,630,000	\$282,000	\$0	\$0	\$0	\$0	\$3,912,000

Costs/Schedule:

Plan/Prel Engrg	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Design/Engrg	500,000	0	0	0	0	0	500,000
Site Acquisition	0	0	0	0	0	0	0
Construction	2,930,000	282,000	0	0	0	0	3,212,000
Total Annual Costs	\$3,630,000	\$282,000	\$0	\$0	\$0	\$0	\$3,912,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CENTRAL BUSINESS DISTRICT INSTALLATIONS**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will continue installation of lights in the Central Business District on unlit streets. The last unlit area, SW Ash and Pine Streets from Third to Fourth Avenues, and a portion of SW Taylor Street near Pioneer Place, will be contracted in 1991-92. This project involves approximately eight twin ornamental lights.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$913,269	\$130,302	\$150,000	\$100,000	\$100,000	\$100,000	\$1,493,571
Total	\$913,269	\$130,302	\$150,000	\$100,000	\$100,000	\$100,000	\$1,493,571

Costs/Schedule:

Plan/Prel Engrg	\$36,000	\$6,500	\$7,000	\$4,000	\$4,000	\$4,000	\$61,500
Design/Engrg	55,000	6,930	8,000	6,000	6,000	6,000	87,930
Site Acquisition	0	0	0	0	0	0	0
Construction	822,269	116,872	135,000	90,000	90,000	90,000	1,344,141
Total Annual Costs	\$913,269	\$130,302	\$150,000	\$100,000	\$100,000	\$100,000	\$1,493,571

Estimated Additional Operating/Maintenance Costs:

\$800	\$800	\$800	\$800	\$800	\$4,000
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Project: **UPGRADE ARTERIAL LIGHTING**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the upgrade of existing mercury vapor street lights on arterial and collector streets to high-pressure sodium vapor lights. During 1991-92, up to 800 lights on arterial streets will be upgraded.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$56,539	\$0	\$0	\$0	\$0	\$0	\$56,539
Street Light Fund	159,993	171,413	100,000	50,000	50,000	50,000	581,406
Total	\$216,532	\$171,413	\$100,000	\$50,000	\$50,000	\$50,000	\$637,945

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	11,413	10,000	5,000	5,000	5,000	36,413
Site Acquisition	0	0	0	0	0	0	0
Construction	0	160,000	90,000	45,000	45,000	45,000	385,000
Total Annual Costs	\$0	\$171,413	\$100,000	\$50,000	\$50,000	\$50,000	\$421,413

Estimated Additional Operating/Maintenance Costs:

\$15,840	\$15,840	\$15,840	\$15,840	\$15,840	\$79,200
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PROJECT DETAIL

Project: **PURCHASE ANNEXED LIGHTS**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

In 1980, the City Council authorized the initial purchase of the majority of the City's street lighting system from the private utility. There are two main advantages to the City's ownership of the system: 1) the City recoups its investment in 3-4 years through lower monthly rental payments and 2) owning the system gives the City more control over the maintenance and conversion schedules for the lights. This project continues the process of purchasing lights in areas as they are annexed to the City.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$965,316	\$80,000	\$80,000	\$80,000	\$110,000	\$110,000	\$1,365,316
Total	\$965,316	\$80,000	\$80,000	\$80,000	\$110,000	\$110,000	\$1,365,316

Costs/Schedule:

Plan/Prel Engrg	\$902,076	\$0	\$0	\$0	\$0	\$0	\$902,076
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	63,240	80,000	80,000	80,000	110,000	110,000	463,240
Total Annual Costs	\$965,316	\$80,000	\$80,000	\$80,000	\$110,000	\$110,000	\$1,365,316

Estimated Additional Operating/Maintenance Costs:

\$23,424	\$23,424	\$23,424	\$23,424	\$23,424	\$117,120
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Project: **ECONOMIC DEVELOPMENT**

System: *Transportation*
 Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides street lighting funds to construct lighting systems which will enhance economic development projects. The purpose of the project is to pay for street lighting costs to leverage other funds to pay for street lighting or other portions of an economic development project.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$307,534	\$300,000	\$0	\$0	\$0	\$0	\$607,534
Total	\$307,534	\$300,000	\$0	\$0	\$0	\$0	\$607,534

Costs/Schedule:

Plan/Prel Engrg	\$7,534	\$10,000	\$0	\$0	\$0	\$0	\$17,534
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	300,000	290,000	0	0	0	0	590,000
Total Annual Costs	\$307,534	\$300,000	\$0	\$0	\$0	\$0	\$607,534

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PARKS CAPITAL CONSTRUCTION*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project provides for replacement installations of the lighting system for paths and roads in City parks. This project will be coordinated with the Bureau of Parks and Recreation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$1,050,000	\$1,930,000	\$0	\$0	\$0	\$0	\$2,980,000
Total	\$1,050,000	\$1,930,000	\$0	\$0	\$0	\$0	\$2,980,000

Costs/Schedule:

Plan/Prel Engrg	\$50,000	\$80,000	\$0	\$0	\$0	\$0	\$130,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	1,000,000	1,850,000	0	0	0	0	2,850,000
Total Annual Costs	\$1,050,000	\$1,930,000	\$0	\$0	\$0	\$0	\$2,980,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *STREET LIGHT INSTALLATIONS OUTSIDE CENTRAL BUSINESS DISTRICT*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for the installation of street lights primarily in residential areas in accordance with the City's Street Lighting Standards. During 1991-92, approximately 250 lights will be installed. These lights are installed upon the request of residents and after field evaluation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$690,533	\$95,135	\$87,500	\$70,000	\$70,000	\$70,000	\$1,083,168
Total	\$690,533	\$95,135	\$87,500	\$70,000	\$70,000	\$70,000	\$1,083,168

Costs/Schedule:

Plan/Prel Engrg	\$593,913	\$0	\$0	\$0	\$0	\$0	\$593,913
Design/Engrg	0	7,635	7,500	5,000	5,000	5,000	30,135
Site Acquisition	0	0	0	0	0	0	0
Construction	96,620	87,500	80,000	65,000	65,000	65,000	459,120
Total Annual Costs	\$690,533	\$95,135	\$87,500	\$70,000	\$70,000	\$70,000	\$1,083,168

Estimated Additional Operating/Maintenance Costs:

\$12,619	\$12,619	\$12,619	\$12,619	\$12,619	\$63,095
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PROJECT DETAIL

Project: *OCC/LLOYD DISTRICT LIGHTING*

System: *Transportation*
Program: *Road Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project promotes public safety and the growth and economic vitality of the district around the Oregon Convention Center, which is bounded by Broadway, 16th Avenue, Lloyd Boulevard, and Occident Avenue. This project involves bringing all areas up to City standards and will include some ornamental lighting.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$171,490	\$0	\$0	\$0	\$0	\$171,490
Street Light Fund	332,542	1,518,674	0	0	0	0	\$1,851,216
Total	\$332,542	\$1,690,164	\$0	\$0	\$0	\$0	\$2,022,706

Costs/Schedule:

Plan/Prel Engrg	\$332,542	\$13,390	\$0	\$0	\$0	\$0	\$345,932
Design/Engrg	0	13,674	0	0	0	0	13,674
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,663,100	0	0	0	0	1,663,100
Total Annual Costs	\$332,542	\$1,690,164	\$0	\$0	\$0	\$0	\$2,022,706

Estimated Additional Operating/Maintenance Costs:

\$12,376	\$12,376	\$12,376	\$12,376	\$12,376	\$61,880
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Project: *WESTSIDE LRT*

System: *Transportation*
Program: *Transit*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is part of combined light rail and highway improvement project for the Westside Corridor connecting the eastside MAX line from downtown Portland to downtown Hillsboro via Beaverton. A decision to locate the rail alignment in the Sunset Corridor was made in 1983 as part of the Draft Environmental Impact Statement. During 1991-92, work will be complete on a supplement to the DEIS which has studied the impact of three rail alignment options: southside surface, northside short tunnel and long tunnel.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$1,392,101	\$281,671	\$0	\$0	\$0	\$0	\$1,673,772
UMTA	124,002	0	0	0	0	0	124,002
Leverage Fund	0	5,000,000	534,599,528	135,101,766	135,101,766	135,101,766	944,904,826
Total	\$1,516,103	\$5,281,671	\$534,599,528	\$135,101,766	\$135,101,766	\$135,101,766	\$946,702,600

Costs/Schedule:

Plan/Prel Engrg	\$1,516,103	\$5,281,671	\$0	\$0	\$0	\$0	\$6,797,774
Design/Engrg	0	0	100,000,000	0	0	0	100,000,000
Site Acquisition	0	0	57,000,000	0	0	0	57,000,000
Construction	0	0	377,599,528	135,101,766	135,101,766	135,101,766	782,904,826
Total Annual Costs	\$1,516,103	\$5,281,671	\$534,599,528	\$135,101,766	\$135,101,766	\$135,101,766	\$946,702,600

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **REGIONAL RAIL AGENDA**

System: *Transportation*
 Program: *Transit*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is an extensive planning, site acquisition, station area development and construction package to examine the light rail transit corridors within the city. In addition to the corridor studies, the Regional Rail package will include a downtown element to examine the Mall light rail alignment or a subway option. The rail corridors are: Northern corridor to Clark County, Washington, Southern corridor to Milwaukie/Oregon City, I-205 corridor airport to Clackamas Town Center, Southwest corridor along Barbur to Tigard-Tualatin, Macadam Corridor to Lake Oswego, and Vintage Trolley/Central City Trolley.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$1,063,720	\$626,592	\$1,500,000	\$2,000,000	\$3,000,000	\$5,000,000	\$13,190,312
UMTA	34,384	0	0	0	0	0	34,384
Total	\$1,098,104	\$626,592	\$1,500,000	\$2,000,000	\$3,000,000	\$5,000,000	\$13,224,696

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$1,098,104	\$626,592	\$1,500,000	\$2,000,000	\$3,000,000	\$5,000,000	\$13,224,696
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$1,098,104	\$626,592	\$1,500,000	\$2,000,000	\$3,000,000	\$5,000,000	\$13,224,696

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PORTLAND TRANSIT TRANSFERS**

System: *Transportation*
 Program: *Transit*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will improve the transit transfer points at several street intersections and promote increased transit accessibility and ridership. Elements of the project include installation of bus shelters, transit information signs, kiosks, benches, enlarged rider waiting areas and sidewalks, stairways on Willamette River Bridge approaches, bus pull-out lanes, crosswalks, and traffic signals.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$219,272	\$83,375	\$9,000	\$0	\$0	\$0	\$311,647
UMTA	1,110,122	444,531	48,000	0	0	0	1,602,653
Tri-Met	116,214	27,758	3,000	0	0	0	146,972
Multnomah County	0	0	0	0	0	0	0
Total	\$1,445,608	\$555,664	\$60,000	\$0	\$0	\$0	\$2,061,272

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$47,000	\$0	\$0	\$0	\$0	\$0	\$47,000
Design/Engrg	149,000	100,000	0	0	0	0	249,000
Site Acquisition	6,000	0	0	0	0	0	6,000
Construction	1,243,608	455,664	60,000	0	0	0	1,759,272
Total Annual Costs	\$1,445,608	\$555,664	\$60,000	\$0	\$0	\$0	\$2,061,272

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CENTRAL CITY TROLLEY**

System: *Transportation*
 Program: *Transit*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will examine the feasibility of a vintage trolley system to connect Central City sub-areas. These areas include Lloyd Center, Union Station, NW 13th Avenue Historic District, South Waterfront, Downtown Retail Core, OMSI, and Central Eastside. This system would expand the Vintage Trolley Project scheduled to begin operation in September, 1991 on the MAX alignment between Lloyd Center and Downtown.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$1,111,374	\$307,738	\$2,000,000	\$3,000,000	\$0	\$0	\$6,419,112
LID Construction	0	1,417,923	0	0	0	0	1,417,923
Total	\$1,111,374	\$1,725,661	\$2,000,000	\$3,000,000	\$0	\$0	\$7,837,035

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$1,111,374	\$272,838	\$0	\$0	\$0	\$0	\$1,384,212
Design/Engrg	0	1,452,823	0	0	0	0	1,452,823
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	2,000,000	3,000,000	0	0	5,000,000
Total Annual Costs	\$1,111,374	\$1,725,661	\$2,000,000	\$3,000,000	\$0	\$0	\$7,837,035

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **TRANSIT MALL RESTORATION**

System: *Transportation*
 Program: *Transit*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Portland Transit Mall is over ten years old and currently requires on-going, expensive repairs and replacement of the granite and brick elements in the Mall. This project will examine alternative urban design treatments to minimize the high maintenance cost and preserve the high urban design standard. The project will then implement the preferred urban design treatment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$8,923	\$6,808	\$0	\$0	\$0	\$0	\$15,731
FAU	130,808	0	3,419,600	1,850,000	0	0	5,200,208
ODOT	8,887	0	0	0	0	0	8,887
Total	\$148,418	\$6,808	\$3,419,600	\$1,850,000	\$0	\$0	\$5,224,826

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$148,418	\$6,808	\$0	\$0	\$0	\$0	\$155,226
Design/Engrg	0	0	513,000	0	0	0	513,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	2,906,600	1,850,000	0	0	4,556,600
Total Annual Costs	\$148,418	\$6,808	\$3,419,600	\$1,850,000	\$0	\$0	\$5,224,826

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NTMP UNIT 5**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The NTMP Unit 5 contains two projects: NE Seventh Avenue and Sullivan's Gulch. The NE Seventh Avenue project provides for contract administration and construction inspection, which entails the construction of traffic management improvements at 16 intersections along NE Seventh Avenue between Broadway and Fremont Street. The Sullivan's Gulch project provides for the testing, design, and construction of a street closure at NE 24th/Halsey. This project is part of the Fred Meyer traffic management effort that will be completed in 1991-92.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$153,552	\$44,991	\$0	\$0	\$0	\$0	\$198,543
Total	\$153,552	\$44,991	\$0	\$0	\$0	\$0	\$198,543

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$11,678	\$0	\$0	\$0	\$0	\$0	\$11,678
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	141,874	44,991	0	0	0	0	186,865
Total Annual Costs	\$153,552	\$44,991	\$0	\$0	\$0	\$0	\$198,543

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$10,078	\$10,078	\$10,078	\$10,078	\$10,078	\$50,380

Project: **NTMP UNIT 8**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides plan development, testing, design and construction for six projects that qualify for studies under the guidelines of the Neighborhood Traffic Management Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$114,560	\$110,000	\$370,000	\$0	\$0	\$594,560
Total	\$0	\$114,560	\$110,000	\$370,000	\$0	\$0	\$594,560

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$114,560	\$20,000	\$0	\$0	\$0	\$134,560
Design/Engrg	0	0	90,000	0	0	0	90,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	370,000	0	0	370,000
Total Annual Costs	\$0	\$114,560	\$110,000	\$370,000	\$0	\$0	\$594,560

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$16,773	\$16,773	\$16,773	\$16,773	\$16,773	\$83,865

PROJECT DETAIL

Project: *NTMP UNIT 6*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The NTMP Unit 6 project contains two projects: NE 47th Avenue and Eastmoreland. The 47th Avenue project will construct entrance devices on NE Wistaria, NE Stanton, and NE Knott at 42nd Avenue. The Eastmoreland project will construct up to two traffic circles and eight curb extensions or semi-diverters along SE Bybee, SE Tolman, and SE Martins.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$44,574	\$0	\$0	\$0	\$0	\$44,574
Total	\$0	\$44,574	\$0	\$0	\$0	\$0	\$44,574

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	10,000	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	34,574	0	0	0	0	34,574
Total Annual Costs	\$0	\$44,574	\$0	\$0	\$0	\$0	\$44,574

Estimated Additional Operating/Maintenance Costs:

\$3,937	\$3,937	\$3,937	\$3,937	\$3,937	\$19,685
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Project: *NTMP UNIT 7 - NEW PROJECTS*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will complete planning, testing, design and construction of six projects at a total of 18 intersections that qualify for studies under the guidelines of the Neighborhood Traffic Management Program.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$154,851	\$485,875	\$0	\$0	\$0	\$0	\$620,726
Total	\$154,851	\$485,875	\$0	\$0	\$0	\$0	\$620,726

Costs/Schedule:

Plan/Prel Engrg	\$154,851	\$0	\$0	\$0	\$0	\$0	\$154,851
Design/Engrg	0	65,875	0	0	0	0	65,875
Site Acquisition	0	0	0	0	0	0	0
Construction	0	400,000	0	0	0	0	400,000
Total Annual Costs	\$154,851	\$485,875	\$0	\$0	\$0	\$0	\$620,726

Estimated Additional Operating/Maintenance Costs:

\$16,773	\$16,773	\$16,773	\$16,773	\$16,773	\$83,865
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PROJECT DETAIL

Project: **PARKING METER UPGRADE**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides funds to upgrade the parking meter inventory with new electronic timers, replacing the mechanical mechanisms now in place, and also allow for possible rate adjustments. This project also includes funds to improve the security of the meter site to protect the new equipment from theft and vandalism.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$409,308	\$475,399	\$0	\$0	\$0	\$0	\$884,707
Total	\$409,308	\$475,399	\$0	\$0	\$0	\$0	\$884,707

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	409,308	475,399	0	0	0	0	884,707
Total Annual Costs	\$409,308	\$475,399	\$0	\$0	\$0	\$0	\$884,707

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **EASTMORELAND CONSTRUCTION**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the design and construction engineering of the Eastmoreland NTMP. This project includes design and construction of 18 traffic management devices on SE Martines and Tolman Streets and Bybee Boulevard in the Eastmoreland neighborhood area. The devices will divert excessive through traffic and reduce speeding along these streets.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$306,385	\$0	\$0	\$0	\$0	\$306,385
Total	\$0	\$306,385	\$0	\$0	\$0	\$0	\$306,385

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	5,500	0	0	0	0	5,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	300,885	0	0	0	0	300,885
Total Annual Costs	\$0	\$306,385	\$0	\$0	\$0	\$0	\$306,385

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NE 7TH AVENUE CONSTRUCTION*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for construction contract management, construction inspection, landscape installation, water meters and pavement striping for traffic management devices at intersections along NE 7th Avenue between Broadway and Fremont Streets.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$89,473	\$0	\$0	\$0	\$0	\$89,473
Total	\$0	\$89,473	\$0	\$0	\$0	\$0	\$89,473

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	89,473	0	0	0	0	89,473
Total Annual Costs	\$0	\$89,473	\$0	\$0	\$0	\$0	\$89,473

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *47TH/WISTERIA CONSTRUCTION*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the design and construction of traffic circles on NE 47th Avenue from Sandy Boulevard to Wistaria Drive. It also provides for construction of traffic management devices on NE Wistaria Drive, Stanton Drive and Knott Street at 42nd Avenue.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$4,142	\$0	\$0	\$0	\$0	\$4,142
Total	\$0	\$4,142	\$0	\$0	\$0	\$0	\$4,142

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	4,142	0	0	0	0	4,142
Total Annual Costs	\$0	\$4,142	\$0	\$0	\$0	\$0	\$4,142

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **EASTSIDE GREENWAY**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for engineering and construction of bike path segments on the eastside of the Willamette River between the southerly City limits and Oaks Park. This work will connect sections of bike paths built by private developers as part of adjacent condominium and restaurant projects, and will tie into the City Street System in the Sellwood Neighborhood.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
FAU	\$32,228	\$27,428	\$31,000	\$0	\$0	\$0	\$90,654
Leverage Fund	0	0	186,500				
Total	\$32,228	\$27,428	\$217,500	\$0	\$0	\$0	\$90,654

Costs/Schedule:

Plan/Prel Engrg	\$32,228	\$0	\$0	\$0	\$0	\$0	\$32,228
Design/Engrg	0	27,428	0	0	0	0	27,428
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	217,500	0	0	0	217,500
Total Annual Costs	\$32,228	\$27,428	\$217,500	\$0	\$0	\$0	\$277,154

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **CORRIDOR PLANNING**

System: *Transportation*
 Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will implement bikeways connecting the I-205 bicycle route with the North and Inner North-South routes.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Total	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SW TERWILLIGER BIKEWAY*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will connect the existing bicycle lanes north of Taylors Ferry with the existing bike path south of Boones Ferry by striping a bicycle lane on each side of SW Terwilliger. The completion of the project will create continuous bicycle lanes on SW Terwilliger between Boones Ferry and the I-5 Bridge to serve the Lewis and Clark College campus and the Tryon Creek State Park to the south.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$48,000	\$0	\$0	\$0	\$0	\$48,000
ODOT	0	50,000	0	0	0	0	50,000
Total	\$0	\$98,000	\$0	\$0	\$0	\$0	\$98,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Design/Engrg	0	18,000	0	0	0	0	18,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	70,000	0	0	0	0	70,000
Total Annual Costs	\$0	\$98,000	\$0	\$0	\$0	\$0	\$98,000

Estimated Additional Operating/Maintenance Costs:

\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
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Project: *NEIGHBORHOOD CURB RAMPS*

System: *Transportation*
Program: *Capital Alternatives*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct 120 ramps each year at intersections in neighborhood areas. Locations for the ramps will be developed by the City-County Commission on the Disabled, working from a list of ramp requests from neighborhood associations, organizations serving the disabled, businesses, and citizens.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$108,408	\$88,585	\$99,742	\$99,742	\$99,742	\$99,742	\$573,961
Total	\$108,408	\$88,585	\$99,742	\$99,742	\$99,742	\$99,742	\$573,961

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$3,200	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,200
Design/Engrg	10,700	10,000	10,000	10,000	10,000	10,000	60,700
Site Acquisition	0	0	0	0	0	0	0
Construction	92,508	55,585	86,742	86,742	86,742	86,742	495,061
Total Annual Costs	\$108,408	\$88,585	\$99,742	\$99,742	\$99,742	\$99,742	\$573,961

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **BTE ROAD REHABILITATION**

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a long-range program to eliminate the present accumulation of streets that have deteriorated to the point that capital reconstruction is the most cost effective maintenance option. The project activity is primarily concentrated on the arterial street system and involves both full roadway construction and major restoration activities. The major restoration work consists of base repair, surface grinding, pavement overlay, minor drainage improvements and curb, sidewalk, and driveway repair or replacement.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$178,841	\$74,654	\$73,500	\$73,500	\$73,500	\$73,500	\$545,495
FAU	166,562	214,923	198,000	198,000	198,000	198,000	1,173,485
ODOT	11,357	14,654	13,500	13,500	13,500	13,500	80,011
Leverage Fund	0	833,780	940,000	940,000	940,000	940,000	4,593,780
Total	\$354,760	\$1,138,011	\$1,225,000	\$1,225,000	\$1,225,000	\$1,225,000	\$6,392,771

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$135,075	\$8,000	\$5,000	\$5,000	\$5,000	\$5,000	\$163,075
Design/Engrg	219,685	130,011	240,000	240,000	240,000	240,000	1,309,696
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,000,000	980,000	980,000	980,000	980,000	4,920,000
Total Annual Costs	\$354,760	\$1,138,011	\$1,225,000	\$1,225,000	\$1,225,000	\$1,225,000	\$6,392,771

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **NE 138TH OVER COLUMBIA SLOUGH BRIDGE**

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the removal of a deteriorating timber bridge and replacement with a prestressed concrete span on concrete piers.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$62,912	\$587,160	\$0	\$0	\$0	\$630,072
Total	\$0	\$62,912	\$587,160	\$0	\$0	\$0	\$630,072

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$2,912	\$0	\$0	\$0	\$0	\$2,912
Design/Engrg	0	60,000	0	0	0	0	60,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	587,160	0	0	0	587,160
Total Annual Costs	\$0	\$62,912	\$587,160	\$0	\$0	\$0	\$630,072

Estimated Additional Operating/Maintenance Costs:	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
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PROJECT DETAIL

Project: **SIGNAL REMODEL FOR SAFETY**

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will completely remodel the traffic signals at NE Broadway/7th, NE Weidler/7th, and NE 122nd/Skidmore. All three locations are high-accident locations that need major rebuilding to address the safety problems. The existing signals are also in need of remodeling due to the current age and condition of the signal equipment.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$208,500	\$5,000	\$0	\$0	\$0	\$213,500
Total	\$0	\$208,500	\$5,000	\$0	\$0	\$0	\$213,500

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	7,500	0	0	0	0	7,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	201,000	5,000	0	0	0	206,000
Total Annual Costs	\$0	\$208,500	\$5,000	\$0	\$0	\$0	\$213,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **TRAFFIC SIGNAL REMODELS FOR MAINTENANCE AND OPERATIONS**

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will completely remodel the traffic signals at SE Division/20th. The existing signals are in need of remodeling due to the current age and condition of the signal equipment. The remodel will also address operational issues caused by the offset intersection configuration.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Total	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	3,500	0	0	0	0	3,500
Site Acquisition	0	0	0	0	0	0	0
Construction	0	71,500	0	0	0	0	71,500
Total Annual Costs	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CONVERSIONS IN ANNEXED AREAS*

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will continue the conversion of mercury vapor lights to the energy-efficient, high-pressure sodium vapor lights. Further annexations will require more conversions.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Street Light Fund	\$232,553	\$82,192	\$45,000	\$45,000	\$45,000	\$45,000	\$474,745
Transportation	881,295	0	0	0	0	0	881,295
Total	\$1,113,848	\$82,192	\$45,000	\$45,000	\$45,000	\$45,000	\$1,356,040

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$25,000	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$31,000
Design/Engrg	150,000	14,692	6,000	6,000	6,000	6,000	188,692
Site Acquisition	0	0	0	0	0	0	0
Construction	938,848	45,500	38,000	38,000	38,000	38,000	1,136,348
Total Annual Costs	\$1,113,848	\$82,192	\$45,000	\$45,000	\$45,000	\$45,000	\$1,356,040

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$5,124	\$5,124	\$5,124	\$5,124	\$5,124	\$25,620

Project: *TWIN ORNAMENTAL REHABILITATION*

System: *Transportation*
 Program: *Preservation/Rehabilitation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

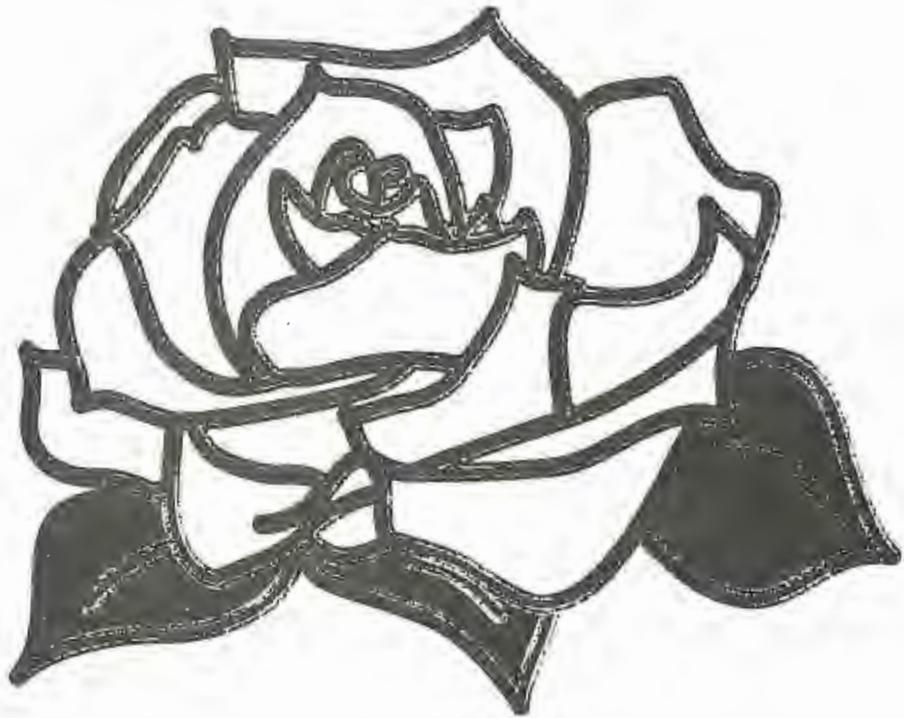
Project Description:

This project will convert twin ornamental street lights from high-voltage series electrical circuits to lower voltage parallel circuits and replace the mercury vapor luminaires with high-pressure sodium vapor luminaires. During 1991-92, approximately 100 lights will be converted.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Transportation	\$0	\$211,538	\$0	\$0	\$0	\$0	\$211,538
Street Light Fund	900,905	269,675	35,000	35,000	35,000	35,000	\$1,310,580
Total	\$900,905	\$481,213	\$35,000	\$35,000	\$35,000	\$35,000	\$1,522,118

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$11,000	\$3,000	\$0	\$0	\$0	\$0	\$14,000
Design/Engrg	35,000	10,924	0	0	0	0	45,924
Site Acquisition	0	0	0	0	0	0	0
Construction	854,905	467,289	35,000	35,000	35,000	35,000	1,462,194
Total Annual Costs	\$900,905	\$481,213	\$35,000	\$35,000	\$35,000	\$35,000	\$1,522,118

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
		\$13,824	\$13,824	\$13,824	\$13,824	\$13,824	\$69,120



Capital Improvement Program Overview

WATER SYSTEM

FY 1991-92 Capital Improvement Plan

OVERVIEW

The Bureau of Water Works Capital Improvement Program for FY 1991-92 through 1995-96 is directed to meet the City's need for a safe and reliable supply to water. This goal underlies several other City and Bureau goals: **public health, economic development activities, energy conservation, protection of assets, and fire protection.** Meeting these goals means not only providing a safe and reliable water supply 24 hours a day, year-round; it means planning, constructing, and maintaining the system of dams, conduits, reservoirs, mains, and treatment facilities, transmission mains and distribution mains. This CIP addresses itself beyond today's operations, to prolong the life of the system and prevent breakdown, to replace obsolete facilities, to forecast future needs, and plan and implement projects to meet those needs.

The Bureau of Water Works Capital Improvement Program for FY 1991-92 through 1995-96 includes 89 projects totalling \$72,379,139 over the five-year period. Of the 89 projects, 39 are scheduled for FY 1991-92 which total \$15,825,139 and \$40,012,139 over the five-year planning schedule. The operating and maintenance costs associated with the capital improvement program total \$595,700. Offsetting these increased costs are operating and maintenance savings of \$750,000, which results in a negative financial impact of \$154,300.

The emphasis of the capital improvement program over the next five years will be on system improvements to the supply, distribution, and water quality infrastructure. Of the \$15.8 million CIP for FY 1991-92, \$8.8 million or 55% supports system improvements, \$5.3 million or 34% supports system maintenance, and the remaining \$1.7 million or 11% supports system planning. Furthermore, overall capital spending during this period of time will increase as a ratio of the total budget compared to the previous five years. The factors which contribute to this increase include the age of the infrastructure, as well as new water treatment

regulations which are being or have been promulgated that require major investments in sampling, testing, and treatment facilities.

CIP PROJECT RANKING

The capital improvement projects funded in 1991-92 were selected and prioritized on the basis of evaluation by the Engineering Division, Management Team, Finance, Operations, and the Budget Advisory Committee. Each project is evaluated by initially determining which City and Bureau goal(s) it addresses. These goals include:

- Public Health
- Public Safety
- Employee Safety
- Protection of Capital Assets
- Consumer Needs
- Conservation
- Improvement of Infrastructure
- Return on Investment
- Fire Protection Needs

Each goal is then weighted, with health and safety goals ranking higher than the others. Next, an assessment is made of the degree of effect each project has within each category and how much of the system is affected by a specific project. After these assessments have been made, a total score for each project is determined. This score is divided into the life-cycle cost of the projects, which includes initial costs, maintenance costs, minus estimated savings, if any. The result is a cost per point, which is used to prioritize projects.

Generally, projects are undertaken in the order of priority, although there are exceptions. When a project is funded by outside sources, mandated by City Council, or responds to a requirement set by state or federal law, it must be completed without regard to the prioritization process. Also, some projects, due to geographical location or other factors must be completed prior to other projects regardless of priority.

PROGRAM HIGHLIGHTS

The Bureau of Water Works CIP request for FY 1991-92 includes the following program areas: Water Supply, Water Distribution, and Water Quality.

Water Supply

The Water Supply System program addresses the requirements for sufficient quantities of water and maintaining the infrastructure to support it which dams, headworks, reservoirs, conduits, storage facilities, and transmission mains.

The Water Supply program includes 15 projects which total \$2,774,036 in FY 1991-92 and \$6,960,036 over the five-year planning schedule. Of this amount, \$1.4 million supports planning projects to determine the long-term need for water, from 10 to 60 years out and to anticipate patterns of levels of use and natural factors which affect it, including variation in availability of water from various sources. These projects include the Supply and Transmission Alternatives Study, Regional Water Supply Plan, and Water Sales Forecasting Model. The **Supply and Transmission Alternative Study** is the fourth in a series of studies intended to define the long-term water supply needs and how those needs can best be met for the City of Portland and the surrounding urban area. This study will develop information on the three to four best water sources and provide a detailed analysis and investigation of each water source option, including a cost estimate. The cost associated with this specific study totals \$1.0 million and it is anticipated that 50% of the project cost will be provided by other agencies and water purveyors in the Portland regional area. The **Regional Water Supply Plan** carries a cost of \$250,000 in FY 1991-92, and \$700,000 over the five-year planning schedule. This project will prepare a plan for how the Water Bureau will meet the City's long-term water supply needs and the role the Water Bureau will assume in the solution of the region's water supply requirements. This plan will incorporate the results of previously completed studies of the treatment needs of the Bull Run River source and the groundwater supply systems, the long-term water needs of the region, the water sources available to meet these needs, and the impact of water conservation. Lastly, the **Water Sales Forecasting Model** will provide a computer model to accurately forecast water sales volume over the next 20 years. This information will provide data necessary to establish water rates for the system's customers and develop the Water Bureau's 10-year Financial Plan.

This program also includes \$1.228 million for capitalized maintenance to protect assets from preventable deterioration or hazard repair of non-preventable damage, and the replacement of obsolete, substandard and repairable facilities. Projects which fall into this category include West Side Header, Reservoir Maintenance, Watershed Dams Maintenance, and Bull Run Bridge Maintenance.

Water Distribution

The Water Distribution program addresses the requirements for a reliable supply of water and the infrastructure needed to support it. The system consists of mains carrying water from central storage facilities to services, storage tanks, pump stations, hydrants, meters, valves and related facilities.

The Water Distribution program includes 15 projects which total \$7,700,165 in FY 1991-92 and \$26,912,165 over the five-year planning schedule. The improvement projects focus on upgrades or expansion of existing facilities to complete loops, improve reliability, supply and safety and ensure that daily and seasonal changes in demand do not interfere with delivery at adequate pressures. Projects of this type total \$3.7 million and include Sylvan Improvements (\$1,589,992), Water Control Center (\$1,292,983), and Transit Mall Extension (\$263,000), Columbia South Shore (\$258,941).

Of the 15 CIP projects within this program, six are maintenance oriented to protect assets from preventable deterioration or hazards, and the repair or replacement of damaged, worn, obsolete or substandard facilities. These projects total \$3.92 million and include the Mains Program (\$2,666,026), ODOT Relocations (\$682,464), and Control Systems Maintenance (\$342,554).

Water Quality

The Water Quality System Program addresses the requirements for pure, potable water and the facilities required to provide it which include treatment facilities, laboratory testing facilities and sample collection facilities throughout the system.

The Water Quality program includes nine projects which total \$5,350,938 in FY 1991-92 and \$6,139,938 over the five-year planning schedule. Of the \$5,350,938, \$2.277 million is identified for Surface Water

Treatment Rule (SWTR) Compliance and \$1.851 million for Lab Improvements to address federal and state regulations promulgated in response to Safe Drinking Water Act. The SWTR Compliance CIP project will improve the current disinfection system of Bull Run Water Supply to bring the system into compliance with the new Surface Water Treatment Rule. The lab improvement project is in response to a study conducted by outside consultants and a citizens task force which recommended that a new facility be built to accommodate the testing requirements resulting from the Safe Drinking Water Act. This facility is being built in conjunction with the new Control Center to minimize costs through shared facilities. In addition, \$500,000 supports the following studies: Groundwater Treatment and Groundwater Remediation/Recharge. The intent of these studies is to determine methods of treating groundwater to remove natural contaminants and identify wellfield improvements to ensure that contamination of adjacent aquifers does not reach Portland's wells.

Funding Sources

Funding for FY 1991-92 Capital Improvement Program includes Water Bureau resource of \$13,292,198 and other resources of \$2,532,941. City sources are comprised of water sales to retail and wholesale customers, and proceeds from general obligation water bonds sold in October, 1990. The water rates for FY 1991-92 reflect an increase of 7.45% over FY 1990-91. The additional resources of \$2,532,941 come from the following sources: \$680,000 from petitioner reimbursements for main installations, \$258,941 from the Local Improvement District Fund, \$544,000 from the Oregon Department of Transportation, \$250,000 from Tri-Met, and the remaining \$800,000 from other agencies and water purveyors in the Portland regional area.

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Total Cost by Year*

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>Bureau of Water Works</u>							
Supply Program							
Conduit 3 Relocate Phase II	385,000	32,000	0	0	0	0	417,000
Conduit 5 Right-of-Way	210,200	37,405	13,000	13,000	13,000	13,000	299,605
Conduit Maint At Ditch Camp	91,300	16,000	378,000	0	0	0	485,300
Bull Run Lake Maintenance	200	90,000	273,000	0	0	0	363,200
West Side Header	0	525,000	0	0	0	0	525,000
Watershed Dams Maintenance	Ongoing	76,013	68,000	68,000	68,000	68,000	348,013
Bull Run Bridge Maintenance	Ongoing	16,500	142,000	11,000	58,000	11,000	238,500
Reservoir Maintenance	Ongoing	294,000	294,000	294,000	294,000	294,000	1,470,000
Washington County Pump Station	0	105,000	525,000	0	0	0	630,000
Supply & Trans Alternatives Study	0	1,000,000	0	0	0	0	1,000,000
Water Sales Forecasting Model	0	150,000	0	0	0	0	150,000
Regional Water Supply Plan	0	250,000	250,000	0	250,000	0	750,000
Conduit 2 Right-of-Way	82,000	11,091	0	0	0	0	93,091
Dam #1 Needle Valves	1,200,000	167,652	263,000	0	0	0	1,630,652
Operating Engineers Building	40,000	3,375	0	0	0	525,000	568,375
<i>Total Supply Program</i>	2,008,700	2,774,036	2,206,000	388,000	683,000	911,000	8,968,736
Distribution Program							
Columbia South Shore	1,126,000	258,941	0	0	0	0	1,384,941
Water Control Center	4,438,000	1,292,983	0	0	0	0	5,730,983
Underground Tank Maintenance	125,800	105,000	105,000	0	0	0	335,800
Interstate Maintenance	205,000	53,000	53,000	0	0	0	311,000
Public Safety Improvement	Ongoing	26,000	26,000	26,000	26,000	26,000	130,000
Control Systems Maintenance	711,000	342,554	388,000	388,000	388,000	388,000	2,605,554
100th SE Powell Regulator	0	21,000	0	0	0	0	21,000
Water Loss Reduction	585,000	73,700	153,000	153,000	153,000	153,000	1,270,700
Mains Program	Ongoing	2,666,026	3,217,000	3,217,000	3,217,000	3,217,000	15,534,026
Transit Mall Extension	51,200	263,000	0	0	0	0	314,200
Fulton - Carolina Supply Pipeline	0	53,000	158,000	840,000	0	0	1,051,000
Hayden Island Supply Improvement	916,600	167,505	147,000	0	0	0	1,231,105
Sylvan Improvements	1,531,000	1,589,992	0	0	0	0	3,120,992
Hayden Island Service Connections	0	105,000	263,000	158,000	0	0	526,000
ODOT Relocations	Ongoing	682,464	588,000	588,000	588,000	588,000	3,034,464
<i>Total Distribution Program</i>	9,689,600	7,700,165	5,098,000	5,370,000	4,372,000	4,372,000	36,601,765
Quality Program							
Boat Facility Improvements	69,000	21,000	0	0	0	0	90,000
Water Quality Sample Upgrade	0	53,000	0	0	0	0	53,000
Diversion Pool Fence	0	84,000	0	0	0	0	84,000
Bull Run (Ozone) Treatment Study	2,277,200	561,669	0	0	0	0	2,838,869
Lab Improvements	1,555,000	1,851,028	289,000	0	0	0	3,695,028
SWTR Compliance	713,000	2,277,000	0	0	0	0	2,990,000
Groundwater Treatment Study	0	300,000	300,000	200,000	0	0	800,000
Grndwtr Remediation/Recharge Study	0	200,000	0	0	0	0	200,000
Water Treatment Improvements	1,657,000	3,241	0	0	0	0	1,660,241
<i>Total Quality Program</i>	6,271,200	5,350,938	589,000	200,000	0	0	12,411,138
Total Water System	17,969,500	15,825,139	7,893,000	5,956,000	5,055,000	5,283,000	57,981,639

*(Carry over from FY 1990-91 Included in above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Funding Sources***

Capital System: Water

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Bureau of Water Works							
Supply Program							
Conduit 3 Relocate Phase II	0	0	32,000	0	0	32,000	0
Conduit 5 Right-of-Way	0	0	37,405	0	0	37,405	0
Conduit Maint At Ditch Camp	0	0	16,000	0	0	16,000	0
Bull Run Lake Maintenance	0	0	90,000	0	0	90,000	0
West Side Header	0	0	275,000	250,000	0	525,000	0
Watershed Dams Maintenance	0	0	76,013	0	0	76,013	0
Bull Run Bridge Maintenance	0	0	16,500	0	0	16,500	0
Reservoir Maintenance	0	0	294,000	0	0	294,000	0
Washington County Pump Station	0	0	105,000	0	0	105,000	0
Supply & Trans Alternatives Study	0	0	250,000	750,000	0	1,000,000	0
Water Sales Forecasting Model	0	0	150,000	0	0	150,000	0
Regional Water Supply Plan	0	0	200,000	50,000	0	250,000	0
Conduit 2 Right-of-Way	0	0	11,091	0	0	11,091	0
Dam #1 Needle Valves	0	0	167,652	0	0	167,652	0
Operating Engineers Building	0	0	3,375	0	0	3,375	0
<i>Total Supply Program</i>	0	0	1,724,036	1,050,000	0	2,774,036	0
Distribution Program							
Columbia South Shore	0	0	0	0	258,941	258,941	0
Water Control Center	0	0	1,292,983	0	0	1,292,983	0
Underground Tank Maintenance	0	0	105,000	0	0	105,000	0
Interstate Maintenance	0	0	53,000	0	0	53,000	0
Public Safety Improvement	0	0	26,000	0	0	26,000	0
Control Systems Maintenance	0	0	342,554	0	0	342,554	0
100th SE Powell Regulator	0	0	21,000	0	0	21,000	0
Water Loss Reduction	0	0	73,700	0	0	73,700	0
Mains Program	0	0	1,986,026	0	680,000	2,666,026	0
Transit Mall Extension	0	0	13,000	250,000	0	263,000	0
Fulton - Carolina Supply Pipeline	0	0	53,000	0	0	53,000	0
Hayden Island Supply Improvement	0	0	167,505	0	0	167,505	0
Sylvan Improvements	0	0	1,589,992	0	0	1,589,992	0
Hayden Island Service Connections	0	0	105,000	0	0	105,000	0
ODOT Relocations	0	0	388,464	294,000	0	682,464	0
<i>Total Distribution Program</i>	0	0	6,217,224	544,000	938,941	7,700,165	0
Quality Program							
Boat Facility Improvements	0	0	21,000	0	0	21,000	0
Water Quality Sample Upgrade	0	0	53,000	0	0	53,000	0
Diversion Pool Fence	0	0	84,000	0	0	84,000	0
Bull Run (Ozone) Treatment Study	0	0	561,669	0	0	561,669	0
Lab Improvements	0	0	1,851,028	0	0	1,851,028	0
SWTR Compliance	0	0	2,277,000	0	0	2,277,000	0
Groundwater Treatment Study	0	0	300,000	0	0	300,000	0
Grndwtr Remediation/Recharge Study	0	0	200,000	0	0	200,000	0
Water Treatment Improvements	0	0	3,241	0	0	3,241	0
<i>Total Quality Program</i>	0	0	5,350,938	0	0	5,350,938	0
Total Water System	0	0	13,292,198	1,594,000	938,941	15,825,139	0

*(Carry over from FY 1990-91 included in above costs.)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1991-92 PROJECTS
Operating and Maintenance Costs***

Capital System: Water

Bureau/Program/Project	Five-Year Costs	FY 1991-92 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Bureau of Water Works						
Supply Program						
Conduit 3 Relocate Phase II	32,000	32,000	0	0	0	0
Conduit 5 Right-of-Way	89,405	37,405	0	0	0	0
Conduit Maint At Ditch Camp	394,000	18,000	0	0	0	0
Bull Run Lake Maintenance	363,000	90,000	0	0	0	0
West Side Header	525,000	525,000	0	0	0	0
Watershed Dams Maintenance	348,013	78,013	0	0	0	0
Bull Run Bridge Maintenance	238,500	18,500	0	0	0	0
Reservoir Maintenance	1,470,000	294,000	0	0	0	0
Washington County Pump Station	630,000	105,000	0	0	0	0
Supply & Trans Alternatives Study	1,000,000	1,000,000	0	0	0	0
Water Sales Forecasting Model	150,000	150,000	0	0	0	0
Regional Water Supply Plan	750,000	250,000	0	0	0	0
Conduit 2 Right-of-Way	11,091	11,091	0	0	0	0
Dam #1 Needle Valves	430,652	167,652	0	0	0	0
Operating Engineers Building	528,375	3,375	0	0	0	0
<i>Total Supply Program</i>	6,960,036	2,774,036	0	0	0	0
Distribution Program						
Columbia South Shore	258,941	258,941	0	500	0	500
Water Control Center	1,292,983	1,292,983	0	500,000	(750,000)	(250,000)
Underground Tank Maintenance	210,000	105,000	0	0	0	0
Interstate Maintenance	106,000	53,000	0	0	0	0
Public Safety Improvement	130,000	26,000	0	0	0	0
Control Systems Maintenance	1,894,554	342,554	0	0	0	0
100th SE Powell Regulator	21,000	21,000	0	100	0	100
Water Loss Reduction	685,700	73,700	0	0	0	0
Maine Program	15,534,026	2,666,026	0	0	0	0
Transit Mall Extension	263,000	263,000	0	0	0	0
Fulton - Carolina Supply Pipeline	1,051,000	53,000	0	1,000	0	1,000
Hayden Island Supply Improvement	314,505	167,505	0	0	0	0
Sylvan Improvements	1,589,992	1,589,992	0	0	0	0
Hayden Island Service Connections	526,000	105,000	0	0	0	0
ODOT Relocations	3,034,464	682,464	0	0	0	0
<i>Total Distribution Program</i>	26,912,185	7,700,185	0	501,600	(750,000)	(248,400)
Quality Program						
Boat Facility Improvements	21,000	21,000	0	1,000	0	1,000
Water Quality Sample Upgrade	53,000	53,000	0	1,000	0	1,000
Diversion Pool Fence	84,000	84,000	0	100	0	100
Bull Run (Ozone) Treatment Study	561,669	561,669	0	2,000	0	2,000
Lab Improvements	2,140,028	1,851,028	0	20,000	0	20,000
SWTR Compliance	2,277,000	2,277,000	0	60,000	0	60,000
Groundwater Treatment Study	800,000	300,000	0	10,000	0	10,000
Grndwtr Remediation/Recharge Study	200,000	200,000	0	0	0	0
Water Treatment Improvements	3,241	3,241	0	0	0	0
<i>Total Quality Program</i>	6,139,938	5,350,938	0	94,100	0	94,100
Total Water System	40,012,139	15,825,139	0	595,700	(750,000)	(154,300)

*(Carry over from FY 1990-91 included in above costs.)

PROJECT DETAIL

Project: CONDUIT 3 RELOCATE PHASE II

System: Water
Program: Supply

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

	X

Project Description:

This project relocates the downstream crossing of Conduit No. 3 over Johnson Creek to protect it from high water and accumulating floating debris washed down Johnson Creek during periods of high storm runoff. The existing crossing will be relocated below the streambed as was done in the upstream crossing (Phase I completed).

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$385,000	\$32,000	\$0	\$0	\$0	\$0	\$417,000
Total	\$385,000	\$32,000	\$0	\$0	\$0	\$0	\$417,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	20,000	0	0	0	0	0	20,000
Site Acquisition	0	0	0	0	0	0	0
Construction	365,000	32,000	0	0	0	0	397,000
Total Annual Costs	\$385,000	\$32,000	\$0	\$0	\$0	\$0	\$417,000

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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Project: CONDUIT NO. 5 RIGHT-OF-WAY

System: Water
Program: Supply

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

	X
	X

Project Description:

This project completes the acquisition of easements or land parcels for construction of Conduit No. 5 along the 23-mile long route from Powell Butte east to Bull Run Reserve.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$210,200	\$37,405	\$13,000	\$13,000	\$13,000	\$13,000	\$299,605
Total	\$210,200	\$37,405	\$13,000	\$13,000	\$13,000	\$13,000	\$299,605

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	210,200	37,405	13,000	13,000	13,000	13,000	299,605
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$210,200	\$37,405	\$13,000	\$13,000	\$13,000	\$13,000	\$299,605

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CONDUIT MAINTENANCE AT DITCH CAMP*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project mitigates the damage to two Bull Run water supply conduits passing through the Ditch Camp landslide area northeast of Roslyn Lake. Previous landslide movements have damaged both conduits, and the potential for severe damage to the conduits still exists. The landslide and conduits have been monitored and data gathered under a monitoring program established in FY 1988-89. The information obtained from this monitoring will be analyzed and used to develop the most cost-effective improvement that will minimize the risk of damage to these major water supply conduits.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$91,300	\$16,000	\$378,000	\$0	\$0	\$0	\$485,300
Total	\$91,300	\$16,000	\$378,000	\$0	\$0	\$0	\$485,300

Costs/Schedule:

Plan/Prel Engrg	\$91,300	\$0	\$0	\$0	\$0	\$0	\$91,300
Design/Engrg	0	16,000	48,000	0	0	0	64,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	330,000	0	0	0	330,000
Total Annual Costs	\$91,300	\$16,000	\$378,000	\$0	\$0	\$0	\$485,300

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BULL RUN LAKE MAINTENANCE*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for study and repair of the man-made dike at Bull Run Lake. Wave action in the lake has caused severe erosion of the dike. A geotechnical study was completed in FY 1985-86, which recommended corrective measures. A geotechnical design consultant is scheduled to be selected in FY 1990-91, with planning and design scheduled for FY 1991-92 and construction work scheduled for FY 1991-92.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$200	\$90,000	\$273,000	\$0	\$0	\$0	\$363,200
Total	\$200	\$90,000	\$273,000	\$0	\$0	\$0	\$363,200

Costs/Schedule:

Plan/Prel Engrg	\$200	\$30,000	\$0	\$0	\$0	\$0	\$30,200
Design/Engrg	0	60,000	0	0	0	0	60,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	273,000	0	0	0	273,000
Total Annual Costs	\$200	\$90,000	\$273,000	\$0	\$0	\$0	\$363,200

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: WEST SIDE HEADER

System: Water
Program: Supply

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for a 36-inch header main to tie together the west side supply river crossing mains to improve system reliability west of the Willamette River.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$275,000	\$0	\$0	\$0	\$0	\$275,000
ODOT	0	250,000	0	0	0	0	250,000
Total	\$0	\$525,000	\$0	\$0	\$0	\$0	\$525,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	35,000	0	0	0	0	35,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	490,000	0	0	0	0	490,000
Total Annual Costs	\$0	\$525,000	\$0	\$0	\$0	\$0	\$525,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: WATERSHED DAMS MAINTENANCE

System: Water
Program: Supply

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for ongoing maintenance of the dams in the watershed. Work for FY 1991-92 includes inspection of operating hardware and repairs and maintenance.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$76,013	\$68,000	\$68,000	\$68,000	\$68,000	\$348,013
Total	On-going	\$76,013	\$68,000	\$68,000	\$68,000	\$68,000	\$348,013

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	13,013	5,000	5,000	5,000	5,000	33,013
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	63,000	63,000	63,000	63,000	63,000	315,000
Total Annual Costs	On-going	\$76,013	\$68,000	\$68,000	\$68,000	\$68,000	\$348,013

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *BULL RUN BRIDGE MAINTENANCE*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides ongoing maintenance for conduit and conduit roadway bridges in the watershed and near Sandy River station.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$16,500	\$142,000	\$11,000	\$58,000	\$11,000	\$238,500
Total	On-going	\$16,500	\$142,000	\$11,000	\$58,000	\$11,000	\$238,500

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	8,000	22,000	1,000	8,000	1,000	40,000
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	8,500	120,000	10,000	50,000	10,000	198,500
Total Annual Costs	On-going	\$16,500	\$142,000	\$11,000	\$58,000	\$11,000	\$238,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *RESERVOIRS MAINTENANCE*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project consists of three ongoing capitalized projects to preserve the structural and functional integrity of the Mt. Tabor, Washington Park, and other in-city finished water storage facilities. Work for FY 1991-92 includes major repairs to tank surfaces and linings, repair to lines leading to and from reservoirs, and associated valves, and facilities.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$294,000	\$294,000	\$294,000	\$294,000	\$294,000	\$1,470,000
Total	On-going	\$294,000	\$294,000	\$294,000	\$294,000	\$294,000	\$1,470,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	24,000	24,000	24,000	24,000	24,000	120,000
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	270,000	270,000	270,000	270,000	270,000	1,350,000
Total Annual Costs	On-going	\$294,000	\$294,000	\$294,000	\$294,000	\$294,000	\$1,470,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **WASHINGTON COUNTY PUMP STATION**

System: **Water**
 Program: **Supply**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for a feasibility study, design, and construction of a new pump station off the existing Washington County Supply Main. This pump station will provide additional water supply to west side water purveyors.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$105,000	\$525,000	\$0	\$0	\$0	\$630,000
Total	\$0	\$105,000	\$525,000	\$0	\$0	\$0	\$630,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Design/Engrg	0	65,000	50,000	0	0	0	115,000
Site Acquisition	0	0	50,000	0	0	0	50,000
Construction	0	0	425,000	0	0	0	425,000
Total Annual Costs	\$0	\$105,000	\$525,000	\$0	\$0	\$0	\$630,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SUPPLY & TRANSMISSION ALTERNATIVES STUDY**

System: **Water**
 Program: **Supply**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This study is the fourth in a series of studies intended to define the long-term water supply needs and how those needs can best be met for the City of Portland and the surrounding urban area. This study will define the water needs for the area to the year 2050, the impact of water conservation on those needs, and the 3 to 4 best water sources to satisfy the resulting water need. This study will further develop information on the 3 to 4 best water sources and provide a detailed analysis and investigation of each water source option, including a cost estimate.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Local	0	750,000	0	0	0	0	750,000
Total	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *WATER SALES FORECASTING MODEL*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This study is a continuation of the Water Bureau program to improve the Bureau's ability to accurately forecast revenue from water sales, the need for capital funds and future water rates. The Bureau has recently completed the development of a new water rate forecasting computer model and is conducting studies to identify the Bureau's long-term needs and timing of capital expansion. The Revenue Forecasting Model Study will provide a computer model to accurately forecast water sales volume over the next 20 years.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Total	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *REGIONAL WATER SUPPLY PLAN*

System: *Water*
Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will prepare a plan for how the Water Bureau will meet the City's long-term water supply needs and the role the Water Bureau will assume in the solution of the region's water supply requirement. The project includes a revision/update of the plan to be made during FY 1994-95. The plan will incorporate the results of previously completed studies of the treatment needs of Bull Run River source and the groundwater supply systems, the long-term water needs of the region, the water sources available to meet those needs, and the impact of water conservation.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$0	\$200,000	\$150,000	\$0	\$150,000	\$0	\$500,000
Local	0	50,000	100,000	0	100,000	0	250,000
Total	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0	\$750,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0	\$750,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0	\$750,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CONDUIT NO. 2 RIGHT-OF-WAY**

System: *Water*
 Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project focuses on services required to improve the Water Bureau's existing easement rights in selected areas of potential land development along the Conduit NO. 2 route.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$82,000	\$11,091	\$0	\$0	\$0	\$0	\$93,091
Total	\$82,000	\$11,091	\$0	\$0	\$0	\$0	\$93,091

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	82,000	11,091	0	0	0	0	93,091
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$82,000	\$11,091	\$0	\$0	\$0	\$0	\$93,091

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **DAM #1 NEEDLE VALVES**

System: *Water*
 Program: *Supply*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the repair and replacement of needle valves at Dam #1. These valves were installed as part of the construction of the dam in 1926, and serve to regulate the release of water from the dam when the water level is below the spillway.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$1,200,000	\$167,652	\$0	\$0	\$0	\$0	\$1,367,652
Total	\$1,200,000	\$167,652	\$0	\$0	\$0	\$0	\$1,367,652

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	1,200,000	167,652	0	0	0	0	1,367,652
Total Annual Costs	\$1,200,000	\$167,652	\$0	\$0	\$0	\$0	\$1,367,652

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: OPERATING ENGINEER'S BUILDING

System: Water
Program: Supply

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the construction of offices and shops for the Operating Engineers. The existing building, located at the Parkrose Water District Headquarters, was sold to the Fire Bureau in FY 1990-91.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$40,000	\$3,375	\$0	\$0	\$0	\$525,000	\$568,375
Total	\$40,000	\$3,375	\$0	\$0	\$0	\$525,000	\$568,375

Costs/Schedule:

Plan/Prel Engrg	\$40,000	\$3,375	\$0	\$0	\$0	\$0	\$43,375
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	525,000	525,000
Total Annual Costs	\$40,000	\$3,375	\$0	\$0	\$0	\$525,000	\$568,375

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: COLUMBIA SOUTH SHORE

System: Water
Program: Distribution

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of construction 8,600 feet of 24-inch main, and 7,200 feet of 16-inch main in NE Airport Way, 5,000 feet of 20-inch main in Sandy Boulevard, and 800 feet of 16-inch main in adjoining streets. These mains are required to provide an adequate and reliable water supply and distribution system to meet anticipated demands for commercial and industrial development of the Columbia South Shore area.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$126,000	\$0	\$0	\$0	\$0	\$0	\$126,000
LID Fund	1,000,000	258,941	0	0	0	0	1,258,941
Total	\$1,126,000	\$258,941	\$0	\$0	\$0	\$0	\$1,384,941

Costs/Schedule:

Plan/Prel Engrg	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Design/Engrg	50,000	144,000	0	0	0	0	194,000
Site Acquisition	0	0	0	0	0	0	0
Construction	1,058,000	114,941	0	0	0	0	1,170,941
Total Annual Costs	\$1,126,000	\$258,941	\$0	\$0	\$0	\$0	\$1,384,941

Estimated Additional Operating/Maintenance Costs:

\$500	\$0	\$500	\$0	\$500	\$1,500
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PROJECT DETAIL

Project: **WATER CONTROL CENTER**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The Water Control Center provides centralized monitoring and control of major supply, transmission, pumping and storage facility operations. The computer-based control system allows operations to be monitored and controlled from a single location. The control system will provide the Bureau with the necessary equipment and software to optimize operations, reduce energy use, and minimize costs.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$4,438,000	\$1,292,983	\$0	\$0	\$0	\$0	\$5,730,983
Total	\$4,438,000	\$1,292,983	\$0	\$0	\$0	\$0	\$5,730,983

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Design/Engrg	600,000	33,956	0	0	0	0	633,956
Site Acquisition	0	0	0	0	0	0	0
Construction	3,748,000	1,259,027	0	0	0	0	5,007,027
Total Annual Costs	\$4,438,000	\$1,292,983	\$0	\$0	\$0	\$0	\$5,730,983

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **UNDERGROUND TANK MAINTENANCE**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Water Bureau has 20 underground fuel storage tanks at 10 locations. These tanks and the materials they contain are regulated by Federal EPA and State DEQ. In order to meet legislated requirements, the tanks and associated piping must be tested and removed, upgraded or replaced.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$125,800	\$105,000	\$105,000	\$0	\$0	\$0	\$335,800
Total	\$125,800	\$105,000	\$105,000	\$0	\$0	\$0	\$335,800

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	35,000	0	0	0	0	0	35,000
Site Acquisition	0	0	0	0	0	0	0
Construction	90,800	105,000	105,000	0	0	0	300,800
Total Annual Costs	\$125,800	\$105,000	\$105,000	\$0	\$0	\$0	\$335,800

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *INTERSTATE MAINTENANCE*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for improvements at the Interstate facilities at 1900 N. Interstate. The Interstate facility is the Operations Division headquarters from which water system maintenance activities originate. This project includes improvements to the facilities to increase safety and efficiency of operations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$205,000	\$53,000	\$53,000	\$0	\$0	\$0	\$311,000
Total	\$205,000	\$53,000	\$53,000	\$0	\$0	\$0	\$311,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	15,000	5,000	5,000	0	0	0	25,000
Site Acquisition	0	0	0	0	0	0	0
Construction	190,000	48,000	48,000	0	0	0	288,000
Total Annual Costs	\$205,000	\$53,000	\$53,000	\$0	\$0	\$0	\$311,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *PUBLIC SAFETY IMPROVEMENTS*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will provide security improvements to various Bureau facilities and complexes. The improvements will be designed to reduce crime, burglary, and vandalism from being initiated from Bureau property. The improvements include landscape changes, installation of lighting, and installation of fencing.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$130,000
Total	On-going	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$130,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	1,000	1,000	1,000	1,000	1,000	5,000
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	25,000	25,000	25,000	25,000	25,000	125,000
Total Annual Costs	On-going	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$130,000

Estimated Additional Operating/Maintenance Costs:

\$100	\$100	\$100	\$100	\$100	\$500
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PROJECT DETAIL

Project: **CONTROL SYSTEMS MAINTENANCE**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project supports ongoing major maintenance requirements of the wellfield pumps and control, pump and controls at other pumping stations, the Water Control Center, and corrosion control on the conduits.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$342,554	\$388,000	\$388,000	\$388,000	\$388,000	\$1,894,554
Total	On-going	\$342,554	\$388,000	\$388,000	\$388,000	\$388,000	\$1,894,554

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	38,750	40,000	40,000	40,000	40,000	198,750
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	303,804	348,000	348,000	348,000	348,000	1,695,804
Total Annual Costs	\$0	\$342,554	\$388,000	\$388,000	\$388,000	\$388,000	\$1,894,554

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **100TH SE POWELL REGULATOR**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project installs a new connection to Powell Valley Water District to serve as an additional water supply to the area. In addition, the regulator will provide the Water Bureau more flexibility in the operation of the system.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$21,000	\$0	\$0	\$0	\$0	\$21,000
Total	\$0	\$21,000	\$0	\$0	\$0	\$0	\$21,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	3,000	0	0	0	0	3,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	18,000	0	0	0	0	18,000
Total Annual Costs	\$0	\$21,000	\$0	\$0	\$0	\$0	\$21,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$200	\$0	\$0	\$200	\$400
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PROJECT DETAIL

Project: *WATER LOSS REDUCTION*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project represents one of the many areas of water and energy conservation. This project deals specifically with identifying and reducing leakage, and also accounting for unmetered water usage. System improvements to eliminate these losses will be implemented when cost justified.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	On-going	\$73,700	\$153,000	\$153,000	\$153,000	\$153,000	\$685,700
Total	On-going	\$73,700	\$153,000	\$153,000	\$153,000	\$153,000	\$685,700

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	10,000	25,000	25,000	25,000	25,000	110,000
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	63,700	128,000	128,000	128,000	128,000	575,700
Total Annual Costs	On-going	\$73,700	\$153,000	\$153,000	\$153,000	\$153,000	\$685,700

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *MAINS PROGRAM*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project cover construction of over 40,000 feet of new main each year, including customer requested work, which is largely reimbursable. Projects include upsizing and replacing old main to ensure adequate flow for fire and other uses, looping and redundancy to ensure consistent service, installation of hydrants and replacement of pipes on bridge crossings.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$1,986,026	\$2,537,000	\$2,537,000	\$2,537,000	\$2,537,000	\$12,134,026
Petition Match	On-going	680,000	680,000	680,000	680,000	680,000	3,400,000
Total	On-going	\$2,666,026	\$3,217,000	\$3,217,000	\$3,217,000	\$3,217,000	\$15,534,026

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	229,400	221,000	221,000	221,000	221,000	1,113,400
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	2,436,626	2,996,000	2,996,000	2,996,000	2,996,000	14,420,626
Total Annual Costs	On-going	\$2,666,026	\$3,217,000	\$3,217,000	\$3,217,000	\$3,217,000	\$15,534,026

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **TRANSIT MALL EXTENSION**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Transit Mall Extension Project will require the adjustment of existing Water Bureau facilities necessary to accommodate this project. Work includes replacing and adjusting water mains, adjusting services, and adjusting existing fire hydrants and installing new hydrants. The schedule for this project is dependent on UMTA approval and the receipt of final plans and the proposed construction schedule.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$51,200	\$13,000	\$0	\$0	\$0	\$0	\$84,200
Tri-Met	0	250,000	0	0	0	0	250,000
Total	\$51,200	\$263,000	\$0	\$0	\$0	\$0	\$314,200

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	31,200	0	0	0	0	0	31,200
Site Acquisition	0	0	0	0	0	0	0
Construction	20,000	263,000	0	0	0	0	283,000
Total Annual Costs	\$51,200	\$263,000	\$0	\$0	\$0	\$0	\$314,200

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **FULTON-CAROLINA SUPPLY PIPELINE**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes the analysis, planning, design, and construction of improvements (reconstruction and/or replacement) to the existing pipeline extending from the Sellwood crossing to the Fulton and Carolina pump stations. Analysis of the existing line and planning of necessary improvements is scheduled for FY 1991-92, design of improvements in FY 1992-93, and construction in FY 1993-94. This pipeline is the primary supply to the Fulton and Carolina Pump stations which serve a large portion of southwest Portland.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$53,000	\$158,000	\$840,000	\$0	\$0	\$1,051,000
Total	\$0	\$53,000	\$158,000	\$840,000	\$0	\$0	\$1,051,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$53,000	\$0	\$0	\$0	\$0	\$53,000
Design/Engrg	0	0	158,000	0	0	0	158,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	840,000	0	0	840,000
Total Annual Costs	\$0	\$53,000	\$158,000	\$840,000	\$0	\$0	\$1,051,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$1,000	\$1,000	\$2,000
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PROJECT DETAIL

Project: *HAYDEN ISLAND IMPROVEMENT*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for the upgrading of the Hayden Island supply main system by replacing the existing undersized asbestos pipe with ductile iron pipe, and master metering major commercial customers.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$916,600	\$167,505	\$147,000	\$0	\$0	\$0	\$1,231,105
Total	\$916,600	\$167,505	\$147,000	\$0	\$0	\$0	\$1,231,105

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	46,600	30,000	0	0	0	0	76,600
Site Acquisition	0	0	0	0	0	0	0
Construction	870,000	137,505	147,000	0	0	0	1,154,505
Total Annual Costs	\$916,600	\$167,505	\$147,000	\$0	\$0	\$0	\$1,231,105

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SYLVAN IMPROVEMENTS*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

These projects will extend and enhance water distribution to the developing area north of Burnside in the West Hills. The improvements include upgrading pumps and tank facilities, new main in Skyline and adjacent streets, looping and upsizing mains.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$1,300,000	\$1,589,992	\$0	\$0	\$0	\$0	\$2,889,992
LID Fund	231,000	0	0	0	0	0	231,000
Total	\$1,531,000	\$1,589,992	\$0	\$0	\$0	\$0	\$3,120,992

Costs/Schedule:

Plan/Prel Engrg	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000
Design/Engrg	145,000	263,882	0	0	0	0	408,882
Site Acquisition	435,000	0	0	0	0	0	435,000
Construction	870,000	1,326,110	0	0	0	0	2,196,110
Total Annual Costs	\$1,531,000	\$1,589,992	\$0	\$0	\$0	\$0	\$3,120,992

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **HAYDEN ISLAND SERVICE CONNECTIONS**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project supports the Water Bureaus' commitment to annexed Hayden Island property owners to pay the cost of installing new meters when it was in the Bureau's interest to move the meter to a standard location.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$105,000	\$283,000	\$158,000	\$0	\$0	\$526,000
Total	\$0	\$105,000	\$283,000	\$158,000	\$0	\$0	\$526,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	10,000	28,000	18,000	0	0	56,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	95,000	235,000	140,000	0	0	470,000
Total Annual Costs	\$0	\$105,000	\$283,000	\$158,000	\$0	\$0	\$526,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **ODOT ADJUSTMENTS**

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for adjustments to Water Bureau facilities required to accommodate several ODOT and City transportation projects. Funding is partially provided by ODOT and other agencies.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	On-going	\$388,464	\$294,000	\$294,000	\$294,000	\$294,000	\$1,564,464
ODOT	On-going	294,000	294,000	294,000	294,000	294,000	1,470,000
Total	On-going	\$682,464	\$588,000	\$588,000	\$588,000	\$588,000	\$3,034,464

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	On-going	60,000	60,000	60,000	60,000	60,000	300,000
Site Acquisition	0	0	0	0	0	0	0
Construction	On-going	622,464	528,000	528,000	528,000	528,000	2,734,464
Total Annual Costs	On-going	\$682,464	\$588,000	\$588,000	\$588,000	\$588,000	\$3,034,464

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *BOAT FACILITY IMPROVEMENTS*

System: *Water*
Program: *Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project supports the planning, design, and construction of a boat dock at Bull Run Lake. These improvements will allow for simple, easy, and quick collection of accurate water samples, as well as provide flexibility to sample the whole lake.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$89,000	\$21,000	\$0	\$0	\$0	\$0	\$90,000
Total	\$89,000	\$21,000	\$0	\$0	\$0	\$0	\$90,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Design/Engrg	10,000	0	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction	39,000	21,000	0	0	0	0	60,000
Total Annual Costs	\$69,000	\$21,000	\$0	\$0	\$0	\$0	\$90,000

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$4,000

Project: *WATER QUALITY SAMPLE UPGRADE*

System: *Water*
Program: *Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project supports planning, design, and installation of standardized water quality sampling stations at approximately 100 locations in the distribution systems. These sample stations are needed to allow collection of representative water quality samples throughout the distribution system, as required by new state and federal regulations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$53,000	\$0	\$0	\$0	\$0	\$53,000
Total	\$0	\$53,000	\$0	\$0	\$0	\$0	\$53,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$1,000	\$0	\$0	\$0	\$0	\$1,000
Design/Engrg	0	3,000	0	0	0	0	3,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	49,000	0	0	0	0	49,000
Total Annual Costs	\$0	\$53,000	\$0	\$0	\$0	\$0	\$53,000

Estimated Additional Operating/Maintenance Costs:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
	\$0	\$0	\$2,000	\$0	\$2,000	\$0	\$4,000

PROJECT DETAIL

Project: *DIVERSION POOL FENCE*

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project provides for the installation of 910 feet of cyclone fencing on the north and south sides of the diversion pool at headworks.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$0	\$84,000	\$0	\$0	\$0	\$0	\$84,000
Total	\$0	\$84,000	\$0	\$0	\$0	\$0	\$84,000

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	8,000	0	0	0	0	8,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	76,000	0	0	0	0	76,000
Total Annual Costs	\$0	\$84,000	\$0	\$0	\$0	\$0	\$84,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$500	\$500
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Project: *BULL RUN (OZONE) TREATMENT STUDY*

System: *Water*
 Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the study, design, construction, and operation of an ozone pilot plant. The goal of this study is to determine the suitability of ozonation as the primary disinfectant process for our water. The findings of this study are essential in determining an alternate treatment process which will meet the new requirements of the Safe Drinking Water Act. The result of this study will aid in the design and construction of a full-scale treatment facility.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$2,277,200	\$561,669	\$0	\$0	\$0	\$0	\$2,838,869
Total	\$2,277,200	\$561,669	\$0	\$0	\$0	\$0	\$2,838,869

Costs/Schedule:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	2,277,200	561,669	0	0	0	0	2,838,869
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$2,277,200	\$561,669	\$0	\$0	\$0	\$0	\$2,838,869

Estimated Additional Operating/Maintenance Costs:

\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
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PROJECT DETAIL

Project: LAB IMPROVEMENTS

System: Water
Program: Quality

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Testing requirements resulting from federal and state regulations promulgated in response to Safe Drinking Water Act Amendments require major expansions in water laboratory services. Effective monitoring of watershed management practices and of potential groundwater contamination sources are require expanded laboratory services. A study was conducted to determine the best way to meet these needs and concluded that a new laboratory facility was needed. This facility is being built in conjunction with the new Control Center to minimize costs through shared facilities.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$1,555,000	\$1,851,028	\$289,000	\$0	\$0	\$0	\$3,695,028
Total	\$1,555,000	\$1,851,028	\$289,000	\$0	\$0	\$0	\$3,695,028

Costs/Schedule:

Plan/Prel Engrg	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Design/Engrg	380,000	66,028	0	0	0	0	446,028
Site Acquisition	0	0	0	0	0	0	0
Construction	1,055,000	1,785,000	289,000	0	0	0	3,129,000
Total Annual Costs	\$1,555,000	\$1,851,028	\$289,000	\$0	\$0	\$0	\$3,695,028

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$20,000	\$20,000	\$20,000	\$60,000
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Project: SWTR COMPLIANCE

System: Water
Program: Quality

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project improves the current disinfection system of the Bull Run Water Supply to meet the new regulations of the Surface Water Treatment Rule (SWTR). The SWTR has been developed by EPA in response to the Safe Drinking Water Act (SDWA) of 1986, and will be adopted by the State of Oregon by December, 1990. The improvements must be completed by December, 1991 for the Bull Run Water Supply to be in compliance with these new regulations.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$713,000	\$2,277,000	\$0	\$0	\$0	\$0	\$2,990,000
Total	\$713,000	\$2,277,000	\$0	\$0	\$0	\$0	\$2,990,000

Costs/Schedule:

Plan/Prel Engrg	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Design/Engrg	338,000	0	0	0	0	0	338,000
Site Acquisition	0	0	0	0	0	0	0
Construction	265,000	2,277,000	0	0	0	0	2,542,000
Total Annual Costs	\$713,000	\$2,277,000	\$0	\$0	\$0	\$0	\$2,990,000

Estimated Additional Operating/Maintenance Costs:

\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
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PROJECT DETAIL

Project: **GROUNDWATER TREATMENT STUDY**

System: *Water*
 Program: *Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This study will examine methods of treating groundwater to remove the natural contaminants of iron and manganese, which cause aesthetic problems in supply, and to remove the natural contaminant radon, which is being regulated by EPA.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$0	\$300,000	\$300,000	\$200,000	\$0	\$0	\$800,000
Total	\$0	\$300,000	\$300,000	\$200,000	\$0	\$0	\$800,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Design/Engrg	0	0	100,000	0	0	0	100,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	200,000	200,000	0	0	400,000
Total Annual Costs	\$0	\$300,000	\$300,000	\$200,000	\$0	\$0	\$800,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$10,000	\$10,000	\$20,000
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Project: **GROUNDWATER REMEDIATION/RECHARGE STUDY**

System: *Water*
 Program: *Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This study will determine ways in which improvements can be made in the Columbia South Shore wellfield area so that contamination of adjacent aquifers will not reach Portland's wells.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Operating Fund	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Total	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: WATER TREATMENT IMPROVEMENTS

System: Water
Program: Quality

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides services for ongoing review and comments on new regulations related to the Water Treatment Improvements Project. These regulations are anticipated in FY 1991-92 due to delays by EPA.

Funding Sources:	Prior Yrs	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	TOTAL
Construction Fund	\$1,657,000	\$3,241	\$0	\$0	\$0	\$0	\$1,660,241
Total	\$1,657,000	\$3,241	\$0	\$0	\$0	\$0	\$1,660,241
Costs/Schedule:							
Plan/Prel Engrg	\$1,657,000	\$3,241	\$0	\$0	\$0	\$0	\$1,660,241
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$1,657,000	\$3,241	\$0	\$0	\$0	\$0	\$1,660,241
Estimated Additional Operating/Maintenance Costs:							
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Total
Bureau of Water Works							
Supply System Program							
Storage Bldg at Groundwater Pump Station	0	0	85,000	0	0	0	85,000
Interim Corrison Control Treatment	0	0	210,000	0	0	0	210,000
Sandy River Office Remodel	0	0	0	0	84,000	0	84,000
Dam 3 & Dam 3 Site Study	0	0	0	105,000	105,000	0	210,000
Washington County Supply Main Upgrade	0	0	68,000	0	0	0	68,000
Headworks Maintenance	65,000	0	53,000	0	53,000	0	171,000
Sandy River Station Improvements	0	0	0	0	68,000	0	68,000
Lake #2 Boom	0	0	126,000	0	0	0	126,000
Conduit Blowoff Maintenance	0	0	0	315,000	315,000	315,000	945,000
East Collection System Upsize	0	0	105,000	945,000	0	0	1,050,000
Groundwater Well Site Improvements	25,265,000	0	0	1,103,000	0	0	26,368,000
TriCounty Supply Line	0	0	525,000	1,575,000	2,100,000	2,100,000	6,300,000
Conduit Manholes	0	0	42,000	42,000	42,000	42,000	168,000
Demand Study - Version 2	0	0	0	0	70,000	0	70,000
<i>Total Supply System Program</i>	25,330,000	0	1,214,000	4,085,000	2,837,000	2,457,000	35,923,000
Distribution System Program							
Automatic Isolation Valves	0	0	0	21,000	0	0	21,000
Freeman Tank	0	0	53,000	0	0	0	53,000
Mt. Tabor Control Center Automation	0	0	210,000	0	0	0	210,000
Hazard Assessment	32,000	0	68,000	68,000	0	0	168,000
Pump and Reservoir Optimization Study	0	0	263,000	0	0	0	263,000
Large Valve Program	On-going	0	53,000	53,000	53,000	53,000	212,000
Rivergate Master Plan Tank Removal	0	0	0	0	0	37,000	37,000
Westside Light Rail	0	0	53,000	1,050,000	1,050,000	0	2,153,000
Emergency Pumps	0	0	105,000	105,000	105,000	105,000	420,000
Safety Repair to Elevated Tanks	524,200	0	0	394,000	425,000	0	1,343,200
General Building Maintenance	On-going	0	126,000	126,000	126,000	126,000	504,000
Greenleaf Pump Station Replacement	0	0	0	63,000	0	0	63,000
Downtown Improvements	On-going	0	105,000	105,000	105,000	105,000	420,000
Kelly Butte Tank Outlet	0	0	0	0	0	692,000	692,000
Hydrant Program Annexation	0	0	110,000	110,000	110,000	110,000	440,000
Buddington Pump Station	0	0	21,000	210,000	0	0	231,000
122nd Avenue Supply Main	0	0	53,000	1,470,000	630,000	0	2,153,000
NE Halsey Supply Loop	0	0	0	0	0	861,000	861,000
Gardenhome Road Main	0	0	137,000	0	0	0	137,000
Klickitat Reservoir Supply Main	0	0	0	32,000	315,000	105,000	452,000
Capitol Highway Supply	0	0	42,000	483,000	0	0	525,000
SE Harold Street Main	0	0	0	0	0	515,000	515,000
Greenleaf Reservoir #3	0	0	0	0	0	137,000	137,000
Sam Jackson Tank	0	0	0	0	368,000	0	368,000

CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 91-92	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Total
Distribution System Program (continued)							
Main Program Annexation	0	0	630,000	630,000	630,000	630,000	2,520,000
Burlingame Service Area Storage	0	0	105,000	945,000	0	0	1,050,000
Forest Park Reservoir	0	0	100,000	499,000	399,000	0	998,000
SE Stark Street Main	0	0	0	557,000	0	0	557,000
Arnold Street Pump Main	0	0	42,000	294,000	0	0	336,000
Northeast Supply Main	0	0	0	0	0	1,202,000	1,202,000
Penridge Tank Replacement	0	0	0	0	0	263,000	263,000
Burlingame/Washington County Intertie	0	0	63,000	0	0	0	63,000
<i>Total Distribution System Program</i>	556,200	0	2,339,000	7,215,000	4,316,000	4,941,000	19,367,200
Water Quality Program							
Bull Run Lake Improvements	0	0	79,000	0	0	0	79,000
Bull Run Prototype Study	0	0	1,050,000	1,050,000	0	0	2,100,000
Reservoir 6 Water Quality Maintenance	0	0	0	0	284,000	0	284,000
Second Source Pilot Study	0	0	0	500,000	0	0	500,000
<i>Total Water Quality Program</i>	0	0	1,129,000	1,550,000	284,000	0	2,963,000
Total Water System	25,886,200	0	4,682,000	12,850,000	7,437,000	7,398,000	58,253,200

Appendices

This section of the budget document contains supplemental information for the reader's reference.



CITY OF
PORTLAND, OREGON

OFFICE OF THE MAYOR

Office of
J.E. Bud Clark, Mayor
1220 S.W. 5th
Portland, Oregon 97204
(503) 248-4120

APRIL 17, 1991

TO THE CITIZENS OF PORTLAND, OREGON:

At no time in my administration has this City Council spent as many hours at community meetings and in formal public hearings listening to citizen concerns and ideas about city services. The extensive level of public involvement in this budget process included an unprecedented commitment from Portland's business community to help the City to re-examine its priorities and find new ways of doing business. Our partnership with the Association for Portland Progress and the Portland Chamber of Commerce holds great promise for a common-sense approach to public services in the future.

This budget reflects the consensus reached by the City Council in March, 1991. The FY 1991-92 budget responds to a fundamental change in the City's financial and operating environment caused by passage of a 1 1/2 percent property tax limitation (Ballot Measure 5) in November 1990.

Council directed General Fund bureaus to examine their programs in detail and to build their budgets from the bottom-up. This approach produced clear service priorities and allowed Council and the public to understand the impacts of budget decisions. Council spent three weeks in work sessions reviewing bureau budgets in light of public testimony.

This budget is balanced to projected available revenue from existing sources, including property taxes reduced to comply with the local government limit of \$10 per thousand dollars of assessed valuation under Measure 5. **No new taxes are proposed;** however, fee increases are approved in several programs to recover cost of service and avoid service cuts.

GENERAL COMMENTS

Three points are noteworthy about this budget:

1) The General Fund is balanced by program and service cuts and through a series of actions that produce approximately \$16 million in one-time resources which may not be available after FY 92. For a full explanation of these actions, including changes in the Fire & Police Disability and Retirement Fund and the special levies for Parks, Public Safety and Street Lighting,

see the Budget Overview section in this document.

2) In response to citizen testimony calling for budget priorities, community policing and programs related to neighborhood stability are given the highest funding priority. All other services took significant cuts.

3) The City Council and bureau managers are making changes to improve the efficiency and effectiveness of city services. These changes are included in bureau budgets. However, some ideas suggested during public testimony for cost savings, government reorganization, and alternatives to city-provided services could not be examined satisfactorily in the short time available to balance the budget. Much work remains to give these ideas the thoughtful attention and consideration they deserve.

SERVICE PRIORITIES AND REDUCTIONS

Although progress will be made in the City's highest priority service areas, it is still necessary to cut \$10.3 million from the General Fund services as a result of Measure 5. One hundred seventy-eight (178) positions are eliminated in the General Fund as a result of Ballot Measure 5. Service priorities and reductions are highlighted below.

*** POLICE:** Community policing will move forward into its second year, clearly reflecting Council's strong commitment to this program. The Police Bureau budget is essentially intact, and staff reductions are limited to 20 positions, all vacant. Nevertheless, an estimated 100 additional positions are required for full implementation of community policing. The City will not meet this objective now or within the foreseeable future without new revenues or further substantial reductions in other service areas.

***FIRE:** One hundred thirteen (113) positions are eliminated, resulting in the closure of two fire stations, the elimination of two fire companies, and reduced on-duty staffing. Response times could increase for fire and emergency medical calls.

***PARKS AND RECREATION:** Every attempt was made to preserve the free and open space available to our citizens, and to maintain affordable recreational opportunities for Portland's children. Twenty positions are eliminated in the Park Bureau which will reduce mowing, litter pickup and cleaning in some park areas; close the Firehouse Theatre and Mt. Tabor Annex; eliminate flowers on the Transit Mall; and reduce arts programming. Fees for adult athletic and outdoor recreation programs are increased.

***NEIGHBORHOOD SERVICES:** Citizen crime prevention programs remain intact. Cuts are made to district office operations, citizen advocacy commissions, and neighborhood mediation services. Some of the new garbage franchise fee will be used to offset reductions in General Fund support to the neighborhood nuisance and abandoned auto programs to avoid loss of service.

***HUMAN AND COMMUNITY SERVICES:** General Fund support is continued to complete the Albina Community Plan in NE Portland, and federal block grant funds are budgeted to conduct a Housing Affordability Study. Funding is reduced for coordination, tracking and evaluation services for youth-at-risk programs. The City will not be able to close gaps in youth program funding for other agencies as it has done in prior years.

***PLANNING, DEVELOPMENT AND URBAN SERVICES:** Cost recovery increases in planning and zoning permit fees will allow continued General Fund support of critical comprehensive planning and regional growth management initiatives, as well as neighborhood-level planning activities. Substantial reductions are made in staffing for the City's annexation program until more information is available on the full ramifications of the property tax limitation. The City's ability to assist businesses interested in expanding or relocating within the City will be reduced. Portland Future Focus, the City's strategic planning process, is funded for completion in FY 91-92.

***METROPOLITAN ARTS:** The major programs of the Arts Commission remain whole, although significant reductions will be made in grants to local artists. The Arts 2000 cultural planning process will continue.

***TRANSPORTATION:** General Fund support for the regional and West Side Light Rail programs continues, as well as for neighborhood traffic management, special events, and downtown sidewalk cleaning at a reduced level. Construction of the Central City Trolley system is delayed.

***WATER AND ENVIRONMENTAL SERVICES:** These services are not directly affected by Measure 5. The budget for Environmental Services includes major new programs to comply with Federal and State regulatory requirements and new initiatives in environmental protection. The City's garbage franchise and recycling program will be implemented in FY 91-92. Water rates will increase by 7.45 percent; Sewer revenues will increase 20-25 percent with increases on residential rates expected to be at or below 20%.

***CITY HALL STAFF:** Two positions are eliminated from each City Commissioner's office and four from the Mayor's office. The International Relations program in the Mayor's office is reduced by 28 percent.

***CAPITAL IMPROVEMENTS:** Relocation of the 9-1-1 emergency communications facility now at Kelly Butte, and acquisition of a new radio system connecting all city bureaus in a single network, are Council's highest capital priorities in the General Fund. Funds totalling \$5.4 million are available on a one-time basis for these projects, based on the assumption that tax increment financing is not declared by the Oregon legislature to be in competition with the City's General Fund tax base. If there is competition, we would re-open the last day's decisions and funding for the 800 MHz radio system and the emergency communications center.

TECHNICAL ADJUSTMENTS TO THE BUDGET

State budget law requires the following changes in accounting and budgeting practices to be noted here:

* State Tax Street and Parking Meter Funds are consolidated into the Transportation Operating Fund. Similarly, four Appropriation Units have been combined into one within the Transportation Operating Fund. These actions will substantially simplify budget control and reduce the number of accounting transactions.

* A computer services working capital fund is established to improve cost accounting and insure adequate equipment maintenance and replacement reserves.

* State Revenue Sharing Fund is consolidated with the General Fund to eliminate cash transfers between funds.

* The full cost of equipment acquired through the Master Lease is budgeted. In prior years only the annual debt payment was budgeted.

CONCERNS AND CONCLUSIONS

This budget is a temporary response to the impact of the most fundamental change to Oregon's tax system since the property tax relief measure of 1929, which created the Oregon income tax. Much is unknown at this writing about the full effects of Measure 5, but three major areas warrant our attention in the coming year.

***Legislative Action:** The Oregon legislature will not have completed its work interpreting the intent and application of Measure 5 until well after the City's budget is submitted to the Tax Supervising and Conservation Commission. If legislative actions change the assumptions and numbers used in this budget, then the City Council will have to re-open the budget.

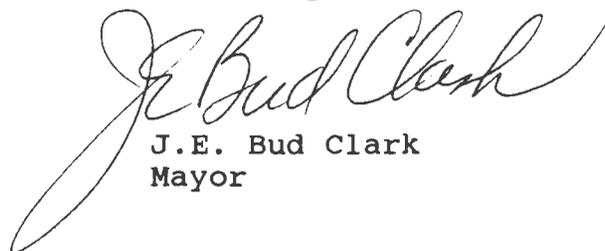
***Fiscal Stability:** The Council has carefully built a General Fund reserve equal to 10 percent of the General Fund operating budget. That reserve was NOT touched in the balancing process. However, as noted earlier, the one-time resources used to balance this year will not be available in future years. The situation in FY 92-93 will be perilous and Council may be forced to consider using emergency reserves to provide another temporary one-time budget band-aid while the City pursues longer-term solutions.

***Government Services and Structure:** Public sentiment following Measure 5 makes the streamlining of local governments a necessity. Elected officials must hear the plea from voters for leaner, more efficient government. The duplication of city and county services or administrative operations is no longer justified. Real change must occur before the 92-93 budget cycle begins. Resolution of this issue is a top priority for the Portland City Council; I hope the Multnomah County Commission is equally committed to the task.

In conclusion, the City of Portland will "get by" on existing revenues during the 1991-92 fiscal year. Citizens should be prepared for a difficult budget session in the following year. However, your City Council pledges to look first at cutting the cost of service before reducing service levels or requesting new taxes. Finding real reductions in the cost and size of government will require changes in thinking, operations and structures.

The challenge we face is to serve Portland citizens equitably and efficiently to assure the safety, health and productivity of our wonderful city. The future of our children and the quality of life we cherish depends upon our collective ability to steer the proper course and shape a consensus for action. The task is not easy, and I ask the help of every Portland citizen as we grapple with the problems and explore the opportunities that lie ahead.

Sincerely,

A handwritten signature in cursive script that reads "J.E. Bud Clark". The signature is written in dark ink and is positioned above the printed name and title.

J.E. Bud Clark
Mayor

RESOLUTION NO. 34797

Adopt FY 1991-92 Through FY 1995-96 General Fund Financial Forecast.

WHEREAS preparation of the FY 1991-92 budget is underway; and

WHEREAS, the Office of Finance and Administration, Bureau of Financial Planning, has reviewed with the Council and published the FY 1991-92 through FY 1995-96 General Fund Financial Forecast; and

WHEREAS, the Financial Forecast concludes that primarily as a result of Ballot Measure 5, the General Fund "most probable" resources will be insufficient to cover current service levels; and

WHEREAS, the Financial Forecast has an estimated gap of \$28 million between available resources and estimated current service level requirements during FY 1992-92; and

WHEREAS, the Council supports the redefinition of discretionary resources to exclude revenues tied to specific bureau services and the provision of overhead services to non-General Fund bureaus; and

WHEREAS, as a starting point in the budget process the Council has directed the Bureau of Financial Planning to issue targets using an across-the-board methodology which allocates available discretionary resources proportionately based upon current discretionary share;

WHEREAS, Council has adopted a policy to maintain a reserve equivalent to 10% of General Fund revenues, 5% to offset the effects of a recession, and 5% for major, unanticipated emergency requirements and revenue fluctuations occurring within a single year.

WHEREAS, through prior year Financial Forecasts, the Council has adopted a policy of tying compensation increases, both salary and benefit adjustments, to the consumer price index;

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The FY 1991-92 budget shall be based on the "most probable" revenue estimate included within the Financial Forecast, attached as Exhibit A.
2. The Office of Finance and Administration is directed to modify the "most probable" estimate based on updated information as it becomes available, and to report any changes to the Council.

RESOLUTION No. .

3. The following Set Asides are established for the FY 1990-91 budget process:

•Compensation	7,135,381
•Contingency and Unforeseen	2,000,000
•Capital	2,000,000
•Master Lease Payments	1,234,390
•Inventory	60,000
•Short Term Borrowing Interest	170,525
•Tri-Met Payroll	277,166
•Unemployment	200,000
•Business License Refunds	1,156,154
•Compensation Study	62,169
•Tennis Fund Debt	33,288

4. The Compensation set-aside shall be used for both increases in salary and benefits and tied to the consumer price index.
5. The General Reserve Fund shall be maintained at a minimum of 10% of estimated General Fund revenues for FY 1991-92.
6. The Bureau of Financial Planning will assign targets to all General Fund bureaus in accordance with an across-the-board formula based upon current discretionary share.
7. Bureau generated revenues and overhead revenues charged to non-General Fund bureaus will be defined as non-discretionary revenues.

Adopted by the Council, **DEC 26 1990**

Mayor J. E. Bud Clark
SCB: TG:RR
December 19, 1990

BARBARA CLARK
Auditor of the City of Portland

By *Britta Olson* Deputy

SUMMARY-Financial Forecast FY1991-92 Through FY1995-96

Figure 1, below summarizes the FY1991-92 through FY1995-96 General Fund financial forecast. Voter approval of Measure 5 reduces General Fund resources. This results in a large shortfall or gap between forecast FY1991-92 current service level requirements and available resources for FY1991-92. The size of the gap after a \$9.2 million transfer to F&P, D&R is estimated to total about \$28.05 million for FY1991-92.

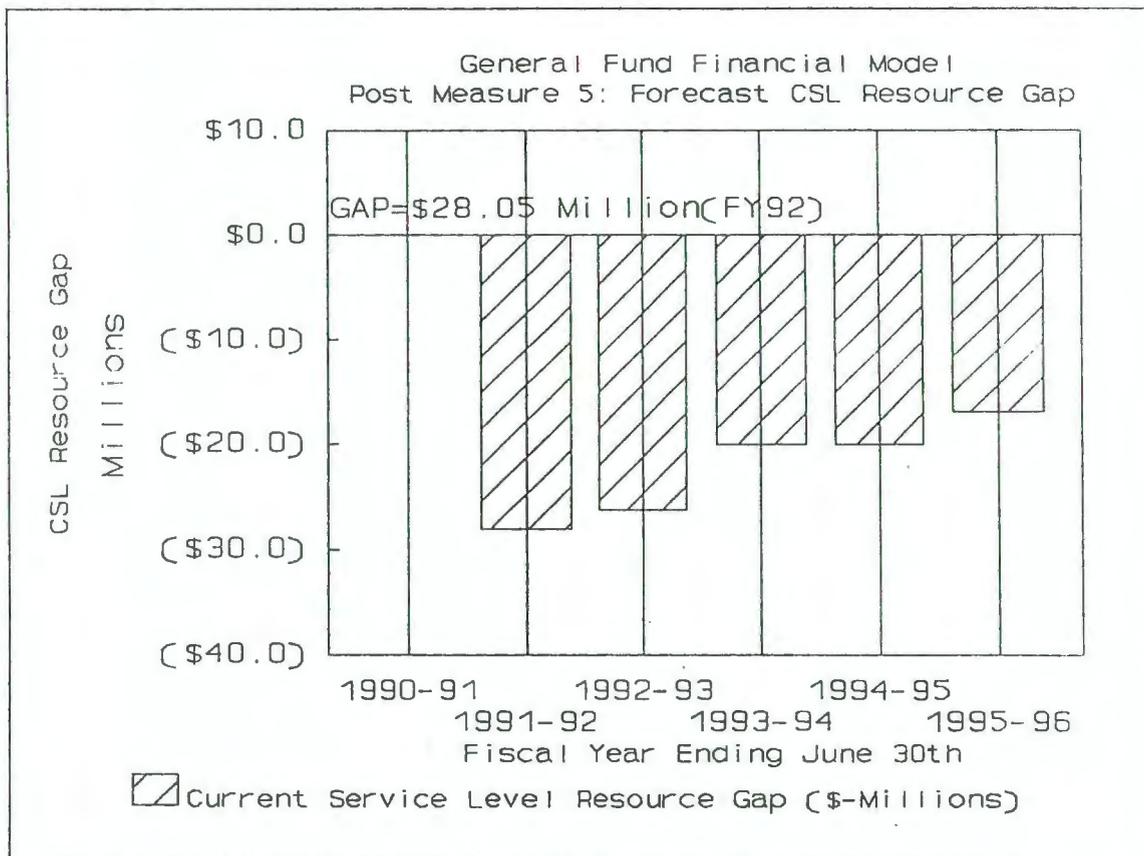


Figure 1-Discretionary Resources vs. Forecast CSL Costs

Office of Finance & Administration		CONTENTS
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General Fund resources, before Measure 5 levy compression are forecast to total about about \$181 million for FY1991-92. The forecast assumes that the City continues to levy "all levies" including the two special both of the special levies (Public Safety and Parks) and Street Lighting. Measure 5 is estimated to reduce the General Fund's property tax receipts by about \$24.9 million. As a result, discretionary resources available for appropriation (net of short-term borrowing, encumbrance carryover, contracts, service reimbursements, and grants) are forecast to total about \$156.1 million. The Fire & Police, Disability & Retirement Fund will also experience a Measure 5 revenue loss at the same time that increased police and fire retirements, associated with pension reform, have increased fund requirements. The forecast assumes that a one-time \$3 million excess balance in this fund will be used (as required by Charter) to offset increased costs, resulting in a new set-aside and transfer from the General Fund to F&P, D&R of about \$9.2 million. If the excess balance had not been available this transfer would have been closer to \$12 million. The forecast assumes another \$14.3 million of additional set-asides. Net resources less assumed set-asides leaves about \$132.6 million available for appropriation by bureaus and other programs. Current service levels requirements are forecast to total about \$160.6 million. The result is an estimated resource gap totaling about \$28.1 million. This year's budget process will have to close this gap. It should be noted that the gap uses a "current service level" (CSL) estimate that results from applying expected inflation to budgeted FY1990-91 expenditures. Updated estimates will become available upon submission of bureau budget requests.

Estimated FY1991-92 General Fund
Estimated Current Service Level Gap

Item	FY1990-91 Budget	Forecast FY1991-92
Estimated Net Resources.....	\$169,893,316	\$180,968,476
Estimated General Fund Property Tax Revenue Loss From Measure 5.....	\$0	(\$24,854,713)
Revised Net Resources.....	\$169,893,316	\$156,113,763
LESS: Transfer F&P, D&R.....	\$0	\$9,200,000
Net General Fund Resources.....	\$169,893,316	\$146,913,763
LESS: Set-Asides		
Wage & Salary Set Aside.....	(\$4,902,031)	(\$7,135,381)
Other Set-Asides.....	(\$11,719,135)	(\$7,193,692)
Subtotal-Set-Asides.....	(\$16,621,166)	(\$23,529,073)
Estimated RESOURCES Available To General Fund, Buildings, Transportation, General Services, & Hydro.....	\$153,272,150	\$132,584,690
Estimated Current Service Level REQUIREMENTS: General Fund, Buildings, Transportation, General Services, & Hydro.....	\$153,272,150	\$160,639,961
Estimated Resource GAP.....	\$0	(\$28,055,271)

Financial Forecast Summary

City Of Portland
FY1990-91 Set Asides And FY1991-92 Assume Set Asides

Item	Budget FY1990-91	Forecast FY1991-92
Transfer OUT-F&P, D&R	\$0	\$9,200,000
Compensation(*)	\$4,902,031	\$7,135,381
Other Set Asides		
Contingency & Unforeseen	\$3,112,963	\$2,000,000
Inventory	\$60,000	\$60,000
Transfer-OUT, Reserve	\$2,000,000	\$0
Capital Set Aside,	\$2,311,230	\$2,000,000
Master Lease	\$1,428,494	\$1,234,390
Interest-Short Term Borrowing	\$353,812	\$170,525
Tri-Met Payroll Tax	\$132,257	\$277,166
Unemployment Insurance	\$200,000	\$200,000
Urban Services	\$720,907	\$0
Enhanced 911 System	\$342,000	\$0
Business License Refunds	\$900,000	\$1,156,154
Compensation Study	\$140,169	\$62,169
Tennis Fund Debt Transfer	\$17,303	\$33,288
Subtotal-Other Set-Asides	\$11,719,135	\$7,193,692
Total Assumed Set Asides	\$16,621,166	\$23,529,073

(*) Includes benefits and traditional wage and salary set-aside.

The table above lists financial forecast set-asides totaling about \$23.5 million for FY1991-92. The bulk of this total is contained in the F&P, D&R transfer and the compensation set-aside. The compensation set-aside, unlike past years, includes estimated cost-of-living wage and salary increases and benefits increases. For the past several years the City has practiced a policy of linking increases in salaries and benefits with estimated CPI growth. This year's estimate of the compensation set-aside is consistent with this policy. Transfers necessary for salaries and benefits will now come from the same set-aside. Increases above CPI growth will require an offsetting decrease in either benefits or salary costs. This year's set-aside is larger due to higher CPI growth, inclusion of benefits, and an increase in the number of budgeted positions, principally in the Police bureau. The set-aside has been calculated assuming a 5.5 percent increase in the Portland consumer price index (CPI) applied to total compensation, including health benefits. The compensation set-aside was calculated using budgeted FY1990-91 positions and estimated year-end FY1990-91 General Fund personal services budget authority.

This year's budget process may result in the elimination of budgeted positions. This will lower compensation costs and may increase the unemployment insurance expenses. It is believed that these two adjustments will balance. FY1990-91 wage and salary increases for both Fire Fighters and the Police Command Association are still unknown. The FY1991-92 set-aside will have to be re-estimated when actual FY1990-91 wage and salary increases for these two groups are known. Other circumstance the same, there is some chance that the unemployment insurance, compensation set-asides total may require an upward revision. This will reduce discretionary resources available to bureaus. This will not be known until both the budget process and labor negotiations have been completed in the late Spring.

The set-aside forecast does not contemplate a transfer to the reserve fund. Last year's Emergency Communications set-aside has been folded into bureaus targets and no urban services set-aside is required for FY1991-92.

Assumed FY1991-92 Set-Asides

OVERALL RESULTS, RISKS TO THE FORECAST, AND RECOMMENDATIONS

- * The passage of the property tax limitation measure, Measure 5, results in a General Fund property tax revenue loss estimated to total \$25 million during FY1991-92 assuming the City continues to levy both special and street lighting levies. The F&P, D&R will also experience a sizeable property tax revenue loss. This puts increased pressure on General Fund resources and requires a new set-aside or transfer totaling about \$9.2 million. The required transfer would have been about \$12 million higher, but for an unanticipated \$3 million ending F&P, D&R balance. The required transfer for FY1992-93 will be higher. The estimated "gap" between FY1991-92 discretionary resources and estimated current service level (CSL) requirements amounts to about \$28.1 million. This year's budget process will have to close this gap.
- * Aside from the uncertainty surrounding implementation of Measure 5, the Bureau of Financial Planning generated FY1991-92 resource forecast continues to be conservative. The forecast will show-up if the Urban Services annexation estimate is accurate and if the regional economy does not slip into a severe recession during FY1990-91 or early FY1991-92. The major risks to the resource forecast appear to be war in the Middle-East and the heightened possibility of recession. There is also some potential for improvement. Portland General Electric has a rate case pending with the Oregon Public Utilities Commission (PUC). An increase in electric energy rates will increase utility franchise revenues. General Fund bureaus' expenditure rates, through period 4 of the current year, are lower than in previous years. There will be probably be some improvement in the FY1990-91 ending fund balance which is currently (using period 4 data) forecast at about \$7.1 million.
- * Much uncertainty exists surrounding implementation of Measure 5. Hopefully, over the next year, litigation and legislation will more precisely determine how such issues as the treatment of urban renewal districts, current assessment practices, and actual levy compression will occur with actual implementation of property tax limitation.
- * The General Reserve Fund will total somewhere between \$18 to \$21 million at year-end depending on the need to transfer funds to cover FY1990-91 police and fire retirements. Previous estimates put this requirement at about \$3 million. Reserves represent "one-time" resources. An \$18 to \$19 million balance year-end FY1990-91 would mean that the emergency and countercyclical reserves would be funded at the 10% level for FY1991-92. Given the uncertainty associated with Measure 5 and unresolved FY1990-91 labor contracts, the Council should refrain from accessing reserves.
- * Figure 1 on the front page moves the gap forecast out through FY1995-96. The gap declines during FY1992-93 because City of Portland special and street lighting levies expire during FY1991-92. There is another dramatic drop in FY1993-94. This is due to the fact that Multnomah County's special levies (jails and libraries) expire. After FY1993-94 the gap stabilizes. Although Figure 1 is highly speculative, Figure 1 clearly suggests, that without replacement revenues, it will be impossible to restore current service levels anytime in the near future.

Overall Results, Risks, And Recommendations

I.

INTRODUCTION

This forecast is a future look at the financial condition of the City's General Fund over a 5 year period. Both revenues and expenditures have been forecast, using historical trends, and economic data that "drive" the financial model. The forecast includes projections for the period Fiscal FY1991-92 through FY1995-96. The further out the forecast goes, the more speculative the results become. Nevertheless, these projections provide the basis against which to judge expenditure requests and resource options, not only in the shortrun, but also for the longrun.

Financial Forecast

This document is a financial forecast and should not be construed as being a financial plan. The forecast is based on a set of assumptions about resource use that the Council has not ratified and may wish to change. Once these assumptions have been ratified or changed by the Council, this document or its subsequent revisions, will constitute the City's financial plan for the General Fund. This process allows the Council to have full control of General Fund appropriation levels as well as full review of the assumptions driving the City's projection of its financial future.

Measure 5-Property Tax Limitation

This financial forecast is much more difficult than past forecasts. In November of 1990, Oregon voters approved Ballot Measure 5, a property tax limitation measure. This measure limits the local government property tax rate that supports taxbase and special levies of local non-school government agencies to \$10 per \$1,000 of assessed value. Property tax levies that support debt service are exempt from the limitation. The local government property tax rate (County, City of Portland, Port of Portland, and Metropolitan Service District (MSD)) is about \$14 per \$1,000 for FY1990-91. Compression of the rate to \$10 during FY1990-91 would have resulted in about a 29% percent reduction in local government levies and a somewhat smaller reduction in revenues from property taxes.

Measure 5 will reduce revenues derived from all five of the City's current levies. As discussed below and summarized above in the Executive Summary, the estimated General Fund property tax revenue loss for FY1991-92 is expected to total just under \$25 million, given assumptions employed concerning implementation of Measure 5. This revenue loss is further compounded, in the City's case, because the Fire & Police, Disability & Retirement Fund (F&P, D&R) will also experience a substantial revenue loss. The estimated FY1991-92 F&P, D&R revenue loss amounts to just over \$9 million. The total forecast revenue loss for these two City funds combined appears to be just over \$34 million. The forecast proposes that discretionary resources available to support current service levels be reduced by about \$9.2 million and transferred to F&P, D&R. This amount could have been as much as \$3 million higher. The forecast assumes that a one-time F&P, D&R excess FY1989-90 ending fund balance of \$3 million is carried over in contingency during FY1990-91 and used to offset F&P, D&R expenditures during FY1991-92 as required by Charter. The use of this one-time excess balance means that this transfer will, other circumstances the same, be larger in future years.

Although voters approved the property tax limitation in November, there is much uncertainty concerning how the measure will actually be implemented. In the coming months the Oregon legislature and courts will further clarify Measure 5. The outcomes of this process will alter the forecast. At present it is impossible to determine how the forecast will be affected. Given the uncertainties surrounding implementation of Measure 5, the Council needs to keep in mind that this forecast may go through substantial revisions as Measure 5 implementation issues are resolved over the next six to twelve months.

Compensation Set-Aside

A compensation set-aside must be determined by the Council. This year's set-aside is a compensation set-aside and includes both a wage and salary set-aside and a health benefits set-aside. This year's estimate of a compensation set-aside is consistent with the City's past practice and on-going policy of limiting compensation increases to estimated CPI growth. Thus, benefits are viewed as part of total compensation and are included in a compensation set-aside.

This forecast assumes that the average total compensation increase (wage and salaries plus health benefits) per employee will about equal assumed CPI growth of 5.5%. The forecast assumes across-the-board compensation increases averaging 5.5% for General Fund employees. The FY1991-92 forecast compensation set-aside is currently estimated at \$7.1 million. This compensation set-aside is about \$2.2 million higher than last year's \$5 million. The principal reason for this is higher CPI growth. Each additional 1 percent of CPI growth adds in excess of \$1 million to this set-aside. The FY1990-91 wage and salary set-aside was estimated using about 4% CPI growth and excluded health benefits. This year's set-aside is a compensation set-aside and includes 5.5% benefits growth. A benefits set-aside adds another \$700,000 to the FY1991-92 compensation set-aside. Finally, the compensation set-aside is larger because the General Fund has in

Item	Forecast FY1991-92
Transfer OUT-F&P, D&R	\$9,200,000
Wage & Salary Set Aside	\$7,135,381
Other Set Asides	
Contingency & Unforeseen	\$2,000,000
Inventory	\$60,000
Capital Set Aside,	\$2,000,000
Master Lease	\$1,234,390
Interest-Short Term Borrowing	\$170,525
Tri-Met Payroll Tax	\$277,166
Unemployment Insurance	\$200,000
Business License Refunds	\$1,156,154
Compensation Study	\$62,169
Tennis Fund Debt Transfer	\$33,288
Subtotal-Other Set-Asides	\$7,193,692
Total Assumed Set Asides	\$23,529,073

Table 1-Forecast FY1991-92 Set-Asides

excess of 100 more budgeted positions, principally in the Police Bureau, than in previous years.

Item	(\$)	Percent Increase
Personal Services-Budget, Year-End FY1990-91	\$132,099,263	
Wage & Salary Set-Aside	\$6,521,461	4.94%
Health Benefits Set-Aside	\$613,920	0.46%
Compensation Set-Aside	\$7,135,381	5.40%
Wage & Salary Drift	\$647,602	0.49%
Budgeted Increase	\$7,782,983	5.89%
Personal Services-Budget, Year-End FY1991-92	\$139,882,246	

(*) Note: Estimated Tri-Met payroll tax is \$277,166.

Table 2-Compensation Set-Aside

Capital Set-Aside

The Forecast assumes a Fiscal 1991-92 capital set-aside of \$2 million plus an additional \$1.2 million for master-lease costs. The estimated \$1.2 million master lease amount includes no new borrowing. That it, it is the amount necessary to cover existing debt requirements. It is assumed that a portion of the forecast FY1991-92 ending fund balance of \$7.1 million will be used to offset an equivalent amount of capital expenditures. If the projected ending fund balance fails to "show-up", identified projects should be deleted.

The Current Economic Environment

This forecast is being written against the backdrop of a national economy that has slowed down considerably over the last year. The national economy may have already entered into recession. The critical environmental assumption used in this forecast follows The WEFA¹ Group's current national economic forecast that calls for a mild recession stretching from the second quarter of FY1990-91 on into the Spring of calendar 1991. This seems to be the "conventional wisdom." If a severe as opposed to a mild recession develops in early calendar 1991, the FY1991-92 resource forecast is at risk. For now, the Council should keep the current countercyclical reserve in tact so that it can be accessed if a severe recession develops. The Council adopted policy on the reserve establishes the guidelines governing use of the countercyclical reserve in combatting the effects of a recession.

II. POLICY ASSUMPTIONS

In addition to the long term view of the City's financial position, one of the main purposes of this document is to estimate revenues for FY1991-92 that can safely be appropriated to support General Fund expenditures and programs, after City Council policy set-asides are subtracted. This forecast is being prepared very early during the current, FY1990-91, fiscal year. Estimated resources, expenditures, and General Fund ending balance for FY1990-91, have been prepared using Accounting Period (AP) 4 receipts and expenditure data. As more data "comes in" it may be necessary to revise the forecast to reflect more recent revenue and cost information. Council will be provided with updated forecast information at key junctures in the budget process.

The total resources estimated by this forecast become the basis for the beginning of the budget process. Once this forecast is confirmed by the council, and agreed upon policy set-asides, contingencies, and miscellaneous transfers are removed, the balance is available for appropriation to General Fund bureaus and programs. This amount is available to support on-going program activities.

Set-Aside Forecast

As was the case with previous year's Financial Forecast, a number of policy determinations must be made by the Council before this Forecast can become the City's Financial Plan. For purposes of completing this year's Forecast, certain set-aside assumptions have been incorporated into the Financial Forecast based on existing Council Policies, past Council discussions, and past practices. These assumptions are summarized in Table 1.

Transfer To Fire & Police, Disability & Retirement Fund

The F&P, D&R property tax levy is forecast to total about \$39.6 million for FY1991-92. This levy could be \$3 million higher. The forecast assumes that a \$3 million unappropriated FY1989-90 ending balance will be put into contingency during FY1990-91 and carried over into FY1991-92. Estimated Measure 5 "levy compression" is about \$9.9 million. This results in a compressed levy receivable of about \$25.1 million. Net property tax revenues are forecast to total about \$22.5 million. This leaves a "gap" that is closed by a \$9.2 million transfer from the General Fund.

¹The WEFA Group is nationally recognized economics consulting firm.

Contingency Set-Aside and Inventory

The Forecast assumes an operating contingency of \$1 million. This amount is separate from the General Reserve Fund and is available to meet minor unforeseen needs and changing priorities within a fiscal year. The forecast also assumes \$1 million set-aside for unforeseen reimbursable revenues and expenses. A standard inventory appropriation of \$60,000 has been assumed for FY1991-92.

Tri-Met Payroll Tax And Miscellaneous Transfers

During the last legislative session the Oregon State Legislature passed legislation enabling Tri-Met to extend its 0.6% payroll tax to public agencies. This legislation specifies that the tax is to be phased in over a four year period. The estimated second year cost to the General Fund is about \$277,000. Table 1 also includes several standard but miscellaneous transfers totaling an estimated \$1.42 million. Included in this group of set-asides is the tennis debt payment transfer, estimated business license refunds, and estimated short-term borrowing interest cost. To the degree that these obligations must be met, they represent fixed costs to the City.

III. ECONOMIC OUTLOOK

This section develops the economic outlook for FY1990-91. The economic outlook is important because several General Fund revenue sources depend on national and regional economic conditions. Utility license/franchise fees, business license fees, and transient lodging taxes amount to about 30 percent of General Fund revenues. Revenues from these three sources closely follow both national and regional economic activity. In addition, several labor contracts have, in the past, been tied to the Portland consumer price index (CPI). Thus, General Fund personal services (compensation) costs depend on CPI growth.

Current Economic Environment

This forecast is being written against the backdrop of a national economy that has slowed down considerably over the last year. The national economy may have already entered into recession. The critical environmental assumption made for this forecast follows The WEFA Group's national forecast. This forecast calls for a mild recession during FY1990-91. The State and regional economies have also slowed down but there is, as yet, little evidence that regional growth is anything but sluggish. The metropolitan area unemployment rate is current comfortably below 5%. Both the Oregon and national unemployment rates are pushing 6 percent. The local residential housing and construction market still appears to be a bright spot relative to other, mostly depressed areas, of the country. The State's current economic picture is mixed. The forest products sector is in recession. This is due to the twin problems of dwindling timber supplies and a deep slump in the national housing sector. Nationally, housing starts have dropped to levels below those experienced during the last recession. Other sectors of the State's economy, such as construction and services, continue to show growth. Thus, the Oregon and regional economy continue to out-perform the national economy. Inflation has clearly accelerated over the last three months, due largely to the Mideast crisis and fears of war and disruption of oil supplies. Governmental statistical data shows that the average price of unleaded gasoline (nationally) was about \$1 per gallon during June and July. The comparable September figure is about \$1.30 per gallon. The October figure will be even higher.

National Economic Forecasts

Tables 3 and 4 summarize alternative national economic forecasts. Table 3 summarizes The WEFA

City Of Portland The WEFA Group-U.S. National Economic Outlook, Fall-1990 MOST LIKELY CASE								
Item	Fiscal Year Ending June 30th							
	Actual 1989	1990	1991	1992	1993	1994	1995	1996
PRICE INDICES								
CPI-U (All Urban Consumers)	123.7	129.5	136.6	142.1	149.9	158.6	167.2	175.5
Year-To-Year % Change	NA	4.6%	5.5%	4.1%	5.5%	5.9%	5.4%	5.0%
CPI-W (Wage Earners)	122.4	127.7	134.7	140.1	147.8	156.4	164.8	173.0
Year-To-Year % Change	NA	4.3%	5.5%	4.0%	5.4%	5.8%	5.4%	5.0%
Producer Price Index	112.6	114.0	121.1	124.8	130.0	135.7	141.3	148.0
Year-To-Year % Change	NA	1.3%	6.2%	3.0%	4.2%	4.3%	4.2%	4.7%
Implicit Price Deflator	125.8	131.0	136.5	142.0	148.2	154.8	161.6	168.6
Year-To-Year % Change	NA	4.1%	4.2%	4.0%	4.4%	4.5%	4.4%	4.4%
GNP & CORPORATE PROFITS								
GNP-Billions-\$1982 Dollars								
Year-To-Year % Change	NA	1.2%	0.5%	1.9%	2.0%	2.6%	3.3%	3.1%
Corporate Profits (Billions)	\$324.3	\$300.2	\$297.4	\$302.4	\$300.1	\$301.9	\$329.5	\$361.4
POPULATION & EMPLOYMENT								
U.S. Population (Millions)	248.1	250.1	252.7	255.2	257.7	259.9	262.1	264.1
Civilian Labor Force (Millions)	123.5	124.5	125.7	127.4	129.1	130.7	132.5	134.4
Employment (Millions)	117.0	117.9	118.1	119.4	121.2	122.9	125.1	127.3
Unemployed (Thousands)	6,450	6,589	7,507	8,010	7,971	7,787	7,448	7,163
Unemployment Rate (%)	5.2%	5.3%	6.0%	6.3%	6.2%	6.0%	5.6%	5.3%
EMPLOYMENT (Place of Work)								
Employment Total (Millions)	108.0	109.9	110.7	111.9	113.5	115.1	117.1	119.1
Year-To-Year % Change	NA	1.7%	0.9%	1.0%	1.4%	1.5%	1.7%	1.7%
Manufacturing (Thousands)	19,661	19,481	19,087	18,938	19,074	19,172	19,275	19,359
Nonmanufacturing	5,988	6,091	6,054	6,154	6,256	6,375	6,521	6,682
Services	26,594	27,481	28,227	28,829	29,462	30,163	31,183	32,265
Government	17,627	18,020	18,296	18,521	18,779	19,030	19,266	19,480
INTEREST RATES								
Prime Interest Rate	11.2%	10.3%	10.0%	10.4%	10.5%	10.5%	10.7%	11.0%
Federal Funds Rate	9.6%	8.5%	7.9%	8.3%	8.6%	8.8%	8.9%	9.1%
Treasury-1 Year Note	9.1%	8.1%	7.7%	8.6%	8.9%	9.0%	9.2%	9.3%
Treasury-30 Bond	8.9%	8.3%	9.0%	9.2%	9.4%	9.4%	9.5%	9.7%
Bond Buyer-20 Year Municipal	7.4%	7.2%	7.8%	8.0%	8.2%	8.2%	8.2%	8.3%
HOUSING STARTS (Millions)	1.43	1.33	1.12	1.20	1.24	1.32	1.41	1.48
CONSUMER CONFIDENCE (Michigan)	93.4	91.6	84.6	89.1	90.5	92.0	92.6	92.9

Table 3-The WEFA Group, Economic Outlook

Group's most likely forecast for selected variables for the U.S. economy downloaded by computer in November 1990. Table 3 shows that WEFA's most likely case calls for GNP growth of only 0.5 percent during FY1990-91. This hides a mild recession or two quarters of negative GNP growth. Consumer Price Index (CPI) growth is expected to increase 5.5 percent during FY1990-91 followed by a 4.1 percent increase during FY1991-92. In addition, the forecast calls for flat corporate profits through the next couple of years. Business license revenues are heavily correlated with corporate profits. WEFA's corporate profits forecast translates into a flat business license revenue stream for FY1991-92. A severe recession, like the last recession, would cause an outright decline in business license receipts of somewhere between 5 to 20 percent. The current WEFA outlook calls for very sluggish growth punctuated by a mild recession during FY1990-91. The national unemployment rate is expected to rise throughout FY1990-91 and on into FY1991-92.

Table 4 summarizes the State of Oregon's economic forecast as published this fall. This forecast is important because regional economic activity is linked to statewide activity. Table 4 does not reflect December's newer data because it arrived too late for incorporation into the forecast. The State's forecast calls for continued employment growth, albeit at a slower pace for FY1990-91 and FY1991-92. The State's forecast includes less inflation. In the State's older forecast the Portland CPI is expected to increase by 4.6 percent for both FY1990-91 and FY1991-92. The revised forecast calls for much slower employment growth with some quarters of declining nonagricultural wage and salary employment. The CPI forecast has also been increased to about 5.6 percent for FY1990-91.

Regional Economic Forecast (WEFA)

Table 5 summarizes WEFA's Portland metropolitan area forecast. The metropolitan area includes

City Of Portland Oregon Economic And Revenue Forecast, September 1990							
NATIONAL FORECAST VARIABLES	Actual	Fiscal Year Ending June 30th					
	1989	1990	1991	1992	1993	1994	1995
GNP..\$1982 Dollars.....	\$4,087.9	\$4,185.4	\$4,269.1	\$4,367.8	\$4,488.8	\$4,502.7	\$4,578.3
Year-to-Year Growth..(%)	3.5%	2.4%	2.0%	2.3%	2.8%	0.3%	1.7%
CPI-U, U.S.....	121.3	127.0	132.9	139.0	146.0	154.9	162.0
Year-to-Year Growth..(%)	4.6%	4.8%	4.6%	4.6%	5.0%	6.1%	4.6%
STATE FORECAST VARIABLES							
OR Population.(thousands)..	2,741	2,791	2,842	2,890	2,935	2,976	3,019
Year-to-Year Growth..(%)	1.9%	1.8%	1.8%	1.7%	1.6%	1.4%	1.4%
Nonagricultural Employment	1,183.4	1,229.6	1,253.8	1,271.1	1,297.1	1,312.9	1,320.6
Year-to-Year Growth..(%)	5.0%	3.9%	2.0%	1.4%	2.0%	1.2%	0.6%
CPI-U, Portland MSA.....	117.6	123.1	128.6	135.2	142.3	151.4	159.1
Year-to-Year Growth..(%)	4.3%	4.7%	4.5%	5.1%	5.3%	6.4%	5.1%
Prime Rate.....(%)	10.6%	10.3%	10.1%	10.5%	11.1%	14.6%	10.2%
Housing Starts... (1,000s)	16.9	21.6	18.4	17.1	17.3	16.1	15.6

Source: Oregon Economic And Revenue Forecast, Executive Department, Sept. 1990, Vol X, No.3.

Table 4-Oregon Economic Forecast

City Of Portland The WEFA Group-Metropolitan Area Economic Outlook, November 1990							
Item	Actual 1990	Fiscal Year Ending June 30th					
		1991	1992	1993	1994	1995	1996
CPI-U (Portland 2nd Half).....	124.9	128.0	133.2	139.1	145.6	152.6	159.6
Year-To-Year % Change.....	4.7%	3.2%	4.0%	4.4%	4.7%	4.8%	4.6%
Retail Sales (\$1982-Millions)	\$936.8	\$924.0	\$906.0	\$879.1	\$851.1	\$824.4	\$801.9
POPULATION & LABOR FORCE							
Population.(PMSA-1,000s).....	1,202.2	1,233.0	1,238.3	1,250.0	1,262.7	1,274.6	1,286.9
Civilian Labor Force.....	671.9	699.2	714.3	727.0	739.2	751.0	762.9
Resident Employment.....	643.8	664.0	674.5	686.6	699.3	712.7	726.1
Unemployment Rate... (%).....	4.2%	5.0%	5.6%	5.5%	5.4%	5.1%	4.8%
"LOW" CASE.....(%).....	4.2%	5.0%	5.7%	5.7%	5.6%	5.4%	5.0%
EMPLOYMENT (by Place Of Work)							
Nonagricultural Wage & Salary	625.9	613.2	623.2	632.1	636.8	644.5	653.0
Manufacturing.....	102.3	98.0	97.7	97.7	97.3	96.8	96.2
Nonmanufacturing.....	523.6	515.2	525.5	534.4	539.5	547.7	556.9
Government.....	81.3	83.9	84.6	85.3	85.6	86.1	86.6
INCOME & COMPENSATION							
Personal Income (\$Millions)	\$22,895	\$24,110	\$25,817	\$27,655	\$29,220	\$31,075	\$33,107
.....\$1982 Dollars.....	\$15,195	\$15,742	\$16,517	\$17,500	\$18,560	\$19,767	\$21,137
Total Wage Bill (\$Millions)	\$7,700	\$8,367	\$9,300	\$10,135	\$10,660	\$11,308	\$11,970
Non-Wage Income (\$-Millions)	\$18,874	\$19,790	\$21,044	\$22,317	\$23,351	\$24,599	\$25,960
Per-Capita Personal Income.....	\$7,495	\$7,375	\$7,218	\$7,345	\$7,900	\$8,460	\$9,167
Average Hourly Earnings.....	\$11.37	\$11.64	\$11.76	\$11.88	\$12.02	\$12.15	\$12.30
RESIDENTIAL HOUSING							
Housing Units Starts.....	4,725	4,427	4,397	4,390	4,362	4,287	4,175
Single Family Starts.....	3,565	2,967	2,842	2,755	2,672	2,572	2,450
Multi-Family Starts.....	1,160	1,460	1,555	1,635	1,690	1,715	1,725

Table 5-WEFA Group, Regional Forecast

City Of Portland Resource Growth, FY1989-90			
Item	Audit FY1988-89	Unaudited FY1989-90	Percent Growth
General Fund Revenues. (*)	\$208,968,335	\$202,092,571	-3.3%
Less: Short-Term Notes	(\$36,147,600)	(\$22,055,440)	-39.0%
Less: Non-Discretionary			
Contracts, State Cost Sharing	(\$9,779,837)	(\$9,894,116)	1.2%
Grants & Donations	(\$1,590,510)	(\$1,247,241)	-21.6%
Service Reimbursements	(\$7,797,109)	(\$10,472,137)	34.3%
Equals: Discretionary			
General Fund Revenues	\$153,653,279	\$158,423,637	3.1%
Add: Discretionary Balance	\$689,123	\$13,140,415	NA
Equals: Discretionary Resources			
General Fund Resources	\$154,342,402	\$171,564,052	11.2%
Less: Extraordinary Receipt			
Roger's Franchise Sale	(\$4,717,041)	NA	
AT&T 10-Year Franchise	NA	(\$1,137,457)	
Equals: Discretionary Resources After Adjustments	\$149,625,361	\$170,426,595	13.9%

Table 7-FY1989-90 Resource Growth

V.

FORECAST RESOURCES

General

The General Fund resource forecast outlined in this section assumes a mild national recession and very sluggish regional and state economic growth. This means that Business License Fees can be expected to flatten out during FY1990-91 and on into FY1991-92. As noted in the Introduction and Executive Summary property tax receipts will decline dramatically, knocking the whole General Fund revenue stream down a notch.

Property Taxes Under Measure 5 Property Tax Limitation

Measure 5 limits the local government (non-school) property tax rate to \$10.00 per \$1,000 of assessed value. Table 8 summarizes a property tax rate forecast for property within the City of Portland. The key assumptions that were used to develop this forecast are as follows:

- * The City continues to levy all levies including the General Fund taxbase levy, the F&P, D&R levy, the two special levies (Police and Parks), and the street lighting levy. Taxbase levies for other agencies (Multnomah County,

MSD-Zoo Levy, and Port of Portland) are assumed to increase by 6 percent between FY1990-91 and FY1991-92.

- * Assessed values are assumed to escalate 5 percent for both Multnomah County and City. Urban Renewal "increment" assessed value rises by 9 percent. All other agency assessed values rise into FY1991-92 at historical averages of between 3 and 5 percent.
- * Estimated Urban Renewal District gross property tax cashflow in excess of bonded debt service is treated as a separate levy that competes within the allowable local government \$10 tax rate. As noted above this is consistent with the Attorney General's recent opinion regarding Measure 5, but only legislative activity and/or litigation will resolve how Measure 5 implementation will affect urban renewal districts.

The assumptions outlined above result in the local government tax rate forecast summarized in Table 8. The forecast local government tax rate for FY1991-92 is about \$13.96. This exceeds the Measure 5 \$10.00 limit by just about \$4. The estimated tax rate compression amounts to about 28.4 percent.

Table 9 (following page) summarizes the estimated levy compression for each City levy. Each levy has been reduced by the 28.4% factor. For the General Fund estimated levy compression for FY1991-92 totals about \$26.99 million. For the F&P, D&R fund, levy compression is forecast to total just over \$9.9 million. The total "levy loss" over all levies for next fiscal year (FY1991-92) is forecast to total about \$44.4 million. Net of the urban renewal phantom levy the total falls to just under \$41 million. If property tax limitation measure had been in effect during FY1990-91, the estimated FY1990-91 levy loss (net of urban renewal) would have totalled an estimated \$39 million.

City Of Portland Forecast Local Government Tax Rate Compression Under Measure 5		
Agency	Estimated FY1990-91	Forecast FY1991-92
City of Portland		
General Fund Tax Base.....	\$5.3698	\$5.4463
Fire & Police, Dis. & Ret.....	\$2.1039	\$2.0022
Special Levies (911 & Parks)		
Serial-Public Safety (911)...	\$0.1465	\$0.1393
Serial-Parks Improvements...	\$0.1505	\$0.1431
Street Lighting.....	\$0.4469	\$0.4721
PDC-Phantom Levy.....	\$0.7266	\$0.7471
Subtotal-Portland.....	\$8.9442	\$8.9502
All Other Local Government...	\$5.0324	\$5.0111
LOCAL		
GOVERNMENT TAX RATE (\$/\$1,000)		
TAX RATE BEFORE COMPRESSION...	\$13.9766	\$13.9613
MEASURE 5-LIMIT.....	\$10.0000	\$10.0000
Required Compression.....	\$3.9766	\$3.9613
	-28.4519*	-28.3735*

Table 8-Tax Rate Compression

Estimated FY1991-92 Property Tax Revenue Loss

Table 10 summarizes an FY1991-92 property tax revenue forecast for the General Fund and the F&P, D&R Fund. The constitutionally allowed General Fund taxbase levy is forecast to total \$95.2 million for FY1991-92. This results from 6% levy growth and assumes about \$95 million worth of

annexations occur during FY1990-91. The F&P, D&R FY1991-92 fund requirements are forecast to total about \$39.6 million. Non-property tax resources, including a one-time \$3 million in excess ending balance, total about \$7.6 million. This results in a \$34.9 million FY1991-92 levy. As shown

City Of Portland Comparison Of Current Elements And Compression Before And After Measure 5		
City Levy/Estimated Compression	Estimated 1991	Forecast 1992
GENERAL FUND		
Estimate Levy Before Compression...	\$89,200,075	\$95,118,065
After Compression.....	\$63,820,986	\$68,129,754
Estimated Taxbase Levy Reduction	(\$25,379,090)	(\$26,988,311)
FIRE & POLICE, DISABILITY & RETIREMENT		
Estimated Levy Before Compression..	\$34,948,738	\$34,967,994
After Compression.....	\$25,005,168	\$25,046,355
Estimated Levy Reduction.....	(\$9,943,570)	(\$9,921,639)
SPECIAL LEVIES (911 & PARKS)		
Serial-Public Safety (911).....		
Estimated Levy Before Compression	\$2,433,000	\$2,433,000
After Compression.....	\$1,740,766	\$1,742,673
Estimated Levy Reduction.....	(\$692,234)	(\$690,327)
Serial-Parks Improvements.....		
Estimated Levy Before Compression	\$2,500,000	\$2,500,000
After Compression.....	\$1,788,703	\$1,790,663
Estimated Levy Reduction.....	(\$711,297)	(\$709,337)
STREET LIGHTING LEVY		
Estimated Levy Before Compression..	\$7,423,823	\$8,244,437
After Compression.....	\$5,311,606	\$5,905,203
Estimated Levy Reduction.....	(\$2,112,217)	(\$2,339,234)
PDC-PHANTOM LEVY		
Estimated Levy Before Compression..	\$12,070,648	\$13,048,135
After Compression.....	\$8,636,323	\$9,345,924
Estimated Levy Reduction.....	(\$3,434,325)	(\$3,702,211)
Estimated Reduction City Levies.....	(\$42,272,732)	(\$44,351,059)

Table 9-Estimated Measure 5 Levy Compression

the table above, Measure 5 compresses both levies. The estimated levy compression, given the assumptions above, for these two funds, totals over \$36 million.

For the General Fund the new "Measure 5" levy receivable is \$68.1 million. Subtracting estimated delinquencies and discounts and adjusting for a 90 day accrual results in a revenue estimate for

City Of Portland
 General Fund And FP&DR, Forecast Property
 Tax Receipts, FY1991-92

Item	FY1990-91 Budget	FY1991-92 Forecast
GENERAL FUND		
Levy, Previous Year.....	\$83,493,441	\$89,202,144
Add: 6% Increase.....	\$5,009,606	\$5,352,129
Add: Annexation Adjustment.....	\$699,097	\$563,792
Forecast Levy Authority.....	\$89,202,144	\$95,118,065
Less: Measure 5 Compression.....	NA	(26,988,311)
Estimated Levy Receivable.....	\$89,202,144	\$68,129,754
Less: Delinquency/Discounts.....	(\$8,697,209)	(\$6,302,002)
Add: Accrued Taxes.....	\$1,204,229	\$915,909
Estimated FY1991-92 Revenues		
From Current Levy.....	\$81,709,164	\$62,743,661
Add: Prior Year (Delinquent) Taxes	\$4,534,023	\$5,526,586
Add: Payments-In-Lieu.....	\$293,452	\$354,216
TOTAL PROPERTY TAX REVENUES.....	\$86,536,639	\$68,624,462
Forecast Receipts Without		
Without Measure 5.....	NA	\$93,479,175
Estimated Revenue Loss, Measure 5.	NA	(24,854,713)
FIRE & POLICE, DISABILITY & RETIREMENT		
Total Requirements.....	\$36,491,055	\$39,565,393
Less: Budgeted Resources Except Taxes, To Be Levied.....	(\$4,949,819)	(\$7,624,103)
Taxes Necessary To Balance Budget	\$31,541,236	\$31,941,290
Add: Taxes Not To Be Received During The Current Year.....	\$3,407,502	\$3,026,704
Total Taxes To Be Levied	\$34,948,738	\$34,967,994
Less: Measure 5 Compression.....	NA	(\$9,921,639)
Forecast Compressed Levy.....	NA	\$25,046,355
Less: Delinquency/Discounts.....	NA	(\$2,504,635)
Forecast Receipts Without		
Without Measure 5.....	NA	\$22,541,719
Estimated Revenue Loss, Measure 5.	NA	(\$9,399,571)
TOTAL PROPERTY TAX REVENUE LOSS BOTH BOTH GENERAL AND P&P, D&R Funds..	NA	(\$34,254,283)

Table 10-Estimated Property Tax Revenues, FY1991-92

FY1991-92 of about \$62.7 million. Adding delinquent and in-lieu taxes yields a total property tax revenue estimate of \$68.6 million. Applying the same delinquency/discount rates and accrual adjustment to the uncompressed levy yields a "normal" property tax revenue estimate of \$93.5 million. The estimated Measure 5 revenue loss, other circumstances the same, totals about \$24.9 million. The revenue loss is not equal to the levy loss that results from compression. The analysis above

assumes the same delinquency/discount factor, both the normal levy and the compressed levy. Estimated delinquencies/discounts are \$2.4 million less than they would have been without Measure 5. This difference explains why the estimated revenue loss and levy loss are two different numbers.

Alternative City Of Portland Levy Scenarios

The amount of Measure 5 levy compression and associated property tax revenue loss depends on the difference between the local government tax rate and the \$10 tax rate ceiling. Council may wish to consider not levying either of the two special (Parks Improvements, Public Safety-Capital) levies and/or the street lighting levy. The two special levies and the street lighting are three year serial levies that expire at the end of the next fiscal year.

Table 11 summarizes the financial status for the City's Street Lighting Fund. This fund ended FY1989-90 with an audited budget balance of \$9.8 million. The approved budget for FY1991-92 shows an \$8.5 million

Street Lighting Fund Status		
Year-End FY1989-90, Budget FY1990-91		
SOURCES OF FUNDS	FY1989-90 (Audited)	FY1990-91 Budget
Property Taxes	\$6,937,363	\$7,100,000
Miscellaneous Sales	\$1,281	\$0
Interest On Investments	\$928,490	\$650,000
Other Revenue	\$24,998	\$20,000
Beginning Fund Balance	\$8,514,335	\$8,481,456
Fund Total Resources	\$16,406,467	\$16,251,456
USES OF FUNDS		
Materials & Services		
External	\$4,681	\$28,991
Internal	\$6,006,084	\$7,868,759
Fund Cash Transfers	\$600,498	\$680,344
Contingency & Stock	\$0	\$1,025,250
Ending Fund Balance	\$9,795,204	\$7,673,362
Fund Total Uses	\$16,406,467	\$17,276,706

Table 11-Street Lighting Fund Status

City Of Portland Alternative Levy Scenarios And General Fund Net Property Tax Receipts				
Item	Forecast	Alternative Levy Scenarios		
	ALL LEVIES	GF & FPDR	GF, FPDR, SL	GF, FPDR, SP
General Fund Levy	\$95,118,065	\$95,118,065	\$95,118,065	\$95,118,065
Special Levies	\$4,933,000	\$0	\$0	\$4,933,000
Street Light	\$8,244,437	\$0	\$8,244,437	\$0
F&P, D&R	\$34,967,994	\$34,967,994	\$34,967,994	\$34,967,994
Total-All Levies	\$143,263,495	\$130,086,059	\$138,330,495	\$135,019,059
General Fund Levy	\$95,118,065	\$95,118,065	\$95,118,065	\$95,118,065
Estimated Compression	(\$26,988,311)	(\$22,914,931)	(\$25,518,417)	(\$24,495,601)
Compressed Levy	\$68,129,754	\$72,203,134	\$69,599,648	\$70,622,464
Less: Delinquency, Discount & Accrual	(\$5,386,093)	(\$6,249,643)	(\$6,024,295)	(\$6,112,826)
Gross Revenue	\$62,743,661	\$65,953,491	\$63,575,353	\$64,509,638
Less: Transfer FP,DR	(\$9,200,000)	(\$8,000,000)	(\$8,850,000)	(\$8,400,000)
Net To General Fund	\$53,543,661	\$57,953,491	\$54,725,353	\$56,109,638
Increase Over All Levies Case	\$0	\$4,920,803	\$1,692,666	\$3,076,950

Table 12-Alternative Levy And General Fund Revenue Scenarios

budgeted beginning fund balance and a budgeted or unappropriated ending fund balance of \$7.7 million. Recognizing the audited FY1989-90 ending fund balance pushes the FY1990-91 budgeted ending balance up to over \$9 million. Assuming FY1990-91 expenditures are somewhat below appropriation authority means that this fund will end FY1990-91 with a balance of somewhere between \$9 and \$10.5 million. The actual FY1990-91 year-end fund balance might be sufficient to carry this fund through FY1991-92 without the levy.

Table 12 summarizes the difference in General Fund net property tax revenues that occur with alternative levy scenarios. Table 12 shows that:

- * If the Council levies only the General Fund taxbase and F&P, D&R levies net revenues to the General Fund would increase by about \$5 million. The F&P, D&R transfer falls to about \$8 million.
- * If the Council were to levy the Street Lighting while omitting the two special levies General Fund property tax resources would be increased by about \$1.7 million.
- * If the Council were to levy the two special levies and not the Street Lighting levy, net property tax revenues to the General Fund would be approximately \$3 million higher than the forecast "all levies" case.

The forecast property tax revenues, net to the General Fund after the proposed F&P, D&R transfer, depend critically on the "all levies" assumption made in the forecast. The Council will have to weigh the differences in General Fund property tax revenue that result from different levy strategies and either ratify the forecast "all levies" assumption or supply a new assumption for use in a revised forecast.

Other Revenues

Table 13, and Figures 2 and 3, summarize the entire discretionary revenue and resource forecast. As noted above the key environmental assumption that "drives" this forecast is The WEFA Group's forecast of a mild recession during FY1990-91. Table 13 data is net of intra-fund revenues and estimated encumbrance carryover. A brief review of other revenue forecasts shows that:

- * The preliminary overhead revenue estimate is about \$8.5 million. This is up about \$1.2 million over FY1990-91. This revenue estimate is not final. There is some probability that it may be adjusted downward if past practice of limiting increases to bureaus in any one year to 10 percent is followed.
- * Lodging taxes are expected to increase by about 3.5%. In a normal or severe downturn these revenues would tend to flatten out.
- * On a budget to budget basis business license receipts will grow by about \$1 million or by just under 5 percent. This is misleading because expected year-end FY1990-91 is currently about \$20.7 million. Thus, in effect very little growth is actually expected between FY1990-91 and FY1991-92.
- * Utility license/franchise fees are rebounding somewhat. Revenues from the City's two public utilities (water and sewer) will increase by about \$200,000. Northwest Natural Gas (NWNG), Portland General Electric (PGE), and

decline in property tax revenues is \$17.9 million. Revenue growth in other areas represents about a \$3.2 million offset to this budget-to-forecast loss. The General Fund FY1990-91 ending fund balance, as estimated using AP-4 data is about \$7.1 million. It is expected that this balance estimate will be revised upward. Bureau expenditures are lagging behind last year and the passage of Measure 5 will

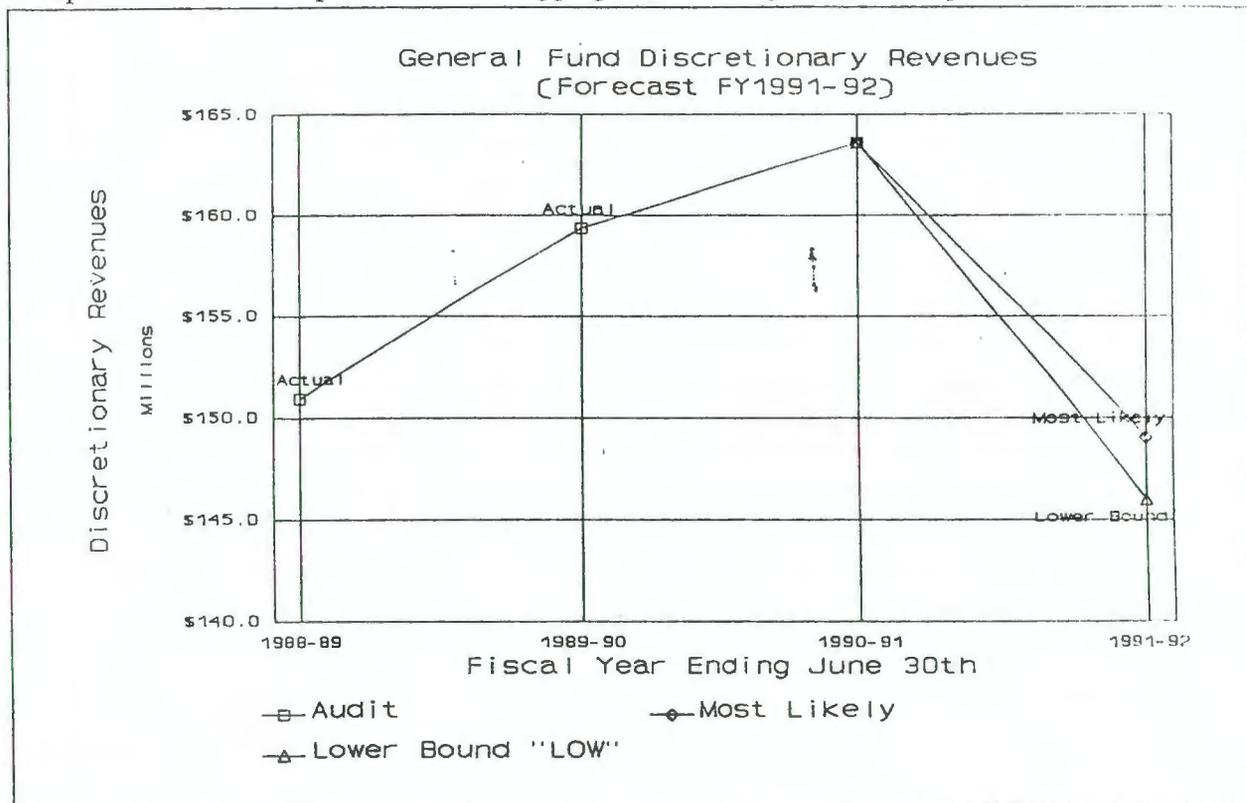


Figure 2-Discretionary Revenue Forecast

probably reduce the personal services expenditure rate. Figures 2 and 3 clearly display the dramatic drop in discretionary resources available to the Council for funding on-going programs.

Estimated FY1991-92 Resource GAP

Tables 13 developed estimated FY1991-92 discretionary resources available to General Fund Bureaus for appropriation during the budget process. As shown in Table 13 discretionary revenues plus beginning fund balance yield total discretionary resources of \$156.1 million. Table 14 and Figure 3 estimate the "current service level" resource gap for FY1991-92. This gap is the difference between the FY1991-92 resource estimate and forecast bureau discretionary resource requirements set-asides as outlined in Table 1 (see page 3). Table 14 summarizes the results of this gap analysis.

Resources available to bureaus during the current fiscal year total about \$153.3 million. Inflation is estimated to increase bureau costs to just over \$160.6 million during FY1991-92. This figure results from applying inflation factors of 0.5 (drift), 7.3%, and 7.2% to personal services, external materials and services and internal materials and services. The increase in compensation (personal services costs) is "above the line."

Bureau requirements to maintain current service levels are projected to increase by about 4.7% or from about \$153.3 million to \$160.6 million. Estimated FY1991-92 net discretionary resources before taking into account Measure 5 would have been about \$180.9 million. The estimated property tax

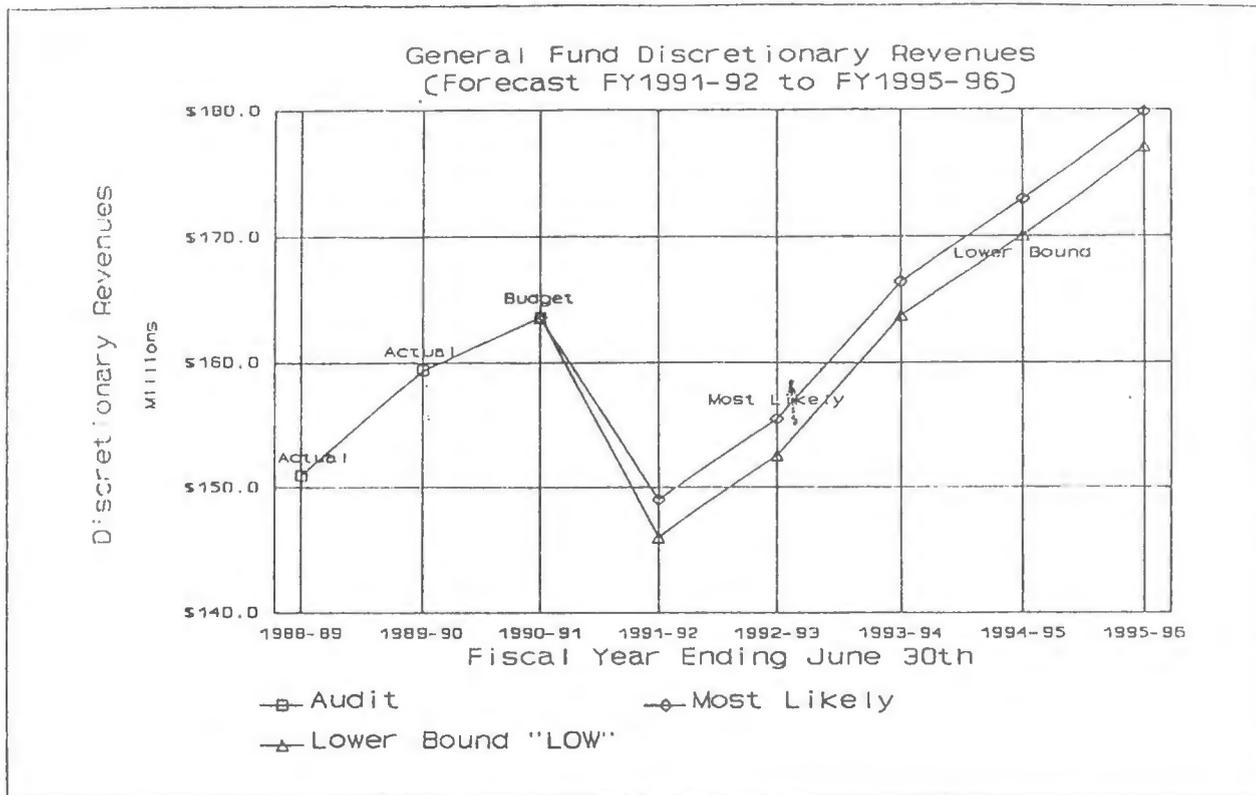


Figure 2-Discretionary Revenues Through FY1995-96

revenue loss is about \$24.8 million. This leaves actual discretionary resources totalling \$156.1 million. After transfer of \$9.2 million to F&P, D&R the Council will have about \$146.9 million with which to support current service levels. Miscellaneous set-asides and the compensation set-aside claim about \$14.3 million leaving about \$132.6 million for allocation to bureaus. The gap or difference between FY1991-92 bureau requirements and available resources totals about \$28.1 million. The Council will have to cut this much out

Estimated FY1991-92 General Fund Current Service Level Resource "GAP"		
Item	FY1990-91 Budget	Forecast FY1991-92
Estimated Net Resources	\$169,893,316	\$180,968,476
Estimated Property Tax Revenue Loss From Measure 5	\$0	(\$24,854,713)
Revised Revenues	\$169,893,316	\$156,113,763
LESS: Set-Asides		
Transfer F&P, D&R	\$0	(\$9,200,000)
Compensation Set Aside	(\$4,902,031)	(\$7,135,381)
Other Set-Asides	(\$11,719,135)	(\$7,193,692)
Subtotal-Set Asides	(\$16,621,166)	(\$23,529,073)
Estimated RESOURCES Available To General Fund, Buildings, Transportation, General Services, & Hydro	\$153,272,150	\$132,584,690
Estimated Current Service Level REQUIREMENTS: General Fund, Buildings, Transportation, General Services, & Hydro	\$153,272,150	\$160,639,961
Estimated Resource GAP	\$0	(\$28,055,271)

Table 14-Estimated Current Service Level Resource Gap

of bureau requests during the budget process to close the gap.

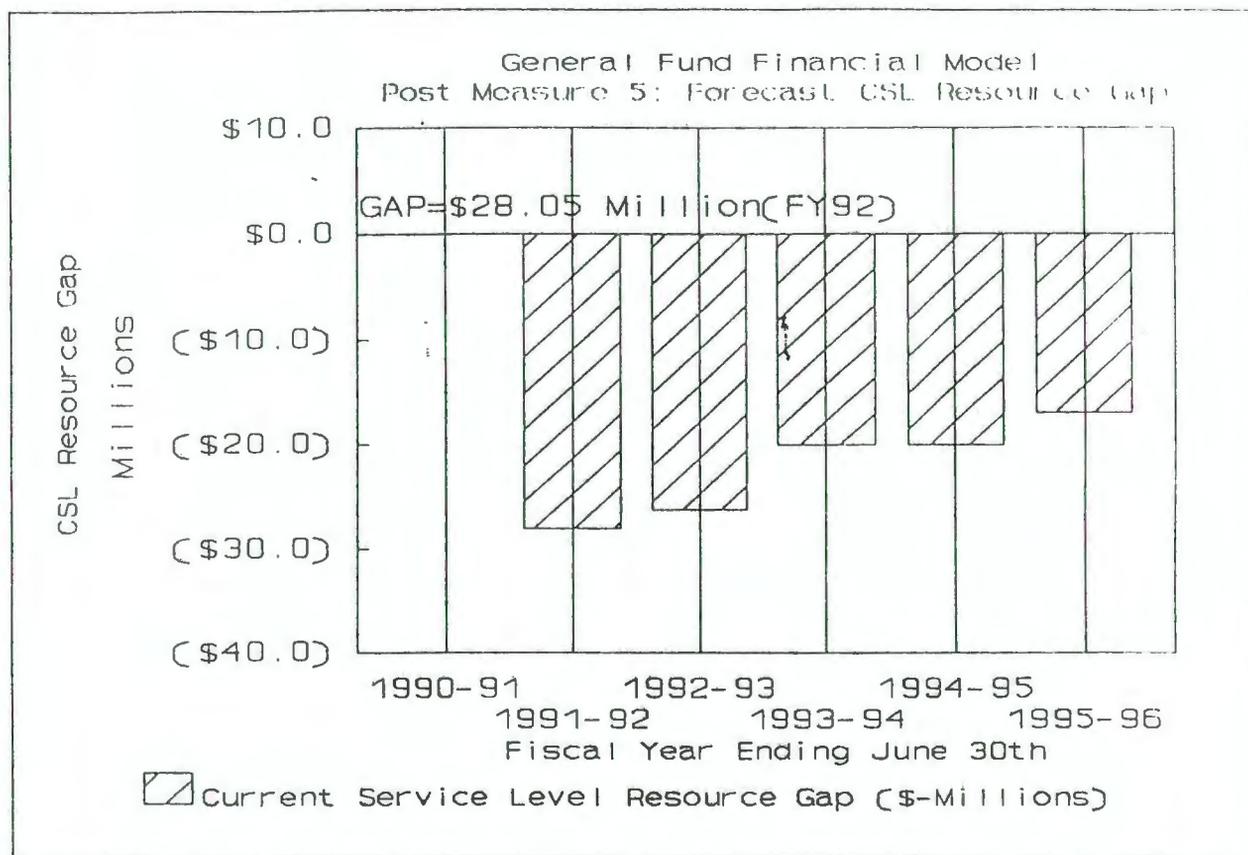


Figure 3-Forecast Resource Gap

Figure 3, above moves the gap forecast out through FY1995-96. The gap declines during FY1992-93 because City of Portland special and street lighting levies expire after FY1991-92. There is another dramatic drop in FY1993-94. This is due to the fact that Multnomah County's special levies (jails and libraries) expire. After FY1993-94 the gap stabilizes. Although Figure 3 is highly speculative, Figure 3 very clearly suggests, that without replacement revenues, it will be impossible to restore current service levels anytime in the near future.

VI. METHODOLOGY AND TECHNICAL ASSUMPTIONS

Methodology

The forecasting methodology used to develop this year's financial forecast generally follows the pattern set three years ago. The forecast is reproducible and reviewable by policy makers, citizens, and affected bureaus. This forecast also continues the implementation and use of national and regional economic data obtained from The WEFA Group. Thus, this year's financial forecast utilizes WEFA regional and national forecast information and other data to both quantitatively and qualitatively frame the economic environment that the City's General Fund is expected to face during Fiscal 1991-92.

The financial forecast contained in this report develops an envelope within which General Fund revenues will be received. As in previous years, two revenue forecasts have been developed including a "most likely" and a "lower bound".

Technical Assumptions

The FY1991-92 forecast is very similar to the FY1990-91 forecast:

- * Both forecasts (most likely and lower bound) incorporate annexation activity, as provided by the Urban Services Division, which assumes an increase in the City's assessed value of about \$96 million. Because of measure 5 no annexation assumptions have been incorporated into the FY1992-93 through FY1995-96 period.
- * The "most likely" forecast utilize data from both WEFA and the State's Office of Economic Analysis. Both of these forecasts call for a mild recession during FY1990-91 and the re-emergence of economic growth during the middle of FY1991-92. Both the Transient Lodgings and Business Licenses Taxes forecasts use the WEFA metropolitan area forecast, particularly the unemployment rate, to "drive" the revenue forecast.
- * The "lower bound" forecast assumes that a more "normal" as opposed to "mild" recession sets in during late calendar 1990. The main effect of this assumption is to flatten Transient Lodgings and Business License revenue growth. In addition, there is not much of a recovery until late FY1992-93. Inflation is much worse and the area unemployment rate is somewhat higher for a longer period of time.

The financial forecast has been prepared using Accounting Period 4, IBIS receipts and expenditure information. As more receipts information becomes available during periods 5 and 6 the forecast will be revised. Material differences in the forecast will be used to generate a revised forecast and discretionary resource target.

RESOLUTION NO. 34798

Establish direction for the FY 1991-92 budget process.

WHEREAS, planning and preparations for the FY 1991-92 budget process are already underway; and

WHEREAS, the 1991-92 General Fund Financial Forecast has been developed; and

WHEREAS, that forecast concludes that because of Ballot Measure 5, the General Fund's "most probable" resources will be insufficient to allow current service levels for General Fund bureaus to continue into 1991-92; and

WHEREAS, targets, which represent a starting point in the budget process, need to be assigned to bureaus receiving General Fund discretionary resources for purposes of developing budget requests;

WHEREAS, during the next four months the City Council will receive public input and will conduct a thorough review of bureau base budgets, consider transitional revenues for restoring services, make decisions on the assessment of special levies, and consider options for improving the efficiency of City Services;

WHEREAS, the City Council acknowledges the need to adopt guidelines for bureaus to use in preparing their budget submissions and for the Bureau of Financial Planning to use in implementing the 1991-92 budget process;

WHEREAS, the City Council acknowledges the need to adopt Council budget policies that will frame its deliberations during the budget process;

NOW, THEREFORE BE IT RESOLVED by the City Council of the City of Portland, Oregon that the attached Budgeting Guidelines (Exhibit A) and Council Budget Policies (Exhibit B) be adopted.

BE IT FURTHER RESOLVED that the following general guidelines be adopted by City Council in respect to the FY 91-92 budget process.

1. The Bureau of Financial Planning is directed to prepare target amounts for each General Fund bureau, and non-General Fund bureaus receiving transfers from the General Fund, based upon an across-the-board methodology that allocates available discretionary resources proportionately based upon current discretionary share. Bureau generated revenues and overhead revenues charged to non-General Fund bureaus are defined as non-discretionary for purposes of establishing budget targets.
2. Bureaus may submit add packages in up to 5% increments to build up to current service level (CSL). Bureaus may also submit add requests for one-time-only expenses that allow them to operate in the most efficient manner in an environment of fewer employees.
3. Bureaus must also submit reduction packages equivalent to 5% of assigned budget target.

4. Program budgeting, including the use of quantitative workload and performance measures for each program, will be continued during the 1991-92 budget process. In addition, each bureau will submit a short list of "performance objectives" for the bureau as a whole, representing the bureau manager's top priority projects and intended accomplishments for the upcoming budget year. These statements of objectives should be phrased as concretely as possible to facilitate reporting on the results during the 1991-92 budget year.
5. The Bureau Advisory Committees are requested to review the budgetary priority of their respective bureaus and along with the Bureau Advisory Coordinating Committee, advise City Council of potential improvements in those areas. The Bureau Advisory Committees should also review and evaluate bureau add packages, as well as reduction packages.
6. After bureau budget requests are submitted, the Bureau of Financial Planning will prepare summaries of those requests. These summaries will not recommend specific funding levels. The summaries will identify issues for Council consideration during budget hearings. Council directs that every budget be examined with the same standard of care and diligence. After issuing these summaries, the Bureau of Financial Planning shall provide staff support to the Mayor and the Council in the development of the Proposed and Approved 1991-92 Budget.
7. The City Council, acting as the Budget Committee, will conduct public hearings beginning in February which will include work sessions and public testimony on individual bureau budgets. Prior to making final decisions, Council will receive and consider public testimony on City Services, assessment of special levies, options for improving program efficiencies, and transition revenues.
8. The Mayor will develop the 1991-92 Proposed Budget using the funding and conclusions derived from the February public hearings. After the submission of the Proposed 1991-92 Budget, the City Council, acting as Budget Committee, will hold hearings on the budget prior to approval. Public testimony will be heard at this time.
9. Rather than an across the board cut approach, the City's final budget product will reflect Citywide priorities, public input and infrastructure needs to assure the best match between service priorities and available funds.
10. Recommendations for capital budget allocations will be made by the Capital Review Committee and presented for Council consideration during the budget hearings.

EXHIBIT A

BUDGETING GUIDELINES FOR BUREAUS

1. All bureaus shall submit a 5% reduction package. In addition, bureaus may prepare add packages in up to 5% increments to build to CSL. Further, bureaus may submit add requests for one-time-only expenses that allow them to operate in the most efficient manner in an environment of fewer employees.
2. All bureaus shall provide clear statements of the criteria, priorities, and guidelines used in preparing budgets. These should be clearly reflect in proposed additions and reductions to the target budget.
3. Personnel or position actions, including reclassification, shall be included only when clearly linked to service efficiencies.
4. Council will encourage bureau reorganizations that result in clearly documented savings, or improved efficiencies. Crosswalks shall be provided between the current and proposed organization structure.
5. In complying with FY 91/92 targets, all savings incorporated into budget requests must be ongoing. The only exception is when a bureau demonstrates in writing that such action is part of a detailed, multi-year transition plan.
6. Service reductions resulting from the transfer of a City service to another governmental structure shall be incorporated in the budget only with the written agreement of all parties. Bureaus are encouraged to identify other potential intergovernmental transfers where negotiations may be underway but are not yet complete.
7. Fees, permits and other bureau specific revenues will be treated as non-discretionary, as recommended in the OF&A revenue policy. Bureaus should carefully examine their current charges to make certain that they are recovering actual costs. Proposals for new bureau specific revenues that are accepted by Council will be dedicated 100% to the originating bureau. Such dedication shall be contingent upon review by OF&A and findings that the revenue is likely to be annually recurring and that the fees have been derived through reasonable cost-of-service analysis. Bureaus will be responsible for realization of the projected revenues; bureau budgets will be reduced mid-year by the amount of any anticipated revenue shortfall. If one-time bureau specific revenue is being proposed, it needs to be clearly tied to a multi-year transition plan.
8. Alternatives for reducing personal service budgets will be permitted as long as such alternatives result in service levels acceptable to the Council. All such alternatives must be considered in light of existing labor agreements.
9. Interagency reductions tied to needs for reduced services shall be allowed after consultation between receiver and provider bureaus.
10. Interagency service providers shall provide documentation that rates are at the lowest possible level. In constructing rates, interagency providers needs to consider service efficiencies including consolidations, as well as contracting and vending out, in order to provide the least expensive service to receiver bureaus.
11. All capital improvements shall be subject to the review of the Capital Review Committee with recommendations acted upon the Council. All capital improvements shall be reviewed for future maintenance and/or operational costs.

EXHIBIT B

COUNCIL BUDGET POLICIES

1. **FEES AND CHARGES:** Bureaus are encouraged to seek alternative financing mechanisms, such as fees and charges, to support services. Programs that directly benefit specific groups, businesses, or individuals should be self-supporting from fees and charges.
2. **WORK ENVIRONMENT:** Council intends to continue the City's established compensation policy of providing market comparable wages to its employees including the provision of reasonable cost of living adjustments. Council also intends to provide its employees with the necessary equipment and training to allow them to be efficient in an environment of fewer employees.
3. **SERVICE EFFICIENCIES AND CONSOLIDATION:** The Council will encourage budget submissions that incorporate service efficiencies, including contracting out, and program consolidations between City bureaus as well as between governmental jurisdictions. In support of service efficiencies, bureau may submit requests for one-time-only expenses that will allow them to operate in the most efficient manner in an environment of fewer employees.
4. **PRESERVATION OF INFRA-STRUCTURE:** The Council will make funding decisions that recognize the current investment in the infrastructure of the City and will strive to maintain the City's physical assets. Budgets will be carefully reviewed for proper balance between operating, maintenance, and program services.
5. **REVENUE GENERATING PROGRAMS:** The Council will fund those bureaus that generate General Fund discretionary revenues at a level that insures full collection of such revenues.
6. **CENTRAL SUPPORT SERVICES:** The City will maintain adequate central support functions to meet the operational needs of all City bureaus. When considering reductions in central support services, the Council will take into account the degree to which such reductions will constitute one-time savings due to the loss of future year overhead revenue.
7. **ADMINISTRATIVE EFFICIENCIES:** Council will support administrative efficiencies that streamline internal reporting and budgetary transactions.

RESOLUTION NO. 33661

WHEREAS, the City of Portland issues debt to finance its various operating and capital needs; and

WHEREAS, it is critical that the debt management function be managed as efficiently and effectively as possible; and

WHEREAS, retention of the City's "Aaa" rating by Moody's Investors Service is essential to lower debt management costs; and

WHEREAS, the City's financial advisor in conjunction with the Office of Fiscal Administration has prepared a Debt Management Report, attached hereto as Exhibit A, which states that the City should establish debt management policies and practices critical to prudent and lower cost debt management;

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland that the City of Portland hereby adopts the following debt management policies and practices:

1. Negotiated Sales -- For all non-general obligation debt financings, the City may elect to sell such obligations on a negotiated basis. In order to sell non-general obligation debt on a negotiated basis, the City Council must find that the sale by negotiation provides significant cost advantages to the City.

In such instances where the City in a competitive bidding for its debt securities (whether general obligation or non-general obligation debt) shall deem the bids received as unsatisfactory or shall not have received bids, it may, at the election of the City Council, enter into negotiation for sale of the securities. Such a negotiated sale shall not be made less than fourteen calendar days after the date of the original competitive sale and any award through negotiation shall be subject to approval by the City Council.

2. Financing Proposals -- Any capital financing proposal to a City bureau, agency, or Commission involving a pledge or other extension of the City's credit through the sale of securities, execution of loans, or making of guarantees or otherwise involving directly the lending or pledging of the City's credit shall be referred to the Office of Fiscal Administration, which will be responsible for analyzing the proposal, responding to the proposal, and recommending to the Council the required action to be taken.
3. Comprehensive Capital Financing Plan -- The Office of Fiscal Administration shall be responsible for preparation of the Comprehensive Capital Financing Plan. Such Plan will be devised in conjunction with the City's capital planning and budgeting process. The Office of Fiscal Administration will be assisted by the Capital Budget Committee, consisting of the City bureaus with major capital

needs, in developing the Comprehensive Capital Financing Plan. The Plan will be submitted by the Office of Fiscal Administration to the City Council as part of the capital budget process. The Office of Fiscal Administration will be responsible for reporting on activities undertaken under the current-year portion of the plan on a quarterly basis and at such other times as may be deemed appropriate.

4. Method of Debt Authorization -- No City debt shall be authorized by the City Council unless it has been included in the Comprehensive Capital Financing Plan or until the Council has modified the plan. Such modification should occur only after the Council shall have received a report of the impact of the contemplated borrowing on the existing Capital Financing Plan and recommendations as to the financing arrangements from the Office of Fiscal Administration.
5. Bond Counsel Selection -- As part of its responsibility to oversee and coordinate the marketing of all City indebtedness, the Office of Fiscal Administration, with advice of a committee representing the City bureaus, agencies, and Commissions with capital financing needs, will make recommendations to the City Council regarding the selection of Bond Counsel to be employed and the duration of the employment for individual or a series of financings. The Council will make such selection, taking into consideration the recommendations of the Office of Fiscal Administration.
6. Establishing Financing Priorities -- It shall be the responsibility of the Office of Fiscal Administration, within the context of the Comprehensive Capital Financing Plan, to oversee and coordinate the timing and process of issuance and marketing of the City's borrowing and capital funding activities. In this capacity, the Office of Fiscal Administration will make necessary recommendations to the City Council regarding necessary and desirable actions and will keep it informed through regular and special reports as to the sectors of the current-year activities under the Capital Financing Plan.
7. Use of Variable-Rate Securities -- Where their use is judged prudent and advantageous to the City, the City should have the power to sell such securities. It is the opinion of recognized bond counsel that the City has the authority to issue such securities, for general obligation debt, that are permitted to fluctuate in accordance with formulas or other conditions agreed to at the time of their sale.
8. Lines and Letters of Credit -- Where their use is judged prudent and advantageous to the City, the City should have the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit that will provide the City with access to credit under terms and conditions as specified in such agreements. Any agreements with financial institutions for the acquisition of lines or letters of credit shall be approved by the City Council.

9. Pledge of Restricted Funds to Secure Debt -- The City should have the power to make an irrevocable pledge of security interest in an account created exclusively for the security of holders of City obligations.
10. Current Financing of Capital Outlays -- As part of its financing philosophy, the City will make contributions from its own current revenues to each capital project equal to at least 2.5% of its total capital cost.
11. Rapidity of Debt Repayment -- Generally, borrowing by the City should be of a duration that does not exceed the economic life of the improvement that it finances and where feasible should be shorter than the projected economic life. Moreover, to the extent possible, the City should design the repayment of debt so as to recapture rapidly its credit capacity for future use. The City has adopted a policy of repaying the principal of the total City long-term general obligation debt (both voter and non-voter approved) according to the following schedule: at least 25% in five years and 50% in ten years. Each new general obligation issue sold by the City will be structured so that the City can achieve this goal over the next several years.
12. Maintenance, Replacement and Renewal -- Consistent with its philosophy of keeping its capital facilities in good repair and to maximize the stock's useful life, the City should set aside sufficient current revenues to finance ongoing maintenance needs and to provide reserves for periodic replacement and renewal. The size of such reserves should be dependent on the economic nature of the facility and policy considerations regarding its future use and ultimate disposition; however, as a general rule, the annual contribution to such reserves should approximate 2 to 5 percent of a facility's replacement value depending on useful life.
13. Target Limitations on Non-Self-Supporting General Obligation Indebtedness -- The City should, as a matter of policy, conduct its finances so that the amount of direct, non-self-supporting, general obligation debt outstanding at any time that is subject to approval by the voters (excluding long-term, non-self-supporting leases) should not exceed 0.75% of the True Cash Value of taxable real estate.
14. Limitations on Lease-Purchase of Equipment and Furnishings -- The total outstanding amount of debt that has been incurred to acquire equipment and furnishings on an installment lease/purchase basis shall not exceed, at any time, one-twelfth of one percent of the City's True Cash Value. Individual items with a cost of less than \$5,000 shall be paid from current cash revenues.

15. Long-Term, Non-Self-Supporting Leases -- Where prudent and advantageous, the City may enter into long-term leases for non-self-supporting facilities that constitute a full faith and credit of the City. Such leases may be used for non-self-supporting facilities with a useful life greater than five years and an individual cost of over \$1,000,000. Such leases shall be considered and reported as part of the City's general indebtedness and shall not exceed, in aggregate, 0.75% of True Cash Value. In addition, the sum of all non-self-supporting general obligation debt and non-self-supporting long-term leases shall not exceed 1.50% of True Cash Value.
16. Interest Rates on Bancroft Improvement Loans -- The contract interest rate on loans made from the proceeds of Improvement Assessment (Bancroft) Bonds should be equal to the effective interest rate paid on the bonds sold to finance such loans plus .525 percent for servicing and self-insurance (i.e., .375 percent for servicing and .15 percent for a self-insurance reserve). The self-insurance reserve component of the servicing and self-insurance charge shall be adjusted annually based upon the historical Bancroft Bond collection history. The contract interest rate shall be determined on the day of the sale of Improvement Assessment Bonds for those property improvements financed with the sale.
17. Official Bid Form -- The City will design an official bid form to be made part of each official notice of sale that will be issued in connection with the sale of debt securities by the City.
18. Comprehensive Capital Financing Plan -- The City, in conjunction with its Capital Improvement Plan and Capital Budget, shall create and publish a Comprehensive Capital Financing Plan. The responsibility for the preparation of this Plan should reside with the Office of Fiscal Administration. This Plan will be for the coming five fiscal years and will be updated on an annual basis. Such Financing Plans will contain a comprehensive description of the sources of funds and the timing for the projects for future operating and capital budgets, effect of the projects on future debt sales, debt outstanding, and debt service requirements, and the impact on future debt burdens and current revenue requirements. In this latter regard, the Plan shall, by use of an "Affordability Analysis," analyze the conformance of the planned financing with policy targets regarding the (1) magnitude and composition of the City's indebtedness, and (2) the economic and fiscal resources of the City to bear such indebtedness over the next five years.

An affordability analysis prepared under the auspices of the Office of Fiscal Administration should measure the impact of the proposed financing plan on various measures of the City's fiscal and economic base (as established by historical performance and projected levels) and analyze its conformance with various policy targets regarding the magnitude and composition of City indebtedness.

RESOLUTION No.

19. Annual Audit of City -- The annual audit of the City shall describe in detail all funds and fund balances established as part of any direct or indirect debt financing of the City. The audit shall also contain a report detailing any financial covenants contained in any direct or indirect debt offering of the City and whether or not such covenants have been satisfied.

BE IT FURTHER RESOLVED that the Office of Fiscal Administration shall take the necessary steps to develop appropriate legislation required to implement the policies and practices contained herein.

Adopted by the Council, APR 25 1984

Mayor Ivancie
MSG:JT:rdh
April 19, 1984

548

JEWEL LANSING
Auditor of the City of Portland

By

Page No. 5 of 5

Edna Cervera

Deputy

RESOLUTION No. 34766

Adopt City of Portland Investment Policy.

WHEREAS, the City of Portland is allowed under State of Oregon law to invest its idle funds in U.S. government or Agency securities, time deposits and bankers' acceptances of financial institutions located within Oregon, in commercial paper of financial institutions and corporations within Oregon, and in the Local Government Investment Pool; and

WHEREAS, State of Oregon law (ORS 294.135) requires that the City of Portland annually adopt a formal Investment Policy; and

WHEREAS, there is a need to clearly define the criteria for operation of the City's investment portfolio; and

WHEREAS, the primary objective of the Investment Policy is to establish a conservative set of investment criteria that will prudently protect the City's principal sums and enable the City to generate a fair rate of return; and

WHEREAS, the Treasury Division of the Bureau of Administrative Services, Office of Finance and Administration, is charged with responsibility for managing the City's investments; and

WHEREAS, the Office of Finance and Administration has developed a formal Investment Policy after seeking the advice of the City's Investment Advisory Committee; and

WHEREAS, the City of Portland is required under State of Oregon law (ORS 294.135) to submit the Investment Policy for review by the State of Oregon Short-Term Fund Board;

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The Investment Policy, attached hereto as Exhibit I, fulfills all State of Oregon, City Charter and Code mandated requirements, and is hereby adopted as the City of Portland's Investment Policy.
2. The City Treasurer shall submit the adopted Investment Policy to the State of Oregon Short-Term Fund Board for their review.
3. The City Treasurer shall be responsible for the implementation of the Investment Policy.
4. Amendments to the Investment Policy must be approved by the City Council.
5. This resolution shall remain in effect from the date of adoption unless a change is directed by Council.

Adopted by the Council, **AUG 29 1990**

Mayor Clark
SCB:DS:JT
August 15, 1990

BARBARA CLARK
Auditor of the City of Portland
By

Britta Olson Deputy

Exhibit I

INVESTMENT POLICY

CITY OF PORTLAND, OREGON

Purpose

This Policy sets forth current criteria for the operation of the investment portfolio. As economic conditions change, the Policy may need to be amended to reflect new trends and opportunities within the framework of this Policy. It will be recognized that the primary objective of the Investment Policy is to establish a conservative set of investment criteria that will prudently protect the City's principal sums and enable the City to generate a fair rate of return from its investment activities. This policy applies to all funds on deposit at the City's Treasury.

Responsibility

The City Treasurer will be responsible for the implementation of this Policy. Any amendments to this Policy must be approved by the City Council after seeking the advice of the Director of the Office of Finance and Administration, the City Treasurer, and the City's Investment Advisory Committee. The City Council will adopt a City Investment Policy annually.

Types of Investment and Diversification

The following types of investments will be permitted in the City's investment portfolio:

- (1) U.S. Treasury Debt Obligations
 - a. Maximum % of Portfolio 100%
 - b. Maximum Maturity 7 Yrs.
 - c. Securities held for safekeeping at the Trust Department of First Interstate Bank.
- (2) U.S. Agency Debt Obligations
 - a. Maximum % of Portfolio 50%
 - b. Maximum Maturity 2 Yrs.
 - c. Maximum % of Portfolio Per Issuer 25%
 - d. Securities held for safekeeping at the Trust Department of First Interstate Bank.

- (3) Repurchase agreements secured by U.S. Government and U.S. Agency Debt Obligations
 - a. Maximum % of Portfolio 30%
 - b. Maximum Maturity 30 Days
 - c. Repurchase agreements with brokerage firms will only be executed with dealers from the list of Government Security Dealers reporting to the Market Reports Division of the Federal Reserve Bank of New York.
 - d. Repurchase agreements cannot exceed 2% of brokerage firm's liabilities.
 - e. A signed repurchase agreement will be obtained from brokerage firms.
 - f. Securities which serve as collateral for repurchase agreements with brokerage firms must be delivered to the City's Trust Account at the Head Office of First Interstate Bank of Oregon.
 - g. Securities which serve as collateral for repurchase agreements with Oregon financial institutions with assets in excess of \$5 billion may be held in safekeeping at the issuing institution. All other Oregon financial institutions must deliver the securities to the City's Trust Account at the Head Office of First Interstate Bank of Oregon.
- (4) Time deposits in State of Oregon financial institutions collateralized 25% by securities as required by Oregon Revised Statutes.
 - a. Maximum % of Portfolio 35%
 - b. Maximum Maturity 1 Yr.
 - c. Securities held in vault at City's Treasury
- (5) Bankers' Acceptances guaranteed by Oregon financial institutions.
 - a. Maximum % of Portfolio 50%
 - b. Maximum Maturity 6 Mos.
 - c. Maximum % of Portfolio Per Issuer 25%
 - d. Securities held for safekeeping at the Trust Department of First Interstate Bank.
- (6) The Local Government Investment Pool (\$20 million is maximum).

- (7) Commercial Paper Issued by Oregon Financial Institutions or Corporations.
- a. Maximum % of Portfolio 25%
 - b. Maximum Maturity 90 Days
 - c. Investment Rating P-1,A-1
 - d. Maximum % of Portfolio Per Issuer 10%
 - e. Securities held for safekeeping through the Trust Department of First Interstate Bank.

There is little need for diversification of investments by the issuer except in the case of time deposits, bankers' acceptances, and commercial paper. The maximum investment level that the City can reach with each financial institution and each issuer of commercial paper will be established by the Director of Finance and Administration after consulting with the City's Investment Advisory Committee and reviewing the current financial statements of each corporation. Diversification, by maturity, of the investments is illustrated below.

<u>Maturity</u>	<u>Percentage of Funds</u>
0 - 2 Yrs.	50% - 100%
2 - 7 Yrs.	0% - 50%

NOTE: The above maturity structure applies to the Treasury's estimate of the lowest cash balance that the portfolio will reach during the next seven years. If, for example, the projected lowest cash balance is \$100 million, then up to \$50 million may be invested in the two-to seven-year maturity range. All other funds must be invested in less than two-year maturities and must meet the City's cash flow requirements. Purchases of maturities beyond two years will not be made without consulting the City's Investment Advisory Committee.

Analysis and Execution of the Investment Policy

A. Risks

In analyzing the City's Investment Portfolio, there are three major risks that the City incurs through its investment activities. The first risk that the City faces is the interest rate risk. This risk is the uncertainty of future market values of securities and uncertainty of the size of future incomes from securities caused by fluctuations in the general level of interest rates in the capital markets. Interest rates have fluctuated dramatically over the last ten years and, therefore, the City's Investment Policy is designed to minimize the interest rate risk. This is accomplished by limiting investments to a maximum maturity of seven years, and by investing to meet the City's cash flow requirements.

The second risk that the City faces can be termed the purchasing power risk. This risk can be defined as the uncertainty of the purchasing power of interest and principal to be received in the future. It can be easily recognized that if the amount of income from a security in current dollars remains unchanged over a period of time while the price index is rising, then the amount of income in constant dollars declines and the constant value of the principal to be received also declines.

The final risk is the financial risk of not receiving principal and interest when due from an issuer. The design of the types of investments permitted by the Investment Policy seeks to minimize this risk by the conservative nature of the permissible investments and by establishing safe limits on the level of investments with Oregon financial institutions and issuers of commercial paper. A portfolio policy stressing a relatively short maturity services to additionally minimize the financial risk.

Thus, it is the conclusion that the shorter the portfolio is in maturity, the less risk the City is incurring with regard to the three major risks that it faces. The policy of keeping 100% of the funds in seven-year or less maturities leaves open the flexibility to earn capital gains on our holdings by shifting funds out to longer maturity when interest rates are falling, yet avoids the extreme amount of exposure to the interest rate risk and purchasing power risk that we would incur in an even longer term portfolio.

B. Investment Techniques

It is recognized that the future level of interest rates is almost impossible to predict, but the Investment Policy does permit a shifting in the maturity of debt obligations based on the historical trend in interest rates. When interest rates are at historically high levels, funds may be shifted to longer maturities to "lock into" these yields. When interest rates are at historically low levels, funds will be placed in short maturities (less than one year) to avoid "locking into" what may prove to be a lower future rate of return.

The shifting of funds to longer maturities during periods of high interest rates and then placing the funds in short maturities during periods of low interest rates will provide an opportunity to achieve an above average rate of return on the City's investment portfolio. When a major shift is being considered in the maturity structure of the investment portfolio, the City's Investment Advisory Committee will be informed of the proposed shift and their advice is sought as to whether it would be an appropriate time to restructure the portfolio's maturity. This strategy does not require forecasting future levels of interest rates but does require reacting to opportunities in the level of interest rates as they occur.

C. Brokerage Allocation

The Treasury will maintain a current list of all brokerage firms that have been approved by the Director of Finance and Administration to conduct investment business with the City. The allocation of brokerage business will be based upon which brokerage firm offers the lowest price to the City on that particular transaction. The Treasury will obtain a minimum of three bids from different brokers before it executes the transaction. Where two or more brokers have offered the same low bid, allocation will go to the lowest bidding broker that has provided the best service to the City.

D. Method of Accounting

1. Investments will be carried at cost.
2. Gains or losses from investment sales will be credited or charged to investment income at the time of sale.
3. Interest purchased from investment transactions will be capitalized until the first interest payment is received. Upon receipt of the first interest payment, the funds will be used to reduce the investment to its principal cost with the remaining balance credited to investment income.
4. Premiums paid on the purchase of government securities may be amortized over the maturity of the respective securities.

E. Reporting Requirements

The City Treasurer will provide the following reports on a monthly basis to the City's Investment Advisory Committee and the Director of the Office of Finance and Administration:

1. A list of securities held, priced at both cost and market.
2. A list of all investment transactions showing the net gain or loss on each investment.

Adopt a General Reserve Fund Use Policy. (Resolution)

WHEREAS, over the past three years, and continuing with the approved FY 1990-91 budget the City Council has endeavored to rebuild General Fund reserves; and

WHEREAS, as a result of annual transfers and one-time unexpected revenues Council was able to achieve a five percent General Reserve in just three years; and

WHEREAS, the Auditor's Annual Financial Condition Report has recommended establishment of reserve levels equal to 10 to 15 percent of annual General Fund operating revenues, and a written financial management policy that includes policies on reserve requirement; and

WHEREAS, an increase in the City's reserves decreases the City's need for short-term borrowing which is an indication of the City's financial health; and

WHEREAS, actions taken in the FY 1990-91 Approved Budget transfer \$2 million toward a second five percent reserve; and

WHEREAS, it is important for Council to adopt a policy governing Council's use of the General Reserve Fund; and

WHEREAS, based on the testimony before Council on May 3, 1990, a verbatim transcript which is attached as an Exhibit;

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that the attached General Fund Reserve Fund Use Policy (summarized below) be adopted:

1. The first five percent reserve is defined as an emergency reserve available to fund one-time, emergency, unanticipated expenditure requirements or offset unanticipated revenue fluctuations occurring within a fiscal year.
2. The emergency reserve will only be accessed when the result of emergency expenditures or an unexpected revenue reduction would likely result in a negative ending fund balance for the General Fund.
3. Emergency reserve resources must begin to be restored in the fiscal year following their use. Restoration will be consistent with Council's past practice of budgeting transfers totalling a minimum of \$1 million dollars a year to the General Reserve Fund.
4. The second five percent reserve is defined as a countercyclical reserve available to either maintain General Fund current service level programs or to adjust expenditure growth to match slower revenue growth during the first 18 to 24 months of a recession.
5. The countercyclical reserve may be used when basic revenue growth (where "basic revenue" is defined as the sum of General Fund property tax, business license, utility license/franchise fees, cigarette and liquor taxes, transient lodging taxes, and interest income falls to below 5.5 percent for two consecutive quarters or the Financial Forecast estimates basic revenue growth will be below 5.5 percent for the next fiscal year, and one or more of the following conditions occurs in conjunction with slower revenue growth:
 - * The Portland Metropolitan Area unemployment rate is reported above 6.5 percent for two consecutive quarters or the Financial Forecast estimates

RESOLUTION No.

unemployment will average in excess of 6.5 percent for the next fiscal year.

- * The property tax delinquency rate exceeds 8 percent.
 - * Actual business license year-to-year revenue growth falls below 5.5 percent for two consecutive quarters or the Financial Forecast estimates Business License revenue growth at less than 5.5 percent for the next fiscal year.
6. The Council should begin to restore countercyclical reserves within 24 months of their first use.
 7. Revenue shortfalls associated with bureau service reimbursement income, contract income, or cost recovery income may not be offset by a transfer of resources from the General Reserve Fund.

Adopted by the Council, **MAY 03 1990**

Mayor J.E. Bud Clark
April 26, 1990
SCB: TG: RIR

BARBARA CLARK
Auditor of the City of Portland
By *Mary Flanagan* Deputy

RESOLUTION No. 34580

Adopt an Interagency Agreement Policy for the City of Portland. (Resolution)

WHEREAS, the numerous problems incurred in recent years and the increased usage of Interagency Agreements among bureaus/agencies of the City of Portland require Council direction in terms of a specific set of standards and guidelines for bureaus/agencies to follow for purposes of consistency when entering into an Interagency Agreement; and

WHEREAS, the Office of Fiscal Administration conducted a study and developed a draft document which provided a set of standards and guidelines for bureaus to utilize when entering into an Interagency Agreement; and

WHEREAS, the Office of Fiscal Administration facilitated an Interagency Agreement Task Force of concerned bureau representatives to finalize the Interagency Policy draft and to make it a usable City-wide document; and

WHEREAS, after several meetings of the Task Force, a more defined draft document was developed and sent to all bureau/agency managers for review and the opportunity for them to provide input for further improvement; and

WHEREAS, the Office of Fiscal Administration allowed a 90-day waiting period for the bureaus to respond and submit any comments or suggestions to be incorporated within the draft document; and

WHEREAS, after 90 days, the Office of Fiscal Administration finalized the Interagency Agreement Policy and distributed copies of the document to City Council and the bureau managers in its final form for review; and

WHEREAS, the Council of the City of Portland acknowledges a need for a policy consisting of a set of standards and guidelines governing the Interagency Agreement process throughout each fiscal year.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The Interagency Agreement Policy (Exhibit I) shall be adopted by Council and shall be in full force and effect, beginning July 1, 1989.
2. All Interagency Agreements entered into by the bureaus/agencies of the City of Portland after June 30, 1989, shall follow the standards and guidelines set forth therein.

Adopted by the Council, **JUN 21 1989**

Mayor Clark
JEC:LS:pkh
June 13, 1989

BARBARA CLARK

Auditor of the City of Portland

By

 Deputy

INTERAGENCY AGREEMENT POLICY

INTRODUCTION

The City of Portland has a budgeting process that establishes controls at organizational and programmatic levels called appropriation units. These units are cost centers that collect all the appropriate costs associated with the organization or program. Frequently, one organizational unit is better equipped either logistically or economically to provide services that fulfill the organizational or programmatic need of another organizational unit. Due to specific funding requirements and in order to hold managers responsible for the budgets, programs and organizations that they control, there is a need to insure that costs are allocated among appropriate cost centers. The method of assigning these costs is called an Interagency Agreement.

BACKGROUND

The Interagency Agreement was first implemented by the City of Portland during FY 1974-75. In its current form, an Interagency Agreement is akin to a contractual agreement between two city agencies/bureaus for either the provision of services or the purchase or replacement of equipment from any of the working capital funds. The receiver is a bureau of the City receiving specific services from another City bureau through an Interagency Agreement. The provider is a bureau of the City which provides specific services to another bureau of the City through an Interagency Agreement.

In theory, the receiver agency requests a specific level of service from a provider agency. Upon reaching a tentative agreement, the provider offers a cost estimate to the receiver. If the receiver agency is in agreement with the cost estimate of the provider agency for the services requested, the bureau manager signs and returns the Interagency Service Agreement (BUD 5) to the provider agency. Also, the fact that rates periodically change to reflect increased/decreased costs in materials and labor must be taken into consideration when providers/receivers are entering into new agreements. BUD 5's should provide a clear and detailed description of the services to be provided and received.

Further, the working capital funds were established by ordinance during FY 1974-75. Working capital fund interagencies are unique in that the working capital bureaus (i.e., Electronic Maintenance, Reproduction/Distribution, Fleet Maintenance, Insurance and Claims, Worker's Compensation, Justice Center) furnish receiver bureaus with a BUD 5 indicating the budgeted amount of service for the current fiscal year and an estimate based on the current level of service for the subsequent fiscal year. The Bureau of Computer Services, a General Fund bureau, operates similarly to the working capital bureaus in terms of establishing interagency agreements. Additionally, a Non-Working Capital fund was recently established for Buildings.

An internal working capital fund, the City Equipment Acquisition Fund, has been established for the acquisition of equipment under the Master Lease program. Additionally, a second internal working capital fund has been established, the City Facilities Acquisition Fund, for purposes of administering the 1984 Facilities Lease Purchase and future facilities lease purchase financing. These funds are managed by the Office of Fiscal Administration (OFA) and used to collect lease payments from bureaus financing acquisitions through these two programs. OFA's Accounting Division

is responsible for preparing BUD 5's for bureaus acquiring equipment and/or facilities under an existing Master Lease or the 1984 Facilities Lease Purchase.

Sometimes the receiver bureau wishes to obtain additional services or to delete existing services with the provider, generally after consultation. When this occurs, the receiver bureau makes the necessary changes on the BUD 5 and returns a copy to the provider bureau for its approval. After the provider bureau has agreed to these service changes and both bureaus have signed the agreement, the receiver bureau may then include the revised figure in its budget request. If the receiver agency does not agree with the provider agency's cost estimate, it must resolve the disagreement with the provider agency. In terms of the Budget Process calendar a two-week turnaround is provided for the receiver bureaus to notify the provider bureaus of any changes in service level requests.

In practice, because of the short time frame involved, the IAA process can break down due to:

1. the lateness of the Bud 5's to the receivers,
2. the bureaus not signing their interagency agreements,
3. disagreements as to the content of the agreement,
4. bureaus not informing each other when changes have occurred, etc.

When there are requests for new or replacement equipment from Fleet Maintenance, Reproduction/Distribution, or Electronic Maintenance, the receiver agency includes only the additional rental or replacement charges for that equipment in its interagency agreement for services. Also, on the bottom of the form, in the space provided, bureaus are able to provide a description of any equipment to be purchased and the purchase amount. This becomes a cash transfer. The amount for cash transfers is totalled at the bottom of the form, separately from services. The cost of purchasing the equipment is also listed on the Line Item Worksheet (BUD 1), Line Item 700 (cash transfers).

In summary, the Interagency Agreement establishes a mutually-agreed upon budget amount for anticipated services or equipment purchases to be provided and received.

Due to the numerous problems incurred in recent years and the ever-increasing usage of Interagency Agreements, it has become necessary to establish a formal policy citing standards and guidelines to allow for a more efficient and effective Interagency Agreement process.

It is the recommendation of the Task Force that the following guidelines be implemented during FY 1989-90.

GUIDELINE I: FORMAT OF THE INTERAGENCY AGREEMENT

The format of a completed Interagency Agreement (IAA) will include the following:

1. The IAA will be written, not verbal.
2. The IAA will reasonably define the service to be provided in quantitative terms and whenever possible, qualitative terms.
3. The IAA will clearly state the price and quantity or elements of the service(s) to be provided so that any necessary amendments/adjustments may be made easily. This will also assist bureaus in

reducing or increasing services to meet their program needs. This requirement may be fulfilled by making reference to procedures manuals or an indication that documentation is available upon request.

4. The IAA will define the process by which amendments/adjustments may be made to the original agreement.
5. In terms of an unanticipated mid-year amendment, the proper supporting documentation with respect to the changes will be provided. The newly-developed Interagency Service/Cash Transfer Agreement form will include columns labeled "original", "revised", and "adjustment" to accommodate the new policy requirements.
6. The IAA will define the billing process and schedule.

Interagency Agreements will only be accepted by the Office of Fiscal Administration-Budget Division if they have been completed according to the above requirements and if they have been signed by both the provider's and the receiver's authorized bureau representative, thus indicating they have entered into an agreement. However, if an Interagency Agreement is not received by OFA, it will not be put in the budget.

Copies of any subsequent signed IAA Change Forms to amend an agreement shall be sent to all parties involved, ie., the provider, receiver, budget analyst, etc.

GUIDELINE II: RATE SETTING

Brief summary of RATE METHODOLOGY - Since there are no General Fund or other subsidies built into provider budgets, Inter-agency providers must charge the full cost of services provided. This includes not only current services, but also the planning for future provision of services.

Rates will be developed based on cost-of-services data. Each service category must be identified at a level which can be measured (in terms of cost and quantity) and, if possible, comparable to similar externally-provided services. Cost must include both direct and indirect costs. Indirect costs may include elements of both general fund and bureau administrative overhead.

As a result, every rate structure must be composed of two or more elements, with the elements dependent on the type of associated costs (fixed or variable) involved. The computation will also include direct and indirect administrative costs which are part of the rates. Direct costs cover the supervisory functions (ie., personnel and related materials and supplies) directly associated with managing work production. Indirect costs include administrative support functions like accounting, budgeting, payroll, billing, rental space, personnel and the like. These tasks are performed by a central administrative staff within the providing bureau. (The Office of Fiscal Administration is nearing the completion of the **Cost of Service Manual** that describes rate setting methodologies and procedures. The anticipated distribution date is July 1, 1989.)

In the case of General Services, the Inter-Agency agreement (BUD 5) separately identifies

a charge for General Fund Overhead which has not been included as part of the service rate computations. The General Fund Overhead is a cost to a Working Capital Fund for certain centralized services not covered under Interagency Agreements. Services of this kind include central accounting, treasury, purchasing, payroll, legal services and personnel. General Fund Overhead will continue to be included, in some way, as part of the rate computations, denoting the true cost of all services provided to the receivers.

The basic premise of the rate development philosophy is that the rates of Inter-agency providers will reflect the cost of operations.

Each year, prior to the development of bureau budgets, and in conformance with the budget calendar, providers will contact receiving bureaus and present estimates of service costs. This contact will include the following:

1. Notification to receivers of any major changes in their rate methodology. Rate development by provider bureaus will be timed to meet the requirements of the fiscal year budget calendar considering the availability of overhead targets and budget costs.
2. An estimate of service quantity and quality that is to be provided in the subsequent year.
3. Providers will make available to receivers information concerning the development of their interagency rates. This includes detail concerning the methodology of rate construction and cost basis of rates. Upon request by receiver bureaus, other providers will also make this information available.
4. This information will provide the basis of discussions between the provider and receiver to arrive at a mutually agreeable level of service and associated costs.

Annually, after bureau budget submissions to OFA, providers will hold work sessions with receivers to review and explore modifications to rate methodologies for implementation in the following budget process. This rate methodology review will involve:

1. Notice of work sessions regarding the development of their rate methodology annually after submittal of the budget. Any agreed upon changes in methodology will apply to the following year's budget process.
2. Providers must develop rates in any one of several ways consistent with the provider's service: flat rates, fixed plus variable rates, rates based on prior experience, etc. Whatever the methodology chosen, the objective of the rate setting process must be a fair allocation of the providers costs among all receivers of a service.

GUIDELINE III: RATE APPLICATION

For each class of IAA receivers, rates will be uniformly applied. Special arrangements or any sort of exception from standard rates or components of rates for the provision services by provider bureaus will not be made unless otherwise directed by Council.

GUIDELINE IV: BILLING PROCEDURES

Billing documents and supporting data will be submitted to the Accounting Division in a timely manner and in conformance with the processing schedules set forth by the Office of Fiscal Administration. There will be a full description, in general terms, of the type of service provided, reference made to authorizing work order numbers, as well as a breakdown of either the quantity and rate being charged or the actual costs being billed. Billings will indicate the period of time during which the services were provided and the date of the billing transaction (within the current accounting period). All billings must have an appropriate authorized signature along with the name, position and telephone number of the person preparing the billing.

Billings fall into two categories. Direct billings are services charged on a cost recovery basis, and the billing amount will be variable depending on the quantity of services provided. Contract billings are charges for services at a predetermined fixed rate regardless of the actual services provided. In other words, charges for a specific service will be billed on an equal incremental basis or the same amount each billing period throughout the duration of the maintenance agreement; and the actual services provided have no bearing on the periodic billing amount upon which an agreement is made. Some billings may have elements of both fixed and variable amounts.

Documents submitted to record direct billings for a service, ie., printing service, telephone service, etc., must include the following:

1. Description of the service which was provided.
2. The price elements of the service(s) which was(were) provided including quantity and rates and any other direct and indirect charges applied.

The Accounting Division of the Office of Fiscal Administration will only accept or process billings which are billed in the same FY for which the services/purchases were provided/made. Therefore, the final billing of all internal services must be complete and submitted to the Accounting Division in time to be included in **Period 13, Run 1**. If actual amounts are not known in time for Run 1, then estimates may be substituted and adjusted to actuals in Run 2. If a receiver wants to challenge a billed amount, it must be filed and resolved prior to Run 2.

GUIDELINE V: DISPUTE-RESOLUTION PROCESS

There are two separate types of dispute resolution processes:

- A. Policy disputes - including rate methodology; and,
- B. Billing disputes - involving the application of set rates, and/or service provision within an existing Inter-Agency Agreement.

In both cases, disputes are encouraged to be resolved between the parties. However, experience has shown the need for a dispute resolution process.

In terms of disputes relating to policy issues such as rate methodology, for instance, either party may submit issues to the MRC or its successor for resolution. The MRC will issue a report of its findings and recommendations. Parties to the dispute will have ten (10) days to accept its recommendations. If not, the report and issues will be placed on the Council agenda for final resolution.

In the case of billing/service disputes, either party may request the Office of Fiscal Administration's intervention. The Office of Fiscal Administration-Budget Division will issue a report of its findings and recommendations. Parties to the dispute will have ten (10) days to accept its recommendations. If not, the report and issues will be placed on the Council agenda for final resolution.

Each party to the dispute must submit issue papers to OFA within ten (10) days of request which clearly:

- a. Defines the dispute.
- b. Provides relevant information in support of the bureau's position.
- c. States the steps that were taken to resolve the disputed issues.

Once this information has been submitted, OFA will review the issues and make findings and, if the parties do not agree to OFA's findings within ten (10) days, OFA will submit its report to Council for an ultimate decision.

NOTE: Again, it must be determined by OFA that the bureaus in dispute have taken all possible steps to resolve the disputed issues. Also, bureaus are encouraged to settle any and all apparent IAA disputes prior to the beginning of the Budget Process, either by stipulation or arbitration. Arbitration prior to the submission of the bureaus' budgets will yield a maximum level of agreement. However, once the Budget Process begins, time for arbitration of disputes will be very, very limited, if not non-existent.

RESOLUTION NO. 34847

Establish a Local Improvement District Financing Policy for evaluating, forming and financing local improvement projects. (Resolution)

THE COUNCIL OF THE CITY OF PORTLAND FINDS THAT

1. WHEREAS, the City of Portland forms, finances and constructs more than \$1 million in voluntary local improvement district projects, annually; and
2. WHEREAS, the City of Portland has provided financial security for local improvement projects by pledging the City's taxing authority; and
3. WHEREAS, Ballot Measure 5 imposes new restrictions and conditions on the use of the City's taxing authority by requiring City-wide voter approval of unlimited tax general obligation improvement bonds; and
4. WHEREAS, existing local improvement district financing policies do not address the changing requirements of Ballot Measure 5; and
5. WHEREAS, it is critical to the long-term financial health of the City to have financial policies which protect City resources, and provide adequate security for City bondholders; and
6. WHEREAS, the local improvement district program is an important method for financing local transportation, sewer, water and other capital improvements; and
7. WHEREAS, the City's local improvement district financing policy must be responsive to the varied financial requirements of each local improvement district; and
8. WHEREAS, the Auditor's Office convened a Policy Committee consisting of the Auditor's Office, Office of Transportation, Bureau of Environmental Services, Water Bureau, Office of Finance and Administration, and Public Financial Management, the City's financial advisor; and
9. WHEREAS, the Policy Committee reviewed the issues affecting the City's LID Program and developed recommendations to be included in the LID Financing Policy; and
10. WHEREAS, the Auditor's Office presented the Policy Committee recommendations to the Auditor's Office Budget Advisory Committee on April 23, 1991, and to City Council in informal session on April 30, 1991;

RESOLUTION NO.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The City of Portland adopts the Local Improvement District Financing Policy, as set forth in Attachment A; and
2. The Local Improvement District Financing Policy governs all future local improvement projects, including projects which City Council has formed by ordinance, and for which City Council has not awarded a construction contract; and
3. The Local Improvement District Financing Policy supplements all existing City policies related to local improvement districts, assessments and assessment financing; and
4. The Auditor's Office is directed to work with participants on the Policy Committee, existing advisory bodies, property owners and other interested citizens to obtain public review and comment; and
5. The Auditor's Office is directed to prepare City Charter and Code amendments, as needed, to codify this policy after receiving public review and comment.

Adopted by the Council, **MAY 08 1991**

Barbara Clark, CPA
Auditor of the City of Portland
DGV/jrh/policy.aud
May 2, 1991

BARBARA CLARK, CPA
Auditor of the City of Portland

By: *Britta Olson*

Deputy

ATTACHMENT A

City of Portland
Local Improvement District Financing Policy

A. Purpose and Intent.

The LID Financing Policy is intended to facilitate the use of the local improvement district process in a manner which protects the City's financial condition. The Policy prescribes a process to (1) evaluate the financial feasibility of local improvement projects, (2) measure financial risk of project default, and (3) identify sources of financial security for long-term assessment financing. Through this process, the City will be able to make reasoned policy decisions about the purpose of the local improvement, the responsibilities of property owners, the contributions (if any) of City resources, and the means of responding to financial risk.

B. Findings.

1. The City of Portland forms, finances and constructs more than \$1 million in voluntary local improvement district projects, annually.
2. The City of Portland has provided financial security for local improvement projects by pledging the City's taxing authority.
3. Ballot Measure 5 imposes new restrictions and conditions on the use of the City's taxing authority by requiring City-wide voter approval of general obligation improvement bonds.
4. Existing local improvement district financing policies do not address the changing requirements of Ballot Measure 5.
5. It is critical to the long-term financial health of the City to have financial policies which protect City resources, and provide adequate security for City bondholders.
6. The local improvement district program is an important method for financing local transportation, sewer, water and other capital improvements.
7. The City's local improvement district financing policy must be responsive to the varied financial requirements of each local improvement district.

C. Responsibilities.

The following general responsibilities will govern the evaluation of a proposed local improvement project prior to City Council adoption of an ordinance to form a local improvement district:

1. The chief petitioners shall be responsible for responding to any financial concerns or conditions raised by the City as a result of a technical or financial evaluation of the proposed local improvement project.
2. The lead public works bureau shall be responsible for assisting property owners with the procedures to file a petition to form a local improvement district. To the greatest extent possible, the bureau should attempt to identify financing issues early in the petition process, and include the Auditor's Office in a review of possible financial options.
3. The Auditor's Office shall be responsible for evaluating the financial feasibility and measuring the financial risk of a proposed local improvement project based on this Policy.

C. Feasibility Tests.

The City Auditor shall use the following tests when evaluating the financial feasibility of a local improvement project. These tests, and any resulting financial security issues, shall be completed and addressed before the Auditor's Office prepares and files an ordinance to form a local improvement district. The Auditor's Office will perform the financial evaluation with assistance and involvement from public works bureaus, the Office of Finance and Administration, the Portland Development Commission, petitioners and other interested parties.

Feasibility Test	Standard or Condition
Value to Assessment Ratio	Individual properties must have a value to assessment ratio of 2:1 or greater. Exceptions to this standard will be accepted for aberrant ratios as noted under Waiver Criteria.
Aberrant Value to Assessment Ratio	Ratios below 2:1 will be accepted on properties representing no more than 5% of estimated assessments. No individual aberrant property may represent more than 2% of estimated assessments. No individual aberrant property may have a ratio less than 1.5:1.
Diversity of Ownership	The City will require additional security for projects where 3 or less property owners represent more than 50% of estimated assessments.
Diversity of Development	The City may require additional security for projects involving vacant property which represents more than 25% of total assessments.
Bankruptcy	The City will require additional security for properties which are involved in a bankruptcy proceeding.
Waiver Criteria	<ul style="list-style-type: none"> • Project involving less than 12 properties, and for which more than 75% of assessment estimates are on residential property. • The value to assessment and aberrant ratio standards may be waived if affected property owners file financial statements demonstrating ability to pay assessments, and if total real market property value exceeds total taxes and assessment liens. • Publicly owned property is exempt from all feasibility tests. • The project advances expressed City goals or objectives, and adequate security is identified by City Council. • The project is included in an urban renewal area, and is secured by the Portland Development Commission.
Conditions for Developer LIDs	<ul style="list-style-type: none"> • Developer/chief petitioner files current financial statements. • No delinquent property taxes or assessments. • Bond, letter of credit or other security equal to total project costs.

D. Improvement Bond Program Security and Structure

The City Council shall use the following security arrangements and bonding structure when approving long-term financing of local improvement assessments. These guidelines are intended to provide adequate financial securities to market limited general obligation improvement bonds at the lowest possible interest cost to property owners. In addition, the guidelines set forth the order of security to be provided in the event that a property owner defaults on a local improvement assessment loan.

Security or Structural Consideration	Standard or Condition
Lien Enforcement	The City shall use active collection and foreclosure practices to collect delinquent local improvement assessments.
Primary Security	The City places a municipal lien on property to secure local improvement assessments. Additional security is pledged by developers based on the value to lien ratio test of 2:1.
Secondary Security	The City shall adjust the interest rate on local improvement assessment loans to provide for insurance for improvement bonds. The adjustment shall be determined by City Council, based on a recommendation of the Office of Finance and Administration, the Auditor's Office and the City's financial advisor. The interest rate adjustment shall be fixed at the time the Auditor's Office sets the permanent interest rate on assessment loans, following a bond sale. Proceeds shall be deposited in a dedicated reserve account to be used to cover debt service payments in the event of an assessment loan default.
Ultimate Security	The General Fund shall be ultimately responsible for securing improvement bonds. In the event that a property owner default of an assessment loan requires debt service payments beyond the coverage established in improvement bond reserve account, City enterprise funds shall make payments on behalf of the General Fund as set forth in the bond sale ordinance. Participation by each enterprise fund shall be proportionate based on the types of local improvement projects involved in the bond sale.
Interest Rate Bump	The Auditor's Office and Office of Finance and Administration shall provide that the interest rate adjustment authorized by City Code is sufficient to administrative costs, cash flow requirements and the reserve requirements set forth in City Code and this Policy.
Contract versus Bond Length	The City shall structure improvement bonds to mature at least 2 years following the last scheduled installment payment of an assessment loan financed by the bond sale.
Bond Amortization Schedule	The City shall offer monthly and semi-annual installment plans for the convenience of property owners. The City shall encourage early payoff and prepayment of assessment loans and use of 10 year loan terms wherever possible.

E. Definitions

The following definitions are used for the purposes of this Policy:

Aberrant Value	Exceptions to set criteria.
Assessment	Share of public improvement costs apportioned to LID property based on the total Actual Cost (defined in HB 2550) less any project subsidy.
Bare Land LID	An LID which includes predominantly unimproved land.
Bond Reserve Fee	A separate fee (distinct from Financing Fees) charged to property owners to provide a separate reserve fund as additional security for the bonds issued to finance assessment contracts.
Contingent Liability	Potential debt service payments (including unrecovered principal repayment after the foreclosure and sale of property) to be paid if assessment payments are not made on a timely basis.
Developer LID	Local Improvement District formed to install public improvements (streets, sidewalks, lighting, sewers, or water) <u>before</u> private improvements are constructed or completed.
Financing Fees	Charges to LID participants who elect to finance assessments which cover the cost incurred by the City in the provision of such financing. These costs include, but are not limited to, fees to consultants, bond counsel, underwriters and paying agents, and the cost of preparing and printing the official statement.
Letters of Credit	An irrevocable commitment by a credit worthy bank or financial institution to make payments upon demand. Generally required by a developer wishing to proceed with an LID which does not conform to financial criteria established by the City. The Letter of Credit (LC) is generally posted for the estimated total cost of the improvements and subject to draw by the City without further approval.
Lien	Legally enforceable claim on the property second only to taxes and superior to other mortgage liens.
Property	Land, identified by a discrete tax lot number, plus any existing improvements to the land.
Property Value	Real Market Value as determined by Assessor in conformance with HB 2550 or an appraisal by a certified (MAI) appraiser of the market value of the property as of the completion of the public improvements.
Total Liens	All taxes due (current, deferred and delinquent), existing and proposed City assessments, mortgage, and any other legal claim on the property, regardless of lien position.
Value to Lien Ratio	The value of the property, less any taxes or co-equal liens, compared to the estimated LID assessment.

SUMMARY OF BALLOT MEASURE 5

Approval of Ballot Measure 5 in November of 1990 signaled a fundamental change in the property taxation system within the State of Oregon. Prior to passage of the measure the state constitution required local governments to operate under what is typically referred to as a "levy based" property taxation system. Under this system each entity that has a voter approved property tax base is allowed to increase the levy, or the amount collected, by no more than 6% per year. Increases above that amount could only be authorized by a majority vote of the residents of the taxing jurisdiction. The constitution also allowed increases outside the 6% limitation for voter approved general obligation debt and special levies of three to ten years duration. While Ballot 5 retains this section of the constitution it adds another section creating a maximum rate which can be assessed against property. In effect, the Measure placed the State on what is generally referred to as a "rate based" property taxation system. In jurisdictions where the consolidated rate exceeds the maximum rate allowed under the Measure, the involved jurisdictions must make proportional reductions in the amount levied. As a result passage of the measure results in substantial losses in revenues in many local jurisdictions, including the City of Portland.

MEASURE CONTENTS

A copy of Ballot Measure 5 is attached to this summary. The following is a brief overview of the Measure's major components.

•**CATEGORIES OF PROPERTY TAXATION:** The measure divides property taxes into two distinct categories: Education and Other Government. Education is defined as local school districts, community colleges, and educational service districts. Other Governments is defined as all other governmental entities within a jurisdiction assessing a tax against property. In Portland this category would include the City, Multnomah County, the Metropolitan Service District, and the Port of Portland.

•**LIMITS PROPERTY TAX RATES:** The measure places a limit on the property tax rate that can be assessed against property. For the Education category a maximum rate of \$15 per \$1000 assessed value is imposed effective July 1, 1991. For each following year the maximum rate drops by increments of \$2.50 per \$1,000 until it reaches \$5.00 per \$1,000 assessed value on July 1, 1996. Thereafter the maximum rate stays at the \$5.00 per \$1,000 assessed value level. For the Other Government category the maximum consolidated rate immediately drops to \$10 per \$1,000 assessed value on July 1, 1991 and stays at that level in all subsequent years.

•**STATE REPLACEMENT FUNDS:** The measure requires the State of Oregon to replace revenue losses to taxing jurisdictions under the Education category for the period July 1, 1991 through July 1, 1996. After that time there is no requirement for the State to replace losses to educational units assessing a property tax. No similar provision exists within the Measure requiring the State to offset losses to taxing jurisdictions falling under the Other Government category. The State has previously estimated that it will cost \$633 million in the first biennium of the measure and increase to \$2.9 Billion in the final biennium to offset losses to the education system.

•**LIMITS FEES AND CHARGES:** The measure defines a tax as "any charge imposed by governmental unit upon property or upon a property owner as a direct consequence of ownership of that property except incurred charges and assessments for local

improvements." This means that in addition to general property taxation any fee or charge assessed by a government against property may fall under the rate limitation unless it is an incurred charge or a special assessment for a local improvement district. An "incurred cost" is a fee or charge for a service which meets one or more of the following conditions:

- It can be controlled or avoided by the property owner;
- It is provided at the specific request of the property owner;
- It is required because the "owner has failed to meet the routine obligations of ownership;
- It is required to enforce public safety and health regulations.

Under the measure, an incurred cost cannot exceed the cost of providing a service. A local improvement is defined as a capital project providing a benefit to a specific group of properties; has costs assessed against those properties; and payment either occurs upon completion or over a number of years.

•PROPERTY TAXES EXCLUDED FROM THE LIMIT: The measure excludes from the rate limit property taxes assessed to pay for bonded indebtedness approved by the voters or authorized by the State constitution.

•ASSESSED VALUE DEFINITION: The measure defines assessed value as "real market value" or the "minimum amount of cash" an informed buyer would pay for the property in the year in which it is being taxed. Previously the law required all property to be appraised at least every six years. In years which the property was not actually appraised assessed values were increased based upon the average growth by area by class of property. It is also notable that the assessed value was developed and issued in the year prior to the year in which the property tax was being levied. Under the new system, the assessed value is intended to accurately reflect the actual amount that property could be sold for in the year in which the property tax is to be levied. It will no longer be possible for County Assessors to use a value determined in the prior year for purposes of levying taxes in the next year.

•CALCULATING THE TAX: Jurisdictions will first calculate levies using the same formula that existed prior to passage of Ballot Measure 5. Property tax levy growth of up to 6% will be calculated by the jurisdiction. This estimate is then sent as part of the budget to the County Assessors Office. Using an estimated assessed value for the year and the budgeted levy, the Assessor then calculates the consolidated tax rate for the year in which the property tax is to be assessed. If the consolidated rate for education or for other non-education governments exceeds the limits established by Ballot Measure 5, then the levies for each of the involved jurisdictions will be proportionately reduced until compliance is achieved. If the consolidated rate is below the limit, then no further adjustment is made to the rate. To exemplify this, for FY 1991-92 the City budget assumes that the consolidated Other Government tax rate excluding debt will be \$13.58 or \$3.58 greater than the maximum rate of \$10 per \$1,000 allowed under the Measure. The rate for Portland is estimated at \$7.94 per \$1,000 or 58.4% of the consolidated rate. Since the consolidated rate must be reduced by \$3.58 in order to comply with the \$10 limit, the City of Portland's rate will be decrease to \$6.39, its proportional share of the reduction. For Portland this will result in a loss of \$37.8 in property tax revenues in FY 1991-92 over all levies. This process is now commonly referred to as "compression" in the State.

As indicated above, Ballot Measure 5 has further complicated the property taxation system in the State of Oregon. The City like other local jurisdictions has out of necessity had to re-examine how it estimates and collects property tax revenues for purposes of constructing its budget for FY

1991-92. This has required the City to make some assumptions about how the specific contents of the measure will be interpreted and applied. These assumptions may change based upon state legislative action and any court actions contesting application of the measure. This creates an environment of uncertainty for purposes of preparing budgets.

Specific areas of uncertainty include the following:

•**Assessed Value.** It is presently unclear how County Assessors will be instructed to modify current assessment systems to comply with the Measure. As indicated in the above both the timing and definition of assessed values have changed under the measure. It is not definitively known how these changes will affect assessed value growth rates in future years. This is important because the higher the assessed values are the lower the tax rate will be, meaning that more property taxes will be collect under the limit. Again, it is worth emphasizing that Ballot Measure 5 did not place any limit on the rate of growth in assessed values.

•**Tax Increment Financing.** In the past, local government jurisdictions have had authority to freeze assessed values within officially designated urban renewal areas. Increased property value in the are due to development was called the "tax increment." Application of the consolidated tax rate against this increment than generates property tax revenues which are used in retiring debt that was issued for purposes of preparing the area for development. Under the current system the entire increment was collected and dedicated to existing or future debt. Under Ballot Measure 5, any increment income received above the amount necessary to pay current year principal and interest requirements on debt is subject to the \$10 rate limit for Other Governments. The non-debt portion of the increment will compete with other jurisdictions collecting property taxes within the \$10 per \$1,000 rate. For the City, it has been estimated that nearly \$13 million of the tax increment assessed through the Portland Development Commission could fall under the \$10 limit in FY 1991-92. This would result in the loss of an estimated \$5.5 million in revenues to the City's other funds receiving property taxes. As discussed in more detail later within the overview, the budget assumes that this "competitive" tax increment levy will be eliminated through the issuance of more debt by the Portland Development Commission, or not "levying" this amount in FY 91-92. It is also anticipated that the State Legislature will clarify how Measure 5 will effect the future of tax increment financing.

•**Fees and Charges.** As previously stated the Measure includes all charges and fees assessed against property, both real and personal, within the rate limit unless it meets the definition of an incurred cost or is a local improvement district capital assessment. The preliminary assessment is that the City does not currently have any fees or charges that fall under the limit. However, this assessment will need to stand the test of future state legislation and possible court action.

•**Levy Competition.** Ballot measure 5 has created an environment in which local governments must share property taxes produced from their common consolidated rate. It is feasible that a jurisdiction could increase its share of the total available property taxes through approval of a tax base increase or special levies approved by voters. Such action would increase the jurisdiction's share of the available dollars. Similarly, termination of an existing levy in the future will increase the share of all remaining levies contained within the consolidated rate. In terms of property taxation, the actions of one governmental jurisdiction will affect the revenues of other jurisdictions.

BALLOT TITLE

**STATE CONSTITUTIONAL LIMIT ON
PROPERTY TAXES FOR SCHOOLS, GOVERNMENT OPERATIONS**

QUESTION: Shall constitution set limits on property taxes, and dedicate them to fund public schools and non-school government operations?

EXPLANATION: Amends constitution. Limits 1991-1992 property taxes for public schools to \$15, and property taxes for non-school government operations to \$10 per \$1000 of market value. Schools limit gradually decreases to \$5 per \$1000 in 1995-1996 and after. Government operations limit remains same. Limits do not apply to government assessments, service charges, taxes to pay certain government bonds. Assessments, service charges shall not exceed cost of making improvements, providing services. General Fund to replace, until 1996, school funds lost due to schools limits.

AN ACT

Be it enacted by the People of the State of Oregon:

PARAGRAPH 1. The Constitution of the State of Oregon is amended by creating a new section to be added to and made a part of Article XI and to read:

SECTION 11b. (1) During and after the fiscal year 1991-92, taxes imposed upon any property shall be separated into two categories: One which dedicates revenues raised specifically to fund the public school system and one which dedicates revenues raised to fund government operations other than the public school system. The taxes in each category shall be limited as set forth in the table which follows and these limits shall apply whether the taxes imposed on property are calculated on the basis of the value of that property or on some other basis:

**MAXIMUM ALLOWABLE TAXES
For Each \$1000.00 of Property's Real Market Value**

<u>Fiscal Year</u>	<u>School System</u>	<u>Other than Schools</u>
1991-1992	\$15.00	\$10.00
1992-1993	\$12.50	\$10.00
1993-1994	\$10.00	\$10.00
1994-1995	\$ 7.50	\$10.00
1995-1996	\$ 5.00	\$10.00
and thereafter		

Property tax revenues are deemed to be dedicated to funding the public school system if the revenues are to be used exclusively for educational services, including support services, provided by some unit of government, at any level from pre-kindergarten through post-graduate training.

(2) The following definitions shall apply in this section:

(a) "Real market value" is the minimum amount in cash which could reasonably be expected by an informed seller acting without compulsion, from an informed buyer acting without compulsion, in an "arms-length" transaction during the period for which the property is taxed.

(b) A "tax" is any charge imposed by a governmental unit upon property or upon a property owner as a direct consequence of ownership of that property except incurred charges and assessments for local improvements.

(c) "Incurred charges" include and are specifically limited to those charges by government which can be controlled or avoided by the property owner

(i) because the charges are based on the quantity of the goods or services used and the owner has direct control over the quantity; or

(ii) because the goods or services are provided only on the specific request of the property owner; or

(iii) because the goods or services are provided by the governmental unit only after the individual property owner has failed to meet routine obligations of ownership and such action is deemed necessary to enforce regulations pertaining to health or safety.

Incurred charges shall not exceed the actual costs of providing the goods or services.

(d) A "local improvement" is a capital construction project undertaken by a governmental unit

(i) which provides a special benefit only to specific properties or rectifies a problem caused by specific properties, and

(ii) the costs of which are assessed against those properties in a single assessment upon the completion of the project, and

(iii) for which the payment of the assessment plus appropriate interest may be spread over a period of at least ten years.

The total of all assessments for a local improvement shall not exceed the actual costs incurred by the governmental unit in designing, constructing and financing the project.

(3) The limitations of subsection (1) of this section apply to all taxes imposed on property or property ownership except

(a) Taxes imposed to pay the principal and interest on bonded indebtedness authorized by a specific provision of this Constitution.

(b) Taxes imposed to pay the principal and interest on bonded indebtedness incurred or to be incurred for capital construction or improvements, provided the bonds are offered as general obligations of the issuing governmental unit and provided further that either the bonds were issued not later than November 6, 1990, or the question of the issuance of the specific bonds has been approved by the electors of the issuing governmental unit.

(4) In the event that taxes authorized by any provision of this Constitution to be imposed upon any property should exceed the limitation imposed on either category of taxing units defined in subsection (1) of this section, then, notwithstanding any other provision of this Constitution, the taxes imposed upon such property by the taxing units in that category shall be reduced evenly by the percentage necessary to meet the limitation for that category. The percentages used to reduce the taxes imposed shall be calculated separately for each category and may vary from property to property within the same taxing unit. The limitation imposed by this section shall not affect the tax base of a taxing unit.

(5) The Legislative Assembly shall replace from the State's general fund any revenue lost by the public school system because of the limitations of this section. The Legislative Assembly is authorized, however, to adopt laws which would limit the total of such replacement revenue plus the taxes imposed within the limitations of this section in any year to the corresponding

total for the previous year plus 6 percent. This subsection applies only during fiscal years 1991-92 through 1995-96, inclusive.

PARAGRAPH 2. The limits in Paragraph 1, above, are in addition to any limits imposed on individual taxing units by this Constitution.

PARAGRAPH 3. Nothing in this measure is intended to require or to prohibit the amendment of any current statute which partially or totally exempts certain classes of property or which prescribes special rules for assessing certain classes of property, unless such amendment is required or prohibited by the implementation of the limitations imposed by Paragraph 1, above.

PARAGRAPH 4. If any provision of this measure is in irreconcilable conflict with a provision of any other measure amending the Constitution of the State of Oregon submitted to the vote of the people of the State of Oregon and voted on at the same election as this measure, then the provision which is contained in the measure receiving a majority vote and the highest number of affirmative votes shall prevail and become operative.

PARAGRAPH 5. If any portion, clause or phrase of this measure is for any reason held to be invalid or unconstitutional by a court of competent jurisdiction, the remaining portions, clauses and phrases shall not be affected but shall remain in full force and effect.

**BUREAU ADVISORY COORDINATING COMMITTEE
REPORT TO CITY COUNCIL
Tuesday, December 11, 1990**

On behalf of the over 200 citizen volunteers whose efforts have contributed to this report through the Bureau Advisory Committees and the Bureau Advisory Coordinating Committee, we want to say we are grateful for the opportunity to talk to you today.

The passage of Ballot Measure #5 was a watershed event in the financial history of the City of Portland. Regardless of what people were trying to say with their vote on this measure, the reality is that a substantially smaller amount of money will be available with which to provide City services in the next few years.

The Bureau Advisory Coordinating Committee would like to present this report to you in two parts. Part One will discuss priorities and recommendations about the budget process, including a beginning definition of public safety. Part Two will discuss major issues which we feel the Council must address in the process of creating a budget for the City of Portland, and will also ask some questions designed to stimulate the discussion of how to reduce the budget to meet the present exigencies.

PART ONE

Budget priorities for FY 91/92, we believe, do not differ greatly from the priorities the Coordinating Committee has recommended in the past. What WILL differ, however, is the methods of implementing those priorities, and how to deal with what is left.

PRIORITY ONE is Public Safety. Most people form a mental picture of a uniformed police officer in a patrol car when someone asks them what "public safety" means to them. We suggest that it means **MUCH** more.

PUBLIC SAFETY, as a concept, is a SHARED responsibility of the community and its citizens, and includes elements of the Police Bureau, the Fire Bureau, AND a wide variety of emergency and other services. "Crime problems are community problems which reflect issues such as education, economics, family life, neighborhood organization and cultural values." (Quoted from BACC Report FY 89/90, page 7) Public safety services reflect BOTH the reactive response to crime already committed AND the proactive initiative to intervene potential problems BEFORE they escalate to the commission of a crime. The maintenance of "law and order" depends on a shared cultural value whose root is respect for persons and property, respect for self and other, especially in communities with the richness of diversity that Portland enjoys. Therefore, any definition of public safety also includes the **active solicitation and support of the involvement of**

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citizens of every neighborhood, so that the cultural values of respect for persons and property can be shared and nurtured.

We believe public safety is NOT served by territorial squabbles, lack of coordination and cooperation, or the perpetuation of an "us vs. them" attitude on the part of elected officials, bureau managers, or bureau personnel. Service to the citizens who pay the bills **MUST** be the number one priority of the employees of local government, City of Portland included, so a definition of public safety includes **the concept and practice of service to the community.**

And, we believe public safety is a regional issue, which must be approached as a **function of a region** in order to best utilize the resources available, including corrections, the court system, and human services systems.

We believe that it is dangerous to assume that ALL Police Bureau and Fire Bureau functions automatically and without question contribute directly and impactfully to the concept and services of public safety. Therefore, their budgets must be examined in the light of the concept and services of public safety. This will mean that some programs will need to be broken down into their components, and then cut appropriately. Two years ago, the Bureau Advisory Coordinating Committee coined the phrase "**creative lumping**" to refer to programs that consume a significant portion of a bureau's budget under one title. We will be on the lookout for "creative lumping". At the same time, specific functions and programs of the Office of Neighborhood Associations, the Bureaus of Community Development, Parks, Buildings and Licences, and the Office of City Attorney, DO contribute significantly to the concept and services of public safety. Some programs, or components of programs, in these bureaus will need to be protected. In developing a cost-effective public safety-oriented budget, the delivery of public safety services must be looked at as a **PROGRAM, which means reaching across bureau lines to protect the components of the programs which have direct impact on the concept and services of public safety.**

We have asked each Bureau Advisory Committee to review our definition of public safety in the light of their own bureau's budget, and then to determine what programs in that budget contribute directly and impactfully to the concept and services of public safety. Once this determination is made, each Bureau Advisory Committee will recommend cuts or changes in programs, using the following criteria, and will report those recommendations to the Coordinating Committee. While not all bureaus will necessarily meet the criteria of the concepts and services of public safety, their services may still be vital to the efficient operation of the City. The following criteria should be applied to ALL bureaus. These questions represent a beginning. We encourage all BAC members to ask other questions as they arise, and we will include those questions in our on-going analysis.

1. Can someone else (another agency, jurisdiction, a private contractor) another provide this function for less cost? provide this function for less
2. What level of constituent service is affected (ie, block, neighborhood, district, city)?
3. Can a fee-for-service be charged to offset

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costs (balanced against the anticipated cost of
the inevitable development of more bureaucracy)?
4. If this service is discontinued now can it be re-started
later, or must it be maintained at minimum levels to insure the ability
to gear it up later?

We anticipate being able to make recommendations about cuts at the budget hearings in early February 1991.

A recommendation carrying weight equal to that of public safety is the protection of the City's overall financial condition, as represented by the development and maintenance of reserves. We believe that reserves should not be touched in the process of making the cuts mandated by the passage of Ballot Measure 5. Those reserves were created to cover unforeseen one-time situations, and to cushion a cyclical downturn in receipts that are not directly tied to property taxes. **Measure 5 does not meet either of those criteria.** If the reserves are used now, we face the questions of whether they should have been built to begin with, and what will we have to fall back on next year?

PART TWO

We recognize that there will be considerable pressure on the Council from constituent groups to keep programs whole. We respectfully suggest that Council hold **firm determination to balance ALL** and to make decisions which are in the best interest of the **WHOLE CITY**. Please avoid the short-term political expediency, which serves few and alienates many.

Similarly, we recommend that the Council plan NOW for an **organized, concerted, media campaign** to publicize the decisions made about the budget. You all know how to maximize your candidacies, if you would not now be sitting on the City Council. Plan for, and use, that same level of political savvy in disseminating information about the cuts that must be made, and the effect those cuts will have. Treat the process of informing the public about the economic consequences of Measure 5 on their City as you would a full-blown, fight-to-the-death political campaign, because it is. Your credibility and effectiveness as elected officials is on the line as never before, so we urge you to work together, using all the considerable tools of persuasion available to you, to **"sell" the public on the services it pays for.**

When we, as consumers, fully understand the value we receive for the money we spend, we buy with confidence and become satisfied, repeat customers. And, when costs go up and so does the bill, we know we are getting the best we can for our money. The City of Portland, through its elected officials and its employees, can afford nothing less than an all-out effort to convince the citizens of the City that they receive tremendous value for the money they spend, and that the City government deserves their trust and support.

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We applaud the Council's decision to **make cuts first and ask for more revenue later**. We feel this is appropriate and correct. We also applaud Council's planned process for gathering in-depth information from a wide variety of citizens. Government that operates in a vacuum learns only to live in fear of the sharp instruments of public and media examination. An open system tolerates and encourages dialogue and information exchange, using the process to grow and sustain itself. And, Mayor Clark, in reference to our letter to you of November 27, 1990, we stand ready to participate fully in discussions with other jurisdictions about cooperative change.

In the past, the Coordinating Committee has urged that **administrative hierarchies be compressed to at least the same degree that services are being reduced**. We reiterate this recommendation with the following caveat: again, your credibility will rise or fall based on how you handle the **PERCEPTION** that City government is top-heavy with managers, and both appropriate action and concise information are required. So long as the public retains a misconception, no matter what you do will be wrong. Act. Then inform, inform, inform.

In the short term, we favor **reductions in capital expenditure not supported by general obligation bonds to protect services to the public**. Over time, other ways to fund these capital projects can be found. In the budget for FY 91/92, however, place services as a higher priority than capital expenditures. Then, when the dust has settled, **seek other ways**, including general obligation bond finance capital projects.

Similarly, consider **curtailing capital expenditure levy activities**, to provide an additional buffer for services to the public. Later, **plan another way** to restore the short-term cuts and maintain the restoration.

ALL DECISIONS must be made in consideration of both short-and long-term **livability issues in the REGION**, not just the City. The City of Portland does not exist in a vacuum, and cannot afford to act like

Aggressively pursue **consolidation of duplicated services with other service providers**, such as Multnomah County, Metro, and the State of Oregon. Don't duplicate what you can consolidate, coordinate or delegate. These decisions will be hard-fought, but you must persevere in your long-range goal of protecting and enhancing the quality of life for the citizens you serve. **And, don't make these decisions behind closed doors!** Over 200 dedicated citizen Bureau Advisory Committee members plus hundreds more dedicated Neighborhood Association volunteers, stand ready to give you the input you have said you will seek. In this area also, **your credibility is on the line**.

For programs which, after cuts are made, will be **marginal** at best, consider the following: should the program be eliminated completely or maintained at a minimal level? For some programs, we feel that maintenance of a minimal program will be preferable because the capacity to re-start the program will disappear if the program is cut. Factors in the decision will include the personnel, public support, technical expertise, equipment and facilities, and cost of re-start.

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We applaud the efforts by Bureau Managers and the Mayor and Commissioners to **begin NOW to contain costs** and thereby increase the year-end balance. Any efficiencies which can be instituted will serve to cushion the impact of the cuts that are coming. We regret the level of uncertainty with which most City employees must now deal. There is nothing about this process that is easy, and to compound with job uncertainty constitutes rubbing salt in an open wound. However, we are grateful to see a cautious and reasoned approach emerging from the fire storm of emotion and invective that surrounded the election itself. We believe the resulting product will be better and stronger because it was approached thoughtfully and with considerable deliberation.

In the short-run, we believe the maintenance of strong public safety programs, plus prudent financial reserves, must be our first priorities. However, Measure 5 is not a one-night stand; it is an unknown, a largely unwelcome, new member of the family who will be living with us for a long time. Therefore, we recommend that, once the FY 91/92 budget is "put to bed", Council **take the initiative and begin a long-range planning effort**, coordinated with Portland Future Focus, Multnomah County and Metro, to protect and enhance the overall liveability of the City. In this respect, the Portland Future Focus Strategic Goals may provide some guidance.

The **overall liveability of a city** is a composite of many facets: the arts, employment and business opportunities, efficient and affordable mass transit, easy and affordable access to services such as libraries, museums, top quality medical and social services, available and affordable housing, recreation and more. None of these things happen randomly or by accident. Portland has a reputation as a well-planned city with a commitment to the process of planning over a long period of time. Therefore, we recommend that **planning for the future of Portland continue**, that it be supported, and that it be made even **more accessible** to the citizens it serves. There is a vast wealth of talent and energy out there; with it, Portland can continue to be a great city; without it we become poorer and lose the opportunities we have.

When **revenue generating options** are considered, we recommend it be done on a **regional basis**. Again, Portland does not exist in a vacuum, and cannot afford to act like it. For example, a regional increase in business license fees would probably preclude the wholesale flight of small business to nearby cities, and would foster regional growth by demonstrating to big business that we are willing to commit to planned regional growth and programs. A number of other revenue generating options will be forwarded over time. We recommend the consideration of as many such options as can be developed that **such consideration be done on a regional level**.

Of caution: any user fees or fees-for-service implemented **MUST** consider ability to pay, which can result in more bureaucracy. It may prove to be counter-productive in the short-run to institute such fees; analysis of the cost-of-implementation must be conducted in tandem with analysis of anticipated revenue generation so that a real **cost/benefit comparison** can be made.

Wherever possible, a bureau's capacity to **leverage additional funds** for its operation should be protected. This ability to leverage dollars has already proven itself in providing more services for less general fund revenue.

**BUREAU ADVISORY COORDINATING COMMITTEE
REPORT TO CITY COUNCIL
Tuesday, December 11, 1990**

Similarly, funding for programs that will put **non-tax revenue resources** to work should be protected also. This includes programs which operate with heavy volunteer support. The value-per-dollar is all maximized, and to cut such programs will mean the loss of thousands of volunteer hours of service. Programs which run on heavy volunteer support already meet the criteria "Can someone else do it", the level of negative impact on a large constituency and virtual inability to re-start after shut-down.

Finally, we recommend that consideration be given to **consolidation and restructuring of bureaus** to create efficiencies be considered. The question of centralized vs. de-centralized services must be addressed BEFORE any restructuring is begun. We are all familiar with what happened when someone decided that telephone service needed to be de-monopolized. How many of you still think that was a good idea? Were the problems created worth the benefits reaped? This is the question that must be answered BEFORE restructuring begins, and the yardstick against which plans must be measured before, during and after implementation.

Thank you for attention, and for your support. Many volunteer hours have gone into this report, and will go into the other reports we will be doing in this budget process. We believe the **value of citizen input has been proven** over and over again, and that the City of Portland has been well served by her citizen volunteers. We believe the recommendations we have made here today will, if thoughtfully implemented, produce the kind of budget of which we can all be rightfully proud. We will continue our work, and report to you as we go. Thank you.

APR 11 1991

FISCAL ADMINISTRATION

February 4, 1991

**Mayor Clark
Commissioner Blumenauer
Commissioner Bogle
Commissioner Kafoury
Commissioner Lindberg
Auditor Barbara Clark**

On behalf of the over 200 citizen budget advisors in the Bureau Advisory Committee program, who have spent thousands of hours preparing their reports to you, it is an honor to be able to present this report to you today.

When we presented our report on December 11, 1990, there were still a large number of unknowns about how the FY 91/92 budget would look, how bad the cuts would be, and what the revenue picture would look like.

Now, almost two months later, the emerging picture looks both different and the same: different in that the revenue forecasts, including property re-assessment, indicate more revenue than was predicted earlier; the same in several key respects, notably that the shortfall is still massive, and the process for dealing with it seems to be the same one as used in the past.

The level of public awareness about the effects of Ballot Measure 5 is high, and continues to rise. The public must be included more and more in all phases of government decision-making. Elected officials and bureau managers, many of whom have said they **WANT** public input about how the cuts can be made for this year, discount or dismiss the rising tide of public opinion at their own peril.

This report contains two sections, and is still a "preliminary" report, in that many of the Bureau Advisory Committee reports are not yet in. We will present a final report toward the end of next week. The sections are: a reprise of our recommendations to you last December; and a list of specific concerns we believe should be addressed before final balancing occurs. A summary of recommendations will conclude the report, and will be presented next week.

REPRISE OF PREVIOUS RECOMMENDATIONS

Creative Lumping

In a budget year when so many worthy programs face decimation we do not believe that any program, or any component of a large program, should escape scrutiny. It is altogether too easy to take someone else's word for it about what's included in a program title. In so doing the process of analysis and review is set aside and areas where cuts could be made go unexamined. Because the cuts facing all bureaus are so large, **we believe that no program should go unexamined by bureau staff, by the Bureau Advisory Committee, and by you.** Please ask that large programs be broken down into their components, and that the need be shown for ALL components.

Avoid Short-term Expediency

Because Measure 5 represents a change in the constitution of the State of Oregon, it is here for a long time. Therefore, changes made in the way the City does business, including the business of providing both mandated and so-called "optional" services must have long-term goals and plans in mind. It may seem politically "safe" to make an expedient decision today; **we urge you to accept the responsibility your office carries and make solid long-term decisions.**

Public Information Campaign

We are pleased to see the number of Neighborhood Coalition meetings that have been, and are being, held to gather information about the budget. The high level of attendance by City elected officials is also good. We are concerned that plans for a citizen survey did not materialize. We are encouraged that Ardis Stevenson is on board to develop materials for public information about the budget process and City operation. We re-iterate that **the public's perceptions about City government will drive public sentiment and behavior.**

The impetus to inform citizens about the government services they buy with their tax dollars must not stop when this budget is "put to bed". This process should be year-round. **Public process should be facilitated by the grassroots organizations which already exist.** They have the public's trust and the public's ear, as you have seen at recent Neighborhood Coalition public meetings.

Cut First: Raise Revenue Later

This seems to be the message all over the State of Oregon. We recognize that you made the decision to cut first and raise revenue later. We believe this to be the correct approach. We urge caution, however, in light of recent media coverage of estimated increases in property tax revenues because of re-valuations. **This emergency is not over! Don't relax your vigilance or slip back into "business as usual" because there are reports, however reliable, that revenues will be going up because of re-valuation!** The Oriental concept of crisis being both danger AND opportunity still applies: the danger is in relying on what isn't here yet; the opportunity to improve how the City operates over time must not fall victim to projections of income unrealized.

Compress Administrative Structures

This is one area where the public's perception will rule unless you both ACT and INFORM. The perception the City government is top-heavy with managers may or may not be true. In developing the FY 91/92 budget, you may have made a concerted effort to compress management hierarchies to the same degree that number of line workers was compressed. **UNLESS YOU MAKE A POINT OF TELLING THE PUBLIC YOU HAVE DONE THIS, HOWEVER, THE PERCEPTION WILL CONTINUE TO RULE THEIR BEHAVIOR.** When you talk about the personnel cuts made, differentiate between line workers and managers. And by all means, don't talk about "budgeted positions"; talk about REAL people. If 100 positions were budgeted and 17 are currently vacant for one reason or another, the department is running on 83 positions. Talk about the 83 positions, and relate the changes to those 83 positions.

Regional Vs. Local Issues

We are pleased to see that the City and the County are talking about reducing service overlap. Of concern is that fact that these are **"Inside", largely invisible administrative changes**, and that dollar amounts may not be significant in the short or long term. We are also concerned that the invitation to be included in the information loop for this process came only after the process was announced to the media, and that some ten days after reports were turned in, we have still not received our copies. We believe this is too important for the City, and for your believability, to ignore.

Don't duplicate what you can consolidate, coordinate, or delegate!

We will continue to urge participation in long-range regional planning to insure liveability in the region. And, we believe that some revenue generation may need to be done on a regional basis to maintain services that have regional scope and impact. Again, **use the grassroots organizations which already exist**, the Neighborhood Associations, the Bureau Advisory Committees and the Coordinating Committee to facilitate public process.

Maintenance of Reserves

We reiterate our belief that reserves should not be used to forestall cuts in the budget mandated by Ballot Measure 5. As we said in December, Ballot Measure 5 does not meet the criteria established to govern the use of the reserves. By their nature, reserves are held 'in reserve', meaning not used if other ways of generating the needed revenue can be found. Even if no other revenue can be generated, **use of the reserves would only cushion the cuts in the short term**, and we believe it imperative to accept and act immediately on the fact that Measure 5 impacts are long-term.

User Fees

A number of bureaus have indicated a willingness to move to charging a fee-for-service, and to thereby make some services self-supporting which have not been so previously. This is a step in the right direction. The more the true cost of providing a service becomes available to the public which consumes the service, the better it is for both provider and consumer. Of caution: **whenever estimated revenues from new fees-for-service are listed, they should be accompanied by estimated costs of collected such fees**, so that a net revenue number can be readily obtained. Failure to disclose the cost of assessing and collecting fees is not acceptable.

Ability to pay any new user fees must also be considered.

Re-structuring of Bureaus

Some will argue that the time frame from the November election to the due date for bureau budget submission precluded any attempts to re-organize or re-structure bureaus for more efficient service provision or the protection of some programs with related functions.

Public safety services come to mind immediately. We believe that there was enough time to begin the planning for such re-organization, and that there are cases where improvements could be realized quickly. Part of the opportunity created by this crisis is to look differently at how service provision is organized and directed. We sincerely hope the opportunity to re-organize service delivery will not be lost.

SPECIFIC CONCERNS

All bureaus should take cuts. None should be exempt.

Police Bureau Budget

In the Police Bureau Budget, the BAC report lists the following:

90/91 CSL positions total	1,038
patrol	635
91/92 positions total	790
patrol positions	526

We ask: The difference between total position for the two budgets is 248; this is the number we've heard and seen in the media. The difference in **patrol** positions is 109. This bureau has stated its intention to increase the use of non-sworn personnel. If this is the case, who are the **137** other positions being cut? Are they administrative? Are they non-sworn? How many new officers are actually working as a direct result of Operation Jumpstart? How much money has been spent on Operation Jumpstart so far, and how much remains? Has the Operation Jumpstart money been included in the budget figures for patrol officers? If not, why not? Of the 109 patrol positions to be cut, how many are currently vacant? Of the non-patrol positions slated to be cut, how many are currently vacant?

We are also concerned about the planned closure of the Community Policing Division as a distinct unit, and about the elimination of both the bicycle and horse patrols, both of which have repeatedly proven they are cost-effective methods of dealing with the special problems of the areas served.

Many citizens have voiced the concern that they are being held hostage to a sales tax or some other form of new revenue, and that the proposed cuts published by the Police Bureau are "scare tactics". As citizens, we share the concerns we have heard expressed repeatedly at neighborhood meetings all over the City. Programs that provide effective, efficient service, and also reduce the load on the Police Bureau by dealing with people either before the problem requires police intervention or as a negotiated alternative to police intervention, are on the block. **We don't think it's good business to dismantle what works, especially when no one else can do it cheaper and some one else will end up doing it at higher cost.**

Bureau of Fire, Rescue and Emergency Services

We are very concerned that there appears to be **considerable overlap of services in the response to non-disaster, non-vehicular medical emergencies**. Many of us can cite instances of fire trucks responding to single-patient heart attack, or similar situation, calls. In addition, Rescue Squad members are all EMT 4s, as are all ambulance personnel. One citizen made the point that this constitutes "all generals and no privates" at many call sites. Certainly the provision of non-disaster, non-vehicular emergency call response bears study and evaluation for potential savings. In the same vein, if the Fire Bureau continues as first responder to non-fire emergencies, the possibility of charging a fee-for-service has to be considered.

The Charter of the City of Portland specifically says the City will provide fire-fighting services; rescue and emergency services have been added over time. If rescue and emergency services can be provided less expensively by non-Fire Bureau providers, **it would seem that those EMT 4/firefighters freed up could be used as firefighters**, thus reducing the impact of cuts by increasing their availability to fight fires. With extra availability, these EMT 4 firefighters could provide triage for dispatchers, determining the level of response needed for specific situations, and then allocating resources appropriately. **They could also increase the availability of the neighborhood fire stations to the public, linking their presence with the Neighborhood Associations and the Police Bureau in a true public safety/community safety effort.**

Mayor's and Commissioners' Budgets

Shirley Donovan, and the Mayor's and Commissioners' Subcommittee of the BACC, are completing their report now. They are concerned that it still seems that too much is being "protected", meaning, among other things, the category "Misc." still contains too many items undisclosed. High expenses for education and travel still exist, and the Subcommittee is concerned about these also.

For the past five years the Bureau Advisory Coordinating Committee has recommended that the City of Portland's form of government be re-evaluated. Now may be the time to **reconsider our "weak mayor, commission" form of government**. Can savings be made by reducing the administrative load borne by the Mayor and Commissioners? What are countervailing factors, such as loss of access and accountability to the public?

The Subcommittee's final report will be contained in the BACC's final report, made to you next week.

February 19, 1991

**Testimony to City Council:
Balancing Recommendations**

Mayor Clark
Commissioner Blumenauer
Commissioner Bogle
Commissioner Kafoury
Commissioner Lindberg
Auditor Clark

In preparing this report for you today, I found myself wishing we could hand you a tidy set of recommendations that would solve all the problems and make your job simple and sure.

We have no magic wand. There is no quick, easy fix. And, posture how we will, no one will escape the impact of service cuts to the City's budget from Ballot Measure 5.

What remains, then, is for you, as the elected managers of this City's resources and service delivery system, to decide how it will be.

Will the cuts be made in the most visible, pain-full areas? Will there be administrative down-sizing to reflect reduced service levels? Will the Portland Firefighters' Association assertion that the shortfall is "only" \$2.7 million prove to be true? Will new revenue be found? Will revenues grow enough to cushion the shortfall? Will there be a public backlash to new tax proposals? Will government as a provider of services to citizens rethink its corporate culture and re-mold itself from the inside?

These are among the questions with which we -- and you -- grapple.

In this portion of our report to you we will make six general recommendations, cite some specific examples, and pose a question of serious concern. Next week, we will present the conclusion to this report, our recommendations regarding new revenue and add backs, and our recommendations for longer-range budget consideration.

**Testimony to City Council
Balancing Recommendations
February 19, 1991
Page 2 of 3**

Recommendation

Don't cut essential services if someone else, i.e. another city bureau or function, will still have to do the job, probably at higher cost.

Example: If the Neighborhood Mediation Program, Neighborhood Crime Prevention Program, Youth Gangs Programs, or the Chiers Program are cut, the slack will be picked up by police officers. It is probably not less expensive, or more efficient, to have police officers performing these tasks.

Ask: Will someone else end up doing this function if this program is cut? If so, who? Will it end up costing more?

Recommendation:

Protect the City's human resources, i.e. talented employees, as part of the infrastructure that supports efficient, effective service delivery.

Example: Even if the Urban Forestry Program must be dramatically scaled back, it may be wiser in the long run to retain the Urban Forester position, so that as funds become available again, this program can be re-built. If the talent is lost, the program may not be re-startable.

Ask: Is this a program that could be re-started in one or two years? How can we protect the talent pool needed to restart it?

Recommendation:

Avoid cutting programs that leverage significant dollars, and programs that generate discretionary general fund revenue beyond their operating costs.

Example: Arts programs, Community Development and Energy programs, Franchise Management.

Ask: How much will be lost if the program **AND** the dollars it leverages or contributes above costs are eliminated? The true loss to the City will be operations costs **PLUS** dollars leveraged or earned, not just operations costs.

Recommendation:

Keep what people want; avoid caving in to pressure exerted by special interest groups.

Example: Many people have testified about special programs and why they should be kept. If the program has a clear public safety service component, retain it. If not, consider cutting it or scaling it back significantly.

Ask: Is this program providing a direct or indirect public safety service?

**Testimony to City Council
Balancing Recommendations
February 19, 1991
Page 3 of 3**

Recommendation:

As you balance the Fire Bureau's budget, consider that significant questions still exist about the delivery of non-vehicular emergency medical services. Who is the best provider of each of the services involved? What about the merger of dispatch functions that has been proposed for years? (Is it happening? When? What will be the cost savings?) Station closures in the short term may well be balanced by a complete review of station siting, with an eye towards re-locating stations based on demographic and surface street access considerations as they exist today. Stations sited based on current population needs will also lend themselves to other functions, such as Community Policing storefronts, and community centers, thereby increasing their value to the community and spreading costs among several bureau budgets. This bureau led with the dramatic loss of firefighter positions and talked less about internal re-arrangement and seeking ways to do things differently. The public is leery of this tactic. There is a lot of cynacism among the public about the City "crying wolf" about Measure 5 cuts. This cynacism can be overcome by directing bureaus to preserve direct service first, and by publicizing other cuts that are made, such as management downsizing and function merger.

Recommendation:

As you balance the Police Bureau budget, consider that this bureau has 64 vacancies, which reduces the number of positions "cut" from 247 to 183. Their current operating strength, as measured by people working today, is the best place to begin. And, consider that this bureau also led with how many direct service positions would be cut. Buried in the middle of its presentation was a mention of the personnel function, which exists independently of the City's Personnel Bureau. ***Until the Police Bureau is willing to encounter merging their personnel function with that of the Personnel Bureau, retaining one or two sworn personnel to provide oversight of the specific needs of the Police Bureau, we believe the bureau should not be allowed to talk about how many patrol positions will be eliminated.*** This speaks to credibility also. The public believes the loss of patrol officers may be a scare tactic. Citizens need to hear from you that other changes will be made before patrol positions are cut.

A Question of Serious Concern:

Many bureaus have voluntarily reduced spending in the current (FY 90/91) budget. This is commendable. We are concerned that spending may be curtailed now with the expectation of a direct credit roll-over into the FY 91/92 budget (balance forward). This is not what we believe should happen.

EMPLOYEE INSURANCE COSTS

FY 91/92 ESTIMATED COSTS

PLAN	# of Participants	Annual Cost	Weighted Average
1. Represented Employees with Fixed Benefits*			
A. HEALTH			
CitySelect			
One-Party	137	237,509	1,734
Two-Party	201	686,889	3,417
Family	736	3,387,867	4,603
City Modified			
One-Party	278	565,285	2,033
Two-Party	275	1,102,200	4,008
Family	488	2,634,556	5,399
Kaiser (includes Vision)			
One-Party	177	241,499	1,364
Two-Party	230	607,228	2,640
Family	610	2,388,662	3,916
Total Rep. Health	3,132	11,851,695	3,784
B. DENTAL			
ODS			
One-Party	475	181,716	383
Two-Party	581	382,554	658
Family	1445	1,611,406	1,115
Kaiser			
One-Party	113	34,063	301
Two-Party	125	75,360	603
Family	385	348,163	904
Total Rep. Dental	3,124	2,633,262	843
C. VISION			
One-Party	413	17,098	41
Two-Party	477	36,061	76
Family	1223	123,278	101
Total Rep. Vision	2,113	176,438	84
D. LIFE			
DCTU (\$10,000)	1,719	47,444	28
Police (\$15,000)	736	30,470	41
Fire (\$15,000)	675	28,269	42
Total Rep. Life	3,130	106,184	34
2. Beneflex **			
One-Party	243	559,325	2,301.75
Two-Party	264	1,167,716	4,423.17
Family	568	3,495,006	6,153.18
Total Beneflex	1,075	5,222,047	
FIXED AND BENEFLEX TOTAL		19,989,625	

Based upon July 1, 1991 active employee enrollment.

* Fixed participants include DCTU, BOEC, Recreation Instructors, PPA, and PFFA.

** Beneflex participants include Non-Represented, COPPEEA, and PPCOA.

ORDINANCE No. **164361**

*Adopt the annual budget of the City of Portland and establish appropriations for the fiscal year beginning July 1, 1991. (Ordinance)

The City of Portland ordains:

Section 1. The Council finds that:

1. The Multnomah County Tax Supervising and Conservation Commission held its public hearing on the City of Portland's FY 1991-92 budget on May 16, 1991 and certified that budget without objection or recommendation on May 22, 1991.
2. In a subsequent letter dated June 24, 1991, the Tax Supervising and Conservation Commission (TSCC) recommended that the City develop a levy schedule and revised budgets for the tax increment debt funds before the final certification of the 1991-92 levies, in coordination with the TSCC and the Portland Development Commission.
3. Subsequent to the preparation, approval, public notice, and presentation to the TSCC of the City's Approved Budget, new information has become available on the City's finances, making it advisable to update the estimates of resources and requirements contained in the 1991-92 Budget prior to final adoption.
4. The changes incorporated in the Adopted Budget include the recognition and appropriation of additional ending fund balance in the General Fund; the recognition of additional ending fund balance in the Fire and Police Disability and Retirement Fund, creating adjustments in the levies, expected compression, and property tax revenue estimates in the other property tax-supported funds; adjustments to salary and corresponding benefit costs in accordance with agreements with most of the City's employee groups; the carryover of appropriations pertaining to encumbrances expected to be outstanding at the end of FY 1990-91; the recognition and appropriation of additional resources pertaining to the Housing and Community Development Block Grant program, as recently required by the U.S. Department of Housing and Urban Development as a condition of receiving the grant funds; the recent decision to budget more closely to Generally Accepted Accounting Principles, which is consistent with the objectives of Local Budget Law, by budgeting interest accrued to the end of the fiscal year in the proprietary debt service funds; the need to have the budget reflect a recent increase in retirement benefits payable by the Supplemental Program Trust Fund, which retirement benefits are a contractual obligation of the City; and numerous minor adjustments needed to in order to make the resource and requirement estimates as up-to-date and technically accurate as possible prior to adoption of the 1991-92 Budget.
5. The budget should now be adopted so that there is no delay in establishing budget authority for conducting City business on July 1, 1991.

NOW, THEREFORE, the Council directs:

- a. The Fiscal Year 1991-92 budget of the City of Portland is hereby adopted.
- b. To authorize expenditures in accordance with the annual budget adopted in Section 1.a of this Ordinance, amounts are hereby appropriated for the fiscal year beginning July 1, 1991, from the funds and for the purposes listed in Exhibit A, attached hereto. This schedule of appropriations incorporates the amendments referred to in the Findings of this ordinance.

c. The Mayor and the Auditor are hereby authorized to draw warrants on the appropriations made in Section 1.b of this Ordinance as provided in Section 2-508 of the City Charter.

d. The number of authorized full-time positions is hereby limited to the number of such positions listed for each fund and bureau in the FY 1991-92 Adopted Budget document unless otherwise authorized by Council.

The Mayor, the Commissioners and the Auditor, within their respective jurisdictions, are authorized to fill vacant positions in accordance with Chapter 4.04 of the Code of the City of Portland unless otherwise directed by Council. Salaries for each appointee shall be set in accordance with the Compensation Plan of the City of Portland unless otherwise directed by the Council.

c. Special expenditure limitations are hereby established as follows:

- i. Expenditures may not exceed the amounts listed for the major object categories in the FY 1991-92 Adopted Budget document, as amended throughout the fiscal year by the appropriate authority. The "major object categories" include personal services, external materials and services, internal materials & services, capital outlay, equipment cash transfers, contingency, fund-level cash transfers, debt retirement, and inventory increases.
- ii. Bureau managers may adjust their line item budgets as needed, subject to the limitations described below.
- iii. Line item budget adjustments may not change the appropriation amounts shown in Exhibit A except with approval from the City Council as provided for in ORS 294.450, 294.326, or 294.455 or through the Supplemental Budget process provided for in ORS 294.480.
- iv. Line item budget adjustments may not change the totals for the major object categories of the operating budget, with the following exception: during the first three quarters of the fiscal year (prior to the close of Accounting Period 10), such adjustments may be made with written authorization from the Commissioner-in-Charge and subsequent reporting in the Quarterly Reports to the City Council. The "operating budget" is here defined as the major object categories of personal services, external materials and services, and internal materials & services.
- v. Expenditures for internal materials & services (line items 5510 through 5590) may only be used to obtain services from City of Portland agencies. Any line item budget adjustment that changes an internal materials & services amount must be agreed to by both the bureau providing the service and the bureau receiving the service, in accordance with the City's policy on interagency agreements adopted by the City Council on June 21, 1989.
- vi. Cash transfers from one fund to another may not exceed the amounts detailed in the 1991-92 Adopted Budget document without approval from the City Council.
- vii. The capital outlay category is to be used for the purchase of "fixed assets": those tangible assets having a unit cost of at least \$500 and an expected life of at least one year. The capital outlay category is subdivided into land, buildings, improvements, and equipment/furniture.

"Improvements" are fixed assets other than buildings that add value to land, cost at least \$10,000, and have an expected life of at least 10 years. "Equipment and furniture" (line item 5640) is defined as fixed assets other than land, buildings, and improvements. Expenditures on land, buildings, or improvements are limited to the capital improvement projects listed in the FY 1990-91 Capital Budget unless otherwise authorized by Council.

- viii. Expenditures on Federal and State grant projects are limited to those grants which have been accepted and approved by the City Council.
- e. Special budget monitoring provisions are hereby authorized for FY 1990-91:
 - i. The Bureau of Financial Planning is directed to prepare a quarterly report to Council regarding budgetary performance and fiscal status and is authorized to require City bureaus to submit such information as is necessary to prepare this report.
 - f. The Director of Financial Planning is directed to, in coordination with the Multnomah County Tax Supervising and Conservation Commission and the Portland Development Commission, develop a levy schedule and revised budgets for the tax increment funds before the final certification of the 1991-92 levies, as recommended by the Tax Supervising and Conservation Commission.

Section 2. The Council declares that an emergency exists inasmuch as it is necessary to adopt the Fiscal Year 1991-92 Budget and establish appropriations without delay in order to provide authority to transact the financial affairs of the City of Portland for the 1991-92 Fiscal Year; therefore, this Ordinance shall be in force and effect from and after the start of the Fiscal Year beginning July 1, 1991.

Passed by the Council, JUN 26 1991
Mayor Clark
TG:gw
June 25, 1991

BARBARA CLARK
Auditor of the City of Portland
By *Britta Olson* Deputy

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>GENERAL FUND</u>				
Office of the City Attorney	2,785,337	22,298	0	2,807,635
Office of the City Auditor	3,114,734	27,226	0	3,141,960
Office of Cable & Franchise Mgmt	868,475	1,000	0	869,475
Office of Comm #1 - Public Affairs	539,543	3,000	0	542,543
Office of Comm #2 - Public Works	533,009	0	0	533,009
Office of Comm #3 - Public Utilities	538,343	0	0	538,343
Office of Comm #4 - Public Safety	543,265	0	0	543,265
Bureau of Community Development	2,051,580	0	0	2,051,580
Energy Office	304,564	0	0	304,564
Office of Finance & Administration	12,973,628	188,787	0	13,162,415
Bureau of Fire, Rescue, and Emerg Svcs	52,826,801	1,310,756	52,120	54,189,677
Bureau of General Services	1,069,061	50,180	0	1,119,241
Bureau of Intergovernmental Affairs	466,365	0	0	466,365
Bureau of Licenses	1,610,916	8,700	0	1,619,616
Office of the Mayor	1,193,242	0	0	1,193,242
Metropolitan Arts Commission	1,036,587	1,500	0	1,038,087
Office of Neighborhood Associations	2,361,008	2,643	0	2,363,651
Bureau of Parks and Recreation	23,256,465	3,078,785	0	26,335,250
Bureau of Planning	3,901,008	36,097	0	3,937,105
Bureau of Police	68,412,415	490,438	125,300	69,028,153
Bureau of Purchases and Stores	985,860	0	0	985,860
Total General Fund Bureaus	181,372,206	5,221,410	177,420	186,771,036
Special Appropriations				
Business License Refunds	1,156,154	0	0	1,156,154
Compensation Adjustments	1,478,505	0	0	1,478,505
Compensation Study	302,624	0	0	302,624
Fire Study	200,000	0	0	200,000
Econ Impr District (EID) Assmnts	29,430	0	0	29,430
Emergency Funds of Council	7,000	0	0	7,000
IBIS Implementation	262,889	0	0	262,889
League of Oregon Cities	65,500	0	0	65,500
Block-by-Block Weatherization	164,367	0	0	164,367
Management Council	5,000	0	0	5,000
Metropolitan Boundary Commission	44,000	0	0	44,000
Metropolitan Svc District Dues	185,836	0	0	185,836
National League of Cities	10,738	0	0	10,738
Public Technology Inc.	15,000	0	0	15,000
Affirmative Action	94,000	0	0	94,000
Tri Met Payroll Tax	0	0	0	0
Unemployment Insurance	200,000	0	0	200,000
US Conference of Mayors	8,062	0	0	8,062
Vintage Trolley Assessments	5,917	0	0	5,917
PSU Institute for Ptd Metro Studies	100,000	0	0	100,000
Downtown Services	425,000	0	0	425,000
Total Special Appropriations	4,760,022	0	0	4,760,022
Contingency	0	0	9,231,155	9,231,155
Transfers to Other Funds	0	0	13,551,097	13,551,097
Inventory Increases	0	0	60,000	60,000
<u>TOTAL GENERAL FUND APPROPRIATION</u>	186,132,228	5,221,410	23,019,672	214,373,310

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>ASSESSMENT COLLECTION</u>				
Assessment Collection	53,224	0	0	53,224
Contingency	0	0	445,785	445,785
Transfers to Other Funds	0	0	8,991	8,991
TOTAL APPROPRIATION	53,224	0	454,776	508,000
<u>AUTOPORT</u>				
Portland Auto Port	912,235	350,000	0	1,262,235
Contingency	0	0	108,288	108,288
Transfers to Other Funds	0	0	328,291	328,291
TOTAL APPROPRIATION	912,235	350,000	436,579	1,698,814
<u>BUILDINGS OPERATING</u>				
Bureau of Buildings	9,988,363	141,876	0	10,130,239
Contingency	0	0	2,735,596	2,735,596
Transfers to Other Funds	0	0	426,249	426,249
	0			
TOTAL APPROPRIATION	9,988,363	141,876	3,161,845	13,292,084
<u>ECONOMIC IMPROVEMENT DISTRICT (EID)</u>				
Economic Improvement District	525,000	0	0	525,000
TOTAL APPROPRIATION	525,000	0	0	525,000
<u>EMERGENCY COMMUNICATIONS</u>				
Bureau of Emer. Communications	8,879,275	24,628	0	8,903,903
Contingency	0	0	123,242	123,242
Transfers to Other Funds	0	0	1,121,339	1,121,339
TOTAL APPROPRIATION	8,879,275	24,628	1,244,581	10,148,484
<u>GOLF</u>				
Golf	2,969,039	2,525,005	0	5,494,044
Contingency	0	0	3,477,492	3,477,492
Transfers to Other Funds	0	0	551,094	551,094
TOTAL APPROPRIATION	2,969,039	2,525,005	4,028,586	9,522,630
<u>HYDROELECTRIC POWER</u>				
Bureau of Hydroelectric Power	447,301	5,000	0	452,301
Contingency	0	0	11,026	11,026
Transfers to Other Funds	0	0	110,725	110,725
TOTAL APPROPRIATION	447,301	5,000	121,751	574,052
<u>NORTHWEST I-405 RECREATION</u>				
Northwest I-405 Recreation	591,332	0	0	591,332
Contingency	0	0	600,733	600,733
Transfers to Other Funds	0	0	10,985	10,985
TOTAL APPROPRIATION	591,332	0	611,718	1,203,050

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>PARKING FACILITIES</u>				
Parking Facilities	2,471,238	428,323	0	2,899,561
Contingency	0	0	2,193,507	2,193,507
Transfers to Other Funds	0	0	1,586,259	1,586,259
TOTAL APPROPRIATION	2,471,238	428,323	3,779,766	6,679,327
<u>PARKS SYSTEM IMPROVEMENTS</u>				
Parks System Improvements	597,671	3,163,854	0	3,761,525
Contingency	0	0	182,512	182,512
Transfers to Other Funds	0	0	48,877	48,877
TOTAL APPROPRIATION	597,671	3,163,854	231,389	3,992,914
<u>PORTLAND INTERNATIONAL RACEWAY</u>				
Portland International Raceway	510,856	115,503	0	626,359
Contingency	0	0	138,467	138,467
Transfers to Other Funds	0	0	56,954	56,954
TOTAL APPROPRIATION	510,856	115,503	195,421	821,780
<u>PUBLIC SAFETY CAPITAL</u>				
Public Safety Capital	91,823	6,091,306	0	6,183,129
Contingency	0	0	7,155	7,155
Transfers to Other Funds	0	0	39,880	39,880
TOTAL APPROPRIATION	91,823	6,091,306	47,035	6,230,164
<u>REFUSE DISPOSAL</u>				
Refuse Disposal	3,721,329	701,500	0	4,422,829
Contingency	0	0	719,672	719,672
Transfers to Other Funds	0	0	863,088	863,088
TOTAL APPROPRIATION	3,721,329	701,500	1,582,760	6,005,589
<u>SEWER SYSTEM OPERATING</u>				
Bureau of Environmental Services	65,203,002	31,154,044	144,200	96,501,246
Contingency	0	0	4,058,943	4,058,943
Transfers to Other Funds	0	0	18,465,387	18,465,387
TOTAL APPROPRIATION	65,203,002	31,154,044	22,668,530	119,025,576
<u>STREET LIGHTING</u>				
Street Lighting	10,179,391	0	0	10,179,391
Contingency	0	0	1,000,000	1,000,000
Transfers to Other Funds	0	0	122,313	122,313
Inventory Increases	0	0	26,250	26,250
TOTAL APPROPRIATION	10,179,391	0	1,148,563	11,327,954

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>TRANSPORTATION OPERATING</u>				
Office of Transportation	69,314,985	5,774,910	4,600	75,094,495
Contingency	0	0	1,979,891	1,979,891
Transfers to Other Funds	0	0	20,596,940	20,596,940
Inventory Increases	0	0	100,000	100,000
TOTAL APPROPRIATION	69,314,985	5,774,910	22,681,431	97,771,326
<u>WATER OPERATING</u>				
Bureau of Water Works	41,683,557	9,363,235	311,140	51,357,932
Contingency	0	0	3,034,123	3,034,123
Transfers to Other Funds	0	0	22,226,774	22,226,774
Inventory Increases	0	0	65,000	65,000
TOTAL APPROPRIATION	41,683,557	9,363,235	25,637,037	76,683,829
<u>COMMUNICATIONS SERVICES</u>				
Communications Services	4,612,611	128,463	0	4,741,074
Special Appropriations	195,531	4,176,000	0	4,371,531
Contingency	0	0	408,201	408,201
Transfers to Other Funds	0	0	165,382	165,382
TOTAL APPROPRIATION	4,808,142	4,304,463	573,583	9,686,188
<u>COMPUTER SERVICES</u>				
Computer Services	3,337,969	30,000	0	3,367,969
Contingency	0	0	41,174	41,174
Transfer to Other Funds	0	0	31,582	31,582
TOTAL APPROPRIATION	3,337,969	30,000	72,756	3,440,725
<u>FACILITIES SERVICES</u>				
Facilities Services	7,961,833	1,626,502	0	9,588,335
Contingency	0	0	1,324,747	1,324,747
Transfers to Other Funds	0	0	164,903	164,903
TOTAL APPROPRIATION	7,961,833	1,626,502	1,489,650	11,077,985
<u>FLEET SERVICES</u>				
Fleet Services	7,653,736	7,941,954	0	15,595,690
Contingency	0	0	96,455	96,455
Transfers to Other Funds	0	0	413,921	413,921
TOTAL APPROPRIATION	7,653,736	7,941,954	510,376	16,106,066
<u>HEALTH INSURANCE</u>				
Health Insurance	12,253,234	0	0	12,253,234
Contingency	0	0	2,451,391	2,451,391
Transfers to Other Funds	0	0	112,871	112,871
TOTAL APPROPRIATION	12,253,234	0	2,564,262	14,817,496

APPROPRIATION SCHEDULE

FY 1991-92

	Operating Budget	Capital Outlay	Other	Total
<u>INSURANCE AND CLAIMS</u>				
Insurance and Claims	3,197,303	0	0	3,197,303
Contingency	0	0	3,769,801	3,769,801
Transfers to Other Funds	0	0	91,642	91,642
TOTAL APPROPRIATION	3,197,303	0	3,861,443	7,058,746
<u>JUSTICE CENTER</u>				
Justice Center	2,772,848	0	0	2,772,848
Contingency	0	0	99,842	99,842
Transfers to Other Funds	0	0	27,377	27,377
TOTAL APPROPRIATION	2,772,848	0	127,219	2,900,067
<u>MASTER LEASE</u>				
Master Lease	1,321,977	0	0	1,321,977
Debt Principal			2,142,671	2,142,671
TOTAL APPROPRIATION	1,321,977	0	2,142,671	3,464,648
<u>PRINTING AND DISTRIBUTION SERVICES</u>				
Printing and Distribution Services	4,700,378	372,100	0	5,072,478
Contingency	0	0	552,002	552,002
Transfers to Other Funds	0	0	181,018	181,018
TOTAL APPROPRIATION	4,700,378	372,100	733,020	5,805,498
<u>WORKERS COMPENSATION</u>				
Workers Compensation	4,539,784	10,000	0	4,549,784
Contingency	0	0	5,428,012	5,428,012
Transfers to Other Funds	0	0	100,239	100,239
TOTAL APPROPRIATION	4,539,784	10,000	5,528,251	10,078,035
<u>HYDROPOWER RENEWAL AND REPLACEMENT</u>				
Contingency	0	0	6,457,900	6,457,900
Transfers to Other Funds	0	0	410,000	410,000
TOTAL APPROPRIATION	0	0	6,867,900	6,867,900
<u>MODEL CITIES ECONOMIC DEVELOPMENT TRUST</u>				
Model Cities Economic Dvlpmnt Trust	168,428	0	0	168,428
TOTAL APPROPRIATION	168,428	0	0	168,428
<u>PORTLAND PARKS TRUST</u>				
Portland Parks Trust	219,605	25,000	0	244,605
Contingency	0	0	461,707	461,707
TOTAL APPROPRIATION	219,605	25,000	461,707	706,312

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>PUBLIC ART TRUST</u>				
Public Art Trust	270,895	0	0	270,895
Contingency	0	0	90,000	90,000
TOTAL APPROPRIATION	270,895	0	90,000	360,895
<u>SEWER SYSTEM RATE STABILIZATION</u>				
Contingency	0	0	2,684,185	2,684,185
Transfers to Other Funds	0	0	3,631,545	3,631,545
TOTAL APPROPRIATION	0	0	6,315,730	6,315,730
<u>SEWER SYSTEM SAFETY NET</u>				
Sewer System Safety Net	884,000	0	0	884,000
TOTAL APPROPRIATION	884,000	0	0	884,000
<u>SUNDRY TRUSTS</u>				
Contingency	0	0	52,093	52,093
TOTAL APPROPRIATION	0	0	52,093	52,093
<u>LOCAL IMPROVEMENT DISTRICT CONSTRUCTION</u>				
Local Improvement District Construction	6,376,802	14,920,495	0	21,297,297
Contingency	0	0	1,355,930	1,355,930
Debt Retirement	0	0	28,325,000	28,325,000
Transfers to Other Funds	0	0	0	0
TOTAL APPROPRIATION	6,376,802	14,920,495	29,680,930	50,978,227
<u>SEWER SYSTEM CONSTRUCTION</u>				
Sewer System	52,087,076	0	0	52,087,076
Contingency	0	0	915,990	915,990
Transfers to Other Funds	0	0	2,459,302	2,459,302
TOTAL APPROPRIATION	52,087,076	0	3,375,292	55,462,368
<u>TRANSPORTATION CONSTRUCTION</u>				
Contingency	0	0	2,500,000	2,500,000
Transfers to Other Funds	0	0	18,999,320	18,999,320
TOTAL APPROPRIATION	0	0	21,499,320	21,499,320
<u>WATER CONSTRUCTION</u>				
Contingency	0	0	3,224,519	3,224,519
Transfers to Other Funds	0	0	21,496,791	21,496,791
TOTAL APPROPRIATION	0	0	24,721,310	24,721,310

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>AIRPORT WAY DEBT SERVICE</u>				
Interest	1,553,515	0	0	1,553,515
Debt Principal	0	0	420,000	420,000
TOTAL APPROPRIATION	1,553,515	0	420,000	1,973,515
<u>BANCROFT BOND INTEREST AND SINKING</u>				
Interest	1,653,079	0	0	1,653,079
Debt Principal	0	0	1,440,000	1,440,000
TOTAL APPROPRIATION	1,653,079	0	1,440,000	3,093,079
<u>BONDED DEBT INTEREST AND SINKING</u>				
Interest	1,035,891	0	0	1,035,891
Debt Principal	0	0	2,535,000	2,535,000
TOTAL APPROPRIATION	1,035,891	0	2,535,000	3,570,891
<u>CENTRAL EASTSIDE</u>				
Interest	93,634	0	0	93,634
Debt Principal	0	0	2,373,397	2,373,397
TOTAL APPROPRIATION	93,634	0	2,373,397	2,467,031
<u>CONVENTION CENTER AREA DEBT SERVICE</u>				
Interest	57,632	0	0	57,632
Debt Principal	0	0	1,097,672	1,097,672
TOTAL APPROPRIATION	57,632	0	1,097,672	1,155,304
<u>DOWNTOWN PARKING BOND REDEMPTION</u>				
Interest	5,625	0	0	5,625
Debt Principal	0	0	50,000	50,000
TOTAL APPROPRIATION	5,625	0	50,000	55,625
<u>GOLF REVENUE BOND REDEMPTION</u>				
Materials and Services	0	0	0	0
Interest	156,594	0	0	156,594
Debt Principal	0	0	0	0
TOTAL APPROPRIATION	156,594	0	0	156,594
<u>HYDROPOWER BOND REDEMPTION</u>				
Interest	4,143,643	0	0	4,143,643
Debt Principal	0	0	815,000	815,000
TOTAL APPROPRIATION	4,143,643	0	815,000	4,958,643

APPROPRIATION SCHEDULE

FY 1991-92

	Operating Budget	Capital Outlay	Other	Total
<u>IMPROVEMENT BOND INTEREST AND SINKING</u>				
Interest	1,077,693	0	0	1,077,693
Debt Principal	0	0	980,000	980,000
TOTAL APPROPRIATION	1,077,693	0	980,000	2,057,693
<u>MORRISON PARK EAST BOND REDEMPTION</u>				
Interest	280,640	0	0	280,640
Debt Principal	0	0	190,000	190,000
TOTAL APPROPRIATION	280,640	0	190,000	470,640
<u>MORRISON PARK WEST BOND REDEMPTION</u>				
Interest	188,633	0	0	188,633
Debt Principal	0	0	165,000	165,000
TOTAL APPROPRIATION	188,633	0	165,000	353,633
<u>NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL</u>				
Interest	600,000	0	0	600,000
Debt Principal	0	0	15,532,000	15,532,000
TOTAL APPROPRIATION	600,000	0	15,532,000	16,132,000
<u>OLD TOWN PARKING BOND REDEMPTION</u>				
Interest	566,161	0	0	566,161
Debt Principal	125,000	0	0	125,000
TOTAL APPROPRIATION	691,161	0	0	691,161
<u>PORTLAND INTERNATIONAL RACEWAY BOND REDEMPTION</u>				
Materials and Services	0	0	0	0
Interest	38,547	0	0	38,547
Debt Principal	0	0	100,000	100,000
TOTAL APPROPRIATION	38,547	0	100,000	138,547
<u>SEWER SYSTEM DEBT REDEMPTION</u>				
General Operating Contingency	0	0	400	400
Interest	7,732,879	0	0	7,732,879
Debt Principal	0	0	2,170,000	2,170,000
TOTAL APPROPRIATION	7,732,879	0	2,170,400	9,903,279
<u>ST JOHNS RIVERFRONT</u>				
Interest	2,384	0	0	2,384
Debt Principal	0	0	100,405	100,405
TOTAL APPROPRIATION	2,384	0	100,405	102,789

APPROPRIATION SCHEDULE

FY 1991-92

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>SHORT-TERM DEBT INTEREST AND SINKING</u>				
Interest	569,863	0	0	569,863
Debt Principal	0	0	10,000,000	10,000,000
TOTAL APPROPRIATION	569,863	0	10,000,000	10,569,863
<u>SOUTH PARK DEBT SERVICE</u>				
Interest	1,093,029	0	0	1,093,029
Debt Principal	0	0	9,058,971	9,058,971
Non-Bonded Debt Principal	0	0	0	0
TOTAL APPROPRIATION	1,093,029	0	9,058,971	10,152,000
<u>TENNIS FACILITIES BOND REDEMPTION</u>				
Interest	8,288	0	0	8,288
Debt Principal	0	0	25,000	25,000
TOTAL APPROPRIATION	8,288	0	25,000	33,288
<u>WASHINGTON COUNTY SUPPLY BOND REDEMPTION</u>				
Interest	1,558,556	0	0	1,558,556
Debt Principal	0	0	555,000	555,000
TOTAL APPROPRIATION	1,558,556	0	555,000	2,113,556
<u>WATER BOND SINKING</u>				
Materials and Services	0	0	0	0
Interest	5,687,323	0	0	5,687,323
Debt Principal	0	0	4,022,897	4,022,897
TOTAL APPROPRIATION	5,687,323	0	4,022,897	9,710,220
<u>WATERFRONT RENEWAL BOND SINKING</u>				
Interest	5,183,002	0	0	5,183,002
Debt Principal	0	0	22,424,888	22,424,888
TOTAL APPROPRIATION	5,183,002	0	22,424,888	27,607,890
<u>FEDERAL AND STATE GRANTS</u>				
Federal and State Grants	681,000	0	0	681,000
Contingency	0	0	0	0
Transfers to Other Funds	0	0	5,618,265	5,618,265
TOTAL APPROPRIATION	681,000	0	5,618,265	6,299,265

APPROPRIATION SCHEDULE

FY 1991-92

	Operating Budget	Capital Outlay	Other	Total
<u>HOUSING AND COMMUNITY DEVELOPMENT</u>				
Housing & Comm Dvlpmnt Block Grant	18,002,368	0	0	18,002,368
Contingency	0	0	159,351	159,351
Transfers to Other Funds	0	0	262,108	262,108
TOTAL APPROPRIATION	18,002,368	0	421,459	18,423,827
<u>FIRE AND POLICE DISABILITY AND RETIREMENT</u>				
Fire & Police Disability & Retirement	37,483,012	1,745	0	37,484,757
Contingency	0	0	987,489	987,489
Transfers to Other Funds	0	0	92,129	92,129
TOTAL APPROPRIATION	37,483,012	1,745	1,079,618	38,564,375
<u>FIRE AND POLICE DISABILITY AND RETIREMENT RESERVE</u>				
Transfers to Other Funds	0	0	0	0
TOTAL APPROPRIATION	0	0	0	0
<u>SUPPLEMENTAL RETIREMENT PROGRAM TRUST</u>				
Supplemental Retirement Program Trust	22,000	0	0	22,000
TOTAL APPROPRIATION	22,000	0	0	22,000
<u>CONVENTION AND TOURISM</u>				
Convention and Tourism	1,041,768	0	0	1,041,768
Transfers to Other Funds	0	0	13,171	13,171
TOTAL APPROPRIATION	1,041,768	0	13,171	1,054,939
<u>GENERAL RESERVE</u>				
Contingency	0	0	21,059,763	21,059,763
Transfers to Other Funds	0	0	1,100,000	1,100,000
TOTAL APPROPRIATION	0	0	22,159,763	22,159,763
<u>SEWER SYSTEM DEBT PROCEEDS</u>				
Transfers to Other Funds	0	0	49,089,041	49,089,041
TOTAL APPROPRIATION	0	0	49,089,041	49,089,041
<u>ALL FUNDS:</u>				
TOTAL APPROPRIATION	607,467,618	94,292,853	374,155,900	1,075,916,371
UNAPPROPRIATED ENDING BALANCE	0	0	65,216,120	65,216,120
TOTAL BUDGET	\$607,467,618	\$94,292,853	\$439,372,020	\$1,141,132,491

Note: "Other" appropriations within the program-level appropriation categories refer to cash transfers for new equipment.

HISTORICAL FUNDS AND APPROPRIATIONS

	<i>Actual FY 88-89</i>	<i>Actual FY 89-90</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
<u>HISTORICAL FUNDS</u>				
Federal Revenue Sharing	70,000	12,168	0	0
CETA	805,788	0	0	0
Fire & Police Supplemental Retirement	318,832	379,815	0	0
E/R Civic Stadium	830,962	1,742,639	0	0
E/R Performing Arts Center Operating	340,580	3,382,712	0	0
E/R Convention Center	105,951	0	0	0
<i>Total Historical Funds</i>	\$2,472,113	\$5,517,334	\$0	\$0

HISTORICAL AGENCIES

General Fund

Personnel	1,811,660	0	0	0
Office of Fiscal Administration	3,912,146	0	0	0
Computer Services	2,932,520	0	0	0
<i>Total General Fund</i>	\$8,656,326	\$0	\$0	\$0

<i>Total Historical Agencies</i>	\$8,656,326	\$0	\$0	\$0
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HISTORICAL SPECIAL APPROPRIATIONS

General Fund

International Relations	49,356	0	0	0
Disability and Retirement Allowance	1,248	0	0	0
Insurance	20,641	0	0	0
Financial Advisor Contract	113,616	0	0	0
SET Program	300,000	0	0	0
Indemnities	7,796	0	0	0
Park Bonded Lien	59,114	0	0	0
Pioneer Square Maintenance	75,000	0	0	0
Park Assessments	18,258	0	0	0
Assessments for Maintenance	13,595	0	0	0
Taxes on Rental Property	49,892	0	0	0
Travel	24,836	0	0	0
Boards, Commissioners, & Committees	1,024	0	0	0
Oregon Conv. Cent. LID	0	84,423	0	0
PCA payment	0	2,381,449	0	0
Strategic Planning	0	94,048	0	0
Pers Payment PCI	0	84,955	0	0
EMS Dispatch	0	856,184	0	0
<i>Total General Fund</i>	\$734,376	\$3,501,059	\$0	\$0
<i>Total Historical Special Appropriations</i>	\$734,376	\$3,501,059	\$0	\$0
<i>Total Historical Funds and Appropriations</i>	\$11,862,815	\$9,018,393	\$0	\$0

INTERAGENCY AGREEMENTS - GENERAL FUND PROVIDER TO GENERAL FUND

PROVIDER →	City Attn.	Auditor	Com.Dev.	Energy	Fire	OFA	General Services	Licenses	IGA	Parks	Planning	Police	Purch.	Special App.	Total GF
RECEIVER															
General Fund															
City Attorney															0
City Auditor															0
Cable Communications															0
Commissioner # 1, PA															0
Commissioner # 2, PW															0
Commissioner # 3, PU															0
Commissioner # 4, PS															0
Comm Development															0
Energy Office															0
Fire										7,000					7,000
Fiscal Administration						21,312									21,312
General Services															0
IGA															0
Licenses												2,000			2,000
Mayor's Office										700		64,806			65,506
Metropolitan Arts															0
ONA															0
Parks															0
Planning		147,470													147,470
Police															0
Purchases & Stores						3,180									3,180
Special Appropriations				12,471		80,340				68,057					160,868
Total General Fund	0	147,470	0	12,471	0	104,832	0	0	0	75,757	0	66,806	0	0	407,336

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INTERAGENCY AGREEMENTS - SPECIAL FUND PROVIDER TO GENERAL FUND

PROVIDER →	Auto Port	Buildings	Emerg. Comm.	Hydro.	Refuse Disposal	Env. Services	Transp. Oper.	Transp. Construct.	Water	Public Arts	LID Const	Sewer Const
RECEIVER												
General Fund												
City Attorney												
City Auditor												
Cable Communications												
Commissioner # 1, PA												
Commissioner # 2, PW												
Commissioner # 3, PU												
Commissioner # 4, PS												
Comm Development												
Energy Office												
Fire	3,240		964,133									
Fiscal Administration	3,240											
General Services												
IGA												
Licenses	19,440											
Mayor's Office												
Metropolitan Arts												
ONA	900											
Parks	15,120	1,000					54,354		11,075			
Planning												
Police	173,880		4,845,679						10,500			
Purchases & Stores												
Special Appropriations												
Total General Fund	215,820	1,000	5,809,812	0		0	54,354	0	21,575	0	0	0

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INTERAGENCY AGREEMENTS - SPECIAL FUND PROVIDER TO GENERAL FUND

PROVIDER →	Print & Distrib.	Master Lease	Comm. Services	Comp. Services	Fleet	Justice Ctr	Facilities Fund	Ins. & Claims	Workers Comp.	Subtotal Insurance	Total Other Funds	Total All Funds
RECEIVER												
General Fund												
City Attorney	35,419		37,206	1,793	5,059		67,718	12,558	43,048	55,606	202,801	202,801
City Auditor	111,232		34,430	206,617	1,239		132,899	14,753	46,883	61,636	548,053	548,053
Cable Communications	8,968		2,951	414	1,032		13,530	1,558	5,124	6,682	33,577	33,577
Commissioner # 1, PA	9,323		14,421	767	9,518		33,996	3,892	11,687	15,579	83,604	83,604
Commissioner # 2, PW	10,369		11,243	562	8,219		33,996	4,751	12,771	17,522	81,911	81,911
Commissioner # 3, PU	8,539		9,767	580	3,634		33,996	6,065	12,428	18,493	75,009	75,009
Commissioner # 4, PS	14,570		10,726	683	9,043		36,892	4,882	14,764	19,646	91,560	91,560
Comm Development	23,898		10,493	976	2,581			4,045	13,468	17,513	55,461	55,461
Energy Office	3,268		3,640	571	500		22,650	2,984	9,459	12,443	43,072	43,072
Fire	126,035	1,244,424	471,284	51,678	331,996		6,836	200,302	371,553	571,855	3,771,481	3,776,481
Fiscal Administration	256,449		124,861	1,090,258	12,086		602,164	47,725	153,564	201,289	2,290,347	2,311,659
General Services	23,036		18,225	65,277	1,342		75,668	6,421	16,117	22,538	206,086	206,086
IGA	3,792		10,677	700	103		9,969	2,160	7,464	9,624	34,865	34,865
Licenses	66,825		17,085	91,477			71,686	10,196	23,953	34,149	300,662	302,662
Mayor's Office	35,915		19,318	3,768	4,308		35,571	8,356	16,816	25,172	124,052	189,558
Metropolitan Arts	20,966		4,708	493	0		28,380	2,106	7,094	9,200	63,747	63,747
ONA	30,275		14,573	1,665	516		49,072	8,132	22,683	30,815	127,816	127,816
Parks	348,193	41,148	130,579	29,538	816,940		199,738	210,229	399,735	609,964	2,257,649	2,257,649
Planning	202,100		35,694	5,849	5,183		197,203	18,945	54,552	73,497	519,526	666,996
Police	229,624	76,499	891,034	347,410	3,102,778	2,718,869	869,258	1,119,307	264,662	1,383,969	14,649,500	14,649,500
Purchases & Stores	39,865		7,570	52,922	4,485		47,582	4,859	19,290	24,149	176,573	179,753
Special Appropriations	5,700	95,524	250	50,000	200		1,000				152,674	313,542
Total General Fund	1,614,361	1,457,595	1,880,735	2,003,998	4,320,762	2,718,869	2,569,804	1,694,226	1,527,115	3,221,341	25,890,026	26,297,362

INTERAGENCY AGREEMENTS - GENERAL FUND PROVIDER TO SPECIAL FUND

PROVIDER →	City Attn.	Auditor	Com.Dev.	Energy	Fire	OFA	General Services	Licenses	IGA	Parks	Planning	Police	Purch.	Special App.	Total GF
Other Funds															
Assessment Collection		44,539				3,620									48,159
Auto Port						4,384	27,523								31,907
Buildings		127,506										910			128,416
Convention & Tourism								22,991							22,991
Emergency Comm															0
Golf						18,963				454,677					473,640
Hydropower						5,500									5,500
NW I-405 Recreation							7,136								7,136
Parking Facilities				1,183		10,928	67,278								79,389
Parks System Impvts										257,640					257,640
PIR										28,472					28,472
Public Arts Trust															42,112
Public Safety Levy															0
Refuse Disposal				25,000											25,000
Environ. Services	110,333			15,000		67,739			44,572	191,904	104,700		50,496	50,452	635,196
Street Lights															0
Transp Oper				18,925		32,191			19,000	2,845,576	122,412	10,000		56,497	3,104,601
Water	109,875			10,374		52,906			44,572	8,612				35,858	262,197
LID Construction		581,447				77,721									659,168
Sewer System Const															0
Portland Parks Trust										58,716					58,716
Housing and Com Dev			756,913			37,432				73,975	164,319	91,967			1,124,606
Fire & Pol. Dis & Ret.	122,772	230,019				13,403									366,194
Printing & Dist						4,770	238,943			3,000					246,713
Communication Svcs						7,158	242,005								249,163
Computer services						3,019,699									3,019,699
Fleet Management				2,285		0	239,590								241,875
Insurance & Claims	497,805					720,758						50,000			1,268,563
Justice Center						6,854	9,174								16,028
Facilities Fund				5,647		32,612	267,722			19,125					325,106
Workers' Compensation	231,153					785,477									1,016,630
Health Ins. Fund						343,050									343,050
Lease Acq. Fund					605,000										605,000
Total Other Funds	1,071,938	983,511	756,913	78,414	605,000	5,245,165	1,099,371	22,991	108,144	3,941,697	391,431	152,877	50,496	142,807	14,692,867
Total All Funds	1,071,938	1,130,981	756,913	90,885	605,000	5,349,997	1,099,371	22,991	108,144	4,017,454	391,431	219,683	50,496	142,807	15,100,203

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INTERAGENCY AGREEMENTS - SPECIAL FUND PROVIDER TO SPECIAL FUND

PROVIDER →	Auto Port	Buildings	Emerg. Comm.	Hydro.	Refuse Disposal	Env. Services	Transp. Oper.	Transp. Construct.	Water	Public Arts	LID Const	Sewer Const
Other Funds												
Assessment Collection												
Auto Port							148,254					
Buildings	82,080											
Convention & Tourism												
Emergency Comm												
Golf												
Hydropower	2,160								92,000			
NW I-405 Recreation												
Parking Facilities												
Parks System Impvts												
PIR						8,000	1,000					
Public Arts Trust												
Public Safety Levy												
Refuse Disposal		200,470				95,138						
Environ. Services	43,200	91,994					13,535,675		1,690,114		17,500	
Street Lights							10,118,601					
Transp Oper	35,640					370,868			74,300		252,500	
Water	27,000			20,000		39,500	764,878					
LID Construction							2,586,417		144,000			2,830,217
Sewer System Const						52,087,076						
Portland Parks Trust												
Housing and Com Dev		398,987					27,519				178,903	
Fire & Pol. Dis & Ret.												
Printing & Dist	57,824											
Communication Svcs	1,080											
Computer services												
Fleet Management	21,315								64,000			
Insurance & Claims												
Justice Center	8,640											
Facilities Fund	11,880								5,100			
Workers' Compensation												
Health Ins. Fund												
Lease Acq. Fund							246,700					
Total Other Funds	290,819	691,451	0	20,000	0	52,600,582	27,429,044	0	2,069,514	0	448,903	2,830,217
Total All Funds	506,639	692,451	5,809,812	20,000	0	52,600,582	27,483,398	0	2,091,089	0	448,903	2,830,217

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INTERAGENCY AGREEMENTS – SPECIAL FUND PROVIDER TO SPECIAL FUND

PROVIDER →	Print & Distrib.	Master Lease	Comm. Services	Comp. Services	Fleet	Justice Ctr	Facilities Fund	Ins. & Claims	Workers Comp.	Subtotal Insurance	Total Other Funds	Total All Funds
Other Funds												
Assessment Collection					2,065						2,065	50,224
Auto Port		214,140	373				164,679	5,626		5,626	533,072	564,979
Buildings	178,338		102,204	50,940	253,954		293,605	76,394	129,649	208,043	1,167,164	1,295,580
Convention & Tourism											0	22,991
Emergency Comm	17,590		1,564,578	53,732	10,109		228,813	54,294	134,687	188,981	2,063,803	2,063,803
Golf	4,231		5,962	1,726	81,438		5,944	14,802	45,930	60,732	160,033	633,673
Hydropower	4,499		6,825	472	7,038			23,818	6,127	29,945	142,939	148,439
NW I-405 Recreation							107,906				107,906	115,042
Parking Facilities			1,414				616,714	12,343		12,343	630,471	709,860
Parks System Impvts											0	257,640
PIR	516		6,713	289	409			13,427	6,023	19,450	36,377	64,849
Public Arts Trust											0	42,112
Public Safety Levy			644								644	644
Refuse Disposal	93,803		7,673		1,033						398,117	423,117
Environ. Services	444,904		306,733	159,630	508,029		562,195	190,393	407,675	598,068	17,958,042	18,593,238
Street Lights											10,118,601	10,118,601
Transp Oper	386,959	245,730	441,683	96,667	5,350,491		815,771	408,606	1,076,402	1,485,008	9,555,617	12,660,218
Water	518,390		491,800	951,699	1,715,071		589,665	269,354	734,478	1,003,832	6,121,835	6,384,032
LID Construction											5,560,634	6,219,802
Sewer System Const											52,087,076	52,087,076
Portland Parks Trust											0	58,716
Housing and Com Dev											605,409	1,730,015
Fire & Pol. Dis & Ret.	12,422		4,094				33,135				49,651	415,845
Printing & Dist			16,056	1,695	43,639		5,596	15,320	33,489	48,809	173,619	420,332
Communication Svcs	8,851	191,257	44,591	22,912	24,367		45,599	10,171	18,213	28,384	367,041	616,204
Computer services		318,270									318,270	3,337,969
Fleet Management	13,135	165,956	24,408	9,599			425,247	31,225	127,076	158,301	881,961	1,123,836
Insurance & Claims											0	1,268,563
Justice Center							1,227,772				1,236,412	1,252,440
Facilities Fund	13,650		29,244		31,605			30,128	23,274	53,402	144,881	469,987
Workers' Compensation											0	1,016,630
Health Ins. Fund											0	343,050
Lease Acq. Fund				20,000							266,700	871,700
Total Other Funds	1,697,288	1,135,353	3,054,995	1,369,361	8,029,248	0	5,122,641	1,155,901	2,743,023	3,898,924	110,688,340	125,381,207
Total All Funds	3,311,649	2,592,948	4,935,730	3,373,359	12,350,010	2,718,869	7,692,445	2,850,127	4,270,138	7,120,265	136,578,366	151,678,569

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EQUIPMENT CASH TRANSFERS						FUND-LEVEL CASH TRANSFERS						
TO----->	Comm. Svcs	Fleet	Printing /Distr	Transp. Op	Water Contr	Total Equipmt Transfers	GENERAL FUND>>>>					Total GF
							G.F. Ovhd	G.F. Util Frn	Tax Offset	G.F. Indirect	Other	
FROM:												
General Fund						0						0
Police (AU only)	17,300	108,000				125,300						0
Fire (AU only)	1,250	9,870			41,000	52,120						0
Total General Fund	18,550	117,870	0	0	41,000	177,420	0	0	0	0	0	0
Other Funds						0						0
Assessment Collection						0	8,991					8,991
Auto Port						0	14,479		28,213			42,692
Buildings						0	422,582					422,582
Communication Services						0	165,022					165,022
Computer Services						0						0
Convention & Tourism						0	13,171					13,171
Emergency Communication						0	200,063					200,063
Facilities Services						0	164,585					164,585
Federal & State Grants						0				54,318	913,610	967,928
Fleet						0	413,921					413,921
FPDR Retire/Disability						0	92,129					92,129
General Reserve						0					1,100,000	1,100,000
Golf						0	164,767					164,767
HCD						0					187,903	187,903
Health Insurance						0	112,871					112,871
Hydro Power						0	110,598					110,598
Hydro Renewal & Replace						0						0
Justice Center						0	27,377					27,377
NW I-405						0	10,985					10,985
Parking Facilities						0	83,533		122,526			206,059
Park System Improvements						0	33,982					33,982
PIR						0	56,954					56,954
Printing/Distribution						0	180,170					180,170
Public Safety Capital						0	39,880					39,880
Refuse Disposal						0	58,118		77,000			135,118
Risk- Ins. & Cl.						0	91,642					91,642
Risk- Worker's Comp.						0	100,239					100,239
Sewer Const.						0						0
Sewer Debt Proceeds						0						0
Sewer Operating	2,200	142,000		0		144,200	1,782,841	3,132,785				4,915,626
Sewer Rate Stabil.						0						0
Street Lighting						0	122,313					122,313
Transp. Const.						0						0
Transp Operating	4,600					4,600	2,414,264					2,414,264
Water Const.						0						0
Water Operating	11,640	297,500	2,000			311,140	1,583,731	2,699,720				4,283,451
Total Other Funds	18,440	439,500	2,000	0	0	459,940	8,469,208	5,832,505	227,739	54,318	2,201,513	16,785,283
Total All Funds	36,990	557,370	2,000	0	41,000	637,360	8,469,208	5,832,505	227,739	54,318	2,201,513	16,785,283

TO----->:	OTHER FUNDS>>>>>		Public	Comp	Dwnt					Hydro		MPE
	Arts Trust	Buildings	Safety Cap.	Serv.	Park Bd.	Facilities Svc	Fleet	Golf Bd. Red	Hydro Power	Debt Svc	LID	Bd. Red
General Fund		1,065,817				318,654	93,531		41,497			
Police (AU only)												
Fire (AU only)												
Total General Fund	0	1,117,002	0	0	0	318,654	93,531	0	41,497	0	0	0
Other Funds												
Assessment Collection												
Auto Port												
Buildings							3,667					
Communication Services							360					
Computer Services												
Convention & Tourism												
Emergency Communication			921,000				276					
Facilities Services							318					
Federal & State Grants												
Fleet												
FPDR Retire/Disability												
General Reserve												
Golf							233	386,327				
HCD		59,024										
Health Insurance												
Hydro Power							127					
Hydro Renewal & Replace									50,000	360,000		
Justice Center												
NW I-405												
Parking Facilities					26,000							363,000
Park System Improvements	14,895											
PIR												
Printing/Distribution							848					
Public Safety Capital												
Refuse Disposal												
Risk- Ins. & Cl.												
Risk- Worker's Comp.												
Sewer Const.											176,294	
Sewer Debt Proceeds												
Sewer Operating							6,274					
Sewer Rate Stabil.												
Street Lighting												
Transp. Const.	20,000										44,700	
Transp Operating				26,318								
Water Const.												
Water Operating							34,547					
Total Other Funds	34,895	59,024	921,000	26,318	26,000	0	46,650	386,327	50,000	360,000	220,994	363,000
Total All Funds	34,895	1,176,026	921,000	26,318	26,000	318,654	140,181	386,327	91,497	360,000	220,994	363,000

TO——>:	MPW Bd. Red	Old Town Bd. Red	Parking Facil	Printing/Dist	Refuse Disposal	Sewer Const	Sew. Db Red	Short Trm Debt Sink	Sewer Opg.	Transp Const	Transp Opg
FROM:											
General Fund			15,000	10,000				10,170,525			1,751,600
Police (AU only)											
Fire (AU only)											
Total General Fund	0	0	15,000	10,000	0	0	0	10,170,525	0	0	1,751,600
Other Funds											
Assessment Collection											
Auto Port											285,599
Buildings											
Communication Services											
Computer Services									31,582		
Convention & Tourism											
Emergency Communication											
Facilities Services											
Federal & State Grants					478,663	322,658					3,555,016
Fleet											
FPDR Retire/Disability											
General Reserve											
Golf											
HCD										15,181	
Health Insurance											
Hydro Power											
Hydro Renewal & Replace											
Justice Center											
NW I-405											
Parking Facilities	308,000	683,200									
Park System Improvements											
PIR											
Printing/Distribution											
Public Safety Capital											
Refuse Disposal									727,970		
Risk- Ins. & Cl.											
Risk- Worker's Comp.											
Sewer Const.									2,283,008		
Sewer Debt Proceeds						49,089,041					
Sewer Operating					1,000,000	2,558,798	9,902,879				81,810
Sewer Rate Stabil.									3,631,545		
Street Lighting											
Transp. Const.											18,934,620
Transp Operating									141,391	18,014,967	
Water Const.											
Water Operating											
Total Other Funds	308,000	683,200	0	0	1,478,663	51,970,497	9,902,879	0	6,815,496	18,030,148	22,857,045
Total All Funds	308,000	683,200	15,000	10,000	1,478,663	51,970,497	9,902,879	10,170,525	6,815,496	18,030,148	24,608,645

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TO——>:	Tennis Debt Svc	Wash Co Sup Skg	Water Bd Skg	Water Opg	Water Const	Total Other Funds	Total Fund Level Xfers	Total Cash Transfers
FROM:								
General Fund	33,288				0	13,499,912	13,499,912	13,499,912
Police (AU only)						0	0	125,300
Fire (AU only)					0	0	0	52,120
Total General Fund	33,288	0	0	0	41,000	13,592,097	13,592,097	13,769,517
Other Funds								
Assessment Collection						0	8,991	8,991
Auto Port						285,599	328,291	328,291
Buildings						3,667	426,249	426,249
Communication Services						360	165,382	165,382
Computer Services						31,582	31,582	31,582
Convention & Tourism						0	13,171	13,171
Emergency Communication						921,276	1,121,339	1,121,339
Facilities Services						318	164,903	164,903
Federal & State Grants				294,000		4,650,337	5,618,265	5,618,265
Fleet						0	413,921	413,921
FPDR Retire/Disability						0	92,129	92,129
General Reserve						0	1,100,000	1,100,000
Golf						386,560	551,327	551,327
HCD						74,205	262,108	262,108
Health Insurance						0	112,871	112,871
Hydro Power						127	110,725	110,725
Hydro Renewal & Replace						410,000	410,000	410,000
Justice Center						0	27,377	27,377
NW I-405						0	10,985	10,985
Parking Facilities						1,380,200	1,586,259	1,586,259
Park System Improvements						14,895	48,877	48,877
PIR						0	56,954	56,954
Printing/Distribution						848	181,018	181,018
Public Safety Capital						0	39,880	39,880
Refuse Disposal						727,970	863,088	863,088
Risk- Ins. & Cl.						0	91,642	91,642
Risk- Worker's Comp.						0	100,239	100,239
Sewer Const.						2,459,302	2,459,302	2,459,302
Sewer Debt Proceeds						49,089,041	49,089,041	49,089,041
Sewer Operating						13,549,761	18,465,387	18,609,587
Sewer Rate Stabil.						3,631,545	3,631,545	3,631,545
Street Lighting						0	122,313	122,313
Transp. Const.						18,999,320	18,999,320	18,999,320
Transp Operating						18,182,676	20,596,940	20,601,540
Water Const.			698,262	20,798,529		21,496,791	21,496,791	21,496,791
Water Operating		131,977	7,010,711		10,766,088	17,943,323	22,226,774	22,537,914
Total Other Funds	0	131,977	7,708,973	21,092,529	10,766,088	154,239,703	171,024,986	171,484,926
Total All Funds	33,288	131,977	7,708,973	21,092,529	10,807,088	167,831,800	184,617,083	185,254,443

Affidavit of Publication

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STATE OF OREGON, COUNTY OF MULTNOMAH,—ss.

I, I. J. CAPLAN, being first duly sworn, depose and say that I am the Manager of the DAILY JOURNAL OF COMMERCE, a newspaper of general circulation in the counties of CLACKAMAS, MULTNOMAH and WASHINGTON as defined by ORS 193.010 and 193.020; published at Portland in the aforesaid County and State; that the

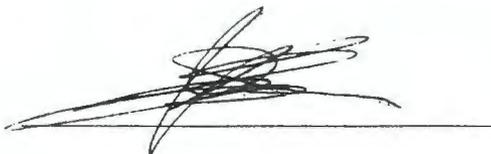
NOTICE OF PUBLIC HEARING

Proposed Operating Budget For FY 1991-92

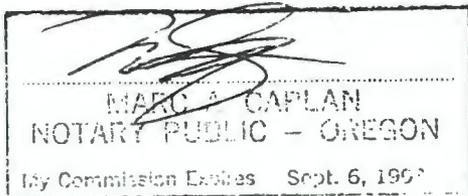
a printed copy of which is hereto annexed
was published in the entire issue of said newspaper for
ONE ~~XXXXXXXXXXXXXX~~ TIME

in the following issues:
April 8, 1991

Case _____
No. _____



Subscribed and sworn to before me this
8th day of April 19 91



**NOTICE OF PUBLIC HEARING
CITY OF PORTLAND, OREGON
PROPOSED OPERATING BUDGET
FOR FY 1991-92**

A public hearing will be held on Wednesday, April 17, 1991 at approximately 10:15 a.m. in the City Council Chambers, City Hall, 1220 SW Fifth Avenue, Portland, Oregon 97204, before the City Council, sitting as the Budget Committee.

The hearing is for the purpose of delivering the Mayor's Budget Message, receiving the Mayor's Proposed Budget document, and hearing public testimony.

The Mayor's Proposed Budget document will be available for inspection on Tuesday, April 16, 1991 in the Office of Finance and Administration at the above address.

If you are disabled and need accommodation to testify, please call Janis Tune at 796-6845.

J.E. BUD CLARK
Mayor of the
City of Portland

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This portion may be detached.

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Janis Tune
City of Portland
1120 SW Fifth Avenue, Room 1250
Portland, Or. 97204

Ad. No. 4409

GLOSSARY OF TERMS

Appropriation	The legal authority to spend funds which have been designated for a specific purpose.
Account (Line Item)	A classification of appropriation by object of expenditure. (See Line Item)
Accrual Basis	Recording revenues at the time they are earned and expenditures at the time liabilities are incurred.
Appropriation Unit (AU)	The level of organizational unit at which City government legally budgets appropriations within a fund, usually a bureau or office.
Ballot Measure 5	1.5% Property Tax Measure passed by Oregon voters on November 6, 1990 limiting the consolidated tax rate for non-educational local governments to \$10 per \$1,000 assessed value effective July 1, 1991.
Beginning Fund Balance	The unexpended amount in a fund at fiscal year-end which is carried over into the next fiscal year.
Budget	A plan for the coordination of resources and expenditures. The budget is the financial plan for the City's allocation of resources to provide services, accomplish the City's objectives and perform activities.
Budget Calendar	The schedule of major events in the budget process.
Budget Committee	The City Council; sitting as a special committee to review the Mayor's Proposed Budget and to determine the approved budget.
Budget Message	Written explanation of the budget and the City's financial plan and priorities presented to the Budget Committee (City Council) by the Mayor. A requirement of Local Budget Law, ORS 294.
Budget Notes	A listing of policy issues that the Council has determined require further study or analysis.
Budget Phases	The following are the major phases of the budget process:
- Requested	The requested appropriation of a bureau as submitted to the Bureau of Financial Planning and the Council.
- Proposed	The Mayor's recommended budget to the Budget Committee - (City Council).

Glossary of Terms
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-	Approved	The budget as approved by the Budget Committee and subsequently reviewed and certified by the Multnomah County Tax Supervising and Conservation Commission.
-	Adopted	The budget as passed by ordinance by Council upon certification by the Multnomah County Tax Supervising and Conservation Commission.
	Bureau Advisory Committee (BAC)	A committee, specific to a particular bureau, consisting of citizens appointed by the Commissioner-in-Charge to advise the bureau on its budget requests and to make recommendations to Council.
	Bureau Advisory Coordinating Committee	Composed of representatives of each of the Bureau Advisory Committees, this committee reviews and advises Council on policy and budget matters for the City as a whole. It additionally serves as a steering committee for the Bureau Advisory Committee process.
	Bureau Goal	A statement of purpose or policy for a bureau which describes the services provided to meet an identified community need.
	Bureau of Financial Planning	The responsibility unit within the Office of Finance and Administration which plans and administers the budget process for the City. This includes the preparation of instructions, analysis of requests, preparation of the Mayor's Proposed Budget document, and the preparation of the Approved and Adopted Budget documents.
	Capital Budget	The expenditures scheduled for the first year of the Capital Improvement Plan and included in the budget.
	Capital Review Committee	A committee comprised of representatives from each bureau submitting a capital budget, and a member of the BACC. The committee makes recommendations on capital budget requests.
	Capital Improvement	An expenditure which adds to the City's fixed assets, has a life expectancy of ten years or more, and requires expenditures of more than \$10,000 for personnel, materials and services and equipment, or major equipment with a purchase price of \$50,000 or greater.

Glossary of Terms
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Capital Improvement Plan (CIP)	A multi-year plan approved by the Council listing capital improvement projects, costs and a schedule for completion.
Capital Outlay	A major object category which includes expenditures for land purchase, buildings (purchase or construction), improvements other than building (purchase or construction), or equipment and furniture with a unit cost in excess of \$500.
Compensation Plan	The document which lists all position classifications in the City, their classification number and the rates of pay authorized. The document is updated quarterly by the Bureau of Personnel and adopted annually by the City Council.
Contingency	An account established for the purpose of meeting unanticipated requirements. Formal Council action is required for transfers from Contingency.
Contract	An agreement whereby the City and an individual, legal or political entity, agree to do certain things. If the City is to provide a service(s) for reimbursement, the bureau to provide the service must indicate the appropriation necessary and identify the source and amount of funds to be received in its budget request. If the City is agreeing to purchase services or a capital asset, the bureau requesting their purchase must request appropriation for the contract and identify the source of funds (i.e., the operating fund, grant, etc.)
Current Service Level (CSL)	The cost of providing the same services in the upcoming fiscal year as the bureau provides in the current year
Discretionary Resources	Those resources (such as property tax revenues) which may be allocated to various City services at the discretion of Council, as opposed to dedicated resources which legally may only support one service or activity (such as a categorical grant or contract).
Equipment	Types of machinery, vehicles, furniture, etc. with a unit cost in excess of \$500 and an expected life of one year or more.
Expenditure	The actual outlay of or obligation to pay cash.
Financial Forecast	Estimates resources available to the Council to be budgeted in the next fiscal year and forecasts the financial condition of the General Fund for a five-year period.

Glossary of Terms
Page 4

Fiscal Year (FY)	The twelve-month period beginning July 1 and ending June 30 for which the annual budget of the City is prepared and approved.
Full-Time Position (FTC)	A position which will work at least a minimum work week of 36 hours on an ongoing basis and is specifically authorized by number and classification in the annual budget. It only includes regular full-time positions (not limited-term positions).
Fund	<p>A budgetary and fiscal accounting mechanism for designating a sum of money or other resources set aside for the purpose of providing services and achieving objectives in accordance with state and local laws, regulation or other limitations. Each fund constitutes an independent budgetary, fiscal and accounting entity.</p> <p>The General Fund is the City's major operating fund and includes all services authorized by Council and the Charter not specifically provided for in other funds. Other funds are restricted to certain specific types of services or activities.</p> <p>All appropriation units are within one and only one fund, although a bureau may be responsible for more than one fund. Other types of funds are operating, debt service, revenue, construction, retirement, working capital, federal, and City agency and trust. The definition of purposes, services and other restriction of City funds are specified in the City Charter or City Code.</p>
* General Fund	The General Fund includes all general purpose activities of the City supported by property taxes and other non-dedicated revenues such as license and permit fees and state-shared cigarette and liquor tax, etc. Bureaus supported by the General Fund include the Bureaus of Fire, Rescue and Emergency Services; Police; Parks; Licenses; Purchases and Stores; Planning; Community Development, and the Offices of the City Council and Auditor; Finance and Administration; General Services; Attorney; Neighborhood Associations; Energy; Cable, and the Metropolitan Arts Commission.

- * Other Operating Funds
These funds support agencies which do not receive General Fund support. Exceptions include the Transportation and Buildings Funds which currently receive a cash transfer from the General Fund. They are often referred to as enterprise funds because they operate based on revenue received from the services they provide. The Transportation-related agencies' primary sources of revenue are franchise fees charged to public utilities and the State Gas Tax. Water and sewer rates support those agencies.

- * Portland Development Commission
The Portland Development Commission (PDC) is the City of Portland's urban renewal, economic development and housing rehabilitation agency.

- * Revenue and Reserve Funds
Revenue funds receive revenues from specific sources which can be used for specific purposes only. The revenues need to be transferred to an operating fund in order to be expended. Revenue funds include the Parking Meter, State Tax Street, and State Revenue Sharing.

On May 3, 1990, the City Council adopted a General Reserve Fund Use Policy which formally recognizes the need for a 10% General Reserve level. The Policy also established clear guidelines for withdrawal of funds.

- * Bonded Debt Funds
These funds account for the payment of debt service on general obligation, revenue, assessment improvement, and urban renewal tax increment bonds.

- * Construction Funds
These funds account for major construction projects such as streets, water and sewer improvements, etc. Revenues are received when the City issues bonds and notes for capital projects.

- * Federal Funds
These funds account for grant revenues received from the Federal Government, such as Housing and Community Development Block Grant funds.

- * Retirement Funds
These are funds for retirement of police and fire personnel. Revenues are received from a property tax levy authorized by Portland voters in 1940.

Glossary of Terms
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* Internal Service Funds	Internal service funds sell central services such as fleet and printing to other City and/or County agencies. They operate solely on revenues received from the agencies using their services.
* City Agency and Trust Funds	The City, from time to time, creates accounts for specific purposes which receive revenues such as gifts or bequests to the City. A variety of these small accounts currently exists.
Government Finance Officers Association	A non-profit professional association serving 9,500 government finance professionals throughout North America.
Government Finance Officers Association Distinguished Budget Presentation Award	Highest form of recognition in governmental budgeting. Its attainment represents a significant accomplishment by the management and elected officials of recipients. Budgets are evaluated for effectiveness as a policy document, a financial plan, an operations guide, and a communication device.
Grants	"Grant" is a generic term which means financial assistance received from either State or Federal sources. "Federal Financial Assistance" means assistance provided by a Federal agency in the form of grants, contracts, cooperative agreements, loans, loan guarantees, property, interest subsidies, insurance, or direct appropriation to individuals. It includes awards received directly from Federal agencies, or indirectly through other units of State and local governments.
Indirect Costs	The general central overhead costs (e.g., payroll, accounts payable, and City Attorney) necessary for the operation of a grant, but which cannot be directly attributable to a specific grant. These costs are computed using the consolidated City-wide Cost Allocation Plan. The bureau administering the grant does not budget these funds, as they do not have use or control of the funds. Indirect costs are, therefore, additional revenues to the operating fund to cover some of the costs of City-wide operations.
Integrated Business Information System (IBIS)	The City's computerized general accounting, budgetary human resources, and purchasing system.
Interagency Service Agreement	An agreement for provision and receipt of services between City bureaus or funds. Their agreement establishes a mutually agreed upon budget amount for anticipated services to be provided and received.

Glossary of Terms
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Internal Service Fund Agencies	Bureau of General Services divisions of Fleet Services, Communications Services, Printing/Distribution Services, Facilities Services, the Portland Building and Justice Center. Also the Risk Management Division within the Bureau of Administrative Services which manages the Workers' Compensation and Insurance and Claims Funds.
Job Share Position	A budgeted full-time position shared by two people, who combined, work a total of at least 36 hours per week.
Limited-Term Position	A position, budgeted in line 512000, which has a specified ending date in the authorization.
Line Item (Account)	A classification of appropriation by object of expenditure. (See Account)
Local Budget Law	Oregon Revised Statutes, Chapter 294, prescribes budgeting practices for municipalities within Oregon.
Major Object Codes	Broad categories of expenditures such as personal services, external materials and services, internal materials and services, or capital outlay.
Match	The appropriation and expenditure of <u>City</u> resources as a necessary condition for award of a grant, budgeted in line item 528000.
Modified Accrual Basis	Recording revenues when measure and available and expenditures being recorded when the liability is incurred.
Objective	A desired result of a group of related activities performed by a bureau in which the achievement satisfies part or all of a bureau goal.

Office of Finance and Administration	The appropriation unit composed of the Bureaus of Administrative Services and Financial Planning. OF&A is responsible for planning and administering the budget process for the City.
Package	A group of expenditures which an appropriation unit requests for a specific service and related activities. The package request will provide justification and description of services to be provided, activities, personnel and dollar requirements (e.g. add and reduction packages).
Part-Time Position	<p>A position which works less than a 36 hour work week and has no full-time position authority. A part-time position will fit into one of the following categories:</p> <ol style="list-style-type: none"><u>Part-Time, Permanent Position</u> -- A position budgeted for less than 36 hours per week for a total of more than 860 hours per year. The position is eligible for City-paid benefits at 50% of the normal amount paid to full-time City employees.<u>Part-Time, Temporary Position</u> -- A position budgeted for less than 36 hours per week for a total of less than 860 hours per year. The incumbent is <u>not</u> Civil Service-certified, and is <u>not</u> eligible for benefits.<u>Part-Time, Seasonal</u> -- A position necessary to meet seasonal peak workloads, emergency workloads of limited duration, necessary vacation relief and other situations involving fluctuating staff requirements; budgeted for a minimum of 36 hours per week, but less than 860 hours per year; the position is <u>not</u> eligible for benefits.

Glossary of Terms
Page 9

Performance Measure	An indicator which measures the degree of accomplishment of an objective. The major types are:
- Effectiveness Measure	A qualitative and/or quantitative extent to which the performance of a series of related tasks achieve a desired <u>result</u> or <u>objective</u> ; the ratio of actual to planned accomplishment of a specific objective.
- Efficiency Measure	The extent to which the <u>process</u> utilized by an organization to produce goods and/or services minimizes the use of resources. The ratio of a unit of goods and/or services produced to the amount of resources required to produce it.
- Workload Measure	A quantity of work performed.
Performance Objective	Goals to establish direction for bureau work plans. Performance objectives are intended to better communicate to the public and policymakers what is being accomplished with public dollars, providing accountability.
Portland Future Focus (Strategic Planning)	A community-based strategic planning process to develop a vision for Portland in the year 2000.
Program	A cluster of activities and projects which seek to accomplish a common specific objective. Within the budget, programs are typically considered to be a subdivision of an AU budget.
Provider Bureau	A bureau of the City which, through an interagency agreement, either provides specific services to or purchases equipment on behalf of another bureau of the City.
Public Facilities Plan	A support document or documents to the City of Portland's Comprehensive Plan and Capital Improvement Plan. In addition, the facilities plan describes "significant" projects which will support land uses in the City's Comprehensive Plan and other projects listed as short-term (5 years) and long-term (6-20 years) bureau needs. There are two classes of public facilities as follows:

- A. Significant facilities necessary to support land uses designated in the Comprehensive Plan; and
- B. All other facilities over \$10,000 projected value, including buildings, structures or equipment incidental to the direct operation of significant facilities listed in (A) above.

Quarterly Budget Review

A report submitted by bureaus after the end of Accounting Periods 3, 6, 10, and 13. The report compares planned to actual appropriation unit expenditures, revenues, and performance measures.

Receiver Bureau

A bureau of the City receiving, through an interagency agreement, specific services or equipment from another bureau of the City. The receiver bureau pays the provider bureau for the service or equipment.

Replacement Equipment

Equipment purchased to be used in place of existing equipment.

Reserves

Resources set-aside for unanticipated, emergency expenses and downturns in the economy.

Responsibility Unit (RU)

Within IBIS, an organizational or cost accumulation unit below the appropriation unit level, usually a division of a large bureau.

Revenue

Money received by the City from external sources during the fiscal year.

Revised Budget

Adopted budget plus any adjustments made through accounting period 6, which annually ends in mid-December.

Special Appropriation

Appropriation units organized to make expenditures not included in a specific bureau.

Strategic Planning (Portland Future Focus)

A community-based strategic planning process to develop a vision for Portland in the year 2000.

Glossary of Terms
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Target

Share of General Fund discretionary resources based on the Financial Forecast. Target is based on adopted budget, adjusted for inflation and subtracting one-time requirements.

Tax Supervising & Conservation
Commission (TSCC)

The State-authorized body which reviews the City budget prior to legislative adoption in order to certify compliance with local budget law.

