

ATTACHMENT A  
BUDGET COMMITTEE SESSION

Thursday, May 13, 2021  
2:00 p.m., Council Chambers

1. Convene Budget Committee. Mayor convenes Council as the Budget Committee for purpose of approving a budget.

**I AM NOW CONVENING THIS MEETING OF THE CITY OF PORTLAND  
BUDGET COMMITTEE**

2. Hearing of State Revenue Sharing. The Mayor opens a hearing to discuss possible uses of State Revenue Sharing.

**I AM NOW OPENING A HEARING TO DISCUSS POSSIBLE USES OF STATE  
REVENUE SHARING.**

**THIS HEARING IS BEING HELD BY THE CITY COUNCIL OF PORTLAND,  
OREGON IN COMPLIANCE WITH THE PROVISIONS OF THE STATE  
REVENUE SHARING REGULATIONS, ORS 221.770.**

**IT IS TO ALLOW CITIZENS TO COMMENT ON THE POSSIBLE USE OF  
THESE FUNDS IN CONJUNCTION WITH THE ANNUAL BUDGET PROCESS.**

**AS PROPOSED FOR COUNCIL ADOPTION, THE FY 2021-22 BUDGET  
ANTICIPATES RECEIPTS TOTALING \$24,755,746 FROM STATE REVENUE  
SHARING.**

**AS HAS BEEN THE CASE IN PRIOR YEARS, IT IS PROPOSED THAT THIS  
REVENUE BE ALLOCATED IN EQUAL PARTS TO SUPPORT FIRE  
PREVENTION AND POLICE PATROL SERVICES.**

**IS THERE ANYONE HERE TODAY THAT WISHES TO BE HEARD ON THIS  
SUBJECT?**

3. Close Hearing on State Revenue Sharing. After testimony (if any), the Mayor closes the hearing to discuss possible uses of State Revenue Sharing.

**I AM NOW CLOSING THIS HEARING TO DISCUSS POSSIBLE USES OF STATE  
REVENUE SHARING.**

4. Motion to Approve Changes to Proposed Budget as Presented in the Memo. The Mayor calls to entertain a motion to approve the changes to the Proposed Budget as presented in the memo, "Approval of the Budget for the City of Portland" and attachments.

Once moved and seconded, the City Budget Office describes the various Approved Budget changes as filed.

5. Call for Amendments. The Mayor allows for individual amendments to the memo from Commissioners. Each amendment should note the amount, bureau, purpose, and funding source. The amendments need to be moved and seconded for consideration and discussion.
6. Public Testimony. The Mayor calls for public testimony on floor amendments, changes in the memo, and the budget as a whole.
7. Vote on Individual Amendments. After public testimony, the individual amendments are voted on as amendments to the original memo.
8. Vote to Approve Changes to the Proposed Budget as Presented in the Memo As Amended. The Mayor calls for the vote to approve the adjustments in Attachments B, C, and D of the memo as amended by the individual floor amendments. This is the vote on the package of all amendments to the budget.
9. Vote to Approved Budget as Amended. The Mayor calls to entertain a motion, second, and vote to approve the budget as amended.
10. Vote to Approve Tax Levies. The Budget Committee must also approve the tax levies. The Mayor reads the script below verbatim:

**THE CITY SHALL LEVY ITS FULL PERMANENT RATE OF \$4.5770 PER \$1,000 OF ASSESSED VALUE; AND \$27,763,868 FOR THE PAYMENT OF VOTER-APPROVED GENERAL OBLIGATION BOND PRINCIPAL AND INTEREST; AND \$209,860,034 FOR THE OBLIGATIONS FOR THE FIRE AND POLICE DISABILITY AND RETIREMENT FUND; AND \$0.4026 PER \$1,000 OF ASSESSED VALUE FOR THE CHILDREN'S LEVY. FURTHERMORE, THE CITY SHALL LEVY THE AMOUNTS LISTED IN ATTACHMENT E FOR URBAN RENEWAL COLLECTIONS.**

11. The Mayor calls to entertain a motion and vote to approve the tax levies.
12. Adjournment. The Mayor adjourns the Budget Committee session.

**THIS MEETING OF THE CITY OF PORTLAND BUDGET COMMITTEE IS NOW ADJOURNED**

**Attachment B**  
**Significant Adjustments to Proposed Budget**

AS AMENDED 5/13/2021

	FTE	General Fund Discretionary		Other Resources	
		One-Time	Ongoing	One-Time	Ongoing
<b>Office of the City Attorney</b>					
General Fund. Increase interagency revenue with BES for legal services for Harbor Fund Clean up. 1.0 FTE Attorney and 1.0 FTE Paralegal	2.00	\$0	\$0	\$0	\$360,000
General Fund. Increase one time and ongoing General Fund resources for DOJ compliance. 1.0 FTE City Attorney, Deputy and 1.0 FTE City Attorney, Senior Deputy	2.00	\$0	\$211,202	\$0	\$268,798
<b>Office of Equity and Human Rights</b>					
General Fund. Increase one-time General Fund resources for supporting CAAN.	0.00	\$50,000	\$0	\$0	\$0
<b>Office of the Commissioner of Public Utilities</b>					
General Fund. Increase one-time General Fund discretionary and overhead resources as carryover amendment to support limited term work in the Office of the Commissioner of Public Utilities.	0.00	\$13,200	\$0	\$16,800	\$0
<b>Portland Parks and Recreation</b>					
General Fund. Converting 1.0 Limited-term position to a Full-time Equivalent to permanently fund a Carpenter that performs non-capital ADA improvements in alignment with the bureau's ADA Transition Plan. Position was previously funded on a one-time basis as part of a pilot. The position is funded by a General Fund resource allocated for ADA transition planning.	0.00	\$0	\$0	\$0	\$0
General Fund. Increase 866,900 one-time discretionary resources for carryover approved in the Spring BMP for FY 2020-21. Resources programed for Parks Rangers.	0.00	\$866,900	\$0	\$0	\$0
Portland International Raceway Fund. Reduce contingency by \$1,361 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Golf Fund. Reduce contingency by \$4,854 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Parks Capital Improvement Program Fund. Eliminating 1.0 FTE in a long-term vacant position no longer needed to support bureau work. Expenses re-allocated to materials and services. Reduce contingency by \$7,934 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	(1.00)	\$0	\$0	\$0	\$0
<b>Office of Management &amp; Finance</b>					
General Fund. Increase one-time General Fund resources by \$320,000 in program and personnel expenses for 2.0 limited term Crime Analyst positions in the Chief Administrator's Office to focus on data transparency for gun violence reduction initiatives.	2.00	\$320,000	\$0	\$0	\$0
General Fund. Allocate \$165,000 in one-time General Fund resources in the Chief Administrator's Office to increase program and personnel expenses for 1.0 limited term Analyst III position to support the launch and support of a Portland Police Oversight Committee.	1.00	\$165,000	\$0	\$0	\$0
General Fund. Allocate \$300,000 in one-time General Fund resources in the Chief Administrator's Office to increase program and personnel expenses for 2.0 limited term Analyst III positions to support high-priority cross-bureau strategic projects.	2.00	\$300,000	\$0	\$0	\$0
General Fund. Appropriate \$1.9 million of bond revenue for completion of the initial rollout of the Integrated Tax System project.	0.00	\$0	\$0	\$1,900,000	\$0
Grants Fund. Recognize \$30,000,000 for a one-day interfund loan from the Transportation Operating Fund (\$25 million) and the General Reserve Fund (\$5 million) to ensure positive year-end accounting balance.	0.00	\$0	\$0	\$30,000,000	\$0
General Fund. Carry over \$305,000 in one-time General Fund discretionary and overhead resources from the FY 2020-21 budget for improvements to the City's Social Equity in Contracting efforts.	0.00	\$134,201	\$0	\$170,799	\$0
Spectator Facilities Operating Fund. Reduce contingency by \$1,838 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Health Insurance Operating Fund. Reduce contingency by \$3,960 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0

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Facilities Operating Fund. Reduce contingency by \$30,135 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
CityFleet Operating Fund. Reduce contingency by \$15,518 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Printing & Distribution Operating Fund. Reduce contingency by \$3,158 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Insurance & Claims Operating Fund. Reduce contingency by \$2,770 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Workers' Compensation Operating Fund. Reduce contingency by \$1,226 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Technology Services Operating Fund. Reduce contingency by \$31,885 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Portland Housing Bureau</b>					
Housing Investment Fund. Add interfund transfers to manage cash for PDX Bond and Metro Grant housing program delivery, and continue funding for homeowner programs. Reduce program expenses by \$1,436 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$3,075,377
Grants Fund. Add remaining Emergency Rental Assistance (ERAP) funds; re-budget Emergency Solutions Grant (ESG)-CV2 funds to continue community assistance; adjust Metro Grant fund for potential project award later in FY 2021-22.	0.00	\$0	\$0	\$31,126,794	\$0
CDBG Fund. Re-budget Community Development Block Grants Coronavirus (CDBG-CV funds) to continue community assistance and re-budget various affordable housing projects.	0.00	\$0	\$0	\$0	\$5,536,726
HOME Grant Fund. Reductions to opportunity funds reflecting lower than anticipated HUD allocation.	0.00	\$0	\$0	\$0	(\$256,771)
Tax Increment Financing Reimbursement Fund. Re-budget of several affordable housing projects and the alignment of opportunity funds to coincide with potential future project awards. Reduce resources by \$298,269 and reduce FTE by 2.0 LTE to reflect a change in funding source for the N/NE Preference Policy expansion of TIF Interstate Corridor resources to General Fund ongoing resources. Reduce program expenses by \$10,682 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	(2.00)	\$0	\$0	(\$298,259)	\$11,597,438
Inclusionary Housing Fund. Adjusting funds for pre-development loans for potential Metro Grant housing projects. Reduce program expenses by \$454 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$1,000,000
Housing Property Fund. Revisions to apartment building operating budgets. Reduce program expenses by \$1,220 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$103,736
Affordable Housing Development Fund. Re-budget of several affordable housing projects to reflect adjusted closing and construction schedules.	0.00	\$0	\$0	\$33,442,144	\$0
General Fund. Add \$298,259 in ongoing General Fund resources and 2.0 FTE to support ongoing work and expansion of the administration of the N/NE Preference Policy and add \$150,000 in one-time General Fund resources for an inclusionary housing market study.	2.00	\$150,000	\$298,259		
Grants Fund. Allocate \$3.0 million of American Rescue Plan resources to be passed through to the Joint Office of Homeless Services for the Alternative Shelter program.	0.00	\$0	\$0	\$3,000,000	\$0
<b>Office of Community and Civic Life</b>					
General Fund. Add back 5% reductions on a one-time basis (\$118,821) for District Coalition Offices (DCOs) which support neighborhood associations and other place-based groups. Restore and expand funding on a one-time basis (\$250,000) for the Small Grants Program, administered through DCOs, which provides small grants to community organizations.	0.00	\$368,821	\$0	\$0	\$0
Cannabis Licensing Fund. Reduce contingency by \$422 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0

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		One-Time	Ongoing	One-Time	Ongoing
Recreational Cannabis Tax Fund. Allocate \$1.3 million in one-time resources to create a Cannabis Emergency Relief Fund to support cannabis businesses with emergency relief grants.	0.00	\$0	\$0	\$1,330,000	\$0
<b>Bureau of Emergency Communications</b>					
Emergency Communications Fund. Reduce program expenses by \$12,964 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Bureau of Development Services</b>					
Development Services Fund. Reduce contingency by \$36,669 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Portland Bureau of Transportation</b>					
Grants Fund. Add \$3,509,000 in one-time American Rescue Plan (ARP) funds to support the Bureau's Healthy Business Program.	0.00	\$0	\$0	\$3,509,000	\$0
Parking Facilities Fund. Reduce contingency by \$3,789 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Recreational Cannabis Tax Fund. Allocate \$900,000 in one-time Recreational Cannabis Tax Fund resources to support safety improvements to Outer Stark.	0.00	\$0	\$0	\$900,000	\$0
Transportation Operating Fund. Decreased beginning fund balance by \$25,000,000 and increase bond and note proceed revenue by the same amount for an interfund loan to the Grants Fund. The bureau also added 2.0 FTE, one of which is an Administrative Specialist I position in the Streetcar Program that was mistakenly cut in the FY 2021-22 Requested Budget. The position is funded from an offsetting reduction in external materials and materials. Changes also include the addition of 1.0 Supervisor I FTE in Parking Operations that is funded with an offsetting reduction in external materials and services and reallocating personnel resources. Reduce contingency by \$104,479 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	2.00	\$0	\$0	\$0	\$0
<b>Portland Water Bureau</b>					
Water Fund. Reduce contingency by \$76,023 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Hydroelectric Power Operating Fund. Reduce contingency by \$1,224 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Bureau of Environmental Services</b>					
Sewer System Operating Fund. Reduce contingency by \$93,870 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
Environmental Remediation Fund. Transfer \$360,000 from the budget for outside legal counsel services in external materials & services to an IA with the City Attorney's Office for in-house legal work on the Portland Harbor Superfund effort. Reduce contingency by \$1,167 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Funds and Debt Management</b>					
Recreational Cannabis Tax Fund. Decrease Recreational Cannabis Tax discretionary resource, and offset with reduction to contingency. This is a complementary action to increased program expenses in the Recreational Cannabis Tax fund in bureau budgets.	0.00	\$0	\$0	(\$3,000,000)	\$0
General Fund. Increase General Fund Overhead payments for approved amendments by \$456,397; reduce \$544,461 of ongoing General Fund discretionary from contribution to future stability reserve; reduce \$8,755,470 from General Fund one-time policy reserve carryovers from FY 2020-21. Increase beginning fund balance by \$8,428,324 for policy reserve carryovers and increase one-time contribution to General Fund Overhead policy reserve by \$187,599.	0.00	(\$8,755,470)	(\$544,461)	\$8,428,324	\$0
General Reserve Fund. Decrease in beginning fund balance of \$5.0 million and offset by increase in interfund loan repayments by the same amount. This is to ensure year-end balances in the Grants Fund are sufficient.	0.00	\$0	\$0	\$0	\$0
<b>Prosper Portland</b>					
General Fund. Appropriate \$40,385 in one-time General Fund resources for overhead and administrative costs of the Portland Film Office.	0.00	\$40,385	\$0	\$0	\$0
Recreational Cannabis Tax Fund. Allocate \$420,000 in ongoing Recreational Cannabis Tax resources for BIPOC Cannabis Business Development.	0.00	\$0	\$0	\$0	\$420,000

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	FTE	General Fund Discretionary		Other Resources	
		One-Time	Ongoing	One-Time	Ongoing
Recreational Cannabis Tax Fund. Allocate \$350,000 in one-time Recreational Cannabis Tax resources for Digital Divide and E-Commerce support.	0.00	\$0	\$0	\$350,000	\$0
<b>Fire &amp; Police Disability &amp; Retirement</b>					
Fire & Police Disability & Retirement Fund. Reduce contingency by \$1,849 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
<b>Police Bureau</b>					
General Fund. Establish position authority for 1.0 FTE for the Boys Strength Program. Existing limited term position replaced with 1.0 permanent position.	1.00	\$0	\$0	\$0	\$0
General Fund. Appropriate \$1,246,000 in one-time General Fund discretionary resources for spending associated with DOJ Settlement compliance. Resources support overtime for training on crowd control, a limited term analyst, and equipment for Rapid Response Team members, and one-time resources to support implementation of Office 365.	1.00	\$1,246,000	\$0	\$0	\$0
<b>Bureau of Planning &amp; Sustainability</b>					
Solid Waste Management Fund. Reduce contingency by \$2,357 to provide resource for increased contribution to General Fund Overhead as result of Approved Amendments.	0.00	\$0	\$0	\$0	\$0
General Fund. Increase one-time General Fund resources by \$900,000 including \$750,000 in as approved in the Spring supplemental budget to support a citywide clean-up project, and \$150,000 in and the addition of 1.0 FTE Limited Term Coordinator II position is to manage the City's contract for clean-up events.	1.00	\$900,000	\$0	\$0	\$0
<b>Special Appropriations</b>					
General Fund. Increase ongoing funding for the Creative Laureate program in the City Arts Program by \$5,000 and ongoing funding for legal services at the Gateway Center for Domestic Violence by \$30,000. Allocate \$50,000 in one-time resources to support grants to community organizations for community events and activation with priority for BIPOC artists and musicians. Allocate \$250,000 in one-time resources to support a truth and reconciliation process between the Portland Police Bureau and the Portland community.	0.00	\$300,000	\$35,000	\$0	\$0
General Fund. Allocate \$3.9 million in one-time resources to support grant funding for community-based organizations reducing the impact of gun violence in the community, as approved in the FY 2020-21 Spring Supplemental Budget.	0.00	\$3,900,963	\$0	\$0	\$0
<b>Grand Total</b>	<b>13.00</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,875,602</b>	<b>\$22,105,304</b>

## Attachment C- Proposed to Approved Changes ( FY 2021-22)

**Bureau of Development Services**

Development Services Fund	Proposed	Variance	Approved
Contingency	28,210,070	-36,669	28,173,401
Debt Service	1,561,006	0	1,561,006
External Materials and Services	6,648,872	0	6,648,872
Fund Transfers - Expense	2,779,147	36,669	2,815,816
Internal Materials and Services	16,672,813	0	16,672,813
Personnel	55,300,668	0	55,300,668
<b>Development Services Fund Total:</b>	<b>111,172,576</b>	<b>0</b>	<b>111,172,576</b>

**Bureau of Development Services**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
Personnel	0	0	0
<b>Recreational Marijuana Tax Fund Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Bureau of Development Services Total:</b>	<b>111,172,576</b>	<b>0</b>	<b>111,172,576</b>

**Bureau of Emergency Communications**

Emergency Communication Fund	Proposed	Variance	Approved
Capital Outlay	979,170	0	979,170
Debt Service	311,037	0	311,037
External Materials and Services	2,461,657	-12,964	2,448,693
Fund Transfers - Expense	929,848	12,964	942,812
Internal Materials and Services	4,843,411	0	4,843,411
Personnel	20,555,168	0	20,555,168
<b>Emergency Communication Fund Total:</b>	<b>30,080,291</b>	<b>0</b>	<b>30,080,291</b>
<b>Bureau of Emergency Communications Total:</b>	<b>30,080,291</b>	<b>0</b>	<b>30,080,291</b>

**Bureau of Environmental Services**

Environmental Remediation Fund	Proposed	Variance	Approved
Contingency	4,139,500	-1,167	4,138,333
Debt Service	1,918	0	1,918
External Materials and Services	9,329,893	-360,000	8,969,893
Fund Transfers - Expense	1,285,177	1,167	1,286,344
Internal Materials and Services	1,441,120	360,000	1,801,120
Personnel	662,460	0	662,460
<b>Environmental Remediation Fund Total:</b>	<b>16,860,068</b>	<b>0</b>	<b>16,860,068</b>

**Bureau of Environmental Services**

Grants Fund	Proposed	Variance	Approved
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

External Materials and Services	5,000	0	5,000
<b>Grants Fund Total:</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>

**Bureau of Environmental Services**

Sewer System Construction Fund	Proposed	Variance	Approved
Contingency	21,500,000	0	21,500,000
External Materials and Services	50,000	0	50,000
Fund Transfers - Expense	237,800,000	0	237,800,000
<b>Sewer System Construction Fund Total:</b>	<b>259,350,000</b>	<b>0</b>	<b>259,350,000</b>

**Bureau of Environmental Services**

Sewer System Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	172,742,735	0	172,742,735
Debt Service Reserves	41,250,000	0	41,250,000
<b>Sewer System Debt Redemption Fund Total</b>	<b>213,992,735</b>	<b>0</b>	<b>213,992,735</b>

**Bureau of Environmental Services**

Sewer System Operating Fund	Proposed	Variance	Approved
Capital Outlay	162,737,512	0	162,737,512
Contingency	74,875,417	-93,870	74,781,547
Debt Service	4,310,458	0	4,310,458
Debt Service Reserves	180,000	0	180,000
External Materials and Services	92,400,682	0	92,400,682
Fund Transfers - Expense	233,433,468	93,870	233,527,338
Internal Materials and Services	54,737,225	0	54,737,225
Personnel	91,298,758	0	91,298,758
<b>Sewer System Operating Fund Total:</b>	<b>713,973,520</b>	<b>0</b>	<b>713,973,520</b>

**Bureau of Environmental Services**

Sewer System Rate Stabilization Fund	Proposed	Variance	Approved
Contingency	92,600,000	0	92,600,000
Fund Transfers - Expense	20,000,000	0	20,000,000
<b>Sewer System Rate Stabilization Fund Total</b>	<b>112,600,000</b>	<b>0</b>	<b>112,600,000</b>

<b>Bureau of Environmental Services Total:</b>	<b>1,316,781,323</b>	<b>0</b>	<b>1,316,781,323</b>
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**Bureau of Fire & Police Disability & Retirement**

Fire & Police Disability & Retirement Fund	Proposed	Variance	Approved
Capital Outlay	75,000	0	75,000
Contingency	16,116,296	-1,849	16,114,447

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Debt Service	60,886,741	0	60,886,741
External Materials and Services	149,567,950	0	149,567,950
Fund Transfers - Expense	884,844	1,849	886,693
Internal Materials and Services	30,652,161	0	30,652,161
Personnel	2,665,674	0	2,665,674
<b>Fire &amp; Police Disability &amp; Retirement Fund T</b>	<b>260,848,666</b>	<b>0</b>	<b>260,848,666</b>

**Bureau of Fire & Police Disability & Retirement**

Fire & Police Disability & Retirement Res Fund	Proposed	Variance	Approved
Ending Fund Balance	750,000	0	750,000
Fund Transfers - Expense	750,000	0	750,000
<b>Fire &amp; Police Disability &amp; Retirement Res Fu</b>	<b>1,500,000</b>	<b>0</b>	<b>1,500,000</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>262,348,666</b>	<b>0</b>	<b>262,348,666</b>

**Bureau of Planning & Sustainability**

Community Solar Fund	Proposed	Variance	Approved
Ending Fund Balance	97,200	0	97,200
<b>Community Solar Fund Total:</b>	<b>97,200</b>	<b>0</b>	<b>97,200</b>

**Bureau of Planning & Sustainability**

General Fund	Proposed	Variance	Approved
External Materials and Services	1,071,739	750,000	1,821,739
Internal Materials and Services	567,988	0	567,988
Personnel	8,992,957	150,000	9,142,957
<b>General Fund Total:</b>	<b>10,632,684</b>	<b>900,000</b>	<b>11,532,684</b>

**Bureau of Planning & Sustainability**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	240,500	0	240,500
Personnel	998,947	0	998,947
<b>Grants Fund Total:</b>	<b>1,239,447</b>	<b>0</b>	<b>1,239,447</b>

**Bureau of Planning & Sustainability**

PDX Clean Energy Community Benefits Fund	Proposed	Variance	Approved
Contingency	42,143	0	42,143
Ending Fund Balance	96,281,970	0	96,281,970
External Materials and Services	61,286,000	0	61,286,000
Internal Materials and Services	2,240,678	0	2,240,678

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Personnel	1,620,898	0	1,620,898
<b>PDX Clean Energy Community Benefits Fun</b>	<b>161,471,689</b>	<b>0</b>	<b>161,471,689</b>

**Bureau of Planning & Sustainability**

Solid Waste Management Fund	Proposed	Variance	Approved
Contingency	67,182	-2,357	64,825
Debt Service	83,092	0	83,092
Ending Fund Balance	4,498,997	0	4,498,997
External Materials and Services	3,243,866	0	3,243,866
Fund Transfers - Expense	1,199,011	2,357	1,201,368
Internal Materials and Services	1,816,995	0	1,816,995
Personnel	2,650,053	0	2,650,053
<b>Solid Waste Management Fund Total:</b>	<b>13,559,196</b>	<b>0</b>	<b>13,559,196</b>
<b>Bureau of Planning &amp; Sustainability Total:</b>	<b>187,000,216</b>	<b>900,000</b>	<b>187,900,216</b>

**City Budget Office**

General Fund	Proposed	Variance	Approved
External Materials and Services	428,321	0	428,321
Internal Materials and Services	409,529	0	409,529
Personnel	2,538,904	0	2,538,904
<b>General Fund Total:</b>	<b>3,376,754</b>	<b>0</b>	<b>3,376,754</b>

**City Budget Office**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
Personnel	25,000	0	25,000
<b>Recreational Marijuana Tax Fund Total:</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>
<b>City Budget Office Total:</b>	<b>3,401,754</b>	<b>0</b>	<b>3,401,754</b>

**Commissioner of Public Affairs**

General Fund	Proposed	Variance	Approved
External Materials and Services	24,069	0	24,069
Internal Materials and Services	276,746	0	276,746
Personnel	1,048,708	0	1,048,708
<b>General Fund Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>
<b>Commissioner of Public Affairs Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>

**Commissioner of Public Safety**

General Fund	Proposed	Variance	Approved
External Materials and Services	19,490	0	19,490
Internal Materials and Services	284,317	0	284,317

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Personnel	1,045,716	0	1,045,716
<b>General Fund Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>
<b>Commissioner of Public Safety Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>

**Commissioner of Public Utilities**

General Fund	Proposed	Variance	Approved
External Materials and Services	39,455	0	39,455
Internal Materials and Services	270,910	0	270,910
Personnel	1,039,158	30,000	1,069,158
<b>General Fund Total:</b>	<b>1,349,523</b>	<b>30,000</b>	<b>1,379,523</b>
<b>Commissioner of Public Utilities Total:</b>	<b>1,349,523</b>	<b>30,000</b>	<b>1,379,523</b>

**Commissioner of Public Works**

General Fund	Proposed	Variance	Approved
External Materials and Services	85,105	0	85,105
Internal Materials and Services	272,302	0	272,302
Personnel	992,116	0	992,116
<b>General Fund Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>
<b>Commissioner of Public Works Total:</b>	<b>1,349,523</b>	<b>0</b>	<b>1,349,523</b>

**Fund & Debt Management**

82nd Ave/Division NPI Debt Service Fund	Proposed	Variance	Approved
External Materials and Services	100,500	0	100,500
<b>82nd Ave/Division NPI Debt Service Fund Total:</b>	<b>100,500</b>	<b>0</b>	<b>100,500</b>

**Fund & Debt Management**

Bonded Debt Interest and Sinking Fund	Proposed	Variance	Approved
Debt Service	27,090,147	0	27,090,147
Ending Fund Balance	300,000	0	300,000
<b>Bonded Debt Interest and Sinking Fund Total:</b>	<b>27,390,147</b>	<b>0</b>	<b>27,390,147</b>

**Fund & Debt Management**

Central Eastside Ind. District Debt Service Fund	Proposed	Variance	Approved
Debt Service	10,885,237	0	10,885,237
Debt Service Reserves	2,405,863	0	2,405,863
<b>Central Eastside Ind. District Debt Service Fund Total:</b>	<b>13,291,100</b>	<b>0</b>	<b>13,291,100</b>

**Fund & Debt Management**

Citywide Obligations Reserve Fund	Proposed	Variance	Approved
Contingency	1,012,289	0	1,012,289

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Fund Transfers - Expense	4,390,000	0	4,390,000
<b>Citywide Obligations Reserve Fund Total:</b>	<b>5,402,289</b>	<b>0</b>	<b>5,402,289</b>

**Fund & Debt Management**

Convention Center Area Debt Service Fund	Proposed	Variance	Approved
Debt Service	18,850,791	0	18,850,791
Debt Service Reserves	2,190,523	0	2,190,523
<b>Convention Center Area Debt Service Fund</b>	<b>21,041,314</b>	<b>0</b>	<b>21,041,314</b>

**Fund & Debt Management**

Fire & Police Supplemental Retirement Res Fund	Proposed	Variance	Approved
Contingency	2,000	0	2,000
Ending Fund Balance	7,000	0	7,000
External Materials and Services	12,000	0	12,000
<b>Fire &amp; Police Supplemental Retirement Res</b>	<b>21,000</b>	<b>0</b>	<b>21,000</b>

**Fund & Debt Management**

Gateway URA Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	19,036,000	0	19,036,000
Debt Service Reserves	3,150,000	0	3,150,000
<b>Gateway URA Debt Redemption Fund Total:</b>	<b>22,186,000</b>	<b>0</b>	<b>22,186,000</b>

**Fund & Debt Management**

General Fund	Proposed	Variance	Approved
Contingency	16,547,438	-871,607	15,675,831
Debt Service	13,012,339	0	13,012,339
Fund Transfers - Expense	48,802,578	0	48,802,578
<b>General Fund Total:</b>	<b>78,362,355</b>	<b>-871,607</b>	<b>77,490,748</b>

**Fund & Debt Management**

General Reserve Fund	Proposed	Variance	Approved
Contingency	74,723,583	0	74,723,583
Fund Transfers - Expense	827,169	0	827,169
<b>General Reserve Fund Total:</b>	<b>75,550,752</b>	<b>0</b>	<b>75,550,752</b>

**Fund & Debt Management**

Governmental Bond Redemption Fund	Proposed	Variance	Approved
Debt Service	11,162,500	0	11,162,500
<b>Governmental Bond Redemption Fund Total:</b>	<b>11,162,500</b>	<b>0</b>	<b>11,162,500</b>

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Fund & Debt Management**

Interstate Corridor Debt Service Fund	Proposed	Variance	Approved
Debt Service	40,558,615	0	40,558,615
Debt Service Reserves	3,121,385	0	3,121,385
<b>Interstate Corridor Debt Service Fund Total:</b>	<b>43,680,000</b>	<b>0</b>	<b>43,680,000</b>

**Fund & Debt Management**

Lents Town Center URA Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	21,405,408	0	21,405,408
Debt Service Reserves	667,000	0	667,000
External Materials and Services	3,032,592	0	3,032,592
<b>Lents Town Center URA Debt Redemption F</b>	<b>25,105,000</b>	<b>0</b>	<b>25,105,000</b>

**Fund & Debt Management**

North Macadam URA Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	21,962,565	0	21,962,565
Debt Service Reserves	1,586,785	0	1,586,785
External Materials and Services	4,965,650	0	4,965,650
<b>North Macadam URA Debt Redemption Fund</b>	<b>28,515,000</b>	<b>0</b>	<b>28,515,000</b>

**Fund & Debt Management**

Pension Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	6,337,186	0	6,337,186
Debt Service Reserves	985,000	0	985,000
<b>Pension Debt Redemption Fund Total:</b>	<b>7,322,186</b>	<b>0</b>	<b>7,322,186</b>

**Fund & Debt Management**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
Contingency	3,784,110	-3,000,000	784,110
<b>Recreational Marijuana Tax Fund Total:</b>	<b>3,784,110</b>	<b>-3,000,000</b>	<b>784,110</b>

**Fund & Debt Management**

River District URA Debt Redemption Fund	Proposed	Variance	Approved
Debt Service	37,308,858	0	37,308,858
Debt Service Reserves	475,947	0	475,947
Fund Transfers - Expense	6,530,195	0	6,530,195
<b>River District URA Debt Redemption Fund T</b>	<b>44,315,000</b>	<b>0</b>	<b>44,315,000</b>

**Fund & Debt Management**

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Rosewood NPI Debt Service Fund	Proposed	Variance	Approved
External Materials and Services	67,760	0	67,760
<b>Rosewood NPI Debt Service Fund Total:</b>	<b>67,760</b>	<b>0</b>	<b>67,760</b>

**Fund & Debt Management**

South Park Blocks Redemption Fund	Proposed	Variance	Approved
Debt Service	5,102,250	0	5,102,250
Debt Service Reserves	3,110,000	0	3,110,000
<b>South Park Blocks Redemption Fund Total:</b>	<b>8,212,250</b>	<b>0</b>	<b>8,212,250</b>

**Fund & Debt Management**

Special Finance and Resource Fund	Proposed	Variance	Approved
Debt Service	563,000	0	563,000
Ending Fund Balance	6,530,195	0	6,530,195
External Materials and Services	102,132,000	0	102,132,000
<b>Special Finance and Resource Fund Total:</b>	<b>109,225,195</b>	<b>0</b>	<b>109,225,195</b>

**Fund & Debt Management**

Special Projects Debt Service Fund	Proposed	Variance	Approved
Debt Service	6,652,224	0	6,652,224
Debt Service Reserves	27,567	0	27,567
<b>Special Projects Debt Service Fund Total:</b>	<b>6,679,791</b>	<b>0</b>	<b>6,679,791</b>

**Fund & Debt Management**

Waterfront Renewal Bond Sinking Fund	Proposed	Variance	Approved
Debt Service	6,949,440	0	6,949,440
Debt Service Reserves	8,294,353	0	8,294,353
<b>Waterfront Renewal Bond Sinking Fund Tot:</b>	<b>15,243,793</b>	<b>0</b>	<b>15,243,793</b>

<b>Fund &amp; Debt Management Total:</b>	<b>546,658,042</b>	<b>-3,871,607</b>	<b>542,786,435</b>
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**Office for Community Technology**

General Fund	Proposed	Variance	Approved
External Materials and Services	1,919,322	-1	1,919,321
Internal Materials and Services	201,596	0	201,596
Personnel	1,623,983	1	1,623,984
<b>General Fund Total:</b>	<b>3,744,901</b>	<b>0</b>	<b>3,744,901</b>

<b>Office for Community Technology Total:</b>	<b>3,744,901</b>	<b>0</b>	<b>3,744,901</b>
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**Office of Community and Civic Life**

Cannabis Licensing Fund	Proposed	Variance	Approved
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Contingency	300,000	-422	299,578
External Materials and Services	111,198	0	111,198
Fund Transfers - Expense	32,026	422	32,448
Internal Materials and Services	242,653	0	242,653
Personnel	1,187,955	0	1,187,955
<b>Cannabis Licensing Fund Total:</b>	<b>1,873,832</b>	<b>0</b>	<b>1,873,832</b>

**Office of Community and Civic Life**

General Fund	Proposed	Variance	Approved
External Materials and Services	8,265,417	368,821	8,634,238
Internal Materials and Services	947,894	0	947,894
Personnel	5,633,436	0	5,633,436
<b>General Fund Total:</b>	<b>14,846,747</b>	<b>368,821</b>	<b>15,215,568</b>

**Office of Community and Civic Life**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
External Materials and Services	4,887,000	1,330,000	6,217,000
<b>Recreational Marijuana Tax Fund Total:</b>	<b>4,887,000</b>	<b>1,330,000</b>	<b>6,217,000</b>
<b>Office of Community and Civic Life Total:</b>	<b>21,607,579</b>	<b>1,698,821</b>	<b>23,306,400</b>

**Office of Equity & Human Rights**

General Fund	Proposed	Variance	Approved
External Materials and Services	487,416	50,000	537,416
Internal Materials and Services	269,457	0	269,457
Personnel	2,680,890	0	2,680,890
<b>General Fund Total:</b>	<b>3,437,763</b>	<b>50,000</b>	<b>3,487,763</b>

**Office of Equity & Human Rights**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	15,000	0	15,000
Personnel	119,721	0	119,721
<b>Grants Fund Total:</b>	<b>134,721</b>	<b>0</b>	<b>134,721</b>
<b>Office of Equity &amp; Human Rights Total:</b>	<b>3,572,484</b>	<b>50,000</b>	<b>3,622,484</b>

**Office of Government Relations**

General Fund	Proposed	Variance	Approved
External Materials and Services	459,861	0	459,861
Internal Materials and Services	276,081	0	276,081
Personnel	1,831,737	0	1,831,737
<b>General Fund Total:</b>	<b>2,567,679</b>	<b>0</b>	<b>2,567,679</b>

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Office of Government Relations**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	30,000	0	30,000
Personnel	331,912	0	331,912
<b>Grants Fund Total:</b>	<b>361,912</b>	<b>0</b>	<b>361,912</b>
<b>Office of Government Relations Total:</b>	<b>2,929,591</b>	<b>0</b>	<b>2,929,591</b>

**Office of Management & Finance**

Arts Education & Access Fund	Proposed	Variance	Approved
Contingency	7,359,962	0	7,359,962
External Materials and Services	13,684,000	0	13,684,000
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	1,564,854	0	1,564,854
<b>Arts Education &amp; Access Fund Total:</b>	<b>22,633,816</b>	<b>0</b>	<b>22,633,816</b>

**Office of Management & Finance**

Assessment Collection Fund	Proposed	Variance	Approved
Contingency	84,850	0	84,850
<b>Assessment Collection Fund Total:</b>	<b>84,850</b>	<b>0</b>	<b>84,850</b>

**Office of Management & Finance**

Bancroft Bond Interest and Sinking Fund	Proposed	Variance	Approved
Debt Service	6,300,000	0	6,300,000
Debt Service Reserves	23,700,000	0	23,700,000
<b>Bancroft Bond Interest and Sinking Fund Total:</b>	<b>30,000,000</b>	<b>0</b>	<b>30,000,000</b>

**Office of Management & Finance**

CityFleet Operating Fund	Proposed	Variance	Approved
Capital Outlay	18,458,583	0	18,458,583
Contingency	21,291,888	-15,518	21,276,370
Debt Service	770,519	0	770,519
External Materials and Services	14,962,358	0	14,962,358
Fund Transfers - Expense	1,152,952	15,518	1,168,470
Internal Materials and Services	2,400,816	0	2,400,816
Personnel	9,832,141	0	9,832,141
<b>CityFleet Operating Fund Total:</b>	<b>68,869,257</b>	<b>0</b>	<b>68,869,257</b>

**Office of Management & Finance**

Citywide Obligations Reserve Fund	Proposed	Variance	Approved
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

External Materials and Services	1,845,233	0	1,845,233
Fund Transfers - Expense	1,706,843	0	1,706,843
Internal Materials and Services	4,033,411	0	4,033,411
<b>Citywide Obligations Reserve Fund Total:</b>	<b>7,585,487</b>	<b>0</b>	<b>7,585,487</b>

**Office of Management & Finance**

Convention and Tourism Fund	Proposed	Variance	Approved
External Materials and Services	24,867,999	0	24,867,999
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	677,001	0	677,001
<b>Convention and Tourism Fund Total:</b>	<b>25,570,000</b>	<b>0</b>	<b>25,570,000</b>

**Office of Management & Finance**

Facilities Services Operating Fund	Proposed	Variance	Approved
Capital Outlay	9,271,400	0	9,271,400
Contingency	29,262,098	-30,135	29,231,963
Debt Service	12,979,843	0	12,979,843
External Materials and Services	27,984,823	0	27,984,823
Fund Transfers - Expense	2,711,836	30,135	2,741,971
Internal Materials and Services	10,723,096	0	10,723,096
Personnel	6,773,400	0	6,773,400
<b>Facilities Services Operating Fund Total:</b>	<b>99,706,496</b>	<b>0</b>	<b>99,706,496</b>

**Office of Management & Finance**

General Fund	Proposed	Variance	Approved
Capital Outlay	0	0	0
External Materials and Services	28,549,123	2,184,339	30,733,462
Internal Materials and Services	12,947,569	0	12,947,569
Personnel	51,714,905	805,661	52,520,566
<b>General Fund Total:</b>	<b>93,211,597</b>	<b>2,990,000</b>	<b>96,201,597</b>

**Office of Management & Finance**

Grants Fund	Proposed	Variance	Approved
Debt Service	0	30,000,000	30,000,000
External Materials and Services	135,000	0	135,000
Personnel	1,148,640	0	1,148,640
<b>Grants Fund Total:</b>	<b>1,283,640</b>	<b>30,000,000</b>	<b>31,283,640</b>

**Office of Management & Finance**

Health Insurance Operating Fund	Proposed	Variance	Approved
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Contingency	23,751,449	-3,960	23,747,489
Debt Service	49,391	0	49,391
External Materials and Services	120,760,359	0	120,760,359
Fund Transfers - Expense	275,429	3,960	279,389
Internal Materials and Services	670,612	0	670,612
Personnel	2,319,317	0	2,319,317
<b>Health Insurance Operating Fund Total:</b>	<b>147,826,557</b>	<b>0</b>	<b>147,826,557</b>

**Office of Management & Finance**

Insurance and Claims Operating Fund	Proposed	Variance	Approved
Contingency	29,052,271	-2,770	29,049,501
Debt Service	116,720	0	116,720
External Materials and Services	10,539,244	0	10,539,244
Fund Transfers - Expense	207,944	2,770	210,714
Internal Materials and Services	3,583,686	0	3,583,686
Personnel	1,518,340	0	1,518,340
<b>Insurance and Claims Operating Fund Total</b>	<b>45,018,205</b>	<b>0</b>	<b>45,018,205</b>

**Office of Management & Finance**

Local Improvement District Fund	Proposed	Variance	Approved
Contingency	3,235,594	-2	3,235,592
Debt Service	5,411,342	0	5,411,342
External Materials and Services	25,000	0	25,000
Fund Transfers - Expense	19,887,855	2	19,887,857
Internal Materials and Services	1,685,797	0	1,685,797
<b>Local Improvement District Fund Total:</b>	<b>30,245,588</b>	<b>0</b>	<b>30,245,588</b>

**Office of Management & Finance**

Portland Police Assoc Health Insurnc Fund	Proposed	Variance	Approved
Contingency	11,599,504	0	11,599,504
External Materials and Services	18,690,254	0	18,690,254
<b>Portland Police Assoc Health Insurnc Fund</b>	<b>30,289,758</b>	<b>0</b>	<b>30,289,758</b>

**Office of Management & Finance**

Printing & Distribution Services Operating Fund	Proposed	Variance	Approved
Capital Outlay	150,000	0	150,000
Contingency	795,371	-3,158	792,213
Debt Service	211,822	0	211,822
External Materials and Services	3,350,377	0	3,350,377

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Fund Transfers - Expense	245,801	3,158	248,959
Internal Materials and Services	1,077,010	0	1,077,010
Personnel	1,856,068	0	1,856,068
<b>Printing &amp; Distribution Services Operating F</b>	<b>7,686,449</b>	<b>0</b>	<b>7,686,449</b>

**Office of Management & Finance**

Property Management License Fund	Proposed	Variance	Approved
External Materials and Services	7,505,224	0	7,505,224
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	371,976	0	371,976
<b>Property Management License Fund Total:</b>	<b>7,902,200</b>	<b>0</b>	<b>7,902,200</b>

**Office of Management & Finance**

Spectator Venues & Visitor Activities Fund	Proposed	Variance	Approved
Capital Outlay	2,141,715	0	2,141,715
Contingency	4,741,065	-1,838	4,739,227
Debt Service	3,444,411	0	3,444,411
External Materials and Services	3,218,000	0	3,218,000
Fund Transfers - Expense	144,312	1,838	146,150
Internal Materials and Services	614,101	0	614,101
Personnel	475,493	0	475,493
<b>Spectator Venues &amp; Visitor Activities Fund Total:</b>	<b>14,779,097</b>	<b>0</b>	<b>14,779,097</b>

**Office of Management & Finance**

Technology Services Fund	Proposed	Variance	Approved
Capital Outlay	1,592,368	0	1,592,368
Contingency	26,704,050	-31,885	26,672,165
Debt Service	742,901	0	742,901
External Materials and Services	30,002,316	0	30,002,316
Fund Transfers - Expense	2,281,618	31,885	2,313,503
Internal Materials and Services	5,747,132	0	5,747,132
Personnel	40,024,482	0	40,024,482
<b>Technology Services Fund Total:</b>	<b>107,094,867</b>	<b>0</b>	<b>107,094,867</b>

**Office of Management & Finance**

Workers' Comp. Self Insurance Operating Fund	Proposed	Variance	Approved
Contingency	13,452,281	-1,226	13,451,055
Debt Service	109,178	0	109,178
External Materials and Services	3,323,111	0	3,323,111

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Fund Transfers - Expense	100,249	1,226	101,475
Internal Materials and Services	752,393	0	752,393
Personnel	1,412,420	0	1,412,420
<b>Workers' Comp. Self Insurance Operating Fi</b>	<b>19,149,632</b>	<b>0</b>	<b>19,149,632</b>
<b>Office of Management &amp; Finance Total:</b>	<b>758,937,496</b>	<b>32,990,000</b>	<b>791,927,496</b>

**Office of the City Attorney**

General Fund	Proposed	Variance	Approved
External Materials and Services	766,681	76,474	843,155
Internal Materials and Services	1,503,150	0	1,503,150
Personnel	13,557,500	763,526	14,321,026
<b>General Fund Total:</b>	<b>15,827,331</b>	<b>840,000</b>	<b>16,667,331</b>
<b>Office of the City Attorney Total:</b>	<b>15,827,331</b>	<b>840,000</b>	<b>16,667,331</b>

**Office of the City Auditor**

General Fund	Proposed	Variance	Approved
External Materials and Services	1,544,274	0	1,544,274
Internal Materials and Services	2,794,321	0	2,794,321
Personnel	7,260,932	0	7,260,932
<b>General Fund Total:</b>	<b>11,599,527</b>	<b>0</b>	<b>11,599,527</b>

**Office of the City Auditor**

General Reserve Fund	Proposed	Variance	Approved
Contingency	0	0	0
<b>General Reserve Fund Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of the City Auditor Total:</b>	<b>11,599,527</b>	<b>0</b>	<b>11,599,527</b>

**Office of the Mayor**

General Fund	Proposed	Variance	Approved
External Materials and Services	213,938	0	213,938
Internal Materials and Services	767,275	0	767,275
Personnel	2,850,160	0	2,850,160
<b>General Fund Total:</b>	<b>3,831,373</b>	<b>0</b>	<b>3,831,373</b>
<b>Office of the Mayor Total:</b>	<b>3,831,373</b>	<b>0</b>	<b>3,831,373</b>

**Portland Bureau of Emergency Management**

General Fund	Proposed	Variance	Approved
Capital Outlay	0	0	0
External Materials and Services	512,250	0	512,250

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Internal Materials and Services	835,349	0	835,349
Personnel	2,381,791	0	2,381,791
<b>General Fund Total:</b>	<b>3,729,390</b>	<b>0</b>	<b>3,729,390</b>

**Portland Bureau of Emergency Management**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	2,232,144	0	2,232,144
Internal Materials and Services	200,721	0	200,721
Personnel	1,455,284	0	1,455,284
<b>Grants Fund Total:</b>	<b>3,888,149</b>	<b>0</b>	<b>3,888,149</b>

<b>Portland Bureau of Emergency Management</b>	<b>7,617,539</b>	<b>0</b>	<b>7,617,539</b>
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**Portland Bureau of Transportation**

Grants Fund	Proposed	Variance	Approved
Capital Outlay	10,517,462	0	10,517,462
External Materials and Services	5,489,305	3,509,000	8,998,305
Internal Materials and Services	5,686,304	0	5,686,304
Personnel	7,744,320	0	7,744,320
<b>Grants Fund Total:</b>	<b>29,437,391</b>	<b>3,509,000</b>	<b>32,946,391</b>

**Portland Bureau of Transportation**

Parking Facilities Fund	Proposed	Variance	Approved
Capital Outlay	0	0	0
Contingency	1,736,848	-3,789	1,733,059
Debt Service	1,770,500	0	1,770,500
External Materials and Services	7,641,869	0	7,641,869
Fund Transfers - Expense	594,356	3,789	598,145
Internal Materials and Services	3,221,332	0	3,221,332
Personnel	732,955	0	732,955
<b>Parking Facilities Fund Total:</b>	<b>15,697,860</b>	<b>0</b>	<b>15,697,860</b>

**Portland Bureau of Transportation**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
External Materials and Services	332,418	900,000	1,232,418
Personnel	1,420,839	0	1,420,839
<b>Recreational Marijuana Tax Fund Total:</b>	<b>1,753,257</b>	<b>900,000</b>	<b>2,653,257</b>

**Portland Bureau of Transportation**

Transportation Operating Fund	Proposed	Variance	Approved
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Capital Outlay	104,426,686	0	104,426,686
Contingency	84,644,959	-104,479	84,540,480
Debt Service	17,692,609	0	17,692,609
External Materials and Services	61,732,835	-122,363	61,610,472
Fund Transfers - Expense	10,937,849	104,479	11,042,328
Internal Materials and Services	36,453,620	0	36,453,620
Personnel	124,460,717	122,363	124,583,080
<b>Transportation Operating Fund Total:</b>	<b>440,349,275</b>	<b>0</b>	<b>440,349,275</b>

**Portland Bureau of Transportation**

Transportation Reserve Fund	Proposed	Variance	Approved
Contingency	9,952,563	0	9,952,563
<b>Transportation Reserve Fund Total:</b>	<b>9,952,563</b>	<b>0</b>	<b>9,952,563</b>
<b>Portland Bureau of Transportation Total:</b>	<b>497,190,346</b>	<b>4,409,000</b>	<b>501,599,346</b>

**Portland Children's Levy**

Children's Investment Fund	Proposed	Variance	Approved
Contingency	4,739,428	0	4,739,428
External Materials and Services	25,176,843	0	25,176,843
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	57,226	0	57,226
Personnel	879,819	0	879,819
<b>Children's Investment Fund Total:</b>	<b>30,878,316</b>	<b>0</b>	<b>30,878,316</b>
<b>Portland Children's Levy Total:</b>	<b>30,878,316</b>	<b>0</b>	<b>30,878,316</b>

**Portland Fire & Rescue**

Fire Capital Fund	Proposed	Variance	Approved
Capital Outlay	0	0	0
Contingency	8,582,970	0	8,582,970
<b>Fire Capital Fund Total:</b>	<b>8,582,970</b>	<b>0</b>	<b>8,582,970</b>

**Portland Fire & Rescue**

General Fund	Proposed	Variance	Approved
Capital Outlay	3,242,000	0	3,242,000
External Materials and Services	8,228,256	0	8,228,256
Internal Materials and Services	8,089,536	0	8,089,536
Personnel	119,492,376	0	119,492,376
<b>General Fund Total:</b>	<b>139,052,168</b>	<b>0</b>	<b>139,052,168</b>
<b>Portland Fire &amp; Rescue Total:</b>	<b>147,635,138</b>	<b>0</b>	<b>147,635,138</b>

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Portland Housing Bureau**

Affordable Housing Development Fund	Proposed	Variance	Approved
External Materials and Services	79,479,390	33,442,144	112,921,534
Fund Transfers - Expense	550,000	0	550,000
Internal Materials and Services	384,243	0	384,243
Personnel	1,126,261	0	1,126,261
<b>Affordable Housing Development Fund Total</b>	<b>81,539,894</b>	<b>33,442,144</b>	<b>114,982,038</b>

**Portland Housing Bureau**

Community Development Block Grant Fund	Proposed	Variance	Approved
Capital Outlay	0	300,000	300,000
Debt Service	776,000	0	776,000
External Materials and Services	9,982,067	5,236,726	15,218,793
Internal Materials and Services	380,105	0	380,105
Personnel	1,170,684	0	1,170,684
<b>Community Development Block Grant Fund</b>	<b>12,308,856</b>	<b>5,536,726</b>	<b>17,845,582</b>

**Portland Housing Bureau**

General Fund	Proposed	Variance	Approved
External Materials and Services	30,314,111	225,000	30,539,111
Fund Transfers - Expense	304,591	0	304,591
Internal Materials and Services	760,861	0	760,861
Personnel	917,708	223,259	1,140,967
<b>General Fund Total:</b>	<b>32,297,271</b>	<b>448,259</b>	<b>32,745,530</b>

**Portland Housing Bureau**

Grants Fund	Proposed	Variance	Approved
Debt Service	0	401,278	401,278
External Materials and Services	30,466,699	33,725,516	64,192,215
Internal Materials and Services	60,000	0	60,000
Personnel	881,567	0	881,567
<b>Grants Fund Total:</b>	<b>31,408,266</b>	<b>34,126,794</b>	<b>65,535,060</b>

**Portland Housing Bureau**

HOME Grant Fund	Proposed	Variance	Approved
External Materials and Services	10,831,758	-256,771	10,574,987
Personnel	438,175	0	438,175
<b>HOME Grant Fund Total:</b>	<b>11,269,933</b>	<b>-256,771</b>	<b>11,013,162</b>

**Portland Housing Bureau**

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Housing Investment Fund	Proposed	Variance	Approved
Contingency	251,872	0	251,872
External Materials and Services	3,895,903	1,553,564	5,449,467
Fund Transfers - Expense	380,044	1,521,813	1,901,857
Internal Materials and Services	527,791	0	527,791
Personnel	1,455,240	0	1,455,240
<b>Housing Investment Fund Total:</b>	<b>6,510,850</b>	<b>3,075,377</b>	<b>9,586,227</b>

**Portland Housing Bureau**

Housing Property Fund	Proposed	Variance	Approved
Contingency	342,581	0	342,581
Debt Service	549,999	0	549,999
External Materials and Services	4,500,264	102,516	4,602,780
Fund Transfers - Expense	90,928	1,220	92,148
Internal Materials and Services	107,493	0	107,493
Personnel	90,170	0	90,170
<b>Housing Property Fund Total:</b>	<b>5,681,435</b>	<b>103,736</b>	<b>5,785,171</b>

**Portland Housing Bureau**

Inclusionary Housing Fund	Proposed	Variance	Approved
External Materials and Services	8,848,924	999,546	9,848,470
Fund Transfers - Expense	44,543	454	44,997
Internal Materials and Services	11,780	0	11,780
Personnel	881,069	0	881,069
<b>Inclusionary Housing Fund Total:</b>	<b>9,786,316</b>	<b>1,000,000</b>	<b>10,786,316</b>

**Portland Housing Bureau**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
External Materials and Services	332,690	0	332,690
<b>Recreational Marijuana Tax Fund Total:</b>	<b>332,690</b>	<b>0</b>	<b>332,690</b>

**Portland Housing Bureau**

Tax Increment Financing Reimbursement Fund	Proposed	Variance	Approved
External Materials and Services	42,582,381	11,511,756	54,094,137
Fund Transfers - Expense	740,990	10,682	751,672
Internal Materials and Services	1,267,391	0	1,267,391
Personnel	3,793,567	-223,259	3,570,308
<b>Tax Increment Financing Reimbursement Fund Total:</b>	<b>48,384,329</b>	<b>11,299,179</b>	<b>59,683,508</b>

**Portland Housing Bureau Total:**

<b>Portland Housing Bureau Total:</b>	<b>239,519,840</b>	<b>88,775,444</b>	<b>328,295,284</b>
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**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Portland Parks & Recreation**

2020 Parks Local Option Levy Fund	Proposed	Variance	Approved
Contingency	23,998,229	0	23,998,229
Debt Service	10,451,675	0	10,451,675
External Materials and Services	3,510,000	0	3,510,000
Fund Transfers - Expense	475,944	0	475,944
Internal Materials and Services	9,857,662	0	9,857,662
Personnel	6,893,609	0	6,893,609
<b>2020 Parks Local Option Levy Fund Total:</b>	<b>55,187,119</b>	<b>0</b>	<b>55,187,119</b>

**Portland Parks & Recreation**

General Fund	Proposed	Variance	Approved
External Materials and Services	20,347,194	0	20,347,194
Internal Materials and Services	1,828,839	0	1,828,839
Personnel	69,432,911	866,900	70,299,811
<b>General Fund Total:</b>	<b>91,608,944</b>	<b>866,900</b>	<b>92,475,844</b>

**Portland Parks & Recreation**

Golf Fund	Proposed	Variance	Approved
Capital Outlay	1,000	0	1,000
Contingency	3,257,933	-4,854	3,253,079
Debt Service	554,534	0	554,534
External Materials and Services	4,732,445	0	4,732,445
Fund Transfers - Expense	369,766	4,854	374,620
Internal Materials and Services	557,648	0	557,648
Personnel	3,435,318	0	3,435,318
<b>Golf Fund Total:</b>	<b>12,908,644</b>	<b>0</b>	<b>12,908,644</b>

**Portland Parks & Recreation**

Grants Fund	Proposed	Variance	Approved
Capital Outlay	65,746	0	65,746
External Materials and Services	143,619	0	143,619
Internal Materials and Services	7,142	0	7,142
Personnel	6,493	0	6,493
<b>Grants Fund Total:</b>	<b>223,000</b>	<b>0</b>	<b>223,000</b>

**Portland Parks & Recreation**

Parks Capital Improvement Program Fund	Proposed	Variance	Approved
Capital Outlay	35,475,866	0	35,475,866

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

Contingency	77,445,967	-7,934	77,438,033
Debt Service	150,718	0	150,718
External Materials and Services	54,481,329	165,956	54,647,285
Fund Transfers - Expense	556,373	7,934	564,307
Internal Materials and Services	1,050,920	0	1,050,920
Personnel	4,634,091	-165,956	4,468,135
<b>Parks Capital Improvement Program Fund T</b>	<b>173,795,264</b>	<b>0</b>	<b>173,795,264</b>

**Portland Parks & Recreation**

Parks Endowment Fund	Proposed	Variance	Approved
Ending Fund Balance	164,553	0	164,553
External Materials and Services	35,785	0	35,785
<b>Parks Endowment Fund Total:</b>	<b>200,338</b>	<b>0</b>	<b>200,338</b>

**Portland Parks & Recreation**

Portland International Raceway Fund	Proposed	Variance	Approved
Contingency	320,249	-1,361	318,888
Debt Service	309,511	0	309,511
External Materials and Services	538,895	0	538,895
Fund Transfers - Expense	103,319	1,361	104,680
Internal Materials and Services	128,826	0	128,826
Personnel	765,269	0	765,269
<b>Portland International Raceway Fund Total:</b>	<b>2,166,069</b>	<b>0</b>	<b>2,166,069</b>

**Portland Parks & Recreation**

Portland Parks Memorial Fund	Proposed	Variance	Approved
Contingency	1,475,524	0	1,475,524
External Materials and Services	11,453,530	0	11,453,530
Internal Materials and Services	2,020,605	0	2,020,605
Personnel	1,973,804	0	1,973,804
<b>Portland Parks Memorial Fund Total:</b>	<b>16,923,463</b>	<b>0</b>	<b>16,923,463</b>

**Portland Parks & Recreation Total:**

<b>Portland Parks &amp; Recreation Total:</b>	<b>353,012,841</b>	<b>866,900</b>	<b>353,879,741</b>
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**Portland Police Bureau**

General Fund	Proposed	Variance	Approved
Contingency	2,632,000	988,032	3,620,032
External Materials and Services	10,150,000	529,000	10,679,000
Internal Materials and Services	37,117,796	0	37,117,796
Personnel	171,425,430	-271,032	171,154,398
<b>General Fund Total:</b>	<b>221,325,226</b>	<b>1,246,000</b>	<b>222,571,226</b>

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Portland Police Bureau**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	1,069,000	0	1,069,000
Internal Materials and Services	221,000	0	221,000
Personnel	461,458	0	461,458
<b>Grants Fund Total:</b>	<b>1,751,458</b>	<b>0</b>	<b>1,751,458</b>

**Portland Police Bureau**

Police Special Revenue Fund	Proposed	Variance	Approved
External Materials and Services	5,720,342	0	5,720,342
<b>Police Special Revenue Fund Total:</b>	<b>5,720,342</b>	<b>0</b>	<b>5,720,342</b>

<b>Portland Police Bureau Total:</b>	<b>228,797,026</b>	<b>1,246,000</b>	<b>230,043,026</b>
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**Portland Water Bureau**

Hydroelectric Power Operating Fund	Proposed	Variance	Approved
Contingency	1,706,204	-1,224	1,704,980
Debt Service	32,749	0	32,749
External Materials and Services	2,307,300	0	2,307,300
Fund Transfers - Expense	92,522	1,224	93,746
Internal Materials and Services	309,234	0	309,234
Personnel	366,563	0	366,563
<b>Hydroelectric Power Operating Fund Total:</b>	<b>4,814,572</b>	<b>0</b>	<b>4,814,572</b>

**Portland Water Bureau**

Hydroelectric Power Renewal Replacement Fund	Proposed	Variance	Approved
Contingency	111,457	0	111,457
<b>Hydroelectric Power Renewal Replacement</b>	<b>111,457</b>	<b>0</b>	<b>111,457</b>

**Portland Water Bureau**

Water Bond Sinking Fund	Proposed	Variance	Approved
Debt Service	60,311,402	0	60,311,402
Debt Service Reserves	33,293,584	0	33,293,584
<b>Water Bond Sinking Fund Total:</b>	<b>93,604,986</b>	<b>0</b>	<b>93,604,986</b>

**Portland Water Bureau**

Water Construction Fund	Proposed	Variance	Approved
Ending Fund Balance	39,007,871	0	39,007,871
Fund Transfers - Expense	198,695,401	0	198,695,401
<b>Water Construction Fund Total:</b>	<b>237,703,272</b>	<b>0</b>	<b>237,703,272</b>

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

**Portland Water Bureau**

Water Fund	Proposed	Variance	Approved
Capital Outlay	106,894,864	0	106,894,864
Contingency	188,608,500	-76,023	188,532,477
Debt Service	5,227,568	0	5,227,568
External Materials and Services	53,387,158	0	53,387,158
Fund Transfers - Expense	100,296,678	76,023	100,372,701
Internal Materials and Services	23,694,167	0	23,694,167
Personnel	88,843,351	0	88,843,351
<b>Water Fund Total:</b>	<b>566,952,286</b>	<b>0</b>	<b>566,952,286</b>
<b>Portland Water Bureau Total:</b>	<b>903,186,573</b>	<b>0</b>	<b>903,186,573</b>

**Prosper Portland**

General Fund	Proposed	Variance	Approved
External Materials and Services	7,140,242	40,385	7,180,627
<b>General Fund Total:</b>	<b>7,140,242</b>	<b>40,385</b>	<b>7,180,627</b>

**Prosper Portland**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	1,395,931	0	1,395,931
<b>Grants Fund Total:</b>	<b>1,395,931</b>	<b>0</b>	<b>1,395,931</b>

**Prosper Portland**

Recreational Marijuana Tax Fund	Proposed	Variance	Approved
External Materials and Services	451,593	770,000	1,221,593
<b>Recreational Marijuana Tax Fund Total:</b>	<b>451,593</b>	<b>770,000</b>	<b>1,221,593</b>
<b>Prosper Portland Total:</b>	<b>8,987,766</b>	<b>810,385</b>	<b>9,798,151</b>

**Special Appropriations**

General Fund	Proposed	Variance	Approved
External Materials and Services	12,290,467	4,235,963	16,526,430
Internal Materials and Services	219,046	0	219,046
Personnel	1,348,799	0	1,348,799
<b>General Fund Total:</b>	<b>13,858,312</b>	<b>4,235,963</b>	<b>18,094,275</b>

**Special Appropriations**

Grants Fund	Proposed	Variance	Approved
External Materials and Services	2,400,000	0	2,400,000
Fund Transfers - Expense	15,298,888	0	15,298,888

**Attachment C- Proposed to Approved Changes ( FY 2021-22)**

<b>Grants Fund Total:</b>	<b>17,698,888</b>	<b>0</b>	<b>17,698,888</b>
<b>Special Appropriations</b>			
Public Election Fund	<b>Proposed</b>	<b>Variance</b>	<b>Approved</b>
External Materials and Services	913,559	0	913,559
Internal Materials and Services	49,042	0	49,042
Personnel	366,472	0	366,472
<b>Public Election Fund Total:</b>	<b>1,329,073</b>	<b>0</b>	<b>1,329,073</b>
<b>Special Appropriations Total:</b>	<b>32,886,273</b>	<b>4,235,963</b>	<b>37,122,236</b>
<b>Citywide Total:</b>	<b>5,734,602,900</b>	<b>132,980,906</b>	<b>5,867,583,806</b>

## **ATTACHMENT D – Amended 5/13/2021**

Budget Notes from Proposed Budget & Amended in Approved Budget

### City Budget Office

#### **Expiring Tax Increment Finance Districts and Returning Property Tax Revenue**

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

#### **Alternative Delivery Models for Medical Calls**

Currently, seventy percent of Portland Fire & Rescue's calls for service are for medical calls, while thirty percent are for fires and other rescues. This suggests a misalignment between our community's needs and the City's current model, which must be addressed. To this end, I direct the Community Safety Transition Director to work with Portland Fire & Rescue, the Bureau of Emergency Communications, and the City Budget Office to issue a report to Council by December 31, 2021 that identifies alternative delivery models that would provide more appropriate response to medical calls for service. A critical consideration will be how alternative approaches enable the bureau to maintain or improve services for fire and other hazard-type calls. The report may consider revenue-generating activities, should reflect BOEC's adoption of ProQA (priority medical dispatch), and will inform the City's position on funding for contracted ambulance services.

As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

#### **Analysis of Unarmed Response Program at the Police Bureau**

Community Safety Officer – Public Safety Support Specialist – Program Evaluation

The community safety officer – or Public Safety Support Specialist – program provides an unarmed alternative response model in the Portland Police Bureau. The program, which focuses on low-acuity emergency calls and frees up sworn officer time to focus on higher-priority emergency calls, was first established in FY 2017-18. The job class specification and

responsibilities for community safety officers were negotiated between the City of Portland and the Portland Police Association, which represents these employees.

The Community Safety Transition Director, City Budget Office, and Police Bureau are directed to work together to propose a set of performance measures that will track outcomes of the program on an ongoing basis. The Police Bureau is also directed to provide an initial report on these measures by the end of calendar year 2021 in order to inform the budget development process for Fiscal Year 2022-23. This evaluation should include an analysis of day-to-day activities and outcomes of the program; a cost-benefit analysis of the program; and an assessment of the alignment of an expanded PS3 program and the current efforts to reimagine the City's approach to community safety. The report should include recommendations to maximize the community visibility and presence of these community safety officers; and to increase the volume of calls these employees take in order to free up as much patrol officer capacity as possible. The Police Bureau is further directed to establish the program as a program offer in its FY 2022-23 Requested Budget.

## Auditor's Office

### **The Auditor's Independent Budget**

The City Council commits to honoring the independence of the Auditor's budget. The Council must balance this commitment with the responsibility to manage constrained discretionary resources and significant demand for public services citywide. The Council has supported the creation of the Auditor's reserve fund which allows the Auditor to retain up to \$500,000 in unspent General Fund, providing budget flexibility and security that is not granted to any other bureau or elected office. Further, the Council commits that it will only seek to reduce the Auditor's General Fund allocation if the City's General Fund forecast require Citywide budget reductions in excess of \$6 million. Should the Council reduce the Auditor's budget, they will work with the Auditor's office to identify acceptable reductions and only reduce the Auditor's budget at a level commensurate with other General Fund bureaus. In cases where the Auditor has consented to new or expanded responsibilities, or when code or voter-approved changes dictate changes to Auditor's functions, Council will work with the Auditor to ensure the new scope of work is resourced and set up to be successful.

### **Independent Police Review**

City Council commits to preserving the existing positions in Independent Police Review (IPR) as permanent, ongoing positions. Council acknowledges the importance of the positions and the expertise of the employees who hold them in meeting the terms of the City's settlement agreement with the U.S. Department of Justice. Council also acknowledges the employees' experience and commitment to government accountability are worth preserving as a benefit to the public beyond their current assignment.

The 14 positions will be assigned to civilian oversight of police in IPR through June 30, 2023, giving Council two fiscal years to implement a new voter-approved police oversight board. Thereafter, Council commits to finding equivalent positions upon transition, either within the Auditor's Office or elsewhere in the City.

Should Council and the Auditor determine the positions would be needed for up to one additional fiscal year to accommodate implementation of the new police oversight board, the Fiscal Year 2023-24 budget will reflect their continued service in that role, their new role in the City, or a combination of the two.

## Portland Housing Bureau

### **Expiring Tax Increment Finance Districts and Returning Property Tax Revenue**

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

## Prosper Portland

### **One-time Funding for the Old Town Community Development Director**

In 2019, City Council approved a five-year action extension to the Old Town Chinatown Action Plan, which indicated a commitment from the Old Town Community Association to support the District manager position from FY 2021-22 through FY 2024-25. However, due to the economic impacts of the COVID-19 pandemic, these businesses cannot support the director in FY 2021-22, and the City is providing \$60,000 as bridge funding for the year. The funds are allocated with the understanding that the funding commitment is for one year only and the Old Town Community Association shall be responsible for fully supporting the position in future years as indicated in the Old Town Chinatown Action Plan.

### **Expiring Tax Increment Finance Districts and Returning Property Tax Revenue**

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

## Office of Management & Finance

### **Enhanced Service District Community Engagement & Coordination**

Council directs the Chief Administrative Officer (CAO) to hire a Coordinator and to meaningfully engage the community about services provided by Enhanced Service Districts and the impacts districts have on the community, establish clear equitable criteria for the development and oversight of districts, provide oversight and policy recommendations in line with the City's Core Values. Additionally, the CAO will perform a comprehensive review of the districts and report back to council on results of the review and the engagement process. The information will be incorporated into any district agreements.

The deliverables will be:

- an engagement process that includes the people, businesses and organizations that are most affected by the districts.
- clear criteria for development of future and oversight program of existing districts
- a comprehensive response to Audit 529 Enhances Services Districts: City provides little oversight of privately funded public services.

The CAO shall present recommendations to Council prior to any ESD contract coming before council for renewal.

### **CityFleet Kerby Garage Relocation Proposal**

Kerby Garage is functionally obsolete due to the poor condition of the facility. It is unable to be upgraded to accommodate green fleet requirements, it is located in a landslide zone and thus unable to fulfill its resilience obligations, and has a layout that precludes the provision of efficient service to the bureaus. This results in the routine waste of City resources due to service delays and disruptions in operations. Recognizing these long-standing deficiencies, OMF is directed to prepare a proposal in FY 2021-22 to relocate CityFleet for Council's consideration in the FY 2022-23 budget process. The proposal will include an evaluation of options, recommendations, cost estimates, and funding plan.

### **Equitable Recruitment, Retention, and Promotion of African American and Black Employees**

In October 2020 the City African American Network (CAAN) released the results and recommendations of a survey they conducted, which showed many personal accounts of discrimination, job security fears, and a consistent want for more black leadership. In March 2021 CAAN followed this up with a report on City of Portland Black Workforce Data, daylighting the disparities in both hiring and retention of African American and Black employees, and highlighting the successes of investing in Black advancement in the Diverse Empowered Employees of Portland hosted Leadership Development Program.

This budget note directs the scheduling of a work session to make space for CAAN to present the findings of their reports and discuss with Council a partnership with the Bureau of Human Resources on the implementation of their recommendations from their March 2021 report. The Bureau of Human Resources, with the City's core values as the foundation and in shared

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accountability with City Bureaus and representatives from CAAN, shall then co-create a proposal for a program promoting equitable recruitment, retention, and promotion of African American/Black employees across the City of Portland through robust changes in current hiring practices, mentorship programs, affinity spaces, and mental health support. The proposal shall also address pay equity of African American/Black employees in support of Oregon's Equal Pay Act and be informed through collaboration with CAAN to create safe, equitable space for employees. The BHR Director and representatives from CAAN shall present this proposal and the additional resources required to implement changes to City Council in a work session no later than September 30, 2021.

### **Citywide Anti-white Supremacy Training**

In October 2020 City Council participated in anti-white supremacy training with the Western States Center and committed to bringing anti-white supremacy training to all employees at the City of Portland. The Office of Equity and Human Rights has begun incorporating anti-white supremacy concepts into its Equity 101 trainings, as well as through the Racial Equity Results Based Accountability Framework as initial first steps, but we need to do more.

The Office of Equity and Human Rights is directed to partner with the Office of Commissioner Hardesty on a Request for Proposals for citywide anti-white supremacy training and come to Council in the Fall BMP with an update and request for resources.

### **Bargaining in good faith with labor partners**

The City acknowledges its duty to bargain in good faith over wages, including Cost of Living Adjustments (COLA). The City further acknowledges its requirement to maintain the status quo for step increases during bargaining.

### **Options for Employee Wages and Benefits in FY 2021-22**

In order to address the resource gap in FY 2021-22, the Proposed Budget does not include COLA or Merit for non-represented employees or COLA and Step increases for open contracts, subject to good faith bargaining and status quo obligations.

This budget note directs the Bureau of Human Resources to investigate options for offering non-represented employees and employees with open contracts other wage and benefit options in the FY 2021-22 Budget. This report will be presented to Council in Executive Session on or before September 15, 2021.

### **Program Evaluation of Portland Street Response**

In February of 2021 the Portland Street Response pilot launched, and in May of 2021 Portland Street Response formalized an agreement with Portland State University's Homelessness and Research Action Collaborative for Program Evaluation Services. This agreement includes the provision of two reports to Council – one after 6 months, and one after 12 months of program implementation and data collection.

This budget note directs Portland Street Response to schedule a work session for the City Council after the six- and twelve-month marks of the program in collaboration with the

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Community Safety Transition Director. Each work session should include reporting about the pilot's performance against key metrics including impact on workload for Fire and Police bureau staff and number and type of calls responded to; and recommendations on how to improve the program, based on evaluation findings.

To ensure the evaluation is conducted under an appropriate study of call demand, response performance, and program outcomes while continuing to focus on one neighborhood (Lents) through March 2022, Portland Street Response (PSR) is directed to work with the Bureau of Emergency Communications and the Portland Police Bureau (PPB) to expand the call criteria addressed by the pilot, including the possibility of responding to housed individuals. Additionally, the Police Bureau shall seek all opportunities to shift calls for service involving mental health to Portland Street Response, while continuing to acknowledge and document the risks and benefits of the new policies. Finally, the Community Safety Transition Director shall work with Portland Fire & Rescue to perform a cost benefit analysis of the program and propose any new revenue options that become available by March 2022.

### **Analysis of Unarmed Response Program at the Police Bureau**

Community Safety Officer – Public Safety Support Specialist – Program Evaluation

The community safety officer – or Public Safety Support Specialist – program provides an unarmed alternative response model in the Portland Police Bureau. The program, which focuses on low-acuity emergency calls and frees up sworn officer time to focus on higher-priority emergency calls, was first established in FY 2017-18. The job class specification and responsibilities for community safety officers were negotiated between the City of Portland and the Portland Police Association, which represents these employees.

The Community Safety Transition Director, City Budget Office, and Police Bureau are directed to work together to propose a set of performance measures that will track outcomes of the program on an ongoing basis. The Police Bureau is also directed to provide an initial report on these measures by the end of calendar year 2021 in order to inform the budget development process for Fiscal Year 2022-23. This evaluation should include an analysis of day-to-day activities and outcomes of the program; a cost-benefit analysis of the program; and an assessment of the alignment of an expanded PS3 program and the current efforts to reimagine the City's approach to community safety. The report should include recommendations to maximize the community visibility and presence of these community safety officers; and to increase the volume of calls these employees take in order to free up as much patrol officer capacity as possible. The Police Bureau is further directed to establish the program as a program offer in its FY 2022-23 Requested Budget.

### **Prioritization of Office 365 implementation at the Police Bureau**

To ensure timely and successful compliance with the Department of Justice settlement which is a prerequisite to the City's ability to begin critical community safety transition work, the Council

directs that implementation of Office 365 in the Police Bureau be prioritized by the Bureau of Technology Services and the Police Bureau.

**Alternative Delivery Models for Medical Calls**

Currently, seventy percent of Portland Fire & Rescue's calls for service are for medical calls, while thirty percent are for fires and other rescues. This suggests a misalignment between our community's needs and the City's current model, which must be addressed. To this end, I direct the Community Safety Transition Director to work with Portland Fire & Rescue, the Bureau of Emergency Communications, and the City Budget Office to issue a report to Council by December 31, 2021 that identifies alternative delivery models that would provide more appropriate response to medical calls for service. A critical consideration will be how alternative approaches enable the bureau to maintain or improve services for fire and other hazard-type calls. The report may consider revenue-generating activities, should reflect BOEC's adoption of ProQA (priority medical dispatch), and will inform the City's position on funding for contracted ambulance services.

As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

**Coordination with Community Based Organizations and the City**

On April 7, 2021 Council unanimously passed Ordinance 190355 to work in partnership with Community Based Organizations to reduce the impact of gun violence in our community. That ordinance outlined a number of steps the City must take to transform our Community Safety system and this budget note seeks to provide further direction, in alignment with the intent of the original ordinance.

The Community Safety Director and Office of Violence Prevention are directed to co-create an agreement with the Community Based Organizations they contract with on safety protocols. The co-creation of these protocols will ensure that our Community Partners and the Police Bureau will have clear protocols, and that Community Partners will know what the safety protocols are, and why they are being asked to show up at the request of the Police Bureau.

The Community Safety Director is directed to advise on the appropriate operational protocols for how the Office of Violence Prevention and Police Bureau will engage with Community Based Organizations.

The Community Safety Director is directed to provide an update to Council by November 1, 2021.

### **Expiring Tax Increment Finance Districts and Returning Property Tax Revenue**

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

### **Bureau of Development Services**

#### **Sustaining Development Services Capacity to Promote Economic Recovery**

The pandemic is significantly impacting development services revenue, forcing a reduction in critical services that are foundational to stimulating Portland's recovery from crisis. City Council directs the Office of Management and Finance, Bureau of Revenue and Financial Services (BRFS) to earmark \$8.3 million in second tranche federal stimulus ARPA resources to prevent immediate layoffs, delay potential layoffs, and sustain current service levels within the Bureau of Development Services. Upon receipt of second tranche resources in the Spring of 2022, BRFS shall review the Bureau of Development Services' updated five-year financial forecast. If the forecast remains the same or worse than the five-year forecast presented during FY 2021-22 budget development, \$8.3 million in ARPA resources shall be allocated to backfill bureau revenue loss as eligible under Treasury guidance. If the Development Services forecast has improved from its current 2021 state and the bureau is not proposing layoffs during FY 2022-23 budget development, Council may choose to allocate up to \$8.3 million in ARPA resources in consideration of other priority needs for the federal resources. If the actual revenue collections are significantly lower than the forecast presented during FY 2021-22 budget development or the updated forecast is significantly worse, the bureau may proceed with layoffs at any time prior to the receipt of the \$8.3 million.

#### **BDS Equity Program Community Engagement Position**

This budget includes one-time General Fund resources to support a community engagement specialist position within the Bureau of Development Services. This position will join the bureau's Equity and Policy development team, leading community engagement efforts with the goal of ensuring the bureau's programs and services meet the needs of Black people, Indigenous people, people of color and people with disabilities. General Fund resources are being provided on a one-time basis for this important work given that the bureau is undergoing significant financial strain as a result of the economic impacts of the COVID-19 crisis. To ensure sustainability of this work in future years, the bureau is directed to prioritize internal resources towards this effort as part of its core operations. Additional General Fund subsidies for the Bureau of Development Services may be considered in the future to solve for continued financial challenges; however, work that is deemed essential to providing equitable services should be prioritized within bureau base resources.

## Portland Police Bureau

### **Prioritization of Office 365 implementation at the Police Bureau**

To ensure timely and successful compliance with the Department of Justice settlement which is a prerequisite to the City's ability to begin critical community safety transition work, the Council directs that implementation of Office 365 in the Police Bureau be prioritized by the Bureau of Technology Services and the Police Bureau.

### **Sergeant Staffing at Bureau of Emergency Communications**

The program to staff sergeants at BOEC 9-1-1 to support call triage has proven effective in helping to resolve or otherwise redirect low-priority calls for service that do not require a police response, freeing up patrol officer time for higher-priority calls. Efforts are underway to expand the City's 311 program to better respond to non-emergency calls for service, as well as to acquire updated call triage software (ProQA) for calls to the police; the Police Bureau is directed to continue staffing the BOEC triage program on straight-time, within existing resources, until these initiatives are complete.

### **Elimination of Unsupported Vacant Positions**

As a result of position eliminations in the FY 2020-21 Adopted Budget, the Police Bureau eliminated all then-vacant sworn positions in Summer 2020. Since that time, the Police Bureau experienced significant additional attrition, with over 100 sworn employees and 25 professional staff retiring or otherwise separating from the bureau during FY 2020-21. Some of these vacant positions are budgetarily unsupported as part of the FY 2021-22 Adopted Budget. In order to enhance transparency around the Police Bureau's staffing and personnel expenditures, Council directs the Police Bureau to develop a plan to eliminate any vacant positions that are unsupported under the FY 2021-22 Adopted Budget. The Police Bureau is directed to develop this plan in time for the FY 2021-22 Fall Budget Monitoring Process (BMP), in order to abolish unsupported positions prior to the development of FY 2022-23 requested budgets.

### **Analysis of Unarmed Response Program at the Police Bureau**

Community Safety Officer – Public Safety Support Specialist – Program Evaluation

The community safety officer – or Public Safety Support Specialist – program provides an unarmed alternative response model in the Portland Police Bureau. The program, which focuses on low-acuity emergency calls and frees up sworn officer time to focus on higher-priority emergency calls, was first established in FY 2017-18. The job class specification and responsibilities for community safety officers were negotiated between the City of Portland and the Portland Police Association, which represents these employees.

The Community Safety Transition Director, City Budget Office, and Police Bureau are directed to work together to propose a set of performance measures that will track outcomes of the program on an ongoing basis. The Police Bureau is also directed to provide an initial report on these measures by the end of calendar year 2021 in order to inform the budget development process for Fiscal Year 2022-23. This evaluation should include an analysis of day-to-day activities and outcomes of the program; a cost-benefit analysis of the program; and an

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assessment of the alignment of an expanded PS3 program and the current efforts to reimagine the City's approach to community safety. The report should include recommendations to maximize the community visibility and presence of these community safety officers; and to increase the volume of calls these employees take in order to free up as much patrol officer capacity as possible. The Police Bureau is further directed to establish the program as a program offer in its FY 2022-23 Requested Budget.

### **Resources for accelerated hiring at the Portland Police Bureau**

In the proposed budget, the Mayor included onetime funding in the amount of \$5,264,000 across two fiscal years for the accelerated hiring of 30 Police Officers in the Portland Police Bureau. The Portland Police Bureau is directed to use this funding only for the personnel costs related to 30 new Police Officer hires, and no other bureau expenses. At the end of two fiscal years, any unused funds will be returned to the General Fund.

## Portland Fire & Rescue

### **Program Evaluation of Portland Street Response**

In February of 2021 the Portland Street Response pilot launched, and in May of 2021 Portland Street Response formalized an agreement with Portland State University's Homelessness and Research Action Collaborative for Program Evaluation Services. This agreement includes the provision of two reports to Council – one after 6 months, and one after 12 months of program implementation and data collection.

This budget note directs Portland Street Response to schedule a work session for the City Council after the six- and twelve-month marks of the program in collaboration with the Community Safety Transition Director. Each work session should include reporting about the pilot's performance against key metrics including impact on workload for Fire and Police bureau staff and number and type of calls responded to; and recommendations on how to improve the program, based on evaluation findings.

To ensure the evaluation is conducted under an appropriate study of call demand, response performance, and program outcomes while continuing to focus on one neighborhood (Lents) through March 2022, Portland Street Response (PSR) is directed to work with the Bureau of Emergency Communications and the Portland Police Bureau (PPB) to expand the call criteria addressed by the pilot, including the possibility of responding to housed individuals. Additionally, the Police Bureau shall seek all opportunities to shift calls for service involving mental health to Portland Street Response, while continuing to acknowledge and document the risks and benefits of the new policies. Finally, the Community Safety Transition Director shall work with Portland Fire & Rescue to perform a cost benefit analysis of the program and propose any new revenue options that become available by March 2022.

### **Alternative Delivery Models for Medical Calls**

Currently, seventy percent of Portland Fire & Rescue's calls for service are for medical calls, while thirty percent are for fires and other rescues. This suggests a misalignment between our community's needs and the City's current model, which must be addressed. To this end, I direct

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the Community Safety Transition Director to work with Portland Fire & Rescue, the Bureau of Emergency Communications, and the City Budget Office to issue a report to Council by December 31, 2021 that identifies alternative delivery models that would provide more appropriate response to medical calls for service. A critical consideration will be how alternative approaches enable the bureau to maintain or improve services for fire and other hazard-type calls. The report may consider revenue-generating activities, should reflect BOEC's adoption of ProQA (priority medical dispatch), and will inform the City's position on funding for contracted ambulance services.

As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

### Bureau of Emergency Communications

#### **Program Evaluation of Portland Street Response**

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To ensure the evaluation is conducted under an appropriate study of call demand, response performance, and program outcomes while continuing to focus on one neighborhood (Lents) through March 2022, Portland Street Response (PSR) is directed to work with the Bureau of Emergency Communications and the Portland Police Bureau (PPB) to expand the call criteria addressed by the pilot, including the possibility of responding to housed individuals. Additionally, the Police Bureau shall seek all opportunities to shift calls for service involving mental health to Portland Street Response, while continuing to acknowledge and document the risks and benefits of the new policies. Finally, the Community Safety Transition Director shall work with Portland Fire & Rescue to perform a cost benefit analysis of the program and propose any new revenue options that become available by March 2022.

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As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

### Office of the City Attorney

#### **Protocols for Reporting on the Status of the Settlement Agreement with the Department of Justice**

The Office of the City Attorney is directed to share draft DOJ reports with Council members or their designee and the Mayor at least seven days in advance of their deadline for submission. In addition, the City Attorney is directed to facilitate direct communication between the DOJ and City Council on a quarterly basis to ensure progress towards substantial compliance with the agreement. Finally, the Office is directed to develop a protocol for resolution in the event that Council and the Portland Police Bureau are not in alignment on the drafted quarterly reports to the DOJ.

### Special Appropriations

#### **Coordination with Community Based Organizations and the City**

On April 7, 2021 Council unanimously passed Ordinance 190355 to work in partnership with Community Based Organizations to reduce the impact of gun violence in our community. That ordinance outlined a number of steps the City must take to transform our Community Safety system and this budget note seeks to provide further direction, in alignment with the intent of the original ordinance.

The Community Safety Director and Office of Violence Prevention are directed to co-create an agreement with the Community Based Organizations they contract with on safety protocols. The co-creation of these protocols will ensure that our Community Partners and the Police Bureau will have clear protocols, and that Community Partners will know what the safety protocols are, and why they are being asked to show up at the request of the Police Bureau.

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The Community Safety Director is directed to advise on the appropriate operational protocols for how the Office of Violence Prevention and Police Bureau will engage with Community Based Organizations.

The Community Safety Director is directed to provide an update to Council by November 1, 2021.

### Portland Bureau of Transportation

#### **Investigation of Alternative Revenue Sources**

Council recognizes that the Portland Bureau of Transportation faces serious financial challenges as existing revenue sources are not sufficient to maintain service levels in future years or address the bureau's asset maintenance needs. Furthermore, existing revenue sources are dependent on fossil fuel consumption which is in direct conflict with our climate action goal of reducing carbon emissions by 40% before 2030. As the City implements initiatives to reach its climate action goals, the bureau will see a corresponding reduction in resources necessary to fund these initiatives. To ensure fiscal resiliency of the bureau moving forward, Council directs the Portland Bureau of Transportation to work with various stakeholders to develop new revenue sources that reflect the City's policy goals, address the bureau's structural deficit, and provide maximum fungibility to invest in our transportation system. The bureau shall present its recommended revenue proposals to Council during the FY 2022-23 budget development process.

**Exhibit E Urban Renewal Certification**

**TABLE 7**

This table shows the amount of tax increment planned for the City's urban renewal districts.

<b>Part 1: Option One Plans (Reduced Rate).</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Special Levy Amount
Not Applicable			

<b>Part 2: Option Three Plans (Standard Rate).</b>			
Plan Area Name	Increment Value to Use	Amount from Division of Tax	Special Levy Amount
Oregon Convention Center		\$5,740,000	\$14,916,164
Downtown Waterfront		\$7,710,000	\$0
South Park Blocks		\$5,660,000	\$83,836

<b>Part 3: Other Standard Rate Plans</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Estimated Division of Tax
Lents Town Center		<input checked="" type="checkbox"/> Yes	\$23,425,000
Gateway Regional Center		<input checked="" type="checkbox"/> Yes	\$7,045,348
River District	\$460,088,000		\$10,513,010
North Macadam		<input checked="" type="checkbox"/> Yes	\$25,195,000

<b>Part 4: Other Reduced Rate Plans</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Estimated Division of Tax
Central Eastside Industrial District	\$564,194,053		\$10,450,840
82nd & Division	\$6,654,000		\$94,400
Rosewood	\$5,350,000		\$70,000

<b>Part 5: Permanent Rate Plans</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Estimated Division of Tax
Interstate Corridor	\$ 2,648,418,324		\$50,785,010

<b>Notice to Assessor of Permanent Increase in Frozen Value.</b>	
Plan Area Name	New frozen value \$
Plan Area Name	New frozen value \$