

**EXHIBIT C –  
PUBLIC WORKS SERVICE AREA  
Additional Information Regarding 90-Day Action Plan**

**INTRODUCTION**

Effective in January 2023, Mayor Ted Wheeler assigned Commissioner Mapps oversight of the Public Works Service Area. Bureaus in this service area include the Bureau of Environmental Services (BES), Portland Water Bureau (PWB) and Portland Bureau of Transportation (PBOT).

With those assignments, came direction to continue and lift up key policy efforts and immediate opportunities to improve service delivery and to directly support the Council’s priorities of addressing homelessness, community safety, economic recovery, and livability. Below are those policy efforts. These are in addition to other priority projects that are ongoing.

This exhibit includes additional information on the 90-day action plan for each of Commissioner Mapps’s bureaus and programs, as listed in the Resolution.

**Background**

- As the City’s three largest asset-owning bureaus, BES, PWB, and PBOT play an integral role in achieving every Council priority including homelessness, community safety, and economic development; and
- Portlanders voted to change their government in historic ways and expect uninterrupted continuation of core services; and
- The City is committed to addressing climate change and reducing the negative impacts and maximizing the opportunity for transformational change by systemic decarbonization of public works service provisions; and
- City bureaus, including BES, and Portland Parks and Recreation (PP&R), Portland Water Bureau (PWB), and Portland Bureau of Transportation (PBOT), are responsible for providing integrated public services to the community, including protection and management of natural resources, building green infrastructure, expanding urban tree canopy, and urban watershed protection; and
- Despite Portland’s commitment to eliminate traffic deaths and serious injuries in 2015 and adoption of the Vision Zero Action Plan, in 2022 Portland saw its highest traffic death toll in thirty years, with 66 people killed in crashes on city streets.
- The City’s transportation revenues have been uniquely impacted by changing travel patterns during the pandemic, with discretionary funding sources hit harder and recovering less than all other City bureaus. As a result, the Transportation Bureau may be forced to cut basic City services unless additional resources can be identified for FY 2023-24; and
- Despite the bureau’s broad mandate and declining resources, PBOT must still lead boldly to decarbonize the city’s transportation system due to the imminent threat of

climate change and significant portion of local greenhouse gas emissions caused by the transportation sector; and

- Addressing the concerted actions needed to decarbonize the transportation sector will require considerable public subsidy as well as partnership with local, regional, state, and federal public agencies and private sector partners.

### **Related Items In 90-Day Action Plan**

#### **1. Good Government**

- a. Maintain or improve current service levels to ensure that Portlanders' core services are not negatively impacted while their government structure is undergoing historic change.
- b. Begin to create a Public Works budget in the Spring of 2023 that promotes innovation, collaboration, and increased efficiency across the three bureaus, while working to address PBOT's structural budget deficit.
- c. Improve and support innovative procurement and contract administration practices across the Public Works portfolio that prioritize contract equity and workforce equity outcomes for Black people, Indigenous people, people of color, women, and others who have not historically benefited from the City's contracting opportunities. In addition, establish refined performance metrics and performance reporting standards to increase accountability and ensure progress toward more equitable outcomes. .
- d. Continue to aggressively pursue comprehensive asset management through assessment, maintenance, planning, and investment.

#### **2. Livability.** In partnership with the Mayor's Office, BES, PWB, and PBOT will work with the Public Environment Management Office (PEMO) and the Street Services Coordination Center (SSCC), and the Community Safety Division (CSD) to improve the cleanliness, safety, and access to the City's right of way, and address safety concerns at critical infrastructure sites.

#### **3. Public Safety.** PBOT will continue to identify and implement strategies to improve traffic safety and decrease traffic fatalities in partnership with the Mayor's office, the Portland Police Bureau and other local law enforcement agencies to enhance traffic enforcement.

#### **4. Environment & Climate.** Continue to invest in environmental and climate priorities and look for opportunities for collective impact including working with bureaus outside of the Public Works portfolio, specifically:

- a. In coordination with Commissioner Ryan's Office, BES, PP&R, PWB and PBOT will establish a process that results in a work plan delivered to the City's Chief Administrative Officer by Fall 2023. The work plan should include details and timelines for integrating services related to nature, green infrastructure, urban watershed management, natural areas, urban tree canopy, and other areas of

alignment, including a new organizational and reporting structure that reforms and enhances central service delivery, meets regulatory and financial requirements and best practices, and includes community engagement and consideration--in order to directly support the City of Portland's commitments to addressing homelessness, community safety, economic recovery, and livability. (For additional background, see Exhibit B).

- b. Present a policy resolution to Council outlining strategies to further accelerate the decarbonization of the transportation system in Portland led by PBOT in partnership with BPS, including increasing EV charging in the right of way. In alignment with the City's Climate Action Plan, the resolution may also identify policy and regulatory adjustments, areas of investment, funding opportunities, and/or public-private partnerships to reduce greenhouse gas emissions, thus preparing for the Portland's future while addressing the needs of today.
5. Permit Improvement. In partnership with Commissioner Rubio's Office, continue to focus on streamlining permitting services across the Public Works portfolio with a focus on expediting affordable and multi-family housing.

**Note:** While this exhibit provides additional background and details, the provisions of the Resolution control.