

# Actuarial Valuation & Levy Adequacy Analysis

**FPDR**

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# Introduction

- Milliman has completed its June 30, 2020 actuarial valuation of the FPDR program
  - Actuarial valuations are performed biennially
- We have also completed an analysis assessing the likelihood that the permitted levy under the City Charter will be adequate to fund the FPDR program, including contributions to Oregon PERS for FPDR Three members
  - The analysis can be used by interested parties to assess the magnitude and potential volatility of future FPDR levies and to quantify several likely economic sources of levy volatility

# Basis of Valuation and Levy Modeling

- The previous iterations of valuation and levy modeling were performed as of June 30, 2018
- No material changes to modeled benefit provisions since prior work
- Based on Board's input, projected benefits reflect assumed future FPDR Two COLA as blended 2.00%/1.75%
- Other assumption changes since June 30, 2018:
  - Demographic assumptions reflect Experience Study presented to Board in September 2020; includes updates to salary, retirement, and mortality assumptions
  - Inflation assumption lowered
  - Discount rate updated in accordance with previously adopted assumption (affects valuation, but not levy modeling)
  - Updated Real Market Value (RMV) for property subject to taxation (affects levy modeling, but not valuation)

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# Actuarial Valuation Results

# Valuation – Uses & Limitations

- The actuarial valuation will provide the basis for two fiscal years of financial statement reporting information for both FPDR and the City of Portland
- Actuarial valuation results as of June 30, 2020 will be rolled forward for use in financial reporting at June 30, 2021 and June 30, 2022
- The pay-as-you-go structure of FPDR benefits means that the actuarial valuation is not used for:
  - Establishing the funded status of the FPDR program
  - Determining an actuarially calculated pre-funding contribution rate

# Projected Pension Benefit Payments

- An actuarial valuation is a very long-term calculation model
  - In total, as of June 30, 2020 retired and disabled FPDR members and their beneficiaries were receiving retirement pensions and long-term disability income replacement payments of approximately \$11 to \$12 million per month
  - In our valuation model, those payments are forecast to increase for the next 16 years on a non-inflation adjusted basis
    - The subsequent decline is gradual, with payments not decreasing to current levels (in non-inflation adjusted dollars) until around the year 2057
- Given the long-term nature of the model, assumptions play a key role in the calculations

# 2020 Valuation Assumptions

Presented to FPDR Board in September 2020

- This valuation reflects the assumptions from the 2020 actuarial experience study, presented in September 2020
- Key assumptions updated for June 30, 2020
  - Discount rate: assumption is defined by reference to municipal bond index rate; valuation uses market rate as of the valuation date
  - Mortality: updated to current Oregon PERS police & fire mortality assumption; uses “PUB-2010” public safety mortality tables
  - FPDR Two COLA: updated to assume blended 2.00%/1.75% COLA
  - Member salary increase: reflects changes in recent experience and more explicitly reflects longevity-related increases for both Bureaus
  - Retirement: separate assumptions for greater than/less than 25 years, and reflect recent experience
  - Other: changes to some retirement elections, likelihood of pre-retirement termination of employment, and long-term disability

# Benefit Provisions Valued

- There were no material changes in benefit provisions valued compared to the prior valuation
- As discussed, assumed level of future FPDR Two COLAs was changed from prior valuation
  - Assumption does not affect actual future COLA – Board retains full discretion to adopt each year’s COLA, within the Charter parameters
- Prior June 30, 2018 valuation used “modified PERS” COLA
  - CPI-U changes up to 2.00% for service prior to October 8, 2013, and 1.25% for service after October 8, 2013
- This June 30, 2020 valuation uses 2.00% for service prior to October 8, 2013 and 1.75% for later service
  - This was also approach Board adopted for actual COLA in 2020

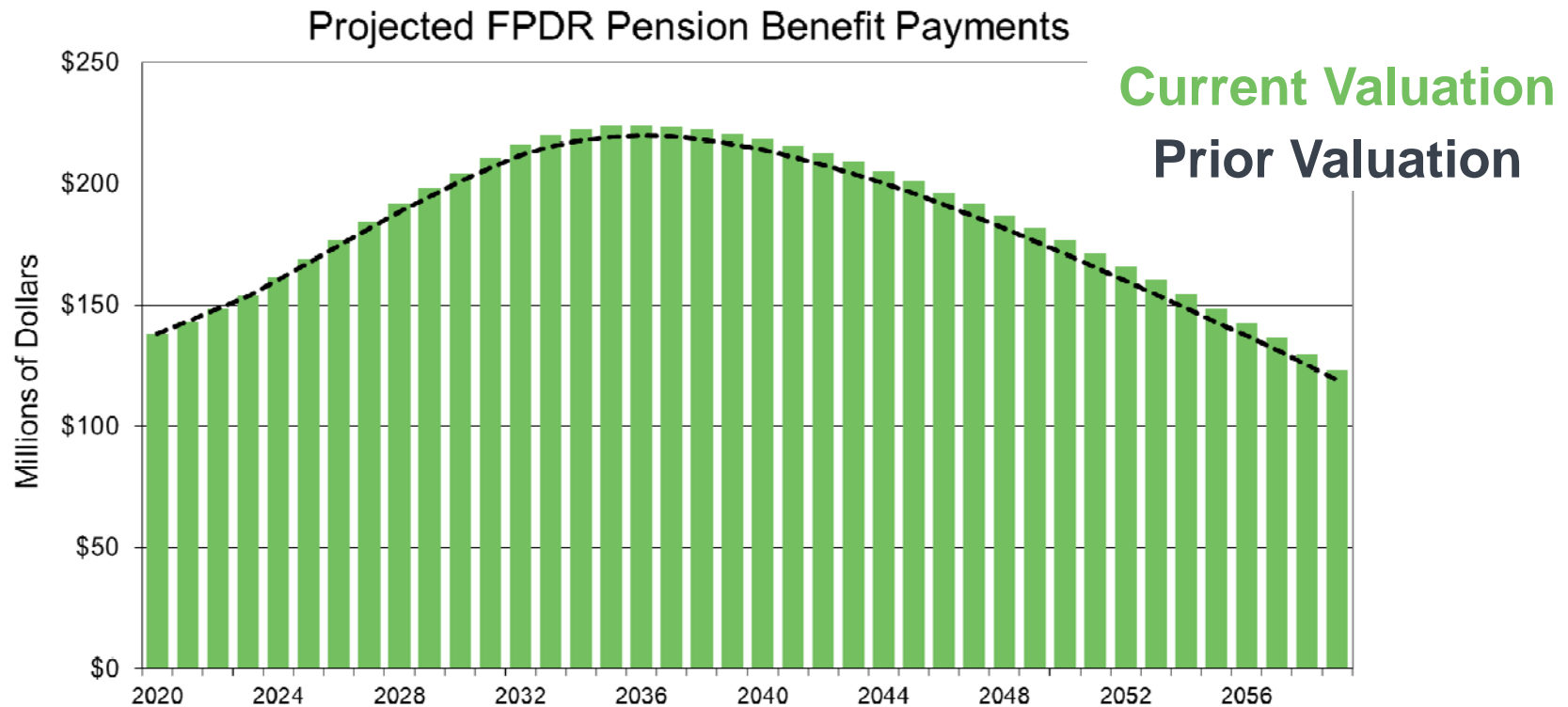


# Actuarial Valuation - Development of Liabilities

- The valuation calculates projected FPDR benefit payments by year for the FPDR membership group as of the valuation date
  - The projections combine the member and beneficiary census data with all of the long-term actuarial assumptions
- Those projected payments are then converted into a net present value as of the valuation date using a discount rate assumption that reflects the time value of money
- A *cost allocation method* attributes a portion of the net present value for current actives to their service already rendered
  - This is called the ***actuarial accrued liability*** for the actives
- The portion of the net present value attributed to the upcoming year is called the ***normal cost*** for active members

# Actuarial Valuation – Projected Benefits

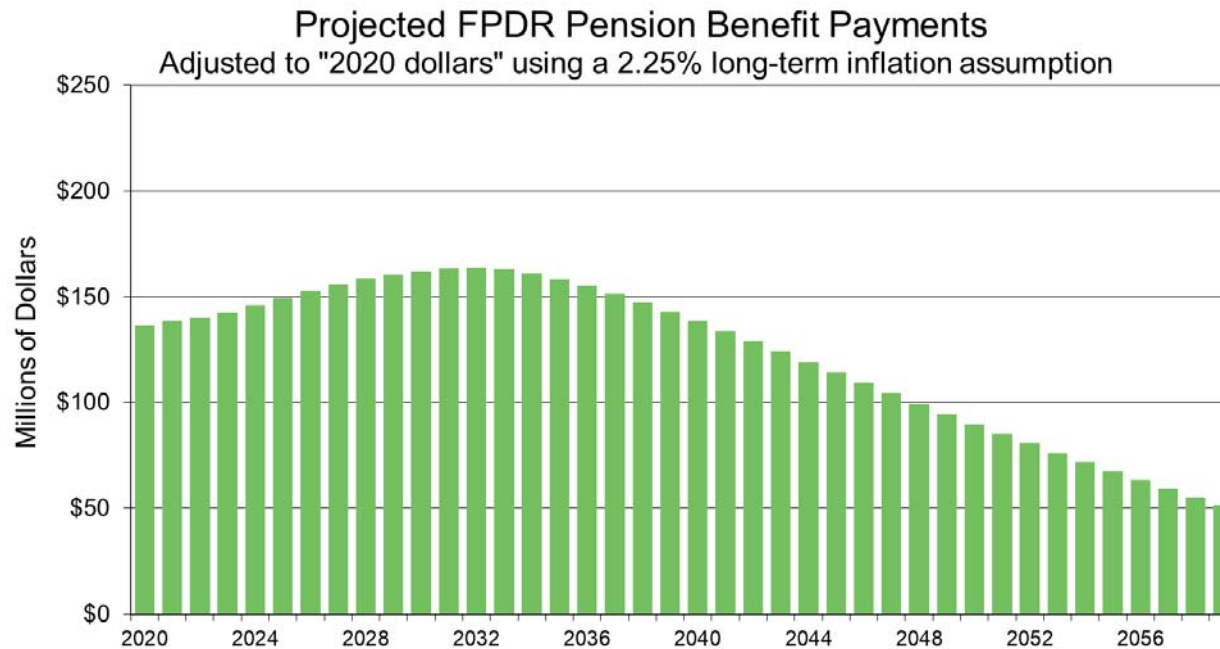
- Below are projected FPDR pension benefit payments on a non-inflation adjusted basis for the two most recent valuations



- Benefits projected to increase for 16 years; decrease thereafter
- Projected benefit payments are similar to prior valuation

# Actuarial Valuation – Projected Benefits

- This chart shows this valuation's projected payments on an inflation-adjusted basis using a long-term inflation assumption



- Once almost all FPDR Two members have retired, benefits will then begin to decrease over time when measured on this inflation-adjusted basis

# Actuarial Valuation Results

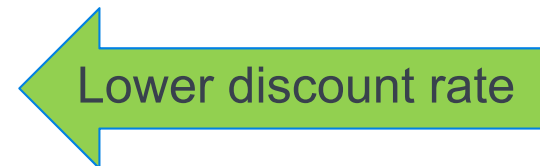
(\$ in millions)	6/30/2018 Valuation	6/30/2020 Valuation
<b>Discount Rate</b>	3.87%	2.21%
<b>Cost Allocation Method</b>	Entry Age Normal	Entry Age Normal
<b>Actuarial Accrued Liability</b>	\$3,323.7	\$4,456.1
<b>Normal Cost</b>	\$64.4	\$106.7
<b>Projected Base Pay for Next Year</b>	\$152.2	\$166.0

- A 2.21% discount rate was used for this valuation
  - Same assumption used for June 30, 2020 financial reporting
  - Reflects 20-year municipal bond index, per GASB financial reporting standards
  - Index is lower than at previous valuation, materially increasing Actuarial Accrued Liability (as detailed on the next slide) and Normal Cost
- Projected base pay reflects the active member population on the valuation date, and does not reflect experience after that date

# Actuarial Valuation Results

## Actuarial Accrued Liability Changes

(\$ in millions)	Actuarial Accrued Liability
<b>6/30/2018 Actuarial Accrued Liability</b>	\$3,323.7
Expected increase	124.7
Assumption change – Discount rate	973.6
Assumption change – FPDR Two COLA	78.6
Assumption change – Mortality	(104.1)
Assumption change – Salary related	17.7
Assumption change – Other	(3.2)
Experience (gain)/loss	45.1
<b>6/30/2020 Actuarial Accrued Liability</b>	<b>\$4,456.1</b>



- More details can be found in our formal actuarial valuation report

# Levy Adequacy Modeling

# Levy Analysis

## Total Requirements Calculation

- Our model includes separate components to develop the ***Total Requirements*** for FPDR
  - ***Pay-as-you go costs subcomponent***
    - FPDR One and FPDR Two retiree payments, including death and disability benefits, and disability-related medical reimbursements
    - FPDR Three death, disability and disability-related medical
    - Administrative and operating expenses for the program
  - ***Pre-funded costs subcomponent*** (charged on FPDR Three payroll)
    - Variable employer contributions to the Oregon PERS (PERS) defined benefit program, in which FPDR Three members are eligible for OPSRP benefits
      - Set by the PERS Board, and includes a charge for the value of benefits currently being earned and a shortfall amortization charge for PERS unfunded liability
      - Reflects changes made in Senate Bill 1049 in June 2019
    - Fixed 9% of payroll contribution to the account balance-based Individual Account Program (IAP) administered by PERS

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# Effect of Transition to FPDR Three

- During the projection period of our levy adequacy analysis, the FPDR levy will be funding two generations of FPDR members simultaneously
  - FPDR One and FPDR Two members funded on a pay-as-you-go basis during their retirement years
  - Pre-funding of FPDR Three members' retirement benefits during their working careers
- In addition, disability and administrative costs are funded on a pay-as-you-go basis
- Higher levies and near-term costs are expected during a transition from a pay-as-you-go system to a pre-funded system



# Effects of 2006 City Charter Reform

- Ultimately, the long-term cost of any benefit program is:

$$\text{Cost} = \text{Benefits Paid} + \text{Administrative Expenses} - \text{Investment Earnings}$$

- Effects of the 2006 City Charter reform on long-term cost are:
  - Decreased FPDR Three benefit levels, when compared to FPDR Two
  - The pre-funded nature of FPDR Three benefits creates the potential for investment earnings, which lower long-term cost
- The cost-saving effects of the 2006 reform accrue very slowly, with the most dramatic effects likely to occur decades after the enactment of reform

# Variability in Levy Adequacy Model Analysis

- A levy adequacy analysis is not a guarantee of what will occur, and our model accordingly attempts to illustrate the potential variability of outcomes in some areas
- In our model, the two large factors that drive levy variability are actual:
  - Changes in Real Market Value (RMV) that deviate from the baseline forecast
  - Oregon PERS investment experience varying from baseline forecast
    - Variability due to this factor increases over time as a greater percentage of total payroll becomes FPDR Three
- In many of the poor economic scenarios modeled, low RMV growth and poor PERS investment results are linked, leading to a leveraged upward effect on the levy rate calculated as a fraction of RMV

# Basis for the Levy Adequacy Model

- June 30, 2020 FPDR member demographic census
- Benefit provisions as reflected in the June 30, 2020 valuation
- RMV provided by the City of \$159.0 billion as of January 2020, which was used in the 2020 levy request to fund FPDR for the 2020-2021 fiscal year (also known as fiscal 2021)
- RMV growth from 2020 to 2021 of 0.0% and median annual growth in subsequent years of 4.0%, based on input from the City of Portland's economist
  - A wide variety of potential RMV growth patterns were modeled
- A financial model with varying investment returns to project future Oregon PERS contributions using the most recent valuation and estimated 2020 PERS investment returns of +5.93%

# Interpreting Analysis Results

- Results are shown as a probability distribution, rather than a single amount
  - The distribution is based on a stochastic simulation using 10,000 economic scenarios
    - Scenarios were developed by Milliman's national team of credentialed investment professionals that specialize in capital market models
- In the charts, the dots represent median outcomes
- We graphically display results from the 5<sup>th</sup> to 95<sup>th</sup> percentiles, so ten percent of model outcomes fall outside of the depicted range

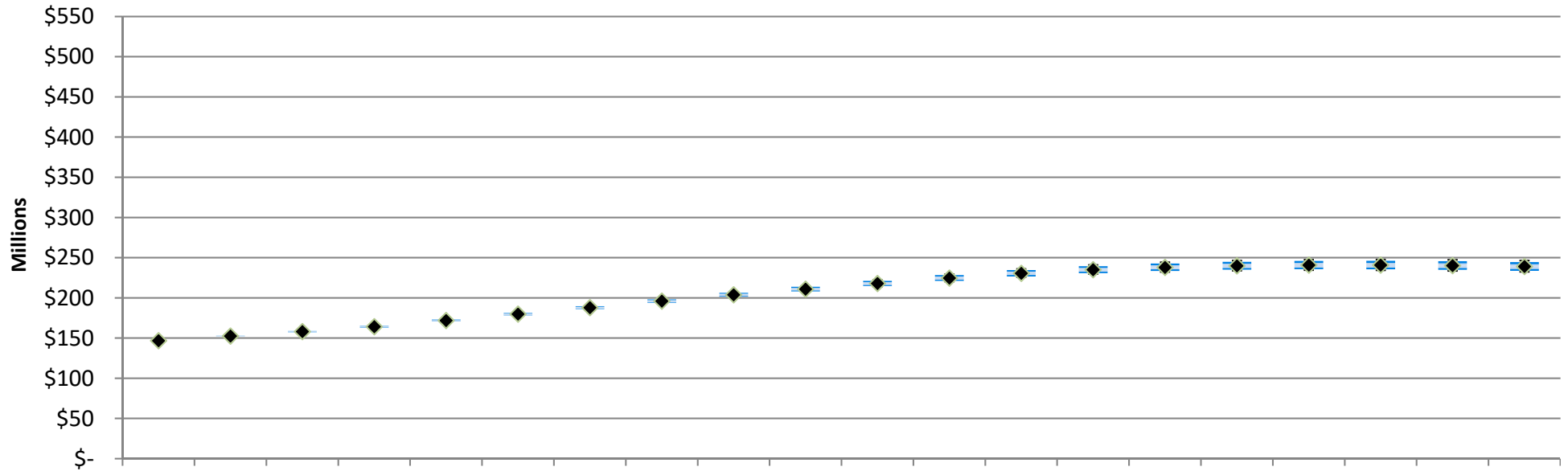
# Sources of Levy Volatility Not Modeled

- The levy adequacy analysis model depicts volatility associated with inflation, RMV changes and Oregon PERS investment returns, but does not include all potential sources of volatility
- Other potential sources of volatility not modeled include
  - Potential correlated effects of market conditions on levels of tax compression and/or levels of tax delinquency
  - Effects of Oregon property tax law changes and/or new levies
  - Demographic experience different from assumption (e.g. retirement, retiree life expectancy)
  - Growth in FPDR workforce or change in workforce composition
  - Changes to Oregon PERS assumptions and methodology for setting employer contribution rates

# Total Requirements

## Pay-As-You-Go Costs Subcomponent

- Relatively predictable; increasing until essentially all FPDR Two actives are retired; FPDR Three disability and inflation-linked values of future FPDR Two benefits add volatility in later years



FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
5th	--	146.8	152.9	159.0	165.4	173.3	181.7	190.3	198.8	207.1	214.7	222.1	229.4	235.9	240.8	244.2	246.3	247.4	247.7	247.2	246.3
10th		146.8	152.9	158.8	165.1	173.0	181.3	189.7	198.2	206.4	213.9	221.2	228.4	234.7	239.5	242.7	244.9	246.0	246.2	245.7	244.6
25th		146.8	152.7	158.5	164.7	172.4	180.6	188.9	197.2	205.2	212.4	219.6	226.6	232.8	237.3	240.5	242.4	243.4	243.5	243.0	241.9
50th	•	146.8	152.6	158.1	164.2	171.8	179.8	187.9	196.1	203.9	210.9	217.9	224.7	230.6	235.1	238.0	239.8	240.8	240.8	240.2	239.0
75th		146.8	152.5	157.7	163.7	171.2	179.1	187.0	195.0	202.6	209.5	216.3	222.9	228.5	232.8	235.6	237.3	238.1	238.1	237.4	236.2
90th		146.8	152.4	157.3	163.2	170.7	178.4	186.3	194.0	201.5	208.1	214.8	221.2	226.7	230.8	233.5	235.1	235.8	235.7	235.0	233.8
95th	--	146.8	152.3	157.1	163.0	170.4	178.0	185.8	193.4	200.9	207.4	213.9	220.3	225.7	229.7	232.3	233.8	234.5	234.4	233.6	232.4

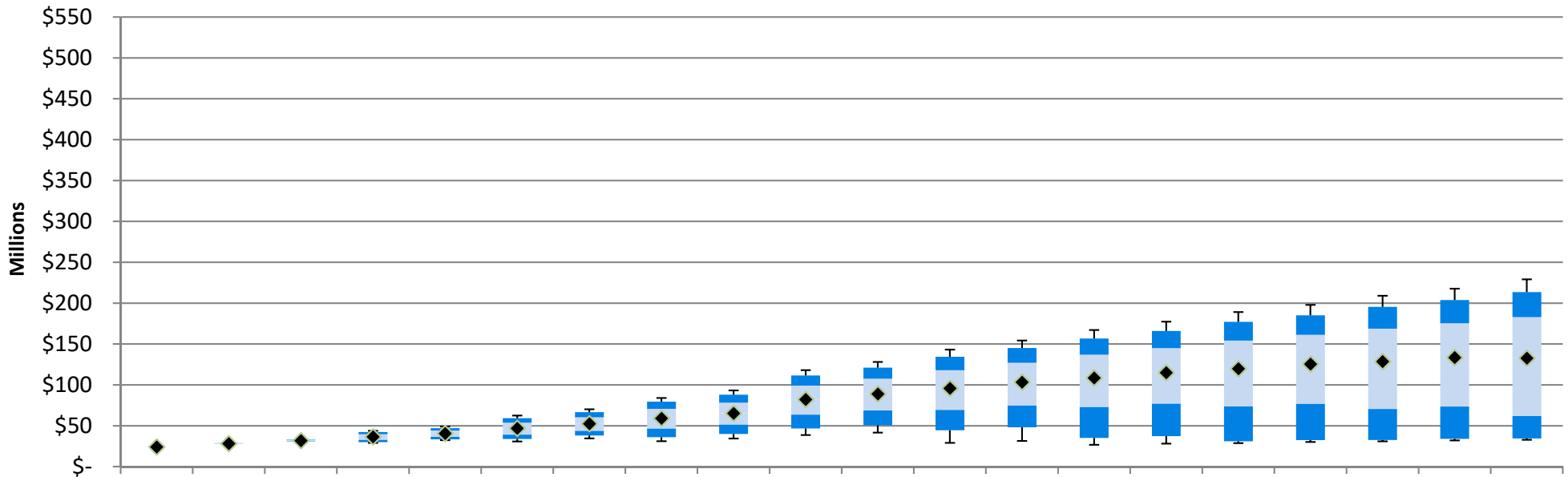
Includes administrative & operating expenses and short-term disability and medical costs

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# Total Requirements

## Pre-Funded Costs Subcomponent

- Increases as the portion of payroll that is FPDR Three grows; more variable than pay-as-you-go costs since OPSRP contribution rates are linked to variable OPERS investment results



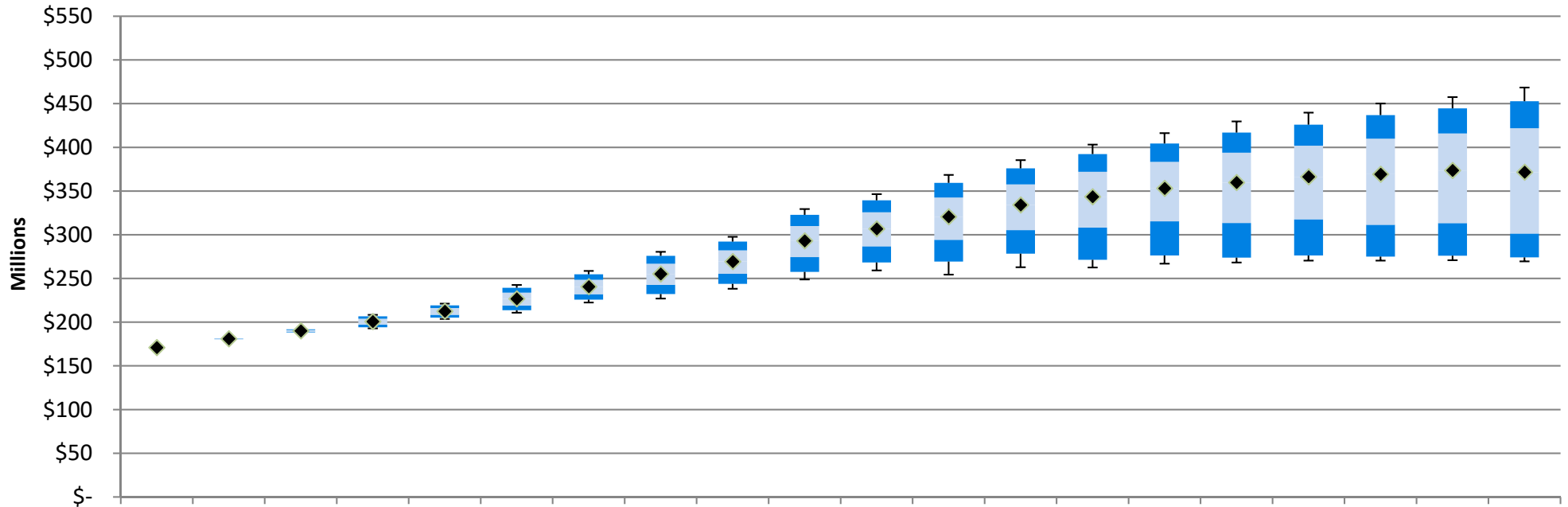
FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
5th	--	24.3	28.8	33.4	43.9	48.9	62.4	70.1	84.0	93.2	118.0	128.0	143.2	154.3	167.1	177.4	189.1	197.9	209.1	217.6	229.2
10th		24.3	28.7	33.1	42.4	47.1	59.4	66.7	79.6	88.1	111.6	121.1	134.6	145.1	156.8	166.0	177.2	185.1	195.6	203.9	213.6
25th		24.3	28.6	32.6	39.8	44.3	53.9	60.5	70.8	78.3	99.2	107.6	118.0	127.1	137.0	145.0	154.2	161.3	168.8	175.5	183.0
50th	•	24.3	28.4	32.1	36.6	40.8	47.1	52.7	59.2	65.5	82.3	89.1	96.0	103.5	108.8	115.2	120.0	125.6	128.7	133.6	132.8
75th		24.3	28.3	31.5	33.1	36.8	39.3	44.0	46.8	51.7	63.7	69.0	69.6	75.0	73.2	77.2	73.8	77.2	70.6	73.6	62.0
90th		24.3	28.1	31.1	30.1	33.5	34.0	38.1	36.2	40.0	46.8	50.7	44.7	48.2	35.2	37.4	31.2	32.6	32.7	34.1	34.6
95th	--	24.3	28.0	30.8	29.1	32.3	30.8	34.6	31.1	34.5	38.6	41.7	29.1	31.4	26.7	28.2	28.8	30.1	30.9	32.1	32.9

Excludes administrative & operating expenses and short-term disability and medical costs

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# Total Requirements

- This is the combination of the two subcomponents (pay-as-you-go costs; pre-funded costs)
- All amounts are shown on a non-inflation adjusted basis



FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
5th	--	171.0	181.7	192.4	208.4	221.2	242.6	258.7	280.5	297.6	329.4	346.5	368.4	385.4	403.1	416.3	429.7	439.7	450.2	457.5	468.4
10th		171.0	181.6	191.9	206.7	219.3	239.4	254.9	276.0	292.2	322.9	339.4	359.4	376.0	392.4	404.5	417.0	426.1	436.9	444.6	452.9
25th		171.0	181.3	191.0	204.0	216.3	233.9	248.6	267.0	282.3	310.1	325.8	342.7	357.7	372.2	383.4	393.9	402.0	410.0	416.0	421.9
50th	•	171.0	181.0	190.1	200.8	212.6	226.8	240.6	255.2	269.3	293.0	306.7	320.6	334.2	343.5	353.1	359.8	366.4	369.3	373.6	371.5
75th		171.0	180.7	189.2	197.2	208.5	219.2	232.1	242.8	255.4	274.5	286.8	294.3	305.4	308.2	315.5	313.5	317.8	311.6	313.4	301.4
90th		171.0	180.5	188.4	194.3	205.3	213.7	225.8	232.2	243.9	257.7	268.4	269.3	278.4	271.4	276.4	273.9	276.4	275.1	276.1	274.2
95th	--	171.0	180.3	187.9	193.0	203.8	210.8	222.6	227.0	238.2	248.9	259.2	254.4	262.9	262.6	267.0	268.2	270.4	270.3	270.9	269.6

Includes administrative & operating expenses and short-term disability and medical costs

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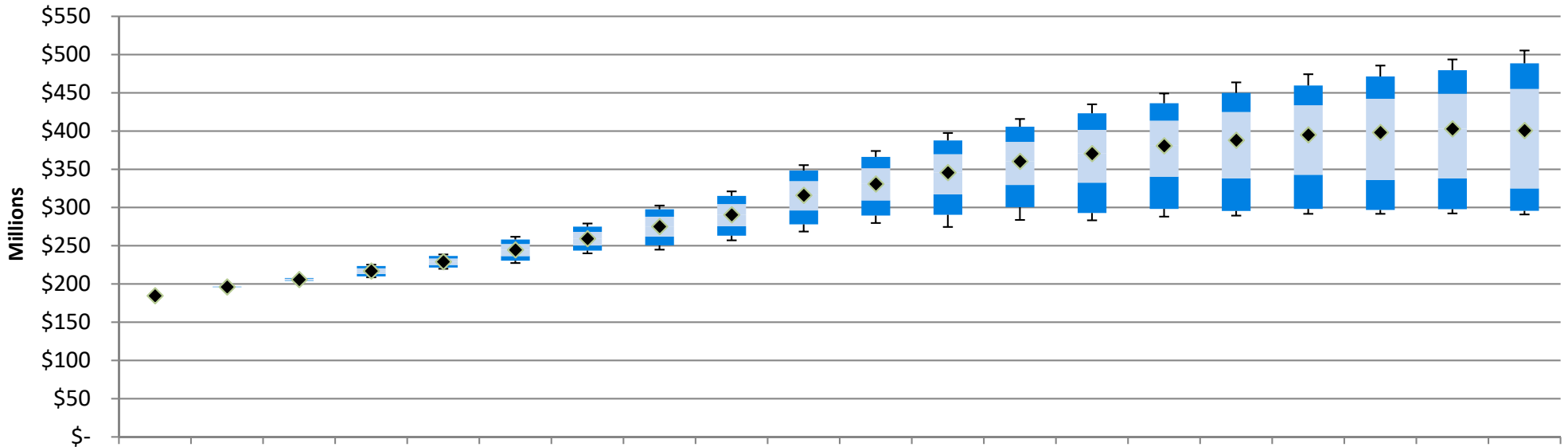


# Development of Final Levy in Dollars

- The Total Requirements shown on the prior slides are the estimate of the funds needed for the operation of FPDR, including PERS contributions for FPDR Three members
- Several adjustments are made to the Total Requirements amount to develop a ***Final Levy*** for Board and Council review
  - Decrease to account for other revenue sources
  - Increase to reflect the effects of discounts and delinquencies
  - Increase to reflect the effects of tax compression on some properties
- Based on communications with the City Economist and FPDR, the net effects of these three adjustments for years after fiscal 2020-2021 is estimated as a 7.9%-8.5% increase
  - Details are in the Appendix

# Final Levy in Dollars

- This shows the estimated Final Levy request as a dollar amount
- All amounts are shown on a non-inflation adjusted basis



FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
5th	--	184.7	197.1	208.4	225.3	238.6	261.7	279.1	302.6	321.1	355.4	373.9	397.5	415.8	434.9	449.2	463.6	474.3	485.7	493.6	505.4
10th		184.7	196.9	207.9	223.5	236.6	258.3	275.0	297.8	315.3	348.3	366.2	387.8	405.7	423.3	436.4	449.9	459.7	471.4	479.7	488.6
25th		184.7	196.6	207.0	220.6	233.3	252.3	268.2	288.0	304.6	334.6	351.5	369.7	386.0	401.5	413.7	425.0	433.7	442.4	448.8	455.2
50th	•	184.7	196.3	206.0	217.0	229.3	244.7	259.5	275.3	290.6	316.2	330.9	345.9	360.5	370.6	380.9	388.2	395.3	398.4	403.1	400.9
75th		184.7	196.0	205.0	213.2	225.0	236.5	250.4	262.0	275.6	296.2	309.5	317.5	329.5	332.5	340.4	338.3	342.8	336.2	338.2	325.2
90th		184.7	195.7	204.1	210.0	221.5	230.5	243.7	250.6	263.2	278.0	289.5	290.6	300.4	292.9	298.2	295.5	298.2	296.8	297.9	295.8
95th	--	184.7	195.6	203.6	208.6	219.8	227.4	240.1	244.9	257.0	268.6	279.7	274.5	283.6	283.3	288.0	289.4	291.8	291.7	292.2	290.8

Includes administrative & operating expenses and short-term disability and medical costs

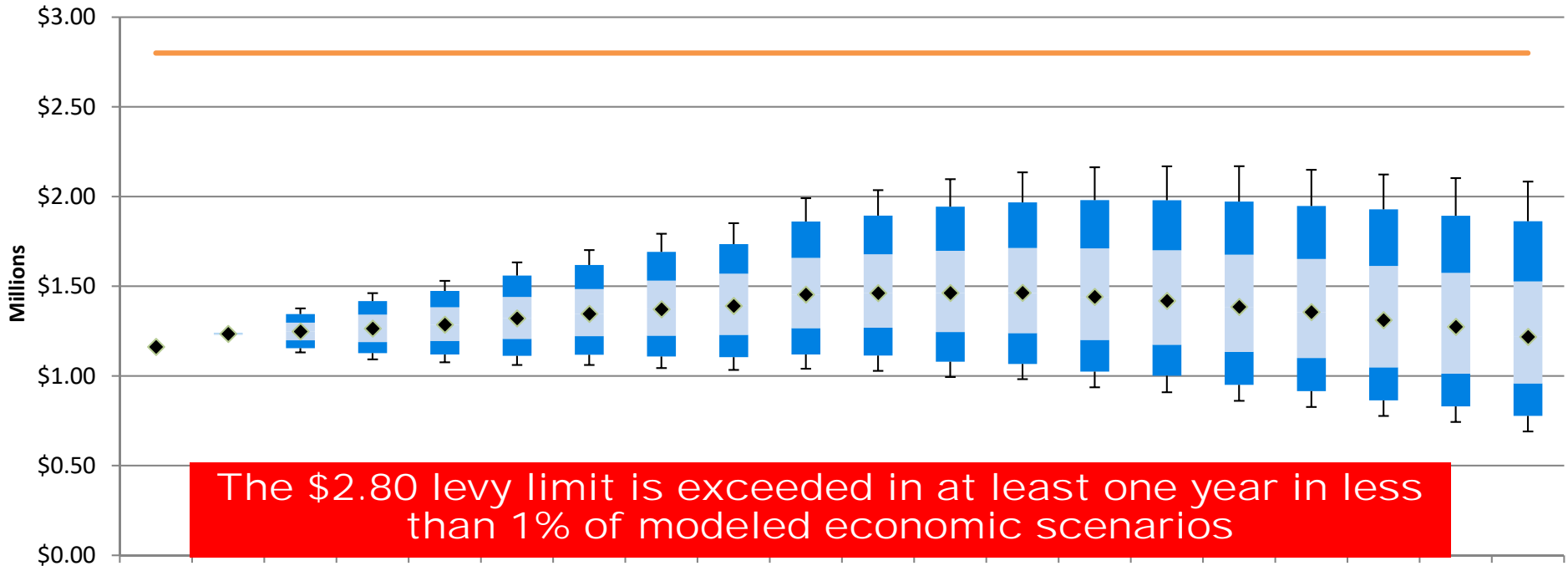
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# Development of Final Levy as a RMV Rate

- The Final Levy in dollars shown on the prior slide is converted into a Final Levy as a RMV Rate
- That rate is then compared to the limit in the City Charter of \$2.80 per \$1,000 of RMV
- Future RMV levels vary significantly by scenario in the model
- In the two years since prior modeling, overall RMV grew 6%
  - RMV growth fell below the prior model's median assumed growth

# Final Levy as a RMV Rate

- This shows the estimated Final Levy request as a rate per \$1,000 of RMV; the City Charter limits the levy to \$2.80



FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
5th	--	\$1.16	\$1.24	\$1.38	\$1.46	\$1.53	\$1.63	\$1.70	\$1.79	\$1.85	\$1.99	\$2.04	\$2.10	\$2.13	\$2.16	\$2.17	\$2.17	\$2.15	\$2.12	\$2.10	\$2.08
10th		\$1.16	\$1.24	\$1.34	\$1.42	\$1.47	\$1.56	\$1.62	\$1.69	\$1.74	\$1.86	\$1.89	\$1.94	\$1.97	\$1.98	\$1.98	\$1.97	\$1.95	\$1.93	\$1.89	\$1.86
25th		\$1.16	\$1.24	\$1.30	\$1.34	\$1.38	\$1.44	\$1.48	\$1.53	\$1.57	\$1.66	\$1.68	\$1.70	\$1.71	\$1.71	\$1.70	\$1.68	\$1.65	\$1.61	\$1.57	\$1.53
50th	•	\$1.16	\$1.23	\$1.25	\$1.26	\$1.29	\$1.32	\$1.35	\$1.37	\$1.39	\$1.45	\$1.46	\$1.46	\$1.46	\$1.44	\$1.42	\$1.38	\$1.36	\$1.31	\$1.27	\$1.22
75th		\$1.16	\$1.23	\$1.20	\$1.19	\$1.20	\$1.21	\$1.22	\$1.22	\$1.23	\$1.27	\$1.27	\$1.25	\$1.24	\$1.20	\$1.17	\$1.13	\$1.10	\$1.05	\$1.01	\$0.96
90th		\$1.16	\$1.23	\$1.15	\$1.13	\$1.12	\$1.11	\$1.12	\$1.11	\$1.10	\$1.12	\$1.11	\$1.08	\$1.07	\$1.02	\$1.00	\$0.95	\$0.92	\$0.86	\$0.83	\$0.78
95th	--	\$1.16	\$1.23	\$1.13	\$1.09	\$1.08	\$1.06	\$1.06	\$1.04	\$1.03	\$1.04	\$1.03	\$0.99	\$0.98	\$0.94	\$0.91	\$0.86	\$0.83	\$0.78	\$0.74	\$0.69

Includes administrative & operating expenses and short-term disability and medical costs

This work product was prepared solely for FPDR and the City of Portland for the purposes stated herein, and may not be appropriate to use for other purposes. Milliman does not intend to benefit and assumes no duty or liability to other parties who receive this work. Milliman recommends that third parties be aided by their own actuary or other qualified professional when reviewing the Milliman work product.

# Certification

This presentation summarizes key results of an actuarial valuation as of June 30, 2020 and stochastic levy adequacy analysis for the fiscal years 2021 to 2040 of the Fire & Police Disability & Retirement Fund (“FPDR” or “the Fund”) sponsored by the City of Portland. For complete actuarial valuation results, including cautions regarding the limitations of use of valuation calculations, please refer to our formal Actuarial Valuation Report as of June 30, 2020 (“the Valuation Report”) published in January 2021. The Valuation Report, including all supporting information regarding data, assumptions, methods and provisions, is incorporated by reference into this presentation.

In preparing this presentation, we relied, without audit, on information (some oral and some in writing) supplied by Fund and City of Portland staff. This information includes, but is not limited to, Fund benefit provisions as defined by City Charter, employee data, and financial information. We found this information to be reasonably consistent and comparable with information used for other purposes. The valuation results depend on the integrity of this information. If any of this information is inaccurate or incomplete our results may be different and our calculations may need to be revised.

All costs, liabilities, rates of interest, and other factors for the Fund have been determined on the basis of actuarial assumptions and methods which are individually reasonable (taking into account the experience of the Fund and reasonable expectations); and which, in combination, offer a reasonable estimate of anticipated experience affecting the Fund. The valuation results were developed using models intended for valuations that use standard actuarial techniques.

A valuation report is only an estimate of the Fund’s financial condition as of a single date. It can neither predict the Fund’s future condition nor guarantee future financial soundness. Actuarial valuations do not affect the ultimate cost of Fund benefits, only the timing of Fund contributions or cost recognition. While the valuation is based on an array of individually reasonable assumptions, other assumption sets may also be reasonable and valuation results based on those assumptions would be different. Likewise an actuarial projection, even if stochastic, is still determined by underlying assumptions. If different assumptions are used projection results may differ significantly. No one set of assumptions is uniquely correct.

Future actuarial measurements may differ significantly from the current measurements summarized in this presentation due to such factors as the following: Fund experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements; and changes in Fund benefit provisions or applicable law.

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Future actuarial measurements may differ significantly from the current measurements summarized in this presentation due to such factors as the following: Fund experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements; and changes in Fund benefit provisions or applicable law.

This presentation includes identification and analysis of various risks relevant to the operation and funding of the FPDR program. Some of these risks were illustrated quantitatively through stochastic modeling, while others were identified without numerical illustration in this document. Our analysis was performed based on the methods, assumptions, and inputs described in this document. We recommend that FPDR continues to periodically perform further risk assessments in the future to take into account changing conditions in the underlying basis.

Milliman's work is prepared solely for the internal business use of the City of Portland and FPDR.

Milliman does not intend to benefit or create a legal duty to any third party recipient of its work product. No third party recipient of Milliman's work product should rely upon it. Such recipients should engage qualified professionals for advice appropriate to their own specific needs.

The consultants who worked on this assignment are retirement actuaries. Milliman's advice is not intended to be a substitute for qualified legal or accounting counsel.

On the basis of the foregoing, we hereby certify that, to the best of our knowledge and belief, this report is complete and accurate and has been prepared in accordance with generally recognized and accepted actuarial principles and practices which are consistent with the principles prescribed by the Actuarial Standards Board and the *Code of Professional Conduct* and *Qualification Standards for Actuaries Issuing Statements of Actuarial Opinion in the United States* published by the American Academy of Actuaries. We are members of the American Academy of Actuaries and meet the Qualification Standards to render the actuarial opinion contained herein.

# Appendix

# Appendix

## Actuarial Basis

### Data

We have based our calculation of the liabilities on the data supplied by the FPDR and summarized in the data exhibits of the Valuation Report.

Assets as of June 30, 2020, were based on values provided by FPDR and the City of Portland and are detailed in the Valuation Report.

### Methods / Policies

*Actuarial Cost Method:* Entry age normal, as described in the Valuation Report.

### Provisions

Provisions valued are as detailed in the Valuation Report and reflect benefit provisions in effect as of June 30, 2020.

*FPDR Two COLA:* The Valuation Report was prepared assuming future COLAs for FPDR Two are a blended rate. The blended rate is determined by applying a 2.00% COLA for service prior to October 8, 2013 and a 1.75% COLA for service thereafter.



# Appendix

## Actuarial Basis

### Assumptions for Valuation Calculations

As described in the Valuation Report.

### Assumptions for Levy Adequacy Analysis

As described in the Valuation Report except where modified by the deviations and additions noted in this Appendix.

*Real Market Value (RMV) of real estate subject to property taxes:* \$159.0 billion as of the beginning of 2020 as reported by the City and FPDR. It is our understanding that amount served as the basis for calculations for property tax bills sent in October 2020 to fund FPDR for the fiscal year running from July 1, 2020 to June 30, 2021 (FYE 2021). No reduction is made to RMV in the model for any estimate of urban renewal excess per our understanding (from consultation with TSCC) that RMVs are determined as inclusive of urban renewal excess value. As a result, we understand that the RMV amount without any reduction for urban renewal excess is an appropriate determination basis for evaluating the \$2.80 levy limit.

*Increase in RMV:* Based on consultation with the City's economist, projected with 0.0% growth in the first year of our model and a 4.0% geometric average annual compounded growth thereafter. Growth patterns vary in our stochastic model with the exception of the first year.

*Administrative & Operating Expenses:* A component of the Total Requirements, based on consultation with FPDR this is modeled as \$4.35 million in the first year of our model and in subsequent years is assumed to increase with CPI, which varies in our stochastic model.

*Short-Term Disability & Disability-Related Medical Costs:* A component of the Total Requirements, based on consultation with FPDR staff this is modeled as \$4.52 million in the first year of our model and in subsequent years it is assumed to increase with CPI plus 1.5%, with CPI varying in our stochastic model.

# Appendix

## Actuarial Basis

### Assumptions for Levy Adequacy Analysis (continued)

*IAP Contribution to OPERS for FPDR Three members:* A component of the Total Requirements, assumed to be 9% of FPDR Three payroll throughout the payment period.

*OPSRP Contribution to OPERS for FPDR Three members:* A component of the Total Requirements. This will vary based on future investment experience of the OPERS program. It is assumed in this model that the current OPERS assumptions and rate calculation methods will remain consistent throughout the projection period. Detailed information on those methods can be found in the December 31, 2019 System-Wide Actuarial Valuation Report for Oregon PERS.

*Overtime effect on FPDR Three base payroll subject to OPERS contributions:* Throughout the projection it is assumed that overtime pay subject to OPERS contributions will be 18.6% of base FPDR Three payroll.

*Adjustments to Total Requirements to Estimate Final Levy:* Three adjustments are made as detailed below. For years after FYE2024 of our model, the net combined adjustment is to increase Total Requirements by 7.9%.

Other sources of revenue: Multiply by 0.985 (equal to one hundred percent minus 1.5 percent)

Adjustment for property tax discounts and delinquencies: Multiply by 1.04712 (equal to one divided by one minus 4.5 percent)

Adjustment for estimated effects of tax compression: Based on information provided by FPDR and the City's economist, multiply by the following factors:

FYE2021 – 1.04712 (equal to one divided by one minus 4.5 percent)

FYE2022 – 1.05152 (equal to one divided by one minus 4.9 percent)

FYE2023 – 1.05042 (equal to one divided by one minus 4.8 percent)

FYE2024 – 1.04822 (equal to one divided by one minus 4.6 percent)

Later fiscal years – 1.04603 (equal to one divided by one minus 4.4 percent)

# Appendix

## Actuarial Basis

### Assumptions for Levy Adequacy Analysis (continued)

*CPI:* Varies in our stochastic model. Average geometric annual compounded growth of 2.20%.

*Oregon PERS Investment Returns:* Return for calendar year 2020 is assumed to be +5.93%, based on results published by Oregon State Treasury through November 30, 2020. Returns for 2021 and beyond vary in our stochastic model. Average geometric annual compounded growth for the post-2020 period is approximately 6.7%.

*COLA increases:* For FPDR One members, COLA increases are assumed to be equal to the projected wage growth in a given year and are assumed to remain level in years where projected wage growth is negative.

For FPDR Two retirement-related benefits, the baseline levy modeling assumes annual COLA increases a blend of 2.00% (for service prior to October 8, 2013) and 1.75% (for service after that date).

For FPDR Three, retirement-related benefits, COLA increases are assumed to be applied according to current rules for the OPERS program (“full PERS”).

*Wage growth:* Varies in our stochastic model. Each year’s projected wage growth is equal to projected CPI plus 1.00%.

*New entrants and system pay growth:* No new members are assumed to be eligible for FPDR One or FPDR Two benefits; all new entrants are assumed to become members under the FPDR Three/OPSRP benefit formula. Payroll for FPDR Three new entrant members is expected to grow such that overall system pay would grow at 3.25% if inflation was 2.25%, consistent with the valuation assumption.

# Appendix

## Rate Projection Basis

### Assumptions for Levy Adequacy Analysis (continued)

#### Capital Market Model

For each 20-year projection, we ran 10,000 stochastic scenarios for RMV, inflation and Oregon PERS asset class rates of return. The scenarios were calibrated to represent Milliman's capital market assumptions in terms of expected average real returns, the expected year-to-year volatility of the returns, and the expected correlation between the returns of different asset classes. The correlation of RMV to investment returns was developed based on an analysis of recent actual experience. Annual rates of return for each of the asset classes and inflation are generated from a multivariate lognormal probability distribution. Rates of return are independent from year to year.

The variable return model includes 10,000 projected scenarios for possible future year-by-year system investment returns and levels of inflation. In developing that model, per Actuarial Standards of Practice we disclose reliance upon a Milliman colleague who is a credentialed actuary and also a credentialed investment professional with expertise in preparing capital outlook modeling. We reviewed overall model results for reasonability while, as part of his work, our investment professional colleague reviewed the investment projections for internal consistency.

For this purpose, we considered the Oregon PERS Fund to be allocated among the model's asset classes as shown on the following slide. This allocation is based on the OIC's Statement of Investment Objectives and Policy Framework for the Oregon PERS Fund, as revised in April 2019.

# Appendix

## Rate Projection Basis

Assumptions for Levy Adequacy Analysis (continued)

### Capital Market Model for Oregon PERS Contribution Rate Projection

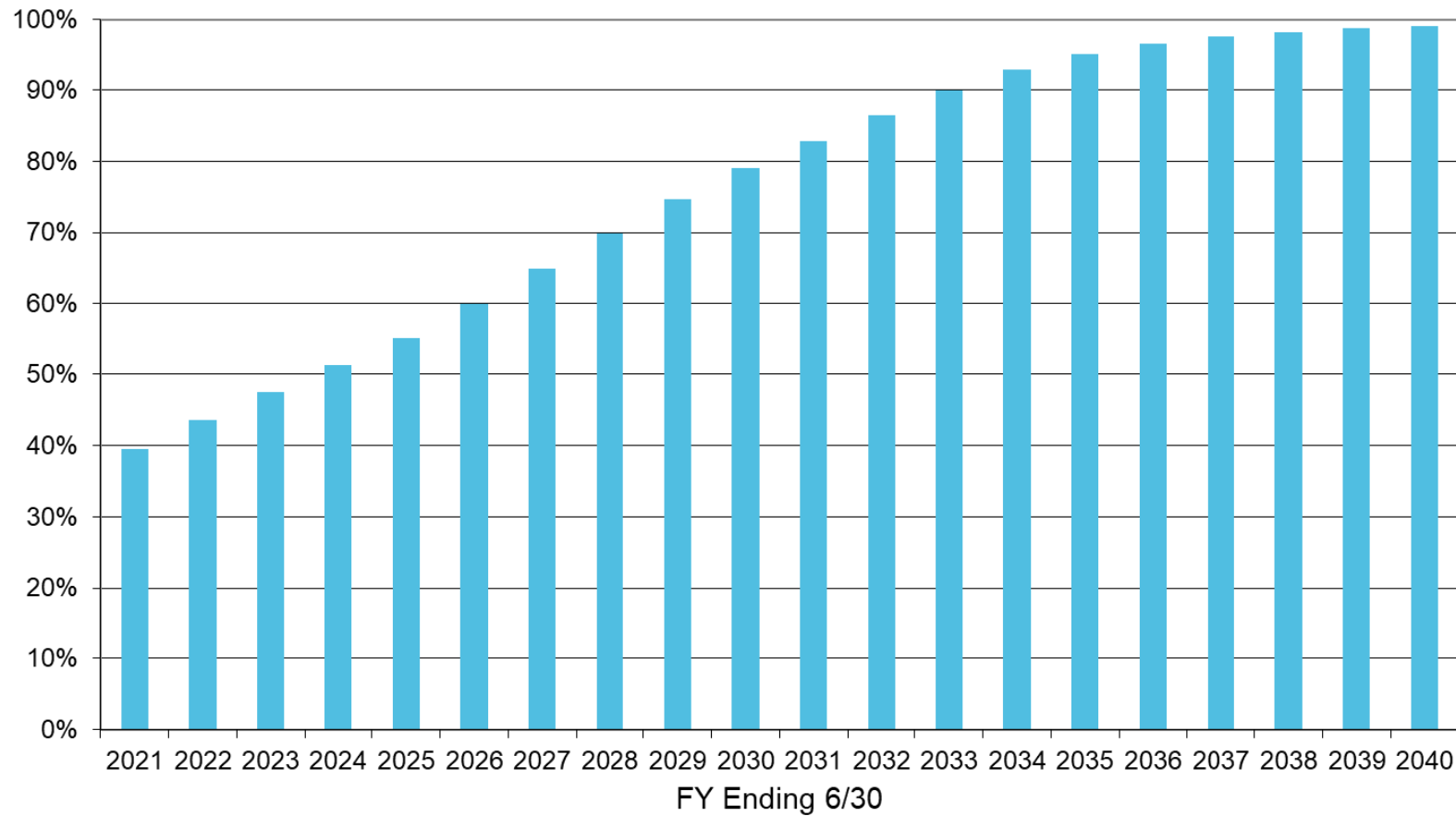
Reflects asset allocation for the Oregon PERS Fund as revised in April 2019, and Milliman's capital market assumptions as of July 1, 2020.

	Annual Arithmetic Mean	20-Year Annualized Geometric Mean	Annual Standard Deviation	Policy Allocation
US Large/Mid-Cap Equity	7.18%	5.99%	16.45%	16.17%
US Small Cap Equity	8.60%	6.69%	21.15%	1.35%
US Micro-Cap Equity	9.24%	6.89%	23.60%	1.35%
Non-US Developed Equity	8.80%	7.34%	18.45%	13.48%
Emerging Markets Equity	10.81%	8.14%	25.40%	4.24%
Non-US Small Cap Equity	9.44%	7.74%	20.00%	1.93%
Private Equity	11.92%	8.29%	30.00%	17.50%
US Core Fixed Income	3.05%	2.99%	3.85%	9.60%
US Short-Term Bonds	2.58%	2.56%	2.05%	9.60%
US Bank/Leveraged Loans	5.20%	4.95%	7.40%	3.60%
High Yield Bonds	6.20%	5.78%	9.70%	1.20%
Real Estate	6.33%	5.69%	12.00%	10.00%
Global REITs	8.52%	6.84%	19.75%	2.50%
Timber	6.54%	5.79%	13.00%	1.13%
Farmland	6.99%	6.24%	13.00%	1.13%
Infrastructure	7.77%	6.79%	15.00%	2.25%
Commodities	5.37%	3.79%	18.85%	1.13%
Hedge Fund of Funds - Diversified	4.42%	4.19%	7.10%	1.50%
Hedge Fund Event-Driven	5.98%	5.64%	8.70%	0.38%
US Inflation (CPI-U)	2.50%	2.49%	1.65%	N/A
<b>Fund Total (reflecting asset class correlations)</b>	<b>7.44%</b>	<b>6.74%*</b>	<b>12.64%</b>	<b>100.00%</b>

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# Appendix

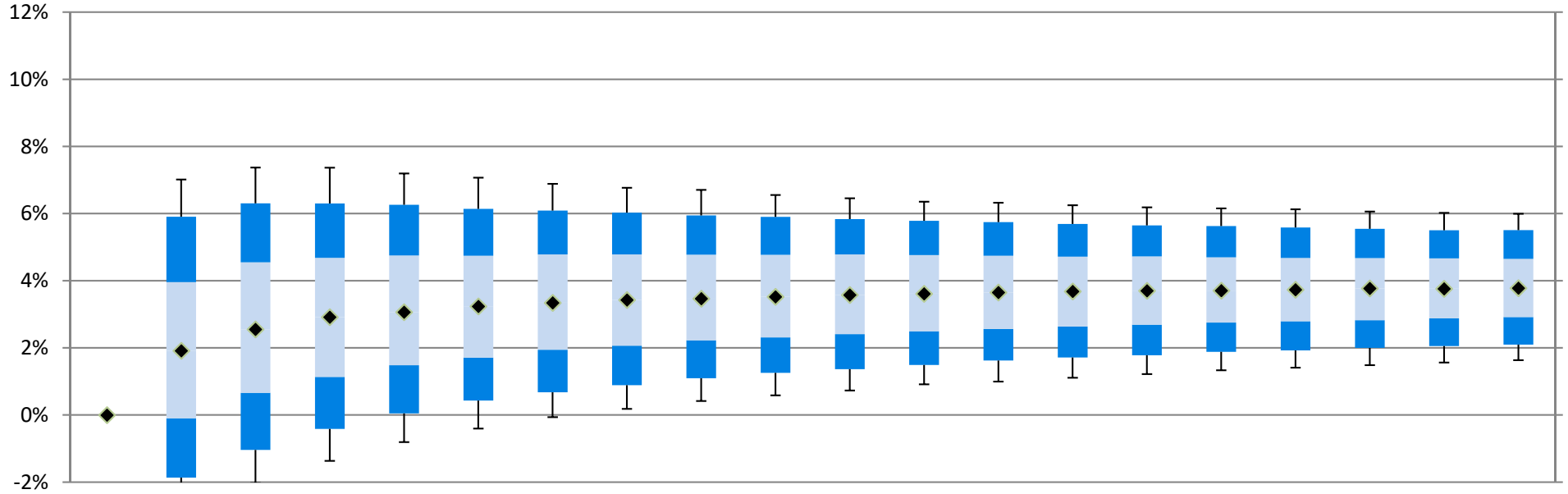
## Proportion of Active Payroll that is FPDR Three



FY Ending 6/30	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2038	2039
FPDR Three Pay as % of Total	40%	44%	48%	51%	55%	60%	65%	70%	75%	79%	83%	86%	90%	93%	95%	96%	98%	98%	99%	99%

# Appendix

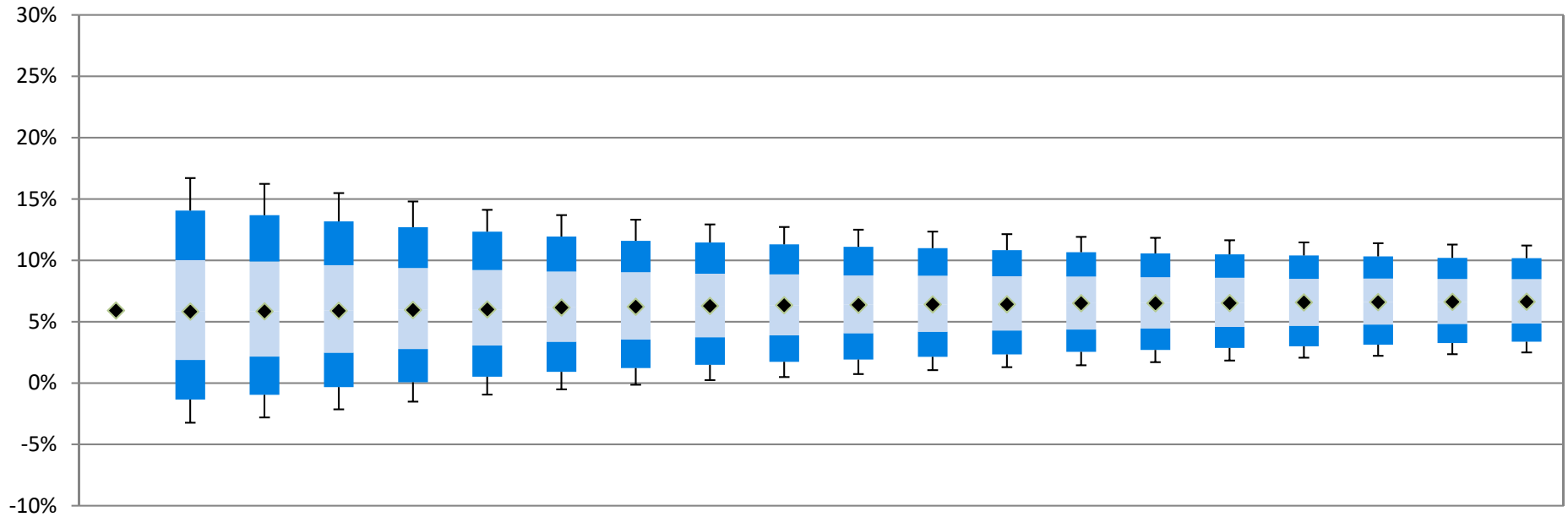
## Cumulative Annualized Geometric Growth in RMV



CY Ending 12/31	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	
5th	--	0.0%	7.0%	7.4%	7.4%	7.2%	7.1%	6.9%	6.8%	6.7%	6.6%	6.5%	6.4%	6.3%	6.2%	6.2%	6.2%	6.1%	6.1%	6.0%	6.0%
10th		0.0%	5.9%	6.3%	6.3%	6.3%	6.1%	6.1%	6.0%	5.9%	5.9%	5.8%	5.8%	5.7%	5.7%	5.6%	5.6%	5.5%	5.5%	5.5%	5.5%
25th		0.0%	4.0%	4.5%	4.7%	4.8%	4.7%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
50th	●	0.0%	1.9%	2.6%	2.9%	3.1%	3.2%	3.3%	3.4%	3.5%	3.5%	3.6%	3.6%	3.7%	3.7%	3.7%	3.7%	3.7%	3.8%	3.8%	3.8%
75th		0.0%	-0.1%	0.7%	1.1%	1.5%	1.7%	1.9%	2.1%	2.2%	2.3%	2.4%	2.5%	2.6%	2.6%	2.7%	2.8%	2.8%	2.8%	2.9%	2.9%
90th		0.0%	-1.9%	-1.0%	-0.4%	0.1%	0.4%	0.7%	0.9%	1.1%	1.3%	1.4%	1.5%	1.6%	1.7%	1.8%	1.9%	1.9%	2.0%	2.1%	2.1%
95th	--	0.0%	-2.9%	-2.0%	-1.4%	-0.8%	-0.4%	-0.1%	0.2%	0.4%	0.6%	0.7%	0.9%	1.0%	1.1%	1.2%	1.3%	1.4%	1.5%	1.6%	1.6%

# Appendix

## Cumulative Annualized Geometric Investment Return on Oregon PERS Fund



CY Ending 12/31	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	
5th	--	5.9%	16.7%	16.2%	15.5%	14.8%	14.1%	13.7%	13.3%	12.9%	12.7%	12.5%	12.3%	12.1%	11.9%	11.8%	11.6%	11.5%	11.4%	11.3%	11.2%
10th		5.9%	14.1%	13.7%	13.2%	12.7%	12.3%	11.9%	11.6%	11.5%	11.3%	11.1%	11.0%	10.8%	10.7%	10.6%	10.5%	10.4%	10.3%	10.2%	10.2%
25th		5.9%	10.0%	9.9%	9.6%	9.4%	9.2%	9.1%	9.0%	8.9%	8.9%	8.8%	8.7%	8.7%	8.7%	8.6%	8.6%	8.5%	8.5%	8.5%	8.5%
50th	•	5.9%	5.8%	5.9%	5.9%	6.0%	6.0%	6.2%	6.2%	6.3%	6.4%	6.4%	6.4%	6.4%	6.5%	6.5%	6.5%	6.6%	6.6%	6.6%	6.6%
75th		5.9%	1.9%	2.2%	2.5%	2.8%	3.1%	3.4%	3.6%	3.7%	3.9%	4.1%	4.2%	4.3%	4.4%	4.5%	4.6%	4.7%	4.8%	4.8%	4.9%
90th		5.9%	-1.3%	-1.0%	-0.3%	0.1%	0.5%	0.9%	1.2%	1.5%	1.7%	1.9%	2.1%	2.3%	2.6%	2.7%	2.9%	3.0%	3.1%	3.3%	3.4%
95th	--	5.9%	-3.2%	-2.8%	-2.1%	-1.5%	-0.9%	-0.5%	-0.1%	0.2%	0.5%	0.7%	1.1%	1.3%	1.4%	1.7%	1.8%	2.1%	2.2%	2.4%	2.5%



# Retirement System Risks

- FPDR, like all defined benefit plans, is subject to various risks that will affect future plan liabilities, including:
  - **Demographic risks:** the potential that mortality experience, retirement behavior, or other demographic experience for the plan population will be different than expected
  - **Contribution risk:** the potential that actual future contributions will be materially different than expected, or that significant changes occur to sources of funding. For FPDR benefits, material changes in the property tax structure or the City's Real Market Value would be an example of contribution risk.
- The results of an actuarial valuation are based on one set of reasonable assumptions, but it is almost certain that future experience will not exactly match the assumptions
- Further discussion of plan risks and historical information regarding plan experience are shown in our actuarial valuation