

Portland Housing Bureau

Portland Housing Advisory Commission Wednesday, March 9, 2011 4:00 p.m. - 6:00 p.m.

Steel Bridge Conference Room 421 SW 6th Ave Portland, OR 97204

PHAC public member action item
 PHB staff member action item

DRAFT 3-9-11 Meeting Minutes

Members Present: Jesse Beason, Andrew Colas, Deborah Imse, Marc Jolin, Christine Lau, Traci Manning, Mark White, Carter MacNichol, Carmen Rubio, Toby Washington Members Excused:, Brian Wilson, Rey Espana

Agenda Item	Discussion Highlights	Outcomes / Next Steps
Welcome & Review Meeting Purpose	The Housing Commission will now have a rotating Chair for the meetings. Through May, Jesse Beason will act at PHAC Chair. Mr. Beason called the meeting to order, and reviewed the meeting agenda. Commissioner Nick Fish was in attendance.	✓ PHAC members reviewed and approved the meeting minutes from February 1, 2011.
Public Comment	Additional comments were accepted as part of the Equity Work Session Ms. Veronica Bernier, PSU Community Health: Ms. Bernier shared that there is a group of women currently in a safe house that need transitional housing. They need assistance as they are currently in recovery. People in transitional periods in their life need that availability of transitional housing.	

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Public Involvement Plan/Citizen Participation Plan	 PHB Staff Beth Kaye reviewed the updated Consolidated Plan section for Citizen Participation. It removes language referring to the Bureau of Housing & Community Development, and creates the Federal Funding Oversight Committee (see next agenda item). PHAC members are invited to review the document, and submit changes or suggestions to Beth Kaye. A draft of the Con Plan, including the Citizen Participation Plan, will be posted on PHB's website on March 22, 2011. 	
Consolidated Plan Introduction	 PHB Staff Beth Kaye reviewed the Consolidated Plan with PHAC members. The Con Plan is a HUD-required report that lays out how the city and its jurisdictional partners will spend federal funds: CDBG, HOME, HOPWA, ESG. The former Housing and Community Development Commission would approve the Con Plan, but now that the group is no longer meeting, the jurisdictions are forming a new advisory group: the Federal Funding Oversight Committee (FFOC). The FFOC will be made up of two representatives from each jurisdiction, and PHB would like to recruit two members of 	✓ PHAC members Marc Jolin, Christine Lau, and Carmen Rubio expressed interest in the FFOC, and will check their calendars for availability.
	PHAC to sit on the FFOC. The first role of the FFOC will be to preside over the April 13 County-Wide hearing on the draft Con Plan, FY2011-2012 Action Plans, and Fair Housing Plan.	

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Equity Work Session	 PHB Director Margaret Van Vliet kicked off the equity work session, noting that Equity is at the heart of the work PHB does, recognizing the historic racism that affects Portland and the bureau's work. Disparities still exist; housing discrimination is a foundational piece and must be acknowledged as an issue to address. PHB considers Equity is all aspects of work, including the formation of PHAC itself. PHB also has Equity goals included in the new Strategic Plan. PHB wants to hear from PHAC, considering the following dimensions: Discrimination in the housing market is alive and well. PHB should have an influential role in the market. Look at who accesses the programs PHB funds; this includes shelter, rent assistance, other products. Economic participation – who gets construction projects from PHB? Demographic Equity – we continue to see patterns of segregation. The Work Session seeks to begin answering: What are we missing? How can we better engage to be successful in the Equity agenda? PHB staff reviewed some background materials relating to Equity and the bureau's work: The PHB Equity & Diversity Council is a crossfunctional group of PHB staff that is 	► Copies of the Equity Work Session materials are posted online at www.portlandonline.com/phb/phac

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Equity Work Session (cont.)	 developing a statement on equity for the bureau. Many E&D Council members were presented for this meeting. PHB staffer Kate Allen presented the latest draft. The E&D Council first wanted to focus on a statement that will help us ground the equity agenda. The group looked at other organizations and groups to see what they did; King County in particular was a good guide for crafting the statement. The statement recognizes input from the community during the Strategic Plan process, and calls out a vision for the community. The group also reviewed the current Portland Plan definition of Equity. The first three years of PHB will be focused especially on eliminating housing discrimination based on race/ethnicity. The Statement will be fully vetted in the community, including with the PHAC. The Immigrant and Refugee community is included in the larger group of Communities of Color. The Draft Business and Workforce Equity Policy was presented by PHB staff Nate McCoy and Maileen Hamto. The policy shows a framework for how the bureau will spend contracting dollars. The goal of the policy will be to ensure that PHB funds are allocated fairly to underserved communities. There is a 20% reserved goal for MWESB participation. 	

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Equity Work Session (cont.)	 The bureau wants to ensure contractors hire people of color. The document discusses the history of PHB and gives suggestions for how to address the historical disparities. PHB will start with initial assessments, such as NOFAs, and will carry through to document preparation and closing to make sure PHB is meeting its targets. One of the strongest aspects of the policy is "create an atmosphere to enhance relationships for how to work together." Commissioner Nick Fish discussed the Disparity Study, which is in its final stages. Work is underway to double-check the data before publishing. Publication is expected sometime this Spring. PHAC Members had some follow-up questions and comments: PHB sends funding out the door, but developers are the ones who end up choosing the contractors. Are there other tools to ensure more diverse relationships? With Block49, there was an open meeting held with Walsh Construction. PHB got and received feedback, which helped let the developer know that expectations are high.PHB recognizes that a simple regulatory approach doesn't work for this type of issue. PHAC member Toby Washington applauded the efforts underway. There 	• As soon as the Disparity Study is finalized, PHAC members will receive copies. The study will certainly help this discussion.

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Equity Work Session (cont.)	is enough evidence that shows the challenges we already know are there. Goal setting is important, but the challenge is to make sure those who are helping achieve the goals also become part of the work.	
	- Is there an analysis broken down by community? Included with the materials is a table that shows Loan Contracting by Ethnicity. There may be additional staff analysis.	
	- Is there staff capacity for all this analysis and need? Part of the E&D Diversity Statement asks for a staff person who will focus on Equity for the bureau. PHB is asking for funding capacity.	
	- PHAC member Mark White shared that a 20% goal seemed low if you take into account the communities where work is often done. In East Portland, 52% of schools have students who self-identify as communities of color. For that area of the city, 20% is low. There may be some concern for making the policy site-specific, so the policy seeks to be city-wide. We will need to see what's achievable and look at additional data.	
	 Service contracts are not included in the policy, should they be? PHB is working on a separate policy for service contracts Look at what it takes to get people employed in these trades. We usually 	

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Equity Work Session (cont.)	 refer to MWESB because it's easy to measure, but maybe there are better ways to measure success. Measuring success is often tied to funding source, so it's important to note that the focus should be on all funding sources. In addition, the Diversity in Workforce Construction Committee is starting a dialogue to influence training components. There are no hard and fast answers, but PHB is looking for recommendations. The main issue at hand is that there is still a huge disparity in housing. If PHB wants to create a position that focuses on Equity, that person has to have legitimate power to be held accountable. That person needs to be in a position to influence, with power to make change. Partners need to drive the change, and we have to demand that partners support that change. We see the same players again and again, but we have to start changing how decisions are made to create opportunities for others to take advantage. When considering the goal, is 20% enough? How is the bureau doing now? That will be a good starting point. Also acknowledge that when it comes to certification, sometimes communities of color are at a disadvantage for achieving that certification. 	
	- The timing of the discussion is good,	

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(cont.)	 Targets won't work if selection doesn't go through the multiple levels. It's not a new problem. Need a different approach to ask people accessing the services what they really need. 	
	 It's been said that no one but Walsh could have done the RAC. Is that necessarily true? James Posey, NAMAC answers that no one else could now because other developers don't have the capacity yet. Other communities have these opportunities to increase capacity, but Portland lacks it. 	
	 PHAC member Andrew Colas noted that his family company was started by his father about 15 years ago. Family- owned businesses are sometimes a hold- back. 	
	 Do we know how to get this right? Probably not. That's why we need help, we should start over with advice from the people who can help us get it right. Sponsors and developers have to be held accountable, get people connected, and get people connected to employment. 	
	 PHB needs to assess progress on an ongoing basis. Don't close projects until we know who is working on them; review after closing to ensure compliance; review who becomes tenants; have penalties for non-compliance. 	

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Public	Many community members attended to submit	
Comment on	testimony about Equity.	
Equity Work Session	Lamos Dasay, former NAMAC Oregon	
Session	James Posey, former NAMAC Oregon President:	
	There is both good and bad in this	
	conversation. It's good to see leadership	
	focused and attending the Walsh Block 49	
	Meeting. Still, at the end of the day, there is	
	a big systematic problem, and the policy	
	documents don't adequately reflect the	
	systemic long-term racism. What's written	
	doesn't seem like it will affect change soon.	
	PHB should focus resources where it will best	
	address the problems. We don't need a study	
	to know there's a problem; we haven't seen a	
	difference yet. There is an absence of	
	collaboration to influence the other players,	
	and leadership hasn't quite stepped up to work	
	to change the dynamic. Using the "pass	
	through" model of control from developers to	
	contractors creates a problem that minorities	
	don't necessarily hire minorities. There is an	
	absence of transparency as well; for example,	
	the RAC doesn't seem to have real monitoring,	
	and it's all paperwork. Sometimes you have to	
	go to the physical site to ensure compliance.	
	Talk to the people who are affected by the	
	problem. The challenge will be to do some	
	good, not just good intentions. Reward	
	behavior that we want to see, look at who is	
	achieving the goals already and continue to	
	build upon that.	

ames Casen, NAMAC Oregon: he discussion has been interesting to follow, nd success is going to depend on solving roblems with opportunities. Using the same eneral contractor over and over. What if PHB as a policy where if a developer has done a roject within the last two years, they are heligible for the next one. aye Burch, NAMAC Oregon Is. Burch agreed with the previous comments. ooking at the spreadsheet noting the general ontractors, there are no minority general ontractors; it shouldn't just be on the sub-	
Is. Burch agreed with the previous comments. ooking at the spreadsheet noting the general ontractors, there are no minority general	
ontractor level. If PHB doesn't require a new eneral contractor/developer for each project, nen require the General to have a new artner. It would also be beneficial to have eighborhoods approve projects before they re started. The workforce needs to be a part f projects now. Company has done Legacy rojects, with over 90% MWESB participation, nd was called up for a second project.	
eborah Matthews, NAMAC Oregon general contractor for 12 years. In 2003, my ompany had that worked on a residential roject on NE Prescott, with 68% MWESB articipation. If we can do it, then everyone n a big company can as well. It may just be asier to remain status quo.	
aime Ramos, Ramos Landscaping here is a problem if government has been alking about these changes for years and othing has happened yet. Get new ontractors. It starts here, make the change.	
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	Alan, Verde I strongly believe that good lawyers can find	
Public	solutions and avoid legal issues. "Legal can't	
Comment on	do that" should never be an excuse.	
Equity Work		
Session	Written Comments:	
(cont.)		
	Heather Gramp, Habitat for Humanity	
	I concur with the comment that more proactive	
	work by the bureau may be needed to meet the	
	MWESB goals. We've really focused on this	
	and developed solicitation lists, contacted	
	NAMCO, OAME, MCIP and othersadvertised in	
	the Asian Reporter, The Skanner, etc. Even	
	called people the day before proposals due!	
	But we would like to see much more response.	
	I'd hate funding to hurt a small organization	
	like Habitat, as I fear that unless there's	
	money to be made (and we're so lean) we	
	aren't going to get a lot of traction. Would	
	love and welcome more help.	
	Regarding the Participation Plan, Page 9, Item	
	D, Bullet 1: My concern is that the grant	
	allocation panel be knowledgeable about	
	housing and housing agencies, to make	
	informed decisions. I'd also like award to be	
	made on performance. Last year, Habitat for	
	Humanity said it would sell 26 homes, and we	
	did that on time and on budget to an average	
	MFI of 37% (the neediest) and over 80% people	
	of color. In contrast, other organizations were	
	funded (our education program did not get	
	funded) were delinquent from prior years.	
	Just want a transparent process, objectively	
	scored, and scores shared with community	
	partners. Let's reward success!	

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Next Steps Agenda Highlights	Commissioner Nick Fish thanked everyone for attending and re-stated the commitment to make the changes necessary for this to be successful. With a new PHB, old habits are inherited, so it's time to do something different. It's time to hit re-set. The hope is that this new leadership will ensure these changes are set forth and successful. It's time to get past diagnosing the condition, and instead focusing on solutions.	✓ PHAC members are invited to attend the PHB Budget Work Session at Portland City Council on April 4 at 1:00PM. PHAC Chair Jesse Beason will attend on PHAC's behalf.
	Margaret Van Vliet also thanked the attendees. PHAC will continue this Equity discussion, and will be sure to follow-up with attendees who want to be in touch for this discussion. PHAC meets the first Tuesday of each month. The next meeting is Tuesday, April 5 2011 at 3:00pm at the Portland Housing Bureau.	