

THE CITY OF PORTLAND

FY 1992-93 ADOPTED BUDGET



VOLUME II

Volume I of the Adopted Budget document **contains** the budget information that is typically of most interest to the public. It includes:

- The Mayor's Budget Message;
- An introductory **User's Guide** to **the** budget;
- An **Overview** of the contents and **major** policy decisions in the 1992-93 budget;
- **Financial Summaries** that present **in** table form some condensed budget figures for the overall City; and
- **Operating Budget Detail** that **presents** and discusses the budget for individual bureaus in the **General Fund** and for **Other Operating Funds** and **Internal Service Funds**.

Volume II of the Adopted Budget document **continues** the **Operating Budget Detail** with budget information on:

- **Agency and Trust Funds;**
- **Construction Funds;**
- **Debt Service Funds;**
- **Federal Funds;**
- **Retirement Funds; and**
- **Revenue and Reserve Funds.**

Volume II also contains the 1992-93 budget of the **Portland Development Commission**, a quasi-independent City agency that operates **subject** to City charter but has a separate budget. The remainder of Volume II is devoted **to the Capital Budget**, which outlines the City's five-year plan for major capital investment both in summary and project-by-project format, and the **Appendices** that contain **supplemental** information for the reader's reference.

The subjects printed in bold type above are marked in the document with separate tabs.

*On the cover is the logo for Portland Future **Focus** Strategic Plan. FY 1990-91 was the year the City of Portland's first community-wide strategic plan was completed. The Plan addresses social issues as well as land use. **The Plan** has put Portland on the map as a City on the cutting edge of forming the futures to its preferred specifications.*

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Agency and Trust Funds

Agency and Trust Funds are used when the City is, in effect, holding or spending money in behalf of someone else, in accordance with an agreement of terms outlined when the fund is established. Since the City is acting as a trustee or an agent, these funds are highly restrictive. The budget pages for these funds consist only of a summary of the entire fund. Two of these funds--Portland Parks Trust Fund and Sundry Trust Fund--are actually groups of smaller sub-funds. A budget summary for the sub-funds is also included in these pages.

HYDROPOWER RENEWAL & REPLACEMENT FUND (635)

FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 92-93	Adopted FY 92-93
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
Power Sales	\$0	\$0	\$0	\$0	\$0
Interest on Investments	328,124	0	0	0	0
Interest - Other	0	567,619	472,400	290,000	290,000
	328,124	567,619	472,400	290,000	290,000
Total Revenue	328,124	567,619	472,400	290,000	290,000
Beginning Fund Balance	5,827,860	6,083,920	6,395,500	6,458,000	6,458,000
TOTAL RESOURCES	\$6,155,984	\$6,651,539	\$6,867,900	\$6,748,000	\$6,748,000
<u>REQUIREMENTS</u>					
General Operating Contingency	\$0	\$0	\$6,457,900	\$6,448,000	\$6,448,000
<i>Transfers to Other Funds - Cash</i>					
Hydroelectric Power Operating	948	4,856	50,000	50,000	50,000
Hydroelectric Bond Redemption	71,116	327,510	360,000	250,000	250,000
	\$72,064	\$332,366	\$410,000	\$300,000	\$300,000
Unappropriated Ending Balance	6,083,920	6,319,173	0	0	0
TOTAL REQUIREMENTS	\$6,155,984	\$6,651,539	\$6,867,900	\$6,748,000	\$6,748,000

The Hydroelectric Power Renewal and Replacement Fund is a sinking fund for the Portland Hydroelectric Project providing resources for the repair or replacement of major pieces of equipment and/or property which may become damaged or simply wear out. This fund is required by the Power Sales Agreement with Portland General Electric and is administered by the independent Trustee for the Hydroelectric Power Revenue Bonds. The resources in this fund are comprised of past payments of power sales revenue from PGE and a portion of the proceeds from the Hydropower Revenue Bond sales.

The total value of the assets in this fund currently meet the adjusted reserve requirement called for in the Power Sales Agreement with PGE and as such, no additional power sales payments are expected to be required from PGE during FY 1992-93. The projected "Interest Other" is lower for FY 1992-93 than FY 1991-92 as a result of the available market interest rates having fallen dramatically in the last year. The projected interest rate earned throughout the year on proceeds from investments which mature during the year is estimated at 4.5% compared with 7% in FY 1991-92.

On the requirements side, the annual cash transfer to the Hydroelectric Bond Redemption Fund is significantly less than it was in FY 1991-92. One of the provisions of the April, 1989, Settlement Agreement with PGE established a level of reserve in the Renewal and Replacement Fund equivalent to 12% of the adjusted value of the Hydroelectric Power Project. The Agreement further stipulated that

that any amount above this cap be transferred to the Bond Redemption Fund and applied against PGE's obligation to the fund for future interest payments. The FY 1992-93 transfer is projected to be \$110,000 less than the prior year, primarily due to interest rates dropping significantly, thus yielding less excess money to be transferred. The estimated transfer for FY 1992-93 is \$250,000.

MODEL CITIES ECONOMIC DEVELOPMENT TRUST FUND (601)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
<i>Loan Repayments</i>	\$5,556	\$41,471	\$10,000	\$25,000	\$25,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	14,515	12,454	13,000	13,000	13,000
<i>Interest Income - Other</i>	5,176	6,139	6,000	2,000	2,000
<i>Other</i>	17,092	0	0	0	0
	36,783	18,593	19,000	15,000	15,000
<i>Total Revenue</i>	42,339	60,064	29,000	40,000	40,000
<i>Beginning Fund Balance</i>	164,089	216,492	139,428	53,054	53,054
<u>TOTAL RESOURCES</u>	\$206,428	\$276,556	\$168,428	\$93,054	\$93,054
<u>REQUIREMENTS</u>					
<i>Expenditures</i>	\$50,000	\$25,010	\$168,428	\$93,054	\$93,054
<i>Unappropriated Ending Balance</i>	156,428	251,546	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$206,428	\$276,556	\$168,428	\$93,054	\$93,054
<u>EXPENDITURES - AU 455</u>					
<i>Materials and Services</i>					
5490 <i>Miscellaneous</i>	\$50,000	\$25,010	\$168,428	\$93,054	\$93,054
<u>TOTAL APPROPRIATION</u>	\$50,000	\$25,000	\$168,428	\$93,054	\$93,054

This fund was established using Model Cities monies for the purpose of providing a Business Loan Program for Model Cities neighborhoods. Model Cities was a federally funded grant project in the early to mid-1970s.

PORTLAND PARKS TRUST FUNDS (602)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Concessions</i>	50,879	59,575	45,000	45,000	45,000
<i>Donations</i>	9,332	44,546	18,700	25,500	25,500
<i>Miscellaneous-Interest</i>	44,843	48,678	50,594	49,603	49,603
<i>Miscellaneous-Other</i>	2,035	0	0	0	0
<i>Parking Fees</i>	101,247	107,567	106,500	123,500	123,500
<i>Parks/Rec. Fees</i>	4,280	480	234,324	248,500	248,500
<i>Rents/Reimbursements</i>	51,314	76,409	37,462	50,000	50,000
<i>Sales/Real Property</i>	0	0	0	0	0
	263,930	337,255	492,580	542,103	542,103
<i>Total Revenue</i>	263,930	337,255	492,580	542,103	542,103
<i>Cash Transfer</i>					
<i>Sundry Trusts</i>	0	0	0	63,000	63,000
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	0	54,000	54,000
<i>Unencumbered</i>	461,304	367,221	499,466	563,933	638,763
	461,304	367,221	499,466	680,933	755,763
TOTAL RESOURCES	\$725,234	\$704,476	\$992,046	\$1,223,036	\$1,297,866
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Svcs</i>	68,756	51,843	132,886	147,543	147,543
<i>Internal Materials & Svcs</i>					
<i>Other Fund - General</i>	270,587	92,585	278,716	353,543	353,543
	339,343	144,428	411,602	501,086	501,086
<i>Capital Outlay</i>	18,670	30,000	63,600	55,000	55,000
<i>Total Bureau Requirements</i>	\$358,013	\$174,428	\$475,202	\$556,086	\$556,086
<i>Fund Requirements</i>					
<i>Contingency</i>					
<i>General Operating Contingenc</i>	0	0	494,710	591,050	665,880
<i>Encumbrance Carryover</i>	0	0	40,000	54,000	54,000
<i>Total Contingency</i>	0	0	534,710	645,050	719,880
<i>Unappropriated Ending Balanc</i>	367,221	529,775	22,134	21,900	21,900
<i>Total Fund Requirements</i>	367,221	529,775	556,844	666,950	741,780
TOTAL REQUIREMENTS	\$725,234	\$704,203	\$1,032,046	\$1,223,036	\$1,297,866

PORTLAND PARKS TRUST FUNDS (602)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>EXPENDITURES – AU 450</u>					
<i>External Materials and Services</i>					
5210 Professional Services	3,100	5,049	0	0	0
5230 Equipment Rental	534	0	0	0	0
5240 Repair and Maintenance	\$12,246	\$16,450	\$32,636	\$57,043	\$57,043
5280 Local Match Payments	13,750	11,375	60,000	88,000	88,000
5290 Miscellaneous Services	22,273	0	38,000	0	0
5320 Operating Supplies	11,651	0	0	0	0
5330 Repair and Maintenance	2,424	9,863	0	0	0
5340 Minor Equipment	0	0	1,000	1,000	1,000
5390 Other Commodities	2,778	1,416	1,250	1,500	1,500
5490 Miscellaneous	0	7,690	0	0	0
<i>Internal Materials and Services</i>					
5590 Other Fund Services	270,587	92,858	278,716	353,543	353,543
	339,343	144,701	411,602	501,086	501,086
<i>Capital Outlay</i>					
5610 Land	12,000	30,000	25,000	5,000	5,000
5630 Improvements	6,670	0	38,600	50,000	50,000
	18,670	30,000	63,600	55,000	55,000
TOTAL APPROPRIATION	\$358,013	\$174,701	\$475,202	\$556,086	\$556,086

GENERAL DESCRIPTION AND CHANGES FROM PRIOR YEAR

The Portland Parks Trust Fund is the recipient of donations from grants, neighborhood associations, foundations, "friends" organizations and others who designate funds to be applied to specific parks or projects developed and maintained by the Bureau of Parks and Recreation. Expenditures largely are made to leverage or "match" other sources of support. Often the trust fund facilitates one-time investments necessary to benefit a particular park, constituency or for the benefit of the park system as a whole.

The FY 92–93 Portland Parks Trust Fund budget includes support, largely through interagency agreements for:

1) Maintenance in Waterfront Park (\$9,013) – As part of the Resource Development program, a restaurant was established in Waterfront Park, creating additional maintenance responsibilities. Funding of the additional work is provided by the revenues generated by the restaurant and its parking lot.

2) Waterfront Park Master Plan development (\$33,912)

3) Sponsorships (\$25,000) -- this program allows private sector donors (corporations, organizations, Park's Friends groups, etc.) to sponsor a project that is consistent with the Bureau's facility/service goals but could not otherwise be provided by General Fund support; and,

4) Trust fund activities and administration (\$8,195)

Currently, there are eight Trust Funds that have been established by the Parks Bureau, as follows:

Youth Trust Fund -- this fund is made possible through a \$.50/9-hole surcharge on public golf courses and is expected to equal \$250,000 in FY 92-93.

The Oaks Pioneer Trust Fund includes support for the Oaks Church improvements (\$14,023); landscape maintenance (\$4,000) and capital improvements (\$25,000 from the trust and \$25,000 from SMILE). This trust fund was established in 1965 by ordinance to provide maintenance, operational costs and improvements of the Museum from funds generated by the operation of the museum.

Under the Forest Park Trust Fund, purchase of the Kielhorn property requires a \$5,000 payment. This trust fund was established in FY 1986-87. Revenues are used for the acquisition of parcels of land for Forest Park as they become available. Revenues are received annually from the U.S. government.

The Willamette Park Trust Fund includes parking management services appropriated at a level of \$40,000. This fund was established in 1985. Revenues from parking operations at this park pay for parking management services and for improvements of the park.

Activity in the following trust funds is anticipated at approximately the same level as in the current FY 91-92 budget, estimated at \$1,500 for F.L. Bean Trust Fund for awards (proceeds are awarded for Portland rose gardens to encourage citizens of Portland to plant and maintain roses); \$1,000 for minor equipment at the Rose Test Garden Trust Fund; \$3,000 in maintenance through the Delta Park Trust Fund and \$10,000 for expenses associated with the SP Engine 4449 -- this fund was established to provide for expenses associated with preserving and restoring Engine 4449 for public display and operation.

PORTLAND PARKS TRUST FUNDS (602)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>F.L. Beach Rose Trust</i>	1,880	1,745	1,500	1,500	1,500
<i>Portland Parks Trust</i>	169,351	228,604	156,160	165,000	165,000
<i>Willamette Park Trust</i>	46,775	51,534	45,390	47,000	47,000
<i>Delta Park Trust</i>	1,839	429	1,946	1,900	1,900
<i>Columbia South Shore</i>	3	3	103	3	3
<i>Forest Park</i>	5,828	10,781	5,840	5,600	5,600
<i>Oaks Pioneer Park</i>	16,747	19,790	17,421	44,000	44,000
<i>Rose Test Garden</i>	1,075	3,223	920	900	900
<i>SP 4449-Freedom Train</i>	20,432	21,146	13,300	12,200	12,200
<i>Youth Trust Fund</i>	0	0	250,000	264,000	264,000
	263,930	337,255	492,580	542,103	542,103
<i>Cash Transfer</i>					
<i>Sundry Trust</i>	0	0	0	63,000	63,000
<i>Beginning Fund Balance</i>					
<i>Unencumbered</i>					
<i>Ira Keller Memorial Trust</i>	162	0	0	0	0
<i>F.L. Beach Rose Trust</i>	20,381	21,561	21,884	21,900	21,900
<i>Portland Parks Trust</i>	296,792	178,793	280,699	300,390	375,220
<i>Willamette Park Trust</i>	63,849	60,595	77,486	68,400	68,400
<i>Columbia South Shore</i>	31	34	36	40	40
<i>Forest Park</i>	9,490	10,318	11,486	10,100	10,100
<i>Oaks Pioneer Park</i>	38,422	55,169	54,524	80,683	80,683
<i>Rose Test Garden</i>	5,033	6,108	6,448	9,420	9,420
<i>SP 4449-Freedom Train</i>	23,892	29,390	42,406	35,400	35,400
<i>Youth Trust Fund</i>	0	0	0	30,000	30,000
<i>Delta Park Trust</i>	3,414	5,253	4,497	7,600	7,600
	461,466	367,221	499,466	563,933	638,763
<i>Encumbered</i>					
<i>Oaks Pioneer Park</i>	0	0	0	4,000	4,000
<i>Portland Parks Trust</i>	0	0	0	30,000	30,000
<i>Willamette Park Trust</i>	0	0	0	20,000	20,000
	0	0	0	54,000	54,000
TOTAL RESOURCES	\$725,396	\$704,476	\$992,046	\$1,223,036	\$1,297,866

PORTLAND PARKS TRUST FUNDS (602)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>REQUIREMENTS</u>					
<i>External Materials and Services</i>					
<i>F.L. Beach Rose Trust</i>	700	1,416	1,250	1,500	1,500
<i>Portland Parks Trust</i>	33,093	22,988	70,000	25,000	25,000
<i>Willamette Park Trust</i>	20,029	0	38,000	40,000	40,000
<i>Columbia South Shore</i>	0	0	139	43	43
<i>Forest Park</i>	0	7,000	0	0	0
<i>Oaks Pioneer Park</i>	0	3,276	9,497	4,000	4,000
<i>Rose Test Garden</i>	0	0	1,000	1,000	1,000
<i>SP 4449-Freedom Train</i>	14,934	17,163	10,000	10,000	10,000
<i>Youth Trust Fund</i>	0	0	0	63,000	63,000
<i>Delta Park Trust</i>	0	0	3,000	3,000	3,000
	68,756	51,843	132,886	147,543	147,543
<i>Other Fund-General</i>	270,587	92,858	278,716	353,543	353,543
<i>Capital Outlay</i>					
<i>Portland Parks Trust</i>	13,670	0	53,600	0	0
<i>Willamette Park Trust</i>	0	30,000	0	0	0
<i>Forest Park</i>	5,000	0	10,000	5,000	5,000
<i>Oaks Pioneer Park</i>	0	0	0	50,000	50,000
	18,670	30,000	63,600	55,000	55,000
<i>Total Requirements</i>	358,013	174,701	475,202	556,086	556,086
<i>General Operating Contingency</i>					
<i>Portland Parks Trust</i>	0	0	254,543	381,770	456,600
<i>Youth Trust Fund</i>	0	0	30,000	44,000	44,000
<i>Willamette Park Trust</i>	0	0	84,876	95,400	95,400
<i>Columbia South Shore</i>	0	0	0	0	0
<i>Forest Park</i>	0	0	7,326	10,700	10,700
<i>Oaks Pioneer Park</i>	0	0	62,448	59,760	59,760
<i>Rose Test Garden</i>	0	0	6,368	9,320	9,320
<i>SP 4449-Freedom Train</i>	0	0	45,706	37,600	37,600
<i>Delta Park Trust</i>	0	0	3,443	6,500	6,500
	0	0	494,710	645,050	719,880

PORTLAND PARKS TRUST FUNDS (602)**FUND SUMMARY**

	<i>Actual</i> <i>FY 89-90</i>	<i>Actual</i> <i>FY 90-91</i>	<i>Revised Budget</i> <i>FY 91-92</i>	<i>Proposed</i> <i>FY 92-93</i>	<i>Adopted</i> <i>FY 92-93</i>
<i>Unappropriated Ending Balance</i>					
<i>F.L. Beach Rose Trust</i>	21,561	21,890	22,134	21,900	21,900
<i>Portland Parks Trust</i>	178,793	291,551	0	0	0
<i>Willamette Park Trust</i>	60,595	82,129	0	0	0
<i>Delta Park Trust</i>	5,253	5,682	0	0	0
<i>Columbia South Shore</i>	34	37	0	0	0
<i>Forest Park</i>	10,318	14,099	0	0	0
<i>Oaks Pioneer Park</i>	55,169	71,683	0	0	0
<i>Rose Test Garden</i>	6,108	9,331	0	0	0
<i>SP 4449-Freedom Train</i>	29,390	33,373	0	0	0
<i>Youth Trust Fund</i>	0	0	0	0	0
	367,221	529,775	22,134	21,900	21,900
TOTAL REQUIREMENTS	\$725,234	\$704,476	\$992,046	\$1,223,036	\$1,297,866

PORTLAND PARKS TRUST FUNDS (602)
FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 92-93	Adopted FY 92-93
<u>F.L. BEACH ROSE TRUST</u>					
Materials and Services					
5390 Other Commodities	700	1,416	1,250	1,500	1,500
<u>PORTLAND PARKS TRUST</u>					
Materials and Services					
5210 Professional Services	3,100	5,049	0	0	0
5230 Equipment Rental	534	0	0	0	0
5240 Repair & Maintenance	546	3,620	10,000	0	0
5280 Local Match Payments	13,750	11,375	60,000	25,000	25,000
5290 Miscellaneous Services	1,283	0	0	0	0
5320 Operating Supplies	11,651	0	0	0	0
5330 Repair & Maintenance S	2,229	2,254	0	0	0
5490 Miscellaneous	0	690	0	0	0
5590 Other Services-Internal	240,587	92,858	58,716	88,620	88,620
	273,680	115,846	128,716	113,620	113,620
Capital Outlay					
5610 Land	7,000	0	15,000	0	0
5630 Improvements	6,670	0	38,600	0	0
	13,670	0	53,600	0	0
	287,350	115,846	182,316	113,620	113,620
<u>WILLAMETTE PARK TRUST</u>					
Materials and Services					
5290 Miscellaneous Services	20,029	0	38,000	0	0
5330 Repair & Maintenance S	0	0	0	40,000	40,000
5590 Other Services-Internal	30,000	0	0	0	0
	50,029	0	38,000	40,000	40,000
Capital Outlay					
5630 Improvements	0	30,000	0	0	0
	50,029	30,000	38,000	40,000	40,000
<u>DELTA PARK TRUST</u>					
Materials and Services					
5240 Repair and Maintenance	0	0	3,000	3,000	3,000
	0	0	3,000	3,000	3,000
<u>COLUMBIA SOUTH SHORE</u>					
External Materials and Services					
5240 Repair and Maintenance	0	0	139	43	43

PORTLAND PARKS TRUST FUNDS (602)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>FOREST PARK</u>					
<i>External Materials and Services</i>					
5490 Miscellaneous	0	7,000	0	0	0
<i>Capital Outlay</i>					
5610 Land	5,000	0	10,000	5,000	5,000
	5,000	7,000	10,000	5,000	5,000
<u>OAKS PIONEER PARK</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	0	3,276	9,497	4,000	4,000
5590 Other Fund Services	0	0	0	14,923	14,923
<i>Capital Outlay</i>					
5630 Improvements	0	0	0	50,000	50,000
	0	3,276	9,497	68,923	68,923
<u>ROSE TEST GARDEN</u>					
<i>External Materials and Services</i>					
5340 Minor Equipment	0	0	1,000	1,000	1,000
	0	0	1,000	1,000	1,000
<u>SP 4449-FREEDOM TRAIN</u>					
<i>External Materials and Services</i>					
5240 Repair and Maintenance	11,700	9,554	10,000	10,000	10,000
5290 Miscellaneous Services	961	0	0	0	0
5330 Repair & Maintenance S	195	7,609	0	0	0
5390 Other Commodities	2,078	0	0	0	0
	14,934	17,163	10,000	10,000	10,000
<u>YOUTH TRUST FUND</u>					
<i>External Materials and Services</i>					
5590 Other Fund Services	0	0	220,000	250,000	250,000
5280 Miscellaneous Services	0	0	0	63,000	63,000
	0	0	220,000	313,000	313,000
TOTAL ALL TRUSTS	\$358,013	\$174,701	\$475,202	\$556,086	\$556,086

PUBLIC ART TRUST FUND (628)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Government Sources</i>					
<i>Multnomah County Percent</i>	\$77,085	\$121,721	\$25,000	\$20,000	\$20,000
<i>Portland Public Schools</i>	21,000	10,000	0	0	0
<i>Tri-Met</i>		0		50,000	50,000
<i>Port of Portland</i>		0		50,000	50,000
<i>METRO</i>	12,547	6,275	0	20,000	20,000
<i>Miscellaneous Revenues</i>					
<i>Central City FAR Bonus</i>	15,500	0	115,000	125,000	125,000
<i>Portland Dev Commission</i>	17,106	17,348	0	37,000	37,000
<i>Private Grants and Donations</i>	66,895	3,500	0	0	0
<i>Miscellaneous Other</i>		28,298	85,000	5,000	5,000
<i>Interest</i>	9,846	11,700	11,000	16,000	16,000
Total Revenue	\$219,979	\$198,842	\$236,000	\$323,000	\$323,000
<i>Cash Transfers from Other Funds</i>					
<i>Transportation Operating</i>	3,179	5,651	20,000	20,000	20,000
<i>General Fund</i>	12,878	0	0	0	0
<i>BES Sewage</i>		48,788	0	0	0
<i>Facilities Services</i>		0	0	49,705	49,705
<i>Parks System Improvements Fund</i>	0	41,943	14,895	0	0
Total Cash Transfers	16,057	96,382	34,895	69,705	69,705
<i>Beginning Fund Balance</i>					
<i>Encumbered</i>	0	0	0	0	0
<i>Unencumbered</i>	36,980	114,975	90,000	185,718	185,718
	0	114,975	90,000	185,718	185,718
TOTAL RESOURCES	\$236,036	\$410,199	\$360,895	\$578,423	\$578,423
<u>REQUIREMENTS</u>					
<i>External Materials & Services</i>	143,388	98,648	228,783	430,078	430,078
<i>Internal Materials and Services</i>					
<i>General Fund</i>	0	0	42,112	82,364	82,364
<i>Other Fund Services</i>	14,653	35,833			
Total Bureau Requirements	158,041	134,481	270,895	512,442	512,442
<i>General Operating Contingency</i>	0	0	90,000	65,981	65,981
<i>Encumbrance Carryover</i>	0	0	0	0	0
<i>Unappropriated Ending Balance</i>	114,975	275,718	0	0	0
<i>Cash Transfers to Other Funds</i>					
<i>General Fund</i>	14,653	35,834	0	0	0
TOTAL REQUIREMENTS	\$287,669	\$446,033	\$360,895	\$578,423	\$578,423
<u>EXPENDITURES – AU 759</u>					
<i>External Materials and Services</i>					
5210 Professional Services	80,249	61,621	228,783	430,078	430,078
5290 Miscellaneous Services	59,989	36,827	0	0	0
5320 Operating Supplies	2,350	67	0	0	0
5490 Miscellaneous	800	0	0	0	0
5430 Out-Of-Town Travel	0	133			

PUBLIC ART TRUST FUND (628)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<i>Internal Materials and Services</i>					
<i>5590 Other Fund Services</i>	14,653	35,833	42,112	82,364	82,364
TOTAL APPROPRIATION	\$158,041	\$134,481	\$270,895	\$512,442	\$512,442

Ordinance No.161537, which amended City Council Code Chapter 5.74, passed by Council on January 4, 1989, authorized the creation of the Public Art Trust Fund and established the policy for the City of Portland to dedicate 1.33% of the total costs of all capital improvement projects for the purpose of Public Art. The Metropolitan Arts Commission is charged with the development of program guidelines and administration.

The Fund is used for acquisition, siting, maintenance and deaccessioning of public art works; for supporting public art works of limited duration; and for costs associated with public art including but not limited to costs of selection, administration, community education and registration.

1) The City and County Percent for the Art Ordinances

2) The Floor Area Ratio (FAR) Bonus program adopted by City Council on March 24, 1988, as a part of the City Central Plan Section 33.702.060.4 -- this is one of the programs which provide bonus floor area ratio as an incentive for private developers who incorporate public art into their projects. Under the guidelines developed by the Metropolitan Arts Commission (MAC) projects utilizing this bonus provision must place at least 25 percent of the project's public art budget into a central City Public Art Trust Fund maintained by MAC. Should a project's developer choose to, the entire amount of percent for art funds may be placed in the Public Art Trust Fund.

3) Contracts with other local government agencies for public art such as METRO, the Port of Portland and TRI-MET

4) Donations for Public Art projects such as those received from the City of Sapporo Japan and individuals and corporations.

It is anticipated that overall, Public Art Trust Fund revenues will increase by \$121,810 over FY 1991-92. Increases are expected due based on estimates of qualifying public improvement projects, possible FAR Bonus revenues and intergovernmental agreements to manage public art projects for METRO, Tri-Met and the Port of Portland.

The External Materials and Services object code is \$194,795 higher than the current year because increased contract revenues will provide support for the professional services associated with the management of new public art projects.

SEWER SYSTEM RATE STABILIZATION FUND (632)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$162,541	\$469,927	\$413,179	\$190,456	\$190,456
Total Revenue	162,541	469,927	413,179	190,456	190,456
<i>Transfer from Other Funds – Cash Sewer System</i>	5,000,000	3,400,000	0	0	0
<i>Beginning Fund Balance</i>	5,951,361	5,788,902	5,902,551	6,050,654	6,050,654
TOTAL RESOURCES	\$11,113,902	\$9,658,829	\$6,315,730	\$6,241,110	\$6,241,110
<u>REQUIREMENTS – AU 218</u>					
<i>Transfers to Other Funds – Cash Sewer System</i>	\$5,325,000	\$0	\$3,631,545	\$6,241,110	\$6,241,110
<i>General Operating Contingency</i>	0	0	2,684,185	0	0
<i>Unappropriated Ending Balance</i>	5,788,902	9,658,829	0	0	0
TOTAL REQUIREMENTS	\$11,113,902	\$9,658,829	\$6,315,730	\$6,241,110	\$6,241,110

The Rate Stabilization Fund was created in 1988-89 to allow for better financial management by enabling the Bureau of Environmental Services to level the natural fluctuation of sewer system revenues (primarily connection charges) from year to year. In years of high connection fee revenues, transfers from the Sewer System Operating Fund to the Rate Stabilization Fund can be made; for purposes of compliance with bond covenants, these transfers out are counted as operating expenses. Transfers back to the Operating Fund during lean years are classified as gross revenues. This financial management tool keeps debt coverage ratios safely within levels required by bond covenants, and it therefore smooths the pattern of increases in sewer rates.

The 1992-93 Adopted Budget assumes a beginning balance of approximately \$6 million for this fund. This is budgeted to be transferred to the Sewer Operating Fund in 1992-93 in order to help the Sewer Operating Fund cover some of the up-front costs of the Mid-County Assistance program (such as a loan program for private plumbing costs incurred by new Mid-County customers) but still hold to the 1991-92 rates as they were adopted last year.

SEWER SYSTEM SAFETY NET (633)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$2,641	\$38,491	\$34,000	\$27,500	\$27,500
<i>Assessment Payments</i>	10,322	778,734	0	100,000	100,000
<i>Loan Repayments</i>	0	42,189	50,000	0	0
	12,963	859,414	84,000	127,500	127,500
<i>State Sources</i>					
<i>Assessment Loans</i>	38,286	647,520	800,000	1,000,000	1,000,000
Total Revenue	51,249	1,506,934	884,000	1,127,500	1,127,500
<i>Beginning Fund Balance</i>					
<i>Unencumbered</i>	80,064	21,811	0	0	0
TOTAL RESOURCES	\$131,313	\$1,528,745	\$884,000	\$1,127,500	\$1,127,500
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	\$109,502	\$279,014	\$884,000	\$1,127,500	\$1,127,500
<i>Unappropriated Ending Balance</i>	21,811	1,249,731	0	0	0
TOTAL REQUIREMENTS	\$131,313	\$1,528,745	\$884,000	\$1,127,500	\$1,127,500
<u>EXPENDITURES - AU 221</u>					
<i>External Materials and Services</i>					
<i>545000 Interest</i>	6,546	711	34,000	27,500	27,500
<i>546000 Refunds</i>	10,322	0	50,000	100,000	100,000
<i>549000 Miscellaneous</i>	92,634	278,303	800,000	1,000,000	1,000,000
TOTAL APPROPRIATIONS	\$109,502	\$279,014	\$884,000	\$1,127,500	\$1,127,500

This fund was established in 1988-89 for the deposit of monies from the State Assessment Deferral Loan Fund, established under provisions of Senate Bill 878 (Chapter 695, Oregon Laws 1987). Monies in this fund will be used to pay assessments for sewer improvements of those low-income homeowners within the boundaries of the Mid-Multnomah County Sewer Project who qualify for participation in the Safety Net Program. Under this program, qualifying property owners have their sewer assessments deferred until the property ownership changes, at which time the deferred assessment is repaid to the Safety Net Fund.

SUNDRY TRUST FUNDS (603)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Portland Posterity Trust</i>	\$1,282	\$684	\$555	\$1,500	\$1,500
<i>Civic Emergency Trust</i>	\$3,980	\$3,895	\$3,408	\$4,500	\$4,500
	5,262	4,579	3,963	6,000	6,000
<i>Transfer of Residual Equities</i>					
<i>Other Funds</i>	0	(91,777)	0		
<i>Beginning Fund Balance</i>					
<i>Portland Posterity Trust</i>	7,960	0	9,831	10,500	10,500
<i>Civic Emergency Trust</i>	44,473	149,272	48,685	58,500	58,500
	52,433	149,272	58,516	69,000	69,000
TOTAL RESOURCES	\$57,695	\$62,074	\$62,479	\$75,000	\$75,000
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>					
<i>Civic Emergency Trust</i>	100	100	0	0	0
	100	100	0	0	0
<i>General Operating Contingency</i>					
<i>Portland Posterity Trust</i>	0	0	0	0	0
<i>Civic Emergency Trust</i>	0	0	52,093	12,000	12,000
<i>Cash Transfers to Other Funds</i>					
<i>Transfer to Parks Trust Fund</i>	0	0	0	63,000	63,000
<i>Unappropriated Ending Balance</i>					
<i>Portland Posterity Trust</i>	9,242	62,074	10,386	0	0
<i>Civic Emergency Trust</i>	48,353	0	0	0	0
	57,595	62,074	10,386	0	0
TOTAL REQUIREMENTS	\$57,595	\$62,074	\$62,479	\$75,000	\$75,000
<u>EXPENDITURES</u>					
CIVIC EMERGENCY TRUST					
<i>External Materials and Services</i>					
5490 Miscellaneous	100	0	0	0	0
TOTAL ALL TRUSTS	100	0	0	0	0

SUNDRY TRUST FUNDS (603)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$5,262	\$3,774	\$3,963	\$6,000	\$6,000
<i>Interest Income-Other</i>	0	0	0	0	0
<i>Total Revenue</i>	5,262	3,774	3,963	6,000	6,000
<i>Beginning Fund Balance</i>	52,433	58,300	58,516	69,000	69,000
TOTAL RESOURCES	\$57,695	\$62,074	\$62,479	\$75,000	\$75,000
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	100	0	0	0	0
<i>General Operating Contingency</i>	0	0	52,093	12,000	12,000
<i>Unappropriated Ending Balance</i>	57,595	62,074	10,386	0	0
<i>Transfer of Residual Equities</i>	0	0	0	63,000	63,000
TOTAL REQUIREMENTS	\$57,695	\$62,074	\$62,479	\$75,000	\$75,000
<u>EXPENDITURES</u>					
<i>External Materials and Services</i>					
<i>5490 Miscellaneous</i>	100	0	0	0	0
TOTAL APPROPRIATION	100	0	0	0	0

The Sundry Trust Fund combines small miscellaneous trust funds. The 1992-93 budget for the Sundry Trust Fund includes the Civic Emergency Trust Fund and the Portland Posterity Trust Fund.

The Portland Posterity Trust Fund was established in 1924 through a gift of \$1,000 to the City of Portland. The \$1,000 was deposited in the Ladd & Tilton Bank, which is now the United States National Bank of Oregon, since then the balance has grown to \$9,831 as of FY 1991-92. The donor stipulated that the gift remain with the bank until the passage of 200 years or the balance of the trust account totaled \$100 million. At such time that either of the above requirements are met, the Mayor of the City of Portland, the President of the Bank, and the Editor of the Oregonian are to make a decision as to how the citizens of Portland can best be served by its expenditure.

The Civic Emergency Fund is managed by the Office of Finance and Administration. It has historically been comingled within the Memorial Budgeted Funds. The fund is governed by City Code Section 5.04.020. There has been minimal activity since the Boxing and Wrestling Commission Fund was closed pursuant to a change in ORS 463 which created a State Boxing and Wrestling Commission to regulate boxing and wrestling activity within the State.

WATER GROWTH IMPACT CHARGE TRUST FUND (631)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Growth Impact Charges</i>	\$98,773	\$10,377	\$0	\$0	\$0
<i>Interest on Investments</i>	66,762	67,895	72,619	56,381	56,381
<i>Other Miscellaneous</i>	6,726	0	0	0	0
<i>Total Revenue</i>	172,261	78,272	72,619	56,381	56,381
<i>Beginning Fund Balance</i>	653,241	825,502	907,740	963,775	963,775
<u>TOTAL RESOURCES</u>	\$825,502	\$903,774	\$980,359	\$1,020,156	\$1,020,156
<u>REQUIREMENTS - AU 460</u>					
<i>Unappropriated Ending Balance</i>	825,502	903,774	980,359	1,020,156	1,020,156
<u>TOTAL REQUIREMENTS</u>	\$825,502	\$903,774	\$980,359	\$1,020,156	\$1,020,156

The Water Growth Impact Charge Trust Fund records revenues to finance future requirements such as construction of a water supply conduit, resulting from growth in the demand by wholesale customers. The fund was established in accordance with provisions contained within the 25-year water sales agreement between the City and outside water districts. The water growth charges are assessed to the water districts on water consumption that exceeds the normal growth rate standard.

The City of Portland Bureau of Water Works is responsible for determining how the fund proceeds will be used in addressing future water supply requirements. At this time, the location or timeline for future construction requirements have not been determined.

Construction Funds

Construction Funds are used to account for money held or spent for capital construction projects. Depending on the fund, construction funds are used in two different ways in the City of Portland. The Sewer, Transportation, and Water Construction funds are used only to receive the revenues and hold the balances pertaining to these projects; the dollars are transferred out to the corresponding operating funds when the direct expenses are incurred, and the expenses are controlled and recorded in the operating fund. For these funds, only a fund summary is shown in the budget document. The Local Improvement District Construction Fund does incur direct expenses for those projects funded by special assessment districts, and more detailed pages are included for that fund. For all of the construction funds, the capital projects to which the funds are dedicated are detailed in the Capital Budget, which is printed with the Adopted Budget document.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION FUND (502)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
Miscellaneous Revenues					
Interest on Investments	\$253,136	\$2,913,622	\$350,000	\$600,000	\$600,000
Warrant Sales	0	0	0	0	0
Bond Sales	1,059,000	36,423,153	17,072,250	20,000,000	20,000,000
Open Liens Receipts	873,766	5,118,235	7,489,885	2,394,574	2,394,574
Interest on Liens	157,795	255,472	492,203	237,780	237,780
Miscellaneous Revenues	40,533	771,662	469,992	484,120	484,120
Bond Anticipation Notes	7,500,000	49,761,890	23,382,000	2,000,000	2,000,000
Total Revenue	9,884,230	95,244,034	49,256,330	25,716,474	25,716,474
<i>Transfers from Other Funds – Cash</i>					
Transportation Construction					
Intersection Assistance	25,909	59,906	0	44,700	44,700
Prior Years Assistance	89,991	0	44,700	0	0
Sewer System Construction	223,865	210,824	176,294	186,294	186,294
	339,765	270,730	220,994	230,994	230,994
<i>Transfers from Other Funds – Svc. Reimb.</i>					
Housing & Community Dev	872,296	626,840	178,903	128,971	128,971
Sewer System	0	15,000	17,500	18,550	18,550
Transportation Construction	0	104,786	252,500	253,100	253,100
	872,296	746,626	448,903	400,621	400,621
<i>Beginning Fund Balance</i>	<i>4,105,094</i>	<i>331,128</i>	<i>1,052,000</i>	<i>500,000</i>	<i>500,000</i>
TOTAL RESOURCES	\$15,201,385	\$96,592,518	\$50,978,227	\$26,848,089	\$26,848,089

REQUIREMENTS

Personal Services	0	0	0	0	0
External Materials & Services	28,667	2,458,044	157,000	200,000	200,000
Internal Materials & Services					
General	574,714	628,178	774,560	792,533	792,533
Sewer System Construction	2,038,882	3,369,601	2,830,217	82,100	82,100
Transportation Construction	344,050	628,664	2,586,417	762,362	735,111
Water Operating	0	0	144,000	0	0
Total	2,957,646	4,626,443	6,335,194	1,636,995	1,609,744
Capital Outlay	11,854,511	18,770,090	14,920,495	3,498,892	3,526,143
Total Bureau Requirements	14,840,824	25,854,577	21,412,689	5,335,887	5,335,887

Fund Requirements

Debt Retirement (Notes)	0	41,325,000	28,325,000	18,985,000	18,985,000
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LOCAL IMPROVEMENT DISTRICT CONSTRUCTION FUND (502)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>REQUIREMENTS (Cont'd)</u>					
<i>Cash Transfers to Other Funds</i>					
Improvement Bond Sinking	0	0	0	0	0
Gen.Fund-Debt Mgt.Overhead	29,434	0	0	72,482	72,482
	29,434	0	0	72,482	72,482
 <i>General Operating Contingency</i>	 0	 0	 1,240,538	 2,454,720	 2,454,720
 <i>Unappropriated Ending Balance</i>	 331,127	 29,412,941	 0	 0	 0
<i>Total Fund Requirements</i>	360,561	70,737,941	29,565,538	21,512,202	21,512,202
TOTAL REQUIREMENTS	\$15,201,385	\$96,592,518	\$50,978,227	\$26,848,089	\$26,848,089

A Local Improvement District (LID) is a method of financing public works established by State Statute which distributes a project's cost among the property owners within a benefitted district. The LID Construction Fund accounts for local improvement activities of the Assessment and Liens Division of the City Auditor's Office. Major functions include project management, lien recording, construction and lien financing, billing and collection, and general administration. The fund supports traditional local sewer improvement programs, as well as new programs involving local water improvements and sidewalk repair services.

Before passage of Measure 5, the City sold Bancroft bonds to finance installment payment contracts for street, sewer, and water improvements. Approximately 65% of special assessments were financed through this bonding process. Under Measure 5, the City will be issuing assessment bonds in place of Bancroft bonds. The City also sells bond anticipation notes (BANS) to obtain the cash required to proceed with LIDs prior to the bond sales. LID activity dictates the extent and term of note sales.

The LID Construction Fund budget for FY 1992-93 anticipates that financial activity will be significantly reduced due to the conversion of the Mid County Sewer Project from the LID program to a unified capital improvement project. As a result, bond anticipation note sales will drop by \$21.38 million from the Revised 1991-92 level. Assessment receipts will also decline by approximately \$5 million from prior year. Program income (fees and charges) will continue to grow as the LID program recovers financing costs associated with Mid County sewer system development charges and other related financing activities.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

APPROPRIATION SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>EXPENDITURES</u>					
<i>Personal Services</i>	\$0	\$0	\$0	\$0	\$0
<i>External Materials and Services</i>	\$28,667	\$2,458,044	\$157,000	\$200,000	\$200,000
<i>Internal Materials and Services</i>	\$2,957,646	\$4,626,443	\$6,335,194	\$1,636,995	\$1,609,744
<i>Capital Outlay</i>	\$11,854,511	\$18,770,090	\$14,920,495	\$3,498,892	\$1,809,744
<i>Cash Transfers-Equipment</i>	0	0	0	0	0
<i>TOTAL EXPENDITURES</i>	\$14,840,824	\$25,854,577	\$21,412,689	\$5,335,887	\$5,335,887
<u>FUNDING SOURCES</u>					
<i>General Fund Discretionary</i>		\$0	\$0	\$0	\$0
<i>Non-Discretionary Resources</i>		0		0	0
<i>Grants and Donations</i>		0	0	0	0
<i>Contract Revenue</i>		0	0	0	0
<i>Interagency Services</i>		746,625	448,903	400,621	400,621
<i>Bureau/Operating Fund Revenue</i>		25,107,952	20,963,786	4,935,266	4,935,266
<i>Total Non-Discretionary Resources</i>		\$25,854,577	\$21,412,689	\$5,335,887	\$5,335,887
<i>TOTAL FUNDING</i>		\$25,854,577	\$21,412,689	\$5,335,887	\$5,335,887
<u>PROGRAMS</u>					
<i>Sewer Improvements</i>		\$20,399,189	\$16,745,611	\$1,849,262	\$1,849,262
<i>Petition Street Improvements</i>		4,896,186	4,116,614	3,050,742	3,050,742
<i>HCD Street Improvements</i>		\$493,123	90,489	\$235,980	\$235,980
<i>Water Improvements</i>		0	\$404,419	191,822	191,822
<i>Sidewalk Repair Services</i>		66,079	\$55,556	8,081	8,081
<i>TOTAL PROGRAMS</i>		\$25,854,577	\$21,412,689	\$5,335,887	\$5,335,887

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The LID Construction Fund accounts for local improvement activities of the Assessments and Liens Division of the City Auditor's Office. Major functions include project management, lien recording, construction and lien financing, billing and collection, and general administration. The fund supports traditional local sewer and street improvement programs, as well as new programs involving local water improvements and sidewalk repair services.

The LID Construction Fund purchases administrative services to operate the LID process through an interagency agreement with the City Auditor's Office. All personal services and other direct administrative costs are budgeted in the Auditor's Office and charged back to the LID Construction Fund. Similarly, the LID Construction fund reimburses the Sewer Construction Fund, Transportation Construction Fund and Water Construction Fund for engineering design and inspections services associated with local improvement projects.

The FY 1992-93 budget reflects a major shift in emphasis from large mandatory sewer projects in Mid County to more traditional voluntary street and sewer projects in neighborhoods throughout the City. The budget anticipates new street, sewer and water improvements associated with urban renewal

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

APPROPRIATION SUMMARY

activities in the Columbia-South Shore, Convention Center and NW Triangle areas of the City, as well as infill residential developments in SW and SE Portland.

MANAGEMENT OBJECTIVES

The Local Improvement District Construction Fund's top priority projects and intended accomplishments during fiscal year 1992-93:

- * Refine project financing, accounting and financial planning activities by fully implementing improvements in the Lien Accounting System and IBIS general ledger accounting system.
- * Monitor cost of service fees and charges to insure full recovery of all program costs.
- * Assist the Bureau of Environmental Services to implement major changes to the Mid County Sewer Project.
- * Assist the Water Bureau to implement its first LID program, and establish procedures for using the LID process for other improvement projects.
- * Complete a revision and reorganization of all LID assessment related policies, code provisions, procedures, forms and letters.

EFFECTIVENESS MEASURES

	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
Sewer Assessment Delinquency Rate	14%	12%	7%	7%
HCD Street Delinquency Rate	14%	12%	7%	7%
Water Assessment Delinquency Rate	*	*	5%	5%

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>SEWER IMPROVEMENTS</u>				
<i>Total Expenditures</i>	\$20,399,189	\$16,745,611	\$1,849,262	\$1,849,262
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
LID Assessment Estimates Mailed	2,432	1,769	236	236
Final LID Assements Mailed	4,229	3,193	18	18
SDC Assessments Processed	3,575	4,336	6,500	6,500
Installment Contracts Processed	5,213	2,395	6,514	6,514

The Sewer Improvements Program includes all local sewer improvement projects designed and managed by the Bureau of Environmental Services. Since 1986, this program has been dominated by very large mandatory sewers (over 1000 properties) constructed under the Oregon Environmental Quality Commission mandate for Mid Multnomah County. Beginning in FY 1992-93, the program will undergo a significant change as the Mid County Sewer Project converts from LIDs to a single capital improvement project.

During FY 1992-93, the Sewer Improvements Program will finance construction of 5 voluntary LIDs outside of the Mid County area, and will no longer finance any construction under the Mid County Sewer Project. As the Mid County projects converts to a CIP, activities in this program will shift from project management and assessment to processing financing contracts for sewer system development charges.

PETITION STREET IMPROVEMENTS

<i>Total Expenditures</i>	\$4,896,186	\$4,116,614	\$3,050,742	\$3,050,742
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
LID Assessments Mailed	0	139	51	51
Final LID Assessments Mailed	49	427	24	24
Installment Contracts Processed	32	299	18	18

The Petition Street Improvements program includes all local street improvement projects, designed and managed by the Office of Transportation Services. These street improvements are undertaken at the request of property owners.

In FY 1992-93, the Petition Street Improvements program will include large projects that are associated with urban renewal activities in the Columbia-South Shore and infill developments in residential neighborhoods in SE and SW Portland. The FY 1992-93 activity level in terms of number of LID assessments represents the largest volume of local street improvements in more than 10 years.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>HCD STREET IMPROVEMENTS</u>				
<i>Total Expenditures</i>	\$493,123	\$90,489	\$235,980	\$235,980
<i>General Fund Discretionary Expenditures</i>	\$0	\$0	\$0	\$0
<i>Authorized Full-Time Positions</i>	\$0	\$0	\$0	\$0
<i>Performance/Workload Measures:</i>				
LID Assessments Mailed	40	13	21	21

The HCD Street Improvements Program includes all local street improvement projects, designed and managed by the Office of Transportation Services, and subsidized by the Community Development Block Grant program. These street improvements are undertaken in specially designated HCD neighborhoods at the request of property owners.

The program objective is to finance the design, construction, administration and assessment of local street improvements, to assist engineers with the design of improvement districts, to insure that full public notification is made prior to final project assessment, and to assist property owners in paying or financing street assessments.

WATER IMPROVEMENTS

<i>Total Expenditures</i>	\$0	\$404,419	\$191,822	\$191,822
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Performance/Workload Measures:</i>				
LID Assessment Estimates Mailed	N/A	80	80	80
Final LID Assessments Mailed	N/A	80	80	80
Installment Contracts Processed	N/A	60	60	60

The Water Improvements program includes all local water system improvement projects, designed and managed by the Water Bureau. These water system improvements are undertaken at the request of property owners.

The program objective is to finance the design, construction, administration and assessment of local water system improvements, to assist engineers with the design of improvement districts, to insure that full public notification is made prior to final project assessment, and to assist property owners in paying or financing special assessments.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

PROGRAM SUMMARY

WATER IMPROVEMENTS--Continued

The Water Improvements program continues activity begun in FY 1990-91 to construct a local water system improvement in the Columbia-South Shore area of the City. This major improvement project represents the first major cooperative local improvement project involving the Water Bureau, Bureau of Environmental Services and Office of Transportation Services. In addition, it is the first project where local water system improvements will be financed through the LID special assessment process.

In keeping with a general policy of improving customer service activities, property owners will be given three new payment options when electing to finance local water repair assessments. In addition to the traditional 20-year semi-annual payment option, property owners may choose 5, 10 or 20-year monthly payment plans. These expanded options were offered to the sewer improvements program in FY 1988-89 and have proven successful in improving assessment collection efforts.

	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>SIDEWALK REPAIR SERVICES</u>				
<i>Total Expenditures</i>	\$66,079	\$55,556	\$8,081	\$8,081
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
Performance/Workload Measures:				
Final LID Assessments Mailed	550	493	493	493
Installment Contracts Processed	500	320	320	320

The Sidewalk Repair Services program includes administrative costs of recording and financing sidewalk repairs performed by the Maintenance Bureau. The costs of these repairs are billed to property owners by the Office of Finance and Administration. Unpaid invoices are assessed by City Council and recorded by the City Auditor. The sidewalk assessments are eligible for long term financing through an assessment bonding program.

The Sidewalk Repair Services program assists property owners in paying or financing sidewalk repair costs and returns to the Maintenance Bureau revenues to support ongoing sidewalk repair activities. During FY 1992-93, billing activities will be consolidated and streamlined, which will ultimately result in the elimination of the invoicing process managed by the Accounts Receivable Section of the office of Finance and Administration.

LOCAL IMPROVEMENT DISTRICT CONSTRUCTION (742)

Local Improvement District Construction Fund (502)

Non-Departmental

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$10,379	\$58,087	\$0	\$200,000	\$200,000
522000 Utilities	0	0	0	0	0
523000 Equipment Rental	0	0	0	0	0
524000 Repair & Maintenance	0	0	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	15,395	41,365	157,000	0	0
531000 Office Supplies	0	0	0	0	0
532000 Operating Supplies	0	0	0	0	0
533000 Repair & Maintenance Supplies	0	0	0	0	0
534000 Minor Equipment	0	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	0	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	0	0	0	0	0
545000 Interest	0	2,356,282	0	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	2,893	2,310	0	0	0
Subtotal External Materials & Services	\$28,667	\$2,458,044	\$157,000	\$200,000	\$200,000
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	2,957,646	4,626,443	6,335,194	1,636,995	1,609,744
Subtotal Internal Materials & Services	\$2,957,646	\$4,626,443	\$6,335,194	\$1,636,995	\$1,609,744
Total Materials & Services	\$2,986,313	\$7,084,487	\$6,492,194	\$1,836,995	\$1,809,744
561000 Land	\$476,663	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	11,370,598	18,761,443	14,920,495	3,498,892	3,526,143
564000 Equipment	7,250	8,647	0	0	0
Total Capital Outlay	\$11,854,511	\$18,770,090	\$14,920,495	\$3,498,892	\$3,526,143
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$14,840,824	\$25,854,577	\$21,412,689	\$5,335,887	\$5,335,887

SEWER SYSTEM CONSTRUCTION FUND (552)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investments</i>	\$240,313	\$171,532	\$71,556	\$147,421	\$147,421
<i>Permit Fees</i>	190,787	347,505	140,000	140,000	140,000
<i>Other Miscellaneous</i>	1,898,991	0	0	0	0
Total Revenue	2,330,091	519,037	211,556	287,421	287,421
<i>Transfers from Other Funds – Cash</i>					
<i>Sewer System</i>	4,745,457	0	2,558,798	26,015,846	26,015,846
<i>Federal Grants</i>	7,335,207	523,091	592,546	0	0
<i>Sewer System Debt Proceeds</i>	7,862,377	19,290,452	49,089,041	47,680,905	47,680,905
	19,943,041	19,813,543	52,240,385	73,696,751	73,696,751
<i>Transfers from Other Funds – Svc. Reimb.</i>					
<i>LID Construction</i>	2,038,882	3,369,602	2,830,217	82,100	82,100
<i>Beginning Fund Balance</i>					
<i>Unencumbered</i>	415,030	2,428,164	450,098	374,830	374,830
TOTAL RESOURCES	\$24,727,044	\$26,130,346	\$55,732,256	\$74,441,102	\$74,441,102
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	\$1,209,328	\$0	\$0	\$0	\$0
<i>Internal Materials & Services</i>					
<i>Sewer System</i>	4,101,447	22,881,969	52,356,964	71,726,537	71,726,537
<i>Transportation</i>	622,131	0	0	0	0
<i>Transportation Construction</i>	94,728	0	0	0	0
	4,818,306	22,881,969	52,356,964	71,726,537	71,726,537
<i>Capital Outlay</i>	14,010,551	0	0	0	0
Total Bureau Requirements	20,038,185	22,881,969	52,356,964	71,726,537	71,726,537
<i>Fund Requirements</i>					
<i>Transfers to Other Funds – Cash</i>					
<i>General – Overhead</i>	88,809	85,922	0	0	0
<i>Sewer System</i>	1,785,512	1,520,830	2,283,008	2,423,194	2,423,194
<i>Transportation</i>	162,509	107,980	0	0	0
<i>LID Construction</i>	223,865	210,824	176,294	186,294	186,294
	2,260,695	1,925,556	2,459,302	2,609,488	2,609,488
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	915,990	105,077	105,077
<i>Unappropriated Ending Balance</i>	2,428,164	1,322,821	0	0	0
TOTAL REQUIREMENTS	\$24,727,044	\$26,130,346	\$55,732,256	\$74,441,102	\$74,441,102

GENERAL DESCRIPTION

The Sewer Construction Fund is a vehicle for segregating the balances that are dedicated to sewer system capital projects and for viewing the total capital expenses for those projects. The fund does not show direct expenditures on capital projects. Beginning in FY 1990-91, direct expenditures for sewer system capital projects have been budgeted and incurred in the Sewer System Operating Fund along with the operating budget, and the capital expenses are reimbursed from the Sewer System Construction Fund.

The major revenue source for this fund has traditionally been the proceeds from the sale of long-term bonds (shown on the fund summary as a cash transfer from the Debt Proceeds Fund). For FY 1992-93 (and for FY 1993-94 as well), the debt financing will be supplemented by a significant amount of connection charges and line charges received by the Sewer Operating Fund and transferred to the Sewer Construction Fund. This influx of revenue results from the requirement that for Mid-County residents to take advantage of the financial assistance program offered to them by the City, they must pay their part of the connection and line charges (either in cash or by signing up for financing) by December 31, 1993. This revenue will be used to cash finance the construction of local sewers in the Mid-County area, not to reduce borrowing requirements for sewer projects in other parts of the City.

Prior to the Council's adoption of the Financial Assistance Program for mid-County residents forced to connect to City sewers, the construction of local collector sewers in the mid-County was done through Local Improvement Districts and budgeted in the LID Construction Fund. As a result of the Council's decision beginning in 1992-93, the expenditures will be part of the budget for the sewer system funds (that is, directly paid by the Sewer Operating Fund and reimbursed by the Sewer Construction Fund). That change in accounting has the effect of lowering the total LID Construction Fund budget and increasing the Sewer Construction Fund budget by about \$28.3 million. Without the change in the location of direct expenditures for Mid-County, the 1992-93 sewer capital budget would have been about \$43.3 million (rather than \$71.7 million), which is \$9.0 million less than the previous year's capital budget. This decline in the capital budget outside the Mid-County does not signal reduced demands for capital spending; rather, it reflects more realistic estimates about what will actually be spent in a given fiscal year. A description of the programs and projects in the Sewer Capital Budget are included in the City Capital Budget document printed with the Adopted Budget.

SEWER SYSTEM CONSTRUCTION (172)

Sewer System Construction Fund (552)

Public Works

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 90-91</i>	<i>Proposed FY 91-92</i>	<i>Adopted FY 91-92</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$1,922,648	\$0	\$0	\$0	\$0
522000 Utilities	953	0	0	0	0
523000 Equipment Rental	560	0	0	0	0
524000 Repair & Maintenance	(3,351)	0	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	30	0	0	0	0
531000 Office Supplies	(713,603)	0	0	0	0
532000 Operating Supplies	125	0	0	0	0
533000 Repair & Maintenance Supplies	132	0	0	0	0
534000 Minor Equipment	943	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	0	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	0	0	0	0	0
545000 Interest	0	0	0	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	891	0	0	0	0
Subtotal External Materials & Services	\$1,209,328	\$0	\$0	\$0	\$0
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	4,818,306	22,881,969	52,356,964	71,726,537	71,726,537
Subtotal Internal Materials & Services	\$4,818,306	\$22,881,969	\$52,356,964	\$71,726,537	\$71,726,537
Total Materials & Services	\$6,027,634	\$22,881,969	\$52,356,964	\$71,726,537	\$71,726,537
561000 Land	\$350	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	13,929,174	0	0	0	0
564000 Equipment	81,027	0	0	0	0
565000 Equipment Lease Purchase	0	0	0	0	0
Total Capital Outlay	\$14,010,551	\$0	\$0	\$0	\$0
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$20,038,185	\$22,881,969	\$52,356,964	\$71,726,537	\$71,726,537

TRANSPORTATION CONSTRUCTION FUND (501)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges and Fees</i>					
<i>Public Utility Works Charges</i>	\$505,387	\$426,275	\$0	\$0	\$0
<i>Local Government Sources</i>					
<i>Multnomah Co. Cost Sharing</i>	1,373,097	0	0	0	0
<i>Local Cost Sharing</i>	755,329	371,464	0	0	0
	2,128,426	371,464	0	0	0
<i>State Government Sources</i>					
<i>Shared Revenue</i>	22,500	22,500	0	0	0
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	96,801	289,367	100,000	0	0
<i>Interest - Other</i>	183,050	21,354	150,000	0	0
<i>Other Misc. Revenue</i>	0	0	900,000	0	0
<i>Bond Sales</i>	279,851	310,721	1,150,000	0	0
<i>Total Revenue</i>	2,936,164	1,130,960	1,150,000	0	0
<i>Transfers from Other Funds-Cash</i>					
<i>Transportation Operating Fund</i>	2,205,745	4,417,731	18,716,607	0	0
<i>Federal Grants</i>	1,972,508	2,782,253	0	0	0
<i>HCD-Indirect</i>	33,977	26,081	15,181	0	0
<i>Street Lighting</i>	55,941	122,313	0	0	0
<i>State Tax Street</i>	1,892,091	2,185,967	0	0	0
	6,160,262	9,534,345	18,731,788	0	0
<i>Transfers from Other Funds-Svc. Reimb.</i>					
<i>Street Lighting</i>	1,648,089	615,254	0	0	0
<i>LID Construction</i>	344,050	628,665	0	0	0
<i>HCD Block Grant</i>	920	0	0	0	0
<i>Water</i>	0	0	0	0	0
<i>Sewer System Construction</i>	94,728	0	0	0	0
	2,087,787	1,243,919	0	0	0
<i>Beginning Fund Balance</i>	2,127,415	2,124,969	3,351,349	0	0
TOTAL RESOURCES	13,311,628	14,034,193	23,233,137	0	0

TRANSPORTATION CONSTRUCTION FUND (501)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>	(\$102,286)	\$0	\$0	\$0	\$0
<i>General Operating Contingency</i>	0	0	2,710,319	0	0
<i>Transfers to Other Funds-Cash</i>					
<i>Public Arts Trust</i>	3,179	5,651	20,000	0	0
<i>Transp. Operating-In Lieu</i>	45,953	0	508,245	0	0
<i>LID Construction - Prior Year</i>	89,991	59,906	44,700	0	0
<i>Transp. Operating</i>	11,149,822	10,585,672	19,949,873	0	0
	11,288,945	10,651,229	20,522,818	0	0
<i>Unapprop Ending Balance</i>	2,124,969	3,382,964	0	0	0
<u>TOTAL REQUIREMENTS</u>	13,311,628	14,034,193	23,233,137	0	0

In and effort to reduce the number of City funds, the Transportation Construction Fund was closed at the end of FY 1991-92, and merged with the Transportation Operating Fund.

WATER CONSTRUCTION FUND (554)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Public Utility Charges</i>					
<i>System Development Charges</i>	251,759	627,169	600,000	625,000	625,000
	251,759	627,169	600,000	625,000	625,000
<i>Miscellaneous Revenues</i>					
<i>Sales of Real Property</i>	0	(107)	0	0	0
<i>Sales of Equipment</i>	0	0	0	0	0
<i>Interest on Investments</i>	318,764	1,118,953	1,597,506	622,724	622,724
<i>Bond Sale</i>	0	17,757,000	0	0	0
	318,764	18,875,846	1,597,506	622,724	622,724
<i>Total Revenue</i>	570,523	19,503,015	2,197,506	1,247,724	1,247,724
<i>Transfers from Other Funds - Cash</i>					
<i>General Fund</i>	208,500	123,785	123,785	0	0
<i>Water Fund</i>	8,034,998	8,119,429	10,766,088	10,319,942	10,319,942
<i>Federal & State Grants</i>	0	0	0	0	0
<i>Water Bond Sinking</i>	0	0	0	0	0
	8,243,498	8,243,214	10,889,873	10,319,942	10,319,942
<i>Beginning Fund Balance</i>	4,106,540	3,465,825	19,316,090	12,354,658	12,354,658
TOTAL RESOURCES	\$12,920,561	\$31,212,054	\$32,403,469	\$23,922,324	\$23,922,324

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<i>Transfers to Other Funds - Cash</i>					
<i>General Fund Overhead</i>	0	0	0	0	0
<i>Water Operating Fund</i>	9,454,736	12,264,905	20,798,529	14,086,595	14,086,595
<i>Water Bond Sinking</i>	0	842,774	698,262	345,346	345,346
	9,454,736	13,107,679	21,496,791	14,431,941	14,431,941
<i>General Operating Contingency</i>	0	0	3,224,519	2,164,791	2,164,791
<i>Unappropriated Ending Balance</i>	3,465,825	18,104,375	7,682,159	7,325,592	7,325,592
TOTAL REQUIREMENTS	\$12,920,561	\$31,212,054	\$32,403,469	\$23,922,324	\$23,922,324

The Water Construction Fund supports the Capital Improvement Program (CIP) projects which are appropriated within the Water Operating Fund. Once the actual CIP expenditures have occurred, the Water Operating Fund is reimbursed through a cash transfer from the Construction Fund. The budget for FY 1992-93 is \$23,922,324 and supports cash transfer requirements of \$14,431,941, a general operating contingency of \$2,164,791 and an unappropriated fund balance of \$7,325,592.

Of the \$14.43 million cash transfer requirements, the transfer to the Water Operating Fund totals \$14.09 million compared with \$20.8 million in FY 1991-92. The \$6.7 million decrease is primarily the result of the elimination of outstanding encumbrances in the FY 1992-93 Budget. For FY 1991-92 the transfer included encumbrances totalling more than \$5.0 million which were attributable to the estimated amount of construction-related appropriation carried over from FY 1990-91 at year-end as a result of changes in the scope or schedule of the capital improvement projects.

The Capital Improvement Program for FY 1992-93 totals \$14,560,000 and includes 54 projects which provide for capitalized maintenance and improvements/expansions to water supply, water distribution and water quality systems. The emphasis of the capital improvement program for FY 1992-93 is on system maintenance and improvements due to the age of the infrastructure, as well as compliance with new water treatment regulations which are being or have been made law, requiring sampling, testing, and treatment facilities. Of the \$14.6 million CIP, \$5.25 million, or 36%, supports system improvements, \$7.51 million, or 51%, supports system maintenance, and \$1.8 million, or 13%, supports system planning.

Water Distribution's 28 projects total \$8,897,000 and focus on upgrades or expansion of existing facilities to complete pipe loops, improving reliability, supply and safety and ensuring that daily and seasonal changes in demand do not interfere with delivery at adequate pressures. Projects of this type total \$3.27 million and include the Water Control Center (\$1,049,000), Sylvan Improvements (\$300,000) and the Transit Mall Extension (\$257,000).

Of the 28 CIP projects within this program, 12 are maintenance-oriented to protect assets from preventable deterioration or hazards, and the repair or replacement of damaged or worn, obsolete or substandard facilities. These projects total approximately \$5.708 million and include the Mains Program (\$3,309,000), Oregon Department Of Transportation (ODOT) Adjustments (\$605,000), and Control Systems Maintenance (\$399,000).

The Water Supply program includes 18 projects which total \$2,528,000 for FY 1992-93. Of this amount, \$732,000 supports planning projects to determine the long-term need for water, from 10 to 60 years out, and anticipates patterns of levels of use and natural factors which affect it, including variation in availability of water from various sources. These projects include the Supply and Transmission Alternatives Study and the Regional Water Supply Study. The Supply and Transmission Alternatives Study is the fourth in a series of studies intended to define the long-term water supply needs and how those needs can best be met for the City of Portland and the surrounding urban area. This study will develop information on the three to four best water sources and provide a detailed analysis and investigation of each water source option, including a cost estimate. The cost associated with this specific study totals \$400,000 over the next two fiscal years, and it is anticipated that 80% of the project cost will be provided by other agencies and water purveyors in the Portland regional area. The Regional Water Supply Plan carries a cost of \$257,000 in FY 1992-93 and \$720,000 over the five-year planning schedule. This project, once completed, will provide a plan for how the Water Bureau will meet the City's long-term water supply needs and the role the Water Bureau will assume in the solution of the treatment needs of the Bull Run River source and the groundwater supply systems, the long-term water needs of the region, the water sources available to meet these needs, and the impact of water conservation.

Capital for the Water Supply system totals \$1.511 million to protect assets from preventable deterioration or hazard repair of non-preventable damage, and the replacement of obsolete, substandard and repairable facilities. Projects which fall into this category include Bull Run Bridge Maintenance, Watershed Dams Maintenance and Headworks Maintenance.

The eight projects which address the requirements of the Water Quality system total \$3,135,000 in FY 1992-93. Of this amount, \$1,994,000 is identified for Lab Improvements to address federal and state regulations promulgated in response to the Safe Drinking Water Act. A study was conducted to determine the best way to effectively monitor watershed management practices and potential groundwater contamination sources which also require expanded laboratory services. The consultants and citizens task force recommended that a new facility be built in response to the study. The facility is being built in conjunction with the new Control Center to minimize costs through shared facilities. In addition, \$1.1 million supports the following studies: Bull Run Lake Improvements, Bull Run Reservoir No. 2 Water Quality, Groundwater Treatment, and Alternative Source Treatment. The purpose of these studies is to determine methods of removing contaminants from getting to the wells; methods of treating groundwater to remove radon from the supply; ways of stabilizing turbidity increases in the reservoir; and determining the best source to furnish the future water supply needs of the region.

The primary funding source for the Capital Improvement Program (CIP) includes \$10.32 million cash transfer for depreciation from the Water Operating Fund and the proceeds from the General Obligation Water bonds sold in October, 1990. The cash transfer from the Operating Fund represents water sale revenue from retail and wholesale customers. With respect to the bond proceeds, it should be noted that the actual amount of the bond sale totalled \$17,757,000 and will be spent by October 31, 1992, to comply with IRS regulations.

In addition, the budget includes a projected beginning fund balance of \$12,354,658, which is approximately \$6.96 million less than FY 1991-92 due to the use of bond proceeds for capital projects during 1991-92. The cash transfer to the Water Operating Fund supporting the capital improvement project expenditures is based on historical spending patterns of capital projects.

Debt Service Funds

Debt Service Funds are used to record revenues and expenses associated with the payment of principal and interest on the City's debt obligations. These pages include a detailed payment schedule for each debt issue and then a summary of the revenues and expenses in each of the debt service funds.

SUMMARY OF INDEBTEDNESS

FY 1992-93

The City of Portland Issues a variety of debt in order to raise capital for construction projects and acquisition of equipment and facilities. General obligation debt (backed by the full faith and taxing power of the City) is very low, consisting of voter approved bonds for the Performing Arts Center and remodeling of Civic Stadium, Bancroft Local Improvement District Bonds and Water Facility Bonds (additionally backed by assessments against benefitted properties and water user charges, respectively), and short-term Tax Anticipation Notes.

The City currently enjoys the highest possible rating ("Aaa") on its General Obligation debt from Moody's Investors Service. City Sewer Revenue Bonds are rated "A1" by Moody's, with the equivalent rating of "A+" from Standard & Poors. These ratings have been obtained on the basis of the City's own credit capabilities and without the use of bond insurance.

Moody's recently published a detailed summary of their municipal ratings indicating they have outstanding ratings on more than 36,000 separate debt issues. Of those 47% were rated "Aaa" but only 127 issuers, including Portland, had obtained that rating on their own credit and without the use of bond insurance. In the 13 western states (including Alaska and Hawaii) there are only 14 "Aaa" credits obtained on their own merit. In addition, Portland is one of only 60 cities in the United States to hold that rating, and one of only eight cities with a population over 250,000 to do so.

The City does not currently have any voter approved long-term debt that has not been incurred. Estimated outstanding long-term debt as of July 1, 1992, reflects bond sales during the 1991-92 fiscal year, and redemption of principal on issues sold in previous years. Estimated outstanding debt as of July 1, 1993, reflects sales anticipated during the 1992-93 fiscal year, and redemption of principal on issues previously sold.

Debt Outstanding July 1, 1991		\$485,604,903
Golf Revenue Bonds	2,295,000	
Taxable Tax Increment Bonds	9,761,892	
Equipment LTGO Notes	2,931,646	
DEQ Assessment Bonds	10,935,000	
Parking Refunding Bonds	6,810,000	
Bancroft Refunding Bonds	2,745,000	
Water Refunding Bonds	10,495,000	
Bancroft Bond Anticipation Notes	29,090,000	
Waterfront Refunding Tax Increment Bonds	45,010,000	
New Debt Issued FY 1991-92	120,073,538	120,073,538
Debt Redeemed during FY 1991-92		(142,416,265)
Estimated Debt Outstanding July 1, 1992		463,262,176
Non-Bonded Tax Increment Debt	19,380,000	
Equipment LTGO Notes	1,711,337	
Sewer Revenue Bonds	46,354,105	
Tax Anticipation Notes	10,000,000	
New Debt To Be Issued FY 1992-93	77,445,442	77,445,442
Estimated Debt To Be Redeemed during FY 1992-93		(110,345,217)
Estimated Debt Outstanding July 1, 1993		<u>\$430,362,401</u>

The City will also have \$120,125,600 of defeased bonds outstanding as of July 1, 1993. Defeased bonds are payable from fully funded irrevocable escrow accounts established with the proceeds from the sale of additional refunding bonds. Defeased bonds are thereby removed as actual liabilities of the City, and the refunding bond liability is assumed in their place. Defeased bonds are then paid by the escrow account until their first available call date, at which time they are paid in their entirety. Bonds are defeased in this manner in order to convert older higher rate debt into debt with lower interest rates, or terms that are more convenient for the City.

SUMMARY OF INDEBTEDNESS

DEBT OUTSTANDING

<i>Type of Debt Purpose</i>	<i>Type of Obligation</i>	<i>Actual 7/1/91</i>	<i>Unaudited 7/1/92</i>	<i>Estimated 7/1/93</i>
GENERAL OBLIGATION BONDS				
Performing Arts-Stadium	Voter Approved Tax Obligation	\$20,840,000	\$18,305,000	\$15,675,000
GENERAL OBLIGATION/REVENUE BONDS				
Local Improvement	Benefitted Property/Tax Obligation	11,630,000	0	0
Bancroft Improvement	Benefitted Property/Tax Obligation	16,857,000	26,952,000	24,447,000
Washington County Supply	User/Tax Obligation	18,735,000	18,180,000	17,600,000
Water Facilities	User/Tax Obligation	72,654,985	67,383,152	63,571,101
		119,876,985	112,515,152	105,618,101
REVENUE BONDS				
Downtown Parking	User Obligation	100,000	50,000	0
Golf Facilities	User Obligation	0	2,295,000	2,115,000
Hydropower	User Obligation	44,735,000	43,920,000	43,025,000
Morrison Park East	User Obligation	3,965,000	3,775,000	3,570,000
Morrison Park West	User Obligation	3,115,000	2,950,000	2,775,000
Old Town Parking	User Obligation	6,860,000	7,780,000	7,590,000
Sewage Facilities	User Obligation	82,270,000	80,100,000	124,149,105
Tennis Facilities	User Obligation	140,000	115,000	90,000
		141,185,000	140,985,000	183,314,105
TAX INCREMENT BONDS				
Airport Way Renewal	Tax Increment	21,575,000	21,155,000	20,710,000
Central Eastside Renewal	Tax Increment	0	750,000	0
Convention Center Renewal	Tax Increment	0	4,000,000	0
Northwest Front Renewal	Tax Increment	14,000,000	0	0
St. Johns Renewal	Tax Increment	0	46,000	0
South Park Renewal	Tax Increment	9,790,000	11,450,000	9,080,000
Waterfront Renewal	Tax Increment	58,938,704	58,298,704	55,228,704
		104,303,704	95,699,704	85,018,704
TOTAL PAID BY BONDED DEBT FUNDS		386,205,689	367,504,856	389,625,910
CERTIFICATES OF PARTICIPATION & LIMITED TAX NOTES				
Communications Services Fund		710,000	971,200	571,200
Computer Services Fund		0	918,488	789,819
Facilities Services Fund		26,805,000	26,778,120	26,108,292
Fleet Services Fund		0	363,010	268,010
Intermediate Debt Service Fund		4,797,670	2,306,538	2,333,991
Justice Center Fund		12,455,000	11,470,000	10,430,000
Portland Autoport Fund		0	356,416	115,179
Portland International Raceway		330,000	230,000	120,000
		45,097,670	43,393,772	40,736,491
INTEREST BEARING WARRANTS				
LID Bond Anticipation Notes		54,301,544	52,363,548	0
TOTAL DEBT OUTSTANDING		\$485,604,903	\$463,262,176	\$430,362,401

SUMMARY OF INDEBTEDNESS

FY 1992-93 DEBT SERVICE

<i>Type of Debt Purpose</i>	<i>Type of Obligation</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
GENERAL OBLIGATION BONDS				
Performing Arts-Stadium	Voter Approved Tax Obligation	\$2,630,000	\$909,935	\$3,539,935
GENERAL OBLIGATION/REVENUE BONDS				
Bancroft Improvement	Benefitted Property/Tax Obligation	2,505,000	1,701,007	4,206,007
Washington County Supply	User/Tax Obligation	580,000	1,076,080	1,656,080
Water Facilities	User/Tax Obligation	3,812,051	3,868,086	7,680,137
		6,897,051	6,645,173	13,542,224
REVENUE BONDS				
Downtown Parking	User Obligation	50,000	2,250	52,250
Golf Facilities	User Obligation	180,000	132,378	312,378
Hydropower	User Obligation	895,000	3,257,461	4,152,461
Morrison Park East	User Obligation	205,000	201,343	406,343
Morrison Park West	User Obligation	175,000	165,198	340,198
Old Town Parking	User Obligation	190,000	478,034	668,034
Sewage Facilities	User Obligation	2,305,000	5,809,514	8,114,514
Tennis Facilities	User Obligation	25,000	6,663	31,663
		4,025,000	10,052,839	14,077,839
TAX INCREMENT BONDS				
Airport Way Renewal	Tax Increment	445,000	1,527,595	1,972,595
Central Eastside Industrial Renewal	Tax Increment	1,100,000	67,500	1,167,500
Convention Center Renewal	Tax Increment	4,000,000	360,000	4,360,000
St. Johns Renewal	Tax Increment	76,000	4,140	80,140
South Park Renewal	Tax Increment	6,370,000	988,490	7,358,490
Waterfront Renewal	Tax Increment	18,070,000	2,919,950	20,989,950
		30,061,000	5,867,675	35,928,675
TOTAL PAID BY BONDED DEBT FUNDS		43,613,051	23,475,621	67,088,672
CERTIFICATES OF PARTICIPATION & LIMITED TAX NOTES				
Communications Services Fund		400,000	23,469	423,469
Computer Services Fund		358,110	60,431	418,541
Facilities Services Fund		1,205,683	1,910,857	3,116,540
Fleet Services Fund		95,000	20,381	115,381
Intermediate Debt Service Fund		918,588	190,720	1,109,308
Justice Center Fund		1,040,000	433,195	1,473,195
Portland Autoport Fund		241,237	18,275	259,512
Portland International Raceway		110,000	21,110	131,110
		4,368,618	2,678,437	7,047,055
INTEREST BEARING WARRANTS				
LID Bond Anticipation Notes		52,363,548	3,770,042	56,133,590
SHORT-TERM BORROWING				
Tax Anticipation Notes		10,000,000	500,000	10,500,000
TOTAL DEBT SERVICE		\$110,345,217	\$30,424,100	\$140,769,317

SUMMARY OF DEFEASED INDEBTEDNESS

DEFEASED BONDS PAYABLE

Type of Debt Purpose	Type of Obligation	Principal Outstanding 7/1/92	Maturity FY 92-93	Principal Outstanding 7/1/93
GENERAL OBLIGATION/REVENUE BONDS				
<u>Bancroft Improvement</u>				
Series 1982B	Benefitted Property/Tax Obligation	\$2,700,000	\$2,700,000	\$0
Series 1982C	Benefitted Property/Tax Obligation	220,000	220,000	0
Series 1984	Benefitted Property/Tax Obligation	1,845,000	145,000	1,700,000
Series 1984B	Benefitted Property/Tax Obligation	1,960,000	155,000	1,805,000
		6,725,000	3,220,000	3,505,000
<u>Water Facilities</u>				
Series 1980	User/Tax Obligation	22,205,000	1,020,000	21,185,000
Series 1982	User/Tax Obligation	11,795,000	1,510,000	10,285,000
		34,000,000	2,530,000	31,470,000
TOTAL GENERAL OBLIGATION/REVENUE BONDS		40,725,000	5,750,000	34,975,000
REVENUE BONDS				
<u>Parking</u>				
Autoport	User Obligation	1,510,000	150,000	1,360,000
Old Town	User Obligation	5,765,000	0	5,765,000
		7,275,000	150,000	7,125,000
<u>Sewage Facilities</u>				
Series 1983	User Obligation	10,112,700	10,112,700	0
Series 1984	User Obligation	7,910,900	350,000	7,560,900
Series 1985	User Obligation	4,474,700	205,000	4,269,700
		22,498,300	10,667,700	11,830,600
TOTAL REVENUE BONDS		29,773,300	10,817,700	18,955,600
TAX INCREMENT BONDS				
<u>Waterfront Renewal</u>				
Series B	Tax Increment	6,885,000	3,775,000	3,110,000
Series C	Tax Increment	15,685,000	8,220,000	7,465,000
Series E	Tax Increment	3,992,500	3,992,500	0
Series F	Tax Increment	13,205,000	6,790,000	6,415,000
Series G	Tax Increment	19,565,000	6,915,000	12,650,000
Series H	Tax Increment	27,250,000	6,795,000	20,455,000
Series I	Tax Increment	10,625,000	6,490,000	4,135,000
		97,207,500	42,977,500	54,230,000
CERTIFICATES OF PARTICIPATION				
Justice Center	Limited Tax Obligation	12,475,000	510,000	11,965,000
TOTAL DEFEASED BONDS OUTSTANDING		\$180,180,800	\$60,055,200	\$120,125,600

Defeased bonds are payable from fully funded irrevocable escrow accounts established with the proceeds from the sale of additional refunding bonds. Defeased bonds are thereby removed as actual liabilities of the City, and the refunding bond liability is assumed in their place. Defeased bonds are then paid by the escrow account until their first available call date, at which time they are paid in their entirety. Bonds are defeased in this manner in order to convert older higher rate debt into debt with lower interest rates, or terms that are more convenient for the City.

BONDED DEBT INTEREST AND SINKING FUND (302)**General Obligation Bonds****DEBT REDEMPTION SCHEDULE**

In 1982 the City issued voter approved General Obligation Bonds for renovation of Civic Stadium and for construction of the Performing Arts Center. These two issues were refunded by one issue in 1986 to take advantage of lower interest rates. The projected savings over the life of the issue is approximately \$2.6 million. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1986C	\$30,130,000	12/01/86	12/01/92	5.00%	2,630,000	2,630,000	65,750
			12/01/93	5.20%	2,745,000		142,740
			12/01/94	5.40%	2,860,000		154,440
			12/01/95	5.40%	2,990,000		161,460
			12/01/96	5.40%	3,130,000		169,020
			12/01/97	5.40%	725,000		39,150
			12/01/98	5.50%	755,000		41,525
			12/01/99	5.50%	790,000		43,450
			12/01/00	5.50%	825,000		45,375
			12/01/01	5.50%	855,000		47,025
TOTAL Bonded Debt Interest & Sinking Fund					\$18,305,000	\$2,630,000	\$909,935

BANCROFT BOND INTEREST AND SINKING FUND (311)

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on Bancroft local improvement district bonds issued since passage of the federal Internal Revenue Code of 1986. Bancroft bonds finance improvements requested by property owners, and the debt service is paid from assessments against property owners who benefit from the improvements. Although the bonds are paid for by property owners, they are also secured by the City. This allows property owners to take advantage of the City's ability to issue low interest tax-exempt bonds. If property owners default on their assessment contracts the City is still obligated to pay the bonds, however.

The 1986 IRS Code required certain changes in the methods used by issuers of tax-exempt debt. Bonds issued prior to the tax law changes are budgeted in the IMPROVEMENT BOND INTEREST AND SINKING FUND in order to separate old transactions from the new bond activity recorded in this fund. These schedules show the remaining payments for principal and interest that property owners (and the City) owe to holders of bonds issued in different years.

In February 1992, the City refunded all pre-1986 Bancroft Bonds, taking advantage of lower interest rates, and converting these older bonds to the new structure. \$9 million in property owner pre-payments which had accumulated in the IMPROVEMENT BOND INTEREST AND SINKING FUND were applied to the refunding and that Fund was subsequently closed. The City expects to save \$3.5 million in debt service over the life of the refunding issue.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1987	\$3,617,393	12/01/87	12/01/07	7.60%	1,540,000	0	58,520
Series 1988	\$2,091,324	07/01/88	07/01/92	5.85%	90,000	90,000	5,265
			07/01/93	6.00%	85,000		5,100
			07/01/98	6.70%	295,000		19,765
			07/01/08	7.30%	695,000		50,735
					1,165,000	90,000	80,865
Series 1989	\$3,992,000	06/27/89	06/01/93	8.00%	190,000	190,000	15,200
			06/01/94	8.00%	170,000		13,600
			06/01/99	6.25%	795,000		49,688
			06/01/09	6.40%	1,127,000		72,128
					2,282,000	190,000	150,616
Series 1990A	\$3,830,000	06/01/90	06/01/93	6.30%	190,000	190,000	11,970
			06/01/94	6.10%	190,000		11,590
			06/01/95	6.20%	190,000		11,780
			06/01/00	6.60%	810,000		53,460
			06/01/10	6.90%	1,700,000		117,300
					3,080,000	190,000	206,100
Series 1990B	\$3,000,000	10/15/90	12/01/92	11.00%	90,000	90,000	4,950
			12/01/93	10.00%	95,000		9,500
			12/01/94	10.00%	95,000		9,500
			12/01/95	6.20%	105,000		6,510
			12/01/00	6.70%	460,000		30,820
			12/01/10	7.00%	1,890,000		132,300
					2,735,000	90,000	193,580

BANCROFT BOND INTEREST AND SINKING FUND (311) – continued

General Obligation/Assessment Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
DEQ Series 1990A	\$2,910,000	09/01/90	12/01/92	10.15%	95,000	95,000	4,821
			12/01/93	10.15%	95,000		9,643
			12/01/94	10.15%	90,000		9,135
			12/01/95	10.15%	75,000		7,613
			12/01/00	6.95%	445,000		30,928
			12/01/10	7.15%	1,670,000		119,405
					2,470,000	95,000	181,544
Series 1992	\$2,745,000	02/01/92	06/01/00	5.50%	2,745,000	0	150,975
DEQ Series 1992A	\$10,935,000	02/27/92	11/25/92	6.90%	505,000	505,000	17,423
			11/25/93	6.90%	630,000		43,470
			11/25/94	6.90%	665,000		45,885
			11/25/95	6.90%	690,000		47,610
			11/25/96	6.90%	595,000		41,055
			11/25/01	5.65%	2,870,000		162,155
			11/25/11	6.45%	4,980,000		321,210
					10,935,000	505,000	678,808
Proposed Called Bonds						1,345,000	
TOTAL Bancroft Bond Interest and Sinking Fund					\$26,952,000	\$2,505,000	\$1,701,007
Bond Anticipation Notes							
Series 1991A	\$13,201,152	06/26/91	10/01/92	5.309%	6,271,152	6,271,152	332,938
Series 1991B	\$17,002,396	06/26/91	06/29/93	5.810%	17,002,396	17,002,396	1,982,604
Series 1992A	\$14,440,000	06/25/92	12/01/92	5.000%	14,440,000	14,440,000	722,000
Series 1992B	\$14,650,000	06/25/92	06/29/93	5.000%	14,650,000	14,650,000	732,500
TOTAL Bond Anticipation Notes					\$52,363,548	\$52,363,548	\$3,770,042

WASHINGTON COUNTY SUPPLY BOND REDEMPTION FUND (356)

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

In 1980 the City issued Water Bonds to construct a major water supply line over the West Hills to the Wolf Creek Water District in Washington County. The Wolf Creek District purchases water from the City under a long term contract. In November, 1986, the City refunded these original bonds to take advantage of lower interest rates. This fund pays principal and interest on the refunding bonds. The projected savings to City water system customers over the life of the issue will be approximately \$1.5 million. This schedule shows the remaining payments for principal and interest that City water customers owe to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1986B	\$21,320,000	11/01/86	08/01/92	5.00%	580,000	580,000	14,500
			08/01/93	5.20%	610,000		31,720
			08/01/94	5.40%	740,000		39,960
			08/01/95	5.50%	885,000		48,675
			08/01/96	5.60%	1,030,000		57,680
			08/01/97	5.80%	1,190,000		69,020
			08/01/98	5.90%	1,360,000		80,240
			08/01/99	6.00%	1,540,000		92,400
			08/01/00	6.15%	1,730,000		106,395
			08/01/01	6.25%	1,910,000		119,375
			08/01/02	6.30%	2,030,000		127,890
			08/01/03	6.30%	2,160,000		136,080
			08/01/04	6.30%	2,295,000		144,585
			08/01/05	6.30%	120,000		7,560
TOTAL Washington County Supply Bond Redemption Fund (cash basis)					\$18,180,000	\$580,000	\$1,076,080

INTEREST ACCRUALS:

TOTAL Washington County Supply Bond Interest Due FY 92-93 (cash basis)	\$1,076,080
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(451,898)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	439,881
Net Interest Accrual	(12,017)
TOTAL Interest Appropriation for FY 92-93	\$1,064,063

WATER BOND SINKING FUND (355)**General Obligation/Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to finance improvements to the City's water system. There are currently eight issues outstanding, plus obligations which the City has assumed through annexations. The debt service is paid by charges to customers of the water system. The bonds are additionally secured by the general taxing authority of the City in the event water system revenue is not sufficient. In November 1986, and February 1992, the City refunded Water Bonds originally issued in 1980 and 1982 to take advantage of lower interest rates. The projected savings to City water system customers over the life of the issue will be approximately \$6.8 million. These schedules show the remaining payments for principal and interest that City water customers owe to holders of bonds issued in different years.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1971	\$5,000,000	07/15/71	07/15/92	0.125%	250,000	250,000	156
			07/15/93	0.125%	250,000		313
					500,000		469
Series 1976	\$5,000,000	04/01/76	04/01/93	5.40%	340,000	340,000	18,360
			04/01/94	5.40%	355,000		19,170
			04/01/95	5.50%	375,000		20,625
			04/01/96	5.50%	395,000		21,725
					1,465,000	340,000	79,880
Series 1978	\$5,000,000	05/01/78	05/01/93	5.10%	300,000	300,000	15,300
			05/01/94	5.10%	315,000		16,065
			05/01/95	5.20%	330,000		17,160
			05/01/96	5.25%	350,000		18,375
			05/01/97	5.25%	365,000		19,163
			05/01/98	5.25%	380,000		19,950
					2,040,000	300,000	106,013
Series 1979	\$7,000,000	05/01/79	05/01/93	5.40%	280,000	280,000	15,120
			05/01/94	5.50%	295,000		16,225
			05/01/95	5.50%	310,000		17,050
			05/01/96	5.60%	330,000		18,480
			05/01/97	5.60%	350,000		19,600
			05/01/98	5.70%	370,000		21,090
			05/01/99	5.75%	390,000		22,425
			05/01/00	5.75%	410,000		23,575
			05/01/01	5.75%	435,000		25,013
			05/01/02	5.75%	460,000		26,450
			05/01/03	5.75%	485,000		27,888
			05/01/04	5.75%	515,000		29,613
					4,630,000	280,000	262,528

WATER BOND SINKING FUND (355) - continued

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1986A	\$32,040,000	11/01/86	11/01/92	5.00%	1,580,000	1,580,000	39,500
			11/01/93	5.20%	1,650,000		85,800
			11/01/94	5.40%	1,720,000		92,880
			11/01/95	5.50%	1,800,000		99,000
			11/01/96	5.60%	1,880,000		105,280
			11/01/97	5.80%	1,970,000		114,260
			11/01/98	5.90%	2,065,000		121,835
			11/01/99	6.00%	2,160,000		129,600
			11/01/00	6.15%	2,260,000		138,990
			11/01/01	6.25%	2,365,000		147,813
			11/01/02	6.30%	2,470,000		155,610
			11/01/03	6.30%	2,590,000		163,170
			11/01/04	6.30%	2,715,000		171,045
			11/01/05	6.30%	2,850,000		179,550
		30,075,000	1,580,000	1,744,333			
Series 1990	\$18,000,000	10/01/90	10/01/92	5.900%	495,000	495,000	14,603
			10/01/93	6.000%	525,000		31,500
			10/01/94	6.100%	555,000		33,855
			10/01/95	6.250%	590,000		36,875
			10/01/96	6.300%	630,000		39,690
			10/01/97	6.400%	670,000		42,880
			10/01/98	6.500%	715,000		46,475
			10/01/99	6.600%	765,000		50,490
			10/01/00	6.750%	820,000		55,350
			10/01/01	6.800%	875,000		59,500
			10/01/02	6.900%	940,000		64,860
			10/01/03	6.900%	1,005,000		69,345
			10/01/04	7.000%	1,080,000		75,600
			10/01/05	7.000%	1,155,000		80,850
			10/01/06	7.100%	1,240,000		88,040
			10/01/07	7.100%	1,330,000		94,430
			10/01/08	7.100%	1,430,000		101,530
			10/01/09	7.125%	1,535,000		109,369
			10/01/10	7.125%	1,645,000		117,206
					18,000,000		495,000
Series 1992	\$10,495,000	02/01/92	10/01/92	3.00%	510,000	510,000	7,650
			10/01/93	3.40%	1,570,000		53,380
			10/01/94	4.20%	1,755,000		73,710
			10/01/95	4.60%	2,195,000		100,970
			10/01/96	4.80%	2,560,000		122,880
			10/01/97	5.00%	1,905,000		95,250
					10,495,000		510,000
TOTAL Water Debt Issued by Portland					\$67,205,000	\$3,755,000	\$3,859,509

WATER BOND SINKING FUND (355) – continued

General Obligation/Revenue Bonds

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Principal Due	Interest Due	Total
Debt Assumed through Annexations		1992-93		57,051	8,577	65,628
		1993-94		58,616	5,361	63,977
		1994-95		42,887	2,485	45,372
		1995-96		1,437	1,206	2,643
		1996-97		1,481	1,118	2,599
		1997-98		1,568	1,024	2,592
		1998-99		1,580	925	2,505
		1999-00		1,670	821	2,491
		2000-01		1,754	712	2,466
		2001-02		1,862	596	2,458
		2002-03		1,970	473	2,443
		2003-04		2,052	343	2,395
		2004-05		2,111	208	2,319
		2005-06		2,113	70	2,183
TOTAL Water Debt Assumed Through Annexations				\$178,152	\$23,919	\$202,071

TOTAL Water Bond Sinking Fund Principal Outstanding \$67,383,152

TOTAL Water Bond Sinking Fund Principal Maturity FY 1992-93 3,812,050
TOTAL Water Bond Sinking Fund Interest Due FY 1992-93 (cash basis) 3,868,086
TOTAL Water Bond Sinking Fund Debt Service Due FY 1992-93 \$7,680,136

INTEREST ACCRUALS:

TOTAL Water Bond Sinking Fund Interest Due FY 92-93 (cash basis) **\$3,868,086**

Interest to be Paid in FY 92-93 but Accrued to FY 91-92 (1,809,053)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93 1,729,429
Net Interest Accrual (79,624)
TOTAL Interest Appropriation for FY 92-93 \$3,788,462

DOWNTOWN PARKING BOND REDEMPTION FUND (360)**Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to construct the O'Bryant Square parking garage. The debt service is paid from fees charged for parking. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Downtown Parking	\$600,000	01/01/73	01/01/92	4.50%	\$50,000	\$50,000	\$2,250

INTEREST ACCRUALS:

TOTAL Downtown Parking Bond Interest Due FY 92-93 (cash basis)	\$2,250
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(1,107)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	0
Net Interest Accrual	(1,107)
TOTAL Interest Appropriation for FY 92-93	\$1,143

GOLF REVENUE BOND REDEMPTION FUND (353)**Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to make improvements at City-owned golf course. Debt service on these bonds is paid by golf user fees. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1991A	\$2,295,000	07/01/91	11/01/92	5.10%	180,000	180,000	4,590
			11/01/93	5.35%	190,000		10,165
			11/01/94	5.60%	195,000		10,920
			11/01/95	5.80%	205,000		11,890
			11/01/96	5.95%	220,000		13,090
			11/01/97	6.05%	230,000		13,915
			11/01/98	6.15%	245,000		15,068
			11/01/99	6.25%	260,000		16,250
			11/01/00	6.35%	275,000		17,463
			11/01/01	6.45%	295,000		19,028
TOTAL Golf Revenue Bond Redemption Fund (cash basis)					\$2,295,000	\$180,000	\$132,378

INTEREST ACCRUALS:

TOTAL Golf Revenue Bond Interest Due FY 92-93 (cash basis)	\$132,378
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(22,332)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	20,835
Net Interest Accrual	(1,497)
TOTAL Interest Appropriation for FY 92-93	\$130,881

HYDROPOWER BOND REDEMPTION FUND (354)**Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to finance construction of hydroelectric generating facilities at Bull Run. The debt service is paid from the proceeds of sales of electricity to Portland General Electric. These schedules show the remaining payments for principal and interest that the City owes to holders of bonds issued in different years. Remaining unexpended bond proceeds may be used to call bonds from the September 1980 issue.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1979	\$38,000,000	06/01/79	10/01/92	6.50%	575,000	575,000	18,688
			10/01/93	6.50%	600,000		39,000
			10/01/94	6.50%	650,000		42,250
			10/01/95	6.50%	675,000		43,875
			10/01/96	6.50%	725,000		47,125
			10/01/97	6.50%	775,000		50,375
			10/01/98	6.50%	825,000		53,625
			10/01/99	6.60%	900,000		59,400
			10/01/00	6.60%	950,000		62,700
			10/01/01	6.70%	1,000,000		67,000
			10/01/02	6.75%	1,075,000		72,563
			10/01/03	6.80%	1,150,000		78,200
			10/01/04	6.80%	1,225,000		83,300
			10/01/16	7.00%	23,200,000		1,624,000
					34,325,000	575,000	2,342,100
Series 1980	\$17,000,000	09/01/80	10/01/92	9.10%	320,000	320,000	14,560
			10/01/93	9.10%	350,000		31,850
			10/01/94	9.10%	380,000		34,580
			10/01/95	9.10%	415,000		37,765
			10/01/96	9.10%	455,000		41,405
			10/01/97	9.25%	500,000		46,250
			10/01/98	9.25%	545,000		50,413
			10/01/99	9.25%	595,000		55,038
			10/01/00	10.00%	650,000		65,000
			10/01/01	10.00%	705,000		70,500
			10/01/02	10.00%	775,000		77,500
			10/01/03	10.00%	845,000		84,500
			10/01/04	10.00%	925,000		92,500
			10/01/05	10.00%	1,010,000		101,000
			10/01/06	10.00%	1,100,000		110,000
			10/01/07	10.00%	25,000		2,500
					9,595,000	320,000	915,360
TOTAL Hydropower Bond Redemption Fund (cash basis)					\$43,920,000	\$895,000	\$3,257,461

INTEREST ACCRUALS:

TOTAL Hydropower Bond Interest Due FY 92-93 (cash basis)	\$3,257,461
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(809,191)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	792,839
Net Interest Accrual	(16,352)
TOTAL Interest Appropriation for FY 92-93	\$3,241,109

MORRISON PARK EAST BOND REDEMPTION FUND (358)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to construct the Morrison Park East parking structure. Debt service is paid from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Morrison Park East	\$5,500,000	09/01/77	09/01/92	5.30%	205,000	205,000	5,433
			09/01/93	5.40%	215,000		11,610
			09/01/94	5.40%	225,000		12,150
			09/01/95	5.50%	240,000		13,200
			09/01/96	5.50%	255,000		14,025
			09/01/97	5.50%	270,000		14,850
			09/01/98	5.50%	285,000		15,675
			09/01/99	5.50%	300,000		16,500
			09/01/00	5.50%	320,000		17,600
			09/01/01	5.50%	335,000		18,425
			09/01/02	5.50%	355,000		19,525
			09/01/03	5.50%	375,000		20,625
			09/01/04	5.50%	395,000		21,725
TOTAL Morrison Park East Bond Redemption Fund (cash basis)					\$3,775,000	\$205,000	\$201,343

INTEREST ACCRUALS:

TOTAL Morrison Park East Bond Interest Due FY 92-93 (cash basis)	\$201,343
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(67,989)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	64,416
Net Interest Accrual	(3,573)
TOTAL Interest Appropriation for FY 92-93	\$197,770

MORRISON PARK WEST BOND REDEMPTION FUND (357)**Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to construct the Morrison Park West parking structure. Debt service is paid from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Morrison Park West	\$4,500,000	12/01/77	12/01/92	5.50%	175,000	175,000	4,813
			12/01/93	5.60%	185,000		10,360
			12/01/94	5.70%	195,000		11,115
			12/01/95	5.80%	210,000		12,180
			12/01/96	5.80%	220,000		12,760
			12/01/97	5.80%	235,000		13,630
			12/01/98	5.80%	245,000		14,210
			12/01/99	5.80%	265,000		15,370
			12/01/00	5.80%	280,000		16,240
			12/01/01	5.80%	295,000		17,110
			12/01/02	5.80%	315,000		18,270
			12/01/03	5.80%	330,000		19,140
TOTAL Morrison Park West Bond Redemption Fund (cash basis)					\$2,950,000	\$175,000	\$165,198

INTEREST ACCRUALS:

TOTAL Morrison Park West Bond Interest Due FY 92-93 (cash basis)	\$165,198
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(13,471)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	12,708
Net Interest Accrual	(763)
TOTAL Interest Appropriation for FY 92-93	\$164,435

OLD TOWN PARKING BOND REDEMPTION FUND (362)

Revenue Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on bonds issued to construct the Old Town parking structure. In February 1992, the City refunded a portion of the bonds originally issued in 1987 to take advantage of lower interest rates. The projected savings to the City will be approximately half a million dollars over the life of the issue. Principal and interest payments are made from fees charged for parking and for retail space rental. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1987	\$6,860,000	10/01/87	10/01/92	6.90%	135,000	135,000	4,658
			10/01/93	7.10%	145,000		10,295
			10/01/94	7.30%	155,000		11,315
			10/01/95	7.50%	165,000		12,375
			10/01/96	7.70%	180,000		13,860
			10/01/97	7.80%	190,000		14,820
					970,000	135,000	67,323
Series 1992	\$6,810,000	02/01/92	10/01/92	3.20%	55,000	55,000	880
			10/01/93	3.70%	60,000		2,220
			10/01/94	4.40%	60,000		2,640
			10/01/95	4.70%	65,000		3,055
			10/01/96	4.95%	65,000		3,218
			10/01/97	5.20%	70,000		3,640
			10/01/98	5.35%	280,000		14,980
			10/01/99	5.45%	295,000		16,078
			10/01/00	5.60%	310,000		17,360
			10/01/01	5.75%	325,000		18,688
			10/01/02	5.90%	350,000		20,650
			10/01/03	6.00%	365,000		21,900
			10/01/04	6.10%	390,000		23,790
			10/01/05	6.20%	410,000		25,420
			10/01/06	6.30%	435,000		27,405
			10/01/07	6.35%	465,000		29,528
			10/01/08	6.40%	495,000		31,680
			10/01/09	6.375%	525,000		33,469
			10/01/10	6.375%	560,000		35,700
			10/01/11	6.375%	595,000		37,931
			10/01/12	6.375%	635,000		40,481
					6,810,000	55,000	410,711
TOTAL Old Town Bond Redemption Fund (cash basis)					\$7,780,000	\$190,000	\$478,034

INTEREST ACCRUALS:

TOTAL Old Town Bond Interest Due FY 92-93 (cash basis)	\$478,034
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(118,695)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	116,187
Net Interest Accrual	(2,508)
TOTAL Interest Appropriation for FY 92-93	\$475,526

SEWER SYSTEM DEBT REDEMPTION FUND (351)

Revenue/Assessment Bonds

DEBT REDEMPTION SCHEDULE

This fund pays principal and interest on revenue bonds issued to finance improvements to the City's sewer system. The debt service is paid by charges to customers of the sewer system. In October, 1987, the City refunded three series of bonds issued in 1983, 1984 and 1985 to take advantage of lower interest rates. The projected savings to City sewer system customers over the life of the issue will be \$892,573. This schedule shows the remaining payments for principal and interest the City owes to holders of the refunding bonds, plus the anticipated interest on other notes and bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1987	\$25,070,000	10/15/87	04/01/93	7.00%	1,215,000	1,215,000	85,050
			04/01/94	7.20%	1,300,000		93,600
			04/01/95	7.40%	1,395,000		103,230
			04/01/96	7.45%	1,495,000		111,378
			04/01/97	7.80%	1,610,000		125,580
			04/01/98	7.90%	1,735,000		137,065
			04/01/99	8.00%	1,870,000		149,600
			04/01/00	8.10%	2,025,000		164,025
			04/01/01	8.20%	2,185,000		179,170
			04/01/02	8.25%	2,365,000		195,112
			04/01/03	8.30%	2,565,000		212,895
			04/01/04	8.35%	2,775,000		231,712
			04/01/05	8.40%	550,000		46,200
					23,085,000	1,215,000	1,834,617
Series 1990	\$59,240,000	04/01/90	03/01/93	6.250%	1,090,000	1,090,000	68,125
			03/01/94	6.350%	1,160,000		73,660
			03/01/95	6.450%	1,235,000		79,658
			03/01/96	6.550%	1,315,000		86,133
			03/01/97	6.600%	1,400,000		92,400
			03/01/98	6.700%	1,490,000		99,830
			03/01/99	6.700%	1,595,000		106,865
			03/01/00	6.800%	1,695,000		115,260
			03/01/01	6.900%	1,815,000		125,235
			03/01/02	6.900%	1,940,000		133,860
			03/01/03	7.000%	2,065,000		144,550
			03/01/04	7.000%	2,215,000		155,050
			03/01/05	7.000%	4,825,000		337,750
			03/01/06	7.000%	5,760,000		403,200
			03/01/07	7.125%	6,165,000		439,256
			03/01/08	7.125%	6,600,000		470,250
			03/01/09	7.125%	7,075,000		504,094
			03/01/10	7.125%	7,575,000		539,722
					57,015,000	1,090,000	3,974,897
Proposed Series 1993	\$46,354,105	06/30/93			46,354,105	0	0
TOTAL Sewer System Debt Redemption Fund (cash basis)					\$126,454,105	\$2,305,000	\$5,809,514

SEWER SYSTEM DEBT REDEMPTION FUND (351) – continued

Revenue/Assessment Bonds

DEBT REDEMPTION SCHEDULE

INTEREST ACCRUALS:

TOTAL Sewer System Bond Interest Due FY 92-93 (cash basis)	\$5,809,514
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(1,428,569)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	<u>1,390,903</u>
Net Interest Accrual	<u>(37,666)</u>
TOTAL Interest Appropriation for FY 92-93	<u><u>\$5,771,848</u></u>

TENNIS FACILITIES BOND REDEMPTION FUND (352)**Revenue Bonds****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on bonds issued to construct the Portland Tennis Center. The debt service is paid from tennis fees collected by the General Fund. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Tennis Facilities	\$375,000	12/01/72	12/01/92	6.50%	25,000	25,000	813
			12/01/93	6.50%	30,000		1,950
			12/01/94	6.50%	30,000		1,950
			12/01/95	6.50%	30,000		1,950
TOTAL Tennis Facilities Bond Redemption Fund					\$115,000	\$25,000	\$6,663

AIRPORT WAY DEBT FUND (307)**Tax Increment****DEBT REDEMPTION SCHEDULE**

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Airport Way Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1990A	\$10,325,000	10/15/90	06/01/93	6.25%	235,000	235,000	14,688
			06/01/94	6.35%	250,000		15,875
			06/01/95	6.45%	265,000		17,093
			06/01/95	7.00%	70,000		4,900
			06/01/96	6.55%	285,000		18,668
			06/01/96	7.00%	80,000		5,600
			06/01/97	6.65%	300,000		19,950
			06/01/97	7.00%	85,000		5,950
			06/01/98	6.75%	325,000		21,938
			06/01/98	7.00%	90,000		6,300
			06/01/99	6.80%	345,000		23,460
			06/01/99	7.00%	95,000		6,650
			06/01/00	6.85%	370,000		25,345
			06/01/00	7.00%	100,000		7,000
			06/01/01	6.95%	395,000		27,453
			06/01/01	7.40%	110,000		8,140
			06/01/02	7.00%	420,000		29,400
			06/01/02	7.40%	115,000		8,510
			06/01/03	7.05%	450,000		31,725
			06/01/03	7.40%	125,000		9,250
			06/01/04	7.30%	480,000		35,040
			06/01/04	7.40%	135,000		9,990
			06/01/05	7.30%	515,000		37,595
			06/01/05	7.40%	145,000		10,730
			06/01/06	7.30%	555,000		40,515
			06/01/06	7.40%	155,000		11,470
			06/01/07	7.30%	595,000		43,435
			06/01/07	7.40%	165,000		12,210
			06/01/08	7.30%	640,000		46,720
			06/01/08	7.40%	180,000		13,320
			06/01/09	7.30%	685,000		50,005
			06/01/09	7.40%	195,000		14,430
			06/01/10	7.30%	735,000		53,655
			06/01/10	7.40%	205,000		15,170
					9,895,000	235,000	702,178

AIRPORT WAY DEBT FUND (307) – (continued)

Tax Increment

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1990B	\$11,650,000	10/15/90	06/01/93	6.40%	210,000	210,000	13,440
			06/01/94	6.50%	225,000		14,625
			06/01/95	6.60%	240,000		15,840
			06/01/95	7.20%	140,000		10,080
			06/01/96	6.70%	255,000		17,085
			06/01/96	7.20%	155,000		11,160
			06/01/97	6.80%	275,000		18,700
			06/01/97	7.20%	165,000		11,880
			06/01/98	6.90%	290,000		20,010
			06/01/98	7.20%	175,000		12,600
			06/01/99	7.00%	310,000		21,700
			06/01/99	7.20%	190,000		13,680
			06/01/00	7.05%	335,000		23,618
			06/01/00	7.20%	200,000		14,400
			06/01/01	7.10%	355,000		25,205
			06/01/01	7.60%	215,000		16,340
			06/01/02	7.20%	385,000		27,720
			06/01/02	7.60%	235,000		17,860
			06/01/03	7.25%	410,000		29,725
			06/01/03	7.60%	250,000		19,000
			06/01/04	7.50%	440,000		33,000
			06/01/04	7.60%	270,000		20,520
			06/01/05	7.50%	475,000		35,625
			06/01/05	7.60%	290,000		22,040
			06/01/06	7.50%	510,000		38,250
			06/01/06	7.60%	310,000		23,560
			06/01/07	7.50%	545,000		40,875
			06/01/07	7.60%	335,000		25,460
			06/01/08	7.50%	590,000		44,250
			06/01/08	7.60%	360,000		27,360
			06/01/09	7.50%	630,000		47,250
			06/01/09	7.60%	390,000		29,640
			06/01/10	7.50%	680,000		51,000
			06/01/10	7.60%	420,000		31,920
					11,260,000	210,000	825,418
TOTAL Airport Way Renewal Debt Service Fund					\$21,155,000	\$445,000	\$1,527,595

CENTRAL EASTSIDE DEBT FUND (310)**Tax Increment****DEBT REDEMPTION SCHEDULE**

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Central Eastside Industrial Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1992 Taxable	\$750,000	06/20/92	06/20/95	9.00%	750,000	750,000	67,500
Non-Bonded Debt	\$350,000	07/01/92	07/01/93	0.00%	350,000	350,000	0
TOTAL Central Eastside Industrial Renewal Debt Service Fund					\$1,100,000	\$1,100,000	\$67,500

CONVENTION CENTER AREA DEBT FUND (312)**Tax Increment*****DEBT REDEMPTION SCHEDULE***

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the Oregon Convention Center Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	<i>Amount Issued</i>	<i>Date Issued</i>	<i>Payment Due</i>	<i>Interest Rate</i>	<i>Principal Outstanding</i>	<i>Maturity FY 92-93</i>	<i>Interest FY 92-93</i>
Series 1992 Taxable	\$4,000,000	06/20/92	06/20/95	9.00%	\$4,000,000	\$4,000,000	\$360,000

ST. JOHNS RIVERFRONT BOND REDEMPTION FUND (305)**Tax Increment****DEBT REDEMPTION SCHEDULE**

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements in the St. Johns Riverfront Urban Renewal District. Debt Service is paid from taxes on the increase in assessed value of the District since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series 1992 Taxable	\$46,000	06/20/92	06/20/95	9.00%	46,000	46,000	4,140
Non-Bonded Debt	\$30,000	07/01/92	01/01/93	0.00%	30,000	30,000	0
TOTAL St. Johns Riverfront Bond Redemption Fund					\$76,000	\$76,000	\$4,140

SOUTH PARK DEBT SERVICE FUND (306)

Tax Increment

DEBT REDEMPTION SCHEDULE

This Fund will pay principal and interest on tax increment bonds issued to finance public improvements and housing in the South Park Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series A	\$5,600,000	12/01/85	12/01/92	7.80%	185,000	185,000	7,215
			12/01/93	8.00%	200,000		16,000
			12/01/94	8.20%	215,000		17,630
			12/01/95	8.30%	235,000		19,505
			12/01/96	8.40%	255,000		21,420
			12/01/97	8.50%	275,000		23,375
			12/01/98	8.60%	300,000		25,800
			12/01/99	8.70%	330,000		28,710
			12/01/00	8.80%	360,000		31,680
			12/01/01	8.90%	390,000		34,710
			12/01/02	9.00%	430,000		38,700
			12/01/03	9.00%	470,000		42,300
			12/01/04	9.00%	515,000		46,350
			12/01/05	9.00%	565,000		50,850
					4,725,000	185,000	404,245
Series B	\$5,600,000	12/01/85	12/01/92	7.80%	185,000	185,000	7,215
			12/01/93	8.00%	200,000		16,000
			12/01/94	8.20%	215,000		17,630
			12/01/95	8.30%	235,000		19,505
			12/01/96	8.40%	255,000		21,420
			12/01/97	8.50%	275,000		23,375
			12/01/98	8.60%	300,000		25,800
			12/01/99	8.70%	330,000		28,710
			12/01/00	8.80%	360,000		31,680
			12/01/01	8.90%	390,000		34,710
			12/01/02	9.00%	430,000		38,700
			12/01/03	9.00%	470,000		42,300
			12/01/04	9.00%	515,000		46,350
			12/01/05	9.00%	565,000		50,850
					4,725,000	185,000	404,245
Series 1992 Taxable	\$2,000,000	06/20/92	06/20/95	9.00%	2,000,000	2,000,000	180,000
Non-Bonded Debt	\$4,000,000	07/01/92	07/01/93	0.00%	4,000,000	4,000,000	0
TOTAL South Park Debt Service Fund					\$15,450,000	\$6,370,000	\$988,490

WATERFRONT RENEWAL BOND SINKING FUND (303)**Tax Increment****DEBT REDEMPTION SCHEDULE**

This Fund pays principal and interest on tax increment bonds issued to finance public improvements in the Downtown Waterfront Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation. In February 1992, the City refunded the majority of outstanding bonds to take advantage of lower interest rates, and to restructure bond covenants to conform to the requirements of Ballot Measure 5. The present value savings to the City from the restructuring will be \$1.6 million.

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series J	\$13,196,453	11/01/88	11/01/92	6.30%	850,000	850,000	26,775
			11/01/93	6.40%	905,000		57,920
			11/01/94	6.50%	960,000		62,400
			11/01/95	6.60%	1,025,000		67,650
			11/01/96	6.70%	1,095,000		73,365
			11/01/97	6.80%	1,165,000		79,220
			11/01/98	6.90%	633,556		0
			11/01/99	6.95%	588,873		0
			11/01/00	7.00%	546,816		0
			11/01/01	7.05%	507,275		0
			11/01/02	7.10%	470,137		0
			11/01/03	7.15%	435,302		0
			11/01/04	7.20%	402,658		0
			11/01/05	7.25%	372,093		0
			11/01/06	7.25%	346,521		0
			11/01/07	7.25%	322,704		0
			11/01/08	7.25%	300,518		0
					10,926,453	850,000	367,330
Series K	\$4,597,251	11/01/88	11/01/92	6.25%	390,000	390,000	12,188
			11/01/93	6.35%	410,000		26,035
			11/01/94	6.45%	294,576		0
			11/01/95	6.55%	274,598		0
			11/01/96	6.65%	255,484		0
			11/01/97	6.75%	237,240		0
			11/01/98	6.85%	219,872		0
			11/01/99	6.95%	203,386		0
			11/01/00	7.05%	187,772		0
			11/01/01	7.10%	174,111		0
			11/01/02	7.10%	162,376		0
			11/01/03	7.20%	149,262		0
			11/01/04	7.20%	139,071		0
			11/01/05	7.20%	129,572		0
			11/01/06	7.25%	119,682		0
			11/01/07	7.25%	111,456		0
			11/01/08	7.25%	103,793		0
					3,562,251	390,000	38,223

WATERFRONT RENEWAL BOND SINKING FUND (303) – continued

Tax Increment

DEBT REDEMPTION SCHEDULE

Bond Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Series L	\$45,010,000	03/01/92	06/01/93	3.50%	1,830,000	1,830,000	64,050
			06/01/94	4.35%	1,895,000		82,433
			06/01/95	4.70%	1,975,000		92,825
			06/01/96	4.90%	2,070,000		101,430
			06/01/97	5.20%	2,170,000		112,840
			06/01/98	5.35%	2,285,000		122,248
			06/01/99	5.55%	2,405,000		133,478
			06/01/00	5.65%	2,540,000		143,510
			06/01/01	5.90%	2,680,000		158,120
			06/01/02	6.00%	2,840,000		170,400
			06/01/03	6.10%	3,010,000		183,610
			06/01/04	6.10%	3,195,000		194,895
			06/01/05	6.40%	3,390,000		216,960
			06/01/06	6.40%	3,605,000		230,720
			06/01/07	6.40%	3,835,000		245,440
			06/01/08	6.40%	4,085,000		261,440
					43,810,000	1,830,000	2,514,398
Non-Bonded Debt	\$15,000,000	07/01/92	07/01/93	0.00%	15,000,000	15,000,000	0
TOTAL Waterfront Renewal Bond Sinking Fund					\$73,298,704	\$18,070,000	\$2,919,950

JUSTICE CENTER FUND (710)**Certificates of Participation****DEBT REDEMPTION SCHEDULE**

In 1982 the City and Multnomah County jointly sold Certificates of Participation to construct the Justice Center Complex. Debt service is paid by rents from the City and Multnomah County for the space they occupy in the building. In 1988 these Certificates were refunded to take advantage of lower interest rates. The projected savings are estimated to be \$900,000 over the life of the issue.

The Refunding Certificates were issued as Current Interest Certificates and Tax Exempt Capital Accumulator Certificates. Interest on the Current Interest Certificates will be paid semi-annually. The Tax Exempt Capital Accumulator Certificates capital and deferred interest will be payable only at maturity or upon prepayment.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Certificates	\$14,225,000	07/15/88	07/15/92	5.90%	1,040,000	1,040,000	30,680
			07/15/93	6.10%	1,100,000		67,100
			07/15/94	6.30%	1,165,000		73,395
			07/15/95	6.40%	1,240,000		79,360
			07/15/96	6.60%	1,320,000		87,120
			07/15/97	6.80%	1,405,000		95,540
			07/15/98	7.00%	753,450		0
			07/15/99	7.10%	697,387		0
			07/15/00	7.20%	642,876		0
			07/15/01	7.30%	589,530		0
			07/15/04	7.40%	1,516,757		0
TOTAL Justice Center Fund					\$11,470,000	\$1,040,000	\$433,195

PIR BOND REDEMPTION FUND (361)**Certificates of Participation****DEBT REDEMPTION SCHEDULE**

This fund pays principal and interest on certificates issued to finance improvements at the Portland International Raceway. The debt service is paid from fees and charges at the raceway. This schedule shows the remaining payments for principal and interest the City owes to holders of these bonds.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Certificates	\$865,000	03/01/84	03/01/93	9.10%	110,000	110,000	10,010
			03/01/94	9.25%	120,000		11,100
TOTAL PIR Bond Redemption Fund (cash basis)					\$230,000	\$110,000	\$21,110

INTEREST ACCRUALS:

TOTAL PIR Bond Interest Due FY 92-93 (cash basis)	\$21,110
Interest to be Paid in FY 92-93 but Accrued to FY 91-92	(6,941)
Interest to be Paid in FY 93-94 but Accrued to FY 92-93	3,650
Net Interest Accrual	(3,291)
TOTAL Interest Appropriation for FY 92-93	\$17,819

COMMUNICATIONS SERVICES FUND (707)**Certificates of Participation/Limited Tax Notes****DEBT REDEMPTION SCHEDULE**

In 1982 the City issued Certificates of Participation to finance acquisition of telephone exchange equipment. In 1988 these Certificates were refunded to take advantage of lower interest rates. In addition, a portion of the refunding proceeds were used to acquire software for a new Integrated Business Information System. Beginning in FY 1992-93 this fund also budgets for debt service on limited tax notes issued for communications equipment. Debt service on notes was previously budgeted in the Master Lease Fund, now renamed the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Certificates	\$1,130,000	09/01/88	09/01/92	6.25%	235,000	235,000	7,344
			09/01/93	6.45%	250,000		16,125
					485,000	235,000	23,469
LTGO Notes	\$645,253	FY 90-91	FY 92-93	Variable	165,000	165,000	8,250
				Variable	165,000		8,250
				Variable	150,046		7,502
					480,046	165,000	24,002
LTGO Notes	\$6,154	FY 91-92	FY 92-93	Variable	6,154	0	667
					\$971,200	\$400,000	\$48,138

FACILITIES SERVICES FUND (704)

Certificates of Participation/Limited Tax Notes

DEBT REDEMPTION SCHEDULE

In 1980 the City issued Leasehold Mortgage Bonds to construct the Portland Building. This issue was refunded with Certificates of Participation in 1989 to take advantage of lower interest rates. The projected savings are estimated to be \$4.7 million over the life of the issue. Debt service is paid from tenant rents. Major tenants are City bureaus and offices, Multnomah County, and ground floor retail businesses. Beginning in FY 1992-93 this fund also budgets for debt service on Certificates and limited tax notes issued for facility projects managed by the Facilities Services Fund. Debt service on these certificates and notes was previously budgeted in the Master Lease Fund, now renamed the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
<u>Certificates</u>	\$28,405,000	10/01/89	04/01/93	6.70%	940,000	940,000	62,980
Portland Building			04/01/94	6.70%	1,000,000		67,000
			04/01/95	6.70%	1,065,000		71,355
			04/01/96	6.70%	1,140,000		76,380
			04/01/97	6.80%	1,215,000		82,620
			04/01/98	6.90%	1,300,000		89,700
			04/01/99	6.95%	1,390,000		96,605
			04/01/01	7.00%	3,075,000		215,250
			04/01/05	7.20%	7,570,000		545,040
			04/01/08	7.25%	7,230,000		524,175
					25,925,000	940,000	1,831,105
<u>Certificates</u>	\$535,731	06/01/90	06/01/93	6.00%	75,000	75,000	4,500
Police Vehicle Storage Facility			06/01/94	6.10%	80,000		4,880
			06/01/95	6.20%	85,000		5,270
			06/01/96	6.25%	90,000		5,625
			06/01/97	6.30%	90,000		5,670
					420,000	75,000	25,945
<u>LTGO Notes</u>	\$433,119	FY 91-92	FY 92-93	Variable	90,000	90,000	4,500
			FY 93-94	Variable	90,000		4,500
			FY 94-95	Variable	90,000		4,500
			FY 95-96	Variable	85,000		4,250
			FY 96-97	Variable	78,119		3,906
					433,119	90,000	21,656
<u>LTGO Notes</u>	\$397,573	FY 92-93	FY 92-93	Variable	74,701	74,701	3,735
Police Vehicle Storage Facility			FY 93-94	Variable	79,183		3,959
			FY 94-95	Variable	83,934		4,197
			FY 95-96	Variable	88,970		4,449
			FY 96-97	Variable	70,787		7,514
					397,575	74,701	23,854
<u>LTGO Notes</u>	\$138,282	FY 92-93	FY 92-93	Variable	25,982	25,982	1,299
ONA St. Johns			FY 93-94	Variable	27,541		1,377
			FY 94-95	Variable	29,193		1,460
			FY 95-96	Variable	30,945		1,547
			FY 96-97	Variable	24,620		2,614
					138,281	25,982	8,297
TOTAL Facilities Services Fund					\$27,313,975	\$1,205,683	\$1,910,857

INTERMEDIATE DEBT SERVICE FUND (702)

Certificates of Participation/Limited Tax Notes

DEBT REDEMPTION SCHEDULE

In FY 91-92 the Facilities Acquisition Fund was combined with the Equipment Acquisition Fund, and in FY 1992-93 this combined fund was renamed the INTERMEDIATE DEBT SERVICE FUND. This fund pays debt service on Certificates of Participation and Limited Tax General Obligation Notes issued to finance purchases of City equipment and facilities. Prior to FY 91-92 all debt service payments were made from this fund. Beginning in FY 1991-92 debt service is paid directly by the fund incurring the obligation UNLESS that fund is a General Governmental Fund Type, in which case debt service continues to be paid from the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
Lease Certificates							
Fire Station	\$2,680,000	10/01/84	10/01/92 10/01/93 10/01/94	8.60% 8.80% 8.80%	195,000 215,000 235,000	195,000	8,385 18,920 20,680
					645,000	195,000	47,985
LTGO Notes							
Parks Computers	\$68,141	FY 90-91	FY 92-93	Variable	30,179	30,179	1,509
Transp. Computers	232,403	FY 90-91	FY 92-93	Variable	40,536	40,536	2,027
					70,715	70,715	3,536
LTGO Notes							
Fire Apparatus	\$1,306,462	FY 91-92	FY 92-93 FY 93-94 FY 94-95 FY 95-96	Variable Variable Variable Variable	300,001 300,000 300,000 308,785	300,001	15,000 15,000 15,000 15,439
					1,208,786	300,001	60,439
Parks Computers	36,869	FY 91-92	FY 92-93 FY 93-94	Variable Variable	9,000 27,869	9,000	450 1,393
					36,869	9,000	1,843
Police Fingerprint	10,466	FY 91-92	FY 92-93 FY 93-94 FY 94-95	Variable Variable Variable	2,477 3,700 4,289	2,477	124 185 214
					10,466	2,477	523
Transp. Computers	408,294	FY 91-92	FY 92-93	Variable Variable Variable	156,457 120,000 58,246	156,457	8,635 6,812 3,724
					334,703	156,457	19,171
	\$1,762,091	FY 91-92			\$1,590,824	\$467,935	\$81,977
LTGO Notes							
Fire Apparatus	\$671,163	FY 92-93	FY 92-93 FY 93-94 FY 94-95 FY 95-96 FY 96-97	Variable Variable Variable Variable Variable	129,638 133,672 141,692 150,193 115,968	129,638	8,214 8,416 8,817 9,242 7,530
					671,163	129,638	42,218
Parks Computers	274,878	FY 92-93	FY 92-93 FY 93-94 FY 94-95 FY 95-96 FY 96-97	Variable Variable Variable Variable Variable	55,300 54,746 58,031 61,513 45,288	55,300	3,017 2,989 3,154 3,328 2,516
					274,878	55,300	15,004
	\$946,041	FY 92-93			\$946,041	\$184,938	\$57,222
TOTAL Intermediate Debt Service Fund					\$3,252,579	\$918,588	\$190,720

COMPUTER SERVICES FUND (711)**Limited Tax General Obligation Notes****DEBT REDEMPTION SCHEDULE**

Beginning in FY 1992-93 this fund budgets for debt service on limited tax general obligation notes issued for computer equipment. Debt service on notes was previously budgeted in the Master Lease Fund, now renamed the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
LTGO Notes	\$927,705	FY 90-91	FY 92-93	Variable	250,000	250,000	12,500
			FY 93-94	Variable	244,083		12,204
			FY 94-95	Variable	238,166		12,648
					732,249		250,000
LTGO Notes	\$186,240	FY 91-92	FY 92-93	Variable	65,000	65,000	3,250
			FY 93-94	Variable	60,000		3,000
			FY 94-95	Variable	61,240		3,062
					186,240		65,000
LTGO Notes	\$229,441	FY 92-93	FY 92-93	Variable	43,110	43,110	2,156
			FY 93-94	Variable	45,696		2,285
			FY 94-95	Variable	48,438		2,422
			FY 95-96	Variable	51,344		2,567
			FY 96-97	Variable	40,853		4,337
					229,441		43,110
TOTAL Computer Services Fund					\$1,147,929	\$358,110	\$60,431

FLEET SERVICES FUND (705)**Limited Tax General Obligation Notes****DEBT REDEMPTION SCHEDULE**

Beginning in FY 1992-93 this fund budgets for debt service on limited tax general obligation notes issued for fleet equipment by other bureaus. Debt service on notes was previously budgeted in the Master Lease Fund, now renamed the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
LTGO Notes	\$326,742	FY 90-91	FY 92-93	Variable	95,000	95,000	4,750
			FY 93-94	Variable	49,278		4,760
					144,278	95,000	9,510
LTGO Notes	\$218,732	FY 91-92	FY 92-93	Variable	0	0	10,871
			FY 93-94	Variable	218,732		
					218,732	0	10,871
TOTAL Fleet Services Fund					\$363,010	\$95,000	\$20,381

PORTLAND AUTOPORT FUND (158)**Limited Tax General Obligation Notes****DEBT REDEMPTION SCHEDULE**

Beginning in FY 1992-93 this fund budgets for debt service on limited tax general obligation notes issued for major structural repairs to the Autoport facility. Debt service on notes was previously budgeted in the Master Lease Fund, now renamed the Intermediate Debt Service Fund.

Issue Title	Amount Issued	Date Issued	Payment Due	Interest Rate	Principal Outstanding	Maturity FY 92-93	Interest FY 92-93
LTGO Notes	\$227,776	FY 90-91	FY 92-93	Variable	31,106	31,106	2,062
LTGO Notes	\$325,310	FY 91-92	FY 92-93	Variable	210,131	210,131	10,507
			FY 93-94	Variable	105,048		5,706
					325,310	210,131	16,213
TOTAL Portland Autoport Fund					\$356,416	\$241,237	\$18,275

PORTLAND DEVELOPMENT COMMISSION

SCHEDULE OF URBAN RENEWAL TAXES

	Actual 1989-90	Actual 1990-91	Actual 1991-92	Estimated 1992-93
AIRPORT WAY DEBT SERVICE FUND				
Assessed Value (Levy Codes 601-607)	\$198,346,209	\$225,136,453	\$269,085,816	\$293,049,249
Less: Base Value	159,268,260	159,268,260	159,268,260	159,268,260
Change in Value	39,077,949	65,868,193	109,817,556	133,780,989
Tax Rate (Weighted Average)	29.1930	29.6432	28.1117	28.2846
Amount Available	1,140,803	1,952,541	3,087,154	3,783,943
Amount Requested	1,140,803	1,952,541	3,202,854	1,972,596

**CENTRAL EASTSIDE INDUSTRIAL DISTRICT
DEBT SERVICE FUND**

Assessed Value (Levy Code 884)	300,884,759	316,170,761	342,953,104	403,101,596
Less: Base Value	297,333,210	280,372,560	280,372,560	280,372,560
Change in Value	3,551,549	35,798,201	62,580,544	122,729,036
Tax Rate	33.2298	33.5048	30.4534	30.7441
Amount Available	118,017	1,199,412	1,905,790	3,773,194
Amount Requested	118,017	1,199,412	2,038,160	817,500

CONVENTION CENTER DEBT SERVICE FUND

Assessed Value (Levy Code 883)	0	291,587,267	340,146,552	431,816,310
Less: Base Value	0	291,915,082	291,915,082	291,915,082
Change in Value	0	0	48,231,470	139,901,228
Tax Rate	0.0000	33.5048	30.4534	30.7441
Amount Available	0	0	1,468,812	4,405,718
Amount Requested	0	0	1,254,478	4,360,000

NW FRONT AVE INDUSTRIAL RENEWAL SPECIAL FUND

Assessed Value (Levy Code 887)	98,395,432	98,419,608	132,084,787	142,368,178
Less: Base Value	30,045,830	30,045,830	30,045,830	0
Change in Value	68,349,602	68,373,778	102,038,957	0
Tax Rate	33.2298	33.5048	30.4534	30.7441
Amount Available	2,271,244	2,290,850	3,107,433	0
Amount Requested	2,271,244	2,290,850	1,860,040	0

PORTLAND DEVELOPMENT COMMISSION

SCHEDULE OF URBAN RENEWAL TAXES

	Actual 1989-90	Actual 1990-91	Actual 1991-92	Estimated 1992-93
ST JOHNS RIVERFRONT BOND REDEMPTION FUND				
Assessed Value (Levy Code 886)	\$4,255,479	\$4,695,837	\$5,129,248	\$5,332,740
Less: Base Value	3,685,122	3,685,122	3,685,122	3,685,122
Change in Value	570,357	1,010,715	1,444,126	1,647,618
Tax Rate	33.2298	33.5048	30.4534	30.7441
Amount Available	18,953	33,864	43,979	50,655
Amount Requested	18,953	33,864	51,891	50,140 *
SOUTH PARK RENEWAL DEBT SERVICE FUND				
Assessed Value (Levy Code 885)	503,084,326	530,535,716	546,823,413	649,748,686
Less: Base Value	402,291,511	402,291,511	402,291,511	471,812,571
Change in Value	100,792,815	128,244,205	144,531,902	177,936,115
Tax Rate	33.2298	33.5048	30.4534	30.7441
Amount Available	3,349,325	4,296,796	4,401,488	5,470,486
Amount Requested	3,349,325	4,296,796	1,397,306	3,358,490 *
WATERFRONT RENEWAL BOND SINKING FUND				
Assessed Value (Levy Code 889)	479,182,435	472,404,635	556,859,205	678,610,819
Less: Base Value	97,406,603	97,406,603	97,406,603	97,406,603
Change in Value	381,775,832	374,998,032	459,452,602	581,204,216
Tax Rate	33.2298	33.5048	30.4534	30.7441
Amount Available	12,686,335	12,564,234	13,991,894	17,868,601
Amount Requested	12,686,335	12,564,234	8,168,624	5,989,950 *
Grand Total Amount Requested	\$19,584,677	\$22,337,697	\$17,973,353	\$16,548,676

* 1992-93 Amount Requested represents debt service requirements only, with no adjustment for uncollected taxes. 1991-92 Actual Amount Requested is the City's certification, including uncollectible allowance.

AIRPORT WAY DEBT FUND (307)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$1,062,400	\$1,818,492	\$2,521,800	\$1,962,614	\$1,972,596
<i>Prior Year's Taxes</i>	11,376	34,171	280,200	9,981	88,489
	1,073,776	1,852,663	2,802,000	1,972,595	2,061,085
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	90,344	122,219	236,166	218,180	221,056
<i>Beginning Fund Balance</i>	483,707	1,647,827	2,209,000	3,356,622	3,356,622
<u>TOTAL RESOURCES</u>	\$1,647,827	\$3,622,709	\$5,247,166	\$5,547,397	\$5,638,763

REQUIREMENTS

<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$920,205	\$1,553,515	\$1,527,595	\$1,527,595
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	400,000	420,000	445,000	445,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	1,647,827	2,302,504	2,297,518	3,574,802	3,666,168
<i>Unexpendable Reserve</i>	0	0	976,133	0	0
	1,647,827	2,302,504	3,273,651	3,574,802	3,666,168
<u>TOTAL REQUIREMENTS</u>	\$1,647,827	\$3,622,709	\$5,247,166	\$5,547,397	\$5,638,763

EXPENDITURES - AU 286

<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$0	\$920,205	\$1,553,515	\$1,527,595	\$1,527,595
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	0	400,000	420,000	445,000	445,000
<u>TOTAL APPROPRIATION</u>	\$0	\$1,320,205	\$1,973,515	\$1,972,595	\$1,972,595

This fund was created during FY 1987-88 to support the newly formed Columbia South Shore Urban Renewal Area, which has since been renamed the Airport Way Urban Renewal Area. Bonds in the amount of \$21,975,000 were issued during FY 1990-91. Debt Service is paid from taxes on the increase in assessed value of the district since its formation.

BANCROFT BOND INTEREST AND SINKING FUND (311)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
<i>LID Payments</i>	\$1,277,959	\$2,206,446	\$1,400,000	\$1,700,000	\$1,700,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	69,593	110,211	225,000	250,000	256,007
<i>Interest-Other</i>	693,484	1,242,470	1,630,000	1,900,000	1,900,000
	763,077	1,352,681	1,855,000	2,150,000	2,156,007
<i>Beginning Fund Balance</i>	772,044	928,876	426,000	350,000	350,000
<u>TOTAL RESOURCES</u>	\$2,813,080	\$4,488,003	\$3,681,000	\$4,200,000	\$4,206,007
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$667,880	\$1,163,501	\$1,653,079	\$2,200,000	\$1,701,007
<i>Other Requirements</i>					
<i>Debt Retirement</i>	1,216,324	825,000	1,440,000	2,000,000	2,505,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	928,876	2,499,502	587,921	0	0
<u>TOTAL REQUIREMENTS</u>	\$2,813,080	\$4,488,003	\$3,681,000	\$4,200,000	\$4,206,007
<u>EXPENDITURES - AU 752</u>					
<i>External Materials and Services</i>					
5450 Interest	\$667,880	\$1,163,501	\$1,653,079	\$2,200,000	\$1,701,007
<i>Other Requirements</i>					
5781 Bonded Debt Retirement	1,216,324	825,000	1,440,000	2,000,000	2,505,000
<u>TOTAL APPROPRIATION</u>	\$1,884,204	\$1,988,501	\$3,093,079	\$4,200,000	\$4,206,007

This fund pays principal and interest on bonds issued since 1986 to finance local improvements requested by property owners. The 1986 IRS Code required certain changes in the methods used by issuers of tax-exempt debt. Debt service is paid for by property tax assessments against properties which benefit from the improvements. In 1992 the City refunded all pre-1986 Bancroft Bonds taking advantage of lower interest rates and converting these older bonds to the new structure. Nine million dollars in property owner prepayments which had accumulated in the Improvement Bond Interest & Sinking Fund were applied to the refunding and that Fund was closed. The City expects to save \$3.5 million in debt service over the life of the refunding issue.

BONDED DEBT INTEREST AND SINKING FUND (302)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$3,454,396	\$3,364,540	\$3,291,973	\$3,262,287	\$3,262,287
<i>Prior Year's Taxes</i>	222,178	193,498	240,734	241,147	241,147
	3,676,574	3,558,038	3,532,707	3,503,434	3,503,434
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	35,401	35,482	38,184	15,000	15,000
<i>Interest-Other</i>	4,093	0	0	0	0
	39,494	35,482	38,184	15,000	15,000
 <i>Beginning Fund Balance</i>	 364,460	 464,480	 545,489	 545,489	 545,489
<u>TOTAL RESOURCES</u>	<u>\$4,080,528</u>	<u>\$4,058,000</u>	<u>\$4,116,380</u>	<u>\$4,063,923</u>	<u>\$4,063,923</u>

REQUIREMENTS

<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,256,048	\$1,150,998	\$1,035,891	\$1,005,788	\$909,935
<i>Other Requirements</i>					
<i>Debt Retirement</i>	2,360,000	2,440,000	2,535,000	2,630,000	2,630,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	464,480	467,002	545,489	428,135	523,988
<u>TOTAL REQUIREMENTS</u>	<u>\$4,080,528</u>	<u>\$4,058,000</u>	<u>\$4,116,380</u>	<u>\$4,063,923</u>	<u>\$4,063,923</u>

EXPENDITURES - AU 280

<i>External Materials and Services</i>					
5450 Interest	\$1,256,048	\$1,150,998	\$1,035,891	\$1,005,788	\$909,935
<i>Other Requirements</i>					
5781 Bonded Debt Retirement	2,360,000	2,440,000	2,535,000	2,630,000	2,630,000
<u>TOTAL APPROPRIATION</u>	<u>\$3,616,048</u>	<u>\$3,590,998</u>	<u>\$3,570,891</u>	<u>\$3,635,788</u>	<u>\$3,539,935</u>

In 1982 the City issued General Obligation Bonds for renovation of Civic Stadium and for construction of the Performing Arts Center. These two issues were refunded by one issue in 1986 to take advantage of lower interest rates. The projected savings over the life of the issue is approximately \$2.6 million.

CENTRAL EASTSIDE DEBT FUND (310)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$110,052	\$1,117,060	\$1,604,700	\$1,044,436	\$817,500
<i>Prior Year's Taxes</i>	5,962	7,683	178,300	5,564	75,081
	116,014	1,124,743	1,783,000	1,050,000	892,581
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	35,025	83,878	194,179	72,146	74,586
<i>Beginning Fund Balance</i>	337,165	488,204	1,696,000	1,284,939	1,284,939
<u>TOTAL RESOURCES</u>	\$488,204	\$1,696,825	\$3,673,179	\$2,407,085	\$2,252,106
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$93,634	\$86,697	\$67,500
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	2,373,397	1,313,303	1,100,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	488,204	1,696,825	1,206,148	1,007,085	1,084,606
<u>TOTAL REQUIREMENTS</u>	\$488,204	\$1,696,825	\$3,673,179	\$2,407,085	\$2,252,106
<u>EXPENDITURES – AU 285</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$0	\$0	\$93,634	\$86,697	\$67,500
<i>Other Requirements</i>					
<i>5781 Bonded Debt</i>	0	0	0	963,303	750,000
<i>5785 Non-Bonded Debt</i>	0	0	2,373,397	350,000	350,000
<u>TOTAL APPROPRIATION</u>	\$0	\$0	\$2,467,031	\$1,400,000	\$1,167,500

This fund was created during FY 1987-88 to support the newly formed Central Eastside Industrial Urban Renewal Area. The District is indebted to the Portland Development Commission Urban Redevelopment Fund in the amount of \$864,000. The fund is currently collecting the tax increment from the area, which will eventually be used to pay debt service.

CONVENTION CENTER AREA DEBT FUND (312)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$0	\$0	\$988,200	\$4,171,567	\$4,360,000
<i>Prior Year's Taxes</i>	0	0	109,800	25,000	23,106
	0	0	1,098,000	4,196,567	4,383,106
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	0	0	57,304	2,440	3,191
<i>Beginning Fund Balance</i>	0	0	0	37,544	37,544
<u>TOTAL RESOURCES</u>	\$0	\$0	\$1,155,304	\$4,236,551	\$4,423,841
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$57,632	\$346,506	\$360,000
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	1,097,672	3,850,061	4,000,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	0	0	0	39,984	63,841
<u>TOTAL REQUIREMENTS</u>	\$0	\$0	\$1,155,304	\$4,236,551	\$4,423,841
<u>EXPENDITURES - AU 287</u>					
<i>External Materials and Services</i>					
5450 Interest	\$0	\$0	\$57,632	\$346,506	\$360,000
<i>Other Requirements</i>					
5781 Bonded Debt	0	0	1,097,672	3,850,061	4,000,000
<u>TOTAL APPROPRIATION</u>	\$0	\$0	\$1,155,304	\$4,196,567	\$4,360,000

This fund will support the newly formed Convention Center Urban Renewal Area. The District is indebted to the Portland Development Commission Urban Redevelopment Fund in the amount of \$938,000. The fund is currently collecting the tax increment from the area, which will be used to pay debt service.

DOWNTOWN PARKING BOND REDEMPTION FUND (360)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$6,364	\$5,895	\$6,918	\$1,570	\$1,588
<i>Interest-Other</i>	166	138	0	0	0
	6,530	6,033	6,918	1,570	1,588
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	44,434	42,000	26,000	0	0
<i>Beginning Fund Balance</i>	77,019	79,233	75,082	52,243	52,243
<u>TOTAL RESOURCES</u>	\$127,983	\$127,266	\$108,000	\$53,813	\$53,831
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$8,750	\$6,750	\$5,625	\$1,125	\$1,143
<i>Other Requirements</i>					
<i>Debt Retirement</i>	40,000	45,000	50,000	50,000	50,000
<i>Transfers to Other Funds-Cash</i>					
<i>Parking Facilities</i>	0	0	0	2,688	2,688
<i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	52,250	52,375	52,375	0	0
<i>Unappropriated Ending Balance</i>	26,983	23,141	0	0	0
	79,233	75,516	52,375	0	0
<u>TOTAL REQUIREMENTS</u>	\$127,983	\$127,266	\$108,000	\$53,813	\$53,831
<u>EXPENDITURES - AU 722</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$8,750	\$6,750	\$5,625	\$1,125	\$1,143
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	40,000	45,000	50,000	50,000	50,000
<u>TOTAL APPROPRIATION</u>	\$48,750	\$51,750	\$55,625	\$51,125	\$51,143

This fund pays principal and interest on bonds issued to construct the O'Bryant Square parking garage. The debt service is paid from fees charged for parking.

GOLF REVENUE BOND REDEMPTION FUND (353)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$11,902	\$13,213	\$27,027	\$15,001	\$15,034
<i>Transfers from Other Funds—Cash</i>					
<i>Golf Operating</i>	108,562	562,921	386,094	91,754	91,754
<i>Beginning Fund Balance</i>	159,409	171,339	0	434,593	434,593
<u>TOTAL RESOURCES</u>	\$279,873	\$747,473	\$413,121	\$541,348	\$541,381
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$38,425	\$36,228	\$156,594	\$130,848	\$130,881
<i>Miscellaneous</i>	109	474	0	1,000	1,000
	38,534	36,702	156,594	131,848	131,881
<i>Other Requirements</i>					
<i>Debt Retirement</i>	70,000	532,478	0	180,000	180,000
<i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	109,895	178,293	229,500	229,500	229,500
<i>Unappropriated Ending Balance</i>	61,444	0	27,027	0	0
	171,339	178,293	256,527	229,500	229,500
<u>TOTAL REQUIREMENTS</u>	\$279,873	\$747,473	\$413,121	\$541,348	\$541,381
<u>EXPENDITURES – AU 619</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$38,425	\$36,228	\$156,594	\$130,848	\$130,881
5490 <i>Miscellaneous</i>	109	474	0	1,000	1,000
	38,534	36,702	156,594	131,848	131,881
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	70,000	532,478	0	180,000	180,000
<u>TOTAL APPROPRIATION</u>	\$108,534	\$569,180	\$156,594	\$311,848	\$311,881

This fund pays principal and interest on bonds issued to make improvements at City-owned golf courses. Debt service on these bonds is paid by golf user fees.

HYDROPOWER BOND REDEMPTION FUND (354)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$492,326	\$0	\$0	\$0	\$0
<i>Interest-Other</i>	317,386	782,646	661,100	287,000	287,271
<i>Power Sales</i>	3,793,248	2,806,406	3,417,600	3,665,000	3,665,000
	4,602,960	3,589,052	4,078,700	3,952,000	3,952,271
<i>Transfers From Other Funds</i>					
<i>Hydro Renewal & Replacement</i>	71,116	327,510	360,000	250,000	250,000
<i>Beginning Fund Balance</i>	12,521,048	12,489,869	6,536,500	5,929,500	5,929,500
<u>TOTAL RESOURCES</u>	<u>\$17,195,124</u>	<u>\$16,406,431</u>	<u>\$10,975,200</u>	<u>\$10,131,500</u>	<u>\$10,131,771</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$3,985,255	\$3,655,008	\$4,143,643	\$3,240,838	\$3,241,109
<i>Other Requirements</i>					
<i>Debt Retirement</i>	720,000	6,275,000	815,000	895,000	895,000
<i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	4,200,701	6,476,423	6,016,557	5,995,662	5,995,662
<i>Unappropriated Ending Balance</i>	8,289,168	0	0	0	0
	12,489,869	6,476,423	6,016,557	5,995,662	5,995,662
<u>TOTAL REQUIREMENTS</u>	<u>\$17,195,124</u>	<u>\$16,406,431</u>	<u>\$10,975,200</u>	<u>\$10,131,500</u>	<u>\$10,131,771</u>
<u>EXPENDITURES - AU 647</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$3,985,255	\$3,655,008	\$4,143,643	\$3,240,838	\$3,241,109
<i>Other Requirements</i>					
<i>5781 Bonded Debt Retirement</i>	720,000	6,275,000	815,000	895,000	895,000
<u>TOTAL APPROPRIATION</u>	<u>\$4,705,255</u>	<u>\$9,930,008</u>	<u>\$4,958,643</u>	<u>\$4,135,838</u>	<u>\$4,136,109</u>

This fund pays principal and interest on bonds issued to finance construction of hydroelectric generating facilities at Bull Run. The debt service is paid from the proceeds of sales of electricity to Portland General Electric.

IMPROVEMENT BOND INTEREST AND SINKING FUND (308)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Local Sources</i>					
LID Payments	\$1,181,582	\$1,343,038	\$860,000	\$0	\$0
<i>Miscellaneous Revenues</i>					
Interest on Investments	762,412	699,947	475,000	0	0
Interest-Other	597,840	578,921	415,300	0	0
	1,360,252	1,278,868	890,300	0	0
Beginning Fund Balance	8,944,394	9,165,048	9,970,600	0	0
TOTAL RESOURCES	\$11,486,228	\$11,786,954	\$11,720,900	\$0	\$0
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
External Materials & Services	\$1,251,180	\$1,163,424	\$1,077,693	\$0	\$0
Other Requirements					
Debt Retirement	1,070,000	980,000	980,000	0	0
Ending Fund Balance					
Unappropriated Ending Balance	9,165,048	9,643,530	9,663,207	0	0
TOTAL REQUIREMENTS	\$11,486,228	\$11,786,954	\$11,720,900	\$0	\$0
<u>EXPENDITURES - AU 749</u>					
External Materials and Services					
5450 Interest	\$1,251,180	\$1,163,424	\$1,077,693	\$0	\$0
Other Requirements					
5781 Bond Debt Retirement	1,070,000	980,000	980,000	0	0
TOTAL APPROPRIATION	\$2,321,180	\$2,143,424	\$2,057,693	\$0	\$0

This fund paid principal and interest on bonds issued prior to passage of the Tax Reform Act of 1986 to finance local improvements requested by property owners. In 1992 the City refunded all the bonds to take advantage of lower interest rates and convert these bonds to the post-1986 structure. Nine million dollars in property owner prepayments which had accumulated in this fund were applied to the refunding and the fund was closed. The City expects to save \$1.2 million in debt service over the life of the refunding issue.

INTERMEDIATE DEBT SERVICE FUND (702)

FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 92-93	Adopted FY 92-93
RESOURCES					
<i>Transfers from Other Funds – Service Reimbursements</i>					
<i>General</i>					
Fire Bureau	\$926,313	\$1,004,480	\$1,244,424	\$775,280	\$775,280
Parks Bureau	12,583	482	41,148	112,835	112,835
Police Bureau	28,759	90,000	76,499	3,000	3,000
OF&A	217,803	88,390	0	0	0
	1,185,458	1,183,352	1,362,071	891,115	891,115
<i>Emergency Communications</i>					
Emergency Communications	89,876	0	0	0	0
<i>Transportation Operating</i>					
Transportation Operating	228,452	156,655	245,730	218,193	218,193
<i>Fleet Operating</i>					
Fleet Operating	65,234	53,000	165,956	0	0
<i>Communications Operating</i>					
Communications Operating	0	70,467	286,781	0	0
<i>Portland Autoport</i>					
Portland Autoport	0	0	214,140	0	0
<i>Computer Services</i>					
Computer Services	0	0	318,270	0	0
	383,562	280,122	1,230,877	218,193	218,193
<i>Other Miscellaneous</i>					
Other Miscellaneous	0	0	871,700	0	0
<i>Beginning Balance</i>					
Beginning Balance	0	1	0	0	0
TOTAL RESOURCES	\$1,569,020	\$1,463,475	\$3,464,648	\$1,109,308	\$1,109,308
REQUIREMENTS					
<i>External Materials & Services</i>					
Interest	\$0	\$0	\$450,277	\$190,720	\$190,720
<i>Internal Materials and Services</i>					
Other Fund Services	0	0	871,700	0	0
<i>Capital Outlay</i>					
Equipment Lease/Purchase	1,569,020	1,463,474	0	0	0
<i>Other Requirements</i>					
Debt Retirement	0	0	2,142,671	918,588	918,588
<i>Ending Fund Balance</i>					
Unappropriated Ending Balance	0	1	0	0	0
TOTAL REQUIREMENTS	\$1,569,020	\$1,463,475	\$3,464,648	\$1,109,308	\$1,109,308
EXPENDITURES – AU 782					
<i>External Materials and Services</i>					
5450 Interest	\$0	\$0	\$450,277	\$190,720	\$190,720
<i>Internal Materials and Services</i>					
5590 Other Fund Services	0	0	871,700	0	0
<i>Capital Outlay</i>					
5660 Equipment Lease/Purchase	1,569,020	1,463,474	0	0	0
<i>Other</i>					
5781 Bonded Debt Retirement	0	0	2,142,671	918,588	918,588
TOTAL APPROPRIATION	\$1,569,020	\$1,463,474	\$3,464,648	\$1,109,308	\$1,109,308

The Master Lease Fund has been renamed the Intermediate Debt Service Fund for FY 92-93. This fund was amended in FY 91-92 to pay principal and interest for governmental fund types on Limited Tax General Obligation Notes and Certificate of Participation issued to finance purchases of equipment and facilities.

MORRISON PARK EAST BOND REDEMPTION FUND (358)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$47,633	\$43,225	\$38,200	\$21,725	\$21,772
<i>Interest-Other</i>	0	0	0	0	0
	47,633	43,225	38,200	21,725	21,772
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	366,850	326,000	363,000	154,487	154,487
<i>Beginning Fund Balance</i>	640,133	654,446	621,600	622,422	622,422
TOTAL RESOURCES	\$1,054,616	\$1,023,671	\$1,022,800	\$798,634	\$798,681

<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$230,170	\$221,245	\$280,640	\$197,723	\$197,770
<i>Other Requirements</i>					
<i>Debt Retirement</i>	170,000	180,000	190,000	205,000	205,000
<i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	395,911	395,911	298,337	395,911	395,911
<i>Unappropriated Ending Balance</i>	258,535	226,515	253,823	0	0
	654,446	622,426	552,160	395,911	395,911
TOTAL REQUIREMENTS	\$1,054,616	\$1,023,671	\$1,022,800	\$798,634	\$798,681

EXPENDITURES - AU 724

<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$230,170	\$221,245	\$280,640	\$197,723	\$197,770
<i>Other Requirements</i>					
<i>5781 Bonded Debt Retirement</i>	170,000	180,000	190,000	205,000	205,000
TOTAL APPROPRIATION	\$400,170	\$401,245	\$470,640	\$402,723	\$402,770

This fund pays principal and interest on bonds issued to construct the Morrison Park East parking structure. Debt service is paid from fees charged for parking and for retail space rental.

MORRISON PARK WEST BOND REDEMPTION FUND (357)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$39,245	\$35,971	\$31,600	\$18,315	\$18,354
<i>Interest-Other</i>	0	0	0	0	0
	39,245	35,971	31,600	18,315	18,354
 <i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	302,280	287,000	308,000	215,811	215,811
 <i>Beginning Fund Balance</i>	449,374	454,994	438,666	438,618	438,618
<u>TOTAL RESOURCES</u>	\$790,899	\$777,965	\$778,266	\$672,744	\$672,783
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$190,905	\$183,028	\$188,633	\$164,396	\$164,435
 <i>Other Requirements</i>					
<i>Bond Retirement</i>	145,000	155,000	165,000	175,000	175,000
 <i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	384,014	331,254	253,036	333,348	333,348
<i>Unappropriated Ending Balance</i>	70,980	108,683	171,597	0	0
	454,994	439,937	424,633	333,348	333,348
<u>TOTAL REQUIREMENTS</u>	\$790,899	\$777,965	\$778,266	\$672,744	\$672,783
<u>EXPENDITURES - AU 723</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$190,905	\$183,028	\$188,633	\$164,396	\$164,435
 <i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	145,000	155,000	165,000	175,000	175,000
<u>TOTAL APPROPRIATION</u>	\$335,905	\$338,028	\$353,633	\$339,396	\$339,435

This fund pays principal and interest on bonds issued to construct the Morrison Park West parking structure. Debt service is paid from fees charged for parking and for retail space rental.

NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL FUND (304) FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$2,121,247	\$2,133,578	\$1,991,700	\$0	\$0
<i>Prior Year's Taxes</i>	101,478	104,957	221,300	0	0
	<u>2,222,725</u>	<u>2,238,535</u>	<u>2,213,000</u>	<u>0</u>	<u>0</u>
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	907,291	988,857	178,000	0	0
<i>Interest-Other</i>	2,850	68	0	0	0
	<u>910,141</u>	<u>988,925</u>	<u>178,000</u>	<u>0</u>	<u>0</u>
<i>Beginning Fund Balance</i>	9,836,974	11,849,840	13,741,000	0	0
<u>TOTAL RESOURCES</u>	<u>\$12,969,840</u>	<u>\$15,077,300</u>	<u>\$16,132,000</u>	<u>\$0</u>	<u>\$0</u>
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,120,000	\$1,120,000	\$600,000	\$0	\$0
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	15,532,000	0	0
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	11,849,840	13,957,300	0	0	0
<u>TOTAL REQUIREMENTS</u>	<u>\$12,969,840</u>	<u>\$15,077,300</u>	<u>\$16,132,000</u>	<u>\$0</u>	<u>\$0</u>
<u>EXPENDITURES - AU 282</u>					
<i>External Materials & Services</i>					
5450 <i>Interest</i>	\$1,120,000	\$1,120,000	\$600,000	\$0	\$0
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	0	0	15,532,000	0	0
<u>TOTAL APPROPRIATION</u>	<u>\$1,120,000</u>	<u>\$1,120,000</u>	<u>\$16,132,000</u>	<u>\$0</u>	<u>\$0</u>

This Fund paid principal and interest on tax increment bonds issued to finance public improvements required for the siting of the Wacker Siltronic plant. All of the bonds were called in FY 1991-92.

PIR BOND REDEMPTION FUND (361)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Rents & Reimbursements</i>	\$140,000	\$106,433	\$110,000	\$110,000	\$110,000
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	20,674	17,952	13,271	11,200	11,246
<i>Miscellaneous</i>	11,924	13,767	3,500	2,032	2,032
	32,598	31,719	16,771	13,232	13,278
<i>Beginning Fund Balance</i>	165,273	205,978	189,573	216,526	216,526
TOTAL RESOURCES	\$337,871	\$344,130	\$316,344	\$339,758	\$339,804
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>					
<i>Miscellaneous</i>	0	1,234	0	1,400	1,400
	46,893	39,657	38,547	19,173	19,219
<i>Other Requirements</i>					
<i>Debt Retirement</i>	85,000	95,000	100,000	110,000	110,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	205,978	209,473	177,797	210,585	210,585
TOTAL REQUIREMENTS	\$337,871	\$344,130	\$316,344	\$339,758	\$339,804
<u>EXPENDITURES - AU 613</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$46,893	\$38,423	\$38,547	\$17,773	\$17,819
<i>5490 Miscellaneous</i>	0	1,234	0	1,400	1,400
	46,893	39,657	38,547	19,173	19,219
<i>Other Requirements</i>					
<i>5781 Bonded Debt Retirement</i>	85,000	95,000	100,000	110,000	110,000
TOTAL APPROPRIATION	\$131,893	\$134,657	\$138,547	\$129,173	\$129,219

This fund pays principal and interest on certificates of participation issued to finance improvements at the Portland International Raceway. The debt service is paid from fees and charges at the Raceway.

OLD TOWN PARKING BOND REDEMPTION FUND (362)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$54,549	\$18,051	\$8,000	\$1,000	\$1,261
<i>Miscellaneous</i>	36	0	0	0	0
	54,585	18,051	8,000	1,000	1,261
<i>Transfers from Other Funds-Cash</i>					
<i>Parking Facilities</i>	69,166	160,000	683,200	664,265	689,265
<i>Beginning Fund Balance</i>	855,243	408,645	16,896	15,813	15,813
TOTAL RESOURCES	\$978,994	\$586,696	\$708,096	\$681,078	\$706,339
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>					
<i>Miscellaneous</i>	\$570,349	\$570,349	\$566,161	\$475,265	\$475,526
	0	0	0	0	25,000
	570,349	570,349	566,161	475,265	500,526
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	125,000	190,000	190,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	408,645	16,347	16,935	15,813	15,813
TOTAL REQUIREMENTS	\$978,994	\$586,696	\$708,096	\$681,078	\$706,339
<u>EXPENDITURES - AU 725</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$570,349	\$570,349	\$566,161	\$475,265	\$475,526
<i>5490 Miscellaneous</i>	0	0	0	0	25,000
	570,349	570,349	566,161	475,265	500,526
<i>Other Requirements</i>					
<i>5781 Bonded Debt Retirement</i>	0	0	125,000	190,000	190,000
TOTAL APPROPRIATION	\$570,349	\$570,349	\$691,161	\$665,265	\$690,526

This fund pays principal and interest on bonds issued to construct the Old Town parking structure. Debt Service is paid from fees charged for parking and for retail space rental. In 1992 the City refunded the original 1987 issue to take advantage of lower interest rates. The projected savings to the City is expected to be approximately \$450,000.

ST. JOHNS RIVERFRONT BOND REDEMPTION FUND (305)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$18,416	\$31,539	\$33,300	\$50,131	\$50,140
<i>Prior Year's Taxes</i>	276	32	3,700	524	524
	18,692	31,571	37,000	50,655	50,664
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	3,820	5,705	13,400	932	949
<i>Beginning Fund Balance</i>	32,459	54,971	54,000	29,338	29,338
<u>TOTAL RESOURCES</u>	\$54,971	\$92,247	\$104,400	\$80,925	\$80,951
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$0	\$0	\$2,384	\$4,182	\$4,140
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	0	100,405	76,472	76,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	54,971	92,247	1,611	271	811
<u>TOTAL REQUIREMENTS</u>	\$54,971	\$92,247	\$104,400	\$80,925	\$80,951
<u>EXPENDITURES - AU 283</u>					
<i>External Materials and Services</i>					
<i>5450 Interest</i>	\$0	\$0	\$2,384	\$4,182	\$4,140
<i>Other Requirements</i>					
<i>5781 Bonded Debt</i>	0	0	0	46,472	46,000
<i>5785 Non-Bonded Debt</i>	0	0	0	30,000	30,000
	0	0	0	76,472	76,000
<u>TOTAL APPROPRIATION</u>	\$0	\$0	\$2,384	\$80,654	\$80,140

This fund supports the St. Johns Riverfront Development Project. The fund collects the tax increment on the increase in assessed value of the district since its formation, which is used to pay debt service.

SEWER SYSTEM DEBT REDEMPTION FUND (351)

FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$15,326	\$14,028	\$30	\$10,030	\$10,030
<i>Transfers from Other Funds--Cash</i>					
<i>Sewer System Operating</i>	3,217,591	7,986,364	9,902,879	14,278,950	14,278,950
<i>Sewer System Debt Proceeds</i>	0	22,386,235	0	0	0
	3,217,591	30,372,599	9,902,879	14,278,950	14,278,950
<i>Beginning Fund Balance</i>	(949)	3,927,940	370	5,000	5,000
<u>TOTAL RESOURCES</u>	\$3,231,968	\$34,314,567	\$9,903,279	\$14,293,980	\$14,293,980
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$3,220,480	\$6,702,909	\$7,732,879	\$5,809,514	\$5,771,848
<i>Miscellaneous</i>	1,543	1,127	0	0	0
	3,222,023	6,704,036	7,732,879	5,809,514	5,771,848
<i>Other Requirements</i>					
<i>Debt Retirement</i>	0	24,040,000	2,170,000	2,305,000	2,305,000
<i>General Operating Contingency</i>	0	0	400	0	0
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	9,945	3,570,531	0	6,179,466	6,217,132
<u>TOTAL REQUIREMENTS</u>	\$3,231,968	\$34,314,567	\$9,903,279	\$14,293,980	\$14,293,980
<u>EXPENDITURES - AU 174</u>					
<i>External Materials and Services</i>					
5450 Interest	\$3,220,480	\$6,702,909	\$7,732,879	\$5,809,514	\$5,771,848
5490 Miscellaneous	1,543	1,127	0	0	0
	3,222,023	6,704,036	7,732,879	5,809,514	5,771,848
<i>Other Requirements</i>					
5781 Bonded Debt Retirement	0	24,040,000	2,170,000	2,305,000	2,305,000
<u>TOTAL APPROPRIATION</u>	\$3,222,023	\$30,744,036	\$9,902,879	\$8,114,514	\$8,076,848

This fund pays principal and interest on revenue bonds issued to finance improvements to the City's sewer system. The debt service is paid by charges to customers of the sewer system. In 1987 the City refunded three bond issues to take advantage of lower interest rates. The projected savings to City sewer system customers is expected to be approximately \$900,000.

SHORT-TERM DEBT INTEREST AND SINKING FUND (301)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$1,156,662	\$474,067	\$225,696	\$500,000	\$500,000
<i>Transfers from Other Funds—Cash</i>					
<i>General</i>	22,055,440	10,000,000	10,009,795	10,000,000	10,000,000
<i>Beginning Fund Balance</i>	241,578	265,986	173,642	0	0
<u>TOTAL RESOURCES</u>	\$23,453,680	\$10,740,053	\$10,409,133	\$10,500,000	\$10,500,000
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,187,694	\$494,792	\$409,133	\$500,000	\$500,000
<i>Other Requirements</i>					
<i>Debt Retirement</i>	22,000,000	10,000,000	10,000,000	10,000,000	10,000,000
<i>Ending Fund Balance</i>	265,986	245,261	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$23,453,680	\$10,740,053	\$10,409,133	\$10,500,000	\$10,500,000
<u>EXPENDITURES – AU 755</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$1,187,694	\$494,792	\$409,133	\$500,000	\$500,000
<i>Other Requirements</i>					
5782 <i>Warrants Debt Retirement</i>	22,000,000	10,000,000	10,000,000	10,000,000	10,000,000
<u>TOTAL APPROPRIATION</u>	\$23,187,694	\$10,494,792	\$10,409,133	\$10,500,000	\$10,500,000

This fund pays principal and interest on short-term notes issued to cover General Fund cash flow requirements. Funds are borrowed in July or August in anticipation of property tax receipts which are received in November. The short-term notes are repaid before the end of the fiscal year.

SOUTH PARK DEBT SERVICE FUND (306)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes</i>	\$3,126,740	\$4,001,812	\$5,266,800	\$2,667,548	\$3,358,490
<i>Prior Year's Taxes</i>	153,520	165,784	585,200	310,942	51,474
	3,280,260	4,167,596	5,852,000	2,978,490	3,409,964
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	529,385	736,198	777,000	187,296	187,296
<i>Miscellaneous</i>	0	219,280	0	0	0
	529,385	955,478	777,000	187,296	187,296
<i>Beginning Fund Balance</i>	4,807,704	7,434,109	8,033,000	4,881,474	4,881,474
TOTAL RESOURCES	\$8,617,349	\$12,557,183	\$14,662,000	\$8,047,260	\$8,478,734
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$883,240	\$861,287	\$1,093,029	\$957,114	\$988,490
<i>Other Requirements</i>					
<i>Debt Retirement</i>	300,000	3,584,000	9,058,971	6,021,376	6,370,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	7,434,109	8,111,896	4,510,000	1,068,770	1,120,244
TOTAL REQUIREMENTS	\$8,617,349	\$12,557,183	\$14,662,000	\$8,047,260	\$8,478,734
<u>EXPENDITURES - AU 284</u>					
<i>External Materials and Services</i>					
5450 Interest	\$883,240	\$861,287	\$1,093,029	\$957,114	\$988,490
<i>Other Requirements</i>					
5781 Bonded Debt Retirement	1,300,000	1,300,000	320,000	2,021,376	2,370,000
5785 Non-Bonded Debt	0	0	6,040,000	4,000,000	4,000,000
	1,300,000	1,300,000	6,360,000	6,021,376	6,370,000
TOTAL APPROPRIATION	\$2,183,240	\$2,161,287	\$7,453,029	\$6,978,490	\$7,358,490

This fund pays principal and interest on tax increment bonds issued to finance public improvements and housing in the South Park Blocks Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation.

TENNIS FACILITIES BOND REDEMPTION FUND (352)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$3,170	\$3,437	\$3,013	\$1,899	\$1,899
<i>Transfers from Other Funds-Cash</i>					
<i>General</i>	36,875	17,303	33,288	19,385	19,385
<i>Beginning Fund Balance</i>	52,042	56,687	43,045	45,254	45,254
<u>TOTAL RESOURCES</u>	\$92,087	\$77,427	\$79,346	\$66,538	\$66,538
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$10,400	\$9,913	\$8,288	\$6,663	\$6,663
<i>Other Requirements</i>					
<i>Debt Retirement</i>	25,000	25,000	25,000	25,000	25,000
<i>Ending Fund Balance</i>					
<i>Unexpendable Reserve</i>	34,913	34,875	34,875	34,875	34,875
<i>Unappropriated Ending Balance</i>	21,774	7,639	11,183	0	0
	56,687	42,514	46,058	34,875	34,875
<u>TOTAL REQUIREMENTS</u>	\$92,087	\$77,427	\$79,346	\$66,538	\$66,538
<u>EXPENDITURES - AU 605</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$10,400	\$9,913	\$8,288	\$6,663	\$6,663
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	25,000	25,000	25,000	25,000	25,000
<u>TOTAL APPROPRIATION</u>	\$35,400	\$34,913	\$33,288	\$31,663	\$31,663

This fund pays principal and interest on bonds issued to construct the Portland Tennis Center. The debt service is paid from tennis fees collected by the General Fund.

WASHINGTON COUNTY SUPPLY BOND REDEMPTION FUND (356) FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Service Charges & Fees</i>					
<i>Other Distributors</i>	\$1,246,371	\$1,313,661	\$1,347,546	\$1,370,978	\$1,370,978
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	201,793	170,541	179,376	131,719	131,785
<i>Transfers from Other Funds—Cash</i>					
<i>Water Operating</i>	138,486	126,285	131,977	134,581	134,581
<i>Beginning Fund Balance</i>	2,424,199	2,348,029	2,242,202	2,261,004	2,261,004
<u>TOTAL RESOURCES</u>	\$4,010,849	\$3,958,516	\$3,901,101	\$3,898,282	\$3,898,348
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$1,152,820	\$1,129,410	\$1,558,556	\$1,063,997	\$1,064,063
<i>Other Requirements</i>					
<i>Debt Retirement</i>	510,000	530,000	555,000	580,000	580,000
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	2,348,029	2,299,106	1,787,545	2,254,285	2,254,285
<u>TOTAL REQUIREMENTS</u>	\$4,010,849	\$3,958,516	\$3,901,101	\$3,898,282	\$3,898,348
<u>EXPENDITURES – AU 595</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$1,152,820	\$1,129,410	\$1,558,556	\$1,063,997	\$1,064,063
<i>Other Requirements</i>					
5781 <i>Bonded Debt Retirement</i>	510,000	530,000	555,000	580,000	580,000
<u>TOTAL APPROPRIATION</u>	\$1,662,820	\$1,659,410	\$2,113,556	\$1,643,997	\$1,644,063

In 1980 the City issued bonds to construct a supply line over the West Hills to the Wolf Creek Water District. In November 1986 the City refunded the bonds to take advantage of lower interest rates. Projected savings to City water customers over the life of the issue will be approximately \$1.5 million.

WATER BOND SINKING FUND (355)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$458,284	\$373,700	\$388,560	\$95,238	\$95,238
<i>Transfers from Other Funds-Cash</i>					
<i>Water Operating</i>	6,371,609	6,282,304	7,010,711	7,249,551	7,249,551
<i>Water Construction</i>	0	842,774	698,262	345,346	345,346
	6,371,609	7,125,078	7,708,973	7,594,897	7,594,897
<i>Beginning Fund Balance</i>	5,547,963	4,857,227	4,857,000	1,628,000	1,628,000
<u>TOTAL RESOURCES</u>	\$12,377,856	\$12,356,005	\$12,954,533	\$9,318,135	\$9,318,135
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>External Materials & Services</i>	\$3,955,393	\$4,211,481	\$5,687,323	\$3,843,978	\$3,788,462
<i>Miscellaneous</i>	3,734	583	0	0	0
	3,959,127	4,212,064	5,687,323	3,843,978	3,788,462
<i>Other Requirements</i>					
<i>Debt Retirement</i>	3,561,502	3,276,686	4,022,897	3,812,050	3,812,050
<i>Ending Fund Balance</i>					
<i>Unappropriated Ending Balance</i>	4,857,227	4,867,255	3,244,313	1,662,107	1,717,623
<u>TOTAL REQUIREMENTS</u>	\$12,377,856	\$12,356,005	\$12,954,533	\$9,318,135	\$9,318,135
<u>EXPENDITURES - AU 179</u>					
<i>External Materials and Services</i>					
5450 <i>Interest</i>	\$3,955,393	\$4,211,481	\$5,687,323	\$3,843,978	\$3,788,462
5490 <i>Miscellaneous</i>	3,734	583	0	0	0
	3,959,127	4,212,064	5,687,323	3,843,978	3,788,462
<i>Other Requirments</i>					
5781 <i>Bonded Debt Retirement</i>	3,561,502	3,276,686	4,022,897	3,812,050	3,812,050
<u>TOTAL APPROPRIATION</u>	\$7,520,629	\$7,488,750	\$9,710,220	\$7,656,028	\$7,600,512

This fund pays principal and interest on bonds issued to finance improvements to the City's water system. The debt service is paid by charges to customers of the water system. In 1992 the City refunded bonds issued in 1988 to take advantage of lower interest rates. Projected savings to City water customers over the life of the issue will be approximately \$750,000.

WATERFRONT RENEWAL BOND SINKING FUND (303)

FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 92-93	Adopted FY 92-93
RESOURCES					
<i>Revenue</i>					
<i>Property Taxes</i>					
Current Year's Taxes	\$11,859,272	\$11,701,675	\$13,549,500	\$5,480,033	\$5,989,950
Prior Year's Taxes	670,646	611,578	1,505,500	509,917	300,914
	12,529,918	12,313,253	15,055,000	5,989,950	6,290,864
<i>Miscellaneous Revenues</i>					
Interest on Investments	1,798,528	1,840,601	2,119,000	1,332,528	1,098,558
Interest-Other	294,160	145,072	0	0	0
	2,092,688	1,985,673	2,119,000	1,332,528	1,098,558
<i>Beginning Fund Balance</i>	21,531,638	23,862,871	24,484,000	24,250,434	24,250,434
TOTAL RESOURCES	\$36,154,244	\$38,161,797	\$41,658,000	\$31,572,912	\$31,639,856
REQUIREMENTS					
<i>Expenditures</i>					
External Materials & Services	\$4,224,873	\$4,009,008	\$5,183,002	\$405,552	\$2,919,950
<i>Other Requirements</i>					
Debt Retirement	8,066,500	8,405,000	22,424,888	20,584,398	18,070,000
<i>Ending Fund Balance</i>					
Unappropriated Ending Balance	23,862,871	25,747,789	14,050,110	10,582,962	10,649,906
TOTAL REQUIREMENTS	\$36,154,244	\$38,161,797	\$41,658,000	\$31,572,912	\$31,639,856
EXPENDITURES - AU 281					
<i>External Materials & Services</i>					
5450 Interest	\$4,224,873	\$4,009,008	\$5,183,002	\$405,552	\$2,919,950
<i>Other Requirements</i>					
5781 Bonded Debt Retirement	8,066,500	8,405,000	3,505,000	3,070,000	3,070,000
5785 Non-Bonded Debt	0	0	4,900,000	17,514,398	15,000,000
	8,066,500	8,405,000	8,405,000	20,584,398	18,070,000
TOTAL APPROPRIATION	\$12,291,373	\$12,414,008	\$13,588,002	\$20,989,950	\$20,989,950

This fund pays principal and interest on tax increment bonds issued to finance public improvements in the Downtown Waterfront Urban Renewal Area. Debt service is paid from taxes on the increase in assessed value of the district since its formation. In 1992 the City refunded six bond issues to take advantage of lower interest rates and re-structure the bond indenture. The projected savings to the City is expected to be approximately \$1.6 million.

Federal Funds

Federal Funds are the funds into which dollars from other levels of government--principally grants from the federal government--are recorded as revenue. From these funds, the dollars are distributed to other agencies--either other City agencies, other local governments or non-profit agencies--for direct expenditure on qualifying programs. For the Federal & State Grants Fund, just a summary of the fund's expenses and revenues is shown. For the Housing & Community Development Fund, in addition, the budget pages give a detailed description of the program areas to which HCD dollars are allocated.

FEDERAL AND STATE GRANTS FUND (252)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
RESOURCES					
Revenue					
Federal Sources					
Grants	\$12,006,601	\$6,211,710	\$8,164,004	\$6,672,090	\$6,610,070
Prior Year Unaccrued	28,159	16,805	0	0	0
	12,034,760	6,228,515	8,164,004	6,672,090	6,610,070
State Grants	0	302,673	72,500	0	0
Local Cost Sharing	0	450,663	418,243	770,256	345,813
Private Grants/Donations	0	280,020	134,100	16,000	16,000
Other Miscellaneous	0	0	15,000	0	0
		1,033,356	639,843	786,256	361,813
Total Revenue	12,034,760	7,261,871	8,803,847	7,458,346	6,971,883
Beginning Fund Balance	0	0	0	0	0
TOTAL RESOURCES	\$12,034,760	\$7,261,871	\$8,803,847	\$7,458,346	\$6,971,883
REQUIREMENTS					
Bureau Requirements					
External Materials & Services	\$886,027	\$1,982,859	\$1,495,746	\$1,078,230	\$1,078,230
Transfers to Other Funds – Cash					
General – Direct	1,093,396	1,490,238	1,755,874	712,237	712,237
General – Indirect	0	55,459	57,847	41,683	41,683
Transportation	361,406	0	4,189,591	4,553,440	4,491,420
Sewer System	126,000	0	0	0	0
Water	260,216	145,436	294,000	302,500	302,500
Transportation Construction	1,972,508	2,782,367	0	0	0
Refuse Disposal Fund	0	282,420	418,243	770,256	345,813
Sewer System Construction	7,335,207	523,092	592,546	0	0
Water Construction	0	0	0	0	0
	11,148,733	5,279,012	7,308,101	6,380,116	5,893,653
Unappropriated Ending Balance	0	0	0	0	0
TOTAL REQUIREMENTS	\$12,034,760	\$7,261,871	\$8,803,847	\$7,458,346	\$6,971,883

FEDERAL AND STATE GRANTS FUND (252)**FUND SUMMARY**

	<i>Actual</i> <i>FY 89-90</i>	<i>Actual</i> <i>FY 90-91</i>	<i>Revised Budget</i> <i>FY 91-92</i>	<i>Proposed</i> <i>FY 92-93</i>	<i>Adopted</i> <i>FY 92-93</i>
EXPENDITURES - AU 244					
External Materials and Services					
5260 Misc Services	\$886,027	\$1,982,859	\$1,495,746	\$1,078,230	\$1,078,230
TOTAL APPROPRIATION	\$886,027	\$1,982,859	\$1,495,746	\$1,078,230	\$1,078,230

The Federal/State Grants Fund serves as the centralized grant clearing fund for all Federal/State/Foundation grants received by the City of Portland. Funds are received in this fund and transferred to the operating bureau or paid directly to the Portland Development Commission, as expenses are incurred.

The decrease in total grants budgeted for FY 1992-93 compared to the previous year is due to the completion of several grants during FY 1991-92. These included Rental Rehabilitation, Drug Contamination Reduction, the Sewerage Interceptor Construction grants, and several smaller grants administered by the Metropolitan Arts Commission and the Office of Neighborhood Associations.

HOUSING AND COMMUNITY DEVELOPMENT FUND (254)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Federal Sources</i>					
<i>Grants</i>					
<i>Block Grants</i>	5,146,645	5,352,438	13,274,984	9,846,000	12,086,000
<i>Encumbrance Carryover</i>	0	0	0	0	0
	5,146,645	5,352,438	13,274,984	9,846,000	12,086,000
<i>Miscellaneous Revenues</i>					
<i>Loan Repayments</i>	3,236,791	5,705,384	3,000,000	8,060,000	13,060,000
<i>Other Miscellaneous</i>	38,146	44,106	5,395,650	0	0
	3,274,937	5,749,490	8,395,650	8,060,000	13,060,000
<i>Total Revenue</i>	8,421,582	11,101,928	21,670,634	17,906,000	25,146,000
<i>Cash Transfers from Other Funds</i>					
<i>General</i>	25,084	0	0	0	0
<i>Buildings Operating</i>	41,909	0	0	0	0
	66,993	0	0	0	0
TOTAL RESOURCES	\$8,488,575	\$11,101,928	\$21,670,634	\$17,906,000	\$25,146,000
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>External Materials & Services</i>	\$5,936,116	\$8,805,562	\$19,095,401	\$15,520,706	\$22,711,706
<i>Internal Materials & Services</i>					
<i>General</i>	1,182,486	1,030,520	1,186,108	1,235,359	1,235,359
<i>Transportation Operating</i>	44,400	51,952	35,319	27,811	27,811
<i>LID Construction</i>	872,296	0	0	0	0
<i>Transportation Construction</i>	920	0	0	0	0
<i>Buildings Operating</i>	217,952	294,362	492,587	431,786	431,786
	2,318,054	1,376,834	1,714,014	1,694,956	1,694,956
<i>Equipment Cash Transfers</i>					
<i>Printing and Distribution</i>	1,000	626,837	497,877	128,971	128,971
<i>Total Bureau Requirements</i>	8,255,170	10,809,233	21,307,292	17,344,633	24,535,633
<i>Fund Requirements</i>					
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	53,609	158,379	207,379
<i>Encumbrance Carryover</i>	0	0	0	0	0
	0	0	53,609	158,379	207,379
<i>Cash Transfers to Other Funds</i>					
<i>General-Indirect</i>	199,428	207,313	199,431	242,898	242,898
<i>Transportation Construction</i>	33,977	26,080	18,163	7,328	7,328
<i>Buildings Operating</i>	0	59,302	92,139	152,762	152,762
	233,405	292,695	309,733	402,988	402,988
<i>Unappropriated Ending Balance</i>	0	0	0	0	0
<i>Total Fund Requirements</i>	233,405	292,695	363,342	561,367	610,367
TOTAL REQUIREMENTS	\$8,488,575	\$11,101,928	\$21,670,634	\$17,906,000	\$25,146,000

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

APPROPRIATION SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised FY 91-92</i>	<i>Revised FY 92-93</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>EXPENDITURES</u>						
<i>Personal Services</i>	\$0	\$0	\$0	\$0	\$0	\$0
<i>External Materials and Services</i>	5,936,116	8,805,562	19,095,401	15,520,706	22,711,706	
<i>Internal Materials and Services</i>	2,318,054	2,003,671	2,211,891	1,823,927	1,823,927	
<i>Capital Outlay</i>	0	0	0	0	0	0
<i>Cash Transfers-Equipment</i>	1,000	0	0	0	0	0
TOTAL EXPENDITURES	\$8,255,170	\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633	
<u>Authorized Full-Time Positions</u>						
<i>Total</i>	0	0	0	0	0	0
<u>FUNDING SOURCES</u>						
<i>General Fund Discretionary</i>		\$0	\$0	\$0	\$0	\$0
<u>Non-Discretionary Resources</u>						
<i>Grants and Donations</i>		5,352,438	13,274,984	9,284,633	11,475,633	
<i>Contract Revenue</i>		0	0	0	0	0
<i>Interagency Services</i>		0	0	0	0	0
<i>Bureau/Operating Fund Revenue</i>		5,456,795	8,032,308	8,060,000	13,060,000	
Total Non-Discretionary Resources		\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633	
TOTAL FUNDING		\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633	
<u>PROGRAMS</u>						
<i>Administration</i>		\$495,540	\$616,197	\$615,521	\$648,521	
<i>Housing</i>		6,709,114	15,849,704	13,058,919	18,356,781	
<i>Neighborhood Improvement</i>		915,583	792,268	341,782	341,782	
<i>Economic Development</i>		897,025	1,511,241	1,091,988	1,091,988	
<i>Community Services</i>		1,791,971	2,537,882	2,236,423	4,096,561	
TOTAL PROGRAM		\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633	

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The Housing and Community Development (HCD) Program has two goals: to improve the quality and livability of low income neighborhoods which are experiencing blight and deterioration and to assist in providing programs which meet the needs of low-income households. The HCD fund has five major program areas: Administration, Housing, Neighborhood Improvements, Economic Development, and Community Services.

The HCD Program has two sources of revenue: Community Development Block Grant and program income. Block grant funding includes Portland's annual entitlement and unobligated carryover identified in the current year and set aside for the upcoming fiscal year. The program income consists of rehab loan repayments, lien repayments, private financing and revenue generated from HCD funded activities.

The total FY 1992-93 budget for HCD is \$24,535,633 which includes \$10,395,650 from private banks. New HCD regulations require the City to include dollars supplied by private banks which will be allocated to provide affordable housing loans.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)
Public Utilities

APPROPRIATION SUMMARY

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR--(continued)

Other than accounting for the private loan funds, the budget supports continuation of most of the HCD programs and a few new programs. The Housing Program increases funding for three programs. First, Franciscan Enterprises receives staff support funding to manage volunteers working on rehab projects. Second, the Neighborhood Partnership Fund Revolving Loan Program receives funding for loans to non-profit developers serving low income renters or home buyers. Third, the Housing and Community Development Commission receives staff support funding for implementing the Comprehensive Housing Affordability Strategy (CHAS), a county-wide workplan on housing needs and strategies. In FY 1992-93, \$1.3 million is set aside and \$2.2 million is carried-over from FY 1991-92 for the Community Development Projects fund to expand existing housing projects or to implement new projects after the completion of CHAS first year priorities. The Economic Development Program approves a new program, the N/NE Small Business Contractor Program to assist new or small businesses serving the housing market.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>ADMINISTRATION</u>				
<i>Total Expenditures</i>	\$495,540	\$616,197	\$615,521	\$648,521
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Workload Measures:</i>				
No. of Audit Exceptions	0	0	0	0
Completion of Required Reports	100%	100%	100%	100%
Fair Housing Calls Handled	800	525	525	525
No. of Fair Housing Workshops	4	6	6	6
Monitoring On Site	37	15	15	15
Housing Affordability Plan	*	*	1	1

The budget continues support of all current services to provide administrative services to the City's Housing and Community Development Block Grant Program (HCD). The budget supports 8 positions in the Bureau of Community Development and .75 full-time equivalent position in the Office of Finance and Administration's Grants Compliance Section.

HOUSING

<i>Total Expenditures</i>	\$6,709,114	\$15,849,704	\$13,058,919	\$18,356,781
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Workload Measures:</i>				
Rehab Loans—Owner Occupied	147	213	213	213
Vacant Houses Acquired and Rehab	9	24	40	40
Dangerous Building Inspections	1,225	600	600	600
Derelict Buildings Repaired	*	*	250	250
Rehab Loans -- Rental	373	120	138	138

The budget supports continuation of current services for most of the programs to improve and preserve the City's housing stock for low income neighborhoods and provide home ownership opportunities to low income residents. In addition, three programs will receive increased funding. The Franciscan Enterprises receives funding for a full-time staff to increase the capacity, manage the rehab projects and coordinate the work of the volunteers. The Neighborhood Partnership Fund Revolving Loan Program, a new program receives funding for loans to non-profit developers for acquisition, rehabilitation or new construction projects and increase affordable housing to low income renters or home buyers. And the Housing and Community Development Commission receives funding to provide staff support and service cost to implement the Comprehensive Housing Affordability Strategy, a county-wide strategy. A new federal housing affordability program requires a Comprehensive Housing Affordability Strategy from all jurisdictions seeking Community Development Block Grant funds. Portland with Gresham and Multnomah County has produced a Comprehensive Housing Affordability Strategy (CHAS) outlining a five year workplan on housing needs and strategies and setting goals for meeting the needs. In FY 1991-92, CHAS is being implemented and the first year priorities and strategies are being identified. In addition to carryover from FY 1991-92, funding is set aside for the Community Development Projects fund to expand existing housing projects or implement new projects after the completion of CHAS first year priorities.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 91-92</i>	<i>Revised Budget FY 92-93</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>NEIGHBORHOOD IMPROVEMENT</u>				
<i>Total Expenditures</i>	\$915,583	\$792,268	\$341,782	\$341,782
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Workload Measures:</i>				
Completion two street projects	*	*	2	2
Design/bid West Clinton Park	*	*	1	1
Adoption Albina Community Plan	*	*	1	1
Complete Cully Plan	*	*	1	1
Complete Brentwood-Darlington Plan	*	*	1	1

The Neighborhood Improvement program provides long-range neighborhood improvement projects such as residential street improvements, sidewalks, park improvements, and traffic management projects. The projects are funded after a neighborhood that has been formally designated for support by the HCD Program completes a neighborhood improvement plan. After the identified projects are completed in one specific neighborhood, the HCD Program considers other eligible neighborhoods for possible designation, and the process is repeated.

The FY 1992-93 budget shows a drop in funding for this program due to all existing commitments for projects are planned to be completed during the fiscal year. Funding support for FY 1992-93 includes the completion of the Albina Community Plan by the Bureau of Planning, begins the Outer Southeast District Plan, and completes two capital projects in the Montavilla neighborhood.

ECONOMIC DEVELOPMENT

<i>Total Expenditures</i>	\$897,025	\$1,511,241	\$1,091,988	\$1,091,988
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Workload Measures:</i>				
No. of Loans to Businesses	5	4	3	3
No. of Positions Created	23	20	30	30
No. of Companies Requesting Info	360	500	500	500

This program is operated by the Portland Development Commission to retain jobs presently existing in the City and to create new jobs for specific City residents. This is accomplished through a combination of loan programs, employment programs and direct assistance to businesses.

The budget supports continuation of current services for most of the economic development programs and the addition of a N/NE Small Business Contractor Program to provide financial assistance to new or small contractors serving the housing market.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>COMMUNITY SERVICES</u>				
<i>Total Expenditures</i>	\$1,791,971	\$2,537,882	\$2,236,423	\$4,096,561
<i>Authorized Full-Time Positions</i>	0.00	0.00	0.00	0.00
<i>Workload Measures:</i>				
Home Repair Training Program				
Homes Completed	24	24	30	30
Jobs Completed	61	45	60	60
Homes Secured	144	200	200	200
Homesharing matches	133	170	170	170
Self Help Weatherization Workshops	48	50	40	40
Youth Served by PIC Programs	160	160	160	160
Nuisances Abated	236	200	200	200
Voucher Households Served	965	500	500	500

This program provides an array of services to low-income residents of Portland. These services address the problems of providing shelter/housing for the homeless and low-income residents, assisting people to develop the capacity to help themselves, training for at-risk youth, and assisting low-income neighborhoods.

The FY 1992-93 budget supports the continuation of current services for most of the Community Services Program.

HOUSING AND COMMUNITY DEVELOPMENT BLOCK GRANT (532)

Housing and Community Development Fund (254)

Public Utilities

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$0	\$2,709	\$0	\$0	\$0
522000 Utilities	0	0	0	0	0
523000 Equipment Rental	0	0	0	0	0
524000 Repair & Maintenance	0	0	0	0	0
528000 Local Match Payment	0	0	0	0	0
529000 Miscellaneous Services	5,936,116	8,802,853	19,095,401	15,520,706	22,711,706
531000 Office Supplies	0	0	0	0	0
532000 Operating Supplies	0	0	0	0	0
533000 Repair & Maintenance Supplies	0	0	0	0	0
534000 Minor Equipment	0	0	0	0	0
535000 Clothing	0	0	0	0	0
539000 Other Commodities	0	0	0	0	0
541000 Education	0	0	0	0	0
542000 Local Travel	0	0	0	0	0
543000 Out-of-Town Travel	0	0	0	0	0
544000 External Rent	0	0	0	0	0
545000 Interest	0	0	0	0	0
546000 Refunds	0	0	0	0	0
547000 Retirement	0	0	0	0	0
549000 Miscellaneous	0	0	0	0	0
Subtotal External Materials & Services	\$5,936,116	\$8,805,562	\$19,095,401	\$15,520,706	\$22,711,706
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	0	0	0	0	0
553000 Facilities Services	0	0	0	0	0
554000 Communications	0	0	0	0	0
555000 Data Processing	0	0	0	0	0
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	2,318,054	2,003,671	2,211,891	1,823,927	1,823,927
Subtotal Internal Materials & Services	\$2,318,054	\$2,003,671	\$2,211,891	\$1,823,927	\$1,823,927
Total Materials & Services	\$8,254,170	\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633
561000 Land	\$0	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	0	0	0	0	0
564000 Equipment	0	0	0	0	0
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0
573000 Cash Transfers - Equipment	\$1,000	\$0	\$0	\$0	\$0
Total Appropriation	\$8,255,170	\$10,809,233	\$21,307,292	\$17,344,633	\$24,535,633

HOME GRANT FUND (255)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Federal Sources</i>					
<i>Block Grants</i>	\$0	\$0	\$0	\$0	\$4,297,000
TOTAL RESOURCES	\$0	\$0	\$0	\$0	\$4,297,000
<u>REQUIREMENTS</u>					
<i>Bureau Requirements</i>					
<i>Personal Services</i>	\$0	\$0	\$0	\$0	\$0
<i>External Materials & Services</i>	0	0	0	0	3,760,405
<i>Internal Materials & Services</i>	0	0	0	0	0
<i>Capital Outlay</i>	0	0	0	0	0
<i>Equipment Cash Transfers</i>	0	0	0	0	0
<i>Total Bureau Requirements</i>	\$0	\$0	\$0	\$0	\$3,760,405
<i>General Operating Contingency</i>	0	0	0	0	536,595
<i>Unappropriated Ending Balance</i>	0	0	0	0	0
TOTAL REQUIREMENTS	\$0	\$0	\$0	\$0	\$4,297,000
<u>EXPENDITURES - AU 535</u>					
<i>Materials And Services</i>					
<i>5290 Miscellaneous Services</i>	\$0	\$0	\$0	\$0	\$0
TOTAL APPROPRIATION	\$0	\$0	\$0	\$0	\$4,297,000

The HOME program is a new Home Investment Partnership Program approved by Congress in November of 1990 and administered by the U.S. Department of Housing and Community Development. This new federal entitlement grant is to assist local governments with the development of affordable housing. The Multnomah County HOME Consortium consisting of the City of Portland, Multnomah County and the City of Gresham will receive approximately \$4.3 million in funding for federal FY 1992. Portland is the lead partner of the consortium and is responsible for receiving and administering the HOME grant.

HOME funds will be used for acquisition, rehabilitation and/or new construction of housing for low income and special needs persons. The City will contract with implementing agencies or project sponsors to carry out eligible HOME activities.

Retirement Funds

Retirement Funds are a specialized kind of trust fund, whose assets are dedicated to paying retirement benefits. The principal retirement fund in the City of Portland is the Fire and Police Disability and Retirement Fund, which is funded by a special property tax levy dedicated to this purpose. For each retirement fund, a summary of the fund's expenses and revenues is shown, and for the Fire and Police Disability and Retirement Fund, additional detail is included.

FIRE AND POLICE DISABILITY AND RETIREMENT FUND (651)
FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Property Taxes</i>					
<i>Current Year's Taxes:</i>	\$26,942,428	32,000,098	\$29,514,046	\$34,367,160	\$34,367,160
<i>Prior Year Taxes</i>	1,422,988	1,414,429	2,527,307	2,057,357	2,057,357
<i>Total Property Taxes</i>	28,365,416	33,414,527	32,041,353	36,424,517	36,424,517
<i>Miscellaneous Revenues</i>					
<i>Refunds</i>	22,943	1,703	10,000	10,000	10,000
<i>Interest on Investments</i>	705,663	837,925	535,000	230,714	230,714
<i>Other Miscellaneous</i>	3,337,934	286,470	18,200	40,000	40,000
	4,066,540	1,126,098	563,200	280,714	280,714
<i>Total Revenue</i>	32,431,956	34,540,625	32,604,553	36,705,231	36,705,231
<i>Transfers from Other Funds--Cash</i>					
<i>FPD&R Reserve</i>	0	0	0	0	750,000
<i>Beginning Fund Balance</i>	3,250,832	5,570,414	5,959,822	3,343,431	3,343,431
TOTAL RESOURCES	\$35,682,788	\$40,111,039	\$38,564,375	\$40,048,662	\$40,798,662
<u>REQUIREMENTS</u>					
<i>Expenditures</i>					
<i>Personal Services</i>	0	0	0	0	0
<i>External Materials & Svcs.</i>	29,814,633	32,754,572	37,067,167	38,378,158	38,378,158
<i>Internal Materials & Svcs.</i>					
<i>Printing & Distribution</i>	12,323	10,968	12,422	11,759	11,759
<i>Communications</i>	4,046	4,860	4,094	4,513	4,513
<i>Data Processing</i>	0	0	0	6,793	6,793
<i>Facilities Services</i>	32,685	32,667	33,135	33,975	33,975
<i>Other Fund Services</i>	233,815	234,278	378,771	366,664	366,664
	282,869	282,773	428,422	423,704	423,704
<i>Capital Outlay</i>	395	12,603	1,745	4,500	4,500
<i>Total Expenditures</i>	30,097,897	33,049,948	37,497,334	38,806,362	38,806,362
<i>Fund Requirements</i>					
<i>Transfers to Other Funds - Cash</i>					
<i>General--Overhead</i>	14,477	24,477	92,129	61,597	61,597
<i>Contingency</i>	0	0	974,912	1,180,703	1,930,703
<i>Unappropriated Ending Balance</i>	5,570,414	7,036,614	0	0	0
TOTAL REQUIREMENTS	\$35,682,788	\$40,111,039	\$38,564,375	\$40,048,662	\$40,798,662

The Portland City Charter, Chapter 5, establishes the Fire and Police Disability and Retirement and Death Benefit Plan for police officers and firefighters, their surviving spouses, and dependent minor children. The Fund is supported primarily through a separate property tax levy authorized by the voters in 1948. The levy is a rate based levy, providing a maximum rate of \$2.80 per \$1,000 assessed valuation. For FY 1992-93, the rate will be \$2.09 per \$1,000. The rate was set at a high enough level so that when compressed due to Measure 5, it would still produce a property tax levy of \$34.3 million, the amount that the Fund will need to collect in current year property tax revenue to meet its FY 1992-93 retirement and disability obligations. Prior year property tax revenue of \$2.1 million, a beginning fund balance of \$3.3 million, and other miscellaneous revenue of \$280,714 provide the remaining funds for FY 1992-93 operations.

In addition, between the Proposed and Adopted budget stages, a cash transfer from the FPD&R Reserve Fund was budgeted on the resource side, and placed in fund contingency on the requirements side. The reserve fund was established by City Charter and is to be maintained in the amount of \$750,000 for use only in the event the Fire and Police Disability and Retirement Fund becomes depleted and cannot meet its current obligations. The transfer was budgeted so that the cash could be transferred from the Reserve Fund into the FPD&R Fund in the unlikely event it was required.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

APPROPRIATION SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>EXPENDITURES</u>					
<i>Personal Services</i>	\$0	\$0	\$0	\$0	\$0
<i>External Materials and Services</i>	29,814,633	32,754,572	37,067,167	38,378,158	38,378,158
<i>Internal Materials and Services</i>	282,869	282,773	428,422	423,704	423,704
<i>Capital Outlay</i>	395	12,603	1,745	4,500	4,500
<i>Cash Transfers-Equipment</i>	0	0	0	0	0
<i>TOTAL EXPENDITURES</i>	\$30,097,897	\$33,049,948	\$37,497,334	\$38,806,362	\$38,806,362
<u>Authorized Full-Time Positions</u>					
<i>Total</i>	0	0	0	0	0
<i>General Fund Discretionary</i>	0	0	0	0	0
<u>FUNDING SOURCES</u>					
<i>General Fund Discretionary</i>		\$0	\$0	\$0	\$0
<u>Non-Discretionary Resources</u>					
<i>Grants and Donations</i>		0	0	0	0
<i>Contract Revenue</i>		0	0	0	0
<i>Interagency Services</i>		0	0	0	0
<i>Bureau Program Revenue</i>		33,049,948	37,497,334	38,806,362	38,806,362
<i>Overhead Recovery</i>		0	0	0	0
<i>Total Non-Discretionary Resources</i>		\$33,049,948	\$37,497,334	\$38,806,362	\$38,806,362
<i>TOTAL FUNDING</i>		\$33,049,948	\$37,497,334	\$38,806,362	\$38,806,362
<u>PROGRAMS</u>					
<i>Administration & Staffing</i>		\$431,131	\$670,477	\$650,190	\$650,190
<i>Retirement Systems</i>		24,284,362	26,650,622	29,288,305	29,288,305
<i>Disability and Death Benefits</i>		8,334,455	10,176,235	8,867,867	8,867,867
<i>TOTAL PROGRAMS</i>		\$33,049,948	\$37,497,334	\$38,806,362	\$38,806,362

GENERAL DESCRIPTION and CHANGES FROM PRIOR YEAR

The Fire and Police Disability and Retirement operation is divided into three programs: disability and death benefits, pension benefits for retirees and surviving spouses, and administrative staffing functions. The Fire and Police Disability and Retirement Plan was amended by a vote of the people in November 1989 which increased pension benefits and modified the disability provisions to members. The F&PD&R system is now in parity with the Oregon Public Employee (PERS) System.

Overall expenditures for FY 1992-93 total \$38,806,362, an increase of 4% over the FY 1991-92 revised budget. Retirement expenses are budgeted at \$29.3 million, up \$2.6 million from FY 1991-92. Pension costs, which represent the majority of the budget, have been increased as a result of Oregon Senate Bill 656, which mandated a 1% to 4% increase to partially offset State of Oregon taxes that F&PD&R retirees are now required to pay. Disability and death benefits are budgeted at \$8.8 million, a drop of \$1.4 million from the FY 1991-92 revised budget. This decrease is due largely to changes in the disability provisions of the Plan, under which members receive a percentage of their pay for time lost through injury or illness. Administration costs are \$650,000, which is \$20,000 less than FY 1991-92 revised. Legal services provided by the City Attorney's Office have been reduced through the elimination of a part-time law clerk.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

APPROPRIATION SUMMARY

There are no authorized positions budgeted within Fire and Police Disability and Retirement. Staff support is provided by six full time positions budgeted in the Auditor's Office, with costs reimbursed via interagency agreement. Legal support is provided via an interagency with the City Attorney's Office.

MANAGEMENT OBJECTIVES

The Fire and Police Disability and Retirement Fund plans to accomplish the following top priority projects during FY 1992-93:

1. In coordination with the Urban Economist and Fund Actuary, develop a projection model wherein the future impacts of the F&PD&R Levy upon the General Fund can be identified.
2. Finalize implementation of the vocational rehabilitation provision of the Act.
3. Put in place the two remaining provisions of the new Act: wage offset, and compensation reduction when a member becomes medically stationary.

EFFECTIVENESS MEASURES

	<i>Actual</i> <i>FY 90-91</i>	<i>Revised Budget</i> <i>FY 91-92</i>	<i>Proposed</i> <i>FY 92-93</i>	<i>Adopted</i> <i>FY 92-93</i>
Return to Work for Public Safety Officers	*	*	95%	95%

EFFICIENCY MEASURES

Cost per Medical Claim	\$348	\$348	\$379	\$379
Admin Cost as % of Total	1.3%	1.8%	1.7%	1.7%

FIRE AND POLICE DISABILITY AND RETIREMENT ((337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>DISABILITY and DEATH BENEFITS</u>				
<i>Total Expenditures</i>	\$8,334,455	10,176,235	8,867,867	8,867,867
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full Time Positions</i>	0	0	\$0	\$0
Workload Measures				
# of New Time Loss Claims (Fire)	95	95	95	95
# of New Time Loss Claims (Police)	122	125	125	125
# of Long Term Disabilities(Fire)	73	85	72	72
# of Long Term Disabilities (Police)	116	120	108	108
# of Medical Claims	3,030	3,137	3,300	3,300

This program provides for compensation to uniformed members of the Fire and Police Bureau for injury or illness incurred in the performance of duty as well as benefits paid on death. Funding is included for no-time-loss medical claims, short-term loss, as well as long-term service, non-service and occupational benefits. Members receive a percentage of their pay for time lost through illness or injury.

The FY 1992-93 budget includes \$200,000 for vocational rehabilitation costs, a new program directed by the changes approved by the voters in 1990.

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RETIREMENT SYSTEMS</u>				
<i>Total Expenditures</i>	24,284,362	26,650,622	29,288,305	29,288,305
<i>General Fund Discretionary Expenditures</i>	\$0	\$0	\$0	\$0
<i>Authorized Full Time Positions</i>	0.00	0.00	0.00	0.00
Workload Measures				
# of Pensions Administered	1,143	1,224	1,207	1,207
# of New Pensions (Member)	75	90	48	48
# of New Pensions (Survivors)	15	17	22	22

This program provides pension benefits to retired uniform members or their surviving spouse. The expenses for this program are based on current year costs plus expected new retirements, plus an inflation factor. FY 1992-93 pension costs include a 4% increase that was awarded in December 1991 based upon Senate Bill 656, which required local pension plans be increased to partially offset State of Oregon taxes that retirees must now pay.

FIRE AND POLICE DISABILITY AND RETIREMENT ((337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

PROGRAM SUMMARY

<i>Program</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>ADMINISTRATION</u>				
<i>Total Expenditures</i>	431,131	670,477	650,190	650,190
<i>General Fund Discretionary Expenditures</i>	0	0	0	0
<i>Authorized Full Time Positions</i>	0	0	0	0
Workload Measures				
<i># of Board Meetings</i>	13	15	15	15
<i># of Committee Meetings</i>	39	50	35	35
<i>Contested Disability Hearings</i>	3	8	4	4

This program provides funding for all activities and staffing in support of the provision of pension, disability, and death benefits for members of the Fire and Police Bureaus and their survivors. Staffing is provided through an interagency agreement with the City Auditor's Office. Administrative functions include processing applications for pension and disability benefits, and third party subrogated claims. Responses are provided to inquiries from members, attorneys, medical providers and the public.

FIRE AND POLICE DISABILITY AND RETIREMENT (337)

Fire and Police Disability and Retirement Fund (651)

Non-Departmental

LINE ITEM APPROPRIATIONS

<i>Expenditure Classification</i>	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
511000 Full-Time Employees	\$0	\$0	\$0	\$0	\$0
512000 Part-Time Employees	0	0	0	0	0
514000 Overtime	0	0	0	0	0
515000 Premium Pay	0	0	0	0	0
517000 Benefits	0	0	0	0	0
Total Personal Services	\$0	\$0	\$0	\$0	\$0
521000 Professional Services	\$196,119	\$70,042	\$51,810	\$58,486	\$58,486
522000 Utilities	\$0	\$0	\$0	\$0	\$0
523000 Equipment Rental	\$0	\$0	\$0	\$0	\$0
524000 Repair & Maintenance	\$6,559	\$8,312	\$7,500	\$8,500	\$8,500
528000 Local Match Payment	\$0	\$0	\$0	\$0	\$0
529000 Miscellaneous Services	\$2,008	\$648	\$2,500	\$4,500	\$4,500
531000 Office Supplies	\$986	\$1,775	\$3,000	\$3,000	\$3,000
532000 Operating Supplies	\$0	\$0	\$0	\$0	\$0
533000 Repair & Maintenance Supplies	\$0	\$0	\$0	\$0	\$0
534000 Minor Equipment	\$0	\$0	\$0	\$0	\$0
535000 Clothing	\$0	\$0	\$0	\$0	\$0
539000 Other Commodities	\$0	\$0	\$0	\$0	\$0
541000 Education	\$200	\$0	\$2,000	\$2,000	\$2,000
542000 Local Travel	\$237	\$160	\$500	\$500	\$500
543000 Out-of-Town Travel	\$22,609	\$16,605	\$13,000	\$25,000	\$25,000
544000 External Rent	\$0	\$0	\$0	\$0	\$0
545000 Interest	\$69,514	\$26,562	\$60,000	\$70,000	\$70,000
546000 Refunds	\$137,580	\$11,403	\$100,000	\$50,000	\$50,000
547000 Retirement	\$29,347,668	\$32,618,817	\$36,826,857	\$38,156,172	\$38,156,172
549000 Miscellaneous	\$31,153	\$248	\$0	\$0	\$0
Subtotal External Materials & Services	\$29,814,633	\$32,754,572	\$37,067,167	\$38,378,158	\$38,378,158
551000 Fleet Services	\$0	\$0	\$0	\$0	\$0
552000 Printing/Distribution	12,323	10,968	12,422	11,759	11,759
553000 Facilities Services	32,685	32,667	33,135	33,975	33,975
554000 Communications	4,046	4,860	4,094	4,513	4,513
555000 Data Processing	0	0	0	6,793	6,793
556000 Insurance	0	0	0	0	0
557000 Equipment Lease	0	0	0	0	0
558000 Same Fund Services	0	0	0	0	0
559000 Other Fund Services	233,815	234,278	378,771	366,664	366,664
Subtotal Internal Materials & Services	\$282,869	\$282,773	\$428,422	\$423,704	\$423,704
Total Materials & Services	\$30,097,502	\$33,037,345	\$37,495,589	\$38,801,862	\$38,801,862
561000 Land	\$0	\$0	\$0	\$0	\$0
562000 Buildings	0	0	0	0	0
563000 Improvements	0	0	0	0	0
564000 Equipment	395	12,603	1,745	4,500	4,500
Total Capital Outlay	\$395	\$12,603	\$1,745	\$4,500	\$4,500
573000 Cash Transfers - Equipment	\$0	\$0	\$0	\$0	\$0
Total Appropriation	\$30,097,897	\$33,049,948	\$37,497,334	\$38,806,362	\$38,806,362

FIRE & POLICE DISABILITY & RETIREMENT RESERVE FUND (652) FUND SUMMARY

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Beginning Fund Balance</i>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
<u>TOTAL RESOURCES</u>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
<u>REQUIREMENTS</u>					
<i>Fund Requirements</i>					
<i>Transfers to Other Funds – Cash</i>					
Fire & Police Dis. & Retire.	\$0	\$0	\$0	\$0	\$750,000
<i>Unappropriated Ending Balance</i>	750,000	750,000	750,000	750,000	0
<u>TOTAL REQUIREMENTS</u>	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000

This reserve fund was established by City Charter and is to be maintained in the amount of \$750,000 for use only in the event the Fire and Police Disability and Retirement Fund becomes depleted to the extent that current obligations cannot be met.

SUPPLEMENTAL RETIREMENT PROGRAM TRUST FUND (654)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
Miscellaneous Revenue					
Interest on Investment	\$20,000	\$29,140	\$26,418	\$19,800	\$19,800
				0	0
<i>Total Revenue</i>	<u>20,000</u>	<u>29,140</u>	<u>26,418</u>	<u>19,800</u>	<u>19,800</u>
				0	0
<i>Beginning Fund Balance</i>	354,629	366,825	377,401	379,555	379,555
<u>TOTAL RESOURCES</u>	<u>\$374,629</u>	<u>\$395,965</u>	<u>\$403,819</u>	<u>\$399,355</u>	<u>\$399,355</u>
<u>REQUIREMENTS</u>					
<i>External Materials and Services</i>					
Retirement System Pay	\$12,228	\$18,918	\$22,000	\$22,000	\$22,000
<i>General Operating Contingency</i>	0	0	0	0	0
<i>Unappropriated Ending Balance</i>	362,401	377,047	381,819	377,355	377,355
<u>TOTAL REQUIREMENTS</u>	<u>\$374,629</u>	<u>\$395,965</u>	<u>\$403,819</u>	<u>\$399,355</u>	<u>\$399,355</u>

This fund was established by City Ordinance No. 138016 in 1974 for the purpose of providing certain disability, service requirement and death benefits for Bruce Baker, then Chief of Police for the City. This supplemental trust was established in accordance with ORS 237.620 because Mr. Baker was not eligible for membership in, or benefits either from the Fire and Police Disability and Retirement System with the supplemental program or the Public Employees Retirement System.

Revenue and Reserve Funds

These funds are used to receive or hold revenue in advance of their use by an operating or construction fund. For each of these funds, a summary of revenues and expenses is included.

CONVENTION AND TOURISM FUND (201)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Lodging Tax</i>	\$1,010,863	\$1,091,912	\$1,052,052	\$1,246,201	\$1,246,201
<i>Miscellaneous Revenue</i>					
<i>Interest on Investments</i>	4,756	8,452	2,887	9,500	9,500
<i>Total Revenue</i>	1,015,619	1,100,364	1,054,939	1,255,701	1,255,701
<i>Beginning Fund Balance</i>	(2,729)	0	0	0	0
<u>TOTAL RESOURCES</u>	\$1,012,890	\$1,100,364	\$1,054,939	\$1,255,701	\$1,255,701
<u>REQUIREMENTS</u>					
<i>External Materials & Services</i>	\$1,003,576	\$1,065,442	\$1,018,777	\$1,229,884	\$1,229,884
<i>Internal Materials & Services</i>		19,591	22,991		
<i>General</i>	0	0		22,991	22,991
<i>Total Bureau Requirements</i>	1,003,576	1,065,442	1,041,768	1,252,875	1,252,875
<i>General Operating Contingency</i>	0	0	0	0	0
<i>Cash Transfers to Other Funds</i>					
<i>General-Overhead</i>	1,223	6,879	13,171	2,826	2,826
<i>Unappropriated Ending Balance</i>	8,091	28,043	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$1,012,890	\$1,100,364	\$1,054,939	\$1,255,701	\$1,255,701
<u>EXPENDITURES - AU 255</u>					
<i>External Materials & Services</i>					
5490 <i>Miscellaneous</i>	\$1,003,576	\$1,100,364	\$1,041,768	\$1,252,875	\$1,252,875
<i>Internal Materials & Services</i>					
5590 <i>Other Fund Services-Gen.</i>	0	0	0	0	0
	1,003,576	1,100,364	1,041,768	1,252,875	1,252,875
<u>TOTAL APPROPRIATION</u>	\$1,003,576	\$1,100,364	\$1,041,768	\$1,252,875	\$1,252,875

The City of Portland collects a Transient Lodgings Tax which is 6% of the hotel/motel room charges. Five percent (5%) is deposited to the General Fund, and one percent (1%) is deposited in the Convention and Tourism Fund. The City Charter dedicates the one percent (1%) towards the promotion and procurement of convention business and tourism. The City currently contracts with the Portland Oregon Visitors Association (POVA) for this service. The increase in resources from FY 1991-92 is the result of an increase in the amount of transient lodgings taxes collected due to an increase in the hotel/motel business in the City.

The Bureau of Licenses manages the Convention and Tourism Fund and administers the collection of the taxes.

GENERAL RESERVE FUND (202)

FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 91-92	Adopted FY 91-92
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenue</i>					
<i>Interest on Investment</i>	\$346,804	\$1,229,724	\$1,485,685	\$1,191,604	\$1,191,604
<i>Total Revenue</i>	346,804	1,229,724	1,485,685	1,191,604	1,191,604
<i>Transfer from Other Funds – Cash</i>					
<i>General</i>	10,370,513	6,334,116	0	500,000	500,000
<i>Beginning Fund Balance</i>	2,434,967	13,152,284	20,674,078	21,007,587	21,007,587
<u>TOTAL RESOURCES</u>	\$13,152,284	\$20,716,124	\$22,159,763	\$22,699,191	\$22,699,191
<u>REQUIREMENTS – AU 295</u>					
<i>General Operating Contingency</i>	\$0	\$0	\$21,059,763	\$21,599,191	\$21,599,191
<i>Transfers to Other Funds – Cash</i>					
<i>General</i>	0	0	1,100,000	1,100,000	1,100,000
<i>Unappropriated Ending Balance</i>	13,152,284	20,716,124	0	0	0
<u>TOTAL REQUIREMENTS</u>	\$13,152,284	\$20,716,124	\$22,159,763	\$22,699,191	\$22,699,191

The General Reserve Fund was created in FY 1987–88 for the purpose of building a reserve for the General Fund. It is the established objective of the Council to maintain a reserve level equivalent to 10% of General Fund resources. A General Reserve Fund Use Policy was adopted in May 1990 by City Council. That Policy sets forth the conditions under which reserves may be used. The Policy defines the first five percent reserve as an "emergency reserve" available to fund major one-time, emergency, unanticipated expenditure requirements or offset unanticipated revenue fluctuations occurring within a fiscal year. The second five percent reserve is defined as a "countercyclical reserve" available to either maintain General Fund current service level programs or to adjust expenditure growth to match slower revenue growth during the first 18 to 24 months of a recession. The General Reserve fund is estimated to total \$22.7 million by the end of FY 1992–93 which is about \$1.1 million greater than the 10% level. Because of this, interest earnings accumulating to this fund amounting to an estimated \$1.1 million will be transferred to the General Fund at the conclusion of FY 1992–93. The transfer was also made at the end of FY 1991–92.

SEWER SYSTEM DEBT PROCEEDS FUND (206)

FUND SUMMARY

	Actual FY 89-90	Actual FY 90-91	Revised Budget FY 91-92	Proposed FY 92-93	Adopted FY 92-93
<u>RESOURCES</u>					
<i>Revenues</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	\$667,069	\$2,306,756	\$644,008	\$1,326,775	\$1,326,775
<i>Proceeds from Bond and Note Sales</i>	58,038,154	0	46,445,033	0	46,354,105
	58,705,223	2,306,756	47,089,041	1,326,775	47,680,880
Total Revenues	58,705,223	2,306,756	47,089,041	1,326,775	47,680,880
<i>Beginning Fund Balance</i>					
<i>Unencumbered</i>	1,525	50,844,371	2,000,000	46,354,130	25
TOTAL RESOURCES	\$58,706,748	\$53,151,127	\$49,089,041	\$47,680,905	\$47,680,905

REQUIREMENTS – AU 214

<i>External Materials and Services</i>					
564000 Refunds	\$0	\$460,400	\$0	\$0	\$0
<i>Transfers to Other Funds – Cash</i>					
<i>Sewer System Construction</i>	\$7,862,377	\$19,290,451	\$49,089,041	\$47,680,905	\$47,680,905
<i>Sewer System Debt Redemption</i>	0	22,386,236	0	0	0
	7,862,377	41,676,687	49,089,041	47,680,905	47,680,905
Unappropriated Ending Balance	50,844,371	11,014,040	0	0	0
TOTAL REQUIREMENTS	\$58,706,748	\$53,151,127	\$49,089,041	\$47,680,905	\$47,680,905

This fund was established in 1988-89 to meet the requirements of the Tax Reform Act of 1986, and is used to account for sewer system bond and note proceeds. Proceeds from the sale of sewer system revenue debt, along with unrestricted investment income, are transferred to the Sewer System Construction Fund for purposes of financing capital projects. Any arbitrage rebates owed to the IRS are paid from this fund, as shown in the 1990-91 figures.

The Adopted Budget assumes that \$46.4 million in bonds will be sold during 1992-93 and the proceeds transferred to the Sewer Construction Fund. (This represents a delay from a sale originally planned for 1991-92; the \$46.4 million bond sale revenue figure for 1991-92 was budgeted but did not materialize.) The Bureau of Environmental Services will rely heavily on debt financing for capital improvements in upcoming years, with bond sales anticipated in each year.

TRANSPORTATION RESERVE FUND (208)**FUND SUMMARY**

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Proposed FY 92-93</i>	<i>Adopted FY 92-93</i>
<u>RESOURCES</u>					
<i>Revenue</i>					
<i>Miscellaneous Revenues</i>					
<i>Interest on Investments</i>	0	0	0	345,990	345,990
<i>Total Revenue</i>	0	0	0	345,990	345,990
<i>Transfers from Other Funds-Cash</i>					
<i>Transportation Operating Fund</i>	0	0	0	6,290,731	6,290,731
<i>Beginning Fund Balance</i>	0	0			
<i>Encumbered</i>	0	0	0	0	0
<i>Unencumbered</i>	0	0	0	0	0
<i>Total Beginning Fund Balance</i>	0	0	0	0	0
<u>TOTAL RESOURCES</u>	0	0	0	6,636,721	6,636,721
<u>REQUIREMENTS</u>					
<i>Transfers to Other Funds-Cash</i>					
<i>Transportation Operating Fund</i>	0	0	0	1,000,000	1,000,000
<i>Contingency</i>					
<i>General Operating Contingency</i>	0	0	0	4,136,721	4,136,721
<i>Unapprop Ending Balance</i>	0	0	0	1,500,000	1,500,000
<u>TOTAL REQUIREMENTS</u>	0	0	0	6,636,721	6,636,721

The Transportation Reserve Fund is new in FY 1992-93, and is established in accordance with the Transportation Reserve Policy developed in FY 1991-92. That policy established a Reserve Fund equal to 10% of Transportation's discretionary Adopted Budget appropriations, excluding operating reserve held as Contingency.

The first five percent reserve is defined as an Emergency Reserve available to fund major, one-time unexpected requirements, such as those related to a structural failure or road emergency associated with a natural disaster or event. The Emergency Reserve is to be accessed only when the result of emergency expenditures would likely result in a negative ending fund balance for the Transportation Reserve Fund. The second five percent reserve is called the Countercyclical Reserve. This reserve is available to maintain current service level programs or to buffer the impact of major revenue interruptions, such as those caused by an economic recession.

Resources and requirements amounts for FY 1992-93 are determined by the Transportation Reserve Policy with the exception of the \$1.5 million in unappropriated ending fund balance. This is the set aside for FY 1993-94 identified in the 1992-92 Transportation Financial Plan. This will be appropriated and transferred to the Transportation Operating Fund in FY 1992-93.

Portland Development Commission

The Portland Development Commission (PDC) is a quasi-independent City agency that operates under City charter but is separate in its budget and financial accounting. Because its funds are appropriated separately, the total budget figures given in the Budget Overview and Financial Summaries in Volume I do not include the Portland Development Commission, but similar summaries for PDC only are included in this section of the budget document.

PORTLAND DEVELOPMENT COMMISSION

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URBAN RENEWAL

HOUSING

ECONOMIC DEVELOPMENT

ADOPTED BUDGET

PORTLAND DEVELOPMENT COMMISSION
FISCAL YEAR 1992—1993

COMMISSIONERS

Douglas McGregor, Chairman

Harry L. Demorest

Dorothy L. Hall

Robert D. McCracken

Carl Talton

EXECUTIVE DIRECTOR

Patrick L. LaCrosse

DIRECTOR OF FINANCIAL SERVICES

Jeanne D. Staehli

ADOPTED BUDGET

PORTLAND DEVELOPMENT COMMISSION
FISCAL YEAR 1992—1993

Guide to the 1992-93 Budget

PDC Mission

The Portland Development Commission (PDC) was created in 1958 by popular vote. The agency is a department of the city which is governed by a five-member commission of local citizens appointed by the Mayor and approved by the City Council.

PDC's mission is to improve the quality of life for all Portlanders. The mission has three facets:

- Strengthen Portland as a principal economic center.
- Maintain and expand housing.
- Redevelop areas of unique need or opportunity.

This budget describes the funding needed to carry out PDC's mission for the fiscal year, which begins July 1, 1992 and ends June 30, 1993. The adopted expenditure budget is \$62.2 million, excluding the debt service funds.

New to the budget document this year are references to PDC strategic planning. This effort began in 1990 as an internal planning process to help PDC better define its mission and values, and to set up a new planning structure to replace management by objectives. The city's larger effort, Portland Future Focus, is recognized and integrated with the PDC strategic plan.

Thus far, PDC has adopted the mission mentioned above, as well as organizational values. The plan itself is still in draft form, with strategic objectives and key results mapped out but five-year strategies not yet fully developed. To prepare this budget, PDC departments referred to the strategic plan draft, and also prepared draft goals and objectives for additional guidance.

Organization of the Budget

Within this document are sections for Strategic Objectives (also known as Program Areas), Objects of Expenditure, Funding Sources, and Departments. These are the four "dimensions" of PDC's budget. Charts and tables break down the \$62.2 million into its component parts.

Strategic Objectives prescribe activities to be carried out by the organization to accomplish the mission. A five-year strategy is updated annually to form work plans. These work plans are expressed in terms of programs and projects.

Objects of Expenditure describe the types of goods and services being purchased. Major expenditure categories include Personal Services (staff salaries, payroll taxes, and benefits), Materials & Services, Capital Outlay, Loans to Borrowers, and Debt Service.

Funding Sources describe where the money comes from to pay for the programs. Each fund has its own legal purpose and restrictions on use of its money.

Departments describe how PDC is organized internally into six units: Development, Economic Development, Housing, Operations, Financial Services and Executive.

This budget in its complete form will also contain some items not included in the \$62.2 million. These are transfers between funds, contingency, and budgets for debt service funds. Although these are part of the legal budget, they are not expenditures and are not key to PDC's plan for 1992-93. Thus, when we describe the budget, we refer to the \$62.2 million figure.

PDC's Budget Process

PDC's budget process meets the City Charter requirement to prepare a budget and submit it to the City of Portland at least 50 days before the beginning of the new fiscal year for inclusion as a part of the total city budget. The intent of PDC's budget process and document is to involve the staff, decision makers, and the public in budget choices, and to provide good descriptive and numerical information about PDC's plans for the future.

As an agency with two distinct sources of funding, which have totally different budget processes, and a Commission which is responsible for making policy, PDC's time schedule tends to vary from that of city bureaus. The following describes the general steps involved in preparation of the budget:

1. Prepare annual work plan, which flows from the PDC five-year strategic plan.
2. Prepare a long-term financial plan for urban renewal districts. This plan includes projections of incremental property values, tax rates, debt requirements, debt service fund balances, and major project requirements for five years.
3. Prepare financial forecasts for revolving loan funds, to determine the level of loans that can be made in the upcoming year. Forecast loan collections for all funds.
4. Provide opportunities for program and support departments to plan together to ensure an adequate level of technical and administrative support for programs and projects.
5. Prepare department budgets. Generally, the department whose overall responsibility it is to manage the project budgets all direct costs. Exceptions are some line items (such as software) which are budgeted centrally, and staff (which is budgeted by the department where each staff person is located).
6. After staff budget review, the PDC Commission serves as Budget Committee and reviews the budget. The Budget Committee holds the formal hearing required by Oregon law. Then, acting in its role as governing body, approves the budget and adopts it after a hearing by the Tax Supervising and Conservation Commission.
7. In addition to conducting the PDC budget process required by the City Charter and state law, PDC cooperates with the City of Portland budget process by submitting budget documents, attending and testifying at City Council budget hearings, and communicating with the City Council members in order to ensure understanding of PDC's budget and program for the upcoming year.

The Legal Budget

Oregon Budget Law requires that PDC appropriate its budget by funding source and major object category. That is why the largest section of the adopted budget is the Funding Source section. Each fund shows how resources and requirements are balanced, and the detail of line items.

In conformance with state budget law, PDC appropriates its budget within each fund using the following categories: Personal Services, Materials & Services, Capital Outlay, Loans to Borrowers, Debt Service, Cash Transfers Out, Service Reimbursements, and Contingency.

After the budget is adopted each year in late June, it may be changed by official action of the Commission. If a fund requires a larger appropriation accompanied by an increase in resources, or if an amount greater than 15 percent of the total appropriation for a fund is moved from contingency to another category, a supplemental budget is required. A supplemental budget requires Commission approval, public notice and a hearing by the Tax Supervising and Conservation Commission.

PDC Strategic Objectives

Revitalization, Economic Base and Jobs, Affordable Housing, Organizational Culture/Workforce/Systems, and Community and Governmental Relations are the five strategic objectives which have been formulated by the Commission. Although the Commission is still in the midst of assembling a fleshed out five-year strategic plan for the organization, the strategic objectives and key results in draft form are described below:

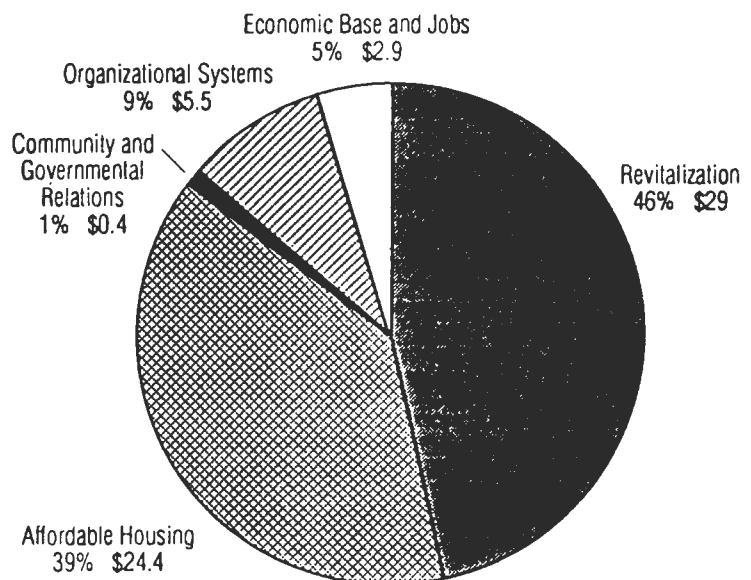
Revitalization—Focus our efforts to revitalize key geographic areas of the city. Key results:

- Participate in planning to guide revitalization efforts.
- Strengthen neighborhoods, stimulate investment and job creation, and increase attractiveness for work, recreation and living in key areas.
- Implement specific city-adopted plans for the revitalization areas.

Economic Base and Jobs—Increase economic opportunities, create and retain community wealth and promote healthy neighborhoods for city residents. Key results:

- Define market niches to recruit and grow key industries within the city.

1992-93 Budget \$62.2 Million By Strategic Objective



- Achieve community participation in developing and implementing economic development programs and projects.
- Retain Portland companies in the city and attract new companies.
- Facilitate regional coordination and support of marketing and business recruitment activities.
- Develop a high performance work force.

Affordable Housing—Preserve and expand housing affordable to no, low, moderate and middle-income households. Key results:

- Participate in planning and policy development.
- Preserve and expand number of owner-occupied homes.
- Maintain and increase affordable rental housing units.
- Preserve and increase the supply of non-profit owned housing for tenants with special needs.

Organizational Culture, Workforce, and Systems—Develop a culture and employees who will successfully accomplish our mission. Key results:

- Implement adopted organizational values.
- Develop a high performance workforce.
- Evaluate and modify organizational systems congruent with organizational values.

Community and Governmental Relationships—Strengthen partnerships with citizen and community groups, business associations, and public agencies to provide implementing tools which support our mission. Key results:

- Maintain political support.
- Maintain a proactive public information and community involvement program.
- Preserve urban renewal as a redevelopment tool.
- Leverage public resources to maximum extent.

Each strategic objective contained in this 1992-93 budget requires different combinations of staff time, loans, capital improvements, and other costs. These vary depending upon what the strategic objective is meant to accomplish. For example, Affordable Housing contains a large component of loans, while Revitalization emphasizes capital outlay for public improvements.

Funding sources also vary between strategic objectives; again, this depends upon the purpose. Each funding source has restrictions which limit the type of use to which it can be put.

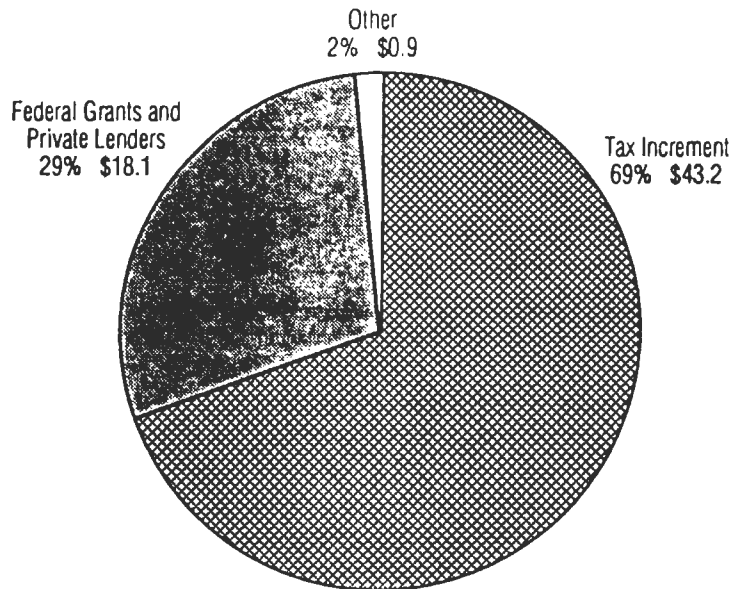
PDC Funding Sources

PDC's funding comes from two major sources: tax increment bonds repaid through property tax collections, and federal grant money in combination with funds from private lenders.

Tax increment is PDC's largest source of funding. This financing mechanism, authorized by state law, allows the city to issue bonds which are repaid by property taxes. The maximum amount of taxes that can be collected is based upon the increased assessed value of the city's urban renewal districts. Proceeds of the bonds are used for land assembly, loans, infrastructure such as streets and sewers, and public amenities such as parks. Making these improvements helps stimulate private investment in the districts, which increases property values.

The second largest funding source is federal grants combined with private lender funds. The federal Community Development Block Grant provides funding for the Affordable Housing and Economic Base and Jobs strategic objectives, augmented by loans from local banks. Another large federal funding source is a Federal Transit Administration (FTA) grant, coming to PDC through a contract with Tri-Met, for the transit mall extension.

1992-93 Budget \$62.2 Million By Funding Source



Definitions of Funds

The **Urban Redevelopment Fund** is PDC's general fund. It accounts for the financial resources of the Commission that are restricted only by PDC's charter. Principal resources are reimbursement for services to other funds, contract fees for services provided to other agencies, miscellaneous grants and donations, and interest earnings. Primary expenditures are for personal services, operational expenses, and furniture and equipment.

The **Housing and Community Development (HCD) Contract Fund** accounts for the contract with the City of Portland Bureau of Community Development to administer a portion of the City's Community Development Block Grant.

The **South Auditorium Fund** accounts for proceeds from the sale of properties acquired with a U.S. Department of Housing and Urban Development (HUD) grant for the redevelopment of this urban renewal area.

The **Other Federal Grants Fund** accounts for monies received from the HUD Rental Rehabilitation program, the HUD Urban Homestead Property Acquisition program and the HUD Section 312 Loan program.

The tax increment funds listed below account for the activities associated with the respective urban renewal areas. Primary resources are tax increment bond sales, advances from the Urban Redevelopment Fund, loans from other funds, interest earnings and related program income. Primary expenditures are for property acquisition, capital improvements and loans.

- Airport Way Fund
- Central Eastside Fund
- Convention Center Urban Renewal Fund
- Northwest Front Avenue Industrial Renewal Fund
- South Park Urban Renewal Fund
- St. Johns Project Fund
- Waterfront Renewal Bond Redevelopment Fund

The Commission administers the **North Mall Extension Fund**, funded by a Federal Transit Administration (FTA) grant received via a contract with Tri-Met, the area transit authority.

The **Enterprise Loans Fund** accounts for the activities of the Private Lender and Ford Foundation loan programs. It also accounts for program income from loan repayments in the Economic Development Administration (EDA), Rental Rehab and Urban Development Action Grant (UDAG) Revolving Loan funds.

The **Computer Services Fund** accounts for data processing and information services such as electronic mail and calendar. The cost of these services is recovered by interfund charges to departments for equipment usage and related services.

In addition to the above funds, the Commission maintains an **Economic Development Consolidated Debt Service Fund** for budgetary purposes only, for Economic Development Revenue Bonds issued by the city. The proceeds of these bonds are used by private developers to finance capital expansion.

The Economic Development Consolidated Debt Service Fund accounts for the payment of principal and interest on outstanding City of Portland Economic Development Revenue Bonds. Resources are lease receipts from properties constructed with economic development revenue bond sale proceeds.

Tax Increment Debt Service Funds, although included in this document for informational purposes, are accounted for by the City of Portland and can be found in the "Debt Service Funds" portion of the city budget.

Urban Renewal in Portland

In Oregon, urban renewal is carried out through formation of a district. A formal urban renewal plan, developed for a particular blighted or underdeveloped area, is adopted by the City Council. The city may then sell redevelopment (tax increment) bonds to finance area improvements.

As a result of the publicly-funded efforts such as infrastructure improvements, area development becomes feasible for private developers. Developments consistent with the city's urban renewal plan are then allowed to go forward.



Portland's historic Union Station and adjacent 31 acres of developable land are the centerpiece for revitalization of the North Downtown area.

The new development increases property values and produces additional property tax revenues.

The City of Portland has seven urban renewal areas: Airport Way, Central Eastside, Convention Center, Northwest Front Avenue, St. Johns, South Park Blocks, and Downtown Waterfront. One area, South Auditorium, was closed in 1974 when the project was completed. The Northwest Front Avenue district will no longer collect property taxes for outstanding bonds after 1991-92. The \$14 million bonds issued in 1978 were retired in February 1992. However, it is anticipated that bond proceeds remaining in the fund will be spent on redevelopment activities relating to expansion of businesses currently located within the district.

The tax increment process is subject to several conditions and restrictions. The adoption of amendment of an urban renewal plan requires a public process with hearings before the Portland Development

Commission, the Portland Planning Commission, and City Council. A cap on district size and value restricts urban renewal districts to no more than 15 percent of the city's assessed property tax value and to no more than 15 percent of the city's total land area. As of June 30, 1991, Portland's urban renewal areas represent 7.9 percent of the city's assessed value and 5.6 percent of its land area.

PDC publishes an annual urban renewal report which analyzes urban renewal's impact on the tax rate. For 1990-91, this report states that the tax rate for properties within the Portland School District was a net 17 cents per \$1,000 of assessed value higher than it would have been without sequestering the incremental value from urban renewal districts. This net amount consists of a \$1.28 increase in the rate plus a decrease of \$1.11 caused by returning the South Auditorium district and part of the Downtown Waterfront district to the tax rolls.

As a result of the legislation to implement the Measure 5 property tax limitation, incremental value was not sequestered for 1991-92. For 1991-92 and future years, the incremental value is part of the base from which local governments derive property taxes. This results in higher tax collections for the City of Portland and other jurisdictions than would have occurred if the previous tax increment methodology had continued.

Tax increment financing is not related to tax abatement, the process which waives property taxes for new buildings. Within the urban renewal area, taxes are assessed and collected for the new development in the normal manner.

Effect of Ballot Measure 5

In November 1990, the voters of the state passed Ballot Measure 5, a property tax limitation which will result in Portland having a basic rate of \$15 per thousand of assessed value by 1995-96. Property taxes levied for repayment of constitutionally approved bonds, including urban renewal bonds, are excluded from the limitation.

This measure has caused a dramatic change in the way urban renewal financing will operate. In the past, tax increment was based upon the prevailing tax rate in the urban renewal district applied against the increase in assessed value above the frozen base. The frozen base is certified by the county assessor at the time the district is formed.

Post Measure 5, the frozen base and incremental value concepts remain the same, and limit the maximum amount of tax increment available from property taxes. Differences are that the additional value generated by urban renewal districts is included in the tax assessor's rate calculations, and urban renewal agencies are required to certify the dedicated purpose of the tax increment revenue to the county tax assessor.

This certification may be divided into two parts—that which is required for repayment of bonds (and therefore not subject to the limit) and the remainder, which is subject to the \$10 limitation for all non-school taxing bodies. The urban renewal agency may accept less than the maximum amount of tax increment revenue available to it for a particular year. It is PDC's policy to collect only that portion to be used for repayment of bonds, in order not to further compress the general government levies.

Tax Increment Revenue and Debt Management Policy

In response to the changes in the urban renewal financing process caused by Ballot Measure 5, the Commission has used the following assumptions for revenue forecasting:

1. **Avoid tax rate competition with local governments.** To do so, PDC will undercollect the property taxes available through the incremental assessed value calculation. PDC will ask the county tax assessors to collect only enough tax increment to cover debt service and reserves as required by bond covenants.
2. **Cap the urban renewal rate at \$1 per thousand.** The amount of debt issued will result in a property tax rate for urban renewal bonds no higher than \$1 per thousand dollars of assessed value.
3. **Defer long-term bonds until litigation is resolved.** An outstanding appeal in the Oregon Supreme Court will resolve uncertainties regarding the status of urban renewal bond debt service under Ballot Measure 5. This appeal is expected to be resolved by the end of 1992-93. Meanwhile, PDC will not issue any new long-term urban renewal bonds. Please see the explanation at the end of this guide for more details.
4. **Use short-term bonds to help finance 1992-93 projects.** Instead of long-term bonds, PDC will issue short-term (greater than one year, less than five years) bonds to provide financing for urban renewal projects in 1992-93. Debt service on these new bonds, plus debt service on previously issued long-term bonds, will not exceed \$1 per thousand.

Important PDC Resources—Bonds and Private Lender Program

PDC relies upon two types of borrowing to provide resources to accomplish its mission. Bonds are debt obligations incurred by the city, which pledges various revenues to repay the borrowed funds. The private lender resource consists of loans from banks to PDC, which uses the money to make loans for housing rehabilitation. PDC repays the banks with repayments from rehabilitation loans.

Three types of bonds are important to carrying out the PDC mission: Tax increment revenue bonds, Facility revenue bonds, and Economic Development Revenue Bonds.

As defined by the City Charter, the City Council must authorize the issuance of bonds. PDC's policy regarding bonds is therefore consistent with City's Debt Management Policy adopted in 1984. The City's policy is directed toward maintaining the City's Aaa bond rating, ensuring prudent debt decisions, and lowering the cost of overall debt management. The policy also places limits on the City's debt, centralizes the management function, and requires the completion of various reports critical to maintaining the City's financial health.

The City Office of Finance and Administration (OF&A) employs a Debt Manager and an assistant to ensure the City meets IRS requirements. The Portland Development Commission pays an annual fee for this service.

The Commission has entered into three separate financing agreements with local financial institutions. The Commission reloans the borrowed funds for rehabilitation of owner-occupied residential and affordable rental housing properties. The details of the three agreements follow.

Public Interest Lenders (PIL)—The Public Interest Lenders program was a series of agreements with a consortium of local financial institutions. The agreements require amounts collected from individual borrowers to be paid monthly to the U.S. National Bank of Oregon, acting as agent. The agreements provide that the notes be collateralized by related loans receivable and by loan loss reserves invested in time certificates of deposit. No new loans are being made under this program.

Private Lender Participation Agreement (PLPA)—The Private Lender Participation Agreement is a financing arrangement with Security Pacific Bank Oregon (SPBO). Under the current agreement, SPBO has made available funds to the Commission for the purpose of financing acquisition and rehabilitation loans. The Commission borrows from SPBO at an interest rate which is less than the prevailing FHA zero fee commitment rate in effect at the time of drawdown. The interest rate is further reduced for eligible projects and programs by the Oregon Lender Tax Credit. The Commission blends these funds with HUD grant funds to finance below market rate loans to its borrowers. The notes are collateralized by related loans receivable and a loan loss reserve invested in a time certificate of deposit.

Portland Homestead Loan Agreement—The Portland Homestead Loan Agreement is a financing arrangement with First Interstate Bank of Oregon (FIOR). Under the current agreement FIOR has made available \$2.4 million to the Commission for the purpose of financing loans to acquire and rehabilitate first time homeowner residences. FIOR makes the full 4 percent Oregon Lender Tax Credit available to these borrowers. The note is collateralized by related loans receivable.



For over 25 years, PDC has been providing home repair loans in older eastside neighborhoods for low-income homeowners.

Internal Cost Recovery Policies

PDC recovers costs from funding sources in two ways: directly, by coding the charge to the benefited fund; and indirectly, by charging overhead projects which spread to different funds based upon a formula.

Cost allocation formulas are developed each year during the budget process. Different projects use different allocation methodologies. General factors used in allocation include budget size, number of employees, assigned equipment, real estate managed, outstanding debt, number of funds, construction projects, and principal balances on outstanding loans. For example, the cost of the Human Resources administration project is borne proportionately by the funding sources which will pay for personnel costs in the upcoming budget year.

Once the formulas are developed, they are used to develop the service reimbursement budget. Then when the year commences, PDC's financial data processing system automatically allocates actual expenditures to the appropriate funds based upon the formulas.

Some cost allocation systems, such as that used by the City of Portland, depend upon activity measures and budgets from prior years. PDC is a project agency rather than an operator of facilities or programs, and costs fluctuate dramatically from year to year because of capital spending. Because of the potential for "peaks and valleys" in the spending pattern, the budget for the upcoming year is used to determine the spread formulas, rather than prior year activity.

One of the features of the internal cost recovery system is that all furniture and equipment is purchased by the Urban Redevelopment Fund (for furniture and other non-computer equipment) and the Computer Services Fund (for computer equipment). The purchase price of the equipment and the department to which it is assigned are tracked, and the cost is reimbursed over a multi-year period.

During the budget process the recovery amount is calculated and budgeted as an Equipment User Fee and charged to each department's administrative costs. Costs budgeted to these administrative projects are spread back to a number of different funds based upon a cost allocation formula.

PDC also develops a federally-approved cost allocation plan rate which is used to change the Housing and Community Development (HCD) block grant contract.

City of Portland General Fund Overhead

The Portland Development Commission pays overhead charges to the City of Portland annually for services such as treasury, grant accounting, and maintenance of the debt service funds.

The Office of Finance & Administration (OF&A) has established a General Fund Overhead committee, whose members are representatives of the agencies paying overhead fees. The committee is responsible for determining a reasonable basis for allocating overhead costs.

PDC's policy is to pay a fair share for its use of city services, and to actively participate in the overhead committee.

How PDC Monitors Performance

PDC monitors its performance during the year using several tools, including budget-to-actual exception screening for individual transactions, monthly budget-to-actual reports, quarterly project status reports, the annual urban renewal report, and the annual financial report.

PDC's computer system is used to check whether adequate budget exists to encumber the appropriation for purchase orders and pay invoices. To meet the test, an item must have adequate budget in the section, fund, project and major appropriation category. Applicable major appropriation categories include Materials & Services, Capital Outlay, Loans, and Debt Service. In addition, several individual accounts have been selected for specific testing, and budget must be available within that line item for the item to be paid.

This system enables staff to more closely monitor spending activity and gauge whether the budget should be amended, or whether an incorrect coding combination has been entered. A "bad fund/project table" has also been installed in the system to prevent data entry of incorrect coding at the source.

The Financial Services Department is responsible for preparing monthly budget-to-actual reports, which show by project, department, fund and object how spending and encumbered amounts compare with budget. These reports are presented to the Commission on a quarterly basis.

The quarterly project status reports provide narrative descriptions of projects, names of responsible staff members, time schedules, and progress reports on each project.

PDC also prepares a quarterly report to the Bureau of Community Development showing the status of its performance on the spending and performance goals of the Housing and Community Development Block Grant contract.

The annual urban renewal report is required by state urban renewal law. It shows the cash-basis status of each tax increment construction and debt service fund, and calculates the effect of tax increment on the tax rates of overlapping jurisdictions.

The annual financial report includes statistical data and financial statements for each PDC fund. It is prepared at the close of the fiscal year and the financial statements are audited by a firm of independent accountants. PDC's report has received the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting since 1988.

Tax Increment Legal Action Update

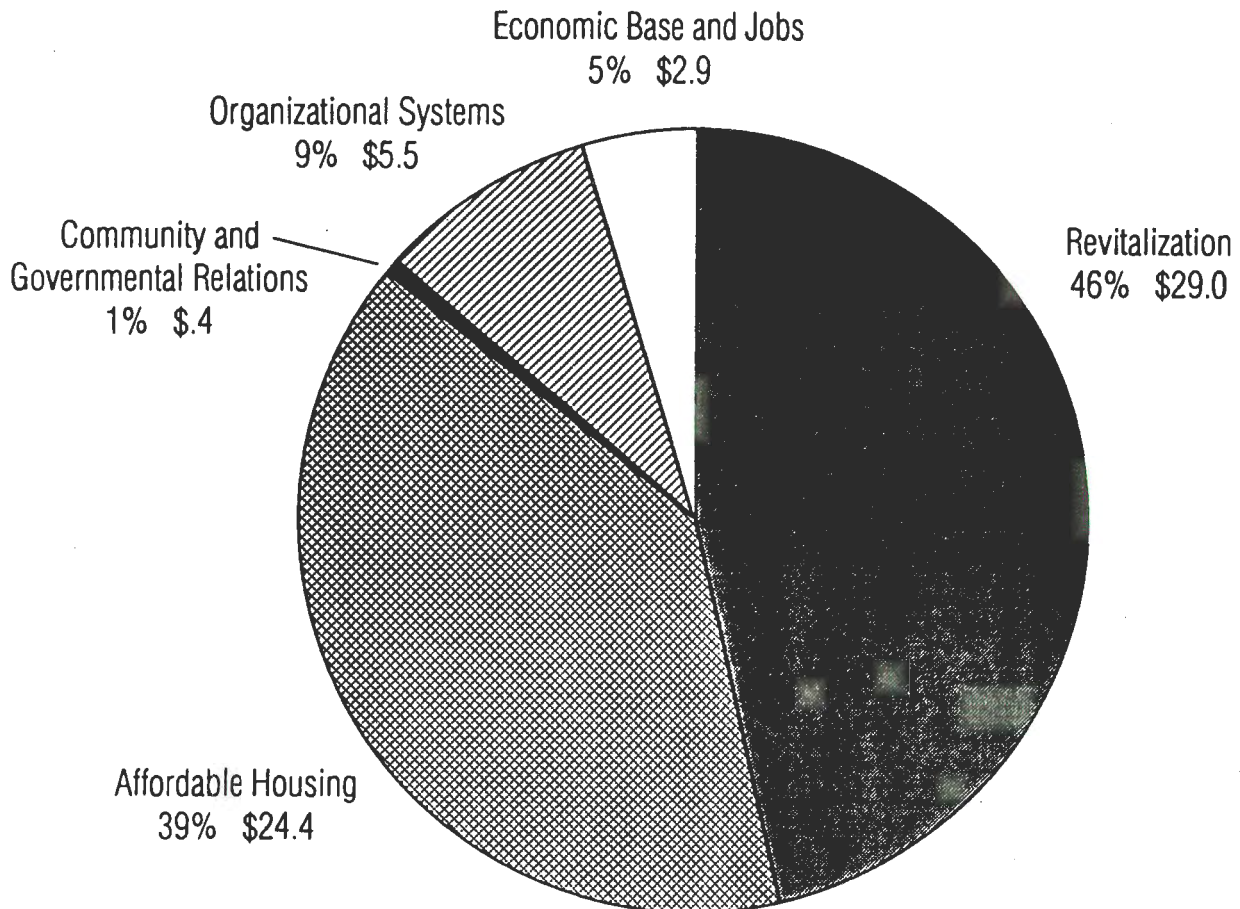
During 1991-92, the City of Portland filed suit in the Oregon Tax Court to clarify the status of tax collections for urban renewal bond debt service under Ballot Measure 5. A May decision from the Tax Court stated that these collections were not outside the limit, and must be collected within the \$10 general government rate.

The decision has been appealed to the Oregon Supreme Court. Oral argument is to be heard on July 28, 1992. Timing on the Court's decision is unknown.

Unless the Court makes a decision to overturn the Tax Court's ruling before the end of September, PDC will cut \$17 million from the \$43 million tax increment budget illustrated in this document. The process to determine which projects will be eliminated is ongoing at the time of this writing.

1992/93 Budget \$62.2 Million

By Strategic Objective



Dollars in Millions
Adopted Budget

PORTLAND DEVELOPMENT COMMISSION
REVITALIZATION STRATEGIC OBJECTIVE BUDGET 1992-93

	1990-91 <u>Actual</u>	1991-92 Adopted <u>Budget</u>	1991-92 Percent Spent <u>Dec. 31</u>	1992-93 Proposed <u>Budget</u>	1992-93 Adopted <u>Budget</u>
Airport Way	\$ 2,319,189	\$ 6,094,621	15%	\$ 6,663,545	\$ 6,226,549
Central Eastside	1,459,011	1,323,442	199%	552,268	396,164
Convention Center	368,552	2,611,208	70%	1,466,121	1,408,001
North Downtown	1,026,792	657,020	13%	682,758	612,758
North Park Blocks	102,858	552,681	18%	1,494,156	1,490,656
South Park Blocks	586,278	233,761	41%	6,716,260	8,497,680
South Waterfront	3,584,931	3,155,668	28%	3,670,190	3,672,990
Transit Mall Extension	39,369	3,923,479	0%	3,720,614	3,719,114
Union Station	3,018,753	2,588,573	19%	2,070,468	1,185,518
Other Projects	<u>1,191,482</u>	<u>1,076,636</u>	<u>37%</u>	<u>979,418</u>	<u>1,746,574</u>
Total	<u>\$13,697,215</u>	<u>\$22,217,089</u>	<u>34%</u>	<u>\$28,015,798</u>	<u>\$28,956,004</u>

The Revitalization Strategic Objective focuses on efforts to revitalize key geographic areas of the city - primarily the five active urban renewal districts in the City of Portland. Tax increment dollars, matched with federal, state, city and private funds, are used in three key areas: 1) planning to guide revitalization efforts; 2) strengthening of neighborhoods through job creation, investment stimulation, and increased quality of life; and 3) implementation of city-adopted plans for revitalization areas. The program is capital intensive and subject to major fluctuations from year to year as projects begin and complete.

Included in the goals of the 1992-93 Revitalization Strategic Objective:

- Provide for development and environmental excellence in Airport Way which maximizes employment for Portland residents.
- Retain and expand area businesses, improve access, circulation, and the riverfront in Central Eastside.
- Coordinate and implement the Oregon Convention Center area development strategy to maximize the use of the Convention Center by visitors, and create jobs for area residents.
- Coordinate the public improvements aspects of the Oregon Arena project to maximize public benefit.
- Coordinate and implement the North Downtown program, including the completion of the North Park Blocks renovation.
- Complete a public improvement plan and create middle and moderate-income housing units in South Parks Blocks.
- Coordinate and implement the South Waterfront development program; complete street and utility construction.

- Commence construction of the Transit Mall extension and North Terminal project.
- Complete Union Station Master Plan and implement street improvements and station renovations.

The 1992-93 budget is \$28,956,004. This 30% increase over the 1991-92 adopted budget is due primarily to commencement of the North Park Blocks renovation project and anticipated commitment for middle- and moderate-income housing loans in the South Park Blocks. As with other PDC objectives, Revitalization is a team effort involving staff from the Development Department as well as Operations and Executive, totalling 30.81 full-time equivalents.

PORTLAND DEVELOPMENT COMMISSION

ECONOMIC BASE AND JOBS STRATEGIC OBJECTIVE BUDGET 1992-93

	1990-91	1991-92	1991-92	1992-93	1992-93
	<u>Actual</u>	<u>Adopted</u>	<u>Percent</u>	<u>Proposed</u>	<u>Adopted</u>
		<u>Budget</u>	<u>Spent</u>	<u>Budget</u>	<u>Budget</u>
			<u>Dec. 31</u>		
Business Assistance/Retention	\$ 194,224	\$ 250,423	43%	\$ 271,458	\$ 263,941
Business Recruitment	447,455	581,289	36%	616,125	594,805
Civic Promotion	171,067	170,798	34%	203,837	197,312
Business Services	938,165	2,457,996	15%	1,828,844	1,394,236
JobNet	238,744	322,596	51%	364,995	364,593
Community Economic Development	<u>100,786</u>	<u>112,329</u>	<u>75%</u>	<u>163,578</u>	<u>138,792</u>
Total	<u>\$2,090,441</u>	<u>\$3,895,431</u>	<u>26%</u>	<u>\$3,448,837</u>	<u>\$2,953,679</u>

PDC's Economic Base and Jobs strategic objective focuses on encouraging new investment and creating new jobs for Portland residents. Housing and Community Development Block Grant funds, tax increment, and several federal and local funds combine to form the funding base for this program. For 1992-93, PDC will receive \$102,600 from the City General Fund to continue the Business Retention program. Loans are the largest component of this budget.

The 1992-93 business retention strategy includes identifying and contacting Portland businesses to encourage expansion within the city, and providing technical assistance to companies.

The business recruitment and civic promotion effort plans to provide assistance and coordination for companies looking for sites in the region; market Portland to companies within the identified target industries; coordinate the Ambassador Program, Team Portland and Ambassador PR Network; develop financial incentives for recruitment; and analyze issues which affect Portland's ability to recruit new businesses.

The business services program carries out PDC's economic development loans. For 1992-93, the program will provide technical assistance to businesses seeking capital resources, and process loans from a variety of funding sources including Economic Development Administration and Urban Development Action Grant revolving funds, Oregon Special Public Works, Economic Development Revenue Bonds, and the Housing and Community Development Block Grant.

The JobNet program is part of a strategy to connect jobs created through business recruitment and retention to unemployed and underemployed city residents. For 1992-93, the program will plan hiring strategies with businesses, place city residents in jobs, implement and monitor the city and state's First Source programs, expand use of the JobNet Bulletin Board computer system, work on strategies for recruiting and training workers for the semiconductor and aircraft maintenance industries, and coordinate regional workforce development issues.

Community Economic Development focuses efforts within a geographically defined area of inner N/NE Portland, which shows evidence of business disinvestment, declining economy, unemployment, and general distress. The purpose of this effort is to stimulate business growth and investment and establish a higher level of liveability. The 1992-93 workplan includes working to site businesses in several target sites along NE MLK Boulevard, work with the Bureau of Planning on the Albina Community Plan, and continue to administer the N/NE Portland Enterprise Zone program.

This program shows a decrease of about \$.9 million from last year's adopted budget. Staff participation in this program is budgeted at 22.57 full-time equivalents.

PORTLAND DEVELOPMENT COMMISSION
AFFORDABLE HOUSING STRATEGIC OBJECTIVE BUDGET 1992-93

	1990-91 <u>Actual</u>	1991-92 <u>Adopted Budget</u>	1991-92 Percent Spent <u>Dec. 31</u>	1992-93 <u>Proposed Budget</u>	1992-93 <u>Adopted Budget</u>
Neighborhood Housing					
Preservation	\$ 4,321,332	\$ 6,990,818	29%	\$ 9,357,475	\$ 7,550,747
Rental Housing Preservation	1,918,804	4,650,630	127%	6,104,731	5,266,232
Downtown Housing Preservation	5,878,923	7,283,062	6%	10,661,581	11,237,771
Program Development	<u>536,411</u>	<u>379,901</u>	<u>38%</u>	<u>499,547</u>	<u>420,369</u>
Total	<u>\$12,655,470</u>	<u>\$19,304,411</u>	<u>44%</u>	<u>\$26,623,334</u>	<u>\$24,475,119</u>

The Affordable Housing strategic objective seeks to preserve and expand housing affordable to no, low, moderate and middle-income households. The primary sources of funding to meet this objective are tax increment, and the Housing and Community Development Block Grant (HCD) through a contract with the Portland Bureau of Community Development.

The objective of the Neighborhood Housing Preservation program is to preserve and expand the number of owner-occupied homes. PDC's Housing function was reorganized during 1991-92 to combine the old Single Family Housing and Homeownership sections, to jointly produce programs to meet this objective. Priority actions are to provide assistance to homeowners for rehabilitation and emergency repairs, and to provide home ownership opportunities for low-income home buyers.

Rental Housing Preservation (formerly known as the Investor Rehab Loan [IRL] program) works to provide assistance to investors and non-profit corporations to develop or renovate rental housing.

Downtown Housing Preservation is in the business of preserving and increasing the supply of non-profit owned housing for tenants with special needs. PDC and its partners plan for development and preservation of low-cost, multi-family housing for identified tenant groups, provide development services and financial assistance to non-profit corporations for acquisition, renovation and construction of multi-family housing projects, as well as link housing with essential social services.

Program Development provides for participation in the CHAS (Comprehensive Housing Affordability Strategy), develops PDC policies and programs which implement approved plans and strategies, and evaluates the effectiveness of program policies.

The program shows a \$5.2 million budget increase from the 1991-92 adopted budget, most of which is attributable to the Downtown Housing Preservation Program which, in 1992-93, makes major expenditures in the South Park Blocks district. Budget increases of approximately \$.5 million each are also found in Neighborhood Housing Preservation and Rental Housing Preservation. These increases are due to larger allocations through the HCD contract. Staffing comes from many departments, for a total of 45.64 full-time equivalents.

PORTLAND DEVELOPMENT COMMISSION

ORGANIZATIONAL WORKFORCE/SYSTEMS STRATEGIC OBJECTIVE BUDGET 1992-93

	1990-91 <u>Actual</u>	1991-92 <u>Adopted Budget</u>	1991-92 Percent Spent <u>Dec. 31</u>	1992-93 <u>Proposed Budget</u>	1992-93 <u>Adopted Budget</u>
Information Systems	\$ 610,444	\$ 778,312	34%	\$1,557,877	\$1,074,277
Financial Services	588,607	904,508	48%	874,997	874,001
Real Estate Services	89,134	74,334	52%	105,883	113,313
Property Management/ Relocation	134,226	108,004	61%	134,476	132,976
Construction Management and Engineering	61,268	40,999	44%	87,561	122,567
Loan Servicing	194,581	192,422	46%	195,200	194,906
General Administration	1,611,145	1,653,930	57%	2,051,446	1,969,593
Debt Payments & Management	<u>1,821,610</u>	<u>1,408,503</u>	<u>34%</u>	<u>1,017,484</u>	<u>1,017,464</u>
Total	<u>\$5,111,015</u>	<u>\$5,161,012</u>	<u>45%</u>	<u>\$6,024,924</u>	<u>\$5,499,097</u>

This strategic objective concentrates on developing a culture and employees who will successfully accomplish PDC's mission. It calls for employee education to implement PDC's organizational values and provide for growth. Other areas addressed include organizational structure, continuous improvement of all systems, and creating opportunities for delegation of authority.

Most of these programs are funded through the indirect cost allocation methodology, so they rely on a combination of PDC funding sources for their financial support.

These areas provide support for the daily operations of the Commission and its systems, including financial services, computer services, and management of the 6,000 loans in PDC's loan portfolio. This objective contains functions which were classified as "support services" in prior years.

An increase of \$.3 million over the 1991-92 adopted budget is shown, chiefly due to increases in General Administration. A total of 36.16 full-time equivalent staff is budgeted to this program.

PORTLAND DEVELOPMENT COMMISSION

COMMUNITY AND GOVERNMENTAL RELATIONSHIPS STRATEGIC OBJECTIVE BUDGET 1992-93

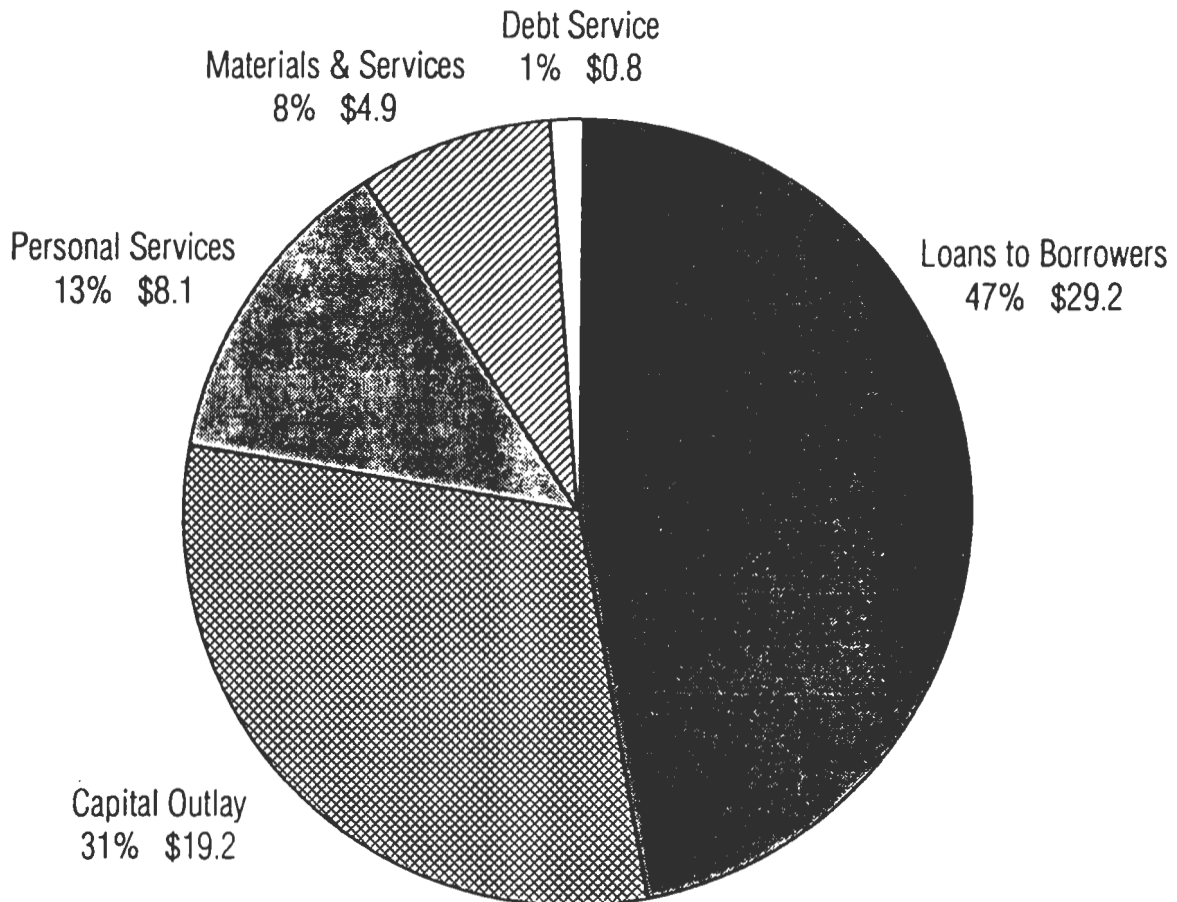
	1990-91 <u>Actual</u>	1991-92 Adopted <u>Budget</u>	1991-92 Percent Spent <u>Dec. 31</u>	1992-93 Proposed <u>Budget</u>	1992-93 Adopted <u>Budget</u>
Acquisition/Relocation					
Contracts	\$ 37,772	\$ 43,306	31%	\$ 17,572	\$ 17,572
Legal Services	75,125	57,789	72%	60,615	60,615
Public Affairs	<u>194,897</u>	<u>195,030</u>	<u>86%</u>	<u>286,110</u>	<u>273,860</u>
Total	<u>\$307,794</u>	<u>\$296,125</u>	<u>75%</u>	<u>\$364,297</u>	<u>\$352,047</u>

The purpose of this strategic objective is to strengthen partnerships with citizen and community groups, business associations, and public agencies to provide implementing tools which support PDC's mission. Key results within this strategic objective include to maintain political support, maintain a proactive public information and community involvement program, preserve urban renewal as a redevelopment tool, and leverage public resources to the maximum extent.

This program budget is about \$50,000 higher than the 1991-92 adopted budget, principally due to increases in the Public Affairs budget. Full-time equivalent staff devoted to this strategic objective equals 3.82.

1992/93 Budget \$62.2 Million

By Object of Expenditure



Dollars in Millions
Adopted Budget

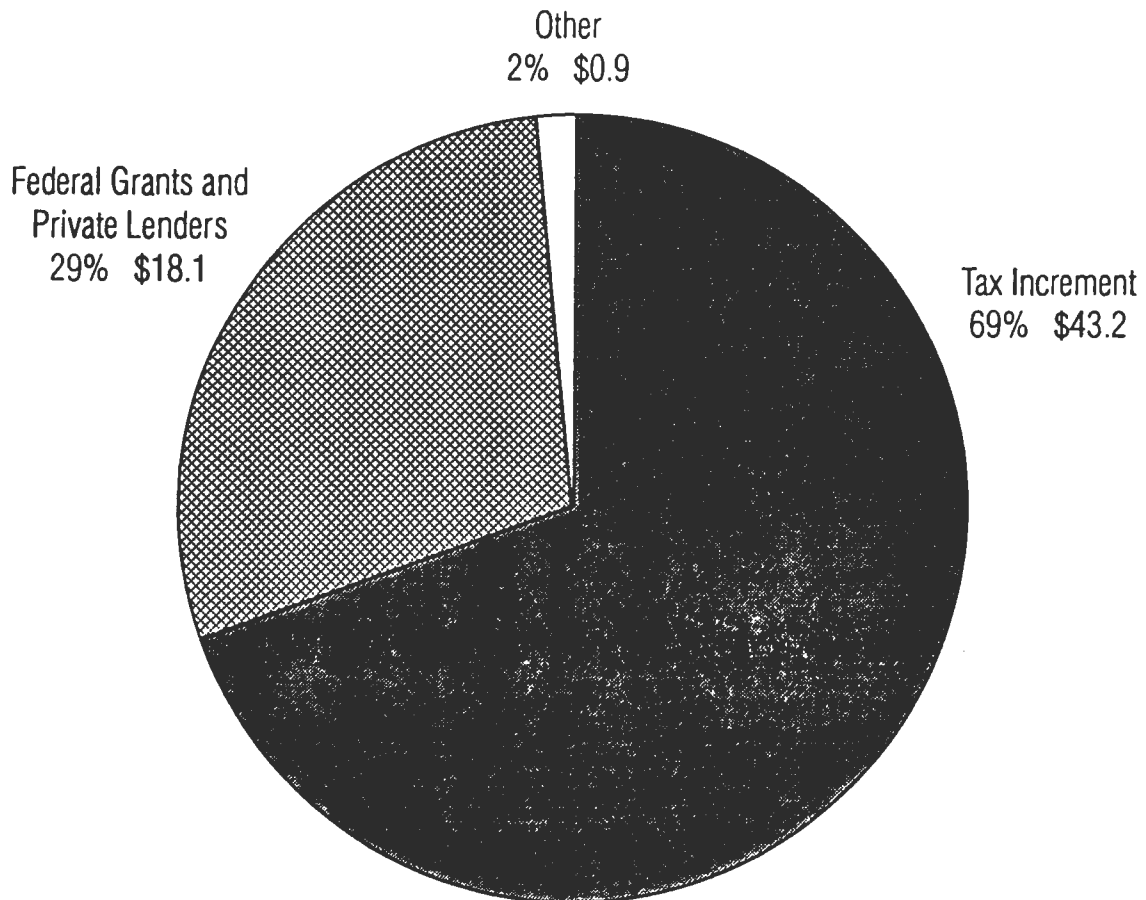
LINE ITEM EXPENDITURES COMPARISON - HISTORICAL

PORTLAND DEVELOPMENT COMMISSION

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
PERSONAL SERVICES					
Full-time	\$4,367,117	\$4,686,059	\$5,200,200	\$5,737,857	\$5,719,410
Part-time	90,990	156,172	11,100	71,540	119,654
Benefits	1,529,763	1,654,546	1,988,511	2,248,421	2,255,408
TOTAL PERSONAL SERVICES	5,987,870	6,496,777	7,199,811	8,057,818	8,094,472
MATERIALS & SERVICES					
Professional Services	1,306,560	1,285,495	2,505,671	2,320,247	1,935,331
Legal Fees	112,091	166,805	431,000	213,200	177,200
City of Portland Overhead Charges	155,224	170,746	450,799	351,446	351,446
Temporary Services	42,241	76,073	37,100	34,741	35,541
Printing & Graphics	252,956	197,189	312,355	257,150	218,128
Underwriter Fees	0	222,193	0	5,000	5,000
General Office Expense	212,082	208,200	291,210	321,242	268,302
Software Applications	13,821	49,352	27,200	518,700	66,300
Postage & Delivery	43,348	58,123	72,625	80,488	79,238
Advertising	24,429	31,608	119,770	132,900	148,100
Publications & Dues	35,779	45,674	37,015	42,780	41,115
Education	89,988	124,401	130,040	177,040	186,310
Out of Town Travel	36,189	52,364	85,650	101,300	95,900
Mileage Reimbursements	8,247	9,894	14,199	15,975	14,710
Parking	22,822	28,495	37,889	47,994	43,794
Occupancy Costs	411,154	370,595	459,551	489,493	459,927
Telephone Services	103,724	135,718	164,532	203,266	177,396
Repairs & Maintenance	235,682	144,355	189,195	226,440	186,040
Leases & Rentals	6,018	994	4,050	3,550	7,550
Vehicle Maintenance	5,059	4,913	9,050	12,150	12,150
Loan Document Costs	50,089	36,115	67,617	66,360	70,211
Appraisals	49,037	82,217	104,450	86,700	70,800
Bad Loan Costs	63,488	71,228	33,600	25,550	25,550
Insurance	130,431	569,366	206,300	187,220	185,300
Miscellaneous	288,520	398,319	1,000	1,200	0
TOTAL MATERIALS & SERVICES	3,698,979	4,540,432	5,791,868	5,922,132	4,861,339
CAPITAL OUTLAY					
Land	5,981,972	3,731,380	10,098,675	8,071,946	7,823,466
Improvements	8,656,714	6,911,879	10,323,599	11,736,034	10,980,584
Furniture & Equipment	194,233	306,218	209,630	494,160	425,660
Grants	4,917	0	12,125	0	0
TOTAL CAPITAL OUTLAY	14,837,836	10,949,477	20,644,029	20,302,140	19,229,710
OTHER					
Loans to Borrowers	12,251,419	10,891,269	15,772,500	29,352,900	29,208,225
Debt Service - Principal	1,109,632	773,059	757,700	370,900	370,900
Debt Service - Interest	207,720	210,924	708,160	471,300	471,300
TOTAL OTHER	13,568,771	11,875,252	17,238,360	30,195,100	30,050,425
TOTAL EXPENDITURES	\$38,093,456	\$33,861,938	\$50,874,068	\$64,477,190	\$62,235,946

1992/93 Budget \$62.2 Million

By Funding Source



Dollars in Millions
Adopted Budget

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

SUMMARY OF RESOURCES - ALL FUNDS

Funds:	Revenues	Transfers from Other Funds	Beginning Fund Balance	Total Resources
TAX INCREMENT FUNDS				
Airport Way	\$343,331	\$0	\$8,798,155	\$9,141,486
Central Eastside Industrial	2,464,547	0	1,159,436	3,623,983
Convention Center	4,065,000	2,300,000	0	6,365,000
NW Front Avenue Industrial Renewal	5,000	0	85,851	90,851
St. Johns Project	76,000	3,551,173	5,945	3,633,118
South Park Urban Renewal	11,504,800	0	5,190,640	16,695,440
Waterfront Renewal Bond Redevelopment	17,957,645	6,143,759	3,700,537	27,801,941
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS				
Enterprise Loans	2,400,006	0	2,784,261	5,184,267
HCD Contract	12,234,651	125,000	1,300,871	13,660,522
North Mall Extension	2,686,237	0	0	2,686,237
Other Federal Grants	765,000	0	0	765,000
South Auditorium	700	0	18,841	19,541
OTHER FUNDS				
Computer Services	0	1,061,497	0	1,061,497
Urban Redevelopment (General)	591,600	13,554,459	3,009,823	17,155,882
SUBTOTAL	55,094,517	26,735,888	26,054,360	107,884,765
BONDED DEBT FUNDS				
Economic Development Revenue	5,235,606	0	0	5,235,606
GRAND TOTAL	\$60,330,123	\$26,735,888	\$26,054,360	\$113,120,371

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

SUMMARY OF REQUIREMENTS - ALL FUNDS

Funds:	Expenditures	Transfers to Other Funds	Contingency/ Ending Fund Balance	Total Requirements
TAX INCREMENT FUNDS				
Airport Way	\$5,869,054	\$1,327,822	\$1,944,610	\$9,141,486
Central Eastside Industrial	170,925	2,055,830	1,397,228	3,623,983
Convention Center	1,089,375	5,274,027	1,598	6,365,000
NW Front Avenue Industrial Renewal	0	65,217	25,634	90,851
St. Johns Project	7,100	3,616,915	9,103	3,633,118
South Park Urban Renewal	15,062,550	1,631,971	919	16,695,440
Waterfront Renewal Bond Redevelopment	14,087,020	5,269,211	8,445,710	27,801,941
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS				
Enterprise Loans	1,828,950	523,199	2,832,118	5,184,267
HCD Contract	9,677,693	2,883,608	1,099,221	13,660,522
North Mall Extension	2,652,320	33,917	0	2,686,237
Other Federal Grants	665,000	4,264	95,736	765,000
South Auditorium	0	16,000	3,541	19,541
OTHER FUNDS				
Computer Services	800,865	257,734	2,898	1,061,497
Urban Redevelopment	10,325,094	3,776,173	3,054,615	17,155,882
SUBTOTAL	62,235,946	26,735,888	18,912,931	107,884,765
BONDED DEBT FUNDS				
Economic Development Revenue	5,235,606	0	0	5,235,606
GRAND TOTAL	\$67,471,552	\$26,735,888	\$18,912,931	\$113,120,371

PORTLAND DEVELOPMENT COMMISSION
RESOURCES-REQUIREMENTS FUND SUMMARY-HISTORICAL

1992-93

FUND	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
TAX INCREMENT FUNDS					
Airport Way	\$6,634,723	\$22,726,023	\$8,961,706	\$9,141,486	\$9,141,486
Central Eastside Industrial	597,878	5,572,284	7,093,934	3,623,983	3,623,983
Convention Center	904,706	1,610,374	5,317,541	6,365,000	6,365,000
NW Front Avenue Industrial Renewal	294,617	191,355	689,880	621,851	90,851
Parking Structure/Pioneer Place	5,444,090	462,128	0	0	0
St Johns Project	99,904	392,736	390,200	3,633,118	3,633,118
South Park Urban Renewal	6,422,395	9,853,911	9,878,580	16,695,440	16,695,440
Waterfront Renewal Bond Redevelopmt	31,840,753	28,140,123	41,428,067	27,801,941	27,801,941
FEDERAL GRANTS AND PRIVATE LENDERS FUNDS					
Enterprise Loans	8,876,409	7,156,842	5,493,780	5,184,267	5,184,267
HCD Contract	6,642,313	7,867,786	11,802,838	13,030,522	13,660,522
North Mall Extension	70,987	32,501	3,100,680	2,686,237	2,686,237
Other Federal Grants	1,472,963	593,255	1,255,631	765,000	765,000
South Auditorium	61,003	119,446	108,927	19,541	19,541
OTHER FUNDS					
Computer Services	340,647	777,416	1,025,905	1,544,922	1,061,497
Parking Structure/Helistop	208,976	131,793	0	0	0
Urban Redevelopment (General)	9,765,533	10,486,222	12,366,835	17,196,603	17,155,882
SUBTOTAL	79,677,897	96,114,195	108,914,504	108,309,911	107,884,765
BONDED DEBT FUNDS					
Economic Development Revenue	5,122,665	6,993,025	4,646,536	5,235,606	5,235,606
GRAND TOTAL	\$84,800,562	\$103,107,220	\$113,561,040	\$113,545,517	\$113,120,371

PORTLAND DEVELOPMENT COMMISSION
APPROPRIATION SCHEDULE - ALL FUNDS
1992-93

	Personal Services	Materials & Services	Capital Outlay	Other	Total
AIRPORT WAY	\$0	\$113,200	\$5,755,854	\$0	\$5,869,054
General Operating Contingency	0	0	0	1,944,610	1,944,610
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	1,210,376	1,210,376
Computer Services (Svc Reimb)	0	0	0	117,446	117,446
Appropriation Total	0	113,200	5,755,854	3,272,432	9,141,486
CENTRAL EASTSIDE INDUSTRIAL DISTR.	0	31,125	109,800	30,000	170,925
General Operating Contingency	0	0	0	1,397,228	1,397,228
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	434,670	434,670
Computer Services (Svc Reimb)	0	0	0	8,399	8,399
Waterfront Renewal (Loan Repay)	0	0	0	1,612,761	1,612,761
Appropriation Total	0	31,125	109,800	3,483,058	3,623,983
CONVENTION CENTER URBAN REN. AREA	0	447,375	642,000	0	1,089,375
General Operating Contingency	0	0	0	1,598	1,598
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	709,997	709,997
Waterfront Renewal (Loan Repay)	0	0	0	4,530,998	4,530,998
Computer Services (Svc Reimb)	0	0	0	33,032	33,032
Appropriation Total	0	447,375	642,000	5,275,625	6,365,000
NW FRONT AVENUE INDUSTRIAL REN.	0	0	0	0	0
General Operating Contingency	0	0	0	25,634	25,634
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	65,217	65,217
Appropriation Total	0	0	0	90,851	90,851
ST JOHNS PROJECT	0	2,500	4,600	0	7,100
General Operating Contingency	0	0	0	9,103	9,103
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	742	742
Urban Redev-General (Loan Repay)	0	0	0	3,616,173	3,616,173
Appropriation Total	0	2,500	4,600	3,626,018	3,633,118

PORTLAND DEVELOPMENT COMMISSION
APPROPRIATION SCHEDULE - ALL FUNDS
1992-93

	Personal Services	Materials & Services	Capital Outlay	Other	Total
SOUTH PARK URBAN RENEWAL	\$0	\$137,550	\$60,000	\$14,865,000	\$15,062,550
General Operating Contingency	0	0	0	919	919
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	1,343,657	1,343,657
Computer Services (Svc Reimb)	0	0	0	288,314	288,314
Appropriation Total	0	137,550	60,000	16,497,890	16,695,440
WATERFRONT RENEWAL BOND REDEV.	0	697,530	8,319,390	5,070,100	14,087,020
General Operating Contingency	0	0	0	8,445,710	8,445,710
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	2,652,414	2,652,414
Convention Center (Cash Loan)	0	0	0	2,300,000	2,300,000
Computer Services (Svc Reimb)	0	0	0	316,797	316,797
Appropriation Total	0	697,530	8,319,390	18,785,021	27,801,941
ENTERPRISE LOANS	0	16,750	0	1,812,200	1,828,950
General Operating Contingency	0	0	0	2,832,118	2,832,118
Transfers to Other Funds					
Computer Services (Svc Reimb)	0	0	0	63,342	63,342
Urban Redev-General (Svc Reimb)	0	0	0	334,857	334,857
HCD Contract (Cash)	0	0	0	125,000	125,000
Appropriation Total	0	16,750	0	5,167,517	5,184,267
HOUSING/COMMUNITY DEVELOPMENT	0	797,662	1,271,906	7,608,125	9,677,693
General Operating Contingency	0	0	0	1,099,221	1,099,221
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	2,874,441	2,874,441
Computer Services (Svc Reimb)	0	0	0	9,167	9,167
Appropriation Total	0	797,662	1,271,906	11,590,954	13,660,522
NORTH MALL EXTENSION	0	12,320	2,640,000	0	2,652,320
General Operating Contingency	0	0	0	0	0
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	33,917	33,917
Appropriation Total	0	12,320	2,640,000	33,917	2,686,237

PORTLAND DEVELOPMENT COMMISSION
APPROPRIATION SCHEDULE - ALL FUNDS
1992-93

	Personal Services	Materials & Services	Capital Outlay	Other	Total
OTHER FEDERAL GRANTS	\$0	\$0	\$0	\$665,000	\$665,000
General Operating Contingency	0	0	0	95,736	95,736
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	4,264	4,264
Appropriation Total	0	0	0	765,000	765,000
SOUTH AUDITORIUM	0	0	0	0	0
General Operating Contingency	0	0	0	3,541	3,541
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	0	0
Urban Redev-General (Loan Repay)	0	0	0	16,000	16,000
Appropriation Total	0	0	0	19,541	19,541
COMPUTER SERVICES	0	508,805	292,060	0	800,865
General Operating Contingency	0	0	0	2,898	2,898
Transfers to Other Funds					
Urban Redev-General (Svc Reimb)	0	0	0	183,687	183,687
Urban Redev-General (Cash)	0	0	0	74,047	74,047
Appropriation Total	0	508,805	292,060	260,632	1,061,497
URBAN REDEVELOPMENT (GENERAL)	8,094,472	2,096,522	134,100	0	10,325,094
General Operating Contingency	0	0	0	3,054,615	3,054,615
Transfers to Other Funds					
St Johns Project (Cash)	0	0	0	3,551,173	3,551,173
Computer Services (Cash)	0	0	0	225,000	225,000
Appropriation Total	8,094,472	2,096,522	134,100	6,830,788	17,155,882
ECONOMIC DEVELOPMENT REVENUE BONDS					
Debt Service	0	0	0	5,235,606	5,235,606
Appropriation Total	0	0	0	5,235,606	5,235,606
TOTAL APPROPRIATION - ALL FUNDS	8,094,472	4,861,339	19,229,710	80,934,850	113,120,371
Unappropriated Ending Balance	0	0	0	0	0
TOTAL PDC BUDGET	\$8,094,472	\$4,861,339	\$19,229,710	\$80,934,850	\$113,120,371

Schedule of Post-Certification Changes to 1992-93 Budget Requirements

Fund	Budget Certified by TSCC	Increase Loans	(Decrease) Contingency	Budget to be Adopted
Airport Way	\$9,141,486	\$0	\$0	\$9,141,486
Central Eastside	3,623,983	0	0	3,623,983
Convention Center	6,365,000	0	0	6,365,000
NW Front Avenue	621,851	0	(531,000)	90,851
St. Johns Project	3,633,118	0	0	3,633,118
South Park Urban Renewal	16,695,440	0	0	16,695,440
Waterfront Renewal	27,801,941	0	0	27,801,941
Enterprise Loans	5,184,267	0	0	5,184,267
HCD Contract	13,030,522	630,000	0	13,660,522
North Mall Extension	2,686,237	0	0	2,686,237
Other Federal Grants	765,000	0	0	765,000
South Auditorium	19,541	0	0	19,541
Computer Services	1,061,497	0	0	1,061,497
Urban Redevelopment	17,155,882	0	0	17,155,882
Economic Dev Debt Service	5,235,606	0	0	5,235,606
Total PDC Budget	<u>\$113,021,371</u>	<u>\$630,000</u>	<u>(\$531,000)</u>	<u>\$113,120,371</u>

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: AIRPORT WAY

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Miscellaneous Revenue	\$16,160	\$22,726,023	\$162,081	\$343,331	\$343,331
Interest on Investments	0	701,240	162,081	343,331	343,331
Bond Sale Proceeds	0	21,889,575	0	0	0
Other Contracts	16,000	16,000	0	0	0
Loan Principal Collections	0	107,000	0	0	0
Reimbursements	0	12,100	0	0	0
Miscellaneous	160	108	0	0	0
Revenue Subtotal	16,160	22,726,023	162,081	343,331	343,331
Transfers From Other Funds-					
Cash	5,842,971	0	0	0	0
Waterfront Renewal Bond-Loan	5,842,971	0	0	0	0
Beginning Fund Balance	775,592	0	8,799,625	8,798,155	8,798,155
Total Resources	<u>\$6,634,723</u>	<u>\$22,726,023</u>	<u>\$8,961,706</u>	<u>\$9,141,486</u>	<u>\$9,141,486</u>
REQUIREMENTS					
Expenditures	\$2,489,225	\$2,633,562	\$5,669,780	\$6,301,654	\$5,869,054
Materials and Services	395,642	892,027	371,280	200,800	113,200
Capital Outlay	2,093,583	1,741,535	5,298,500	6,100,854	5,755,854
Transfers to Other Funds-					
Service Reimbursements	896,471	1,067,845	1,182,632	1,256,362	1,327,822
URF-General	848,979	1,012,025	1,106,092	1,110,325	1,210,376
Computer Services	47,492	55,820	76,540	146,037	117,446
Transfers to Other Funds-Cash/ Loan Repayment-Waterfront Renewal	3,249,027	6,007,256	0	0	0
General Operating Contingency	0	0	2,109,294	1,583,470	1,944,610
Unappropriated Ending Balance	0	13,017,360	0	0	0
Total Requirements	<u>\$6,634,723</u>	<u>\$22,726,023</u>	<u>\$8,961,706</u>	<u>\$9,141,486</u>	<u>\$9,141,486</u>

This fund accounts for redevelopment activities in the Airport Way (formerly Columbia South Shore) urban renewal district.

The Capital Outlay budget includes \$4,742,000 for acquisition costs and property management for the Holman site; \$171,900 for design and construction of wetlands recreation facilities; \$763,310 for landscaping construction along Airport Way; and \$78,644 for construction of offload facilities for water-based maintenance of drainage ways.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: AIRPORT WAY

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$231,195	\$152,691	\$129,000	\$65,750	\$61,250
Legal Fees	8,177	17,749	175,000	35,000	10,000
Underwriter Fees	0	220,966	0	0	0
Temporary Services	393	0	1,000	1,000	1,000
Printing & Graphics	56,315	40,786	40,000	47,000	16,000
General Office Expense	10,517	1,311	14,500	39,500	15,000
Software Applications	326	0	0	0	0
Postage & Delivery	199	350	1,000	1,300	1,300
Advertising	72	1,131	300	500	500
Publications & Dues	470	860	200	200	200
Education	4,757	4,655	4,600	4,600	4,000
Out of Town Travel	409	559	4,500	4,500	2,500
Mileage Reimbursements	45	313	50	200	200
Parking	817	952	1,130	1,250	1,250
Leases & Rentals	72	0	0	0	0
Appraisals	11	60,545	0	0	0
Insurance	0	389,159	0	0	0
Reimbursements	620	0	0	0	0
Interest	81,247	0	0	0	0
TOTAL MATERIALS & SERVICES	395,642	892,027	371,280	200,800	113,200
CAPITAL OUTLAY					
Land	2,036,365	826,121	4,836,600	4,760,000	4,760,000
Improvements	57,218	915,414	461,900	1,340,854	995,854
TOTAL CAPITAL OUTLAY	2,093,583	1,741,535	5,298,500	6,100,854	5,755,854
TOTAL EXPENDITURES	2,489,225	2,633,562	5,669,780	6,301,654	5,869,054
INTERFUND TRANSFERS					
Personal Services - URF-General	635,566	425,143	551,037	476,939	474,908
Overhead - URF-General	213,413	586,882	555,055	633,386	735,468
Cash/Loan Repayment- Waterfront	3,249,027	6,007,256	0	0	0
Computer Services	47,492	55,820	76,540	146,037	117,446
TOTAL TRANSFERS	4,145,498	7,075,101	1,182,632	1,256,362	1,327,822
TOTAL EXPENDITURES & TRANSFERS	\$6,634,723	\$9,708,663	\$6,852,412	\$7,558,016	\$7,196,876

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: CENTRAL EASTSIDE INDUSTRIAL DISTRICT

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Local Government Sources	\$0	\$9,172	\$0	\$0	\$0
Oregon Dept. of Transportation	0	9,172	0	0	0
Miscellaneous Revenue	0	368,909	2,481,808	2,464,547	2,464,547
Rent Income-Glacier Park Property	0	0	0	22,000	22,000
Land Sale Proceeds-Glacier Park Property	0	0	0	1,250,000	1,250,000
Interest on Loans	0	0	0	50,000	50,000
Interest on Investments	0	287,909	108,411	42,547	42,547
Bond Sale Proceeds	0	0	2,373,397	750,000	750,000
Tax Increment Debt Proceeds	0	0	0	350,000	350,000
Miscellaneous	0	81,000	0	0	0
Revenue Subtotal	0	378,081	2,481,808	2,464,547	2,464,547
Transfers From Other Funds-					
Cash-Interfund Loan	791,367	5,194,203	1,612,761	0	0
Waterfront Renewal Fund	791,367	5,194,203	1,612,761	0	0
Beginning Fund Balance	(193,489)	0	2,999,365	1,159,436	1,159,436
Total Resources	<u>\$597,878</u>	<u>\$5,572,284</u>	<u>\$7,093,934</u>	<u>\$3,623,983</u>	<u>\$3,623,983</u>
REQUIREMENTS					
Expenditures	\$86,596	\$1,338,433	\$1,196,225	\$331,425	\$170,925
Materials and Services	84,724	41,771	76,225	31,625	31,125
Capital Outlay	1,872	1,296,662	1,060,000	209,800	109,800
Loans to Borrowers	0	0	0	60,000	0
Debt Service	0	0	60,000	30,000	30,000
Transfers to Other Funds-					
Service Reimbursements	186,379	247,846	397,138	494,252	443,069
URF-General	178,184	237,826	376,910	454,913	434,670
Computer Services	8,195	10,020	20,228	39,339	8,399
Transfers to Other Funds-Cash-					
Loan Repayment	324,903	1,204,517	5,309,203	1,612,761	1,612,761
URF-General	324,903	791,367	0	0	0
Waterfront Renewal Fund	0	413,150	5,309,203	1,612,761	1,612,761
General Operating Contingency	0	0	191,368	1,185,545	1,397,228
Unappropriated Ending Balance	0	2,781,488	0	0	0
Total Requirements	<u>\$597,878</u>	<u>\$5,572,284</u>	<u>\$7,093,934</u>	<u>\$3,623,983</u>	<u>\$3,623,983</u>

This fund accounts for redevelopment activities in the Central Eastside Industrial District.

The Capital Outlay budget includes \$92,000 for planning and building relocation costs for part of the riverfront esplanade (Parcel 3), and \$17,800 for property management.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: CENTRAL EASTSIDE INDUSTRIAL DISTRICT

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$26,087	\$21,739	\$52,500	\$11,000	\$11,000
Legal Fees	30,166	10,442	10,000	4,000	4,000
Temporary Services	320	0	0	0	0
Printing & Graphics	910	1,750	10,000	5,000	5,000
Underwriter Fees	0	313	0	1,000	1,000
General Office Expense	348	195	300	2,300	2,100
Postage & Delivery	17	64	75	100	100
Advertising	119	1,465	200	200	200
Publications & Dues	13	0	0	50	50
Education	224	3,377	2,150	2,800	2,500
Out of Town Travel	0	740	1,000	5,100	5,100
Mileage Reimbursements	0	139	0	75	75
Parking	0	1	0	0	0
Repairs & Maintenance	0	15	0	0	0
Appraisals	3,450	1,532	0	0	0
Miscellaneous	23,070	0	0	0	0
TOTAL MATERIALS & SERVICES	84,724	41,772	76,225	31,625	31,125
CAPITAL OUTLAY					
Land	4	1,275,180	960,000	107,000	102,800
Improvements	1,868	21,482	100,000	102,800	7,000
TOTAL CAPITAL OUTLAY	1,872	1,296,662	1,060,000	209,800	109,800
OTHER					
Debt Service - Principal	0	0	20,000	10,000	10,000
Debt Service - Interest	0	0	40,000	20,000	20,000
Loans to Borrowers	0	0	0	60,000	0
TOTAL OTHER	0	0	60,000	90,000	30,000
TOTAL EXPENDITURES	86,596	1,338,434	1,196,225	331,425	170,925
INTERFUND TRANSFERS					
Personal Services - URF-General	145,944	124,832	208,150	262,386	265,568
Overhead - URF-General	32,240	112,993	168,760	192,527	169,102
Computer Services	8,195	10,020	20,228	39,339	8,399
Cash/Loan Repayment - URF-General	324,903	791,367	0	0	0
Cash/Loan Repayment - Waterfront Renewal	0	413,150	5,309,203	1,612,761	1,612,761
TOTAL TRANSFERS	511,282	1,452,362	5,706,341	2,107,013	2,055,830
TOTAL EXPENDITURES & TRANSFERS	\$597,878	\$2,790,796	\$6,902,566	\$2,438,438	\$2,226,755

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: CONVENTION CENTER AREA

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$346	\$58	\$0	\$0	\$0
Sales of Publications	346	58	0	0	0
Miscellaneous Revenue	24	30,597	1,098,836	4,065,000	4,065,000
Interest on Investments	0	30,497	1,164	65,000	65,000
Bond Sale Proceeds	0	0	1,097,672	4,000,000	4,000,000
Reimbursements	0	100	0	0	0
Other	24	0	0	0	0
Revenue Subtotal	370	30,655	1,098,836	4,065,000	4,065,000
Transfers From Other Funds-					
Cash-Loan	830,835	1,579,719	4,186,498	2,300,000	2,300,000
URF-General	830,835	1,579,719	0	0	0
Waterfront Renewal	0	0	4,186,498	2,300,000	2,300,000
Beginning Fund Balance	73,501	0	32,207	0	0
Total Resources	<u>\$904,706</u>	<u>\$1,610,374</u>	<u>\$5,317,541</u>	<u>\$6,365,000</u>	<u>\$6,365,000</u>
REQUIREMENTS					
Expenditures	\$117,556	\$214,685	\$2,422,250	\$1,147,495	\$1,089,375
Materials and Services	115,568	198,911	227,250	455,495	447,375
Capital Outlay	1,988	15,774	2,195,000	692,000	642,000
Transfers to Other Funds-					
Service Reimbursements	378,347	668,800	548,257	762,954	743,029
URF-General	335,424	618,035	508,881	685,098	709,997
Computer Services	42,923	50,765	39,376	77,856	33,032
Transfers to Other Funds-Cash/	408,803	956,487	1,879,719	4,530,998	4,530,998
Loan Repayment-URF-General	408,803	830,835	0	0	0
Loan Repayment-Waterfront Renewal	0	125,652	1,879,719	4,530,998	4,530,998
General Operating Contingency	0	0	467,315	(76,447)	1,598
Unappropriated Ending Balance	0	(229,598)	0	0	0
Total Requirements	<u>\$904,706</u>	<u>\$1,610,374</u>	<u>\$5,317,541</u>	<u>\$6,365,000</u>	<u>\$6,365,000</u>

This fund accounts for redevelopment activities in the Convention Center urban renewal area.

The Convention Center Fund's Capital Outlay budget consists of \$612,000 for lease payments, property management, testing and related costs for the headquarters hotel, and \$30,000 for street design in the district.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: CONVENTION CENTER AREA

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$77,265	\$178,053	\$140,000	\$400,375	\$363,375
Legal Fees	5,760	7,125	40,000	24,000	24,000
Printing & Graphics	11,170	4,432	30,000	12,000	12,000
Underwriter Fees	0	193	0	1,000	1,000
General Office Expense	939	1,490	2,000	4,400	4,700
Software Applications	200	0	0	0	0
Postage & Delivery	700	339	1,500	1,100	800
Advertising	333	2,369	850	1,950	30,950
Publications & Dues	715	367	350	350	350
Education	849	1,996	2,500	3,120	3,000
Out of Town Travel	8,139	2,435	10,000	7,000	7,000
Mileage Reimbursements	40	38	50	100	100
Parking	19	52	0	100	100
Insurance	0	13	0	0	0
Appraisals	25	9	0	0	0
Miscellaneous	9,414	0	0	0	0
TOTAL MATERIALS & SERVICES	115,568	198,911	227,250	455,495	447,375
CAPITAL OUTLAY					
Land	1,640	15,750	1,770,000	617,000	612,000
Improvements	348	24	425,000	75,000	30,000
TOTAL CAPITAL OUTLAY	1,988	15,774	2,195,000	692,000	642,000
TOTAL EXPENDITURES	117,556	214,685	2,422,250	1,147,495	1,089,375
INTERFUND TRANSFERS					
Personal Services - URF-General	265,894	203,158	266,999	409,202	409,477
Overhead - URF-General	69,530	414,877	241,882	275,896	300,520
Computer Services	42,923	50,765	39,376	77,856	33,032
Cash/Loan Repayment - URF-General	408,803	830,835	0	0	0
Cash/Loan Repayment - Waterfront Renewal	0	125,652	1,879,719	4,530,998	4,530,998
TOTAL TRANSFERS	787,150	1,625,287	2,427,976	5,293,952	5,274,027
TOTAL EXPENDITURES & TRANSFERS	\$904,706	\$1,839,972	\$4,850,226	\$6,441,447	\$6,363,402

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$2,200	\$0	\$0	\$0	\$0
Rent-Paramount Oil & Paving Co.	2,200	0	0	0	0
Miscellaneous Revenue	20,517	13,280	534,827	36,000	5,000
Interest on Investments	20,517	13,280	34,827	36,000	5,000
Bond Sale Proceeds	0	0	500,000	0	0
Revenue Subtotal	22,717	13,280	534,827	36,000	5,000
Beginning Fund Balance	271,900	178,075	155,053	585,851	85,851
Total Resources	<u>\$294,617</u>	<u>\$191,355</u>	<u>\$689,880</u>	<u>\$621,851</u>	<u>\$90,851</u>
REQUIREMENTS					
Expenditures	\$55,591	\$21,822	\$0	\$0	\$0
Materials and Services	11	14,637	0	0	0
Capital Outlay	55,580	7,185	0	0	0
Transfers to Other Funds-					
Service Reimbursements	60,951	40,804	62,823	67,536	65,217
URF-General	60,951	40,804	62,823	67,536	65,217
General Operating Contingency	0	0	627,057	554,315	25,634
Unappropriated Ending Balance	178,075	128,729	0	0	0
Total Requirements	<u>\$294,617</u>	<u>\$191,355</u>	<u>\$689,880</u>	<u>\$621,851</u>	<u>\$90,851</u>

This fund was created in 1978 to account for the proceeds from the sale of tax increment bonds which were issued to finance land acquisition and improvements for the Wacker Siltronic plant.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTHWEST FRONT AVENUE INDUSTRIAL RENEWAL

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Legal Fees	\$0	\$14,536	\$0	\$0	\$0
Leases & Rentals	0	101	0	0	0
Miscellaneous	11	0	0	0	0
TOTAL MATERIALS & SERVICES	11	14,637	0	0	0
CAPITAL OUTLAY					
Land	55,580	7,185	0	0	0
TOTAL CAPITAL OUTLAY	55,580	7,185	0	0	0
TOTAL EXPENDITURES	55,591	21,822	0	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	39,908	15,763	32,036	35,648	35,648
Overhead - URF-General	21,043	25,041	30,787	31,888	29,569
TOTAL TRANSFERS	60,951	40,804	62,823	67,536	65,217
TOTAL EXPENDITURES & TRANSFERS	\$116,542	\$62,626	\$62,823	\$67,536	\$65,217

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/PIONEER PLACE

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Miscellaneous Revenue	\$1,250,635	\$92,390	\$0	\$0	\$0
Interest on Investments	169,547	28,658	0	0	0
Reimbursements-The Rouse Co.	1,081,088	63,732	0	0	0
Revenue Subtotal	1,250,635	92,390	0	0	0
Beginning Fund Balance	4,193,455	369,738	0	0	0
Total Resources	\$5,444,090	\$462,128	\$0	\$0	\$0
REQUIREMENTS					
Expenditures	\$4,705,965	\$144,357	\$0	\$0	\$0
Materials and Services	24,906	10,938	0	0	0
Capital Outlay	4,681,059	133,419	0	0	0
Transfers to Other Funds-					
Service Reimbursements	368,386	317,771	0	0	0
URF-General	368,386	7,655	0	0	0
Cash Transfers Out	0	310,116	0	0	0
Unappropriated Ending Balance	369,739	0	0	0	0
Total Requirements	\$5,444,090	\$462,128	\$0	\$0	\$0

This fund accounted for the cost to construct a parking garage at SW 4th and Yamhill in the Pioneer Place project. It was financed by a Downtown Waterfront bond issued in 1988. The garage construction has been completed.

This fund reconciliation and detail is presented for historical information only.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/PIONEER PLACE

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$1,486	\$0	\$0	\$0	\$0
Legal Fees	13,377	10,818	0	0	0
Printing & Graphics	951	35	0	0	0
General Office Expense	8,099	9	0	0	0
Postage & Delivery	55	36	0	0	0
Out of Town Travel	935	0	0	0	0
Mileage Reimbursement	0	35	0	0	0
Parking	3	5	0	0	0
TOTAL MATERIALS & SERVICES	24,906	10,938	0	0	0
CAPITAL OUTLAY					
Land	5,975	0	0	0	0
Improvements	4,675,084	133,419	0	0	0
TOTAL CAPITAL OUTLAY	4,681,059	133,419	0	0	0
TOTAL EXPENDITURES	4,705,965	144,357	0	0	0
INTERFUND TRANSFERS					
Cash	0	310,116	0	0	0
Personal Services - URF-General	264,588	7,655	0	0	0
Overhead - URF-General	103,798	0	0	0	0
TOTAL TRANSFERS	368,386	317,771	0	0	0
TOTAL EXPENDITURES & TRANSFERS	\$5,074,351	\$462,128	\$0	\$0	\$0

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ST. JOHNS PROJECT

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$5,600	\$0	\$0	\$0	\$0
Rent-Lampros Steel	5,600	0	0	0	0
Miscellaneous Revenues	38,766	23,004	110,514	76,000	76,000
Interest on Investments	0	23,004	10,109	0	0
Sales of Real Property	1	0	0	0	0
Bond Sale Proceeds	0	0	100,405	46,000	46,000
Tax Increment Debt Proceeds	0	0	0	30,000	30,000
Other	38,765	0	0	0	0
Revenue Subtotal	44,366	23,004	110,514	76,000	76,000
Transfers From Other Funds-Cash	77,975	369,732	0	3,551,173	3,551,173
URF-General-Interfund Loan	77,975	369,732	0	3,551,173	3,551,173
Beginning Fund Balance	(22,437)	0	279,686	5,945	5,945
Total Resources	<u>\$99,904</u>	<u>\$392,736</u>	<u>\$390,200</u>	<u>\$3,633,118</u>	<u>\$3,633,118</u>
REQUIREMENTS					
Expenditures	\$24,386	\$3,953	\$4,500	\$7,100	\$7,100
Materials and Services	7,430	737	1,000	2,500	2,500
Capital Outlay	16,956	3,216	3,500	4,600	4,600
Transfers to Other Funds-					
Service Reimbursements	75,518	4,763	4,286	742	742
URF-General	75,518	4,763	4,286	742	742
Transfers to Other Funds-Cash/	0	107,384	372,732	3,616,173	3,616,173
Loan Repayment-URF-General	0	107,384	372,732	3,616,173	3,616,173
General Operating Contingency	0	0	8,682	9,103	9,103
Unappropriated Ending Balance	0	276,636	0	0	0
Total Requirements	<u>\$99,904</u>	<u>\$392,736</u>	<u>\$390,200</u>	<u>\$3,633,118</u>	<u>\$3,633,118</u>

This fund supports the efforts to sell the St. Johns site.

Capital Outlay consists of \$4,600 for miscellaneous site costs.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ST. JOHNS PROJECT

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$300	\$0	\$0	\$0	\$0
Legal Fees	0	0	0	1,000	1,000
Underwriter Fees	0	8	0	1,000	1,000
Printing & Graphics	0	95	0	0	0
Repairs & Maintenance	167	620	1,000	500	500
Mileage Reimbursements	0	14	0	0	0
Miscellaneous-Art Trust Fund	6,963	0	0	0	0
TOTAL MATERIALS & SERVICES	7,430	737	1,000	2,500	2,500
CAPITAL OUTLAY					
Land	14,072	3,216	3,500	4,600	4,600
Improvements	2,884	0	0	0	0
TOTAL CAPITAL OUTLAY	16,956	3,216	3,500	4,600	4,600
TOTAL EXPENDITURES	24,386	3,953	4,500	7,100	7,100
INTERFUND TRANSFERS					
Personal Services - URF-General	43,456	4,763	4,286	742	742
Overhead - URF-General	32,062	0	0	0	0
Cash/Loan Repayment - URF-General	0	107,384	372,732	3,616,173	3,616,173
TOTAL TRANSFERS	75,518	112,147	377,018	3,616,915	3,616,915
TOTAL EXPENDITURES & TRANSFERS	\$99,904	\$116,100	\$381,518	\$3,624,015	\$3,624,015

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH PARK URBAN RENEWAL

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Miscellaneous Revenue	\$2,184,702	\$3,741,347	\$4,026,720	\$11,504,800	\$11,504,800
Publications and Sales	0	32	0	0	0
Loan Fees	199,466	0	0	0	0
Loan Principal Collections	1,499,877	0	200,000	2,858,000	2,858,000
Interest on Loans	134,016	2,003	100,000	106,800	106,800
Interest on Investments	351,343	475,312	226,720	240,000	240,000
Tax Increment Debt Proceeds	0	464,000	0	4,000,000	4,000,000
Bond Sale Proceeds	0	2,800,000	3,500,000	4,300,000	4,300,000
Revenue Subtotal	2,184,702	3,741,347	4,026,720	11,504,800	11,504,800
Beginning Fund Balance	4,237,693	6,112,564	5,851,860	5,190,640	5,190,640
Total Resources	<u>\$6,422,395</u>	<u>\$9,853,911</u>	<u>\$9,878,580</u>	<u>\$16,695,440</u>	<u>\$16,695,440</u>
REQUIREMENTS					
Expenditures	\$30,259	\$719,204	\$3,085,700	\$11,962,550	\$15,062,550
Materials and Services	22,459	250,974	217,700	198,550	137,550
Capital Outlay	7,800	4,230	68,000	244,000	60,000
Loans to Borrowers	0	464,000	2,800,000	11,520,000	14,865,000
Transfers to Other Funds-					
Service Reimbursements	279,572	529,203	1,214,616	1,523,636	1,631,971
URF-General	232,762	474,367	1,034,718	1,180,628	1,343,657
Computer Services	46,810	54,836	179,898	343,008	288,314
General Operating Contingency	0	0	5,578,264	3,209,254	919
Unappropriated Ending Balance	6,112,564	8,605,504	0	0	0
Total Requirements	<u>\$6,422,395</u>	<u>\$9,853,911</u>	<u>\$9,878,580</u>	<u>\$16,695,440</u>	<u>\$16,695,440</u>

This fund accounts for redevelopment activities in the South Park urban renewal district.

Capital Outlay in this fund consists of \$5,000 for professional services related to middle income housing construction and \$55,000 for testing, inspections and other costs related to Downtown Housing Preservation property acquisition and development.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH PARK URBAN RENEWAL

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$20,233	\$29,085	\$155,000	\$156,150	\$81,150
Legal Fees	0	0	30,000	15,000	20,000
Temporary Services	0	0	300	0	0
Printing & Graphics	323	2,036	9,000	4,500	6,000
Underwriter Fees	0	486	0	0	0
General Office Expense	294	117	14,700	3,250	3,400
Postage & Delivery	13	92	500	400	1,000
Advertising	0	157	400	400	400
Publications & Dues	0	0	50	100	400
Education	1,596	190	2,000	3,400	5,100
Out of Town Travel	0	0	3,500	3,000	4,000
Parking	0	1	0	100	100
Loan Document Costs	0	0	0	10,000	10,000
Appraisals	0	700	2,000	2,000	6,000
Miscellaneous	0	218,110	250	250	0
TOTAL MATERIALS & SERVICES	22,459	250,974	217,700	198,550	137,550
CAPITAL OUTLAY					
Land	3,300	3,930	15,500	170,500	60,000
Improvements	4,500	300	52,500	73,500	0
TOTAL CAPITAL OUTLAY	7,800	4,230	68,000	244,000	60,000
OTHER					
Loans to Borrowers	0	464,000	2,800,000	11,520,000	14,865,000
TOTAL OTHER	0	464,000	2,800,000	11,520,000	14,865,000
TOTAL EXPENDITURES	30,259	719,204	3,085,700	11,962,550	15,062,550
INTERFUND TRANSFERS					
Personal Services - URF-General	165,883	87,102	258,357	358,742	345,267
Overhead - URF-General	66,879	387,265	776,361	821,886	998,390
Computer Services	46,810	54,836	179,898	343,008	288,314
TOTAL TRANSFERS	279,572	529,203	1,214,616	1,523,636	1,631,971
TOTAL EXPENDITURES & TRANSFERS	\$309,831	\$1,248,407	\$4,300,316	\$13,486,186	\$16,694,521

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$854,421	\$1,035,168	\$737,045	\$1,031,045	\$1,031,045
Rent-Amtrak/Union Station Tenants	737,061	984,475	400,000	700,000	700,000
Rent - Block 50 Parking Lot	0	0	288,000	288,000	288,000
Rent - Trailways Block	0	0	42,000	36,000	36,000
Lease - Cornerstone	0	0	7,045	7,045	7,045
Sales of Publications	4,314	3,251	0	0	0
Contract Services	0	12,103	0	0	0
Loan Fees	112,700	35,100	0	0	0
Loan Late Charges	346	239	0	0	0
Miscellaneous Revenues	7,622,186	8,433,446	29,027,123	16,926,600	16,926,600
Interest on Loans	169,939	407,209	70,100	70,100	70,100
Interest on Investments	1,381,867	445,476	896,922	270,000	270,000
Loan Principal Collections	101,491	2,218,316	450,300	1,011,500	1,011,500
Reimbursements-Water Bureau	377,589	439,855	0	0	0
Reimbursements-General Services	0	0	36,062	0	0
Sale of Real Property	576,000	0	0	575,000	575,000
Sale of Personal Property	0	300	0	0	0
Tax Increment Debt Proceeds	0	4,900,000	0	15,000,000	15,000,000
Bond Sale Proceeds	0	0	27,573,739	0	0
Other Borrowing	4,776,500	0	0	0	0
Miscellaneous	238,800	22,290	0	0	0
Revenue Subtotal	8,476,607	9,468,614	29,764,168	17,957,645	17,957,645
Transfers From Other Funds-	3,249,027	9,839,851	7,188,922	6,143,759	6,143,759
General Fund	0	25,000	0	0	0
Loan Repayment-Airport Way	3,249,027	6,007,256	0	0	0
Loan Repayment-Central Eastside	0	413,150	5,309,203	1,612,761	1,612,761
Loan Repayment-Convention Center	0	125,652	1,879,719	4,530,998	4,530,998
Residual Equity Transfer	0	3,268,793	0	0	0
Beginning Fund Balance	20,115,119	8,831,658	4,474,977	3,700,537	3,700,537
Total Resources	\$31,840,753	\$28,140,123	\$41,428,067	\$27,801,941	\$27,801,941
REQUIREMENTS					
Expenditures	\$14,201,749	\$13,537,508	\$12,014,275	\$14,774,265	\$14,087,020
Materials and Services	566,416	479,489	1,495,625	938,425	697,530
Capital Outlay	6,715,662	7,004,501	6,680,650	8,585,840	8,319,390
Loans to Borrowers	6,919,671	6,053,518	3,838,000	5,250,000	5,070,100

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT, Continued

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
REQUIREMENTS					
Transfers to Other Funds-					
Service Reimbursements	\$2,390,956	\$2,772,042	\$3,210,184	\$3,535,072	\$2,969,211
URF-General	2,247,887	2,611,355	2,919,440	2,980,341	2,652,414
Computer Services	143,069	160,687	290,744	554,731	316,797
Transfers to Other Funds-Cash	6,416,390	6,773,922	5,799,259	2,300,000	2,300,000
Airport Way	5,842,971	0	0	0	0
Central Eastside	0	5,194,203	1,612,761	0	0
Convention Center	0	1,579,719	4,186,498	2,300,000	2,300,000
North Mall	10,627	0	0	0	0
Old Town Parking/Helistop	562,792	0	0	0	0
General Operating Contingency	0	0	10,404,349	7,192,604	8,445,710
Unappropriated Ending Balance	8,831,658	5,056,651	10,000,000	0	0
Total Requirements	<u>\$31,840,753</u>	<u>\$28,140,123</u>	<u>\$41,428,067</u>	<u>\$27,801,941</u>	<u>\$27,801,941</u>

This fund supports redevelopment activities to enhance the Portland waterfront and stimulate active use and private development of designated riverfront areas. Other goals include stabilizing and expanding the retail core and supporting off-hour use of the downtown; providing incentives for rehabilitation of historic structures and districts; and undertaking activities in the North Downtown that enhance the Union Station/Transportation Center areas.

The Waterfront Fund's Capital Outlay Budget consists of the following:

South Waterfront

Streets and Utilities Construction	\$2,935,375
Property management, site costs	143,849
Steamplant demolition completion	200,000
	<u>3,279,224</u>

Union Station

Street construction	75,000
Station restoration, infrastructure	130,000
Rail modifications	52,130
General station property management, track maintenance	711,000
	<u>968,130</u>

The Waterfront Fund's Capital Outlay Budget, continued:

<u>North Downtown</u>	
North Terminal acquisition/construction	406,800
North Park Blocks renovation	1,451,330
Trailways/Post Office block property management	22,672
	<u>1,880,802</u>
 <u>Transit Mall Extension</u>	
Final engineering	60,000
Construction	900,000
Art	32,990
	<u>992,990</u>
 <u>Downtown Housing Preservation</u>	
Building options, repairs and property management	<u>75,000</u>
 <u>Westside Light Rail</u>	
Construction	<u>1,000,000</u>
 <u>Waterfront General</u>	
Pioneer Place property management	118,244
Miscellaneous historic expenses	5,000
	<u>123,244</u>
 Total	 <u><u>\$8,319,390</u></u>

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$348,192	\$287,005	\$1,190,100	\$743,900	\$553,100
Legal Fees	43,278	67,213	139,000	72,500	56,500
Temporary Services	3,696	5,464	2,600	3,800	4,600
Printing & Graphics	27,985	30,781	64,600	38,300	35,800
Underwriters Fees	0	0	0	2,000	2,000
General Office Expense	8,657	7,518	12,460	16,610	7,860
Software Applications	832	0	0	0	0
Postage & Delivery	467	1,562	650	2,000	1,000
Advertising	2,029	5,949	3,600	3,200	1,700
Publications & Dues	1,089	1,990	1,450	2,900	1,750
Education	7,067	7,301	3,820	9,695	9,450
Out of Town Travel	6,883	5,186	14,600	13,600	11,400
Mileage Reimbursements	168	124	0	500	200
Parking	1,284	1,341	1,200	1,470	1,470
Occupancy Costs	17,510	0	15,000	0	0
Repairs & Maintenance	76,082	447	11,245	700	700
Leases & Rentals	59	47	50	0	0
Vehicle Maintenance	0	13	0	0	0
Loan Document Costs	89	32	0	10,000	10,000
Appraisals	7,008	3,662	5,000	17,000	0
Insurance	689	39,829	30,000	0	0
Miscellaneous-Art Trust Fund	13,352	14,025	250	250	0
TOTAL MATERIALS & SERVICES	566,416	479,489	1,495,625	938,425	697,530
CAPITAL OUTLAY					
Land	3,111,604	1,266,090	1,154,200	1,167,160	1,036,660
Improvements	3,603,123	5,738,411	5,526,450	7,418,680	7,282,730
Furniture & Equipment	935	0	0	0	0
TOTAL CAPITAL OUTLAY	6,715,662	7,004,501	6,680,650	8,585,840	8,319,390
OTHER					
Loans to Borrowers	6,919,671	6,053,518	3,838,000	5,250,000	5,070,100
TOTAL OTHER	6,919,671	6,053,518	3,838,000	5,250,000	5,070,100
TOTAL EXPENDITURES	14,201,749	13,537,508	12,014,275	14,774,265	14,087,020

Fund: WATERFRONT RENEWAL BOND REDEVELOPMENT, Continued

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1989-90	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
INTERFUND TRANSFERS					
Personal Services-URF-General	\$1,756,389	\$989,610	\$1,088,352	\$928,590	\$952,472
Overhead-URF-General	491,498	1,621,745	1,831,088	2,051,751	1,699,942
Cash/Loan-Airport Way	5,842,971	0	0	0	0
Cash/Loan-Central Eastside	0	5,194,203	1,612,761	0	0
Cash/Loan-Convention Center	0	1,579,719	4,186,498	2,300,000	2,300,000
Cash-North Mall	10,627	0	0	0	0
Cash-Old Town Pkg/Helishop	562,792	0	0	0	0
Computer Services	143,069	160,687	290,744	554,731	316,797
TOTAL TRANSFERS	8,807,346	9,545,964	9,009,443	5,835,072	5,269,211
TOTAL EXPENDITURES & TRANSFERS	\$23,009,095	\$23,083,472	\$21,023,718	\$20,609,337	\$19,356,231

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ENTERPRISE LOANS

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$45,036	\$34,663	\$0	\$0	\$0
Loan Fees	27,060	27,016	0	0	0
Loan Late Charges	7,908	7,647	0	0	0
Other Contracts	10,068	0	0	0	0
Miscellaneous Revenue	3,443,416	1,870,018	2,830,400	2,400,006	2,400,006
Interest on Loans	405,486	582,336	571,100	679,006	679,006
Interest on Investments	457,745	207,410	130,900	154,000	154,000
Loan Principal Collections	1,460,012	1,066,568	1,678,400	1,167,000	1,167,000
Reimbursements	2,382	3,704	0	0	0
Sale of Real Property	0	10,000	0	0	0
New Debt-PLPA Program	1,117,791	0	450,000	400,000	400,000
Revenue Subtotal	3,488,452	1,904,681	2,830,400	2,400,006	2,400,006
Beginning Fund Balance	5,387,957	5,252,161	2,663,380	2,784,261	2,784,261
Total Resources	\$8,876,409	\$7,156,842	\$5,493,780	\$5,184,267	\$5,184,267
REQUIREMENTS					
Expenditures	\$3,213,785	\$1,241,837	\$2,800,160	\$5,703,850	\$1,828,950
Materials and Services	30,446	50,010	34,300	21,250	16,750
Loans to Borrowers	1,865,987	207,845	1,360,000	4,870,400	1,000,000
Debt Service	1,317,352	983,982	1,405,860	812,200	812,200
Transfers to Other Funds-					
Service Reimbursements	410,463	370,252	447,465	592,790	398,199
URF-General	363,236	315,008	369,607	436,001	334,857
Computer Services	47,227	55,244	77,858	156,789	63,342
Transfers to Other Funds-Cash					
HCD Contract	0	0	187,100	0	0
Residual Equity Transfer (HCD Fund)	0	2,955,224	0	125,000	125,000
General Operating Contingency	0	0	2,059,055	(1,237,373)	2,832,118
Unappropriated Ending Balance	5,252,161	2,589,529	0	0	0
Total Requirements	\$8,876,409	\$7,156,842	\$5,493,780	\$5,184,267	\$5,184,267

This fund accounts for the Private Lender Participation, Public Interest Lender, Rental Rehab Reloan, Ford Foundation, EDA Revolving, EDA Industrial Sites, and Urban Development Action Grant loan programs.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ENTERPRISE LOANS

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$1,048	\$11,283	\$1,000	\$0	\$0
Legal Fees	325	0	500	500	500
Temporary Services	0	3,619	1,000	1,500	1,500
Printing & Graphics	0	130	1,500	4,000	2,000
General Office Expense	115	756	400	200	200
Postage & Delivery	0	190	100	150	150
Advertising	0	147	1,000	1,600	1,600
Publications & Dues	215	898	200	500	500
Education	1,537	569	1,500	2,000	500
Out of Town Travel	778	5,660	2,000	3,000	2,000
Mileage Reimbursements	0	1,334	100	300	300
Repairs & Maintenance	268	1,224	0	0	0
Loan Documents	1,650	2,189	0	500	500
Bad Loan Costs	60	13	0	0	0
Insurance	24,384	21,652	25,000	7,000	7,000
Appraisals	66	7	0	0	0
Miscellaneous	0	339	0	0	0
TOTAL MATERIALS & SERVICES	30,446	50,010	34,300	21,250	16,750
OTHER					
Loans to Borrowers	1,865,987	207,845	1,360,000	4,870,400	1,000,000
Debt Service - Principal	1,109,632	773,059	737,700	360,900	360,900
Debt Service - Interest	207,720	210,923	668,160	451,300	451,300
TOTAL OTHER	3,183,339	1,191,827	2,765,860	5,682,600	1,812,200
TOTAL EXPENDITURES	3,213,785	1,241,837	2,800,160	5,703,850	1,828,950
INTERFUND TRANSFERS					
Personal Services - URF-General	281,376	69,686	71,732	124,284	110,290
Overhead - URF-General	81,860	245,322	297,875	311,717	224,567
Computer Services	47,227	55,244	77,858	156,789	63,342
Residual Equity Transfer	0	2,955,224	187,100	125,000	125,000
TOTAL TRANSFERS	410,463	3,325,476	634,565	717,790	523,199
TOTAL EXPENDITURES & TRANSFERS	\$3,624,248	\$4,567,313	\$3,434,725	\$6,421,640	\$2,352,149

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$33,449	\$43,931	\$0	\$0	\$0
Rent Income - Upshur House	2,502	2,501	0	0	0
Sales of Publications	614	355	0	0	0
Loan Fees	15,306	30,012	0	0	0
Loan Late Charges	15,027	11,063	0	0	0
Local Government Sources	2,602,413	1,290,643	2,202,049	4,671,101	5,301,101
HCD Contract (net of program income)	2,617,777	1,290,643	2,202,049	4,671,101	5,301,101
Prior Years' Contracts	(15,364)	0	0	0	0
Miscellaneous Revenues	3,853,464	5,768,735	8,902,050	6,933,550	6,933,550
Interest on Loans	704,790	765,882	796,700	647,950	647,950
Interest on Investments	74,906	121,447	21,800	76,000	76,000
Other Interest	42,577	22,986	0	0	0
Loan Principal Collections	2,809,007	2,791,998	2,687,900	2,409,600	2,409,600
Reimbursements	43,184	35,606	0	0	0
Sale of Real Property	179,000	395,056	800,000	0	0
New Debt - Private Lenders	0	1,635,760	4,595,650	3,800,000	3,800,000
Miscellaneous	0	0	0	0	0
Revenue Subtotal	6,489,326	7,103,309	11,104,099	11,604,651	12,234,651
Transfers from Other Funds-					
Cash (PIL Program)					
Enterprise Loan Fund	0	255,224	187,100	125,000	125,000
Beginning Fund Balance	152,987	509,253	511,639	1,300,871	1,300,871
Total Resources	\$6,642,313	\$7,867,786	\$11,802,838	\$13,030,522	\$13,660,522

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT, Continued

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
REQUIREMENTS					
Expenditures	\$3,646,841	\$4,667,333	\$8,942,344	\$9,360,955	\$9,677,693
Materials and Services	825,302	687,629	880,795	878,069	797,662
Capital Outlay	590,304	312,418	968,049	1,330,386	1,271,906
Loans to Borrowers	2,231,235	3,667,286	7,093,500	7,152,500	7,608,125
Transfers to Other Funds-					
Service Reimbursements	2,486,219	2,309,932	2,167,955	2,757,609	2,883,608
URF-General	2,481,288	2,306,965	2,165,676	2,755,447	2,874,441
Computer Services	4,931	2,967	2,279	2,162	9,167
General Operating Contingency	0	0	692,539	911,958	1,099,221
Unappropriated Ending Balance	509,253	890,521	0	0	0
Total Requirements	<u>\$6,642,313</u>	<u>\$7,867,786</u>	<u>\$11,802,838</u>	<u>\$13,030,522</u>	<u>\$13,660,522</u>

This fund accounts for PDC's contract with the Bureau of Community Development to administer a portion of the City's Community Development Block Grant Program.

The \$1,271,906 Capital Outlay budget consists of \$30,000 in LID subsidies to homeowners, \$1,200,000 in acquisition costs for houses for the Homestead program; and \$41,906 in property management expenses for the Housing program.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: HOUSING AND COMMUNITY DEVELOPMENT CONTRACT

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$277,661	\$219,214	\$298,870	\$339,302	\$291,986
Legal Fees	8,849	42	11,000	22,600	22,600
Temporary Services	19,215	44,284	25,000	22,881	22,881
Printing & Graphics	30,773	32,047	66,000	71,350	65,648
Underwriter Fees	0	227	0	0	0
General Office Expense	12,065	17,338	30,720	35,750	23,750
Software Applications	1,728	1,985	1,300	3,700	1,300
Postage & Delivery	8,144	9,359	20,400	19,838	19,288
Advertising	1,715	7,147	12,200	18,800	14,500
Publications & Dues	4,656	6,161	4,975	5,165	4,775
Education	16,467	20,838	36,750	26,400	26,400
Out of Town Travel	4,960	8,662	12,050	12,500	12,500
Mileage Reimbursements	7,557	7,013	12,739	11,825	12,385
Parking	9,783	11,510	12,074	14,289	13,589
Occupancy Costs	63,479	76,461	91,200	82,148	82,148
Telephone Services	24,760	24,713	30,300	36,116	26,116
Repairs & Maintenance	8,129	3,299	11,100	16,260	15,260
Leases & Rentals	0	0	0	0	4,000
Loan Document Costs	41,743	32,603	66,417	44,635	48,486
Appraisals	38,163	15,561	93,950	60,200	57,300
Bad Loan Costs	63,428	71,215	30,450	21,200	21,200
Insurance	2,903	3,230	12,800	12,510	11,550
Miscellaneous	179,124	74,720	500	600	
TOTAL MATERIALS & SERVICES	825,302	687,629	880,795	878,069	797,662
CAPITAL OUTLAY					
Land	539,382	272,520	858,875	1,249,386	1,241,906
Improvements	46,005	38,788	97,049	81,000	30,000
Furniture & Equipment	0	1,110	0	0	0
Grants	4,917	0	12,125	0	0
TOTAL CAPITAL OUTLAY	590,304	312,418	968,049	1,330,386	1,271,906
OTHER					
Loans to Borrowers	2,231,235	3,667,286	7,093,500	7,152,500	7,608,125
TOTAL OTHER	2,231,235	3,667,286	7,093,500	7,152,500	7,608,125
TOTAL EXPENDITURES	3,646,841	4,667,333	8,942,344	9,360,955	9,677,693
INTERFUND TRANSFERS					
Personal Services - URF-General	2,224,335	1,868,288	2,035,828	2,606,697	2,412,378
Overhead-URF-General	256,953	438,677	129,848	148,750	462,063
Computer Services	4,931	2,967	2,279	2,162	9,167
TOTAL TRANSFERS	2,486,219	2,309,932	2,167,955	2,757,609	2,883,608
TOTAL EXPENDITURES & TRANSFERS	\$6,133,060	\$6,977,265	\$11,110,299	\$12,118,564	\$12,561,301

PORTLAND DEVELOPMENT COMMISSION

HOUSING & COMMUNITY DEVELOPMENT BLOCK GRANT CONTRACT

	1992-93 HCD Funds	1992-93 Private Lender Funds	1992-93 Revolving/ Capital	1992-93 Total HCD Contract
HOUSING PROGRAM				
Neighborhood Housing Preservation	\$1,891,125	\$1,768,000	\$1,700,000	\$5,359,125
Rental Housing Preservation	418,400	2,032,000	0	2,450,400
Other Housing Programs	663,000	0	0	663,000
Total Housing Program	2,972,525	3,800,000	1,700,000	8,472,525
ECONOMIC DEVELOPMENT PROGRAM				
Business Assistance/Retention	45,450	0	0	45,450
Business Services	407,200	0	0	407,200
JobNet	93,638	0	0	93,638
NE Economic Development	45,700	0	0	45,700
Total Economic Dev. Program	591,988	0	0	591,988
PROGRAM DELIVERY AND INDIRECT	3,496,788	0	0	3,496,788
GRAND TOTAL HCD PROGRAM	\$7,061,301	\$3,800,000	\$1,700,000	\$12,561,301

Note: This table shows the HCD Block Grant Contract between the City of Portland and the Portland Development Commission for 1992-93. The column, "1992-93 HCD Funds," shows the program income and new grant monies coming to PDC to fund programs. "1992-93 Private Lender Funds" details the funding to be received from private lenders during the year to augment the block grant. The column, "1992-93 Revolving/Capital," shows the total dollars to be spent from the Revolving Loan Fund, which was funded in 1988 through the Block Grant, and the proceeds from Homestead house sales, which may be used to purchase additional houses for the Portland Homestead program.

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTH MALL EXTENSION

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Tri-Met Contract (UMTA Grant)	\$60,360	\$30,348	\$3,100,680	\$2,686,237	\$2,686,237
Interest on Investments	0	2,001	0	0	0
Revenue Subtotal	60,360	32,349	3,100,680	2,686,237	2,686,237
Transfers From Other Funds- Waterfront Renewal Fund	10,627	0	0	0	0
Beginning Fund Balance	0	152	0	0	0
Total Resources	\$70,987	\$32,501	\$3,100,680	\$2,686,237	\$2,686,237
REQUIREMENTS					
Expenditures	\$53,990	\$28,411	\$2,986,720	\$2,653,520	\$2,652,320
Materials and Services	53,990	28,356	26,720	13,520	12,320
Capital Outlay	0	55	2,960,000	2,640,000	2,640,000
Transfers to Other Funds- Service Reimbursements	16,845	4,090	113,960	33,917	33,917
URF-General	16,845	4,090	113,960	33,917	33,917
General Operating Contingency	0	0	0	(1,200)	0
Unappropriated Ending Balance	152	0	0	0	0
Total Requirements	\$70,987	\$32,501	\$3,100,680	\$2,686,237	\$2,686,237

This fund accounts for the portion of the Transit Mall Extension project to be funded by the Urban Mass Transit Agency through a grant and Tri-Met. PDC contracts with Tri-Met for the funding of the Urban Mass Transit Agency grant-funded portion of the Transit Mall Extension project. The Waterfront Fund is providing the 20 percent local match for this project, which is accounted for in that fund.

The \$2,640,000 Capital budget consists of \$240,000 for final engineering and \$2,420,000 for construction.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: NORTH MALL EXTENSION

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$52,868	\$28,256	\$21,600	\$7,200	\$7,200
Legal Fees	0	0	2,000	2,000	2,000
Printing & Graphics	335	100	800	800	800
General Office Expense	45	0	640	2,240	1,040
Advertising	0	0	800	800	800
Out of Town Travel	144	0	800	400	400
Parking	0	0	80	80	80
Miscellaneous	598	0	0	0	0
TOTAL MATERIALS & SERVICES	53,990	28,356	26,720	13,520	12,320
CAPITAL OUTLAY					
Improvements	0	55	2,960,000	2,640,000	2,640,000
TOTAL CAPITAL OUTLAY	0	55	2,960,000	2,640,000	2,640,000
TOTAL EXPENDITURES	53,990	28,411	2,986,720	2,653,520	2,652,320
INTERFUND TRANSFERS					
Personal Services - URF-General	16,845	4,090	113,960	33,466	33,917
TOTAL TRANSFERS	16,845	4,090	113,960	33,466	33,917
TOTAL EXPENDITURES & TRANSFERS	\$70,835	\$32,501	\$3,100,680	\$2,686,986	\$2,686,237

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: OTHER FEDERAL GRANTS

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Federal Grants	\$1,472,963	\$593,255	\$1,255,631	\$765,000	\$765,000
Rental Rehab Program	0	272,483	755,631	765,000	765,000
Section 312 Program	1,472,963	277,122	0	0	0
Section 810 Homesteading	0	43,650	500,000	0	0
Total Resources	\$1,472,963	\$593,255	\$1,255,631	\$765,000	\$765,000
REQUIREMENTS					
Expenditures	\$1,403,954	\$544,242	\$1,186,000	\$500,960	\$665,000
Materials and Services	2,903	1,972	5,000	960	0
Capital Outlay	166,525	43,650	500,000	0	0
Loans to Borrowers	1,234,526	498,620	681,000	500,000	665,000
Transfers to Other Funds-					
Service Reimbursements	69,009	49,013	69,631	0	4,264
URF-General	69,009	49,013	69,631	0	4,264
General Operating Contingency	0	0	0	264,040	95,736
Total Requirements	\$1,472,963	\$593,255	\$1,255,631	\$765,000	\$765,000

This fund accounts for the HUD Rental Rehabilitation program.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: OTHER FEDERAL GRANTS

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$2,308	\$718	\$5,000	\$0	\$0
Printing & Graphics	572	1,224	0	0	0
Postage and Delivery	0	20	0	0	0
Loan Documents	0	10	0	0	0
Advertising	23	0	0	0	0
Insurance	0	0	0	960	0
TOTAL MATERIALS & SERVICES	2,903	1,972	5,000	960	0
CAPITAL OUTLAY					
Land	166,525	43,650	500,000	0	0
TOTAL CAPITAL OUTLAY	166,525	43,650	500,000	0	0
OTHER					
Loans to Borrowers	1,234,526	498,620	681,000	500,000	665,000
TOTAL OTHER	1,234,526	498,620	681,000	500,000	665,000
TOTAL EXPENDITURES	1,403,954	544,242	1,186,000	500,960	665,000
INTERFUND TRANSFERS					
Personal Services - URF-General	68,754	48,884	69,631	0	0
Overhead - URF-General	255	129	0	0	4,264
TOTAL TRANSFERS	69,009	49,013	69,631	0	4,264
TOTAL EXPENDITURES & TRANSFERS	\$1,472,963	\$593,255	\$1,255,631	\$500,960	\$669,264

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH AUDITORIUM

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Miscellaneous Revenues	\$42,617	\$16,281	\$3,400	\$700	\$700
Interest on Investments	0	5,481	3,400	700	700
Miscellaneous	42,617	10,800	0	0	0
Revenue Subtotal	42,617	16,281	3,400	700	700
Transfers From Other Funds-Cash					
URF-General	0	103,165	16,000	0	0
Beginning Fund Balance	18,386	0	89,527	18,841	18,841
Total Resources	\$61,003	\$119,446	\$108,927	\$19,541	\$19,541
REQUIREMENTS					
Expenditures	\$55,650	\$1,961	\$0	\$0	\$0
Materials and Services	13,098	1,961	0	0	0
Capital Outlay	42,552	0	0	0	0
Transfers to Other Funds-					
Service Reimbursements	5,353	1,674	1,753	0	0
URF-General	5,353	1,674	1,753	0	0
Transfers to Other Funds-Cash					
URF-General	0	8,205	104,365	16,000	16,000
General Operating Contingency	0	0	2,809	3,541	3,541
Unappropriated Ending Balance	0	107,606	0	0	0
Total Requirements	\$61,003	\$119,446	\$108,927	\$19,541	\$19,541

This fund supports activities in the South Auditorium redevelopment district and accounts for proceeds from the sale of properties acquired with U.S. Department of Housing and Urban Development (HUD) grant monies.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: SOUTH AUDITORIUM

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$7,538	\$1,661	\$0	\$0	\$0
Printing & Graphics	0	280	0	0	0
General Office Expense	25	0	0	0	0
Postage & Delivery	72	20	0	0	0
Loan Documents	5,406	0	0	0	0
Miscellaneous	57	0	0	0	0
TOTAL MATERIALS & SERVICES	13,098	1,961	0	0	0
CAPITAL OUTLAY					
Land	41,097	0	0	0	0
Improvements	1,455	0	0	0	0
TOTAL CAPITAL OUTLAY	42,552	0	0	0	0
TOTAL EXPENDITURES	55,650	1,961	0	0	0
INTERFUND TRANSFERS					
Personal Services - URF-General	5,353	1,674	1,753	0	0
Cash - URF-General	0	8,205	104,365	16,000	16,000
TOTAL TRANSFERS	5,353	9,879	106,118	16,000	16,000
TOTAL EXPENDITURES & TRANSFERS	\$61,003	\$11,840	\$106,118	\$16,000	\$16,000

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: COMPUTER SERVICES

RESOURCES

Revenues

Miscellaneous Revenues
Interest on Investments
Revenue Subtotal

Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
\$0	\$28,581	\$6,000	\$0	\$0
0	28,581	6,000	0	0
0	28,581	6,000	0	0

Transfers From Other Funds-

Service Reimbursements

Airport Way
Central Eastside
Convention Center
Enterprise Loans
HCD Contract
South Park Blocks
Waterfront

340,647	390,339	686,923	1,319,922	836,497
47,492	55,820	76,540	146,037	117,446
8,195	10,020	20,228	39,339	8,399
42,923	50,765	39,376	77,856	33,032
47,227	55,244	77,858	156,789	63,342
4,931	2,967	2,279	2,162	9,167
46,810	54,836	179,898	343,008	288,314
143,069	160,687	290,744	554,731	316,797

Transfers From Other Funds-

Cash/Loan - URF-General

0	317,520	59,047	225,000	225,000
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Beginning Fund Balance

Total Resources

0	40,976	273,935	0	0
<u>\$340,647</u>	<u>\$777,416</u>	<u>\$1,025,905</u>	<u>\$1,544,922</u>	<u>\$1,061,497</u>

REQUIREMENTS

Expenditures

Materials and Services
Capital Outlay

\$299,671	\$378,864	\$593,628	\$1,283,965	\$800,865
171,977	177,055	435,998	991,905	508,805
127,694	201,809	157,630	292,060	292,060

Transfers to Other Funds-

Service Reimbursements

URF-General

0	40,900	109,757	184,012	183,687
0	40,900	109,757	184,012	183,687

Transfers to Other Funds-

Cash/Loan Repayment - URF-General

0	25,255	322,520	74,047	74,047
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General Operating Contingency

0	0	0	2,898	2,898
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Unappropriated Ending Balance

Total Requirements

40,976	332,397	0	0	0
<u>\$340,647</u>	<u>\$777,416</u>	<u>\$1,025,905</u>	<u>\$1,544,922</u>	<u>\$1,061,497</u>

This internal service fund includes operating and equipment costs related to providing data processing support for the Commission. In addition to labor costs, cash receipts and disbursements, accounts receivable and payable, general ledger and all other budgeting and accounting functions, the PDC computer network supports specialized functions. They include loan accounting and servicing for a portfolio of 7,000 loans; an automated cost estimating system for housing rehabilitation; an Economic Development client tracking system; electronic mail and calendar; and network/file sharing capabilities for personal computers and printers.

The Capital Outlay budget for this fund consists of \$292,060 for replacements and upgrades to personal computers and printers.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: COMPUTER SERVICES

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Professional Services	\$18,941	\$5,290	\$241,800	\$284,500	\$264,500
Printing & Graphics	0	0	0	250	250
General Office Expense	11,189	16,636	18,700	20,300	20,300
Software Applications	8,920	37,715	20,000	511,500	61,500
Postage & Delivery	20	60	200	200	200
Advertising	1,192	218	1,000	1,000	1,000
Publications & Dues	381	278	400	655	655
Education	11,710	7,871	11,750	22,300	20,300
Parking	0	0	0	2,300	1,200
Occupancy Costs	0	0	6,548	6,700	6,700
Telephone Services	147	0	1,800	2,000	2,000
Leases & Rentals	1,746	0	2,000	2,000	2,000
Repairs & Maintenance	113,649	108,987	131,800	138,200	128,200
Miscellaneous	4,082	0	0	0	0
TOTAL MATERIALS & SERVICES	171,977	177,055	435,998	991,905	508,805
CAPITAL OUTLAY					
Furniture & Equipment	127,694	201,809	157,630	292,060	292,060
TOTAL CAPITAL OUTLAY	127,694	201,809	157,630	292,060	292,060
TOTAL EXPENDITURES	299,671	378,864	593,628	1,283,965	800,865
INTERFUND TRANSFERS					
Personal Services - URF-General	0	40,900	109,757	184,012	183,687
Cash - URF-General	0	25,255	322,520	74,047	74,047
TOTAL TRANSFERS	0	66,155	432,277	258,059	257,734
TOTAL EXPENDITURES & TRANSFERS	\$299,671	\$445,019	\$1,025,905	\$1,542,024	\$1,058,599

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/HELISTOP

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Local Government Sources	\$0	\$12,794	\$0	\$0	\$0
City Contract	0	12,794	0	0	0
Miscellaneous Revenues	1,452	9,194	0	0	0
Interest on Investments	1,452	9,194	0	0	0
Revenue Subtotal	1,452	21,988	0	0	0
Transfers From Other Funds-Cash					
URF-General-Interfund Loan	562,792	0	0	0	0
Beginning Fund Balance	(355,268)	109,805	0	0	0
Total Resources	\$208,976	\$131,793	\$0	\$0	\$0
REQUIREMENTS					
Expenditures	\$98,923	\$127,455	\$0	\$0	\$0
Materials and Services	2	80,437	0	0	0
Capital Outlay	98,921	47,018	0	0	0
Transfers to Other Funds-					
Service Reimbursements	248	4,338	0	0	0
URF-General	248	885	0	0	0
Cash Transfers Out	0	3,453	0	0	0
Unappropriated Ending Balance	109,805	0	0	0	0
Total Requirements	\$208,976	\$131,793	\$0	\$0	\$0

This fund accounted for the revenue bond and federal grant portion of the cost to construct the Old Town garage/helistop.
This fund reconciliation and detail is presented for historical information only.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: PARKING STRUCTURE/HELISTOP

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
MATERIALS & SERVICES					
Parking	\$0	\$3	\$0	\$0	\$0
Miscellaneous	2	80,434	0	0	0
TOTAL MATERIALS & SERVICES	2	80,437	0	0	0
CAPITAL OUTLAY					
Improvements	98,921	47,018	0	0	0
TOTAL CAPITAL OUTLAY	98,921	47,018	0	0	0
TOTAL EXPENDITURES	98,923	127,455	0	0	0
INTERFUND TRANSFERS					
Cash	0	3453	0	0	0
Personal Services - URF-General	248	885	0	0	0
TOTAL TRANSFERS	248	4,338	0	0	0
TOTAL EXPENDITURES & TRANSFERS	\$99,171	\$131,793	\$0	\$0	\$0

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: URBAN REDEVELOPMENT (GENERAL)

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Service Charges and Fees	\$187,112	\$119,079	\$48,870	\$56,000	\$56,000
Rent-City Center Parking					
SW 3rd & Jefferson	100,167	0	0	0	0
Sales of Publications	2,647	1,831	20,000	0	0
Loan Fees - EDRB's	84,298	117,248	28,870	56,000	56,000
Contract Services	88,797	102,014	63,000	44,500	44,500
Portland Community College	8,248	335	6,000	500	500
City of Lake Oswego	3,112	27,827	32,000	32,000	32,000
City of Portland-NE Workforce Center	0	45,048	0	0	0
City of Portland-Maintenance Site	0	6,765	5,000	0	0
City of Portland-Mounted Patrol					
Facility	0	17,539	0	0	0
Others-Regional Agreements	77,437	4,500	20,000	12,000	12,000
Local Government Sources	298	109,095	812,700	102,600	102,600
Special Public Works Grant-					
State of Oregon	298	0	700,700	0	0
City of Portland General Fund-					
Business Retention	0	109,095	112,000	102,600	102,600
Miscellaneous Revenues	321,744	337,784	302,000	388,500	388,500
Interest on Investments	150,714	239,908	120,000	200,000	200,000
Other Interest	4,055	3,968	0	0	0
Sale of Real Property	0	300	0	0	0
Sale of Personal Property	4,647	0	0	0	0
Reimbursements	78,654	12,304	2,000	32,000	32,000
Private Grants & Donations					
Ambassador Program	71,600	47,285	60,000	55,000	55,000
Five-Year Marketing Plan	0	31,550	120,000	100,000	100,000
JobNet	0	300	0	0	0
Miscellaneous	12,074	2,169	0	1,500	1,500
Revenue Subtotal	597,951	667,972	1,226,570	591,600	591,600
Transfers From Other Funds-					
Cash-Interfund Loan Repayments	733,706	1,763,046	799,617	3,706,220	3,706,220
Airport Way	0	791,366	0	0	0

Fund: URBAN REDEVELOPMENT (GENERAL) Continued

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Service Reimbursements	7,284,070	7,725,365	8,843,534	9,888,960	9,848,239
Airport Way	829,693	220,659	1,106,092	1,110,325	1,210,376
Central Eastside Ind. District	174,123	1,029,193	376,910	454,913	434,670
Convention Center Area	317,549	618,035	508,881	685,098	709,997
Northwest Front Ave. Ind.	60,951	40,804	62,823	67,536	65,217
Parking Structure/Pioneer Place	368,386	7,655	0	0	0
St Johns Project	75,518	4,763	4,286	742	742
South Park Urban Renewal	213,519	474,367	1,034,718	1,180,628	1,343,657
Waterfront Renewal Bond	2,192,983	2,611,355	2,919,440	2,980,341	2,652,414
Enterprise Loans	341,780	315,008	369,607	436,001	334,857
HCD Contract	2,481,288	2,306,965	2,165,676	2,755,447	2,874,441
North Mall Extension	16,845	4,090	113,960	33,917	33,917
Other Federal Grants	69,009	40,808	69,631	0	4,264
South Auditorium	5,354	9,879	1,753	0	0
Computer Services	136,824	40,899	109,757	184,012	183,687
Parking Structure/Helistop	248	885	0	0	0
Transfers Subtotal	8,017,776	9,488,411	9,643,151	13,595,180	13,554,459
Beginning Fund Balance	1,149,605	329,839	1,497,114	3,009,823	3,009,823
Total Resources	<u>\$9,765,332</u>	<u>\$10,486,222</u>	<u>\$12,366,835</u>	<u>\$17,196,603</u>	<u>\$17,155,882</u>
REQUIREMENTS					
Expenditures	\$7,735,317	\$8,258,308	\$9,972,486	\$10,449,451	\$10,325,094
Personal Services	5,987,870	6,496,774	7,199,811	8,057,818	8,094,472
Materials and Services	1,510,107	1,623,528	2,019,975	2,189,033	2,096,522
Capital Outlay	237,340	138,006	752,700	202,600	134,100
Transfers to Other Funds-Cash	1,700,176	815,417	75,047	3,776,173	3,776,173
Central Eastside Ind. Dist.	791,367	0	0	0	0
Computer Services	0	342,520	59,047	225,000	225,000
Convention Center	830,835	0	0	0	0
St Johns Project	77,974	369,732	0	3,551,173	3,551,173
South Auditorium	0	103,165	16,000	0	0
General Operating Contingency	0	0	2,319,302	2,970,979	3,054,615
Unappropriated Ending Balance	329,839	1,412,497	0	0	0
Total Requirements	<u>\$9,765,332</u>	<u>\$10,486,222</u>	<u>\$12,366,835</u>	<u>\$17,196,603</u>	<u>\$17,155,882</u>

The Urban Redevelopment Fund is PDC's general fund. A one-time \$2 million tax levy provided the original working capital. This is the primary resource that is available for start-up costs during the planning and development phases of new urban renewal districts.

All PDC personnel and overhead costs are budgeted in this fund, and recovered from various other funds through service reimbursements. Contracts to provide services to other local governments are also budgeted in this fund. For 1991-92, two relocation contracts and one acquisition contract are anticipated.

Capital outlay includes \$133,600 for general furniture and equipment, and \$500 for relocation payments for relocation contracts with other government entities.

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: URBAN REDEVELOPMENT (GENERAL)

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
PERSONAL SERVICES					
Full-time	\$3,744,506	\$4,008,734	\$5,200,200	\$5,737,857	\$5,719,410
Part-time	90,990	156,172	11,100	71,540	119,654
Benefits	2,152,374	2,331,868	1,988,511	2,248,421	2,255,408
TOTAL PERSONAL SERVICES	5,987,870	6,496,774	7,199,811	8,057,818	8,094,472
MATERIALS & SERVICES					
Professional Services	242,745	350,501	270,801	312,070	301,770
Legal Fees	2,159	38,878	23,500	36,600	36,600
City of Portland Overhead Charges	155,224	170,746	450,799	351,446	351,446
Temporary Services	17,309	22,707	7,200	5,560	5,560
Printing & Graphics	123,621	83,493	90,455	73,950	74,630
General Office Expense	159,800	162,831	196,790	196,692	189,952
Software Applications	1,814	9,652	5,900	3,500	3,500
Postage & Delivery	33,652	46,031	48,200	55,400	55,400
Advertising	18,944	13,025	99,420	104,450	96,450
Publications & Dues	28,239	35,122	29,390	32,860	32,435
Education	45,780	77,604	64,970	102,725	115,060
Out of Town Travel	13,941	29,122	37,200	52,200	51,000
Mileage Reimbursements	435	883	1,260	2,975	1,450
Parking	10,916	14,631	23,405	28,405	26,005
Occupancy Costs	330,165	294,134	346,803	400,645	371,079
Telephone Services	78,809	111,004	132,432	165,150	149,280
Repairs & Maintenance	37,404	29,763	34,050	70,780	41,380
Leases & Rentals	4,140	846	2,000	1,550	1,550
Vehicle Maintenance	5,044	4,900	9,050	12,150	12,150
Loan Document Costs	1,152	1,280	1,200	1,225	1,225
Appraisals	315	200	3,500	7,500	7,500
Bad Loan Costs	0	0	3,150	4,350	4,350
Insurance	102,454	115,483	138,500	166,750	166,750
Miscellaneous-Misc. Expenses	96,045	10,692	0	100	0
TOTAL MATERIALS & SERVICES	1,510,107	1,623,528	2,019,975	2,189,033	2,096,522
CAPITAL OUTLAY					
Land-Relocation	6,430	17,739	0	500	500
Improvements	165,307	16,968	700,700	0	0
Furniture & Equipment	65,603	103,299	52,000	202,100	133,600
TOTAL CAPITAL OUTLAY	237,340	138,006	752,700	202,600	134,100
TOTAL EXPENDITURES	7,735,317	8,258,308	9,972,486	10,449,451	10,325,094

Fund: URBAN REDEVELOPMENT (GENERAL), Continued

EXPENDITURE CLASSIFICATION	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
INTERFUND TRANSFERS					
Cash-South Auditorium	\$0	\$103,165	\$16,000	\$0	\$0
Cash-Central Eastside	791,367	0	0	0	0
Cash-Convention Center	830,835	0	0	0	0
Cash-St. Johns Project	77,974	369,732	0	3,551,173	3,551,173
Cash-Waterfront Urban Renewal Bond	0	25,000	59,047	0	0
Operating - Computer Services	0	317,520	0	225,000	225,000
TOTAL TRANSFERS	1,700,176	815,417	75,047	3,776,173	3,776,173
TOTAL EXPENDITURES & TRANSFERS	\$9,435,493	\$9,073,725	\$10,047,533	\$14,225,624	\$14,101,267

FUND RECONCILIATION

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RESOURCES					
Revenues					
Interest on Investments					
MB Properties	\$0	\$7	\$0	\$0	\$0
Police Block Associates	0	1,830	0	0	0
REACH Community Dev Inc	0	1,278	0	0	0
Rose City Village	0	449	0	0	0
Skidmore Fountain Assoc	0	286	0	0	0
South Park Block Apts II	0	69	0	0	0
Westwood Corporation	0	8,245	0	0	0
Total Interest	0	12,164	0	0	0
Lease Receipts					
Columbia Aluminum	0	0	0	392,000	392,000
Columbia Wire & Iron	0	0	0	178,725	178,725
Landa Inc	238,309	237,909	238,310	238,310	238,310
MB Properties (Retired)	1,008,662	0	0	0	0
Norcrest China Company	1,270,588	1,198,647	1,284,070	1,281,476	1,281,476
Oregon Public Broadcasting	189,000	226,800	226,800	226,800	226,800
Police Block Associates	351,431	272,861	295,496	317,003	317,003
Randolph L Miller Project	201,465	219,780	219,780	219,780	219,780
REACH Community Dev Inc (Trio)	74,838	72,529	72,888	71,912	71,912
REACH Laurelhurst	31,428	31,428	31,427	31,428	31,428
Rose City Village	0	246,381	605,040	605,040	605,040
Skidmore Fountain Asso (Retired)	181,104	3,038,003	0	Bonds Called	0
South Park Block Project	787,915	703,753	828,750	828,750	828,750
South Park Block Apts II	490,425	294,400	543,600	544,538	544,538
Westwood Corporation	297,500	298,796	300,375	299,844	299,844
Total Lease Receipts	5,122,665	6,841,287	4,646,536	5,235,606	5,235,606
Revenue Subtotal	5,122,665	6,853,451	4,646,536	5,235,606	5,235,606

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE, Continued

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
BEGINNING FUND BALANCE					
Landa Inc.	\$0	\$400	\$0	\$0	\$0
MB Properties	0	75	0	0	0
Police Block Associates	0	29,939	0	0	0
REACH Community Dev Inc	0	5,193	0	0	0
Skidmore Fountain Assoc	0	129	0	0	0
South Park Block Apts II	0	48	0	0	0
Westwood Corporation	0	103,790	0	0	0
Total Beginning Fund Balance	0	139,574	0	0	0
Total Resources	\$5,122,665	\$6,993,025	\$4,646,536	\$5,235,606	\$5,235,606
REQUIREMENTS					
Expenditures					
Debt Service	\$5,122,665	\$6,846,155	\$4,646,536	\$5,235,606	\$5,235,606
Unappropriated Ending Fund Balance	0	146,870	0	0	0
Total Requirements	\$5,122,665	\$6,993,025	\$4,646,536	\$5,235,606	\$5,235,606
Expenditures					
Columbia Aluminum	\$0	\$0	\$0	\$392,000	\$392,000
Columbia Wire & Iron	0	0	0	178,725	178,725
Landa Inc	238,310	238,309	238,310	238,310	238,310
Norcrest China Company	1,284,070	1,198,647	1,284,070	1,281,476	1,281,476
Oregon Public Broadcasting	226,800	226,800	226,800	226,800	226,800
Police Block Associates	295,496	274,545	295,496	317,003	317,003
Randolph L Miller	219,780	219,780	219,780	219,780	219,780
REACH Community Dev Inc	72,888	73,862	72,888	71,912	71,912
REACH Laurelhurst	31,427	31,428	31,427	31,428	31,428
Rose City Village	605,040	246,745	605,040	605,040	605,040
Skidmore Fountain Assoc.	0	3,038,292	0	Bonds Called	0
South Park Block (Edom)	828,750	703,753	828,750	828,750	828,750
South Park Block Apts II	543,600	294,400	543,600	544,538	544,538
Westwood Corporation	300,375	299,594	300,375	299,844	299,844
Totals	\$4,646,536	\$6,846,155	\$4,646,536	\$5,235,606	\$5,235,606

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
COLUMBIA ALUMINUM RECYCLING CORP					
Principal	\$0	\$0	\$0	\$0	\$0
Interest	0	0	0	392,000	392,000
Total Appropriation	0	0	0	392,000	392,000
COLUMBIA WIRE & IRON					
Principal	0	0	0	0	0
Interest	0	0	178,725	0	0
Total Appropriation	0	0	178,725	0	0
LANDA INC					
Principal	30,059	32,403	35,001	38,985	38,985
Interest	208,250	205,906	203,309	199,325	199,325
Total Appropriation	238,309	238,309	238,310	238,310	238,310
MB PROPERTIES					
Principal	935,000	0	0	0	0
Interest	73,662	0	0	0	0
Total Appropriation	1,008,662	0	0	0	0
NORCREST CHINA COMPANY					
Principal	316,595	336,924	373,197	400,278	400,278
Interest	953,993	861,723	910,873	881,198	881,198
Total Appropriation	1,270,588	1,198,647	1,284,070	1,281,476	1,281,476
OREGON PUBLIC BROADCASTING					
Principal	0	0	0	0	0
Interest	189,000	226,800	226,800	226,800	226,800
Total Appropriation	189,000	226,800	226,800	226,800	226,800
POLICE BLOCK ASSOCIATES					
Principal	90,009	51,439	51,520	76,560	76,560
Interest	261,422	223,106	243,976	240,443	240,443
Total Appropriation	351,431	274,545	295,496	317,003	317,003

LINE ITEM DETAIL

PORTLAND DEVELOPMENT COMMISSION

Fund: ECONOMIC DEVELOPMENT REVENUE BONDS: DEBT SERVICE, Continued

	Actual 1989-90	Actual 1990-91	Adopted 1991-92	Proposed 1992-93	Adopted 1992-93
RANDOLPH L MILLER					
Principal	\$20,292	\$24,570	\$41,001	\$59,310	\$59,310
Interest	181,173	195,210	178,779	160,470	160,470
Total Appropriation	201,465	219,780	219,780	219,780	219,780
REACH COMMUNITY DEV INC/TRIO					
Principal	10,000	10,000	10,000	10,000	10,000
Interest	64,838	63,862	62,888	61,912	61,912
Total Appropriation	74,838	73,862	72,888	71,912	71,912
REACH LAURELHURST					
Principal	2,000	1,343	2,242	2,502	2,502
Interest	29,428	30,085	29,185	28,926	28,926
Total Appropriation	31,428	31,428	31,427	31,428	31,428
ROSE CITY VILLAGE					
Principal	0	0	115,000	115,000	115,000
Interest	0	246,745	490,040	490,040	490,040
Total Appropriation	0	246,745	605,040	605,040	605,040
SOUTH PARK BLOCK (EDOM)					
Principal	0	0	0	0	0
Interest	787,915	703,753	828,750	828,750	828,750
Total Appropriation	787,915	703,753	828,750	828,750	828,750
SOUTH PARK BLOCK APARTMENTS II					
Principal	0	50,000	60,000	65,000	65,000
Interest	490,425	244,400	483,600	479,538	479,538
Total Appropriation	490,425	294,400	543,600	544,538	544,538
WESTWOOD CORPORATION					
Principal	140,000	155,000	170,000	185,000	185,000
Interest	157,500	144,594	130,375	114,844	114,844
Total Appropriation	297,500	299,594	300,375	299,844	299,844

PORTLAND DEVELOPMENT COMMISSION
1992-93 STATEMENT OF BONDED INDEBTEDNESS

Issue and Amount	Date of Issue	When Due Maturities as Listed Interest Semi-Annually	Interest Rate	Amount Outstanding July 1, 1992	Maturities During 1992-1993	Interest for 1992-1993
<u>ECONOMIC DEVELOPMENT REVENUE BOND FUNDS</u>						
LANDA INC \$2,300,000	May 15, 1987	(P&I Monthly) FY Total				
		1992-93	9.225%	\$38,985	\$38,985	\$3,596
		1993-94	9.225%	42,792		3,948
		1994-95	9.225%	46,970		4,333
		1995-96	9.225%	51,036		4,708
		1996-97	9.225%	56,540		5,216
		1997-98	9.225%	62,061		5,725
		1998-99	9.225%	68,122		6,284
		1999-00	9.225%	74,319		6,856
		2000-01	9.225%	82,030		7,567
		2001-02	9.225%	90,040		8,306
		2002-03	9.225%	98,833		9,117
		2003-04	9.225%	108,125		9,975
		2004-05	9.225%	119,041		10,982
		2005-06	9.225%	130,665		12,054
		2006-07	9.225%	143,424		13,231
		2007-08	9.225%	157,210		14,503
		2008-09	9.225%	172,780		15,939
		2009-10	9.225%	189,651		17,495
		2010-11	9.225%	208,170		19,204
		2011-12	9.225%	207,685		20,287
TOTAL LANDA INC				\$2,148,479	\$38,985	\$199,325
NORCREST CHINA COMPANY \$13,000,000	December 30, 1985	(P&I Monthly) FY Total	Varies 73.78% of Prime			
		1992-93	7.750%	400,278	400,278	31,022
		1993-94	7.750%	431,225		33,420
		1994-95	7.750%	465,815		36,101
		1995-96	7.750%	498,036		38,598
		1996-97	7.750%	546,734		42,372
		1997-98	7.750%	589,231		45,665
		1998-99	7.750%	634,411		49,167
		1999-00	7.750%	684,608		53,057
		2000-01	7.750%	7,303,406		551,796
TOTAL NORCREST CHINA COMPANY				\$11,553,744	\$400,278	\$881,198
OREGON PUBLIC BROADCASTING \$3,150,000	August 1, 1989					
		6/1/93	7.200%	0		0
		6/1/94	7.200%	0		0
		6/1/95	7.200%	125,000		9,000
		6/1/96	7.200%	135,000		9,720
		6/1/97	7.200%	145,000		10,440
		6/1/98	7.200%	155,000		11,160
		6/1/99	7.200%	165,000		11,880
		6/1/00	7.200%	175,000		12,600
		6/1/01	7.200%	190,000		13,680
		6/1/02	7.200%	200,000		14,400
		6/1/03	7.200%	215,000		15,480
		6/1/04	7.200%	230,000		16,560
		6/1/05	7.200%	245,000		17,640
		6/1/06	7.200%	265,000		19,080
		6/1/07	7.200%	280,000		20,160
		6/1/08	7.200%	300,000		21,600
		6/1/09	7.200%	325,000		23,400
TOTAL OREGON PUBLIC BROADCASTING				\$3,150,000	\$0	\$226,800

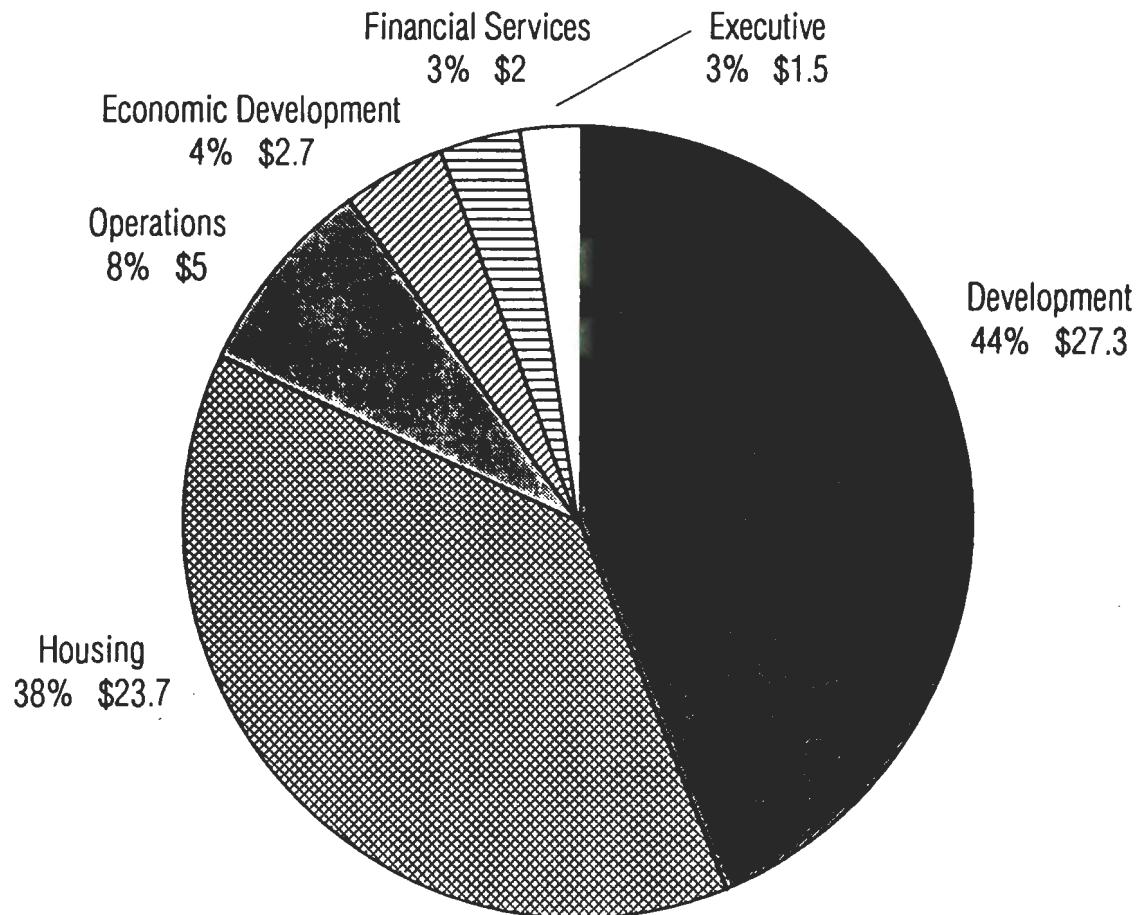
Issue and Amount	Date of Issue	When Due Maturities as Listed Interest Semi-Annually	Interest Rate	Amount Outstanding July 1, 1992	Maturities During 1992-1993	Interest for 1992-1993
POLICE BLOCK ASSOCIATES Series A \$3,600,000	November 15, 1985	(P&I Annually)	Varies, 65% of Prime			
		11/15/92	6.825%	\$75,000	\$75,000	\$5,119
		11/15/93	6.825%	75,000		5,119
		11/15/94	6.825%	75,000		5,119
		11/15/95	6.825%	75,000		5,119
		11/15/96	6.825%	75,000		5,119
		11/15/97	6.825%	75,000		5,119
		11/15/98	6.825%	100,000		6,825
		11/15/99	6.825%	100,000		6,825
		11/15/00	6.825%	100,000		6,825
		11/15/01	6.825%	100,000		6,825
		11/15/02	6.825%	125,000		8,531
		11/15/03	6.825%	125,000		8,531
		11/15/04	6.825%	125,000		8,531
		11/15/05	6.825%	125,000		8,531
		11/15/06	6.825%	150,000		10,238
		11/15/07	6.825%	150,000		10,238
		11/15/08	6.825%	175,000		11,944
		11/15/09	6.825%	175,000		11,944
		11/15/10	6.825%	200,000		13,650
		11/15/11	6.825%	200,000		13,650
		11/15/12	6.825%	200,000		13,650
		11/15/13	6.825%	225,000		15,356
		11/15/14	6.825%	250,000		17,062
		11/15/15	6.825%	250,000		17,062
TOTAL POLICE BLOCK ASSOCIATES - Series A				\$3,325,000	\$75,000	\$226,932
POLICE BLOCK ASSOCIATES - Series B \$150,000	November 15, 1985	(P&I Annually) FY Total				
		1992-93	9.500%	1,560	1,560	148
		1993-94	9.500%	1,680		160
		1994-95	9.500%	138,981		13,203
TOTAL POLICE BLOCK ASSOCIATES - Series B				\$142,221	\$1,560	\$13,511
RANDOLPH L MILLER \$2,500,000	December 28, 1984	(P&I Monthly) FY Total	Varies, 75% of Prime			
		1992-93	8.250%	59,310	59,310	5,338
		1993-94	8.250%	64,203		5,778
		1994-95	8.250%	69,500		6,255
		1995-96	8.250%	75,233		6,771
		1996-97	8.250%	81,440		7,330
		1997-98	8.250%	88,159		7,934
		1998-99	8.250%	95,432		8,589
		1999-00	8.250%	1,411,817		112,475
TOTAL RANDOLPH L MILLER				\$1,945,094	\$59,310	\$160,470
REACH COMMUNITY DEVELOPMENT INC \$1,886,000	December 31, 1985					
		12/15/92	9.750%	10,000	10,000	975
		12/15/93	9.750%	15,000		1,462
		12/15/94	9.750%	15,000		1,462
		12/15/95	9.750%	20,000		1,950
		12/15/96	9.750%	20,000		1,950
		12/15/97	9.750%	560,000		54,113
TOTAL REACH COMMUNITY DEVELOPMENT INC				\$640,000	\$10,000	\$61,912

Issue and Amount	Date of Issue	When Due Maturities as Listed Interest Semi-Annually	Interest Rate	Amount Outstanding July 1, 1992	Maturities During 1992-1993	Interest for 1992-1993
REACH LAURELHURST \$275,000	December 31, 1985	(P&I Monthly) FY Total				
		1992-93	11.000%	\$2,502	\$2,502	\$275
		1993-94	11.000%	2,792		307
		1994-95	11.000%	3,115		343
		1995-96	11.000%	255,679		28,001
		TOTAL REACH LAURELHURST		\$264,088	\$2,502	\$28,926
ROSE CITY VILLAGE Limited Partnership	December 15, 1990		Variable			
		12/15/92	6.000%	\$115,000	\$115,000	6,900
		12/15/93	6.100%	125,000		7,625
		12/15/94	6.200%	135,000		8,370
		12/15/95	6.300%	145,000		9,135
		12/15/96	6.400%	155,000		9,920
		12/15/97	6.500%	165,000		10,725
		12/15/98	6.650%	175,000		11,638
		12/15/99	6.800%	190,000		12,920
		12/15/00	6.900%	205,000		14,145
		12/15/05	7.000%	1,265,000		88,550
		12/15/15	7.250%	4,325,000		310,113
		TOTAL ROSE CITY VILLAGE		\$7,000,000	\$115,000	\$490,040
SOUTH PARK BLOCKS (Edom) \$12,750,000	December 23, 1985	(Interest Monthly)	Variable			
		12/31/99	6.500%	\$12,750,000	\$0	\$828,750
		TOTAL SOUTH PARK BLOCKS		\$12,750,000	\$0	\$828,750
SOUTH PARK BLOCK APARTMENTS II \$8,000,000	December 31, 1985		Variable			
		12/01/92	6.500%	65,000	65,000	4,225
		12/01/93	6.500%	70,000		4,550
		12/01/94	6.500%	80,000		5,200
		12/01/95	6.500%	90,000		5,850
		12/01/96	6.500%	95,000		6,175
		12/01/97	6.500%	105,000		6,825
		12/01/98	6.500%	115,000		7,475
		12/01/99	6.500%	130,000		8,450
		12/01/00	6.500%	145,000		9,425
		12/01/01	6.500%	155,000		10,075
		12/01/02	6.500%	175,000		11,375
		12/01/03	6.500%	195,000		12,675
		12/01/04	6.500%	215,000		13,975
		12/01/05	6.500%	235,000		15,275
		12/01/06	6.500%	255,000		16,575
		12/01/07	6.500%	285,000		18,525
		12/01/08	6.500%	310,000		20,150
		12/01/09	6.500%	340,000		22,100
		12/01/10	6.500%	380,000		24,700
		12/01/11	6.500%	3,970,000		255,938
		TOTAL SOUTH PARK APARTMENTS II		\$7,410,000	\$65,000	\$479,538

Issue and Amount	Date of Issue	When Due Maturities as Listed Interest Semi-Annually	Interest Rate	Amount Outstanding July 1, 1992	Maturities During 1992-1993	Interest for 1992-1993
WESTWOOD CORPORATION						
	December 19, 1985	11/15/92	8.750%	\$185,000	\$185,000	\$16,187
		11/15/93	8.750%	200,000		17,500
		11/15/94	8.750%	220,000		19,250
		11/15/95	8.750%	245,000		21,438
		11/15/96	8.750%	265,000		23,187
		11/15/97	8.750%	290,000		17,282
TOTAL WESTWOOD CORPORATION				\$1,405,000	\$185,000	\$114,844
MANDATORY SINKING FUND PAYMENTS						
COLUMBIA ALUMINUM RECYCLING CORPORATION (CARCO)						
4,900,000	October 1, 1991	10/01/96	Variable Interest Rates	8.000%	500,000	40,000
Redemption date: October 1, 2011		10/01/01	8.000%	1,000,000		80,000
		10-01-06	8.000%	1,500,000		120,000
		10/01/11	8.000%	1,900,000		152,000
		Total		\$4,900,000	\$0	\$392,000
TOTAL COLUMBIA ALUMINUM						
COLUMBIA WIRE & IRON WORKS, INC. PROJECT						
2,300,000	October 1, 1991	10/01/92	7.520%	0		18,125
Redemption date: October 1, 2006		10/01/93	7.520%	164,280		12,354
		10/01/94	7.520%	164,280		12,354
		10/01/95	7.520%	164,280		12,354
		10/01/96	7.520%	164,280		12,354
		10/01/97	7.520%	164,280		12,354
		10/01/98	7.520%	164,280		12,354
		10/01/99	7.520%	164,280		12,354
		10/01/00	7.520%	164,280		12,354
		10/01/01	7.520%	164,280		12,354
		10/01/02	7.520%	164,280		12,354
		10/01/03	7.520%	164,280		12,354
		10/01/04	7.520%	164,280		12,354
		10/01/05	7.520%	164,280		12,354
		10/01/06	7.520%	164,360		12,360
TOTAL COLUMBIA WIRE & IRON WORKS, INC.				\$2,300,000	\$0	\$191,085
TOTAL ECONOMIC DEVELOPMENT REVENUE BOND FUNDS				\$58,933,626	\$1,034,775	\$4,282,971

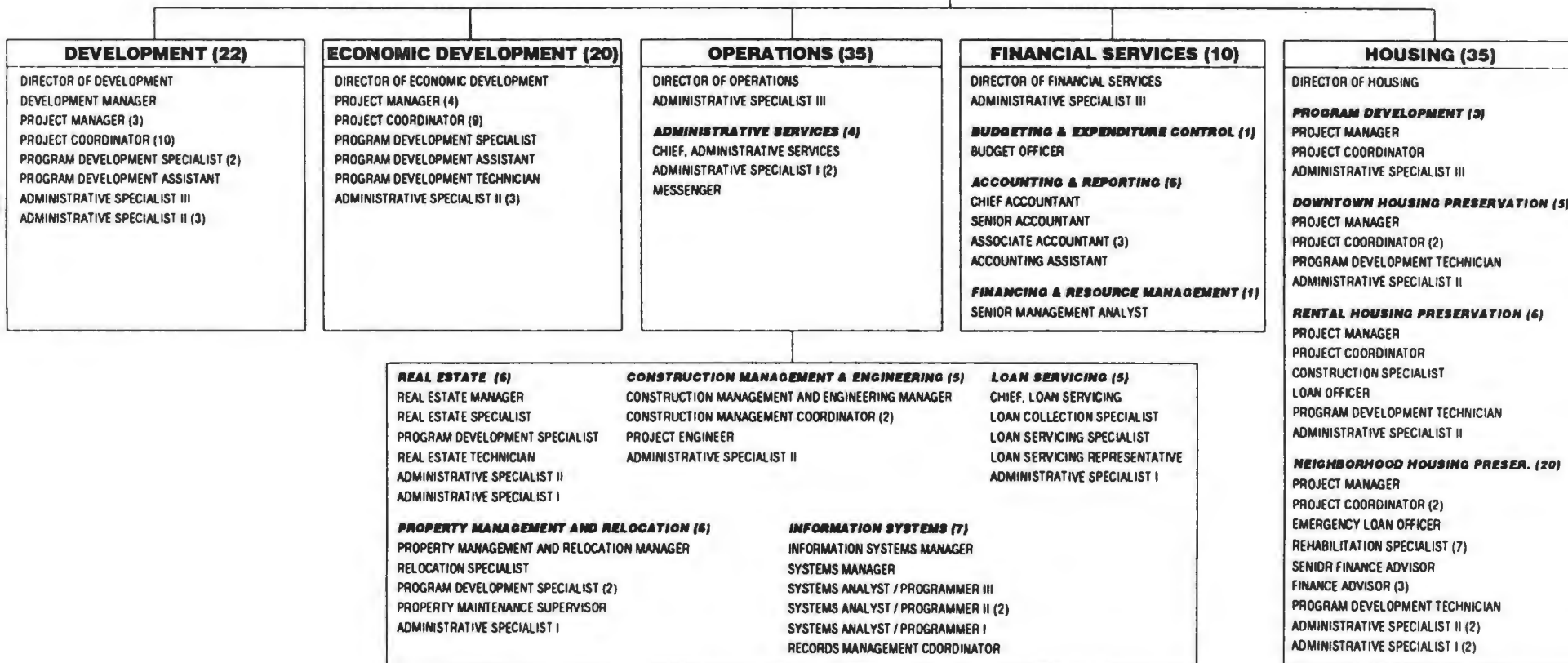
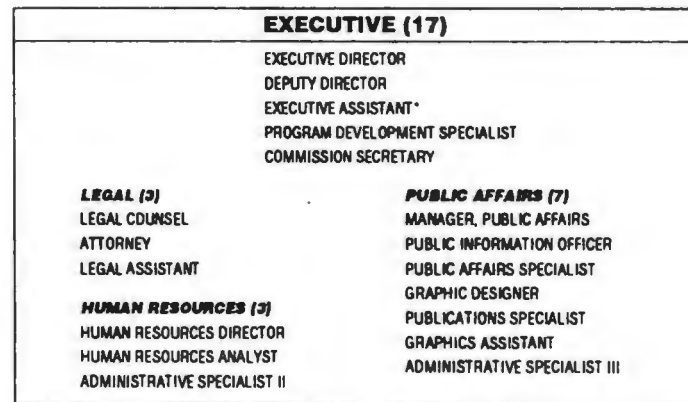
1992/93 Budget \$62.2 Million

By Department



Dollars in Millions
Adopted Budget

Adopted Staffing Chart 1992-93



PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	Actual 1989-90	Actual 1990-91	Adopted Budget #POS 91-92	Adopted Budget Amount	Adopted Budget #POS 92-93	Adopted Budget Amount
DEVELOPMENT						
Director of Development	64,499	70,596	1	70,596	1	74,688
Development Manager	55,940	62,184	1	62,184	1	65,796
Project Manager	99,537	126,504	3	156,816	3	173,500
Project Coordinator	301,886	341,441	10	427,630	10	432,320
Program Development Specialist	46,376	52,676	2	72,226	2	78,132
Program Development Assistant	54,265	47,343	1	30,312	1	33,492
Administrative Specialist III	0	0	0	0	1	33,564
Administrative Secretary	24,625	30,384	1	30,384	0	0
Administrative Specialist II	0	0	0	0	3	72,762
Secretary	58,882	65,438	3	71,388	0	0
DEVELOPMENT TOTAL	706,010	796,566	22	921,536	22	964,254
ECONOMIC DEVELOPMENT						
Director of Economic Development	56,891	66,192	1	64,764	1	73,640
Project Manager	113,603	131,892	3	153,212	4	211,640
Project Coordinator	240,843	263,678	9	385,411	9	410,651
Program Development Specialist	22,300	68,794	0	0	1	34,836
Program Development Assistant	73,390	51,802	2	62,868	1	37,954
Program Development Technician	0	18,369	2	50,988	1	22,028
Administrative Secretary	21,683	6,123	0	0	0	0
Administrative Specialist II	0	0	0	0	3	72,111
Secretary	33,493	48,125	3	65,534	0	0
ECONOMIC DEVELOPMENT TOTAL	562,203	654,975	20	782,777	20	862,860
HOUSING						
Director of Housing	48,414	87,916	1	64,083	1	67,800
Project Manager	19,312	53,770	2	100,680	4	216,214
Project Coordinator	155,907	91,059	3	128,300	6	268,088
Program Development Specialist	50,141	73,146	0	0	0	0
Program Development Assistant	0	0	1	26,616	0	0
Program Development Technician	43,578	54,579	2	55,877	3	90,666
Manager, Single Family Housing	38,684	49,526	1	51,712	0	0
Assistant, Single Family Housing	20,935	0	0	0	0	0
Rehabilitation Supervisor	34,839	42,794	1	44,364	0	0
Rehabilitation Specialist	252,457	287,163	8	307,440	7	280,267
Finance Supervisor	36,578	40,990	1	42,794	0	0
Senior Finance Advisor	0	0	1	38,220	1	38,421
Finance Advisor	94,089	110,275	2	73,416	3	110,844
Emergency Loan Officer	0	0	0	0	1	40,962
Loan Officer	23,752	31,536	1	32,928	1	36,372
Senior Construction Specialist	35,684	41,664	1	41,664	0	0
Construction Specialist	30,285	35,892	1	37,476	1	41,400
Administrative Specialist III	0	0	0	0	1	28,664
Administrative Secretary	10,648	25,688	1	26,142	0	0
Administrative Specialist II	0	0	0	0	4	97,094
Secretary	12,370	0	0	0	0	0
Administrative Specialist I	0	0	0	0	2	43,730
Secretarial Assistant	65,520	85,343	5	101,684	0	0
HOUSING TOTAL	973,193	1,111,341	32	1,173,396	35	1,360,522

PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	Actual 1989-90	Actual 1990-91	Adopted Budget #POS 91-92	Adopted Budget Amount	Adopted Budget #POS 92-93	Adopted Budget Amount
OPERATIONS						
Director of Operations	59,751	70,596	1	70,596	1	74,688
Information Systems Manager	0	0	0	0	1	56,700
Chief, Information Services	41,507	49,782	1	49,332	0	0
Systems Manager	0	0	0	0	1	50,004
Systems Analyst/Programmer III	0	0	0	0	1	46,932
Systems Analyst/Programmer II	0	0	0	0	2	71,976
Systems Analyst/Programmer I	0	0	0	0	1	28,885
Systems Analyst/Programmer	63,146	86,546	3	125,758	0	0
Records Management Coordinator	0	32,316	1	35,010	1	37,968
Programmer	54,367	59,698	2	61,856	0	0
Property Management/Relocation Manager	0	0	0	0	1	59,196
Chief, Property Management/Relocation	45,575	54,840	1	54,840	0	0
Relocation Specialist	28,800	37,476	1	38,856	1	41,108
Property Maintenance Supervisor	0	0	0	0	1	42,175
Property Maintenance Mechanic	33,854	39,034	1	38,316	0	0
Property Management Assistant	11,646	0	0	0	0	0
Real Estate Manager	0	0	0	0	1	53,548
Chief, Real Estate	39,272	46,164	1	48,192	0	0
Real Estate Specialist	0	68,820	1	37,476	1	41,400
Real Estate Technician	55,167	20,158	2	60,522	1	31,734
Chief, Loan Servicing	41,397	47,268	1	48,300	1	52,188
Loan Servicing Specialist	27,117	32,268	1	33,672	1	37,188
Loan Collection Specialist	30,707	36,708	1	38,316	1	40,536
Loan Servicing Representative	16,828	20,907	1	20,870	1	23,472
Const. Management & Engineering Manager	0	0	0	0	1	63,024
Chief, Const. Management & Engineering	53,950	57,792	1	59,568	0	0
Project Engineer	37,364	44,676	1	45,431	1	48,068
Engineering Coordinator	72,808	41,664	1	41,664	0	0
Construction Management Coordinator	17,968	55,716	2	91,196	2	89,460
Chief, Administrative Services	0	46,955	1	47,268	1	52,006
Project Coordinator	40,109	0	0	0	0	0
Program Development Specialist	33,934	68,788	2	73,324	3	106,748
Program Development Assistant	8,960	0	0	0	0	0
Human Resources Officer	32,994	0	0	0	0	0
Human Resources Technician	20,310	0	0	0	0	0
Messenger	17,446	20,900	1	21,312	1	22,548
Administrative Specialist III	0	0	0	0	1	26,296
Administrative Secretary	21,307	23,278	1	25,677	0	0
Administrative Specialist II	0	0	0	0	2	53,001
Secretary	23,297	25,176	1	26,280	0	0
Administrative Specialist I	0	0	0	0	5	106,569
Secretarial Assistant	91,024	104,468	6	120,344	0	0
OPERATIONS TOTAL	1,020,605	1,191,994	36	1,313,976	35	1,357,418

PORTLAND DEVELOPMENT COMMISSION
PERSONAL SERVICES - HISTORICAL SUMMARY

POSITION TITLE	Actual 1989-90	Actual 1990-91	Adopted Budget #POS 91-92	Adopted Budget AMOUNT	Adopted Budget #POS 92-93	Adopted Budget AMOUNT
FINANCIAL SERVICES						
Director of Financial Services	60,194	67,620	1	67,620	1	74,688
Chief Accountant	45,045	49,332	1	49,332	1	52,188
Budget Officer	0	0	0	0	1	48,996
Senior Management Analyst	46,089	80,038	2	82,411	1	41,985
Senior Accountant	27,037	23,865	2	69,458	1	39,228
Associate Accountant	47,279	40,043	2	52,191	3	84,878
Accounting Assistant	39,856	22,691	1	20,736	1	21,936
Administrative Specialist III	0	0	0	0	1	27,366
Administrative Secretary	0	5,913	1	25,038	0	0
Secretary	19,681	17,738	0	0	0	0
FINANCIAL SERVICES TOTAL	285,181	307,240	10	366,786	10	391,265
EXECUTIVE						
Executive Director	71,629	79,788	1	83,292	1	92,004
Deputy Director	0	0	0	0	1	58,812
Executive Assistant	19,382	43,458	1	43,356	0	0
Commission Secretary	27,078	32,596	1	33,508	1	37,150
Legal Counsel	58,819	67,620	1	67,620	1	71,544
Attorney	29,056	43,709	1	44,310	1	51,278
Manager, Public Affairs	48,889	57,792	1	59,568	1	65,103
Public Information Officer	3,466	43,515	1	45,431	1	50,004
Public Information Specialist	31,614	30,690	1	32,232	0	0
Public Affairs Specialist	0	0	0	0	1	35,604
Publications Specialist	29,381	34,476	1	34,476	1	36,480
Graphic Designer	29,320	32,796	1	34,476	1	41,108
Graphics Assistant	0	16,626	1	24,152	1	26,684
Human Resources Director	0	0	0	0	1	55,224
Human Resources Officer	0	41,532	1	43,356	0	0
Human Resources Analyst	0	0	0	0	1	32,548
Program Development Specialist	0	0	0	0	1	45,120
Program Development Assistant	0	28,022	1	28,288	0	0
Legal Assistant	0	0	0	0	1	28,248
Legal Secretary	21,282	21,654	1	22,128	0	0
Administrative Specialist II	0	0	0	0	2	56,180
Secretary	16,457	36,686	2	45,536	0	0
EXECUTIVE TOTAL	386,373	610,960	16	641,729	17	783,091
GRAND TOTALS	3,933,565	4,673,076	136	5,200,200	139	5,719,410

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

BY STRATEGIC OBJECTIVE AND LINE ITEM

Expenditure Classifications:	Strategic Objectives					Total
	Revitalization	Economic Base and Jobs	Affordable Housing	Organizational Systems	Comm. & Gov. Relations	
TOTAL PERSONAL SERVICES	\$1,901,147	\$1,346,598	\$2,498,204	\$2,115,096	\$233,427	\$8,094,472
MATERIALS & SERVICES						
Professional Services	959,500	206,256	235,400	481,275	52,900	1,935,331
Legal Fees	52,500	500	56,000	67,600	600	177,200
City of Portland Overhead Charges	0	0	0	351,446	0	351,446
Temporary Services	2,600	6,381	22,000	4,560	0	35,541
Printing & Graphics	56,100	81,178	41,850	16,000	23,000	218,128
Underwriter Fees	0	0	0	5,000	0	5,000
General Office Expense	29,500	102,462	26,450	105,440	4,450	268,302
Postage and Delivery	3,100	12,938	14,800	47,650	750	79,238
Advertising	34,550	83,900	11,700	8,200	9,750	148,100
Publications & Dues	2,550	7,510	3,865	11,890	15,300	41,115
Software Applications	0	1,300	0	65,000	0	66,300
Education	22,350	10,900	23,200	123,660	6,200	186,310
Out of Town Travel	28,200	39,000	10,700	16,000	2,000	95,900
Mileage Reimbursements	475	1,925	10,985	1,100	225	14,710
Parking	4,100	3,855	12,514	20,925	2,400	43,794
Occupancy Costs	0	0	82,148	377,779	0	459,927
Telephone Services	24,388	30,976	39,776	82,136	120	177,396
Repairs & Maintenance	3,300	1,800	16,460	164,480	0	186,040
Leases & Rentals	0	4,500	0	3,050	0	7,550
Vehicle Maintenance	0	0	0	12,150	0	12,150
Loan Document Costs	0	700	68,286	1,200	25	70,211
Appraisals	0	500	62,800	7,500	0	70,800
Bad Loan Costs	0	400	19,400	5,350	400	25,550
Insurance	0	7,000	11,550	166,750	0	185,300
TOTAL MATERIALS & SERVICES	1,223,213	603,981	769,884	2,146,141	118,120	4,861,339
CAPITAL OUTLAY						
Land	6,451,060	0	1,371,906	0	500	7,823,466
Improvements	10,950,584	0	30,000	0	0	10,980,584
Furniture & Equipment	0	0	0	425,660	0	425,660
TOTAL CAPITAL OUTLAY	17,401,644	0	1,401,906	425,660	500	19,229,710
OTHER						
Loans to Borrowers	8,400,000	1,003,100	19,805,125	0	0	29,208,225
Debt Service - Principal	10,000	0	0	360,900	0	370,900
Debt Service - Interest	20,000	0	0	451,300	0	471,300
TOTAL OTHER	8,430,000	1,003,100	19,805,125	812,200	0	30,050,425
TOTAL EXPENDITURES	\$28,956,004	\$2,953,679	\$24,475,119	\$5,499,097	\$352,047	\$62,235,946

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

BY STRATEGIC OBJECTIVE AND FUND

	Strategic Objectives					
Funds:	Revitalization	Economic Base and Jobs	Affordable Housing	Organizational Systems	Comm. & Gov. Relations	Total
Tax Increment Funds:						
Airport Way	\$6,283,668	\$155,903	\$0	\$668,355	\$53,357	\$7,161,283
Central Eastside Industrial	398,648	47,002	0	162,493	3,335	611,478
Convention Center	1,417,935	94,531	0	297,486	13,340	1,823,292
NW Front Avenue Industrial	0	43,036	0	22,181	0	65,217
St. Johns Project	5,842	0	0	2,000	0	7,842
South Park Urban Renewal	8,574,666	25,635	7,007,817	876,195	116,718	16,601,031
Waterfront Renewal Bond Redevelopment	9,552,760	197,019	5,472,663	1,589,719	140,055	16,952,216
	26,233,519	563,126	12,480,480	3,618,429	326,805	43,222,359
Federal Grants and Private Lenders Funds:						
Enterprise Loans	0	752,410	400,000	1,056,005	6,670	2,215,085
Housing and Community Development Contract	0	1,240,420	10,929,639	354,409	1,000	12,525,468
North Mall Extension	2,686,237	0	0	0	0	2,686,237
Other Federal Grants	0	0	665,000	4,264	0	669,264
South Auditorium	0	0	0	0	0	0
	2,686,237	1,992,830	11,994,639	1,414,678	7,670	18,096,054
Other Funds:						
Computer Services	0	0	0	292,060	0	292,060
Urban Redevelopment	36,248	397,723	0	173,930	17,572	625,473
	36,248	397,723	0	465,990	17,572	917,533
Totals	\$28,956,004	\$2,953,679	\$24,475,119	\$5,499,097	\$352,047	\$62,235,946

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

BY STRATEGIC OBJECTIVE AND DEPARTMENT

Departments:	Strategic Objectives					Total
	Revitalization	Economic Base and Jobs	Affordable Housing	Organizational Systems	Comm. and Gov. Relations	
Development Department	\$27,307,062	\$0	\$0	\$0	\$0	\$27,307,062
Economic Development Department	0	2,741,826	0	0	0	2,741,826
Housing Department						
Neighborhood Housing						
Preservation	0	0	7,057,846	0	0	7,057,846
Rental Housing Preservation	0	0	5,147,378	0	0	5,147,378
Program Development	0	0	72,100	0	0	72,100
Downtown Housing Preservation	3,840	0	11,152,622	0	0	11,156,462
Housing Administration	0	0	302,990	0	0	302,990
	3,840	0	23,732,936	0	0	23,736,776
Operations Department						
Information Systems	9,875	19,007	31,852	1,154,893	18,572	1,234,199
Real Estate	74,173	12,660	101,555	117,003	7,419	312,810
Construction Mgt/Engineering	173,663	6,572	50,201	99,550	0	329,986
Property Management	1,178,173	30,976	234,990	921,476	10,153	2,375,768
Administrative Services	5,700	5,100	23,728	318,148	5,893	358,569
Loan Servicing	0	1,446	191,250	82,582	0	275,278
Operations Administration	0	0	5,173	142,379	0	147,552
	1,441,584	75,761	638,749	2,836,031	42,037	5,034,162
Financial Services Department	33,445	0	15,985	1,919,975	0	1,969,405
Executive Department						
Executive Office	14,016	8,919	7,646	358,173	2,548	391,302
Public Affairs	86,484	119,191	41,836	10,795	253,158	511,464
Legal	69,573	6,082	37,967	87,050	54,304	254,976
Human Resources	0	1,900	0	287,073	0	288,973
	170,073	136,092	87,449	743,091	310,010	1,446,715
Totals	\$28,956,004	\$2,953,679	\$24,475,119	\$5,499,097	\$352,047	\$62,235,946

Note: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

BY FUND TYPE AND LINE ITEM

Expenditure Classifications:	Fund Types			Total
	Tax Increment	Federal Grants/ Private Lenders	Other Funds	
PERSONAL SERVICES	\$4,923,094	\$2,927,710	\$243,668	\$8,094,472
MATERIALS & SERVICES				
Professional Services	1,565,381	341,950	28,000	1,935,331
Legal Fees	137,140	28,060	12,000	177,200
City of Portland Overhead Charges	269,159	82,287	0	351,446
Temporary Services	10,758	24,783	0	35,541
Printing & Graphics	122,874	71,374	23,880	218,128
Underwriter Fees	5,000	0	0	5,000
General Office Expense	135,268	40,434	92,600	268,302
Software Applications	59,290	7,010	0	66,300
Postage and Delivery	49,526	28,212	1,500	79,238
Advertising	51,500	18,100	78,500	148,100
Publications & Dues	33,867	7,248	0	41,115
Education	151,126	35,184	0	186,310
Out of Town Travel	67,220	17,680	11,000	95,900
Mileage Reimbursements	1,806	12,779	125	14,710
Parking	26,757	16,937	100	43,794
Occupancy Costs	310,450	149,477	0	459,927
Telephone Services	117,662	59,734	0	177,396
Repairs & Maintenance	152,934	33,106	0	186,040
Leases & Rentals	3,297	4,253	0	7,550
Vehicle Maintenance	9,966	2,184	0	12,150
Loan Document Costs	20,409	49,802	0	70,211
Appraisals	13,500	57,300	0	70,800
Bad Loan Costs	1,393	24,157	0	25,550
Insurance	126,238	59,062	0	185,300
TOTAL MATERIALS & SERVICES	3,442,521	1,171,113	247,705	4,861,339
CAPITAL OUTLAY				
Land	6,581,060	1,241,906	500	7,823,466
Improvements	8,310,584	2,670,000	0	10,980,584
Furniture & Equipment	0	0	425,660	425,660
TOTAL CAPITAL OUTLAY	14,891,644	3,911,906	426,160	19,229,710
OTHER				
Loans to Borrowers	19,935,100	9,273,125	0	29,208,225
Debt Service - Principal	10,000	360,900	0	370,900
Debt Service - Interest	20,000	451,300	0	471,300
TOTAL OTHER	19,965,100	10,085,325	0	30,050,425
TOTAL EXPENDITURES	\$43,222,359	\$18,096,054	\$917,533	\$62,235,946

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds, but does include debt service on private lender agreements.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Adopted Budget for Fiscal Year 1992-93

BY FUND TYPE AND PROJECT

Strategic Objectives:	Fund Types			Total
	Tax Increment	Federal Grants/ Private Lenders	Other Funds	
Revitalization				
Airport Way	\$6,226,549	\$0	\$0	\$6,226,549
Central Eastside	396,164	0	0	396,164
Convention Center	1,408,001	0	0	1,408,001
North Downtown	612,758	0	0	612,758
North Park Blocks	1,490,656	0	0	1,490,656
South Park Blocks	8,497,680	0	0	8,497,680
South Waterfront	3,672,990	0	0	3,672,990
Transit Mall Extension	1,032,877	2,686,237	0	3,719,114
Union Station	1,185,518	0	0	1,185,518
Other Projects	1,710,326	0	36,248	1,746,574
	<u>26,233,519</u>	<u>2,686,237</u>	<u>36,248</u>	<u>28,956,004</u>
Economic Base & Jobs				
Business Assistance/Retention	9,519	128,128	126,294	263,941
Business Recruitment	417,251	56,816	120,738	594,805
Business Services	54,794	1,320,333	19,109	1,394,236
JobNet	15,832	348,761	0	364,593
Community Economic Development	0	138,792	0	138,792
Civic Promotion	65,730	0	131,582	197,312
	<u>563,126</u>	<u>1,992,830</u>	<u>397,723</u>	<u>2,953,679</u>
Affordable Housing				
Neighborhood Housing Preservation	0	7,550,747	0	7,550,747
Affordable Rental Housing	1,069,007	4,197,225	0	5,266,232
Downtown Housing Preservation	11,237,771	0	0	11,237,771
Program Development	173,702	246,667	0	420,369
	<u>12,480,480</u>	<u>11,994,639</u>	<u>0</u>	<u>24,475,119</u>
Organizational Systems				
Information Systems	723,075	59,142	292,060	1,074,277
Financial Services	681,519	192,482	0	874,001
Debt Management/Debt Service	136,934	850,000	30,530	1,017,464
Real Estate Services	113,313	0	0	113,313
Property Management/Relocation	132,976	0	0	132,976
Construction Mgmt/Engineering	122,567	0	0	122,567
Loan Servicing	62,373	132,533	0	194,906
General Administration	1,645,672	180,521	143,400	1,969,593
	<u>3,618,429</u>	<u>1,414,678</u>	<u>465,990</u>	<u>5,499,097</u>
Community & Governmental Relations				
Acquisition/Relocation Contracts	0	0	17,572	17,572
Legal Services	58,423	2,192	0	60,615
Public Affairs	268,382	5,478	0	273,860
	<u>326,805</u>	<u>7,670</u>	<u>17,572</u>	<u>352,047</u>
Totals	<u>\$43,222,359</u>	<u>\$18,096,054</u>	<u>\$917,533</u>	<u>\$62,235,946</u>

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds, but does include debt service on private lender agreements.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.

PORTLAND DEVELOPMENT COMMISSION

Approved Budget for Fiscal Year 1992-93

BY FUND TYPE AND DEPARTMENT

Departments:	Fund Types			Total
	Tax Increment	Federal Grants/ Private Lenders	Other Funds	
Development Department	\$24,587,242	\$2,683,572	\$36,248	\$27,307,062
Economic Development Department	477,100	1,872,839	391,887	2,741,826
Housing Department				
Neighborhood Housing Preservation	0	7,057,846	0	7,057,846
Rental Housing Preservation	1,081,217	4,066,161	0	5,147,378
Program Development	0	72,100	0	72,100
Downtown Housing Preservation	11,156,462	0	0	11,156,462
Housing Administration	155,372	147,618	0	302,990
	12,393,051	11,343,725	0	23,736,776
Operations Department				
Information Systems	811,843	130,296	292,060	1,234,199
Real Estate	188,413	116,978	7,419	312,810
Construction Mgt/Engineering	305,134	24,852	0	329,986
Property Management	1,886,012	361,003	128,753	2,375,768
Administrative Services	264,816	77,953	15,800	358,569
Loan Servicing	28,596	246,682	0	275,278
Operations Administration	140,357	7,195	0	147,552
	3,625,171	964,959	444,032	5,034,162
Financial Services Department	863,532	1,075,343	30,530	1,969,405
Executive Department				
Executive Office	363,348	13,857	14,097	391,302
Public Affairs	429,765	80,960	739	511,464
Legal	207,561	47,415	0	254,976
Human Resources	275,589	13,384	0	288,973
	1,276,263	155,616	14,836	1,446,715
Totals	\$43,222,359	\$18,096,054	\$917,533	\$62,235,946

Note 1: This summary does not include debt service on Economic Development Revenue Bonds or Tax Increment Bonds, but does include debt service on private lender agreements.

Note 2: This summary shows direct personnel costs within the benefited funds. (Salaries and related payroll costs are paid by the Urban Redevelopment Fund and subsequently reimbursed by the benefited funds.) Other expenditures resulting in Service Reimbursements are also shown in the benefited funds.



MISSION

TO IMPROVE THE QUALITY OF LIFE FOR ALL PORTLANDERS.

Strengthen Portland as a principal economic center.

Maintain and expand housing.

Redevelop areas of unique need or opportunity.

VALUES

Commitment to OUR CLIENTS

☐ **Strive to Satisfy Clients' Needs**

We exert every effort to understand and meet the reasonable expectations of those whom PDC programs serve or impact.

☐ **Respect Client Diversity**

We are responsible as an organization and as individuals for being informed and proactively accommodating the special diverse nature of others.

☐ **Achieve Results Cooperatively for the Client**

We accomplish results in cooperation with others for the maximum benefit of those whom we serve.

Commitment to COMMUNITY PARTNERSHIPS

☐ **Achieve Results Cooperatively**

We seek alliances with groups to achieve common goals, adjust roles to fit needs and share credit for results.

☐ **Build Strong Relationships**

We listen to others, take their ideas seriously, respond clearly and consistently, and promote open communication.

☐ **Promote Consensus to Meet Competing Needs**

We identify commonality among competing interests and promote flexibility as the key to consensus.

Commitment to PDC PEOPLE

☐ **Respect Each Other**

We value each others' ideas, time and talents and treat our fellow staff members with dignity and respect.

☐ **Maximize Potential**

We encourage ourselves and others to realize our fullest potential to contribute to the organization.

☐ **Encourage Diversity**

We will create and sustain an environment which embraces a variety of ideas and experiences from diverse cultures, lifestyles and backgrounds to improve our team and work product.

Commitment to PDC TEAMWORK

☐ **Work Together to Achieve More**

We create a better product by combining outstanding individual talents and bringing them together with key stakeholders.

Commitment to PDC TEAMWORK (continued)

☐ **Promote Open Communication**

We encourage all team members to share relevant information within the organization and with those affected by its decisions.

☐ **Share Results and Rewards**

We recognize that every team needs a leader, however the accomplishments and setbacks belong to the entire team, not to a single member.

Commitment to INNOVATION

☐ **Encourage Creativity**

We seek new ideas, concepts and techniques.

☐ **Seek Flexibility**

We encourage and are receptive to new approaches and alternatives.

☐ **Be Receptive to Alternate Views**

We seek differing points of view, value diversity and reward candor.

Commitment to LEADERSHIP

☐ **Be Visionary; Inspire Others**

We look to the future, clarify and communicate our ideas and motivate others into accomplishment.

☐ **Enable Others to Act**

We provide responsibility, authority and support, enabling people to carry out their duties with a sense of ownership and pride.

☐ **Advocate When Necessary**

We speak out on key issues important to our mission and are willing to be a catalyst for change.

Commitment to LEADERSHIP (continued)

☐ **Support Responsible Risk Taking**

We encourage learning from our experiences through responsible risk taking.

Commitment to QUALITY

☐ **Deliver the Best**

We provide the most effective and professional projects, programs and services within available resources.

☐ **Provide Excellent Service to Clients**

We are sensitive and responsive to those individuals and organizations we serve.

☐ **Be Environmentally Responsible**

We enhance Portland's natural and built environment which is the foundation of our quality of life.

Commitment to PRODUCTIVITY

☐ **Work Effectively**

We accomplish our objectives effectively with a minimum of waste.

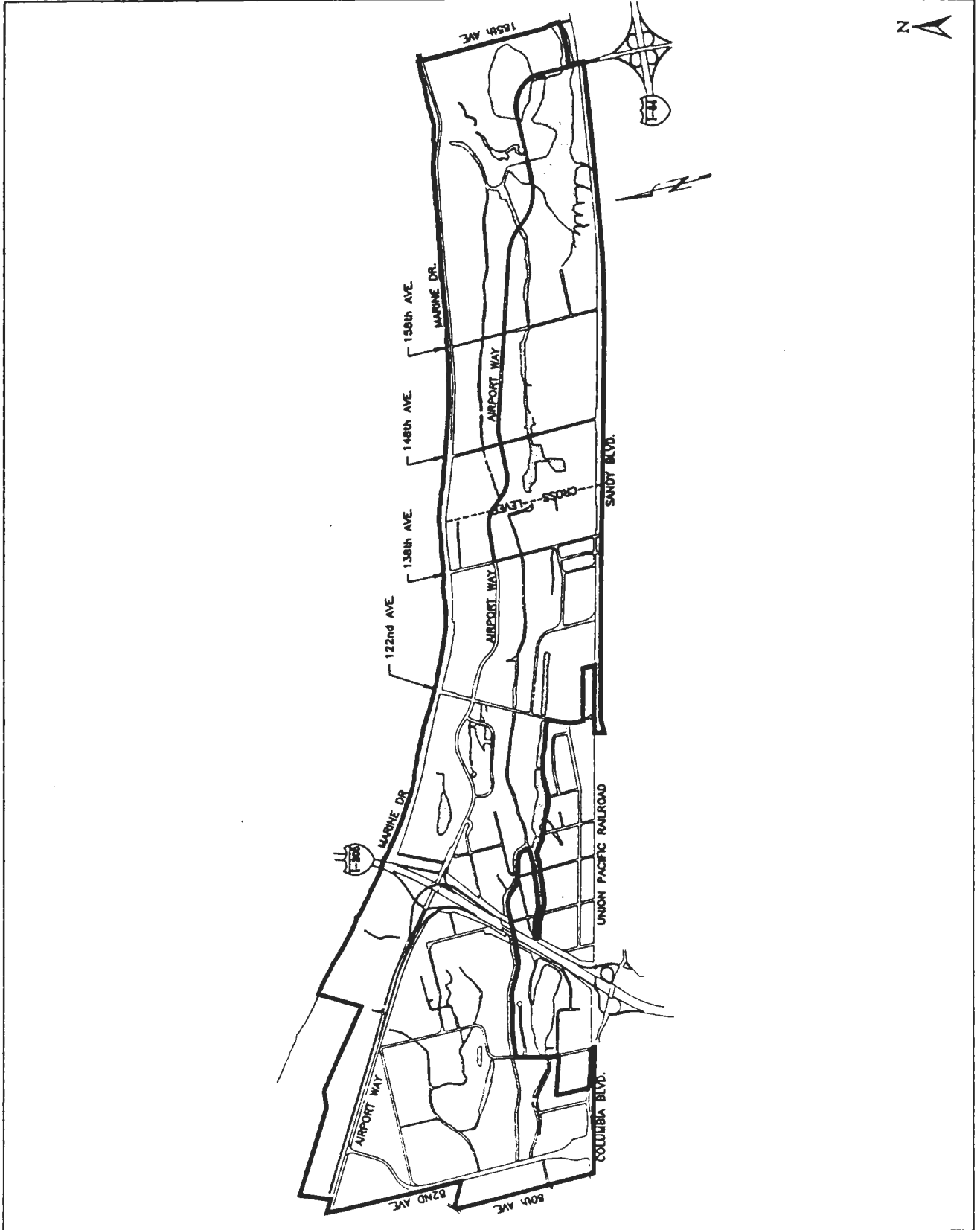
☐ **Deliver on Time**

We place a high value on keeping our time commitments.

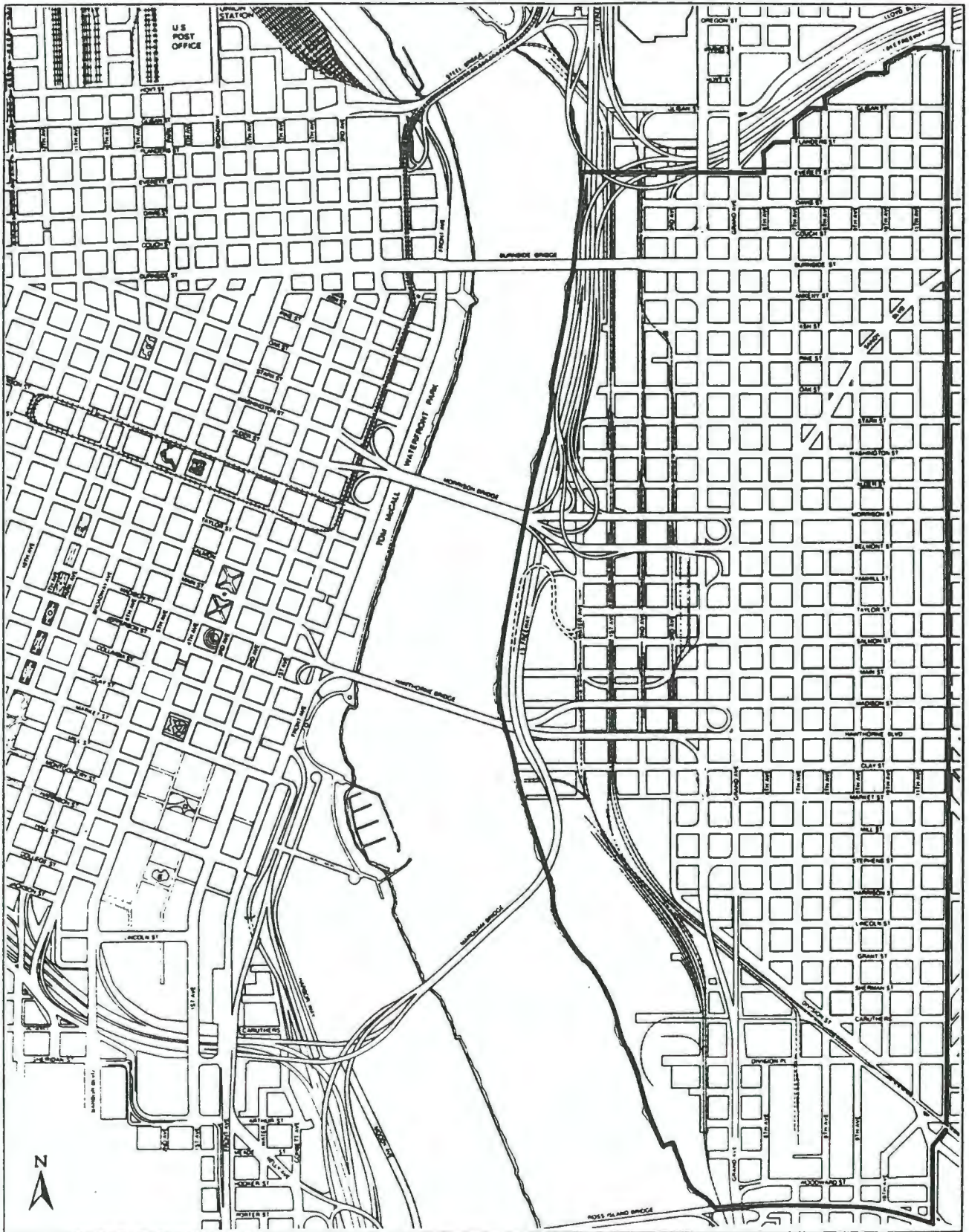
☐ **Be Fiscally Responsible**

We look for ways to achieve the most value for the least cost to the public.

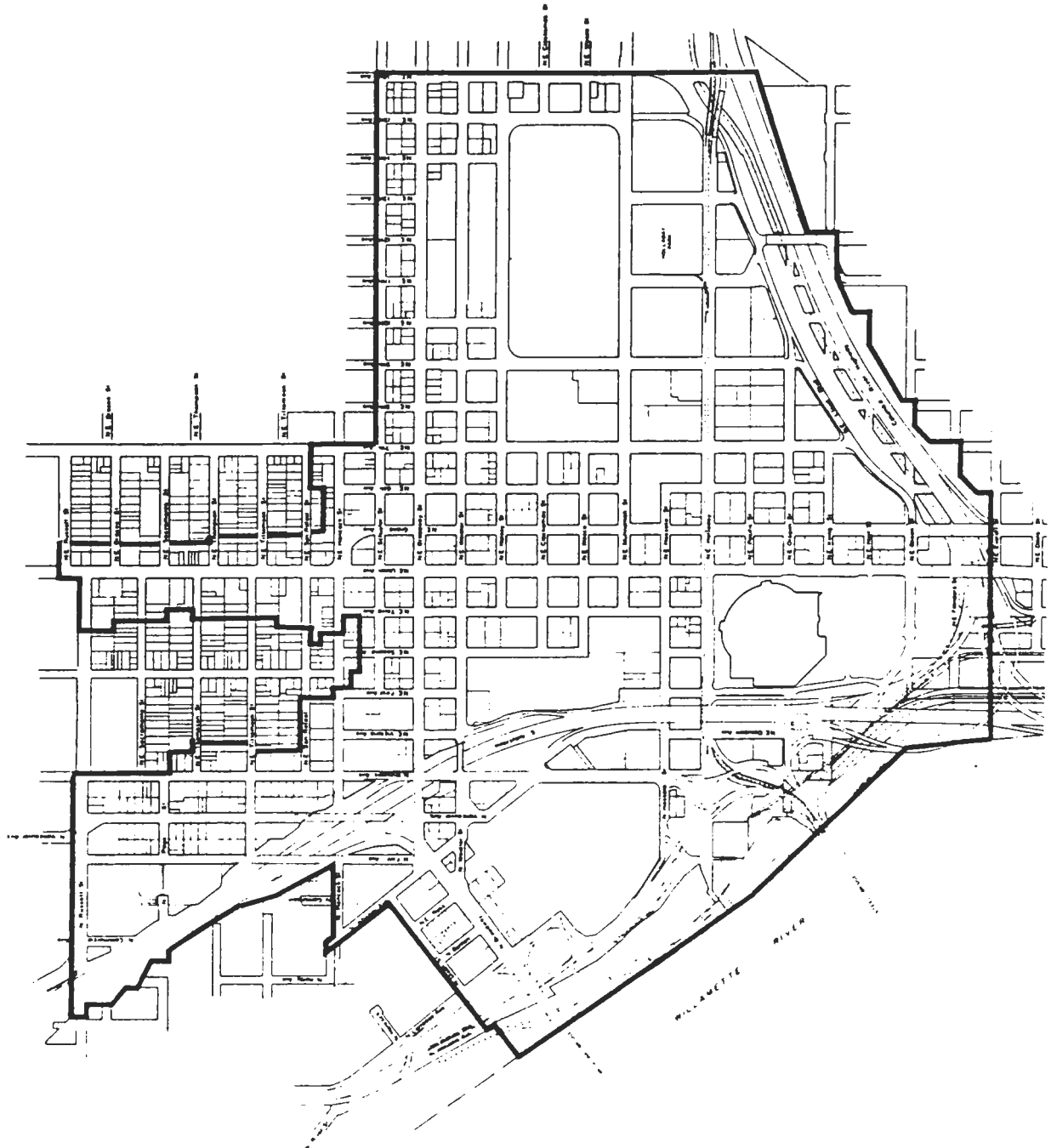
Airport Way Urban Renewal Area



Central Eastside Urban Renewal Area



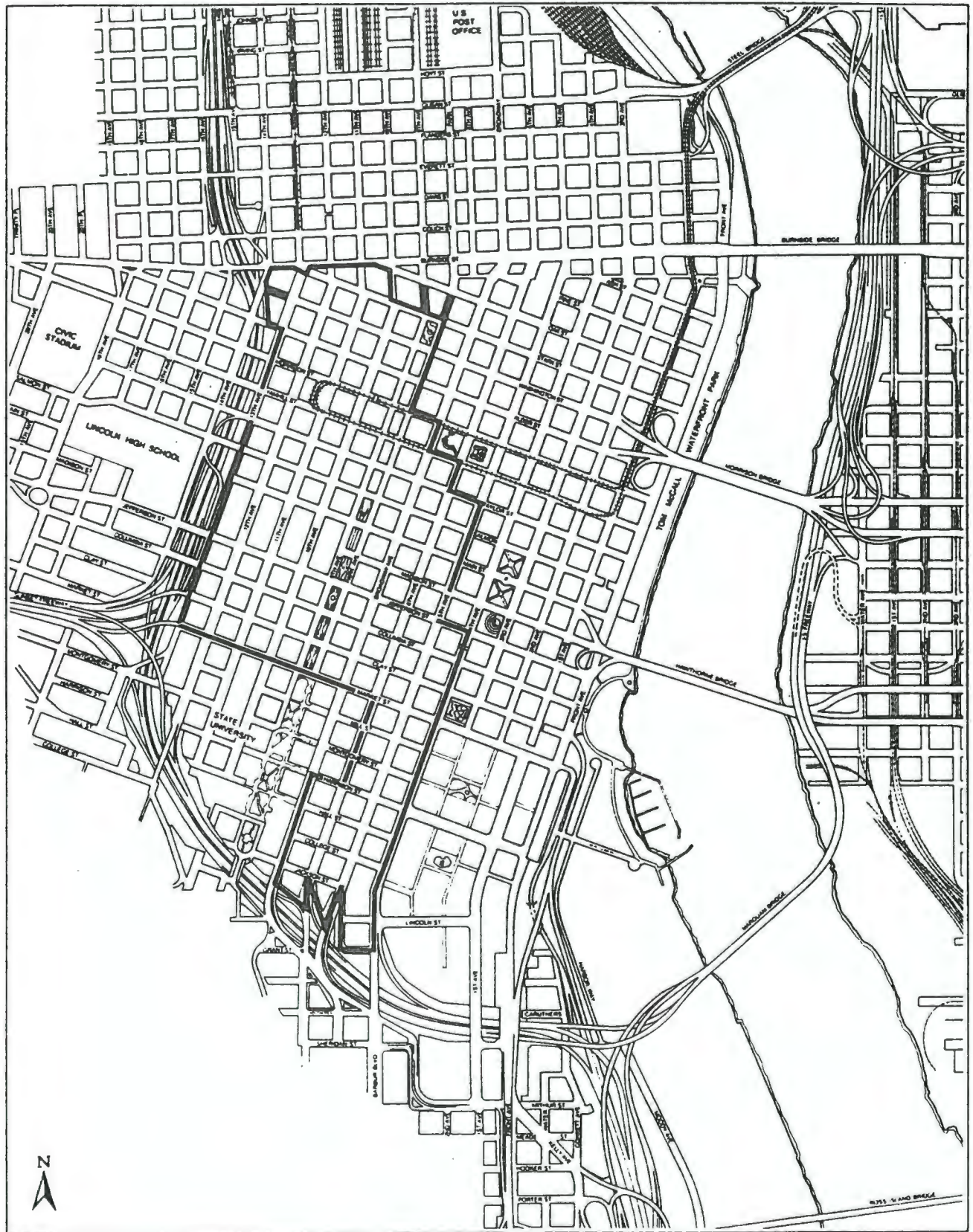
Oregon Convention Center Urban Renewal Area



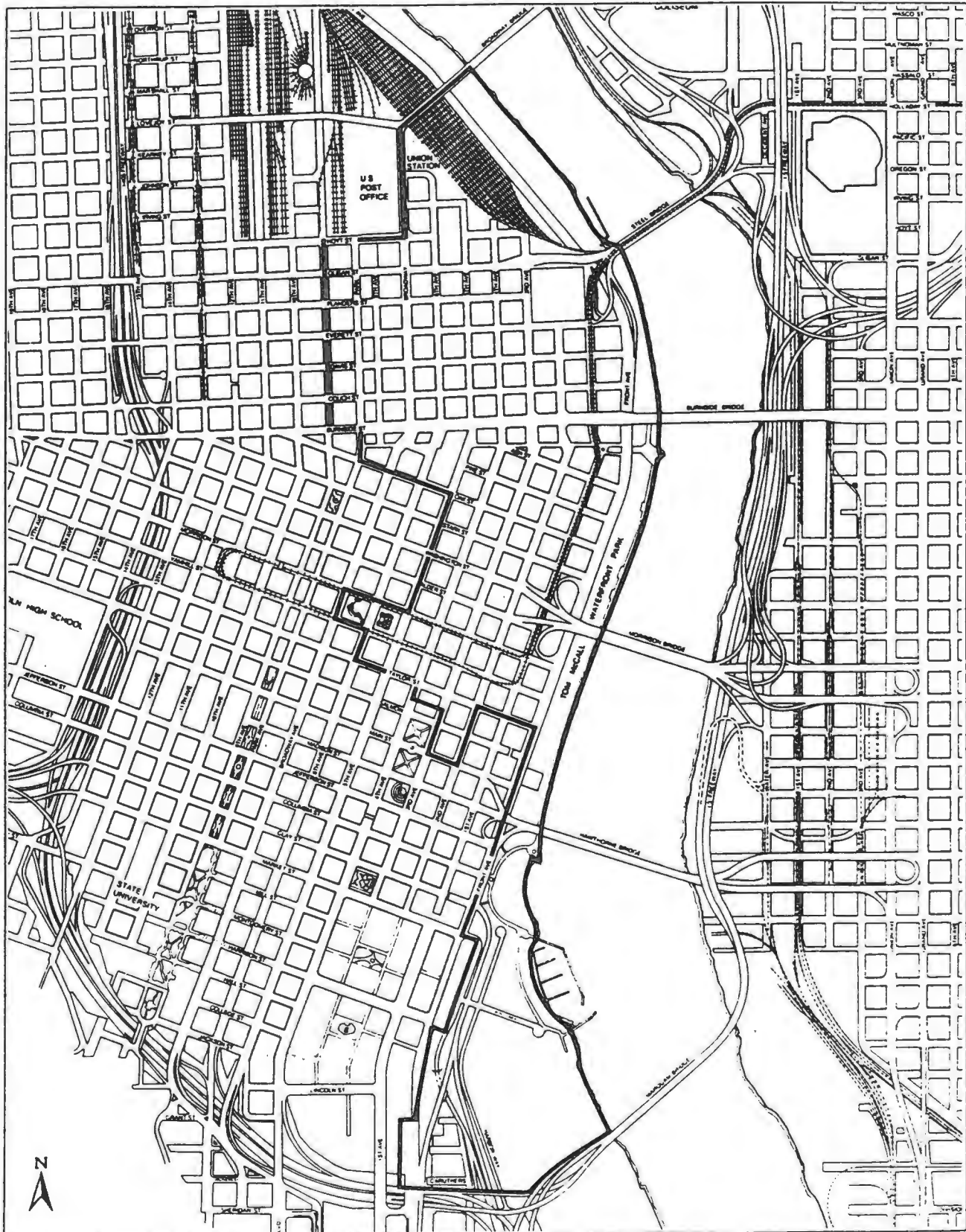
This is a technical map of the Willamette River area. The river flows from the top right towards the bottom left. Key roads include Front Avenue, Salmon Road, and various numbered streets like 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th. The map also shows various landmarks, including the Willamette River, Salmon Road, and various numbered streets. A north arrow is located in the bottom right corner.

This is a detailed street map of the downtown area of Portland, Oregon, oriented with North at the top. The Willamette River flows along the right side of the map. A dashed line indicates the "Submerged Land Located from State". A thick black line marks the "Harbor Line". Numerous streets are labeled, including N. W. Adams St., N. W. Bond St., N. W. Broadway St., N. W. Commercial St., N. W. Columbia St., N. W. Duane St., N. W. Harrison St., N. W. Jackson St., N. W. Jefferson St., N. W. Lincoln St., N. W. Madison St., N. W. Market St., N. W. Montgomery St., N. W. Myrtle St., N. W. Oak St., N. W. Pine St., N. W. Polk St., N. W. Taylor St., N. W. Union St., N. W. Van Buren St., N. W. Washington St., N. W. Wisconsin St., N. W. York St., N. W. Adams St., N. W. Bond St., N. W. Broadway St., N. W. Commercial St., N. W. Columbia St., N. W. Duane St., N. W. Harrison St., N. W. Jackson St., N. W. Jefferson St., N. W. Lincoln St., N. W. Madison St., N. W. Market St., N. W. Montgomery St., N. W. Myrtle St., N. W. Oak St., N. W. Pine St., N. W. Polk St., N. W. Taylor St., N. W. Union St., N. W. Van Buren St., N. W. Washington St., N. W. Wisconsin St., N. W. York St. The map also shows the locations of the existing bridges and the proposed new bridge crossing the river.

South Park Blocks Urban Renewal Area



Downtown Waterfront Urban Renewal Area



Capital Budget


This section of the budget document contains the City's five-year Capital Improvement Plan (CIP), with separate sections for each major capital system and responsible City agency, including the Portland Development Commission. The 1992-93 portion of the CIP constitutes the Adopted Capital Budget and is incorporated into the budget figures presented earlier in the document.



City of Portland, Oregon

FY 1992-93
ADOPTED
CAPITAL IMPROVEMENT BUDGET

Office of Finance and Administration
Bureau of Financial Planning



CAPITAL BUDGET

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INTRODUCTION

The five-year capital planning and budgeting process was initiated by the City of Portland in FY 1974-75. Over the years, the focus of the process has varied from a review of citywide capital policies and requirements to one focusing on a very detailed project-by-project review in order to identify scheduling and other conflicts between bureaus. The FY 1992-97 process continues and builds upon all of these objectives.

As was the case when the process was initiated, fiscal constraints more than ever make it imperative that the City continue to assess its capital needs and resources carefully, ensuring that high priority projects are funded first with an emphasis on maintaining existing capital assets. Financial constraints coupled with the rapid changes in municipal financing mechanisms and the effects of Ballot Measure 5, highlight the need for a comprehensive and long-range capital financing plan. Ballot Measure 5, which limits property taxes for use by local governments to \$10 per \$1,000 assessed value, has reduced the resources available to the General Fund for both programs and capital projects. In addition, the impact of capital budget plans on rates and bonding requirements must be assessed carefully, particularly in light of proposed service extensions to newly-annexed areas.

During FY 1991-92, the City completed Public Facilities Plans (PFP) for each major capital bureau (Parks, Fire, Police, General Services) which outlined capital requirements for those bureau over a twenty year time frame. Pubic Facilities Plans were completed for the Bureaus of Environmental Services, Water, and Transportation in 1989. Projects submitted during the Capital Budgeting process were reviewed in light of their relationship to the PFPs.

PROCESS OBJECTIVES

The City's annual Capital Improvement Plan is intended to provide guidance in constructing budgets and subsequently implementing projects in a coordinated manner by the City's capital bureaus. Specifically, the capital planning process is intended to accomplish the following objectives:

- Insure coordination amongst City bureaus in planning and implementing capital projects.
- Insure that scarce capital resources, especially for General Fund bureaus, are allocated to the City's highest priority projects.
- Identify for the Council both short and long-term problems, opportunities, and policy issues resulting from bureau capital expenditure plans.
- Assess the short and long-term financial impact of capital projects both upon individual bureaus and the City as a whole. This includes an assessment of the impact upon rates, debt, and revenue, as well as operation and maintenance costs.

- Insure that annual capital improvement submissions are consistent with legally required capital public facility plans.

During the last several years, the capital budgeting process has been revised in order to address these objectives.

CAPITAL DEFINITIONS

Projects which must be submitted within the CIP are those fitting the following definition:

- Facility projects with a total expenditure equal to or exceeding \$10,000.
- Equipment at a cost of \$50,000 or more with a useful life of ten or more years.
- Maintenance and renovation projects totalling \$10,000 or more and having a life expectancy of ten or more years.

* ?
One exception to the above policy is the Transportation repaving program, which is not included in the capital budget because of the size and cost of individual projects. These projects are maintenance in orientation with no net impact on the value of City fixed assets. Transportation does submit specific information on the Repaving Program as part of the annual operating budget request.

CAPITAL PROCESS REFORM

Beginning in 1989-90 an inter-bureau group began the task of reforming the capital budgeting process, a task which continues today. Over the years changes to the process have been made to ensure achievement of the aforementioned objectives. Notable amongst these changes have been the following:

- Capital recommendations are made in early January to allow for incorporation into the budget process and review by the Council during the annual budget hearings.
- Greater emphasis is placed on the ongoing financial impact of proposed capital projects. Particularly, a thorough review is conducted on the increased maintenance and operating costs stemming from projects. Every effort is now made to insure that the Council is aware of these long-range costs and that policy direction is provided to the affected organizations in advance of project approval and implementation.
- Increased emphasis is placed on long- range public facility plans, which span 20 years?

these plans. They serve as guides for the five year capital process and assist in identifying long-term financial needs. These plans will continued to be updated in coordination with the Bureau of Financial Planning.

- In acknowledgment of a significant and increasing backlog of capital projects, Council has provided increased funding to support General Fund capital projects. In FY 1990-91 Council as a matter of policy established a minimum annual capital allocation to \$1 million. In FY 1991-92 this amount was increased to \$2 million in the following year. Additionally, Council allocated \$5 million on a one-time basis to support replacement of the City's radio system and to build a new emergency communications center. For FY 1992-93 Council established \$4 million as an initial setaside for General Fund capital requirements. This history of increased financial support recognizes the Council's commitment to maintaining the City's capital assets.

Council
commitment
But too
little too
late?

In addition to these changes, work is underway to complete a comprehensive capital funding policy. This policy is intended to provide Council direction on future capital priorities and the use of annual General Fund resources as well as debt to meet identified needs.

Obtain
a copy.

The Council, over the years, has also taken action to ensure that capital requirements are met in other than the General Fund. Rates have been set at levels necessary to meet long-term capital needs. Additional gas tax revenues have been secured. Long-term debt has been prudently used in a cost-effective manner.

The Council's commitment to maintaining the capital infrastructure is one of the reasons that the city has maintained a Aaa bond rating, the highest level attainable by a municipality.

CAPITAL REVIEW PROCESS

In accordance with prior direction, a Capital Review Committee is formed each year to develop recommendations on the capital budget for Council review. Committee membership consists of representatives from each of the bureaus regularly submitting capital requests. The Bureau of Financial Planning prepares overviews of the requests which are provided to the CRC for its review. The CRC is jointly staffed by the Bureau of Financial Planning and the Bureau of Planning. The former acts as the facilitator with the Director of the Bureau of Financial Planning serving as both a convener and member of the committee. The Bureau of Planning is responsible for ensuring that requests and committee recommendations are consistent with the 20 year public facility plans.

The Committee completes the following tasks:

- Reviews all CIP submissions to identify priorities and ensure inter-bureau coordination of projects.

coordination of projects.

- Ensures technical compliance with capital definitions and capital manual requirements.
- Identifies for Council major issues arising from the capital requests. Issues typically arise from long-term financial and operating impact, conflicts between projects, intergovernmental coordination problems, project prioritization, rate impacts, etc.
- Recommends allocation of the General Fund set-aside to eligible bureau projects using clearly identified criteria.

Following its review process, the CRC prepares a report containing its findings and recommendations, and submits the report to Council for review and discussion.

During the budget hearings, a specific hearing is set to hear public testimony regarding the capital budget.

The Council then modifies the CRC report and recommendations as appropriate, and the Capital Improvement Budget is incorporated into the City's Adopted Budget.

OVERVIEW OF FY 1992-97 ADOPTED CAPITAL BUDGET

A total of ten Capital Improvement Budget requests were received by the Bureau of Financial Planning. Included with the ten submissions was a request from the Portland Development Commission, a semi-autonomous organization. Members of the Commission are appointed by the Mayor. The Commission submits a separate budget for inclusion within the City's budget. Because of the inter-relationship of its programs with other City capital projects, PDC fully participates in the annual capital budgeting process.

The ten capital requests submitted contained a total of 301 projects. All or a portion of 289 of those projects are included in the Adopted Capital Budget. In an effort to maximize the funds available for capital projects, the use of Master Lease - short term debt - was again used. Master Lease was used to fund projects in the General Fund and Computer Services Fund. Table I on the following page summarizes the Capital Improvement Projects as well as short-term debt requirements for FY 1992-97:

TABLE I
TOTAL CAPITAL/NEW MASTER LEASE
FY 1992-93 ADOPTED CAPITAL BUDGET

FUND	TOTAL CAPITAL		MASTER LEASE			
	FY 1992-93 CIP*	5-YEAR CIP	NEW M/L PURCHASE	NEW M/L PAYMENTS (Debt Service)	5 YEAR PAYMENTS	PRIOR YEAR PAYMENTS
General Fund	7,228,265	25,884,709	1,386,334	513,349	2,566,745	864,182
Other Funds	126,728,513	481,228,693	3,407,441	1,113,879	5,569,395	855,855
Subtotal	133,956,778	507,113,402	4,793,775	1,627,228	8,136,140	1,720,037
PDC	17,952,419	71,043,469	0	0	0	0
Total	151,909,197	578,156,871	4,793,775	0	8,136,140	1,720,037

* Includes new and prior year master lease payments.

For the first time, proceeds from bond sales are being budgeted directly in the bureau budgets where they will be expended. The Capital Budget expenditure amounts reflect both the purchase price of the master lease funded items and the first year debt service payments on the new master lease amounts. In addition to new master lease payments, bureaus budget payments made for projects funded in prior years with master lease funds.

General Fund capital projects may be funded from the General Fund set aside, from new master lease, from ordinary General Fund appropriation within the bureau budgets (this is the case with prior year master lease payments), or from additional General Fund allocations made by Council. If the source of funding is from any of the above categories, the project is considered a General Fund project. As a result the total cost of General Fund capital far exceeds the General Fund set-aside. Table II on the following page reconciles the General Fund capital expenditures to the various funding sources.

The Council established the FY 1992-93 General Fund set-aside at \$4,000,000. Following budget hearings and Council deliberations, approximately \$100,000 of that set aside was reallocated to youth empowerment programs in the Bureau of Community Development.

As is the case every year, submitted requests far exceeded General Fund allocation for capital. The FY 1992-93 General Fund CIP and Master lease requests totalled \$20,154,141, compared to an available FY 1992-93 set-aside for General Fund capital and lease requirements of \$4,000,000. A table of Unfunded Projects, those projects requested for FY 92-93 and not funded due to resource constraints, follows each individual Capital System Section in the Capital Budget. Those tables indicate the magnitude of projects requested but not funded in the Capital Process. The Unfunded Project tables also include projects included in the five year planning time frame which have no fiscal impact in FY 1992-93.

Table II
General Fund Capital Projects
Funding Sources

Total General Fund Expenditures for Capital		\$7,228,265
Projects Funded from General Fund Set-Aside:		
General Services		
Police	\$793,500	
City Auditor	85,888	
Portland Building	32,525	
City Hall	106,160	
Fuel Management	98,208	
Total General Services	\$1,116,281	
Bureau of Fire, Rescue, & Emerg. Svc.	\$1,238,032	
City Auditor	\$54,945	
Computer Services Fund	\$70,000	
Parks	\$1,412,113	
Total From Set-Aside		\$3,891,371
General Fund capital costs funded outside the set-aside:		
Council Allowance of General		
Fund for construction of		
911 Center	\$1,001,000	
Purchase amounts for projects funded with		
bond proceeds (added to budgets)	\$1,471,712	
Prior Year Master Lease	\$864,182	
Total General Fund capital outside set-aside		\$3,336,894

The total amount budgeted for projects from the General Fund capital set-aside is \$3,731,371. Master Lease payments for General Fund projects total \$513,349. As in prior years, the Committee used short term debt in order to close the gap. Specific projects recommended for short-term debt include the following:

- Bureau of Fire Apparatus Replacement
- BGS/Police St. Johns City Hall-Alternate Uses
- BGS/Police Vehicle Storage-Construct Building
- New Emergency Communications Center
- Parks Play Equipment
- Parks Bureau Automation

Overall short-term debt will total \$4,645,926 in FY 1992-93, compared to \$5,305,074 in FY 1991-92.

The projects which are approved and included in the FY 1992-93 Adopted Capital Budget are projected to result in \$2,459,518 and \$2,714,626, for annual operating costs and savings respectively. Savings includes anticipated revenue generated.

**HIGHLIGHTS OF GENERAL FUND
FY 1992-93
ADOPTED CAPITAL BUDGET**

Capital Priorities

The following define the categories in rank order which were used by the Capital Review Committee to prioritize the General Fund Capital projects in making its recommendations to Council:

1. Compliance - the project addresses a legal mandate.
2. Prior-Year Projects - the project addresses a prior-year commitment for funding.
3. Safety-oriented - the project is oriented towards safety of employees and/or the public.
4. Efficiency-Oriented - the project allows an organization to perform a service.
5. Maintenance - the project maintains an existing asset.
6. Improvement - the project improves the ability to provide service and is only partially maintenance in orientation.
7. Expansion - the project is directed toward providing increased levels of service.

Projects were sorted into these categories to assist the CRC in reviewing priorities. In addition, the CRC took into consideration Bureau priorities in developing its capital projects recommendations.

As a result of these established priorities, some requested projects were not approved and funded in the FY 92-93 Capital Improvement Budget because they were either expansion or improvement-oriented (low priority) or maintenance projects which do not require implementation in FY 1992-93. The following is an overview of each capital submission received by the Bureau of Financial Planning and the amount ultimately funded by Council for General Fund Bureaus.

OFFICE OF THE CITY AUDITOR

The City Auditor requested two projects to be funded by the General Fund Capital Set-Aside. Two projects were submitted, and one was approved:

- Star Computer Upgrade 54,945

Projects requested but not funded in the CIP include:

Optical Disk System 62,421

OFFICE OF FINANCE AND ADMINISTRATION

The Office of Finance and Administration, Bureau of Administrative Services, Computer Services submitted a proposed capital improvement plan that included nine projects. Of the nine projects, three were requested to be funded from the General Fund set-aside. The remaining 6 projects were requested to be funded from interagency revenue. Three of the General Fund set aside requests were approved:

Novell-IBM Gateway (efficiency-oriented)	50,000
Electronic Mail (improvement)	<u>20,000</u>
	70,000

Projects requested but not funded in the CIP include:

IBM Processor Upgrade 1,092,249

BUREAU OF FIRE, RESCUE, AND EMERGENCY SERVICES

The Fire Bureau submitted a proposed CIP with 25 projects totalling \$14,390,717 for the five-year period from 1992-93 to 1996-97, of which \$13,901,230 is requested from discretionary General Fund resources. For FY 1992-93, the Bureau requested \$3,193,904 in capital expenditures, of which \$2,522,029 in new funds is included in the Adopted 1992-93 Capital Budget supporting a total of 15 projects.

Of the \$2,522,029 in new funds allocated for FY 1992-93, \$665,500 comes from the Master Lease Fund to support the purchase of an aerial truck and \$9,592 comes from an Intergovernmental Service Contract with District #10. The remaining \$1,846,937 comes from discretionary General Fund resources. This \$1,846,937, includes \$608,905 for the payment of Master Lease obligations incurred in prior years, while \$1,238,032 is for new project expenditures.

The Bureau's CIP is divided into two program areas, Emergency Response and Support for Emergency Response.

Emergency Response

Prior Year Master Lease	608,905
Apparatus Replacement	831,875
Training Center Phase III	306,315

Support for Emergency Response

Underground Tank Removal (prior-year project)	60,000
Linnton Oil Grounds (prior-year project)	325,000
Earthquake Survey (safety-oriented)	35,000
St. 41 Sewer Connection (compliance/partially-funded)	10,392
Plumbing/Asbestos Removal (compliance/partially-funded)	82,750
St. 20 Sewer Repair (maintenance)	12,000
St. 13 Hot Water System (efficiency-oriented)	12,000
St. 9 Ext. Walls/Windows (maintenance)	23,200
HVAC Upgrades (expansion/partially-funded)	50,000
Apparatus Bay Ventilation (expansion/partially-funded)	50,000
Fire Sprinkler System (improvement/partially-funded)	50,000
Elevator Replacement (safety-oriented)	<u>55,000</u>

TOTAL FIRE BUREAU CIP/92-93 **1,238,032**

The total amount of the requested CIP recommended for approval by the CRC is **\$1,238,032** from the General Fund Capital Set-aside. The grand total of the request, including **\$9,592** supported by an Intergovernmental Service contract with Multnomah County Fire District #10, is **\$1,247,624**. The prior-years practice of supporting the Bureau's Fire Apparatus project, totalling \$665,500 through a 5 year master lease program will be continued. The Fire Bureau will make payments of \$166,375 per year over that time period.

Prior-year Master Lease payments will total \$608,905 in FY 1992-93 for the Fire Bureau.

Projects requested by not funded in the CIP include:

Station 40 Roof Repair	10,000
Station 41 Bathroom Remodel	<u>6,240</u>
	16,240

BUREAU OF GENERAL SERVICES

A total request of \$12.2 million was request for FY 1992-93, and \$39.1 million for the five year period 1993-97. The FY 92-93 budget contains the following requests funded from the General Fund set-aside:

City Auditor - Records Center	
Upgrade HVAC Small Vault	25,238
Upgrade HVAC Large Vault	<u>60,650</u>
	85,888

City Hall Upgrades	106,160
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Fuel Management	98,208
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Police

Stable 1 - Repair damage	55,330
East Precinct - Interior partitions	107,409
MLK Blvd. Prnct. - Interior Imp.	182,175
Stable 1 - HVAC Imp.	61,829
Stable 1 - Maintain Exteriors	35,666
North Precinct - Maintain Exteriors	58,257
Vehicle Storage - Constr. Firing Range	160,000
Vehicle Storage - Constr. Building	98,555
St. Johns City Hall Bldg - Alt. Uses	<u>34,279</u>
	793,500

Portland Building

Eliminate Exterior Wall Leaks	1,370
Penthouse Roof Replacement	10,090
Correct Water Pressure Problem	2,592
HVAC Improvements	4,151
Sidewalk Repairs	6,280
Expand Electrical Capacity	5,291
Carpet Replacement	1,929
Restroom Renovations	310
Paint Interiors	<u>512</u>
	32,525

Total General Fund Set-Aside Bureau of Gen. Services 1,766,913

In addition to the General Fund set-aside, the Council allocated \$1,001,000 in General Funds for the 1992-93 portion construction of the new Emergency Dispatch Center.

The following are projects with funding from sources other than the General Fund Capital Set-aside:

Communications Services

Trunked Radio System	265,000
Paint Communications Tower	<u>160,000</u>
	425,000

Emergency Communications

Construct 911 Center	<u>4,235,000</u>
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Fleet Services	
Stanton Yard - Replace Roof Flashing	51,361
Stanton Yard - Paint Exteriors	36,207
Powell Shops - Exterior Maintenance	<u>25,848</u>
113,416	
Parking Garage	
Autoport - Repair membrane comm. space	45,474
3rd & Alder - HVAC Replacement	119,619
O'Bryant Square - Water Proof & Structure	6,419
3rd & Alder - Structure Improvement	240,150
3rd & Alder - Replace Commercial space	<u>81,376</u>
493,038	
Police	
Purchase of Master Leased Projects	
Vehicle Storage - Constr. Building	394,219
St. John's City Hall - Alt. Uses	137,115
Portland Building	
Eliminate Exterior Wall Leaks	3,630
Penthouse Roof Replacement	26,735
Correct Water Pressure Problem	6,868
HVAC Improvements	10,999
Sidewalk Repairs	16,640
Expand Electrical Capacity	14,020
Carpet Replacement	5,111
Paint Interiors	1,358
Restroom Renovations	<u>820</u>
78,892	
Prior Year Master Lease Payments	775,144
Bureau of General Services	
Non-General Fund set-aside	6,654,824

An analysis was completed to determine the rate impact on bureaus to recover the costs of the New Communication Repair Shop through service reimbursements. As a result of that study, the new Communication Repair Shop is will be funded by interagency agreement in FY 1992-93. General Fund support for the facility will be required in FY 93-94.

Projects requested by not funded in the CIP include:

City Auditor	
Records Center - Expand Envir. Contr. Vault	38,874
City Hall	
Maintenance	6,010
Expansion	<u>167,820</u>
	173,830
Police	
Mounted Patrol Arena Cover	83,938

BUREAU OF PARKS AND RECREATION

The Bureau of Parks and Recreation's Capital Improvement Program is directed towards: 1) restoring and maintaining the existing park and recreation system; 2) promoting recreational opportunities; 3) adding to the City's beauty and its economic well being, and 4) preserving and enhancing natural areas.

In 1989, the citizens of Portland passed a \$7.3 million, three-year Parks Systems Improvement Levy in order to begin to address the great need for improving and reinvesting in Portland's aging and expanding park system. The levy funds were in addition to the existing General Funds used to maintain the system and were not to be regarded as a replacement for capital improvement resources. FY 1991-92 was the third and final year of the levy. The primary emphasis of the program in FY 1992-93 will be to complete all levy-funded improvement projects. The budget will be mainly composed of carryover dollars from FY 1991-92. The conclusion of the levy coupled with the uncertainty of revenues from the Street Lighting Levy will present capital funding challenges to the Parks bureau.

The following projects are funded from the General Fund Capital Set-Aside:

Play Equipment (safety/maintenance/master lease)	19,400
Lovejoy Fountain Concrete Repair (maintenance)	30,000
Lents Park Irrigation (efficiency)	250,000
Irrigation System Replacement (efficiency)	250,000
Grant Park Wading Pool (maintenance)	22,024
Peninsula Park Rose Garden Renovation (safety)	25,000
Peninsula Commty. Ctr. Asbestos Removal (compliance)	11,037
Mech./Building Renov.(Dishman) (maint./partial fund)	250,000
Fire Sprinklers (Montavilla) (compliance)	25,000
Multnomah Arts HVAC (prior-year)	170,000
Restroom Renovation (system wide) (maintenance)	60,000
Overlook Hse Handicap RR & Path Lighting (compliance)	16,639
Handicapped Pool Lifts (improvement)	20,000
Wilson Pool Equipment Renovation (safety)	106,500
Forest Park Management Plan (efficiency/part. funded)	37,500

Springwater Corridor Trestle Repair (safety)	70,000
Bureau Automation (efficiency/master lease)	<u>48,740</u>

TOTAL PARK BUREAU CIP/92-93	1,411,840
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The total of the capital improvement budgeted for the Bureau of Parks and Recreation, including projects funded by the Golf and Portland International Raceway Funds is \$3,259,233.

Funds will be set aside in future years to assist bureaus in the developing Master Plans to ensure that funds are being efficiently appropriated.

Projects requested by not funded in the CIP include:

Gabriel Park Master Plan	140,000
Acquatics Master Plan	71,500
Forest Park Site Acquisition	<u>70,000</u>
	281,500

HIGHLIGHTS OF OTHER FUND CAPITAL PROJECTS

Capital Budget requests from non-General Fund bureaus are submitted and reviewed by the CRC and Council during the capital budget process as well. The non-General Fund bureaus include: Environmental Services, Transportation, Water as well as the Portland Development Commission. The CRC does not make specific recommendations relative projects requested, but does identify issues for Council consideration. The requests are part of the Capital Budget Process and become part of the Council Adopted Capital Improvement Budget. The following is an overview of each of the capital plans submitted by the other funds and PDC:

BUREAU OF ENVIRONMENTAL SERVICES

The Bureau submitted a request totalling \$71.7 million for FY 1992-93 and \$328.2 million over the next five years. Of the first-year request, approximately \$32.1 million is planned for extension of sanitary sewers to the Mid-Multnomah County area. Under the provisions of the Mid-County Sewer Financial Assistance Plan approved by the Council on March 11, 1992, owners of single-family property in the Mid-County area (which is about 80% of the total property in the area) will pay a maximum charge that is approximately 57% of the City's current cost of constructing the local sewers serving those properties. (Commercial

property owners will pay the full cost of the local sewer construction.) At the same time, the lower charge for single-family property owners is only available if they pay or sign up for financing before December 31, 1993, so during that window of opportunity, the Bureau expects to receive prepayments to more than offset the \$32.1 million cost of construction in 1992-93, while in future fiscal years the mid-County construction will be nearly all covered by system-wide sewer rates.

The \$39.6 million planned for 1992-93 projects outside the Mid-County area is to come primarily from monthly sewer rates and connection charges, either on a current basis or to cover debt service on revenue bonds. The bureau anticipates selling approximately \$46.3 million of bonds during 1992-93 to retire outstanding short-term financing and provide capital for upcoming projects.

The major program areas for FY 1992-93 improvements include the following:

Mid-County Program	\$32.1 million
Sewage Treatment Program	9.5 million
Maintenance & Reliability Program	9.7 million
Drainage/Stormwater Quality Program	5.8 million
Combined Sewer Overflow Program	9.4 million
Systems Development Program	<u>5.1 million</u>
Total	71.7 million

GOLF OPERATIONS:

The Golf program contains four projects totalling \$1.9 million to be funded by the Golf Fund. The major project involves the renovation and addition to the Progress Downs Golf Course. Bond Financing totalling \$1 million was procured in the prior year for this project, and will be applied in FY 1992-93. Additional projects include:

West Delta Park Dike Improvements	\$265,000
Eastmoreland Maintenance Building	180,000
Heron Lakes Golf Cart Paths	250,000
Progress Down Course Remodel	<u>250,000</u>
Total	\$945,000

PIR OPERATIONS

This program includes self-supporting activities which pays all costs through fees charges to users of the facility. There are two projects requested for FY 1992-93:

Water Main Extension	\$80,000
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Garbage Compactor
Total

25,000
\$105,000

OFFICE OF TRANSPORTATION

The Capital Improvement Program overseen by the Portland Office of Transportation totals \$22.5 million in FY 1992-93 and \$283.1 million over the next five years. Of the \$22.5 million first year costs, \$7.1 million is supported by General Transportation Revenues (GTR), which includes \$2.0 million of General Fund transfer, state and county gas tax revenues, and parking meter funds. The remaining \$15.4 million supporting the CIP includes \$5.3 million in cost recovery, service reimbursement, and LID revenues; \$6.8 million in contract revenue, and \$3.3 million in federal grant revenues. In addition, the FY 1992-93 CIP will leverage an additional \$60.5 million from participating governmental jurisdictions. Major projects scheduled for FY 1992-93 include the following:

Street Improvements	\$16.2 million
Transit Program	3.8 million
Alternative Modes Program	1.0 million
Preservation/Rehabilitation	<u>1.5 million</u>
Total	22.5 million

BUREAU OF WATER

The Bureau of Water Works Capital Improvement Program totals \$14.6 million in FY 1992-93 and \$66.6 over the next five years. Funding for the capital improvement projects is derived from the Water Bureau resources (water sales, both wholesale and retail, and proceeds from prior year bond sales) \$12.3 million; \$680,000 million from petitioner reimbursements for main installations, and \$1.6 million from the Oregon Department of Transportation and other local government jurisdictions. Major program areas for CIP improvement projects include:

Water Supply	\$2.5 million
Water Quality	3.1 million
Water Distribution	<u>8.9 million</u>
Total	\$14.6 million

PORTLAND DEVELOPMENT COMMISSION

The Portland Development Commission (PDC) is the City's economic development and urban redevelopment agency. It is a semi-autonomous organization operating under City Charter but budgeted separately.

PDC relies primarily on tax increment financing and so faces uncertainty in its future projects. Last year there was tremendous uncertainty about what the Legislature would do with tax increment financing. This year the uncertainty revolves around what the courts will do with tax increment financing. The Oregon Tax Court in May overturned a prior Legislative interpretation and held that tax increment collections are subject to the \$10.00 property tax rate limit created by Measure 5. The decision is being appealed to the State Supreme Court, and a decision is expected in the Fall.

In the meantime, the Adopted Capital Budget continues to assume the availability of tax increment dollars outside the Measure 5 limit. If the Supreme Court sustains the Tax Court ruling, severe cuts will be made in PDC's capital program. The FY 1992-93 projects in the Adopted Budget total \$18.0 million and include funding for the following major projects:

Downtown Waterfront	\$11.8 million
Airport Way	5.7 million
Convention Center	.4 million
Central Eastside	_.1 million
Total	\$18.0 million

CAPITAL REVIEW COMMITTEE ISSUES AND RECOMMENDATIONS

During the development of the overviews by the Bureau of Financial Planning, a number of issues effecting more than one bureau were identified, considered by the Capital Review Committee, and subsequently referred to the Council for consideration during the budget hearings. These issues are intended to be addressed prior to the initiation of the FY 1992-94 capital budgeting process. The issues are summarized below.

CAPITAL PLANNING AND BUDGETING POLICY

The CRC once again emphasized the need for the Bureau of Financial Planning to establish a clear policy for use in future years for capital planning, budgeting and as well as future debt. Elements which should be emphasized within policy include guidelines on the use of short and long-term debt, city wide priorities for use in allocating capital, guidelines for

minimum levels of general fund capital support, and a requirement for regular updating of public facility plans. The Bureau of Financial Planning indicated that a Capital Planning and Budgeting Policy is in its final stages, and once the final draft is completed it will be distributed to the Capital Review Committee for its review, prior to submitting it for Council consideration. This is anticipated to occur prior to the end of FY 1991-92.

- **RECOMMENDATION:** When the Capital Planning and Budgeting Policy is in the final draft stage the Capital Review Committee should reconvene to review the document and submit a proposal to Council for its approval.

INSUFFICIENT CAPITAL FOR GENERAL FUND PROJECTS

The CRC once again faced the difficult task of selecting from a large list of requested projects those representing the greatest overall City priority for available General Fund resources in FY 1992-93. In past years, the CRC has consistently given priority to projects directed toward maintaining and preserving the existing City infrastructure as opposed to those which expand the infrastructure or enhance future service levels. This careful consideration reflects the fact that funds available annually for allocation to capital projects fall far short of meeting identified needs. The long-term Public Facility Plans for General Fund bureaus which were recently completed clearly show that available resources are inadequate to meet current and future capital requirements. The reports indicate that \$24.4 million in required capital presently exists. It also indicates that an additional \$42 million will be required over the next six to ten years and an additional \$122 million over the next ten to twenty years. In recognition of these needs, the Council increased the capital set-aside to \$4 million within the Financial Forecast, twice the amount allocated in the prior fiscal year. Nevertheless, the City will fall far short of meeting the requirements identified within the Public Facility Plans.

- **RECOMMENDATION:** The minimum annual allocation for General Fund capital projects should be maintained at \$4 million. In future years the Council should seek to increase capital funding. Amongst the substantial liabilities that will need funding in the out-years are the Linnton Oil grounds clean-up, Fuel Management Program, City Hall Safety improvements, new Eastside Precinct, and rehabilitation of the community centers.

GENERAL OBLIGATION BONDS

As indicated above annual allocations for general fund capital projects fall far short of needed levels. The CRC's review indicates that it is unlikely that the General Fund will be capable of meeting capital needs from existing resources. As a result, and as indicated within the Public Facility Plans, the backlog of capital needs will continue to increase in the years ahead. As the backlog increases, the likelihood of expensive emergency capital repairs

will also increase. The CRC discussed several approaches to resolving this problem, including a new revenue source and increased use of short-term debt. The CRC found that the most acceptable option in the post-Ballot Measure 5 era was the issuance of a General Obligation Bonds. The Measure exempts this debt from the \$10 per \$1000 assessed value rate limit for non-education governmental units.

- **RECOMMENDATION:** The Capital Review Committee should reconvene following the FY 1992-93 budget hearings and further review approaches to meeting the long-term capital needs of the City. The CRC will prepare options for Council consideration, including a General Obligation bond issue.

TAX INCREMENT FINANCING

The capital budget for the Portland Development Commission identifies continuing uncertainties pertaining to the use of tax increment financing under Ballot Measure 5. In particular, a court case is proceeding, the outcome of which will determine how tax increment financing will be administered under Ballot Measure 5. The adopted capital budget assumes that increment collected for the retirement of bonded debt is exempt from the \$10.00 property tax rate limitation, consistent with the Legislature's interpretation. However, the Oregon Tax Court has ruled that tax increment collections are subject to the \$10.00 rate limit established by Measure 5, and if the current appeal to the State Supreme Court confirms that judgement, the entire PDC capital program will need to undergo substantial reductions. Because of project inter-relationships this may also require adjustments to the City's capital programs.

Several key assumptions of the legislature's implementation of BM5 are being challenged in court. The legislature interpreted Measure 5 in a way that allowed the portion of tax increment collections dedicated to principal and interest on bonded debt to be collected above the \$10 limit for non-school local governments. Under the legislature's interpretation, the incremental increase is used in determining whether a property owner's taxes exceed the \$10 limit. For local governments subject to compression under Measure 5 (such as the City of Portland), the incremental growth in the urban renewal districts reduces the amount of property taxes lost to Measure 5. Another key change is that local governments can now choose to collect less than the maximum tax increment allowable, which means that a City Council -- in the decision to sell tax increment bonds and a subsequent decision about whether or not to collect amounts above what is needed to service those bonds -- can choose the "urban renewal tax rate." Based on these key legal interpretations, and with consultation from the City Council during last year's budget process, the PDC has been proceeding with two basic financial planning guidelines: that the urban renewal tax rate will not exceed \$1/\$1,000 of assessed value; and that PDC will avoid competition with the General Fund within the \$10 cap by collecting only the amount of tax increment that is needed for each year's bonded debt service.

A lawsuit has been filed in Oregon Tax Court in order to clarify tax increment financing under Measure 5, and until a judgement is rendered in that case we will not know if the key assumptions are firm. Until that time, while it is legal to sell long term bonds, the decision to do so is being deferred until the litigation is resolved.

- **CRC RECOMMENDATION:** The Bureau of Financial Planning in coordination with the Development Commission should continue to closely monitor and report to the Council on the status of legal action.

COMBINED
CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>CITY SUPPORT FACILITIES</u>						
<u>Bureau of General Services</u>						
Police	32,080	1,324,834	196,806	2,457,653	130,681	6,570,334
Parking Garages	26,552	493,038	782,359	527,734	1,179,690	3,324,582
Emergency Communications	625,000	5,236,000	453,671	0	0	6,592,642
Communications Services	425,000	3,950,000	6,385,000	109,553	0	10,869,553
City Auditor	0	85,888	0	0	0	85,888
Fleet Services	0	113,416	996,132	66,775	0	1,240,796
Portland Building	272,245	118,706	0	0	0	390,951
City Hall Upgrade	0	106,160	3,310,300	1,975,500	125,500	5,545,310
Fuel Management	30,000	222,541	1,286,250	0	0	1,538,791
Prior Years' Master Lease	861,185	775,144	846,541	373,748	192,425	3,224,829
Total General Services	2,272,062	12,425,727	14,257,059	5,510,963	1,628,296	39,383,676
<u>Bureau of Fire, Rescue and Emergency Services</u>						
Emergency Response	7,454,308	1,747,095	4,019,832	1,847,467	2,714,775	19,626,971
Support for Emerg. Response	319,094	774,934	664,125	557,000	937,000	3,432,153
Total Fire	7,773,402	2,522,029	4,683,957	2,404,467	3,651,775	23,059,124
<u>Computer Services</u>						
Technical Services	0	354,381	165,600	245,800	61,700	827,481
Prior Years Master Lease	801,641	291,293	340,914	323,691	0	1,757,539
Total Computer Services	801,641	645,674	506,514	569,491	61,700	2,585,020
<u>Commissioner of Public Safety</u>						
	80,000	5,585,000	0	0	0	5,665,000
<u>City Auditor</u>						
	0	54,945	0	0	0	54,945
TOTAL CITY SUPPORT FACILITIES	10,927,105	21,233,375	19,447,530	8,484,921	5,341,771	70,747,765
<u>CULTURAL AND RECREATIONAL</u>						
<u>Bureau of Parks & Recreation</u>						
Parks	425,000	654,624	343,980	361,179	379,238	2,562,221
Facilities	3,267,000	902,946	113,000	66,150	69,458	4,491,484
Acquatics	0	126,500	0	0	0	126,500
Natural Areas	0	215,050	163,000	15,000	25,000	443,050
Automation	31,360	310,113	275,605	67,029	67,357	799,268
Golf Program	150,000	945,000	150,000	0	0	1,245,000
Portland Int'l Raceway	80,000	105,000	0	0	0	185,000
TOTAL CULTURAL AND RECREATIONAL	3,953,360	3,259,233	1,045,585	509,358	541,053	9,852,523

COMBINED
CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Project Total
<u>ECONOMIC DEVELOPMENT</u>						
<u>Portland Devel. Commission</u>						0
Downtown Waterfront	5,096,555	11,819,465	19,044,830	9,725,800	3,738,700	52,445,950
Airport Way	1,833,500	5,663,954	1,877,590	4,637,960	1,879,710	16,884,174
Convention Center	910,000	377,000	695,000	390,000	5,258,800	7,740,800
Central Eastside	130,000	92,000	1,852,960	2,244,950	1,744,950	6,064,860
TOTAL ECONOMIC DEVELOPMENT	7,970,055	17,952,419	23,470,380	16,998,710	12,621,960	83,135,584
<u>SEWAGE</u>						
<u>Bureau of Environmental Serv.</u>						
Mid-County Sewer Project	2,178,482	32,142,857	14,846,000	20,653,068	16,029,965	106,428,546
Sewage Treatment Systems	3,072,400	9,539,760	13,207,500	9,235,000	6,750,000	43,579,660
Maintenance & Reliability	7,157,900	9,705,120	10,324,825	10,555,200	10,075,550	57,554,545
Drainage & Storm Water Quality	4,116,145	5,821,350	2,332,950	2,293,750	2,007,075	18,578,270
Combined Sewer Overflow	5,920,186	9,409,000	17,500,060	27,895,590	25,918,650	87,193,486
Systems Development	3,106,000	5,083,350	3,456,000	1,576,000	1,050,000	14,821,350
TOTAL SEWAGE	25,551,113	71,701,437	61,667,335	72,208,608	61,831,240	328,155,857
<u>TRANSPORTATION</u>						
<u>Office of Transportation</u>						
Street Improvements	25,659,266	16,200,059	7,859,788	7,264,707	35,053,779	98,947,965
Transit Program	7,141,161	3,810,145	9,831,820	12,146,959	11,752,599	50,751,684
Alternative Modes Program	1,129,769	981,714	1,012,450	640,880	250,000	4,114,793
Preservation/Rehabilitation	3,113,794	1,526,703	1,685,000	1,785,000	1,885,000	11,905,497
TOTAL TRANSPORTATION	37,043,990	22,518,621	20,389,058	21,837,526	48,941,378	165,719,939
<u>WATER</u>						
<u>Bureau of Water Works</u>						
Supply System Program	738,000	2,528,000	2,031,000	2,129,000	439,000	8,418,000
Distribution System Program	11,673,800	8,897,000	9,706,000	7,255,000	5,765,000	48,953,800
Water Quality Program	4,215,000	3,135,000	1,043,000	485,000	280,000	9,203,000
TOTAL WATER	16,626,800	14,560,000	12,780,000	9,869,000	6,484,000	66,574,800
TOTAL CAPITAL PROJECTS	102,072,423	151,225,085	138,799,888	129,908,123	135,761,402	724,186,468

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operations & Maintenance Costs**

Bureau/Program/Project	Five Year Costs	FY 1992-93 Costs	Revenue Generated (-)	Operating/Maint. Cost (+)	Operating/Maint. Savings (-)	Net Financial Impact
<u>CITY SUPPORT FACILITIES</u>						
BUREAU OF GENERAL SERVICES						
Police	1,818,246	1,324,834	0	2,500	(107,800)	(105,300)
Parking Garages	493,038	493,038	0	0	(4,000)	(4,000)
Emergency Communications	5,236,000	5,236,000	0	166,279	0	166,279
Communications	10,335,000	3,950,000	0	0	0	0
Fuel Management	1,508,791	222,541	0	0	(12,600)	(12,600)
City Hall	5,545,310	106,160	0	0	0	0
City Auditor	85,888	85,888	0	0	0	0
Fleet Services	164,069	113,416	0	0	0	0
Portland Building	653,316	118,706	0	0	0	0
Prior Years Master Lease	2,363,644	775,144	0	0	0	0
Total General Services	28,203,302	12,425,727	0	168,779	(124,400)	44,379
COMPUTER SERVICES FUND						
Technical Services	810,347	354,381	0	3,320	(32,628)	(29,308)
Prior Year Master Lease	1,067,735	291,293	0	0	0	0
Total Computer Services Fund	1,878,082	645,674	0	3,320	(32,628)	(29,308)
BUREAU OF FIRE, RESCUE, AND EMERGENCY SERVICES						
Emergency Response	10,114,666	1,747,095	0	0	(20,000)	(20,000)
Support	2,337,534	774,934	0	0	0	0
Total Fire Bureau	12,452,200	2,522,029	0	0	(20,000)	(20,000)
COMMISSIONER OF PUBLIC SAFETY						
	5,585,000	5,585,000	0	65,000	(610,000)	(545,000)
CITY AUDITOR						
	54,945	54,945	0	1,300	0	1,300
Total City Support Facilities	48,173,529	21,233,375	0	238,399	(787,028)	(548,629)
<u>CULTURAL AND RECREATIONAL</u>						
BUREAU OF PARKS & RECREATION						
Parks	1,739,021	654,624	0	725	(11,374)	(10,649)
Facilities	1,151,554	902,946	0	200	(5,280)	(5,080)
Acquatics	126,500	126,500	0	200	0	200
Natural Areas	418,050	215,050	0	0	0	0
Automation	729,104	310,113	0	5,000	(123,000)	(118,000)
Golf Program	1,095,000	945,000	(1,020,000)	410,000	(10,000)	(620,000)
Portland Int'l Raceway	105,000	105,000	(80,000)	0	0	(80,000)
						0
Total Cultural and Recreational	5,364,229	3,259,233	(1,100,000)	416,125	(149,654)	(833,529)

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operations & Maintenance Costs**

Bureau/Program/Project	Five Year Costs	FY 1992-93 Costs	Revenue Generated (-)	Operating/Maint. Cost (+)	Operating/Maint. Savings (-)	Net Financial Impact
<u>ECONOMIC DEVELOPMENT</u>						
PTLD DEVELOPMENT COMMISSION						
Downtown Waterfront	18,751,345	11,819,465	0	319,400	0	319,400
Airport Way	12,953,200	5,663,954	0	10,000	0	10,000
Convention Center	0	377,000	0	0	0	0
Central Eastside	5,934,860	92,000	0	30,000	0	30,000
Total Economic Development	37,639,405	17,952,419	0	359,400	0	359,400
<u>SEWAGE</u>						
BUREAU OF ENVIRONMENTAL SERV.						
Mid-County Sewer Project	104,250,064	32,142,857	(137,644)	137,644	0	0
Sewage Treatment Systems	1,542,010	9,539,780	0	40,000	(262,000)	(222,000)
Maintenance & Reliability	50,396,645	9,705,120	0	0	0	0
Drainage & Storm Water Quality	6,780,850	5,821,350	0	24,000	0	24,000
Combined Sewer Overflow	23,875,920	9,409,000	0	22,000	0	22,000
Systems Development	9,290,350	5,083,350	0	579,810	0	579,810
Total Sewage	196,135,839	71,701,437	(137,644)	803,454	(262,000)	403,810
<u>TRANSPORTATION</u>						
OFFICE OF TRANSPORTATION						
Street Improvements	73,288,698	16,200,058	0	492,675	0	492,675
Transit Program	43,610,524	3,810,146	0	46,137	(3,300)	42,837
Alternative Modes Program	2,985,024	981,714	0	14,500	0	14,500
Preservation/Rehabilitation	8,791,703	1,526,703	0	10,328	0	10,328
Total Transportation	128,675,949	22,518,621	0	563,640	(3,300)	560,340
<u>WATER</u>						
BUREAU OF WATER WORKS						
Supply System Program	7,730,000	2,528,000	(3,000)	12,500	(7,000)	2,500
Distribution System Program	37,280,000	8,897,000	0	21,000	(205,000)	(184,000)
Water Quality Program	4,988,000	3,135,000	0	45,000	(60,000)	(15,000)
Total Water	49,998,000	14,560,000	(3,000)	78,500	(272,000)	(196,500)
TOTAL CAPITAL PROJECTS	465,986,951	151,225,085	(1,240,644)	2,459,518	(1,473,982)	(255,108)

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Bureau/Program/Project	General Fund	Transp.	Rate/ Charge/ Contracts	Federal/ State/ Other Local	Other	Total Budget
<u>CITY SUPPORT FACILITIES</u>						
BUREAU OF GENERAL SERVICES						
Police	1,324,837	0	0	0	531,334	1,856,171
Parking Garages	0	0	493,038	0	0	493,038
Emergency Communications	1,001,000	4,235,000	0	0	0	5,236,000
Communications Services	0	0	0	0	3,950,000	3,950,000
Fuel Management	98,208	72,326	0	0	52,007	222,541
City Hall	106,160	0	0	0	0	106,160
City Auditor	85,888	0	0	0	0	85,888
Fleet Services	0	0	0	0	113,416	113,416
Portland Building	32,525	19,587	0	27,540	39,054	118,706
Prior Years Master Lease	210,582	0	259,512	0	305,050	775,144
Total General Services	2,859,200	4,326,913	752,550	27,540	4,990,861	12,957,064
COMPUTER SERVICES FUND	70,000	0	0	0	575,674	645,674
BUREAU OF FIRE, RESCUE, AND EMERGENCY SERVICES						
Emergency Response	1,747,095	0	0	0	0	1,747,095
Support	765,342	0	9,592	0	0	774,934
Total Fire Bureau	2,512,437	0	9,592	0	0	2,522,029
COMMISSIONER OF PUBLIC SAFETY	0	0	0	0	5,585,000	5,585,000
CITY AUDITOR	54,945	0	0	0	0	54,945
Total City Support Facilities	5,496,582	4,326,913	762,142	27,540	11,151,535	21,764,712
<u>CULTURAL AND RECREATIONAL</u>						
BUREAU OF PARKS & RECREATION						
Parks	654,624	0	0	0	0	654,624
Facilities	532,946	0	0	0	370,000	902,946
Acquatics	126,500	0	0	0	0	126,500
Natural Areas	107,500	0	0	0	107,550	215,050
Automation	310,113	0	0	0	0	310,113
Golf Program	0	0	680,000	265,000	0	945,000
Portland Int'l Raceway	0	0	105,000	0	0	105,000
Total Cultural & Reacrecational	1,731,683	0	785,000	265,000	477,550	3,259,233

**COMBINED
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Bureau/Program/Project	General Fund	Transp.	Rate/ Charge/ Contracts	Federal/ State/ Other Local	Other	Total Budget
<u>ECONOMIC DEVELOPMENT</u>						
PTLD DEVELOPMENT COMMISSION						
Downtown Waterfront	0	600,000	711,000	2,295,500	8,212,965	11,819,465
Airport Way	0	0	0	0	5,663,954	5,663,954
Convention Center	0	0	0	0	377,000	377,000
Central Eastside	0	0	0	0	92,000	92,000
Total Economic Development	0	600,000	711,000	2,295,500	14,345,919	17,952,419
<u>SEWAGE</u>						
BUREAU OF ENVIRONMENTAL SERV.						
Mid-County Sewer Project	0	0	32,142,857	0	0	32,142,857
<u>Sewage Treatment Systems</u>	0	0	9,539,760	0	0	9,539,760
Maintenance & Reliability	0	0	9,705,120	0	0	9,705,120
Drainage & Storm Water Quality	0	0	5,821,350	0	0	5,821,350
Combined Sewer Overflow	0	0	9,409,000	0	0	9,409,000
Systems Development	0	0	5,083,350	0	0	5,083,350
Total Sewage	0	0	71,701,437	0	0	71,701,437
<u>TRANSPORTATION</u>						
OFFICE OF TRANSPORTATION						
Street Improvements	0	2,991,760	6,274,420	2,620,528	4,313,350	16,200,058
Transit Program	2,017,496	288,155	503,125	23,091	978,279	3,810,146
Alternative Modes Program	0	981,714	0	0	0	981,714
Preservation/Rehabilitation	0	813,896	0	652,930	59,877	1,526,703
Total Transportation	2,017,496	5,075,525	6,777,545	3,296,549	5,351,506	22,518,621
<u>WATER</u>						
BUREAU OF WATER WORKS						
Supply System Program	0	0	206,000	724,000	1,598,000	2,528,000
Distribution System Program	0	0	70,000	662,000	8,165,000	8,897,000
Water Quality Program	0	0	797,000	251,000	2,087,000	3,135,000
Total Water	0	0	1,073,000	1,637,000	11,850,000	14,560,000
TOTAL CAPITAL PROJECTS	9,245,761	10,002,438	81,810,124	7,521,589	43,176,510	151,756,422

CITY SUPPORT FACILITIES SYSTEM

FY 1992-93 Capital Improvement Plan

BUREAU OF GENERAL SERVICES

The Bureau of General Services Capital Improvements Plan for FY 1992-96 responds to the needs and requirements of the Bureau of General Services and various client bureaus whose major capital improvements are coordinated by General Services. The CIP was prepared by the bureau of General Services staff in coordination with its client agencies, with an emphasis on the preservation of existing infrastructure. For client-generated projects, the bureau provides architectural research into project feasibility, project alternatives, and estimated project costs.

The Bureau of General Services has begun long-term maintenance plans for the Parking Garages, the Portland Building, and City Hall, and is working with Multnomah County to provide long-term maintenance plans for the Justice Center, which is owned jointly by the City and the County.

The adopted CIP of the Bureau of General Services totals \$70,074,977 over the five year period, from FY 1992-93 through FY 1996-97. Of this amount, \$20,990,375 has been appropriated in FY 1992-93 Budget.

Appropriation were allocated to the following programs:

Fuel Management Program

This project consists of one project totaling \$222,541 in FY 1992-93 and \$1,286,250 over the five-year period. This project is a response to state and federal regulations requiring leak-proofing of all underground fuel storage tanks. A multi-bureau committee headed by Risk Management recommended the Fuel Management Project, which creates six centralized refueling stations around the City, with the 129 existing City tanks being removed. This project will be funded by charges to the bureaus based on the percentage of fuel used.

Parking Garages Program

Currently the City has seven garages: The Portland Building; Autoport; 3rd & Alder; 10th and Yamhill; O'Bryant Square; Front and Davis; and 4th and Yamhill. This program consists of five projects totaling \$493,038 in FY 1992-93 and \$4,562,403 over the five-year period. The major projects effecting the garages over the next two years are structural upgrades to meet earthquake standards. In FY 1992-93, structural repairs for earthquake reinforcement includes \$240,150 to the Third and Alder garage. Additionally in FY 1992-93, this program will provide repairs and upgrades to preserve the structural integrity of the facilities and to make them more efficient. These projects will be funded by the parking revenues generated by each garage.

Fleet Services Program

Fleet Services supplies and maintains vehicles and equipment for various bureaus within the City. They have three major facilities: Stanton Yard; Powell Shops; and Autoport as well as a minor satellite operation at East Precinct Police Station. This program consists of three projects totaling \$113,416 in FY 1992-93 and \$1,297,069 over the five-year period. This program will provide necessary routine repairs in FY 1992-93. The major projects effecting the fleet facilities beginning next year are structural upgrades and revised floorplans to the Stanton Yard and Powell Shops. Funding for these projects is included in the FY 1992-93 interagency charges to user bureaus.

Portland Building Program

This program consists of projects totaling \$246,826 in FY 1992-93 and \$1,293,976 over the five-year period. The projects will consist of routine and deferred maintenance. Three of the projects are on-going annual maintenance or replacement programs: \$95,160 for Carpet Replacement; \$26,870 for Interior Painting; and \$16,130 for Restroom Renovation. Additionally in FY 1992-93, this program will provide repairs and upgrades to preserve the structural integrity of the facility and to make it more efficient. Funding for these projects is included in the FY 1992-93 rental rates.

Police Program

This program consists of nine projects totalling \$1,324,834 in FY 1992-93 and \$6,570,334 over the five year period. FY 1992-93 projects includes \$492,774 for constructing two buildings at the Police Vehicle Storage facility and \$171,394 for remodeling the St. Johns City Hall Building. The North precinct at the St. Johns City Hall Building is being relocated to the Martin Luther King Blvd., and therefore, the St. Johns Hall Building is being remodel to accommodate alternative uses. As a result of the police precinct being relocated \$182,175 is included in the capital budget for interior improvements. A project to construct a new firing range is included in the FY 1992-93 capital budget. The \$160,000 will provide the funds to construct an outdoor firing range at the Vehicle Storage Lot facility. The current facility, the Army's Camp Whitcomb, is being bulldozed to make way for a new freeway. The firing range is essential to training. Funding for all Police projects is from General Fund discretionary.

City Auditor

This program consists of two projects totalling \$85,888 in FY 1992-93 and \$286,220 over the five-year period. The City Auditor has offices in City Hall and is responsible for the City's records at the St. John's facility. This program will provide \$85,888 for upgrading the HVAC in the small and large vault at the record center. The project to build out the remaining basement area of the record center is contingent upon the proposed City/County consolidation of records and the City providing storage for the County records.

City Hall

This program consists of one project totalling \$106,160 in FY 1992-93 and \$5,545,310 over the five-year period. In FY 1992-93, this program will provide upgrades to preserve the structural integrity of the facility and to make it more efficient.

Communications Services/Emergency Communications

This program includes the replacement of the existing City of Portland radio system with a computer controlled, trunked radio system capable of serving all City agencies. More channel space will be provided for users who currently have no channels left in the present radio band. The project consists of two major elements. The first is the backbone. This element consists of the radio transmitters, receivers, antenna systems, and controllers. The second is the radios. The total cost of the system is estimated to be \$10,600,000. The General Fund portion will be 44% or \$4.6 million with other funds (principally Communications Services, Water, Sewer, and Transportation) contributing the balance.

In conjunction with the Trunked Radio System capital project a related project is the \$4,993,000 for the construction of a new 911 communications center and the construction of a new communication repair shop. The new 911 communication facility will house the new computer aided dispatch equipment and the 800 Mhz radio system. The new communication repair shop will be located next to the new 911 center and will repair

and administer all of the City's telecommunication equipment. The new communication repair shop is required because the facility was not design to house this activity and this facility would be located next to the new 911 center, a major source of service calls.

The General Fund portion of both projects will be covered by \$5.3 million of property tax dollars, \$2.8 million from the Communication Services replacement fund, and \$376,000 from Master Lease fund. Approximately \$1.3 million of the General Fund portion remains unfunded at the current time. It is expected that surplus funds will be available in the Public Safety Fund to cover all or a portion of the remaining General Fund costs. Because of the cash flow requirements of the project, the final \$1.3 million will not be required until FY 1993-94.

CITY AUDITOR

The Office of City Auditor received funding for an upgrade of its current computer system and STAR software at the Portland Archives and Records Center. the STAR system was put into place in FY 1988-89 and catalogs and indexes all City records. The current system is running at full capacity, and staff must take turns to access the STAR system. the upgraded system will add user capacity, improve performance through faster CPU and disks, expand end use possibilities for optical imaging, networking and future expansion, and provide online work stations for employees. The upgraded system will improve the Auditor's ability to maintain and retrieve records, and manage retention schedules. The Auditor's Office estimates that the annual operating and maintenance costs associated with the upgrade will be \$1,300.

COMMISSIONER OF PUBLIC SAFETY

The Commissioner of public Safety is responsible for coordinating the special inter-bureau project to upgrade the City's emergency communications capability. This effort involves the Bureaus of Police, Fire, Emergency Communications, and the Computer Services Division. The purpose of this effort is to strengthen the City's emergency response capability by providing its public safety bureaus with improved computer and communications equipment. This effort does not include the 800 MHz trunked radio system which is being handled by the Communications Division of the Bureau of General Services.

Current Year Projects

Five projects are included in the FY 1992-93 Capital Budget. The first is the replacement of the Computer Aided Dispatch System used to dispatch emergency vehicles. The new CAD system will prove improved dispatch capability for fire, police and emergency medical response. It will provide a new level of automation for fire and EMS dispatch, and will replace an aging and overloaded CAD system currently in use for police services. Budgeted costs for FY 92-93 are \$2,070,000. Installation of the new CAD system is expected to generate about \$400,000 in annual savings due to the merger of Fire Alarm Dispatch and EMS dispatch operations.

The other four projects budgeted in FY 1992-93 are purchase and installation of mobile digital terminals for police and fire vehicles (\$1.2 million), acquisition of a geo-based mapping system (\$700,000), upgrade and/or purchase of management information systems for the bureaus of police, fire and emergency communications (\$1 million), and installation of automatic vehicle locators for public safety vehicles (\$500,000).

Source of Funds

All the projects that comprise the public safety communications upgrades are funded by a special three year property tax levy approved by the voters in June 1989. The third and final year of the levy was FY 1991-92. Current year funding is provided by the carryover of unspent fund balance from the three years of the serial levy.

BUREAU OF FIRE, RESCUE AND EMERGENCY SERVICES

The Fire Bureau submitted a proposed CIP with 25 projects totalling \$14,390,717 for the five-year period from 1992-93 to 1996-97, of which \$13,901,230 is requested from discretionary General Fund resources. For FY 1992-93, the Bureau requested \$3,193,904 in capital expenditures, of which \$2,521,529 in new funds is included in the Adopted 1992-93 Capital Budget.

Of the \$2,521,529 in new funds allocated for FY 1992-93, \$665,000 comes from the Master Lease Fund to support the purchase of an aerial truck and \$9,592 comes from an Intergovernmental Service Contract with District #10. The remaining \$1,846,937 comes from discretionary General Fund resources. This \$1,846,937, includes \$608,905 for the payment of Master Lease obligations incurred in prior years, while \$1,238,032 is for new project expenditures.

The Bureau's CIP is divided into two program areas, Emergency Response and Support for Emergency Response.

Emergency Response

Besides the payment of \$608,905 in Master Lease obligations from prior years' purchases, the Emergency Response program contains new FY 1992-93 funding for two projects. The *Apparatus Replacement* project, the Fire Bureau's top priority. The purchase of one aerial ladder truck is expected to cost \$665,000, which is funded by the City's Master Lease. An estimated \$166,375 is the first of five annual payments to repay the Master Lease obligations is reported as an apparatus replacement cost in FY 1992-93. This comes from discretionary General Fund resources. Adding the first year's payment to the Master Lease with the cost of the apparatus itself, the total expenditures for Fire apparatus in 1992-93 is expected to be \$831,375. The fire apparatus replacement is an annual CIP expense, and the Bureau maintains a replacement schedule with level costs (adjusted for inflation) and an approximate lifetime of 20 years for major apparatus.

The *Training Center Phase III* is the final project in this program for FY 1992-93, and it is the Bureau's second priority for this CIP. It involves the continued development of the consolidated Training Center on Sandy Blvd. This is a complex, multi-year project which includes the consolidation of the various aspects of training with an in-service fire company in one building on the new 8.06 acre site. It is anticipated that once side of the structure will be dedicated to office/classroom space, and the other side will be an operational fire station used for in-service recruit training.

Phase III of the project also provides for construction of a multi-story, multi-use drill tower, a mask training maze and fire simulation area, auto extrication and trench rescue areas, and an apparatus driving course. The tower will be five stories high with ten foot ceilings, equipped for repelling and safety net rescue. This phase of the Training Center project will cost \$306,315.

According to the Fire Bureau's estimates, the FY 1992-93 projects in the Emergency Response program will generate annual net savings of \$20,000 from replacement of older fire apparatus.

Support for Emergency Response

This program includes 12 projects for which 1992-93 funding is approved. They are in rank order, as follows:

Underground Tank Removal -- This project is ranked *No. 3* in the Bureau's priorities and is the third year of a five-year program to remove all 62 of the Fire Bureau underground fueling tanks. The cost each year for this project is **\$60,000**. The project is scheduled to be completed in FY 1994-95.

Linnton Oil Grounds -- This project is ranked *No. 4* in the Fire Bureau's priorities. Over the next four years, the Bureau plans to spend **\$325,000**, or a total of **\$1.3 million** for the entire project. Due to the requirements of DEQ and the Environmental Protection Agency, it is mandatory that the Fire Bureau take responsibility to clean up extensive diesel contamination of the soil. It is possible that contamination could spread due to rain fall and the natural ground flow. If this occurs, the City of Portland will be required to clean up al contamination that occurs to any surrounding area. The tests have shown that the contamination has already reached within a few feet of the ground water supply. The estimated costs for this project do not include any additional costs for clean-up of adjacent areas. According to the Fire Bureau, the testing to the adjacent areas and the water supply is required immediately and cannot be postponed.

Earthquake Survey -- This project is ranked *No. 5* in the Bureau's priorities. The project request includes a structural engineer to survey critical City facilities, such as police headquarters, some major garages, and certain select fire stations, to determine the earthquake survivability and recommendations for necessary improvements. The buildings involved in the testing are those which would be needed for shelter, organizational headquarters, rescue and medical needs if an earthquake occurs. This is the preliminary phase to determine whether there are any further CIP needs for City buildings. This survey is highly recommended by the State Emergency Management Agency, although it is not mandatory by any regulating agency at this time. The estimated cost for FY 1992-93 is **\$35,000**.

Station 41 Sewer Hookup - (\$19,984) - \$10,392 is supported by the General Fund and \$9,592 will be paid through the Intergovernmental Service Agreement with Multnomah County Fire District 10.

The remaining projects have been identified in the Fire Bureau's Draft Public Facilities Plan (PFP) as building improvement projects in rank order:

Plumbing Repairs/Asbestos Removal - (\$82,750) - involves plumbing repairs and asbestos removal at fifteen fire stations over a four year period totalling **\$315,000**.

Station 20 Sewer Repair - (\$12,000) - this project involves sewer line structural repairs at Station 20.

Station 13 Hot Water System Replacement - (\$12,000) - this system should be replaced with a more efficient and less costly system.

Station 9 Exterior Wall and Window Repairs - (\$23,200) - This fire station was constructed in 1910 and the south wall requires re-facing, while the east wall requires re-painting. Also, the windows need to be replaced for better insulation.

HVAC Upgrades - (\$50,000) - this project includes upgrade of heating and air conditioning systems at 16 fire stations over the next five years.

Bay Ventilation - (\$50,000) - this project includes the installation of ventilation systems

on apparatus bay floors at 25 fire stations which will bring them within the National Fire Protection Association (NFPA) guidelines for facility safety Standards.

Fire Sprinkler System - (\$50,000) - this project involves the installation of fire sprinkler systems at 26 fire stations as recommended by the PFP, which will bring them into compliance with the NFPA recommended standards for facility safety. It is expected that the systems would be installed over a six-year period for a total cost of \$659,500.

Elevator Replacement Station 1 - (\$55,000) - this project replaces the elevator at Station 1 to meet the current safety codes. The study of the building needs related to the elevator will cost \$5,000, and replacement of the existing elevator is estimated at \$50,000.

All dollars for the Support for Emergency Response program come from discretionary General Fund resources with the exception of \$9,592 which will be paid through the Intergovernmental Service Agreement with Multnomah County Fire District 10 for the Station 41 Sewer Hookup project.

OFFICE OF FINANCE AND ADMINISTRATION – Computer Services

The Capital Improvement program for the Computer Services Section of the Bureau of Administrative Services consists of eight projects. The total request was \$297,505, including \$227,505 supported by interagencies, and \$70,000 funded by the FY 1992-93 Capital General Fund Set-aside.

The Capital Review Committee recommended that two projects be funded from the General Fund Set-aside: Novell-IBM Gateway (\$50,000) and Electronic Mail (\$20,000). The Novell to IBM Gateway will link Novell Local Area Networks, which consist of PC based systems, to the IBM Gateway or information translator to provide a bridge between networks. The Electronic Mail project will consist of the Information Services Division undertaking a pilot project to acquire and run a workstation-based electronic mail system with the goal of establishing a city-wide electronic mail standard.

The remaining six projects are funded through interagencies with user organizations, and include the following: IBM Disk Storage Upgrade projects will add 11% additional IBM disk storage needed because of retirement of older disk devices (\$20,000); the IBM networking project, which will replace two IBM 3705 communications processors with a single IBM 3745 communications processor, adding an additional terminal controller to support growth in terminal connections (\$70,705); IBM magnetic tape replacement, replacing eight IBM 4320 tape units with four IBM 3940 units which are faster and cheaper to maintain (\$84,500); purchase of workstations specifically tailored to access multiple computer systems simultaneously (\$17,500); DEC disk storage replacement of old devices with new (\$14,500), and DEC networking project, which will replace old communications equipment and add additional lines for users (\$11,300).

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year**

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
Bureau of General Services							
POLICE							
Stable 1 - Repair Drainage	0	55,330	0	0	0	0	55,330
East Precinct - Interior partitions	0	107,409	0	0	0	0	107,409
MLK Blvd. Prnct. - Interior Imp.	0	182,175	0	0	0	0	182,175
Stable 1 - HVAC Imp.	0	61,829	0	0	0	0	61,829
Stable 1 - Maintain Exteriors	32,080	35,666	0	0	0	0	67,746
North Precinct - Maintain Exteriors	0	58,257	0	0	0	0	58,257
Vehicle Stor. - Const. Bldg.	0	492,774	95,327	96,119	96,958	74,326	855,504
Vehicle Stor. - Const. Firing Range	0	160,000	0	0	0	0	160,000
St. Johns City Hall Bldg - Alt. Uses	0	171,394	33,156	33,431	33,723	25,851	297,555
New Mid-County Precincts	0	0	0	2,328,103	0	2,328,103	4,656,206
Stable 1 - Install Shelving	0	0	68,323	0	0	0	68,323
Total	32,080	1,324,834	196,806	2,457,653	130,681	2,428,280	6,570,334
PARKING GARAGES							
Autoport-Repair Membrane	0	45,474	0	0	0	0	45,474
3rd & Alder - HVAC Replacement	0	119,619	0	0	0	0	119,619
O'Bryant Square - Waterproofing and Structure Im	0	6,419	0	0	0	0	6,419
3rd & Alder - Structural Improvements	26,552	240,150	0	0	0	0	266,702
3rd & Alder - Replace Commercial Space Windo	0	81,376	0	0	0	0	81,376
Autoport - Replace Roof Deck	0	0	88,653	0	0	0	88,653
Autoport - Phase III Improvements	0	0	693,706	0	0	0	693,706
3rd & Alder/10th & Yamhill - Maintain Exteriors	0	0	0	167,302	0	0	167,302
3rd & Alder - Replace Awnings	0	0	0	87,298	0	0	87,298
Install Stairwell Roofs	0	0	0	99,803	0	0	99,803
Install Interior Signage	0	0	0	0	117,960	0	117,960
Front & Davis - Install Vapor Extraction System	0	0	0	173,331	0	0	173,331
Upgrade Revenue Control Equipment	0	0	0	0	0	315,209	315,209
Total	26,552	493,038	782,359	527,734	117,960	315,209	2,262,852
EMERGENCY COMMUNICATIONS							
Kelly Butte - Modify Heating System	0	0	180,381	0	0	0	180,381
Kelly Butte - Humidity Cntrl and Eliminate Leaka	0	0	174,696	0	0	0	174,696
Kelly Butte - Remodel Restrooms for Handicapp	0	0	29,348	0	0	0	29,348
Kelly Butte - Ext. Lighting and Pathway Upgrade	0	0	69,246	0	0	0	69,246
Construct 911 Center	625,000	5,236,000	0	0	0	0	5,861,000
Total	625,000	5,236,000	453,671	0	0	0	6,314,671
COMMUNICATIONS SERVICES							
Paint Communication Towers	160,000	0	0	109,553	0	0	269,553
Trunked Radio System	265,000	3,950,000	6,385,000	0	0	0	10,600,000
Total	425,000	3,950,000	6,385,000	109,553	0	0	10,869,553
FUEL MANAGEMENT							
Fuel Management	30,000	222,541	1,286,250	0	0	0	1,538,791
CITY HALL							
Upgrades	0	106,160	3,310,300	1,975,500	125,500	27,850	5,545,310
General Services Page Sub-total	1,138,632	11,332,573	12,414,386	5,070,440	374,141	2,771,339	33,101,511

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
CITY AUDITOR-RECORDS CENTER							
Records Center - Repave Parking Lot	0	0	0	19,315	0	0	19,315
Records Center - Build Out Remaining Section o	0	0	127,744	0	0	0	127,744
Records Center - Maintain Exteriors	0	0	56,273	0	0	0	56,273
Upgrade HVAC Small Vault	0	25,238	0	0	0	0	25,238
Upgrade HVAC Large Vault	0	60,650	0	0	0	0	60,650
Total	0	85,888	184,017	19,315	0	0	289,220
FLEET SERVICES							
Stanton Yard - Replace Roof Flashing	0	51,361	0	0	0	0	51,361
Stanton Yard - Paint Exteriors	0	36,207	0	0	0	0	36,207
Powell Shops - Exterior Maintenance	0	25,848	50,653	0	0	0	76,501
Stanton Yard/Powell Shops - Revise Work Areas	0	0	398,462	0	0	0	398,462
Stanton Yard - Improve Ventilation and HVAC	0	0	91,011	0	0	0	91,011
Powell Shops - Construct Building to Service He	0	0	456,006	0	0	0	456,006
Autoport - Enclose Fleet Area and Upgrade Vent	0	0	0	0	0	64,473	64,473
Autoport - Install Natural Gas Refueling System	0	0	0	66,775	0	0	66,775
Total	0	113,416	996,132	66,775	0	64,473	1,240,796
PORTLAND BUILDING							
Eliminate Exterior Wall Leaks	0	5,000	20,460	0	0	0	25,460
Penthouse Roof Replacement	0	36,825	0	0	0	0	36,825
Correct Water Pressure Problem	0	9,480	50,540	0	0	0	60,000
HVAC Improvements	0	15,150	136,350	0	0	0	151,500
Sidewalk Repairs	0	22,920	0	0	0	0	22,920
Expand Electrical Capacity	0	19,311	16,039	35,350	0	0	70,700
Carpet Replacement	232,245	7,040	0	0	0	0	239,285
Restroom Renovations	15,000	1,130	0	0	0	0	16,130
Paint Interiors	25,000	1,870	0	0	0	0	26,870
	272,245	118,706	223,389	35,350	0	0	649,690
PRIOR YEARS' LEASE PAYMENT							
Prior Years' Lease Payment	861,185	775,144	846,541	373,748	192,425	175,786	3,224,829
General Services Previous Page Sub-total	1,138,632	11,332,573	12,414,386	5,070,440	374,141	2,771,339	33,101,511
TOTAL GENERAL SERVICES	2,272,062	12,425,727	14,664,465	5,565,628	566,566	3,011,598	38,506,046
Computer Services Fund							
TECHNICAL SERVICES							
IBM Disk Storage	0	27,301	17,501	220,701	0	0	265,503
IBM Networking	0	98,197	23,892	21,392	20,192	18,942	182,615
IBM Magnetic Tape	0	104,103	19,603	19,603	19,603	19,603	182,515
Workstations	0	21,560	4,060	4,060	4,060	4,060	37,800
DEC Disk Storage	0	17,864	3,364	3,364	3,364	3,364	31,320
DEC Networking	0	15,356	3,651	19,651	0	0	38,658
Novell-IBM Gateway	0	50,000	0	0	0	0	50,000
Electronic Mail	0	20,000	0	0	0	0	20,000
Novell - DEC Gateway	0	0	50,000	0	0	0	50,000
Network Management	0	0	50,000	0	0	0	50,000
Total	0	354,381	172,071	288,771	47,219	45,969	908,411
PRIOR YEARS' LEASE PAYMENTS							
Prior Years' Lease Payments	444,376	291,293	296,029	303,056	177,357	0	1,512,111
TOTAL COMPUTER SERVICES FUND	444,376	645,674	468,100	591,827	224,576	45,969	2,420,522

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
<u>Bureau of Fire, Rescue and Emergency Services</u>							
EMERGENCY RESPONSE							
Apparatus Replacement	Ongoing	831,875	892,975	967,516	1,049,458	1,099,835	4,841,659
Training Center-Phase III	926,829	306,315	830,827	300,057	351,380	351,380	3,066,788
Prior-Year Master Lease	6,527,479	608,905	756,955	742,155	490,815	517,755	9,643,864
Fire Boat	0	0	100,000	0	0	0	100,000
East Fire Station	0	0	800,000	0	0	0	800,000
Skyline Station	0	0	800,000	0	0	0	800,000
SW Fire Station	0	0	0	0	825,000	0	825,000
Boat House - Station 6	0	0	0	0	162,000	0	162,000
Total	7,454,308	1,747,085	4,180,757	2,009,728	2,878,453	1,968,970	20,239,311
SUPPORT FOR EMERGENCY RESPONSE							
Underground Storage Tank Removal	236,272	60,000	60,000	60,000	0	0	416,272
Linnton Oil Grounds	82,822	325,000	325,000	325,000	325,000	0	1,382,822
Earthquake Survey	0	35,000	0	0	0	0	35,000
St. 41 Sewer Connections	0	19,984	0	0	0	0	19,984
Plumbing/Asbestos Removal	0	82,750	20,000	104,500	25,000	0	232,250
St. 20 Sewer Repair	0	12,000	0	0	0	0	12,000
St. 13 Hot Water System	0	12,000	0	0	0	0	12,000
St. 40 Roof Repair	0	0	0	0	0	0	0
St. 9 Ext. Walls/Windows	0	23,200	0	0	0	0	23,200
HVAC Upgrades	0	50,000	13,600	19,500	0	99,000	182,100
Apparatus Bay Ventilation	0	50,000	20,000	10,000	17,000	10,000	107,000
St. 41 Bathroom Remodel	0	0	0	0	0	0	0
Fire Sprinkler System	0	50,000	18,000	20,000	20,000	71,000	179,000
Elevator Replacement	0	55,000	0	0	0	0	55,000
St. 1 Studies	0	0	30,000	0	0	0	30,000
Bat. Headquarters Remodel	0	0	177,525	0	0	0	177,525
St. 23 Repairs	0	0	0	18,000	0	0	18,000
St. 1 Remodel	0	0	0	0	550,000	0	550,000
Total	319,094	774,934	664,125	557,000	937,000	180,000	3,432,153
TOTAL FIRE BUREAU	7,773,402	2,522,029	4,844,882	2,566,728	3,815,453	2,148,970	23,671,464
<u>Commissioner of Public Safety</u>							
PUBLIC SAFETY COMMUNICATIONS							
Management Information Systems	0	1,075,000	0	0	0	0	1,075,000
Automatic Vehicle Locators	0	500,000	0	0	0	0	500,000
Computer Aided Dispatch	80,000	2,070,000	0	0	0	0	2,150,000
Mobile Digital Terminals	0	1,240,000	0	0	0	0	1,240,000
Geo-Based Mapping System	0	700,000	0	0	0	0	700,000
TOTAL PUBLIC SAFETY	80,000	5,585,000	0	0	0	0	5,665,000
<u>City Auditor</u>							
OFFICE AUTOMATION							
Star Computer Upgrade	0	54,945	0	0	0	0	54,945
TOTAL CITY SUPPORT FACILITIES	10,569,840	21,233,375	19,977,447	8,724,183	4,606,595	5,208,537	70,317,977

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs

Capital System: CITY SUPPORT

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
Bureau of General Services						
POLICE						
Stable 1 - Repair Drainage	55,330	55,330	0	1,500	0	1,500
East Precinct - Interior partitions	107,409	107,409	0	0	(500)	(500)
MLK Blvd. Prnct. - Interior Imp.	182,175	182,175	0	0	(2,000)	(2,000)
Stable 1 - HVAC Imp.	61,829	61,829	0	1,000	0	1,000
Stable 1 - Maintain Exteriors	35,666	35,666	0	0	(500)	(500)
North Precinct - Maintain Exteriors	58,257	58,257	0	0	(800)	(800)
Vehicle Stor. - Const. Bldg.	858,858	492,774	0	0	(100,000)	(100,000)
Vehicle Stor. - Const. Firing Range	160,000	160,000	0	0	(3,000)	(3,000)
St. Johns City Hall Bldg - Alt. Uses	298,722	171,394	0	0	(1,000)	(1,000)
Total	1,818,248	1,324,834	0	2,500	(107,800)	(105,300)
PARKING GARAGES						
Autoport-Repair Membrane	45,474	45,474	0	0	0	0
3rd & Alder - HVAC Replacement	119,619	119,619	0	0	(2,000)	(2,000)
O'Bryant Sq - Wtrproof/Structr Imprvmnts	6,419	6,419	0	0	0	0
3rd & Alder - Structural Improvements	240,150	240,150	0	0	0	0
3rd & Alder - Rplc Commrc'l Space Window	81,376	81,376	0	0	(2,000)	(2,000)
Total	493,038	493,038	0	0	(4,000)	(4,000)
EMERGENCY COMMUNICATIONS						
Construct 911 Center	5,236,000	5,236,000	0	166,279	0	166,279
COMMUNICATIONS SERVICES						
Trunked Radio System	10,335,000	3,950,000	0	0	Unknown	Unknown
CITY AUDITOR-RECORDS CENTER						
Upgrade HVAC Small Vault	25,238	25,238	0	0	0	0
Upgrade HVAC Large Vault	60,650	60,650	0	0	0	0
Total	85,888	85,888	0	0	0	0
FLEET SERVICES						
Stanton Yard - Replace Roof Flashing	51,361	51,361	0	0	0	0
Stanton Yard - Paint Exteriors	36,207	36,207	0	0	0	0
Powell Shops - Exterior Maintenance	76,501	25,848	0	0	0	0
Total	164,069	113,416	0	0	0	0
CITY HALL						
Upgrades	5,545,310	106,160	0	0	0	0
PORTLAND BUILDING						
Eliminate Exterior Wall Leaks	30,460	5,000	0	0	0	0
Penthouse Roof Replacement	36,825	36,825	0	0	0	0
Correct Water Pressure Problem	69,400	9,460	0	0	0	0
HVAC Improvements	318,150	15,150	0	0	0	0
Sidewalk Repairs	22,920	22,920	0	0	0	0
Expand Electrical Capacity	125,361	19,311	0	0	0	0
Carpet Replacement	35,200	7,040	0	0	0	0
Restroom Renovations	5,650	1,130	0	0	0	0
Paint Interiors	9,350	1,870	0	0	0	0
Total	653,316	118,706	0	0	0	0
General Services Page Sub-total	24,330,867	11,428,042	0	166,779	(111,800)	56,979

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs

Capital System: CITY SUPPORT

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
FUEL MANAGEMENT						
Fuel Management	1,508,791	222,541	0	0	(12,600)	(12,600)
PRIOR YEARS' LEASE PAYMENT						
Prior Years' Lease Payment	2,383,644	775,144	0	0	0	0
General Services Previous Page Sub-t	24,330,867	11,428,042	0	168,779	(111,800)	56,979
TOTAL GENERAL SERVICES	28,203,302	12,425,727	0	168,779	(124,400)	44,379
<u>Bureau of Fire, Rescue and Emergency Services</u>						
EMERGENCY RESPONSE						
Apparatus Replacement	4,847,322	831,875	0	0	(20,000)	(20,000)
Training Center-Phase III	2,139,959	306,315	0	0	0	0
Prior-Year Master Lease	3,116,385	608,905	0	0	0	0
Total	10,103,666	1,747,095	0	0	(20,000)	(20,000)
SUPPORT FOR EMERGENCY RESPONSE						
Underground Storage Tank	180,000	60,000	0	0	0	0
Linnton Oil Grounds	1,300,000	325,000	0	0	0	0
Earthquake Survey	35,000	35,000	0	0	0	0
St. 41 Sewer Connection	19,984	19,984	0	0	0	0
Plumbing/Asbestos Removal	232,250	82,750	0	0	0	0
St. 20 Sewer Repair	12,000	12,000	0	0	0	0
St. 13 Hot Water System	12,000	12,000	0	0	0	0
St. 9 Ext. Walls/Windows	23,200	23,200	0	0	0	0
HVAC Upgrades	182,100	50,000	0	0	0	0
Apparatus Bay Ventilation	107,000	50,000	0	0	0	0
Fire Sprinkler System	179,000	50,000	0	0	0	0
Elevator Replacement	55,000	55,000	0	0	0	0
Total	2,337,534	774,934	0	0	0	0
TOTAL FIRE BUREAU	12,441,200	2,522,029	0	0	(20,000)	(20,000)
<u>Computer Services Division</u>						
TECHNICAL SERVICES						
IBM Disk Storage	265,503	27,301	0	1,874	0	1,874
IBM Networking	182,615	98,197	0	1,446	0	1,446
IBM Magnetic Tape	182,515	104,103	0	0	(28,294)	(28,294)
Workstations	37,800	21,560	0	0	0	0
DEC Disk Storage	31,320	17,864	0	0	(4,334)	(4,334)
DEC Networking	40,594	15,356	0	0	0	0
Novell to IBM Gateway	50,000	50,000	0	0	0	0
Electronic Mail	20,000	20,000	0	0	0	0
Total	810,347	354,381	0	3,320	(32,628)	(29,308)
Prior Years' Lease Payment	1,067,735	291,293	0	0	0	0
TOTAL COMPUTER SERVICES	1,878,082	645,674	0	3,320	(32,628)	(29,308)

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs

Capital System: CITY SUPPORT

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
<u>Commissioner of Public Safety</u>						
PUBLIC SAFETY COMMUNICATIONS						
Computer Aided Dispatch	2,070,000	2,070,000	0	0	(400,000)	(400,000)
Mobile Digital Terminals	1,240,000	1,240,000	0	0	(210,000)	(210,000)
Geo-Based Mapping System	700,000	700,000	0	0	0	0
Management Information System	1,075,000	1,075,000	0	65,000	0	65,000
Automatic Vehicle Locators	500,000	500,000	0	0	0	0
TOTAL PUBLIC SAFETY	5,585,000	5,585,000	0	65,000	(810,000)	(545,000)
<u>City Auditor</u>						
OFFICE AUTOMATION						
Star Computer Upgrade	54,945	54,945	0	1,300	0	1,300
TOTAL CITY SUPPORT FACILITIES	48,162,529	21,233,375	0	238,399	(787,028)	(548,629)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: CITY SUPPORT

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Total
<u>Bureau of General Services</u>							
POLICE							
Stable 1 - Repair Drainage	55,330	0	0	0	0	55,330	0
East Precinct - Interior partitions	107,409	0	0	0	0	107,409	0
MLK Blvd. Prnct. - Interior Imp.	182,175	0	0	0	0	182,175	0
Stable 1 - HVAC Imp.	61,829	0	0	0	0	61,829	0
Stable 1 - Maintain Exteriors	35,666	0	0	0	0	35,666	0
North Precinct - Maintain Exteriors	58,257	0	0	0	0	58,257	0
Vehicle Stor. - Const. Bldg.	492,774	0	0	0	0	492,774	0
Vehicle Stor. - Const. Firing Range	160,000	0	0	0	0	160,000	0
St. Johns City Hall Bldg - Alt. Uses	171,394	0	0	0	0	171,394	0
Total	1,324,834	0	0	0	0	1,324,834	0
PARKING GARAGES							
Autoport-Repair Membrane	0	0	45,474	0	0	45,474	0
3rd and Alder - HVAC Replacement	0	0	119,619	0	0	119,619	0
O'Bryant Square - Waterproofing and Structure I	0	0	6,419	0	0	6,419	0
3rd and Alder - Structural Improvements	0	0	240,150	0	0	240,150	0
3rd and Alder - Replace Commercial Space Win	0	0	81,376	0	0	81,376	0
Total	0	0	493,038	0	0	493,038	0
EMERGENCY COMMUNICATIONS							
Construct 911 Center	1,001,000	0	0	0	4,235,000	5,236,000	0
COMMUNICATIONS SERVICES							
Trunked Radio System	0	0	0	0	3,950,000	3,950,000	0
CITY AUDITOR-RECORDS CENTER							
Upgrade HVAC Small Vault	25,238	0	0	0	0	25,238	0
Upgrade HVAC Large Vault	60,650	0	0	0	0	60,650	0
Total	85,888	0	0	0	0	85,888	0
FLEET SERVICES							
Stanton Yard - Replace Roof Flashing	0	0	0	0	51,361	51,361	0
Stanton Yard - Paint Exteriors	0	0	0	0	36,207	36,207	0
Powell Shops - Exterior Maintenance	0	0	0	0	25,848	25,848	0
Total	0	0	0	0	113,416	113,416	0
PORTLAND BUILDING							
Eliminate Exterior Wall Leaks	1,370	825	0	1,160	1,645	5,000	0
Penthouse Roof Replacement	10,090	6,076	0	8,543	12,116	36,825	0
Correct Water Pressure Problem	2,592	1,561	0	2,195	3,112	9,460	0
HVAC Improvements	4,151	2,500	0	3,515	4,984	15,150	0
Sidewalk Repairs	6,280	3,782	0	5,317	7,541	22,920	0
Expand Electrical Capacity	5,291	3,186	0	4,481	6,353	19,311	0
Carpet Replacement	1,929	1,162	0	1,633	2,316	7,040	0
Restroom Renovations	310	186	0	262	372	1,130	0
Paint Interiors	512	309	0	434	615	1,870	0
Total	32,525	19,587	0	27,540	39,054	118,706	0
General Services Page Sub-total	2,444,247	19,587	493,038	27,540	8,337,470	11,321,882	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: CITY SUPPORT

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Total
CITY HALL							
Upgrades	106,160	0	0	0	0	106,160	0
FUEL MANAGEMENT							
Fuel Management	98,208	72,326	0	0	52,007	222,541	0
PRIOR YEARS' LEASE PAYMENT							
Prior Years' Lease Payment	210,582	0	259,512	0	305,050	775,144	0
General Services Previous Page Sub-total	2,444,247	19,587	493,038	27,540	8,337,470	11,321,882	0
TOTAL GENERAL SERVICES	2,850,197	91,913	752,550	27,540	8,694,527	12,425,727	0
<u>Bureau of Fire, Rescue and</u>							
<u>Emergency Services</u>							
EMERGENCY RESPONSE							
Apparatus Replacement	831,875	0	0	0	0	831,875	0
Training Center-Phase III	306,315	0	0	0	0	306,315	0
Prior-Year Master Lease	608,905	0	0	0	0	608,905	0
Fire Boat	0	0	0	0	0	0	0
East Fire Station	0	0	0	0	0	0	0
Skyline Station	0	0	0	0	0	0	0
SW Fire Station	0	0	0	0	0	0	0
Boat House - Station 6	0	0	0	0	0	0	0
Total	1,747,095	0	0	0	0	1,747,095	0
SUPPORT FOR EMERGENCY RESPONSE							
Underground Storage Tank Removal	60,000	0	0	0	0	60,000	0
Linnnton Oil Grounds	325,000	0	0	0	0	325,000	0
Earthquake Survey	35,000	0	0	0	0	35,000	0
St. 41 Sewer Connections	10,392	0	9,592	0	0	19,984	0
Plumbing/Asbestos Removal	82,750	0	0	0	0	82,750	0
St. 20 Sewer Repair	12,000	0	0	0	0	12,000	0
St. 13 Hot Water System	12,000	0	0	0	0	12,000	0
St. 40 Roof Repair	0	0	0	0	0	0	0
St. 9 Ext. Walls/Windows	23,200	0	0	0	0	23,200	0
HVAC Upgrades	50,000	0	0	0	0	50,000	0
Apparatus Bay Ventilation	50,000	0	0	0	0	50,000	0
St. 41 Bathroom Remodel	0	0	0	0	0	0	0
Fire Sprinkler System	50,000	0	0	0	0	50,000	0
Elevator Replacement	55,000	0	0	0	0	55,000	0
St. 1 Studies	0	0	0	0	0	0	0
Bat. Headquarters Remodel	0	0	0	0	0	0	0
St. 23 Repairs	0	0	0	0	0	0	0
St. 1 Remodel	0	0	0	0	0	0	0
Total	765,342	0	9,592	0	0	774,934	0
TOTAL FIRE BUREAU	2,512,437	0	9,592	0	0	2,522,029	0
<u>City Auditor</u>							
OFFICE AUTOMATION							
Star Computer Upgrade	54,945	0	0	0	0	54,945	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: CITY SUPPORT

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Total
<u>Computer Services Fund</u>							
TECHNICAL SERVICES							
IBM Disk Storage	0	0	0	0	27,301	27,301	0
IBM Networking	0	0	0	0	98,197	98,197	0
IBM Magnetic Tape	0	0	0	0	104,103	104,103	0
Workstations	0	0	0	0	21,560	21,560	0
DEC Disk Storage	0	0	0	0	17,864	17,864	0
DEC Networking	0	0	0	0	17,292	15,356	0
Novell-IBM Gateway	50,000	0	0	0	0	50,000	0
Electronic Mail	20,000	0	0	0	0	20,000	0
Total	70,000	0	0	0	288,317	354,381	0
PRIOR YEARS' LEASE PAYMENTS							
Prior Years' Lease Payments	0	0	0	0	291,293	291,293	0
TOTAL COMPUTER SERVICES FUND	70,000	0	0	0	577,610	645,674	0
<u>Commissioner of Public Safety</u>							
PUBLIC SAFETY COMMUNICATIONS							
Computer Aided Dispatch	0	0	0	0	2,070,000	2,070,000	0
Mobile Digital Terminals	0	0	0	0	1,240,000	1,240,000	0
Geo-Based Mapping System	0	0	0	0	700,000	700,000	0
Management Information Systems	0	0	0	0	1,075,000	1,075,000	0
Automatic Vehicle Communications	0	0	0	0	500,000	500,000	0
TOTAL PUBLIC SAFETY	0	0	0	0	5,585,000	5,585,000	0
TOTAL CITY SUPPORT FACILITIES	5,496,579	91,913	762,142	27,540	14,857,137	21,233,375	0

PROJECT DETAIL

Project: **STABLE 1-REPAIR DRAINAGE**

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will correct drainage problems that are currently causing water to enter the facility and damage the recovered stolen property stored in the facility.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$55,330	\$0	\$0	\$0	\$0	\$55,330
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$55,330	\$0	\$0	\$0	\$0	\$55,330

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	15,330	0	0	0	0	15,330
Site Acquisition	0	0	0	0	0	0	0
Construction	0	40,000	0	0	0	0	40,000
Total Annual Costs	\$0	\$55,330	\$0	\$0	\$0	\$0	\$55,330

Estimated Additional Operating/Maintenance Costs:

\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500
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Project: **EAST PRECINCT-INTERIOR PARTITIONS**

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will install interior partitions in the office space area of East Precinct so that the employees will have a better working environment and so the building can operate efficiently and effectively.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$107,409	\$0	\$0	\$0	\$0	\$107,409
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$107,409	\$0	\$0	\$0	\$0	\$107,409

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	17,409	0	0	0	0	17,409
Site Acquisition	0	0	0	0	0	0	0
Construction	0	90,000	0	0	0	0	90,000
Total Annual Costs	\$0	\$107,409	\$0	\$0	\$0	\$0	\$107,409

Estimated Additional Operating/Maintenance Costs:

(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)
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PROJECT DETAIL

Project: *MLK BLVD PRECINCT - INTERIOR IMPROVEMENTS*

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install interior partitions in the office space area of the new precinct on MLK Blvd so that employees will have a good work environment and so the building can operate efficiently and effectively. The developer that is renovating the facility will not make these improvements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$182,175	\$0	\$0	\$0	\$0	\$182,175
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$182,175	\$0	\$0	\$0	\$0	\$182,175

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	32,175	0	0	0	0	32,175
Site Acquisition	0	0	0	0	0	0	0
Construction	0	150,000	0	0	0	0	150,000
Total Annual Costs	\$0	\$182,175	\$0	\$0	\$0	\$0	\$182,175

Estimated Additional Operating/Maintenance Costs:

	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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Project: *VEHICLE STORAGE LOT - CONSTRUCT BUILDINGS*

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct two buildings at the vehicle storage lot to store vehicles indoors which are currently being stored at other facilities. The police Bureau is paying a great deal of money to store these vehicles indoors at outlying locations in order to comply with State laws. The Master Lease program will be used to fund this project instead of the General Fund Capital Set-Aside. Text Text

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease Debt	\$0	\$394,219	\$0	\$0	\$0	\$0	\$394,219
General Fund	0	98,555	95,327	96,119	96,958	74,326	461,285
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$492,774	\$95,327	\$96,119	\$96,958	\$74,326	\$855,504

Costs/Schedule:

Debt Service	\$0	\$98,555	\$0	\$0	\$0	\$0	\$98,555
Design/Project Mgmt	0	44,219	95,327	96,119	96,958	74,326	406,949
Site Acquisition	0	0	0	0	0	0	0
Construction	0	350,000	0	0	0	0	350,000
Total Annual Costs	\$0	\$492,774	\$95,327	\$96,119	\$96,958	\$74,326	\$855,504

Estimated Additional Operating/Maintenance Costs:

	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$500,000)
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PROJECT DETAIL

Project: **STABLE 1-HVAC IMPROVEMENTS**

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will improve the ventilation system of the Stable 1 facility which does not currently meet building codes and is causing problems with the indoor air quality.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$61,829	\$0	\$0	\$0	\$0	\$61,829
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$61,829	\$0	\$0	\$0	\$0	\$61,829

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	11,829	0	0	0	0	11,829
Site Acquisition	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Total Annual Costs	\$0	\$61,829	\$0	\$0	\$0	\$0	\$61,829

Estimated Additional Operating/Maintenance Costs:

\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
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Project: **ST JOHNS CITY HALL BUILDING - ALTERNATIVE USES**

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will modify the St Johns City Hall building for alternative uses when the Police move to the new precinct on MLK Blvd.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$137,115	\$0	\$0	\$0	\$0	\$137,115
General Fund	0	34,279	33,156	33,431	33,723	25,851	160,440
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$171,394	\$33,156	\$33,431	\$33,723	\$25,851	\$297,555

Costs/Schedule:

Debt Service	\$0	\$34,279	\$33,156	\$33,431	\$33,723	\$25,851	\$160,440
Design/Project Mgmt	0	37,115	0	0	0	0	37,115
Site Acquisition	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Total Annual Costs	\$0	\$171,394	\$33,156	\$33,431	\$33,723	\$25,851	\$297,555

Estimated Additional Operating/Maintenance Costs:

(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)
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PROJECT DETAIL

Project: *NORTH PRECINCT-MAINTAIN EXTERIORS*

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves the routine cleaning and sealing of the brick exterior of the North Precinct building in order to prevent damage to the structure.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$58,257	\$0	\$0	\$0	\$0	\$58,257
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$58,257	\$0	\$0	\$0	\$0	\$58,257

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	8,257	0	0	0	0	8,257
Site Acquisition	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Total Annual Costs	\$0	\$58,257	\$0	\$0	\$0	\$0	\$58,257

Estimated Additional Operating/Maintenance Costs:

(\$800)	(\$800)	(\$800)	(\$800)	(\$800)	(\$4,000)
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Project: *STABLE 1-MAINTAIN EXTERIORS*

System: *City Support*
Program: *Police*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves sealing and improving the exterior of the Stable 1 building in order to prevent damage to the structure. The appropriation received in FY 1991-92 for one-half on the project will be added to this request so the entire building can be done at once. Text

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$32,080	\$35,666	\$0	\$0	\$0	\$0	\$67,746
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$32,080	\$35,666	\$0	\$0	\$0	\$0	\$67,746

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	2,080	5,666	0	0	0	0	7,746
Site Acquisition	0	0	0	0	0	0	0
Construction	30,000	30,000	0	0	0	0	60,000
Total Annual Costs	\$32,080	\$35,666	\$0	\$0	\$0	\$0	\$67,746

Estimated Additional Operating/Maintenance Costs:

(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)
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PROJECT DETAIL

Project: *VEHICLE STORAGE LOT – CONSTRUCT FIRING RANGE*

System: *City Support*
Program: *Police*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct a firing range at the vehicle storage lot. A new site is needed because one site at Ft. Whitcomb will be closed and the site at the Justice Center has indoor air quality problems.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	43,634	0	0	0	0	43,634
Site Acquisition	0	0	0	0	0	0	0
Construction	0	116,366	0	0	0	0	116,366
Total Annual Costs	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000

Estimated Additional Operating/Maintenance Costs:

	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)	(\$15,000)
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PROJECT DETAIL

Project: *AUTOPORT – REPAIR MEMBRANE OVER COMMERCIAL SPACE*

System: *City Support*
Program: *Parking Garages*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will repair the membrane over the commercial space at the Autoport parking garage. This is needed since the current membrane is old and water is seeping into the commercial space areas from the parking area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Autoport Fund	\$0	\$45,474	\$0	\$0	\$0	\$0	\$45,474
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$45,474	\$0	\$0	\$0	\$0	\$45,474

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	5,474	0	0	0	0	5,474
Site Acquisition	0	0	0	0	0	0	0
Construction	0	40,000	0	0	0	0	40,000
Total Annual Costs	\$0	\$45,474	\$0	\$0	\$0	\$0	\$45,474

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *3rd and ALDER – HVAC REPLACEMENT*

System: *City Support*
Program: *Parking Garages*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will replace the HVAC units in the commercial space of the 3rd and Alder parking garage. The current units are old, failing, and inefficient.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Parking Fac. Fund	\$0	\$119,619	\$0	\$0	\$0	\$0	\$119,619
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$119,619	\$0	\$0	\$0	\$0	\$119,619

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	19,619	0	0	0	0	19,619
Site Acquisition	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Total Annual Costs	\$0	\$119,619	\$0	\$0	\$0	\$0	\$119,619

Estimated Additional Operating/Maintenance Costs:

(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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PROJECT DETAIL

Project: O'BRYANT SQUARE - WATERPROOFING AND STRUCTURAL IMPROVEMENTS

System: City Support
Program: Parking Garages

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project involves correcting the water leakage into the O'Bryant Square parking garage that may damage the structural integrity of the facility.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Parking Fac. Fund	\$0	\$6,419	\$0	\$0	\$0	\$0	\$6,419
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$6,419	\$0	\$0	\$0	\$0	\$6,419

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	6,419	0	0	0	0	6,419
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$6,419	\$0	\$0	\$0	\$0	\$6,419

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: 3rd and ALDER - STRUCTURAL IMPROVEMENTS

System: City Support
Program: Parking Garages

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will make improvements to the structure of the 3rd and Alder parking garage so that it will meet earthquake codes.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Autoport Fund	\$26,552	\$240,150	\$0	\$0	\$0	\$0	\$266,702
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$26,552	\$240,150	\$0	\$0	\$0	\$0	\$266,702

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	26,552	15,150	0	0	0	0	41,702
Site Acquisition	0	0	0	0	0	0	0
Construction	0	225,000	0	0	0	0	225,000
Total Annual Costs	\$26,552	\$240,150	\$0	\$0	\$0	\$0	\$266,702

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: 3rd and ALDER – REPLACE COMMERCIAL SPACE WINDOWS

Objectives:

System: City Support

Maintain Capital Stock

Program: Parking Garages

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will replace the windows in the commercial space of the 3rd and Alder parking garages. The current windows were poorly designed and cause a great deal of heat loss for the tenants. By making this improvement the HVAC replacement will cost less.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Parking Fac. Fund	\$0	\$81,376	\$0	\$0	\$0	\$0	\$81,376
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$81,376	\$0	\$0	\$0	\$0	\$81,376

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	6,376	0	0	0	0	6,376
Site Acquisition	0	0	0	0	0	0	0
Construction	0	75,000	0	0	0	0	75,000
Total Annual Costs	\$0	\$81,376	\$0	\$0	\$0	\$0	\$81,376

Estimated Additional Operating/Maintenance Costs:

(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$10,000)
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PROJECT DETAIL

Project: **EMERGENCY DISPATCH CENTER/COMMUNICATIONS SHOP**

Objectives:

System: *City Support*

Maintain Capital Stock

Program: *Emergency Communications*

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will construct a new 911 communications center and a new communications repair shop. The facility will house the new CAD dispatch equipment and the new 800 MHz radio system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$625,000	146,000	\$0	\$0	\$0	\$0	\$771,000
Other Funds	0	97,000	0	0	0	0	97,000
Public Safety	0	3,081,000	0	0	0	0	3,081,000
Debt Issue - GF	0	1,057,000	0	0	0	0	1,057,000
Debt Issue - Other	0	855,000	0	0	0	0	855,000
Total	\$625,000	\$5,236,000	\$0	\$0	\$0	\$0	\$5,861,000

Costs/Schedule:

Plan/Prel Engrg	\$261,000	\$0	\$0	\$0	\$0	\$0	\$261,000
Design/Engrg	364,000	243,090	0	0	0	0	607,090
Site Acquisition	0	0	0	0	0	0	0
Construction	0	4,992,910	0	0	0	0	4,992,910
Total Annual Costs	\$625,000	\$5,236,000	\$0	\$0	\$0	\$0	\$5,861,000

Estimated Additional Operating/Maintenance Costs:

\$166,729	\$277,971	\$277,971	\$277,971	\$277,971	\$1,278,613
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PROJECT DETAIL

Project: *FUEL MANAGEMENT*

System: *City Support*

Program: *Fuel Management*

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will upgrade six sites to meet DEQ and EPA requirements. These sites will then serve as the project also includes a clean-up contingency to allow quick response to any contamination problems.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$13,239	\$98,208	\$567,623	\$0	\$0	\$0	\$679,070
Transportation Fund	9,750	72,326	418,031	0	0	0	500,107
Other City Funds	7,011	52,007	300,596	0	0	0	359,614
	0	0	0	0	0	0	0
Total	\$30,000	\$222,541	\$1,286,250	\$0	\$0	\$0	\$1,538,791

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	5,000	117,541	0	0	0	0	122,541
Site Acquisition	0	0	0	0	0	0	0
Construction	25,000	105,000	1,286,250	0	0	0	1,416,250
Total Annual Costs	\$30,000	\$222,541	\$1,286,250	\$0	\$0	\$0	\$1,538,791

Estimated Additional Operating/Maintenance Costs:

(\$12,600)	(\$12,600)	(\$12,600)	(\$12,600)	(\$12,600)	(\$63,000)
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PROJECT DETAIL

Project: **UPGRADES**

System: *City Support*
Program: *City Hall*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves the following upgrades needed for City Hall: make Life and Safety improvements; install cable trays for wiring and communications systems; make handicapped access improvements; upgrade lighting, replace HVAC system; upgrade the structure by making it earthquake proof.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$106,160	\$3,310,300	\$1,975,500	\$125,500	\$27,850	\$5,545,310
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$106,160	\$3,310,300	\$1,975,500	\$125,500	\$27,850	\$5,545,310

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	26,000	310,300	155,500	25,500	7,850	525,150
Site Acquisition	0	0	0	0	0	0	0
Construction	0	80,160	3,000,000	1,820,000	100,000	20,000	5,020,160
Total Annual Costs	\$0	\$106,160	\$3,310,300	\$1,975,500	\$125,500	\$27,850	\$5,545,310

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *RECORDS CENTER - UPGRADE HVAC IN SMALL VAULT*

System: *City Support*
Program: *City Auditor*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The current HVAC unit in the existing small vault at the Records Center was not designed for its current use. It is inefficient and does not maintain the temperature required to preserve the City's records. The projects will replace this unit with one that will meet the requirements of the City Auditor.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$25,238	\$0	\$0	\$0	\$0	\$25,238
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$25,238	\$0	\$0	\$0	\$0	\$25,238

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	5,238	0	0	0	0	5,238
Site Acquisition	0	0	0	0	0	0	0
Construction	0	20,000	0	0	0	0	20,000
Total Annual Costs	\$0	\$25,238	\$0	\$0	\$0	\$0	\$25,238

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *RECORDS CENTER - UPGRADE HVAC IN LARGE VAULT*

System: *City Support*
Program: *City Auditor*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The current HVAC system in the large vault at the Records Center will be upgraded in order to properly ventilate the vault when it is occupied.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$80,650	\$0	\$0	\$0	\$0	\$80,650
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$80,650	\$0	\$0	\$0	\$0	\$80,650

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	10,650	0	0	0	0	10,650
Site Acquisition	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Total Annual Costs	\$0	\$80,650	\$0	\$0	\$0	\$0	\$80,650

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **FUEL MANAGEMENT**

System: *City Support*
 Program: *Fuel Management*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will upgrade six sites to meet DEQ and EPA requirements. These sites will then serve as the project also includes a clean-up contingency to allow quick response to any contamination problems.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$13,239	\$98,208	\$567,623	\$0	\$0	\$0	\$879,070
Transportation Fund	9,750	72,326	418,031	0	0	0	500,107
Other City Funds	7,011	52,007	300,596	0	0	0	359,614
	0	0	0	0	0	0	0
Total	\$30,000	\$222,541	\$1,286,250	\$0	\$0	\$0	\$1,538,791

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	5,000	117,541	0	0	0	0	122,541
Site Acquisition	0	0	0	0	0	0	0
Construction	25,000	105,000	1,286,250	0	0	0	1,416,250
Total Annual Costs	\$30,000	\$222,541	\$1,286,250	\$0	\$0	\$0	\$1,538,791

Estimated Additional Operating/Maintenance Costs:

(\$12,800)	(\$12,800)	(\$12,800)	(\$12,800)	(\$12,800)	(\$63,000)
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PROJECT DETAIL

Project: STANTON YARD – REPLACE ROOF FLASHING

Objectives:

System: City Support
Program: Fleet Services

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will replace the flashing on the Stanton Yard building at the point where the walls and roof meet. It needs to be done before water leaks get worse and damage the walls and roof deck.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fleet Services Fund	\$0	\$51,361	\$0	\$0	\$0	\$0	\$51,361
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$51,361	\$0	\$0	\$0	\$0	\$51,361

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	1,361	0	0	0	0	1,361
Site Acquisition	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Total Annual Costs	\$0	\$51,361	\$0	\$0	\$0	\$0	\$51,361

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: STANTON YARD – PAINT EXTERIOR

Objectives:

System: City Support
Program: Fleet Services

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project is the routine maintenance of painting the exterior of the Stanton Yard building before the sealing properties of the existing paint are lost and concrete begins to absorb moisture.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fleet Services Fund	\$0	\$36,207	\$0	\$0	\$0	\$0	\$36,207
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$36,207	\$0	\$0	\$0	\$0	\$36,207

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	1,207	0	0	0	0	1,207
Site Acquisition	0	0	0	0	0	0	0
Construction	0	35,000	0	0	0	0	35,000
Total Annual Costs	\$0	\$36,207	\$0	\$0	\$0	\$0	\$36,207

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **POWELL SHOPS – EXTERIOR MAINTENANCE**

System: *City Support*
 Program: *Fleet Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the routine maintenance of painting the exterior of the Powell Shops building before the sealing properties of the existing paint are lost and the concrete begins to absorb moisture.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fleet Services Fund	\$0	\$25,848	\$50,653	\$0	\$0	\$0	\$76,501
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$25,848	\$50,653	\$0	\$0	\$0	\$76,501

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	3,848	7,653	0	0	0	11,501
Site Acquisition	0	0	0	0	0	0	0
Construction	0	22,000	43,000	0	0	0	65,000
Total Annual Costs	\$0	\$25,848	\$50,653	\$0	\$0	\$0	\$76,501

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ELIMINATE EXTERIOR WALL LEAKS*

System: *City Support*
Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will eliminate exterior wall leaks that have arisen due to the expansion and construction of the metal panels that make up the base of the sidewall construction of the Portland Building.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$1,370	\$5,806	\$0	\$0	\$0	\$6,976
Transportation Fund	0	825	3,376	0	0	0	4,201
Other City Funds	0	1,645	6,731	0	0	0	8,376
Outside Agencies	0	1,160	4,747	0	0	0	5,907
Total	\$0	\$5,000	\$20,460	\$0	\$0	\$0	\$25,460

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	5,000	460	0	0	0	5,460
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	20,000	0	0	0	20,000
Total Annual Costs	\$0	\$5,000	\$20,460	\$0	\$0	\$0	\$25,460

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CORRECT WATER PRESSURE PROBLEM*

System: *City Support*
Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will upgrade the current pressurized water tank in the penthouse. The current tank is not adequate for the number of persons using the restrooms. By correcting this problem maintenance trouble calls will be reduced.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$2,592	\$13,848	\$0	\$0	\$0	\$16,440
Transportation Fund	0	1,561	8,339	0	0	0	9,900
Other City Funds	0	3,112	16,628	0	0	0	19,740
Outside Agencies	0	2,195	11,725	0	0	0	13,920
Total	\$0	\$9,460	\$50,540	\$0	\$0	\$0	\$60,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	9,460	0	0	0	0	9,460
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	50,540	0	0	0	50,540
Total Annual Costs	\$0	\$9,460	\$50,540	\$0	\$0	\$0	\$60,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CARPET REPLACEMENT**

System: *City Support*
Program: *Portland Building*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the ongoing and gradual replacement of the carpet in the Portland Building. Rental rates charged to all office space tenants cover the expenses of this project

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$63,635	\$1,929	\$0	\$0	\$0	\$0	\$65,564
Transportation Fund	38,320	1,162	0	0	0	0	39,482
Other City Funds	76,409	2,316	0	0	0	0	78,725
Outside Agencies	53,881	1,633	0	0	0	0	55,514
Total	\$232,245	\$7,040	\$0	\$0	\$0	\$0	\$239,285

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	3,120	0	0	0	0	0	3,120
Site Acquisition	0	0	0	0	0	0	0
Construction	229,125	7,040	0	0	0	0	236,165
Total Annual Costs	\$232,245	\$7,040	\$0	\$0	\$0	\$0	\$239,285

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PENTHOUSE ROOF REPLACEMENT**

System: *City Support*
Program: *Portland Building*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will replace the penthouse roof of the Portland Building. The current roof leaks and there is the potential for the leaks to cause problems for the elevator equipment that is in this structure.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$10,090	\$0	\$0	\$0	\$0	\$10,090
Transportation Fund	0	6,076	0	0	0	0	6,076
Other City Funds	0	12,116	0	0	0	0	12,116
Outside Agencies	0	8,543	0	0	0	0	8,543
Total	\$0	\$36,825	\$0	\$0	\$0	\$0	\$36,825

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	6,825	0	0	0	0	6,825
Site Acquisition	0	0	0	0	0	0	0
Construction	0	30,000	0	0	0	0	30,000
Total Annual Costs	\$0	\$36,825	\$0	\$0	\$0	\$0	\$36,825

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: HVAC IMPROVEMENTS

System: City Support
Program: Portland Building

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Portland Building was not designed to handle the large number of pieces of electrical office equipment that have been installed in the building. This project will improve the HVAC system to be able to better handle the heat generated this equipment and the indoor air quality problems that have arisen due to this equipment.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$4,151	\$37,360	\$0	\$0	\$0	\$41,511
Transportation Fund	0	2,500	22,498	0	0	0	24,998
Other City Funds	0	4,984	44,859	0	0	0	49,843
Outside Agencies	0	3,515	31,633	0	0	0	35,148
Total	\$0	\$15,150	\$136,350	\$0	\$0	\$0	\$151,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	15,150	0	0	0	0	15,150
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	136,350	0	0	0	136,350
Total Annual Costs	\$0	\$15,150	\$136,350	\$0	\$0	\$0	\$151,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: EXPAND ELECTRICAL CAPACITY

System: City Support
Program: Portland Building

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Portland Building was not designated to handle the large number of pieces of electric office equipment that have been installed in the building. This project will improve the electrical system to be able to better handle this equipment.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$5,291	\$4,395	\$9,686	\$0	\$0	\$19,372
Transportation Fund	0	3,186	2,647	5,833	0	0	11,666
Other City Funds	0	6,353	5,277	11,630	0	0	23,260
Outside Agencies	0	4,481	3,720	8,201	0	0	16,402
Total	\$0	\$19,311	\$16,039	\$35,350	\$0	\$0	\$70,700

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	19,311	0	0	0	0	19,311
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	16,039	35,350	0	0	51,389
Total Annual Costs	\$0	\$19,311	\$16,039	\$35,350	\$0	\$0	\$70,700

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SIDEWALK REPAIRS*

System: *City Support*
Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will make major repairs to the sidewalks around the Portland Building. These sidewalks are made of bricks that are settling and are becoming potential tripping hazards.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$6,280	\$0	\$0	\$0	\$0	\$6,280
Transportation Fund	0	3,782	0	0	0	0	3,782
Other City Funds	0	7,541	0	0	0	0	7,541
Outside Agencies	0	5,317	0	0	0	0	5,317
Total	\$0	\$22,920	\$0	\$0	\$0	\$0	\$22,920

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	2,920	0	0	0	0	2,920
Site Acquisition	0	0	0	0	0	0	0
Construction	0	20,000	0	0	0	0	20,000
Total Annual Costs	\$0	\$22,920	\$0	\$0	\$0	\$0	\$22,920

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PAINT INTERIORS**

System: *City Support*
Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the ongoing repaintint of the interiors of the Portland Building. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$8,850	\$512	\$0	\$0	\$0	\$0	\$7,382
Transportation Fund	4,125	309	0	0	0	0	4,434
Other City Funds	8,225	615	0	0	0	0	8,840
Outside Agencies	5,800	434	0	0	0	0	6,234
Total	\$25,000	\$1,870	\$0	\$0	\$0	\$0	\$26,870

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	25,000	1,870	0	0	0	0	26,870
Total Annual Costs	\$25,000	\$1,870	\$0	\$0	\$0	\$0	\$26,870

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **RESTROOM RENOVATIONS**

System: *City Support*
Program: *Portland Building*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the ongoing renovation of the restrooms in the Portland Building. Rental rates charged to all office space tenants cover the expenses of this project.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$4,110	\$310	\$0	\$0	\$0	\$0	\$4,420
Transportation Fund	2,475	186	0	0	0	0	2,661
Other City Funds	4,935	372	0	0	0	0	5,307
Outside Agencies	3,480	262	0	0	0	0	3,742
Total	\$15,000	\$1,130	\$0	\$0	\$0	\$0	\$16,130

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	1,130	0	0	0	0	1,130
Site Acquisition	0	0	0	0	0	0	0
Construction	15,000	0	0	0	0	0	15,000
Total Annual Costs	\$15,000	\$1,130	\$0	\$0	\$0	\$0	\$16,130

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **PRIOR YEARS' LEASE PAYMENTS**

System: *City Support*
 Program: *Prior Years' Lease Payments*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

Project Description:

This is not a Capital Improvement Project but a schedule of General Services' Master Lease interest and principal payment obligations by fund over the next five fiscal years. In the case of the interest and principal obligation of the Facilities Services fund this is billed directly back to the Police Bureau as rent for the vehicle storage lot.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fac Srvc/Gen Fund	\$229,864	\$210,582	\$206,572	\$202,190	\$192,425	\$175,786	\$1,217,419
Fleet Services Fund	218,956	115,381	328,074	0	0	0	662,411
Comm. Servcs. Fun	198,225	189,669	181,419	171,558	0	0	740,871
Autoport Fund	214,140	259,512	130,476	0	0	0	604,128
Total	\$861,185	\$775,144	\$846,541	\$373,748	\$192,425	\$175,786	\$3,224,829

Costs/Schedule:

Debt Service	\$861,185	\$775,144	\$846,541	\$373,748	\$192,425	\$175,786	\$3,224,829
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$861,185	\$775,144	\$846,541	\$373,748	\$192,425	\$175,786	\$3,224,829

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *IBM DISK STORAGE*

System: *City Support*
Program: *Technical Services*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project adds an additional 7.5 gigabytes of disk storage to the IBM computing environment each year until FY 94-95 when replacement of current disk drives is planned

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Computer Services	0	7,301	17,501	220,701	0	0	245,503
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$27,301	\$17,501	\$220,701	\$0	\$0	\$265,503

Costs/Schedule:

Purchase	\$0	\$20,000	\$10,200	\$213,400	\$0	\$0	\$243,600
Debt Service	0	7,301	7,301	7,301	0	0	21,903
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$27,301	\$17,501	\$220,701	\$0	\$0	\$265,503

Estimated Additional Operating/Maintenance Costs:

\$1,874	\$3,748	\$3,748	\$3,748	\$3,748	\$16,866
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Project: *IBM NETWORKING*

System: *City Support*
Program: *Technical Services*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project replaces the IBM 3705 communications processor and adds an additional IBM 3174 terminal controller. It also replaces communications software.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$79,705	\$0	\$0	\$0	\$0	\$79,705
Computer Services	0	18,492	23,892	21,392	20,192	18,492	102,460
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$98,197	\$23,892	\$21,392	\$20,192	\$18,492	\$182,165

Costs/Schedule:

Purchase	\$0	\$79,705	\$5,400	\$2,900	\$1,700	\$0	\$89,705
Debt Service	0	18,492	18,492	18,492	18,492	18,492	92,460
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$98,197	\$23,892	\$21,392	\$20,192	\$18,492	\$182,165

Estimated Additional Operating/Maintenance Costs:

\$1,446	\$1,752	\$2,058	\$2,364	\$0	\$7,620
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PROJECT DETAIL

Project: **IBM MAGNETIC TAPE**

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project replaces the IBM 3420 magnetic tape subsystem with the IBM 3490 tape subsystem.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$84,500	\$0	\$0	\$0	\$0	\$84,500
Computer Services	0	19,603	19,603	19,603	19,603	19,603	98,015
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$104,103	\$19,603	\$19,603	\$19,603	\$19,603	\$182,515
Costs/Schedule:							
Purchase	\$0	\$84,500	\$0	\$0	\$0	\$0	\$84,500
Debt Service	0	19,603	19,603	19,603	19,603	19,603	98,015
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$104,103	\$19,603	\$19,603	\$19,603	\$19,603	\$182,515
Estimated Additional Operating/Maintenance Costs:							
		(\$28,294)	(\$28,294)	(\$28,294)	(\$28,294)	(\$28,294)	(\$141,470)

Project: **WORKSTATIONS**

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides workstations for systems programmers and operations people to facilitate access to multiple supported computing environments.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$17,500	\$0	\$0	\$0	\$0	\$17,500
Computer Services	0	4,060	4,060	4,060	4,060	4,060	20,300
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$21,560	\$4,060	\$4,060	\$4,060	\$4,060	\$37,800
Costs/Schedule:							
Purchase	\$0	\$17,500	\$0	\$0	\$0	\$0	\$17,500
Debt Service	0	4,060	4,060	4,060	4,060	4,060	20,300
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$21,560	\$4,060	\$4,060	\$4,060	\$4,060	\$37,800
Estimated Additional Operating/Maintenance Costs:							
		\$0	\$1,400	\$1,400	\$1,400	\$1,400	\$5,600

PROJECT DETAIL

Project: *DEC DISK STORAGE*

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project replaces 2.0 gigabytes of aging RA81 disk drives with newer SCSI disk drives for the VAX 3800.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$14,500	\$0	\$0	\$0	\$0	\$14,500
Computer Services	0	3,364	3,364	3,364	3,364	3,364	16,820
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$17,864	\$3,364	\$3,364	\$3,364	\$3,364	\$31,320

Costs/Schedule:

Purchase	\$0	\$14,500	\$0	\$0	\$0	\$0	\$14,500
Debt Service	0	3,364	3,364	3,364	3,364	3,364	16,820
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$17,864	\$3,364	\$3,364	\$3,364	\$3,364	\$31,320

Estimated Additional Operating/Maintenance Costs:

(\$4,334)	(\$4,334)	(\$4,334)	(\$4,334)	(\$4,334)	(\$21,670)
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Project: *DEC NETWORKING*

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project replaces several older multiplexors and add capacity to the dial up modem system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$0	\$11,300	\$0	\$0	\$0	\$0	\$11,300
Computer Services	0	4,058	3,651	19,651	0	0	27,358
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$15,358	\$3,651	\$19,651	\$0	\$0	\$38,658

Costs/Schedule:

Purchase	\$0	\$11,300	\$0	\$16,000	\$0	\$0	\$27,300
Debt Service	0	4,058	3,651	3,651	0	0	11,358
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$15,358	\$3,651	\$19,651	\$0	\$0	\$38,658

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$1,500	\$1,500	\$1,500	\$4,500
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PROJECT DETAIL

Project: *NOVELL TO IBM GATEWAY*

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project connects the backbone Novell local area network to the IBM computing environment.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Purchase	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$30,000
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Project: *ELECTRONIC MAIL*

System: *City Support*
Program: *Technical Services*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the pilot for a city-wide workstation-based electronic mail system. It will be acquired jointly with Multnomah County.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Purchase	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000
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PROJECT DETAIL

Project: *PRIOR YEAR'S LEASE PAYMENTS*

Objectives:

System: *City Support*

Maintain Capital Stock

Program: *Technical Services*

Upgrade Existing System

Expansion or New Construction

Project Description:

This project represents the existing Master Lease #6 commitment. These funds were used for various VA hardware upgrades and system software product licenses.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Master Lease	\$1,200,026	\$0	\$0	\$0	\$0	\$0	\$1,200,026
Computer Services	444,376	291,293	296,029	303,056	177,357	0	1,512,111
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,644,402	\$291,293	\$296,029	\$303,056	\$177,357	\$0	\$2,712,137

Costs/Schedule:

Purchase	\$1,200,026	\$0	\$0	\$0	\$0	\$0	\$1,200,026
Debt Service	444,376	291,293	296,029	303,056	177,357	0	1,512,111
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total Annual Costs	\$1,644,402	\$291,293	\$296,029	\$303,056	\$177,357	\$0	\$2,712,137

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **APPARATUS REPLACEMENT**

System: *City Support*
Program: *Emergency Response*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Continuation of the replacement of fire apparatus. Replace one truck.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	ongoing	\$166,375	\$892,975	\$967,516	\$1,049,458	\$1,099,835	\$4,176,159
Master Lease	0	665,500	0	0	0	0	665,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$831,875	\$892,975	\$967,516	\$1,049,458	\$1,099,835	\$4,841,659

Costs/Schedule:

Debt Service	\$0	\$166,375	\$160,925	\$162,261	\$163,678	\$125,476	\$778,715
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	665,500	\$732,050	\$805,255	\$885,780	\$974,359	4,062,944
Total Annual Costs	\$0	\$831,875	\$892,975	\$967,516	\$1,049,458	\$1,099,835	\$4,841,659

Estimated Additional Operating/Maintenance Costs:

(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$100,000)
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Project: **TRAINING CENTER PHASE III**

System: *City Support*
Program: *Emergency Response*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Third phase of the Training Center. Includes a multi-story drill tower, mask training maze and a fire simulation area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$791,829	\$306,315	\$356,692	\$300,057	\$351,380	\$351,380	\$2,457,653
Sale of St. 43	0	0	99,510	0	0	0	99,510
Sale of St. 487	0	0	374,825	0	0	0	374,825
Sale of St. 12	135,000	0	0	0	0	0	135,000
Total	\$926,829	\$306,315	\$830,827	\$300,057	\$351,380	\$351,380	\$3,066,788

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	389,965	0	0	0	351,380	351,380	1,092,725
Construction	536,864	306,315	830,827	300,057	0	0	1,974,063
Total Annual Costs	\$926,829	\$306,315	\$830,827	\$300,057	\$351,380	\$351,380	\$3,066,788

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PRIOR YEAR'S LEASE PAYMENTS*

System: *City Support*
 Program: *Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

Project Description:
 Prior-year commitments for master lease purchase.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$6,527,479	\$608,905	\$756,955	\$742,155	\$490,815	\$517,755	\$9,643,864
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$6,527,479	\$608,905	\$756,955	\$742,155	\$490,815	\$517,755	\$9,643,864

Costs/Schedule:

Debt Service	\$6,527,479	\$608,905	\$590,580	\$575,780	\$324,240	\$0	\$8,626,984
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$6,527,479	\$608,905	\$590,580	\$575,780	\$324,240	\$0	\$8,626,984

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNDERGROUND TANK REMOVAL*

System: *City Support*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:
 Third year of a five year project to remove all underground fuel storage tanks.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$236,272	\$60,000	\$60,000	\$60,000	\$0	\$0	\$416,272
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$236,272	\$60,000	\$60,000	\$60,000	\$0	\$0	\$416,272

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	236,272	60,000	60,000	60,000	0	0	416,272
Total Annual Costs	\$236,272	\$60,000	\$60,000	\$60,000	\$0	\$0	\$416,272

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: LINNTON OIL GROUNDS CLEANUP

System: City Support
Program: Support for Emergency Response

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Clean-up of contaminated soil and ground water at the B.P.A. property leased by the Fire Bureau.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$82,822	\$325,000	\$325,000	\$325,000	\$325,000	\$0	\$1,382,822
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$82,822	\$325,000	\$325,000	\$325,000	\$325,000	\$0	\$1,382,822

Costs/Schedule:

Planning	\$82,822	\$50,000	\$0	\$0	\$0	\$0	\$132,822
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	275,000	325,000	325,000	325,000	0	1,250,000
Total Annual Costs	\$82,822	\$325,000	\$325,000	\$325,000	\$325,000	\$0	\$1,382,822

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: EARTHQUAKE SURVEY

System: City Support
Program: Support for Emergency Response

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Survey of 50 City and County buildings that would be needed in a major disaster.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000

Costs/Schedule:

Planning	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **STATION 41 SEWER CONNECTION**

System: *City Support*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:
 Fire Station 41 is scheduled for hookup to the City Sanitary System

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$10,392	\$0	\$0	\$0	\$0	\$10,392
Intergov. Contract	0	9,592	0	0	0	0	9,592
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$19,984	\$0	\$0	\$0	\$0	\$19,984

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	19,984	0	0	0	0	19,984
Total Annual Costs	\$0	\$19,984	\$0	\$0	\$0	\$0	\$19,984

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PLUMBING and ASBESTOS REMOVAL**

System: *City Support*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:
 Repair to 15 fire stations to be accomplished over four years.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$82,750	\$102,750	\$104,500	\$25,000	\$0	\$315,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$82,750	\$102,750	\$104,500	\$25,000	\$0	\$315,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	82,750	102,750	104,500	25,000	0	315,000
Total Annual Costs	\$0	\$82,750	\$102,750	\$104,500	\$25,000	\$0	\$315,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: ST. 20 SEWER LINE REPAIR

System: City Support

Program: Support for Emergency Response

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

Structural repairs to the sewer lines at Station 20.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	12,000	0	0	0	0	12,000
Total Annual Costs	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: ST. 13 HOT WATER SYSTEM REPLACEMENT

System: City Support

Program: Support for Emergency Response

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

Replace heating system that was installed in 1954.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	12,000	0	0	0	0	12,000
Total Annual Costs	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **ST. 9 EXTERIOR WALLS AND WINDOW REPAIR**

System: *City Support*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Repair exterior walls and replace windows to maintain historical appearance of building. This building was constructed in 1910.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$23,200	\$0	\$0	\$0	\$0	\$23,200
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$23,200	\$0	\$0	\$0	\$0	\$23,200

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	23,200	0	0	0	0	23,200
Total Annual Costs	\$0	\$23,200	\$0	\$0	\$0	\$0	\$23,200

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **HVAC UPGRADES – 16 STATIONS**

System: *City Support*
 Program: *Support for Emergency Response*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Upgrade of HVAC systems in 16 fire stations over a five year period.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$50,000	\$245,800	\$19,500	\$0	\$99,000	\$414,100
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$245,800	\$19,500	\$0	\$99,000	\$414,100

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$50,000	\$245,800	\$19,500	\$0	\$99,000	414,100
Total Annual Costs	\$0	\$50,000	\$245,800	\$19,500	\$0	\$99,000	\$414,100

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: APPARATUS BAY VENTILATION (25 STATIONS)

System: City Support
Program: Support for Emergency Response

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Installation of bay ventilation systems in 25 fire stations over a six year period.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$50,000	\$138,000	\$10,000	\$17,000	\$10,000	\$223,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$138,000	\$10,000	\$17,000	\$10,000	\$223,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$50,000	\$138,000	\$10,000	\$17,000	\$10,000	223,000
Total Annual Costs	\$0	\$50,000	\$138,000	\$10,000	\$17,000	\$10,000	\$223,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: FIRE SPRINKLER SYSTEMS (26 STATIONS)

System: City Support
Program: Support for Emergency Response

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Installation of fire sprinkler systems in 26 fire stations over a six year period.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$50,000	\$428,500	\$20,000	\$20,000	\$71,000	\$589,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$428,500	\$20,000	\$20,000	\$71,000	\$589,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$50,000	\$428,500	\$20,000	\$20,000	\$71,000	589,500
Total Annual Costs	\$0	\$50,000	\$428,500	\$20,000	\$20,000	\$71,000	\$589,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ELEVATOR REPLACEMENT – ST. 1*

System: *City Support*

Program: *Support for Emergency Response*

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

Replace the elevator at the main fire station/administrative office.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	\$55,000	\$0	\$0	\$0	\$0	\$55,000
Total Annual Costs	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GEO-BASE MAPPING SYSTEM*

System: *City Support*
Program: *Public Safety Communications*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install geo-based mapping system at the Bureau of Emergency Communications which will provide geographic analysis of dispatch and service data by fire, police, and emergency medical providers.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Public Safety Capital	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	700,000	0	0	0	0	700,000
Total Annual Costs	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *MANAGEMENT INFORMATION SYSTEMS*

System: *City Support*
Program: *Public Safety Communications*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will upgrade and/or establish management information systems for the Bureaus of Police, Fire, and Emergency Communications which will be linked to the new CAD computer. This will enable the bureaus to compile up to date statistical information on incidents, usage, and dispatch.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Public Safety Capital	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	1,075,000	0	0	0	0	1,075,000
Total Annual Costs	\$0	\$1,075,000	\$0	\$0	\$0	\$0	\$1,075,000

Estimated Additional Operating/Maintenance Costs:

\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
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PROJECT DETAIL

Project: *AUTOMATIC VEHICLE LOCATORS*

System: *City Support*

Program: *Public Safety Communications*

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will purchase and install automatic locator devices in emergency vehicles. This will enable the closest responder to be sent to an incident, and will allow the location of police units to be known at all times to ensure officer safety.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Public Safety Capital	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	500,000	0	0	0	0	500,000
Total Annual Costs	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *COMPUTER AIDED DISPATCH*

System: *City Support*
Program: *Public Safety Communications*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install a new Computer Aided Dispatch system (CAD) at the Bureau of Emergency Communications, and provide improved dispatch capability for police, fire and emergency medical response. Installation of the new system will allow the new system will allow the consolidation of Fire Alarm Dispatch (FAD) with EMS dispatch to provide greater efficiencies.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Public Safety Levy	\$80,000	\$2,070,000	\$0	\$0	\$0	\$0	\$2,150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$80,000	\$2,070,000	\$0	\$0	\$0	\$0	\$2,150,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	\$0,000	0	0	0	0	0	\$0,000
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	2,070,000	0	0	0	0	2,070,000
Total Annual Costs	\$80,000	\$2,070,000	\$0	\$0	\$0	\$0	\$2,150,000

Estimated Additional Operating/Maintenance Costs:

	(\$400,000)	(\$400,000)	(\$400,000)	(\$400,000)	(\$400,000)	(\$2,000,000)
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Project: *MOBILE DIGITAL TERMINALS*

System: *City Support*
Program: *Public Safety Communications*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install mobile digital terminals for use of police and fire vehicles. The MDT's will serve as a dispatch and data access terminal, and will ease the overcrowding on the public safety radio channels.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Public Safety Levy	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	1,240,000	0	0	0	0	1,240,000
Total Annual Costs	\$0	\$1,240,000	\$0	\$0	\$0	\$0	\$1,240,000

Estimated Additional Operating/Maintenance Costs:

	(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)	(\$1,050,000)
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PROJECT DETAIL

Project: **STAR COMPUTER UPGRADE**

System: *City Support*
 Program: *Office Automation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will upgrade the STAR computer system currently in use at the Portland Archives and Records facility. The upgraded system will add user capacity, improve performances through faster CPU and disks, expand possibilities and provide online workstations for employees.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$54,945	\$0	\$0	\$0	\$0	\$54,945
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$54,945	\$0	\$0	\$0	\$0	\$54,945

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Projct Mgmt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construct/Purchase	0	54,945	0	0	0	0	54,945
Total Annual Costs	\$0	\$54,945	\$0	\$0	\$0	\$0	\$54,945

Estimated Additional Operating/Maintenance Costs:

\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$6,500
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CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Unfunded Current and Future Year Projects

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
Bureau of General Services							
POLICE							
Mounted Patrol - Arena Cover	0	83,938	0	0	0	0	83,938
Traffic Patrol Relocation	0	235,137	0	0	0	0	235,137
Vehicle Storage - Construct Bldg	0	0	95,327	96,119	96,958	74,326	362,730
St Johns City Hall Bldg - Alternative Uses	0	0	33,156	33,431	33,723	25,651	126,161
New Mid-County Precincts	0	0	0	2,328,103	0	2,328,103	4,656,206
Stable 1 - Install Shelving	0	0	68,323	0	0	0	68,323
Total	0	319,075	196,806	2,457,653	130,681	2,428,280	5,532,495
FUEL MANAGEMENT							
Fuel Management	30,000	0	1,286,250	0	0	0	1,316,250
PARKING GARAGES							
Autoport - Replace Roof Deck	0	0	88,653	0	0	0	88,653
Autoport - Phase III Improvements	0	0	693,706	0	0	0	693,706
3rd and Alder/10th and Yamhill - Maintain Exteri	0	0	0	167,302	0	0	167,302
3rd and Alder - Replace Awnings	0	0	0	87,298	0	0	87,298
Install Stairwell Roofs	0	0	0	99,803	0	0	99,803
Install Interior Signage	0	0	0	0	117,960	0	117,960
Front and Davis - Install Vapor Extraction Syste	0	0	0	173,331	0	0	173,331
Upgrade Revenue Control Equipment	0	0	0	0	0	315,209	315,209
Total	0	0	782,359	527,734	117,960	315,209	1,743,262
EMERGENCY COMMUNICATIONS							
Kelly Butte - Paint and Replace Carpeting	0	64,430	0	0	0	0	64,430
Kelly Butte - Alternative Uses/Emerg Cntrl Cntr	0	6,543	44,143	678,043	600,399	600,399	1,929,527
Kelly Butte - Modify Heating System	0	0	180,381	0	0	0	180,381
Kelly Butte - Humidity Control & Eliminate Leaks	0	0	174,696	0	0	0	174,696
Kelly Butte - Remodel Restrooms for Handicapp	0	0	29,348	0	0	0	29,348
Kelly Butte - Ext Lighting & Pathway Upgrades	0	0	69,246	0	0	0	69,246
Total	0	70,973	497,814	678,043	600,399	600,399	2,447,828
COMMUNICATIONS SERVICES							
Paint Communication Towers	160,000	0	0	109,553	0	0	269,553
Trunked Radio System	265,000	0	6,385,000	0	0	0	6,650,000
Total	425,000	0	6,385,000	109,553	0	0	6,919,553
CITY AUDITOR-RECORDS CENTER							
Maintain Exteriors	0	0	56,273	0	0	0	56,273
Repave Parking Lot	0	0	0	19,315	0	0	19,315
Expand Environmentally Controlled Vault	0	38,784	0	0	0	0	38,784
Remodel Basement	0	0	124,744	0	0	0	124,744
Total	0	38,784	181,017	19,315	0	0	239,116
FLEET SERVICES							
Stanton Yard/Powell Shops - Revise Work Areas	0	0	398,482	0	0	0	398,482
Stanton Yard - Improve Ventilation and HVAC	0	0	91,011	0	0	0	91,011
Powell Shops - Exterior Maintenance	0	0	50,653	0	0	0	50,653
Powell Shops - Construct Bldg to Service Heavy	0	0	456,006	0	0	0	456,006
Autoport - Enclose Fleet Area & Upgrade HVAC	0	0	0	0	0	64,473	64,473
Autoport - Install Natural Gas Refueling System	0	0	0	66,775	0	0	66,775
Total	0	0	996,132	66,775	0	64,473	1,127,380
General Services Sub-total	425,000	428,832	9,039,128	3,859,073	849,040	3,408,361	18,009,434

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Unfunded Current and Future Year Projects

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
CITY HALL							
Maintenance	0	6,010	74,840	974,800	1,558,100	229,700	2,841,250
Upgrades	0	0	3,310,300	1,975,500	125,500	27,850	5,439,150
Expansion	0	167,820	287,180	27,520	27,520	27,520	537,560
Total	0	173,830	3,672,120	2,977,820	1,709,120	285,070	8,817,960
PORTLAND BUILDING							
Eliminate Exterior Wall Leaks	0	0	20,460	0	0	0	20,460
Correct Water Pressure Problem	0	0	50,540	0	0	0	50,540
HVAC Improvements	0	0	138,350	0	0	0	138,350
Expand Electrical Capacity	0	0	18,039	35,350	0	0	51,389
Total	0	0	223,389	35,350	0	0	258,739
PRIOR YEARS' LEASE PAYMENT							
Prior Years' Lease Payment	861,185	0	846,541	373,748	192,425	175,786	2,449,685
General Services Previous Page Sub-total	425,000	428,832	9,039,128	3,859,073	849,040	3,408,361	18,009,434
TOTAL GENERAL SERVICES	1,286,185	428,832	10,332,447	4,303,521	1,041,465	3,584,147	20,976,567
Computer Services Fund							
TECHNICAL SERVICES							
IBM Processor	0	1,092,240	0	0	0	0	1,092,240
IBM Disk Storage	0	0	17,501	220,701	0	0	238,202
IBM Networking	0	0	23,892	21,392	20,192	18,942	84,418
IBM Magnetic Tape	0	0	19,603	19,603	19,603	19,603	78,412
Workstations	0	0	21,560	4,060	4,060	4,060	33,740
DEC Disk Storage	0	0	17,864	3,364	3,364	3,364	27,956
DEC Networking	0	0	14,951	3,651	19,651	0	38,253
Novell - Gateway	0	0	50,000	0	0	0	50,000
Network Management	0	0	50,000	0	0	0	50,000
Total	0	1,092,240	215,371	272,771	66,870	45,969	1,693,221
PRIOR YEARS' LEASE PAYMENT							
Prior Years' Lease Payment	444,376	0	296,029	303,056	177,357	0	1,220,818
TOTAL COMPUTER SERVICES FUND	444,376	1,092,240	511,400	575,827	244,227	45,969	2,914,039
City Auditor							
OFFICE AUTOMATION							
Optical Disk System	0	62,421	10,000	56,000	0	0	128,421
Bureau of Fire, Rescue and Emergency Services							
EMERGENCY RESPONSE							
Apparatus Replacement	Ongoing (ML)	0	892,975	967,516	1,049,458	1,099,835	4,009,784
Training Center-Phase III	926,829	0	830,827	300,057	351,380	351,380	2,760,473
Prior-Year Master Lease	6,527,479	0	756,955	742,155	490,615	517,755	9,034,959
Fire Boat	0	0	100,000	0	0	0	100,000
East Fire Station	0	0	800,000	0	0	0	800,000
Skyline Station	0	0	800,000	0	0	0	800,000
SW Fire Station	0	0	0	0	825,000	0	825,000
Boat House - Station 6	0	0	0	0	162,000	0	162,000
Total	7,454,308	0	4,180,757	2,009,728	2,878,453	1,968,970	18,492,216
Fire Bureau Page Sub-total	7,454,308	0	4,180,757	2,009,728	2,878,453	1,968,970	18,492,216

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Unfunded Current and Future Year Projects**

Capital System: CITY SUPPORT

Bureau/Program/Project	Est. Prior Years	Fiscal Years 92-93	Fiscal Years 93-94	Fiscal Years 94-95	Fiscal Years 95-96	Fiscal Years 96-97	Project Total
SUPPORT FOR EMERGENCY RESPONSE							
Underground Storage Tank Removal	236,272	0	60,000	60,000	0	0	356,272
Linnton Oil Grounds	82,822	0	325,000	325,000	325,000	0	1,057,822
Earthquake Survey	0	0	0	0	0	0	0
St. 41 Sewer Connections	0	9,592	0	0	0	0	9,592
Plumbing/Asbestos Removal	0	82,750	20,000	104,500	25,000	0	232,250
St. 20 Sewer Repair	0	0	0	0	0	0	0
St. 13 Hot Water System	0	0	0	0	0	0	0
St. 40 Roof Repair	0	0	0	0	0	0	0
St. 9 Ext. Walls/Windows	0	0	0	0	0	0	0
HVAC Upgrades	0	232,000	13,600	19,500	0	99,000	364,100
Apparatus Bay Ventilation	0	91,000	20,000	10,000	17,000	10,000	148,000
St. 41 Bathroom Remodel	0	12,000	0	0	0	0	12,000
Fire Sprinkler System	0	410,500	18,000	20,000	20,000	71,000	539,500
Elevator Replacement	0	0	0	0	0	0	0
St. 1 Studies	0	0	30,000	0	0	0	30,000
Bat. Headquarters Remodel	0	0	177,525	0	0	0	177,525
St. 23 Repairs	0	0	0	18,000	0	0	18,000
St. 1 Remodel	0	0	0	0	550,000	0	550,000
Total	319,094	837,842	664,125	557,000	937,000	180,000	3,495,061
Fire Bureau Previous Page Total	7,454,308	0	4,180,757	2,009,728	2,878,453	1,968,970	18,492,216
TOTAL FIRE BUREAU	7,773,402	837,842	4,844,882	2,566,728	3,815,453	2,148,970	21,987,277
TOTAL CITY SUPPORT FACILITIES	9,503,963	2,421,335	15,698,729	7,502,076	5,101,146	5,779,086	46,006,334

CULTURAL/RECREATIONAL SYSTEM

FY 1992-93 Capital Improvement Program

BUREAU OF PARKS AND RECREATION

The *Bureau of Parks and Recreation's* Capital Improvement Program is directed towards: 1) restoring and maintaining the existing park and recreation system; 2) promoting recreational opportunities; 3) adding to the City's beauty and its economic well being, and 4) preserving and enhancing natural areas.

The Parks Bureau manages a large inventory of land and facilities including approximately 9,400 acres of land (about half of this within Forest Park); 185 parks and open spaces; 11 Community Centers and 11 Community Schools; 13 swimming pools (owned and maintained by the Park Bureau); two tennis centers; three specialty gardens; the Hoyt Arboretum; seven special art, theater and museum buildings; four golf courses; and the Portland International Raceway.

The Bureau of Parks and Recreation capital budget includes 24 projects totalling \$3,259,233 for FY 1992-93. Of this amount \$1.7 million will be funded by the General Fund. In preparing the Capital Improvement Program for FY 1992-97, the bureau started with four objectives drawn from the Park Futures Plan. This Plan was adopted by Council November 20, 1991 and serves as the bureau's "road map" for the future maintenance and development of the Park system and emphasize the following objectives:

- Make better use of existing resources.
- Initiate a major park and facilities renovation program.
- Replace outdated and inadequate recreational facilities to meet today's needs and to satisfy the future.
- Establish an integrated network of parks, natural areas, trails, and recreation corridors.

In addition to these CIP objectives, the bureau established the first through fifth year of capital projects by relying heavily on the Parks Futures Plan. However, the bureau refined this list and gave first-year projects a re-examination and ranking through a new capital improvement process which involved the incorporation of neighborhood requests, council directives and projects identified by the bureau's planning, recreation and operations staff.

The Portland park system is large and relatively old. The average age of the community centers is 60 years, with two-thirds of them built before the 1940's. As a result of age and the limited amount of funding that has been available to maintain, improve, or expand the park system, the demand for improvements have outweighed the available resources. Because of this gap in requirements and resources, the Bureau of Parks and Recreation has established priorities for CIP project rankings based on such criteria as the following:

- Safety - compliance with code requirements, other regulations and mandates. Correction of hazardous conditions within parks and facilities.
- Resource Preservation - evaluation of life cycle and determination whether preventative maintenance investments would offset future replacement costs.
- Compliance - compliance with bureau plans, neighborhood plans and applicable plans of the

- Compliance - compliance with bureau plans, neighborhood plans and applicable plans of the bureau of Planning plans;
- Public Benefit - service to projected users, year-round use;
- Financial - examination of whether project generates revenues and/or increases or decreases maintenance requirements. Also if the project can be leveraged or funded by a source other than the General Fund.

In 1989, the citizens of Portland passed a \$7.3 million, three-year Parks Systems Improvement Levy in order to begin to address the great need for improving and reinvesting in Portland's aging and expanding system. The levy funds were in addition to the existing General Funds used to maintain the system and were not to be regarded as a replacement for capital improvement resources. FY 1991-92 was the third and final year of the levy. The City will assess the Parks Levy with estimated property tax revenues of \$1,815,792 to support levy projects. Of this amount, \$1,545,792 is dedicated to capital improvement projects and the remaining \$270,000 will support project staff requirements.

While many capital projects reflect immediate maintenance needs, others are drawing from the Bureau's long-range plan, *The Park Futures Plan*, for City parks, open spaces and buildings. The Plan was completed by utilizing inventories and assessments of all parks and facilities, as well as assessing public need. The Plan was extensively used to identify projects for funding under the Parks System Improvements Levy. Over \$90 million of need and future growth were identified through this public involvement process.

Projects such as remodelling rest rooms, play area improvements, installation of an irrigation system, lighting and site regrading, and correction of building deficiencies are examples of the levy projects which will be funded during the Parks Levy's final year.

Listed below are program areas and projects included within the Cultural/Recreational System:

GOLF

The Golf Program includes requirements for the City's four golf courses and two covered and lighted driving ranges. The golf courses include Eastmoreland, Heron Lakes, Rose City, and Progress Downs. Along with the golf courses, there are clubhouse facilities which provide golf shops, restaurants and other related services. Golf operations is a self-supporting activity which pays for all costs through fees charged to users.

The objectives of the program are to provide attractive and playable golf facilities consistent with a fee structure that ensures wide public accessibility. Golf personnel, in addition to day-to-day requirements of administering the golf courses, evaluate a plan for future golfing requirements in the Portland area.

For FY 1991-92 the Adopted Capital Budget in the amount of \$1.05 million includes the following four projects: replacement of tees and greens at Rose City Golf Course (\$100,000); a dike assessment study for Heron Lakes Golf course (\$500,000); remodelling and construction of a short course addition at Progress Downs Golf Course (\$400,000); and maintenance facility improvements at Rose City Golf Course (\$50,000). The City issued golf revenue bonds in Spring, 1991, to fund these projects, plus the cost of issuing the debt.

Carryover of FY 1990-91 appropriation for Golf projects totalling \$1,672,638 is included in the Adopted Budget and is reflected in the tables which follow.

Additionally, the Bureau of Parks and Recreation which manages the Golf Fund, submitted to City Council in Spring, 1991, a proposal for potentially increasing golf fees to support other higher priority Parks Bureau

programs that might otherwise be eliminated as a result of Ballot Measure 5. The proposal was approved by Council and will reflect \$.50 across-the-board increase in golf fees. There are approximately 500,000 9-hole rounds played on the City's four golf courses each year with both seniors and youth play. As a result, the surcharge is expected to generate about \$200,000, annually. In addition, Council authorized the establishment of a Youth Programs Trust Fund into which the revenue from the increase will be deposited, effective July 1, 1991. The new Trust Fund will be one of several Portland Parks Trust Funds.

PORTLAND INTERNATIONAL RACEWAY

The Portland International Raceway (PIR) program includes capital requirements for this facility which is located at Delta Park. PIR provides facilities for competitive motor racing events, recreational activities, and raceway driver training sessions. PIR operations are a self-supporting activity which pays for all costs through fees charged to users of the facility.

For FY 1991-92 the Adopted Capital Budget which totals \$90,000 includes two PIR projects: 1) the PIR Master Plan -Phase II (\$50,000), and 2) East End Repaving (\$40,000).

Carry over of FY 1990-91 appropriation for PIR projects which totals \$119,006 is included in the Adopted Budget as reflected in the tables which follow.

REDEVELOPMENT

As a result of Portland's park system being large and quite old, many of the Parks Bureau's facilities and parks are in need of complete rehabilitation which is tantamount to new development. Others require improvements that are more limited in scope and could be characterized as redevelopment. Still others for FY 1991-92, such as computerization of the Bureau's Permit Center, will allow the Bureau to work more efficiently and to better serve the public.

Included in this program is funding for nine (9) of the Bureau of Parks and Recreation projects for FY 1991-92, totalling \$663,148. The total amount will be provided by the City's General Fund. The Bureau of Parks and Recreation submitted requests for Capital Improvement projects totalling \$6,644,070 during the five-year period, FY 1991-96.

Major project categories and related capital costs which are planned include: asbestos removal, \$97,000; irrigation system renovation, \$250,000; Multnomah HVAC, \$130,000; and Mt. Tabor concrete stairs, \$40,000.

Carry over of FY 1990-91 appropriation for General Fund supported capital projects totalling \$2,160,400 is also included in the Adopted Budget and is reflected in the tables which follow this section.

THREE-YEAR LEVY

The Adopted Capital Budget includes *Parks System Improvement Levy* projects which will be funded by property taxes totalling \$1,815,792 during FY 1991-92, the third and final year of the levy. Of this amount, \$1,545,792 will support levy projects and \$270,000 will support project staffing requirements.

Carry over of FY 1990-91 appropriation for levy projects totalling \$2,017,675 is included in the Adopted Budget and is reflected in the tables which follow this section.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year**

Capital System: Cultural/Recreation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Bureau of Parks & Recreation							
PARKS							
Play Equipment Replacement	100,000	97,000	81,480	85,554	89,832	94,323	548,189
Lovejoy Fountain Concrete Repair	50,000	30,000					80,000
Lents Park Irrigation Replacement	0	250,000					250,000
Irrigation System Automation	250,000	250,000	262,500	275,625	289,408	303,877	1,631,408
Grant Park Wading Pool	0	22,024					22,024
Peninsula Rose Garden Brick Renovation	25,000	25,000					50,000
FACILITIES							
Peninsula CC Asbestos Removal	0	11,307					11,307
Dishman CC Mech/Bldg Renovation	2,500,000	500,000	50,000				3,050,000
Montavilla CC Fire Sprinklers	402,000	25,000					427,000
Multnomah Art Ctr HVAC Renovation	130,000	290,000					420,000
Restroom Renovation	130,000	60,000	63,000	66,150	69,458	72,930	461,538
Overlook House HC Restrooms	105,000	16,639					121,639
AQUATICS							
Handicapped Lifts	0	20,000					20,000
Wilson Pool Equip Renovation	0	108,500					108,500
NATURAL AREAS							
Forest Park Management Plan	0	75,000	50,000	15,000	25,000	25,000	190,000
Springwater Corridor Trestle Repair	0	140,050					140,050
AUTOMATION							
Bureau Automation	0	248,018	179,610				425,628
Prior Year Master Lease Payments	31,360	44,695	95,995	67,029	67,357	47,804	354,240
GOLF							
Eastmoreland Maintenance Building		180,000					180,000
West Delta Dike Improvements	150,000	265,000	150,000				565,000
Progress Downs Remodel	0	250,000					250,000
Heron Lakes Golf Cart Paths	0	250,000					250,000
PORTLAND INTERNATIONAL RACEWAY							
Waterline Extension	80,000	80,000					160,000
Garbage Compactor	0	25,000					25,000
TOTAL	3,953,360	3,259,233	932,585	509,358	541,053	543,934	9,739,523

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Cultural/Recreation

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
<u>Bureau of Parks & Recreation</u>							
PARKS							
Play Equip. Replace. (Master Lease)	97,000	0	0	0	0	97,000	0
Lovejoy Fountain Concrete Repair	30,000	0	0	0	0	30,000	0
Lents Park Irrigation	250,000	0	0	0	0	250,000	0
Irrigation System Automation	250,000	0	0	0	0	250,000	0
Grant Park Wading Pool	22,024	0	0	0	0	22,024	0
Peninsula Rose Garden Brick Renovation	25,000	0	0	0	0	25,000	0
FACILITIES							
Peninsula CC Asbestos Removal	11,307	0	0	0	0	11,307	0
Dishman CC Mechanical Renovation	250,000	0	0	0	250,000	500,000	0
Montavilla CC Fire Sprinklers	25,000	0	0	0	0	25,000	0
Multnomah Art Ctr HVAC Renovation	170,000	0	0	0	120,000	290,000	0
Restroom Renovation	60,000	0	0	0	0	60,000	0
Overlook House HC Restrooms	16,639	0	0	0	0	16,639	0
AQUATICS							
Handicapped Lifts	20,000	0	0	0	0	20,000	0
Wilson Pool Equip Renovation	106,500	0	0	0	0	106,500	0
NATURAL AREAS							
Forest Park Management Plan	37,500	0	0	0	37,500	75,000	0
Springwater Corridor Trestle Repair	70,000	0	0	0	70,050	140,050	0
AUTOMATION							
Bureau Automation	246,018	0	0	0	0	246,018	0
Prior Year Master Lease Payments	44,695	0	0	0	0	44,695	0
GOLF							
Eastmoreland Maintenance Building	0	0	180,000	0	0	180,000	0
West Delta Dike Improvements	0	0	0	265,000	0	265,000	0
Progress Downs Remodel	0	0	250,000	0	0	250,000	0
Heron Lakes Golf Cart Paths	0	0	250,000	0	0	250,000	0
PORTLAND INTERNATIONAL RACEWAY							
Waterline Extension	0	0	80,000	0	0	80,000	0
Garbage Compactor	0	0	25,000	0	0	25,000	0
TOTAL	1,731,683	0	785,000	265,000	477,550	3,259,233	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System: Cultural/Recreation

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
Bureau of Parks & Recreation						
PARKS						
Play Equipment Replacement	428,789	97,000	0	0	0	0
Lovejoy Fountain Concrete Repair	30,000	30,000	0	0	0	0
Lente Park Irrigation	250,000	250,000	0	725	5,974	(5,249)
Irrigation System Replacement	1,381,408	250,000	0	0	5,000	(5,000)
Grant Park Wading Pool	22,024	22,024	0	0	400	(400)
Peninsula Rose Garden Brick Reno	25,000	25,000	0	0	0	0
FACILITIES						
Peninsula CC Asbestos Removal	11,307	11,307	0	0	0	0
Dishman CC Mechanical System Reno	550,000	500,000	0	0	0	0
Montavilla CC Fire Sprinklers	25,000	25,000	0	200	0	200
Multnomah Art Ctr HVAC Reno	290,000	290,000	0	0	5,080	(5,080)
Restroom Renovation	331,538	60,000	0	0	200	(200)
Overlook House HC Restrooms	16,639	16,639	0	0	0	0
AQUATICS						
Handicapped Lifts	20,000	20,000	0	200	0	200
Wilson Pool Equip Reno	106,500	106,500	0	0	0	0
NATURAL AREAS						
Forest Park Management Plan	190,000	75,000	0	0	0	0
Springwater Corridor Trestle Repair	140,050	140,050	0	0	0	0
AUTOMATION						
Bureau Automation	376,888	246,018	0	5,000	123,000	(118,000)
Prior Years Lease Payments	391,020	44,695	0	0	0	0
GOLF						
Eastmorland Maintenance Bldg	180,000	180,000	0	5,000	5,000	0
West Delta Dike Improvements	415,000	285,000	0	0	0	0
Progress Dwns Course Remodel	1,250,000	250,000	1,000,000	400,000	0	(600,000)
Heron Lakes Golf Cart Paths	250,000	250,000	20,000	5,000	5,000	(20,000)
PORTLAND INTERNATIONAL RACEWAY						
Waterline Extension	80,000	80,000	80,000	0	0	(80,000)
Garbage Compactor	25,000	25,000	0	0	0	0
TOTAL	6,788,163	3,259,233	1,100,000	416,125	149,654	(833,529)

PROJECT DETAIL

Project: *PLAY EQUIPMENT REPLACEMENT (SYSTEM WIDE)*

Objectives:

System: *Cultural/Recreation*

Maintain Capital Stock

Program: *Parks*

Upgrade Existing System

Expansion or New Construction

X
X

Project Description:

This project proposes the replacement of play equipment that has expended its useful and has become dangerous to the public.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$100,000	\$19,400	\$81,480	\$85,554	\$89,832	\$94,323	\$470,589
Master Lease Fund	0	77,600	0	0	0	0	77,600
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$100,000	\$97,000	\$81,480	\$85,554	\$89,832	\$94,323	\$548,189

Costs/Schedule:

Planning	\$0	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Design/Project Man	0	11,000	11,000	11,000	11,000	11,000	55,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	100,000	82,000	68,480	70,554	74,832	79,323	473,189
Total Annual Costs	\$100,000	\$97,000	\$81,480	\$85,554	\$89,832	\$94,323	\$548,189

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *LOVEJOY FOUNTAIN CONCRETE REPAIR*

Objectives:

System: *Cultural/Recreational*

Maintain Capital Stock

Program: *Parks*

Upgrade Existing System

Expansion or New Construction

X
X

Project Description:

Existing trees around the fountain have uplifted the surrounding concrete walkways creating an unsafe condition for pedestrians. The city has been sued as a result of this condition and the Sidewalk Division has posted the area as unsafe. This project proposes the repair of the walkways to correct these hazardous conditions.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000

Costs/Schedule:

Planning	\$0	\$3,500	\$0	\$0	\$0	\$0	\$3,500
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	26,500	0	0	0	0	26,500
Total Annual Costs	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **LENTS PARK IRRIGATION**

System: *Cultural/Recreation*
Program: *Parks*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides a fully automated irrigation system for the park. Lents park is very heavily used active sports recreation. The automated system would allow greater use of the park, improved appearance and a safer playing field through improved field conditions.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Costs/Schedule:

Planning	\$0	\$7,500	\$0	\$0	\$0	\$0	\$7,500
Design/Project Man	0	20,000	0	0	0	0	20,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	222,500	0	0	0	0	222,500
Total Annual Costs	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **IRRIGATION SYSTEM REPLACEMENT**

System: *Cultural/Recreation*
Program: *Parks*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project continues the automation and modernization of the Park Bureau's irrigation systems started last year.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$250,000	\$250,000	\$262,500	\$275,625	\$289,406	\$303,877	\$1,631,408
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$250,000	\$250,000	\$262,500	\$275,625	\$289,406	\$303,877	\$1,631,408

Costs/Schedule:

Planning	\$20,000	\$20,000	\$22,000	\$25,000	\$27,000	\$30,000	\$144,000
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	230,000	230,000	240,500	250,626	262,406	273,877	1,487,409
Total Annual Costs	\$250,000	\$250,000	\$262,500	\$275,626	\$289,406	\$303,877	\$1,631,409

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **GRANT PARK WADING POOL**

System: *Cultural/Recreation*
Program: *Parks*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project proposes the renovation of the wading pool at Grant Park. This wading pool is heavily used. The existing concrete is cracked and hazardous to walk on. The pool also has a severe leak problem.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$22,024	\$0	\$0	\$0	\$0	\$22,024
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$22,024	\$0	\$0	\$0	\$0	\$22,024

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	22,024	0	0	0	0	22,024
Total Annual Costs	\$0	\$22,024	\$0	\$0	\$0	\$0	\$22,024

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PENNINSULA PARK ROSE GARDEN BRICK RENOVATION**

System: *Cultural/Recreation*
Program: *Parks*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will complete the renovation of the Rose Garden. Major focus of this final phase will be to rebuild the existing brick walks and stairs that have become hazardous to the public.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$50,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	25,000	25,000	0	0	0	0	50,000
Total Annual Costs	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$50,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PENINSULA COMMUNITY CENTER ASBESTOS REMOVAL*

System: *Cultural/Recreation*
Program: *Facilities*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project would complete the asbestos removal in the community center. Asbestos removal has been state mandated and will result in a safe environment for this heavily used center.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$11,307	\$0	\$0	\$0	\$0	\$11,307
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$11,307	\$0	\$0	\$0	\$0	\$11,307

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	11,307	0	0	0	0	11,307
Total Annual Costs	\$0	\$11,307	\$0	\$0	\$0	\$0	\$11,307

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *DISHMAN COMMUNITY CENTER MECHANICAL & BUILDING RENOVATION*

System: *Cultural/Recreation*
Program: *Facilities*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will complete necessary renovations and protect the current investment in this Community Center. Much of the existing mechanical system has been in place since the buildings original construction as the Eliot Grade School and is well beyond its anticipated life expectancy.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Parke Levy	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$2,250,000
Nike Donation	250,000	0	0	0	0	0	250,000
General Fund	0	250,000	0	0	0	0	250,000
Uparr Grant	0	250,000	0	0	0	0	250,000
Total	\$2,500,000	\$500,000	\$0	\$0	\$0	\$0	\$3,000,000

Costs/Schedule:

Planning	\$0	\$16,500	\$0	\$0	\$0	\$0	\$16,500
Design/Project Man	150,000	50,000	0	0	0	0	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	2,350,000	433,500	0	0	0	0	2,783,500
Total Annual Costs	\$2,500,000	\$500,000	\$0	\$0	\$0	\$0	\$3,000,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: MONTAVILLA COMMUNITY CENTER FIRE SPRINKLERS

Objectives:

System: Cultural/Recreation
Program: Facilities

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will provide fire sprinklers for the Montavilla Community Center as required by the Building Bureau. This will greatly increase public safety in the building in the event of a fire.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$402,000	\$25,000	\$0	\$0	\$0	\$0	\$427,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$402,000	\$25,000	\$0	\$0	\$0	\$0	\$427,000

Costs/Schedule:

Planning	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Design/Project Man	30,000	3,400	0	0	0	0	33,400
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	382,000	21,600	0	0	0	0	383,600
Total Annual Costs	\$402,000	\$25,000	\$0	\$0	\$0	\$0	\$427,000

Estimated Additional Operating/Maintenance Costs:

\$200	\$200	\$200	\$200	\$200	\$1,000
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Project: MULTNOMAH ART CTR. HVAC RENOVATION & ASBESTOS REMOVAL

Objectives:

System: Cultural/Recreation
Program: Facilities

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The existing heating system at the art center is due to fail at any time. It is an antiquated system and contains asbestos. This proposal will provide the funding to replace this heating system with an efficient and code complying system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$130,000	\$170,000	\$0	\$0	\$0	\$0	\$300,000
SELP Grant	0	120,000	0	0	0	0	120,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$130,000	\$290,000	\$0	\$0	\$0	\$0	\$420,000

Costs/Schedule:

Planning	\$0	\$8,700	\$0	\$0	\$0	\$0	\$8,700
Design/Project Man	10,000	23,000	0	0	0	0	33,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	120,000	258,300	0	0	0	0	378,300
Total Annual Costs	\$130,000	\$290,000	\$0	\$0	\$0	\$0	\$420,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *RESTROOM RENOVATION (SYSTEM WIDE)*

System: *Cultural/Recreation*
Program: *Facilities*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Renovate old restroom buildings with modern fixtures and building materials for increased maintenance efficiency, better public image and increased public safety.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$130,000	\$80,000	\$63,000	\$66,150	\$69,458	\$72,930	\$461,538
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$130,000	\$80,000	\$63,000	\$66,150	\$69,458	\$72,930	\$461,538

Costs/Schedule:

Planning	\$0	\$2,400	\$2,500	\$2,600	\$2,800	\$3,000	\$13,300
Design/Project Man	10,000	5,200	5,700	6,100	6,300	6,500	39,800
Site Acquisition	0	0	0	0	60,358	63,430	123,788
Construction/Major	120,000	52,400	54,800	57,450	0	0	284,650
Total Annual Costs	\$130,000	\$60,000	\$63,000	\$66,150	\$69,458	\$72,930	\$461,538

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *OVERLOOK HOUSE HC RESTROOM RENOVATION & PATHWAY LIGHTING*

System: *Cultural/Recreation*
Program: *Facilities*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Renovate downstairs bathroom to bring it into compliance with the American Disabilities Act requirements and to fulfill the agreement made with the Building Bureau during the renovations made in 1990 as part of the Parks Levy. Add outdoor pathway lights to provide safer night use of the facility.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$105,000	\$16,639	\$0	\$0	\$0	\$0	\$121,639
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$105,000	\$16,639	\$0	\$0	\$0	\$0	\$121,639

Costs/Schedule:

Planning	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Design/Project Man	0	1,500	0	0	0	0	1,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	95,000	15,139	0	0	0	0	110,139
Total Annual Costs	\$105,000	\$16,639	\$0	\$0	\$0	\$0	\$121,639

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **WILSON POOL EQUIPMENT RENOVATION**

System: *Cultural/Recreation*
Program: *Aquatics*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Replace the Wilson Pool equipment that has expended its useful life. This will allow continued use of the facility for another 25 to 30 years.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$106,500	\$0	\$0	\$0	\$0	\$106,500
Sewer Bonds	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$106,500	\$0	\$0	\$0	\$0	\$106,500

Costs/Schedule:

Planning	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Design/Project Man	0	8,500	0	0	0	0	8,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	95,000	0	0	0	0	95,000
Total Annual Costs	\$0	\$106,500	\$0	\$0	\$0	\$0	\$106,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **HANDICAPPED LIFTS - POOLS**

System: *Cultural/Recreation*
Program: *Aquatics*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Install handicapped lifts at four pools to comply with the Americans with Disabilities Act and City of Portland requirements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	20,000	0	0	0	0	20,000
Total Annual Costs	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000

Estimated Additional Operating/Maintenance Costs:

\$200	\$200	\$200	\$200	\$200	\$1,000
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PROJECT DETAIL

Project: *FOREST PARK MANAGEMENT PLAN*

System: *Cultural/Recreation*
Program: *Natural Areas*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Update the Forest Park Management Plan to address changes anticipated over the next 20 to 30 years.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$37,500	\$0	\$0	\$0	\$0	\$37,500
Parks Trust Fund	0	37,500	0	0	0	0	37,500
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Total	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Costs/Schedule:

Planning	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SPRINGWATER CORRIDOR TRESTLE REPAIR*

System: *Cultural/Recreation*
Program: *Natural Areas*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project would provide repair to seven trestles along the Springwater Corridor to bring these up to City Safety Standards and Disabled Accessibility requirements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000
US Marines Donatio	0	70,050	0	0	0	0	70,050
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Total	\$0	\$140,050	\$0	\$0	\$0	\$0	\$140,050

Costs/Schedule:

Planning	\$0	\$4,200	\$0	\$0	\$0	\$0	\$4,200
Design/Project Man	0	16,800	0	0	0	0	16,800
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	119,050	0	0	0	0	119,050
Total Annual Costs	\$0	\$140,050	\$0	\$0	\$0	\$0	\$140,050

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **BUREAU AUTOMATION**

System: *City Support*
Program: *Automation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project involves the purchase of an automated recreation scheduling and maintenance management system. The computerization of these activities will increase the bureau's efficiency.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$0	\$48,740	\$179,610	\$71,500	\$0	\$0	\$299,850
Master Lease	0	197,278	0	0	0	0	197,278
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$246,018	\$179,610	\$71,500	\$0	\$0	\$497,128

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	\$246,018	179,610	71,500	0	0	497,128
Total Annual Costs	\$0	\$246,018	\$179,610	\$71,500	\$0	\$0	\$497,128

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PRIOR YEARS LEASE PAYMENTS**

System: *City Support*
Program: *Automation*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This includes third year master lease payments for the automation of permit center activities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Fund	\$31,360	\$44,695	\$95,995	\$67,029	\$67,357	\$47,804	\$354,240
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$31,360	\$44,695	\$95,995	\$67,029	\$67,357	\$47,804	\$354,240

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *EASTMORELAND MAINTENANCE BUILDING RELOCATION*

System: *Cultural/Recreation*
Program: *Golf*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will remove the existing maintenance building from teh clubhouse parking area and relocate a new structure at a new a new location. The result will provide additional parking at the clubhouse and provide a safer more efficient facility for maintenance staff.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Golf	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000

Costs/Schedule:

Planning	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Design/Project Man	0	5,000	0	0	0	0	5,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	170,000	0	0	0	0	170,000
Total Annual Costs	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WEST DELTA PARK, DIKE IMPROVEMENTS PLANNING PHASE*

System: *Cultural/Recreation*
Program: *Golf*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will involve a cost sharing agreement with the Corps of Engineers. With the purpose of strengthening the dike surrounding the park. The result will be to remove the park from the 100 year flood plain designation and allow structural improvements within the park.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Bond	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

Costs/Schedule:

Planning	\$0	\$265,000	\$0	\$0	\$0	\$0	\$265,000
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	0	0	235,000	0	0	235,000
Total Annual Costs	\$0	\$265,000	\$0	\$235,000	\$0	\$0	\$500,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PROGRESS DOWNS GOLF COURSE REMODELLING & ADDITION*

Objectives:

System: *Cultural/Recreation*

Maintain Capital Stock

Program: *Golf*

Upgrade Existing System

Expansion or New Construction

X
X
X

Project Description:

This project will remodel the existing 18 hole course to more efficiently make use of available land allowing space to construct a shor course addition.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Bond	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Golf	0	250,000	0	0	0	0	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,000,000	\$250,000	\$0	\$0	\$0	\$0	\$1,250,000

Costs/Schedule:

Planning	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Design/Project Man	0	35,000	0	0	0	0	35,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	1,195,000	0	0	0	0	1,195,000
Total Annual Costs	\$0	\$1,250,000	\$0	\$0	\$0	\$0	\$1,250,000

Estimated Additional Operating/Maintenance Costs:

\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
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Project: *HERON LAKES GOLF CART PATHS*

Objectives:

System: *Cultural/Recreation*

Maintain Capital Stock

Program: *Golf*

Upgrade Existing System

Expansion or New Construction

X
X
X

Project Description:

Construct cart paths on the 27 remaining holes oof the 36 hole golf course providing a higher level of service and all weather capabilities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Golf	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	250,000	0	0	0	0	250,000
Total Annual Costs	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *WATERLINE EXTENSION*

System: *Cultural/Recreation*
Program: *PIR*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Waterline extension into pit area to provide water for fire hydrants.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fees	\$80,000	\$80,000	\$0	\$80,000	\$0	\$0	\$240,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$80,000	\$80,000	\$0	\$80,000	\$0	\$0	\$240,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	80,000	80,000	0	0	0	0	160,000
Total Annual Costs	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$160,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *GARBAGE COMPACTOR*

System: *Culture/Recreation*
Program: *PIR*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Provide funds to purchase garbage compactor.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fees	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Man	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major	0	25,000	0	0	0	0	25,000
Total Annual Costs	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Cultural/Recreation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Bureau of Parks & Recreation							
PARKS							
Play Equipment Replacement	0	0	81,480	85,554	89,832	94,323	351,189
Rhody Garden Low Bridge Replacement	0	175,000	30,000	145,000	0	0	350,000
Lovejoy Fountain Concrete Repair	0	0	0	0	0	0	0
Waterfront Park Master Plan	0	0	81,038	0	0	0	81,038
Gabriel Park Master Plan & Improvements	0	140,000	475,000	0	0	0	615,000
Kelley Point Park Entry Improvements	0	240,000	280,000	65,000	0	0	585,000
Rocky Butte Master Plan	0	40,000	100,000	55,000	0	0	195,000
Lents Park Irrigation Replacement	0	0	0	0	0	0	0
Irrigation System Automation	0	0	262,500	275,625	289,406	303,877	1,131,408
Grant Park Wading Pool	0	0	0	0	0	0	0
Peninsula Rose Garden Brick Renovation	0	0	0	0	0	0	0
FACILITIES							
Peninsula CC Asbestos Removal	0	0	0	0	0	0	0
Dishman CC Mech/Bldg Renovation	0	0	0	0	0	0	0
Montavilla CC Fire Sprinklers	0	0	0	0	0	0	0
Multnomah Art Ctr HVAC Renovation	0	0	0	0	0	0	0
Restroom Renovation	0	0	63,000	66,150	69,458	72,930	271,538
Overlook House HC Restrooms	0	0	0	0	0	0	0
Oaks Pioneer Church & Parking Lot	0	50,000	0	0	0	0	50,000
AQUATICS							
Aquatic Master Plan	0	71,500	0	0	0	0	71,500
Handicapped Lifts	0	0	0	0	0	0	0
Wilson Pool Equip Renovation	0	0	0	0	0	0	0
NATURAL AREAS							
Forest Park Management Plan	0	75,000	50,000	15,000	25,000	25,000	190,000
40 Mile Loop Springwater Corridor	0	139,000	200,000	239,000	200,000	239,000	1,017,000
Springwater Corridor Trestle Repair	0	0	0	0	0	0	0
West Delta Heronry	0	145,000	0	0	0	0	145,000
Crystal Springs Resource Mgm Plan	0	25,000	2,000,000	250,000	250,000	0	2,525,000
ACQUISITION							
Forest Park Finley-Meyer Acquisition	0	70,000	0	0	0	0	70,000
AUTOMATION							
Bureau Automation	0	0	179,610	71,500	0	0	251,110
Prior Year Master Lease Payments	0	0	0	0	0	0	0
GOLF							
Eastmoreland Maintenance Building	0	0	0	0	0	0	0
West Delta Dike Improvements	0	0	150,000	0	0	0	150,000
Progress Downs Remodel	0	0	0	0	0	0	0
Heron Lakes Golf Cart Paths	0	0	0	0	0	0	0
PORTLAND INTERNATIONAL RACEWAY							
Waterline Extension	0	0	0	0	0	0	0
Garbage Compactor	0	0	0	0	0	0	0
TOTAL	0	1,170,500	3,952,628	1,267,829	923,696	735,130	8,049,783

ECONOMIC DEVELOPMENT SYSTEM

1992-93 Capital Improvement Plan

PORTLAND DEVELOPMENT COMMISSION

The Portland Development Commission (PDC) has prepared a capital improvement plan totaling \$105.7 million over the coming five years, including projects to be initiated in future years. The 1992-93 portion of that constitutes the capital budget and totals \$18.0 million, which is a slight increase over the previous year's capital budget of \$17.7 million.

Among other roles, PDC serves as the City's urban redevelopment agency, and its capital activity is concentrated within designated urban renewal districts, each with an urban renewal plan adopted by Council and with specified goals and projects in each district. PDC's capital improvement plan, therefore, is organized so that each program corresponds to an urban renewal district.

Most of PDC's funding comes from tax increment financing, or the proceeds from bonds sold in anticipation of tax increment revenue. Tax increment revenue, in rough terms, is the additional property tax revenue generated by growth in an urban renewal district since the time the district was created. Using bond proceeds, PDC builds public improvements that stimulate growth in the assessed value of a designated area. This growth brings in more property tax revenue, which in turn is dedicated to repaying the bonds that financed the public improvements. Of PDC's total capital expenditures of \$18.0 million budgeted in 1992-93, \$14.3 million comes from tax increment financing. Of the remaining \$3.7 million, \$3.0 million comes from a federal mass transit grant (for the extension of the Transit Mall and the redevelopment of North Terminal), \$600,000 from the City Office of Transportation (also for the Transit Mall Extension), and \$711,000 from the leasing of Union Station (which pays for the maintenance of the station and the tracks).

As of the date of the adoption of this budget, there is significant uncertainty about the legal status of tax increment financing. The figures in this Adopted Capital Budget assume the continuation of the State legislature's interpretation of how Measure 5 applies to tax increment: it assumes that tax increment revenue that is used for bonded debt service is outside the \$10.00 property tax rate limit established by Measure 5. Given this interpretation, the bonds assumed to be sold in PDC's Adopted Budget would add about \$.91 to the property tax rate, and PDC would be "underlevying" (that is, collecting only \$16.5 million of the \$35.4 million allowed by the assessed value growth in the districts).

In May 1992, however, the Oregon Tax Court ruled that tax increment revenue is subject to the \$10.00 limit, meaning that it would be "compressed" (that is, reduced proportionately along with all the other non-school levies in order to yield a total rate of \$10.00 per \$1,000 assessed value). This compression would not only reduce the tax increment revenue available to pay scheduled debt service but also increase the compression--and therefore worsen the revenue losses attributable to Measure 5--for the City's General Fund levy, the special levy for the City's Fire & Police Disability & Retirement Fund, and levies for Multnomah County, the Port of Portland, and Metro Washington Park Zoo. That judgment is being appealed by the City to the State Supreme Court, and if the City is unsuccessful in its appeal, this capital budget will require substantial reductions.

PROGRAM SUMMARIES

Following is a brief summary of the programs and major projects in the PDC Adopted Capital Budget, assuming that tax increment continues to be a viable legal option for funding urban renewal activities.

Downtown Waterfront Program

The largest of PDC's program areas, the Downtown Waterfront program includes \$11.8 million in proposed expenditures for fiscal year 1992-93. Within the district, the significant areas of public investment are the South Waterfront area, the Union Station area, and the North Park blocks. The South Waterfront activities include street improvements (\$1,227,575) and the construction of sewer (\$828,000), water and other utilities (\$1,336,800) to serve development parcels in the area. The remainder of the demolition of the old PP&L Steamplant (\$230,000) and some environmental remediation (\$300,000) are also planned for the South Waterfront area.

In the vicinity of Union Station, street and other public site improvements are expected to cost \$82,500 in 1992-93, \$74,000 of rail modifications are planned, and \$449,100 would be PDC's share of a joint development (with Tri-Met) of a bus terminal for Tri-Met and other commercial development. Track maintenance and property management for the station are expected to cost \$711,000 in 1992-93, funded entirely by contracts with Amtrak, other railroad agreements, and property leases.

The extension of the transit mall from Burnside north to Union Station will be underway in 1992-93 (\$3,440,500, of which \$2,154,500 is to come from UMTA grants and \$600,000 from transportation funds), as well as related improvements to the intersection of the mall and Burnside (\$232,660) and a ramp from Irving Street to the Broadway Bridge (\$257,330, of which \$141,000 is expected to come from the Federal Highway Administration.

Within this program area, the North Park Blocks are planned to be renovated and brought up to the standards of the South Park Blocks (\$1,650,000 in 1992-93). Finally, this program will be contributing \$1 million per year as part of a 6-year, \$6 million commitment to the Westside Light Rail, which is a key factor in the goal of keeping Downtown a vital economic center.

Airport Way Program

The primary projects proposed for 1992-93 in the Airport Way district are the signing and landscaping associated with Office of Transportation's extension of Airport Way (\$885,310 in 1992-93), \$78,644 for some improvements to a series of irrigation canals within the district, and the assembly of property in the Holman area in order to realign the roads and recombine the parcels in a way that facilitates industrial development (\$4,700,000 in 1992-93).

Convention Center Program

The Convention Center Area district is PDC's newest district and is just building enough tax increment revenue capacity to begin projects. The 1992-93 CIP contains \$25,000 for design engineering on the 15th/16th Avenue street improvements, but the actual construction of those improvements is delayed until FY 1995-96 so the fund can build up enough tax increment to pay for it. The Convention Center Hotel project contains \$92,000 in the budget, but the specific use of those funds is subject to change, since PDC recently agreed to support a private development proposal for a headquarters hotel. In addition, \$260,000 is included in this year's capital budget for consulting and analysis dealing with the Blazer Arena.

Central Eastside Program

The only project planned for the Central Eastside district in this CIP is the development of a riverfront park and explanade to complement the redevelopment area and provide river access from the East. In 1992-93, \$92,000 in preliminary and design engineering is expected to be spent for this project.

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Capital System: Economic Development

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Portland Development Commission							
DOWNTOWN WATERFRONT							
South Waterfront Street Improvements	168,825	1,227,575	308,000	0	0	0	1,702,400
South Waterfront Steamplant Demolition	1,745,000	230,000	0	0	0	0	1,975,000
South Waterfront Sewers	108,000	828,000	220,800	0	0	0	1,156,800
South Waterfront Water & Other Utilities	119,725	1,336,800	356,500	0	0	0	1,813,025
South Waterfront Environmental Remediation	80,000	300,000	3,750,000	5,200,000	50,000	0	9,380,000
Transit Mall Extension	800,000	3,440,500	9,184,000	0	0	0	13,204,500
Transit Mall Irving Ramp	0	257,330	0	0	0	0	257,330
Transit Mall Burnside Intersection Improvements	0	232,660	116,330	0	0	0	348,990
North Terminal	25,000	449,100	82,500	0	0	0	536,600
Union Station Track Maintenance	715,000	711,000	850,000	950,000	1,000,000	1,050,000	5,276,000
Union Station Public Site Improvements	135,000	82,500	1,122,900	1,646,000	1,364,700	879,300	5,230,400
Union Station Rail Modifications	900,000	74,000	155,000	140,000	91,300	91,300	1,451,800
North Park Blocks Renovation	500,000	1,650,000	1,940,800	789,800	232,700	0	5,113,300
Westside Light Rail	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<i>Subtotal Downtown Waterfront</i>	5,096,550	11,819,465	19,044,830	9,725,800	3,738,700	3,020,600	52,445,945
AIRPORT WAY							
Airport Way Landscaping/Signage	359,500	885,310	507,810	263,500	22,000	0	2,038,120
Holman Area Acquisition/Site Preparation	1,474,000	4,700,000	1,241,000	4,293,900	1,807,400	910,900	14,427,200
Airport Way Water-Based Maintenance	0	78,644	128,780	80,580	50,310	80,580	418,854
<i>Subtotal Airport Way</i>	1,833,500	5,663,954	1,877,590	4,637,960	1,879,710	991,460	16,884,174
CONVENTION CENTER							
Convention Center Street Improvements	425,000	25,000	50,000	50,000	5,193,600	100,000	5,843,600
Convention Center Headquarters Hotel	35,000	92,000	245,000	190,000	65,000	10,000	637,000
Arena	450,000	260,000	400,000	150,000	0	0	1,260,000
<i>Subtotal Convention Center</i>	910,000	377,000	695,000	390,000	5,258,600	110,000	7,740,600
CENTRAL EASTSIDE							
Eastbank Park/Esplanade	130,000	92,000	1,852,960	2,244,950	1,744,950	0	6,064,860
<i>Subtotal Central Eastside</i>	130,000	92,000	1,852,960	2,244,950	1,744,950	0	6,064,860
TOTAL	7,970,050	17,952,419	23,470,380	16,998,710	12,821,960	4,122,060	83,135,579

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Economic Development

Bureau/Program/Project	General Fund	Transp.	Rates/Charge/ Revenue Bond	Federal/State/ Other Local	Tax Increment	Total Budget	Non-Budget
<u>Portland Development Commission</u>							
<u>DOWNTOWN WATERFRONT</u>							
South Waterfront Street Improvements	0	0	0	0	1,227,575	1,227,575	0
South Waterfront Steamplant Demolition	0	0	0	0	230,000	230,000	0
South Waterfront Sewers	0	0	0	0	828,000	828,000	0
South Waterfront Water & Other Utilities	0	0	0	0	1,336,800	1,336,800	0
South Waterfront Environmental Remediation	0	0	0	0	300,000	300,000	0
Transit Mall Extension	0	600,000	0	2,154,500	686,000	3,440,500	0
Transit Mall Irving Ramp	0	0	0	141,000	116,330	257,330	0
Transit Mall Burnside Intersection Improvements	0	0	0	0	232,660	232,660	0
North Terminal	0	0	0	0	449,100	449,100	0
Union Station Track Maintenance	0	0	711,000	0	0	711,000	0
Union Station Public Site Improvements	0	0	0	0	82,500	82,500	0
Union Station Rail Modifications	0	0	0	0	74,000	74,000	0
North Park Blocks Renovation	0	0	0	0	1,650,000	1,650,000	0
Westside Light Rail	0	0	0	0	1,000,000	1,000,000	0
<i>Subtotal Downtown Waterfront</i>	0	600,000	711,000	2,295,500	8,212,965	11,819,465	0
<u>AIRPORT WAY</u>							
Airport Way Landscaping/Signage	0	0	0	0	885,310	885,310	0
Holman Area Acquisition/Site Preparation	0	0	0	0	4,700,000	4,700,000	0
Airport Way Water-Based Maintenance	0	0	0	0	78,844	78,844	0
<i>Subtotal Airport Way</i>	0	0	0	0	5,663,954	5,663,954	0
<u>CONVENTION CENTER</u>							
Convention Center Street Improvements	0	0	0	0	25,000	25,000	0
Convention Center Headquarters Hotel	0	0	0	0	92,000	92,000	0
Arena	0	0	0	0	260,000	260,000	0
<i>Subtotal Convention Center</i>	0	0	0	0	377,000	377,000	0
<u>CENTRAL EASTSIDE</u>							
Eastbank Park/Esplanade	0	0	0	0	92,000	92,000	0
<i>Subtotal Central Eastside</i>	0	0	0	0	92,000	92,000	0
TOTAL	0	600,000	711,000	2,295,500	14,345,919	17,952,419	0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System: Economic Development

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
<u>Portland Development Commission</u>						
DOWNTOWN WATERFRONT						
South Waterfront Street Improvements	1,533,575	1,227,575	0	15,400	0	15,400
Transit Mall Extension	12,604,500	3,440,500	0	280,000	0	280,000
North Park Blocks Renovation	4,813,300	1,650,000	0	24,000	0	24,000
Subtotal Waterfront	18,751,375	6,318,075	0	319,400	0	319,400
AIRPORT WAY						
Holman Area Acquisition/Site Preparation	12,953,200	4,700,000	0	10,000	0	10,000
CENTRAL EASTSIDE						
Eastbank Park/Esplanade	5,934,860	92,000	0	30,000	0	30,000
TOTAL PDC	37,639,435	11,110,075	0	359,400	0	359,400

Only projects with an estimated
annual financial impact are listed.

PROJECT DETAIL

Project: **SOUTH WATERFRONT STREET IMPROVEMENTS**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

South Waterfront street improvements planned for 1992-93 will enhance the north-south connections between the project and the Macadam Avenue area. Components include construction of Moody Street and River Drive (\$1.5 million), as well as demolition and landscaping of Harbor Way (\$100,000). These improvements help to carry out the South Waterfront master plan that was developed in the late 1970's.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$168,825	\$1,227,575	\$306,000	\$0	\$0	\$0	\$1,702,400
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$168,825	\$1,227,575	\$306,000	\$0	\$0	\$0	\$1,702,400

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	168,825	80,000	0	0	0	0	248,825
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,147,575	306,000	0	0	0	1,453,575
Total Annual Costs	\$168,825	\$1,227,575	\$306,000	\$0	\$0	\$0	\$1,702,400

Estimated Additional Operating/Maintenance Costs:

\$0	\$15,400	\$15,400	\$15,400	\$15,400	\$61,800
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Project: **SOUTH WATERFRONT STEAMPLANT DEMOLITION**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The old PP&L steamplant, located on the river near the Marquam Bridge, was taken out of service several years ago and the property acquired by PDC. To carry out the South Waterfront master plan, this plant needs to be demolished. Most of the demolition took place during 1990-91, but \$230,000 for below-grade demolition is planned for 1992-93.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$1,745,000	\$230,000	\$0	\$0	\$0	\$0	\$1,975,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,745,000	\$230,000	\$0	\$0	\$0	\$0	\$1,975,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	1,745,000	230,000	0	0	0	0	1,975,000
Total Annual Costs	\$1,745,000	\$230,000	\$0	\$0	\$0	\$0	\$1,975,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SOUTH WATERFRONT SEWERS**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will complete construction of sanitary and storm sewers to serve Parcel 2 and other development parcels in the South Waterfront Redevelopment Area. It includes a 48" sanitary sewer and a sanitary sewer in River Drive.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$108,000	\$828,000	\$220,800	\$0	\$0	\$0	\$1,156,800
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$108,000	\$828,000	\$220,800	\$0	\$0	\$0	\$1,156,800

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	108,000	828,000	220,800	0	0	0	1,156,800
Total Annual Costs	\$108,000	\$828,000	\$220,800	\$0	\$0	\$0	\$1,156,800

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SOUTH WATERFRONT WATER & OTHER UTILITIES**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to complete construction of water mains and other utilities to serve Parcel 2 and other South Waterfront development parcels. It includes a 36-inch waterline and a water distribution system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$119,725	\$1,336,800	\$356,500	\$0	\$0	\$0	\$1,813,025
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$119,725	\$1,336,800	\$356,500	\$0	\$0	\$0	\$1,813,025

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	119,725	1,336,800	356,500	0	0	0	1,813,025
Total Annual Costs	\$119,725	\$1,336,800	\$356,500	\$0	\$0	\$0	\$1,813,025

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SOUTH WATERFRONT ENVIRONMENTAL REMEDIATION**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to study and, if necessary, initiate remediation efforts for the soil and groundwater in Parcels 2 and 3 in the South Waterfront redevelopment area. This is required by DEQ.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$80,000	\$300,000	\$3,750,000	\$5,200,000	\$50,000	\$0	\$9,380,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$80,000	\$300,000	\$3,750,000	\$5,200,000	\$50,000	\$0	\$9,380,000

Costs/Schedule:

Plan/Prel Engrg	\$80,000	\$200,000	\$0	\$0	\$0	\$0	\$280,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	100,000	3,750,000	5,200,000	50,000	0	9,100,000
Total Annual Costs	\$80,000	\$300,000	\$3,750,000	\$5,200,000	\$50,000	\$0	\$9,380,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **TRANSIT MALL EXTENSION**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to complete final engineering and construct the northern extension of the downtown transit mall from Burnside Street to Union Station.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tri-Met/UMTA Grant	\$480,000	\$2,154,500	\$6,873,000	\$0	\$0	\$0	\$9,507,500
Tax Increment	120,000	686,000	2,291,000	0	0	0	3,097,000
Transportation Fund	0	600,000	0	0	0	0	600,000
	0	0	0	0	0	0	0
Total	\$600,000	\$3,440,500	\$9,164,000	\$0	\$0	\$0	\$13,204,500

Costs/Schedule:

Plan/Prel Engrg	\$0	\$11,500	\$0	\$0	\$0	\$0	\$11,500
Design/Engrg	600,000	300,000	100,000	0	0	0	1,000,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	3,129,000	9,064,000	0	0	0	12,193,000
Total Annual Costs	\$600,000	\$3,440,500	\$9,164,000	\$0	\$0	\$0	\$13,204,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$280,000	\$280,000	\$280,000	\$280,000	\$1,120,000
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PROJECT DETAIL

Project: **TRANSIT MALL IRVING RAMP**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The purpose of this project is to design and build a ramp from NW Irving Street near Union Station to connect with the Broadway Bridge. This includes street work within the Union Station area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$0	\$116,330	\$0	\$0	\$0	\$0	\$116,330
FHWA Funding	0	141,000	0	0	0	0	141,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$257,330	\$0	\$0	\$0	\$0	\$257,330

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	257,330	0	0	0	0	257,330
Total Annual Costs	\$0	\$257,330	\$0	\$0	\$0	\$0	\$257,330

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **TRANSIT MALL BURNSIDE INTERSECTION IMPROVEMENTS**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The purpose of this project is to design and construct intersection improvements at SW 5th, SW 6th and Burnside, in order to visually connect the original transit mall and the extension.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$0	\$232,660	\$116,330	\$0	\$0	\$0	\$348,990
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$232,660	\$116,330	\$0	\$0	\$0	\$348,990

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	232,660	116,330	0	0	0	348,990
Total Annual Costs	\$0	\$232,660	\$116,330	\$0	\$0	\$0	\$348,990

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NORTH TERMINAL**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Participate with Tri-Met in design and construction of the Tri-Met North Terminal facility on the Union Station site. Provide pedestrian connection/plaza. This shows only the PDC contribution; Tri-Met will actually build the project.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$25,000	\$449,100	\$62,500	\$0	\$0	\$0	\$536,600
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$25,000	\$449,100	\$62,500	\$0	\$0	\$0	\$536,600

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	25,000	10,000	5,000	0	0	0	40,000
Site Acquisition	0	125,000	0	0	0	0	125,000
Construction	0	314,100	57,500	0	0	0	371,600
Total Annual Costs	\$25,000	\$449,100	\$62,500	\$0	\$0	\$0	\$536,600

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **UNION STATION TRACK AND BUILDING MAINTENANCE**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is the cost of track maintenance and property management for Union Station. This cost is totally offset by revenues from Amtrak, other railroad agreements, and property leases.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$715,000	\$711,000	\$850,000	\$950,000	\$1,000,000	\$1,050,000	\$5,276,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$715,000	\$711,000	\$850,000	\$950,000	\$1,000,000	\$1,050,000	\$5,276,000

Costs/Schedule:

Plan/Prel Engrg	\$10,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Design/Engrg	35,000	0	50,000	50,000	50,000	50,000	235,000
Site Acquisition	0	0	0	0	0	0	0
Construction	670,000	701,000	780,000	880,000	930,000	980,000	4,941,000
Total Annual Costs	\$715,000	\$711,000	\$850,000	\$950,000	\$1,000,000	\$1,050,000	\$5,276,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **UNION STATION PUBLIC SITE IMPROVEMENTS**

System: *Economic Development*
 Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes the Union Station forecourt/loop road design and construction; design and construction of a Third Avenue extension across NW Front Avenue; planting trees surrounding the area and installing security beneath the Broadway and Steel bridges.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$135,000	\$82,500	\$1,122,900	\$1,646,000	\$1,364,700	\$879,300	\$5,230,400
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$135,000	\$82,500	\$1,122,900	\$1,646,000	\$1,364,700	\$879,300	\$5,230,400

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	135,000	25,000	155,000	130,000	75,000	65,000	585,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	57,500	967,900	1,516,000	1,289,700	814,300	4,645,400
Total Annual Costs	\$135,000	\$82,500	\$1,122,900	\$1,646,000	\$1,364,700	\$879,300	\$5,230,400

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **UNION STATION RAIL MODIFICATIONS**

System: *Economic Development*
 Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides passenger safety and rail improvements in accordance with the adopted Rail Transportation Plan.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$900,000	\$74,000	\$155,000	\$140,000	\$91,300	\$91,300	\$1,451,600
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$900,000	\$74,000	\$155,000	\$140,000	\$91,300	\$91,300	\$1,451,600

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$15,000	\$15,000	\$0	\$0	\$30,000
Design/Engrg	0	0	25,000	10,000	5,000	5,000	45,000
Site Acquisition	0	0	0	0	0	0	0
Construction	900,000	74,000	115,000	115,000	86,300	86,300	1,376,600
Total Annual Costs	\$900,000	\$74,000	\$155,000	\$140,000	\$91,300	\$91,300	\$1,451,600

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NORTH PARK BLOCKS RENOVATION**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The North Park Blocks will be renovated and brought up to standards similar to the South Park Blocks in order to encourage private investment and redevelopment in the surrounding area. The project includes the possible acquisition of a property currently owned by the federal government, in order to extend the park blocks.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$500,000	\$1,650,000	\$1,940,800	\$789,800	\$232,700	\$0	\$5,113,300
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$500,000	\$1,650,000	\$1,940,800	\$789,800	\$232,700	\$0	\$5,113,300

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	35,000	150,000	150,000	0	0	335,000
Site Acquisition	0	0	1,500,000	0	0	0	1,500,000
Construction	500,000	1,615,000	290,800	639,800	232,700	0	3,278,300
Total Annual Costs	\$500,000	\$1,650,000	\$1,940,800	\$789,800	\$232,700	\$0	\$5,113,300

Estimated Additional Operating/Maintenance Costs:

\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$96,000
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Project: **WESTSIDE LIGHT RAIL**

System: *Economic Development*
Program: *Downtown Waterfront*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This represents the tax increment share of the West Side Light Rail project, which will support Downtown's role as the economic center of the region. The total contribution will be \$6 million, to be completed in 1997-98.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total Annual Costs	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$18,000	\$18,000	\$18,000	\$54,000
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PROJECT DETAIL

Project: **AIRPORT WAY LANDSCAPING/SIGNAGE**

System: *Economic Development*
Program: *Airport Way*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The extension of Airport Way, a major industrial arterial, is being built by the City Office of Transportation. In conjunction with this project, PDC is constructing landscaping and signage.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$359,500	\$885,310	\$507,810	\$263,500	\$22,000	\$0	\$2,038,120
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$359,500	\$885,310	\$507,810	\$263,500	\$22,000	\$0	\$2,038,120

Costs/Schedule:

Plan/Prel Engrg	\$18,000	\$0	\$0	\$0	\$0	\$0	\$18,000
Design/Engrg	50,000	20,000	0	0	0	0	70,000
Site Acquisition	0	0	0	0	0	0	0
Construction	291,500	865,310	507,810	263,500	22,000	0	1,950,120
Total Annual Costs	\$359,500	\$885,310	\$507,810	\$263,500	\$22,000	\$0	\$2,038,120

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **HOLMAN AREA ACQUISITION/SITE PREPARATION**

System: *Economic Development*
Program: *Airport Way*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Holman Area is located within the Airport Way urban renewal area. It is an existing industrial area which requires roadway realignment and reparcelization due to the inefficient development patterns which emerged piecemeal over the years. Environmental remediation may also be necessary.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$1,474,000	\$4,700,000	\$1,241,000	\$4,293,900	\$1,807,400	\$910,900	\$14,427,200
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,474,000	\$4,700,000	\$1,241,000	\$4,293,900	\$1,807,400	\$910,900	\$14,427,200

Costs/Schedule:

Plan/Prel Engrg	\$575,000	\$0	\$100,000	\$100,000	\$0	\$0	\$775,000
Design/Engrg	250,000	0	0	0	0	0	250,000
Site Acquisition	649,000	4,700,000	1,141,000	1,388,000	294,000	0	8,172,000
Construction	0	0	0	2,805,900	1,513,400	910,900	5,230,200
Total Annual Costs	\$1,474,000	\$4,700,000	\$1,241,000	\$4,293,900	\$1,807,400	\$910,900	\$14,427,200

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$10,000	\$10,000	\$10,000	\$30,000
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PROJECT DETAIL

Project: AIRPORT WAY WATER-BASED MAINTENANCE

System: Economic Development
Program: Airport Way

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Multnomah County Drainage District #1 maintains a series of irrigation canals within the Airport Way district. This project provides funding for shifting maintenance of the canals from an on-land operation to a water-based operation.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$0	\$78,644	\$128,780	\$80,560	\$50,310	\$80,560	\$418,854
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$78,644	\$128,780	\$80,560	\$50,310	\$80,560	\$418,854

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	78,644	128,780	80,560	50,310	80,560	418,854
Total Annual Costs	\$0	\$78,644	\$128,780	\$80,560	\$50,310	\$80,560	\$418,854

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: CONVENTION CENTER STREET IMPROVEMENTS

System: Economic Development
Program: Convention Center

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project involves working with the Portland Office of Transportation to design, engineer and build the 15th/16th Avenue street improvement project. Construction of the project is delayed until increment is sufficient to fund it, after the headquarters hotel is completed. The project also includes Multnomah/Hassalo St. improvements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$425,000	\$25,000	\$50,000	\$50,000	\$5,193,600	\$100,000	\$5,843,600
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$425,000	\$25,000	\$50,000	\$50,000	\$5,193,600	\$100,000	\$5,843,600

Costs/Schedule:

Plan/Prel Engrg	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Design/Engrg	400,000	0	0	0	0	0	400,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	25,000	50,000	50,000	5,193,600	100,000	5,418,600
Total Annual Costs	\$425,000	\$25,000	\$50,000	\$50,000	\$5,193,600	\$100,000	\$5,843,600

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **HEADQUARTERS HOTEL PROPERTY MANAGEMENT AND SITE ANALYSIS**

System: *Economic Development*
Program: *Convention Center*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project assumes the acquisition by PDC of a one-block site for the headquarters hotel, with the remaining parcels leased from their current owners. The costs shown below are for property management, site analysis, and other preliminaries.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$35,000	\$92,000	\$245,000	\$190,000	\$65,000	\$10,000	\$637,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$35,000	\$92,000	\$245,000	\$190,000	\$65,000	\$10,000	\$637,000

Costs/Schedule:

Plan/Prel Engrg	\$10,000	\$0	\$40,000	\$40,000	\$25,000	\$0	\$115,000
Design/Engrg	0	0	80,000	50,000	0	0	130,000
Site Acquisition	0	0	0	0	0	0	0
Construction	25,000	92,000	125,000	100,000	40,000	10,000	392,000
Total Annual Costs	\$35,000	\$92,000	\$245,000	\$190,000	\$65,000	\$10,000	\$637,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **ARENA**

System: *Economic Development*
Program: *Convention Center*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Portland Development Commission is working with the Portland Trailblazers to construct a new basketball arena in the Convention Center district. Although the construction will be done by the Trailblazers, City-issued revenue bonds repaid by a ticket surcharge on arena events will finance the facility and surrounding improvements such as parking and street improvements. Tax increment will finance only technical studies relating to the project. This shows only the tax increment contribution.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$450,000	\$260,000	\$400,000	\$150,000	\$0	\$0	\$1,260,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$450,000	\$260,000	\$400,000	\$150,000	\$0	\$0	\$1,260,000

Costs/Schedule:

Plan/Prel Engrg	\$450,000	\$260,000	\$400,000	\$150,000	\$0	\$0	\$1,260,000
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$450,000	\$260,000	\$400,000	\$150,000	\$0	\$0	\$1,260,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **EASTBANK PARK/ESPLANADE**

System: **Economic Development**

Program: **Central Eastside**

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project provides a riverfront park and esplanade to complement the redevelopment area and provide river access.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Tax Increment	\$130,000	\$92,000	\$1,052,960	\$1,244,950	\$1,744,950	\$0	\$4,264,860
State DOT Funds	0	0	800,000	1,000,000	0	0	1,800,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$130,000	\$92,000	\$1,852,960	\$2,244,950	\$1,744,950	\$0	\$6,064,860

Costs/Schedule:

Plan/Prel Engrg	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Design/Engrg	0	7,000	50,000	0	0	0	57,000
Site Acquisition	30,000	85,000	407,000	0	0	0	522,000
Construction	0	0	1,395,960	2,244,950	1,744,950	0	5,385,860
Total Annual Costs	\$130,000	\$92,000	\$1,852,960	\$2,244,950	\$1,744,950	\$0	\$6,064,860

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$30,000	\$30,000	\$30,000	\$90,000
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Economic Development

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Total
Portland Development Commission							
Downtown Waterfront							
Fourth & Yamhill Garage Addition	0	0	400,000	2,900,000	0	0	3,300,000
Union Station Public Attractions	15,000	0	100,000	651,400	2,408,000	232,700	3,407,100
Union Station Redevelopment	345,000	0	2,967,100	9,956,800	4,514,100	3,838,900	21,621,900
North Broadway Streets & Lights	15,000	0	1,113,740	965,830	286,740	218,580	2,599,890
<i>Total Downtown Waterfront</i>	375,000	0	4,580,840	14,474,030	7,208,840	4,290,180	30,928,890
Total Ptd Development Commission	375,000	0	4,580,840	14,474,030	7,208,840	4,290,180	30,928,890

SEWAGE SYSTEM

FY 1992-93 Capital Improvement Plan

BUREAU OF ENVIRONMENTAL SERVICES

The Bureau of Environmental Services capital improvement plan (CIP) continues to be guided by three primary activities:

The need to improve sewer system reliability, protecting against sewage spills and ensuring compliance with various regulatory requirements;

The need to meet new requirements mandated by the Clean Water Act, including new combined sewer overflow (CSO) and stormwater management rules.

The continuing implementation of the Mid-County Sewer Project.

The Bureau has prepared a capital improvement plan totalling \$328.2 million over the coming five years for the 88 projects underway in 1992-93. Including projects to be initiated in future years, the total is \$549.9 million. The 1992-93 portion of that constitutes the capital budget and totals \$71.7 million, compared to last year's \$51.9 million. Approximately \$28.3 million was added to the capital budget simply by a change in the method of accounting for most of the Mid-County Sewer construction costs; as a result of the Mid-County Sewer Financial Assistance Program approved by the City Council on March 11 1992, the construction costs for Mid-County sewers are paid directly from the Sewer Operating Fund rather than from the LID Construction Fund. Aside from that change, the 1992-93 Sewer capital budget is \$43.3 million, an \$8.6 million decrease from the previous year. That decrease reflects tighter estimating, not less to do. The Bureau expects to sell \$46.4 million in bonds during 1992-93 in order to finance its capital program, with annual bond sales thereafter.

PROGRAM HIGHLIGHTS

Following is a synopsis of the capital program areas, starting with the area that most strongly affects the 1992-93 capital budget, the Mid-County program. In future years, the bulk of the capital expense will be driven by another mandated program, the \$.5-1.0 billion Combined Sewer Overflow Abatement effort.

Mid-County Sewer Program

The Mid-County Sewer Financial Assistance Program offers financial relief to owners of single-family property in the Mid-County area who are either City residents or who consent to annex. These property owners are currently subject to an order from the State Environmental Quality Commission to disconnect their existing cesspools and connect to City sewers. The financial relief includes a per-square-foot cap on sewer construction assessments (currently \$.50 per square foot, or \$3,500 for a 7,000 square foot lot, which is about \$2,000 less than current construction costs), a flat \$500 credit to those disconnecting functioning cesspools, a deferred-payment loan option for owners with large lots, and a loan program to assist with private plumbing costs. The assistance is available to those who pre-pay (either in cash or by signing up for financing) by December 31, 1993 or who have already connected. In addition to the \$28.3 million added to the Sewer capital budget because of paying construction costs from the Sewer Fund rather than as a Local Improvement District (LID), this program adds a one-time cost of \$10 million for refunds to already-paid property owners and \$4.5 million to establish a pool of funds for the private plumbing loan program. The overall cost of the assistance program (in today's dollars) is estimated to be approximately \$75.4 million. Since the shifting part of the construction cost from the property owners to the citywide sewer ratepayers adds to the Bureau's borrowing in future years, the rate impact of this

program will actually extend throughout the life of 20-year bonds, with customers paying a sewer rate that is approximately 10% higher in any given year than would have been necessary without the assistance program.

Sewage Treatment Systems Program

This program contains capital improvement to the City's two wastewater treatment plants, Columbia Boulevard (CBWTP) and Tryon Creek (TCWTP). The capacity of CBWTP is about 100 million gallons per day (mgd), while Tryon Creek has a capacity of about 8 mgd--together, they can serve about 500,000 households-equivalents. The projects within this program were selected according to four major priorities. The first is to maintain the existing physical plant in order to improve the environment and meet permit requirements. Projects within this group include the upgrade of the aeration basins, treatment process capability, laboratory resources and lagoon modifications. The second priority is to promote operating efficiency, reliability, and longevity of the facilities. Through a formula based on replacement value, the Bureau plans for 10% of upgrade costs to be spent in this category each year. These projects are intended to reduce operating and maintenance costs and use available technology in monitoring, automation, and control to increase efficiency. Specific projects include the Raw Sludge Pipeline Replacement, Pump Replacement, TCWTP Hypochlorite and Automation and the CBWTP Automation projects. The third priority in this program is to protect public and employee health, safety, and property. An example of this type of project is the Compost Equipment Elevator, which will transport equipment to upper levels of the Composter. Currently, employees must carry equipment and tools up and down eight flights of stairs or hoist it down with a rope. Finally, this program includes projects geared to providing an acceptable level of customer service and relations, such as the Odor Control projects.

Maintenance and Reliability Program

This program includes all CIP projects relating to the maintenance and reliability of 1600 miles of sewer lines ranging in size from 8 inches to 10 feet in diameter, and 70 pump stations. An examples of this type of project is the repair of 1080 feet of structurally defective 68"-72" sewer in SW Alder Street between 175th and 19th Avenues. This sewer has longitudinal cracks in the crown and a cavity in an invert section, and depression is beginning to occur in the street above it. The need for this and similar projects is established largely through the systematic videocamera monitoring of the City's sewers, carried out routinely by the Bureau of Maintenance under its interagency agreement with the Bureau of Environmental Services.

Drainage and Storm Water Quality Program

This program includes projects to prevent flooding and health hazards due to standing water, as well as addressing urban runoff-related pollution problems within the Willamette and Tualatin River basins. Recent federal and state regulations have increasingly focused on urban runoff pollution, mandating that separated stormwater systems must meet water quality systems not previously applied to drainage systems. This program contains projects aimed at reducing runoff pollution in the Fanno Creek basin, the Columbia Slough, Johnson Creek, and other problem areas. The Fanno Creek work is part of the state-mandated improvements within the Tualatin River basin.

Combined Sewer Overflow Program

Approximately 70% of Portland's sewer system is composed of single sewer lines that carry both sanitary wastes and stormwater runoff. During periods of heavy rains, the volume of flow within these "combined" sewers often exceeds the carrying capacity of the sewer system, causing both sanitary waste and stormwater to overflow into the Willamette River or Columbia Slough. As a result of Federal EPA regulations and the recently agreed-upon Stipulation and Final Order (SFO), the Bureau is responsible for achieving strict standards of CSO abatement. Several near-term actions (such as installing screens to eliminate floatables in the Columbia Slough) are included

in this CIP. At the same time, a CSO Management Plan is being developed to give the Bureau long-term direction in addressing this problem. The current estimates are that the project could cost from \$500 million to \$1 billion, and the bulk of the expense comes after the time horizon of this CIP. Even so, by year 5 of this CIP, CSO abatement projects constitute nearly two-thirds of the total capital expenditures.

Systems Development Program

This program includes capital projects that expand sewer service to new properties (except for the mid-County area). It also includes facility planning and expansion projects that do not fall within the scope of other CIP programs. Major projects in this program are the extension of sewer facilities to the Airport Way area and the expansion of the Pollution Control Lab, which is required for the Industrial Pretreatment program.

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year**

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Bureau of Environmental Services							
MID-COUNTY SEWER PROJECT							
SEWER CONSTRUCTION DISTRICTS:							
Adventist	461,526	87,683					549,209
Linn Park	355,630	73,059					428,689
Montavilla	272,281	46,165					318,446
Mill Park	151,033	5,303,708					5,454,739
Irvington	126,095	4,481,882					4,607,977
Woodland	87,724	3,990,647					4,078,371
Berrydale	63,873	2,899,911	5,387,376				8,351,160
Burnside West	64,680	3,195,925	5,957,626				9,218,231
Burnside East	26,330	1,714,457	2,165,106				3,905,893
Marshall	33,403	3,738,346	104,097	5,582,944			9,458,790
Parklane	38,766	5,576,311	148,515	7,755,572			13,519,164
Rose City	46,767	219,725	137,994	6,156,294			6,560,780
Powell Village	69,652	22,370	184,309	203,365	6,992,071		7,471,767
Sumner	19,691	19,238	151,703	102,124	5,755,110		6,047,866
Robinbrook	34,308	8,221	62,699	80,685	2,378,576		2,564,489
Bloomington	0	59,297	53,434	163,027	163,645	6,859,803	7,299,206
Robin Wood	0	50,090	45,488	137,947	158,713	5,794,695	6,186,933
Wellington	0	65,737	59,019	180,568	173,874	7,604,744	8,083,942
Windmere	41	484	2,000	26,771	101,216	85,987	216,499
Sacajawea	0	382	2,000	25,675	96,737	78,824	203,618
Essex	0	552	2,000	27,648	104,799	101,509	236,508
<i>Subtotal Sewer Construction Districts</i>	<i>1,851,800</i>	<i>31,554,188</i>	<i>14,463,366</i>	<i>20,442,620</i>	<i>15,924,741</i>	<i>20,525,562</i>	<i>104,762,277</i>
Minor Extension Program	326,682	588,669	382,634	210,448	105,224	52,612	1,666,269
<i>Total Mid-County Project</i>	<i>2,178,482</i>	<i>32,142,857</i>	<i>14,846,000</i>	<i>20,653,068</i>	<i>16,029,965</i>	<i>20,578,174</i>	<i>106,428,546</i>
SEWAGE TREATMENT SYSTEMS							
CBWTP & Ankeny Transformer Oil	61,600	23,100					84,700
Modify Aeration Basin Configuration	328,000	1,837,500	3,500,000	3,500,000	1,750,000		10,915,500
Secondary Clarifiers Phase 1	270,000	108,000	608,000	500,000			1,486,000
Bypass Channel Flowmeter		162,750	260,000				422,750
Repair, Rehabilitation, Maintenance	800,000	850,000	1,800,000	2,200,000	2,000,000	1,200,000	8,850,000
CBWTP Lagoon Renovation	171,500	1,000,000	3,000,000	3,000,000	3,000,000	575,000	10,746,500
CBWTP Aeration Diffusers Phases 2 & 3	230,000	296,100	56,500				582,600
CBWTP Odor Control Headworks	326,500	45,150					371,650
Raw Sludge Pipeline Modifications	60,000	452,550					512,550
TCWTP Hypochlorite	85,000	329,910					414,910
TCWTP Automation	197,000	502,000	200,000				899,000
Sludge Cake Handling	294,000	1,561,500	1,108,000				2,963,500
Replace Pumps	35,000	99,750	95,000	35,000			264,750

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
CBWTP Composter Elevator Chain	112,000	367,500					479,500
Marine Drive Outfall		157,500					157,500
Intermediate Blower Phase 2	35,800	308,700	400,000				744,500
Grit Disposal Truck Scales	66,000	157,500					223,500
Land Application		750,000	1,505,000				2,255,000
CBWTP Automation Projects		498,750	375,000				873,750
Composter Equipment Elevator		31,500	300,000				331,500
<i>Total Sewage Treatment Systems</i>	3,072,400	9,539,760	13,207,500	9,235,000	6,750,000	1,775,000	43,579,660
MAINTENANCE & RELIABILITY							
Diversion Reconstruction	25,000	200,000	600,000	400,000			1,225,000
Portland Airport Sewer Repair	35,000	160,000					195,000
Tryon Creek Infiltration & Inflow Abatement	198,000	800,000					998,000
Alder Basin Relief & Reconstruction	412,000	300,000	3,700,000	3,459,000	3,459,000	3,400,000	14,730,000
Maintenance Capital Projects	2,079,400	500,000	1,250,000	1,800,000	3,000,000	2,800,000	11,429,400
Maintenance Capital (Construction)	800,000	827,000	827,000	827,000	827,000	827,000	4,935,000
Maintenance Capital (Equipment)	250,000	250,000	250,000	200,000	200,000	200,000	1,350,000
SW Alder: 17th to 19th Sewer Repair	100,000	400,000					500,000
SE Division: 39th to 60th Sewer Reconst	170,000	1,160,000					1,330,000
Hayden Is. Sanitary System Reconstruction	140,000	250,000	240,000	230,000		190,000	1,050,000
SE Bybee-Milwaukie-17th Reconstruction		85,000					85,000
SE Salmon: 15th to 16th Ave. Reconstruction		40,000					40,000
SW Columbia: 1st to 2nd Ave. Reconstruction		225,000					225,000
Sump Reconstruction & Upgrade	900,000	1,200,000	2,000,000	2,000,000	2,000,000	2,000,000	10,100,000
Ankeny PS Renovation	2,040,000	747,170					2,787,170
Underground Storage Tanks		40,000	40,000				80,000
Asbestos Abatement		120,000					120,000
Rivergate Quarry Drainage		167,000					167,000
PUMPSTATION IMPROVEMENTS:							
Rivergate Pump Station		265,650	213,000				478,650
Alder Pump Station	5,000	223,000					228,000
California Pump Station	1,000	297,900					298,900
Harney Pump Station	1,000	297,900					298,900
Swan Island Pump Station		383,300					383,300
Lotus Island Pump Station		333,300					333,300
Yeon Pump Station	1,500	382,900					384,400
Albina Pump Station		50,000	423,025				473,025
Thomas Pump Station			209,325	165,025			374,350
Linnton Pump Station			32,350	327,100			359,450
St Johns Pump Station			100,000	233,300			333,300
Woods Pump Station			32,350	331,500			363,850
Mocks Bottom Pump Station			145,875	219,075			364,950

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year**

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Riverview Pump Station			261,900	113,000			374,900
Fremont Drive Pump Station				250,200	109,375		359,575
Mallory Pump Station					120,175	318,950	439,125
South Shore Pump Station					360,000		360,000
<i>Subtotal Pumpstation Improvements</i>	<i>8,500</i>	<i>2,233,850</i>	<i>1,417,825</i>	<i>1,839,200</i>	<i>589,550</i>	<i>318,950</i>	<i>6,207,975</i>
<i>Total Maintenance & Reliability</i>	<i>7,157,900</i>	<i>9,705,120</i>	<i>10,324,825</i>	<i>10,555,200</i>	<i>10,075,550</i>	<i>9,735,950</i>	<i>57,554,545</i>
DRAINAGE & STORM WATER QUALITY							
Columbia Slough Water Quality Project		805,000	383,900	500,000	450,000	350,000	2,488,900
Fanno Surface Water Treatment	750,000	2,650,000					3,400,000
Fanno Creek Water Quality Project	480,000	285,350	189,250	178,750	171,500	167,000	1,451,850
Johnson Creek Resource Mgt	2,406,145	679,000	615,000	615,000	615,000	615,000	5,545,145
Drainage Improvement Program	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Storm Water Program Development		902,000	644,800	500,000	270,575	375,000	2,692,375
<i>Total Drainage & Storm Water Quality</i>	<i>4,116,145</i>	<i>5,821,350</i>	<i>2,332,950</i>	<i>2,293,750</i>	<i>2,007,075</i>	<i>2,007,000</i>	<i>18,578,270</i>
COMBINED SEWER OVERFLOW (CSO)							
CSO Management Plan	3,411,186	2,519,800	2,912,080	1,725,090	1,710,000		12,277,956
Ramsey Lake Pilot Wetlands	1,025,000	2,000,000	5,250,000	5,520,500	2,238,850		16,034,150
Slough Screening		500,000	3,400,000	2,450,000	3,500,000		9,850,000
Lents Trunk Relief	553,000	500,000	700,000				1,753,000
Slough Basin Relief		609,000	2,300,000	2,880,000			5,789,000
Central Business District Phase 6	23,000	1,000,000					1,023,000
Willamette River Management Plan	518,000	273,000	77,980				868,980
CBWTP Headworks Replacement		1,050,000	2,500,000	10,000,000	11,000,000		24,550,000
NE 62nd Ave. & Hancock St. Sewer Relief	115,000	547,400					662,400
Wheeler Basin Sewer Relief	275,000	410,000	360,000	5,320,000	7,470,000	550,000	14,385,000
<i>Total Combined Sewer Overflow</i>	<i>5,920,186</i>	<i>9,409,000</i>	<i>17,500,080</i>	<i>27,895,590</i>	<i>25,918,850</i>	<i>550,000</i>	<i>87,193,486</i>
SYSTEMS DEVELOPMENT							
Airport Way Phase 2 Pump Station	742,000	547,550					1,289,550
Airport Way Phase 3 Pump Station	670,000	342,550					1,012,550
Utility Relocation	247,000	250,000	250,000	250,000	250,000	250,000	1,497,000
101st Pump Station (Taggart)	267,000	300,000					567,000
NE Bell Drive Pump Station	14,000	261,400					275,400
Sunderland Pump Station	374,000	645,850					1,019,850
Sanitary System Improvements	300,000	125,000	150,000	300,000	300,000	300,000	1,475,000
Pollution Control Lab	492,000	2,300,000	2,000,000				4,792,000
Pollution Control Equipment		194,000	1,000,000	1,000,000	500,000		2,694,000
Hydra Telemetry Improvements		54,000					54,000
Key Manhole Monitoring Stations		63,000	58,000	28,000			149,000
<i>Total Systems Development</i>	<i>3,106,000</i>	<i>5,083,350</i>	<i>3,458,000</i>	<i>1,578,000</i>	<i>1,050,000</i>	<i>550,000</i>	<i>14,821,350</i>
TOTAL	25,551,113	71,701,437	61,667,335	72,208,808	61,831,240	35,196,124	328,155,857

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
<u>Bureau of Environmental Services</u>							
MID-COUNTY SEWER PROJECT							
SEWER CONSTRUCTION DISTRICTS:							
Adventist			87,683			87,683	
Linn Park			73,059			73,059	
Montavilla			46,165			46,165	
Mill Park			5,303,706			5,303,706	
Irvington			4,481,882			4,481,882	
Woodland			3,990,647			3,990,647	
Berrydale			2,899,911			2,899,911	
Burnside West			3,195,925			3,195,925	
Burnside East			1,714,457			1,714,457	
Marshall			3,738,346			3,738,346	
Parklane			5,576,311			5,576,311	
Rose City			219,725			219,725	
Powell Village			22,370			22,370	
Sumner			19,238			19,238	
Robinbrook			8,221			8,221	
Bloomington			59,297			59,297	
Robin Wood			50,090			50,090	
Wellington			65,737			65,737	
Windmere			484			484	
Sacajawea			382			382	
Essex			552			552	
<i>Subtotal Sewer Construction Districts</i>							
Minor Extension Program			588,669			588,669	
<i>Total Mid-County Project</i>			588,669			588,669	
SEWAGE TREATMENT SYSTEMS							
CBWTP & Ankeny Transformer Oil			23,100			23,100	
Modify Aeration Basin Configuration			1,837,500			1,837,500	
Secondary Clarifiers Phase 1			108,000			108,000	
Bypass Channel Flowmeter			162,750			162,750	
Repair, Rehabilitation, Maintenance			850,000			850,000	
CBWTP Lagoon Renovation			1,000,000			1,000,000	
CBWTP Aeration Diffusers Phases 2 & 3			296,100			296,100	
CBWTP Odor Control Headworks			45,150			45,150	
Raw Sludge Pipeline Modifications			452,550			452,550	
TCWTP Hypochlorite			329,910			329,910	
TCWTP Automation			502,000			502,000	
Sludge Cake Handling			1,561,500			1,561,500	
Replace Pumps			99,750			99,750	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
CBWTP Composter Elevator Chain			367,500			367,500	
Marine Drive Outfall			157,500			157,500	
Intermediate Blower Phase 2			308,700			308,700	
Grit Disposal Truck Scales			157,500			157,500	
Land Application			750,000			750,000	
CBWTP Automation Projects			498,750			498,750	
Composter Equipment Elevator			31,500			31,500	
<i>Total Sewage Treatment Systems</i>			9,539,760			9,539,760	
MAINTENANCE & RELIABILITY							
Diversion Reconstruction			200,000			200,000	
Portland Airport Sewer Repair			160,000			160,000	
Tryon Creek Infiltration & Inflow Abatement			800,000			800,000	
Alder Basin Relief & Reconstruction			300,000			300,000	
Maintenance Capital Projects			500,000			500,000	
Maintenance Capital (Construction)			827,000			827,000	
Maintenance Capital (Equipment)			250,000			250,000	
SW Alder: 17th to 19th Sewer Repair			400,000			400,000	
SE Division: 39th to 60th Sewer Reconst			1,160,000			1,160,000	
Hayden Is. Sanitary System Reconstruction			250,000			250,000	
SE Bybee-Milwaukie-17th Reconstruction			85,000			85,000	
SE Salmon: 15th to 18th Ave. Reconstruction			40,000			40,000	
SW Columbia: 1st to 2nd Ave. Reconstruction			225,000			225,000	
Sump Reconstruction & Upgrade			1,200,000			1,200,000	
Ankeny PS Renovation			747,170			747,170	
Underground Storage Tanks			40,000			40,000	
Asbestos Abatement			120,000			120,000	
Rivergate Quarry Drainage			167,000			167,000	
PUMPSTATION IMPROVEMENTS:							
Rivergate Pump Station			265,650			265,650	
Alder Pump Station			223,000			223,000	
California Pump Station			297,900			297,900	
Harney Pump Station			297,900			297,900	
Swan Island Pump Station			383,300			383,300	
Lotus Island Pump Station			333,300			333,300	
Yeon Pump Station			382,900			382,900	
Albina Pump Station			50,000			50,000	
Thomas Pump Station			0			0	
Linnton Pump Station			0			0	
St Johns Pump Station			0			0	
Woods Pump Station			0			0	
Mocke Bottom Pump Station			0			0	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Sewage

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
Riverview Pump Station			0			0	
Fremont Drive Pump Station			0			0	
Mallory Pump Station			0			0	
South Shore Pump Station			0			0	
<i>Subtotal Pumpstation Improvements</i>			2,233,950			2,233,950	
<i>Total Maintenance & Reliability</i>			9,705,120			9,705,120	
DRAINAGE & STORM WATER QUALITY							
Columbia Slough Water Quality Project			805,000			805,000	
Fanno Surface Water Treatment			2,850,000			2,850,000	
Fanno Creek Water Quality Project			285,350			285,350	
Johnson Creek Resource Mgt			679,000			679,000	
Drainage Improvement Program			500,000			500,000	
Storm Water Program Development			902,000			902,000	
<i>Total Drainage & Storm Water Quality</i>			5,821,350			5,821,350	
COMBINED SEWER OVERFLOW (CSO)							
CSO Management Plan			2,519,600			2,519,600	
Ramsey Lake Pilot Wetlands			2,000,000			2,000,000	
Slough Screening			500,000			500,000	
Lents Trunk Relief			500,000			500,000	
Slough Basin Relief			609,000			609,000	
Central Business District Phase 6			1,000,000			1,000,000	
Willamette River Management Plan			273,000			273,000	
CBWTP Headworks Replacement			1,050,000			1,050,000	
NE 62nd Ave. & Hancock St. Sewer Relief			547,400			547,400	
Wheeler Basin Sewer Relief			410,000			410,000	
<i>Total Combined Sewer Overflow</i>			9,409,000			9,409,000	
SYSTEMS DEVELOPMENT							
Airport Way Phase 2 Pump Station			547,550			547,550	
Airport Way Phase 3 Pump Station			342,550			342,550	
Utility Relocation			250,000			250,000	
101st Pump Station (Taggart)			300,000			300,000	
NE Bell Drive Pump Station			261,400			261,400	
Sunderland Pump Station			645,850			645,850	
Sanitary System Improvements			125,000			125,000	
Pollution Control Lab			2,300,000			2,300,000	
Pollution Control Equipment			194,000			194,000	
Hydra Telemetry Improvements			54,000			54,000	
Key Manhole Monitoring Stations			63,000			63,000	
<i>Total Systems Development</i>			5,083,350			5,083,350	
TOTAL			40,147,249		0	40,147,249	

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs

Capital System: Sewage

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
Bureau of Environmental Services						
MID-COUNTY SEWER PROJECT						
All Mid-County Projects	104,250,064	32,142,857	(137,644)	137,644		0
SEWAGE TREATMENT SYSTEMS						
CBWTP Aeration Diffuser Phase 2&3	352,600	296,100			(180,000)	(180,000)
TCWTP Hypochlorite	329,910	329,910		40,000		40,000
TCWTP Automation	702,000	502,000			(70,000)	(70,000)
Grit Disposal Truck Scales	157,500	157,500			(12,000)	(12,000)
<i>Total Sewage Treatment Systems</i>	1,542,010	1,285,510		40,000	(262,000)	(222,000)
DRAINAGE & STORM WATER QUALITY						
Fanno Surface Water Treatment	2,650,000	2,650,000		9,000		9,000
Fanno Creek Water Quality Project	991,850	285,350		5,000		5,000
Johnson Creek Resource Mgt	3,139,000	679,000		10,000		10,000
<i>Total Drainage & Storm Water Quality</i>	6,780,850	3,614,350		24,000		24,000
COMBINED SEWER OVERFLOW (CSO)						
CSO Management Plan	8,886,770	2,519,600		20,000		20,000
Ramsey Lake Pilot Wetlands	15,009,150	2,000,000		2,000		2,000
<i>Total Combined Sewer Overflow</i>	23,895,920	4,519,600		22,000		22,000
SYSTEMS DEVELOPMENT						
Airport Way Phase 2 Pump Station	547,550	547,550		5,000		5,000
Airport Way Phase 3 Pump Station	342,550	342,550		5,000		5,000
101st Pump Station (Taggart)	300,000	300,000		3,000		3,000
NE Bell Drive Pump Station	261,400	261,400		3,000		3,000
Sunderland Pump Station	645,850	645,850		5,000		5,000
Pollution Control Lab	4,300,000	2,300,000		514,000		514,000
Pollution Control Equipment	2,694,000	194,000		25,000		25,000
Hydra Telemetry Improvements	54,000	54,000		5,810		5,810
Key Manhole Monitoring Stations	145,000	63,000		14,000		14,000
<i>Total Systems Development</i>	9,290,350	4,708,350		579,810		579,810
TOTAL	145,739,194	46,270,667	(137,644)	803,454	(262,000)	403,810

Only projects with an estimated
annual financial impact are listed.

PROJECT DETAIL

Project: SEWER CONSTRUCTION DISTRICTS

System: Sewage

Program: Mid-County Sewer Project

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is the major part of the Mid-County effort: constructing local collector sewers to approximately 54,000 properties in Mid-Multnomah County, as mandated by the State Environmental Quality Commission. This construction occurs in distinct districts. The 1992-93 capital budget includes work in the following districts: Adventist, Linn Park, Montavilla, Mill Park, Irvington, Woodland, Berrydale, Burnside West, Burnside East, Marshall, Parklane, Rose City, Powell Village, Sumner, Robinbrook, Bloomington, Robin Wood, Wellington, Windmere, Sacajawea, and Essex.

Funding Sources:	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Prop Owner Charges & Sewer Bonds/Rate	\$1,851,800	\$31,554,188	\$14,463,366	\$20,442,620	\$15,924,741	\$20,525,562	\$104,762,277
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,851,800	\$31,554,188	\$14,463,366	\$20,442,620	\$15,924,741	\$20,525,562	\$104,762,277

Costs/Schedule:

	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning							
Design/Project Mgt	762,383	3,214,979	2,529,466	3,579,620	2,836,941	2,950,312	15,873,681
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	1,089,437	28,339,209	11,933,900	16,863,000	13,087,800	17,575,250	88,888,596
Total Annual Costs	\$1,851,800	\$31,554,188	\$14,463,366	\$20,442,620	\$15,924,741	\$20,525,562	\$104,762,277

Estimated Additional Operating/Maintenance Costs:

\$0	\$120,090	\$120,090	\$120,090	\$120,090	\$480,360
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Project: MINOR EXTENSION PROGRAM

System: Sewage

Program: Mid-County Sewer Project

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of designing and constructing short sanitary sewer extensions. Currently, many Mid-County properties are experiencing cesspool failures and are within a short distance of existing public sewers, even though they are not yet scheduled for sewer construction as part of a larger sewer district. The minor extension program allows a small extension from existing sewers so that property owners are not forced to replace their cesspools and then abandon them in a few years when their scheduled sewer is constructed.

Funding Sources:	FY 91-92	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Prop Owner Charges & Sewer Bonds/Rate	\$326,682	\$588,669	\$382,634	\$210,448	\$105,224	\$52,612	\$1,666,269
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$326,682	\$588,669	\$382,634	\$210,448	\$105,224	\$52,612	\$1,666,269

Costs/Schedule:

	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning							
Design/Project Mgt	0	35,320	22,958	12,627	6,313	3,157	80,375
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	\$326,682	\$553,349	\$359,676	\$197,821	\$98,911	\$49,455	1,585,894
Total Annual Costs	\$326,682	\$588,669	\$382,634	\$210,448	\$105,224	\$52,612	\$1,666,269

Estimated Additional Operating/Maintenance Costs:

\$0	\$17,554	\$17,554	\$17,554	\$17,554	\$70,216
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PROJECT DETAIL

Project: **CBWTP & ANKENY TRANSFORMER OIL**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project would replace oil containing PCBs in transformers at the Columbia Blvd. Treatment Plant and the Ankeny Pump Station. EPA regulations regard any PCB-laden oil spill as an unauthorized disposal requiring stringent and costly clean-up. The City is under a stipulated order by EPA and will be fined approximately \$250,000 if it does not proceed on time.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$81,600	\$23,100	\$0	\$0	\$0	\$0	\$84,700
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$81,600	\$23,100	\$0	\$0	\$0	\$0	\$84,700

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	81,600	23,100	0	0	0	0	84,700
Total Annual Costs	\$81,600	\$23,100	\$0	\$0	\$0	\$0	\$84,700

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MODIFY AERATION BASIN CONFIGURATION**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Modifying the CBWTP aeration basins will better control filamentous microorganisms, without chlorine use. Filamentous problems have resulted in failure to meet discharge requirements twice since 1989. Benefits of this project include: increased quality of effluent suspended solids and BODs, greater consistency in fulfilling permit compliance, improved clarifier performance, and increased capacity to return activated sludge (RAS) through pumps. This project has significant environmental impact.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$328,000	\$1,837,500	\$3,500,000	\$3,500,000	\$1,750,000	\$0	\$10,915,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$328,000	\$1,837,500	\$3,500,000	\$3,500,000	\$1,750,000	\$0	\$10,915,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	328,000	0	0	0	0	0	328,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	1,837,500	3,500,000	3,500,000	1,750,000	0	10,587,500
Total Annual Costs	\$328,000	\$1,837,500	\$3,500,000	\$3,500,000	\$1,750,000	\$0	\$10,915,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SECONDARY CLARIFIERS PHASE 1*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

To correct hydraulic capacity limitations and elevated TSS and BOD, modification of CBWTP secondary clarifiers is required. Mechanical, hydraulic, and other design changes will better remove solids from effluent and meet NPDES permit requirements. The proposed changes will help handle wet weather flows. Testing and analysis in the summer of 1991 included findings that diversion to the Columbia Slough would further deteriorate conditions there and cause the Plant to be cited for nonperformance of NPDES permit requirements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$270,000	\$108,000	\$808,000	\$500,000	\$0	\$0	\$1,486,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$270,000	\$108,000	\$808,000	\$500,000	\$0	\$0	\$1,486,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	270,000	108,000	0	0	0	0	378,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	808,000	500,000	0	0	1,108,000
Total Annual Costs	\$270,000	\$108,000	\$808,000	\$500,000	\$0	\$0	\$1,486,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BYPASS CHANNEL FLOWMETER*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project would implement a direct means of measuring the amount of primary effluent flow bypassed around the secondary treatment process. The current indirect measure through bypass meters monitoring influent through secondary clarifiers needs high maintenance instrumentation and creates an unacceptable headloss through the secondary system. Accurate and adequate bypass flow measurement reports are mandated by DEQ.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$162,750	\$260,000	\$0	\$0	\$0	\$422,750
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$162,750	\$260,000	\$0	\$0	\$0	\$422,750

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	162,750	260,000	0	0	0	422,750
Total Annual Costs	\$0	\$162,750	\$260,000	\$0	\$0	\$0	\$422,750

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: REPAIR, REHABILITATION, MAINTENANCE

System: Sewage
Program: Sewage Treatment Systems

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Bureau has a policy of investing 10% of the cost of upgrades into rehabilitation and replacement at the treatment plants. Some rehabilitation projects are listed separately in this CIP. This project completes the funding package and is designated for emergency and other unforeseen repairs that arise during the fiscal year.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$800,000	\$850,000	\$1,800,000	\$2,200,000	\$2,000,000	\$1,200,000	\$8,850,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$800,000	\$850,000	\$1,800,000	\$2,200,000	\$2,000,000	\$1,200,000	\$8,850,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	800,000	850,000	1,800,000	2,200,000	2,000,000	1,200,000	8,850,000
Total Annual Costs	\$800,000	\$850,000	\$1,800,000	\$2,200,000	\$2,000,000	\$1,200,000	\$8,850,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: CBWTP LAGOON RENOVATION

System: Sewage
Program: Sewage Treatment Systems

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project continues the removal, transportation and application of approximately 54,000 dry tons of sludge solids from the lagoon. As the lagoon is near capacity, sludge removal will return the facility to its intended use in the treatment process. The project also addresses the need to dispose of sludge which is undesirable for composting. The ultimate result will be a multi-use sludge management facility.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$171,500	\$1,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$575,000	\$10,748,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$171,500	\$1,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$575,000	\$10,748,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	171,500	1,000,000	3,000,000	3,000,000	3,000,000	575,000	10,748,500
Total Annual Costs	\$171,500	\$1,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$575,000	\$10,748,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: CBWTP AERATION DIFFUSERS PHASE 2 & 3

System: Sewage
Program: Sewage Treatment Systems

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

With this project, improvements will be made to six of the eight aeration tanks. The first two were improved and tested under Phase 1 of the project. The existing system is experiencing corrosion-related failure of header piping as well as certain identified inefficiencies and high maintenance costs.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$230,000	\$298,100	\$56,500	\$0	\$0	\$0	\$582,600
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$230,000	\$298,100	\$56,500	\$0	\$0	\$0	\$582,600

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	230,000	298,100	56,500	0	0	0	582,600
Total Annual Costs	\$230,000	\$298,100	\$56,500	\$0	\$0	\$0	\$582,600

Estimated Additional Operating/Maintenance Costs:

\$0	(\$90,000)	(\$180,000)	(\$180,000)	(\$180,000)	(\$630,000)
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Project: CBWTP ODOR CONTROL HEADWORKS

System: Sewage
Program: Sewage Treatment Systems

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project completes the implementation of a new ventilation and odor control system at the headworks and pre-treatment facilities. It will provide revised ventilation and odor control by pressurizing the building and exhausting through equipment and channels. The need for this project has been intensified by the septic dump station just outside the headworks, the inadequacy of old ventilation, and recent tests conducted by the State Safety and Health Department.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$326,500	\$45,150	\$0	\$0	\$0	\$0	\$371,650
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$326,500	\$45,150	\$0	\$0	\$0	\$0	\$371,650

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	326,500	45,150	0	0	0	0	371,650
Total Annual Costs	\$326,500	\$45,150	\$0	\$0	\$0	\$0	\$371,650

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *RAW SLUDGE PIPELINE MODIFICATION*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Augmentation of the raw sludge pipeline with a second pipe is needed because the existing pipe is undersized for current volumes. Recent plugging has resulted in extensive overtime and has threatened the entire primary section of the plant. This project will prolong pump life and allow for increased flexibility in digester management, decreased downtime and reduced operation and maintenance time. At present, this is the weak link in the entire sludge removal system from the primary part of the plant.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$80,000	\$452,550		\$0	\$0	\$0	\$512,550
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$80,000	\$452,550	\$0	\$0	\$0	\$0	\$512,550

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	80,000	452,550	0	0	0	0	512,550
Total Annual Costs	\$80,000	\$452,550	\$0	\$0	\$0	\$0	\$512,550

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *TCWTP HYPOCHLORITE SYSTEM*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project continues the implementation of a construction project resulting from a previous study on methods to eliminate chlorine leaks. The benefits of this project include: the ability to eliminate the midnight shift (when automation takes place), mitigation of the need for extensive training for chlorine leak responses by plant employees, and improved protection of the health and safety of City employees and the surrounding community. This is being combined with TCWTP Automation into one construction project in order to reduce costs.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$85,000	\$329,910	\$0	\$0	\$0	\$0	\$414,910
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$85,000	\$329,910	\$0	\$0	\$0	\$0	\$414,910

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	85,000	0	0	0	0	0	85,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	329,910	0	0	0	0	329,910
Total Annual Costs	\$85,000	\$329,910	\$0	\$0	\$0	\$0	\$414,910

Estimated Additional Operating/Maintenance Costs:

\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000
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PROJECT DETAIL

Project: **TCWTP AUTOMATION**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of installation of automatic samplers, emergency generator start-up, bypass flow monitoring, and bar screens with monitors and telemetry to improve process control and monitoring of TCWTP from CBWTP. The project will allow TCWTP to operate without staff during the midnight shift and reduces evening and weekend shifts.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$197,000	\$502,000	\$200,000	\$0	\$0	\$0	\$899,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$197,000	\$502,000	\$200,000	\$0	\$0	\$0	\$899,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	87,000	0	0	0	0	0	87,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	110,000	502,000	200,000	0	0	0	812,000
Total Annual Costs	\$197,000	\$502,000	\$200,000	\$0	\$0	\$0	\$899,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	(\$70,000)	(\$70,000)	(\$70,000)	(\$210,000)
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Project: **SLUDGE CAKE HANDLING**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide additional storage and a compatible interface with the dewatering/composter process. Present storage capacity is inadequate for current needs and diversion of sludge cake to trucking requires process interruption. This project provides greatly needed flexibility to balance compost production and other sludge management practices.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$294,000	\$1,561,500	\$1,108,000	\$0	\$0	\$0	\$2,963,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$294,000	\$1,561,500	\$1,108,000	\$0	\$0	\$0	\$2,963,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	294,000	0	0	0	0	0	294,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	1,561,500	1,108,000	0	0	0	2,669,500
Total Annual Costs	\$294,000	\$1,561,500	\$1,108,000	\$0	\$0	\$0	\$2,963,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *REPLACE PUMPS*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Outdated pumps with a high failure rate for which locating replacement parts is difficult will be replaced by new pumps during a 3-year period. This replacement is separate from individual pump station upgrades identified elsewhere in this CIP. This is part of the annual replacement program identified through the maintenance monitoring system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$35,000	\$99,750	\$95,000	\$35,000	\$0	\$0	\$264,750
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$35,000	\$99,750	\$95,000	\$35,000	\$0	\$0	\$264,750

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	35,000	99,750	95,000	35,000	0	0	264,750
Total Annual Costs	\$35,000	\$99,750	\$95,000	\$35,000	\$0	\$0	\$264,750

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CBWTP COMPOSTER ELEVATOR CHAIN*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for replacement or modification of two drag chain units. The elevating conveyors run 16 hours a day and have many moving parts. This equipment has demonstrated significant deterioration, resulting in the need for continued replacement.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$112,000	\$367,500					\$479,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$112,000	\$367,500	\$0	\$0	\$0	\$0	\$479,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	65,000	0	0	0	0	0	65,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	47,000	367,500	0	0	0	0	414,500
Total Annual Costs	\$112,000	\$367,500	\$0	\$0	\$0	\$0	\$479,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *MARINE DRIVE OUTFALL*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves replacing the hand-operated timber gates at the Oregon Slough Siphon Inlet Structure with new power-operated steel gates and motorized valves. The work will be accomplished in connection with a larger contract for work on Marine Drive being administered by the Bureau's Environmental Management Group and the City's Office of Transportation.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$157,500	\$0	\$0	\$0	\$0	\$157,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$157,500	\$0	\$0	\$0	\$0	\$157,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	157,500	0	0	0	0	157,500
Total Annual Costs	\$0	\$157,500	\$0	\$0	\$0	\$0	\$157,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *INTERMEDIATE BLOWER PHASE 2*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project continues work in progress on the CBWTP aeration system. The fine bubble and blower Phase 1 projects will place the new intermediate blower at 100% demand. Phase 2 provides the necessary back-up for routine operations. It improves reliability by preventing degradation of plant performance if the Phase 1 blower fails.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$35,800	\$308,700	\$400,000	\$0	\$0	\$0	\$744,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$35,800	\$308,700	\$400,000	\$0	\$0	\$0	\$744,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	35,800	0	0	0	0	0	35,800
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	308,700	400,000	0	0	0	708,700
Total Annual Costs	\$35,800	\$308,700	\$400,000	\$0	\$0	\$0	\$744,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GRIT DISPOSAL/TRUCK SCALES*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Truck scales on site will enable trucks to be fully loaded and provide documentation and control of sewage grit and screenings (SGS), including weighing incoming loads. Dewatered sludge cake shipped to disposal or land application could also be weighed. Other uses include checking weights on scrap and other salvage sales. Costs may be reduced if the existing scales at St. Johns Landfill can be salvaged. A small portion of the costs could be recovered from regional SGS dischargers.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$66,000	\$157,500	\$0	\$0	\$0	\$0	\$223,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$66,000	\$157,500	\$0	\$0	\$0	\$0	\$223,500

Costs/Schedule:

Planning	\$66,000	\$0	\$0	\$0	\$0	\$0	\$66,000
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	157,500	0	0	0	0	157,500
Total Annual Costs	\$66,000	\$157,500	\$0	\$0	\$0	\$0	\$223,500

Estimated Additional Operating/Maintenance Costs:

		(\$12,000)	(\$12,000)	(\$12,000)	(\$12,000)	(\$48,000)
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Project: *LAND APPLICATION*

System: *Sewage*
Program: *Sewage Treatment Systems*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project funds development of a long-term sludge land application program. Current objectives call for land application or alternative beneficial use(s) of 25% or about 2,000 dry tons of sludge solids per year. The project will proceed only on positive recommendation of a study to be conducted in FY 92 which will include evaluation of current sludge agronomic and toxicological constraints and risk assessments, determine viable beneficial uses and assess cropping patterns and land availability.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$750,000	\$1,505,000	\$0	\$0	\$0	\$2,255,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$750,000	\$1,505,000	\$0	\$0	\$0	\$2,255,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	750,000	1,505,000	0	0	0	2,255,000
Total Annual Costs	\$0	\$750,000	\$1,505,000	\$0	\$0	\$0	\$2,255,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **CBWTP AUTOMATION PROJECTS**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This package consists of three projects. The first (and largest) includes replacement of older and diverse pump station controller systems with uniform, standard controls. It is expected to contribute significantly to having zero pump station back-ups and bypasses. The second project provides for acquisition of hardware and software to develop a data base for plant and pump station historical data. The final project is development of a DRWG archive and access system to provide real-time access to design and maintenance drawings stored electronically.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$498,750	\$375,000	\$0	\$0	\$0	\$873,750
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$498,750	\$375,000	\$0	\$0	\$0	\$873,750

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	498,750	375,000	0	0	0	873,750
Total Annual Costs	\$0	\$498,750	\$375,000	\$0	\$0	\$0	\$873,750

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **COMPOST EQUIPMENT ELEVATOR**

System: **Sewage**
Program: **Sewage Treatment Systems**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

An elevator for transporting equipment to and from upper levels of the composter would be provided through this project. Currently employees must carry equipment and tools up and down eight flights of stairs or hoist it down with a rope. The equipment is heavy and awkward. Present practices include a high potential of injury to workers. The project was recommended by the plant safety committee.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$31,500	\$300,000	\$0	\$0	\$0	\$331,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$31,500	\$300,000	\$0	\$0	\$0	\$331,500

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	31,500	0	0	0	0	31,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	300,000	0	0	0	300,000
Total Annual Costs	\$0	\$31,500	\$300,000	\$0	\$0	\$0	\$331,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **DIVERSION RECONSTRUCTION**

System: **Sewage**
Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of modifying diversions to improve performance and to reduce, and ultimately eliminate, dry weather overflows to the river. In addition, some hard-to-maintain diversions will be relocated. The NPDES permit requires that we eliminate all dry weather bypasses by March 31, 1995. To accomplish this, we need to modify or remove from service most of our diversions.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$25,000	\$200,000	\$800,000	\$400,000	\$0	\$0	\$1,225,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$25,000	\$200,000	\$800,000	\$400,000	\$0	\$0	\$1,225,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	25,000	200,000	800,000	400,000	0	0	1,225,000
Total Annual Costs	\$25,000	\$200,000	\$800,000	\$400,000	\$0	\$0	\$1,225,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **PORTLAND AIRPORT SEWER REPAIR**

System: **Sewage**
Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The project repairs will primarily reduce infiltration and inflow (I&I) as required by our NPDES permit. The I&I in the line, if unchecked, will cause future structural problems.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$35,000	\$180,000	\$0	\$0	\$0	\$0	\$195,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$35,000	\$180,000	\$0	\$0	\$0	\$0	\$195,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	35,000	180,000	0	0	0	0	195,000
Total Annual Costs	\$35,000	\$180,000	\$0	\$0	\$0	\$0	\$195,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: TRYON CREEK INFILTRATION & INFLOW ABATEMENT

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will eliminate the sources of infiltration and inflow to the sanitary sewer system which were identified during the study portion of this project. Some significant sources of inflow have been identified. This project will ensure continued compliance with the City's NPDES permit.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$198,000	\$800,000	\$0	\$0	\$0	\$0	\$998,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$198,000	\$800,000	\$0	\$0	\$0	\$0	\$998,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	198,000	800,000	0	0	0	0	998,000
Total Annual Costs	\$198,000	\$800,000	\$0	\$0	\$0	\$0	\$998,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: ALDER BASIN RELIEF & RECONSTRUCTION

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This is a multi-phase project which includes repair and construction of approximately 13,000 feet of defective brick sewer ranging in size from 32" to 84" diameter. The condition of this sewer makes it a public safety hazard because a collapse of sewer is possible. Basement flooding is another potential hazard to public health.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$412,000	\$300,000	\$3,700,000	\$3,459,000	\$3,459,000	\$3,400,000	\$14,730,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$412,000	\$300,000	\$3,700,000	\$3,459,000	\$3,459,000	\$3,400,000	\$14,730,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	412,000	300,000	0	0	0	0	712,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	\$3,700,000	\$3,459,000	\$3,459,000	\$3,400,000	14,018,000
Total Annual Costs	\$412,000	\$300,000	\$3,700,000	\$3,459,000	\$3,459,000	\$3,400,000	\$14,730,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MAINTENANCE CAPITAL**

System: **Sewage**
Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is an on-going program which responds to emergency structural or hydraulic capacity deficiencies, and other known deficiencies, which may not warrant a separate CIP project in the combined sewer system. Given the age of the sewer system, a few structural failures or near failures and/or localized flooding or hydraulic capacity problems often occur during the year. In addition, our on-going sewer inspection program identifies problems within the system that need attention.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$2,079,400	\$500,000	\$1,250,000	\$1,800,000	\$3,000,000	\$2,800,000	\$11,429,400
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,079,400	\$500,000	\$1,250,000	\$1,800,000	\$3,000,000	\$2,800,000	\$11,429,400

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	2,079,400	\$500,000	\$1,250,000	\$1,800,000	\$3,000,000	\$2,800,000	11,429,400
Total Annual Costs	\$2,079,400	\$500,000	\$1,250,000	\$1,800,000	\$3,000,000	\$2,800,000	\$11,429,400

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **MAINTENANCE CAPITAL (CONSTRUCTION)**

System: **Sewage**
Program: **Maintenance & Reliability**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is an on-going program which responds to structural or hydraulic capacity deficiencies in the sewer system. As the system ages, it develops problems of a structural nature. Also, as an area expands or changes, the system will likely develop problems of a hydraulic nature. This program addresses the smaller and more routine problems that arise. Work is coordinated through the Bureau of Maintenance.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$800,000	\$827,000	\$827,000	\$827,000	\$827,000	\$827,000	\$4,935,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$800,000	\$827,000	\$827,000	\$827,000	\$827,000	\$827,000	\$4,935,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	800,000	\$827,000	\$827,000	\$827,000	\$827,000	\$827,000	4,935,000
Total Annual Costs	\$800,000	\$827,000	\$827,000	\$827,000	\$827,000	\$827,000	\$4,935,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: MAINTENANCE CAPITAL (EQUIPMENT)

System: Sewage
Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This is an on-going program which provides needed equipment to allow the Maintenance Bureau to perform routine maintenance and respond to emergencies. As the City's sewer system expands, additional equipment is needed to maintain the system adequately. New and improved methods and changes in Federal and State requirements often necessitate new equipment.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$250,000	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	\$1,350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$250,000	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	\$1,350,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	\$250,000	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	1,350,000
Total Annual Costs	\$250,000	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	\$1,350,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: SW ALDER: 17TH TO 19TH AVE REPAIR

System: Sewage
Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The project will repair about 1080' of structurally defective 68"-72" sewer in SW Alder St. between 17th and 19th Ave. by internal lining.

This sewer has longitudinal cracks in the crown and a cavity in an invert section. Depression is starting to show in the street above this sewer. The line is structurally defective and could fail; therefore, the project is needed now.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$100,000	\$400,000	\$0	\$0	\$0	\$0	\$500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$100,000	\$400,000	\$0	\$0	\$0	\$0	\$500,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	100,000	400,000	0	0	0	0	500,000
Total Annual Costs	\$100,000	\$400,000	\$0	\$0	\$0	\$0	\$500,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SE DIVISION: 39TH TO 60TH AVE SEWER RECONSTRUCTION

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will reconstruct or repair approximately 5,700' of structurally defective 30" and 33" diameter pipe in SE Division Street between 39th Avenue and 60th Avenue. This sewer is located in a major arterial; therefore, it is a significant public safety hazard.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$170,000	\$1,160,000	\$0	\$0	\$0	\$0	\$1,330,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$170,000	\$1,160,000	\$0	\$0	\$0	\$0	\$1,330,000

Costs/Schedule:

Planning	0	0	0	0	0	0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	\$170,000	1,160,000	0	0	0	0	1,330,000
Total Annual Costs	\$170,000	\$1,160,000	\$0	\$0	\$0	\$0	\$1,330,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: HAYDEN ISLAND SANITARY RECONSTRUCTION

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project provides funding for repairs to the Hayden Island sewer system which was purchased by the City in 1988. A recently completed facilities plan identifies system deficiencies and improvement alternatives. This first phase will address the highest priority projects: a hydraulically inadequate pipe located under a commercial building and replacement of an existing small pumping station and pressure line with a gravity sewer.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$140,000	\$250,000	\$240,000	\$230,000	0	\$190,000	\$1,050,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$140,000	\$250,000	\$240,000	\$230,000	\$0	\$190,000	\$1,050,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	30,000	0	0	0	0	0	30,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	110,000	250,000	\$240,000	\$230,000	0	\$190,000	1,020,000
Total Annual Costs	\$140,000	\$250,000	\$240,000	\$230,000	\$0	\$190,000	\$1,050,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SE BYBEE – MILWAUKIE – 17th AVENUE RECONSTRUCTION

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will reconstruct approximately 265' of structurally defective line in SE Bybee between Milwaukie Avenue and 17th Avenue. When the structural repair is complete, potential safety, health and environmental hazards likely to result from a structural failure will be averted.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$85,000	\$0	\$0	\$0	\$0	\$85,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$85,000	\$0	\$0	\$0	\$0	\$85,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	5,000	0	0	0	0	5,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	80,000	0	0	0	0	80,000
Total Annual Costs	\$0	\$85,000	\$0	\$0	\$0	\$0	\$85,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: SE SALMON: 15TH TO 16TH AVENUE RECONSTRUCTION

System: Sewage

Program: Maintenance & Reliability

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X

Project Description:

This project will reconstruct approximately 262' of structurally defective clay pipe in SE Salmon Street between 15th and 16th Avenues. Correction of the structural defects eliminates potential health, safety and environmental impacts associated with unplanned and undetected releases of raw sewage.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	4,000	0	0	0	0	4,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	36,000	0	0	0	0	36,000
Total Annual Costs	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: SW COLUMBIA: 1ST TO 2ND AVENUE RECONSTRUCTION

System: Sewage
Program: Maintenance & Reliability

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will reconstruct approximately 207' of structurally defective 15" clay pipe located in the downtown business district in SW Columbia Street between 1st and 2nd Avenues. The project will preclude the possibility of leaking sewage because of structural defects.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	13,000	0	0	0	0	13,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	212,000	0	0	0	0	212,000
Total Annual Costs	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: SUMP RECONSTRUCTION & UPGRADE

System: Sewage
Program: Maintenance & Reliability

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Last year, this project began to reconstruct and upgrade all existing sumps within the City's service boundary to increase performance and ease of maintenance. Project activities include raising buried sumps to grade, replacing inoperable sumps, providing additional capacity, and providing sediment manholes where none exist now. These manholes act as traps that protect groundwater and extend the life and improve ability to maintain the sumps. Much of this work is taking place in newly annexed areas.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$900,000	\$1,200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$900,000	\$1,200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,100,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	180,000	236,000	236,000	236,000	236,000	236,000	1,360,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	720,000	964,000	1,764,000	1,764,000	1,764,000	1,764,000	8,740,000
Total Annual Costs	\$900,000	\$1,200,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,100,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *WHEELER BASIN RELIEF*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This multi-phase project within the Irvington neighborhood relieves a hydraulically overloaded combination trunk sewer which has caused 103 reported incidents of basement flooding. The area is generally bounded by NE Tillamook & NE Prescott streets, NE 24th Ave., and NE Martin Luther King Blvd. The project will reduce the need for emergency repair, property damage claims and service calls. It will also be designed to address CSO concerns.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$275,000	\$410,000	\$360,000	\$5,320,000	\$7,470,000	\$550,000	\$14,385,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$275,000	\$410,000	\$360,000	\$5,320,000	\$7,470,000	\$550,000	\$14,385,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	275,000	410,000	0	0	0	0	685,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	\$360,000	\$5,320,000	\$7,470,000	\$550,000	13,700,000
Total Annual Costs	\$275,000	\$410,000	\$360,000	\$5,320,000	\$7,470,000	\$550,000	\$14,385,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *AIRPORT WAY PHASE 2 PUMP STATION & PRESSURE LINE*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This pump station is necessary to serve the NE Airport Way II Sanitary Sewer System, which is currently under construction. The gravity sewers under construction require this pump station to lift the sewage to the existing system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$742,000	\$547,550	\$0	\$0	\$0	\$0	\$1,289,550
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$742,000	\$547,550	\$0	\$0	\$0	\$0	\$1,289,550

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	189,000	0	0	0	0	0	189,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	553,000	547,550	\$0	\$0	\$0	\$0	1,100,550
Total Annual Costs	\$742,000	\$547,550	\$0	\$0	\$0	\$0	\$1,289,550

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
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PROJECT DETAIL

Project: **AIRPORT WAY PHASE 3 PUMP STATION & PRESSURE LINE**

System: **Sewage**
Program: **Systems Development**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This pump station is necessary to serve the NE Airport Way II Sanitary Sewer System which is currently under construction. The gravity sewers under construction require this pump station to lift the sewage to the existing system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$670,000	\$342,550	\$0	\$0	\$0	\$0	\$1,012,550
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$670,000	\$342,550	\$0	\$0	\$0	\$0	\$1,012,550

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	230,000	0	0	0	0	0	230,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	440,000	342,550	0	0	0	0	782,550
Total Annual Costs	\$670,000	\$342,550	\$0	\$0	\$0	\$0	\$1,012,550

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
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Project: **UTILITY RELOCATION**

System: **Sewage**
Program: **Systems Development**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Portland's sewage collector and interceptor lines in most areas lie within the right-of-way. The appropriation for this project is used for unusual costs of relocating sewerage facilities when City streets are improved and no other City, State, or Federal money is available to cover the costs.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$247,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,497,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$247,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,497,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	55,000	0	0	0	0	0	55,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	192,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	1,442,000
Total Annual Costs	\$247,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,497,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: 101ST PUMP STATION (TAGGART)

System: Sewage
Program: Systems Development

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will provide a wastewater pump station with auxiliary power to serve a small area of Adventist #20 LID. The sewer area is too low in elevation to flow by gravity into the NE 102nd interceptor. The project is required by urban service commitments and EQC's Mid-County Order.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$267,000	\$300,000	\$0	\$0	\$0	\$0	\$567,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$267,000	\$300,000	\$0	\$0	\$0	\$0	\$567,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	17,000	0	0	0	0	0	17,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	250,000	300,000	0	0	0	0	550,000
Total Annual Costs	\$267,000	\$300,000	\$0	\$0	\$0	\$0	\$567,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000
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Project: NE BELL DRIVE PUMP STATION

System: Sewage
Program: Systems Development

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will provide a wastewater pump station with auxiliary power to serve a small area of Woodland #14 LID. The sewer area is too low in elevation to flow by gravity. The project is required by urban service commitments and the EQC's Mid-County order.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$14,000	\$261,400	\$0	\$0	\$0	\$0	\$275,400
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$14,000	\$261,400	\$0	\$0	\$0	\$0	\$275,400

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	14,000	0	0	0	0	0	14,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	261,400	0	0	0	0	261,400
Total Annual Costs	\$14,000	\$261,400	\$0	\$0	\$0	\$0	\$275,400

Estimated Additional Operating/Maintenance Costs:

\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000
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PROJECT DETAIL

Project: SUNDERLAND PUMP STATION

System: Sewage
Program: Systems Development

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is a new pump station and pressure line to serve the area between NE Elrod Road and NE Marine, and from NE 33rd Drive east to the airport. This pump station will also serve the property owned by the Port of Portland, located east of NE 33rd.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$374,000	\$645,850	\$0	\$0	\$0	\$0	\$1,019,850
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$374,000	\$645,850	\$0	\$0	\$0	\$0	\$1,019,850

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	74,000	0	0	0	0	0	74,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	300,000	645,850	0	0	0	0	945,850
Total Annual Costs	\$374,000	\$645,850	\$0	\$0	\$0	\$0	\$1,019,850

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
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Project: SANITARY SYSTEM IMPROVEMENTS

System: Sewage
Program: Systems Development

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program is for sanitary sewer system facility improvements, comparable to the Drainage Improvement Program. It includes the cost of oversizing, minor extensions, unusual connection requirements, and system modifications necessary to accommodate connection. The program will provide for the development and infilling of the urbanized areas within the City, supplementing the Sanitary Sewer Reimbursement Program, the Minor Sewer Extension Program and the LID program.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$300,000	\$125,000	\$150,000	\$300,000	\$300,000	\$300,000	\$1,475,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$300,000	\$125,000	\$150,000	\$300,000	\$300,000	\$300,000	\$1,475,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	70,000	15,000	22,500	45,000	45,000	45,000	242,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	230,000	110,000	127,500	255,000	255,000	255,000	1,232,500
Total Annual Costs	\$300,000	\$125,000	\$150,000	\$300,000	\$300,000	\$300,000	\$1,475,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *POLLUTION CONTROL LAB*

System: *Sewage*
Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will replace the existing lab located at the Columbia Boulevard Wastewater Treatment Plant with a lab capable of providing the lab services expected over the next 10 years. The existing lab is undersized and inadequate for current services required for support of the Pretreatment Program. Future needs for that program, along with related programs, require a larger, more comprehensive replacement lab.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$492,000	\$2,300,000	\$2,000,000	\$0	\$0	\$0	\$4,792,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$492,000	\$2,300,000	\$2,000,000	\$0	\$0	\$0	\$4,792,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	492,000	75,000	0	0	0	0	567,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	2,225,000	2,000,000	0	0	0	4,225,000
Total Annual Costs	\$492,000	\$2,300,000	\$2,000,000	\$0	\$0	\$0	\$4,792,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$514,000	\$514,000	\$514,000	\$1,542,000
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Project: *POLLUTION CONTROL EQUIPMENT*

System: *Sewage*
Program: *Systems Development*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The majority of this equipment is required to outfit the replacement Water Pollution Control lab. The equipment will be used to perform technical analysis in support of mandated projects including the Industrial Pretreatment Program, CSO mitigation projects, Storm Water Quality Program, Solids Disposal and Recycling programs, and the Solid Waste Program.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$184,000	\$1,000,000	\$1,000,000	\$500,000	\$0	\$2,684,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$184,000	\$1,000,000	\$1,000,000	\$500,000	\$0	\$2,684,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	184,000	1,000,000	1,000,000	500,000	0	2,684,000
Total Annual Costs	\$0	\$184,000	\$1,000,000	\$1,000,000	\$500,000	\$0	\$2,684,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
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PROJECT DETAIL

Project: HYDRA TELEMETRY IMPROVEMENTS

System: Sewage
Program: Systems Development

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will enhance the reliability and use of the HYDRA Alarm and data collection system. Reliability will be improved by providing redundancy of equipment critical to the timely transmission and processing of HYDRA data. Additionally, an uninterruptable power supply will be placed in service at one critical node in the alarm transmission system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	9,000	0	0	0	0	9,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	45,000	0	0	0	0	45,000
Total Annual Costs	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,810	\$5,810	\$5,810	\$5,810	\$23,240
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Project: KEY MANHOLE MONITORING STATIONS

System: Sewage
Program: Systems Development

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The DEQ has required the Bureau to establish a program to identify toxic substances that are accidentally or illegally released to the sewer system. This project will give both early warning of such releases before reaching CBWTP and provide information to identify the source of the release. The use of electronic monitoring equipment with set point alarms will announce location of dangerous discharges and trigger automatic collection of samples when alarms occur.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$63,000	\$56,000	\$26,000	\$0	\$0	\$145,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$63,000	\$56,000	\$26,000	\$0	\$0	\$145,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	63,000	56,000	26,000	0	0	145,000
Total Annual Costs	\$0	\$63,000	\$56,000	\$26,000	\$0	\$0	\$145,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$14,000	\$14,000	\$14,000	\$14,000	\$56,000
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Total
Bureau of Environmental Services							
Mid-County Sewer Project							
SEWER CONSTRUCTION DISTRICTS:							
Lymann Park			3,181,815				3,181,815
Brentwood			947,854				947,854
Burnside Central			94,041	5,017,222			5,111,263
Gilbert			212,622	6,256,726			6,469,348
Woodmere			181,267	9,651,059			9,832,326
Fairfield			110,585	105,995	4,195,243		4,411,823
Cliffgate			138,567	96,527	5,256,766		5,491,860
Flavel Park			128,597	115,553	4,878,559		5,122,709
Parkrose			39,696	119,884	129,821	5,027,563	5,316,964
Summer Place			39,696	119,884	137,811	5,027,563	5,324,954
Darlington			32,114	96,073	116,564	4,016,345	4,261,096
Eastmont			2,000	38,127	147,614	119,750	307,491
Maywood Park			2,000	29,183	111,069	94,362	236,614
Lincoln Park			2,000	44,528	173,799	152,127	372,424
Subtotal Sewer Construction Districts	0	0	5,112,654	21,690,761	15,147,216	14,437,710	56,388,341
Mid-County Data Base			85,000	0	175,246	429,653	689,899
Total Mid-County Sewer Project	0	0	5,197,654	21,690,761	15,322,462	14,867,363	113,466,581
Sewage Treatment Systems							
CBWTP Primary Clarifier Chain			1,788,000	1,636,000			3,424,000
Lab Expand/Remodel			455,250	1,575,000	815,000		2,845,250
Power Distribution			354,000	354,000	354,000		1,062,000
CBWTP Odor Projects			90,000	520,000	520,000		1,130,000
TCWTP Headworks Reconstruct				393,000	2,122,000	2,122,000	4,637,000
Methane Utilization				100,000	400,000	8,000,000	8,500,000
Inverness Pump Station or Plant						250,000	250,000
CBWTP Add Primary Capacity						500,000	500,000
CBWTP Land Purchase West			571,000	429,000	500,000	500,000	2,000,000
Total Sewage Treatment Systems	0	0	3,258,250	5,007,000	4,711,000	11,372,000	24,348,250
Maintenance and Reliability							
Alameda Park Sewer Reconstruction	7,550		192,000				199,550
Maintenance Information System	373,000		160,000				533,000
Hayden Island Storm System Reconstruction			180,000	200,000			380,000
Fanno Creek Pump Station & Pressure Line			199,450	514,400	1,048,650		1,762,500
Sandy Blvd Relief			715,000				715,000
Main Hayden Island Pump Station					136,700	1,851,700	1,988,400
Total Maintenance & Reliability	380,550	0	1,446,450	714,400	1,185,350	1,851,700	5,578,450

Subtotal
COUNTED
TWICE

57,078,240

57,078,240

CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Bureau Proposed
Total Cost by Year

Capital System: Sewage

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Total
Drainage and Storm Water Quality							
Slough Storm Water Treatment	105,000		500,000	500,000	500,000	500,000	2,105,000
Storm Water Mgmt Implementation			300,000	400,000	500,000	500,000	1,700,000
<i>Total Drainage/Storm Water Quality</i>	105,000	0	800,000	900,000	1,000,000	1,000,000	3,805,000
Combined Sewer Overflow							
CBD Combined Relief & Separation			400,000	250,000	3,750,000	1,940,000	6,340,000
East Central Interceptor Relief			200,000	300,000	10,000,000	10,000,000	20,500,000
NW Everett St. Interceptor Relief			230,000	2,470,000			2,700,000
Taggart-Ainsley Relief			500,000	120,000	3,066,000	4,623,800	8,309,800
NE 32nd Avenue & Stanton Relief			250,000	1,200,000	590,000		2,040,000
Phase I Final Design			300,000	2,000,000	4,000,000	5,000,000	11,300,000
CSO Phase I Construction				3,000,000	13,000,000	30,000,000	46,000,000
Columbia Blvd/Lombard Blvd Interceptor				200,000	200,000	3,000,000	3,400,000
<i>Total Combined Sewer Overflow</i>	0	0	1,880,000	9,540,000	34,606,000	54,563,800	100,589,800
Total Environmental Services	485,550	0	12,582,354	37,852,161	56,824,812	83,654,883	247,788,081

(56,389,341)
191,399,740

TRANSPORTATION SYSTEM

FY 1992-93 Capital Improvement Plan

OFFICE OF TRANSPORTATION

The Transportation Capital Improvement Program (CIP) identifies transportation capital improvements for FY 1992-1993 through FY 1996-1997, consistent with the mission of the Portland Office of Transportation:

"Provide for the safe and efficient movement of people, goods, and services to enhance the economic vitality and livability of the City of Portland."

Projects included in the CIP budget represent capital projects sponsored by the Office of Transportation as well as projects affecting City rights-of-way, under the direction of Tri-Met and the Oregon Department of Transportation. The CIP reflects the priorities and projects outlined in the Transportation Public Facilities Plan and Transportation's Status and Condition Report. The capital improvement program includes projects which address the City's goals for transportation, economic development, public safety and neighborhood revitalization and are organized by the following program areas: Street Improvement, Transit, Alternative Modes, and Preservation/Rehabilitation.

The Office of Transportation's proposed capital improvement plan includes 123 projects totalling \$286,327,458 for the five-year period FY 1992-97. Of the 123 projects, 67 are scheduled for FY 1992-93 which total \$22,411,621 for that fiscal year, and \$149,481,020 over the five-year planning time-frame. This is approximately \$48.5 million or 47% more than the FY 1991-96 CIP proposal.

Of the \$22 million CIP request for FY 1992-93, \$2,017,496 is proposed to be supported by General Fund discretionary resources via a cash transfer to the Transportation Operating Fund. More specifically, the General Fund transfer is earmarked for the projects within the Transit Program, since State Statute prohibits the use of shared gas tax revenues for capital improvements of this type.

Additional annualized operating and maintenance costs associated with the projects in the CIP budget for FY 1992-93 through 1996-97 total \$821,398. Transportation has indicated that these costs will not be incurred until the projects are complete, which in many cases will be in years beyond FY 1992-93. In addition, upon completion of those projects which are road improvements, increased operating and maintenance costs will not be realized for several years, as the life expectancy for residential streets is 30 years and major arterials is 20 years.

Funding Sources

The FY 1992-93 capital improvement projects cost totals \$22,518,621, which is funded by the following City of Portland resources:

General Transportation Revenues	\$5,075,525
General Fund	\$2,017,496
Other	\$5,351,506
Federal	\$3,296,549
Rate/Charge/Contracts	\$6,777,549

General transportation revenues are comprised of State and County gas tax funds, parking meter revenues, and City/County Agreement dollars. General Fund revenue represents the transfer from the general Fund to the Transportation Operating Fund of a portion of the utility license fees received by the City of Portland. Other revenues include local improvement district financing, cost recovery charges, and interagency agreements.

Transportation Operating Fund of a portion of the utility license fees received by the City of Portland. Other revenues include local improvement district financing, cost recovery charges, and interagency agreements. Federal revenues represent federal grants directly received by the Office of Transportation. Rate/Charge and Contracts revenue is derived from contracts with other entities, such as PDC, Tri-Met, and Metro, which are received as revenue into the Transportation budget and expended from it.

The remaining costs associated with the FY 1992-93 capital improvement program are supported by non-city funds, so-called "leverage" revenues, which total \$60,395,863. This amount represents funds that are not included in the City's budget, but are part of the project costs and are provided by participating government jurisdictions, most often the federal government.

CIP Project Ranking

Ranking of the CIP projects is accomplished using a method adopted from the City of Dayton, OH, and uses city policy directives as criteria for the ranking system. Selection of the criteria was made after reviewing the Mayor and Council goals, and after City bureau managers were surveyed to determine which City goals and policies they believed were most appropriated as criteria for the rating procedure. Additionally, projects were reviewed for compliance with the Public Facility Plan and the City Comprehensive Plan.

PROGRAM SUMMARIES

The Office of Transportation CIP request for FY 1992-93 includes six programs: Street Improvement, Transit Program, Alternative Modes, Preservation and Rehabilitation, and Transportation Facilities.

The FY 1992-93 Adopted Budget supports 66 projects totalling \$22,518,621 and \$128,675,949 over the five-year planning schedule. In addition, these projects leverage approximately \$163 million in non-City budget funding, primarily in the Regional Trafficway program. There is also significant non-City funding in the major Traffic Streets, Local Neighborhood Streets, and Local Commercial-Industrial Streets programs.

Street Improvement

The Street Improvement Program consists of capital projects on the roadway system within the City. It is divided into seven subprograms that address the City's goals for transportation, economic development, public safety and neighborhood revitalization: Regional Trafficways, Major Traffic Streets, Local Neighborhood Streets, Local Commercial-Industrial Streets, Traffic Safety, Traffic Signal System, and Street Lighting System.

The Regional Trafficway program provides for the development of the City's freeway and State highway system to meet the City's goals. The Oregon Department of Transportation is responsible for this system, funded almost entirely by the Federal government.

The Major Traffic Streets program provides for the improvement of City-owned major streets to meet the City's goals for transportation, economic development, public safety and neighborhood revitalization. The two major projects in this program are the OCC/Lloyd District improvements (\$6 million city, \$2.4 leveraged), and the N Marine Drive/Rivergate to I-5 (\$2.4 million city, \$3.1 million leveraged). Additionally, 1992-93 will be the final year for the NE Airport Way improvement plan (\$1 million city, \$7.4 million leveraged).

Funding for the projects included in the Street Improvement program comes from the following sources: General Transportation Revenues \$2,991,760, Charges & Contracts - \$6,274,420, Federal/State/Local Funds - \$2,620,528, and Other - \$4,313,350.

Transit Program

This program provides for the development of the transit system to meet the City's goals for transportation, economic development and neighborhood quality. There are two subprograms, Regional System and City Transit System. The Regional Transit System includes projects in the major regional travel corridors such as the Westside project. Projects involve other jurisdictions and agencies in the metropolitan area.

The City system consists of the local bus route network serving City neighborhoods and business areas. Projects include roadway and signal changes needed to improve transit operating efficiency or patrol convenience. While Tri-Met is responsible for operation of the bus and LRT service, the City is responsible for the street improvements.

This program includes 6 projects totalling \$3,810,146 in FY 1992-93 and \$43,610,524 over the five-year planning time-frame. A major project within the Transit Program is the Regional Rail Agenda (\$725,000 in FY 1992-93 of dedicated General Fund Transfer monies, \$200,000 of GTR). Over the five-year time frame, this project will consist of an extensive planning, site acquisition, development and construction package to examine a number of light rail transit corridors within the city, including the study of a downtown subway component. Other significant projects in this program include the \$2.3 million (FY 1992-93) Central City Trolley project, which will link the Central City area from the Old Town District to PSU, OCC to OMSI. The 1992-93 activities relate to Design Engineering of Phase I.

Other projects in the Transit Program include Westside Light Rail (\$390,000,000 in non-City - primarily federal - funding over the next five years), Transit Mall Restoration, N. Mall Extension, and the North Terminal.

A primary funding source for the transit projects which total \$43,610,524 for the period FY 1992-97 is the General Fund transfer to the Transportation Operating Fund of utility license fees. After FY 1992-93, General Fund transfer dollars will be dedicated to Street Lighting. Of the \$43 million proposed for transit over the next five years, \$19.7 million was proposed to be supported by the General Fund transfer revenue. Other resources will have to be sought to fund transit programs in the following fiscal years.

Alternative Modes Program

This program consists of those projects and activities that either 1) increase the transportation systems capacity and safety through management of the existing street network, or 2) reduce the need for vehicle travel. It consists of three subprograms: Traffic Management, including the Neighborhood Traffic Management Program and parking management; the Bicycle Program, and the Pedestrian Program.

This program includes 7 projects, totalling \$981,714 in FY 1992-93, and \$2,985,014 for the five year planning period. They include a variety of neighborhood traffic management programs, pedestrian sidewalk cuts and bikeway signing and improvement projects. All funding is from General Transportation Revenues.

Preservation/Rehabilitation Program

This program area addresses the need to maintain existing transportation capital improvements at their current and projected service level. It is divided into four subprograms that address the City's goals for transportation. They are roads, structures, traffic signals, and street lighting.

This program includes four projects for FY 1992-93, totalling \$1,526,703. The projects include Road Rehabilitation Program directed at reducing the backlog of deteriorated streets in the city (\$1,166,823), the Signal Remodel program, which replaces aging traffic signals (\$300,003), and two street lighting programs totalling \$59,877. Funding sources for the Preservation/Rehabilitation Program are General Transportation Revenues - \$813,896, Federal/State/Other \$652,930, and Other (including Street Lighting Fund revenues) \$59,877.

Master Lease

The Office of Transportation has generally not used the City's Master Lease for capital purchases. Rather, it has used the Master Lease to obtain computer equipment. Computer equipment does not meet the definition of Capital, since it does not have a useful life of more than ten years, and individual purchases do not exceed \$50,000. Consequently, there are no master lease projects included in the PDOT Capital Budget.

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Cost by Year

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Office of Transportation							
STREET IMPROVEMENT PROGRAM							
<u>Regional Trafficway</u>							
Sunset Highway	105,737	20,011	3,000	3,000	3,000	0	134,748
Delta Park Interchange	11,722	3,445	0	0	0	0	15,167
East Marquam Ramps/Water Avenue	219,538	17,761	0	0	0	0	237,299
McLoughlin/Tacoma Overpass	22,183	13,941	8,000	0	0	0	44,124
McLoughlin Corridor Phase 2	9,425	3,743	0	0	0	0	13,168
I-205 Airport Way Interchange	890	2,263	500	0	0	0	3,653
I-5 Greeley Banfield Ph 2	17,122	16,198	53,344	53,344	27,900,000	3,000,000	31,040,008
I-405 Reconnaissance	18,159	15,674	0	0	0	0	33,833
<i>Subtotal Regional Trafficway</i>	<i>404,776</i>	<i>93,036</i>	<i>64,844</i>	<i>56,344</i>	<i>27,903,000</i>	<i>3,000,000</i>	<i>31,522,000</i>
<u>Major Traffic Streets</u>							
NE Airport Way	5,875,556	1,014,224	0	0	0	0	6,889,780
OCC/Lloyd District	2,365,010	5,966,597	315,400	215,400	215,400	215,400	9,293,207
River Access & Transportation	0	544,830	1,140,000	0	0	0	1,684,830
SE Foster/122 to Jeanne Rd	893	38,081	401,000	1,601,000	2,001,000	0	4,041,974
NW 23rd/Burnside	203,373	156,166	0	0	0	0	359,539
N Columbia/N Lombard at 60th	0	0	0	0	0	0	0
Sandy Blvd/101st to 185th	40,000	19,980	0	1,200,000	0	0	1,259,980
Oregon Arena	0	163,726	344,500	173,360	0	0	681,586
N Marine Drive/Rivergate to I-5	4,995,108	2,466,931	500,000	100,000	0	0	8,062,039
Terwilliger Bridge at I-5	12,246	4,277	0	0	0	0	16,523
SW Barbur/Terwilliger/I-5 Ramps	43,698	18,195	750	0	0	0	62,643
NW Intersections	147,161	76,819	5,000	0	0	0	228,980
NW Intersections, Phase II	0	12,000	6,750	11,463	0	0	30,213
<i>Subtotal Major Traffic Streets</i>	<i>13,683,045</i>	<i>10,481,626</i>	<i>2,713,400</i>	<i>3,301,223</i>	<i>2,216,400</i>	<i>215,400</i>	<i>32,611,094</i>
<u>Neighborhood Collectors</u>							
SE Johnson Creek/32nd to 45th	75,947	113,107	98,000	0	0	0	287,054
SE 45th/Harney to Glenwood	49,992	49,710	58,823	200,000	740,000	0	1,098,525
SE Grand/Spokane to Harvey	49,992	51,391	100,000	100,000	1,000,000	1,000,000	2,301,383
McLoughlin Neighborhoods	113,765	52,668	60,000	0	0	0	226,433
SW Terwilliger/Sam Jackson to Capital Hw	245,653	196,354	0	0	0	0	442,007
<i>Subtotal Neighborhood Collectors</i>	<i>535,349</i>	<i>463,230</i>	<i>316,823</i>	<i>300,000</i>	<i>1,740,000</i>	<i>1,000,000</i>	<i>4,355,402</i>

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Cost by Year**

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Office of Transportation							
STREET IMPROVEMENT PROGRAM							
<u>Local Neighborhood Streets</u>							
NW Traffic Circulation	54,410	51,366	198,000	0	0	0	303,776
NW 9th/Hoyt to Front	415,763	23,501	0	0	0	0	439,264
NW 13th Avenue LID	336,331	23,180	0	0	0	0	359,511
Performance Streets/Contract Streets	75,376	110,355	116,975	123,994	131,433	139,320	697,453
LID Design/Construction	189,569	816,475	236,352	236,352	236,352	236,352	1,951,452
HCD Street Improvements	27,823	71,350	24,794	24,794	24,794	24,794	198,349
Subdivision/Street Permits	356,566	266,262	314,500	268,400	201,600	195,300	1,602,628
Minor Street Permits	103,699	73,692	77,000	79,500	77,600	75,400	486,891
<i>Subtotal Local Neighborhood Streets</i>	1,559,537	1,436,181	967,621	733,040	671,779	671,166	6,039,324
<u>Local Commercial/Industrial Streets</u>							
Commercial/Industrial Permits	617,650	352,925	370,100	368,100	307,600	322,800	2,339,175
Deficiency Corrections Program	0	175,000	250,000	250,000	250,000	250,000	1,175,000
<i>Subtotal Commercial/Industrial Streets</i>	617,650	527,925	620,100	618,100	557,600	572,800	3,514,175
<u>Traffic Safety</u>							
Intersection Safety Improv. Unit 3	0	264,154	736,000	231,000	0	0	1,231,154
Title II Safety Projects	0	19,303	45,000	79,000	69,000	61,000	273,303
East Burnside Corridor	0	36,871	0	0	0	0	36,871
<i>Subtotal Traffic Safety</i>	0	320,328	781,000	310,000	69,000	61,000	1,541,328
<u>Traffic Signal System</u>							
New School Signals Unit 4	0	103,063	166,000	166,000	166,000	0	601,063
New Traffic Signals Unit 3	0	169,983	600,000	200,000	200,000	160,000	1,329,983
Expand Citywide Signal System	1,648,195	191,513	300,000	300,000	300,000	0	2,739,708
<i>Subtotal Traffic Signal System</i>	1,648,195	464,559	1,066,000	666,000	666,000	160,000	4,670,754

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Cost by Year

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Office of Transportation							
STREET IMPROVEMENT PROGRAM							
<u>Street Lighting System</u>							
OCC/Lloyd District Lighting	2,253,781	1,348,026	0	0	0	0	3,601,807
Upgrade Arterial Lighting	216,532	100,000	150,000	100,000	50,000	50,000	666,532
CBD Installs	913,289	100,932	100,000	100,000	100,000	100,000	1,414,201
Installs Outside CBD	690,533	90,235	70,000	70,000	70,000	70,000	1,060,768
Purchase Annexed Lights	978,942	10,000	10,000	10,000	10,000	10,000	1,028,942
Parks Lighting	2,157,657	763,980	1,000,000	1,000,000	1,000,000	1,000,000	6,921,637
<i>Subtotal Street Lighting System</i>	7,210,714	2,413,173	1,330,000	1,280,000	1,230,000	1,230,000	14,693,887
Subtotal Street Impr. Program	25,659,266	16,200,058	7,859,788	7,264,707	35,053,779	6,910,366	98,947,964
TRANSIT PROGRAM							
<u>Regional Transitways</u>							
Westside LRT	1,632,775	264,838	0	0	0	0	1,897,613
Regional Rail Agenda	1,363,363	925,000	1,800,000	2,200,000	3,200,000	5,200,000	14,688,363
<i>Subtotal Regional Transitways</i>	2,996,138	1,189,838	1,800,000	2,200,000	3,200,000	5,200,000	16,585,976
<u>Major Transit Streets</u>							
Central City Trolley	2,357,327	2,270,775	6,753,500	6,318,599	6,334,599	351,000	24,385,800
Transit Transfers	1,734,165	106,389	518,000	518,000	518,000	518,000	3,912,554
Transit Mall Restoration	7,109	9,851	500,000	3,000,000	1,700,000	0	5,216,960
N Mall Extension	46,422	233,293	260,320	110,360	0	0	650,395
<i>Subtotal Major Transit Streets</i>	4,145,023	2,620,308	8,031,820	9,946,959	8,552,599	869,000	34,165,709
Subtotal Transit Program	7,141,161	3,810,146	9,831,820	12,146,959	11,752,599	6,069,000	50,751,685
ALTERNATIVE MODES PROGRAM							
<u>Traffic Management</u>							
NTMP Unit 6	453,927	17,907	0	217,000	0	0	688,834
NTMP Unit 7	492,697	551,000	428,360	9,000	0	0	1,481,057
NTMP Unit 8	114,560	78,000	154,090	37,860	0	0	384,510
NTMP Unit 9	0	127,500	0	0	0	0	127,500
<i>Subtotal Traffic Management</i>	1,061,184	774,407	582,450	263,860	0	0	2,681,901

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Cost by Year**

Capital System: Transportation

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Office of Transportation							
ALTERNATIVE MODES PROGRAM							
(Continued)							
<u>Bicycle Program</u>							
Bike Sign & Improve - N Portland	0	89,961	150,000	250,000	150,000	0	639,961
Lombard/Burgard Bikeway	0	33,283	180,000	27,000	0	0	240,283
<i>Subtotal Bicycle Program</i>	0	123,244	330,000	277,000	150,000	0	880,244
<u>Pedestrian Program</u>							
Neighborhood Curb Ramps	68,585	84,063	100,000	100,000	100,000	100,000	552,648
<i>Subtotal Pedestrian Program</i>	68,585	84,063	100,000	100,000	100,000	100,000	552,648
Subtotal Alternative Modes	1,129,769	981,714	1,012,450	640,860	250,000	100,000	4,114,793
PRESERVATION/REHABILITATION							
<u>Streets</u>							
Road Rehabilitation	615,097	1,166,823	1,200,000	1,300,000	1,400,000	1,500,000	7,181,920
<i>Subtotal Streets</i>	615,097	1,166,823	1,200,000	1,300,000	1,400,000	1,500,000	7,181,920
<u>Traffic Signals</u>							
Signal Remodel for Safety Unit 3	0	288,768	425,000	425,000	425,000	350,000	1,913,768
Signal Remodel for Safety Unit 2	0	11,235	0	0	0	0	11,235
<i>Subtotal Traffic Signals</i>	0	300,003	425,000	425,000	425,000	350,000	1,925,003
<u>Street Lighting</u>							
Conversions in Annexed Areas	1,113,848	49,877	50,000	50,000	50,000	50,000	1,363,725
Twin Ornamental Rehabilitation	1,384,849	10,000	10,000	10,000	10,000	10,000	1,434,849
<i>Subtotal Street Lighting</i>	2,498,697	59,877	60,000	60,000	60,000	60,000	2,798,574
Subtotal Preservation/Rehab	3,113,794	1,526,703	1,685,000	1,785,000	1,885,000	1,910,000	11,905,497
TOTAL ALL PROJECTS	37,043,990	22,518,621	20,389,058	21,837,526	48,941,378	14,989,386	165,719,939

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System:

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget
<u>Office of Transportation</u>						
STREET IMPROVEMENT PROGRAM						
<u>Regional Trafficway</u>						
Sunset Highway	0	0	0	20,011	0	20,011
Delta Park Interchange	0	0	0	3,445	0	3,445
East Marquam Ramps/Water Avenue	0	0	0	17,761	0	17,761
McLoughlin/Tacoma Overpass	0	0	0	13,941	0	13,941
McLoughlin Corridor Phase 2	0	0	0	3,743	0	3,743
I-205 Airport Way Interchange	0	0	0	2,263	0	2,263
I-5 Greeley Banfield Ph 2	0	0	0	16,198	0	16,198
I-405 Reconnaissance	0	0	0	15,674	0	15,674
<i>Subtotal Regional Trafficway</i>	0	0	0	93,036	0	93,036
<u>Major Traffic Streets</u>						
NE Airport Way	0	152,134	0	862,090	0	1,014,224
OCC/Lloyd District	0	215,616	5,350,826	267,604	132,551	5,966,597
River Access & Transportation	0	0	0	544,630	0	544,630
SE Foster/122 to Jeanne Rd	0	38,081	0	0	0	38,081
NW 23rd/Burnside	0	88,060	0	68,106	0	156,166
N Columbia/N Lombard at 60th	0	0	0	0	0	0
Sandy Blvd/101st to 185th	0	0	0	19,980	0	19,980
Oregon Arena	0	0	163,726	0	0	163,726
N Marine Drive/Rivergate to I-5	0	820,852	181,366	317,769	1,146,944	2,466,931
Terwilliger Bridge at I-5	0	0	0	4,277	0	4,277
SW Barbur/Terwilliger/I-5 Ramps	0	0	0	18,195	0	18,195
NW Intersections	0	24,427	0	52,392	0	76,819
NW Intersections, Phase II	0	12,000	0	0	0	12,000
<i>Subtotal Major Traffic Streets</i>	0	1,351,170	5,695,918	2,155,043	1,279,495	10,481,626
<u>Neighborhood Collectors</u>						
SE Johnson Creek/32nd to 45th	0	16,966	0	96,141	0	113,107
SE 45th/Harney to Glenwood	0	7,456	0	42,254	0	49,710
SE Grand/Spokane to Harvey	0	51,391	0	0	0	51,391
McLoughlin Neighborhoods	0	7,900	0	44,768	0	52,668
SW Terwilliger/Sam Jackson to Capital Hwy	0	196,354	0	0	0	196,354
<i>Subtotal Neighborhood Collectors</i>	0	280,067	0	183,163	0	463,230

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System:

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget
Office of Transportation						
STREET IMPROVEMENT PROGRAM						
<u>Local Neighborhood Streets</u>						
NW Traffic Circulation	0	51,366	0	0	0	51,366
NW 9th/Hoyt to Front	0	0	0	0	23,501	23,501
NW 13th Avenue LID	0	0	0	0	23,180	23,180
Performance Streets/Contract Streets	0	110,355	0	0	0	110,355
LID Design/Construction	0	289,700	0	0	526,775	816,475
HCD Street Improvements	0	24,124	0	0	47,226	71,350
Subdivision/Street Permits	0	34,801	231,461	0	0	266,262
Minor Street Permits	0	18,422	55,270	0	0	73,692
<i>Subtotal Local Neighborhood Streets</i>	0	528,768	286,731	0	620,682	1,436,181
<u>Local Commercial/Industrial Streets</u>						
Commercial/Industrial Permits	0	61,154	291,771	0	0	352,925
Deficiency Corrections Program	0	175,000	0	0	0	175,000
<i>Subtotal Commercial/Industrial Streets</i>	0	236,154	291,771	0	0	527,925
<u>Traffic Safety</u>						
Intersection Safety Improv. Unit 3	0	264,154	0	0	0	264,154
Title II Safety Projects	0	0	0	19,303	0	19,303
East Burnside Corridor	0	36,871	0	0	0	36,871
<i>Subtotal Traffic Safety</i>	0	301,025	0	19,303	0	320,328
<u>Traffic Signal System</u>						
New School Signals Unit 4	0	103,063	0	0	0	103,063
New Traffic Signals Unit 3	0	0	0	169,983	0	169,983
Expand Citywide Signal System	0	191,513	0	0	0	191,513
<i>Subtotal Traffic Signal System</i>	0	294,576	0	169,983	0	464,559

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System:

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget
Office of Transportation						
STREET IMPROVEMENT PROGRAM						
<u>Street Lighting System</u>						
OCC/Lloyd District Lighting	0	0	0	0	1,348,028	1,348,028
Upgrade Arterial Lighting	0	0	0	0	100,000	100,000
CBD Install	0	0	0	0	100,932	100,932
Install Outside CBD	0	0	0	0	90,235	90,235
Purchase Annexed Lights	0	0	0	0	10,000	10,000
Parke Lighting	0	0	0	0	763,980	763,980
<i>Subtotal Street Lighting System</i>	0	0	0	0	2,413,173	2,413,173
SUBTOTAL STREET IMPR. PROGRAM	0	2,991,760	6,274,420	2,620,528	4,313,350	16,200,058
TRANSIT PROGRAM						
<u>Regional Transitways</u>						
Westside LRT	0	0	264,838	0	0	264,838
Regional Rail Agenda	725,000	200,000	0	0	0	925,000
<i>Subtotal Regional Transitways</i>	725,000	200,000	264,838	0	0	1,189,838
<u>Major Transit Streets</u>						
Central City Trolley	1,292,496	0	0	0	978,279	2,270,775
Transit Transfers	0	78,304	4,994	23,091	0	106,389
Transit Mall Restoration	0	9,851	0	0	0	9,851
N Mall Extension	0	0	233,293	0	0	233,293
<i>Subtotal Major Transit Streets</i>	1,292,496	88,155	238,287	23,091	978,279	2,620,308
Subtotal Transit Program	2,017,496	288,155	503,125	23,091	978,279	3,810,146
ALTERNATIVE MODES PROGRAM						
<u>Traffic Management</u>						
NTMP Unit 6	0	17,907	0	0	0	17,907
NTMP Unit 7	0	551,000	0	0	0	551,000
NTMP Unit 8	0	78,000	0	0	0	78,000
NTMP Unit 9	0	127,500	0	0	0	127,500
<i>Subtotal Traffic Management</i>	0	774,407	0	0	0	774,407

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System:

Bureau/Program/Project	General Fund	Transp.	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget
ALTERNATIVE MODES PROGRAM						
(Continued)						
<u>Bicycle Program</u>						
Bike Sign & Improve - N Portland	0	89,961	0	0	0	89,961
Lombard/Burgard Bikeway	0	33,283	0	0	0	33,283
Subtotal Bicycle Program	0	123,244	0	0	0	123,244
<u>Pedestrian Program</u>						
Neighborhood Curb Ramps	0	84,063	0	0	0	84,063
Subtotal Pedestrian Program	0	84,063	0	0	0	84,063
Subtotal Alternative Modes	0	981,714	0	0	0	981,714
PRESERVATION/REHABILITATION						
<u>Streets</u>						
Road Rehabilitation	0	813,896	0	352,927		1,166,823
Subtotal Streets	0	813,896	0	352,927	0	1,166,823
<u>Traffic Signals</u>						
Signal Remodel for Safety Unit 3	0	0	0	288,768	0	288,768
Signal Remodel for Safety Unit 2	0	0	0	11,235	0	11,235
Subtotal Traffic Signals	0	0	0	300,003	0	300,003
<u>Street Lighting</u>						
Conversions in Annexed Areas	0	0	0	0	49,877	49,877
Twin Ornamental Rehabilitation	0	0	0	0	10,000	10,000
Subtotal Street Lighting	0	0	0	0	59,877	59,877
Subtotal Preservation/Rehab	0	813,896	0	652,930	59,877	1,526,703
TOTAL ALL PROJECTS	2,017,496	5,075,525	6,777,545	3,296,549	5,351,506	22,518,621

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System:

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
<u>Office of Transportation</u>						
<u>STREET IMPROVEMENTS</u>						
<u>Regional Trafficway</u>						
Sunset Highway	29,011	20,011	0	0	0	0
Delta Park Interchange	3,445	3,445	0	3,708	0	3,708
East Marquam Ramps/Water Avenue	17,761	17,761	0	0	0	0
McLoughlin/Tacoma Overpass	21,941	13,941	0	5,614	0	5,614
McLoughlin Corridor Phase 2	3,743	3,743	0	9,408	0	9,408
I-205/Airport Way Interchange	2,763	2,263	0	0	0	0
I-5 Greeley/Banfield Phase 2	31,022,886	16,198	0	0	0	0
I-405 Recon	15,674	15,674	0	0	0	0
<i>Subtotal Regional Trafficway</i>	31,117,224	93,036	0	18,730	0	18,730
<u>Major Traffic Streets</u>						
NE Airport Way	1,014,224	1,014,224	0	59,166	0	59,166
OCC/Lloyd District	6,928,197	5,966,597	0	25,111	0	25,111
River Access & Transportation	1,684,630	544,630	0	0	0	0
SE Foster/122nd to Jenne Rd	4,041,081	38,081	0	85,491	0	85,491
NW 23rd/Burnside	156,166	156,166	0	1,114	0	1,114
Sandy Blvd/101st to 185th	1,219,980	19,980	0	0	0	0
Oregon Arena	681,586	163,726	0	0	0	0
N Marine Drive/Rivergate to I-5	3,066,931	2,466,931	0	77,539	0	77,539
Terwilliger Bridge at I-5	4,277	4,277	0	37,098	0	37,098
SW Barbur/Terwilliger/I-5 Ramps	18,945	18,195	0	3,021	0	3,021
NW Intersections	81,819	76,819	0	14	0	14
NW Intersections, Phase II	30,213	12,000	0	0	0	0
<i>Subtotal Major Traffic Streets</i>	18,928,049	10,481,626	0	288,554	0	288,554
<u>Neighborhood Collectors</u>						
SE Johnson Creek/32nd to 45th	211,107	113,107	0	1,827	0	1,827
SE 45th/Harney to Glenwood	1,048,533	49,710	0	50	0	50
SE Grand/Spokane to Harney	2,251,391	51,391	0	0	0	0
McLoughlin Neighborhoods	112,668	52,668	0	5,009	0	5,009
SW Terwilliger/Sam Jkan to Cap. H	196,354	196,354	0	3,836	0	3,836
<i>Subtotal Neighborhood Collectors</i>	3,820,053	463,230	0	10,722	0	10,722

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System:

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
<u>Office of Transportation</u>						
STREET IMPROVEMENTS (Continued)						
<u>Local Neighborhood Streets</u>						
NW Traffic Circulation	249,366	51,366	0	0	0	0
NW 9th/Hoyt to Front	23,501	23,501	0	4,043	0	4,043
NW 13th Avenue LID	23,180	23,180	0	3,211	0	3,211
Performance/Contract Streets	622,077	110,355	0	0	0	0
LID Design/Construction (LID)	1,761,883	816,475	0	48,032	0	48,032
HCD Street Improvements (HCD)	170,526	71,350	0	3,805	0	3,805
Subdivision/Street Permits (SUB)	1,246,062	266,262	0	37,064	0	37,064
Minor Street Permits (MINOR)	383,192	73,692	0	0	0	0
<i>Subtotal Local Neighborhood Street</i>	<i>4,479,787</i>	<i>1,436,181</i>	<i>0</i>	<i>96,155</i>	<i>0</i>	<i>96,155</i>
<u>Local Comm-Indus Streets</u>						
Commercial/Industrial Permits	1,721,525	352,925	0	17,184	0	17,184
Deficiency Corrections	1,175,000	175,000	0	0	0	0
<i>Subtotal Local Comm-Indus Street</i>	<i>2,896,525</i>	<i>527,925</i>	<i>0</i>	<i>17,184</i>	<i>0</i>	<i>17,184</i>
<u>Traffic Safety</u>						
Intersection Safety Impr. Unit 3	1,231,154	264,154	0	4,280	0	4,280
Title II Safety Projects	273,303	19,303	0	0	0	0
East Burnside Corridor	36,871	36,871	0	0	0	0
<i>Subtotal Traffic Safety</i>	<i>1,541,328</i>	<i>320,328</i>	<i>0</i>	<i>4,280</i>	<i>0</i>	<i>4,280</i>
<u>Traffic Signal System</u>						
New School Signals Unit 4	601,063	103,063	0	3,200	0	3,200
New Traffic Signals Unit 3	1,329,983	169,983	0	0	0	0
Expand Citywide Signal System	1,091,513	191,513	0	0	0	0
<i>Subtotal Traffic Signal System</i>	<i>3,022,559</i>	<i>464,559</i>	<i>0</i>	<i>3,200</i>	<i>0</i>	<i>3,200</i>

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System:

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
<u>Street Lighting System</u>						
OCC/Lloyd District Lighting	1,348,026	1,348,026	0	15,000	0	15,000
Upgrade Arterial Lighting	450,000	100,000	0	12,600	0	12,600
CBD Installs	500,932	100,932	0	2,250	0	2,250
Installs Outside CBD	370,235	90,235	0	14,000	0	14,000
Purchase Annexed Lights	50,000	10,000	0	0	0	0
Parks Lighting	4,763,980	763,980	0	10,000	0	10,000
<i>Subtotal Street Lighting System</i>	7,483,173	2,413,173	0	53,850	0	53,850
Subtotal Street Improvement Prog.	73,288,698	16,200,058	0	492,675	0	492,675
TRANSIT PROGRAM						
<u>Regional Transitways</u>						
Westside LRT	264,838	264,838	0	0	(3,300)	(3,300)
Regional Rail Agenda	13,325,000	925,000	0	0	0	0
<i>Subtotal Regional Transitways</i>	13,589,838	1,189,838	0	0	(3,300)	(3,300)
<u>Major Transit Streets</u>						
Central City Trolley	22,028,473	2,270,775	0	0	0	0
Portland Transit Transfer	2,178,389	106,389	0	177	0	177
Transit Mall Restoration	5,209,851	9,851	0	45,960	0	45,960
N Mall Extension	603,973	233,293	0	0	0	0
<i>Subtotal Major Transit Streets</i>	30,020,686	2,620,308	0	46,137	0	46,137
Subtotal Transit Program	43,610,524	3,810,146	0	46,137	(3,300)	42,837
ALTERNATIVE MODES PROGRAM						
<u>Traffic Management</u>						
NTMP Unit 6	234,907	17,907	0	10,000	0	10,000
NTMP Unit 7	988,360	551,000	0	1,600	0	1,600
NTMP Unit 8	269,950	78,000	0	1,500	0	1,500
NTMP Unit 9	127,500	127,500	0	1,400	0	1,400
<i>Subtotal Traffic Management</i>	1,620,717	774,407	0	14,500	0	14,500

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System:

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
ALTERNATIVE MODES PROGRAM (Continued)						
<u>Bicycle Program</u>						
Bikeway Sign & Impr. Prg - N Port	639,961	89,961	0	0	0	0
Lombard/Burgard Bikeway	240,283	33,283	0	0	0	0
<i>Subtotal Bicycle Program</i>	880,244	123,244	0	0	0	0
<u>Pedestrian Program</u>						
Neighborhood Curb Ramps	484,063	84,063	0	0	0	0
<i>Subtotal Pedestrian Program</i>	484,063	84,063	0	0	0	0
Subtotal Alternative Modes Progra	2,985,024	981,714	0	14,500	0	14,500
PRESERVATION/REHABILITATION						
<u>Streets</u>						
Road Rehabilitation	6,566,823	1,166,823	0	9,728	0	9,728
<u>Traffic Signals</u>						
Signal Remodel for Safety Unit 3	1,913,768	288,768	0	0	0	0
Signal Remodel for Safety Unit 2	11,235	11,235	0	0	0	0
<i>Subtotal Traffic Signals</i>	1,925,003	300,003	0	0	0	0
<u>Street Lighting</u>						
Conversions in Annexed Areas	249,877	49,877	0	600	0	600
Twin Ornamental Rehabilitation	50,000	10,000	0	0	0	0
<i>Subtotal Street Lighting</i>	299,877	59,877	0	600	0	600
Subtotal Preservation/Rehabilitation	8,791,703	1,526,703	0	10,328	0	10,328
TOTAL ALL PROJECTS	128,675,949	22,518,621	0	563,640	(3,300)	560,340

PROJECT DETAIL

Project: *SUNSET HIGHWAY*

System: *Transportation*
Program: *Regional Trafficway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description: This project is part of the combined highway and light rail transit improvements for the Westside Corridor Project. The proposed project elements are proposed to smooth traffic congestion points in the corridor. The project element include an on-ramp westbound at the Zoo interchange; addition of a westbound climbing lane from the Zoo through the Sylvan interchange; Reconstruction of the Sylvan Interchange and ramp systems; and addition of one lane in the east and westbound directions from Sylvan to Highway 217. The project is nearly totally funded with Federal Highway funds.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Grants	\$12,741	\$20,011	\$0	\$0	\$0	\$0	\$20,011
GTR	74,959	0	3,000	3,000	3,000	0	\$9,000
	0	0	0	0	0	0	\$0
	0	0	0	0	0	0	\$0
Total	\$87,700	\$20,011	\$3,000	\$3,000	\$3,000	\$0	\$29,011

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Plan/Prel Engrg	\$87,700	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	20,011	3,000	3,000	3,000	0	\$29,011
Site Acquisition	0	0	0	0	0	0	\$0
Construction	0	0	0	0	0	0	\$0
Total Annual Costs	\$87,700	\$20,011	\$3,000	\$3,000	\$3,000	\$0	\$29,011

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *DELTA PARK INTERCHANGE*

System: *Transportation*
Program: *Regional Trafficway*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description: The project includes new ramps with improved geometrics and an overpass structure (over I-5) directly connecting Union Avenue and Marine Drive west of I-5. Freeway acceleration-deceleration lanes serving this interchange will be lengthened. These interchange improvements will tie in directly with the Marine Drive, I-5 to Rivergate project, as a key transportation link from I-5 to the Rivergate Industrial District. This project is funded by the Federal and State governments.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$10,209	\$0	\$0	\$0	\$0	\$0	\$0
Grants	1,513	3,445	0	0	0	0	3,445
Total	\$11,722	\$3,445	\$0	\$0	\$0	\$0	\$3,445

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: EAST MARQUAM RAMP/WATER AVENUE 1&2

System: Transportation
Program: Regional Trafficway

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X
X

Project Description: This project will widen the through lanes of I-5 on the east approach to the Marquam Bridge to standard lane widths to improve safety and operations efficiency. Some seismic protection is also included. This project will also widen two lanes and realign the access ramp to the Banfield from I-5. The project consists of acquiring right-of-way and constructing structures. ODOT has this project under contract. Future phases of the project consist of constructing a northbound connection from McLoughlin Blvd. to I-5, a southbound exit from I-5 to McLoughlin Blvd., and new ramp connect Water Avenue.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	219,538	17,761	0	0	0	0	\$17,761
Total	\$219,538	\$17,761	\$0	\$0	\$0	\$0	\$17,761

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	219,538	17,761	0	0	0	0	17,761
Total Annual Costs	\$219,538	\$17,761	\$0	\$0	\$0	\$0	\$17,761

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: MCLOUGHLIN/TACOMA OVERPASS

System: Transportation
Program: Regional Trafficway

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X
X

Project Description: This is Phase I of the McLoughlin Corridor Project and will involve major work at the intersection of SE Tacoma Street and SE McLoughlin Blvd. The project will relieve existing traffic congestion at this intersection and encourage through traffic using nearby residential streets to remain on SE McLoughlin Blvd. Improvements include a full grade separation (overpass structure) on Tacoma over McLoughlin Blvd., new connecting ramps, drainage, signalization, illumination, transit facilities, and landscaping. Construction under ODOT supervision is scheduled to take place starting spring, 1992. This project is financed with Interstate Transfer Funds (85%) and ODOT match (15%).

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	22,183	13,941	8,000	0	0	0	21,941
Total	\$22,183	\$13,941	\$8,000	\$0	\$0	\$0	\$21,941

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$22,183	\$13,941	\$0	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **MCLOUGHLIN CORRIDOR, PHASE 2**

System: *Transportation*
Program: *Regional Trafficway*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will improve traffic flow in the McLoughlin Corridor between Portland and Oregon City. Phase 1 is the McLoughlin-Tacoma Overpass; Phase 2 provides six lanes from the south City limits to Highway 224. The project is financed with Federal Interstate Funds (85%) and ODOT match (15%).

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	9,425	3,743	0	0	0	0	3,743
Total	\$9,425	\$3,743	\$0	\$0	\$0	\$0	\$3,743

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	9,425	3,743	0	0	0	0	3,743
Total Annual Costs	\$9,425	\$3,743	\$0	\$0	\$0	\$0	\$7,486

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **I-205 AIRPORT WAY INTERCHANGE**

System: *Transportation*
Program: *Regional Trafficway*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This project will construct a new ramp that will allow westbound Airport Way traffic to connect to Southbound I-205 without being controlled by a signal as it is at present. Also, Airport Way will be widened through the interchange to provide lane continuity for improved operations.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	890	2,263	0	0	0	0	2,263
Total	\$890	\$2,263	\$0	\$0	\$0	\$0	\$2,263

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	890	2,263	0	0	0	0	2,263
Total Annual Costs	\$890	\$2,263	\$0	\$0	\$0	\$0	\$2,263

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: I-5 GREELEY BANFIELD PHASE 2

System: Transportation
Program: Regional Trafficway

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides for the reconstruction of I-5 between Greeley and the Banfield (I-84) Freeway. Improvements include reconstruction of the Broadway-Wiedler-Williams interchange and improved weaving lanes to and from I-84.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Transp. Re	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	17,122	16,198	53,344	53,344	27,900,000	3,000,000	31,040,008
Total	\$17,122	\$16,198	\$53,344	\$53,344	\$27,900,000	\$3,000,000	\$31,040,008

Costs/Schedule:

Plan/Prel Engrg	\$17,122	\$16,198	\$53,344	\$20,000	\$0	\$0	\$106,664
Design/Engrg	0	0	0	33,344	0	0	33,344
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	27,900,000	3,000,000	30,900,000
Total Annual Costs	\$17,122	\$16,198	\$53,344	\$53,344	\$27,900,000	\$3,000,000	\$31,040,008

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: I-405 RECONNAISSANCE

System: Transportation
Program: Regional Trafficway

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Stadium Freeway (I-405) and its connections to the Sunset Highway (US 26) and the Ross Island Bridge are major distributors and accessways for traffic through the central city. The Freeway includes several merge-weave lanes, and numerous interchanges that are projected to be above capacity in year 2005. In addition, the connections to the Ross Island Bridge from the downtown and freeway are confusing at best, and require travel through a residential area. The reconnaissance project will examine a range of alternatives to correct these deficiencies.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
General Transp. Re	\$575	\$0	\$0	\$0	\$0	\$0	\$575
Grants	17,584	15,674	0	0	0	0	33,258
Total	\$18,159	\$15,674	\$0	\$0	\$0	\$0	\$33,833

Costs/Schedule:

Plan/Prel Engrg	\$18,159	\$15,674	\$0	\$0	\$0	\$0	\$33,833
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$18,159	\$15,674	\$0	\$0	\$0	\$0	\$33,833

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **NE AIRPORT WAY**

System: *Transportation*
 Program: *Major Traffic Streets*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the design and construction of a five (5) plus lane facility from I-205 to I-84. The project is approximately 4.3 miles long and is a key arterial transportation link that will facilitate and promote new development throughout the largely undeveloped and industrially zoned Columbia South Shore area. The project is divided into five phases. The last two phases will be under construction in FY 1992-93 which will complete this project. The Portland Development Commission is responsible for acquiring all rights-of-way. This project is financed with Federal, Multnomah County, and State funds.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$2,358,956	\$457,710	\$0	\$0	\$0	\$0	\$457,710
Grants	2,975,012	556,514	0	0	0	0	556,514
Other	541,588	0	0	0	0	0	0
Total	\$5,875,556	\$1,014,224	\$0	\$0	\$0	\$0	\$1,014,224

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	5,875,556	1,014,224	0	0	0	0	1,014,224
Total Annual Costs	\$5,875,556	\$1,014,224	\$0	\$0	\$0	\$0	\$1,014,224

Estimated Additional Operating/Maintenance Costs:

\$0	\$59,166	\$59,166	\$59,166	\$59,166	\$236,664
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Project: **OCC/LLOYD DISTRICT**

System: *Transportation*
 Program: *Major Traffic Streets*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This program provides transportation improvements to an area from the Willamette River to NE 16th Avenue, the Banfield Freeway (I-84) to NE Broadway. It provides a package necessary to accelerate redevelopment of the area and enhance transit access. Program elements include numerous major and minor streets, pedestrian and mass transit facilities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$557,861	\$221,823	\$215,400	\$215,400	\$215,400	\$215,400	\$1,083,423
Grants	242,351	267,314	0	0	0	0	267,314
Contract	879,710	5,345,026	100,000	0	0	0	5,445,026
Other	685,088	132,434					
Total	\$2,365,010	\$5,966,597	\$315,400	\$215,400	\$215,400	\$215,400	\$6,795,763

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	2,365,010	5,941,597	315,400	215,400	215,400	215,400	6,903,197
Total Annual Costs	\$2,365,010	\$5,941,597	\$315,400	\$215,400	\$215,400	\$0	\$6,903,197

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$25,111	\$25,111	\$25,111	\$75,333
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PROJECT DETAIL

Project: **RIVER ACCESS AND TRANSPORTATION SYSTEM**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will create several linkages between the east and west sides of the central city. Recognizing that the Oregon Convention Center and new OMSI facility will attract over 1,000,000 visitors, or nearly 27% of the 3.7 million visitors that come to Portland each year, it is critical to provide connections that will help realize the maximum benefit to Old Town, the Union Station, and Lloyd District areas - the entire central city. The project includes the following elements: Water Taxi, Dock System, Oregon Boardwalk, River Overlook II, and Steel Bridge Lighting.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$130,000	\$0	\$0	\$0	\$130,000
Grants	0	\$544,630	600,198	0	0	0	1,144,828
Other	0	0	409,802	0	0	0	409,802
Total	\$0	\$544,630	\$1,140,000	\$0	\$0	\$0	\$1,684,630

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	544,630	0	0	0	0	544,630
Construction	0	0	1,140,000	0	0	0	1,140,000
Total Annual Costs	\$0	\$544,630	\$1,140,000	\$0	\$0	\$0	\$1,684,630

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SE FOSTER/122 TO JEANNE**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will widen SE Foster Road from two to four lanes. It is designed to improve the safety characteristics and increase the capacity of Foster Road to handle increasing traffic volumes due to population growth and land development in the area east of I-205 between Powell Blvd/Highway 26 on the north to Sunnyside Road on the south. The City is coordinating its efforts on this project with those of Multnomah County.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$893	\$38,081	\$401,000	\$1,601,000	\$2,011,000	\$0	\$42,605,882
Grants	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total	\$893	\$38,081	\$401,000	\$1,601,000	\$2,001,000	\$0	\$42,605,882

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	893	0	0	0	0	0	0
Construction	0	38,081	401,000	1,601,000	2,001,000	0	4,041,081
Total Annual Costs	\$893	\$38,081	\$401,000	\$1,601,000	\$2,001,000	\$0	\$4,041,081

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$85,491	\$85,491
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PROJECT DETAIL

Project: NW 23RD/BURNSIDE

System: Transportation
Program: Major Traffic Streets

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will improve operation of the street system in the vicinity of the Uptown Shopping Center and the 23rd Avenue/Burnside/Westover intersection. The project will provide for a bus stop on 23rd Avenue, construct an island and right turn lane from 23rd to Burnside, install a new signal at 23rd Place, and upgrade the existing signal at 23rd Avenue. NW 23rd Place will be reconstructed to allow three lanes of traffic. NW Westover will be closed at 23rd Avenue and a new local street will be built connecting Westover with 23rd Avenue.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$74,492	\$97,949	\$0	\$0	\$0	\$0	\$97,949
Grants	128,881	58,217	0	0	0	0	58,217
Other	0	0	0	0	0	0	0
Total	\$203,373	\$156,166	\$0	\$0	\$0	\$0	\$156,166

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	203,373	156,166	0	0	0	0	156,166
Total Annual Costs	\$203,373	\$156,166	\$0	\$0	\$0	\$0	\$156,166

Estimated Additional Operating/Maintenance Costs:

\$0	\$1,114	\$1,114	\$1,114	\$1,114	\$4,456
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Project: SANDY BLVD/101ST TO 185TH

System: Transportation
Program: Major Traffic Streets

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project improves Sandy to a five lane traffic street to accommodate industrial and commercial traffic that is expected to increase as a result of the development of the Columbia Corridor area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
Grants	0	19,980	0	1,200,000	0	0	1,219,980
Other	0	0	0	0	0	0	0
Total	\$40,000	\$19,980	\$0	\$1,200,000	\$0	\$0	\$1,219,980

Costs/Schedule:

Plan/Prel Engrg	\$40,000	\$19,980	\$0	\$0	\$0	\$0	\$19,980
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	1,200,000	0	0	1,200,000
Total Annual Costs	\$40,000	\$19,980	\$0	\$1,200,000	\$0	\$0	\$1,219,980

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **OREGON ARENA**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes the removal and relocation of N. Williams Avenue, easterly paralleling I-5, to make room for the arena building and construction of several new street facilities that will service the new Oregon Arena complex. In total, approximately 7,700 feet of new street will be built including N. Williams Avenue; extensions of N. Ross and N. Benton Avenues south of Broadway; creation of a new east-west street, south of Broadway, from Interstate Avenue east to N. Williams Avenue; relocation of street connections near the Steel Bridge head; and the installation of 10 new traffic signals.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$0	\$163,726	\$344,500	\$173,360	\$0	\$0	\$681,586
Total	\$0	\$163,726	\$344,500	\$173,360	\$0	\$0	\$681,586

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	163,726	344,500	173,360	0	0	681,586
Total Annual Costs	\$0	\$163,726	\$344,500	\$173,360	\$0	\$0	\$1,363,172

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **N MARINE DRIVE, RIVERGATE TO I-5**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct a four and five lane arterial street connecting the N. Rivergate Industrial Area to I-5 at the Union/N. Marine Drive Interchange. This project will increase the capacity of the existing roadway to manage the predicted traffic resulting from the future development of the Rivergate area. The project will be financed with Interstate Transfer Funds (85%) and local match (15%), with the Port of Portland contributing \$1.455 million and utilizing \$5.44 million State of Oregon Modernization Funds.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$1,475,816	\$1,596,556	\$75,000	\$15,000	\$0	\$0	\$1,686,556
Grants	2,621,252	554,115	425,000	85,000	0	0	1,064,115
Contract	898,010	316,260	0	0	0	0	316,260
Total	\$4,995,078	\$2,466,931	\$500,000	\$100,000	\$0	\$0	\$3,066,931

Costs/Schedule:

Plan/Prel Engrg	0	\$0	\$0	\$0	\$0	\$0	\$3,066,931
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	\$4,995,078	2,466,931	500,000	100,000	0	0	3,066,931
Total Annual Costs	\$4,995,078	\$2,466,931	\$500,000	\$100,000	\$0	\$0	\$6,133,862

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$77,539	\$77,539	\$155,078
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PROJECT DETAIL

Project: **TERWILLIGER BRIDGE AT I-5**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will replace the existing Terwilliger Blvd. Bridge over I-5 Freeway with a new overpass structure. The new structure will include sidewalks and bicycle lanes on both sides of the roadway. The bridge structure project will use Federal Aid Interstate funds to complete final design, right-of-way acquisition, and construction.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$2,325	\$0	\$0	\$0	\$0	\$0	\$0
Grants	9,921	4,277	0	0	0	0	4,277
Other	0	0	0	0	0	0	0
Total	\$12,246	\$4,277	\$0	\$0	\$0	\$0	\$4,277

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	12,246	0	0	0	0	0	0
Construction	0	4,277	0	0	0	0	4,277
Total Annual Costs	\$12,246	\$4,277	\$0	\$0	\$0	\$0	\$4,277

Estimated Additional Operating/Maintenance Costs:

\$0	\$37,098	\$37,098	\$37,098	\$37,098	\$148,392
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Project: **SW BARBUR/TERWILLIGER/I-5**

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project, a companion to the Terwilliger Bridge over I-5, includes freeway entrance and exit ramp reconstruction at the Terwilliger Bridge location, a new southbound I-5 off-ramp to SW Barbur Blvd., a new northbound on-ramp from SW Barbur Blvd., and reconstruction of SW Barbur Blvd. (State Highway 99W) from SW 5th Avenue to SW Canby Street.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	43,698	18,195	750	0	0	0	18,945
Other	0	0	0	0	0	0	0
Total	\$43,698	\$18,195	\$750	\$0	\$0	\$0	\$18,945

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	43,698	0	0	0	0	0	0
Total Annual Costs	\$43,698	\$18,195	\$750	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$3,021	\$3,021	\$3,021	\$9,063
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PROJECT DETAIL

Project: *NW INTERSECTIONS*

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will construct curb extensions, pedestrian signals, and other traffic controls in the area generally bounded by NW 18th, Burnside, 29th, and Vaughn. The project is financed with Interstate Withdrawal Funds (85%) and City local match (15%). This supplements the NW Traffic Circulation Project and follows the recommendations in the Northwest Transportation Study conducted by the Bureau of Planning in 1981.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$40,944	\$25,053	\$750	\$0	\$0	\$0	\$25,803
Grants	108,217	51,788	4,250	0	0	0	56,016
Other	0	0	0	0	0	0	0
Total	\$147,161	\$76,819	\$5,000	\$0	\$0	\$0	\$81,819

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	147,161	76,819	5,000	0	0	0	81,819
Total Annual Costs	\$147,161	\$76,819	\$5,000	\$0	\$0	\$0	\$81,819

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NW INTERSECTIONS, PHASE II*

System: *Transportation*
Program: *Major Traffic Streets*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Phase 2 of the NW Intersections Project will use the remainder of the unspent phase 1 funds to study additional needs, and if possible, make intersection improvements. This project is also intended to provide study funds for the NW Everett Glisan decoupling project.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$12,000	\$6,750	\$11,463	\$0	\$0	\$30,213
Grants	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total	\$0	\$12,000	\$6,750	\$11,463	\$0	\$0	\$30,213

Costs/Schedule:

Plan/Prel Engrg	\$0	\$12,000	\$6,750	\$11,463	\$0	\$0	\$30,213
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$12,000	\$6,750	\$11,463	\$0	\$0	\$30,213

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SE JOHNSON CREEK/32ND TO 45TH**

System: *Transportation*
 Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will complete design and construction of SE Johnson Creek Blvd. between SE 32nd Avenue and 45th Avenue. Potential improvements include a two-lane roadway with bike lanes, curbs, sidewalk, driveways, street lighting, street trees, and necessary storm drainage. Intersections at Johnson Creek Blvd. and SE 32nd and SE 45th will be evaluated for possible modifications to improve traffic and pedestrian safety. The exact scope of this project is to be determined jointly by Portland, Milwaukie, Ardenwald Neighborhood Assn., and affected property owners.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$11,392	\$0	\$14,700	\$0	\$0	\$0	\$14,700
Grants	6,455	113,107	83,300	0	0	0	196,407
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$17,847	\$113,107	\$98,000	\$0	\$0	\$0	\$211,107

Costs/Schedule:

Plan/Prel Engrg	\$17,847	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$17,847	\$113,107	\$98,000	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$1,827	\$1,827	\$1,827	\$5,481
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Project: **SE 45TH HARNEY TO GLENWOOD**

System: *Transportation*
 Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

SE 45th is proposed for modifications to reduce speeding and other traffic problems associated with non-local traffic. Improvements would be made on 45th between Harney and Glenwood on the steep hill leading south to Johnson Creek Boulevard.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$7,499	\$0	\$8,823	\$80,000	\$440,000	\$0	\$528,823
Grants	42,793	49,710	50,000	120,000	300,000	0	519,710
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$50,292	\$49,710	\$58,823	\$200,000	\$740,000	\$0	\$1,048,533

Costs/Schedule:

Plan/Prel Engrg	\$50,292	\$49,710	\$58,823	\$0	\$0	\$0	\$108,533
Design/Engrg	0	0	0	200,000	0	0	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	740,000	0	740,000
Total Annual Costs	\$50,292	\$49,710	\$58,823	\$200,000	\$740,000	\$0	\$1,048,533

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$50	\$50
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PROJECT DETAIL

Project: *SE GRAND/SPOKANE TO HARNEY*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Project improves a section of rail right-of-way and public right-of-way under the Sellwood Bridge to provide direct access to the Oaks Bottom area including the new park, amusement park, and new office buildings. The new road would allow for a free right turn off Tacoma removing the congestion resulting from the left turns at the east end of the bridge onto SE 6th.

PROJECT DETAIL

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$49,992	\$51,391	\$100,000	\$100,000	\$1,000,000	\$1,000,000	\$2,251,391
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$49,992	\$51,391	\$100,000	\$100,000	\$1,000,000	\$1,000,000	\$2,251,391

Costs/Schedule:

Plan/Prel Engrg	\$49,992	\$51,391	\$50,000	\$0	\$0	\$0	\$101,391
Design/Engrg	0	0	50,000	100,000	0	0	150,000
Site Acquisition	0	0	0	0	1,000,000	0	1,000,000
Construction	0	0	0	0	0	1,000,000	1,000,000
Total Annual Costs	\$49,992	\$51,391	\$100,000	\$100,000	\$1,000,000	\$1,000,000	\$2,251,391

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *MCLOUGHLIN NEIGHBORHOOD TRAFFIC CIRCULATION*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

The McLoughlin Neighborhood Traffic Circulation Project is a coordinated set of improvements to discourage through traffic and improve local circulation. The McLoughlin Corridor Project will improve traffic flow on McLoughlin, thus attracting through trips to the regional highway system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$15,961	\$5,974	\$34,500	\$0	\$0	\$0	\$40,474
Grants	97,804	46,668	25,500	0	0	0	72,194
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$113,765	\$52,668	\$60,000	\$0	\$0	\$0	\$112,668

Costs/Schedule:

Plan/Prel Engrg	\$15,961	\$X	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	52,668	0	0	0	0	52,668
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	60,000	0	0	0	60,000
Total Annual Costs	\$15,961	\$52,668	\$60,000	\$0	\$0	\$0	\$112,668

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **SW TERWILLIGER: SAM JACKSON TO CAPITAL**

System: *Transportation*

Program: *Street Improvements*

Objectives:

Maintain Capital Stock

Upgrade Existing System

Expansion or New Construction

X
X

Project Description:

This is a two-phase project that will complete proposed improvements to SW Terwilliger as identified in the Terwilliger Parkway Corridor Plan adopted by Council in 1983. Phase 2 (Sam Jackson Park Road to Homestead Drive) is scheduled to be completed in FY 1992-93. Phase 2 (Homestead Drive to Capitol) will be built in future years. The project is financed with General Transportation Revenues (100%).

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$245,653	\$196,354	\$0	\$0	\$0	\$0	\$196,354
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$245,653	\$196,354	\$0	\$0	\$0	\$0	\$196,354

Costs/Schedule:

Plan/Prel Engrg	\$X	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	X	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	245,653	196,354	0	0	0	0	196,354
Total Annual Costs	\$245,653	\$196,354	\$0	\$0	\$0	\$0	\$196,354

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *NW TRAFFIC CIRCULATION PHASE II*

System: *Transportation*
Program: *Street Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Improvements under this project call for the construction of semidiverter or other traffic management devices at NW Vaughn Street and 23rd Place, 24th Avenue, and 26th Avenue.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$54,410	\$51,366	\$198,000	\$0	\$0	\$0	\$249,366
Grants	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$54,410	\$51,366	\$198,000	\$0	\$0	\$0	\$249,366

Costs/Schedule:

Plan/Prel Engrg	\$54,410	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	51,366	0	0	0	0	51,366
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	198,000	0	0	0	198,000
Total Annual Costs	\$54,410	\$51,366	\$198,000	\$0	\$0	\$0	\$249,366

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NW 9TH AVENUE - HOYT STREET TO FRONT AVENUE*

System: *Transportation*
Program: *Street Improvement*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

NW 9th Avenue was closed at the railroad crossing at Front Avenue by ordinance in May 1976. This project will reopen the crossing and improve NW 9th Avenue between Hoyt Street and Front Avenue by providing pavement with curbs, sidewalks and trees, and a railroad crossing with signalized gates adjacent to Front Avenue. Construction began in August 1990, but was delayed due to PDC's delay of the Union Station track realignment project. The project will be completed as a Local Improvement District.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$28,000	\$0	\$0	\$0	\$0	\$0	\$0
Grants	58,778	0	0	0	0	0	0
Other	328,985	23,501	0	0	0	0	23,501
	0	0	0	0	0	0	0
Total	\$415,763	\$23,501	\$0	\$0	\$0	\$0	\$23,501

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	28,000	23,501	0	0	0	0	23,501
Total Annual Costs	\$28,000	\$23,501	\$0	\$0	\$0	\$0	\$23,501

Estimated Additional Operating/Maintenance Costs:

\$0	\$4,043	\$4,043	\$4,043	\$4,043	\$4,043	\$16,172
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PROJECT DETAIL

Project: NW 13TH AVENUE

System: Transportation
Program: Street Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project calls for using the Local Improvement District process to make street and storm drainage improvement to a five block segment of NW 13th Avenue from Davis to Johnson. The Northwest Triangle Plan, the Central City Plan, and the thirteenth Avenue Urban Design Plan have all identified the need for these improvements and have called for special design treatments to accommodate the unique functions of the street.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants	150,000	0	0	0	0	0	0
Other	186,331	23,180	0	0	0	0	23,180
	0	0	0	0	0	0	0
Total	\$336,331	\$23,180	\$0	\$0	\$0	\$0	\$23,180

Costs/Schedule:

Plan/Prel Engrg	\$96,680	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	239,651	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	25,142	0	0	0	0	25,142
Total Annual Costs	\$336,331	\$25,142	\$0	\$0	\$0	\$0	\$25,142

Estimated Additional Operating/Maintenance Costs:

\$0	\$3,211	\$3,211	\$3,211	\$3,211	\$12,844
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Project: PERFORMANCE CONTRACT STREETS

System: Transportation
Program: Street Improvement

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The Performance/Contract Street project provides the outreach and neighborhood advocacy services necessary to proactively encourage and promote improvements in those neighborhoods still lacking improved streets. It also provides the resources needed to facilitate and permit interim or substandard improvements and secure commitments for subsequent maintenance of neighborhood streets by adjacent property owners through the Contract Streets process.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$75,376	\$110,355	\$116,975	\$123,994	\$131,433	\$139,320	\$1,839,205
Grants	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$75,376	\$110,355	\$116,975	\$123,994	\$131,433	\$139,320	\$1,839,205

Costs/Schedule:

Plan/Prel Engrg	\$75,376	\$0	\$0	\$0	\$0	\$0	\$2,211,916
Design/Engrg	0	110,354	116,975	123,994	131,433	139,320	622,076
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$75,376	\$110,354	\$116,975	\$123,994	\$131,433	\$139,320	\$2,833,992

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: LID DESIGN/CONSTRUCTION

System: Transportation
Program: Street Improvement

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project category provides for a process to improve local streets by public/private partnership arrangements. The purpose of the LID process is to provide for the full upgrading of residential streets to current urban standards, while at the same time offering an acceptable financing plan to the district participants. Transportation Engineering provides engineering, surveying, contract administration, and construction inspection on all projects. The Auditor's Office manages the funding component of the LID Process.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$71,627	\$280,800	\$27,500	\$27,500	\$27,500	\$27,500	\$390,600
Grants	0	0	0	0	0	0	0
Other	117,942	535,905	208,852	208,852	208,852	208,852	1,371,313
	0	0	0	0	0	0	0
Total	\$189,569	\$816,505	\$236,352	\$236,352	\$236,352	\$236,352	\$1,761,913

Costs/Schedule:

Plan/Prel Engrg	\$71,627	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	117,942	\$X	\$X	\$X	\$X	\$X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	816,505	236,352	236,352	236,352	236,352	1,761,913
Total Annual Costs	\$189,569	\$816,505	\$236,352	\$236,352	\$236,352	\$236,352	\$1,761,913

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: HCD STREET IMPROVEMENTS

System: Transportation
Program: Street Improvement

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project has been a key activity of the comprehensive Federally-funded Housing and Community Development (HCD) Program and has operated for 16 years in physically declining, low-moderate income neighborhoods having substandard streets. The project has provided for partial or full planning, design, survey, inspection, construction, and contract administration of street and sidewalk improvements. Approximately 70% of the cost of these improvements is paid from HCD funds, while the remaining 30% is paid by benefitting property owners.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$27,823	\$22,042	\$24,794	\$24,794	\$24,794	\$24,794	\$121,218
Grants	0	0	0	0	0	0	0
Other	0	49,308	0	0	0	0	49,308
	0	0	0	0	0	0	0
Total	\$27,823	\$71,350	\$24,794	\$24,794	\$24,794	\$24,794	\$170,526

Costs/Schedule:

Plan/Prel Engrg	\$X	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	\$X	\$X	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	27,823	71,350	0	0	0	0	71,350
Total Annual Costs	\$27,823	\$71,350	\$24,974	\$24,974	\$24,974	\$24,974	\$71,350

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$3,805	\$3,805	\$3,805	\$11,415
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PROJECT DETAIL

Project: **SUBDIVISION STREET PERMITS**

System: *Transportation*
 Program: *Street Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Development of new residential subdivisions requires construction of streets, sidewalks, and street lights. To ensure that these improvements serve their intended purpose and are maintainable, both design approval and construction inspection are performed by the City. All costs are borne by the developer, including City engineering and inspection expenses, which are paid as a permit fee. Then new residential subdivision project designs are anticipated and 10 projects designed in prior years are expected to proceed to construction this fiscal year.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$25,403	\$36,109	\$36,500	\$33,900	\$29,600	\$29,100	\$185,209
Permit Fees	331,163	230,153	278,000	234,500	172,000	168,200	1,080,853
Other	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$356,566	\$266,262	\$314,500	\$268,400	\$201,600	\$195,300	\$1,246,062

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	356,566	X	X	X	X	X	0
Site Acquisition	0	X	X	X	X	X	0
Construction	0	266,262	314,500	268,400	201,600	195,300	1,246,062
Total Annual Costs	\$356,566	\$266,262	\$314,500	\$268,400	\$201,600	\$195,300	\$1,246,062

Estimated Additional Operating/Maintenance Costs:

\$0	\$34,064	\$34,064	\$34,064	\$34,064	\$136,256
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Project: **MINOR STREET PERMITS**

System: *Transportation*
 Program: *Street Improvement*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The Minor Street Permits program provides a process by which minor system modifications that typically cost less than \$25,000 can be accomplished. This program ensures that modifications to the transportation system are properly designed and constructed, maintainable, economical, and do not adversely affect the public. Fifteen projects are anticipated in FY 1992-93.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$22,801	\$16,294	\$20,500	\$21,300	\$20,800	\$20,400	\$99,294
Permit Fees	80,898	57,398	58,500	58,200	58,800	55,000	283,898
Other	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$103,699	\$73,692	\$77,000	\$79,500	\$77,600	\$75,400	\$383,192

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	X	X	X	X	X	X	0
Construction	103,699	73,692	77,000	79,500	77,600	75,400	383,192
Total Annual Costs	\$103,699	\$73,692	\$77,000	\$79,500	\$77,600	\$75,400	\$383,192

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: LOCAL COMMERCIAL-INDUSTRIAL STREETS

System: Transportation
Program: Street Improvements

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project category consists of all street improvements required as part of the construction of new industrial or commercial developments. All costs are borne by the developer, including city engineering and inspection expenses, which are paid as a permit fee. Fourteen new projects are anticipated during FY 1992-93. This program assures that projects are properly designed and constructed, maintainable, economical, and do not negatively impact the public.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$52,377	\$50,000	\$80,800	\$80,500	\$52,300	\$54,900	\$278,500
Permit Fee	565,273	302,925	309,300	307,600	255,300	267,900	1,443,025
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$617,650	\$352,925	\$370,100	\$368,100	\$307,600	\$322,800	\$1,721,525

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	617,650	X	X	X	X	X	0
Site Acquisition	0	X	X	X	X	X	0
Construction	0	352,925	370,100	368,100	307,600	322,800	1,721,525
Total Annual Costs	\$617,650	\$352,925	\$370,100	\$368,100	\$307,600	\$322,800	\$1,721,525

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$17,184	\$17,184	\$34,368
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Project: DEFICIENCY CORRECTION PROGRAM

System: Transportation
Program: Street Improvements

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This program provides capital funds to correct existing roadway deficiencies in conjunction with improvements funded by the private sector as a condition of development approvals. When these deficiencies are corrected in conjunction with the privately funded improvements, it results in the elimination of a maintenance liability and/or correction of an operational problem at less cost than if the City were to separately fund and construct the work.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fund	\$0	\$175,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,175,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$175,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,175,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	175,000	250,000	250,000	250,000	250,000	1,175,000
Total Annual Costs	\$0	\$175,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,175,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **INTERSECTION SAFETY IMPROVEMENT UNIT 3**

System: *Transportation*
Program: *Street Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is for signal upgrades at seven intersections citywide. These seven high-accident locations are: NE Killingsworth/42nd, SW Clay/12th, SE Holgate/92nd, SW Jefferson/4th, SW Clay/4th, SW Columbia/4th, and North Lombard/Woolsey. The objective of this project is to improve public safety and significantly reduce accident costs of Portland's residents and drivers.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$264,154	\$738,000	\$231,000	\$0	\$0	\$1,231,154
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$264,154	\$738,000	\$231,000	\$0	\$0	\$1,231,154

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	264,154	738,000	231,000	0	0	1,231,154
Total Annual Costs	\$0	\$264,154	\$738,000	\$231,000	\$0	\$0	\$1,231,154

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$4,280	\$4,280	\$8,560
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Project: **TITLE II SAFETY PROJECTS**

System: *Transportation*
Program: *Street Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Annual, spot safety projects are submitted to the Oregon Department of Transportation for 90% Federal funding based on the need for safety improvements. They are selected on a competitive basis statewide. The relative need is based on the Benefit/Cost ratio. Improvements usually include provisions for signal upgrades and/or new signals with safety improvements designed to address specific accident problems. The six projects expected to be funded by this program in FY 1991-92 are NE Freemont/122nd, NE Halsey/148th, NE Prescott/102nd, SE Foster/11th, SE Woodstock/39th, and SW Capitol Hwy/Pomona.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$58,000	\$0	\$45,000	\$38,000	\$35,000	\$30,000	\$148,000
Grants	64,000	19,303	0	41,000	34,000	31,000	125,303
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$122,000	\$19,303	\$45,000	\$79,000	\$69,000	\$61,000	\$273,303

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	X	X	X	X	0
Construction	0	19,303	45,000	79,000	69,000	61,000	273,303
Total Annual Costs	\$0	\$19,303	\$45,000	\$79,000	\$69,000	\$61,000	\$273,303

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *EAST BURNSIDE CORRIDOR*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Several intersections along East Burnside Street are included in Traffic Management's Safety Improvement Program. Due to the high number of reported accidents, this corridor was identified for safety improvement projects. This project will construct intersection modifications and signal improvements at seven locations.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$34,018	\$0	\$0	\$0	\$0	\$0	\$0
Grant	119,718	36,871	0	0	0	0	36,871
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$153,736	\$36,871	\$0	\$0	\$0	\$0	\$36,871

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	153,736	36,871	0	0	0	0	36,871
Total Annual Costs	\$153,736	\$36,871	\$0	\$0	\$0	\$0	\$36,871

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *NEW SCHOOL SIGNALS UNIT 4*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for installing new school signals at SE Duke/78th and at SW Vista and Elm.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$103,063	\$166,000	\$166,000	\$166,000	\$0	\$601,063
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$103,063	\$166,000	\$166,000	\$166,000	\$0	\$601,063

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	103,063	166,000	166,000	166,000	0	601,063
Total Annual Costs	\$0	\$103,063	\$166,000	\$166,000	\$166,000	\$0	\$601,063

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$3,200	\$3,200
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PROJECT DETAIL

Project: NEW SCHOOL SIGNALS UNIT 3

System: Transportation
Program: Street Improvements

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project will upgrade an existing school signal to a new full traffic signal at SW Capitol and Galeburn. This intersection currently has a school crossing/pedestrian only signal with no cross street signal heads. The proposed project will make minor road improvements and install side street signal heads.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$0	\$0	\$800,000	\$200,000	\$200,000	\$160,000	\$1,160,000
Grants	0	169,000	0	0	0	0	169,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$169,000	\$800,000	\$200,000	\$200,000	\$160,000	\$1,329,000

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	169,000	600,000	200,000	200,000	160,000	1,329,000
Total Annual Costs	\$0	\$169,000	\$800,000	\$200,000	\$200,000	\$160,000	\$1,329,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: EXPAND CITYWIDE SIGNAL SYSTEM

System: Transportation
Program: Street Improvements

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This completes the expansion of the central control of the citywide signal system to the near eastside local. A total of 33 intersections will be added to the central signal control computer.

Funding Sources:							
GTR	\$900,000	\$191,513	\$0	\$0	\$0	\$0	\$191,513
Total	\$900,000	\$191,513	\$0	\$0	\$0	\$0	\$191,513

Costs/Schedule:

Plan/Prel Engrg	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	900,000	191,513	0	0	0	0	0
Total Annual Costs	\$900,000	\$191,513	\$0	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: OCC/LLOYD DISTRICT LIGHTING

System: Transportation
Program: Street Improvements

Objectives:

Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X
X

Project Description:

This project reflects the City Council's commitment to a public-private partnership that promotes the growth and economic vitality of the district around the Oregon Convention Center. The area is generally bounded by Broadway, 16th Avenue, Lloyd Boulevard, and Occident Avenue. The City Council has committed \$3,000,000 toward street lighting enhancements in this area. The program anticipates spreading this money out over 3-4 years. The rate of expenditure will vary depending on the pace of development in the area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$2,253,781	\$1,348,026	\$0	\$0	\$0	\$0	\$1,348,026
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,253,781	\$1,348,026	\$0	\$0	\$0	\$0	\$1,348,026

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$0	\$0	\$0	\$0
Design/Engrg	0	X	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	2,253,781	1,348,026	0	0	0	0	1,348,026
Total Annual Costs	\$2,253,781	\$1,348,026	\$0	\$0	\$0	\$0	\$1,348,026

Estimated Additional Operating/Maintenance Costs:

\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$80,000
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PROJECT DETAIL

Project: UPGRADE ARTERIAL LIGHTING

System: Transportation
Program: Street Improvements

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The arterials in Portland do not all conform to the City's Street Lighting Guidelines for lighting levels. This project will identify and upgrade those arterials which need additional levels or better uniformity of lighting. This project provides for the upgrade of existing mercury vapor street lights on arterial and collector streets to high pressure sodium vapor lights. Upgrading of about 800 lights on arterials streets has been provided by in FY 92-93.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$58,539	\$0	\$0	\$0	\$0	\$0	\$0
Other	159,993	100,000	150,000	100,000	50,000	50,000	450,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$218,532	\$100,000	\$150,000	\$100,000	\$50,000	\$50,000	\$450,000

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	218,532	100,000	150,000	100,000	50,000	50,000	450,000
Total Annual Costs	\$218,532	\$100,000	\$150,000	\$100,000	\$50,000	\$50,000	\$450,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$12,600	\$12,600	\$12,600	\$37,800
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Project: CENTRAL BUSINESS DISTRICT INSTALLATION AND REHABILITATION

System: Transportation
Program: Street Improvements

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

For several years the City has been installing lighting in the Central Business District on unlighted streets. This has recently involved projects to install twin ornamentals on Stark Street, Main and Salmon Streets, and in 1989-90, the installation of twin ornamentals on Second Avenue, Oak Street, and Taylor Street. Lights will be installed on SW Ninth and Park Avenues and on other short sections of unlighted streets in the CBD.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$913,289	\$100,932	\$100,000	\$100,000	\$100,000	\$100,000	\$500,932
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$913,289	\$100,932	\$100,000	\$100,000	\$100,000	\$100,000	\$500,932

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	913,289	100,932	100,000	\$100,000	\$100,000	\$100,000	500,932
Total Annual Costs	\$913,289	\$100,932	\$100,000	\$100,000	\$100,000	\$100,000	\$500,932

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *INSTALLS OUTSIDE THE CENTRAL BUSINESS DISTRICT*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The City's goal is to light streets to the City's Street Lighting Standards. This project will install additional lighting in accordance with those guidelines. Lights are installed based on field evaluation of circumstances brought to our attention by citizen requests or staff evaluation. About 250 lights will be installed each year, mostly in residential areas.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$690,533	\$90,235	\$70,000	\$70,000	\$70,000	\$70,000	\$370,235
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$690,533	\$90,235	\$70,000	\$70,000	\$70,000	\$70,000	\$370,235

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	690,533	\$90,235	\$70,000	\$70,000	\$70,000	\$70,000	370,235
Total Annual Costs	\$690,533	\$90,235	\$70,000	\$70,000	\$70,000	\$70,000	\$370,235

Estimated Additional Operating/Maintenance Costs:

\$0	\$14,000	\$14,000	\$14,000	\$14,000	\$56,000
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Project: *PURCHASE ANNEXED LIGHTS*

System: *Transportation*
Program: *Street Improvements*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

In 1980, the city Council authorized the initial purchase of the majority of the City's street lighting system from the private utility. There are two chief advantages to the City's ownership of the system: (1) the City recoups its investment in 3-4 years through lower monthly rental payments and (2) owning the system gives the City more control over the maintenance and conversion schedules for the lights. This project continues the process of purchasing lights in areas as they are annexed to the City. Because the County has purchased most of its lighting system, this cost will diminish.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$978,942	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$978,942	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	978,942	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	50,000
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$978,942	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PARKS LIGHTING*

System: *Transportation*
Program: *Street Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

The 1989-1992 levy for street lighting included funds for the construction of park path and road lighting. A large unmet need for additional parks lighting will continue to exist beyond the expiration of the levy in 1991-92. This project addresses that unmet need. Funding is via an interagency agreement with the Parks Bureau.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Other	\$2,157,657	\$763,980	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,763,980
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,157,657	\$763,980	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,763,980

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	2,157,657	\$681,980	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	4,681,980
Total Annual Costs	\$2,157,657	\$681,980	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,681,980

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WESTSIDE LIGHT RAIL*

System: *Transportation*
Program: *Transit Program*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This is part of a combined light rail and highway improvement project for the Westside Corridor connecting the eastside MAX line from downtown Portland to downtown Hillsboro via Beaverton. A Design Services Agreement was authorized by City Council July 24, 1991, to provide for review and coordination services to facilitate the design of the Westside Light Rail Project. Construction will begin in FY 1993-94 with State and Federal Funds which will not be budgeted through the City of Portland Transportation Budget.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$1,229,916	\$0	\$0	\$0	\$0	\$0	\$0
Contract	402,859	264,838	0	0	0	0	264,838
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,632,775	\$264,838	\$0	\$0	\$0	\$0	\$264,838

Costs/Schedule:

Plan/Prel Engrg	\$1,229,916	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	402,859	264,838	0	0	0	0	264,838
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$1,632,775	\$264,838	\$0	\$0	\$0	\$0	\$264,838

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	(\$3,300)	(\$3,300)	(\$6,600)
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PROJECT DETAIL

Project: **REGIONAL RAIL AGENDA**

System: *Transportation*
Program: *Street Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is an extensive planning, site acquisition, station area development and construction package to examine the light rail transit corridors within the City. In addition to the corridor studies, the Regional Rail package will include a downtown element to examine the Mall light rail alignment of subway option. The rail corridors are: Norther corridor to Clark County, southern corridor to Milwaukie/Oregon City, I-205 corridor airport to Clackamas Town Center, Southwest corridor along Barbur to Tigard/Tualitin, Maccadam Corridor to Lake Oswego, and the Vintage Trolley/Central City Trolley.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fund	\$1,363,363	\$925,000	\$1,800,000	\$2,200,000	\$3,200,000	\$5,200,000	\$13,325,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,363,363	\$925,000	\$1,800,000	\$2,200,000	\$3,200,000	\$5,200,000	\$13,325,000

Costs/Schedule:

Plan/Prel Engrg	\$1,363,363	\$925,000	\$X	\$X	\$X	\$X	\$925,000
Design/Engrg	0	0	1,800,000	\$2,200,000	\$3,200,000	\$5,200,000	12,400,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$1,363,363	\$925,000	\$1,800,000	\$2,200,000	\$3,200,000	\$5,200,000	\$13,325,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **CENTRAL CITY TROLLEY**

System: *Transportation*
Program: *Street Improvements*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Central City Trolley system will, when fully implemented, provide electrified rail trolley transit service within the Central City area. It will connect the unique features of the Central City, including Lloyd Center, Convention Center, OMSI, Riverplace, PSU, the Park Blocks, the 13th Avenue, Skidmore/Old Town, Yamhill and East Portland Historic Districts, Union Station and the downtown retail core. Central City Trolley will complement the regional buss and light rail systems by providing additional transit service to worker, residents, shoppers and tourists once they have arrive in the Central City.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
GTR	\$939,404	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Trans	0	1,370,775	1,303,500	1,318,599	1,334,599	351,000	5,678,473
Contract	0	0	1,450,000	1,000,000	1,000,000	0	3,450,000
Other	1,417,923	900,000	4,000,000	4,000,000	4,000,000	0	12,900,000
Total	\$2,357,327	\$2,270,775	\$6,753,500	\$6,318,599	\$6,334,599	\$351,000	\$22,028,473

Costs/Schedule:

Plan/Prel Engrg	\$2,357,327	\$X	\$X	\$X	\$X	\$351,000	\$351,000
Design/Engrg	0	2,270,775	X	X	X	0	2,270,775
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	6,753,500	6,318,599	6,334,599	0	19,406,698
Total Annual Costs	\$2,357,327	\$2,270,775	\$6,753,500	\$6,318,599	\$6,334,599	\$351,000	\$22,028,473

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **TRANSIT TRANSFERS**

System: *Transportation*
Program: *Transit*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project improves transit transfer points at several street intersections and promotes increased transit accessibility and ridership. The Bureau of Transportation Engineering will be responsible for the ongoing design and construction of these improvements. This project is in response to the Bureau of Planning's "Industrial Access Study" and Tri-Met's "Transit Development Plan." The project is financed with Urban Mass Transit Authority Funds (80%), City Local Match (15%), and Tri-Met Match (5%).

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$260,151	\$78,354	\$77,700	\$77,700	\$77,700	\$77,700	389,154
Grants	1,328,010	23,091	414,400	414,400	414,400	414,400	1,680,691
Contract	146,004	4,944	25,900	25,900	25,900	25,900	108,544
	0	0	0	0	0	0	0
Total	\$1,734,165	\$106,389	\$518,000	\$518,000	\$518,000	\$518,000	\$2,178,389

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	X	X	X	X	X	X	0
Construction	1,734,165	106,389	518,000	518,000	518,000	0	1,660,389
Total Annual Costs	\$1,734,165	\$106,389	\$518,000	\$518,000	\$518,000	\$0	\$1,660,389

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **TRANSIT MALL RESTORATION**

System: *Transportation*
Program: *Transit*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The Portland Transit Mall is over twelve years old and currently requires ongoing, expensive repairs and replacement of the granite and brick elements in the mall. The Transit Mall Restoration Project will examine alternative urban design treatments to minimize the high maintenance costs and preserve the high urban design standard. The project will be funded with General Transportation Revenues.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$6,844	\$9,851	\$500,000	\$3,000,000	\$1,700,000	\$0	\$5,209,851
Grants	265	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$7,109	\$9,851	\$500,000	\$3,000,000	\$1,700,000	\$0	\$5,209,851

Costs/Schedule:

Plan/Prel Engrg	\$7,109	\$9,851	\$0	\$0	\$0	\$0	\$9,851
Design/Engrg	0	0	500,000	0	0	0	500,000
Site Acquisition	0	0	0	3,000,000	1,700,000	0	4,700,000
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$7,109	\$9,851	\$500,000	\$3,000,000	\$1,700,000	\$0	\$5,209,851

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$45,960	\$45,960
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PROJECT DETAIL

Project: N. MALL EXTENSION

System: Transportation
Program: Transit

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes the total reconstruction of both NW 5th and 6th Avenues from Burnside north to Irving Street as a transit mall. Due to the narrower right-of-way, this mall extension will be a slightly downscaled model of the transit mall that exists south of Burnside. It will include brick sidewalk surfaces, street trees, bus shelters, and other amenities similar to the original transit mall.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
Permits/Fees	\$46,422	\$233,293	\$260,320	\$110,360	\$0	\$0	\$803,973
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$46,422	\$233,293	\$260,320	\$110,360	\$0	\$0	\$803,973

Costs/Schedule:

Plan/Prel Engrg	\$46,422	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	X	X	0	0	0	0
Site Acquisition	0	X	0	0	0	0	0
Construction	0	233,293	260,320	110,360	0	0	603,973
Total Annual Costs	\$46,422	\$233,293	\$260,320	\$110,360	\$0	\$0	\$803,973

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: UNIT 6 NE WISTERIA DRIVE

System: Transportation
Program: Alternative Modes

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project entails the construction of traffic management devices, including speed bumps and a curb extension, along NE Wisteria Drive (Alameda-42nd). This is the second phase of this project. The first phase entailed the construction of traffic circles on NE 47th Avenue (Sandy Blvd-Wisteria Drive). The third and final stage will be in FY 93-94 and entails improvements to the surrounding arterial system, primarily signal relocations.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$453,927	\$17,907	\$0	\$217,000	\$0	\$0	\$234,907
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$453,927	\$17,907	\$0	\$217,000	\$0	\$0	\$234,907

Costs/Schedule:

Plan/Prel Engrg	\$X	\$17,907	\$X	\$0	\$0	\$0	\$17,907
Design/Engrg	X	X	0	217,000	0	0	217,000
Site Acquisition	0	0	0	0	0	0	0
Construction	453,927	0	0	0	0	0	0
Total Annual Costs	\$453,927	\$17,907	\$0	\$217,000	\$0	\$0	\$234,907

Estimated Additional Operating/Maintenance Costs:

\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
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PROJECT DETAIL

Project **UNIT 7 NEW PROJECTS**

System: *Transportation*
 Program: *Alternative Modes*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

North Smith Street – This project entails signal modifications and intersection reconstruction to reduce cut-through traffic on North Smith (Fessenden-Louis).

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$492,697	\$551,000	\$428,360	\$9,000	\$0	\$0	\$988,360
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$492,697	\$551,000	\$428,360	\$9,000	\$0	\$0	\$988,360

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$0	\$0	\$0	\$0	\$0
Design/Engrg	492,697	551,000	X	0	0	0	551,000
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	428,360	9,000	0	0	437,360
Total Annual Costs	\$492,697	\$551,000	\$428,360	\$9,000	\$0	\$0	\$988,360

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$1,600	\$1,600	\$1,600	\$4,800
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Project: **NTMP UNIT 8**

System: *Transportation*
 Program: *Alternative Modes*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides plan development, testing, design and construction for three projects that qualify for studies under the guidelines of the Neighborhood Traffic Management Program. They are SW Virginia, North Ida, and NE 21st/24th.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$114,560	\$78,000	\$154,090	\$37,860	\$0	\$0	\$269,950
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$114,560	\$78,000	\$154,090	\$37,860	\$0	\$0	\$269,950

Costs/Schedule:

Plan/Prel Engrg	\$114,560	\$78,000	\$0	\$0	\$0	\$0	\$78,000
Design/Engrg	0	0	X	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	154,090	37,860	0	0	191,950
Total Annual Costs	\$114,560	\$78,000	\$154,090	\$37,860	\$0	\$0	\$269,950

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$1,500	\$1,500	\$3,000
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PROJECT DETAIL

Project: *NTMP UNIT 9 NEW NTMP PROJECTS*

System: *Transportation*
Program: *Alternative Modes*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project entails the planning and testing for three neighborhood traffic management projects that have ranked the highest according to the NTMP evaluation criteria. The projects will be selected in July 1992 from a list of 88 projects currently on hold in the NTMP. Projects result in construction of traffic management devices to reduce speeds and volumes on local service streets; they are generally completed within two year.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$0	\$127,500	\$0	\$0	\$0	\$0	\$127,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$127,500	\$0	\$0	\$0	\$0	\$127,500

Costs/Schedule:

Plan/Prel Engrg	\$0	\$127,500	\$0	\$0	\$0	\$0	\$127,500
Design/Engrg	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$127,500	\$0	\$0	\$0	\$0	\$127,500

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BIKEWAY SIGNING AND IMPROVEMENT - N PORTLAND*

System: *Transportation*
Program: *Alternative Modes*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The purpose of this project is to identify and sign additional streets as bikeways in North Portland. The project area is bounded by the I-5 freeway, the Columbia River and the Willamette River. Working with area residents, selected streets will receive modifications considered reasonable to attract additional bicycle use. Modifications will typically include shoulder widening, completing missing (bicycle route) lines, spot improvements, signing, striping, installing push buttons at street intersections, and fine tuning traffic sensor to detect bicycles.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$0	\$89,961	\$150,000	\$250,000	\$150,000	\$0	\$639,961
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$89,961	\$150,000	\$250,000	\$150,000	\$0	\$639,961

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$X	\$X	\$X	\$0	\$0
Design/Engrg	0	X	X	X	X	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	89,961	150,000	250,000	150,000	0	639,961
Total Annual Costs	\$0	\$89,961	\$150,000	\$250,000	\$150,000	\$0	\$639,961

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: LOMBARD/BURGARD BIKEWAY

System: Transportation
Program: Alternative Modes

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The project is located in North Portland and lies on North Lombard to the west of North Reno. The project continues on North Burgard near North Sever Road and reverses to North Lombard at North Simons Road, running westerly and terminating at Kelly Point Park. The purpose of the project is to improve and designate the streets as a bikeway through should widening and striping bicycle lanes. Eventually, the bikeway is expected to loop around the park and continue east on Old Marine Drive to connect with the North Portland Road Bikeway.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$0	\$33,283	\$180,000	\$27,000	\$0	\$0	\$240,283
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$33,283	\$180,000	\$27,000	\$0	\$0	\$240,283

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$0	\$0	\$0	\$0	\$0
Design/Engrg	0	33,283	0	0	0	0	33,283
Site Acquisition	0	0	0	0	0	0	0
Construction	0	0	180,000	27,000	0	0	207,000
Total Annual Costs	\$0	\$33,283	\$180,000	\$27,000	\$0	\$0	\$240,283

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: NEIGHBORHOOD CURB RAMPS

System: Transportation
Program: Alternative Modes

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

The purpose of this project is to continue construction of curb ramps to allow disabled persons to travel on sidewalks to neighborhood commercial and service centers. Construction priorities are affirmed by the City-County Commission on the Disabled. There are 300 ramps on the current list of unfulfilled requests. This project would construct 134 ramps in one year. One hundred twenty ramps have been the average level of activity in the last two years.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$68,585	\$84,063	\$100,000	\$100,000	\$100,000	\$100,000	\$484,063
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$68,585	\$84,063	\$100,000	\$100,000	\$100,000	\$100,000	\$484,063

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	68,585	84,063	100,000	100,000	100,000	100,000	484,063
Total Annual Costs	\$68,585	\$84,063	\$100,000	\$100,000	\$100,000	\$100,000	\$484,063

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **ROAD REHABILITATION**

System: *Transportation*
Program: *Preservation/Rehabilitation*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

This is a long-range program to eliminate the present accumulation of streets that have deteriorated to the point that capital reconstruction is the most cost-effective maintenance option. The program is primarily concentrated on the arterial street system and involved in both full roadway reconstruction and major restoration activities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$139,983	\$816,823	\$1,200,000	\$1,300,000	\$1,400,000	\$1,500,000	\$6,218,823
Grants	475,114	350,000	0	0	0	0	350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$615,097	\$1,166,823	\$1,200,000	\$1,300,000	\$1,400,000	\$1,500,000	\$6,566,823

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	X	X	X	X	X	X	0
Construction	615,097	1,166,823	1,200,000	1,300,000	1,400,000	1,500,000	6,566,823
Total Annual Costs	\$615,097	\$1,166,823	\$1,200,000	\$1,300,000	\$1,400,000	\$1,500,000	\$6,566,823

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SIGNAL REMODEL FOR SAFETY**

System: *Transportation*
Program: *Preservation/Rehabilitation*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The project is for the complete remodel of four signalized intersections: NE Broadway and Grand; NE Broadway and Martin Luther King, Jr., Boulevard; NE Weidler and Grand; and NE Weidler and Martin Luther King, Jr., Boulevard. These signals are being remodeled in order to implement safety improvements including additional signal heads, revised signal phasing, and vehicle detection. All four locations also have signal equipment that is near or has exceeded its useful life.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$0	\$0	\$425,000	\$425,000	\$425,000	\$350,000	\$1,625,000
Grants	0	288,768	0	0	0	0	288,768
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$288,768	\$425,000	\$425,000	\$425,000	\$350,000	\$1,913,768

Costs/Schedule:

Plan/Prel Engrg	\$0	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	0	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	0	288,768	425,000	425,000	425,000	350,000	1,913,768
Total Annual Costs	\$0	\$288,768	\$425,000	\$425,000	\$425,000	\$350,000	\$1,913,768

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *STREET LIGHT CONVERSIONS IN ANNEXED AREAS*

System: *Transportation*
Program: *Preservation/Rehabilitation*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will continue the conversion of mercury vapor lights to the vapor lights to the energy efficient high-pressure sodium vapor lights. Approximately 350 will be converted as Phase 10 of this program. Further annexations will require more conversion projects.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
GTR	\$881,295	\$0	\$0	\$0	\$0	\$0	\$0
Other	232,553	49,877	50,000	50,000	50,000	50,000	249,877
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,113,848	\$49,877	\$50,000	\$50,000	\$50,000	\$50,000	\$249,877

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$X	\$X	\$X	\$X	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	1,113,848	49,877	50,000	50,000	50,000	50,000	249,877
Total Annual Costs	\$1,113,848	\$49,877	\$50,000	\$50,000	\$50,000	\$50,000	\$249,877

Estimated Additional Operating/Maintenance Costs:

\$0	\$600	\$600	\$600	\$600	\$2,400
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Project: *TWIN ORNAMENTAL REHABILITATION*

System: *Transportation*
Program: *Preservation/Rehabilitation*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

FY 1992-93 work will involve management of the SW Burnside and Alder Street twin ornamental and rehabilitation and conversion project (expected to be encumbered in FY 91-92). Work over subsequent years will involve painting and minor repair projects on ornamental lights.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 92-93	TOTAL
Other	\$1,384,849	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,384,849	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

Costs/Schedule:

Plan/Prel Engrg	\$X	\$X	\$0	\$0	\$0	\$0	\$0
Design/Engrg	X	X	X	X	X	X	0
Site Acquisition	0	0	0	0	0	0	0
Construction	1,384,849	10,000	10,000	10,000	10,000	10,000	50,000
Total Annual Costs	\$1,384,849	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Total Cost by Year

Capital System:

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Office of Transportation							
STREET IMPROVEMENT PROGRAM							
<u>Regional Trafficway</u>							
I-5 South	0	0	0	0	1,000,000	1,000,000	2,000,000
I-5 Greeley Banfield Ph 3	0	0	0	0	0	21,500,000	21,500,000
I-205 Divison Powell	0	0	0	0	0	0	0
I-5 Exit at N Kerby	0	0	0	0	0	0	0
McLoughlin Phase 4	0	0	0	0	0	0	0
McLoughlin /Grand/King St	0	0	0	0	0	0	0
I-5 Columbia Blvd Interchange	0	0	0	0	0	0	0
<i>Subtotal Regional Trafficway</i>	0	0	0	0	1,000,000	22,500,000	23,500,000
<u>Major Traffic Streets</u>							
NE 92nd Ave. Halsey St to Fremont	0	0	50,000	75,000	1,125,000	0	1,250,000
NE Cornfoot/47th Ave.	0	0	150,000	1,500,000	0	0	1,650,000
Lower Albina Overcrossing	0	0	50,000	300,000	2,920,000	0	3,270,000
N Burgard Loop	0	0	50,000	250,000	2,674,650	0	2,974,650
SE Macadam: SE Bancroft-RI Br	0	0	100,000	200,000	3,000,000	16,700,000	20,000,000
N Marine Dr. Columbia Slough	0	0	0	100,000	170,000	2,511,450	2,781,450
NE 92nd & Columbia RR Crossing	0	0	0	200,000	700,000	9,100,000	10,000,000
N Hayden Island Dr. & N Jantzen	0	0	0	40,000	285,381	0	325,381
NE 11th Ave-NE 13th Ave. Conn	0	0	0	100,000	1,100,000	13,263,617	14,463,617
Pearl District Streets	0	0	0	100,000	1,400,000	0	1,500,000
SE 82nd Ave: Schiller SE Crysta	0	0	0	300,000	300,000	4,900,000	5,500,000
Marine Drive, I-5 to NE 33rd	0	0	0	0	682,500	0	682,500
NW/SW Front: Davis - SW Mar	0	0	0	0	100,000	1,900,000	2,000,000
SW Mult Blvd, Barbur to 45th	0	0	0	0	0	85,280	85,280
Right of Way Opportunities	0	0	50,000	50,000	100,000	100,000	300,000
Division at 11th and 12th	0	0	50,000	250,000	0	0	300,000
Powell 8th Intersection	0	0	0	80,000	200,000	0	280,000
Broadway Weidler Decouple	0	0	0	0	1,000,000	500,000	1,500,000
Barbur Blvd-Front to Hamilton	0	0	0	0	0	10,000,000	10,000,000
Barbur Blvd-Hamilton to Capitol	0	0	0	0	0	3,000,000	3,000,000
<i>Subtotal Major Traffic Streets</i>	0	0	500,000	3,545,000	15,757,531	62,060,327	81,862,858
<u>Neighborhood Collectors</u>							
Belmont/Morrison Decouple	0	0	50,000	50,000	500,000	0	600,000
SW Dosch Road: Patton-BH Hwy	0	0	50,000	100,000	100,000	2,000,000	2,250,000
NE 57th Ave/Cully Blvd.	0	0	200,000	700,000	3,600,000	0	4,500,000

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Total Cost by Year**

Capital System:

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	
<u>Neighborhood Collectors (Continued)</u>							
SE Holgate-28th to 82nd Ave	0	0	20,000	130,000	1,350,000	0	1,500,000
SW Taylors Ferry	0	0	100,000	100,000	100,000	1,200,000	1,500,000
SE Jenne Road/174th	0	0	100,000	200,000	150,000	3,050,000	3,500,000
SW Vermont; Capital Hwy-65th	60,932	0	1,085,000	637,000	46,000	0	1,828,932
NW Traffic Circulation Ph 2	0	0	29,850	0	0	0	29,850
8th and Division Upgrade	0	0	50,000	150,000	1,500,000	0	1,700,000
SW Garden Home Road	0	0	0	200,000	800,000	4,500,000	5,500,000
Garden Home Oleson to Mult.	0	0	0	50,000	50,000	400,000	500,000
<i>Subtotal Neighborhood Collectors</i>	60,932	0	1,684,850	2,317,000	8,196,000	11,150,000	23,408,782
<u>Local Neighborhood Streets</u>							
NW Everett Glisan Decouple	0	0	30,000	50,000	600,000	0	680,000
NW 18th & 19th Decouple	0	0	30,000	150,000	0	0	180,000
<i>Subtotal Local Neighborhood Streets</i>	0	0	60,000	200,000	600,000	0	860,000
<u>Traffic Safety Program</u>							
Intersec. Safety Improv. Proj.	0	0	53,000	372,000	387,000	452,000	1,264,000
Traffic Operations Improvements	0	0	38,000	287,000	439,000	766,000	1,530,000
SE Jenne/Foster Rd	0	0	200,000	1,592,000	716,000	0	2,508,000
<i>Subtotal Traffic Safety</i>	0	0	291,000	2,251,000	1,542,000	1,218,000	5,302,000
Subtotal Street Improvements	60,932	0	2,535,850	8,313,000	27,095,531	96,928,327	134,933,640
TRANSIT PROGRAM							
<u>Major Transit Streets</u>							
Barbur Blvd TSM	0	0	0	0	0	100,000	100,000
Morrison Street Bus Lane	0	0	11,216	22,196	978,000	0	1,011,412
Transit Preferential Street	0	0	60,000	100,000	250,000	250,000	660,000
SE 17th Milwaukie Connector	0	0	50,000	50,000	300,000	0	400,000
<i>Subtotal Major Transit Streets</i>	0	0	121,216	172,196	1,528,000	350,000	2,171,412
Subtotal Transit Program	0	0	121,216	172,196	1,528,000	350,000	2,171,412

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Total Cost by Year**

Capital System:

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	
Office of Transportation							
ALTERNATIVE MODES							
<u>Traffic Management</u>							
Unit 10	0	0	731,500	715,500	432,000	127,500	2,006,500
Collector Recovery Program	0	0	100,000	250,000	500,000	500,000	1,350,000
<i>Subtotal Traffic Management</i>	0	0	831,500	965,500	932,000	627,500	3,356,500
<u>Bicycle Program</u>							
Future Bikeway Projects	0	0	137,000	540,000	280,000	315,000	1,272,000
N Flint/Wheeler Bikepath	0	0	80,000	0	0	0	80,000
Marine Dr. Bikepath Repair	0	0	20,500	0	0	0	20,500
<i>Subtotal Bicycle Program</i>	0	0	237,500	540,000	280,000	315,000	1,372,500
<u>Pedestrian Program</u>							
Ped Prog for Arterial Streets	0	0	300,000	300,000	300,000	300,000	1,200,000
Subtotal Alternative Modes	0	0	1,369,000	1,805,500	1,512,000	1,242,500	5,929,000
PRESERVATION/REHABILITATION							
<u>Structures</u>							
N Lombard Over BNRR	0	0	87,000	0	0	0	87,000
N Fessenden St Over BNRR	0	0	48,000	0	0	0	48,000
NW 29th & Thurman Stairway	0	0	37,000	0	0	0	37,000
<i>Subtotal Structures</i>	0	0	172,000	0	0	0	172,000
<u>Traffic Signals</u>							
Signal Remodel for Maint/Operations	0	0	2,125,000	2,125,000	2,125,000	1,750,000	8,125,000
Subtotal Preservation/Rehabilitation	0	0	2,297,000	2,125,000	2,125,000	1,750,000	8,297,000

CAPITAL SYSTEM

CAPITAL IMPROVEMENT PROGRAM SUMMARY

UNFUNDED CURRENT AND FUTURE YEAR PROJECTS

Total Cost by Year

[illegible]

WATER SYSTEM

FY 1992-93 Capital Improvement Plan

BUREAU OF WATER WORKS

The Bureau of Water Works' Capital Improvement Program (CIP) is directed to meet the needs of the City and the region for a safe and reliable supply of water. This goal underlies several other City and Bureau goals: **public health, employee safety, conservation, economic development, protection of assets and fire protection.** Meeting these goals means not only providing a safe and reliable water supply 24 hours-a-day, year-round, but also planning, constructing, and maintaining a system of dams, conduits, reservoirs, treatment facilities, transmission mains and distribution mains. This CIP addresses itself to the integration of entire water systems in areas annexed by the City.

The Water Bureau's Capital Improvement Program for FY 1992-93 through 1996-97 includes 97 projects totalling \$71,112,000 over the five-year period. Of the 97 projects, 54 are scheduled for FY 1992-93 which total \$14,560,000 and \$49,948,000 over the five-year planning schedule. The operating and maintenance costs associated with the capital improvement program total \$78,500. Offsetting these increased costs are operating and maintenance savings of \$272,000, which results in a negative financial impact of \$197,000.

The emphasis of the capital improvement program over the next five years will be on system improvements to the supply, distribution and water quality infrastructure. Of the \$14.6 million CIP for FY 1992-93, approximately \$7.51 million, or 51%, supports system maintenance projects, \$5.25 million, or 36%, supports system improvements, and the remaining \$1.8 million, or 13%, supports system planning. Furthermore, overall capital spending will increase as a ratio of the total budget compared to the previous five years, from 23% in FY 1991-92 to 25% in FY 1992-93.

CIP PROJECT RANKING

Development and prioritization of the Water Bureau's CIP involves several steps and includes various elements. First, projects are identified and undergo a preliminary review or pre-engineering study. The purpose of the study is to further define the scope and extent of the proposed project, the need for it and to provide an initial estimate of cost. In addition, a determination is made as to which City and Bureau goals the project furthers. These goals include:

- ❑ Public Health
- ❑ Public Safety
- ❑ Employee Safety
- ❑ Protection of Capital Assets
- ❑ Consumer Needs
- ❑ Conservation
- ❑ Improvement of Infrastructure
- ❑ Return on Investment
- ❑ Fire Protection Needs

Each goal is then weighted, with health and safety goals ranking higher than others. Next, an assessment is made of the degree of effect each project has within each category and how much of the system is affected by a specific project. After these assessments have been made, a total score for each project is determined. This score is divided into the "life-cycle cost" of the project, which includes initial costs and maintenance costs, minus estimated savings, if any. The result is a cost per point which is used to prioritize projects. Generally, projects are undertaken in order of priority, although there are exceptions. When a project is funded by outside sources, mandated by the City Council, or in response to a requirement set by state or federal law, it must be completed

without regard to the prioritization process. Also, some projects, due to geographical location or other factors, must be completed prior to other projects regardless of priority.

Once this process is completed, the projects are added to the list of existing projects, and they are prioritized. The Water Bureau's prioritization methodology for its CIP projects incorporate the following factors: *1) benefits to the community; 2) degree to which a project affects the system; 3) total remaining project cost (the expense in relation to what it achieves); 4) operation and maintenance savings; and 5) mandated projects and legal requirements.*

PROGRAM HIGHLIGHTS

The Bureau of Water Works' CIP for FY 1992-93 includes the following program areas: Water Supply, Water Distribution and Water Quality.

Water Supply

The Water Supply program addresses the requirements for sufficient quantities of water and maintaining the infrastructure to support it with dams, headworks, reservoirs, conduits, storage facilities, pump stations and transmission mains.

The Water Supply program includes 18 projects which total \$2,528,000 for FY 1992-93 and \$7,680,000 over the five-year planning schedule. Of this amount, \$732,000 supports planning projects to determine the long-term need for water, from 10 to 60 years out, and anticipates patterns of levels of use and natural factors which affect it, including variation in availability of water from various sources. These projects include the Supply and Transmission Alternatives Study and the Regional Water Supply Study. The **Supply and Transmission Alternatives Study** is the fourth in a series of studies intended to define the long-term water supply needs and how those needs can best be met for the City of Portland and the surrounding urban area. This study will develop information on the three to four best water sources and provide a detailed analysis and investigation of each water source option, including a cost estimate. The cost associated with this specific study totals \$400,000 over the next two fiscal years, and it is anticipated that 80% of the project cost will be provided by other agencies and water purveyors in the Portland regional area. The **Regional Water Supply Plan** carries a cost of \$257,000 in FY 1992-93 and \$720,000 over the five-year planning schedule. This project, once completed, will provide a plan for how the Water Bureau will meet the City's long-term water supply needs and the role of the Water Bureau will assume in the solution of the treatment needs of the Bull Run River source and the groundwater supply systems, the long-term water needs of the region, the water sources available to meet these needs, and the impact of water conservation.

This program also includes \$1.13 million for capitalized maintenance to protect assets from preventable deterioration or hazard repair of non-preventable damage, and the replacement of obsolete, substandard and repairable facilities. Projects which fall into this category include Bull Run Bridge Maintenance, Watershed Dams Maintenance and Headworks Maintenance.

Water Distribution

The Water Distribution program addresses the requirements for a reliable supply of water and the infrastructure needed to support it. The system consists of mains carrying water from central storage facilities to services, storage tanks, pump stations, hydrants, meters, valves and related facilities.

The Water Distribution program includes 28 projects which total \$8,897,000 in FY 1992-93 and \$37,280,000 over the five-year planning schedule. The improvement projects focus on upgrades or expansion of existing facilities

to complete pipe loops, improving reliability, supply and safety and ensure that daily and seasonal changes in demand do not interfere with delivery at adequate pressures. Projects of this type total \$3.27 million and include the Water Control Center (\$1,049,000), Sylvan Improvements (\$300,000) and the Transit Mall Extension (\$257,000).

Of the 28 CIP projects within this program, 12 are maintenance-oriented to protect assets from preventable deterioration or hazards, and the repair or replacement of damaged or worn, obsolete or substandard facilities. These projects total approximately \$5.62 million and include the Mains Program (\$3,309,000), ODOT Adjustments (\$605,000), and Control Systems Maintenance (\$399,000).

Water Quality

The Water Quality program addresses the requirements for pure, potable water and the facilities required to provide it which include treatment facilities, laboratory testing facilities and sample collection facilities throughout the system.

The Water Quality program includes 8 projects which total \$3,135,000 in FY 1992-93 and \$4,988,000 over the five-year planning schedule. Of the \$3,335,000, \$1,994,000 is identified for **Lab Improvements** to address federal and state regulations promulgated in response to the Safe Drinking Water Act. A study was conducted to determine the best way to effectively monitor watershed management practices and potential groundwater contamination sources which also require expanded laboratory services. The consultants and citizens task force recommended that a new facility be built in response to the study. The facility is being built in conjunction with the new Control Center to minimize costs through shared facilities. In addition, \$1.2 million supports the following studies: **Bull Run Lake Improvements, Bull Run Reservoir No. 2 Water Quality, Groundwater Treatment, and Alternative Source Treatment**. The purpose of these studies is to determine methods of removing contaminants from getting to the wells; methods of treating groundwater to remove radon from the supply; ways of stabilizing turbidity increases in the reservoir; and determining the best source to furnish the future water supply needs of the region.

FUNDING SOURCES

Funding for the FY 1992-93 capital improvement projects is derived from Water Bureau resources of \$12,243,000 and other resources of \$2,317,000. City sources include water sales to retail and wholesale customers, and proceeds from the bond sale of two years ago. The additional resources of \$2,317,000 will come from the following sources: \$680,000 from petitioner reimbursements for main installations and \$1,637,000 from the Oregon Department of Transportation and other local government jurisdictions.

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Bureau of Water Works							
Water Supply							
Watershed Dams Maintenance	Ongoing	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	350,000
Dams Stability Study	0	350,000	0	0	0	0	350,000
Conduit 5 Right-of-Way	320,000	13,000	13,000	13,000	13,000	13,000	385,000
Storage Building at Grndwtr	0	87,000	0	0	0	0	87,000
Log Boom Replacement	0	100,000	0	130,000	0	0	230,000
Supply & Trans Alternatives	100,000	400,000	400,000	100,000	0	0	1,000,000
Burlingame/Wash Co Intertie	0	65,000	0	0	0	0	65,000
Bull Run Lake Maintenance	Ongoing	180,000	196,000	0	0	0	376,000
Conduit Maint At Ditch Camp	115,000	16,000	389,000	0	0	0	520,000
Headworks Maintenance	72,000	55,000	0	55,000	0	55,000	237,000
Revenue/Demand Model	75,000	75,000	0	0	0	0	150,000
Wash Co. Supply Main Drain	0	70,000	0	0	0	0	70,000
Regional Water Supply Plan	0	257,000	257,000	206,000	0	0	720,000
Conduit Manholes	0	43,000	43,000	43,000	43,000	43,000	215,000
Dam 2 Spillway (Rubber Dam)	0	50,000	150,000	1,150,000	0	0	1,350,000
Bull Run Bridge Maintenance	16,000	146,000	11,000	60,000	11,000	70,000	314,000
West Side Header	40,000	249,000	200,000	0	0	0	489,000
Reservoir Maintenance	Ongoing	302,000	302,000	302,000	302,000	302,000	1,510,000
Water Supply Total	\$738,000	\$2,528,000	\$2,031,000	\$2,129,000	\$439,000	\$553,000	\$8,418,000
Water Quality							
Corrosion Cntrl Compliance	20,000	38,000	73,000	70,000	280,000	45,000	\$526,000
Water Quality Sample Upgrade	50,000	55,000	0	0	0	0	105,000
Bull Run Lake Improve Study	0	110,000	0	0	0	0	110,000
Bull Run Res.2 WQ Study	0	65,000	0	215,000	0	0	280,000
Grndwtr Remed/Recharge Study	200,000	250,000	250,000	0	0	0	700,000
Groundwater Treatment Study	300,000	309,000	206,000	0	0	0	815,000
Alt. Sources Treatment Study	0	314,000	514,000	200,000	0	0	1,028,000
Lab Improvements	3,645,000	1,994,000	0	0	0	0	5,639,000
Water Quality Total	\$4,215,000	\$3,135,000	\$1,043,000	\$485,000	\$280,000	\$45,000	\$9,203,000
Water Distribution							
Underground Tank Replacement	286,800	108,000	0	0	0	0	394,800
Transit Mall Extension	68,000	257,000	0	0	0	0	325,000
Emergency Pumps	0	108,000	108,000	108,000	108,000	0	432,000
West Side LightRail	0	110,000	2,080,000	1,080,000	0	0	3,270,000
Mains Program	Ongoing	3,309,000	3,309,000	3,309,000	3,309,000	3,309,000	16,545,000
Airport Way Supply Main	0	300,000	0	0	0	0	300,000
ODOT Relocations	Ongoing	605,000	605,000	605,000	605,000	605,000	3,025,000
Water Control Center	6,359,000	1,049,000	0	0	0	0	7,408,000
Interstate Maintenance	343,000	55,000	0	0	0	0	398,000
Hazard Assessment	32,000	70,000	70,000	0	0	0	172,000
Large Valve Program	Ongoing	55,000	55,000	55,000	55,000	55,000	275,000
Public Safety Improvement	Ongoing	27,000	27,000	27,000	27,000	27,000	135,000
Water Loss Reduction	828,000	163,000	163,000	163,000	163,000	163,000	1,643,000
Water Reuse Study	0	50,000	100,000	0	0	0	150,000
General Building Maintenance	Ongoing	130,000	130,000	130,000	130,000	130,000	650,000
Control Systems Maintenance	Ongoing	399,000	399,000	399,000	399,000	399,000	1,995,000
Downtown Improvements	Ongoing	108,000	108,000	108,000	108,000	108,000	540,000
Hydrant Program Annexation	0	113,000	113,000	113,000	113,000	113,000	565,000

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Total Cost by Year**

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Hayden Is Supply Improvement	575,000	151,000	0	0	0	0	726,000
Buddington Pump Station	0	32,000	216,000	0	0	0	248,000
Sylvan Improvements	3,077,000	300,000	0	0	0	0	3,377,000
Gardenhome Road Main	0	141,000	0	0	0	0	141,000
Capitol Hwy Supply	0	43,000	497,000	0	0	0	540,000
Forest Park Reservoir	0	103,000	513,000	410,000	0	0	1,026,000
Arnold St Pump Main	0	43,000	302,000	0	0	0	345,000
Hayden Island Serv Connections	105,000	270,000	163,000	0	0	0	538,000
Main Program Annexation	0	648,000	648,000	648,000	648,000	648,000	3,240,000
Fountain Maintenance	0	150,000	100,000	100,000	100,000	100,000	550,000
Water Distribution Total	\$11,673,800	\$8,897,000	\$9,706,000	\$7,255,000	\$5,765,000	\$5,657,000	\$48,953,800
TOTAL	\$16,626,800	\$14,560,000	\$12,780,000	\$9,869,000	\$6,484,000	\$6,255,000	\$66,574,800

CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources

Capital System: Water

Bureau/Program/Project	General Fund	Water Construction	Rate/Charge/Contracts	Federal/State/Other Local	Other	Total Budget	Non-Budget
<u>Bureau of Water Works</u>							
Water Supply							
Watershed Dams Maintenance	0	70,000	0	0	0	70,000	
Dams Stability Study	0	350,000	0	0	0	350,000	
Conduit 5 Right-of-Way	0	13,000	0	0	0	13,000	
Storage Building at Grndwtr	0	87,000	0	0	0	87,000	
Log Boom Replacement	0	100,000	0	0	0	100,000	
Supply & Trans Alternatives	0	0	80,000	320,000	0	400,000	
Burlingame/Wash Co Intertie	0	65,000	0	0	0	65,000	
Bull Run Lake Maintenance	0	180,000	0	0	0	180,000	
Conduit Maint At Ditch Camp	0	16,000	0	0	0	16,000	
Headworks Maintenance	0	55,000	0	0	0	55,000	
Revenue/Demand Model	0	0	75,000	0	0	75,000	
Wash Co. Supply Main Drain	0	9,000	0	61,000	0	70,000	
Regional Water Supply Plan	0	0	51,000	206,000	0	257,000	
Conduit Manholes	0	43,000	0	0	0	43,000	
Dam 2 Spillway (Rubber Dam)	0	50,000	0	0	0	50,000	
Bull Run Bridge Maintenance	0	146,000	0	0	0	146,000	
West Side Header	0	112,000	0	137,000	0	249,000	
Reservoir Maintenance	0	302,000	0	0	0	302,000	
Water Supply Total	\$0	\$1,598,000	\$206,000	\$724,000	\$0	\$2,528,000	
Water Quality							
Corrosion Cntrl Compliance	0	38,000	0	0	0	38,000	
Water Quality Sample Upgrade	0	55,000	0	0	0	55,000	
Bull Run Lake Improvements Study	0	0	110,000	0	0	110,000	
Bull Run Res.2 WQ Study	0	0	65,000	0	0	65,000	
Grndwtr Remed/Recharge Study	0	0	250,000	0	0	250,000	
Groundwater Treatment Study	0	0	309,000	0	0	309,000	
Alternative Sources Treatment Study	0	0	63,000	251,000	0	314,000	
Lab Improvements	0	1,994,000	0	0	0	1,994,000	
Water Quality Total	0	\$2,087,000	\$797,000	\$251,000	\$0	\$3,135,000	
Water Distribution							
Underground Tank Replacement	0	108,000	0	0	0	108,000	
Transit Mall Extension	0	7,000	0	250,000	0	257,000	
Emergency Pumps	0	108,000	0	0	0	108,000	
West Side LightRail	0	0	0	110,000	0	110,000	
Mains Program	0	2,629,000	0	0	680,000	3,309,000	
Airport Way Supply Main	0	300,000	0	0	0	300,000	
ODOT Relocations	0	303,000	0	302,000	0	605,000	
Water Control Center	0	1,049,000	0	0	0	1,049,000	
Interstate Maintenance	0	55,000	0	0	0	55,000	
Hazard Assessment	0	0	70,000	0	0	70,000	
Large Valve Program	0	55,000	0	0	0	55,000	
Public Safety Improvement	0	27,000	0	0	0	27,000	
Water Loss Reduction	0	163,000	0	0	0	163,000	
Water Reuse Study	0	50,000	0	0	0	50,000	
General Building Maintenance	0	130,000	0	0	0	130,000	
Control Systems Maintenance	0	399,000	0	0	0	399,000	
Downtown Improvements	0	108,000	0	0	0	108,000	
Hydrant Program Annexation	0	113,000	0	0	0	113,000	

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Funding Sources**

Capital System: Water

Bureau/Program/Project	General Fund	Water Construction	Rate/Charge/ Contracts	Federal/State/ Other Local	Other	Total Budget	Non-Budget
Hayden Is Supply Improvement	0	151,000	0	0	0	151,000	
Buddington Pump Station	0	32,000	0	0	0	32,000	
Sylvan Improvements	0	300,000	0	0	0	300,000	
Gardenhome Road Main	0	141,000	0	0	0	141,000	
Capitol Hwy Supply	0	43,000	0	0	0	43,000	
Forest Park Reservoir	0	103,000	0	0	0	103,000	
Arnold St Pump Main	0	43,000	0	0	0	43,000	
Hayden Island Serv Connections	0	270,000	0	0	0	270,000	
Main Program Annexation	0	648,000	0	0	0	648,000	
Fountain Maintenance	0	150,000	0	0	0	150,000	
Water Distribution Total	0	\$7,485,000	\$70,000	\$662,000	\$680,000	\$8,897,000	
TOTAL	\$0	\$11,170,000	\$1,073,000	\$1,637,000	\$680,000	\$14,560,000	\$0

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System: Water

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			Net Financial Impact
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	
Bureau of Water Works						
Water Supply						
Watershed Dams Maintenance	\$350,000	\$70,000	\$0	\$0	\$0	\$0
Dams Stability Study	350,000	350,000	0	0	0	0
Conduit 5 Right-of-Way	65,000	13,000	0	0	0	0
Storage Building at Grndwtr	87,000	87,000	0	0	0	0
Log Boom Replacement	230,000	100,000	0	500	0	0
Supply & Trans Alternatives	900,000	400,000	0	0	0	0
Burlingame/Wash Co Intertie	65,000	65,000	0	0	0	0
Bull Run Lake Maintenance	376,000	180,000	0	0	0	0
Conduit Maint At Ditch Camp	405,000	16,000	0	10,000	0	10,000
Headworks Maintenance	165,000	55,000	0	0	0	0
Revenue/Demand Model	75,000	75,000	0	0	0	0
Wash Co. Supply Main Drain	70,000	70,000	0	0	0	0
Regional Water Supply Plan	720,000	257,000	0	0	0	0
Conduit Manholes	215,000	43,000	0	1,000	7,000	(6,000)
Dam 2 Spillway (Rubber Dam)	1,350,000	50,000	3,000	1,000	0	(2,000)
Bull Run Bridge Maintenance	298,000	146,000	0	0	0	0
West Side Header	499,000	249,000	0	0	0	0
Reservior Maintenance	1,510,000	302,000	0	0	0	0
Water Supply Total	\$7,730,000	\$2,528,000	\$3,000	\$12,500	\$7,000	\$2,000
Water Quality	0	0	0	0	0	0
Corrosion Cntrl Compliance	506,000	38,000	0	20,000	50,000	(30,000)
Water Quality Sample Upgrade	55,000	55,000	0	5,000	10,000	(5,000)
Bull Run Lake Improvements Study	110,000	110,000	0	0	0	0
Bull Run Res.2 WQ Study	280,000	65,000	0	0	0	0
Grndwtr Remed/Recharge Study	500,000	250,000	0	0	0	0
Groundwater Treatment Study	515,000	309,000	0	0	0	0
Alternative Sources Treatment Study	1,028,000	314,000	0	0	0	0
Lab Improvements	1,994,000	1,994,000	0	20,000	0	20,000
Water Quality Total	\$4,988,000	\$3,135,000	\$0	\$45,000	\$60,000	(\$15,000)
Water Distribution	0	0	0	0	0	0
Underground Tank Replacement	108,000	108,000	0	0	0	0
Transit Mall Extension	257,000	257,000	0	0	0	0
Emergency Pumps	432,000	108,000	0	0	0	0
West Side LightRail	3,270,000	110,000	0	0	0	0
Mains Program	16,545,000	3,309,000	0	0	0	0
Airport Way Supply Main	300,000	300,000	0	0	0	0
ODOT Relocations	3,025,000	605,000	0	0	0	0
Water Control Center	1,049,000	1,049,000	0	20,000	200,000	(180,000)

**CAPITAL SYSTEM
CAPITAL IMPROVEMENT PROGRAM SUMMARY
FISCAL YEAR 1992-93 PROJECTS
Operating and Maintenance Costs**

Capital System: Water

Bureau/Program/Project	Five-Year Costs	FY 1992-93 Costs	ANNUAL			
			Revenue Generated (-)	Operating/Maint Costs (+)	Operating/Maint Savings (-)	Net Financial Impact
Interstate Maintenance	55,000	55,000	0	0	0	0
Hazard Assessment	140,000	70,000	0	0	0	0
Large Valve Program	275,000	55,000	0	0	0	0
Public Safety Improvement	135,000	27,000	0	0	0	0
Water Loss Reduction	815,000	163,000	0	0	0	0
Water Reuse Study	150,000	50,000	0	0	0	0
General Building Maintenance	650,000	130,000	0	1,000	5,000	(4,000)
Control Systems Maintenance	1,995,000	399,000	0	0	0	0
Downtown Improvements	540,000	108,000	0	0	0	0
Hydrant Program Annexation	565,000	113,000	0	0	0	0
Hayden Is Supply Improvement	151,000	151,000	0	0	0	0
Buddington Pump Station	248,000	32,000	0	0	0	0
Sylvan Improvements	300,000	300,000	0	0	0	0
Gardenhome Road Main	141,000	141,000	0	0	0	0
Capitol Hwy Supply	540,000	43,000	0	0	0	0
Forest Park Reservoir	1,026,000	103,000	0	0	0	0
Arnold St Pump Main	345,000	43,000	0	0	0	0
Hayden Island Serv Connections	433,000	270,000	0	0	0	0
Main Program Annexation	3,240,000	648,000	0	0	0	0
Fountain Maintenance	550,000	150,000	0	0	0	0
Water Distribution Total	\$37,280,000	\$8,897,000	\$0	\$21,000	\$205,000	(\$184,000)
TOTAL	\$49,998,000	\$14,560,000	\$3,000	\$78,500	\$272,000	(\$197,000)

PROJECT DETAIL

Project: **WATERSHED DAMS MAINTENANCE**

System: **WATER**
Program: **SUPPLY**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project provides for the repair and maintenance of the two dams located in the Bull Run Watershed which form the main system water storage reservoirs.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	Ongoing	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	ongoing	5,000	5,000	5,000	5,000	5,000	25,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	65,000	65,000	65,000	65,000	65,000	325,000
Total Annual Costs	ongoing	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **DAMS STABILITY STUDY**

System: **WATER**
Program: **SUPPLY**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project will study and review the condition of the Bureau's two Bull Run River dams with regard to newly promulgated earthquake standards.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOF	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

Costs/Schedule:

Planning	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CONDUIT 5 RIGHT-OF-WAY*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for completing the purchase of easements or land parcels for Conduit NO. 5 planned for the future along the alignment identified by previous consultant work. Other project activities will help to protect the Bureau's easement and property rights along the route.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$320,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$385,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$320,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$385,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	320,000	13,000	13,000	13,000	13,000	13,000	385,000
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$320,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$385,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *STORAGE BUILDING AT GROUNDWATER*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for a storage building on the Groundwater Pump Station site. This building will provide storage for ammonia, equipment, tools, and material. The building will also provide secure and safe storage of ammonia at the pump station.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$87,000	\$0	\$0	\$0	\$0	\$87,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$87,000	\$0	\$0	\$0	\$0	\$87,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	7,000	0	0	0	0	7,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	80,000	0	0	0	0	80,000
Total Annual Costs	\$0	\$87,000	\$0	\$0	\$0	\$0	\$87,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$500	\$500	\$500	\$500	\$2,000
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PROJECT DETAIL

Project: **LOG BOOM REPLACEMENT**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The log booms at Lake 1 and Lake 2 are deteriorating and new steel booms need to be constructed to prevent material from damaging the dam or intakes. The first phase of this project will be the replacement of the boom at Reservoir No. 1.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$100,000	\$0	\$130,000	\$0	\$0	\$230,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$100,000	\$0	\$130,000	\$0	\$0	\$230,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	10,000	0	13,000	0	0	23,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	90,000	0	117,000	0	0	207,000
Total Annual Costs	\$0	\$100,000	\$0	\$130,000	\$0	\$0	\$230,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **SUPPLY AND TRANSMISSION ALTERNATIVES**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project funds a study of water source options that may be used to meet the region's identified long term need for municipal water supply. This project is a continuation of previous work performed in cooperation with other of the regions water utilities. The majority of the project is funded by other water utilities.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOP	\$20,000	\$80,000	\$80,000	\$20,000	\$0	\$0	\$200,000
Other local	80,000	320,000	320,000	80,000	0	0	800,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$100,000	\$400,000	\$400,000	\$100,000	\$0	\$0	\$1,000,000

Costs/Schedule:

Planning	\$100,000	\$800,000	\$100,000	\$0	\$0	\$0	\$1,000,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$100,000	\$800,000	\$100,000	\$0	\$0	\$0	\$1,000,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *BURLINGAME/WASHINGTON COUNTY INTERTIE*

System: *WATER*
Program: *SUPPLY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for the modification and improvement of the Intertie between the Washington County Supply Main and the Burlingame Distribution System to allow a more reliable long-term supply. The present intertie is designed for short-term emergencies. The proposed modifications will allow longer term service from either source by the installation of a pressure regulating station, allowing non-manual operation.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	10,000	0	0	0	0	10,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	55,000	0	0	0	0	55,000
Total Annual Costs	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BULL RUN LAKE MAINTENANCE*

System: *WATER*
Program: *SUPPLY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The study and repair of the manmade dike at Bull Run Lake will be undertaken. Work in FY 92-93 includes planning and design of needed repairs, and commencement of construction.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$90,000	\$180,000	\$196,000	\$0	\$0	\$0	\$466,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$90,000	\$180,000	\$196,000	\$0	\$0	\$0	\$466,000

Costs/Schedule:

Planning	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Design/Project Management	50,000	79,000	7,000	0	0	0	136,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	250,000	40,000	0	0	0	290,000
Total Annual Costs	\$90,000	\$329,000	\$47,000	\$0	\$0	\$0	\$466,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CONDUIT MAINTENANCE AT DITCHCAMP*

System: *WATER*
Program: *SUPPLY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project mitigates the damage to two Bull Run water supply conduits passing through the Ditch Camp landslide area northeast of Roslyn Lake. Previous landslide movements have damaged both conduits. The potential for severe damage to the conduits still exists. Monitoring movements to establish design criteria has been occurring. Analyzing those measurements and design occurs in FY 93-94 with construction to follow.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$115,000	\$16,000	\$389,000	\$0	\$0	\$0	\$520,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$115,000	\$16,000	\$389,000	\$0	\$0	\$0	\$520,000

Costs/Schedule:

Planning	\$115,000	\$0	\$0	\$0	\$0	\$0	\$115,000
Design/Project Management	0	16,000	48,000	0	0	0	64,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	341,000	0	0	0	341,000
Total Annual Costs	\$115,000	\$16,000	\$389,000	\$0	\$0	\$0	\$520,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$10,000	\$10,000	\$10,000	\$30,000
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Project: *HEADWORKS MAINTENANCE*

System: *WATER*
Program: *SUPPLY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will address major capital maintenance at the headworks intake and disinfection facilities. Originally constructed in the 1890's, 1921, 1954, and 1962, ongoing periodic work is required to maintain these key facilities in good operating condition.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$72,000	\$55,000	\$0	\$55,000	\$0	\$55,000	\$237,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$72,000	\$55,000	\$0	\$55,000	\$0	\$55,000	\$237,000

Costs/Schedule:

Planning	\$7,000	\$5,000	\$0	\$5,000	\$0	\$5,000	\$22,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	65,000	50,000	0	50,000	0	50,000	215,000
Total Annual Costs	\$72,000	\$55,000	\$0	\$55,000	\$0	\$55,000	\$237,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *REVENUE/DEMAND MODEL*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to develop a computer model that will assist the Bureau in estimating the quantity of water required and sold by the Bureau and our wholesale customers. The model will improve the accuracy of the Bureau's financial forecasts and revenue requirement projections.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOF	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$150,000

Costs/Schedule:

Planning	\$35,000	\$75,000	\$0	\$0	\$0	\$0	\$110,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$35,000	\$75,000	\$0	\$0	\$0	\$0	\$110,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WASHINGTON COUNTY SUPPLY MAIN DRAIN*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for reconstruction of blow-offs on the Washinton county Supply main. The existing type of valves were rendered inoperable by the high pressure in the supply main. Blow-offs are to be reconstructed with a different type of valve appropriate for this application.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	8,000	0	0	0	0	8,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	62,000	0	0	0	0	62,000
Total Annual Costs	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **REGIONAL WATER SUPPLY PLAN**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will develop a water supply plan for the greater Portland regional area. The plan will develop and analyze options to furnish water to the region to 2050, and how those options are to be organized, managed, and funded. This project is a cooperative study funded primarily by other water utilities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOP	\$0	\$51,000	\$51,000	\$41,000	\$0	\$0	\$143,000
Other local	0	206,000	206,000	165,000	0	0	\$777,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$257,000	\$257,000	\$206,000	\$0	\$0	\$720,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$257,000	\$257,000	\$206,000	\$0	\$0	\$720,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$257,000	\$257,000	\$206,000	\$0	\$0	\$720,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: **CONDUIT MANHOLES**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for a standard design and installation of manholes over existing conduit access holes that are buried. Currently, when access is needed to a conduit, the access hole must be evacuated and shored. These manholes will be installed on an ongoing basis as the access holes are uncovered instead of backfilling over them as done in the past. These access points are routinely used for maintenance and inspection of the conduits that supply water to the City from the Bull Run watershed.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$43,000	\$43,000	\$43,000	\$43,000	\$43,000	\$215,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$43,000	\$43,000	\$43,000	\$43,000	\$43,000	\$215,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Estimated Additional Operating/Maintenance Costs:

\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$4,000
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PROJECT DETAIL

Project: *DAM NO 2 SPILLWAY (RUBBER DAM)*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for seasonal control of the water level behind Dam 2 by the construction of an inflatable structure in the spillway of Dam 2. This may provide additional water storage for summer use, and additional head for hydropower generation during the winter.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$50,000	\$150,000	\$1,150,000	\$0	\$0	\$1,350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$150,000	\$1,150,000	\$0	\$0	\$1,350,000

Costs/Schedule:

Planning	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Design/Project Management	0	0	150,000	0	0	0	150,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	1,150,000	0	0	1,150,000
Total Annual Costs	\$0	\$50,000	\$150,000	\$1,150,000	\$0	\$0	\$1,350,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$1,000	\$1,000	\$2,000
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Project: *BULL RUN BRIDGE MAINTENANCE*

System: *WATER*
Program: *SUPPLY*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for bridge inspections by City bridge engineers on a regular basis and a phased repair and maintenance program on the five major conduit bridges and one mayor highway bridge in the Bull Run area and on 20 minor conduit bridges in the Bull Run area and on the right-of-way to Gresham.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$148,000	\$11,000	\$80,000	\$11,000	\$70,000	\$298,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$148,000	\$11,000	\$80,000	\$11,000	\$70,000	\$298,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	Ongoing	28,000	1,000	10,000	1,000	10,000	48,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	ongoing	120,000	11,000	50,000	10,000	60,000	251,000
Total Annual Costs	\$0	\$148,000	\$12,000	\$80,000	\$11,000	\$70,000	\$298,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **WEST SIDE HEADER**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for a 36-inch header main to tie together the west side supply river crossing mains to improve system reliability west of the Willamette River.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$112,000	\$112,000	\$0	\$0	\$0	\$224,000
Other local	0	137,000	138,000	0	0	0	275,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$249,000	\$250,000	\$0	\$0	\$0	\$499,000

Costs/Schedule:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	69,000	0	0	0	0	69,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	430,000	0	0	0	0	430,000
Total Annual Costs	\$0	\$499,000	\$0	\$0	\$0	\$0	\$499,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **RESERVOIR MAINTENANCE**

System: **WATER**
Program: **SUPPLY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This group of projects is directed at ongoing major maintenance of in-town storage facilities at Mt. Tabor, Washington Park, and other locations. The age of much of the infrastructure, as well as its role in storing much of the finished water, require that they be well maintained.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	ongoing	\$302,000	\$302,000	\$302,000	\$302,000	\$302,000	\$1,510,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$302,000	\$302,000	\$302,000	\$302,000	\$302,000	\$1,510,000

Costs/Schedule:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	45,300	11,000	11,000	11,000	11,000	89,300
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	256,700	11,000	11,000	11,000	11,000	300,700
Total Annual Costs	\$0	\$302,000	\$22,000	\$22,000	\$22,000	\$22,000	\$390,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CORROSION CONTROL REGULATION COMPLIANCE*

Objectives:

System: *WATER*
Program: *QUALITY*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes the monitoring, study, design, and construction of improvements that will be required to comply with new regulations for copper and lead.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$20,000	\$38,000	\$73,000	\$70,000	\$200,000	\$45,000	\$446,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$20,000	\$38,000	\$73,000	\$70,000	\$200,000	\$45,000	\$446,000

Costs/Schedule:

Planning	\$20,000	\$38,000	\$0	\$0	\$45,000	\$0	\$103,000
Design/Project Management	0	0	73,000	0	0	0	73,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	70,000	280,000	45,000	395,000
Total Annual Costs	\$20,000	\$38,000	\$73,000	\$70,000	\$325,000	\$45,000	\$571,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$20,000	\$20,000	\$40,000
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Project: *WATER QUALITY SAMPLE UPGRADE*

Objectives:

System: *WATER*
Program: *QUALITY*

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will install standardized water quality sampling stations throughout the distribution system.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$50,000	\$55,000	\$0	\$0	\$0	\$0	\$105,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$50,000	\$55,000	\$0	\$0	\$0	\$0	\$105,000

Costs/Schedule:

Planning	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Design/Project Management	20,000	0	0	0	0	0	20,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	20,000	55,000	0	0	0	0	75,000
Total Annual Costs	\$50,000	\$55,000	\$0	\$0	\$0	\$0	\$105,000

Estimated Additional Operating/Maintenance Costs:

\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
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PROJECT DETAIL

Project: *BULL RUN LAKE IMPROVEMENTS*

System: *WATER*
Program: *QUALITY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Geologic, geotechnical, and hydrologic study of Bull Run Lake to evaluate the feasibility of options to gain more water from the lake.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000

Costs/Schedule:

Planning	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BULL RUN RESERVOIR NO. 2 WATER QUALITY STUDY*

System: *WATER*
Program: *QUALITY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Identification and stabilization of areas in existing reservoir No. 2 which may be responsible for significant turbidity increases.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$65,000	\$0	\$215,000	\$0	\$0	\$280,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$65,000	\$0	\$215,000	\$0	\$0	\$280,000

Costs/Schedule:

Planning	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Design/Project Management	0	0	0	30,000	0	0	30,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	185,000	0	0	185,000
Total Annual Costs	\$0	\$65,000	\$0	\$215,000	\$0	\$0	\$280,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GROUNDWATER REMEDIATION STUDY*

System: *WATER*
Program: *QUALITY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Conduct groundwater studies to determine if the contamination of Wells 13 and 19 in the Blue Lake aquifer is related to the regional contamination of other nearby aquifers.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOF	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$500,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	250,000	0	0	0	0	250,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *GROUNDWATER TREATMENT STUDY*

System: *WATER*
Program: *QUALITY*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for completion of groundwater quality studies for removal techniques for iron, manganese, and radon, all of which are naturally occurring contaminants. The study also provides for the design of treatment facilities for iron and manganese removal.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOF	\$300,000	\$309,000	\$206,000	\$0	\$0	\$0	\$815,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$300,000	\$309,000	\$206,000	\$0	\$0	\$0	\$815,000

Costs/Schedule:

Planning	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Design/Project Management	0	309,000	206,000	0	0	0	515,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$300,000	\$309,000	\$206,000	\$0	\$0	\$0	\$815,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **ALTERNATIVE SOURCES TREATMENT STUDY**

System: **WATER**
Program: **QUALITY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

Project will conduct water treatability studies on surface water sources identified by on-going planning studies as the sources best suited to meet the future water growth requirement in the Portland region. Project is done in cooperation with several other utilities, who are funding a majority of the project costs.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
	\$0	\$63,000	\$103,000	\$40,000	\$0	\$0	\$206,000
Other local	0	251,000	411,000	160,000	0	0	822,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$314,000	\$514,000	\$200,000	\$0	\$0	\$1,028,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	514,000	514,000	0	0	0	514,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$514,000	\$514,000	\$0	\$0	\$0	\$514,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **LAB IMPROVEMENTS**

System: **WATER**
Program: **QUALITY**

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

Testing requirements resulting from federal and state regulations promulgated in response to Safe Drinking Water Act Amendments require major expansions in water laboratory services. Effective monitoring of watershed management practices and of potential groundwater contamination sources also require expanded laboratory services. A study was conducted to determine the best way to meet these needs and concluded that a new laboratory facility was needed. This facility is being built in conjunction with the new Control Center to minimize costs through shared facilities.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$3,645,000	\$1,994,000	\$0	\$0	\$0	\$0	\$5,639,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$3,645,000	\$1,994,000	\$0	\$0	\$0	\$0	\$5,639,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Design/Project Management	420,000	60,000	0	0	0	0	480,000
Site Acquisition	20,000	0	0	0	0	0	20,000
Construction/Major Equipment	3,085,000	1,934,000	0	0	0	0	5,019,000
Total Annual Costs	\$3,645,000	\$1,994,000	\$0	\$0	\$0	\$0	\$5,639,000

Estimated Additional Operating/Maintenance Costs:

\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
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PROJECT DETAIL

Project: *UNDERGROUND TANK REPLACEMENT*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will address the replacement of the Bureau's existing underground fuel storage tanks that contain hazardous materials. Replacement will be to standards being mandated by the Oregon Department of Environmental Quality.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$287,000	\$108,000	\$0	\$0	\$0	\$0	\$395,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$287,000	\$108,000	\$0	\$0	\$0	\$0	\$395,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	\$27,000	\$7,000	\$0	\$0	\$0	\$0	\$34,000
Site Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	0
Construction/Major Equipment	\$260,000	\$101,000	\$0	\$0	\$0	\$0	\$361,000
Total Annual Costs	\$287,000	\$108,000	\$0	\$0	\$0	\$0	\$395,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *TRANSIT MALL EXTENSION*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project addresses the need to relocate water mains and facilities to accommodate transit mall construction from W Burnside St to Union Station and other transportation facilities in NW Portland. The majority of the cost is re-imburseable. Scheduling of Water Bureau work is contingent upon receipt of final plans, project schedule, and funding approval.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$68,000	\$7,000	\$0	\$0	\$0	\$0	\$75,000
Other	0	250,000	0	0	0	0	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$68,000	\$257,000	\$0	\$0	\$0	\$0	\$325,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	68,000	10,000	0	0	0	0	78,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	247,000	0	0	0	0	247,000
Total Annual Costs	\$68,000	\$257,000	\$0	\$0	\$0	\$0	\$325,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *EMERGENCY PUMPS*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This is a multi-year project intended to provide pumping capabilities at Bureau pump stations during emergency conditions. The first year's effort will focus on devising a strategy planning implementation, and then carrying out some aspects of construction/modifications/purchase. Later years will focus on construction/modifications/purchase.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$0	\$432,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$0	\$432,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	8,000	8,000	8,000	8,000	0	32,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	100,000	100,000	100,000	100,000	0	400,000
Total Annual Costs	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$0	\$432,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WEST SIDE LIGHTRAIL*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for the relocation and adjustment of water facilities to accommodate the proposed West Side Light Rail.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	110,000	2,080,000	1,080,000	0	0	3,270,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$110,000	\$2,080,000	\$1,080,000	\$0	\$0	\$3,270,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	70,000	80,000	80,000	0	0	230,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	40,000	2,000,000	1,000,000	0	0	3,040,000
Total Annual Costs	\$0	\$110,000	\$2,080,000	\$1,080,000	\$0	\$0	\$3,270,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: ***MAINS PROGRAM***

System: ***WATER***
Program: ***DISTRIBUTION***

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program provides for construction of approximately 62,000 feet of new main each year. This project includes customer requested work, which is largely re-imburseable, replacing old leaking main, upsizing main to ensure adequate flow for fire and supply, and new mains for looping and redundancy to ensure quality and reliable supply. Replacement of pipe on bridge crossings is also included.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$2,629,000	\$2,629,000	\$2,629,000	\$2,629,000	\$2,629,000	\$13,145,000
Petitioner	Ongoing	680,000	680,000	680,000	680,000	680,000	3,400,000
		0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	Ongoing	\$3,309,000	\$3,309,000	\$3,309,000	\$3,309,000	\$3,309,000	\$16,545,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	Ongoing	221,400	221,400	221,400	221,400	221,400	1,107,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	Ongoing	3,087,600	3,087,600	3,087,600	3,087,600	3,087,600	15,438,000
Total Annual Costs	\$0	\$3,309,000	\$3,309,000	\$3,309,000	\$3,309,000	\$3,309,000	\$16,545,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: ***AIRPORT WAY SUPPLY MAIN***

System: ***WATER***
Program: ***DISTRIBUTION***

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of construction 8,600 feet of 24-inch main, and 7,200 feet of 16-inch main in NE Airport Way, 5,000 feet of 20-inch main in Sandy Boulevard and 800 feet of 16-inch main in adjoining streets. The mains will be constructed in conjunction with the new Airport Way road construction and the schedule of this project is dependent on this construction. These mains are a part of the planned system improvements to the recently annexed Columbia South Shore area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	0	30,000	0	0	0	30,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	300,000	270,000	0	0	0	570,000
Total Annual Costs	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$600,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ODOT ADJUSTMENTS*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for adjustments to Water Bureau facilities required to accommodate several ODOT and City transportation projects. Funding is partially provided by ODOT and City transportation projects.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$303,000	\$303,000	\$303,000	\$303,000	\$303,000	\$1,815,000
Other - State	0	302,000	302,000	302,000	302,000	302,000	1,810,000
	0	0	0	0	0	0	0
	Ongoing						0
Total	\$0	\$605,000	\$605,000	\$605,000	\$605,000	\$605,000	\$3,025,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	Ongoing	75,000	75,000	75,000	75,000	75,000	375,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	530,000	530,000	530,000	530,000	530,000	2,650,000
Total Annual Costs	\$0	\$605,000	\$605,000	\$605,000	\$605,000	\$605,000	\$3,025,000

Estimated Additional Operating/Maintenance Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WATER CONTROL CENTER*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The Water Control Center provides centralized monitoring and control of major supply, transmission, pumping, and storage facility operations. The computer-based control system allows operations to be monitored and controlled from a single location. The control system will provide the Bureau with the necessary equipment and software to optimize operations, reduce energy use, and minimize cost.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$6,350,000	\$1,049,000	\$0	\$0	\$0	\$0	\$7,408,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$6,350,000	\$1,049,000	\$0	\$0	\$0	\$0	\$7,408,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Design/Project Management	640,000	70,000	0	0	0	0	710,000
Site Acquisition	20,000	0	0	0	0	0	20,000
Construction/Major Equipment	5,609,000	979,000	0	0	0	0	6,588,000
Total Annual Costs	\$6,350,000	\$1,049,000	\$0	\$0	\$0	\$0	\$7,408,000

Estimated Savings:	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
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PROJECT DETAIL

Project: *INTERSTATE MAINTENANCE*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project provides for improvements at the Interstate facilities at 1900 N. Interstate. The Interstate facility is the Operations Division headquarters from which water system maintenance activities originate. The project includes improvements to the facilities to increase safety and efficiency of operations.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$343,000	\$55,000	\$0	\$0	\$0	\$0	\$398,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$343,000	\$55,000	\$0	\$0	\$0	\$0	\$398,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	33,000	5,000	0	0	0	0	38,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	310,000	50,000	0	0	0	0	360,000
Total Annual Costs	\$343,000	\$55,000	\$0	\$0	\$0	\$0	\$398,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *HAZARD ASSESSMENT*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves the identification of probable events that threaten the Water Bureau's physical facilities, such as earthquakes, floods, landslides, civil disturbances, vandalism, sabotage, etc., and the application of these events to the facilities so that mitigation can be provided.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WOF	\$32,000	\$70,000	\$70,000	\$0	\$0	\$0	\$172,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$32,000	\$70,000	\$70,000	\$0	\$0	\$0	\$172,000

Costs/Schedule:

Planning	\$32,000	\$70,000	\$70,000	\$0	\$0	\$0	\$172,000
Design/Project Management	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	0	0	0	0	0
Total Annual Costs	\$32,000	\$70,000	\$70,000	\$0	\$0	\$0	\$172,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *LARGE VALVE PROGRAM*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program provides for the replacement of large valves in the distribution system whose operability is in question due to age and type. Inoperable valves inhibit quick and easy shutdowns in emergencies and decrease system reliability.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	19,500	19,500	19,500	19,500	19,500	97,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	35,500	35,500	35,500	35,500	35,500	177,500
Total Annual Costs	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *PUBLIC SAFETY IMPROVEMENT*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Security improvements to various Bureau facilities will be undertaken to reduce opportunities that such facilities will be victimized by or used to initiate crimes.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$27,000	\$27,000	\$27,000	\$27,000	\$27,000	\$135,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	Ongoing	\$27,000	\$27,000	\$27,000	\$27,000	\$27,000	\$135,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ongoing		1,000	1,000	1,000	1,000	1,000	5,000
Site Acquisition	0	0	0	0	0	0	0
Ongoing		26,000	26,000	26,000	26,000	26,000	130,000
Total Annual Costs	\$0	\$27,000	\$27,000	\$27,000	\$27,000	\$27,000	\$135,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: ***WATER LOSS REDUCTION***

System: ***WATER***
Program: ***DISTRIBUTION***

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project represents one of the many areas of water and energy conservation. The program deals specifically with identifying and reducing leakage, and also accounting for unmetered water usage. System improvements to eliminate these losses are to be implemented when cost justified.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$828,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$1,643,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	Ongoing	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$1,643,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Design/Project Management	80,000	80,000	30,000	30,000	30,000	30,000	280,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	448,000	83,000	133,000	133,000	133,000	133,000	1,063,000
Total Annual Costs	\$828,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$1,643,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: ***WATER REUSE STUDY***

System: ***WATER***
Program: ***DISTRIBUTION***

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for a study of the feasibility and potential opportunity to use raw and used water sources for nonpotable uses which currently take water from the potable distribution system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$150,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Design/Project Management	0	25,000	0	0	0	0	25,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	100,000	0	0	0	100,000
Total Annual Costs	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$150,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *GENERAL BUILDING MAINTENANCE*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides for capitalized repairs and maintenance of over 90 Bureau buildings and grounds valued at over \$13.3 million. These buildings and grounds include pump stations, gate houses, chlorination buildings, operations offices, and other structures located throughout the City and in Bull Run Reserve. Also, included are underground vaults for pressure regulators and other facilities.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$650,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$650,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	15,000	15,000	15,000	15,000	15,000	75,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	115,000	115,000	115,000	115,000	115,000	575,000
Total Annual Costs	\$0	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$650,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *CONTROL SYSTEM MAINTENANCE*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program covers ongoing major maintenance needs of the wellfield pumps and controls, pump and controls at other pumping stations, Water Control Center facility and corrosion control on the conduits.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	Ongoing	\$399,000	\$399,000	\$399,000	\$399,000	\$399,000	\$1,995,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	Ongoing	\$399,000	\$399,000	\$399,000	\$399,000	\$399,000	\$1,995,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	Ongoing	40,000	40,000	40,000	40,000	40,000	200,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	359,000	359,000	359,000	359,000	359,000	1,795,000
Total Annual Costs	\$0	\$399,000	\$399,000	\$399,000	\$399,000	\$399,000	\$1,995,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *DOWNTOWN IMPROVEMENTS*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X
X

Project Description:

The Downtwon Improvements Project has been instituted to upgrade the existing water system within the downtown core area. This project will replace and adjust water mains, valves and adjust services, and fire hydrants as well as install new hydrants. This work will precede street improvement work planned by adjacent property owners and the City.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$108,000	\$540,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$108,000	\$540,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	48,500	48,500	48,500	48,500	48,500	242,500
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	59,500	59,500	59,500	59,500	59,500	297,500
Total Annual Costs	\$0	\$108,000	\$108,000	\$108,000	\$108,000	\$108,000	\$540,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *HYDRANT ANNEXATION*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This program augments the existing Fire Hydrant Program. It is intended to provide the same level of fire protection in recently annexed areas as exists in the rest of the city. Approximately 25 new hydrants will be installed under this program.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$113,000	\$113,000	\$113,000	\$113,000	\$113,000	\$565,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$113,000	\$113,000	\$113,000	\$113,000	\$113,000	\$565,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	48,000	48,000	48,000	48,000	48,000	240,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	65,000	65,000	65,000	65,000	65,000	325,000
Total Annual Costs	\$0	\$113,000	\$113,000	\$113,000	\$113,000	\$113,000	\$565,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *HAYDEN ISLAND SUPPLY IMPROVEMENT*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

Hayden Island Supply Improvement provides for the upgrading of the Hayden Island supply main system by replacing the existing undersized asbestos pipe with currently sized ductile iron pipe.

The project was planned in four phases and three phases have been completed. The remaining phase is: Design and construction of 2,500 feet of 12-inch pipe under N. Hayden Island Drive west from N. South Shore Ave.

Funding Sources:

	Prior Yrs	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	TOTAL
WCF	\$575,000	\$151,000	\$0	\$0	\$0	\$0	\$726,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$575,000	\$151,000	\$0	\$0	\$0	\$0	\$726,000

Costs/Schedule:

	Prior Yrs	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	15,000	0	0	0	0	15,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	136,000	0	0	0	0	136,000
Total Annual Costs	\$0	\$151,000	\$0	\$0	\$0	\$0	\$151,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *BUDDINGTON PUMP STATION*

System: *Water, Trans, etc*
Program: *Category of System*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will provide a second pumped supply source to the Arnold and Stephenson pressure systems in southwest Portland. The pump station will be designed to supply both the Arnold and Stephenson Reservoirs. The project will improve system reliability and reduce the need for distribution storage in the area. The pump station will be supplied from the Burlingame system via the Capital Highway Supply Project and the Buddington Reservoir.

Funding Sources:

	Prior Yrs	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	TOTAL
WCF	\$0	\$32,000	\$216,000	\$0	\$0	\$0	\$248,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$32,000	\$216,000	\$0	\$0	\$0	\$248,000

Costs/Schedule:

	Prior Yrs	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	32,000	0	0	0	0	32,000
Site Acquisition	0	0	20,000	0	0	0	20,000
Construction/Major Equipment	0	0	196,000	0	0	0	196,000
Total Annual Costs	\$0	\$32,000	\$216,000	\$0	\$0	\$0	\$248,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *SYLVAN IMPROVEMENTS*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

The program encompasses several projects which will extend and improve services in the West Hills north of Burnside. These projects are responsive to major new developments in the area and include upgrading pumps, and tank facilities, new main in Skyline and adjacent streets, looping, and upsizing mains. Work will be done at Calvary, Whitwood, and Springville pump stations; and main construction on Skyline and Whitwood. This project also entails integrating facilities acquired from Tualatin Valley Water District into the Portland system to improve supply to the area.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$2,846,000	\$300,000	\$0	\$0	\$0	\$0	\$3,146,000
LID	231,000	0	0	0	0	0	231,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$3,077,000	\$300,000	\$0	\$0	\$0	\$0	\$3,377,000

Costs/Schedule:

Planning	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000
Design/Project Management	251,000	40,000	0	0	0	0	291,000
Site Acquisition	435,000	0	0	0	0	0	435,000
Construction/Major Equipment	2,310,000	260,000	0	0	0	0	2,570,000
Total Annual Costs	\$3,077,000	\$300,000	\$0	\$0	\$0	\$0	\$3,377,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *GARDEN HOME ROAD MAIN*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project consists of construction of 2,600 feet of 12-inch ductile iron water main in SW Garden Home Road between 52nd and 62nd Avenues. This new main will replace a 6-inch asbestos cement main acquired by annexation. The existing main has inadequate capacity and maintenance problems associate with the pipe material.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$141,000	\$0	\$0	\$0	\$0	\$141,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$141,000	\$0	\$0	\$0	\$0	\$141,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	14,000	0	0	0	0	14,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	127,000	0	0	0	0	127,000
Total Annual Costs	\$0	\$141,000	\$0	\$0	\$0	\$0	\$141,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: CAPITAL HIGHWAY SUPPLY

System: WATER
Program: DISTRIBUTION

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project continues the extensions of main to improve supply to Southwest Portland south of I-5. Four thousand feet of 12-inch main will be installed from SW 61st Avenue and Dickinson to Buddington Tank, including 500 feet to be bored under Interstate-5.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$43,000	\$487,000	\$0	\$0	\$0	\$540,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$43,000	\$487,000	\$0	\$0	\$0	\$540,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	43,000	0	0	0	0	43,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	487,000	0	0	0	487,000
Total Annual Costs	\$0	\$43,000	\$487,000	\$0	\$0	\$0	\$540,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: FOREST PARK RESERVOIR

System: WATER
Program: DISTRIBUTION

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X
X

Project Description:

This project will provide for the design and construction of a 2 million gallon standpipe or elevated storage reservoir near Saltzman Road and Skyline Boulevard. This reservoir will provide adequate storage for water supply and fire protection to meet the development needs of the Skyline Blvd. Corridor, and Northwest Hills area.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$103,000	\$513,000	\$410,000	\$0	\$0	\$1,026,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$103,000	\$513,000	\$410,000	\$0	\$0	\$1,026,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	103,000	50,000	0	0	0	153,000
Site Acquisition	0	0	100,000	0	0	0	100,000
Construction	0	0	363,000	0	0	0	363,000
Total Annual Costs	\$0	\$103,000	\$513,000	\$0	\$0	\$0	\$966,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ARNOLD ST. PUMP MAIN*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

When Hayden Island was annexed into the City of Portland, the Bureau made commitments to the property owners. The Bureau committed to the annexing property owners that it would pay the cost of installing new meters when it was in the Bureau's interest to move the meter to a standard location. The property owner would be responsible for all backflow equipment and backside plumbing costs. This package will fulfill the Bureau's commitments to the property owners of Hayden Island.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$43,000	\$302,000	\$0	\$0	\$0	\$345,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$43,000	\$302,000	\$0	\$0	\$0	\$345,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	43,000	0	0	0	0	43,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	0	302,000	0	0	0	302,000
Total Annual Costs	\$0	\$43,000	\$302,000	\$0	\$0	\$0	\$345,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: *HAYDEN ISLAND SERVICE CONNECTIONS*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

When Hayden Island was annexed into the City of Portland, the Bureau made commitments to the property owners. The Bureau committed to the annexing property owners that it would pay the cost of installing new meters when it was in the Bureau's interest to move the meter to a standard location. The property owner would be responsible for all backflow equipment and backside plumbing costs. This package will fulfill the Bureau's commitments to the property owners of Hayden Island.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$105,000	\$270,000	\$163,000	\$648,000	\$648,000	\$648,000	\$2,482,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$105,000	\$270,000	\$163,000	\$648,000	\$648,000	\$648,000	\$2,482,000

Costs/Schedule:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	15,000	50,000	50,000	64,000	64,000	64,000	307,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	90,000	220,000	163,000	584,000	584,000	584,000	2,225,000
Total Annual Costs	\$105,000	\$270,000	\$213,000	\$648,000	\$648,000	\$648,000	\$2,532,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *MAINS ANNEXATION*

System: *WATER*
Program: *DISTRIBUTION*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide major maintenance for public fountains throughout the City.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
WCF	\$0	\$648,000	\$648,000	\$648,000	\$648,000	\$648,000	\$3,240,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$648,000	\$648,000	\$648,000	\$648,000	\$648,000	\$3,240,000

Costs/Schedule:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	64,000	64,000	64,000	64,000	64,000	320,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	584,000	584,000	584,000	584,000	584,000	2,920,000
Total Annual Costs	\$0	\$648,000	\$648,000	\$648,000	\$648,000	\$648,000	\$3,240,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *FOUNTAIN MAINTENANCE*

System: *Water*
Program: *Distribution*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide major maintenance for public fountains throughout the City.

Funding Sources:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Fund	\$0	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$550,000
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Fund	0	0	0	0	0	0	0
Total	\$0	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$550,000

Costs/Schedule:

	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Management	0	15,000	10,000	10,000	10,000	10,000	55,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Major Equipment	0	135,000	90,000	90,000	90,000	90,000	495,000
Total Annual Costs	\$0	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$550,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Water Bureau Proposed
Total Cost by Year

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Bureau of Water Works							
Water Supply							
Watershed Dams Maintenance	Ongoing	\$0	\$70,000	\$70,000	\$70,000	\$70,000	280,000
Dams Stability Study	0	0	0	0	0	0	0
Conduit 5 Right-of-Way	320,000	0	13,000	13,000	13,000	13,000	372,000
Storage Building at Grndwtr	0	0	0	0	0	0	0
Log Boom Replacement	0	0	0	130,000	0	0	130,000
Supply & Trans Alternatives	100,000	400,000	400,000	100,000	0	0	1,000,000
Burlingame/Wash Co Intertie	0	0	0	0	0	0	0
Bull Run Lake Maintenance	Ongoing	149,000	196,000	0	0	0	345,000
Conduit Maint At Ditch Camp	115,000	0	389,000	0	0	0	504,000
Headworks Maintenance	72,000	0	0	55,000	0	55,000	182,000
Revenue/Demand Model	75,000	0	0	0	0	0	75,000
Wash Co. Supply Main Drain	0	0	0	0	0	0	0
Regional Water Supply Plan	0	0	257,000	206,000	0	0	463,000
Conduit Manholes	0	0	43,000	43,000	43,000	43,000	172,000
Dam 2 Spillway (Rubber Dam)	0	0	150,000	1,150,000	0	0	1,300,000
Bull Run Bridge Maintenance	16,000	0	11,000	60,000	11,000	70,000	168,000
West Side Header	40,000	250,000	200,000	0	0	0	490,000
Reservoir Maintenance	Ongoing	0	302,000	302,000	302,000	302,000	1,208,000
Water Supply Total	\$738,000	\$799,000	\$2,031,000	\$2,129,000	\$439,000	\$553,000	\$6,689,000
Water Quality							
Corrosion Cntrl Compliance	20,000	0	73,000	70,000	280,000	45,000	\$488,000
Water Quality Sample Upgrade	50,000	0	0	0	0	0	50,000
Bull Run Lake Improve Study	0	0	0	0	0	0	0
Bull Run Res.2 WQ Study	0	0	0	215,000	0	0	215,000
Grndwtr Remed/Recharge Study	200,000	0	250,000	0	0	0	450,000
Groundwater Treatment Study	300,000	0	206,000	0	0	0	506,000
Alt. Sources Treatment Study	0	200,000	514,000	200,000	0	0	914,000
Lab Improvements	3,645,000	0	0	0	0	0	3,645,000
Water Quality Total	\$4,215,000	\$200,000	\$1,043,000	\$485,000	\$280,000	\$45,000	\$6,268,000
Water Distribution							
Underground Tank Replacement	286,800	0	0	0	0	0	286,800
Transit Mall Extension	68,000	0	0	0	0	0	68,000
Emergency Pumps	0	0	108,000	108,000	108,000	0	324,000
West Side LightRail	0	0	2,080,000	1,080,000	0	0	3,160,000
Mains Program	Ongoing	0	3,309,000	3,309,000	3,309,000	3,309,000	13,236,000
Airport Way Supply Main	0	0	0	0	0	0	0
ODOT Relocations	Ongoing	0	605,000	605,000	605,000	605,000	2,420,000
Water Control Center	6,359,000	0	0	0	0	0	6,359,000
Interstate Maintenance	343,000	0	0	0	0	0	343,000
Hazard Assessment	32,000	0	70,000	0	0	0	102,000
Large Valve Program	Ongoing	0	55,000	55,000	55,000	55,000	220,000
Public Safety Improvement	Ongoing	0	27,000	27,000	27,000	27,000	108,000
Water Loss Reduction	828,000	0	163,000	163,000	163,000	163,000	1,480,000
Water Reuse Study	0	0	100,000	0	0	0	100,000
General Building Maintenance	Ongoing	0	130,000	130,000	130,000	130,000	520,000
Control Systems Maintenance	Ongoing	0	399,000	399,000	399,000	399,000	1,596,000
Downtown Improvements	Ongoing	0	108,000	108,000	108,000	108,000	432,000
Hydrant Program Annexation	0	0	113,000	113,000	113,000	113,000	452,000

CAPITAL PROJECT LIST
UNFUNDED CURRENT AND FUTURE YEAR PROJECTS
Water Bureau Proposed
Total Cost by Year

Capital System: Water

Bureau/Program/Project	Est. Prior Years	Fiscal Year 92-93	Fiscal Year 93-94	Fiscal Year 94-95	Fiscal Year 95-96	Fiscal Year 96-97	Project Total
Hayden Is Supply Improvement	575,000	0	0	0	0	0	575,000
Buddington Pump Station	0	0	216,000	0	0	0	216,000
Sylvan Improvements	3,077,000	0	0	0	0	0	3,077,000
Gardenhome Road Main	0	0	0	0	0	0	0
Capitol Hwy Supply	0	0	497,000	0	0	0	497,000
Forest Park Reservoir	0	0	513,000	410,000	0	0	923,000
Arnold St Pump Main	0	0	302,000	0	0	0	302,000
Hayden Island Serv Connections	105,000	0	163,000	0	0	0	268,000
Main Program Annexation	0	0	648,000	648,000	648,000	648,000	2,592,000
Fountain Maintenance	0	0	100,000	100,000	100,000	100,000	400,000
Water Distribution Total	\$11,673,800	\$0	\$9,706,000	\$7,255,000	\$5,785,000	\$5,657,000	\$40,066,800
TOTAL	\$16,626,800	\$999,000	\$12,780,000	\$9,869,000	\$6,484,000	\$6,255,000	\$53,013,800

PROJECT DETAIL

Project: *ANKENY PUMP STATION RENOVATION*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is currently under construction and should be completed by January 1993. The work includes replacing the hydraulic systems, #2 storm pump with a large capacity sanitary and storm pump, and replacing existing control system with three automatic control systems.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$2,040,000	\$747,170	\$0	\$0	\$0	\$0	\$2,787,170
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,040,000	\$747,170	\$0	\$0	\$0	\$0	\$2,787,170

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	440,000	0	0	0	0	0	440,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	1,600,000	747,170	0	0	0	0	2,347,170
Total Annual Costs	\$2,040,000	\$747,170	\$0	\$0	\$0	\$0	\$2,787,170

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *UNDERGROUND STORAGE TANKS*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project facilitates the removal of underground storage tanks used for vehicle fueling purposes in conjunction with the City-wide fuel management system. Tanks are to be removed at the Columbia Boulevard Wastewater Treatment Plant, Tryon Creek Wastewater Treatment Plant, and the Inverness pump station.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$80,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$80,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	40,000	40,000	0	0	0	80,000
Total Annual Costs	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$80,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *ASBESTOS ABATEMENT*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

The purpose of this project is the removal of asbestos insulation materials on piping & valves at CBWTP, TCWTP, and Inverness pump station. The removal will facilitate operations and maintenance programs at the plant and eliminate environmental hazards from high priority areas.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	120,000	0	0	0	0	120,000
Total Annual Costs	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *RIVERGATE QUARRY DRAINAGE*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is to provide drainage for the Police Bureau's Vehicle Storage Facility, being constructed at the site of a former quarry in the Rivergate area. The project will be funded by an interagency agreement with the Facilities Services Fund.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Interagency-BGS	\$0	\$167,000	\$0	\$0	\$0	\$0	\$167,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$167,000	\$0	\$0	\$0	\$0	\$167,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	167,000	0	0	0	0	167,000
Total Annual Costs	\$0	\$167,000	\$0	\$0	\$0	\$0	\$167,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *PUMP STATION IMPROVEMENTS*

System: *Sewage*
Program: *Maintenance & Reliability*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

A recent study on pump stations indicated a difficulty in obtaining parts for stations 20 years or older. New pumps, valves, piping, electrical equipment and controls are needed in order to maintain efficiency and reliability on these old pump stations. This project includes upgrading pump stations to avoid any failures which cause sewage to bypass into the Willamette River. Pump stations included in this project are: Rivergate, Alder, California, Harney, Swan, Lotus Is., Yeon, Albina, Thomas, Linnton, St. Johns, Woods, Mocks Bottom, Riverview, Fremont, Mallory, and South Shore.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$8,500	\$2,233,950	\$1,417,825	\$1,639,200	\$589,550	\$318,950	\$6,207,975
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$8,500	\$2,233,950	\$1,417,825	\$1,639,200	\$589,550	\$318,950	\$6,207,975

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	8,500	2,233,950	1,417,825	1,639,200	589,550	318,950	6,207,975
Total Annual Costs	\$8,500	\$2,233,950	\$1,417,825	\$1,639,200	\$589,550	\$318,950	\$6,207,975

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *COLUMBIA SLOUGH WATER QUALITY PROJECT*

System: *Sewage*
Program: *Drainage & Storm Water Quality*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will generate information so that reasonable Total Maximum Daily Load (TMDL) requirements for certain pollutants can be determined by the State Department of Environmental Quality (DEQ) and the U.S. Environmental Protection Agency (EPA). This includes modelling, monitoring, and analysis of water quality in the Columbia Slough, along with incorporating data from previous studies of the Columbia Slough.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$805,000	\$383,900	\$500,000	\$450,000	\$350,000	\$2,488,900
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$805,000	\$383,900	\$500,000	\$450,000	\$350,000	\$2,488,900

Costs/Schedule:

Planning	\$0	\$805,000	\$383,900	\$500,000	\$450,000	\$350,000	\$2,488,900
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$805,000	\$383,900	\$500,000	\$450,000	\$350,000	\$2,488,900

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: FANNO SURFACE WATER TREATMENT

System: Sewage
Program: Drainage & Storm Water Quality

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project consists of developing eight different sites to improve water quality in the Fanno Creek Basin. This includes constructing detention facilities, retrofitting sedimentation manholes into existing storm sewers in the Fanno Creek Basin, and restoring streams.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$750,000	\$2,650,000	\$0	\$0	\$0	\$0	\$3,400,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$750,000	\$2,650,000	\$0	\$0	\$0	\$0	\$3,400,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	300,000	498,480	0	0	0	0	798,480
Site Acquisition	0	331,540	0	0	0	0	331,540
Construction/Equip	450,000	1,820,000	0	0	0	0	2,270,000
Total Annual Costs	\$750,000	\$2,650,000	\$0	\$0	\$0	\$0	\$3,400,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$9,000	\$9,000	\$9,000	\$9,000	\$36,000
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Project: FANNO CREEK WATER QUALITY PROJECT

System: Sewage
Program: Drainage & Storm Water Quality

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project involves various implementation activities related to the City's Tualatin Basin water quality management plan. The work includes stream monitoring, re-evaluation of DEQ's Total Maximum Daily Load requirements, public education, site and research studies related to water quality facilities, and rehabilitation of existing drainage ways to enhance stream and water quality.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$460,000	\$285,350	\$189,250	\$178,750	\$171,500	\$167,000	\$1,451,850
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$460,000	\$285,350	\$189,250	\$178,750	\$171,500	\$167,000	\$1,451,850

Costs/Schedule:

Planning	\$460,000	\$52,350	\$0	\$0	\$0	\$0	\$512,350
Design/Project Mgt	0	150,000	139,250	128,750	121,500	117,000	656,500
Site Acquisition	0	10,000	10,000	10,000	10,000	10,000	50,000
Construction/Equip	0	73,000	40,000	40,000	40,000	40,000	233,000
Total Annual Costs	\$460,000	\$285,350	\$189,250	\$178,750	\$171,500	\$167,000	\$1,451,850

Estimated Additional Operating/Maintenance Costs:

\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
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PROJECT DETAIL

Project: *JOHNSON CREEK RESOURCE MANAGEMENT PLAN*

System: *Sewage*
Program: *Drainage & Storm Water Quality*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will provide alternative water quality and flood control solutions in Johnson Creek Basin. The water quality and flood control effort in this basin will enable the bureau to meet water quality standards, deadlines, and State and Federal requirements in the Johnson Creek Basin. It will dramatically reduce the threat from flooding and provide protection of public health and property.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$2,406,145	\$679,000	\$615,000	\$615,000	\$615,000	\$615,000	\$5,545,145
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$2,406,145	\$679,000	\$615,000	\$615,000	\$615,000	\$615,000	\$5,545,145

Costs/Schedule:

Planning	\$2,246,145	\$141,000	\$120,000	\$100,000	\$80,000	\$30,000	\$2,697,145
Design/Project Mgt	0	408,000	350,000	200,000	200,000	200,000	1,358,000
Site Acquisition	0	100,000	95,000	100,000	150,000	150,000	595,000
Construction/Equip	160,000	30,000	50,000	215,000	205,000	235,000	895,000
Total Annual Costs	\$2,406,145	\$679,000	\$615,000	\$615,000	\$615,000	\$615,000	\$5,545,145

Estimated Additional Operating/Maintenance Costs:

	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
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Project: *DRAINAGE IMPROVEMENT PROGRAM*

System: *Sewage*
Program: *Drainage & Storm Water Quality*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project provides solutions to ongoing drainage problems in the City and other drainage problems following the new development of LID street improvements. Assistance is provided by the Bureau of Environmental Services to protect properties from flooding, to control erosion, and to improve water quality. Examples to such program assistance include oversizing, downstream bank and bed erosion control, and upgrading of the existing drainage system.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	103,000	103,000	103,000	103,000	103,000	103,000	618,000
Site Acquisition	22,000	22,000	22,000	22,000	22,000	22,000	132,000
Construction/Equip	375,000	375,000	375,000	375,000	375,000	375,000	2,250,000
Total Annual Costs	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000

Estimated Additional Operating/Maintenance Costs:

	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: **STORM WATER PROGRAM DEVELOPMENT**

System: **Sewage**
 Program: **Drainage & Storm Water Quality**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This program will provide a storm water management plan as required by Part II of the Environmental Protection Agency Storm Water National Pollution Discharge Elimination System (NPDES) regulations. This includes monitoring storm water discharges to identify the pollutant load of storm water from various land use types. This information is required in compliance with the NPDES storm water permit application requirements.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$902,000	\$644,800	\$500,000	\$270,575	\$375,000	\$2,692,375
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$902,000	\$644,800	\$500,000	\$270,575	\$375,000	\$2,692,375

Costs/Schedule:

Planning	\$0	\$902,000	\$444,800	\$300,000	\$70,575	\$375,000	\$2,092,375
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	200,000	200,000	200,000	0	600,000
Construction/Equip	0	0	0	0	0	0	0
Total Annual Costs	\$0	\$902,000	\$644,800	\$500,000	\$270,575	\$375,000	\$2,692,375

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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Project: **COMBINED SEWER OVERFLOW MANAGEMENT PLAN**

System: **Sewage**
 Program: **Combined Sewer Overflow**

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project consists of the development of a plan for managing and reducing combined sewer overflows (CSOs) from the City's sewer system in accordance with DEQ mandates. The Stipulation and Final Order (SFO) issued by DEQ in August 1991 requires an ambitious schedule of CSO abatement accomplishments leading to the elimination of untreated CSOs within 20 years. The development of the CSO Plan is a major benchmark in that timeline. The initial phases of implementation of that plan are also included in this project.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$3,411,188	\$2,519,600	\$2,912,080	\$1,725,090	\$1,710,000	\$0	\$12,277,958
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$3,411,188	\$2,519,600	\$2,912,080	\$1,725,090	\$1,710,000	\$0	\$12,277,958

Costs/Schedule:

Planning	\$3,411,188	\$2,519,600	\$2,912,080	\$1,725,090	\$1,710,000	\$0	\$12,277,958
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	0	0	0	0	0
Total Annual Costs	\$3,411,188	\$2,519,600	\$2,912,080	\$1,725,090	\$1,710,000	\$0	\$12,277,958

Estimated Additional Operating/Maintenance Costs:

\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
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PROJECT DETAIL

Project: *RAMSEY LAKE PILOT WETLANDS*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project uses wetland technology to prevent combined sewer overflows (CSOs). This project will effectively treat CSO from four basins which would have otherwise discharged without treatment, directly into the Columbia Slough.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$1,025,000	\$2,000,000	\$5,250,000	\$5,520,500	\$2,238,650	\$0	\$16,034,150
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$1,025,000	\$2,000,000	\$5,250,000	\$5,520,500	\$2,238,650	\$0	\$16,034,150

Costs/Schedule:

Planning	\$174,850	\$100,250	\$0	\$0	\$0	\$0	\$275,100
Design/Project Mgt	150,150	800,000	2,000,000	500,000	375,000	0	3,825,150
Site Acquisition	450,000	750,000	500,000	0	0	0	1,700,000
Construction/Equip	250,000	349,750	2,750,000	5,020,500	1,863,650	0	10,233,900
Total Annual Costs	\$1,025,000	\$2,000,000	\$5,250,000	\$5,520,500	\$2,238,650	\$0	\$16,034,150

Estimated Additional Operating/Maintenance Costs:

\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$8,000
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Project: *SLOUGH SCREENING*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is for the construction of mechanical bar screens to remove solids and floatables from Columbia Slough discharges. The DEQ-issued Stipulation and Final Order (SFO) requires that these problems be eliminated by 1996.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$500,000	\$3,400,000	\$2,450,000	\$3,500,000	\$0	\$9,850,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$500,000	\$3,400,000	\$2,450,000	\$3,500,000	\$0	\$9,850,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	121,000	800,000	800,000	800,000	0	2,321,000
Site Acquisition	0	309,000	0	0	0	0	309,000
Construction/Equip	0	70,000	2,600,000	1,850,000	2,700,000	0	7,220,000
Total Annual Costs	\$0	\$500,000	\$3,400,000	\$2,450,000	\$3,500,000	\$0	\$9,850,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *LENTS TRUNK RELIEF*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will increase the number of sumps, storm sewers and implement other peak flow reduction methods for areas tributary to the Johnson Creek Interceptor. The construction of Mid-County sewers will create additional flows into the Lents Trunk from areas outside of the Lents design drainage basin. Storm water combined with sanitary flows increases the demand on interceptor sewer capacity.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$553,000	\$500,000	\$700,000	\$0	\$0	\$0	\$1,753,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$553,000	\$500,000	\$700,000	\$0	\$0	\$0	\$1,753,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	123,000	100,000	150,000	0	0	0	373,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	430,000	400,000	550,000	0	0	0	1,380,000
Total Annual Costs	\$553,000	\$500,000	\$700,000	\$0	\$0	\$0	\$1,753,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *SLOUGH BASIN RELIEF*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:

Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project includes construction of sumps to reduce flows where needed in the Vancouver, 13th Ave., Fenwick, Chautauqua, Albina, Kenton, Bayard, Fisher, Oregonian, St. Johns, and the Oswego Basins. The project will reduce flows in the sanitary system by separating storm water runoff, at the same time reducing the amount of flows to the Columbia Slough that must be screened.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$809,000	\$2,300,000	\$2,880,000	\$0	\$0	\$5,789,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$809,000	\$2,300,000	\$2,880,000	\$0	\$0	\$5,789,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	39,000	230,000	288,000	0	0	557,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	570,000	2,070,000	2,592,000	0	0	5,232,000
Total Annual Costs	\$0	\$809,000	\$2,300,000	\$2,880,000	\$0	\$0	\$5,789,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: *CENTRAL BUSINESS DISTRICT PHASE 6*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project is the sixth phase of storm sewer separation in the Central Business District. Construction of new storm sewers in SW Madison, Main and Salmon Streets begins in the spring of FY 91-92 and will continue until the first part of FY 92-93. Separating storm sewers reduces the flow in the combined sanitary system, which in turn reduces the incidence of combined sewer overflows (CSOs).

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$23,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,023,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$23,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,023,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	23,000	100,000	0	0	0	0	123,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	900,000	0	0	0	0	900,000
Total Annual Costs	\$23,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,023,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: *WILLAMETTE RIVER MANAGEMENT PLAN*

System: *Sewage*
Program: *Combined Sewer Overflow*

Objectives:
Maintain Capital Stock
Upgrade Existing System
Expansion or New Construction

X

Project Description:

This project will involve initial background and baseline monitoring of the Willamette River. The study of the Portland Harbor, mixing zone, and sediment, along with dye studies for time travel, will be coordinated with the CSO Facility Planning and any overall water quality data management efforts. Eventually TMDLs for the Willamette River and load allocations for Portland Harbor will be developed by the City in conjunction with the Department of Environmental Quality and the Environmental Quality Commission.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$518,000	\$273,000	\$77,980	\$0	\$0	\$0	\$868,980
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$518,000	\$273,000	\$77,980	\$0	\$0	\$0	\$868,980

Costs/Schedule:

Planning	\$518,000	\$273,000	\$77,980	\$0	\$0	\$0	\$868,980
Design/Project Mgt	0	0	0	0	0	0	0
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0	0	0	0	0	0	0
Total Annual Costs	\$518,000	\$273,000	\$77,980	\$0	\$0	\$0	\$868,980

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT DETAIL

Project: CBWTP HEADWORKS REPLACEMENT

System: Sewage
Program: Combined Sewer Overflow

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

Design and construction of a new headworks building at CBWTP is included in this project. The existing headworks is 40 years old and requires high levels of maintenance, expensive safety modifications and grit removal improvements. Modification or upgrade of the existing headworks is both very costly and nearly impossible structurally. A preliminary study puts the cost of modification and upgrade in a range equivalent to new construction. The new headworks will be constructed incrementally to provide increased capacity to handle increased service flows and prevent CSOs..

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$0	\$1,050,000	\$2,500,000	\$10,000,000	\$11,000,000	\$0	\$24,550,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$0	\$1,050,000	\$2,500,000	\$10,000,000	\$11,000,000	\$0	\$24,550,000

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	0	1,050,000	0	0	0	0	1,050,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	0		2,500,000	10,000,000	11,000,000	0	23,500,000
Total Annual Costs	\$0	\$1,050,000	\$2,500,000	\$10,000,000	\$11,000,000	\$0	\$24,550,000

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Project: NE 62ND AVENUE & HANCOCK STREET SEWER RELIEF

System: Sewage
Program: Combined Sewer Overflow

Objectives:
 Maintain Capital Stock
 Upgrade Existing System
 Expansion or New Construction

X

Project Description:

This project installs stormwater sumps to relieve hydraulic overloads that have caused 46 reported flooded basements within this geographical sub-basin. The general project boundaries within the predominantly residential area are NE Thompson Street, NE Broadway Street, NE 66th and NE 59th Avenues. The project also addresses problems related to CSOs.

Funding Sources:	Prior Yrs	FY 92-93	FY 93-94	FY 94-95	FY 95-96	FY 96-97	TOTAL
Sewer Bonds/Rates	\$115,000	\$547,400	\$0	\$0	\$0	\$0	\$662,400
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Total	\$115,000	\$547,400	\$0	\$0	\$0	\$0	\$662,400

Costs/Schedule:

Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Project Mgt	55,000	0	0	0	0	0	55,000
Site Acquisition	0	0	0	0	0	0	0
Construction/Equip	60,000	547,400	0	0	0	0	607,400
Total Annual Costs	\$115,000	\$547,400	\$0	\$0	\$0	\$0	\$662,400

Estimated Additional Operating/Maintenance Costs:

\$0	\$0	\$0	\$0	\$0	\$0	\$0
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CITY OF
PORTLAND, OREGON
OFFICE OF THE MAYOR

Office of
J.E. Bud Clark, Mayor
1220 S.W. 5th
Portland, Oregon 97204
(503) 823-4120

April 7, 1992

TO THE CITIZENS OF PORTLAND, OREGON:

Last fiscal year marked a milestone in public budgeting for Portland. Ballot Measure 5, approved by the voters in November of 1990, changed the State property tax system by capping at \$10 the rate that can be applied against assessed value in support of local government services. In response, the budget process was altered to ensure greater opportunities for public testimony, consultation with the business community, and coordination with other governments. The Council trimmed the budget in order to overcome the loss of \$20 million in property tax revenues, of which \$14 million was in the General Fund. The FY 1992-93 budget process built upon these changes in continuing the City's transition to Measure 5.

FINANCIAL OUTLOOK

As a result of previous program reductions, the continuation of a strong local economy and growth in assessed values, the financial picture faced by the City in FY 1992-93 represents a substantial improvement over the prior year. Not only are revenues sufficient to maintain existing services but they also allowed for increases in such high priority projects as community policing.

While this financial outlook is good news, many uncertainties remain, any one of which can quickly change the financial climate of the City. In comparison to the national economy which has been in a long period of recession, the local economy has remained surprisingly strong. This picture could change, if growth in the local economy becomes sluggish and affects revenues that support city services. The State of Oregon is struggling to reduce its budget as a result of Measure 5. The outcome may place greater service demands on Portland or jeopardize the nearly \$8 million in cigarette and liquor taxes that the state shares with the City.

Because of these uncertainties, the Council produced a conservative budget for FY 1992-93, one which can be sustained in the years ahead. Reserves have been maintained in order to guard against future uncertainties. Council has refrained from allocating one time resources to support ongoing programs. Major budget decisions have been thoroughly reviewed in terms of their financial impact over the next five fiscal years.

PUBLIC INVOLVEMENT

Once again the proposed budget was developed with the full participation of my colleagues on the City Council. It also continued the full participation of the City's 25 budget advisory committees and the Citizen Budget Advisory Committee. Building upon a partnership forged last year, representatives from the business community and various civic groups provided testimony on City service priorities and options

for reducing the costs. Association for Portland Progress members have given freely of their time to complete detailed reports on such City services as Parks and Recreation, Environmental Services, Purchasing, and Personnel Services. The Chamber of Commerce has provided testimony on the budget as has the League of Women Voters. The information provided through these sources has been important to the Council in reaching the many hard decisions which were necessary to balance the budget.

SERVICE PRIORITIES AND IMPROVEMENTS

The proposed budget achieves the City's top service objectives in a manner that is both balanced and financially sound. The Council has successfully struggled through the second year of Ballot Measure 5, making difficult choices on allocating resources to the many needs of the City. The budget provides a five-year blueprint which will guide the Council into the future. It maintains reserves while putting resources into programs that reflect the community's priorities. It represents a balanced approach to the budget, one that will continue the transition to community policing, improve the liveability of our neighborhoods, and guards the high environmental and liveability standards that are so important to the quality of life enjoyed by Portland residents.

Specific service improvements that have been incorporated into the budget include:

■ **Improved Public Safety.** An additional \$3.9 million has been allocated for critical public safety programs which will continue the City's aggressive implementation of community policing. A total of 60 new police officers will be added to the budget, 40 in FY 1992-93 and 10 during each of the following two fiscal years. The budget also allows continuation of other needed public safety programs, such as: the Regional Drug Initiative, an intergovernmental program providing community based services addressing drug abuse; CHIERS, an inebriate pickup service which frees our police officers to address other public safety needs; domestic violence programs to support the victims of crime; and training dispatchers for Portland's new emergency communication center opening in 1993.

■ **Future Focus Implementation.** The budget allocates an additional \$621,000 for the implementation elements of Future Focus, the City's strategic plan. The budget continues the City's commitment to celebrating diversity, fighting the tide of racism in the community, and planning for Portland's role in addressing regional population growth. Included is support for expanded district planning; training of citizen mediation volunteers for the efficient resolution of neighborhood problems; diversity and anti-racism training; and neighborhood initiated projects. Bureaus are also redirecting existing programs to assist in the implementation of the plan.

■ **Arts Plan 2000 Implementation.** The budget challenges the City's regional neighbors to join in supporting the arts. Portland has recognized that its contributions to artistic organizations, facilities, and performances can go much farther if those in the region benefiting from our cultural center pay their fair share. The budget provides an additional \$450,000 in funding for Art programs which is intended to be matched by increased contributions from other metropolitan area governments.

■ **Service Efficiencies.** The budget invests \$186,000 in operational efficiencies that will cut the cost of government and improve services. A new radio repair shop will be constructed adjacent to the Emergency Communications Center in East Portland. The phone system serving the Portland Building will be replaced with modern equipment. The newly created Environmental Commission is supported to review and provide recommendations to the Council on issues of importance to the future liveability of Portland.

Outside of the General Fund, other major issues are also addressed by this budget. Work will continue in Transportation toward expanding the light rail system, the new Comprehensive Housing Affordability Strategy (CHAS) will be implemented, the mid-county sewer project will get into full swing, and the Bureaus of Water and Environmental Services will continue to respond to new federal regulations. The City will also see the completion of its new Emergency Dispatch Center and opening of a new Police Precinct in Northeast Portland on Martin Luther King Boulevard. These and many other adjustments detailed within the budget will insure that the citizens of Portland not only receive improved services next year but also in the long-term.

TECHNICAL ADJUSTMENTS TO THE BUDGET

State budget law requires that changes in accounting and budgeting practices be identified within the budget message. Only one change is anticipated this year to the so-called "budgetary basis of accounting," the City's rules for determining what counts as a budgeted expense and revenue during a particular fiscal year. Starting in 1992-93 in both the Water and Sewer operating funds, the fund balance shown in the budget will include dollars that are earned but uncollected. These are referred to as "accrued revenues." That is, on any July 1, when water and sewer services have been provided and the customers owe the money but have not yet paid it, the amount they owe is included as revenue to the previous year and therefore part of the budgeted fund balance in the year just beginning. In both Water and Sewer funds, this has the effect of recognizing a higher level of the budgeted fund balance--both beginning and ending--by about \$3.2 million each. In the case of the Water Bureau, this has the effect of reducing the rate increases that would otherwise be needed over the next two years. In the case of the Bureau of Environmental Services, the ratemaking in past years has already included an adjustment for these "accruals," so there is no change to the rates as a result of accruing the sewer revenues. The purpose of making this change is to become more consistent in treating both revenues and expenses in those funds.

CONCLUSION

This budget is my last as the Mayor of Portland. I would like to thank each of my fellow Council members for their diligence, creativity, and hard work in preparing budgets during my tenure as the Mayor. I would also like to thank the many citizens, the City's shareholders and customers, who through the years have provided me with valuable advise on the services required to sustain our City and preserve the high standard of liveability that exists in Portland.

Sincerely,



J.E. Bud Clark
Mayor

Financial Forecast Executive Summary

**Office of Finance & Administration
Stephen Bauer, Director**

**Tim Grewe, Manager
Bureau of Financial Planning**

**D.S. Barden, Economist
Bureau of Financial Planning**

Financial Forecast FY1992-93

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December 1991

City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

Financial Forecast Approach

***Resource
Forecasts
Are "Most
Likely"***

The General Fund Financial Forecast revenue and ending fund balance estimates follow an approach that OF&A and Council refer to as "Most Likely." This means that resource estimates are solidly based on historical data spanning 20 years. Resource estimates are purposefully not optimistic. Resource estimates are based on information, data, and assumptions that are known as fact or reasonable at the time the forecast is prepared. This approach insures that, barring any significant change in the economy, the City will achieve estimated resource levels forecast for FY1992-93.

***Role of
WEFA, State
And Other
Agencies***

The financial forecast is prepared with information provided by other agents. The nationally recognized WEFA GROUP, under contract to the City provides quarterly national economic forecast data, and annual regional economic forecasts. In addition, WEFA provides the City with a monthly "U.S. Outlook" summary. The City subscribes to the State's quarterly forecasts for Oregon and uses elements of the State's economic forecast to develop City financial forecast resource estimates. This City of Portland forecast, like the last four forecasts, was also developed after close consultations with the County Assessor's Office and the Administrator of the Tax Supervising And Conservation Commission. The forecast has also benefitted from Tax Coordination Plans which have been proposed as a result of State legislation dealing with Measure 5. These plans, prepared by each County encourage a sharing of levy and assessed value growth information among local government agencies.

***Financial
Condition
Updating***

The City regularly publishes the "Financial Outlook" 13 times every year. The FINANCIAL OUTLOOK updates the General Fund's financial condition and expected year-end resources and ending fund balance estimates at 20 to 25 day intervals. The FINANCIAL OUTLOOK also closely monitors the General Fund's revenue and expenditure stream by revenue and expense type. This element in the financial forecast mechanism also closely monitors economic conditions providing the City with the ability to monitor changes and quickly assess their impact on the General Fund. Finally, this mechanism allows the financial forecast to be quickly updated at key points during the annual budget preparation process.

STATEMENT OF PHILOSOPHY

Financial Forecast FY1992-93

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City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

Major Uncertainties

**National
Economic
Outlook**

The national economy remained mired in recession through the second quarter of calendar 1991. Third quarter GNP growth was positive. The "conventional wisdom" is that an economic recovery has started. There seems to be agreement, that this recovery is much weaker than past recoveries. The forecast depends on the basic assumption that an economic recovery has started and will sustain itself. This is the current opinion of the City's economic consultant, The WEFA Group. This is the current opinion of the State's Economist as detailed in the just published December 1991 Oregon Economic And Revenue Forecast. OF&A will continue to carefully monitor and update the Council on national economic conditions.

**Uncertain
Regional
Economic
Outlook**

The regional economy has managed, remarkably, to stay out of recession. More recent data, particularly employment data, shows that the regional economy has slowed down considerably. This forecast depends on the basic economic outlook that the regional economy continues to expand albeit more slowly. The downside risk is that the national economy fails to recover and finally drags both the State's economy and the regional economy into recession. Depending upon timing, this may reduce forecast FY1992-93 resources, and would certainly reduces forecast FY1993-94 resources. OF&A will continue to carefully monitor regional economic conditions.

**Continued
Uncertainty
Surrounding
Assessed
Value
Growth**

This forecast has been developed without the benefit of a year's worth of actual property tax revenue data. The County has published actual FY1991-92 Measure 5 levy compression results and certified assessed value data. The amount of FY1991-92 refunds is at present unknown; critical data on refunds will probably not be available until late Spring of 1992. In addition, data on assessed value growth has only just now become available. Trending/Sales data generated this Spring and Summer, and "centrally" (State) assessed property estimates due in the fall of 1992 are critical to actual assessed value growth.

**Legislative
Uncertainty:**

The State, in future legislative sessions will have to come up with the resources necessary to fund "K through 12" education. The City's General Fund currently receives about \$7 million annually from the State. The future of these revenues may be at risk State reductions may also affect local service requirements.

MAJOR UNCERTAINTIES

City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

Major Uncertainties (continued)

Future F&PD&R Requirements Increase, If Public Safety Is Expanded

During the last legislative session the Legislature passed legislation that increased F&PD&R pension payments by about \$900,000 annually (first year). This put further strain on the F&PD&R fund. Future legislative actions may further impact the financial health of the F&PD&R Fund. In addition, Council may direct the identified FY1992-93 \$3.7 million of additional resources into Public Safety programs. Council needs to be mindful of, and plan for, an F&PD&R Fund that can meet the future financial requirements associated with expansion of Public Safety programs.

Continued Uncertainty: Urban Renewal

During the last legislative session, the legislature, in response to Measure 5, modified the way in which urban renewal districts recover annual costs. Litigation, now pending, may further affect the way urban renewal districts operate and recover annual costs. Adverse court decisions could easily impact the General Fund's financial condition.

Unresolved Problem of Street Lights

During the last budget process the Council allocated FY1991-92 levy authority so as to ensure that the F&PD&R Fund would realize property tax revenues and other resources sufficient to offset annual costs. The price of this strategy was a \$6 million reduction in the last year of the Street Light serial levy. The Street Light levy was an operating levy. This forecast does not address the problem of long term funding for continued operation of the City's street lights.

Mid County Sewers, BES Franchise Fees

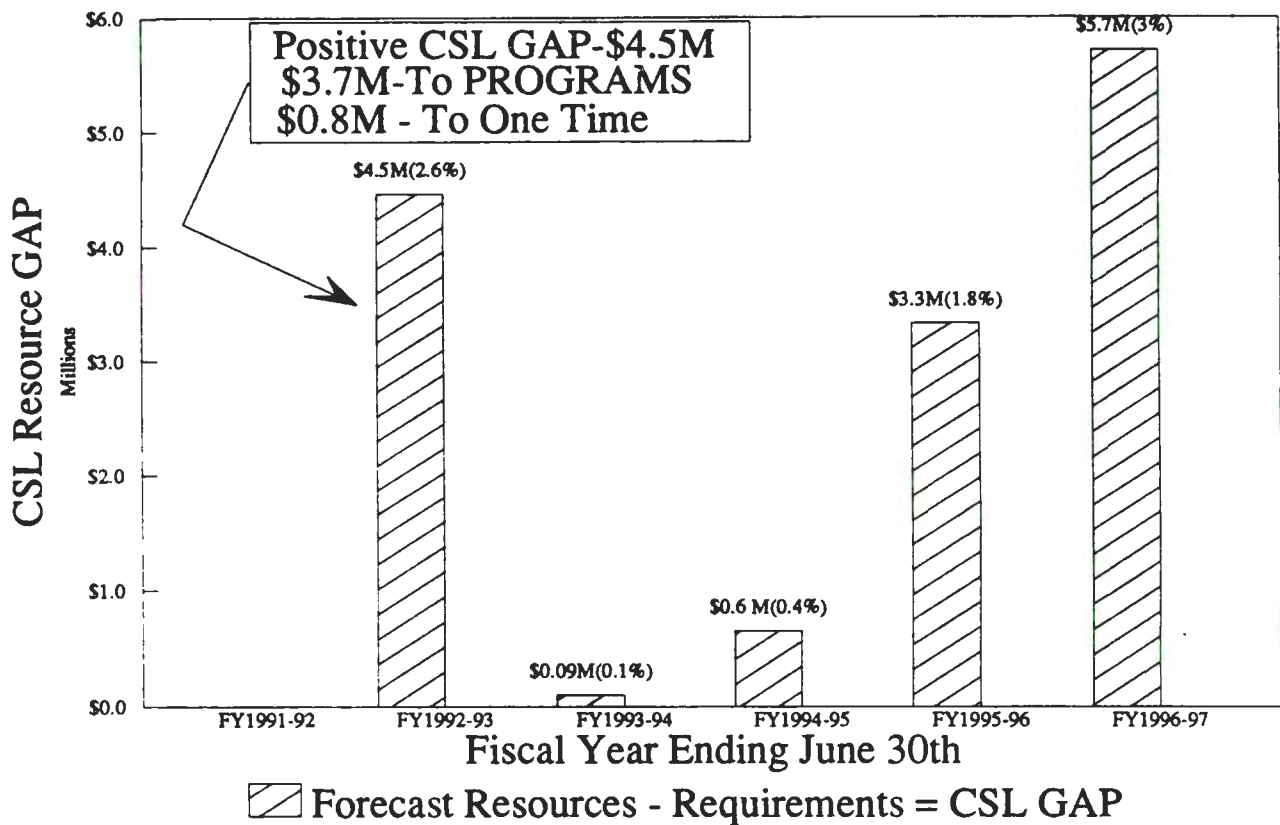
The forecast shows positive differences between resources and requirements, particularly FY1995-96 and FY1996-97. This is due principally to projected Bureau of Environmental Services franchise fee increases that result from large projected sewer rate increases not yet ratified by the Council. Current discussions surrounding Mid-County may affect both the amount of BES franchise fees going to the General Fund as well as their use.

MAJOR UNCERTAINTIES (continued)

Financial Forecast FY1992-93

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City Of Portland-General Fund
FIGURE 1C, GAP=Resources Less Requirements



The Financial Forecast shows that FY1992-93 resources are expected to exceed current service level requirements by \$4.5 million. It is assumed that \$3.7 million will be put into on-going programs at Council's direction. This leaves \$800,000 million available for one-time projects.

The forecast shows a very close balance between resources and requirements in the out-years, particularly FY1993-94 and FY1994-95.

There is risk that the \$3.7 million in service level enhancements cannot be sustained. For example, one bad year of assessed value growth, a recession, withdrawal of state revenues, would probably be enough to require use of reserves which would probably backstop service levels for only a short period of time. Given a fully funded Reserve Fund, OF&A believes this is an acceptable level of risk for the City.

City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

Forecast Findings

***Current
Service
Level Can Be
Maintained***

This Financial Forecast shows that \$8 million in program reductions Council made last year eliminated the near term gap between resources and expenditures. This Financial Forecast shows that FY1992-93 resources will be sufficient to cover assumed set-asides and estimated FY1992-93 bureau current service level requirements.

***Current
Service
Level Can
Be
Enhanced
But There
Is Risk***

This Financial Forecast shows very small differences, averaging only 1.2%, between resources and requirements during the FY1993-94 through FY1996-97 period. An additional, \$3.7 million can be put into the FY1992-93 budget to enhance or or expand City service levels. It appears that this small increase in service levels can be sustained over the 5-year forecast period. It is however, a very close call, and not without risk. In the out-years, the forecast shows that resources and requirements are very closely balanced. A prolonged national recession, one bad year of low assessed value growth (as experienced in the 1980s), an oil shock, or some unanticipated financial requirement, or loss of state revenues, would upset the forecast out-year balance between resources and program requirements.

***Reserve
Fund
Status***

The General Reserve Fund remains fully funded at about the 10% level. The General Fund continues to benefit from annual transfers of interest income from the Reserve to the General Fund over the 5-year forecast period so as to keep the Reserve fully funded at the 10% level. In addition, the Reserve Fund cash balance continues to reduce short term borrowing requirements and associated interest costs.

***Resource
Estimate
Continues To
Follow Most
Likely
Approach***

Aside from uncertainties surrounding actual results of Measure 5 and the economic outlook, the Bureau of Financial Planning generated resource forecast continues follow the "Most Likely" approach. The FY1992-93 resource estimate will show up. There may be some improvement in the FY1991-92 ending General Fund balance. Any such additional balance, beyond the forecast, is non-recurring and should be used to support one-time projects or put into reserves. It is notable that the ending balance is set at \$8.6 million, higher than in prior year's initial forecasts.

FORECAST FINDINGS

Financial Forecast FY1992-93

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City Of Portland-General Fund
FY1991-92 Budgeted Set-Asides, Assumed FY1992-93 Set-Asides

SET-ASIDE Item	Budget	FY1992-93	Increase(+)
	FY1991-92	December	(Decrease)
Transfer-OUT/F&P,D&R	\$0	\$0	\$0
Compensation Set-Aside	\$6,062,041	\$5,063,442	(\$998,599)
Other Set-Asides			
Contingency	\$1,878,626	\$1,500,000	(\$378,626)
Unforeseen	\$2,000,000	\$2,000,000	\$0
Subtotal-Contingency	\$3,878,626	\$3,500,000	(\$378,626)
Capital Set-Aside	\$1,712,249	\$4,000,000	\$2,287,751
Public Safety Capital	\$5,352,592	\$0	(\$5,352,592)
Master Lease	\$1,457,595	\$540,000	(\$917,595)
Subtotal-Capital	\$8,522,436	\$4,540,000	(\$3,982,436)
Interest-Short Term Debt	\$170,525	\$0	(\$170,525)
Misc./Animal Control	\$25,000	\$1,000,000	\$975,000
Unemployment Insurance	\$200,000	\$200,000	\$0
Business License Refunds	\$1,172,154	\$1,411,662	\$239,508
Tennis Debt-Transfer	\$33,288	\$32,475	(\$813)
Inventory	\$60,000	\$60,000	\$0
Classification/Comp Study	\$262,149	\$0	(\$262,149)
Strategic Plan Implement.	\$0	\$200,000	\$200,000
EID-Assessment	\$29,430	\$31,135	\$1,705
Total Budgeted or ASSUMED Set-Asides	\$20,415,649	\$16,038,714	(\$4,376,935)

Assumed FY1992-93 Set-Asides are summarized above. A detailed explanation is included in the Financial Forecast. Basic highlights are:

- * The F&PD&R Levy is set high enough to offset forecast Measure 5 revenue loss. No resource shortfall occurs until FY1996-97.
- * Consistent with Council policy, the compensation set-aside provisionally assumes a 4.7% increase in the consumer price index. This translates into a 2.5% and 4% wage and salary increases for Public Safety employees and "all others." Benefits have been escalated at 8.8%.
- * The General Fund operating contingency is set at \$1.5 million; lower than last year, but higher than previous years.
- * The capital set-aside has been set at \$4.5 million, but does not assume continuation of the \$5.3 million FY1991-92 Public Safety capital set-aside. This higher level acknowledges current and future requirements of the City.

ASSUMED FY1992-93 SET-ASIDES

Financial Forecast FY1992-93

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**City Of Portland-General Fund
Forecast Discretionary Resources Available To Fund Current Service Levels**

Item	Budget	FY1992-93	Increase (+)
	FY1991-92	December	(Decrease)
Total GENERAL FUND REVENUES	\$197,144,464	\$211,004,340	\$13,859,876
Beginning Balance(*)	\$17,228,846	\$12,474,369	(\$4,754,477)
Total RESOURCES	\$214,373,310	\$223,478,709	\$9,105,399
LESS: Short Term Debt	(\$10,000,000)	(\$10,000,000)	\$0
Non-Discretionary	(\$26,620,964)	(\$26,978,280)	(\$357,316)
Bureau Revenues	(\$7,206,632)	(\$6,980,523)	\$226,109
Overhead Revenues	(\$8,727,030)	(\$8,717,420)	\$9,610
EQUALS: AVAILABLE TO COUNCIL	\$161,818,684	\$170,802,486	\$8,983,802
ASSUMED SET-ASIDES	(\$20,415,649)	(\$16,038,714)	\$4,376,935
AVAILABLE BUREAUS	\$141,403,035	\$154,763,772	\$13,360,737
ESTIMATED FY1992-93 CURRENT SERVICE LEVEL REQUIREMENTS		\$150,304,341	
ESTIMATED FY1992-93 CSL GAP Positive(+), Negative(-)		\$4,459,431	
Assumed, ON-GOING PROGRAMS		\$3,650,000	
Available, One-Time Projects		\$809,431	

(*) Includes encumbrance carryover

The Financial Forecast shows that FY1992-93 resources will be sufficient, given the assumptions in this forecast, to fund estimated FY1992-93 "current service levels." Three critical assumptions that underpin the forecast are that:

1. Using data through November the County projects 5% assessed value (AV) growth. The forecast assumes City AV growth is 5%. The County will provide quarterly updates to City staff.
2. The forecast accurately incorporates the estimated second year effects of Measure 5 on property tax revenues. Official data on Measure 5 impact for FY1991-92 is now available but the City still has no actual Measure 5 revenue experience.
3. The national economy recovers from recession and the regional economy continues to grow albeit more slowly.

The forecast shows that if the \$3.7 million is put into on-going programs, the higher service level can probably be sustained over the next 5-years. There is clearly some risk in taking this approach. The Reserve Fund remains fully funded to back stop current service levels for a limited period of time. In addition, this forecast continues to follow the "Most Likely" approach.

FINANCIAL FORECAST SUMMARY

Financial Forecast FY1992-93

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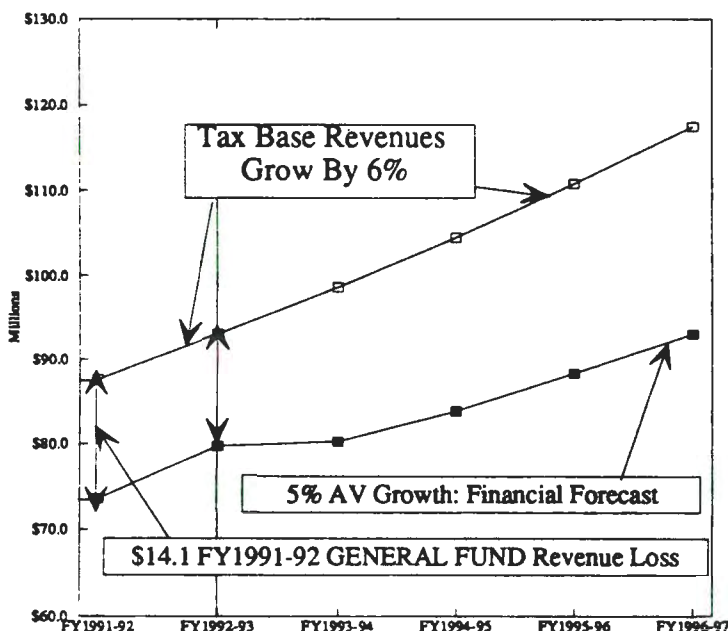
Estimated Measure 5 Results
First Year FY1991-92 And Forecast FY1992-93

The table to the right summarizes the expected effect of Measure 5 on property tax revenues for FY1992-93 given the provisional assessed value growth rate assumption and the City's levy total. It is estimated that the City's two levies will be compressed about 14.1%.

The General Fund tax-base levy is compressed by 14.1 percent. The estimated revenue loss total for both levies is \$18.9 million total. The General Fund's share is about \$13.1 million versus an estimated \$14.1 million revenue loss for FY1991-92.

	FY1991-92		
Item	Adopted Budget	Revised Estimate	Forecast FY1992-93
City Levies Configuration (Net of Debt)			
City-General Fund	\$95,325,720	\$95,298,554	\$101,153,644
City-Serial & F&PD&R	\$47,581,139	\$47,581,139	\$45,845,944
Total-City	\$142,906,859	\$142,879,693	\$146,999,588
City % Local Government	55.50%	55.50%	55.05%
City Assessed Value(\$1,000s)			
Traditional	\$17,813,154	\$18,409,932	\$19,457,801
Growth Rate (%)	11.8%	15.5%	5.7%
Urban Renewal	\$734,979	\$928,097	\$1,106,558
City Property Tax Rate (\$/\$1,000)			
Before Compression	\$7.7046	\$7.3888	\$7.1483
Compression Percentage	-18.96%	-16.04%	-14.06%
After Compression	\$6.2437	\$6.2039	\$6.1434
Measure 5 Levy Compression or "LEVY LOSS"			
Levy Compression Percent	-18.96%	-16.04%	-14.06%
Measure 5 REVENUE LOSS			
All City Levies	\$24,955,041	\$21,274,436	\$18,959,471
General Fund	\$16,646,206	\$14,052,763	\$13,046,642
Estimated Levy Compression And Revenue Loss			

The graph below and to the left shows how the property tax revenue loss due to Measure 5 depends on assessed value growth. If assessed value grows at 6% the revenue loss stays about the same. If assessed value grows above 6%, the revenue loss decreases. If assessed values grow at less than 6% per year the revenue loss widens. If assessed value grows at about 10% per year then the revenue loss will be eliminated by about FY1996-97.



10% AV Growth Eliminates Levy Compression

It is important to remember that revenues cannot exceed the "Tax Base Revenues Grow 6%" line. Revenues can never be higher than the City's constitutional levy authority less an adjustment for assumed delinquency, discounts, and refunds.

City Of Portland-General Fund
FY1991-92 Expenditure & Program Changes

During this year Council continues to act on new program requirements. Actions taken this year may decrease the ending balance. Actions that expand programs this year increase future program requirements. This increases the risk of a "negative gap" between expenditures and requirements in future years. Approval of new program requirements this year, reduces the \$3.7 million available for expanded programs in FY1992-93. New requirements approved or under discussion are :

POLICE HIRING-Council is reviewing increasing Police positions this year. Estimates indicate that, if hired July 1, 1992, the \$3.7 million would support hiring about 40 positions in FY1992-93. Initial pre-funding of pension costs for 40 new officers would require a set-aside of \$456,000 per year.

NEW NORTH PORTLAND PRECINCT-Annual costs for this facility are estimated at \$475,000 next year. This is a \$275,000 increase over current budget. This new requirement will be incorporated into the Police Bureau's FY1992-93 budget request.

COUNTY PROGRAMS-The Council appropriated \$100,000 to pickup support of the CHIERS program (dropped by the County) for the rest of FY1991-92. Continuation of the program in FY1992-93 will cost \$200,000. The County is intent on eliminating Animal Control. The forecast assumes a \$1 million set-aside to support Animal Control. The City also took action to support a District Attorney position (\$50,000/year) that serves the Lloyd Center area.

ARTS PROGRAMS-The "Arts 2000" plan , nearly complete, calls for increased regional support for arts programs. It is anticipated that a significant increase in City support will be requested for FY1992-93.

EMPLOYMENT PROGRAMS-The City is currently reviewing increasing support for various youth programs during the current year (\$200,000) as well as first source hiring and internship programs (\$400,000) for FY1992-93.

REGIONAL DRUG INITIATIVE-This program was not included in the FY1991-92 budget. Restoration within the FY1991-92 budget is under consideration.

CLASS/COMPENSATION STUDY-This study is nearing completion and \$200,000 has been included in the compensation set-aside for first year implementation. A detailed financial analysis of 5-year costs is under preparation.

AIRPORT TRAINING-Location of an airline service training center in Portland may require a City financial contribution.

DOWNTOWN SERVICES-The current budget includes a onetime \$400,000 expense for enhanced downtown services. Continuation of these services may be requested for FY1992-93.

FY1991-92 EXPENDITURE & PROGRAM CHANGES

City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

Recommendations

<i>Issue Estimated FY1992-93 CSL Targets</i>	It is recommended that Council, as a general approach, fund estimated FY1992-93 current service level requirements and direct OF&A to issue current service targets to Bureaus. As is the case every year Council will set current service level budget priorities and either ratify or modify set-aside assumptions.
<i>Expand FY1992-93 Service Level</i>	Budget up to \$3.7 million for program expansion and budget an additional \$800,000 for one-time purposes. OF&A believes the risk is acceptable because the General Fund is fully reserved. In addition, the FY1992-93 resource forecast remains a "Most Likely" forecast and will be achieved barring a significant downturn in the economy.
<i>Pre-funding Retirements</i>	As part of the budget process Council should review a policy for pre-funding retirement costs associated with new public safety employees. This would enhance F&PD&R financial stability.
<i>Convene Oversight Panel</i>	Convene a panel of economic experts to review assumptions contained within the Financial Forecast and report back to the Council prior to budget hearings. Included within this review will be an evaluation of local economic trends and assessed value growth assumptions, the two areas of greatest uncertainty.
<i>Forecast Continue To Update Forecast</i>	Update the Financial Forecast at three junctures during the budget process: 1. At the onset of budget hearings in mid-February. 2. Prior to Council approval of the budget. 3. After the end of the FY1991-92 fiscal year.
<i>Continued Property Tax Levy Coordination</i>	Council should continue its policy of coordinating City property tax levy authority with other local jurisdictions. Every effort will be made to maintain the City's percentage or share of local government levy authority. Council should seek to preserve all existing operating levies and reserve the right, now and in future years, to renew the Street Lighting Serial Levy.
<i>Need For Restraint FY1991-92</i>	Council should continue to exercise restraint during the current fiscal year in approving program expansions in order to preserve financial flexibility during the forthcoming budget process. New requests should be examined within the context of the upcoming budget process.

OVERALL RESULTS AND RECOMMENDATIONS

Financial Forecast FY1992-93

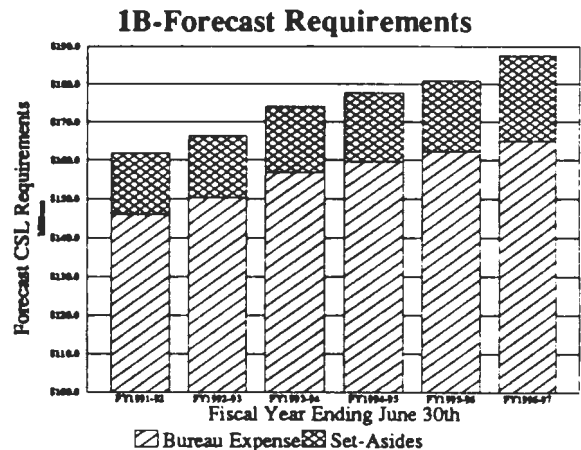
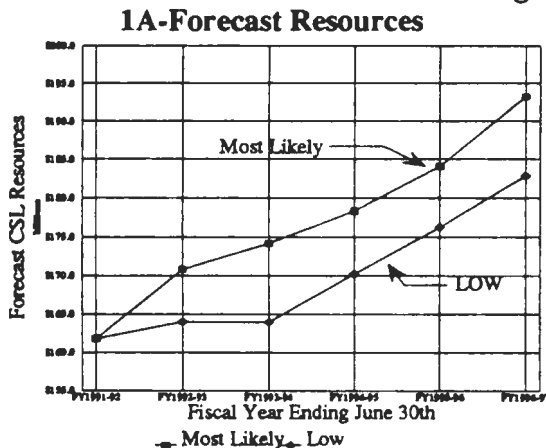
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City Of Portland-General Fund
Overall Findings Of December Forecast, Major Uncertainties, And Recommendations

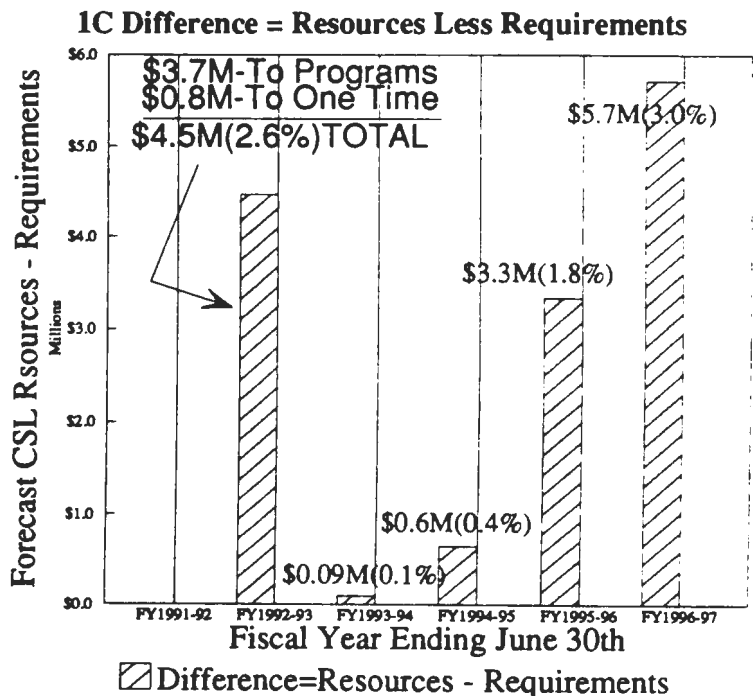
Summary-Financial Forecast FY1992-93 Through FY1996-97

Figure 1 summarizes the 5-year General Fund Financial Forecast. This forecast shows that new fees and \$8 million in service cuts made last year, in response to Measure 5, and continued revenue growth in other areas, eliminated the gap between resources and service levels in the FY1991-92 budget. Subject to the assumptions used in the forecast, service levels established last year can be enhanced by about \$3.7 million and sustained. An additional \$800,000 is available to Council for one-time projects.

Figures 1A, 1B, And 1C



Forecast FY 1992 - 93 is expected to exceed forecast current service level requirements by about \$4.5 million. The forecast assumes that \$3.7 million will be put into on-going programs at Council's direction during this year's budget process. A very close balance between resources and requirements exists in the out-years, particularly FY1993-94 and FY1994-95. There is some risk that an enhancement of service levels cannot be sustained. Given a fully funded Reserve Fund, OF&A believes this is an acceptable level of risk for the City. Council should budget up to \$3.7 million for program expansions and an additional \$800,000 for one-time purposes.



This forecast is the annual financial forecast that is done annually for the City's General Fund. The main purpose of the financial forecast is to define the resource constraint that Council is likely to face as it constructs the FY1992-93 General Fund budget. The Adopted FY1991-92 Budget was the first "Ballot Measure 5" budget. The FY1992-93 budget will be the second such budget but it will reflect the decisions made in constructing the FY1991-92 budget and actual first year workings of Measure 5. This forecast also serves as a check to see whether last year's previous budget decisions, initially made in response to Measure 5, have improved or worsened the General Fund's near term financial outlook.

This document is a financial forecast and should not be construed as a financial plan. This forecast is based on a set of assumptions about resource use that the council has not ratified and may wish to change. In addition, as discussed above, this forecast is designed to give Council a somewhat clearer post Measure 5 picture of the General Fund's financial condition.

Role Of Critical Assumptions

This forecast is based on a set of "core" critical assumptions. For example,

- * the forecast is based on initial residential/commercial assessed value growth data that suggests 5% assessed value growth. The County Assessor will provide updated data on into the Fall of 1992.
- * the implementation of Measure 5 is not complete. This forecast is being done without the benefit of a full year's worth of revenue and refund data on the actual results of Measure 5.
- * this forecast depends on a national forecast from the WEFA group using data through the second quarter of calendar 1991. Subsequent WEFA forecasts may differ from the forecast used in this effort.
- * this forecast depends on a State of Oregon economic forecast issued December 1991. A new forecast will be issued this Spring. This forecast may differ from the forecast used in this effort.
- * this forecast is the result of consultation with TSCC, Taxation And Assessments, and other local government agencies on assessed value growth and future year tax levy requirements.

Current Economic Environment

This forecast is being written against the backdrop of a national economy that is in recession. The "conventional wisdom" seems to be that a recovery started during the second quarter of calendar 1991 (April-June). Any financial forecast is crucially dependent on national economic conditions. If a recovery has started, any revisions to this forecast will probably show improved resource availability. If a recovery is not underway, or if the recession has worsened forecast FY1992-93 resources may deteriorate as new economic data is evaluated.

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II. POLICY (SET-ASIDE) ASSUMPTIONS

In addition, to the long term view of the General Fund's financial position, one of the main purposes of this document is to estimate resources for FY1992-93 that can safely be appropriated to support General Fund programs, after City Council policy set-asides are subtracted. Policy set-asides have included set-asides for transfers to other funds, compensation increases, contingencies, capital projects, business license refunds, and other miscellaneous items. The total resources estimated in this forecast gives the Council a good view of resources available for appropriation to General Fund bureaus and programs during the FY1992-93 fiscal year.

Financial Forecast Assumed FY1992-93 Set-Asides

As was the case in previous financial forecasts, a number of policy determinations must be made by the Council before this forecast can be used to size resources available for appropriation by General Fund bureaus. For purposes of completing this forecast, certain set-aside assumptions have been incorporated into the Financial Forecast based on existing Council Policies, past Council discussions and practices. These assumptions are summarized in Table 3.

Fire & Police, Disability & Retirement Fund

Measure 5 limits local governments to a property tax rate of \$10 per \$1,000 of assessed value. When the tax rate exceeds \$10 the tax rate is "compressed" to \$10 and each agency's tax rate is compressed by a like percentage. The Financial Forecast assumes that the City will levy its General Fund Taxbase. The forecast also assumes that the City will, following the practice established last year, set the F&PD&R levy high enough so that tax receipts (after estimated levy compression and delinquency/ discounts) are sufficient together with other fund resources to offset estimated annual retirement system costs. The Financial Forecast shows that an F&PD&R Levy of approximately \$45.9 million for FY1992-93 will be sufficient to offset estimated levy compression and delinquency/discounts yielding net property tax revenues of about \$36.2 million. A \$3.3 million beginning balance, interest, Table-1, Forecast F&PD&R income, and delinquent property tax revenues round out estimated fund Fund Shortfall resources, which are used to fund estimated FY1992-93 costs totalling about \$41.9 million.

Fiscal Year	Fund Resource Shortfall
FY1992-93	\$0
FY1993-94	\$0
FY1994-95	\$0
FY1995-96	\$0
FY1996-97	(\$3,376,462)

The out-years of the forecast are shown in Table 1, Figure 2, and Table 2. The Financial Forecast currently shows that forecast resources might be sufficient to offset system cost until possibly FY1995-96. At that point new revenue will be needed to augment system resources. If assessed value growth averages better than 5% over the 5-year forecast period, then no shortfall occurs until sometime later in this decade. If assessed value growth returns to the low rates experienced during the 1980s, then a resource shortfall might occur as soon as FY1993-94. Other, financial modeling done in conjunction with this forecast shows very clearly that a resource shortfall occurs at the end of this decade. Very high and sustained assessed value growth rates in the 8% to 10% range are required to avoid a future shortfall.

The F&PD&R fund is critical to the financial forecast. This levy competes under the \$10 cap. Under Measure 5, the F&PD&R LEVY may not be sufficient to meet future system requirements.

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Financial Forecast FY1992-93

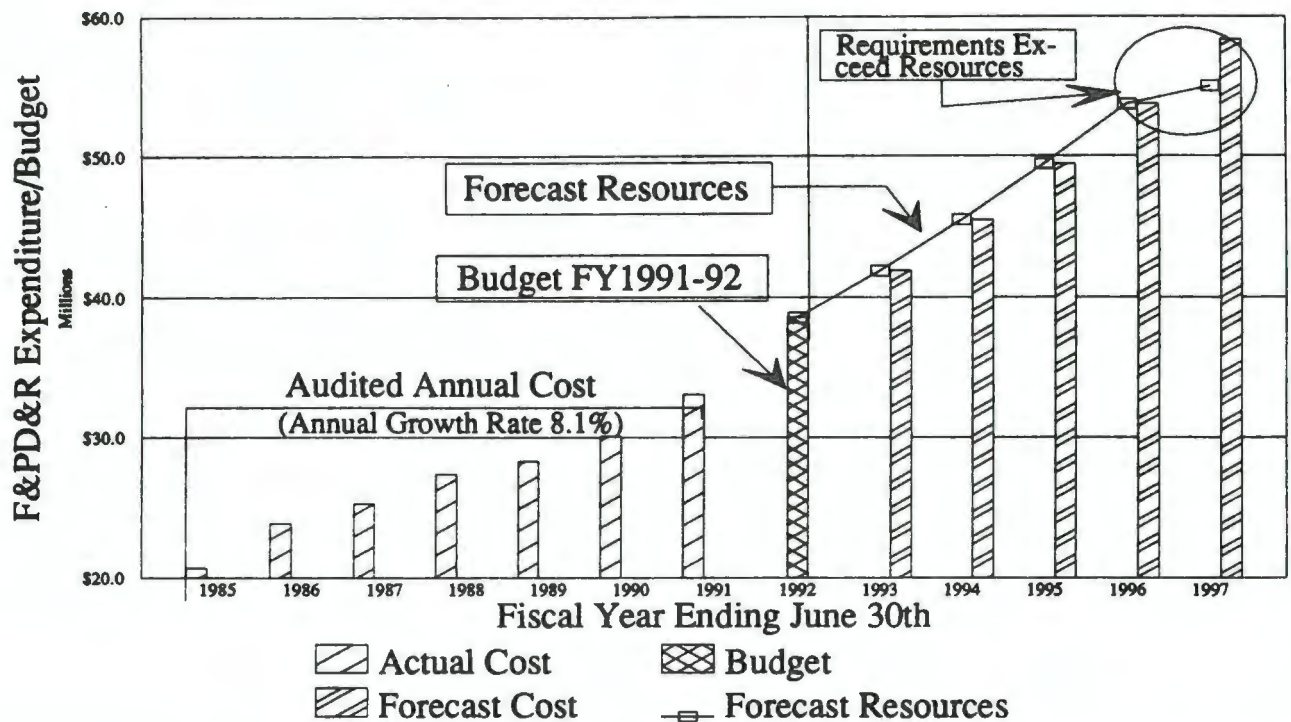


Figure 2, Forecast F&PD&R Fund Resources And Requirements

Figure 2 and Table 2 summarize the current F&PD&R forecast. This forecast is critically dependent on the assessed value growth rate assumption (5% per year) that underpins the forecast. A small change in assessed value growth will result in large changes to forecast resources. Historically, F&PD&R system costs have grown between a low of 5.9% and a high of 15.3%. The average falls in the 8% to 9% range. The preliminary F&PD&R forecast shown in the table below uses an average annual growth rate of system costs of about 8.6% over the five year forecast period. The levy is forecast to rise from FY1991-92s \$39.5 million to \$69.2 million during FY1996-97. Given 5% assessed value growth, the \$2.80 limit is hit in FY1996-97, resulting in the need for resources from another source in order to meet retirement system requirements.

Fiscal Year	Fire & Police Disability & Retirement Fund					
	LEVY(*)	Tax Rate(*)	LEVY(**)	Resources	System Cost	Shortfall
FY1991-92	\$39,546,200	\$2.0450	\$32,049,596	\$38,564,375	\$38,564,375	\$0
FY1992-93	\$45,845,944	\$2.2294	\$39,401,105	\$41,893,292	\$41,893,292	\$0
FY1993-94	\$55,156,079	\$2.5409	\$46,192,783	\$45,502,017	\$45,502,017	\$0
FY1994-95	\$59,845,826	\$2.6167	\$49,755,594	\$49,429,664	\$49,429,664	\$0
FY1995-96	\$66,131,270	\$2.7689	\$53,864,727	\$53,703,970	\$53,703,970	\$0
FY1996-97	\$69,284,243	\$2.8000	\$55,491,595	\$54,979,293	\$58,355,755	(\$3,376,462)

(*) Before Compression Due To Measure 5 (**) Compressed levy

Table 2-F&PD&R Fund Forecast

The forecast shown above includes the effect of legislation passed during the last legislative session which will increase F&PD&R retirement payments by about \$900,000, first year, FY1992-93.

Estimated FY1992-93 Compensation Set-Aside

Table 3 summarizes the estimated FY1992-93 Compensation Set-Aside. The estimated total for

Financial Forecast FY1992-93

FY1992-93 is \$5.1 million compared with \$6.1 million for FY1991-92. The Compensation Set-Aside has been estimated assuming a January 1991 through January 1992 Consumer Price Index increase of 4.7% and an 8.8% increase in health benefits. These escalation assumptions are provisional. CPI data is scheduled for release in the middle of February. A more accurate health benefits number should be available during early 1992. This set-aside follows current Council Policy.

The CPI assumption translates into a 2.5% wage and salary increase for Public Safety employees and a 4% wage and salary increase for other employee groups. This works out to an average of about 3% over the entire General Fund. As noted above, Health-Benefits have been provisionally increased by about 8.8% pending a revised estimate in January. In addition, funds have been included for classification study related adjustments.

Item	Budget	FY1992-93
	FY1991-92	Forecast
Transfer-OUT/F&P,D&R	\$0	\$0
Compensation Set-Aside	\$6,062,041	\$5,063,442
Other Set-Asides		
Contingency	\$1,878,626	\$1,500,000
Unforeseen	\$2,000,000	\$2,000,000
Capital Set-Aside	\$7,064,841	\$4,000,000
Master Lease	\$1,457,595	\$540,000
Interest-Short Term Debt	\$170,525	\$0
Misc./Animal Control	\$25,000	\$1,000,000
Unemployment Insurance	\$200,000	\$200,000
Business License Refunds	\$1,172,154	\$1,411,662
Tennis Debt-Transfer	\$33,288	\$32,475
Inventory	\$60,000	\$60,000
Classification/Comp Study	\$262,149	\$0
Strategic Plan Implement.	\$0	\$200,000
EID-Assessment	\$29,430	\$31,135
Total Budgeted or ASSUMED Set-Asides	\$20,415,649	\$16,038,714

Table 3-Assumed FY1992-93 Set-Asides

Table 4 (below) summarizes the results of the basic assumptions outlined above on the FY1992-93 compensation set-aside. The estimated set-aside totals about \$5.1 million. This is split into about \$4.1 million for wage and salaries and just over \$1 million for anticipated health benefits inflation. The total FY1992-93 set-aside is about \$1.0 million below last year's \$6.1 million due to a lower CPI increase and recent contract settlements with the City's labor unions.

Provisional Capital Set-Aside

The FY1991-92 capital set-aside total is \$8.5 million. This total includes about \$1.5 million for master-lease purchases, a "traditional" \$1.7 million for capital projects, and a public-safety capital set-aside totalling \$5.3 million. The provisional FY1992-93 set-aside totals \$4.5 million, somewhat above last year, net of the \$5.3 million public safety capital set-aside. Of the \$4.5 million about \$0.5 million will be needed to meet existing master lease payments. The Public Facilities Plan, which is nearing completion will identify significant short and long-term capital requirements for the General Fund. The increase in this set-aside acknowledges this requirement, giving Council greater ability to prioritize capital needs.

Contingency Set-Aside & Inventory

The FY1992-93 set-aside total shown in Table 2 includes a \$1.5 million operating contingency and \$2 million for unforeseen reimbursable expenses. For the past several years the General Fund

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Financial Forecast FY1992-93

has carried a \$1 million operating contingency. The FY1991-92 operating contingency total is about \$1.8 million reflecting the uncertainty surrounding Measure 5 and the Council's desire to preserve some flexibility to deal with unforeseen requirements during the first year of Measure 5. This forecast assumes that it would be prudent to carry a larger operating contingency than in the past because the General Fund is larger and the financial environment is more complex.

Miscellaneous Set-Asides

Table 2 includes several standard and a few new set-asides. Standard set-asides include tennis debt transfer of \$32,475, an unemployment insurance set-aside of \$200,000, interest for short-term debt is not required, \$60,000 for Inventory, and \$1.4 million for Refunds. The EID-Assessments set-aside is currently estimated at about \$31,000 versus last year's \$29,000. The Classification Study initiated during FY1990-91 required an FY1991-92 set-aside totalling about \$262,150. As noted above the initial implementation costs are included in the compensation set-aside. A \$200,000 set-aside has been included for implementation of the Strategic Plan/Future Focus. Last, it is assumed that the City will have to spend about \$1 million on animal control in order to continue this service that the County is stopping.

III. ECONOMIC OUTLOOK

This section develops the economic outlook for FY1992-93. The economic outlook is important because several General Fund revenue sources depend on national and regional economic conditions. Utility License/Franchise Fees, Business License Fees, Transient Lodging Taxes amount to in excess of 30% of General Fund revenues. Revenues from these sources closely follow both national and regional economic activity. In addition, most of the City's labor contracts are currently tied to the Portland Consumer Price Index (CPI). Thus, General Fund personal services (compensation) costs depend on assumed or forecast CPI growth.

Current Economic Environment

This forecast is being written against the backdrop of a national economy that has officially been in recession for 9 months. This has been accompanied by declining employment. The regional economy has slowed down, as evidenced by slower employment growth, but remained out of recession through November 1991. The state economy has out-performed the national economy but employment growth recently declined to less than 1%. The metropolitan area unemployment rate remains in the 4.5% to 5% range versus about 6% for state-wide and 7% for the nation as a whole. Inflation has moderated over the past 12 months, but the July to July Portland CPI increase was still 6.4%. The six month January to July 1991 increase was about 2.3% which translates into a 4.7% annual rate. Recent economic data is very mixed. Some statistics suggest that a weak recovery started late last Spring, while other data suggests that a fourth quarter of negative GNP growth will be reported next month. The length of the national recession is probably critical to the regional economic outlook. The longer the national recession drags on the more likely that the State's economy will continue to deteriorate and the more likely that the regional economy will experience a rising unemployment and negative employment growth.

National Economic Forecasts

Figures 2, 3, 4, and 5 on the following page summarize The WEFA GROUP's national economic

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Financial Forecast FY1992-93

Figure 3, Consumer Price Index

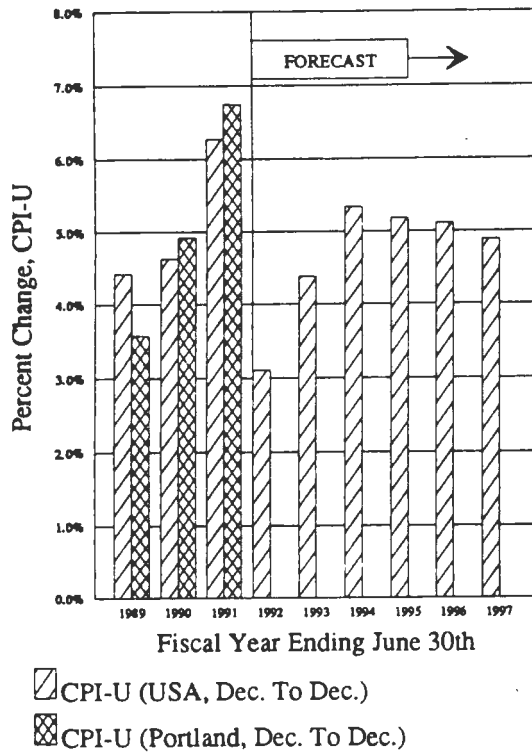


Figure 4, Real GNP Growth Forecast

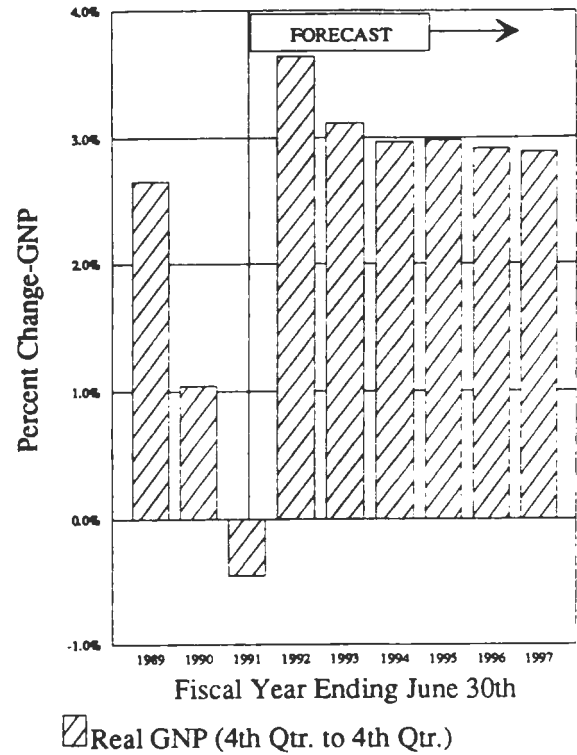


Figure 5, Corporate Profits Forecast

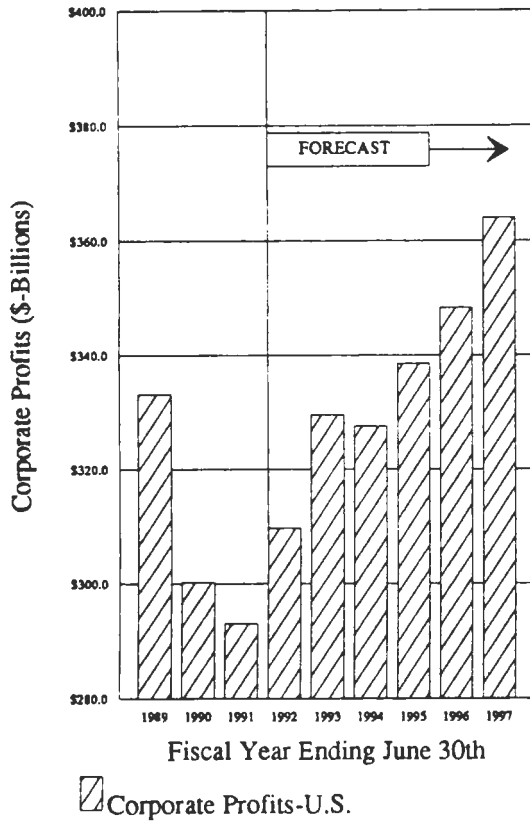
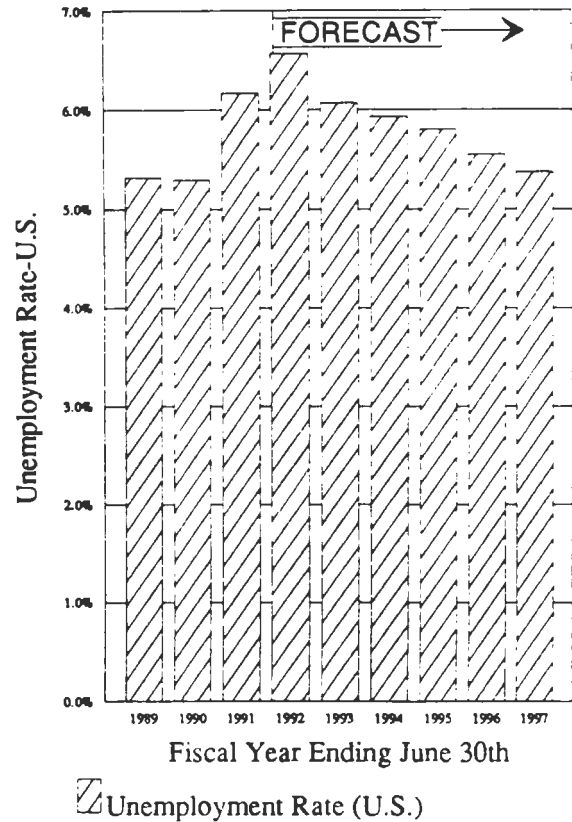


Figure 6, U.S. Unemployment Rate



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forecast is as of late this Summer and downloaded by computer in August of 1991. The graphs on the preceding page summarize four key economic variables:

- * Inflation has moderated at the national level, particularly over the last 6 to 9 months. WEFA forecasts that this will continue through FY1991-92 with the forecast CPI increase (December to December) dropping to 3.1% and averaging about 4.9% there after.
- * GNP declined during FY1990-91. WEFA forecasts that a recovery started late last Spring and GNP will rebound and grow by about 3.6% during FY1991-92 with growth averaging about 3% per year for the remainder of the 5-year forecast period.
- * The nation's unemployment rate currently (November) stands at about 6.9%. WEFA expects economic recovery to push the unemployment rate down to about 6.1% during FY1992-93 and eventually falling to about 5.4% during FY1996-97.
- * Corporate profits have declined over the past two years. WEFA believes that corporate profits hit bottom during FY1990-91. The economic recovery is forecast to generate steady overall growth in corporate profits during the 5-year forecast period.

In summary, The WEFA Group's current economic forecast reflects the "conventional wisdom" that an economic recovery has started and that economic growth will return to more nearly normal levels. As noted in earlier forecast documents, Business License Revenues are heavily correlated with corporate profits and unemployment rates. WEFA's national economic forecast translates into continued or normal amounts of growth for the General Fund's cyclical revenue categories such as Business Licenses, Utility Licenses/Franchise Fees, and Transient Lodging Taxes.

Oregon: National And State Forecasts

The State (Executive Department) publishes a detailed forecast, "OREGON ECONOMIC AND REVENUE FORECAST," four times a year. This document contains economic and revenue forecasts principally for state government. Figures 6, 7, 8, and 9 summarize key economic and revenue variables from the State's September forecast.

The State's economic forecast generally mirrors WEFA's. The state expects the national economy to recover from the recession and grow (see Figure 3) throughout FY1991-92 and FY1992-93. In addition, inflation will moderate, but the State expects the Portland-CPI to increase on average, about 4% per year. The State forecasts that non-agricultural wage and salary employment growth will average about 2% per year. Furthermore, the national recession is not forecast to seriously affect State employment growth; the State's forecast expects employment growth to remain positive throughout the recession. Housing starts are expected to slide during the current period of slower growth, but rebound to pre-recession levels in FY1992-93 and FY1993-94. The State then, expects that Oregon's economy will not only remain largely unaffected by recession, but will continue to post modest employment and output gains.

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Financial Forecast FY1992-93

Figure 7, Oregon Employment Growth

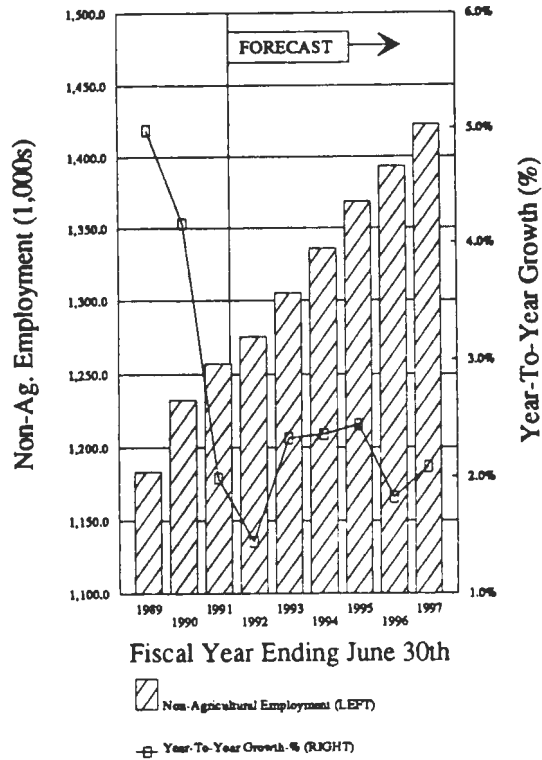


Figure 8, Portland-CPI Growth

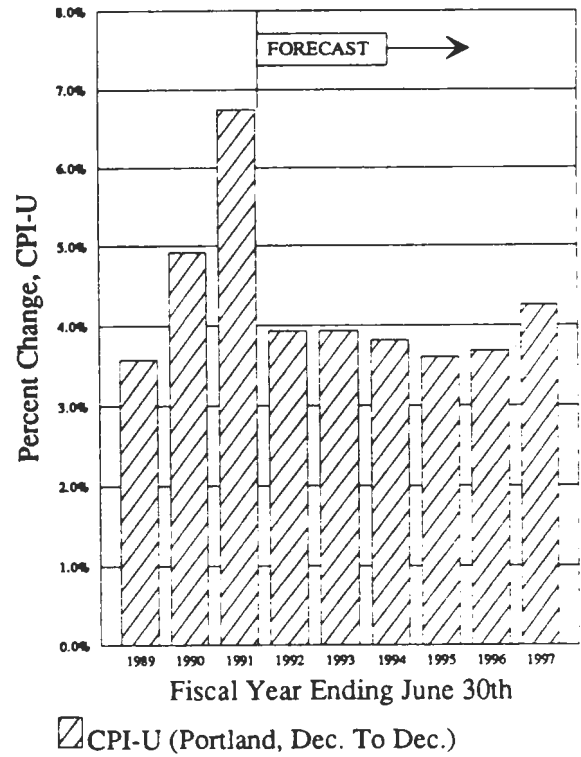


Figure 9, Oregon Housing Starts

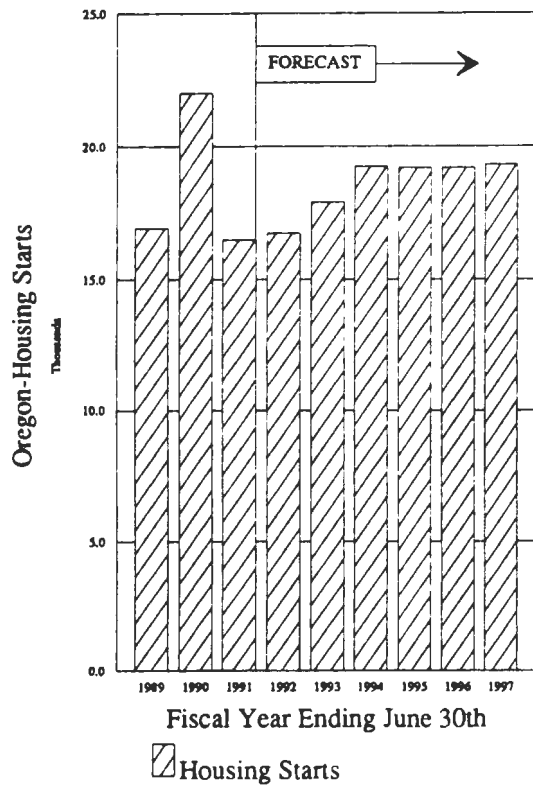
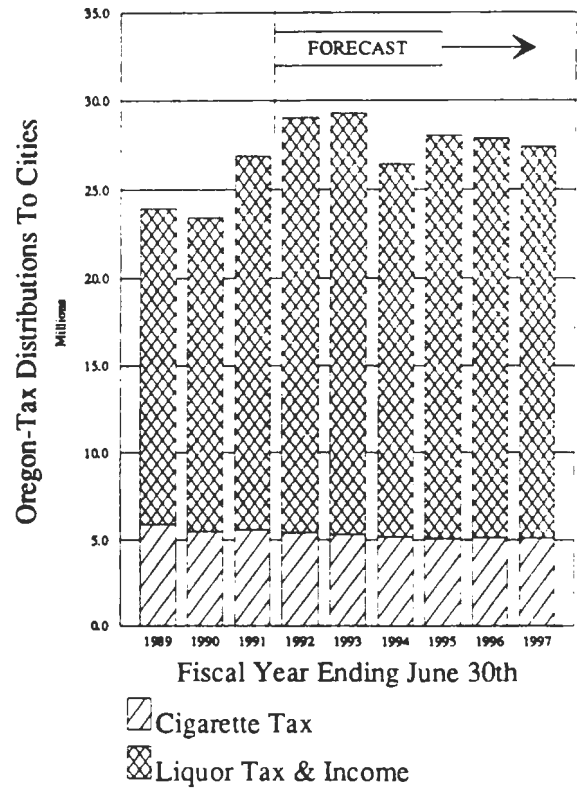


Figure 10, Tax Distributions To Cities



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Economic Outlook Used In Forecast

Both THE WEFA GROUP and the State forecast a 9 month national recession that produces slower growth both for the State and the Portland Metropolitan region. Thus, both the State and the region are forecast to avoid recession. Non-agricultural wage and salary employment is expected to continue to grow at about 2% per year, or more slowly than the rapid pace of employment growth during FY1988-89 and FY1989-90. This basic outlook has been incorporated (both quantitatively and qualitatively) into the FY1992-93 resource forecast that follows. This means that the City's General Fund can expect normal amounts of revenue growth, in the 3.5% to 4.5% range across the key cyclical revenue categories.

There is some risk to this approach. As noted above, the economic recovery at the national level is very weak. If the recovery falters or the recession lengthens then there is the increased likelihood that employment growth at both the State and regional level will drop to minimal levels. Business License revenues would likely (at best) flatten out as would transient lodging taxes. Offsetting this risk is the fact that the General Reserve Fund is at present fully funded at 10% of General Fund revenues. If the experts are wrong and the national recession lengthens, finally affecting the regional economy, the Council may have to tap the reserve fund to offset the effects of lower than expected revenue growth.

IV. FORECAST GENERAL FUND RESOURCES

This section presents a provisional FY1992-93 General Fund "Most Likely" resource estimate. It is very early in the fiscal year. This interim forecast is based on General Fund revenue and expenditure data through Accounting Period (AP) 5 which ended November 20, 1991. Most of the national and regional economic data through September has also been incorporated into this forecast. The Financial Forecast will be revised, if need be, using revenue and expenditure data through AP-6 (December 18) and economic data as it becomes available.

FY1990-91 Unaudited Results

Table 5 summarizes FY1990-91 unaudited General Fund results. FY1990-91 as reported in the AP-13 FINANCIAL OUTLOOK saw continued above trend resource growth. Total revenues were down slightly, but this reflected lower short-term borrowing. Non-discretionary resources

Item	Audit FY1989-90	Unaudited FY1990-91	Year-To- Year (%)
General Fund Revenues	\$202,104,317	\$199,114,215	
Less: Short-Term Notes	(\$22,055,440)	(\$10,009,600)	
Less: Non-Discretionary	(\$21,613,494)	(\$20,384,991)	
EQUALS: Gross			
Discretionary Revenues(*)	\$158,435,383	\$168,719,624	6.5%
Add: Discretionary Balance	\$13,140,415	\$11,187,896	
EQUALS: Gross(*)			
Discretionary Resources	\$171,575,798	\$179,907,520	4.9%

(*) Includes bureau fee and charges revenues.

Table 5, FY1990-91 General Fund Resources

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Unaudited FY1990-91 results reflected a strong regional economy, a regional economy that was much stronger than expected. The "Big Four" revenues grew by about 6.8%, aided by a low delinquency rate (Property Taxes), some cold winter weather (Utility Licenses), a strong regional economy where the unemployment rate averaged about 4.4% (Business Licenses), and strong convention/tourism (Transient Lodging Taxes) business. Other miscellaneous revenue categories also showed good revenue growth. The current fiscal year, at least as measured by the first three months shows that revenue growth continues but that it has slowed down somewhat.

The FY1992-93 Property Tax Revenue Forecast, City Levy Strategy

Next year represents the second year of Measure 5. The County recently released levy compression data for FY1991-92, but the City will not have significant revenue data to analyze until January. The \$2.4 million of unbudgeted FY1991-92 property tax revenues, due to higher than anticipated assessed value growth, have been programmed into the FY1991-92 ending balance. Key assumptions that have been used to develop the FY1992-93 property tax revenue forecast are as follows:

- * The City will levy two levies: the full General Fund Taxbase and the Fire & Police, Disability & Retirement (F&PD&R) levy. The City's three serial levies (Parks Improvements, Public Safety-911, and Street Light) are authorized through FY1991-92. The forecast assumes that they are not reauthorized by the voters. This reduces levy compression. Urban Renewal property tax collections are set equal to annual debt service requirements. Urban Renewal does not compete under the \$10 local government cap.
- * All other agencies (County, MSD-Zoo, and Port) are assumed to increase taxbase authority by 6 percent. Multnomah County is assumed to levy the Jails (\$13.5 Million) and Library (\$10.3 Million) serial levies. These levies are assumed reauthorized by voters for FY1993-94 through FY1996-97.
- * Assessed values are assumed to escalate 5% Multnomah County and 5% for the City. An Urban Renewal assessed value forecast has been prepared by the PDC and included in the City's assessed value. All other agency assessed values go into FY1992-93 at historical averages.
- * The Urban Services division forecasts annexations totalling \$25 Million during FY1991-92. Calculation of the City's taxbase levy authority for FY1992-93 assumes \$25 million worth of annexations.
- * The property tax revenue forecast assumes a 9.3% delinquency/discount/refund factor. July through September property tax revenue accruals are assumed to be 1.2% of the estimated compressed levies.

Table 6, on the following page summarizes the results of the assumptions made above on estimated Measure 5 levy compression. The City of Portland will levy about \$144.5 million during FY1992-93. The F&PD&R levy increase will offset the loss of the serial levies, but Portland will continue to constitute about 55% of the local government levy total. The City's property tax rate (net of voter authorized General Obligation (G.O.) debt) will total about \$7.1483 while other

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local government levies are projected to total \$4.4873. The result is a local government property tax rate of about \$11.6356 in incorporated Multnomah County. This is about \$1.6356 over the \$10 limit. This means the local government property tax rate will be compressed about 14.1%. The City's \$101.2 million taxbase levy will be compressed by about 14.1% million, so that the Measure 5 levy receivable is projected to total about \$86.7 million. About 92% of \$86.7 million, \$79.7 million, is expected during FY1992-93 with the rest recovered (as delinquent or prior-year tax receipts) over the next 6 to 8 years.

Table 7, below, summarizes forecast FY1992-93 property tax revenues and compares the forecast with Budget FY1991-92. The "Current Levy" portion of forecast revenues grows 8.4%.

Prior Year or Delinquent property tax receipts decline by about \$1.9 million. Delinquent property tax receipts decline because Measure 5 compressed this year's levy (FY1991-92) thereby reducing the amount of the levy that is delinquent. This translates into a lower delinquent revenue stream for the foreseeable future. Overall property taxes are provisionally forecast to increase by 5.5% when current budget is compared to the FY1992-93.

LEVY AUTHORITY	Current FY1991-92	Forecast FY1992-93
City Of Portland		
General Fund Taxbase	\$95,298,554	\$101,153,644
F&PD&R	\$39,546,200	\$45,845,944
Serial Levies	\$8,034,939	\$0
Subtotal-Portland	\$142,879,693	\$146,999,588
Multnomah County	\$104,802,931	\$109,663,106
Metro Service District	\$5,406,000	\$5,730,360
Port Of Portland	\$4,362,393	\$4,624,136
LOCAL GOVERN- MENT LEVY TOTAL	\$257,451,017	\$267,017,191
Portland % Of Total	55.5%	55.1%
ASSESSED VALUE (\$1,000s)		
City Of Portland	\$19,338,029	\$20,564,359
Multnomah County	\$24,254,160	\$25,598,924
Metro Service District	\$46,844,664	\$48,972,253
Port Of Portland	\$51,295,423	\$53,498,687
Urban Renewal	\$928,097	\$1,106,558
TAX RATE (\$/1,000) (LEVY CODE No. 1)		
City Of Portland	\$7.3888	\$7.1483
Other Local Government	\$4.5215	\$4.4873
Estimated Tax Rate	\$11.9100	\$11.6356
Measure 5-Limit	\$10.0000	\$10.0000
Percentage Reduction		
Required-Measure 5	-16.0%	-14.1%

Table 6, Estimated FY1992-93 Levy Compression

Estimated FY1991-92 Property Tax Revenue Loss, Forecast Revenue Losses

Given actual data on FY1991-92 assessed values, Table 7 shows that for FY1991-92 the City's General Fund will lose about 16 percent of General Fund taxbase levy. Without Measure 5 and assuming a 92% collection rate the City would realize about \$87.6 million in current levy property tax revenues during FY1991-92. The difference between \$73.5 million and \$87.6 million is an estimated first year revenue loss of \$14.1 million in the General Fund.

Figure 11 displays what happens to estimated Measure 5 levy compression under alternative assessed value (AV) growth assumptions. With a 5% AV growth rate

Item	Current FY1991-92	Forecast FY1992-93
Levy Authority Tax Base	\$95,298,554	\$101,153,644
Levy Compression	-16.0%	-14.1%
Levy Receivable	\$80,015,506	\$86,933,871
Delinquency/Discount	(\$6,441,248)	(\$7,172,044)
Estimated Revenues		
Current Levy	\$73,574,258	\$79,761,826
Prior Year Taxes	\$5,526,586	\$3,651,393
Payment In-Lieu	\$354,216	\$419,111
TOTAL	\$79,455,060	\$83,832,330

Table 7, Property Tax Revenue Forecast

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local government levies are projected to total \$4.4873. The result is a local government property tax rate of about \$11.6356 in incorporated Multnomah County. This is about \$1.6356 over the \$10 limit. This means the local government property tax rate will be compressed about 14.1%. The City's \$101.2 million taxbase levy will be compressed by about 14.1% million, so that the Measure 5 levy receivable is projected to total about \$86.7 million. About 92% of \$86.7 million, \$79.7 million, is expected during FY1992-93 with the rest recovered (as delinquent or prior-year tax receipts) over the next 6 to 8 years.

Table 7, below, summarizes forecast FY1992-93 property tax revenues and compares the forecast with Budget FY1991-92. The "Current Levy" portion of forecast revenues grows 8.4%.

Prior Year or Delinquent property tax receipts decline by about \$1.9 million. Delinquent property tax receipts decline because Measure 5 compressed this year's levy (FY1991-92) thereby reducing the amount of the levy that is delinquent. This translates into a lower delinquent revenue stream for the foreseeable future. Overall property taxes are provisionally forecast to increase by 5.5% when current budget is compared to the FY1992-93.

LEVY AUTHORITY	Current FY1991-92	Forecast FY1992-93
City Of Portland		
General Fund Taxbase	\$95,298,554	\$101,153,644
F&PD&R	\$39,546,200	\$45,845,944
Serial Levies	\$8,034,939	\$0
Subtotal-Portland	\$142,879,693	\$146,999,588
Multnomah County	\$104,802,931	\$109,663,106
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Port Of Portland	\$4,362,393	\$4,624,136
LOCAL GOVERN- MENT LEVY TOTAL	\$257,451,017	\$267,017,191
Portland % Of Total	55.5%	55.1%
ASSESSED VALUE (\$1,000s)		
City Of Portland	\$19,338,029	\$20,564,359
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Port Of Portland	\$51,295,423	\$53,498,687
Urban Renewal	\$928,097	\$1,106,558
TAX RATE (\$/1,000) (LEVY CODE No. 1)		
City Of Portland	\$7.3888	\$7.1483
Other Local Government	\$4.5215	\$4.4873
Estimated Tax Rate	\$11.9100	\$11.6356
Measure 5-Limit	\$10.0000	\$10.0000
Percentage Reduction		
Required-Measure 5	-16.0%	-14.1%

Table 6, Estimated FY1992-93 Levy Compression

Estimated FY1991-92 Property Tax Revenue Loss, Forecast Revenue Losses

Given actual data on FY1991-92 assessed values, Table 7 shows that for FY1991-92 the City's General Fund will lose about 16 percent of General Fund taxbase levy. Without Measure 5 and assuming a 92% collection rate the City would realize about \$87.6 million in current levy property tax revenues during FY1991-92. The difference between \$73.5 million and \$87.6 million is an estimated first year revenue loss of \$14.1 million in the General Fund.

Figure 11 displays what happens to estimated Measure 5 levy compression under alternative assessed value (AV) growth assumptions. With a 5% AV growth rate

Item	Current FY1991-92	Forecast FY1992-93
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Estimated Revenues		
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Table 7, Property Tax Revenue Forecast

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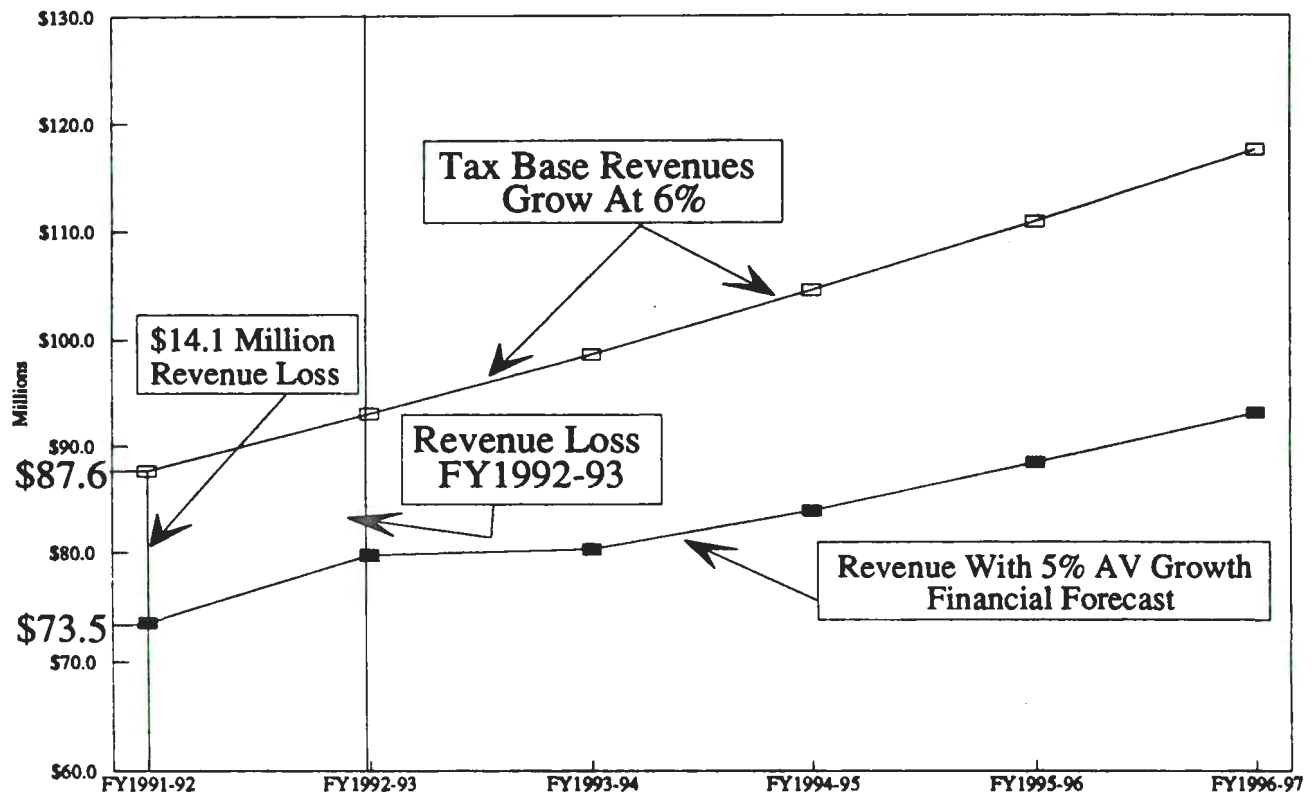


Figure 11, Current Levy Property Tax Revenues And Alternative Assessed Value Growth Rates

the revenue loss widens from \$14.1 to \$24.4 million. With 10% assessed value growth (or higher) the levy loss effect associated with tax limitation Measure 5 is eliminated by FY1996-97. The General Fund Revenue Loss Versus AV Growth longrun assessed value growth rate is 7%, greater than 5%, but less than the 10% needed to eliminate Measure 5's impact.

Fiscal Year	5% Growth	8% Growth	10% Growth
FY1991-92	(\$14,052,239)	(\$14,052,239)	(\$14,052,239)
FY1994-95	(\$20,661,721)	(\$12,079,396)	(\$5,866,454)
FY1996-97	(\$24,386,568)	(\$10,467,122)	\$0

Other Revenue Forecasts: Business Licenses, Utility Licenses, And Transient Lodgings

Property Taxes constitute the General Fund's largest revenue category. Business licenses, utility licenses/franchise fees, and transient lodging taxes constitute the second largest "chunk" of resources used to support General Fund Programs. Taken together, these three categories are budgeted at about \$58 million for the current fiscal year (FY1991-92).

Business License Revenue Forecast

Business License revenues are cyclical. They are sensitive to the "business cycle." During the recession that occurred during the 1980s, business licenses declined by 25% peak to trough, high to low. Unaudited FY1991-92 revenues totaled about \$21.8 million. Thus, if a severe recession were to engulf the regional economy, business licenses could easily drop by as much as \$5.5 million over a 12 month period. Table 8 and Figure 12 summarize the 5-year business license revenue forecast.

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Business License revenues are forecast to rise to \$25.5 million in FY1992-93. This results both from the specific economic forecast assumptions shown in Table 8 and recent code changes. The Bureau of Licenses estimates that code changes enacted during FY1990-91 will generate about \$1.5 million during FY1992-93. The remaining \$2 million can be attributed to growth. As shown in Table (*) Billions

Fiscal Year	Most Likely	Corporate Profits(*)	PMSA Un-Employment
FY1991-92	\$22,020,983	\$309.9	4.5%
FY1992-93	\$25,501,589	\$329.6	5.1%
FY1993-94	\$26,627,914	\$327.6	5.0%
FY1994-95	\$27,696,605	\$338.5	4.8%
FY1995-96	\$28,703,538	\$348.3	4.7%
FY1996-97	\$29,732,243	\$364.0	4.5%

Table 8, Business License Revenue Forecast

8, this forecast allows for some increase in Portland metro-area unemployment rate. It assumes that corporate profits recover from recession levels. The "LOW" forecast assumes that corporate profits weaken further. A lengthening national recession pushes the unemployment rate much higher. LOW forecast revenues are \$23.8 million.

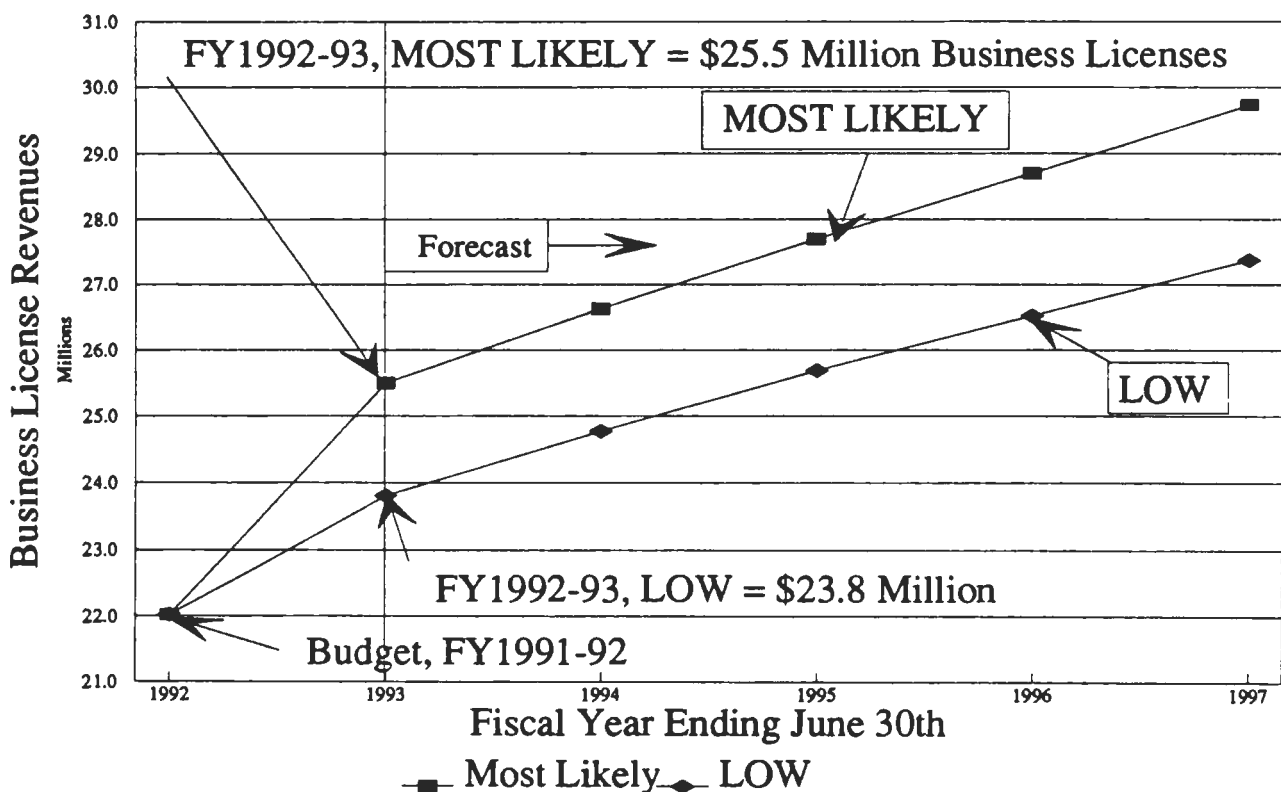


Figure 12, Forecast Business License Revenues

Utility License/Franchise Fee Revenue Forecast

Table 9 summarizes the Utility License/Franchise Fee forecast for FY1992-93. Revenues are forecast to grow by 5%. The "investor owned" energy companies have all experienced good growth over the past two years. Northwest Natural Gas (NWNG) has experienced strong customer growth, and Portland General Electric (PGE) implemented a rate increase last year. Pacific Power & Light has apparently experienced "load growth." The forecasts from Water and Environmental Services are

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License/Franchise	Audit	Estimated	Budget	FY1992-93	
	FY1989-90	FY1990-91	FY1991-92	Most Likley	LOW
Franchise-Paragon	\$991,439	\$1,152,938	\$1,000,000	\$1,343,891	\$1,283,405
Franchise-TCI/TCI Utility	\$291,585	\$339,889	\$344,500	\$300,000	\$300,000
Franchise-Columbia	\$6,295	\$9,640	\$6,300	\$8,526	\$8,526
Paragon (Mult.Co.-East)	\$208,393	\$272,447	\$225,000	\$175,000	\$175,000
Franchise-Sprint	\$75,882	\$115,142	\$95,760	\$92,975	\$92,975
Pacific Power & Light	\$3,674,742	\$3,844,635	\$3,916,286	\$4,076,463	\$3,934,479
Other Utilities	\$52,859	\$0	\$0	\$92,975	\$92,975
Portland General Electric	\$9,094,463	\$9,445,242	\$9,854,530	\$10,249,119	\$10,245,755
NW Natural Gas	\$3,397,179	\$3,708,763	\$3,611,608	\$3,878,700	\$3,367,781
US West Communications	\$4,727,573	\$5,446,884	\$5,574,973	\$5,114,059	\$4,742,783
Water Bureau	\$2,342,946	\$2,548,500	\$2,699,720	\$2,808,987	\$2,808,987
Other Utilities	\$0	\$0	\$0	\$0	\$0
Environmental Services	\$2,286,933	\$2,762,057	\$3,132,785	\$4,371,131	\$4,371,131
Unspecified	\$18,856	\$0	\$0	\$0	\$0
Phone Booths	\$6,978	\$0	\$0	\$0	\$0
Miscellaneous	\$1,137,457	\$10,854	\$213,914	\$0	\$0
Total-Utility License	\$28,313,580	\$29,656,991	\$30,675,376	\$32,511,825	\$31,423,796
Year-To-Year %	6.7%	4.7%	3.4%	6.8%	3.2%

Table 9, Utility License/Franchise Fee Forecast

are provisional pending completion of separate financial forecasts sometime in December. Miscellaneous cable revenue forecasts are provisional pending review by cable communications. The investor owned utilities (PGE, PP&L, and NWNG) are dependent on the WEFA and State economic forecasts. In addition, the forecast currently assumes no energy rate increases or decreases.

Transient Lodgings Taxes, State Cigarette & Liquor Tax Distributions

Table 10 summarizes the Transient Lodgings revenue forecast and expected State tax revenues (Cigarette and Liquor) distributed to Cities. Transient Lodgings are expected to grow on average by about 6.6% per year. This forecast reflects continued regional economic growth, tourism, and strong convention traffic that the new new Convention Center has apparently attracted.

Fiscal Year	Transient Lodgings	Cigarette Taxes	Liquor Distributions	
			Per Capita	Shared
FY1991-92	\$5,498,191	\$1,383,417	\$2,888,069	\$2,000,000
FY1992-93	\$6,231,005	\$1,351,765	\$3,563,788	\$2,695,487
FY1993-94	\$6,562,356	\$1,314,834	\$3,168,547	\$2,392,971
FY1994-95	\$6,894,392	\$1,294,016	\$3,416,277	\$2,581,988
FY1995-96	\$7,234,467	\$1,304,769	\$3,384,318	\$2,556,880
FY1996-97	\$7,573,733	\$1,298,717	\$3,322,422	\$2,510,585

Cigarette tax distributions to cities are forecast by the State to remain flat for the

Table 10, Transient Lodgings & State Tax Distributions

foreseeable future (see Figure 10). The last legislative session increased State liquor taxes. The City receives a share liquor taxes based on population and a share net income generated by state controlled liquor sales based on a complicated formula that includes property taxation effort, per-capita income, and population. The legislated increases in liquor taxes and prices translates into about a \$1.6 million increase in expected revenues from budget to forecast FY1992-93.

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Forecast FY1992-93 General Fund Resources

Table 11 and Figure 13 summarize the FY1992-93 discretionary revenue/resource forecast. Figure 13 summarizes the longer term, 5-year revenue forecast. Discretionary revenues are forecast to grow 9.9%, forecast FY1992-93 compared to adopted Budget FY1991-92. About \$1.6 million of this increase is due entirely to increased liquor tax distributions as forecast by the State in its economic forecast. Business Licenses budget to forecast represents a \$3.5 million increase, but \$1.5 million is due to code changes.

All in all, property taxes, utility license/franchise fee, transient lodging taxes, and business licenses, the so-called "Big Four" will grow by about 8.8%.

Discretionary resources are equal to total revenues less bureau revenues, overhead, contracts, and grants. They are directly under Council control. Discretionary resources will grow by about 5.3%. This includes an AP-5 estimated beginning fund balance of \$8.6 million. This balance assumes that unbudgeted property tax revenues (\$2.4 million) that resulted from higher than expected assessed value growth fall to the "bottom line."

Item	Budget	Forecast
	FY1991-92	FY1992-93
GENERAL FUND REVENUES	\$187,144,464	\$201,004,340
LESS: Non-Discretionary	(\$23,596,419)	(\$23,117,725)
Bureau Specific Revenues	(\$7,206,632)	(\$6,980,523)
General Fund Overhead	(\$8,727,030)	(\$8,717,420)
DISCRETIONARY COUNCIL REVENUES	\$147,614,383	\$162,188,672
Beginning Fund Balance	\$14,204,301	\$8,613,814
DISCRETIONARY RESOURCES	\$161,818,684	\$170,802,486

Table 11, Forecast Discretionary Resources

The "LOW" case has revenue growth forecast at about 5.2% with the bulk of the increase explained by the increase in state liquor tax and net income distributions. Figure 14, summarizes the 5-year

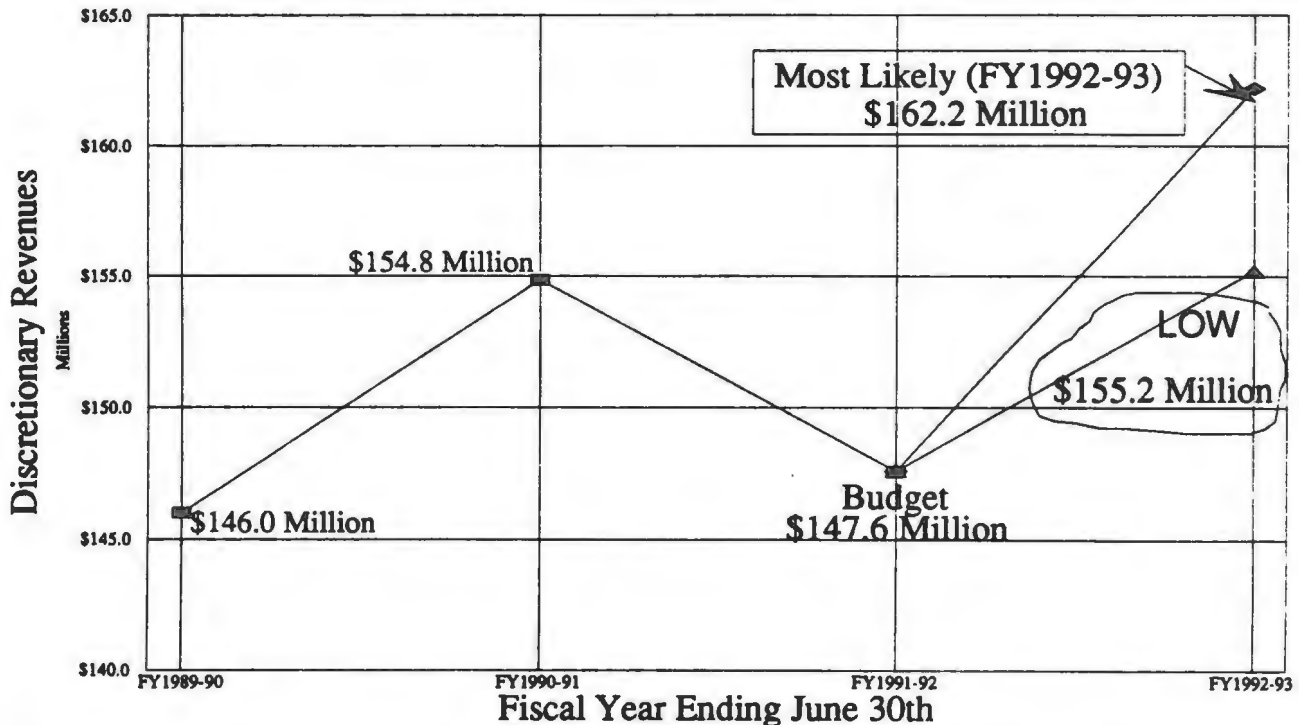


Figure 13, Forecast FY1992-93 Discretionary REVENUES

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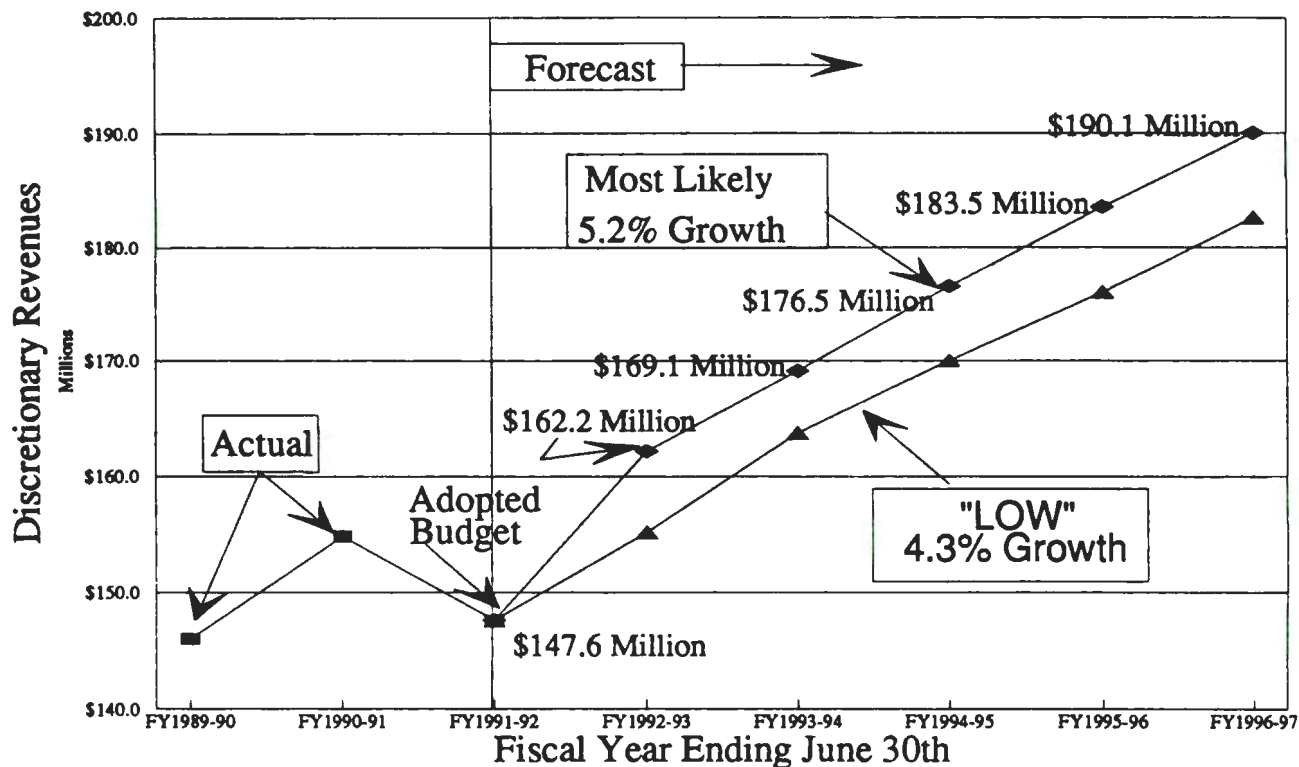


Figure 14, 5-Year Discretionary Revenue Forecast

forecast and shows revenues for the "Most Likely" case growing at an annual rate of about 5.2%. For the "LOW" case revenues growth by about 4.3% annually. This difference is somewhat less than found in past forecasts, largely due to the assumed "mildness" of the current recession. Growth forecast for the Most Likley case for FY1993-94 is just over 4.2%.

Estimated FY1992-93 Current Service Level (CSL) Requirements

Table 11 puts FY1992-93 discretionary resources at about \$170.8 million. The forecast shows that the Council has \$170.8 million available to fund FY1992-93 General Fund programs, service, levels, and set-asides. Table 11 and Figure 15 summarize the estimated "current service level" (CSL) resource gap. This gap is the estimated difference between the FY1992-93 discretionary resource constraint and forecast bureau discretionary resource requirements plus assumed set-asides as outlined in Table 3 (see page 4). Bureau, FY1992-93 Current Service Level (CSL) requirements were generated by escalating FY1991-92 requirements of \$145.9 million as follows:

- * External materials and services have been escalated using an overall rate of 5.2 percent. Electric and natural gas energy costs have been assigned a zero inflation rate.
- * Internal materials and services costs have been increased by about 6.5 percent, above inflation at 4.7%, due in large part to a 19% escalation rate for insurance.

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- * Labor costs have been increased by 0.5% to account for "drift" due to reclassifications and step increases, otherwise the estimated compensation increase is included in a set-aside as opposed to the estimate of FY1992-93 current service level requirements shown in Table 11.

These assumptions together with the compensation set-aside increase works out to about a 5.7% increase in bureaus requirements. That is the service levels implicit in the FY1991-92 Adopted Budget can be sustained if about \$150.3 million in resources is available to fund on-going programs.

Table 12 shows that about \$170.8 million is available to Council for allocation to Bureaus and set-asides. Of this amount, about \$16.1 million is assumed required to fund set-asides. This leaves about \$155 million to fund bureau service levels established in the FY1991-92 budget. Bureau CSL requirements are estimated at \$150.3 million, leaving an unallocated residual of about \$4.5 million.

The period 5 FINANCIAL OUTLOOK shows and estimated FY1991-92 year-end balance range of \$5.6 million (LOW) to \$14.8 million (HIGH). The period 5 ending balance estimate is (see Table 11) about \$8.6 million. Ending balance in excess of the \$8.6 million should be viewed as non-recurring. OF&A recommends that balance in excess \$8.6 million be put into one-time uses.

Item	Budget	FY1992-93
	FY1991-92	Forecast
Discretionary Resources		
Before Measure 5	\$178,464,982	\$183,849,128
REVENUE LOSS(Meas.5)	(\$16,646,298)	(\$13,046,643)
AVAILABLE TO COUNCIL	\$161,818,684	\$170,802,486
LESS: ASSUMED SET-ASIDES	(\$15,832,113)	(\$16,038,714)
Available To General Fund Buildings, Transportation, General Svc., Hydropower	\$145,986,571	\$154,763,772
CURRENT SERVICE LEVEL REQUIREMENTS		\$150,304,341
ESTIMATED Difference, MOST LIKELY		\$4,459,431
Assume, ON-GOING PROGRAMS		\$3,650,000
Available, One-Time Projects		\$809,431

Table 12, Estimated FY1992-93 CSL GAP

Figure 15 (and Figure 1 on the front page) show that the "Difference" averages about 1.2% over the 5-year forecast period. The gap is about zero in FY1993-94 and FY1994-95 and looks to be as much as \$5.7 million in FY1996-97. It must be acknowledged that:

- * The average "Difference" is positive, but amounts to about 1.2% of average annual fund resources. Given the level of forecast accuracy, particularly with respect to the out years, this means that the General Fund may be able to support expanded current service levels. The forecast, when carefully considered, categorically does not show that current service levels can be expanded beyond the \$3.7 million available this year.

FY1992-93 resources are expected to exceed forecast current service level requirements by about \$4.5 million. The forecast assumes that \$3.7 million of the difference between resources and requirements, will be put into on-going programs at Council's direction during this year's budget process. A very close balance between resources and requirements exists in the out-years, particularly FY1993-94 and FY1994-95. There is some risk that an enhancement of service levels cannot be sustained. Given a fully funded Reserve Fund, OF&A believes this is an acceptable level of risk for the City. However, the \$3.7 million is already reduced by decisions made this year such as the new police pre-

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cinct that will cost \$400,000 per year.

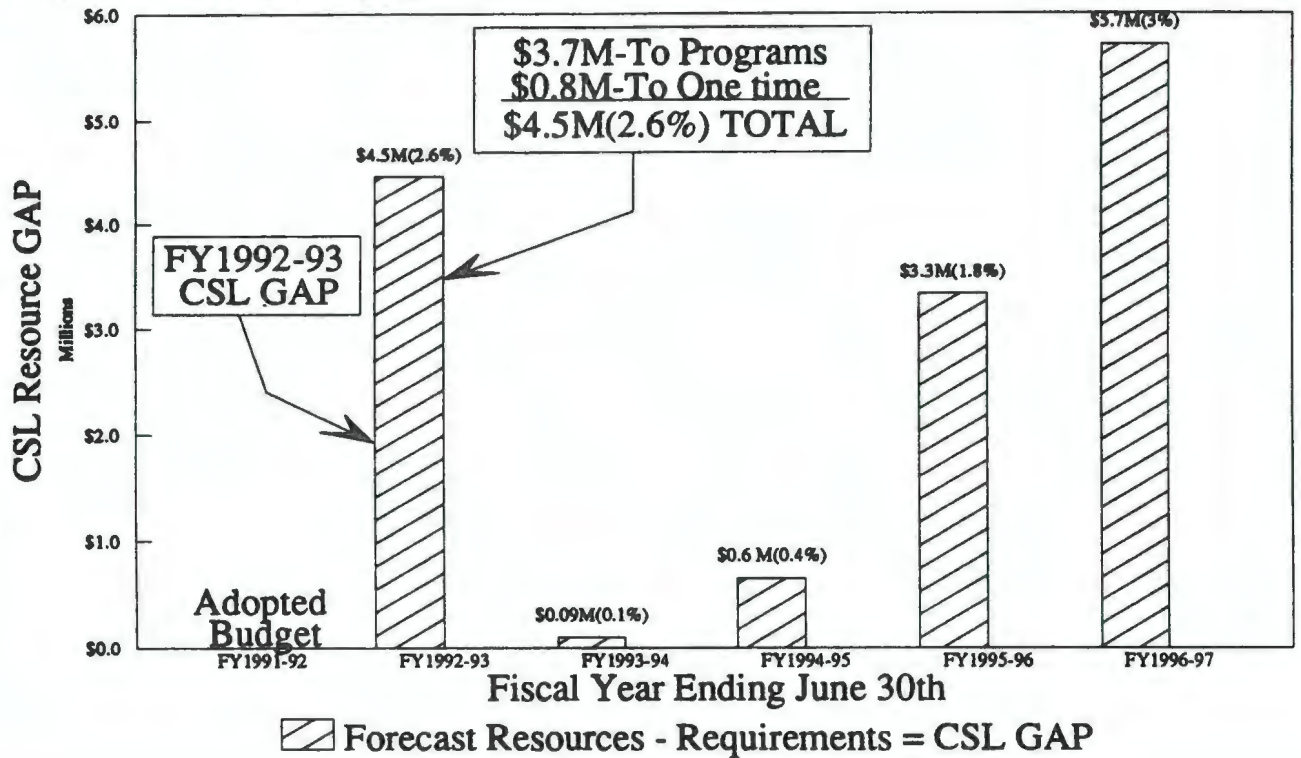


Figure 15, 5-Year CSL GAP Forecast

Status Of General Reserve Fund

In previous years the Council formally adopted a Reserve Policy establishing a reserve fund, the General Reserve Fund, for the City's General Fund. This forecast assumes, like the previous December 1990 Forecast, that the General Reserve Fund will be maintained at a minimum of 10% of estimated General Fund revenues, where revenues are defined as net of short term borrowing. This forecast maintains this assumption. This forecast also follows the practice established in the FY1991-92 Adopted Budget of transferring General Reserve Fund interest earnings to the General Fund. Thus, the forecast assumes that \$1,100,000 of estimated interest income will be transferred during FY1992-93 from the General Reserve Fund to the General Fund. Over the 5-year period, the forecast envisions first use off interest earnings to keep the reserve fund fully funded at 10% of estimated net revenues.

Fiscal Year	Beginning Balance	Transfers(*) In(+)Out(-)	Interest Income	Ending Balance	General Fund Net Revenues	End Balance % Of Net
FY1991-92	\$20,716,124	(\$1,100,000)	\$1,391,463	\$20,716,124	\$189,218,001	11.10%
FY1992-93	\$21,007,587	(\$1,100,000)	\$1,465,916	\$21,007,587	\$199,004,340	10.74%
FY1993-94	\$21,373,503	(\$1,900,000)	\$1,490,798	\$21,373,503	\$206,889,762	10.13%
FY1994-95	\$20,964,301	(\$1,025,000)	\$1,462,972	\$20,964,301	\$215,079,452	9.95%
FY1995-96	\$21,402,273	(\$675,000)	\$1,492,755	\$21,402,273	\$222,889,591	9.97%
FY1996-97	\$22,220,028	(\$525,000)	\$1,548,362	\$22,220,028	\$230,173,918	10.10%

Table 13, General Reserve Fund Forecast

(*) Transfers-OUT to General Fund

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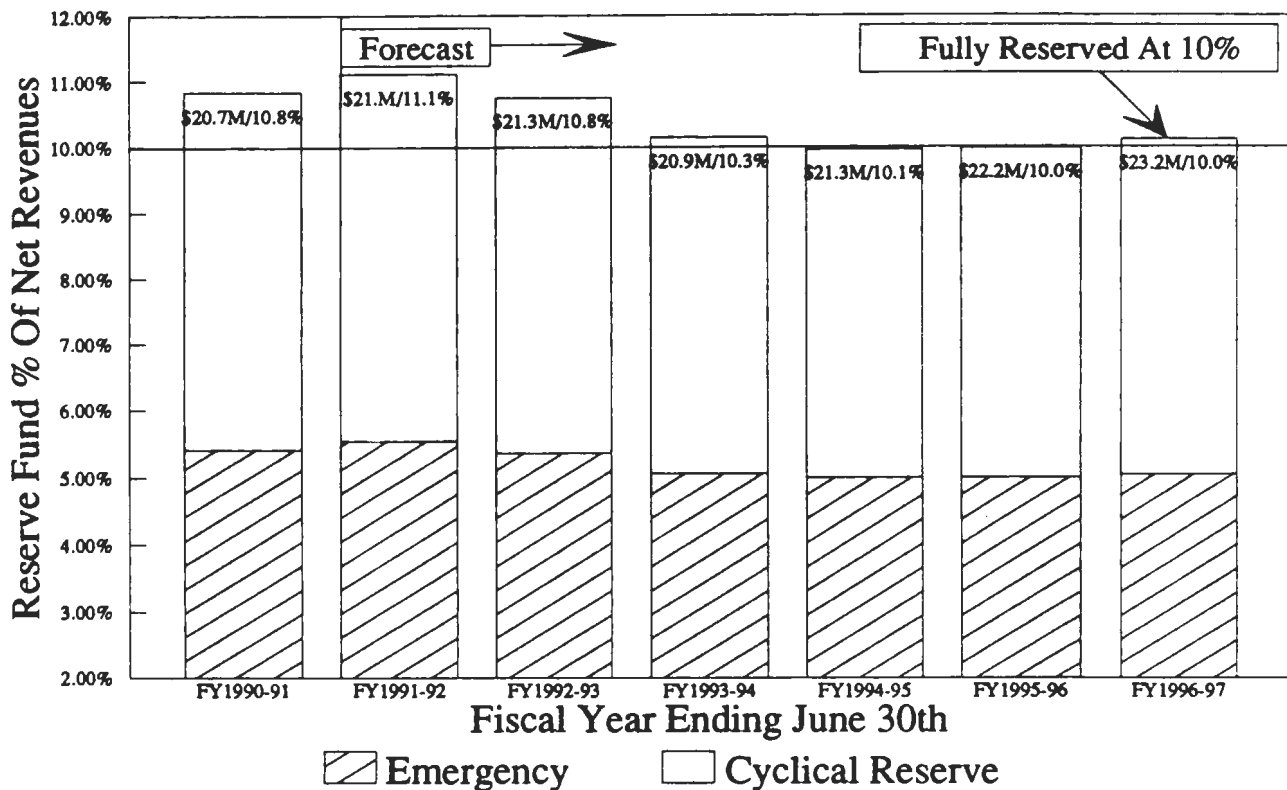


Figure 16, General Reserve Fund Status

V. METHODOLOGY AND TECHNICAL ASSUMPTIONS

The Financial Forecast is published annually in December. The principal purpose of the forecast is to develop the resource constraint that will frame the annual General Fund budget process. Thus, the principal aim of the forecast is to produce an estimate of the resources that the Council can safely appropriate or budget during the next fiscal year. This Financial Forecast which is being called the December Financial Forecast, is based on data available through early November and develops a preliminary assessment of the FY1992-93 discretionary resource constraint, available resources, that can be safely budgeted and used to fund General Fund programs.

Methodology

The forecasting methodology used to develop the December Financial Forecast generally follows the pattern set four years ago. The forecast is reproducible and reviewable by policy makers, citizens, and affected bureaus. This forecast also continues the implementation of use of national and regional economic data obtained from The WEFA Group. Thus, this forecast uses WEFA regional and national forecast information and other data to both quantitatively and qualitatively from the economic environment that the City's General Fund is expected to face during Fiscal 1992-93. The financial forecast contained in this report develops an envelope within which General Fund revenues will be received. As in previous years, two revenue forecasts have been developed including a "Most Likely" and a "LOW" or lower bound.

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Technical Assumptions

This Financial Forecast is very similar in form and content to previous financial forecasts, the last one of which was the December 1990 for the FY1991-92 budget process:

- * Both forecasts (most likely and lower bound) incorporate annexation activity as provided by the Urban Services Division. Urban Services currently projects that annexations totaling \$25 million will occur during FY1991-92. No annexation assumptions have been incorporated into the forecast period FY1993-94 through FY1996-97.
- * The "most likley" forecast uses data from both WEFA and the State's Office of Economic Analysis. Both of these forecasts call for a mild recession that ended last Spring. This outlook assumes that economic growth resumed during the last half of calendar 1991. Several of the revenue forecasts (for example, Business Licenses and Transient Lodging Taxes) use the WEFA and State forecast, particularly the unemployment rate to "drive" the revenue forecast. WEFA will provide an updated national forecast in November and will deliver a specific Portland regional economic forecast in late January. Significant changes in these forecasts may result in material changes to the December forecast.
- * With the advent of Measure 5 the year-to-year assessed value growth rate becomes a critical forecast assumption. In the past, before Measure 5, the City's assessed value determined only the property tax rate. With, Measure 5 assessed value directly determines local government property tax revenues and assessed value growth directly determines year-to-year property tax revenue growth. This forecast uses the critical assumption of county-wide assessed value growth rate of 5%. At present the County Assessor has released FY1991-92 data on assessed values and levies, but the City has just started to receive property tax revenues under Measure 5. The financial forecast may undergo revision as this revenue data comes in and is evaluated. The Financial Forecast may also undergo a material revision at such time as the County Assessor updates existing information and publishes new data about expected FY1992-93 assessed value growth.

This financial forecast has been prepared using Accounting Period (AP) 5, IBIS receipts and expenditure information. This means that the December Financial Forecast was prepared with less than five months of FY1991-92 data. Estimates (for example ending fund balance) are subject to much more variability and uncertainty. As more receipts information becomes available during the next several accounting periods the forecast will go through successive and automatic revisions. The Financial OUTLOOK is published each accounting period and includes a revised estimated year-end ending fund balance. Thus, the financial forecast, in effect, changes somewhat with each accounting period. A period 5 OUTLOOK is attached.

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MULTNOMAH COUNTY OREGON

DIVISION OF ASSESSMENT & TAXATION
610 S.W. ALDER
PORTLAND, OREGON 97205-3603

TAX INFORMATION: (503) 248-3326
APPRAISAL SECTIONS: (503) 248-3367
RECORD MANAGEMENT: (503) 248-3375
ADMINISTRATION: (503) 248-3323

December 2, 1991

Drew Barden
Office of Finance and Administration
1120 S.W. 5th Avenue, Room 1250
Portland, Oregon 97204

RECEIVED

DEC 04 1991

(FINANCE & ADMIN.)

Dear Drew:

As we are all aware, changes brought about by Measure 5 have made it difficult for local tax districts to project the amount of revenue they can anticipate in both the current and subsequent tax years.

To give you a better understanding of value changes, we are publishing a trimester report that will provide data from our sales analyst about current sales trends.

This is the first of those reports. In this report we have included a one-time-only chart that displays the history of values in Multnomah County from 1976 to July 1991.

As a regular part of this report, we have a narrative from our sales analyst reviewing the current situation and a computer generated report displaying:

- "Current" real market value--the value on the 1991 role
- "Projected value"--value that we would apply, to date, as a result of current assessment levels
- Ratio prior to trending
- Ratio brought up to 100% by applying trend.

Please note that this first report is only broken down by levy code. We are in the process of adjusting our computer programs and our next report will give you the data not only by levy code, but by taxing district, also.

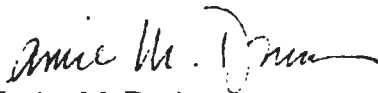
It is important to caution you that this data is only up to November 30th, and does not represent a forecast for the 92-93 tax year. As you know many things can occur in the market that can affect this future time period. We will keep you informed (in our subsequent reports).

Again, we must remind you that the data in this report does not contain information on personal property, centrally assessed properties or industrial properties. Nor does this report exclude exempt properties (as they would be excluded from rate making). Exempt properties, this year, accounted for about 5.6 B in value. This does change from year to year, although it does trace the overall value of the county. You will need to account for these properties as you create your economic models.

If you have any trouble interpreting the data, please call John Riles (248-3345) regarding the historical information, or Burr Robson (248-3347) regarding the reports of current value.

I hope this information is of use to you as you make your economic forecasts. Please let us know if there is some other way you would prefer the data displayed.

Sincerely,



Janice M. Druian
Director of Assessment and Taxation

cc: John Riles
Bob Ellis
Burr Robson

information: Paul Yarborough



MULTNOMAH COUNTY REAL MARKET VALUE ANALYSIS

NOVEMBER 29, 1991

Sales data collection for the 1992 Multnomah County Ratio Study runs from May 1, 1991 through April 30, 1992. For this preliminary report, data collected for sales running from May 1, 1991 through November 15, 1991 were analyzed. As of this date, 4,459 sales have been accepted as valid data for ratio analysis. These sales indicate the following countywide assessment levels:

Residential	93%
Commercial	97%
Multi-Family	98%
Farm/Forest	95%

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SALES ACTIVITY. The 4,459 sales currently in the Multnomah County data base represent an annualized figure of 8,232. With adjustments for a substantial number of sales currently out being verified for the data base, this number represents a ratio year total of 9,200 sales (rounded). In comparison, for the same period in the 1990-91 data base, 14,177 sales were entered. In 1989-90 this number was 9,970.

While it is noted that sales activity is substantially lower than during the 1990-91 period, it is estimated to be comparable to the 1989-90 time period.

SALES PRICES/RESIDENTIAL. Average sales prices for residential properties have continued to nudge slightly upward, with the latest tabulation showing a countywide average sales price for October of \$71,000 (rounded) as compared to \$68,640 in October, 1990.

GENERAL. Current low interest rates have not been a catalyst for increased or continued high residential sales activity. The impact of the current interest rates has been seen in the actual sales prices on these properties which are level to appreciating.

Another positive influence on the residential market has been the continued influx of people into the Portland Metropolitan Statistical Area, which includes Multnomah, Washington, Clackamas and Yamhill counties. Last year's influx was over 80,000 people, the highest seen in a decade. Historically, real estate prices have been higher in other parts of the country, and an influx of people has contributed to sales price levels.

This is in contrast to the continued weakness shown in the past months. The current slow local economy is fueled by large consumer debts and fear of job continuity by consumers. The Pacific Northwest has fared better than most parts of the country during the past year. However, the latest unemployment figures show slowed employment growth and higher unemployment.

Commercial and multi-family properties are still characterized by the stringent credit standards now being imposed by lenders. Mild activity in this area during the past eighteen months has increased demand, providing some counterbalance to financing difficulties.

CONCLUSION. Mild valuation increases are called for at this time by analysis of current market real estate conditions. An overall increase of 5% is seen in areas of Multnomah County valuation covered by reappraisal at the county level or trending.

Respectfully submitted,

A handwritten signature in cursive script, reading "Burr Robson". The signature is written in dark ink and is positioned above the printed name.

Burr Robson, Senior Data Analyst

Office of Finance & Administration

Current 5-Year Financial Plan

City Of Portland-General Fund

March 17, 1992

March Financial Forecast Resource Estimate Un- changed, \$6.12M Available For Allocation By Council

Item	Financial Plan (Dec.)	March Up-Date	Difference
Resources Available FY1992-93	\$170,802,486	\$171,138,879	\$336,393
Requirements:			
Council Set-Asides & Bureau Targets	\$15,038,714 \$150,007,138	\$15,091,783 \$149,929,477	\$53,069 (\$77,661)
Resources Less Re- quirements EQUALS	\$5,756,634	\$6,117,618	\$360,985
Resources Available: For Programs	\$4,650,000	\$4,250,000	(\$400,000)
For One-Time Uses	\$1,106,634	\$1,867,618	\$760,985

March Forecast Summary

The MARCH forecast shows an increase in GENERAL FUND resources of about \$336,000. This increase results from a \$676,000 increase in ending balance offset by a \$300,000 decrease forecast FY1992-93 revenues. Resources available for on-going programs over, above FY1992-93 requirements are decreased by \$400,000 reflecting the Council's decision to fund 10 additional Police positions in both FY1993-94 and FY1994-95. The March forecast out-year contingency has been reduced to \$1 million and the capital set-aside has been reduced to \$3 million. The transfer to Transportation is increased FY1993-94 through FY1996-97. It is planned that by FY1995-96 the transfer will be large enough to offset projected annual Street Light operations and maintenance costs. The risks outlined in the December forecast still apply.

UNCERTAINTIES

Assessed Value Growth 5%

Economic Outlook

A major risk to the forecast is a lengthening national recession that drags the regional economy into recession. This would result in revenue shortfalls in business license, utility license, and transient lodging tax revenues.

Street Lighting Resolved

The General Fund transfer to Transportation is increased in the out-years so that it fully offsets Street Light O&M costs by FY1995-96.

State Revenues At Risk?

The General Fund will receive \$7.6 million next year from the State. The Governor states that without new revenues some or all of these shared revenues may be used to support State programs.

Some Key Forecast Assump- tions	Assessed Value Growth.....	5.0%	State Cigarette & Liquor	
	FY1992-93 General Fund		Tax Revenues To City.....	\$7,648,753
	Tax Base (Levy).....	\$101,334,717	CPI-W Increase (December '91	
	Levy Compression(%).....	-13.0%	To December '92).....	4.3%
	Delinquency/Discount (%)	-8.25%	Required F&PD&R Levy.....	\$43,069,262
	Current Levy Revenues.....	\$80,860,137	Beginning General Fund	
	Est. Measure 5 GENERAL FUND		FY1992-93 Balance.....	\$9,289,848
	Revenue Loss due to "5".....	(\$12,114,466)	Current Forecast: FY1992-93 to FY1996-97	

Forecast FY1992-93 resources are increased by about 0.4% or by about \$336,300. The bulk of the increase results from a revised year-end FY1991-92 ending balance estimate that is up by about \$676,000. As shown in the period 8 FINANCIAL OUTLOOK (also, see table below) the FY1991-92 ending fund balance estimate has been revised to \$9.28 million versus the previous estimate of \$8.61 million. Forecast FY1992-93 revenues were initially estimated at \$162.2 million last December. This forecast shows a slight decrease in estimated revenues of about \$339,000. The

property tax revenue estimate is up by about \$918,000 due to a lower F&PD&R levy. This resulted in less levy compression and increased General Fund revenues.

Other changes largely offset this increase. The dramatic decline in short term interest rates reduced interest income by about \$246,000. A weaker economic forecast resulted in reduced business

license and utility license/franchise fee revenue estimates. In addition, business license code changes enacted last year were rescinded by Council. This further reduced business license revenues by about \$450,000 per year.

Some key revenue forecast assumptions are shown in the table to the right. The General Fund will levy a full taxbase of about \$101.3 million. This is up slightly from the December forecast due to a revised, higher, Urban Services annexation estimate. Estimated Measure 5 levy compression is about 13%. About 92% of the compressed levy will be collected. The F&PD&R Levy, estimated at \$45.8 million in December has been revised to \$43.1 million. This will be large enough to offset estimated levy compression and fund retirement system costs.

The forecast relies on a 5% assessed value growth assumption. The County released new assessed value data in early March but left its 5% growth figure unchanged.

The Bottom Line-Forecast FY1992-93 resources are expected to exceed estimated current service level requirements by \$6.1 million. The Council will put \$4.25 million into ongoing programs during FY1992-93 with out-year commitments. The remaining \$1.8 million is put into one time uses. A close balance between resources and requirements exists in the out-years of this plan. There is risk that enhanced service levels cannot be sustained.

MARCH Revenue Forecast RECAP			
Revenue Category	FY1992-93		
	December	Revised	Difference
Property Taxes.....	\$83,832,330	\$84,751,230	\$918,900
Transient Lodgings.....	\$6,231,005	\$6,215,314	(\$15,691)
Business Licenses.....	\$25,666,589	\$24,889,694	(\$776,896)
Utility License/Franchise.....	\$32,536,825	\$32,244,343	(\$292,482)
State Revenues.....	\$7,611,040	\$7,648,753	\$37,713
Interest Income.....	\$1,729,909	\$1,473,670	(\$256,239)
Transfers.....	\$1,399,962	\$1,602,442	\$202,480
Miscellaneous.....	\$3,181,011	\$3,023,585	(\$157,427)
Revenue Forecast.....	\$162,188,672	\$161,849,031	(\$339,641)
Beginning Balance.....	\$8,613,814	\$9,289,848	\$676,034
Forecast Resources.....	\$170,802,486	\$171,138,879	\$336,393
% Change Over Adopted FY1991-92 Budget.....	5.6%	5.8%	

Revenue Forecast ASSUMPTIONS	
Revenue Category	FY1992-93
Property Taxes.....	
Taxbase Levy.....	\$101,334,717
F&PD&R Levy.....	\$43,069,262
City Levy Authority	\$144,403,979
% Local Government.....	54.6%
Assessed Value Growth.....	5.0%
Discounts.....	-2.2%
Delinquency/Refunds.....	-7.3%
Accrual (% of Levy).....	1.2%
Levy Compression/LOSS.....	-13.0%
Portland Population.....	448,995
GNP Growth (WEFA).....	3.2%
Revenue Sharing (State).....	\$7,648,753

Current (March 1992) 5-Year Revenue Forecast General Fund Financial Model

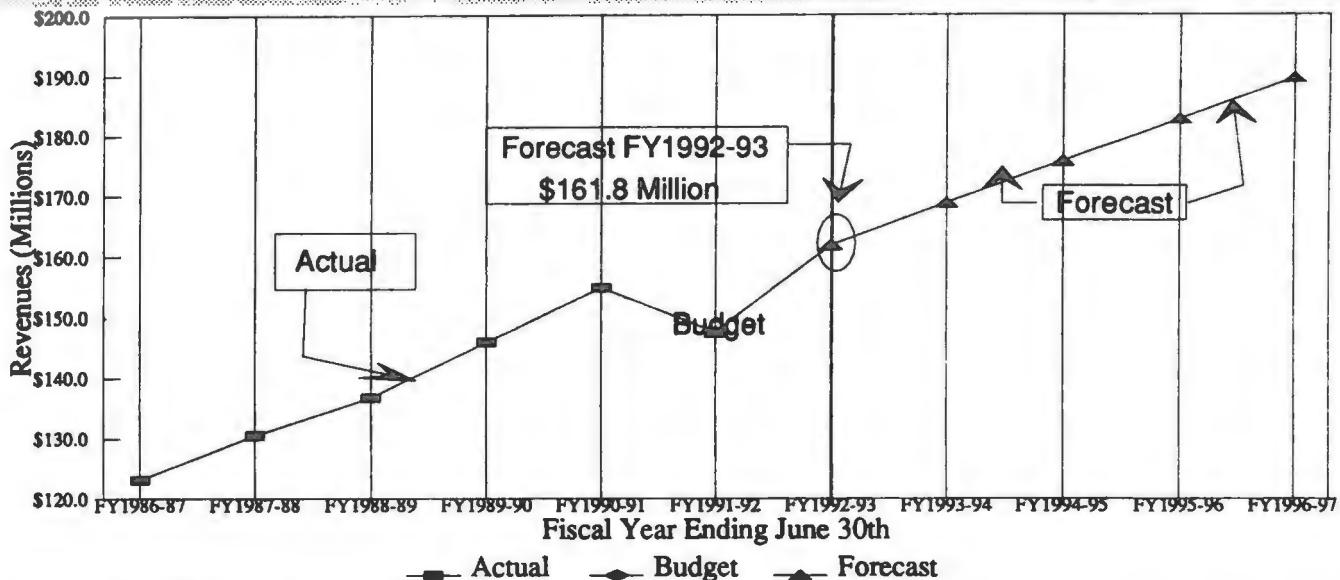


Figure 1-Current General Fund 5-Year Revenue Forecast

The City's levy authority will amount to about 55% of total local government level authority. The key environmental assumption that underpins the forecast is that the national economy is emerging from recession and that both the state and regional economy continue to grow albeit more slowly.

Figure 1, above summarizes 5 years of revenue history, shows budgeted FY1991-92 revenues, and graphs the 5-year revenue forecast for FY1992-93 through FY1996-97. Revenues, for the "Most Likely" case are forecast to grow by about 5% per year over the 5-year period. This reflects underlying property tax revenue growth of about 5% per year. Property taxes although reduced by Measure 5 still constitute well over 50% of annual General Fund revenues available to Council for support of City services and programs.

Forecast FY1992-93 Current Service Level (CSL) requirements total about \$165.1 million. This is composed of \$150 million in bureau requirements plus an estimated \$15 million for Council set-asides. The FY1992-93 targets assume that external materials and services grow by about 4% over FY1991-92 budget levels. Internal materials and services (purchased by the General Fund from other City bureaus) are forecast to grow by about 6.6%. Other cost escalation assumptions are shown in the table above.

Estimated Current Service Level Assumptions		FY1992-93
Estimated Current Service Level Requirement.....		\$149,929,477
Previous CSL Estimate.....		\$150,007,138
Difference In Estimates		(\$77,661)
General Inflation Rates.....		
GNP Price Deflator.....		2.4%
CPI-% (Dec.-Dec.).....		4.3%
Benefits Inflation.....		8.8%
Producer Price Index.....		3.4%
CPI-Services.....		3.2%
External M&S.....		
General-Overall.....		2.4%
Energy-Electricity.....		2.8%
Energy-Gas.....		0.7%
Sewer.....		21.2%
Water.....		7.0%
Utilities-Overall.....		9.6%
Internal M&S.....		
General-Overall.....		6.6%
Risk/Workers' Comp.....		19.0%
Wage & Salary.....		
Public Safety.....		2.50%
All Other.....		3.66%

In addition, to estimated bureau requirements, Council traditionally allocates a portion of estimated resources to "set-asides." In order to complete this financial plan target set-asides adopted by Council last December have been included in FY1992-93 requirements as detailed in the table to the right.

Some set-asides are technical such as tennis debt service payments, business license refunds, inventory, interest on short-term borrowing, unforeseen reimbursable, and contingency. These set-asides simply represent the traditional annual costs of doing business.

There are two important policy set-asides: the annual compensation set-aside and capital set-aside. The compensation set-aside, consistent with current policy, assumes compensation increases of 85% of December to December Consumer Price Index (CPI) growth. The December forecast assumed 4.7% CPI growth. Actual CPI growth as released by the Bureau of Labor Statistics, February, 1992, was 4.3%.

Medical benefits have been escalated by 8.8%. In addition, funds have been included within the compen-

Financial Plan Assumed Set-Asides		
Set-Aside Item	Budget	FY1992-93
	FY1991-92	Assumed
Transfer-OUT F&PD&R	\$0	\$0
Compensation Set-Aside	\$6,062,041	\$4,880,323
Other Set-Asides		
Contingency	\$1,878,626	\$1,500,000
Unforeseen Reimbursable	\$2,000,000	\$2,000,000
Subtotal-Contingency	\$3,878,626	\$3,500,000
Capital Set-Aside	\$1,508,172	\$3,661,494
Public Safety Capital	\$5,352,529	\$0
Master Lease	\$1,252,035	\$1,132,976
Subtotal-Capital	\$8,112,736	\$4,794,470
Interest-Short Term Debt	\$170,525	\$0
Miscellaneous	\$25,000	\$25,000
Unemployment Insurance	\$200,000	\$200,000
Business License Refunds	\$1,156,154	\$1,381,142
Tennis Debt Transfer	\$33,288	\$19,873
Inventory	\$60,000	\$60,000
Classification/Comp Study	\$262,149	\$0
Strategic Plan	\$0	\$200,000
EID Assessment	\$29,430	\$30,975
Total Budgeted or Assumed Set-Asides	\$19,989,949	\$15,091,783
Previous Forecast Assumed Set-Asides.....		\$15,038,714
Difference Between Current, Previous.....		\$53,069

sation set-aside for classification study related adjustments. These assumptions result in a compensation set-aside estimated to total about \$4.8 million.

Forecast Current Service Level Requirements General Fund Financial Model

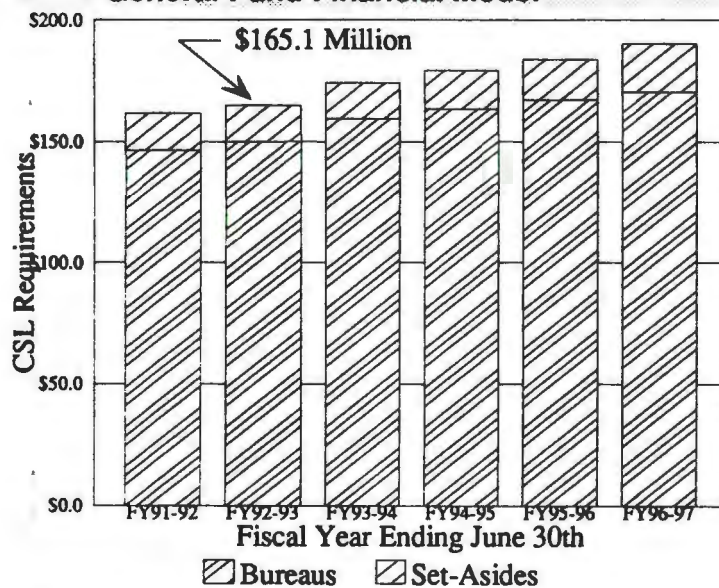


Figure 2-Current Service Level Requirements

The capital set-aside has been set at \$4.8 million. Of this amount \$0.8 million will be needed to meet existing Master Lease payments. This year's set-aside is above last year's \$2 million and acknowledges the significant level of outstanding capital needs. The Public Facilities Plan identifies significant short and long-term capital requirements for General Fund bureaus. The out-years of the financial plan assume a capital set-aside of \$3 million. This is reduced to make room for an increased transfer to Transportation that phases in a transfer large enough to fund estimated annual Street Lighting O&M costs by FY1995-96.

The table to the right combines the resources forecast for FY1992-93 with "target" requirements. Total requirements are composed of estimated costs of funding current bureau service levels plus Council set-asides. Total resources are forecast at \$171.1 million. Set-asides and bureau requirements total about \$165.1 million. This leaves a positive difference of about \$6.6 million.

The Council has an additional \$6.1 million, over and above, target CSL budget requirements, to put into the FY1992-93 budget. Of this amount Council will put \$4.25 million into on-going programs and hire additional Police in each of the next two fiscal years. The remaining \$1.87 million will go into one-time projects.

Forecast Resources Compared To Requirements		
Item	Budget	FY1992-93
	FY1991-92	March
Forecast Revenues	\$147,614,383	\$161,849,031
Beginning Balance	\$14,204,301	\$9,289,848
Total RESOURCES	\$161,818,684	\$171,138,879
Less: Assumed Set-Asides	(\$15,406,413)	(\$15,091,783)
EQUALS: AVAILABLE TO BUREAUS	\$146,412,271	\$156,047,095
ESTIMATED FY1992-93 BUREAU REQUIREMENTS		\$149,929,477
ESTIMATED DIFFERENCE		\$6,117,618
ASSUMED, ON-GOING PROGRAMS FOR ONE-TIME PROJECTS		\$4,250,000
ASSUMED, ON-GOING PROGRAMS FOR ONE-TIME PROJECTS		\$1,867,618
Previous, December Financial Plan		
ESTIMATED FY1992-93 BUREAU REQUIREMENTS		\$150,007,138
ESTIMATED DIFFERENCE		\$5,756,634
ASSUMED, ON-GOING PROGRAMS FOR ONE-TIME PROJECTS		\$4,650,000
ASSUMED, ON-GOING PROGRAMS FOR ONE-TIME PROJECTS		\$1,106,634

The forecast shows small positive differences between resources and requirements, particularly in FY1995-96 and FY1996-97. This is due principally to projected Bureau of Environmental Services franchise fee increases that result from large projected sewer rate increases not yet ratified by Council.

Forecast Difference Between Resources And CSL Requirements General Fund Financial Model

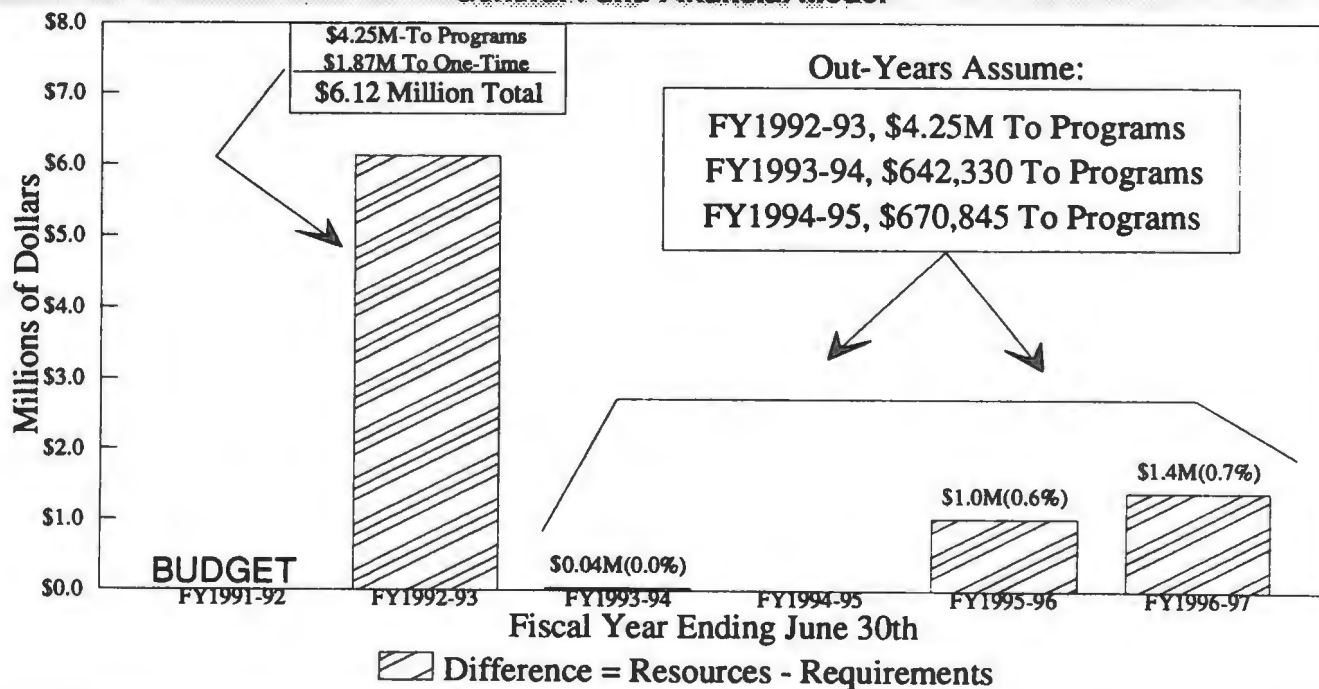


Figure 3-Financial Plan Resources Compared To Requirements

MARCH Forecast Findings

- * *The March forecast, like the December forecast, continues to show that the \$7.7 million in cuts that the Council made last year brought recurring resources in line with requirements.*
- * *FY1992-93 resources are forecast to be sufficient to fund current service levels. Moreover, service levels can be expanded by about \$4.25 million, and it is believed that enhanced service levels can be sustained over the 5-year forecast period. This finding, however, is a very close call and not without some risk. A prolonged national recession, one bad year of assessed value growth, a loss of state revenues, or some unanticipated financial requirement would upset the balance between resources and costs.*
- * *The General Reserve Fund is about fully funded at about the 10% level over the 5-year plan period.*
- * *The March forecast, unlike the December forecast phases in an increase in the annual transfer to Transportation, so that by FY1995-96 the transfer will total about \$5.6 million which is projected to equal estimated annual Street Light basic operations and maintenance costs.*

RECOMMENDATIONS

- * *Budget up to \$4.25 million for program expansion and budget an additional \$1.8 million for one time purposes. OF&A believes the risk is acceptable. The General Fund is fully reserved. In addition, the FY1992-93 resource forecast remains a "Most Likely" forecast and will be achieved barring a significant downturn in the regional economy.*
- * *OF&A continues to recommend that Council review a policy for pre-funding retirement costs associated with new public safety employees. This would enhance F&PD&R financial stability.*
- * *Council should continue its policy of coordinating City property tax levy authority with other local jurisdictions. Every effort will be made to maintain the City's percentage or share of local government levy authority. Council should seek to preserve all existing levies and reserve the right, now and in future years, to renew the Street Lighting Serial Levy.*
- * *Council should continue to exercise restraint in approving program expansions in order to preserve financial flexibility during the FY1993-94 budget process. This is crucial because the Council has committed itself to out-year program increases totalling \$1.2 million. In addition, the financial plan calls for a 3-year phased in increase in the transfer to Transportation to help with funding Street Lighting.*

Risks To The MARCH Forecast-Financial Plan

- * *The forecast is based on an economic outlook that the national economy continues to emerge from recession. This is the current opinion of the City's economic consultant (The WEFA GROUP). This is the opinion expressed by the State in its December forecast.*
- * *The assessed value forecast is based in County projections as of early March. The County will revise this estimate over the next six months. If the 5% growth estimate does not "hold up" the March forecast does not "hold up."*
- * *There is much uncertainty surrounding the State's eventual solution to the "K-12" problem. State revenues currently dedicated to cities may be reduced significantly in the coming years.*

RESOLUTION NO. **34927**

Adopt FY 1992-93 through FY 1996-97 General Fund Financial Forecast. (Resolution)

WHEREAS preparation of the FY 1992-93 budget is underway; and

WHEREAS, the Office of Finance and Administration , Bureau of Financial Planning has reviewed with the Council and published the FY 1992-93 through FY 1996-97 initial General Fund Financial Forecast, which will be updated three times during the budget process - in mid-February, prior to Council approval of the FY 92-93 budget, and after the end of the 1991-92 fiscal year; and

WHEREAS, the Financial Forecast concludes that the General Fund "most probable" resources will be sufficient to cover current services and necessary set-asides; and

WHEREAS, after covering set-asides and Bureau current services levels, a total of \$5.5 million will be available of which \$4.7 million can be used to support ongoing programs and \$.8 million to support one time programs or projects; and

WHEREAS, Council has adopted a policy to maintain a reserve equivalent to 10% of General Fund revenues, 5% to offset the effects of a recession, and 5% for major, unanticipated emergency requirements and revenue fluctuations occurring within a single year; and

WHEREAS, through prior year Financial Forecasts, the Council has adopted a policy of tying total compensation increases, both salary and benefit adjustments, to the consumer price index;

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The FY 1992-93 budget shall be based on the "most probable" revenue estimate included within the Financial Forecast, attached as Exhibit A.
2. The Office of Finance and Administration is directed to modify the "most probable" estimate based on updated information as it becomes available, and to report revisions to the Council at three points during the budget process - in mid February, prior to Council approval of the FY 92/93 budget, and at the conclusion of the 1991-92 fiscal year.

RESOLUTION No.

3. The following Set-Asides are established for the FY 1992-93 budget process:

• Compensation	\$5,063,442
• Contingency and Unforeseen	\$3,500,000
• Capital	\$4,000,000
• Master Lease	\$ 540,000
• Unemployment Insurance	\$ 200,000
• Business License Refunds	\$1,411,662
• Tennis Debt Transfer	\$ 32,475
• Inventory	\$ 60,000
• Strategic Plan Implementation	\$ 200,000
• EID Assessment	\$ 31,135

4. The Compensation set-aside shall be used for both increases in salary and benefits and tied to the consumer price index.
5. The General Reserve Fund shall be maintained at a minimum of 10% of estimated General Fund revenues for FY 1992-93.
6. The Bureau of Financial Planning will assign targets to all General Fund bureaus in accordance with the target formula.


Adopted by the Council, **DEC 19 1991**

Mayor Clark
SCB:RR
December 12, 1991

BARBARA CLARK

Auditor of the City of Portland

By

 Deputy

September 6, 1991

Summary of Guidelines for 1992-93 Budget Process

- Calendar and decision-making flow similar to 1991-92 process:
 - Council hearings to be held directly after budget requests and OF&A overviews are submitted.
 - Council to develop a consensus Proposed/Approved budget.
 - Hearings format: 1. bureau presentations; 2. public testimony; 3. Council work sessions.
- General Fund targets: either Current Service Level (CSL) or proportionate share of whatever is available, whichever is less. Decision packages to be submitted by Bureaus in four groups: 5% cut, CSL (if necessary), Add, and Capital.
- Continue treating bureau program revenues and overhead recovery as non-discretionary.
- Revenue policy to be developed and address the question of carrying under- or overreceipts from one fiscal year to the next.
- Water/Sewer/Transportation Financial Forecasts to be developed in November/December along with General Fund, to serve as guide for capital program, rate growth, operating budget targets.
- Capital policy to be developed. Subjects addressed will include incorporation of public facilities plans for General Fund, new sources of funding, and balancing capital spending against multi-year forecasted resources in the General Fund.
- During the budget cycle, work toward the development of quantitative performance measures, explicitly grouped into demand/workload, efficiency, and effectiveness categories, that are agreed to be 1. relevant to an overall evaluation to the bureau's performance, and 2. measurable with reliability.
 - Until this page is developed (and possibly continuing beyond), existing program performance measures will be used.
 - Emphasis will be given to the largest bureaus first; measures for all bureaus to be ready by end of the year, for incorporation into the Adopted Budget document.
 - Although these measures will have analytic value during the budget decision-making, their primary purpose is for managerial accountability and to inform the public what is accomplished--and how well and how efficiently--with public dollars.

RESOLUTION No. 35005

Adopt a Comprehensive Financial Management Policy

WHEREAS, the city has been recognized for excellence in financial management; and

WHEREAS, these achievements are the result of dedicated work by Elected Officials, operating bureaus, central support organizations, and others; and

WHEREAS, the City Council desires to enhance that management by documenting financial management policies; and

WHEREAS, the Council desires a mechanism to communicate financial policy to Citizens, City staff, and the financial community; and,

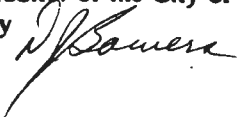
WHEREAS, Bureaus have had an opportunity to review and comment on the proposed policy,

NOW THEREFORE BE IT RESOLVED by the City Council of the City of Portland, Oregon that

1. The Comprehensive Financial Management Policy, attached hereto as Exhibit I, is hereby adopted.
2. The Office of Finance and Administration is directed to review the policy on a regular basis, especially as part of the budget development process, and recommend modifications and adjustments as necessary to keep the policy updated.

Adopted by the Council, JUN 17 1992

Mayor J.E. Bud Clark
SCB:RB:jb
June 11, 1992

BARBARA CLARK
Auditor of the City of Portland
By  Deputy

COMPREHENSIVE FINANCIAL MANAGEMENT POLICY

RELATION TO OVERALL CITY GOALS AND OBJECTIVES

The City's development of a mission statement and conforming goals and objectives are critical elements in the successful development, maintenance and operation of a Comprehensive Financial Management Policy (CFMP). Rather than driving the goals and objectives of the City, the finances are simply tools which are used to accomplish the City's mission.

The Comprehensive Financial Management Policy is a mechanism to ensure that the City is financially able to meet its immediate and long term service objectives. These policies also enhance financial planning and internal financial management of the City.

In addition, the City as an institution has multiple partners, including citizens, taxpayers, businesses, employees and other governments. As a major institutional, economic and service force in the region, it is important that the City strengthen its relationships with its partners by adopting clear and comprehensive financial policies.

PURPOSE

The City of Portland is accountable to its citizens for the use of public dollars. Municipal resources should be used wisely to ensure adequate funding for the services, public facilities, and infrastructure necessary to meet the community's present and future needs. The CFMP is intended to serve as a blueprint to achieve the fiscal stability required to achieve the City's policy goals and objectives.

OBJECTIVES

In order to achieve the above purpose, the Comprehensive Financial Management Policy has the following objectives for the City's fiscal performance.

1. To guide Council and management policy decisions that have significant fiscal impact.
2. To set forth operating principles that minimize the cost of government and reduce financial risk.
3. To employ balanced and fair revenue policies that provide adequate funding for desired programs.
4. To maintain appropriate financial capacity for present and future needs.

5. To promote sound financial management by providing accurate and timely information on financial condition.
6. To protect and enhance the City's credit rating and prevent default on any municipal debts.
7. To ensure the legal use of financial resources through an effective system of internal controls.
8. To promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

To achieve these objectives, the Comprehensive Financial Management Policy consists of twelve major sections:

- I. FINANCIAL PLANNING POLICIES
- II BUDGET POLICIES
- III. ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES
- IV REVENUE POLICIES
- V. OPERATING POLICIES
- VI. EMPLOYEE COMPENSATION AND SUPPORT POLICIES
- VII. CAPITAL PLANNING AND FINANCING POLICIES
- VIII. INTERGOVERNMENTAL REVENUES AND RELATIONS POLICIES
- IX. ACCOUNTING STRUCTURE POLICIES
- X. AFFILIATED AGENCIES
- XI. OTHER FINANCIAL POLICIES
- XII. APPENDICES

I. FINANCIAL PLANNING POLICIES

INTRODUCTION: A long range plan that estimates revenue and expenditure behavior of the City and regional and national economies is necessary to support the Council and community in decisions that they make about City services. This planning must recognize the effects of economic cycles on the demand for services and the City's revenues. City financial planning should ensure the delivery of needed services (many of which become more critical during

economic downturns) by increasing reserves during periods of a strong economy in order to support continued City services during economic downturns.

The City is a major force in a complex regional economic system. The City must understand how it affects and is affected by that system in order to maximize its positive contributions. The City must have the capacity to understand and anticipate changes in both regional and national economic systems in order to engage in strategic financial and management planning.

GENERAL FUND:

1. The City will prepare annually a five year financial plan for General Fund operations based on current service levels and current funding sources. If appropriate, needed additional resources to continue current service levels or identified service adjustments will be made.
2. The City will constantly test both its planning methodology and use of planning tools in order to provide information that is timely, accurate and widely disseminated to users throughout the City.
3. General Fund Bureaus will forecast and monitor their own revenues and expenditures. OF&A will assist bureaus in developing appropriate systems for such monitoring. OF&A will retain overall fiscal oversight responsibility for the General Fund.
4. The Office of Finance and Administration will publish regular General Fund status reports on revenues and expenditures during the course of each budget year.

ENTERPRISE FUNDS: Just as a forecasting effort is made for the City's General Fund, similar efforts will be made for Enterprise and major Special Revenue activities. Examples of such operations are be Water, Environmental Services, and Transportation. The purpose of these forecasts will be to allow the Council and Citizens to evaluate the impact of the financial needs of these programs on both the local and metropolitan regional economies; and to coordinate funding needs with those of the General Fund.

1. Enterprise/ Special Revenue activities will prepare annually, a five year financial forecast for operations and capital needs based on current service levels and current revenue sources.
2. The forecasts should rely on the same basic economic assumptions as the General Fund forecast. These forecasts will also identify other assumptions used in their preparation and the risks associated with them.
3. The forecasts must identify how they will impact rate structures.
4. The forecasts will discuss how standards for debt service coverage and operating reserves are established.

5. Enterprise and major Special Revenue activities will coordinate periodic status reports on expenditures and revenues within a fiscal year with the Office of Finance & Administration.

ALL FUNDS: The financial planning and subsequent budgeting for all funds will be based on the following principles:

1. Revenue estimates should be prepared on a conservative basis to minimize the possibility that economic fluctuations could imperil ongoing service programs during the upcoming budget year.
2. Expenditure estimates should anticipate contingencies that are reasonably predictable.

II. BUDGET POLICIES

INTRODUCTION: The Bureau of Financial Planning under the Office of Finance and Administration is responsible for coordinating the overall preparation and administration of the City's annual budget. This function is fulfilled in compliance with applicable State of Oregon Statutes governing local government budgeting practices.

1. **BUDGET PREPARATION:** Each year the Mayor will provide direction to the Office of Finance and Administration on the process for the development of the annual budget. The Office of Finance and Administration translates this direction into guidelines and rules for the preparation and review of bureau budget requests. The budget request format will be designed to identify major financial and service issues. It will include detailed budget and performance information for all City organizations, including the Portland Development Commission. This information will be compiled from Bureau submittals by the Office of Finance and Administration for inclusion in the budget document. The City will prepare and present its budget consistent with the criteria developed by GFOA for distinguished budget presentations.

Unless otherwise directed by the Mayor, the annual budget process will consist of the following phases:

- Issuance of budget preparation guidelines and schedules. The budget process will provide for the full participation of the City's budget advisory committees and ensure opportunities for public testimony and participation.
- Presentation to Council of five-year financial forecasts for the General and other major City funds.
- Preparation of bureau budget requests in a manner consistent with budget directives.

- The issuance of OFA reviews, summarizing each budget request and as necessary identifying related issues for Council consideration.
- Development of a proposed budget as required by ORS for presentation to the Council, sitting as the budget committee.
- Council budget hearings for the purpose of receiving public testimony and reaching final decisions necessary to balance the City's budget.
- Submission of the Council approved budget to the Multnomah County Tax Supervising and Conservation Commission for review.
- Adoption of the budget in accordance with Council directives, and Local Budget Law, and certification from the Tax Supervising and Conservation Commission.

2. BUDGET MONITORING: The Office of Finance and Administration will maintain a system for monitoring the City's budget during the fiscal year. This system will provide the Council with quarterly information on expenditures and performance at both the bureau and fund level. Included will be provisions for amending the budget during the year in order to address unanticipated needs, emergencies, or compliance with State of Oregon budgetary statutes. Budget adjustments requiring Council approval will occur through a process coordinated by the Bureau of Financial Planning.

3. REVIEW OF COUNCIL ACTIONS: The Office of Finance and Administration will review ordinances and significant administrative decisions submitted for Council actions. The objective of these reviews will be to ensure compliance with the budget and to identify for the Council financial and service issues. The Bureau of Financial Planning will distribute procedures and guidelines for the submission of fiscal impact statements on proposed ordinances.

III. ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES

INTRODUCTION: The City must maintain a system of financial monitoring, control and reporting for all operations, funds and agencies in order to provide effective means of ensuring that overall City goals and objectives will be met and to assure the City's partners and investors that the City is well managed and fiscally sound.

1. The City will maintain its accounting records and report on its financial condition and results of operations in accordance with state and federal law and regulations, and Generally Accepted Accounting Principles (GAAP), and standards established by the Governmental Accounting Standards Board (GASB). Budgetary reporting will be in accordance with the State Local Budget Law.

2. An independent firm of certified public accountants will annually perform a financial and compliance audit of the City's financial statements. Their opinions will be contained

in the City's Comprehensive Annual Financial Report (CAFR), and the Report on Compliance with the Single Audit Act of 1984.

3. As an additional independent confirmation of the quality of the City's financial reporting, the City will annually seek to obtain the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting. The CAFR will be presented in a way designed to communicate with citizens about the financial affairs of the City.

4. The City's elected Auditor will supervise and conduct a full range of performance and financial audits of City programs. In addition, the City's elected Auditor will prepare an annual report on service efforts and accomplishments.

IV. REVENUE POLICY

INTRODUCTION: The City must consider its General Fund discretionary revenues as defined in operating policies on page 7 as a group rather than in isolation. Both individual revenues and the total package must be viewed in the context of broader City goals. The City must be sensitive to the balance between the need for services and the City's ability to raise fees, charges and taxes to support City services. As much as is possible and feasible, City services that provide private benefit should be paid by fees and charges in order to provide maximum flexibility in use of general City taxes to meet the cost of services of broader public benefit.

1. Charges for services that benefit specific users should recover full costs, including all direct costs and bureau overhead, loss of interest, depreciation on capital plant and equipment, and general fund overhead. Bureaus that impose fees or service charges should prepare and periodically update cost-of-service studies for such service. When consistent with legal requirements, other City interests such as remaining competitive within the region or meeting other City objectives, may dictate a subsidy of a portion of the costs of such services. However, all services will be presumed to be 100% cost reimbursable unless the Council makes a specific exception in the ordinance adopting the charge. In some cases, with Council approval, it will be appropriate to meet this test on a program-wide basis in order to achieve administrative efficiencies and service equity. Current charges not meeting this standard will be reviewed within two years of the adoption of this policy.

2. The City should strive to diversify its revenues in order to maintain needed services during periods of declining economic activity. A base of property taxes and other stable revenues provide a reliable base of revenues during periods of economic downturn. Elastic revenues will allow the building of reserves during periods of strong economic performance. If the proportion of elastic City revenues increases, adjustments to reserve policies may be necessary as greater "swings" in resources may occur from year to year.

3. The City's overall revenue structure should be designed to recapture for the City some of the financial benefits resulting from City economic and community development investments.

4. The City will observe the following priorities in utilizing existing and obtaining additional resources:

a. The City will use as efficiently as possible the resources that it already collects.

b. The City will collect as efficiently as possible the resources to which it is already entitled.

c. The City will seek new resources, consistent with the policies in this document and other City goals.

5. The City will strive to keep a total revenue mix that encourages growth and keeps Portland competitive in the metropolitan area.

a. As part of the annual Financial Forecast or budget process, the revenue mix will be analyzed with an evaluation of the impact on the competitiveness of Portland within the metropolitan area, including Clark County. This comparison of costs for services will be used as baseline data for Council budget discussions.

b. The evaluation should include all local taxation and fees including those of overlapping jurisdictions.

V. OPERATING POLICIES

INTRODUCTION: The City should accommodate both one-time and on-going expenditures to current revenues, establish and adequately fund reserves, regularly monitor and report on budget performance, evaluate the fiscal impact of new proposals, operate as efficiently as possible, and constantly review City services for appropriateness and effectiveness. For purposes of this document, the City's General Fund "discretionary revenues" are defined as the property taxes within the tax base as may be compressed, 5 percentage points of lodging taxes, business license fees, utility license fees, interest income, state shared revenues, and beginning cash balances.

1. On-going revenues should be equal to or exceed on-going expenditures. Each City fund budget must identify on-going resources that at least match expected on-going annual requirements. One-time cash transfers and non-recurring ending balances will be applied to reserves or to fund one-time expenditures; they will not be used to fund on-going programs. Each year OF&A will provide Council with the amount of ending balance that is estimated to be non-recurring for the General Fund.

2. Unless otherwise stated explicitly by the Council, the City will not earmark discretionary revenues for specific purposes in the General Fund. This will preserve the ability of the Council to determine the best use of available revenues to meet changing service requirements.

3. The City will maintain a system of financial monitoring and control. The major components of this system include:

a. Financial Accounting System and periodic Status Reports: Each Accounting Period the Office of Finance and Administration will publish a General Fund financial status report on the revenues and expenditures to date and estimated year end balance.

b. Quarterly budget review: Each quarter the Office of Finance and Administration will review all City financial operations, report to Council on financial results, and recommend financial management actions necessary to meet the adopted budget's financial planning goals.

4. The City will seek to optimize the efficiency and effectiveness of its services to reduce costs and improve service quality.

5. City operations will be run on an enterprise basis if doing so will increase efficiency of service delivery or recover the cost of providing the service by a user fee or charge.

6. The City will attempt to maintain cash reserves in order to reduce borrowing needed for General Fund operating purposes.

7. The City will not increase accruals and non-cash enhancements to revenues as a means to influence fund balances at year end.

8. All city agencies will maintain accurate inventories of physical assets, their condition, lifespan and cost. The Office of Finance and Administration will coordinate the master inventory of assets for the city.

9. The Treasury Division in the Office of Finance and Administration will develop, maintain and constantly seek to improve cash management systems which ensure the accurate and timely accounting, investment, and security of all cash assets. All cash received by City agencies will be deposited to Treasury accounts within twenty-four hours of receipt.

10. The City shall endeavor to reduce needless competition with other public and private providers and to ensure the most cost-effective and efficient provision of services.

11. General Fund overhead costs will be allocated according to consistent methodology developed in consultation between the Office of Finance and Administration and other fund managing bureaus.

12. The City will strive to ensure that City service priorities keep pace with the dynamic needs of the community by incorporating a service needs review as part of the budget process.

VI. EMPLOYEE COMPENSATION AND SUPPORT.

INTRODUCTION: Personal services costs comprise a significant percentage of the City's Operating Funds budget. The City of Portland is fortunate to have employees who are dedicated to the City and to public service. These employees are vital to the City's ability to meet its service demands. The City expects its workers to be highly productive. In return, the City must fairly compensate, train and equip its employees in order to attract and keep high quality, productive employees. Subject to collective bargaining law, as appropriate, it is the City's "Total Compensation Policy" that

1. Direct and indirect compensation (wages, premiums, health benefits, vacations, holidays, and other leaves, pensions, etc.) are to be considered collectively in determining appropriate levels of compensation for employees.
2. Wage and benefits packages are considered "externally competitive" if they approximate the average of the total compensation offered in applicable labor markets for similar work.
3. Other factors such as compression between classes and the ease or difficulty of recruitment of qualified employees may also be considered in establishing wages and benefits.
4. Annual adjustments to the compensation plan may be based upon a formula that considers the consumer price index and that is consistent with the cost of living formulas found in collective bargaining agreements.

VII. CAPITAL PLANNING AND FINANCING POLICIES

INTRODUCTION: The City must preserve its current physical assets and plan in an orderly manner for future capital investments, including the operating costs associated with new capital improvements or major equipment budgeted as part of the CIP process.

The City must make the capital investment needed to support and enhance the delivery of basic services. This commitment is important because the demands for basic services (police officers on the street and fire fighters in the stations) often receive priority over infrastructure improvements (streets and fire stations and apparatus).

1. The City will maintain a strong bond rating that is consistent with other City goals.

2. Each bureau with major capital assets will develop and maintain five year capital plans. The actual bureau planning horizon for capital programs should relate to the useful life of capital assets, the term of financing, and industry standards for the particular type of asset. Since adopted citywide plans contain capital expenditure needs, bureaus will include projects from such plans in their capital plans. Capital plans will display proposed projects in a map format that can be included in the annual CIP.
3. The City will prepare, adopt and update annually a City five year Capital Improvement Plan that includes and prioritizes bureau needs for capital replacement and additions. The plan will include estimated project costs and identify funding sources.
4. The City will prepare an annual Capital Budget which will include current year capital expenditures based on the first year of the current Capital Improvement Plan.
5. As part of the annual Capital Budget, the City will identify and include full costs of future maintenance needs and operating costs of new capital improvements and equipment prior to funding as part of the annual Capital Budget.
6. In general, all assets will be maintained at a level that protects capital investment and minimizes future maintenance and replacement costs. The City will maintain accurate information on the condition, lifespan and estimated replacement cost of its major physical assets to assist in long term planning.
7. The budget will provide sufficient funding for adequate operations, maintenance and scheduled replacement and enhancements of capital plant and equipment. Whenever bureaus identify that there is a significant discrepancy between the need to maintain/modernize City infrastructure or facilities and the funds available for such improvements, the fund manager will prepare and present to Council a strategy for meeting such needs.
8. In general, maintenance and operations of capital facilities should be given priority over acquisition of new facilities, unless a cost/benefit analysis indicates to the contrary. In addition, State or federal mandates or new service demands may require acquisition of new facilities even when maintenance needs are not fully met.
9. A high priority should be placed on maintenance where deferring maintenance will result in greater costs to restore or replace neglected facilities.
10. The City may finance the improvement of transportation, water, wastewater, and other public improvements through creation of Local Improvements Districts (LIDs). Unless otherwise directed by Council, LID assessments will include all costs associated with the project, including but not limited to financing, and administrative costs. The City will take actions to ensure that financial risk to the City is minimized.

VIII. INTERGOVERNMENTAL REVENUES AND RELATIONS

INTRODUCTION: Many service costs of the City are influenced by other governments, either because of service overlap or service mandates imposed by State and Federal governments. The City must take advantage of opportunities to enhance service delivery through intergovernmental cooperation, shared revenues and grants while aggressively opposing mandates that distort local service priorities.

1. The City will avoid using grants to meet on-going service delivery needs. In the City's financial planning, grants will be treated in the same manner as all other temporary and uncertain resources and should not fund on-going, basic service needs.
2. All grant applications will be reviewed by the Grants Division of OF&A to ensure compliance with State, Federal and City regulations. This review must occur before a grant application submittal, or acceptance in cases of no application.
3. The City will budget expenditures for grant-funded programs only after grant award or letter of commitment, and only for the amount of grant award. Entitlement programs will be budgeted based on expected revenues. City overhead or indirect costs for grant-funded programs will be included in all grant proposals, where permitted.
4. The City will aggressively oppose State or Federal actions that mandate expenditures which the Council considers unnecessary. The City will pursue intergovernmental funding to support the incremental cost of those mandates.
5. The City will work with other governments to identify the jurisdiction most capable and appropriate to provide specific public services. When the City cannot simply transfer responsibility for service delivery, it will consider intergovernmental agreements and contracts for service delivery.

IX. ACCOUNTING STRUCTURE POLICIES

INTRODUCTION: The City is a complex financial and service organization. Its financial operations are organized into three types of funds (Governmental, Proprietary, and Fiduciary). All funds and City operations must work to achieve the City's mission and goals.

1. The City manages all funds to meet the objectives of a single comprehensive long range financial plan.
2. Funds
 - A. The City will minimize the number of funds. The funds will be categorized by standard GAAP functional classifications but may also be referred to by City of Portland fund types.
 - B. Appendix A of this policy lists current Funds and their standard GAAP functional classification as well as their City fund type.

5. Purpose Statement for Funds

A. Each fund in the City will have a Statement of Purpose which includes the following items:

- 1) Purpose(s) of the fund
- 2) Source(s) of revenues to the fund.
- 3) A method of establishing annual contributions to the fund, if any
- 4) The Bureau responsible for managing the fund.
- 5) Size and use of contingency, if any. Contingency levels will be based on the uncertainties associated with the purposes of the fund.
- 6) Size, purpose and alternative means of meeting required reserves, if any. Required reserve levels will be based on long term operating needs of the fund and prudent management requirements.

B. The Internal Service funds will include additional information in the Statement of Purpose, as follows, if appropriate:

- 1) For purchase of capital items, a method for periodically testing the cost-effectiveness of prefunding capital replacement vs. leasing or lease purchasing. Each fund statement will indicate what level of purchases are suitable for either direct cash payment or financing
- 2) Clear equipment replacement policies and identifiable equipment reserves, where appropriate.
- 3) A method of clearly accounting for equipment reserves from and purchases for each bureau.
- 4) A policy and procedure for protecting capital reserves from being used for operating purposes.
- 5) A method for periodically testing the cost-effectiveness of internal provision of services vs. contracting out or direct purchase of all or part of the services provided by the fund. For insurance type funds this will mean a method for periodically testing the cost-effectiveness of self-insurance vs. purchase of all or part of the City's insurance needs; and internal or contracted claims and loss control services

C. Funds that receive a General Fund subsidy in addition to fees and charges or dedicated revenues will include a rationale for General Fund subsidy and a means for determining the annual level of that subsidy or conditions under which the subsidy should be eliminated.

D. Enterprise Funds will include:

- 1) Required level of debt service coverage for the fund.
- 2) Relationship between operating and construction funds,

E. Existing funds will be so described by fund managers, and adopted by Council resolution, within one year of the adoption of this policy.

6. The Office of Finance and Administration will do an annual review of all funds to determine if each is still serving a useful purpose and is needed.

7. New funds must be created by resolution of Council containing the above required descriptions. A review and report by OF&A will be required precedent to Council action.

X. AFFILIATED AGENCIES

INTRODUCTION: City Charter, Council action, inter-governmental agreements and state and federal laws have created a number of agencies which are affiliated with the City and which can have an adverse effect on the City if not managed to the same financial standards as direct City agencies. It is necessary to spell out standards of financial operations for these organizations in order to protect the City's fiscal status.

1. Affiliated Agencies will be accountable for financial compliance and reporting standards as established in this document.
2. The Criteria for defining Affiliated Agencies will include any of the following:
 - a. Created by City Charter or Council action
 - b. Leadership appointed by the City Council
 - c. A majority of funds are received from the City

XI. OTHER FINANCIAL POLICIES

INTRODUCTION: The City has adopted several other financial policies that guide City operations. It is necessary to recognize them as elements of this Comprehensive Financial Management Policy. The following City financial policies are incorporated as part of this policy:

1. Investment Policy
2. Debt Management Policy
3. Urban Services Policy
4. Transportation Funding Policy
5. Revenue Allocation Policy
6. Interagency Agreement Policy
7. Local Improvement District Financing Policy
8. Reserve Policy

12/06/91

APPENDIX I
CITY OF PORTLAND
IBIS FUND LISTING
BY CAFR FUND TYPE

<u>FUND #</u>	<u>FUND NAME</u>	<u>CITY TYPE</u>
<u>GENERAL</u>		
101	General Fund	OPERATING
301	Short-Term Debt Interest and Sinking	BONDED DEBT
202	General Reserve	SPECIAL REVENUE
<u>SPECIAL REVENUE</u>		
111	Northwest I-405 Recreation	OPERATING
112	Transportation Operating	OPERATING
113	Street Lighting	OPERATING
114	Assessment Collection	OPERATING
115	Emergency Communication	OPERATING
116	Buildings Fund	OPERATING
117	Economic Development Improvement District	OPERATING
118	Public Safety Fund	OPERATING
119	Parks System Improvements	OPERATING
201	Convention and Tourism	SPECIAL REVENUE
207	Street Light Replacement	SPECIAL REVENUE
252	Federal Grants	FEDERAL
254	Housing and Community Development	FEDERAL
<u>DEBT SERVICE</u>		
352	Tennis Facilities Bond Redemption	BONDED DEBT
302	Bonded Debt Interest and Sinking	BONDED DEBT
303	Waterfront Renewal Bond Sinking	BONDED DEBT
304	Northwest Front Avenue Industrial Renewal	BONDED DEBT
305	St. Johns Riverfront Bond Redemption	BONDED DEBT
306	South Park Renewal Debt Service	BONDED DEBT
307	Airport Way Debt Service	BONDED DEBT
308	Improvement Bond Interest and Sinking	BONDED DEBT
310	Central Eastside Industrial District Debt	BONDED DEBT
311	Bancroft Bond Fund	BONDED DEBT
312	Convention Center Area Debt Svc	BONDED DEBT
702	City Equipment Acquisition	INTERNAL WORKING CAP
710	Justice Center Operating	INTERNAL WORKING CAP
<u>CAPITAL PROJECTS</u>		
501	Transportation Construction	CONSTRUCTION
502	L I D Construction	CONSTRUCTION
<u>ENTERPRISE</u>		
151	Sewage System Operating Fund	OPERATING
206	Sewer System Debt Proceeds	SPECIAL REVENUE
351	Sewage Disposal Debt Redemption	BONDED DEBT
552	Sewer System Construction Fund	CONSTRUCTION
632	Sewer System Rate Stabilization	TRUST & AGENCY

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CITY OF PORTLAND
IBIS FUND LISTING
BY CAFR FUND TYPE

<u>FUND</u> <u>#</u>	<u>FUND NAME</u>	<u>CITY</u> <u>TYPE</u>
633	Sewer System Safety Net	TRUST & AGENCY
152	Hydropower Operating Fund	OPERATING
354	Hydropower Bond Redemption	BONDED DEBT
635	Hydropower Renewal and Replacement	TRUST AND AGENCY
153	Water Fund	OPERATING
355	Water Bond Sinking	BONDED DEBT
356	Washington County Supply Bond Redemption	BONDED DEBT
554	Water Construction Fund	CONSTRUCTION
154	Golf Fund	OPERATING
353	Golf Revenue Bond Redemption	BONDED DEBT
156	Portland International Raceway	OPERATING
361	P I R Bond Redemption	BONDED DEBT
157	Refuse Disposal	OPERATING
158	Auto Port Fund	OPERATING
360	Downtown Parking Bond Redemption	BONDED DEBT
159	Parking Facilities Fund	OPERATING
357	Morrison Park West Bond Redemption	BONDED DEBT
358	Morrison Park East Bond Redemption	BONDED DEBT
359	Parking Facilities Bond Redemption	BONDED DEBT
362	Old Town Parking Bond Redemption	BONDED DEBT
631	Water Growth Impact Charge Trust	TRUST & AGENCY

INTERNAL SERVICE

701	Health Insurance	INTERNAL WORKING CAP
704	Facilities Services Fund	INTERNAL WORKING CAP
705	Fleet Services Operating	INTERNAL WORKING CAP
706	Print/Dist Services Operating	INTERNAL WORKING CAP
707	Communications Services Operating	INTERNAL WORKING CAP
708	Insurance and Claims Operating	INTERNAL WORKING CAP
709	Workers' Compensation Operating	INTERNAL WORKING CAP
711	Computer Services	INTERNAL WORKING CAP
712	D C T U BENEFITS	INTERNAL WORKING CAP

TRUST AND AGENCY

601	M C Economic Development Trust	TRUST & AGENCY
602	Portland Parks Memorial Trust Funds	TRUST & AGENCY
603	Sundry Trust Fundust Fund	TRUST & AGENCY
628	Portland Arts Trust Fund	TRUST & AGENCY
651	Fire & Police Disability & Retirement	RETIREMENT
652	Fire & Police Disability & Retirement Reserve	RETIREMENT
654	Supplemental Retirement Program Trust	RETIREMENT
911	Miscellaneous Non-Budget	NON BUDGETED
912	P D C Accounts	NON BUDGETED
913	Trustee Accounts	NON BUDGETED
914	Deferred Compensation	NON BUDGETED

GROUPS OF ACCOUNTS

801	General Fixed Assets Group	OTHER
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12/06/91

CITY OF PORTLAND
IBIS FUND LISTING
BY CAFR FUND TYPE

FUND #	FUND NAME	CITY TYPE
851	General Long Term Debt Group	OTHER
<u>TRUST</u>		
951	PAYROL CLEARING FUND	CLEARING FUND
952	GENERAL WARRANT CLEARING	CLEARING FUND
953	FIRE/POLICE CLEARING	CLEARING FUND
954	INTERAGENCY CLEARING FUND	CLEARING FUND
955	BENEFLEX CLEARING	CLEARING FUND
<u>CLOSED FUND</u>		
555	Washington County Supply Construction	CONSTRUCTION
634	St. Johns Landfill End Use	TRUST AND AGENCY
192	Expostion/Rec Commision	OPERATING
203	State Tax Street	SPECIAL REVENUE
204	Parking Meter	SPECIAL REVENUE
205	State Revenue Sharing	SPECIAL REVENUE
251	Federal Revenue Sharing	FEDERAL
253	C E T A	FEDERAL
309	System Development Interest and Sinking	BONDED DEBT
551	Performing Arts Center Construction	CONSTRUCTION
653	Fire & Police Supplemental Retirement	RETIREMENT
703	City Facilities Acquisition	INTERNAL WORKING CAP

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RESOLUTION No. 35006

Adopt a General Fund Revenue Policy. (Resolution)

WHEREAS, increasing emphasis is being placed on support of city programs through the implementation and use of fees, and

WHEREAS, bureaus have been encouraged to seek new and innovative means of supporting services which might otherwise be significantly reduced or eliminated because of their relative priority in comparison to other City services and the scarcity of General Fund discretionary resources and

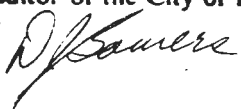
WHEREAS, advancements in the use of fees and charges have been achieved in piecemeal manner and in the absence of City-wide policy,

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Portland, Oregon that:

1. The General Fund Revenue Policy, attached hereto as Exhibit I, is hereby adopted as the City of Portland's General Fund Revenue Policy.
2. This policy shall apply to all General Fund bureaus of the City of Portland.
3. This policy shall apply to "non-discretionary" General Fund revenues including permits, service charges and fees, and sales, and in some cases to contracts and interagency agreements.
4. Bureaus regularly budgeting fee revenue are required to complete a Cost of Service Study.
5. Revenues effected by this policy shall be dedicated to the bureaus in which they are generated.
6. Year-end revenue shortfalls and surpluses shall be allocated to the Bureau and the General Fund budgets in accordance with completed cost-of-service studies.

Adopted by the Council, JUN 17 1992

Mayor J.E. Bud Clark
SCB:TG:jb
June 11, 1992

BARBARA CLARK
Auditor of the City of Portland
By  Deputy

GENERAL FUND REVENUE ALLOCATION POLICY

OFFICE OF FINANCE AND ADMINISTRATION

June 1992

POLICY OVERVIEW

The following principles underlay the City's General Fund Revenue Policy:

- City services that provide private benefit should be paid for by fees and charges. A "private benefit" should be viewed as one which benefits the user and whose quantity, quality, and/or number of units may be specified. Examples would include parks usage fees, plans review fees, site rental fees, etc. This will maximize flexibility in the use of general city taxes to meet the cost of broader public services.
- All bureaus charging fees are required to complete and present for review by OF&A and subsequently for action by Council fee studies based upon cost-of-service principles. These studies are to be updated at a minimum every two years.
- In performing fee studies and developing fee structures, bureaus shall take into account:
 - the degree to which a service provides a general benefit or public good in addition to the private good provided to a specific business, property, or individual;
 - the economic impact of new or expanded fees, especially in terms of comparability with other governmental jurisdictions within the metropolitan area;
 - the true or comprehensive cost of providing a service.
 - the impact of imposing or increasing the fee upon populations at risk and the achievement of other city goals.
- All fee revenues are dedicated to the Bureau in which they are generated.

SCOPE OF POLICY

This Policy applies to General Fund Bureaus. Because of their financial structure, both Enterprise and Operating Funds automatically dedicate revenues to their respective services. The methodology utilized by these funds in establishing fees and charges will continue to be reviewed in their respective financial plans as the initial step in the annual budget process. For General Fund bureaus, all bureau-specific revenues are dedicated to the bureaus through which they are generated. This means that bureaus are responsible for the preparation of revenue forecasts, the tracking of receipts, and the administration of all related changes during the fiscal year. Each Bureau is responsible for attaining revenue estimates. These are reported in the quarterly budget process, and adjustments are made to appropriations accordingly.

Revenue categories covered by this policy are permits, service charges and fees, and sales. Contracts and inter-agency agreements which result in surplus may also be included, provided that such surplus does not violate the conditions imposed under the contract or inter-agency agreement.

Excluded are the major non-Bureau specific General Fund revenue categories of Property Taxes, Utility License Fees, Franchise Fees, Business License Fees, Lodging Tax, Interest earnings, Local Government Sources, and State Sources. These resources will continue to be categorized as discretionary and be allocated to Bureaus as part of the annual budget process. Also excluded are donations and grants.

GUIDELINES

The following guidelines will be followed by bureaus in developing and updating fees:

Bureau Responsibilities

Each Bureau which produces revenues (as identified above) responsible for:

- Preparing annual revenue estimates as part of the annual budget request. These estimates should be developed after completion of a cost-of-service study. Annual review of fee schedules should include necessary adjustments to cover inflation.

- Monitoring actual revenue receipts throughout the fiscal year. Report on status within the quarterly budget reports.
- Adjusting budgets as necessary in response to total revenue shortfalls and surpluses occurring during the fiscal year. These adjustments will occur in conjunction with the quarterly review process. Bureaus will need to decrease appropriation when total Bureau specific resources are projected to be less than budgeted.

Bureau of Financial Planning Responsibilities

It is the responsibility of the Bureau of Financial Planning to work with the bureaus in developing, implementing, and monitoring fees in the following ways:

- The Bureau of Financial Planning is responsible for reviewing bureau rates and revenue estimates as well as monitoring the receipt of bureau revenues. Variances between planned and actual revenues are reported to Council in the Quarterly Budget Report along with recommended actions.
- All Bureau requests for adjustments related to revenues will require the review of the Office of Finance and Administration prior to Council action in accordance with procedures for the Council Calendar or Quarterly review process.
- Bureau of Financial Planning staff will provide assistance to bureaus in completing fee studies.

Revenue Surpluses

- Current year surplus revenues above the budgeted revenue estimate shall be available to the Bureau for appropriation through the quarterly ordinance process. Additional appropriation shall be used for activities supporting the sources generating the additional fees.

- Bureaus recognizing a revenue surplus may elect to establish a reserve or "rainy day fund" with all or part of the surplus. The Bureau will develop a policy for the creation and use of the fund. Use of funds from the reserve will be identified and justified in the quarterly or annual budget process, in accordance with the policy adopted by the bureau. Such reserve accounts will be budgeted as special appropriations.
- Year-end surpluses and shortfalls shall be treated in accordance with the ratio outlined in the bureau's cost of service study. In the absence of a cost of service study, the surplus shall be available or the shortfall absorbed at a level of 50% to the bureau and 50% to the General Fund.

Revenue Shortfalls

- It is the responsibility of each Bureau to achieve budgeted revenues. In the event of a projected total revenue shortfall, the Bureau is required to document other offsetting revenues, or reduce its budget within the quarterly budget report.
- Additional General Fund discretionary appropriation will not be transferred to cover revenue shortfalls without Council authorization.
- A five percent (5%) margin of error is established as acceptable for fee projection and collection. Bureaus will share any amount of surplus in the manner outlined in the section above. In the event of a shortfall, this policy shall take effect when the shortfall exceeds 5% of the total non-discretionary revenue. In such case, the bureau will reduce expenditures in non-discretionary funded programs by the same percentage identified in the cost of service study, or 50-50 in the absence of a cost of service study.

RESOLUTION NO. 33661

WHEREAS, the City of Portland issues debt to finance its various operating and capital needs; and

WHEREAS, it is critical that the debt management function be managed as efficiently and effectively as possible; and

WHEREAS, retention of the City's "Aaa" rating by Moody's Investors Service is essential to lower debt management costs; and

WHEREAS, the City's financial advisor in conjunction with the Office of Fiscal Administration has prepared a Debt Management Report, attached hereto as Exhibit A, which states that the City should establish debt management policies and practices critical to prudent and lower cost debt management;

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland that the City of Portland hereby adopts the following debt management policies and practices:

1. Negotiated Sales -- For all non-general obligation debt financings, the City may elect to sell such obligations on a negotiated basis. In order to sell non-general obligation debt on a negotiated basis, the City Council must find that the sale by negotiation provides significant cost advantages to the City.

In such instances where the City in a competitive bidding for its debt securities (whether general obligation or non-general obligation debt) shall deem the bids received as unsatisfactory or shall not have received bids, it may, at the election of the City Council, enter into negotiation for sale of the securities. Such a negotiated sale shall not be made less than fourteen calendar days after the date of the original competitive sale and any award through negotiation shall be subject to approval by the City Council.

2. Financing Proposals -- Any capital financing proposal to a City bureau, agency, or Commission involving a pledge or other extension of the City's credit through the sale of securities, execution of loans, or making of guarantees or otherwise involving directly the lending or pledging of the City's credit shall be referred to the Office of Fiscal Administration, which will be responsible for analyzing the proposal, responding to the proposal, and recommending to the Council the required action to be taken.
3. Comprehensive Capital Financing Plan -- The Office of Fiscal Administration shall be responsible for preparation of the Comprehensive Capital Financing Plan. Such Plan will be devised in conjunction with the City's capital planning and budgeting process. The Office of Fiscal Administration will be assisted by the Capital Budget Committee, consisting of the City bureaus with major capital

needs, in developing the Comprehensive Capital Financing Plan. The Plan will be submitted by the Office of Fiscal Administration to the City Council as part of the capital budget process. The Office of Fiscal Administration will be responsible for reporting on activities undertaken under the current-year portion of the plan on a quarterly basis and at such other times as may be deemed appropriate.

4. Method of Debt Authorization -- No City debt shall be authorized by the City Council unless it has been included in the Comprehensive Capital Financing Plan or until the Council has modified the plan. Such modification should occur only after the Council shall have received a report of the impact of the contemplated borrowing on the existing Capital Financing Plan and recommendations as to the financing arrangements from the Office of Fiscal Administration.
5. Bond Counsel Selection -- As part of its responsibility to oversee and coordinate the marketing of all City indebtedness, the Office of Fiscal Administration, with advice of a committee representing the City bureaus, agencies, and Commissions with capital financing needs, will make recommendations to the City Council regarding the selection of Bond Counsel to be employed and the duration of the employment for individual or a series of financings. The Council will make such selection, taking into consideration the recommendations of the Office of Fiscal Administration.
6. Establishing Financing Priorities -- It shall be the responsibility of the Office of Fiscal Administration, within the context of the Comprehensive Capital Financing Plan, to oversee and coordinate the timing and process of issuance and marketing of the City's borrowing and capital funding activities. In this capacity, the Office of Fiscal Administration will make necessary recommendations to the City Council regarding necessary and desirable actions and will keep it informed through regular and special reports as to the sectors of the current-year activities under the Capital Financing Plan.
7. Use of Variable-Rate Securities -- Where their use is judged prudent and advantageous to the City, the City should have the power to sell such securities. It is the opinion of recognized bond counsel that the City has the authority to issue such securities, for general obligation debt, that are permitted to fluctuate in accordance with formulas or other conditions agreed to at the time of their sale.
8. Lines and Letters of Credit -- Where their use is judged prudent and advantageous to the City, the City should have the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit that will provide the City with access to credit under terms and conditions as specified in such agreements. Any agreements with financial institutions for the acquisition of lines or letters of credit shall be approved by the City Council.

9. Pledge of Restricted Funds to Secure Debt -- The City should have the power to make an irrevocable pledge of security interest in an account created exclusively for the security of holders of City obligations.
10. Current Financing of Capital Outlays -- As part of its financing philosophy, the City will make contributions from its own current revenues to each capital project equal to at least 2.5% of its total capital cost.
11. Rapidity of Debt Repayment -- Generally, borrowing by the City should be of a duration that does not exceed the economic life of the improvement that it finances and where feasible should be shorter than the projected economic life. Moreover, to the extent possible, the City should design the repayment of debt so as to recapture rapidly its credit capacity for future use. The City has adopted a policy of repaying the principal of the total City long-term general obligation debt (both voter and non-voter approved) according to the following schedule: at least 25% in five years and 50% in ten years. Each new general obligation issue sold by the City will be structured so that the City can achieve this goal over the next several years.
12. Maintenance, Replacement and Renewal -- Consistent with its philosophy of keeping its capital facilities in good repair and to maximize the stock's useful life, the City should set aside sufficient current revenues to finance ongoing maintenance needs and to provide reserves for periodic replacement and renewal. The size of such reserves should be dependent on the economic nature of the facility and policy considerations regarding its future use and ultimate disposition; however, as a general rule, the annual contribution to such reserves should approximate 2 to 5 percent of a facility's replacement value depending on useful life.
13. Target Limitations on Non-Self-Supporting General Obligation Indebtedness -- The City should, as a matter of policy, conduct its finances so that the amount of direct, non-self-supporting, general obligation debt outstanding at any time that is subject to approval by the voters (excluding long-term, non-self-supporting leases) should not exceed 0.75% of the True Cash Value of taxable real estate.
14. Limitations on Lease-Purchase of Equipment and Furnishings -- The total outstanding amount of debt that has been incurred to acquire equipment and furnishings on an installment lease/purchase basis shall not exceed, at any time, one-twelfth of one percent of the City's True Cash Value. Individual items with a cost of less than \$5,000 shall be paid from current cash revenues.

15. Long-Term, Non-Self-Supporting Leases -- Where prudent and advantageous, the City may enter into long-term leases for non-self-supporting facilities that constitute a full faith and credit of the City. Such leases may be used for non-self-supporting facilities with a useful life greater than five years and an individual cost of over \$1,000,000. Such leases shall be considered and reported as part of the City's general indebtedness and shall not exceed, in aggregate, 0.75% of True Cash Value. In addition, the sum of all non-self-supporting general obligation debt and non-self-supporting long-term leases shall not exceed 1.50% of True Cash Value.
16. Interest Rates on Bancroft Improvement Loans -- The contract interest rate on loans made from the proceeds of Improvement Assessment (Bancroft) Bonds should be equal to the effective interest rate paid on the bonds sold to finance such loans plus .525 percent for servicing and self-insurance (i.e., .375 percent for servicing and .15 percent for a self-insurance reserve). The self-insurance reserve component of the servicing and self-insurance charge shall be adjusted annually based upon the historical Bancroft Bond collection history. The contract interest rate shall be determined on the day of the sale of Improvement Assessment Bonds for those property improvements financed with the sale.
17. Official Bid Form -- The City will design an official bid form to be made part of each official notice of sale that will be issued in connection with the sale of debt securities by the City.
18. Comprehensive Capital Financing Plan -- The City, in conjunction with its Capital Improvement Plan and Capital Budget, shall create and publish a Comprehensive Capital Financing Plan. The responsibility for the preparation of this Plan should reside with the Office of Fiscal Administration. This Plan will be for the coming five fiscal years and will be updated on an annual basis. Such Financing Plans will contain a comprehensive description of the sources of funds and the timing for the projects for future operating and capital budgets, effect of the projects on future debt sales, debt outstanding, and debt service requirements, and the impact on future debt burdens and current revenue requirements. In this latter regard, the Plan shall, by use of an "Affordability Analysis," analyze the conformance of the planned financing with policy targets regarding the (1) magnitude and composition of the City's indebtedness, and (2) the economic and fiscal resources of the City to bear such indebtedness over the next five years.

An affordability analysis prepared under the auspices of the Office of Fiscal Administration should measure the impact of the proposed financing plan on various measures of the City's fiscal and economic base (as established by historical performance and projected levels) and analyze its conformance with various policy targets regarding the magnitude and composition of City indebtedness.

RESOLUTION No.

19. Annual Audit of City -- The annual audit of the City shall describe in detail all funds and fund balances established as part of any direct or indirect debt financing of the City. The audit shall also contain a report detailing any financial covenants contained in any direct or indirect debt offering of the City and whether or not such covenants have been satisfied.

BE IT FURTHER RESOLVED that the Office of Fiscal Administration shall take the necessary steps to develop appropriate legislation required to implement the policies and practices contained herein.

Adopted by the Council, APR 25 1984

Mayor Ivancie
MSG:JT:rdh
April 19, 1984

562 JEWEL LANSING
Auditor of the City of Portland

Edna Cervera Deputy

RESOLUTION No. 34766

Adopt City of Portland Investment Policy.

WHEREAS, the City of Portland is allowed under State of Oregon law to invest its idle funds in U.S. government or Agency securities, time deposits and bankers' acceptances of financial institutions located within Oregon, in commercial paper of financial institutions and corporations within Oregon, and in the Local Government Investment Pool; and

WHEREAS, State of Oregon law (ORS 294.135) requires that the City of Portland annually adopt a formal Investment Policy; and

WHEREAS, there is a need to clearly define the criteria for operation of the City's investment portfolio; and

WHEREAS, the primary objective of the Investment Policy is to establish a conservative set of investment criteria that will prudently protect the City's principal sums and enable the City to generate a fair rate of return; and

WHEREAS, the Treasury Division of the Bureau of Administrative Services, Office of Finance and Administration, is charged with responsibility for managing the City's investments; and

WHEREAS, the Office of Finance and Administration has developed a formal Investment Policy after seeking the advice of the City's Investment Advisory Committee; and

WHEREAS, the City of Portland is required under State of Oregon law (ORS 294.135) to submit the Investment Policy for review by the State of Oregon Short-Term Fund Board;

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The Investment Policy, attached hereto as Exhibit I, fulfills all State of Oregon, City Charter and Code mandated requirements, and is hereby adopted as the City of Portland's Investment Policy.
2. The City Treasurer shall submit the adopted Investment Policy to the State of Oregon Short-Term Fund Board for their review.
3. The City Treasurer shall be responsible for the implementation of the Investment Policy.
4. Amendments to the Investment Policy must be approved by the City Council.
5. This resolution shall remain in effect from the date of adoption unless a change is directed by Council.

Adopted by the Council, **AUG 29 1990**

Mayor Clark
SCB:DS:JT
August 15, 1990

BARBARA CLARK
Auditor of the City of Portland
By

Britta Olson Deputy

Exhibit I

INVESTMENT POLICY

CITY OF PORTLAND, OREGON

Purpose

This Policy sets forth current criteria for the operation of the investment portfolio. As economic conditions change, the Policy may need to be amended to reflect new trends and opportunities within the framework of this Policy. It will be recognized that the primary objective of the Investment Policy is to establish a conservative set of investment criteria that will prudently protect the City's principal sums and enable the City to generate a fair rate of return from its investment activities. This policy applies to all funds on deposit at the City's Treasury.

Responsibility

The City Treasurer will be responsible for the implementation of this Policy. Any amendments to this Policy must be approved by the City Council after seeking the advice of the Director of the Office of Finance and Administration, the City Treasurer, and the City's Investment Advisory Committee. The City Council will adopt a City Investment Policy annually.

Types of Investment and Diversification

The following types of investments will be permitted in the City's investment portfolio:

- (1) U.S. Treasury Debt Obligations
 - a. Maximum % of Portfolio 100%
 - b. Maximum Maturity 7 Yrs.
 - c. Securities held for safekeeping at the Trust Department of First Interstate Bank.
- (2) U.S. Agency Debt Obligations
 - a. Maximum % of Portfolio 50%
 - b. Maximum Maturity 2 Yrs.
 - c. Maximum % of Portfolio Per Issuer 25%
 - d. Securities held for safekeeping at the Trust Department of First Interstate Bank.

- (3) Repurchase agreements secured by U.S. Government and U.S. Agency Debt Obligations
- a. Maximum % of Portfolio 30%
 - b. Maximum Maturity 30 Days
 - c. Repurchase agreements with brokerage firms will only be executed with dealers from the list of Government Security Dealers reporting to the Market Reports Division of the Federal Reserve Bank of New York.
 - d. Repurchase agreements cannot exceed 2% of brokerage firm's liabilities.
 - e. A signed repurchase agreement will be obtained from brokerage firms.
 - f. Securities which serve as collateral for repurchase agreements with brokerage firms must be delivered to the City's Trust Account at the Head Office of First Interstate Bank of Oregon.
 - g. Securities which serve as collateral for repurchase agreements with Oregon financial institutions with assets in excess of \$5 billion may be held in safekeeping at the issuing institution. All other Oregon financial institutions must deliver the securities to the City's Trust Account at the Head Office of First Interstate Bank of Oregon.
- (4) Time deposits in State of Oregon financial institutions collateralized 25% by securities as required by Oregon Revised Statutes.
- a. Maximum % of Portfolio 35%
 - b. Maximum Maturity 1 Yr.
 - c. Securities held in vault at City's Treasury
- (5) Bankers' Acceptances guaranteed by Oregon financial institutions.
- a. Maximum % of Portfolio 50%
 - b. Maximum Maturity 6 Mos.
 - c. Maximum % of Portfolio Per Issuer 25%
 - d. Securities held for safekeeping at the Trust Department of First Interstate Bank.
- (6) The Local Government Investment Pool (\$20 million is maximum).

(7) Commercial Paper Issued by Oregon Financial Institutions or Corporations.

- | | | |
|----|--|---------|
| a. | Maximum % of Portfolio | 25% |
| b. | Maximum Maturity | 90 Days |
| c. | Investment Rating | P-1,A-1 |
| d. | Maximum % of Portfolio Per Issuer | 10% |
| e. | Securities held for safekeeping through the Trust Department of First Interstate Bank. | |

There is little need for diversification of investments by the issuer except in the case of time deposits, bankers' acceptances, and commercial paper. The maximum investment level that the City can reach with each financial institution and each issuer of commercial paper will be established by the Director of Finance and Administration after consulting with the City's Investment Advisory Committee and reviewing the current financial statements of each corporation. Diversification, by maturity, of the investments is illustrated below.

<u>Maturity</u>	<u>Percentage of Funds</u>
0 - 2 Yrs.	50% - 100%
2 - 7 Yrs.	0% - 50%

NOTE: The above maturity structure applies to the Treasury's estimate of the lowest cash balance that the portfolio will reach during the next seven years. If, for example, the projected lowest cash balance is \$100 million, then up to \$50 million may be invested in the two-to seven-year maturity range. All other funds must be invested in less than two-year maturities and must meet the City's cash flow requirements. Purchases of maturities beyond two years will not be made without consulting the City's Investment Advisory Committee.

Analysis and Execution of the Investment Policy

A. Risks

In analyzing the City's Investment Portfolio, there are three major risks that the City incurs through its investment activities. The first risk that the City faces is the interest rate risk. This risk is the uncertainty of future market values of securities and uncertainty of the size of future incomes from securities caused by fluctuations in the general level of interest rates in the capital markets. Interest rates have fluctuated dramatically over the last ten years and, therefore, the City's Investment Policy is designed to minimize the interest rate risk. This is accomplished by limiting investments to a maximum maturity of seven years, and by investing to meet the City's cash flow requirements.

The second risk that the City faces can be termed the purchasing power risk. This risk can be defined as the uncertainty of the purchasing power of interest and principal to be received in the future. It can be easily recognized that if the amount of income from a security in current dollars remains unchanged over a period of time while the price index is rising, then the amount of income in constant dollars declines and the constant value of the principal to be received also declines.

The final risk is the financial risk of not receiving principal and interest when due from an issuer. The design of the types of investments permitted by the Investment Policy seeks to minimize this risk by the conservative nature of the permissible investments and by establishing safe limits on the level of investments with Oregon financial institutions and issuers of commercial paper. A portfolio policy stressing a relatively short maturity services to additionally minimize the financial risk.

Thus, it is the conclusion that the shorter the portfolio is in maturity, the less risk the City is incurring with regard to the three major risks that it faces. The policy of keeping 100% of the funds in seven-year or less maturities leaves open the flexibility to earn capital gains on our holdings by shifting funds out to longer maturity when interest rates are falling, yet avoids the extreme amount of exposure to the interest rate risk and purchasing power risk that we would incur in an even longer term portfolio.

B. Investment Techniques

It is recognized that the future level of interest rates is almost impossible to predict, but the Investment Policy does permit a shifting in the maturity of debt obligations based on the historical trend in interest rates. When interest rates are at historically high levels, funds may be shifted to longer maturities to "lock into" these yields. When interest rates are at historically low levels, funds will be placed in short maturities (less than one year) to avoid "locking into" what may prove to be a lower future rate of return.

The shifting of funds to longer maturities during periods of high interest rates and then placing the funds in short maturities during periods of low interest rates will provide an opportunity to achieve an above average rate of return on the City's investment portfolio. When a major shift is being considered in the maturity structure of the investment portfolio, the City's Investment Advisory Committee will be informed of the proposed shift and their advice is sought as to whether it would be an appropriate time to restructure the portfolio's maturity. This strategy does not require forecasting future levels of interest rates but does require reacting to opportunities in the level of interest rates as they occur.

C. Brokerage Allocation

The Treasury will maintain a current list of all brokerage firms that have been approved by the Director of Finance and Administration to conduct investment business with the City. The allocation of brokerage business will be based upon which brokerage firm offers the lowest price to the City on that particular transaction. The Treasury will obtain a minimum of three bids from different brokers before it executes the transaction. Where two or more brokers have offered the same low bid, allocation will go to the lowest bidding broker that has provided the best service to the City.

D. Method of Accounting

1. Investments will be carried at cost.
2. Gains or losses from investment sales will be credited or charged to investment income at the time of sale.
3. Interest purchased from investment transactions will be capitalized until the first interest payment is received. Upon receipt of the first interest payment, the funds will be used to reduce the investment to its principal cost with the remaining balance credited to investment income.
4. Premiums paid on the purchase of government securities may be amortized over the maturity of the respective securities.

E. Reporting Requirements

The City Treasurer will provide the following reports on a monthly basis to the City's Investment Advisory Committee and the Director of the Office of Finance and Administration:

1. A list of securities held, priced at both cost and market.
2. A list of all investment transactions showing the net gain or loss on each investment.

Adopt a General Reserve Fund Use Policy. (Resolution)

WHEREAS, over the past three years, and continuing with the approved FY 1990-91 budget the City Council has endeavored to rebuild General Fund reserves; and

WHEREAS, as a result of annual transfers and one-time unexpected revenues Council was able to achieve a five percent General Reserve in just three years; and

WHEREAS, the Auditor's Annual Financial Condition Report has recommended establishment of reserve levels equal to 10 to 15 percent of annual General Fund operating revenues, and a written financial management policy that includes policies on reserve requirement; and

WHEREAS, an increase in the City's reserves decreases the City's need for short-term borrowing which is an indication of the City's financial health; and

WHEREAS, actions taken in the FY 1990-91 Approved Budget transfer \$2 million toward a second five percent reserve; and

WHEREAS, it is important for Council to adopt a policy governing Council's use of the General Reserve Fund; and

WHEREAS, based on the testimony before Council on May 3, 1990, a verbatim transcript which is attached as an Exhibit;

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that the attached General Fund Reserve Fund Use Policy (summarized below) be adopted:

1. The first five percent reserve is defined as an emergency reserve available to fund one-time, emergency, unanticipated expenditure requirements or offset unanticipated revenue fluctuations occurring within a fiscal year.
2. The emergency reserve will only be accessed when the result of emergency expenditures or an unexpected revenue reduction would likely result in a negative ending fund balance for the General Fund.
3. Emergency reserve resources must begin to be restored in the fiscal year following their use. Restoration will be consistent with Council's past practice of budgeting transfers totalling a minimum of \$1 million dollars a year to the General Reserve Fund.
4. The second five percent reserve is defined as a countercyclical reserve available to either maintain General Fund current service level programs or to adjust expenditure growth to match slower revenue growth during the first 18 to 24 months of a recession.
5. The countercyclical reserve may be used when basic revenue growth (where "basic revenue" is defined as the sum of General Fund property tax, business license, utility license/franchise fees, cigarette and liquor taxes, transient lodging taxes, and interest income falls to below 5.5 percent for two consecutive quarters or the Financial Forecast estimates basic revenue growth will be below 5.5 percent for the next fiscal year, and one or more of the following conditions occurs in conjunction with slower revenue growth:
 - * The Portland Metropolitan Area unemployment rate is reported above 6.5 percent for two consecutive quarters or the Financial Forecast estimates

RESOLUTION No.

unemployment will average in excess of 6.5 percent for the next fiscal year.

- * The property tax delinquency rate exceeds 8 percent.
 - * Actual business license year-to-year revenue growth falls below 5.5 percent for two consecutive quarters or the Financial Forecast estimates Business License revenue growth at less than 5.5 percent for the next fiscal year.
6. The Council should begin to restore countercyclical reserves within 24 months of their first use.
 7. Revenue shortfalls associated with bureau service reimbursement income, contract income, or cost recovery income may not be offset by a transfer of resources from the General Reserve Fund.

Adopted by the Council, MAY 03 1990

Mayor J.E. Bud Clark
April 26, 1990
SCB: TG:RR

BARBARA CLARK
Auditor of the City of Portland
By *Mary Hennessey* Deputy

RESOLUTION No. 34580

Adopt an Interagency Agreement Policy for the City of Portland. (Resolution)

WHEREAS, the numerous problems incurred in recent years and the increased usage of Interagency Agreements among bureaus/agencies of the City of Portland require Council direction in terms of a specific set of standards and guidelines for bureaus/agencies to follow for purposes of consistency when entering into an Interagency Agreement; and

WHEREAS, the Office of Fiscal Administration conducted a study and developed a draft document which provided a set of standards and guidelines for bureaus to utilize when entering into an Interagency Agreement; and

WHEREAS, the Office of Fiscal Administration facilitated an Interagency Agreement Task Force of concerned bureau representatives to finalize the Interagency Policy draft and to make it a usable City-wide document; and

WHEREAS, after several meetings of the Task Force, a more defined draft document was developed and sent to all bureau/agency managers for review and the opportunity for them to provide input for further improvement; and

WHEREAS, the Office of Fiscal Administration allowed a 90-day waiting period for the bureaus to respond and submit any comments or suggestions to be incorporated within the draft document; and

WHEREAS, after 90 days, the Office of Fiscal Administration finalized the Interagency Agreement Policy and distributed copies of the document to City Council and the bureau managers in its final form for review; and

WHEREAS, the Council of the City of Portland acknowledges a need for a policy consisting of a set of standards and guidelines governing the Interagency Agreement process throughout each fiscal year.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Portland, Oregon that:

1. The Interagency Agreement Policy (Exhibit I) shall be adopted by Council and shall be in full force and effect, beginning July 1, 1989.
2. All Interagency Agreements entered into by the bureaus/agencies of the City of Portland after June 30, 1989, shall follow the standards and guidelines set forth therein.

Adopted by the Council, **JUN 21 1989**

Mayor Clark
JEC:LS:pkh
June 13, 1989

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BARBARA CLARK

Auditor of the City of Portland

By

Mary E. Newell Deputy

INTERAGENCY AGREEMENT POLICY

INTRODUCTION

The City of Portland has a budgeting process that establishes controls at organizational and programmatic levels called appropriation units. These units are cost centers that collect all the appropriate costs associated with the organization or program. Frequently, one organizational unit is better equipped either logistically or economically to provide services that fulfill the organizational or programmatic need of another organizational unit. Due to specific funding requirements and in order to hold managers responsible for the budgets, programs and organizations that they control, there is a need to insure that costs are allocated among appropriate cost centers. The method of assigning these costs is called an Interagency Agreement.

BACKGROUND

The Interagency Agreement was first implemented by the City of Portland during FY 1974-75. In its current form, an Interagency Agreement is akin to a contractual agreement between two city agencies/bureaus for either the provision of services or the purchase or replacement of equipment from any of the working capital funds. The receiver is a bureau of the City receiving specific services from another City bureau through an Interagency Agreement. The provider is a bureau of the City which provides specific services to another bureau of the City through an Interagency Agreement.

In theory, the receiver agency requests a specific level of service from a provider agency. Upon reaching a tentative agreement, the provider offers a cost estimate to the receiver. If the receiver agency is in agreement with the cost estimate of the provider agency for the services requested, the bureau manager signs and returns the Interagency Service Agreement (BUD 5) to the provider agency. Also, the fact that rates periodically change to reflect increased/decreased costs in materials and labor must be taken into consideration when providers/receivers are entering into new agreements. BUD 5's should provide a clear and detailed description of the services to be provided and received.

Further, the working capital funds were established by ordinance during FY 1974-75. Working capital fund interagencies are unique in that the working capital bureaus (i.e., Electronic Maintenance, Reproduction/Distribution, Fleet Maintenance, Insurance and Claims, Worker's Compensation, Justice Center) furnish receiver bureaus with a BUD 5 indicating the budgeted amount of service for the current fiscal year and an estimate based on the current level of service for the subsequent fiscal year. The Bureau of Computer Services, a General Fund bureau, operates similarly to the working capital bureaus in terms of establishing interagency agreements. Additionally, a Non-Working Capital fund was recently established for Buildings.

An internal working capital fund, the City Equipment Acquisition Fund, has been established for the acquisition of equipment under the Master Lease program. Additionally, a second internal working capital fund has been established, the City Facilities Acquisition Fund, for purposes of administering the 1984 Facilities Lease Purchase and future facilities lease purchase financing. These funds are managed by the Office of Fiscal Administration (OFA) and used to collect lease payments from bureaus financing acquisitions through these two programs. OFA's Accounting Division

is responsible for preparing BUD 5's for bureaus acquiring equipment and/or facilities under an existing Master Lease or the 1984 Facilities Lease Purchase.

Sometimes the receiver bureau wishes to obtain additional services or to delete existing services with the provider, generally after consultation. When this occurs, the receiver bureau makes the necessary changes on the BUD 5 and returns a copy to the provider bureau for its approval. After the provider bureau has agreed to these service changes and both bureaus have signed the agreement, the receiver bureau may then include the revised figure in its budget request. If the receiver agency does not agree with the provider agency's cost estimate, it must resolve the disagreement with the provider agency. In terms of the Budget Process calendar a two-week turnaround is provided for the receiver bureaus to notify the provider bureaus of any changes in service level requests.

In practice, because of the short time frame involved, the IAA process can break down due to:

1. the lateness of the Bud 5's to the receivers,
2. the bureaus not signing their interagency agreements,
3. disagreements as to the content of the agreement,
4. bureaus not informing each other when changes have occurred, etc.

When there are requests for new or replacement equipment from Fleet Maintenance, Reproduction/Distribution, or Electronic Maintenance, the receiver agency includes only the additional rental or replacement charges for that equipment in its interagency agreement for services. Also, on the bottom of the form, in the space provided, bureaus are able to provide a description of any equipment to be purchased and the purchase amount. This becomes a cash transfer. The amount for cash transfers is totalled at the bottom of the form, separately from services. The cost of purchasing the equipment is also listed on the Line Item Worksheet (BUD 1), Line Item 700 (cash transfers).

In summary, the Interagency Agreement establishes a mutually-agreed upon budget amount for anticipated services or equipment purchases to be provided and received.

Due to the numerous problems incurred in recent years and the ever-increasing usage of Interagency Agreements, it has become necessary to establish a formal policy citing standards and guidelines to allow for a more efficient and effective Interagency Agreement process.

It is the recommendation of the Task Force that the following guidelines be implemented during FY 1989-90.

GUIDELINE I: FORMAT OF THE INTERAGENCY AGREEMENT

The format of a completed Interagency Agreement (IAA) will include the following:

1. The IAA will be written, not verbal.
2. The IAA will reasonably define the service to be provided in quantitative terms and whenever possible, qualitative terms.
3. The IAA will clearly state the price and quantity or elements of the service(s) to be provided so that any necessary amendments/adjustments may be made easily. This will also assist bureaus in

reducing or increasing services to meet their program needs. This requirement may be fulfilled by making reference to procedures manuals or an indication that documentation is available upon request.

4. The IAA will define the process by which amendments/adjustments may be made to the original agreement.
5. In terms of an unanticipated mid-year amendment, the proper supporting documentation with respect to the changes will be provided. The newly-developed Interagency Service/Cash Transfer Agreement form will include columns labeled "original", "revised", and "adjustment" to accommodate the new policy requirements.
6. The IAA will define the billing process and schedule.

Interagency Agreements will only be accepted by the Office of Fiscal Administration-Budget Division if they have been completed according to the above requirements and if they have been signed by both the provider's and the receiver's authorized bureau representative, thus indicating they have entered into an agreement. However, if an Interagency Agreement is not received by OFA, it will not be put in the budget.

Copies of any subsequent signed IAA Change Forms to amend an agreement shall be sent to all parties involved, i.e., the provider, receiver, budget analyst, etc.

GUIDELINE II: RATE SETTING

Brief summary of RATE METHODOLOGY - Since there are no General Fund or other subsidies built into provider budgets, Inter-agency providers must charge the full cost of services provided. This includes not only current services, but also the planning for future provision of services.

Rates will be developed based on cost-of-services data. Each service category must be identified at a level which can be measured (in terms of cost and quantity) and, if possible, comparable to similar externally-provided services. Cost must include both direct and indirect costs. Indirect costs may include elements of both general fund and bureau administrative overhead.

As a result, every rate structure must be composed of two or more elements, with the elements dependent on the type of associated costs (fixed or variable) involved. The computation will also include direct and indirect administrative costs which are part of the rates. Direct costs cover the supervisory functions (i.e., personnel and related materials and supplies) directly associated with managing work production. Indirect costs include administrative support functions like accounting, budgeting, payroll, billing, rental space, personnel and the like. These tasks are performed by a central administrative staff within the providing bureau. (The Office of Fiscal Administration is nearing the completion of the **Cost of Service Manual** that describes rate setting methodologies and procedures. The anticipated distribution date is July 1, 1989.)

In the case of General Services, the Inter-Agency agreement (BUD 5) separately identifies

a charge for General Fund Overhead which has not been included as part of the service rate computations. The General Fund Overhead is a cost to a Working Capital Fund for certain centralized services not covered under Interagency Agreements. Services of this kind include central accounting, treasury, purchasing, payroll, legal services and personnel. General Fund Overhead will continue to be included, in some way, as part of the rate computations, denoting the true cost of all services provided to the receivers.

The basic premise of the rate development philosophy is that the rates of Inter-agency providers will reflect the cost of operations.

Each year, prior to the development of bureau budgets, and in conformance with the budget calendar, providers will contact receiving bureaus and present estimates of service costs. This contact will include the following:

1. Notification to receivers of any major changes in their rate methodology. Rate development by provider bureaus will be timed to meet the requirements of the fiscal year budget calendar considering the availability of overhead targets and budget costs.
2. An estimate of service quantity and quality that is to be provided in the subsequent year.
3. Providers will make available to receivers information concerning the development of their interagency rates. This includes detail concerning the methodology of rate construction and cost basis of rates. Upon request by receiver bureaus, other providers will also make this information available.
4. This information will provide the basis of discussions between the provider and receiver to arrive at a mutually agreeable level of service and associated costs.

Annually, after bureau budget submissions to OFA, providers will hold work sessions with receivers to review and explore modifications to rate methodologies for implementation in the following budget process. This rate methodology review will involve:

1. Notice of work sessions regarding the development of their rate methodology annually after submittal of the budget. Any agreed upon changes in methodology will apply to the following year's budget process.
2. Providers must develop rates in any one of several ways consistent with the provider's service: flat rates, fixed plus variable rates, rates based on prior experience, etc. Whatever the methodology chosen, the objective of the rate setting process must be a fair allocation of the providers costs among all receivers of a service.

GUIDELINE III: RATE APPLICATION

For each class of IAA receivers, rates will be uniformly applied. Special arrangements or any sort of exception from standard rates or components of rates for the provision services by provider bureaus will not be made unless otherwise directed by Council.

GUIDELINE IV: BILLING PROCEDURES

Billing documents and supporting data will be submitted to the Accounting Division in a timely manner and in conformance with the processing schedules set forth by the Office of Fiscal Administration. There will be a full description, in general terms, of the type of service provided, reference made to authorizing work order numbers, as well as a breakdown of either the quantity and rate being charged or the actual costs being billed. Billings will indicate the period of time during which the services were provided and the date of the billing transaction (within the current accounting period). All billings must have an appropriate authorized signature along with the name, position and telephone number of the person preparing the billing.

Billings fall into two categories. Direct billings are services charged on a cost recovery basis, and the billing amount will be variable depending on the quantity of services provided. Contract billings are charges for services at a predetermined fixed rate regardless of the actual services provided. In other words, charges for a specific service will be billed on an equal incremental basis or the same amount each billing period throughout the duration of the maintenance agreement; and the actual services provided have no bearing on the periodic billing amount upon which an agreement is made. Some billings may have elements of both fixed and variable amounts.

Documents submitted to record direct billings for a service, ie., printing service, telephone service, etc., must include the following:

1. Description of the service which was provided.
2. The price elements of the service(s) which was(were) provided including quantity and rates and any other direct and indirect charges applied.

The Accounting Division of the Office of Fiscal Administration will only accept or process billings which are billed in the same FY for which the services/purchases were provided/made. Therefore, the final billing of all internal services must be complete and submitted to the Accounting Division in time to be included in Period 13, Run 1. If actual amounts are not known in time for Run 1, then estimates may be substituted and adjusted to actuals in Run 2. If a receiver wants to challenge a billed amount, it must be filed and resolved prior to Run 2.

GUIDELINE V: DISPUTE-RESOLUTION PROCESS

There are two separate types of dispute resolution processes:

- A. Policy disputes - including rate methodology; and,
- B. Billing disputes - involving the application of set rates, and/or service provision within an existing Inter-Agency Agreement.

In both cases, disputes are encouraged to be resolved between the parties. However, experience has shown the need for a dispute resolution process.

In terms of disputes relating to policy issues such as rate methodology, for instance, either party may submit issues to the MRC or its successor for resolution. The MRC will issue a report of its findings and recommendations. Parties to the dispute will have ten (10) days to accept its recommendations. If not, the report and issues will be placed on the Council agenda for final resolution.

In the case of billing/service disputes, either party may request the Office of Fiscal Administration's intervention. The Office of Fiscal Administration-Budget Division will issue a report of its findings and recommendations. Parties to the dispute will have ten (10) days to accept its recommendations. If not, the report and issues will be placed on the Council agenda for final resolution.

Each party to the dispute must submit issue papers to OFA within ten (10) days of request which clearly:

- a. Defines the dispute.
- b. Provides relevant information in support of the bureau's position.
- c. States the steps that were taken to resolve the disputed issues.

Once this information has been submitted, OFA will review the issues and make findings and, if the parties do not agree to OFA's findings within ten (10) days, OFA will submit its report to Council for an ultimate decision.

NOTE: Again, it must be determined by OFA that the bureaus in dispute have taken all possible steps to resolve the disputed issues. Also, bureaus are encouraged to settle any and all apparent IAA disputes prior to the beginning of the Budget Process, either by stipulation or arbitration. Arbitration prior to the submission of the bureaus' budgets will yield a maximum level of agreement. However, once the Budget Process begins, time for arbitration of disputes will be very, very limited, if not non-existent.

RESOLUTION NO. 34847

Establish a Local Improvement District Financing Policy for evaluating, forming and financing local improvement projects. (Resolution)

THE COUNCIL OF THE CITY OF PORTLAND FINDS THAT

1. WHEREAS, the City of Portland forms, finances and constructs more than \$1 million in voluntary local improvement district projects, annually; and
2. WHEREAS, the City of Portland has provided financial security for local improvement projects by pledging the City's taxing authority; and
3. WHEREAS, Ballot Measure 5 imposes new restrictions and conditions on the use of the City's taxing authority by requiring City-wide voter approval of unlimited tax general obligation improvement bonds; and
4. WHEREAS, existing local improvement district financing policies do not address the changing requirements of Ballot Measure 5; and
5. WHEREAS, it is critical to the long-term financial health of the City to have financial policies which protect City resources, and provide adequate security for City bondholders; and
6. WHEREAS, the local improvement district program is an important method for financing local transportation, sewer, water and other capital improvements; and
7. WHEREAS, the City's local improvement district financing policy must be responsive to the varied financial requirements of each local improvement district; and
8. WHEREAS, the Auditor's Office convened a Policy Committee consisting of the Auditor's Office, Office of Transportation, Bureau of Environmental Services, Water Bureau, Office of Finance and Administration, and Public Financial Management, the City's financial advisor; and
9. WHEREAS, the Policy Committee reviewed the issues affecting the City's LID Program and developed recommendations to be included in the LID Financing Policy; and
10. WHEREAS, the Auditor's Office presented the Policy Committee recommendations to the Auditor's Office Budget Advisory Committee on April 23, 1991, and to City Council in informal session on April 30, 1991;

RESOLUTION NO.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The City of Portland adopts the Local Improvement District Financing Policy, as set forth in Attachment A; and
2. The Local Improvement District Financing Policy governs all future local improvement projects, including projects which City Council has formed by ordinance, and for which City Council has not awarded a construction contract; and
3. The Local Improvement District Financing Policy supplements all existing City policies related to local improvement districts, assessments and assessment financing; and
4. The Auditor's Office is directed to work with participants on the Policy Committee, existing advisory bodies, property owners and other interested citizens to obtain public review and comment; and
5. The Auditor's Office is directed to prepare City Charter and Code amendments, as needed, to codify this policy after receiving public review and comment.

Adopted by the Council, **MAY 08 1991**

Barbara Clark, CPA
Auditor of the City of Portland
DGV/jrh/policy.aud
May 2, 1991

BARBARA CLARK, CPA
Auditor of the City of Portland

By: *Britta Olson*

Deputy

City of Portland
Local Improvement District Financing Policy

A. Purpose and Intent.

The LID Financing Policy is intended to facilitate the use of the local improvement district process in a manner which protects the City's financial condition. The Policy prescribes a process to (1) evaluate the financial feasibility of local improvement projects, (2) measure financial risk of project default, and (3) identify sources of financial security for long-term assessment financing. Through this process, the City will be able to make reasoned policy decisions about the purpose of the local improvement, the responsibilities of property owners, the contributions (if any) of City resources, and the means of responding to financial risk.

B. Findings.

1. The City of Portland forms, finances and constructs more than \$1 million in voluntary local improvement district projects, annually.
2. The City of Portland has provided financial security for local improvement projects by pledging the City's taxing authority.
3. Ballot Measure 5 imposes new restrictions and conditions on the use of the City's taxing authority by requiring City-wide voter approval of general obligation improvement bonds.
4. Existing local improvement district financing policies do not address the changing requirements of Ballot Measure 5.
5. It is critical to the long-term financial health of the City to have financial policies which protect City resources, and provide adequate security for City bondholders.
6. The local improvement district program is an important method for financing local transportation, sewer, water and other capital improvements.
7. The City's local improvement district financing policy must be responsive to the varied financial requirements of each local improvement district.

C. Responsibilities.

The following general responsibilities will govern the evaluation of a proposed local improvement project prior to City Council adoption of an ordinance to form a local improvement district:

1. The chief petitioners shall be responsible for responding to any financial concerns or conditions raised by the City as a result of a technical or financial evaluation of the proposed local improvement project.
2. The lead public works bureau shall be responsible for assisting property owners with the procedures to file a petition to form a local improvement district. To the greatest extent possible, the bureau should attempt to identify financing issues early in the petition process, and include the Auditor's Office in a review of possible financial options.
3. The Auditor's Office shall be responsible for evaluating the financial feasibility and measuring the financial risk of a proposed local improvement project based on this Policy.

C. Feasibility Tests.

The City Auditor shall use the following tests when evaluating the financial feasibility of a local improvement project. These tests, and any resulting financial security issues, shall be completed and addressed before the Auditor's Office prepares and files an ordinance to form a local improvement district. The Auditor's Office will perform the financial evaluation with assistance and involvement from public works bureaus, the Office of Finance and Administration, the Portland Development Commission, petitioners and other interested parties.

Feasibility Test	Standard or Condition
Value to Assessment Ratio	Individual properties must have a value to assessment ratio of 2:1 or greater. Exceptions to this standard will be accepted for aberrant ratios as noted under Waiver Criteria.
Aberrant Value to Assessment Ratio	Ratios below 2:1 will be accepted on properties representing no more than 5% of estimated assessments. No individual aberrant property may represent more than 2% of estimated assessments. No individual aberrant property may have a ratio less than 1.5:1.
Diversity of Ownership	The City will require additional security for projects where 3 or less property owners represent more than 50% of estimated assessments.
Diversity of Development	The City may require additional security for projects involving vacant property which represents more than 25% of total assessments.
Bankruptcy	The City will require additional security for properties which are involved in a bankruptcy proceeding.
Waiver Criteria	<ul style="list-style-type: none">•Project involving less than 12 properties, and for which more than 75% of assessment estimates are on residential property.•The value to assessment and aberrant ratio standards may be waived if affected property owners file financial statements demonstrating ability to pay assessments, and if total real market property value exceeds total taxes and assessment liens.•Publicly owned property is exempt from all feasibility tests.•The project advances expressed City goals or objectives, and adequate security is identified by City Council.•The project is included in an urban renewal area, and is secured by the Portland Development Commission.
Conditions for Developer LIDs	<ul style="list-style-type: none">•Developer/chief petitioner files current financial statements.•No delinquent property taxes or assessments.•Bond, letter of credit or other security equal to total project costs.

D. Improvement Bond Program Security and Structure

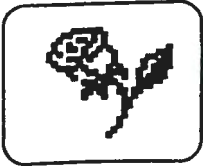
The City Council shall use the following security arrangements and bonding structure when approving long-term financing of local improvement assessments. These guidelines are intended to provide adequate financial securities to market limited general obligation improvement bonds at the lowest possible interest cost to property owners. In addition, the guidelines set forth the order of security to be provided in the event that a property owner defaults on a local improvement assessment loan.

Security or Structural Consideration	Standard or Condition
Lien Enforcement	The City shall use active collection and foreclosure practices to collect delinquent local improvement assessments.
Primary Security	The City places a municipal lien on property to secure local improvement assessments. Additional security is pledged by developers based on the value to lien ratio test of 2:1.
Secondary Security	The City shall adjust the interest rate on local improvement assessment loans to provide for insurance for improvement bonds. The adjustment shall be determined by City Council, based on a recommendation of the Office of Finance and Administration, the Auditor's Office and the City's financial advisor. The interest rate adjustment shall be fixed at the time the Auditor's Office sets the permanent interest rate on assessment loans, following a bond sale. Proceeds shall be deposited in a dedicated reserve account to be used to cover debt service payments in the event of an assessment loan default.
Ultimate Security	The General Fund shall be ultimately responsible for securing improvement bonds. In the event that a property owner default of an assessment loan requires debt service payments beyond the coverage established in improvement bond reserve account, City enterprise funds shall make payments on behalf of the General Fund as set forth in the bond sale ordinance. Participation by each enterprise fund shall be proportionate based on the types of local improvement projects involved in the bond sale.
Interest Rate Bump	The Auditor's Office and Office of Finance and Administration shall provide that the interest rate adjustment authorized by City Code is sufficient to administrative costs, cash flow requirements and the reserve requirements set forth in City Code and this Policy.
Contract versus Bond Length	The City shall structure improvement bonds to mature at least 2 years following the last scheduled installment payment of an assessment loan financed by the bond sale.
Bond Amortization Schedule	The City shall offer monthly and semi-annual installment plans for the convenience of property owners. The City shall encourage early payoff and prepayment of assessment loans and use of 10 year loan terms wherever possible.

E. Definitions

The following definitions are used for the purposes of this Policy:

Aberrant Value	Exceptions to set criteria.
Assessment	Share of public improvement costs apportioned to LID property based on the total Actual Cost (defined in HB 2550) less any project subsidy.
Bare Land LID	An LID which includes predominantly unimproved land.
Bond Reserve Fee	A separate fee (distinct from Financing Fees) charged to property owners to provide a separate reserve fund as additional security for the bonds issued to finance assessment contracts.
Contingent Liability	Potential debt service payments (including unrecovered principal repayment after the foreclosure and sale of property) to be paid if assessment payments are not made on a timely basis.
Developer LID	Local Improvement District formed to install public improvements (streets, sidewalks, lighting, sewers, or water) <u>before</u> private improvements are constructed or completed.
Financing Fees	Charges to LID participants who elect to finance assessments which cover the cost incurred by the City in the provision of such financing. These costs include, but are not limited to, fees to consultants, bond counsel, underwriters and paying agents, and the cost of preparing and printing the official statement.
Letters of Credit	An irrevocable commitment by a credit worthy bank or financial institution to make payments upon demand. Generally required by a developer wishing to proceed with an LID which does not conform to financial criteria established by the City. The Letter of Credit (LC) is generally posted for the estimated total cost of the improvements and subject to draw by the City without further approval.
Lien	Legally enforceable claim on the property second only to taxes and superior to other mortgage liens.
Property	Land, identified by a discrete tax lot number, plus any existing improvements to the land.
Property Value	Real Market Value as determined by Assessor in conformance with HB 2550 or an appraisal by a certified (MAI) appraiser of the market value of the property as of the completion of the public improvements.
Total Liens	All taxes due (current, deferred and delinquent), existing and proposed City assessments, mortgage, and any other legal claim on the property, regardless of lien position.
Value to Lien Ratio	The value of the property, less any taxes or co-equal liens, compared to the estimated LID assessment.



BUREAU ADVISORY COORDINATING COMMITTEE

The City of Portland's Independent Citizen Auditors

CHAIR FY 91/92
Michael O'Malley

VICE CHAIRS
FY 91/92
J. Marc Abrams
Bureau of Planning
BAC

Linda Hinds
Office of Finance
& Administration
BAC

Edward Lewis
Bureau of General Services
BAC

Ron Bellile
Portland Police Bureau
BAC

Marci Proutt
Fire Bureau BAC

FY 1992-93 Budget Report to City Council March 5, 1992

Since late last summer the Bureau Advisory Coordinating Committee (BACC) has been meeting to study city budget and policy matters. We have heard reports from individual Bureau Advisory Committees (BACs) as well from a variety of city officials concerning the way Portland does business.

In this report, we do not comment on the budgets of every bureau and office. That is very effectively done by the individual BACs. Rather, we will comment on some recurring themes which arose in the course of our work. Some of these concern specific bureaus, and others apply to several bureaus or to the city as a whole. It must be noted that the conclusions drawn by the BACC are not necessarily those of the individual BACs. This is as it should be. The BACs' areas of concern are limited to their own bureaus. The BACC must consider all the bureaus as an interconnected whole.

The first part of this report details specific recommendations in certain areas, and the second is concerned with some general recommendations about the way the city does business now and how it should do business in the future.

The committee as a whole considered the points and supporting logic of the material presented here. A writing subcommittee produced a rough draft, and I wrote the final version with considerable help from Tom Rocks, representative of the Bureau of Licenses Advisory Committee. Therefore, I will read Part A of the report and Mr. Rocks Part B.

We thank you for this opportunity to speak and for your careful consideration of our views.

Respectfully submitted for the committee,


Michael O'Malley, Chair
Bureau Advisory Coordinating Committee

**Bureau Advisory Coordinating Committee
FY 92-93 Budget Report to City Council
March 5, 1992**

A. Specific Recommendations

1. Public Safety

a) Police Bureau

We believe that the Police Bureau is well-led and staffed by dedicated professionals. We endorse the goals of Community Policing. We believe additional officers are needed. We do not believe that hiring 100 officers as well as 25 support personnel in this budget cycle is either fiscally feasible or practically desirable.

It is not fiscally feasible because the cost would be enormous. Not only would it consume all of the available revenue above current service levels, but it would require reductions for bureaus which absorbed cuts last year.

It is not practically desirable because there is no assurance that certain classes of crime would be effectively investigated or prosecuted. The District Attorney has warned that without more resources, certain "minor" crimes would not result in indictments even if a suspected perpetrator were arrested. Grand theft of a warehouse is not much felt by the average citizen. Theft of the citizen's heirloom jewelry is very personally felt. Yet the latter type of crime is the least likely to be aggressively investigated or its perpetrator prosecuted.

More arrests, if they do occur, with fewer prosecutions, due to continuing budget constraints, would continue to erode the authority of the justice system and the people's faith in it. (The Police Bureau is also discussed in Part B, 2, (b) & (c) of this report.)

The BACC recommends that the hiring of new police officers be spread over several years as the city can afford them. The BACC recommends that Council make every effort to assure adequate funding for the District Attorney's office.

b) Fire Bureau

Statistics show that the Fire Bureau continues to do an outstanding job of providing fire safety for our citizens. The firefighters are to be commended.

Notwithstanding, the BACC is frustrated that for more than a year a strategic study of the Fire Bureau has been hotly discussed rather than quickly completed. We want to see this \$200,000 study finished as fast as thoroughness will permit. That document will only mark the beginning of extensive and healthy debate among citizens and elected officials before a final plan for the next century is completed, but it must be done without further delay.

The BACC recommends that no major change in current Fire Bureau service levels be made until a final master plan is adopted. The BACC recommends that the report and the final plan be completed next calendar year.

2. Utility Franchise Fees (UFF)

Council has apparently decided not to dedicate a portion of UFF monies for capital relief in the mid-county sewer project. We think this wise: After all, UFF income goes into the general fund and can be used to for any purpose Council deems appropriate.

Conditions change from year to year. Citizen priorities alter as conditions change. The composition of the Council changes every two years. We believe that Council should maintain the current flexibility in allocating general fund revenues.

The BACC recommends that UFF monies not be dedicated to specific projects.

3. City funded programs which leverage non-taxpayer dollars.

We urge that when you consider add or cut packages you note whether they leverage resources outside of the general fund. One which comes to mind is the funding of district neighborhood coalition structures. They can, and do, attract dollars from such disparate sources as the federal government and United Way - money which goes to promote city goals. Another is the Arts Commission add package. I share the concern that Portland is being asked to fund a program which benefits the entire metro area without help from other jurisdictions other than Multnomah County.

However, it is well known that one of the quality-of-life factors businesses consider before expanding or relocating to an area is public support for the arts. Portland now stands at the bottom of most lists for cities of comparable size in that category. This is an economic aspect of arts funding. Another is that the Arts package has the potential to leverage a great deal of grant money above what the city would spend.

The BACC recommends that careful consideration be given to add or cut packages which are likely to leverage non-taxpayer dollars to meet stated city goals.

4. City Hall

City Hall is a civic jewel. This dignified Italian Renaissance building is almost 100 years old, and it is listed on the National Register of Historic Places.

City Hall is falling apart before our eyes. It is literally a health hazard. The water is undrinkable, the air unbreathable and the heating/cooling system a matter of day-to-day speculation. There are serious asbestos and handicapped access problems. The fire prevention/control systems are illegal. If this were not a public building, the city would probably board it up.

We realize that capital improvement projects are easy to postpone when other vital programs need funding. We realize that elected officials, who have their offices here, are reluctant to be perceived as feathering their nests. Nonetheless, City Hall is not just another old building. Perhaps the renovation of this building, if feasible, could be borne by a public/private effort as was done with the establishment of Pioneer Courthouse Square. Therefore:

The BACC recommends that a comprehensive study be commissioned by the city and that, if renovation is feasible, the city foster a public/private effort to do what is necessary to restore City Hall and ensure a pleasant, safe and efficient environment for those who work and visit here.

B. General Recommendations

1. Capital Assets and Capital Investment

This is a fundamental budget category which affects both the city's overall ability to provide services as well as the Council's fiduciary responsibility to protect the physical, capital assets of the citizens and the taxpayers of Portland. In times of tight budgets, it is all too easy to neglect stewardship of the city's capital assets and infrastructure.

The BACC recommends ongoing, adequate funding to provide for Portland's basic capital asset requirements.

We have already mentioned the infrastructure problems with City Hall (Part A, 1, (a) of this report.) Other specific examples include:

a) Park Bureau Maintenance and Construction

The BACC recommends a long range, strategic plan to maintain all land and physical assets of the park bureau adequately within a sustainable funding capability.

b) Fire Dispatch and 911 Center Consolidation

The BACC recommends immediate implementation of the city Auditor's 1990 recommendation to consolidate these dispatch facilities and to return assigned fire personnel to field duties. This was estimated to save in excess of \$500,000 annually.

c) Implementation of Strategic Information Systems Plan

The BACC recommends the adoption and implementation of a strategic information plan which reflects the industry standards encompassing "open systems" directions for all bureau and central city acquisitions.

d) Reduction of Unnecessary Motor Pool and Individual "take home" cars as a "management employee" benefit

The BACC recommends a thorough review of the city policies and union contracts which govern the expense and true business necessity of city-owned vehicles with the clear intent of reducing the cost-of-investment and operations of fleet vehicles.

2. Human Resources Planning

Personnel are often the greatest expense in bureau base budgets and add packages. These personnel costs have significant indirect costs associated with providing employees the necessary resources to accomplish their duties. In this time of revenue shortage, a comprehensive review of the return-on-investment of added personnel is needed. Vague claims of improved public safety or service delivery are insufficient without measurable benefits for the citizens.

The BACC recommends that definable and measurable benefits be identified before any increase in personnel is made.

Some areas suggested for such human resource review include:

a) Supervisor-to-staff ratios and the proliferation of "staff" positions in management ranks.

The BACC recommends a citywide review of the ratio of supervisory/management and "staff" positions to service delivery personnel and the adoption of staffing guidelines for all bureaus.

b) Analyze the business need and ROI of additional sworn and non-sworn personnel in the police bureau.

The BACC is concerned that the pressure to add personnel to the bureau is motivated more by emotional and special interest political criteria than by efficient police business needs.

c) Exercise cost control of indirect personnel costs.

The BACC recommends an aggressive effort to control the growing indirect cost of personnel pension, benefit and overhead obligations for all categories of employees. Further, the BACC recommends a full review of any new pension and benefit impacts of Police and Fire Bureau add packages.

d) Take advantage of city/county consolidation opportunities.

The BACC recommends that the city aggressively pursue city/county consolidation opportunities which would result in the elimination of duplicate personnel positions, improved cost-to-service ratios or improved service efficiencies. For example, the Joint Bureau Advisory Committee has recommended consolidating the four city and county personnel offices into one and consolidating the city police and county sheriff training facilities. The Planning Bureau Advisory Committee recommends consolidating city and county planning operations. The county's is small and the city's is large. If we did all planning for the county, maybe the county could afford another assistant DA or two.

3. Improved Executive Decision Making

The City Council and many bureau executives are under constant pressure from special interests, historic internal biases and service patterns, and media scrutiny which disrupt budget and policy decisions. We feel that, given the city's current and future revenue capacity, these matters call for a more objective review. Citizens expect well-founded, rational and effective decisions but, often, feel that this has not happened.

The BACC recommends that City Council and all major bureau executives participate in executive decision making training in calendar year 1992.

Such training will help shape a more coherent decision environment for next year's budget process as well as help in the day-to-day management of city bureaus as we prepare to face city government restructuring challenges of the nineties. Such training should include:

- Quality Management Systems
- Process and System Reengineering
- Basic Management Decision Making
- "Open Systems" Technology Concepts and Trends

Appendix

Recent articles from well known business publications address many of the points made in Part B of this report and include case study examples in both government and the private sector. They are:

"Some Help for Troubled Cities: To cure their budget blues, state and local governments are adopting money-saving ideas that have transformed U.S. business..." by Ronald Henkoff, Fortune, September 9, 1991.

"Building a Better Mousetrap: What role do MIS (Management Information System) executives play in business reengineering projects?" by Peter Krass, InformationWeek, March 25, 1991.

"Cost Cutting: How to Do It Right. So far, downsizing just hasn't delivered. ...Lessons for the nineties: Eliminate work, not necessarily workers." by Ronald Henkoff, Fortune, April 9, 1990.

EMPLOYEE INSURANCE COSTS

FY 92/93 ESTIMATED COSTS

PLAN	# of Participants	Annual Cost	Weighted Average
1. Represented Employees with Fixed Benefits*			
A. HEALTH			
CitySelect			
One-Party	408	712,613	
Two-Party	484	1,666,141	
Family	1,259	5,838,033	
Kaiser (includes Vision)			
One-Party	179	259,951	
Two-Party	243	679,253	
Family	622	2,574,035	
Total Fixed Health	3,195	11,730,026	3,671
B. DENTAL			
ODS			
One-Party	470	179,803	
Two-Party	593	390,455	
Family	1487	1,658,243	
Kaiser			
One-Party	116	36,930	
Two-Party	133	84,684	
Family	392	374,391	
Total Fixed Dental	3,191	2,724,506	854
C. VISION			
One-Party	408	18,899	
Two-Party	484	41,004	
Family	1259	142,166	
Total Fixed Vision	2,151	202,069	94
D. LIFE			
DCTU (\$10,000)	1,724	47,582	
Police (\$15,000)	781	32,333	
Fire (\$15,000)	690	28,897	
Total Fixed Life	3,195	108,813	34
2. Beneflex **			
One-Party	266	697,983	2,624
Two-Party	278	1,401,791	5,042
Family	606	4,250,863	7,015
Total Beneflex	1,150	6,350,637	5,522
FIXED AND BENEFLEX TOTAL		21,116,051	

Based upon October 1991 active employee enrollment.

* Fixed participants include DCTU, BOEC, Recreation Instructors, PPA, and PFFA.

** Beneflex participants include Non-Represented, COPPEEA, and PPCOA.

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>GENERAL FUND</u>				
Office of the City Attorney	2,844,847	25,346	0	2,870,193
Office of the City Auditor	3,377,893	84,439	85,888	3,548,220
Office of Cable & Franchise Mgmt	865,808	0	0	865,808
Office of Comm #1 - Public Affairs	555,830	0	0	555,830
Office of Comm #2 - Public Works	543,407	0	0	543,407
Office of Comm #3 - Public Utilities	549,173	1,900	0	551,073
Office of Comm #4 - Public Safety	539,886	3,500	0	543,386
Bureau of Community Development	3,774,205	0	0	3,774,205
Energy Office	312,051	0	0	312,051
Environmental Commission	155,750	4,250	0	160,000
Office of Finance & Administration	14,034,541	41,856	0	14,076,397
Bureau of Fire, Rescue, and Emerg Svcs	52,650,978	1,816,819	8,263	54,476,060
Bureau of General Services	1,216,405	20,200	0	1,236,605
Bureau of Intergovernmental Affairs	496,169	0	0	496,169
Bureau of Licenses	1,644,556	8,000	0	1,652,556
Office of the Mayor	1,213,575	2,000	0	1,215,575
Metropolitan Arts Commission	1,372,546	5,500	0	1,378,046
Metropolitan Human Rights Commission	247,284	0	0	247,284
Office of Neighborhood Associations	2,510,198	0	58,257	2,568,455
Bureau of Parks and Recreation	23,791,369	2,623,453	19,950	26,434,772
Bureau of Planning	3,813,034	13,000	0	3,826,034
Bureau of Police	73,360,975	546,587	925,609	74,833,171
Bureau of Purchases and Stores	1,028,154	0	0	1,028,154
Total General Fund Bureaus	190,898,634	5,196,850	1,097,967	197,193,451
Special Appropriations				
Affirmative Action Training	89,780	0	0	89,780
Business License Refunds	1,409,662	0	0	1,409,662
City Memberships & Dues	350,270	0	0	350,270
Compensation Adjustments	4,790,323	0	0	4,790,323
Construction Trade Interns	577,300	0	0	577,300
Econ Impr District (EID) Assmnt	30,975	0	0	30,975
Emergency Funds of Council	7,000	0	0	7,000
IBIS Implementation	183,174	0	0	183,174
Block-by-Block Weatherization	172,822	0	0	172,822
Management Council	5,000	0	0	5,000
Regional Drug Initiative	30,000	0	0	30,000
Unemployment Insurance	200,000	0	0	200,000
Downtown Services	474,762	0	0	474,762
Total Special Appropriations	8,321,068	0	0	8,321,068
Contingency	0	0	7,474,882	7,474,882
Transfers to Other Funds	0	0	14,348,618	14,348,618
Inventory Increases	0	0	60,000	60,000
TOTAL GENERAL FUND APPROPRIATION	199,219,702	5,196,850	22,981,467	227,398,019
<u>ASSESSMENT COLLECTION</u>				
Assessment Collection	57,546	0	0	57,546
Contingency	0	0	426,127	426,127
Transfers to Other Funds	0	0	1,327	1,327
TOTAL APPROPRIATION	57,546	0	427,454	485,000

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>AUTOPORT</u>				
Portland Auto Port	703,450	0	0	703,450
Contingency	0	0	645,169	645,169
Transfers to Other Funds	0	0	134,445	134,445
Debt Retirement	0	0	241,237	241,237
TOTAL APPROPRIATION	703,450	0	1,020,851	1,724,301
<u>BUILDINGS OPERATING</u>				
Bureau of Buildings	10,410,477	40,000	10,000	10,460,477
Contingency	0	0	1,376,320	1,376,320
Transfers to Other Funds	0	0	496,184	496,184
	0			
TOTAL APPROPRIATION	10,410,477	40,000	1,882,504	12,332,981
<u>ECONOMIC IMPROVEMENT DISTRICT (EID)</u>				
Economic Improvement District	1,566,200	0	0	1,566,200
TOTAL APPROPRIATION	1,566,200	0	0	1,566,200
<u>EMERGENCY COMMUNICATIONS</u>				
Bureau of Emer. Communications	9,112,043	395,490	0	9,507,533
Contingency	0	0	404,165	404,165
Transfers to Other Funds	0	0	192,664	192,664
TOTAL APPROPRIATION	9,112,043	395,490	596,829	10,104,362
<u>GOLF</u>				
Golf	3,270,244	1,797,230	0	5,067,474
Contingency	0	0	1,249,921	1,249,921
Transfers to Other Funds	0	0	204,201	204,201
TOTAL APPROPRIATION	3,270,244	1,797,230	1,454,122	6,521,596
<u>HYDROELECTRIC POWER</u>				
Bureau of Hydroelectric Power	432,059	5,000	700	437,759
Contingency	0	0	114,428	114,428
Transfers to Other Funds	0	0	41,513	41,513
TOTAL APPROPRIATION	432,059	5,000	156,641	593,700
<u>NORTHWEST I-405 RECREATION</u>				
Northwest I-405 Recreation	139,422	0	0	139,422
Contingency	0	0	646,799	646,799
Transfers to Other Funds	0	0	6,094	6,094
TOTAL APPROPRIATION	139,422	0	652,893	792,315
<u>PARKING FACILITIES</u>				
Parking Facilities	2,860,905	400,000	0	3,260,905
Contingency	0	0	3,302,228	3,302,228
Transfers to Other Funds	0	0	1,249,344	1,249,344
TOTAL APPROPRIATION	2,860,905	400,000	4,551,572	7,812,477

APPROPRIATION SCHEDULE

FY 1992-93

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>PARKS SYSTEM IMPROVEMENTS</u>				
Parks System Improvements	392,882	1,015,793	0	1,408,675
Contingency	0	0	1,765,929	1,765,929
Transfers to Other Funds	0	0	30,103	30,103
TOTAL APPROPRIATION	392,882	1,015,793	1,796,032	3,204,707
<u>PORTLAND INTERNATIONAL RACEWAY</u>				
Portland International Raceway	446,208	75,000	0	521,208
Contingency	0	0	80,616	80,616
Transfers to Other Funds	0	0	36,680	36,680
TOTAL APPROPRIATION	446,208	75,000	117,296	638,504
<u>PUBLIC SAFETY CAPITAL</u>				
Public Safety Capital	94,869	5,115,000	44,465	5,254,334
Contingency	0	0	533,142	533,142
Transfers to Other Funds	0	0	3,318,373	3,318,373
TOTAL APPROPRIATION	94,869	5,115,000	3,895,980	9,105,849
<u>REFUSE DISPOSAL</u>				
Refuse Disposal	1,735,725	618,200	9,000	2,362,925
Contingency	0	0	236,790	236,790
Transfers to Other Funds	0	0	245,301	245,301
TOTAL APPROPRIATION	1,735,725	618,200	491,091	2,845,016
<u>SEWER SYSTEM OPERATING</u>				
Bureau of Environmental Services	78,350,916	54,290,577	23,400	132,664,893
Contingency	0	0	6,978,392	6,978,392
Transfers to Other Funds	0	0	46,824,512	46,824,512
TOTAL APPROPRIATION	78,350,916	54,290,577	53,826,304	186,467,797
<u>STREET LIGHTING</u>				
Street Lighting	7,781,496	0	0	7,781,496
Contingency	0	0	30,000	30,000
Transfers to Other Funds	0	0	104,670	104,670
Inventory Increases	0	0	26,250	26,250
TOTAL APPROPRIATION	7,781,496	0	160,920	7,942,416
<u>TRANSPORTATION OPERATING</u>				
Office of Transportation	70,650,555	9,904,261	0	80,554,816
Contingency	0	0	6,738,183	6,738,183
Transfers to Other Funds	0	0	8,798,387	8,798,387
Inventory Increases	0	0	100,000	100,000
TOTAL APPROPRIATION	70,650,555	9,904,261	15,636,570	96,191,386

APPROPRIATION SCHEDULE

FY 1992-93

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>WATER OPERATING</u>				
Bureau of Water Works	42,487,777	8,059,480	434,657	50,981,914
Contingency	0	0	5,263,626	5,263,626
Transfers to Other Funds	0	0	22,388,549	22,388,549
Inventory Increases	0	0	52,500	52,500
<u>TOTAL APPROPRIATION</u>	42,487,777	8,059,480	28,139,332	78,686,589
<u>COMMUNICATIONS SERVICES</u>				
Communications Services	4,824,667	245,157	0	5,069,824
Special Appropriations	253,792	8,245,627	0	8,499,419
Contingency	0	0	514,600	514,600
Transfers to Other Funds	0	0	149,313	149,313
Debt Principal	0	0	390,000	390,000
<u>TOTAL APPROPRIATION</u>	5,078,459	8,490,784	1,053,913	14,623,156
<u>COMPUTER SERVICES</u>				
Computer Services	3,158,390	320,605	0	3,478,995
Contingency	0	0	125,140	125,140
Transfer to Other Funds	0	0	41,374	41,374
Debt Principal	0	0	360,501	360,501
<u>TOTAL APPROPRIATION</u>	3,158,390	320,605	527,015	4,006,010
<u>FACILITIES SERVICES</u>				
Facilities Services	9,063,238	1,075,586	0	10,138,824
Contingency	0	0	1,729,698	1,729,698
Transfers to Other Funds	0	0	310,276	310,276
Debt Principal	0	0	1,261,829	1,261,829
<u>TOTAL APPROPRIATION</u>	9,063,238	1,075,586	3,301,803	13,440,627
<u>FLEET SERVICES</u>				
Fleet Services	8,621,839	8,456,790	0	17,078,629
Contingency	0	0	950,393	950,393
Transfers to Other Funds	0	0	405,351	405,351
Debt Principal	0	0	130,933	130,933
<u>TOTAL APPROPRIATION</u>	8,621,839	8,456,790	1,486,677	18,565,306
<u>HEALTH INSURANCE</u>				
Health Insurance	12,399,118	0	0	12,399,118
Contingency	0	0	4,596,181	4,596,181
Transfers to Other Funds	0	0	83,975	83,975
<u>TOTAL APPROPRIATION</u>	12,399,118	0	4,680,156	17,079,274

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>INSURANCE AND CLAIMS</u>				
Insurance and Claims	3,441,174	0	0	3,441,174
Contingency	0	0	4,077,999	4,077,999
Transfers to Other Funds	0	0	59,777	59,777
TOTAL APPROPRIATION	3,441,174	0	4,137,776	7,578,950
<u>JUSTICE CENTER</u>				
Justice Center	1,371,161	0	0	1,371,161
Contingency	0	0	162,215	162,215
Transfers to Other Funds	0	0	12,470	12,470
Debt Principal	0	0	1,040,000	1,040,000
TOTAL APPROPRIATION	1,371,161	0	1,214,685	2,585,846
<u>INTERMEDIATE DEBT</u>				
Master Lease	190,720	0	0	190,720
Debt Principal	0	0	918,588	918,588
TOTAL APPROPRIATION	190,720	0	918,588	1,109,308
<u>PRINTING AND DISTRIBUTION SERVICES</u>				
Printing and Distribution Services	4,489,124	402,900	0	4,892,024
Contingency	0	0	430,181	430,181
Transfers to Other Funds	0	0	173,794	173,794
TOTAL APPROPRIATION	4,489,124	402,900	603,975	5,495,999
<u>WORKERS COMPENSATION</u>				
Workers Compensation	4,590,041	0	0	4,590,041
Contingency	0	0	6,668,263	6,668,263
Transfers to Other Funds	0	0	89,448	89,448
TOTAL APPROPRIATION	4,590,041	0	6,757,711	11,347,752
<u>HYDROPOWER RENEWAL AND REPLACEMENT</u>				
Contingency	0	0	6,448,000	6,448,000
Transfers to Other Funds	0	0	300,000	300,000
TOTAL APPROPRIATION	0	0	6,748,000	6,748,000
<u>MODEL CITIES ECONOMIC DEVELOPMENT TRUST</u>				
Model Cities Economic Dvlpmnt Trust	93,054	0	0	93,054
TOTAL APPROPRIATION	93,054	0	0	93,054
<u>PORTLAND PARKS TRUST</u>				
Portland Parks Trust	501,086	55,000	0	556,086
Contingency	0	0	719,880	719,880
TOTAL APPROPRIATION	501,086	55,000	719,880	1,275,966

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>PUBLIC ART TRUST</u>				
Public Art Trust	512,442	0	0	512,442
Contingency	0	0	65,981	65,981
TOTAL APPROPRIATION	512,442	0	65,981	578,423
<u>SEWER SYSTEM RATE STABILIZATION</u>				
Contingency	0	0	0	0
Transfers to Other Funds	0	0	6,241,110	6,241,110
TOTAL APPROPRIATION	0	0	6,241,110	6,241,110
<u>SEWER SYSTEM SAFETY NET</u>				
Sewer System Safety Net	1,127,500	0	0	1,127,500
TOTAL APPROPRIATION	1,127,500	0	0	1,127,500
<u>SUNDRY TRUSTS</u>				
Contingency	0	0	12,000	12,000
Transfers to Other Funds	0	0	63,000	63,000
TOTAL APPROPRIATION	0	0	75,000	75,000
<u>LOCAL IMPROVEMENT DISTRICT CONSTRUCTION</u>				
Local Improvement District Construction	1,809,744	3,526,143	0	5,335,887
Contingency	0	0	2,454,720	2,454,720
Debt Retirement	0	0	18,985,000	18,985,000
Transfers to Other Funds	0	0	72,482	72,482
TOTAL APPROPRIATION	1,809,744	3,526,143	21,512,202	26,848,089
<u>SEWER SYSTEM CONSTRUCTION</u>				
Sewer System	71,726,537	0	0	71,726,537
Contingency	0	0	105,077	105,077
Transfers to Other Funds	0	0	2,609,488	2,609,488
TOTAL APPROPRIATION	71,726,537	0	2,714,565	74,441,102
<u>WATER CONSTRUCTION</u>				
Contingency	0	0	2,164,791	2,164,791
Transfers to Other Funds	0	0	14,431,941	14,431,941
TOTAL APPROPRIATION	0	0	16,596,732	16,596,732
<u>AIRPORT WAY DEBT SERVICE</u>				
Interest	1,527,595	0	0	1,527,595
Debt Principal	0	0	445,000	445,000
TOTAL APPROPRIATION	1,527,595	0	445,000	1,972,595

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>BANCROFT BOND INTEREST AND SINKING</u>				
Interest	1,701,007	0	0	1,701,007
Debt Principal	0	0	2,505,000	2,505,000
TOTAL APPROPRIATION	1,701,007	0	2,505,000	4,206,007
<u>BONDED DEBT INTEREST AND SINKING</u>				
Interest	909,935	0	0	909,935
Debt Principal	0	0	2,630,000	2,630,000
TOTAL APPROPRIATION	909,935	0	2,630,000	3,539,935
<u>CENTRAL EASTSIDE</u>				
Interest	67,500	0	0	67,500
Debt Principal	0	0	1,100,000	1,100,000
TOTAL APPROPRIATION	67,500	0	1,100,000	1,167,500
<u>CONVENTION CENTER AREA DEBT SERVICE</u>				
Interest	360,000	0	0	360,000
Debt Principal	0	0	4,000,000	4,000,000
TOTAL APPROPRIATION	360,000	0	4,000,000	4,360,000
<u>DOWNTOWN PARKING BOND REDEMPTION</u>				
Transfers to Other Funds	0	0	2,688	2,688
Interest	1,143	0	0	1,143
Debt Principal	0	0	50,000	50,000
TOTAL APPROPRIATION	1,143	0	52,688	53,831
<u>GOLF REVENUE BOND REDEMPTION</u>				
Materials and Services	1,000	0	0	1,000
Interest	130,881	0	0	130,881
Debt Principal	0	0	180,000	180,000
TOTAL APPROPRIATION	131,881	0	180,000	311,881
<u>HYDROPOWER BOND REDEMPTION</u>				
Interest	3,241,109	0	0	3,241,109
Debt Principal	0	0	895,000	895,000
TOTAL APPROPRIATION	3,241,109	0	895,000	4,136,109
<u>MORRISON PARK EAST BOND REDEMPTION</u>				
Interest	197,770	0	0	197,770
Debt Principal	0	0	205,000	205,000
TOTAL APPROPRIATION	197,770	0	205,000	402,770

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>MORRISON PARK WEST BOND REDEMPTION</u>				
Interest	164,435	0	0	164,435
Debt Principal	0	0	175,000	175,000
TOTAL APPROPRIATION	164,435	0	175,000	339,435
<u>OLD TOWN PARKING BOND REDEMPTION</u>				
Interest	500,526	0	0	500,526
Debt Principal	0	0	190,000	190,000
TOTAL APPROPRIATION	500,526	0	190,000	690,526
<u>PORTLAND INTERNATIONAL RACEWAY BOND REDEMPTION</u>				
Materials and Services	1,400	0	0	1,400
Interest	17,819	0	0	17,819
Debt Principal	0	0	110,000	110,000
TOTAL APPROPRIATION	19,219	0	110,000	129,219
<u>SEWER SYSTEM DEBT REDEMPTION</u>				
General Operating Contingency	0	0	0	0
Interest	5,771,848	0	0	5,771,848
Debt Principal	0	0	2,305,000	2,305,000
TOTAL APPROPRIATION	5,771,848	0	2,305,000	8,076,848
<u>ST. JOHNS RIVERFRONT</u>				
Interest	4,140	0	0	4,140
Debt Principal	0	0	76,000	76,000
TOTAL APPROPRIATION	4,140	0	76,000	80,140
<u>SHORT-TERM DEBT INTEREST AND SINKING</u>				
Interest	500,000	0	0	500,000
Debt Principal	0	0	10,000,000	10,000,000
TOTAL APPROPRIATION	500,000	0	10,000,000	10,500,000
<u>SOUTH PARK DEBT SERVICE</u>				
Interest	988,490	0	0	988,490
Debt Principal	0	0	6,370,000	6,370,000
TOTAL APPROPRIATION	988,490	0	6,370,000	7,358,490
<u>TENNIS FACILITIES BOND REDEMPTION</u>				
Interest	6,663	0	0	6,663
Debt Principal	0	0	25,000	25,000
TOTAL APPROPRIATION	6,663	0	25,000	31,663

APPROPRIATION SCHEDULE

FY 1992-93

	<i>Operating Budget</i>	<i>Capital Outlay</i>	<i>Other</i>	<i>Total</i>
<u>WASHINGTON COUNTY SUPPLY BOND REDEMPTION</u>				
Interest	1,064,063	0	0	1,064,063
Debt Principal	0	0	580,000	580,000
<u>TOTAL APPROPRIATION</u>	1,064,063	0	580,000	1,644,063
<u>WATER BOND SINKING</u>				
Materials and Services	0	0	0	0
Interest	3,788,462	0	0	3,788,462
Debt Principal	0	0	3,812,050	3,812,050
<u>TOTAL APPROPRIATION</u>	3,788,462	0	3,812,050	7,600,512
<u>WATERFRONT RENEWAL BOND SINKING</u>				
Interest	2,919,950	0	0	2,919,950
Debt Principal	0	0	18,070,000	18,070,000
<u>TOTAL APPROPRIATION</u>	2,919,950	0	18,070,000	20,989,950
<u>FEDERAL AND STATE GRANTS</u>				
Federal and State Grants	1,078,230	0	0	1,078,230
Contingency	0	0	0	0
Transfers to Other Funds	0	0	5,893,653	5,893,653
<u>TOTAL APPROPRIATION</u>	1,078,230	0	5,893,653	6,971,883
<u>HOME GRANT FUND</u>				
HOME Grant	3,760,405	0	0	3,760,405
Contingency	0	0	536,595	536,595
<u>TOTAL APPROPRIATION</u>	3,760,405	0	536,595	4,297,000
<u>HOUSING AND COMMUNITY DEVELOPMENT</u>				
Housing & Comm Dvlpmnt Block Grant	24,535,633	0	0	24,535,633
Contingency	0	0	207,379	207,379
Transfers to Other Funds	0	0	402,988	402,988
<u>TOTAL APPROPRIATION</u>	24,535,633	0	610,367	25,146,000
<u>FIRE AND POLICE DISABILITY AND RETIREMENT</u>				
Fire & Police Disability & Retirement	38,801,862	4,500	0	38,806,362
Contingency	0	0	1,930,703	1,930,703
Transfers to Other Funds	0	0	61,597	61,597
<u>TOTAL APPROPRIATION</u>	38,801,862	4,500	1,992,300	40,798,662

APPROPRIATION SCHEDULE

FY 1992-93

	Operating Budget	Capital Outlay	Other	Total
<u>FIRE AND POLICE DISABILITY AND RETIREMENT RESERVE</u>				
Contingency	0	0	0	0
Transfers to Other Funds	0	0	750,000	750,000
TOTAL APPROPRIATION	0	0	750,000	750,000
<u>SUPPLEMENTAL RETIREMENT PROGRAM TRUST</u>				
Supplemental Retirement Program Trust	22,000	0	0	22,000
TOTAL APPROPRIATION	22,000	0	0	22,000
<u>CONVENTION AND TOURISM</u>				
Convention and Tourism	1,252,875	0	0	1,252,875
Transfers to Other Funds	0	0	2,826	2,826
TOTAL APPROPRIATION	1,252,875	0	2,826	1,255,701
<u>GENERAL RESERVE</u>				
Contingency	0	0	21,599,191	21,599,191
Transfers to Other Funds	0	0	1,100,000	1,100,000
TOTAL APPROPRIATION	0	0	22,699,191	22,699,191
<u>TRANSPORTATION RESERVE</u>				
Contingency	0	0	4,136,721	4,136,721
Transfers to Other Funds	0	0	1,000,000	1,000,000
TOTAL APPROPRIATION	0	0	5,136,721	5,136,721
<u>SEWER SYSTEM DEBT PROCEEDS</u>				
Transfers to Other Funds	0	0	47,680,905	47,680,905
TOTAL APPROPRIATION	0	0	47,680,905	47,680,905
<u>ALL FUNDS:</u>				
TOTAL APPROPRIATION	651,202,844	109,245,189	356,171,923	1,116,619,956
UNAPPROPRIATED ENDING BALANCE	0	0	52,440,128	52,440,128
TOTAL BUDGET	\$651,202,844	\$109,245,189	\$408,612,051	\$1,169,060,084

Note: "Other" appropriations within the program-level appropriation categories refer to cash transfers for new equipment.

HISTORICAL FUNDS AND APPROPRIATIONS

	<i>Actual FY 89-90</i>	<i>Actual FY 90-91</i>	<i>Revised Budget FY 91-92</i>	<i>Adopted Budget FY 92-93</i>
<u>HISTORICAL FUNDS</u>				
Federal Revenue Sharing	12,168	0	0	0
Fire & Police Supplemental Retirement	379,815	0	0	0
E/R Civic Stadium	1,742,639	0	0	0
E/R Performing Arts Center Operating	3,382,712	0	0	0
St. Johns Landfill End Use	922,298	970,636	0	0
E/R Memorial Coliseum	10,093,750	2,512,510	0	0
E/R Performing Arts Center Construction	109,531	119,543	0	0
State Revenue Sharing	1,925,635	2,294,681	0	0
Facilities Acquisition	490,620	129,054	0	0
Parking Meter	5,226,017	7,739,144	0	0
State Tax Street	15,915,633	22,547,384	0	0
Street Light Capital Replacement	326,934	715,883	0	0
DCTU Benefits	0	0	9,532,717	0
<i>Total Historical Funds</i>	<i>\$40,527,752</i>	<i>\$37,028,835</i>	<i>\$9,532,717</i>	<i>\$0</i>
<u>HISTORICAL SPECIAL APPROPRIATIONS</u>				
<u>General Fund</u>				
Oregon Conv. Cent. LID	84,423	0	0	0
PCA Payment	2,381,449	0	0	0
Strategic Planning	94,048	0	0	0
Pers Payment PCI	84,955	0	0	0
EMS Dispatch	856,184	0	0	0
Tri-Met Payroll Tax	0	92,166	0	0
Public Facilities Plan	0	82,163	0	0
IBIS Equipment	276,809	124,216	0	0
<i>Total Historical Special Appropriations</i>	<i>\$3,777,868</i>	<i>\$298,545</i>	<i>\$0</i>	<i>\$0</i>
<i>Total Historical Funds and Appropriations</i>	<i>\$44,305,620</i>	<i>\$37,327,380</i>	<i>\$9,532,717</i>	<i>\$0</i>