

Parsons, Susan

From: Kate & Chris <samsa@pacifier.com>
Sent: Thursday, May 28, 2015 2:45 AM
To: Council Clerk – Testimony
Cc: Hales, Mayor; Commissioner Fritz; Commissioner Fish; Commissioner Novick; Commissioner Saltzman
Subject: Re: LU 14-218444-HR-EN Testimony of Katherin Kirkpatrick 2015-05-28 -- Email 14 of now 15
Attachments: LU 14-218444-HR-EN Testimony of Katherin Kirkpatrick 2015-05-28 -- Exhibit CC.pdf

Dear Karla:

Please accept my attached testimony for submission into the record of LU 14-218444-HR-EN on the Mt. Tabor Reservoirs Decommissioning, scheduled for hearing this afternoon at 2:00 p.m.

Sorry for underestimating again; there will only be one more after this, I promise. Thanks for your patience.

This batch consists of Exhibit CC to my legal brief. Kindly send me an electronic receipt when this document is entered.

Thank you,

Katherin Kirkpatrick
1319 SE 53rd Avenue
Portland, OR 97215
samsa@pacifier.com

SEPTEMBER 21-27, 2015. NEW YORK CITY

SEPTEMBER 21-27, 2015. NEW YORK CITY

SEPTEMBER 21-27, 2015. NEW YORK CITY

REGIONAL ACTION ON CLIMATE MITIGATION AND RESILIENT INFRASTRUCTURE

[RETURN TO ALL EVENTS](#)

9/24 : 2:00pm - 4:00pm
 Baker & McKenzie, LLP
 452 Fifth Avenue
 New York, New York 10018

SHARE IT!

Sub-national action is increasingly seen as a critical building block in making sure that efforts to reduce greenhouse gas emissions – and negotiate meaningful national agreements – to actually accomplish the goal of reducing emissions. The states of California, Oregon, Washington and British Columbia are an on-going bright light in this respect. The leaders of these regions (Gov. Jerry Brown, Gov. Jay Inslee, Gov. John Kitzhaber and BC Premier Christy Clark) announced a series of joint action commitments to do just that in October 2013 through a combination of market based mechanisms for reducing GHG emissions and development of innovative mechanisms for building and rebuilding more resilient, sustainable and efficiently financed infrastructure.

Yet after the klieg lights go dark and the well-intentioned commitments and announcements are implemented, how jurisdictions keep the momentum going to achieve actual market-driving policy results and actually reach mid-term climate reduction targets is crucial. Hear directly from provincial staff leads from CA, OR and WA who are at the front lines of delivering these results as well as leaders of industry, leading climate, conservation and engineering firms EKO, CH2MHill and The Nature Conservancy who will talk about how they are making progress in such areas as achieving energy efficiency, putting a price on carbon emissions, stimulating advanced transportation options and building climate-resilient infrastructure for water and energy.

Rohit ("Rit") Aggarwala of Bloomberg Associates, a globally recognized expert in both climate change mitigation and urban resilience, will conclude the event with keynote remarks. Rit currently leads the sustainability practice at Bloomberg Associates and advises former Mayor Michael R. Bloomberg in his role as the Special Envoy for Cities and Climate Change of the UN Secretary General. Rit previously served Mayor Bloomberg's principal philanthropic advisor on environmental issues, as Special Advisor to the Chair of the C40 Cities Climate Leadership Group from 2010-2013 as well as Director of New York City's Office of Long-Term Planning and Sustainability from 2006-2010, where he developed "PlaNYC: A Greener, Greater New York", a long range plan that has been hailed as one of the world's best urban sustainability plans, and has led New York City to a 19% reduction in its overall carbon footprint since 2005.

Schedule:

2:00 PM

- Welcome from Cylvia Hayes, First Lady of Oregon; and Rick Saines, Partner, Baker & McKenzie

2:05 PM

Panel 1: GHG reductions through Market Based Regulation

Moderated by Rick Saines, Baker & McKenzie

- CA: Cliff Rechtschaffen, Senior Advisor to Governor Brown
- OR: Margi Hoffman, Energy and Climate Advisor to Governor Kitzhaber
- WA: Keith Phillips, Energy and Climate Advisor to Governor Inslee
- EKO: Eron Bloomgarden, Partner and Portfolio Manager, Carbon and Green Infrastructure

2:45 PM

Panel 2: Climate Smart, more Resilient Infrastructure

Moderated by Cylvia Hayes, First Lady of Oregon

- West Coast Infrastructure Exchange: Dan Carol
- The Nature Conservancy: Louis Blumberg
- Bloomberg Associates: Adam Freed

3:30 PM

- Keynote: Rit Aggarwala, Bloomberg Associates

4:00 PM

- Close

Coffee and Snacks

YOU MIGHT ALSO LIKE

Women Leading Solutions on the Frontlines of Climate Change
 Women leaders joined in solidarity to speak out against activities and policies that threaten the Earth, our communities, and the very future of life as we know it. Presentations will highlight the role of women worldwide as innovators and agents of change, and will provide a platform for strengthening the network of women who are at the forefront of the transition to a just and sustainable future.

This Time Next Year Screening & Disaster Response Training
 As a contribution to Preparedness Month and Climate Week NYC, we will be hosting a screening of This Time Next Year along with a training to share the story of local, long term Hurricane Sandy responders and introduce the audience to fundamentals of disaster volunteerism and leadership.

Creative Climate Awards: EARTH (a play about people)
 A couple deciding whether or not to have a child embark on separate journeys through time and space. The event is part of a series of ecology-inspired Planet Plays from the Superhero Clubhouse, EARTH is a quasi-immersive theatrical event exploring the personal, social and environmental questions surrounding contemporary issues of population, created collaboratively and remotely by international teams of artists and scientists based on limitations.

Climate Risk Disclosures and Financial Regulation: A Roundtable Discussion
 Carbon Tracker, IIGCC, CDSB, Ceres and UNIPRI, along with interested partners such as UNEP Green Finance Enquiry, are co-hosting a round table discussion to address this topic in New York to coincide with Ban Ki-moon's Climate Summit.

EVENT DETAILS

Access: Closed
Cost: Invite Only
Event Type: Conference/Summit, Exhibition/Film /Concert, Networking, Panel/Roundtable
Event Topic(s): Environment, Government, Finance, Business, Development

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EKO **EKO Asset Management** @ekoamp 10 Feb
 Interesting initiative to crowdfund REDD and forest conservation. Worth supporting. standfortrees.org

Ricardo Bayon @ricbayon 10 Feb

Tweet to @ekoamp

AN INITIATIVE OF THE CLIMATE GROUP

Parsons, Susan

From: Kate & Chris <samsa@pacifier.com>
Sent: Thursday, May 28, 2015 2:47 AM
To: Council Clerk – Testimony
Cc: Hales, Mayor; Commissioner Fritz; Commissioner Fish; Commissioner Novick; Commissioner Saltzman
Subject: LU 14-218444-HR-EN Testimony of Katherin Kirkpatrick 2015-05-28 -- Email 15 of 15 -- LAST ONE!
Attachments: LU 14-218444-HR-EN Testimony of Katherin Kirkpatrick 2015-05-28 -- Exhibit DD.pdf

Dear Karla:

Please accept my attached testimony for submission into the record of LU 14-218444-HR-EN on the Mt. Tabor Reservoirs Decommissioning, scheduled for hearing this afternoon at 2:00 p.m.

This is the final e-mail. Thanks again for your patience.

This batch consists of the final exhibit, Exhibit DD, to my legal brief. Kindly send me an electronic receipt when this document is entered.

Thank you,

Katherin Kirkpatrick
1319 SE 53rd Avenue
Portland, OR 97215
samsa@pacifier.com



Governor's office releases 94,000 Cylvia Hayes emails

Laura Gunderson | The Oregonian/OregonLive By Laura Gunderson | The Oregonian/OregonLive

Email the author | Follow on Twitter

on April 04, 2015 at 10:27 AM, updated April 06, 2015 at 7:45 AM

Update on April 4 at 10:22 a.m.: Access the files holding Cylvia Hayes emails.

A public release of about 94,000 email files Friday provides the most sweeping view yet of **Cylvia Hayes'** deep role in state government during the administration of former **Gov. John Kitzhaber**.

The record, dating to the start of Kitzhaber's third term in 2011, was disclosed by Gov. Kate Brown's office.

So far the key takeaways include:

- More insight into what former Gov. John Kitzhaber knew -- and when -- about Hayes' deep involvement within his administration and across state government since early in his third term.
- Further examples of how Hayes directed state employees and to some extent, Kitzhaber's policies, further contradicting her attorneys' arguments that she was not a public official.
-

Hayes acknowledged her "confusing" dual roles in late 2012, months before she accepted three other paid consulting jobs.

A team of reporters from The Oregonian/OregonLive is examining the archive, and their findings will be frequently added to this post. The emails include all traffic from three private email accounts used by Hayes and any staffer in the governor's office. They do not include direct communications with Kitzhaber, who conducted his state business on personal email accounts not yet released.

Kitzhaber and Hayes are the targets of **a sweeping federal criminal investigation** into influence peddling.

Kristen Grainger, spokeswoman for Gov. Kate Brown, wrote in an email that some of the documents released today were labeled "internal advisory" and might normally be exempted.

However, she wrote, "Governor Brown believes that, in view of the unique and historic circumstances surrounding these particular documents, the strong weight of the public interest justifies the release of these records."

Smaller sets of emails released in the past have raised questions about Hayes' practice of accepting paid consulting contracts that centered on the very work products and policy issues for which she was advising the governor - and for which he was pushing through in his platform.

Emails we add will be time-stamped and included below as they come in.

Updated 7:22 p.m.

The flow of emails will stop for the evening, but we will continue to analyze and post results in coming days.

Updated 6:49 p.m.

Hayes describes her work as a fellow for the Clean Economy Development Center in a Dec. 9, 2011 email. She wrote the fellowship included speaking engagements in Oregon and that she had relationships "with governors and spouses." She earned \$118,000 for the fellowship. The center's director has said Hayes' work -- and the center's -- were not focused on Oregon.

We should discuss if this is a project as part of your Fellowship that is to oversee developing a social media strategy for CEDC or a social media strategy for you or for the movement (CE) or if all of the above, how does that look?

Cylvia Hayes Fellowship Media and Communications Plan

Draft 11-27-11

Intended Outcomes:

Aid in shifting the national narrative about clean energy and economic development.

Build credibility for clean economy projects and strategies.

Reduce impact of attacks on clean energy policies and investments.

Shift Cylvia's identity from consultant (3Estrategies) to writer, commentator, analyst/ advisor (CEDC). And expand from

Northwest visibility to national visibility.

Strategies

Cast of characters

The Governor's office

Mike Bonetto, Kitzhaber's chief of staff, had a front-row seat to the blurring between Hayes' public and private roles. No longer working in the governor's office.

Dmitri Palmateer: Kitzhaber's legislative liaison

Liani Reeves, general counsel for Kitzhaber, handled many of the ethical questions about Hayes' work. Kitzhaber is trying to keep his communications with Reeves out of the hands of the FBI and IRS. No longer working in the governor's office.

Steven Powers, served as Kitzhaber's deputy counsel. No longer working in the governor's office.

Jan Murdock, a close friend and employee of Kitzhaber, served as his personal assistant. On Feb. 5, she tried unsuccessfully to have DAS employees delete Kitzhaber's personal emails stored in state archives. Serving as Gov. Kate Brown's scheduler.

Mary Rowinski, scheduling and support for Hayes in her role as first lady. Hayes had asked Rowinski to schedule some of Hayes' private business activities. Now managing

Targets

What I Need from CEDC

Speaking engagements

Local govt associations (i.e., NLC, NACO, USCM, ICMA)

State govt associations (i.e., NGA, SGA, WGA, Democratic Gov Assoc, Repub Gov Assoc)

Oregon Business Summit 2012

Clinton Global Init 2012

National nonprofit community

How to leverage the political venues during 2012 that lend towards supporting speaking on CE

Clean Edge events (Cyl needs to contact them)

Help identifying key national speaking opportunities.

Writing opportunities

Op-eds in key newspapers, magazines, on-line publications

Help identifying strategic publications.

Blog

Establish a CEDC blog. Content: current events commentary, featured CE success stories, interviews with innovators, my perspectives and interesting experiences given my unique combination of roles.

Blog on other targeted outlets (Huff Post, Inside Climate, Bloomberg, Energy Bulletin, The Nation, Politico, The Hill, Grist)

Establish blog capability on CEDC website.

Help in identifying strategic blogs to engage.

Social media

Not sure about this one. Facebook, Linked-In, Twitter?

Help in determining whether/ how to use social media to advance our cause.

Communicating with audiences that I have unique connections with Rural stakeholders, Governors and spouses, women, people who have dealt with poverty, aspiring patriots, environmentalists, entrepreneurs.

Developing the messaging.

Tying this work directly to the outcomes defined above.

Next Steps:

Need to develop a calendar of seasons, upcoming events, elections, etc. that can offer strategic communications opportunities.

Need to finalize media and communications plan. May need to hire a consultant to assist with op-ed placement.

Updated 6:45 p.m.

Hayes and Murdock discuss how the first lady's role would expand once Kitzhaber won his fourth term.

From: MURDOCK Jan * GOV

To: Cylvia Hayes

Date Sent: 2013.12.06 10:35:12

Date Received: 2013.12.06 10:35:13

Attachment(s):

Subject: Re: invitations

Will do. As the campaign gets started, Mary will need to work with the campaign scheduler and I've told her that her role will definitely be shifting because as state employees we cannot have anything to do with campaign events other than to offer times that you are available.

Once the election is over & your role increases I think you should think about what you need/want your assistant to handle.

Scheduling is just a small part of being an assistant.

You might want to review job descriptions for other First Ladies and/or policy advisors just to see what their duties include. I can do the research for you if you wish.

Jan

Jan Murdock

Assistant to Governor Kitzhaber

On Dec 6, 2013, at 10:21 AM, "Cylvia Hayes" wrote:

Greetings Jan,

This makes sense to me. I do not want to see all of these and I definitely don't want to have them sent to me without knowing that the Governor had already responded. Please work with Mary to get her started screening out some of the obvious ones. As we move into next year and my work situation shifts all of this is going to shift as well. My scheduler will be taking on much more for me and we will need to think through what that means.

tours and maintenance of Mahonia Hall.

Dan Carol, former director of Kitzhaber's Office of Strategic Initiatives, who had helped Hayes line up some contracts for her consulting business.

Nkenge Harmon Johnson, former communications director who clashed with Hayes as she worked to rein in the first lady. She was fired, in part, for upsetting Hayes during a meeting.

Steve Bella, a longtime friend and colleague of Hayes' who started working on contract for the governor's office late in the third term.

State government

Michael Jordan, the state's chief administrative officer who led the Department of Administrative Services (DAS), which is at the center of the controversy of whether Kitzhaber's assistant, Jan Murdock, asked for the governor's private emails to be deleted from state servers.

Sean McGuire, temporary employee who was recommended by Kitzhaber to Jordan to work on Oregon's Genuine Progress Indicator. His employment term ends June 30. He also has ties to Hayes and Demos.

The operatives

Patricia McCaig, worked on a number of Kitzhaber campaigns and served as his longtime political adviser.

Mark Wiener, a longtime adviser to the former governor and Portland-based political consultant whose office was just a few doors down from

Thanks,

C

Cylvia Hayes

First Lady

State of Oregon

Updated 6:25 p.m.

Kitzhaber considers rethinking an event after Hayes shows interest. Also, a back-and-forth on scheduling policy

From: MURDOCK Jan *
To: Cylvia Hayes
CC: BONETTO Mike *]; John Kitzhaber[
BCC:
Date Sent: 2014.02.19 09:33:10
Date Received: 2014.02.19 09:33:11
Attachment(s):
Subject: RE: natural resource horseback ride?

Good morning Cylvia;

The reason you didn't know about this invitation is because the original invitation was just for the Governor.

Brett's email is proof positive of why we have a scheduling process and that all requests go through our scheduling team; we've all spent way too much time responding to Brett's email on an invitation that was handled some time ago.

Our policy advisors know that they shouldn't email invitations directly to the Governor and you, we have a scheduling policy for a reason J
Jan

From: Cylvia Hayes
Sent: Wednesday, February 19, 2014 9:22 AM
To: MURDOCK Jan * GOV; John Kitzhaber
Cc: BONETTO Mike * GOV
Subject: Re: natural resource horseback ride?

I had never heard anything about it until this most recent email from Brett.

Cylvia Hayes
First Lady
State of Oregon

From: MURDOCK Jan * GOV
Date: Wednesday, February 19, 2014 5:58 AM
To: John Kitzhaber
Cc: Cylvia Hayes ,Mike Bonetto
Subject: Re: natural resource horseback ride?

Primary reason was your schedule. There were a number of secondary reasons, which you mention below.

Kitzhaber's 2014 campaign headquarters.

Tom Imeson: utility executive and political veteran who was a longtime friend and adviser to Kitzhaber.

Kevin Looper: political consultant

The lawyers

Steve Janik: Kitzhaber's lawyer on his cases before the Government Ethics Commission and the Oregon Department of Justice.

Jim McDermott: Kitzhaber's lawyer on his cases before the Government Ethics Commission and the Oregon Department of Justice.

Whitney Boise: Hayes lawyer, who was retained in early October when she first admitted that she had accepted \$5,000 to marry an immigrant in need of a green card. He's also representing her in her legal fight to keep her government-related emails private.

The lawmakers

Peter Courtney: Senate president

Tina Kotek: House speaker

The clients

Law Daly, heads up New York-based Demos work on GPI/Genuine Progress Indicator.

Jeff King, executive director of the Clean Economy Development Center. The group, which lost its nonprofit status, paid Hayes \$118,000 over two years for a fellowship.

Jan Murdock

Assistant to Governor Kitzhaber

On Feb 18, 2014, at 9:30 PM, "John Kitzhaber" wrote:

Right. We considered and declined this some time ago. Can't recall why except we have really tight schedules. I don't mind revisiting it but we need to see if it can fit into a schedule already complicated by a campaign and we REALLY need to make sure there is some value add.

JK

From: Cylvia Hayes <

Date: Tuesday, February 18, 2014 at 8:45 PM

To: BROWNSCOMBE Brett *, John Kitzhaber , MURDOCK Jan * GOVcc: BONETTO Mike * , WHITMAN Richard M , TUCHMANN Tom

Subject: Re: natural resource horseback ride?

Greetings Brett,

Our schedules are extremely tight during that time and I may in fact be headed to the East Coast. However, I do think this event would have significant benefits and if we can make it fit would certainly be up for it. One caveat -- I need to be given a horse to ride that is not just a nursemaid! I can really ride and would want a horse that like to go a bit!

Thanks,

C

Cylvia Hayes

First Lady

State of Oregon

From: BROWNSCOMBE Brett

Date: Tuesday, February 18, 2014 8:27 PM

To: Cylvia Hayes , John Kitzhaber , MURDOCK Jan >

Cc: Mike Bonetto , Richard Whitman , TUCHMANN Tom

Subject: natural resource horseback ride?

Catchy email subject, eh?

This is actually a serious idea proposed by Oregon Cattlemen's Assoc., modeled after something Idaho does. The idea is to get various key policy leaders (not the choir, but a diverse group of leaders) away from the distractions and hustle / bustle of their regular daily lives in order to have informal conversations on various natural resource policy issues of importance ... doing so over the course of a horseback trail ride (or horse-drawn wagon for those who don't ride), bbq meals, campout and campfire. The experience in Idaho has apparently proven a great way to build relationships, communication, common ground and inertia around moving certain important policy pieces forward at the Congressional, fed. administrative, and/or state levels.

OCA is planning this with Congressman Walden's office, so he will be there. They are calling it the "Capital Resources Camp and Trail Ride." I'm told Gov. Otter from Idaho may come over as well.

Given how things look on the horizon, we have a number of issues where this kind of gathering could pay dividends based on the attendees: Federal forest management, sage grouse, Klamath, water quality. All of these pieces depend to some extent on working relations w/ Rep. Walden, OCA, and other states (like Idaho).

Governor / Cylvia--OCA would like to know if you will attend, and staff of your choosing are invited as well. Further details below:

- Date: June 4-6 (OCA will flex however needed in order to accommodate any portion of that time that works for you)
- Location: near Paulina (on the ranch of current OCA president)
- No media / private invite-only gathering
- Informal campfire and bbq dinner discussions
- Offer has been extended to arrange airplane for the Governor's group and make every attempt to accommodate any other requests from the Governor.

Brett Brownscombe

Policy Advisor, Natural Resources

Office of the Governor

Updated 6:13 p.m.

The emails

What we have

About 94,000 emails between Cylvia Hayes and former Gov. John Kitzhaber's staffers dating back to January 2011, the beginning of his third term.

What we don't have

Hayes: The former first lady is waging a legal battle to keep secret the full collection of work-related emails she sent and received in her role as first lady and an adviser to Kitzhaber.

Kitzhaber: The former governor's emails sent and received from the Gmail account he used for his governor's work. That email address was automatically forwarded to the state's server.

Also, Kitzhaber's personal AT&T email account, which the former governor's lawyers say were inadvertently

Kitzhaber staffer Dan Carol makes push for funding of the Pacific Coast Collaborative, a regional partnership of states that Hayes accepted a contract in 2013 to work on.

From: HOFFMANN Margi * GOV
 To: Cylvia Hayes; CAROL Dan * GOV; BONETTO Mike * GOV;
 Date Sent: 2014.09.03 08:57:00
 Date Received: 2014.09.03 08:57:01
 Subject: RE: PCC Funding

Hey all,

I just want to echo that I think this is critical, as well. The PCC has a direct ROI for the state in terms of our ability to leverage resources and move forward with job creation programs. For example, without the PCC we would not be able to leverage CA's IT or HR infrastructure to support our clean fuels work. That alone means that we can tap into the 103 FTE at CARB to help run our program, which the legislature likely would never appropriate to this program. This has the potential to create 29k jobs in the state with very little impact to our bottom line. It is extremely efficient and valuable for a little state like ours to be able to leverage our larger partners' resources. I definitely think this is a small investment that has had and will continue to have a huge, worthwhile return for the state.

Thanks,
 Margi
 From: Cylvia Hayes

Sent: Monday, August 25, 2014 11:42 AM
 To: CAROL Dan * GOV; BONETTO Mike * GOV

forwarded to state servers. Reviews of emails released so far show that Kitzhaber regularly used his AT&T account to discuss state business.

Cc: HOFFMANN Margi * GOV

Subject: Re: PCC Funding

Thanks Dan. I agree that this is a critical time for the PCC work. I think having the states step up with these operating funds will also keep the foundations feeling good about previous and ongoing funding they have/ may invest.

C

Cylvia Hayes

First Lady

From: CAROL Dan * GOV

Date: Thursday, August 21, 2014 2:37 PM

To: BONETTO Mike * GOV

Cc: HOFFMANN Margi * GOV , Cylvia Hayes <cylhayes@gmail.com>

Subject: PCC Funding

This is my first ever ask out of the Governor's Strategic Reserve fund during my 3-year tenure. While I strongly support prospective changes to the strategic funding process, keeping up the momentum on the ground-breaking regional PCC effort is at a critical juncture.

I hereby request \$100,000 to support our implementation work under the 3-Governor accord signed in October 2013.

After two years where PCC implementation work has been heavily supported by over \$600,000 in foundation support, jurisdictions now must begin funding a greater share.

As you know, I have put PCC "dues" in the 2015-2017 request, but Washington and California have recently come forward with 100k each to fill in the implementation shortfall for 2014-2015 which has already benefitted our work on 111d, clean fuels, resilient infrastructure and more (see attached PCC document).

So I am hoping we can execute an agreement similar to what Washington has done with California which is managing the effort.

Timing ideally would be a commitment by September 12.

Thanks Mike.

Let me know what else you need. I am copying Margi and Cylvia as I agreed to take point on this issue but wanted them in the loop.

Updated 5:53 p.m.

An issue with the art hanging in Mahonia Hall, the governor's mansion where Hayes lived part-time. Kitzhaber stayed in the residence only occasionally.

CC: Cylvia Hayes; ROWINSKI Mary E * GOV; ROTH Leslie * GOV

Date Sent: 2011.08.15 21:18:58

Date Received: 2011.08.15 21:19:01

Attachment(s):

Subject: RE: Mahonia Hall Art

Good Lord. We will just give the paintings back if need be. I was under the impression that there would not be a fee. I have been very consistent in letting everyone who comes into the house know about the loan from the art museum and the Oregon artists. Let me know if I need to contact anyone about this.

Peace,

C

Cylvia Hayes

CEO

From: ROTH Leslie * GOV

Sent: Monday, August 15, 2011 1:11 PM

To: Cylvia Hayes

Cc: ROWINSKI Mary E * GOV

Subject: FW: Mahonia Hall Art

Cylvia, I'm still working on this, but just in case you hear any rumblings I wanted to make you aware of what has been being discussed between me and the Portland Art Museum Rental Gallery. Please see email string below for specifics, but the bottom line is the Rental Gallery has billed us \$2,808 for six months for the paintings you have selected (excluding one painting) and we were all under the impression they were being loaned. I'll get back to you when I hear back from Jennifer again. So sorry for this potential disruption.

~Leslie

When we moved to Mahonia Hall, there was no art over the big living room fireplace and there were two giant mirrors over the side tables in that room. There was no art in the front hall or the stairwell, and only two pieces in the little living room. I did not like this absence of art.

I asked the then-director of the museum, John Buchanan, whether Mahonia Hall could be loaned some art and he agreed. I got this idea from Margie Goldschmidt, former first lady. The deal that I struck with Mr. Buchanan--a "gentleman's agreement" with no paper trail--was that the museum would loan the pieces free of charge. In return, the docents and I would be sure to tell the guests that the pieces were generously loaned from the Portland Art Museum.

Mr. Buchanan assigned a curator to me; I think her name was Margaret and I think she is no longer with the museum because of down-sizing. Margaret made one visit to Mahonia Hall to measure the size of the spaces and to look at the general decor of the house. Margaret and I then chose pieces appropriate for Mahonia Hall from the collection in the museum vault. During that visit to the museum vault, Mr. Buchanan ran into me in the hall and insisted that I also take the Bierstadt piece that had been hanging in his office (which was very kind of him). Margaret counseled me to choose about 15 pieces because surely the museum would not approve some of the pieces. This counsel turned out to be wise; a couple of pieces needed attention (to the art or the frames), one was scheduled for an exhibit at the museum within the next year, etc.

Someone from DAS and Ed Geisbrecht then worked with the museum to cover, respectively, insurance issues and hanging issues (i.e., making holes in the walls). I recall that the museum covered the insurance angle so that the state was not paying money for this loan of art. This aspect was very important to me because we were all trying NOT to spend state funds.

With Margaret's help, I created a "cheat sheet" for the docents to use in giving tours so that they could explain not only the source of the art but also the individual artists. When I lived at Mahonia Hall, I know that the docents used the cheat sheet routinely (thus holding up our end of the gentleman's agreement).

At least once someone from the Gov's office contacted me to say that the museum had reminded us that it was time to renew the loan and inquired whether I was still happy with the art or wished to choose other pieces, and I just stuck with what I had chosen initially.

Once, someone told me that the Overbeck piece (yellow roses) was in Mahonia Hall when Gov. Roberts lived there. This person--I can't recall who it was--said that the museum's loaning art for Mahonia Hall was a long tradition, and remarked how coincidental it was that Gov. Roberts and I both liked that Overbeck painting.

That's everything I know!

Ever yours,

Mary O

From: Jennifer Zika

Sent: Thursday, August 04, 2011 11:33 AM

To: ROTH Leslie * GOV

Cc: Ann Eichelberg; Donald Urquhart

Subject: RE: Mahonia Hall Art

Hi Leslie,

There is one piece from the permanent collection that is being loaned from the Museum with permission from the Director, Brian Ferriso. The other pieces from the Rental Sales Gallery are different, as we are a retail operation needing to pay our artists their commission for works rented. I did ask Museum staff involved with this project how these rentals were to be handled and was instructed to bill according to our regular fees. Does this work for you? The rental period invoiced is for three months, and additional three month rentals would require another invoice, NOT including the piece loaned from the Museum's collection.

I hope this can be worked out. Many thanks, Jennifer Zika

Rental Sales Gallery

Portland Art Museum

From: ROTH Leslie * GOV

Sent: Thu 8/4/2011 11:00 AM

To: Jennifer Zika

Subject: Mahonia Hall Art

Hi Jennifer,

I received your rental contract and billing for the artwork at Mahonia Hall. We were under the impression the artwork was being loaned to the residence. Is that incorrect? Thank you for checking into this.

Updated 5:47 p.m.

Early in Kitzhaber's third term, Hayes is adamant that she is "VERY" engaged on clean economy policy within the administration

On Sat, Nov 5, 2011 at 4:02 PM, Cylvia Hayes wrote:

Greetings Jaxon,

Thanks so much for the kind words. I was very impressed with Net Impact, a very important gathering I think. Rest assured I am VERY engaged on clean economy policy and issues with the Administration. We are planning some big things. Please work with Mary cc'd above to try to schedule a meeting or phone call with me.

Thanks,

C

Cylvia Hayes

CEO

From: Jaxon Love

Sent: Friday, November 04, 2011 12:03 PM

To: Cylvia Hayes

Subject: Sincere Thanks

Cylvia,

I can't thank you enough for battling through the illness and guiding what turned out to be a thought-provoking and thoroughly engaging panel. The feedback I received afterwards was very positive. I hope you enjoyed the experience. We were very privileged to have your presence at the Net Impact Conference.

I look forward to following your work with the Governor this year. It sounds like you have some fascinating and challenging marine issues to tackle. Hopefully your knowledge of clean energy will be put to use as well, we need you!

I would love to speak again in person if the opportunity ever presents itself. Having grown up in Bend I'm curious how you see Central Oregon emerging from this economic turmoil. There are so many great resources upon which to build a strong and sustainable local economy there - and hopefully less cyclical than in the past!

Best regards,

Jaxon

--

Jaxon Love

Oregon MBA, 2012

Research Fellow, Labor Education and Research Center

--

Jaxon Love

Oregon MBA, 2012

Research Fellow, Labor Education and Research Center

Updated 5:37 p.m.

From the beginning, Hayes was trying to shape hiring decisions in governor's office.

From: Cylvia Hayes

To: John Kitzhaber; Curtis Robinhold
Cylvia Hayes; ROBINHOLD Curtis * GOV
Date Sent: 2011.02.15 16:12:53
Date Received: 2011.02.15 16:12:52
Attachment(s):
Subject: FW: reminder

FYI,

Sybil Acherman's name has been mentioned a number of times. Not sure if she'd leave Lazar, but she is sharp, female and youngish.

Peace,

C

Cylvia Hayes

CEO

www.3strategies.org

From: Martin Goebel [<mailto:mgoebel@sustainablenorthwest.org>]

Sent: Tuesday, February 15, 2011 2:26 PM

To: Cylvia Hayes

Subject: Re: reminder

Cylvia - Two more names to consider:

Cybill(sp?) Ackerman, currently with Lazar Foundation

Krystyna Wolniakowski, currently with the National Fish and Wildlife Foundation

Cheers, Martin

On Mon, Feb 14, 2011 at 11:39 PM, Cylvia Hayes wrote:

Thanks Martin. I have passed this along.

Peace,

C

Cylvia Hayes

CEO

From: Martin Goebel

Sent: Monday, February 14, 2011 12:57 PM

To: Cylvia Hayes

Subject: Re: reminder

Cylvia-

So, here are some names to consider:

- Brett Brownscombe (we talked about him; he is eager and has much natural resources policy and "collaboration" experience)
- Greg Corbin (natural resources attorney at Stoel Rives; excellent guy; serves on SNW's board and does much on water and forestry)
- Don Harker (you know him; lot's of state gov experience in the past in Kentucky and Alaska - mining, parks and natural resources; also very knowledgeable on watershed management, sustainability and systems; has done strategic planning work for OWEB recently)
- Jane O'Keeffe our board chair and former Lake County Commissioner; serves on CEQ Commission)
- Sara Vickerman (west coast director of Defenders of Wildlife; knows her way around Salem)
- Maia Enzer (my very effective and tough as nails, gets the job done director for Policy; does not know Salem well; I'm not sure she'd be interested)
- Chad Davis (my forest stewardship director; only available on short term basis; best used on biomass initiatives)
- Diane Snyder (eastern Oregon rancher; currently in Bozeman, MT as Northern Rockies director for the Sonoran Institute; was first director for Wallowa Resources)
- Nils Christoffersen (current director of Wallowa Resources; forester and all around great guy; co-chaired East Side Forest Panel)

Hope this helps a bit.

Best, Martin

On Sun, Feb 13, 2011 at 6:11 PM, Cylvia Hayes wrote:

Greetings Martin,

Please see attachments. As for the NA policy advisor, we need someone who has a breadth of experience across environment, forestry, ag, land-use, water, etc. and the person needs to be able to work with diverse constituents and high profile/ high conflict situations.

Peace,

C

Cylvia Hayes

CEO

From: Martin Goebel

Sent: Sunday, February 13, 2011 12:59 PM

To: cylvia@3Estrategies.org

Subject: reminder

Thanks for calling, Cylvia. Good to chat.

Please send priorities and thoughts on Nat Res's advisor position...

Martin

--

J. Martin Goebel

President

Sustainable Northwest

Updated 5:27 p.m.

Hayes inquiring with one of Kitzhaber's advisers.

To: GOLDFARB Gabriela * GOV

From: Cylvia Hayes

Sent: Mon 7/22/2013 12:25:36 PM

Subject: Re: Factsheet: Revenue Sharing S 1273 "FAIR Act"

Thanks so much. I thought the fact sheet was particularly helpful.

C

Cylvia Hayes

CEO, 3Estrategies

On 7/22/13 12:21 PM, "GOLDFARB Gabriela * GOV"

wrote:

>Cylvia, many thanks for forwarding and hello Richard - good to be crossing paths with you again.

was aware of problematic issues arising from the revenue sharing bill

>(Richard, first heard about it from Sarah Chasis at a January JOCI meeting) - but the reality is with our legislative session it had slipped

>from my radar, so thanks for this.

will check in with the Governor's D.C. representation and our

>Department of Justice.

>Richard, feel free to be in touch with me directly going forward.

>Best,
>Gabriela
>Gabriela Goldfarb, Policy Advisor -- Natural Resources
>Office of Governor John Kitzhaber
>-----Original Message-----
>From: Cylvia Hayes [<mailto:cylvia@3estrategies.org>]
>Sent: Monday, July 22, 2013 10:20 AM
>To: GOLDFARB Gabriela * GOV; Richard Whitman
>Subject: FW: Factsheet: Revenue Sharing S 1273 "FAIR Act"
>Are you tracking this? Have you spoken with our delegation?
>Cylvia
>Cylvia Hayes
>CEO, 3EStrategies

Updated 5:12 p.m.

Governor's office staffers go out of their way to include Hayes into a meeting with advocates that had been scheduled originally with Kitzhaber's energy adviser.

From: BELLSHAW Tammi * GOV

To: Greg Hansen, BELLSHAW Tammi * GOV; HOFFMANN Margi * GOV

CC: Robert Thatcher of Kindred Sun; Grant Eggleston; Larry Simpson; Doug Macbeth; Cylvia Hayes

BCC:

Date Sent: 2012.11.14 15:47:04

Date Received: 2012.11.14 15:47:05

Attachment(s):

Subject: RE: Canceled: Follow up meet w/Greg Hansen (President,GQG), Rob Thatcher, and Grant Eggleston to present one-pager about Kindred Sun

Greg-

Thanks for clarifying. Our conference room is not very big and only holds six people and since I want to make sure Cylvia has the option of attending if she is available, I am changing the location to the State Capitol, room 160. I will re-send the calendar invite and add the others to it.

Tammi

Tammi J. Bellshaw

Office of the Governor

Executive Assistant

255 Capital Street NE, Suite 126

Salem, OR 97301

From: Greg Hansen

Sent: Wednesday, November 14, 2012 11:56 AM

To: BELLSHAW Tammi * GOV; HOFFMANN Margi * GOV

Cc: Robert Thatcher; Grant Eggleston; Larry Simpson; Doug Macbeth; Cylvia Hayes

Subject: Re: Canceled: Follow up meet w/Greg Hansen (President,GQG), Rob Thatcher, and Grant Eggleston to present one-pager about Kindred Sun

Hi Tammi,

Clarification that Rob Thatcher, Grant Eggleston, Larry Simpson, Doug Macbeth, and I'll be participating in the meeting with Margi.

Best wishes,

Greg Hansen

President and Managing Director

GQG I strategy + research + marketing

Insights for success

Updated 5:07 p.m.

Kitzhaber expresses anger about some conservationists' refusal to attend meeting; tells Tuchmann he's doing a great job.

To: Tom Tuchmann, Kitzhaber's forestry adviser

Cc: WHITMAN Richard M * GOV; BONETTO Mike

GOV; Cylvia Hayes

From: John Kitzhaber

Sent: Mon 1/6/2014 10:40:37 PM

Subject: FW: Meeting

Y. We should definitely cancel the meeting.

But (he said, needing to vent a little) that fact is that while this may not be a reflection on their views toward me it IS a slap in the face, of the Governor of Oregon who, by the way, has given these individuals and these groups more time and more access and more, consideration than any other governor in the last two decades.

I can appreciate (even though I do not agree with) why they do not want to do the modeling. But refusing to sitdown with a group of people they spent hours with last year and have a discussion about whether or not we should do the modeling and, if not, why is antithetical to basically everything I stand for and have been trying to do and am trying to do going forward. If the legislative leadership adopted that attitude we would not have pulled off our special session. If the stakeholders in the Klamath Basin had adopted that attitude, we could not have reached the historic agreement in principle we signed last month if that were the prevailing attitude we would not have the Oregon Plan for Salmon and Watersheds, Marine Reserves, Eastside Forest Collaboratives, Coordinated Care Organization, Early Learning Hubs or Achievement Compacts with 197 school districts. The list goes on.

How many times have these folks asked for meetings with me to express their concerns? And have I ever said "no, I will not meet with you?" How many times, for example, has the Wild Salmon Center been in my conference room? Every time Guido has asked to meet with me I have made it happen. At his request I carved out time to give a speech at the Eco-Trust Building on creating a Conservation Fund.

So, no apology needed from you Tom. You are doing a great job. But this is a BIG deal between me personally and the conservation community. And, in a way, it makes my life a whole lot easier and a whole lot simpler. While I remain fully committed to long term sustainable environmental stewardship worrying about what these particular groups think and want and worry about just dropped a few rungs on my priority list.

Talk to you tomorrow.

JK

From: Tom Tuchmann

Date: Monday, January 6, 2014 7:42 PM

To: John Kitzhaber

Cc: Robinhold Curtis, Bonetto Mike ,

Whitman Richard , Wolf Greg

Subject: Meeting

Governor:

I followed up with each of the conservation O&C panelists after our conversation this morning and am sorry to report that they will not attend the meeting. I spoke personally to Guido and Sybil and received emails from the Pew Foundation and Trout Unlimited. Pacific Rivers Council and Defenders of Wildlife did not respond to repeated attempts to get hold of them over the last week.

Without any conservation participation, I want to confirm that I should cancel the meeting. I am very sorry I couldn't deliver on this for you. I was told by a couple people that this was not a reflection of their views toward you but a concern that the information will be used as a bludgeon against them. I don't agree but that is the perception given the source of the request.

Happy to talk more about it at your earliest convenience.

Best, Tom

US Forest Capital, LLC

Updated 5:03 p.m.

Kitzhaber refers to Hayes as the "Goddess of Greenness."

From: John Kitzhaber

To: MURDOCK Jan

CC: Cylvia Hayes

BCC: MURDOCK Jan * GOV

Date Sent: 2011.04.16 20:57:24

Date Received: 2011.04.16 20:57:26

Attachment(s):

Subject: RE: Get together in Salem

Ah, but my cruise director ... the Goddess of Greenness and the Highness of Hunger ...has exercised her Executive Power to override the previous directive and has signed me up to cook. And as a dutiful House Husband, I ALWAYS do as I am told.

Cyvia replied:

Ha! Although I very much like the illustrious titles and the tone of obedient and well-trained House Husband, this change in plans was mutually arrived at. Speaking of illustrious titles, Jan, did John tell you about our new monikers when travelling with the @ I thought it would be good if I were referred to as "Golden Eagle is now in flight" and that John, naturally, should be referred to as "Balding Eagle." Ha ha ha ha! I am still laughing at my own joke.

I love you so much Dear (you too Jan, though differently *).

Updated 5:01 p.m.

Hayes lets Lew Daly of Demos that then-Gov. John Kitzhaber will work with him on an article. The email comes a few months after Hayes' contract with Demos had ended.

From: Cylvia Hayes

To: Lew Daly; Sean McElwee of DEMOS

CC: MURDOCK Jan * GOV

BCC:

Date Sent: 2014.01.03 18:46:39

Date Received: 2014.01.03 18:47:02

Attachment(s):

Subject: interview with Gov Kitz

Greetings gentlemen,

John is willing to be interviewed for your article. Please work with Jan, cc'd here, to schedule that.

Cylvia

Cylvia Hayes

CEO, 3Estrategies

Updated 4:57 p.m.

Hayes asks for help dealing with reporters.

From: ROBINHOLD Curtis * GOV

To: Cylvia Hayes; Raphael, Tim; John Kitzhaber

Date Sent: 2011.03.11 13:06:59

Date Received: 2011.03.11 13:06:59

Attachment(s):

Subject: RE: Prepping answers to tough questions

Thanks for the note, Cylvia.

Tim's crew will put together bullets for the Governor's Office on these issues, and will also address the issues relating to your role as First Lady (hunger issues, etc).

I believe Tim was suggesting that you should prepare Q&A on your private business activity for your own use. We can't help you with those issues, of course, but

will get started on the Govs Office stuff right away.

From: Cylvia Hayes

Sent: Thursday, March 10, 2011 6:30 PM

To: Raphael, Tim; Curtis Robinhold

Cc: John Kitzhaber

Subject: Prepping answers to tough questions

Given that I have spent another day immersed in dealing with reporters I want to reiterate that I'd like some help in getting ahead of the curve on this. Tim suggested that I write up the questions and answers I've been dealing with and doing out. I would prefer that you guys think through the tough questions to the various audiences we noted and your suggested talking point. I will fill in my responses from my position and we can go from there. What I'd like is some help on the front end so that I am not alone in dealing with all of this incoming.

Thanks,

Cylvia

Cylvia Hayes

CEO

Updated 4:54 p.m.

Hayes starts to schedule a meeting with Tom Hayden then a Kitzhaber staffer informs her of who he is.

From: CAROL Dan * GOV

To: Cylvia Hayes

Date Sent: 2014.06.24 12:19:12

Date Received: 2014.06.24 12:19:13

Attachment(s):

Subject: Re: please circulate, thanks

60s anti war leader

On Jun 24, 2014, at 11:59 AM, "Cylvia Hayes" wrote:

Don't know him. Why not? Ps advise. And thanks -- we had a truly fabulous time.

C

Cylvia Hayes

CEO, 3Estrategies

From: CAROL Dan * GOV

Date: Tuesday, June 24, 2014 9:55 AM

To: Cylvia Hayes

Subject: Re: please circulate, thanks

You really really want to hook up with Tom Hayden?

Ps Welcome back

On Jun 24, 2014, at 10:52 AM, "Cylvia Hayes" wrote:

This is very helpful in thinking about PCC participation and even in eventually raising funds for it. Thanks for sending. Do you have Tom Hayden's contact info?

Cylvia

Cylvia Hayes

CEO, 3EStrategies

From: Wade Crowfoot from California governor's office

Date: Friday, June 20, 2014 9:28 AM

To: "Aimee Barnes of Calif, "CAROL Dan * GOV ", Cylvia Hayes, Keith Phillips from the Washington governor's officer

Subject: FW: please circulate, thanks

FYI, from the noted activist Tom Hayden.

Wade

Updated 4:48 p.m.

Hayes works with Kitzhaber's communication staff in 2013 about whether she should be called the governor's "girlfriend."

From: Cylvia Hayes

To: Therese Lang, contractor who worked on the Oregon Prosperity Initiative

Robert Lee, state employee who worked on the Oregon Prosperity Initiative

CC: RAPHAEL Tim * GOV

ROBINHOLD Curtis * GOV

Date Sent: 2013.09.19 21:08:55

Date Received: 2013.09.19 21:09:15

Attachment(s):

Subject: Re: Gazette coverage

Actually I think this is pretty good. Please talk to Tim about how to address the girlfriend thing ? his team did a good job of that in the first many months of the term. I think we probably just want to let them know we prefer the term companion or partner. After all I am not a girl and we have been together ten years.

Thanks,

C

Cylvia Hayes

CEO, 3EStrategies

www.3estrategies.org

From: Therese Lang

Date: Thursday, September 19, 2013 10:57 AM

To: Cylvia Hayes, Robert Lee,

Cc: RAPHAEL Tim * GOV

, ROBINHOLD Curtis * GOV Subject: RE: Gazette coverage

KEZI did the story. Link below. Be forewarned, lots of use of the word, "girlfriend." Cylvia, I'd like to talk with you about how to nicely address this when we meet again, okay?

<http://www.kezi.com/oregons-first-lady-talks-poverty/>

Date: Wed, 18 Sep 2013 23:21:16 -0700

Subject: Gazette coverage

From: Cylvia Hayes

To: Tim Raphael, Robert Lee, Curtis Robinhold

Please see this link: **http://www.gazettetimes.com/news/local/oregon-s-first-lady-to-address-poverty-at-fundraiser-breakfast/article_d8c87f8e-1c0e-11e3-869d-0019bb2963f4.html**.

Therese, please check with the Eugene tv station to see if there is any coverage my my interview that is worth doing anything with.

Thanks,

Cylvia

Cylvia Hayes

CEO, 3Estrategies

Updated 4:40 p.m.:

Looks like she met (or tried to meet) with a biofuel producer to explore using low-carbon fuels for state and military fleets:

--

From: Kevin Kuper of SQP Biodiesel

To: Cylvia Hayes

CC: Tyson Keever SQP Biodiesel

Gavin Carpenter SQP Biodiesel

HOFFMANN Margi * GOV

Mary Rowinski

Date Sent: 2012.10.18 08:51:33

Date Received: 2012.10.18 08:51:39

Attachment(s):

Subject: RE: Oregon biodiesel - 10/12 follow up

Cylvia,

Thank you. We are happy to accommodate your schedule for a meeting when you are back in Salem and look forward to the discussion.

Mary, I hope to work with you to find the most convenient time available and appreciate your efforts in making this happen. Please let me know if we can be of any assistance in the interim.

Gratitude,

Kevin

Kevin Kuper

SeQuential Pacific Biodiesel

www.SQPBiodiesel.com

From: Cylvia Hayes

Sent: Thursday, October 18, 2012 7:47 AM

To: Kevin Kuper

Cc: Tyson Keever; Gavin Carpenter; 'HOFFMANN Margi * GOV'; 'Mary Rowinski'

Subject: RE: Oregon biodiesel - 10/12 follow up

Greetings Kevin,

Thanks for taking time to reach out. Margi is cc? here. I'd like to set a meeting with you, me and Margi to have a conversation about this.

Mary, will you please work on setting something up when I am back in Salem?

Thanks,

Cylvia

Cylvia Hayes

CEO

www.3estrategies.org

From: Kevin Kuper of SQP Biodiesel

Sent: Monday, October 15, 2012 4:25 PM

To: Cylvia Hayes

Cc: Tyson Keever; Gavin Carpenter

Subject: Oregon biodiesel - 10/12 follow up

Cylvia,

Thank you for your time this past Friday in briefly discussing Oregon made biodiesel and access to Oregon state & military markets with us. Thank you also for your contributions to both Go Green and the military biofuels events and for all of the good work you have done for this great state over the decades.

In this follow up I would like to create a dialog on how Oregon's commercial biodiesel production plant can serve the Oregon state fleets as well as access and impact the military in their consumption of petroleum fuels. Today we see far too many gallons of locally sourced and locally produced renewable biodiesel fuel being exported to neighboring states. SeQuential-Pacific has been attempting for years to supply Oregon made biodiesel to the state's fleets with little success.

From what we can discern it seems as though Oregon fleets are running on biodiesel sourced from the midwest. This bypasses the economic good of keeping our energy dollars local and supporting local businesses and workers and adds unnecessary carbon to our atmosphere vis-a-vis the transportation of midwest biodiesel to Oregon.

SeQuential-Pacific Biodiesel is committed to the low carbon future of Oregon State and your help in reaching the key stakeholders is greatly appreciated.

Next steps might include an introduction to Margi Hoffman, stakeholders in Oregon fleets, a discussion on current and future plans within state fleets for biodiesel blend percentage increases including the contracting opportunities related and possibly a discussion and introductions to the military pathways and the Fort

Oregon project.

Please let us know how we can best facilitate going forward. SeQuential-Pacific is in a great position to offer locally produced, low carbon Oregon fuels to these entities with strong pricing mechanisms and I greatly appreciate your time and energy in assisting us to reach these shared goals.

Gratitude,

Kevin

Kevin Kuper

SeQuential Pacific Biodiesel

www.SQPBIodiesel.com

Updated 4:37 p.m.

From: Cylvia Hayes

Sent: Friday, March 21, 2014 9:30 PM

To: Margi Hoffman; CAROL Dan * GOV

Subject: questions for Carbon World speech

Importance: High

Greetings Planet Savers,

Please give me your thoughts about responses to the questions below which will be asked at the Carbon World panel. Sorry for just getting them to you but I was utterly immersed in the TED gig.

For Cylvia Hayes: ?Oregon has publicly talked about its preference for a carbon tax rather than a cap-and-trade program so you don't seem to be contemplating the kind of linked market approach that California and Quebec has or that exists among the RGGI states. Usually new taxes are anathema to politicians so why does Oregon prefer a tax-based approach??

Other Possible Questions:

- Oregon is probably a lot more similar to Quebec than it is California at least in terms of its emissions profile since both are largely hydroelectric energy dominated leaving most emissions to come from the transportation sector. Can you achieve your desired emission reductions in that sector through zero emission vehicle and low carbon fuel programs without relying on pricing carbon?
- Is the alignment of climate policies in a collaborative scheme desirable and does the reliance on a carbon tax complicate such efforts at alignment if they are both focused on an emissions trading scheme?
- Taxes are notorious for their special exemptions and carve outs. How do you prevent tax lobbyists from creating loopholes or otherwise undermining your tax program so that it both equitable and that it achieves your emission reduction goals?
- THANKS!
- C

Updated 4:29 p.m.

An attachment within a Kitzhaber email appears to be plans for how to focus a fourth term, referencing the 2014 elections as in the future...

He says he wants more of a focus on the environment:

I think a big piece of this is just talking much more directly about these issues. I don't think we yet have a very compelling, consistent message around this and to be truthful it does *not* feel like environmental protection and sustainability has been a major priority of the first term. I would like to feel as though this is a very intentional shift in the second term. I see this as a significant piece of my portfolio/ messaging going forward.

Updated 4:19 p.m.

Consultant on hydro projects asks for Hayes' help in working with Oregon Department of Fish and Wildlife. She relays the request to Kitzhaber's advisers:

From: Kevin Crew of Black Rock

To: BROWNSCOMBE Brett * GOV, a Kitzhaber adviser

CC: Cylvia Hayes

Date Sent: 2013.05.31 09:22:38

Date Received: 2013.05.31 09:22:42

Attachment(s):

Subject: Re: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

Hi, Brett and Cylvia:

Thank you for working on this, Brett. I look forward to your call. I can be reached at (541) XXXX. Trying to avoid the "no project" alternative!

Kevin

On Fri, May 31, 2013 at 8:52 AM, BROWNSCOMBE Brett * GOV wrote:

Kevin,

I talked this through with ODFW last week and will call you ASAP. I'm assuming you are in touch with Dave Fillippi as well?

Thanks

Brett

Sent from my iPhone

On May 31, 2013, at 8:15 AM, "Cylvia Hayes" wrote:

Greetings Kevin,

Brett Brownescombe, cc'd here, is the person to talk to about this. He has been incredibly in demand of late.

Thanks,

Cylvia

Cylvia Hayes

CEO, 3EStrategies

From: Kevin Crew of Black Rock

Date: Tuesday, May 28, 2013 12:06 PM

To: Cylvia Hayes

Subject: Re: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

Hi, Cylvia: I have not heard back yet from the Governor's natural resources policy advisors. I appreciate any assistance you can provide in spurring on a dialog about this matter. Thank you, Cylvia.

Kevin L. Crew, P.E.

On Sat, May 18, 2013 at 1:31 PM, Cylvia Hayes wrote:

Greetings Kevin,

I have forwarded this to the Governors energy and natural resources policy advisors. I expect you will hear from them shortly.

Thanks,

Cylvia

Cylvia Hayes

CEO, 3EStrategies

From: Kevin Crew

Date: Wednesday, May 15, 2013 9:12 PM

To: Cylvia Hayes

Subject: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

Hello, Cylvia:

I am writing to you today to request your assistance in addressing an ongoing issue with regard to small hydro development in Central Oregon. North Unit Irrigation District (NUID), in partnership with small hydro developers, has identified multiple locations within its canal system that provide the opportunity for small hydro development. As part of the hydro development process, a secondary use water right must be issued by the Oregon Water Resource Department (OWRD) for hydro use. Through the water right process the Oregon Department of Fish and Wildlife (ODFW) has input and discretion with regard to requiring fish screening and passage - or not ? hence the matter before us with regard to fish screening.

In 2010, as Central Oregon Irrigation District (COID) and Swalley Irrigation District (SID) were preparing to begin construction on hydro projects in their canals, ODFW required that fish passage be implemented at North Canal Diversion Dam before ODFW would sign off on the project ? essentially holding the projects. In the end an agreement was reached by ODFW, COID, SID and NUID by which funding would be garnered over the next several years to construct a fish passage facility. The passage project is estimated to cost \$1.5 million. The agreement requires a 60% ODFW/40% districts cost share for which the districts have been diligent about collecting. Fast forward to April 2013, again ODFW has stepped forward to require screening at NUID's diversion even though screening currently exists ? just not to ODFW latest standards.

On April 18, 2013, NUID met with ODFW Director Roy Elicker and staff to discuss the screening matter. In short Mr. Elicker directed the district to put its concerns in writing (see attached) to ODFW so that ODFW had a clear understanding of the districts position. ODFW committed to a quick turnaround response (7 days) given the nature of the issue and stage of development of the hydro projects ? as of today we have no response from ODFW nor do they have the courtesy to return numerous calls to further engage in this matter.

I would very much like to discuss this matter with you in more detail as this issue has the potential to derail 6 hydro projects (5 in NUID and 1 in COID) that are in different phases of development. Not only will these projects suffer but the jobs created from these projects will be lost, revenues allowing further investment in the district will be lost, the loss of renewable energy and associated benefits will be lost, and finally those interested in developing hydro power in Oregon will take their business elsewhere due to the burdens the state places on these projects.

Thank you for your time and consideration with regard to this matter.

Kevin L. Crew, P.E.

--

BLACK ROCK CONSULTING

Kevin L. Crew, P.E.

Principal

20380 Halfway Road, #1

Bend, Oregon 97701

From: Cylvia Hayes

To: BROWNSCOMBE Brett * GOV

Date Sent: 2013.05.20 10:54:54

Date Received: 2013.05.20 10:55:08

Attachment(s):

Subject: Re: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

Thanks Brett.

C

Cylvia Hayes

CEO, 3EStrategies

From: BROWNSCOMBE Brett * GOV

Date: Sunday, May 19, 2013 8:25 PM

To: Cylvia Hayes, WHITMAN Richard M * GOV

Cc: BROWNSCOMBE Brett * GOV , HOFFMANN Margi * GOV

Subject: RE: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

I'll connect w/ Kevin on this. He was somewhat involved in the legislative work group that reached agreement on an in-conduit hydropower bill that is moving this session. This issue never arose during that process. And, we recently signed a letter supporting federal funding for efficiency / water conservation projects lead by NUID, so I did not sense there were other issues. But apparently there are. Thanks for the heads up Cylvia.

-Brett

From: Cylvia Hayes

Sent: Sunday, May 19, 2013 12:15 PM

To: WHITMAN Richard M * GOV

Cc: BROWNSCOMBE Brett * GOV; HOFFMANN Margi * GOV

Subject: Re: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

Greetings Brett,

Would you be able to respond to Mr. Crew's email below? I don't want to be in the middle of this but I have worked with these irrigation districts on hydro projects and I don;t just want to ignore him either.

Thanks,

C

Cylvia Hayes

CEO, 3EStrategies

From: WHITMAN Richard M * GOV

Date: Sunday, May 19, 2013 11:52 AM

To: Cylvia Hayes

Cc: BROWNSCOMBE Brett * GOV, HOFFMANN Margi * GOV , WHITMAN Richard M * GOV

Subject: Re: Fish Screen for North Unit Irrigation District Affecting 6 Small In-Conduit Hydro Projects

This is a statewide issue with the interplay of in-conduit hydro and our fish passage laws. Brett has been leading a work group to resolve this issue, by allowing in-conduit developers to pay into a mitigation fund. Legislation to allow that is close to passage.

Brett can fill you in on more details.

Richard Whitman

Governor Kitzhaber's Natural Resources Advisor

On May 18, 2013, at 1:30 PM, "Cylvia Hayes" wrote:

Greetings you two,

Please see the email below. Obviously this person is pretty frustrated. How should we handle this?

Thanks,

C

Cylvia Hayes

Updated 4:17 p.m.

An attachment from a Kitzhaber email showing how he wanted Hayes' poverty/prosperity work emphasized in the administration:

That being said, I have a few concerns that I want to get on the table.

1. Common Message

Because Cylvia has not been well integrated into the Administration over the past three years, the considerable effort she has put into poverty/prosperity in her capacity as First Lady has been largely parallel and not convergent with the rest of the work we have been doing.

Therefore, it is of great importance that we develop a common message and way to talk about the Prosperity Initiative and to take advantage of the additional capacity that Cylvia brings by coordinating and leveraging her work in alignment with our common goals.

It is important to define what we mean by the First Lady "leading the Prosperity Initiative."

It is important that the work Cylvia does on the Prosperity Initiative (and the remarkable following she has created) is coordinated and aligned with the overall administration. That is, she needs to be engaged in strategic planning and long term scheduling; she needs communication support for her public appearances; and the groups she is convening, her efforts to secure grant funding, etc. need to be part of our overall strategic plan.

It is important that the goals of the Prosperity Initiative are not seen as separate and different from the goals of the Administration or of the Oregon Business Plan (which I view as part of our outside implementation strategy). If we are not careful and intentional, people could easily see the goals of the Prosperity Plan and the goals of the Oregon Business Plan as two separate, duplicative and unrelated efforts. And there is a lot of overlap here.

15 Goals of the Prosperity Plan: (1) reducing poverty from 17.5% to below 10% by 2020 and below 5% by 2025; (2) raising income levels to above the national average by 2020; (3) significant reduction of income inequality by 2025.

Goals of the Oregon Business Plan: (1) creating 20,000 jobs per year each year until 2020; (2) raising income levels to above the national average by 2020; (3)

reducing poverty from its current level of 17.5% to below 10% by 2020

We currently have an Oregon Prosperity Initiative website that was created some time ago when Cylvia was leading what amounted to an almost parallel effort. It is important as we go forward that this is aligned and integrated with the rest of the work we are doing. That is, it is important that the first thing people see when they open the home page of the Oregon Prosperity Initiative is a clear and compelling narrative that captures both what we are doing to better serve those already living in poverty; and what we are doing to prevent poverty by addressing its root cause.

The latter goal - to address the root causes of poverty - encompasses much of the work we are doing in education (including early learning), workforce and health care. Therefore, we need to be able to link in to these efforts and to see them as all supporting the objectives of the Prosperity Initiative. Right now I think the website is pretty weak.

I also think that we need to make sure there is alignment and synergy between our State website, my website, the First Lady's website and the Prosperity Initiative website. This is way beyond my pay grade (websites and all things electronic and virtual) but if the Prosperity Initiative is going to be the way we capture all the work we are doing into a single narrative then we need to redesign that site and make sure it is connected to other sites where people can get

updates on our suite of major policy initiatives (the action plans to achieve our common goal). For example, here are a few websites that ought to be upfront links on the Prosperity Initiative website:

Updated 4:09 p.m.

From: Cylvia Hayes

To: Scott Nelson

CC: John Kitzhaber, Curtis Robinhold

BCC: Cylvia

Date Sent: 2011.02.19 19:00:01

Date Received: 2011.02.19 18:59:28

Attachment(s):

Subject: RE: FW: coal expansion revelations

Greetings Scott,

Although I understand the hard headed expediency of being realistic about coal going to China and India via US exports, hard headed expediency will sink the U.S. and the planet if we continue to avoid the hard choices needed to break our fossil fuel addiction.

I completely agree with you about getting behind investments in clean coal technologies. However, they are undeveloped and uncertain. Given the energy and climate realities we are facing, it is insane not to oppose investment in past-generation fossil fuel infrastructure. Oregon does not stand alone in this. We are too small to do any good if we do.

For what it's worth, I agree with you about the overly simplistic approach of the Climate Solutions language. However, I don't believe a "transformation administration" can be so timid on such a major issue for our region. We have the opportunity to deliver the more thoughtful and system-level message.

Do we really want to take the path that since others are "going to burn that dirty garbage no matter what" we just stay out of it? Do we want the Northwest to become the Coal Gulf Coast? Do we have suggestions for a brighter alternative?

C

From: Scott Nelson

Sent: Saturday, February 19, 2011 6:33 PM

To: Cylvia Hayes

Cc: John Kitzhaber, Curtis Robinhold

Subject: Re: FW: coal expansion revelations

I'm willing to take a different direction on this one. I think this is a red herring and does nothing except boost fundraising opportunity for the environmental groups. And, indeed, the Port of Portland told us this week that there is no jurisdiction nor do they intend to have jurisdiction invoked by putting infrastructure through the Port.

Here's the deal: coal will go to China, coal will go to India. The price points (even with worldwide regulation that would significantly change the pricing) are such that American coal will roll out to the world. So I guess we could win a hollow moral victory in saying that we (Oregon and Washington) are not complicit in the worldwide coal conspiracy, but even that modicum of smugness won't hold if we go to the higher level of generality of considering ourselves Americans. And, of course, we are just as much a part of the conspiracy as anybody else, we just happen to be lucky that we had massive public investment in dams that kill fish.

As an aside, I have mentioned this to the political director at Climate Solutions after he gave a ridiculously simplistic (I might even say intellectually insulting) presentation on the subject at their dinner (and impugned the patriotism of several upper Midwest Democrats with incorrect evidence). For what it is worth, they need an upward adjustment in IQs in that department.

Here's my pitch: what we ought to do is have OSU develop some kickass carbon mitigation equipment and infrastructure for coal-fired plants, have Oregon Ironworks fabricate it, and ship it to the hundreds of Chinese and Indian coal plants when we get (or before we get) a carbon reduction treaty with teeth. The shipping has as much immediate regional impact as shipping anything to India and China, and last time I checked, one of the best possible things we could do other than reducing our debt -- and linked to that too -- is cut into our trade deficit with those countries. The global impact will remain unchanged as, again, they are going to burn that dirty garbage no matter what.

Their bad corporate behavior is definitely in play to whack them with if they get some sort of Oregon hook, but otherwise this is, in my opinion, a huge waste of time and totally distracts from the real environmental issues we have here that will have very little oxygen in this atmosphere. These issues need real attention as the bad guys are going to use the economy to rape and pillage all sorts of progress.

On Sat, Feb 19, 2011 at 6:40 PM, Cylvia Hayes wrote:

Very interesting and troubling. This really must not happen.

C

From: KC Golden of Climate Solutions

Sent: Friday, February 18, 2011 4:40 PM

To: Cylvia Hayes

Subject: coal expansion revelations

Hi Cylvia:

Thanks for calling today - super-excited about our upcoming conversation about the west coast collaborative.

Here's that **NYT piece** on how Ambre energy concealed its mega-port plan:

River Keeper has all the documents at:

Here's my favorite quote:

Asked if the company plans to expand the facility, Cannon said, "I don't want to sound like Bill Clinton here, but it depends on what you mean by 'plans.' There are people at the company in Australia and potential investors who would love to put more coal through this site. ... There is a big interest in expanding this facility. ... There are no current plans to do so."

And a "fun" fact: The secret documents reveal that the company hopes to ultimately expand the port to handle as much as 60 million tons a year of coal. That much coal would produce as much CO2 as all the cars in Washington, Oregon, Idaho, Montana, Wyoming, Nevada, and the northern half of California combined.

Updated: 4:07 p.m.

To: Lew Daly

From: Cylvia Hayes

Sent: Mon 10/20/2013 5:31:32 PM

Subject: OR GPI proposal draft

Greetings Gents,

Please take a look at this. I still need to get some big questions answered regarding the level of state funding/ capacity and I plan to have that nailed down by end of next week. In the meantime please fill in the areas highlighted in yellow, take a look at the budget and make any edits in the overall text that you think make sense please do these in tracked changes so that I can incorporate into the next draft.

Cylvia Hayes

Updated 3:59 p.m.

From: Nigel Jaquiss

To: Cylvia Hayes

CC: WOJCICKI Amy * GOV

NAVAS Melissa * GOV

Date Sent: 2014.12.21 18:02:40

Date Received: 2014.12.21 18:02:47

Attachment(s):

Subject: Re: questions about FLO travel

Thank you for getting back to me.

> On Dec 20, 2014, at 2:44 AM, "Cylvia Hayes" wrote:

>

> Nigel,

>

> John and I had lunch at Pacific Seafood in Seattle on August 26th. After

> lunch John went to visit his friend Dennis Hayes who runs the Bullit

> Foundation. I had a short phone call to take but afterwards

> joined them and Denis gave us a tour of their new green building. Following

> the tour we went to Tacoma and had dinner with Governor Inslee and First

> Lady Trudi Inslee.

>

> After dinner, John was driven back to Oregon and I was driven to Seattle for

> two state related meetings the following day, August 27. Since I was already

> in Seattle and had time between the state-related meetings, I had two

> meetings related to my private work.

>

> The first state-related meeting was with Ralph Smith of the Casey Family

> Foundation. He had been trying to meet with me while he was in the

> Northwest to discuss the Oregon Prosperity Initiative. This work was focused

> on poverty-reduction, an effort I had been leading as an unpaid, volunteer

> for the State in my role as First Lady.

>

> Since Mr. Smith was available on August 27th I made arrangements to travel

> back to Seattle from Tacoma before returning to Oregon. This was State of

> Oregon business and the meeting with Mr. Smith took place at 11:30am on
> August 27th. Stemming in part from that meeting, the Casey Family Foundation
> became one of several foundations to support this poverty-reduction work in
> Oregon.

>
> I was also scheduled to meet with Washington First Lady Trudi Inslee in
> Olympia at 4pm that afternoon. In order to be efficient with my time I also
> had two additional private business related meetings between the meeting
> with Mr. Smith and the meeting with Trudi Inslee.

>
> The first meeting was in Seattle with Betsy Peabody of the Puget Sound
> Foundation regarding the issue of ocean acidification. The second meeting
> took place in Olympia and was with Wendy Korthuis-Smith who was working on
> developing more effective metrics of economic outcomes for Washington State.

>
> Following this meeting I met with First Lady Inslee to discuss the unique
> challenges and opportunities to make a positive difference while in the
> position of First Lady. I then returned to Oregon.

> Cylvia Hayes
> CEO, 3Estrategies

>
> From: WOJCICKI Amy * GOV > Date: Friday, December 19, 2014 2:07 PM
> To: Nigel Jaquiss , NAVAS Melissa * GOV

Cylvia Hayes

> Subject: RE: questions about FLO travel

>
> Nigel:

>
> I know you said you were going to be out of the office for a bit, but I do
> have a response to your questions, and I wanted to get this to

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