



EAST PORTLAND ACTION PLAN

The East Portland Action Plan (EPAP) acknowledges community strengths and supports existing efforts, while looking strategically at opportunities to improve livability and at policies to address some of the challenges facing East Portland. The EPAP committee was convened by the City of Portland, Multnomah County, and now U.S. Senator Jeff Merkley, for the specific task of providing “leadership and guidance to public agencies and other entities on how to strategically address community-identified issues and allocate resources to improve livability for neighborhoods in the East Portland Neighborhood Office (EPNO) coalition area.”



East Portland – generally east of Interstate 205, is a changing community that is home to 28% of the City of Portland population. Some of the fastest growing neighborhoods in the City of Portland are in East Portland and this growth is creating a transition from a suburban and semi-rural environment into a more urban community. People are moving to the area in part because of the supply of existing and new affordable housing and the reputation for high quality schools. Racial, ethnic, and cultural diversity has increased in recent years (surpassing that of other areas of Portland), offering exciting opportunities and the challenge of inclusive multilingual and cultural community building.

Unfortunately, this rapid growth is straining the area resources: lack of sidewalks; insufficient road ways; inadequate community services; need for localized commercial main streets; and underdeveloped school facilities. The design and quality of new housing is sometimes inconsistent with the desired neighborhood character and livable environments for families. Parks and green space are less prevalent than in other parts of Portland and established facilities are often sorely underdeveloped.



To address the need for East Portland improvements will require creative thinking and action specific to this area that has developed differently and at times separately from the remainder of the City (e.g. sidewalks were historically not required with development; increased housing costs in inner-Portland have lead to displacement of families to the more affordable neighborhoods of East Portland).

We need YOU to make the improvements identified in the East Portland Action Plan become real in our community! A copy of the complete 51-page or 25-page abbreviated EPAP document can be found at: www.eastportlandactionplan.org



Don't ask what the Action Plan can do for you; decide that you will work with us to make the actions and strategies become a reality. The **East Portland Action Plan group meets every fourth (4th) Wednesday of the month at 6:30 PM in the David Douglas School District Office, Board Room at 1500 SE 130th Ave. (130th at SE Market between Division and Stark). Food is provided and with one week notice, childcare and language interpretation will be arranged. Lore Wintergreen, EPAP staff Advocate, can be reached at: 503.823.4035 or lore.wintergreen@portlandoregon.gov.**



To help ensure equal access to City programs, services and activities, the City of Portland will reasonably modify policies/procedures and provide auxiliary aids/services to persons with disabilities. Call 503-823-4000 or the City's TDD at 503-823-6868, or the Oregon Relay Service at 1-800-735-2900 with such requests no less than five (5) business days prior to the event.

East Portland Action Plan

Together we can make the identified improvements become real:

The Action Plan was developed by the community for the community. Over an eight month process with the City of Portland Bureau of Planning and Sustainability, 268 action ideas were identified. The result contains **Strategies** and **Actions** that provide guidance and direction to public agencies, non-profit organizations, businesses and individuals to address the opportunities and challenges facing East Portland. **Funding for future actions will be determined based on agency and community priorities and budget allocations made available through your advocacy.**

We have already shown success:

- Four targeted graffiti removal days in neighborhoods east of I-205
- \$150,000 distributed in East Portland through the EPAP Grants Program
- The Oregon Department of Transportation (ODOT) used federal stimulus funds for new lighting on the I-205 multi-use path and got a \$416,436 grant to partner with Friends of Trees to “green” the corridor by planting hundreds of trees.
- EPAP representatives are now on several Advisory Committees, influencing how and where priorities are set and money is spent.
- The following EPAP prioritized Action Plan items were funded by the City of Portland:



Expanded storefront improvement program for businesses (\$115,000)



Implemented Safe Routes to School + Traffic Safety improvements (\$60,000)



Planning for 122nd Ave. to create a more convenient, walkable neighborhood (\$30,000)



Planning “Gateway Green” (I-205/I-84) development of public space (\$45,000)



\$50,000 initiated a Powell Blvd. Improvement planning project that was matched by a \$330,000 ODOT grant



Hired an EPAP Advocate to support project implementation (\$125,000)

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Actions and Strategies

The following are strategies identified in the East Portland Action Plan – each strategy includes a set of action items to be addressed.

HOUSING AND DEVELOPMENT POLICY

HD.1 Improve the design and quality of new housing structures

HD.1.1	Explore design tools and update Community Design standards tailored to East Portland development styles and neighborhoods.
HD.1.2	Explore design requirements and/or mandatory design overlays for multi-dwelling development in high-impact infill areas.
HD.1.3	Explore code provisions to improve corner-lot building orientation.
HD.1.4	Initiate pilot projects for development of high-quality housing compatible with existing development and natural features.
HD.1.5	Implement Courtyard Design Competition ideas and standards.
HD.1.6	Explore financial incentives or other mechanisms to upgrade materials and design quality of multi-dwelling development (MFR façade program).

HD.2 Improve the appearance, quality and safety of existing housing stock

HD.2.1	Increase proactive code enforcement for housing; improve information about reporting and mechanisms to address issues.
HD.2.2	Develop a Rental Inspection Program to ensure that minimum life and health standards are maintained in multifamily housing.
HD.2.3	Create a housing rehabilitation program to improve the safety and appearance of existing housing stock.
HD.2.4	Expand community non-profit home repair and rehabilitation assistance programs to cover greater number of households.

HD.3 Improve public notification for new development and enhance community knowledge, capacity and influence

HD.3.1	Develop a mechanism to notify school districts of residential development permits.
HD.3.2	Expand development regulation information in multiple languages; assist non-English speakers' understanding of the process.
HD.3.3	Improve outreach and involvement of East Portland residents and businesses in Portland Plan; expand capacity of EPNO land use chairs group to engage in Portland Plan.
HD.3.4	Develop classes to improve technical capacity and expertise in land use for/among neighborhood leaders.
HD.3.5	Consider and develop a mechanism to provide better notification to neighbors of multi-dwelling developments that do not require a land use review.

HOUSING AND DEVELOPMENT POLICY

HD.4 Review and assess public policies and incentives for housing development

HD.4.1	Explore policies and mechanisms to address timing and funding of services when development occurs (including schools, parks, streets, etc).
HD.4.2	Align development standards and policies among bureaus to improve coordination and resolve internal conflicts.
HD.4.3	Review and assess housing development tax abatement benefits and impacts in East Portland; consider adjustments as warranted.

HD.5 Improve regulations and implementation of City code to increase benefit and reduce impacts

HD.5.1	Explore mechanisms to provide on-site play areas and open space in multifamily housing developments.
HD.5.2	Amend zoning code to improve flag lot development and privacy issues.
HD.5.3	Improve/institute a tree preservation and replacement code.
HD.5.4	Review relationship of zoning density and lot size to address East Portland infill context.
HD.5.5	Develop better guidelines and regulations for transitions between relatively high and moderate intensity zones to mitigate decreased sunlight access and privacy impacts.
HD.5.6	Provide community amenities and improve design to encourage housing that is attractive to households with a range of incomes.

HD.6 Review and assess Comprehensive Plan Map and implementation in East Portland

HD.6.1	Assess outcomes of the Outer Southeast Community Plan, update where needed.
HD.6.2	Evaluate location and intensity of current residential zoning including density bonuses.
HD.6.3	Initiate a pilot project in East Portland to test new land use concepts: consider land development, transportation and connectivity, services.
HD.6.4	Engage school districts in long range planning for land use and service provision.

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COMMERCIAL AND MIXED USE

CM.1 *Provide commercial and mixed use development opportunities throughout East Portland*

CM.1.1	Review commercial and mixed use zoning throughout East Portland; consider adding to deficient areas to provide neighborhood services; consider access and walkability equitably throughout area.
CM.1.2	Promote redevelopment in "centers" and along "main streets."
CM.1.3	Support commercial revitalization in business and mixed use districts.
CM1.4	Explore expansion of financial tools for community revitalization, including tax increment financing.

CM.2 *Promote vital and healthy multi-use commercial areas*

CM.2.1	Expand storefront improvement grant program throughout East Portland commercial areas.
CM.2.2	Develop unique/iconic signage and artwork for business districts and key transit stations.
CM.2.3	Scope projects and support pedestrian infrastructure improvements in business districts.
CM.2.4	Explore potential for an arts and entertainment facility or district to serve East Portland.
CM.2.5	Develop and promote "international marketplace" concept for 82nd Avenue.
CM.2.6	Develop business districts maps and marketing materials.
CM.2.7	Develop public spaces and community uses in commercial areas.
CM2.8	Re-examine development regulations and fees for key East Portland business districts (i.e. Gateway, Lents, Division, and Parkrose); reduce barriers to quality development and job creation.

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Actions and Strategies

The following are strategies identified in the East Portland Action Plan – each strategy includes a set of action items to be addressed.

TRANSPORTATION

T.1 *Improve transit service throughout East Portland*

T.1.1	Develop prioritized list for improvements to existing transit stops.
T.1.2	Study potential to increase north-south lines and improve frequency of transit service to serve far East Portland neighborhoods.
T.1.3	Explore opportunities for expanded transit service and improved connections between East Portland neighborhoods and Columbia Corridor employment areas.
T.1.4	Study transit service demand in the Foster/Jenne Road/Pleasant Valley area; plan and implement accordingly.
T.1.5	Evaluate utilization/capacity and management of park-and-ride facilities along MAX Green Line 12 months after opening; plan and implement changes accordingly.
T.1.6	Implement a pilot project for controlled-access MAX platforms along the Blue Line.
T.1.7	Expand City of Portland and TriMet partnership linking sidewalk improvements with transit stop improvements.

T.2 *Increase safety and convenience of walking throughout east Portland*

T.2.1	Prioritize East Portland schools for Safe Routes to School sidewalk and crossing improvements. (see T.7.1)
T.2.2	Study, identify and scope funding for pedestrian crossing safety improvements on Glisan, Halsey, Stark, Division, 122nd, and Foster.
T.2.3	Review policies and procedures to ensure pedestrian improvements concurrent with all new development.
T.2.4	Review policy: prioritize adding sidewalk connections over expanding/widening existing connections.
T.2.5	Improve landscaping, cleanliness, and patrolling of multi-use paths and neighborhood pedestrian paths.

T.3 *Increase safety and accessibility of bicycling in East Portland*

T.3.1	Install striped bike lanes on all major arterials throughout East Portland; prioritize areas with gaps in the bike network.
T.3.2	Increase street sweeping on arterials with bike lanes and paths.
T.3.3	Develop complete and more well-defined bike system plan for East Portland; consider/incorporate safety innovations such as divided bike lanes, "bike boxes", path systems.
T.3.4	Improve and promote Springwater Corridor trail as commuting route; consider adding trailheads/parking.
T.3.5	Provide bike outreach info with East Portland focus.
T.3.6	Assess bike safety issues in key areas - Mall 205, Lents, and Division Street; implement improvements.

TRANSPORTATION

T.4 *Improve safety and multi-modal function of arterial and collector streets throughout East Portland*

T.4.1	Identify and implement low cost/high impact maintenance improvements on SE Powell Boulevard.
T.4.2	Implement Powell Boulevard Safety Improvements: 122nd Avenue to 136th Avenue.
T.4.3	Initiate Powell Boulevard street improvement planning; consider TGM grant to begin process.
T.4.4	Implement 102nd Boulevard Improvements - Phase 2.
T.4.5	Study/ implement signal timing changes on Burnside at 102nd, 122nd, and 148th to improve traffic flow, reduce congestion.
T.4.6	Develop sidewalks on 104th Avenue.
T.4.7	Develop and implement safety improvement plans for collectors adjacent new development areas: 117th and 136th Avenues.
T.4.8	Implement 122nd Avenue Safety Improvements at high crash intersections.
T.4.9	Implement Sandy Boulevard Safety Improvements: 122nd Avenue to 141st Avenue.
T.4.10	Initiate Sandy Boulevard street improvement planning; consider TGM grant to begin process.
T.4.11	Refurbish and maintain landscape traffic islands: Sandy Blvd (102nd to 122nd); 122nd Avenue (North of Glisan).
T.4.12	Repair potholes throughout area.
T.4.13	Consider role of SE 136th Avenue Division to Foster - update local and regional designations.
T.4.14	Explore SDC and other funding opportunities for improving SE 136th Avenue, Division to Foster.
T.4.15	Advocate to make improvements to Powell Boulevard (US 26) east of I-205 a regional priority.

T.5 *Improve the unimproved local streets in East Portland*

T.5.1	Develop best practices pilot project to accelerate local street improvements; explore funding options, design standards, criteria for qualification.
T.5.2	Develop information and outreach campaign to residents along unimproved streets to increase participation in Local Improvement Districts (LIDs).
T.5.3	Evaluate and modify policy and administration for building sidewalks on public streets during development process (address waiver of remonstrance issue).
T.5.4	Study and develop an alternative street standard for local streets in East Portland.

TRANSPORTATION

T.6 *Improve connectivity in East Portland*

T.6.1	Develop a complete and more well-defined future street plan for East Portland.
T.6.2	Develop priorities for decision-making on transportation improvements; consider connections to parks/open space/schools, "green street" design, public safety needs.
T.6.3	Initiate a Powellhurst-Gilbert connectivity and urban form study. (see H.6.3)
T.6.4	Explore ways to improve the function, safety and convenience of the I-205 interchanges at Division Street and Powell Boulevard.
T.6.5	Institute policy and develop plan to provide accessible transportation options (sidewalks, streets, connections) for people with physical disabilities.
T.6.6	Acquire property and develop streets in Central Gateway.

T.7 *Foster equity in transportation decisions and services*

T.7.1	Prioritize East Portland schools in "safer routes to school" funding and implementation. (see T.2.1)
T.7.2	Identify and prioritize East Portland street improvement projects.
T.7.3	Prioritize transportation safety improvements at high-crash intersections.
T.7.4	Establish East Portland Neighborhood Office transportation committee to prioritize projects and advocate with committees and elected-officials.
T.7.5	Engage Bicycle Transportation Alliance, Elders in Action and Willamette Ped Coalition in advocating for East Portland safety improvements.
T.7.6	Study impact of Urban Growth Boundary expansion on future traffic on Foster Road, Powell Boulevard and other key streets. Develop regional funding approach for necessary improvements.

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PUBLIC INFRASTRUCTURE AND UTILITIES

I.1 *Assure continued water quality and water service to East Portland*

I.1.1	Initiate Powell Butte Reservoir drainage improvements.
I.1.2	Construct a second reservoir at Powell Butte to serve citywide water needs.
I.1.3	Re-pipe Powell Valley Road Water District wells for improved capacity and emergency service.
I.1.4	Add additional wells to Columbia Groundwater well fields to increase supply and capacity.

I.2 *Upgrade and maintain public utilities and infrastructure systems throughout East Portland*

I.2.1	Develop a concurrency plan that matches infrastructure needs with the pace of development, especially housing.
I.2.2	Examine policy and opportunities for street lighting on unimproved and substandard streets.

I.3 *Explore green infrastructure partnerships to maximize benefits*

I.3.1	Address stormwater management in the 122nd Avenue area south of Division Street.
I.3.2	Consider opportunities to partner with PDOT and ODOT for multimodal improvements when addressing stormwater issues.
I.3.3	Explore regional stormwater management solutions that provide public open space and recreation benefits.
I.3.4	Explore opportunity for regional stormwater solution along Sandy Boulevard from 102nd Avenue to 162nd Avenue.
I.3.6	Consider green stormwater solutions as part of transportation safety improvement projects on SE Powell Boulevard and NE Sandy Boulevard.

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PARKS AND OPEN SPACE

P.1 Increase schools/parks joint use facilities in East Portland

P.1.1	Expand partnerships between school districts and Portland Parks to increase joint use and expand recreation opportunities.
P.1.2	Develop and implement a school/parks master plan for key opportunity locations.
P.1.3	Explore partnership opportunities to create and sustain "community-center" activities at key schools.

P.2 Improve existing parks in East Portland

P.2.1	Seek private funding partnerships for parks improvements, including foundation grants, donations, etc.
P.2.2	Develop and improve facilities at East Portland parks that are currently undeveloped.
P.2.3	Improve Lents Park sports fields to optimize play time and children safety.
P.2.4	Expand community gardens throughout East Portland parks; continue partnerships with farmers markets and Oregon Food Bank.
P.2.5	Improve facilities that support multi-modal access to parks: bike storage, ADA-compliant and convenient paths, transit orientation.
P.2.6	Increase number of skate parks and other teen-oriented facilities at East Portland parks.
P.2.7	Prioritize funding for development of unimproved park spaces: Beech, Clatsop, Parklane, Eastridge, and East Holladay.

P.3 Improve existing trails in East Portland

P.3.1	Plan and develop Springwater Trailhead facilities at key locations.
P.3.2	Fill gaps and extend the Columbia Slough Trail.
P.3.3	Fill gaps and extend the Marine Drive Trail.
P.3.4	Explore feasibility of a mountain bike area on Powell Butte to reduce conflict with hikers/walkers.

PARKS AND OPEN SPACE

P.4 *Develop new parks and community facilities in facility-deficient areas throughout East Portland*

P.4.1	Identify and fund a "community-built park" as per VisionPDX: pilot program in East Portland.
P.4.2	Study the need for an additional community center in East Portland.
P.4.3	Develop a community facility and/or outdoor pool in East Portland.
P.4.4	Continue planning and promotion of "Gateway Green" open area.
P.4.5	Purchase land for park development; prioritize neighborhoods with parks deficiency.
P.4.6	Consider and develop 'small-site' park standards and plan for East Portland.
P.4.7	Continue and expand installing park improvements on Water Bureau properties.
P.4.8	Prioritize acquiring and developing access to/frontage for existing parks: Bundy Park, Raymond Park, and West Powellhurst Park.
P.4.9	Prioritize acquisition and development of parks in existing underserved areas or where significant residential development is anticipated: Gateway, Powellhurst/Gilbert, MAX station areas.

P.5 *Develop new multi-use trails and green corridors*

P.5.1	Identify streets that can provide north-south connections for linear parkways that combine bike trails and walkways (such as 139th Avenue).
P.5.2	Develop the Sullivan's Gulch trail.

P.6 *Create access to and develop facilities for water bodies*

P.6.1	Develop a low-cost paddling facility near the I-205 bridge to access Government Island.
P.6.2	Consider, plan, and develop launch points along Johnson Creek.
P.6.3	Create access to Fairview Lake/Mud Lake for light watercraft.
P.6.4	Develop access/easement plan to maintain access to Columbia slough and river as area develops.

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NATURAL AREAS AND ENVIRONMENT

NA.1 Improve environmental function of urbanized areas and mitigate impacts

NA.1.1	Create and implement program to maximize native/low-maintenance/drought-tolerant landscaping of public spaces throughout East Portland: public buildings/properties, street medians, schools.
NA.1.2	Increase street tree plantings throughout East Portland.
NA.1.3	Develop standards to maximize application of "green streets" to serve multiple neighborhood objectives: stormwater management, pedestrian safety, green space.
NA.1.4	Develop Citywide Tree Code initiative to address tree code and development issues.
NA.1.5	Expand school composting program.

NA.2 Improve natural areas throughout East Portland

NA.2.1	Improve Johnson Creek habitat and flood storage.
NA.2.2	Advance Powell Butte wildfire protection.
NA.2.3	Eradicate invasive plant species in public and natural areas.

NA.3 Increase public access to natural areas

NA.3.1	Create passive recreation development standards that are sensitive to habitat needs and seek to minimize impacts to neighboring residents.
NA.3.2	Develop opportunities for increased public access to BES/City-owned properties for passive recreation.
NA.3.3	Purchase land in the Lava Domes area to begin "Forest Park East."
NA.3.4	Support Zenger Farm outreach and wetland restoration programs.
NA.3.5	Develop and implement East Portland natural areas public education program to increase awareness and use (where appropriate).

NA.4 Attain environmental equity in East Portland

NA.4.1	Increase active and passive recreation space on par with citywide recreation space and best practices standards.
NA.4.2	Require incorporation of environmental sustainability practices for all projects receiving public funding.

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Actions and Strategies

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ECONOMIC DEVELOPMENT AND WORKFORCE TRAINING

EC.1 Develop and implement a comprehensive economic development plan and policy agenda

EC.1.1	Undertake a comprehensive assessment of East Portland's strengths, weaknesses, opportunities and threats for economic development, including work skills profiles.
EC.1.2	Identify family-wage target industries and develop a plan to pursue such industries; identify partnerships, funding and timeline necessary to implement the plan.
EC.1.3	Develop and implement marketing plans to recruit target industries.
EC.1.4	Develop an advocacy agenda for promoting economic development in East Portland. Identify opportunities to influence public policy, planning, and funding decisions that affect economic development and investment in the area.

EC.2 Promote key opportunity sites for economic development

EC.2.1	Inventory and prioritize developable and redevelopable industrial and employment lands for recruitment of target industries.
EC.2.2	Identify and prioritize commercial nodes and commercial street frontages suitable for storefront and/or "main street" improvements; consider other design and infrastructure improvements.
EC.2.3	Identify and promote opportunities for siting public institutions in the area, such as government offices and court houses.

EC.3 Promote and support small and independent Portland-based and -owned businesses

EC.3.1	Identify and develop strategy to remove barriers to small business development in East Portland.
EC.3.2	Conduct East Portland-specific workshops about business development and revitalization.
EC.3.3	Fund the Economic Opportunity Initiative for micro and small business development.
EC.3.4	Develop a centrally-located small business resource center.
EC.3.5	Expand outreach for the Economic Opportunity Initiative (EOI) for small business development throughout East Portland.

ECONOMIC DEVELOPMENT AND WORKFORCE TRAINING

EC.4 *Increase and promote workforce training and employment opportunities for East Portland residents*

EC.4.1	Promote East Portland as opportune location for trade/technical schools and other educational institutions.
EC.4.2	Develop and build relationships between business community and other community organizations for mentoring, skill building, fundraising and development.
EC.4.3	Develop clearing house/program to connect East Portland residents with workforce training and education programs that lead to career track, living wage jobs.
EC.4.4	Develop a comprehensive plan to train, place and advance East Portland residents in career track, living wage jobs.
EC.4.5	Connect East Portland residents to family-wage employment outside of the area by identifying and removing barriers, such as limited transportation options.

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EDUCATION INFRASTRUCTURE AND PROGRAMS

L.1 *Improve early childhood education*

L.1.1	Provide free full-day kindergarten at all East Portland public elementary schools.
L.1.2	Advocate through legislature and others for statewide funding of early childhood programs for East Portland.
L.1.3	Increase academic component for East Portland kindergarten students.

L.2 *Increase availability of youth-focused programs*

L.2.1	Encourage needs-based funding for SUN schools - prioritize where indicators warrant resources (i.e., poverty).
L.2.2	Start "Mentor East" campaign with a focus on recruiting local seniors. Create alliance with other organizations such as Big Brother/Big Sister organizations to increase mentoring, especially within minority communities.
L.2.3	Create pilot local student exchange program -- cultural exchange within East Portland.
L.2.4	Increase funding to after-school programs such as Boys and Girls Club, Police Activities League, etc.
L.2.5	Increase access to community-based youth athletics; reduce barriers such as registration fees.
L.2.6	Develop a teen center in East Portland.

L.3 *Strengthen stability and quality of East Portland K-12 schools*

L.3.1	Develop a marketing campaign for East Portland schools showcasing high achievement and innovation.
L.3.2	Develop connections between high school students and higher education and workforce development, such as SUN schools' business consultants.
L.3.3	Create a County service provider forum to develop student "wraparound" services plan for East Portland.
L.3.4	Advocate with the City Council and Legislature to increase school funding for East Portland schools through system development charges.
L.3.5	Assess school resources and curriculum in PPS' East Portland schools in relation to other PPS schools; adjust as needed.

L.4 *Increase the academic success of East Portland K-12 students*

L.4.1	Include East Portland youth in education planning activities.
L.4.2	Identify at-risk students and develop targeted services, alternate education opportunities through community colleges.
L.4.3	Expand cost-effective college credit program opportunities for high school students.
L.4.4	Augment Career Consortium (inter-district programs) to expand opportunities and coordinate better between districts.

EDUCATION INFRASTRUCTURE AND PROGRAMS

L.5 *Increase community college and K-12 school districts coordination*

L.5.1	Support, promote and expand Mt. Hood Community College's presence and offerings in East Portland.
L.5.2	Develop programs to locate and assist adults (25 years or older) to complete high school education.

L.6 *Increase partnerships among and with East Portland K-12 school districts*

L.6.1	Explore opportunity to add community center programming in East Portland school facilities.
L.6.2	Consider and include East Portland school districts in Portland Schools Foundation activities and leadership.
L.6.3	Create a forum for ongoing communication that includes leaders from school districts, community colleges, business community and the East Portland Neighborhoods organization.
L.6.4	Adopt policy to engage all Portland school districts in matters of citywide policy affecting schools.

L.7 *Increase parental involvement in and access to public K-12 schools*

L.7.1	Identify issues and develop program to reduce cultural barriers to school/parent interaction.
L.7.2	Provide bi-lingual, bi-cultural staff at schools with large immigrant populations to serve as parent involvement coordinators and liaisons.

L.8 *Increase community library services and facilities*

L.8.1	Study library service needs and develop plan to increase branch Library services for underserved parts of East Portland.
L.8.2	Explore restoring the library at Parkrose High School.
L.8.3	Add book drops, activity center or small scale "storefront" or branch libraries to broaden service in the area.

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PUBLIC SAFETY

PS.1 *Develop a public safety “messaging” program to increase community policing efforts*

PS.1.1	Increase community reporting of livability crimes through non-emergency phone number: Multi-lingual “It’s OK to Call” campaign.
PS.1.2	Increase and broaden domestic violence outreach through culturally-specific messaging campaign.
PS.1.3	Expand community policing outreach to engage non-English/ethnic/minority and faith communities.
PS.1.4	Institute a “311” phone system that allows residents to place a single phone call for information and services.

PS.2 *Broaden East Portland Precinct’s outreach and community involvement*

PS.2.1	Develop and initiate a quarterly “East Portland Community Policing Citizen Award” program.
PS.2.2	Expand “EPIC” (East Portland Involved Citizens) block captain program to all neighborhoods in East Portland.
PS.2.3	Increase participation in the East Precinct Advisory Committee.
PS.2.4	Engage the community to proactively reduce property crime through information sharing and other programs.
PS.2.5	Refine police recruitment criteria to ensure police force in East Portland reflects community diversity.

PS.3 *Expand availability of gang preventions programs and equitable allocation of resources toward such programs*

PS.3.1	Audit resource allocation for gang prevention in East Portland - adjust based on findings.
PS.3.2	Increase resources for gang prevention focus on East Portland.
PS.3.3	Continue and expand inter-jurisdictional partnerships to ensure borderless crime-fighting.

PS.4 *Increase comprehensive, sustained graffiti prevention and clean-up programs*

PS.4.1	Create graffiti prevention and abatement task force with implementation plan: Graffiti clean-up kits and hotline.
PS.4.2	Use Multnomah County Corrections work crews for graffiti and garbage cleanup as appropriate.
PS.4.3	Initiate and sustain a targeted graffiti clean up of key East Portland areas.
PS.4.4	Develop an on-going “Adopt a Block” graffiti removal program with resources.
PS.4.5	Develop youth fundraising and graffiti clean-up program - provide seed money to community groups for monthly clean-ups.

PUBLIC SAFETY

PS.5 Improve public safety on Tri-Met facilities in East Portland

PS.5.1	Post safety and contact information on vehicles and stations such as “customer code of conduct” and how to contact TriMet driver on MAX trains.
PS.5.2	Provide enhanced security in Park and Ride lots such as patrolling, lighting, maintenance.
PS.5.3	Sustain TriMet's security measures on MAX trains and at stations: uniformed personnel, fare checking, lighting, patrolling, etc.
PS.5.4	Develop phones/emergency communications at every MAX station.

PS.6 Increase public safety through design and physical improvements

PS.6.1	Audit street lighting levels in key neighborhood crime “hot spots”; Identify needed improvements.
PS.6.2	Conduct Crime Prevention Through Environmental Design (CPTED) assessments for key high crime business districts; identify needed improvements including sidewalks.
PS.6.3	Make safety and aesthetic improvements along the Springwater Corridor, especially at trailheads.
PS.6.4	Study potential for community policing contact stations at MAX stations.

PS.7 Increase enforcement of code violations and develop tools for improved neighbor relations

PS.7.1	Proactively and methodically address neighborhood code compliance issues, not just in response to complaints.
PS.7.2	Require Good Neighbor agreements for significant new residential development.

East Portland Action Plan

Actions and Strategies

The following are strategies identified in the East Portland Action Plan – each strategy includes a set of action items to be addressed.

HOUSING ASSISTANCE AND SAFETY NET SERVICES

SN.1 *Assist in stabilizing low income residents/families*

SN.1.1	Increase energy assistance for low income residents in East Portland.
SN.1.2	Pilot a rent assistance program to assist families to remain in one home throughout the school year.
SN.1.3	Expand the Lents Homeownership Initiative model to all of East Portland: stakeholder-driven, marketing campaign, community leadership.
SN.1.4	Increase funding and outreach for home maintenance assistance to low income homeowners.
SN.1.5	Develop new and expand existing weatherization grants program to fund energy efficiency upgrades in exchange for guaranteed rents.
SN.1.6	Support safe, convenient, and cost-effective childcare throughout East Portland.
SN.1.7	Increase services for single, homeless adults in East Portland.

SN.2 *Support diversity in neighborhoods*

SN.2.1	Increase sustainable homeownership for moderate income households.
SN.2.2	Increase opportunities for minority homeownership.

SN.3 *Increase support for independent elderly and disabled people*

SN.3.1	Create a good neighbor program through block captains, tailored to reach out to elderly and disabled residents.
SN.3.2	Provide funding assistance for seniors to make energy efficiency upgrades.

SN.4 *Establish 'resident activities coordinators' at multi-family dwellings*

SN.4.1	Institute policy requiring ongoing provision of coordinator for publicly-financed housing properties.
SN.4.2	Develop mechanism to require or provide incentives for the hiring of a coordinator at existing multi-family housing, public and private.
SN.4.3	Develop recreation and interaction activities for younger multi-family housing residents.

SN.5 *Provide life skills training and education opportunities for East Portland residents*

SN.5.1	Institute the Portland Police Bureau's Project Clean Slate in East Portland and fund on an on-going basis.
SN.5.2	Develop an outreach program to parents to educate them on their rights to advocate for their children.
SN.5.3	Expand availability of English language learning and civics education classes for parents.

SN.6 *Promote healthy communities in East Portland*

SN.6.1	Use Health Impact Assessments to evaluate and mitigate impacts of the built environment on public health in East Portland.
SN.6.2	Increase information about health clinics in East Portland.
SN.6.3	Expand participation in schools/parks Summer Lunch Program.

East Portland Action Plan

Actions and Strategies

The following are strategies identified in the East Portland Action Plan – each strategy includes a set of action items to be addressed.

COMMUNITY BUILDING

CB.1 *Increase interaction among cultural communities and geographic neighborhoods*

CB.1.1	Promote block parties and develop a block party kit that can be distributed to existing organizations, neighborhoods and community events.
CB.1.2	Engage ethnic communities in neighborhood activities; provide translation/ language services to remove barriers; improve messaging and invitations.
CB.1.3	Create an annual event to celebrate the ethnic cultures of East Portland.
CB.1.4	Organize walking or biking tours through the area.
CB.1.5	Provide full/additional resources for community organizing efforts that support ongoing community building and development work (including community small grants program).

CB.2 *Empower and engage East Portland residents and businesses in civic decision-making*

CB.2.1	Build ongoing East Portland Action Plan advocacy group to sustain action plan efforts over time.
CB.2.2	Host Elected Officials week or Leaders Forum in East Portland.
CB.2.3	Develop and hold leadership and civic engagement classes/programs for East Portland citizens to build capacity for participating in lobbying, advocacy, board participation, partnerships, etc.
CB.2.4	Develop an ongoing program to assess and improve East Portland's participation in City and County policy making and budget setting activities.

CB.3 *Involve East Portland residents in community projects and building community identity*

CB.3.1	Develop survey instruments and tools for community conversations.
CB.3.2	Establish a "listening post" or information center at existing community-based events.
CB.3.3	Initiate "community conversations" at community forums and with existing groups to lay the foundation for community identity.

CB.4 *Create community gathering places in East Portland to increase community identity and pride*

CB.4.1	Develop areas that are a source of community pride and identity: foster an 'eastside downtown' and community gathering areas and/or farmers markets.
CB.4.2	Identify target areas for holding community organizing activities such as commercial nodes or neighborhoods focal points such as schools, parks or community centers.
CB.4.3	Develop gateway plans for key entries into East Portland.
CB.4.4	Support East Portland as the location for a citywide Multicultural Center.

COMMUNITY BUILDING

CB.5 Foster and market East Portland's positive attributes

CB.5.1	Promote positive media stories for East Portland.
CB.5.2	Develop a marketing campaign about why East Portland is a great place to buy a home.
CB.5.3	Inventory East Portland's unique assets and create a long-term marketing media campaign to publicize; include development of website.

CB.6 Strengthen and increase participation in neighborhood services

CB.6.1	Provide annual mailing to all East Portland addresses about role of neighborhood associations and how to become involved.
CB.6.2	Develop and implement outreach program to residents typically underrepresented in East Portland neighborhood associations: renters, youth, disabled, diverse race and ethnicities, etc.
CB.6.3	Create an advocate position to seek funding for livability improvements, neighborhood associations and groups.

CB.7 Enhance East Portland's sense of community through historic resource identification and preservation efforts

CB.7.1	Gather information regarding historical resources and determine focus areas for additional research and potential historic preservation efforts.
CB.7.2	Initiate oral history project for East Portland - integrate results into broader historic resources work.

East Portland Action Plan

Actions and Strategies

The following are strategies identified in the East Portland Action Plan – each strategy includes a set of action items to be addressed.

EQUITY

EQ.1 *Foster and equitable distribution of public resources for East Portland*

EQ.1.1	Initiate a citywide audit of resource allotment - research tax equity and contributions of East Portland to the tax base.
EQ.1.2	Initiate county audit of resource allotment in East Portland - tax contribution/ use and service needs alignment.
EQ.1.3	Conduct a citywide audit of representation of East Portland residents and businesses on City and County commissions.
EQ.1.4	Establish a goal that East Portland will attain parity with other parts of the City in public facilities and capital spending.
EQ.1.5	Establish annual budget set-aside for East Portland neighborhood-based projects.

EQ.2 *Foster regional equity in the distribution of affordable housing*

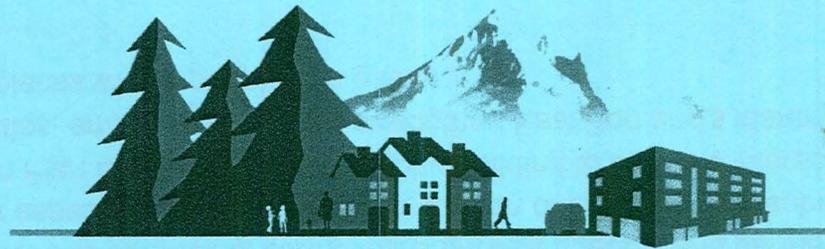
EQ.2.1	Explore ways to balance regional affordable housing supply and promote fair share for different parts of Portland.
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EQ.3 *Implement Actions in the East Portland Action Plan*

EQ.3.1	Create an ongoing group to monitor EPAP progress and advocate for action.
EQ.3.2	Annual review of agency budgets vis a vis EPAP priorities.

EAST PORTLAND AREA





EAST PORTLAND ACTION PLAN

The Riches

- Community spirit and pride
- Real, no-nonsense people
- Connection to nature and farming
- Growing and sustained diversity
- Location in the region
- Supportive of families
- Hardworking neighbors
- Walkable neighborhoods
- Passionate and involved residents
- Untapped potential

The Challenges

- Increasing poverty
- Lack of basic infrastructure and funding
- Lack of community wealth
- Negative perceptions
- Public safety threats

Principles for Improved Livability

Q

Throughout the planning process the Committee and other citizens provided input into the Action Plan in a variety of ways — through dialogue, by identifying key assets and challenges facing the area, by developing specific criteria for the types of actions the Action Plan should include, and by the very Strategies and Actions that they identified for the Action Plan. Through this process, several key themes emerged which serve as the Action Plan's guiding principles. As such, these **Principles** can provide the context for future policy making and for measuring progress toward achieving greater livability in East Portland.

PRINCIPLE 1. MITIGATE NEGATIVE TRENDS

- **Stabilization.** A primary objective of the Action Plan is to begin to reverse negative trends affecting the area's quality of life, in both real and perceived ways. As demonstrated in the *East Portland Review* and echoed by the members of the Committee, the area is facing a number of issues and challenges, which if left unchecked, may become increasingly difficult to solve. Some of the more immediate challenges facing the area are increased graffiti, concerns about public safety and the need to improve communication among the area's diverse population. As a first step, the Action Plan seeks to implement visible and effective actions to address these concerns.
- **Livability.** Beyond the immediate goal of stabilizing East Portland, the Action Plan identifies strategies and actions to improve the quality of life, or livability. These Strategies and Actions address a variety of issues and include elements of livability such as improved housing design and development quality, the creation of a targeted economic development strategy and the increased provision of safety net services.

PRINCIPLE 2. ATTAIN AND SUSTAIN EQUITY

The Committee defined “**community building**” as activities that:

- Contribute to community ownership of East Portland and/or the Action Plan
- Aid in making community connections
- Bring people together, person-to-person
- Organize around and assist with the changing nature of East Portland
- Fully engage under-represented individuals and communities
- Offer a voice for and enhance community diversity
- Lead to trust-building between communities within East Portland that have different values and relationships
- Bring about political engagement
- Include a role for authentic, community-based organizers
- Strengthen the common bonds between East Portland stakeholders
- Build a community network of support

- **Equity.** A universal concern among Committee members is whether East Portland is receiving a fair share of resources and attention by policy makers. Some of these real and perceived inequities are the result of the past practices that guided the area’s development before annexation by the City. In addition, the Committee is concerned that East Portland is receiving a disproportionate share of new housing development without the commensurate level of infrastructure, services and amenities. Other dimensions of inequity in East Portland, such as lack of convenient access to grocery stores, are illustrated in the *Regional Equity Atlas* (Coalition for a Livable Future, 2007).
- **Sustainability of Effort.** The type and complexity of issues facing East Portland will not be solved with quick fixes or one-time efforts. An underlying principle in the Action Plan is to ensure that efforts to improve equity receive ongoing attention.

PRINCIPLE 3. BUILD ON COMMUNITY ASSETS AND CONNECTIONS

- **Community Assets.** East Portland has many assets including a wide array of housing, a range of employment opportunities, diverse school choices and distinct community pride. In particular, the area has a special focus on families and cultural diversity that other areas are trying to create. The Action Plan seeks to tap into these assets and promote them to the region.
- **Linkages and Connections.** The Action Plan recognizes linkages between issues, such as the impact of development on schools and the connection between workforce training and the ability for local businesses to attract qualified employees. The concept of connections between people and partners is another important aspect of the Action Plan. In support of this, an entire subcategory of the Action Plan is devoted to Community Building to improve interaction among communities, empower residents, strengthen East Portland’s identity and develop places where people can gather.



PRINCIPLE 4. CAPITALIZE ON EAST PORTLAND'S PLACE IN THE REGION

- **Place and Role in the Region.** East Portland is served by two light rail lines, two freeways and a network of streets and transit routes which provide exceptional connectivity in the Portland metropolitan region. Additionally, East Portland encompasses the Gateway Regional Center, the Lents Town Center, several MAX stations and community Main Streets such as NE Sandy Boulevard, SE Division Street, and SE 122nd Avenue. These places present opportunities to accommodate new jobs, retail, services and housing. Given that it is often less expensive to upgrade existing infrastructure than to build new at the region's edge, East Portland is a logical place for public and private investment and should be promoted as such through local, regional and state policy and funding decisions.
- **Gateway to Nature.** East Portland is both the home of and gateway to parks, open space and significant natural areas. Locally, it includes such assets as Powell Butte, Johnson Creek, Zenger Farm and the Columbia River. As a gateway, it provides access to Oxbow and Blue Lake Regional Parks, the Columbia Gorge National Scenic Area and the Mt. Hood National Forest. These assets should be promoted within the region, making East Portland a destination as well as a point of departure.



EAST PORTLAND ACTION PLAN

Abbreviations

APNBA Alliance of Portland Neighborhood Business Associations	MFS Metropolitan Family Service
BC Bicyclists of Color	MHCC Mt. Hood Community College
BDS Portland Bureau of Development Services	MPAC Metro Policy Advisory Committee
BES Portland Bureau of Environmental Services	MultCo Multnomah County
BOEC Portland Office of Emergency Communications	NA Neighborhood Association
BP&S Portland Bureau of Planning & Sustainability	NAYA Native American Youth Family Center
BTA Bicycle Transportation Alliance	ODOT Oregon Department of Transportation
CCC Community Cycling Center	OECDD Oregon Economic & Community Development Depart.
CDC Community Development Corporations	OMF Portland Office of Management and Finance
CDC Centers for Disease Control	ONI Portland Office of Neighborhood Involvement
CIO Center for Intercultural Organizing	PBOT Portland Bureau of Transportation
CSD Centennial School District	PCC Portland Community College
DDSD David Douglas School District	PDC Portland Development Commission
DHS Department of Human Services	PF&R Portland Fire and Rescue
EP East Precinct Portland Police Bureau	PPB Portland Police Bureau
EPAP East Portland Action Plan	PPSD Portland Public School District
EPN East Portland Neighbors	PSD Parkrose School District
EPNO East Portland Neighborhood Office	PSF Portland School Foundation
FHWA Federal Highway Administration	PWB Portland Water Bureau
HAP Housing Authority of Portland	RSD Reynolds School District
IRCO Immigrant and Refugee Community Organization	SBA Small Business Administration
JCWC Johnson Creek Watershed Council	SR2S Portland Safe Routes to School
JPAC Metro Joint Policy Advisory Committee	TPAC Metro Technical Policy Advisory Committee
MESD Multnomah Education Service District	WPC Willamette Pedestrian Coalition

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East Portland Action Plan

EPAP Strategic Priorities

Fiscal Year 2014-15

City Bureau and Municipality Specific references when appropriate

Each priority starts with identification of the City Bureau or Municipality responsible for implementation, followed by the Strategic Priority and Action Plan item(s) to which it relates.

- A. City of Portland with other Municipalities:** Set a goal that East Portland (EP) attain parity with other parts of the city in public facilities and capital spending; encourage City Bureaus to prioritize projects in EP. (EQ.1.4 and EQ.3.2)
- B. City of Portland:** Institutionalize geographic mapping of City spending. (EQ.1.1)
- C. City Bureau of Planning and Sustainability:** Integrate the East Portland Action Plan into the Comprehensive Plan, including zoning and design standard recommendations developed in the '122nd Zoning Project', with application throughout East Portland. (CM1.1)
- D. City Budget Office and Multnomah County Finance:** Initiate a citywide audit of resource allotment – research tax equity and contributions of East Portland to the tax base. (EQ.1.1 and 1.2)
- E. City of Portland and Multnomah County:** Fund EPAP implementation: Advocate position, projects, and operations. (EQ.1.5, EQ.3.1, CB.1.5, and CB.2.1)
- F. City Office of Neighborhood Involvement and All Bureaus:** Engage ethnic communities in neighborhood activities; provide translation/language services to remove barriers and improve messaging and invitations. (CB.1.2)

- G. City Portland Bureau of Transportation with Oregon Department of Transportation and City Bureau of Environmental Services:** Fully fund the 'East Portland in Motion' (EPIM) strategy, including the 130's and 4M greenway projects. (NA.1.3, T.2.2, T.3.3, T.3.6, T.4.7, T.6.2, T.6.5, and T.7.2)
- H. State Department of Transportation with City Portland Bureau of Transportation and METRO:** Fund the 'Outer Powell Conceptual Design Plan'; advocate to make improvements to Powell Boulevard (US 26) east of I-205 a regional priority. (T.4.1, T.4.2, and T.4.15)
- I. City Portland Bureau of Transportation and Oregon Department of Transportation:** Prioritize East Portland pedestrian projects that: increase crossing safety on major arterial roadways, connect to transit, connect to neighborhood schools, and/or are concurrent with new developments. (T.1.7, T.2.2, T.2.3, T.2.4, T.2.5, T.5.3, and T.6.2)
- J. City Portland Bureau of Transportation with Oregon Department of Transportation, METRO, City Bureau of Environmental Services :** Foster Equity in transportation decisions and services: identify and prioritize East Portland street improvement projects that keep pace with development and serve high-crash intersections and corridors. (I.2.1, I.3.2, T.4.2, T.4.3, T.4.7, T.4.8, T.4.13, T.4.14, T.4.15, T.6.1, T.6.2, T.7.2, T.7.3, and EQ.1.4)
- K. Portland Development Commission with TriMet and METRO:** Connect East Portland residents to family-wage employment outside of the area by identifying and removing barriers, such as limited transportation options. (EC.4.5 and T.1.2)
- L. All Municipalities:** Maximize East Portland's economic benefits from public projects. (EC.1.4, EC.2.3, EC.4.2, CM.1.2, CM.1.3, CM.2.3, and CM.2.7)
- M. Portland Development Commission with City Bureau of Planning & Sustainability and METRO:** Promote catalyst workforce development projects in East Portland; partner with the Neighborhood Prosperity Initiatives and other urban renewal and economic development efforts. (EC.4.2, EC.4.4, CM.1.2-.3, and CM.2.7)
- N. PDC:** Market East Portland as a place to do business. (EC.1.2, EC.1.3, and CM.2.6)

- O. City Bureau of Environmental Services with City Bureau of Planning and Sustainability, City Parks and Recreation, City Bureau of Development Services, PDC and METRO:** Advocate for resources to assess, acquire, restore, and develop brownfield sites based on neighborhood priorities. (HD.4.2; HD.6.3, P.2.1, P.4.1, NA.4.1, CM.1.2, CM.1.4, CM.2.7, and I.3)
- P. City Bureau of Environmental Services with City Bureau of Transportation, City Parks and Recreation, PDC, METRO, and Oregon Department of Transportation:** Improve environmental function of urbanized areas by establishing public access to natural areas: increase street tree plantings and use “green streets” to serve multiple neighborhood objectives. (I.3.6, NA.1, NA.2, NA.3, and T.6.2)
- Q. City Parks and Recreation:** Implement existing Park master plans: Parklane, Beech, and Clatsop Butte. (P.2.1, P.2.2, P.2.5, and P.2.7)
- R. City Housing Bureau with City Auditor, City Bureau of Planning and Sustainability, and Home Forward:** Establish policy and practice that balances regional affordable housing supply and promotes fair share across Portland and increase opportunities for minority home ownership. (EQ.2.1 and SN.2.2)
- S. City Housing Bureau:** Create a housing rehabilitation program to improve the safety and appearance of existing housing stock. (HD.2.3)
- T. City Bureau of Development Services with City Bureau of Planning and Sustainability, City Attorney, City Housing Bureau, City Bureau of Transportation, City Bureau of Environmental Services, METRO, and School Districts:** Establish policies and practices to address timing, permit notification, and funding of services when development occurs; include schools, parks, streets, etc. (HD.3.1 and HD.4.1)
- U. School Districts:** Advocate for statewide funding of early childhood programs for East Portland through the legislature and State departments. (L.1.2)
- V. School Districts and SUN partners:** Increase parental involvement in and access to public K – 12 schools. (L.7)

W. Multnomah County Library: Study library service need and expand services to meet the needs of underserved areas of East Portland.
(L.8.1 and L.8.3)

X. Multnomah County Health: Increase information about health clinics in East Portland. (SN.6.2)

Y. METRO with City Parks and Recreation, City Bureau of Environmental Services and City Bureau of Transportation:
Purchase land in the Lava Dome area to begin "Forest Park East".
(NA.3.3)

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“Residents of East Portland have rated the job of City government lower than the city as a whole and all other neighborhood district areas in each of the twenty years that we have asked the question.”

- East Portland: History of City Services Examined

April 2014

The East Portland Action Plan (EPAP) was created and continues to operate because of the obvious disparity between East Portland and the rest of the city. The 2009 Plan describes concerns raised by Jeff Merkley – then Speaker of the Oregon House and now US Senator. He believed that the shift in poverty to East Portland, the poor quality and design of its new housing, missed opportunities for economic development and concerns about public safety placed East Portland at a “tipping point” and ought to be addressed immediately.

The East Portland History provides important information about unequal service levels in the City and is a powerful tool in combination with City Budget Mapping data. However, the History also puts forth a false narrative: that East Portland was annexed “only” 30 years ago, so it is to be expected that it lag behind other districts. Three decades is plenty of time to show significant progress across the board. The History shows that significant inequities persist in every bureau studied. There has been progress in the five years of EPAP, but it has not been enough to narrow the gap between it and other districts of the city. It is vital that EPAP articulate its role and continue to advocate so that a report 30 years from now does not retell this same story of woe.

Chapter 1 of the History tells the City’s side of the story. It says, “the area now known as EPNO was not truly annexed by 1994” despite the fact that most of Lents was annexed more than 100 years ago and much of East Portland was annexed in the 1960s and 70s. It describes 1983’s Resolution A, when Multnomah County decided to stop providing municipal services to unincorporated areas, and the Mid-County Sewer Project, which essentially forced the East Portland area to annex in order to satisfy a state mandate to install sewers. The History states that property owners in our area paid the \$255 million cost of sewer installation and notes that “the construction costs were partially subsidized by city residents living outside of East Portland (through sewer rates).”

This is one version of history. Another version is that tens of thousands of East Portland property owners paid thousands of dollars to be added to the City’s

sewer system, just in time to pay for the “Big Pipe.” For many years, all ratepayers have seen 8-10% annual increases to fund the system that prevents sewage from the older parts of Portland from flowing directly into the Willamette River. In other words, East Portland got to pay for new sewers twice.

Here are some of the most significant findings from the East Portland History. East Portland has approximately 25% of the city’s population and 20% of its “users,” which the city defines as population plus jobs. An equitable share of city services for East Portland would be in that range.

1. **The document questions EPAP’s impact and could be used to justify the elimination of future funding.** Actions questioned include items that have been high EPAP priorities because of poor bureau responsiveness, including police outreach to non-English speaking and ethnic minority people; lack of diversity in police hiring; storefront improvement grants; economic development assessment; housing rehabilitation; graffiti abatement; park acquisition and development; and water system improvements. (pp. 22-23 and 83-84)
2. Despite public perception, crime is lower in East Portland than citywide. (p. 30) The **Police Bureau** reports that East Portland has fewer dispatched incidents, officer-initiated calls, Part I crimes, Part I arrests, Part II arrests and crashes than the city average. East Portland police response times and police officers assigned per capita are lower, too.
3. The Auditor’s report confirms EPAP’s analysis that **Fire Bureau** resources are the most equitably distributed of any of the bureaus reporting. (pp. 34-35) Stations, incidents, fires, and Emergency Medical Services all correspond with East Portland’s share of the population. The one exception is code enforcement inspections, where East Portland accounts for only 2% of the city’s total.
4. East Portland accounts for a higher than average share of the **Water Bureau’s** low-income bill discounts. (p. 38)
5. East Portland has a low percentage of **Bureau of Environmental Services** street stormwater facilities, but a high percentage of street trees, re-vegetated watersheds and stream improvements. (p. 42)

6. **The City has not enforced policies in East Portland** that resulted in other districts' development with complete streets and sidewalks. (p. 15)
7. **Lack of sidewalks on arterials is a health and safety issue.** (p. 45) In East Portland, only 57% of busy streets have sidewalks on both sides compared to 76% citywide. During 2013, 7 of the City's 10 pedestrian deaths were east of 82nd Avenue. Forty-one percent (41%) of the City's fatal crashes were in East Portland.
8. East Portland has only 11% of the City's total of 911 **traffic signals**. (p. 49)
9. The City's policy of not maintaining **unimproved streets** means people who live on unpaved streets pay gas taxes without receiving services in return. (p. 46)
10. **Budget mapping allocates a portion of spending to East Portland on parks that are miles away from East Portland**, including Waterfront, Forest and Washington Parks. (p. 19)
11. **Park access:** Only 63% of East Portland residents live within half a mile of a park, compared to 80% citywide. (p. 51)
12. **Park quality:** "For 22 years, residents in East Portland have rated overall Parks quality lower than all other neighborhood district areas. One year, East and North Portland were tied for the lowest rating... For 21 of 23 years of Community Surveys, East Portland residents have rated the overall quality of recreational centers and activities lower than residents in all other neighborhood district areas." (p. 53)
13. **Park inequity:** East Portland has only 13% of the City's park acreage and a 6% of its developed park acreage. (p. 55) East Portland has 40% of the City's school-age children, but only 9% of the City's park restrooms, 13% of trails, 14% of baseball/softball fields, 12% of basketball hoops and 17% of soccer/football fields.
14. When the Community Survey began in 1993, East Portland residents rated **livability of their neighborhood** higher than the city average. By 2013, East Portland livability was 18 points below the City average. (p. 57) In every year since 2002, residents in East Portland have rated neighborhood livability lower than residents in all other neighborhood districts.

15. Portland Development Commission service levels are relatively equitable, with the exception of Commercial Property Redevelopment Loans (0% of city total loan dollars and 9% of city loans budgeted). East Portland had no Main Street funding, but NPI funding is available starting in FY2014 (p. 59)

16. Portland Housing Bureau: The History states, "Since rents are lower in East Portland than the City as a whole, according to PHB management, the market is providing sufficient affordable housing opportunities in East Portland." In fact, 72% of renters citywide who earn less than \$50,000 per year are paying unaffordable rents. The Auditor is ignoring both the massive and growing citywide housing affordability crisis and the housing quality problems in East Portland. (p. 60)

17. In 1997, Community Survey responses about the **physical condition of housing** were the same citywide as they were in East Portland. The percentage of people citywide who say housing conditions are good are very good is about the same as it was in 1997, while in East Portland, that percentage has plunged 15 points. (p. 61)

18. Housing inequity: (p. 63), East Portland lags in rental units produced (7% of city total), investment in rental units (5%), number of lead abatement grants (11%), amount of lead abatement grants (6%), number of major home repair grants (11%), and amount of major home repair grants (10%).

19. Areas where East Portland receives a larger share of housing services: East Portland rates favorably in number of short term rent assistance payments (34% of city total), amount of short term rent assistance payments (28%), number of down payment assistance grants (46%), amount of down payment assistance grants (45%), number of limited tax exemptions (53%), amount of limited tax exemptions (53%), number of system development credits (47%) and amount of system development credits (52%). (p. 63)

20. "Residents in East Portland have rated the City's job in **planning for future land use** lower than all other neighborhood district areas 15 of the 16 years since 1998." (p. 69)

21. Only 15% of the **Bureau of Planning and Sustainability's** public contacts and 8% of businesses assisted through the Sustainability at Work Program are in East Portland. (p. 71)

22. The only performance level category listed for **Office of Neighborhood Involvement** that exceeded East Portland's share of the City's population was "Number of basic problem location cases (e.g., drug house)." The other categories ranged between 3% and 21%. (p. 74)

City of Portland Office of Neighborhood Involvement

East Portland Action Plan (EPAP) – Transition Plan Report

November 19, 2014

The City of Portland FY 14-15 City Budget included a budget note that directed the Office of Neighborhood Involvement (ONI) to work with representatives of the East Portland Action Plan community advocacy group and the East Portland Neighborhood Office (EPNO) to develop a transition plan that includes the most efficient and effective funding model to ensure the implementation of the action items in the East Portland Action Plan. The budget note directs ONI to respond to City Council by November 19, 2014.

FY 14-15—Budget Note—Office of Neighborhood Involvement

Funding Model for East Portland Neighborhood Improvements: The Office of Neighborhood Involvement shall work with East Portland Action Plan representatives and the East Portland Neighborhood Office to develop a transition plan that includes the most efficient and effective funding model to implement neighborhood improvements in East Portland. The Office of Neighborhood Involvement shall report to Council by November 19, 2014 with an ongoing implementation plan. *(City of Portland FY 14-15 Adopted Budget, p. 71)*

This document presents ONI's formal response to the budget note. The document presents recommendations for a transition plan, findings related to the value of the EPAP Community Advocacy Project, and findings from a review of City bureau progress implementing the East Portland Action Plan action items.

In this document, "EPAP" refers to the community members who have joined together and provide leadership and guidance and advocate for the implementation of the EPAP Action Plan. "Action Plan" refers to the East Portland Action Plan document adopted by the City Council in 2009.

Methodology

During the summer of 2014, ONI assisted the Mayor's Office in supervising and supporting an Oregon Fellow—Julia McKenna—who gathered information on the status of city bureau implementation of the Action Plan items.

This report draws on input provided by EPAP and East Portland Neighborhood Office (EPNO) staff, City bureau staff, and the City Auditor's April 2014 report, "East Portland: History of City service examined."

Recommended Transition Plan

- **Shift funding from “one-time” to “ongoing”:** Provide ongoing funding for EPAP starting in FY 15-16. Although the program is located in the Office of Neighborhood Involvement and complementary to ONI’s mission and goals, it originated from the community and is a City-wide priority with connections to multiple bureaus and projects. The funding for the continuation of EPAP should not compete with ONI’s existing programs, resources and priorities for funding.
- **Continue to fund EPAP:** EPAP defines itself as a long-term recovery organization working to obtain parity and equity within the City. Continue to fund the EPAP community group as a project as long as EPAP is a useful tool that the community embraces to organize improvements and displacement prevention in East Portland, and until measurable outcomes, in accordance with the Action Plan, are met (see description below).
- **Ensure City bureaus prioritize Action Plan implementation:** The Mayor and City Council members should ensure that City bureaus—senior management and staff—prioritize and make progress on implementing the Action Plan. The Mayor and City Council also should require reports to City Council on Action Plan progress as part of annual geographic mapping budget reports.
- **Initiate formal process to assess progress toward EPAP implementation:** The Mayor and City Council should initiate a one-time, more in-depth assessment of the progress toward implementation of the Action Plan. The process should involve EPAP, city bureaus, and other community, organizational, and jurisdictional partners in East Portland. The assessment should identify:
 - Which EPAP action items have been completed?
 - Which action items remain to be done? How far along are they? What would constitute “complete” for each action item?
 - What will it take to complete each action item?
 - Are any action items no longer needed or appropriate?

Some options for implementing this one-time recommendation include: (1) hiring a consultant to lead and coordinate this effort, (2) recruitment of another Oregon Fellow or similar high-level intern position who would work under the supervision of the Mayor’s office and/or a city bureau, and (3) assigning the lead on this project to a particular city bureau or city government entity.

- **Designate an entity within City government that would coordinate, track and regularly report on City government progress on implementing the Action Plan:** The Mayor and City Council members should designate an entity within City government that will be responsible for convening City bureaus and coordinating, tracking, and reporting on City bureau progress toward implementing the Action Plan action items assigned to Portland City government.

The entity should have some level of citywide stature that would allow it to engage bureaus across City government. Some entities that might be able to play this role include: the Bureau of Planning and Sustainability, OMF, the Mayor's Office, the City Auditor, and OEHR.

Funding for this function could come from the General Fund, but might better be funded through the overhead model, given that responsibility for implementing elements of the Action Plan is shared across many City bureaus.

The role proposed here is separate and distinct from the very important role played by the EPAP Advocate. The EPAP Advocate supports the extensive community advocacy for EPAP implementation by all responsible parties. The function recommended here would focus on coordinating, tracking and reporting on internal City government activities to implement the EPAP Action Plan.

The City Budget Office and Office of Management and Finance should include the updates on Action Plan progress when reporting on geographic information on City services and expenditures.

- **Continue to recognize the different, but complementary, roles of EPAP and EPNO:** The work being done by EPNO and EPAP is parallel and complementary—NOT redundant or duplicative. These two organizations will continue to coordinate their programs and activities as mutually supportive partners. When appropriate, the two programs work together, much like other relational partnerships, utilizing each other's strengths to address East Portland needs. EPAP will continue to focus on advocacy for implementation of Action Plan, and EPNO will continue to focus on a variety of community building and civic engagement activities of East Portland community organizations, community members, and neighborhood associations. Ongoing funding for EPAP mitigates, but does not resolve, the long-standing and ongoing underfunding of EPNO, which has grown significantly since base funding for the seven neighborhood coalitions was established many years ago and since the population of East Portland has grown to represent 25 percent of Portland's population.

When will EPAP be done?—Measureable Outcomes

EPAP is a far-reaching plan to remedy long-standing inequities and disparities in East Portland. While some Action Plan elements are straightforward projects that can be completed and checked off, others require the development of new programs and their ongoing administration and management. Some Action Plan elements are broad and complex and include many subparts that may take many years and significant resources to achieve.

EPAP members propose that the purpose of EPAP advocacy will be achieved when:

- East Portland per capita housing investment meets or exceeds the City's per capita housing investment and East Portland residents live in housing that is as safe and healthy as housing throughout the city.
- 25% of East Portland residents work in East Portland and they receive a family/living wage.
- The 'Gateway Education Economic Development Center' or an equivalent facility in partnership with East Portland public schools will be established to provide living wage industry skills for East Portland students and residents.
- East Portland High School graduates receive four-year college degrees at a rate at least equal to that of High School graduates city-wide.
- The aggregate graduation rate of East Portland schools is 80 percent, and students of all ethnic/racial/first language demographics graduate at equal rates.
- 'East Portland In Motion' is fully implemented (except the undefined FLIP Foster elevated roadway), including the 'Outer Powell Blvd Conceptual Plan' and the Sandy Blvd project. Transit options are improved, including establishment of additional north/south transit lines and connections to jobs on the Columbia Corridor.
- All collector and arterial streets have ADA-compliant sidewalks on both sides and marked crosswalks at least every quarter-mile. All roadway facilities meet City of Portland standards.
- The identified most dangerous intersections of Portland are not in East Portland for 3 years in a row.
- 80 percent of East Portland's population is within walking distance of a park or natural area.
- East Portland maintains or exceeds diverse demographics identified in the U.S. Census 2005-2009 American Community Survey, while achieving the above measurements equally for each demographic community.

EPAP Statement (prepared by the EPAP members)

The City of Portland has been given kudos for innovation and livability on a national level. This reputation began with the 1972 Portland downtown plan and continued with transportation infrastructure choices in favor of walk-ability, bicycling and light rail.

East Portland, with twenty-five percent (25%) of Portland's residents, 40% of the City's students who average 75% Free & Reduced Lunch eligibility, and a significantly higher percentage of people of color than the city as a whole, has not benefited from the City's planning and innovation as have the downtown and Portland inner city neighborhoods. East Portland has not achieved parity in City services or spending and is a long way from addressing equity. With a different history and development pattern, East Portland has needed a different type of innovation.

The East Portland Action Plan (EPAP) has provided that 'different' type of innovation by harnessing community leaders to actively advocate for the City adopted Action Plan. They use Action Plan as a template for needed and agreed upon change. The innovation comes with EPAP members through Action Plan committees, as members of task forces, on study groups, as part of advisory committees, and basically, in any way they can, speaking out for Action Plan implementation. They also create an annual list of strategic priorities, and then advocate with the appropriate public agencies for those priorities set through a consensus process.

EPAP brings information, experience, commitment, and a practiced ability to pro-actively negotiate progress toward implementation of the Action Plan. However, the majority of the Action Plan needs to be implemented by City of Portland bureaus and other funded government agencies. Make no mistake, City of Portland bureaus are responsible for the actual implementation of the Action Plan, NOT the EPAP community giving their time and attention to provide leadership, guidance, and direction in how to respectfully and successfully implement the Action Plan. EPAP advocacy generates awareness, provides area expertise, and reminds bureaus to put East Portland into their budgets and project plans. Full implementation of the Action Plan is going to take time and investment. Although the storied 1972 downtown plan is a success, it took over 20 years to launch and after 40 years is still being fully implemented.

Background

The EPAP planning process was initiated in 2007 to respond to long-standing concerns about disparities in city services and strong community needs in East Portland. The Bureau of Planning and Sustainability (BPS) led and supported a process that involved neighborhood and community representatives. The City Council adopted the EPAP Final Report in February 2009.

The Action Plan identified 63 strategies and 269 action items in five categories: Built Environment, Environment, Economic, Learning, and Social. Action items varied from relatively simple and straightforward to broad and complex. Timeframes established for the completion of each of the action items ranged from 0-2 years; to 2-5 years; and 5+ years.

After the City Council adopted the EPAP report in 2009, community members agreed to keep meeting to support and advocate for the implementation of the action items. The City Council has funded the EPAP community advocacy work each year since FY 2009-10. The EPAP members use their City funding to employ an Advocate to support their work and for operations expenses to support their extensive structure of committees and subcommittees. EPAP members also dedicate roughly 50 percent of their funding to grant programs and a municipal partnership program that directly support implementation of priority EPAP action items.

EPAP has established an operational culture and structure that is committed to diverse involvement supported by interpretation, translation, childcare, healthy food, and grant programs that encourage community participation in municipal decision making by traditionally

underrepresented community members. The operational structure is “equally committed to Process, Relationship, and Results”.

FINDINGS: EPAP Community Group Role and Value

EPAP and the Action Plan represent the City of Portland’s most focused and effective strategy for advancing the City’s equity goals for East Portland.

EPAP plays an important convening role: EPAP convenes community members with ODOT, METRO, Multnomah County, Oregon Legislature, Federal Legislatures, School Districts, Portland City bureaus, New Portlander Civic groups which are traditionally underrepresented, communities of faith leaders and concerned non-profits to work on important issues in East Portland—no one else is doing this.

The EPAP community group has created a vibrant forum and community gathering space that convenes representatives of many of the jurisdictions, organizations, institutions, neighborhoods, and communities in East Portland. EPAP:

- Builds relationships and awareness amongst diverse community groups in East Portland.
- Builds relationships and awareness between community and city bureau leaders and staff.
- Involves people who haven’t been involved in policy making and implementation.
- Crosses jurisdictional and organizational barriers.
- Engages key leaders and community members who get involved with EPAP—and stay involved—because they can be effective on issues they care about.

EPAP serves as a neutral and trusted convener that brings together communities and jurisdictional partners to work together in ways that the City of Portland would not be able to do.

EPAP exemplifies the state of the art in diverse community involvement:

- The EPAP community group uses very advanced community organizing and community engagement methods and has become a model of effective and inclusive community involvement in Portland.
- Communities and community members who never previously have been involved have found a supportive home where everyone is respected and has a voice—especially historically under-represented communities that City bureaus have not effectively engaged in the past.
- EPAP is a place where graduates of ONI’s Diversity and Civic Leadership Program come to assume leadership roles and actively engage with the City in constructive community building.

EPAP keeps attention focused on East Portland and the implementation of the Action Plan:

- EPAP provides an informed mechanism to focus City bureaus on constructive Action Plan implementation to address the significant disparities in East Portland. The City has no other mechanism to do this.
- EPAP successfully has built pro-active consensus on several projects and policies and reinforced result-oriented activity by City bureaus. The City has not always followed through and implemented past plans and commitments made to the community. The EPAP community group is an innovative model for how the City can empower the community to help ensure the City follows through on its commitments.

EPAP is a strong, ongoing indicator of community priorities:

- EPAP insures that work on Action Plan implementation focuses on priorities of the community. EPAP annually sets 'Strategic Priorities' that are embraced through a consensus process, with commitment to active advocacy.
- EPAP keeps the focus fresh, unlike many other plans that become stale quickly. EPAP has a rigorous process of reassessing community priorities every year and focusing the group's work on what the community wants most.
- City bureaus know that when they work on EPAP priorities the community will support—rather than oppose—their efforts.

EPAP leverages significant community resources and builds and supports significant engagement in East Portland:

- The EPAP "Municipal Partnership Projects" build the capacity of community members to work with City staff in active partnership with mutual respect committed to constructive outcomes:
 - The "Mobile Playground Project" brought much needed resources to under-resourced children; provided a pathway to employment for East Portland youth; engaged New Portlander/immigrant/refugee community being the providers of service to their communities; and built relationship with Portland Parks and Recreation that lead to changes in their job applications and more diverse community programming and engagement.
 - The "East Portland Economic Development Assessment" defined the strengths and weakness in East Portland; leveraged significant community resources; and lead to EPAP member engagement and matching funds that partnered in the development of four Neighborhood Prosperity Initiative areas.
- EPAP general grants fund progress on the Action Plan and leverage significant matching funds and community involvement:
 - City investment in EPAP general grants is matched by a 600% investment of the project contractor.

- Each funded project addresses an Action Plan strategy or item and most projects address EPAP established annual Strategic Priorities.
- General grants address facility improvements (community garden development); planning (Safe Routes to School Engineering Strategy development); crime prevention (educating New Portland/immigrant/refugee community members about domestic violence, child abuse, Measure 11, and gang involvement); community building (bringing Lao ethnic leaders together for the first time, to plan for their future in Portland); and equity (explaining rights, responsibilities, and creating pathways for active community involvement).
- EPAP “Civic Engagement grants” target progress on the Action Plan with commitment to building the capacity of under-resourced language and cultural specific communities:
 - Each funded project addresses an Action Plan strategy or item and includes a “next step in community involvement” component.
 - Partnerships are built through community empowerment and understanding of civic involvement process.
 - Natural and City developed community leaders are engaged in building skills to assist their racial and ethnic community members to make informed choices and to engage with the knowledge that they have community support to be heard and influence change.
- EPAP initiates studies and strategic preparation that positions community members to support the City in Action Plan implementation:
 - EPAP advocacy related to Powell Blvd. significantly informed the ‘Powell Blvd. Safety Project’, ‘East Portland In Motion 5-year Strategic Plan’, ‘Outer Powell Blvd. Conceptual Design Plan’, and ‘Division/Powell High Capacity Transit Project.’

EPAP’s work is distinct from, but complements, the work of EPNO and the neighborhood associations in East Portland:

EPAP focuses specifically on convening a broad range of community members, government and organization staff, and other East Portland stakeholders and supports them in advocating for the implementation of the 269 EPAP action items.

EPNO—similar to the other six neighborhood district coalitions—focuses on providing a range of ongoing support to East Portland community organizations, community members, and neighborhood associations for their community building and civic engagement activities as described in the grant agreement between ONI and the neighborhood coalitions. The type of support changes as it must respond to community requests and needs. It includes, but is not limited to: project and organizational management support, technical assistance, communication tools and training, information and referral, event support, skill-building opportunities, leadership development, connecting community members to resources and

organizations, records maintenance, and dispute resolution. EPNO also provides administrative support to neighborhood associations and community-driven projects, including EPAP.

FINDINGS: Review of City Bureau Implementation of EPAP Action Items

Need to ensure bureau focus on action items: Bureaus are pulled in many directions and continually receive requests for action. A formal process is needed to ensure that upper management in City bureaus (not just staff) are committed to the implementation of the Action Plan items. Continued advocacy from the EPAP community group helps ensure that City bureaus are aware of the Action Plan, devote the staff and resources needed to implement Action Plan, and have ready access to informed community members who can serve as a resource for guidance and perspective. Some bureaus have been involved with the EPAP community group while others have not.

Lack of bureau buy-in in some cases: Bureaus noted cases in which they felt they were not involved in developing and were not aware of or did not agree to implement some of the Action Plan items assigned to their bureaus. In some cases, this may be the result of lack of active participation and communication within the bureau during the development of the Action Plan.

Action items vary in specificity and complexity: Action items are not all the same—they vary from some that are simple and more easily implemented to others that are broad and complex and require much more extensive work to implement. Some bureau staff commented that some action items are more like broader goals than specific action items.

Action item timelines were, at best, estimates: Bureaus were involved to varying degrees in the development of these timelines. A number of bureau staff questioned how realistic some of the timelines were.

“Completion” is hard to identify for some action items: Some action items are broad enough that it is difficult to determine whether work on an item has been completed. Other action items focus on the development and implementation of activities intended to be ongoing making it difficult to define when these action items are “completed.”

A more nuanced description of “in progress” vs. ongoing is needed: The current action item status designation “in progress” does not provide enough information. Is implementation just beginning, underway, or almost finished? Is an “ongoing” item in the program development and staffing phase, or has it moved on to being an ongoing program that is in a “maintenance phase?”

Some Action Plan items have not been completed because they have not been funded: Some action items have not been implemented/completed because funding to do so either was not sought or was not made available.

Staff turnover has affected bureau awareness and commitment: Some bureau staff who were involved in the original Action Plan process have moved on. Current staff may not be aware of the Action Plan items assigned to their bureaus and have not made commitments or agreements about completing the action items.

The influence of EPAP on bureau priorities and work is unclear: Some bureaus try to represent their existing work as meeting the requirements of the Action Plan items rather than using EPAP to guide their work.

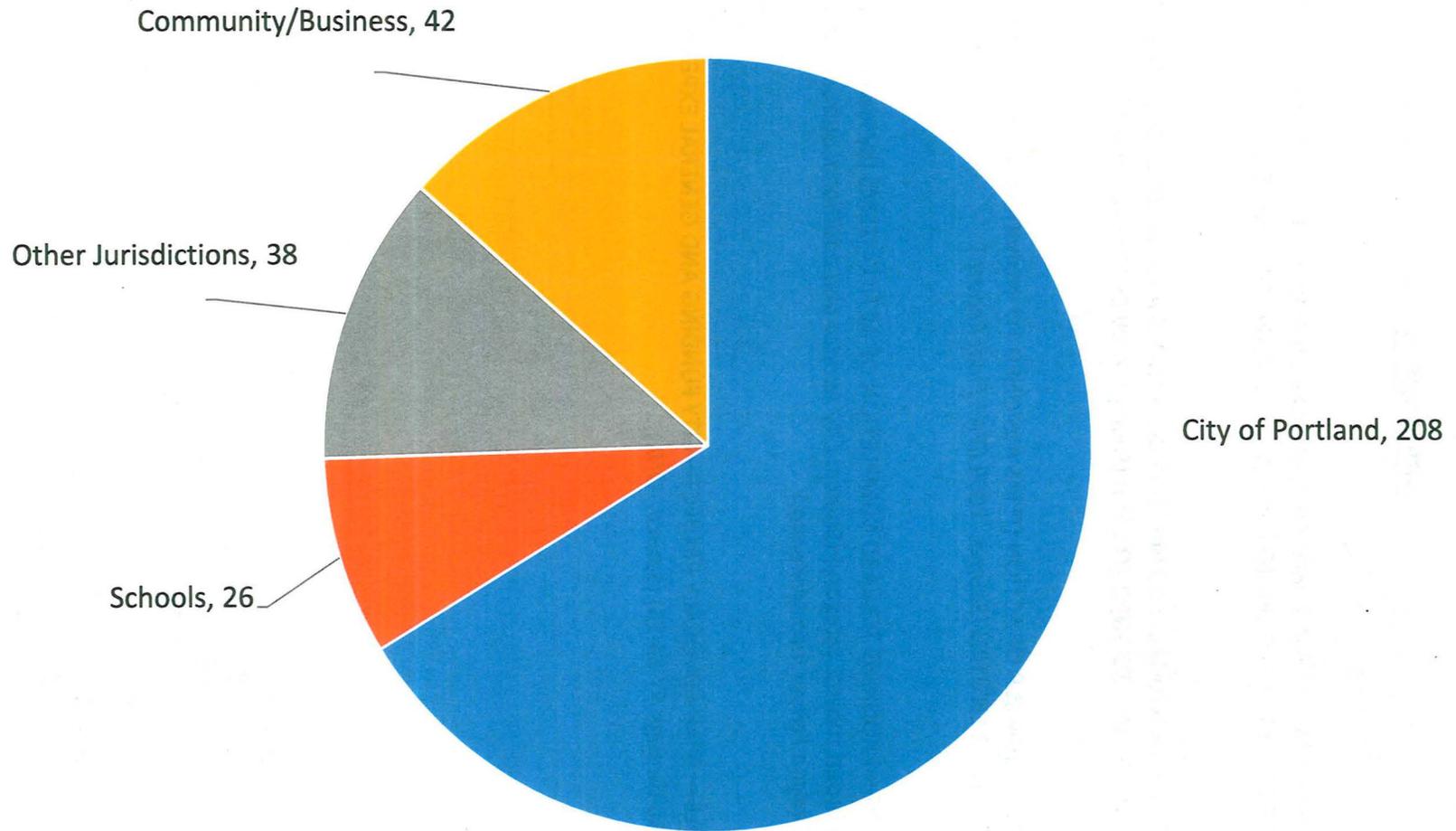
No City entity has been given the authority and role to oversee and track Action Plan implementation: City government has no point of contact imbued with the authority to coordinate, track, and report on City bureau implementation of Action Plan action items and to ensure that each City bureau integrates implementation of the action items into its annual work plan.

Other jurisdictions and community partner organizations also have not identified clear point people who are responsible for implementation and reporting of Action Plan implementation: Action Plan oversight and tracking is needed in other jurisdictions (e.g. Multnomah County, school districts, and community partner organizations) to ensure that they are working on implementing and reporting on the Action Plan items for which they are responsible.

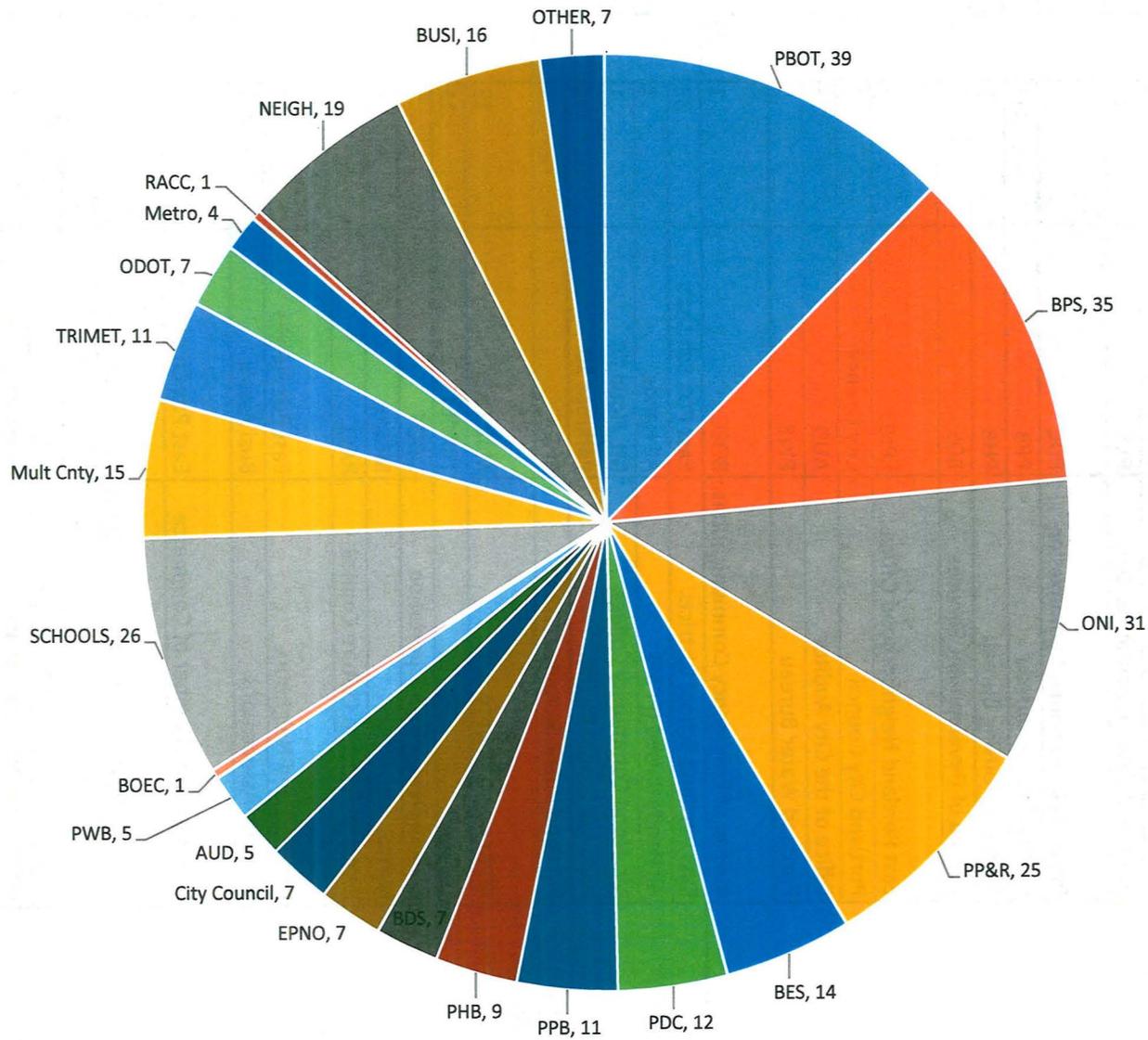
APPENDICES

1. CHART—MAJOR CATEGORIES OF LEAD RESPONSIBLE PARTIES AND NUMBER OF EPAP ACTION ITEMS ASSIGNED TO EACH (*Source: 2009 EPAP Final Report.*)
2. CHART—INDIVIDUAL LEAD RESPONSIBLE PARTIES AND NUMBER OF ACTION EPAP ACTION ITEMS ASSIGNED TO EACH (*Source: 2009 EPAP Final Report.*)
3. TABLE—NUMBER OF ACTION ITEMS ASSIGNED TO INDIVIDUAL LEAD CITY AGENCIES AND OTHER ENTITIES (*Source: 2009 EPAP Final Report.*)
4. CHART—PROGRESS TOWARD COMPLETION OF ACTION ITEMS (by lead responsible party and broad subject category) (*Source: City Auditor and additional outreach and research by Oregon Fellow Julia McKenna.*)
5. TABLE— EPAP ADVOCACY PROJECT—CITY FUNDING AND GENERAL EXPENDITURES (FY 09-10 through FY 14-15) (*Source: ONI.*)

Appendix 1: EPAP Lead Responsible Party Major Categories and Number of Action Items Assigned



Appendix 2: EPAP Action Items -- Lead Responsible Parties and Number of Action Items Assigned

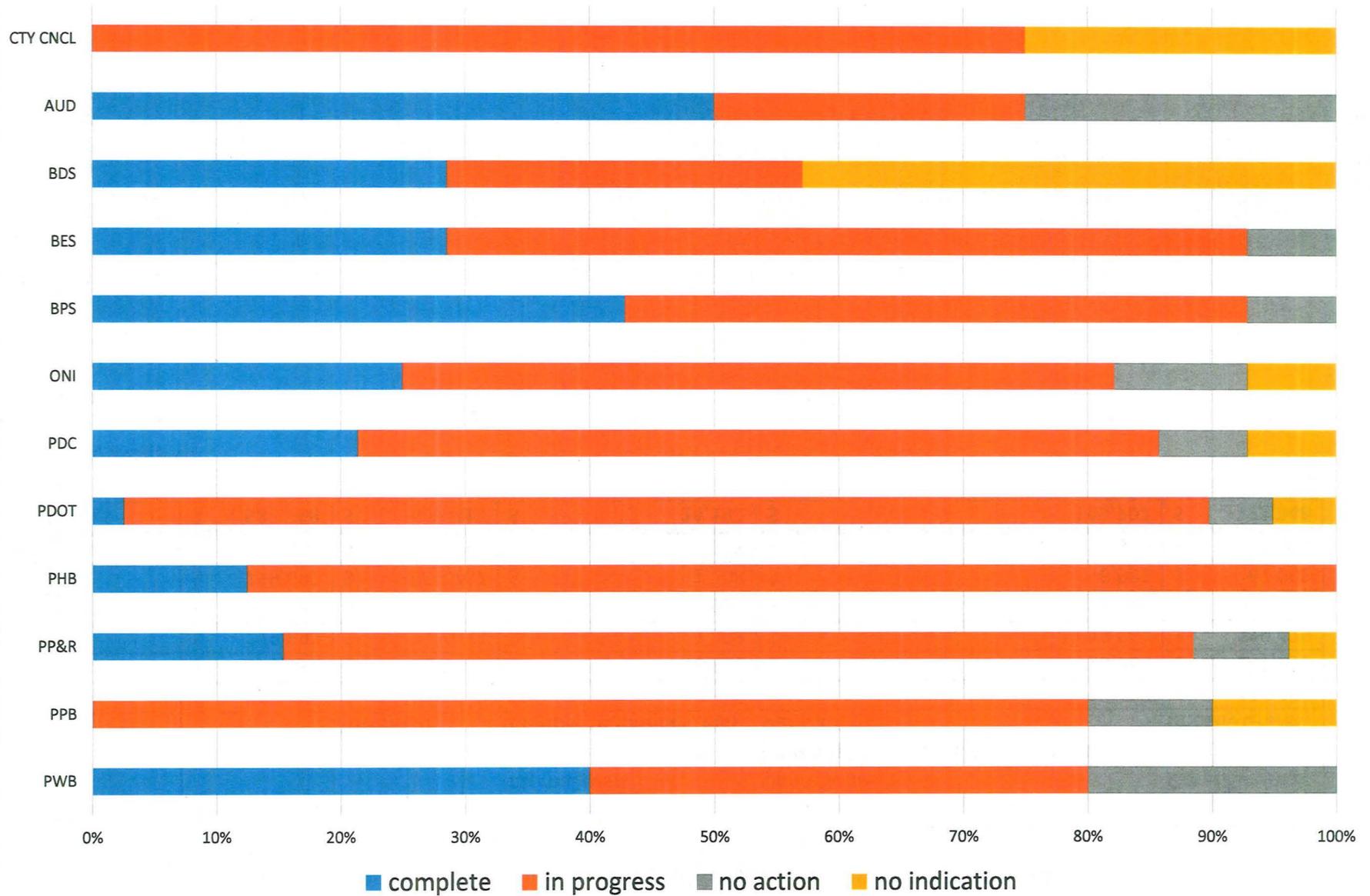


Appendix 3: EPAP Action Items -- Responsible Lead Entity

General Category	Proposed Responsible Lead Entity	Abbreviation	# of Action Items	Sub-total	% of Total Items
City of Portland	Portland Bureau of Transportation	PBOT	39	208	12.4%
	Bureau of Planning and Sustainability	BPS	35		11.1%
	Office of Neighborhood Involvement	ONI	31		9.9%
	Portland Parks and Recreation	PP&R	25		8.0%
	Bureau of Environmental Services	BES	14		4.5%
	Portland Development Commission	PDC	12		3.8%
	Portland Police Bureau	PPB	11		3.5%
	Portland Housing Bureau	PHB	9		2.9%
	Bureau of Development Services	BDS	7		2.2%
	East Portland Neighborhood Office	EPNO	7		2.2%
	Portland City Council	City Council	7		2.2%
	Office of the City Auditor	AUD	5		1.6%
	Portland Water Bureau	PWB	5		1.6%
	Bureau of Emergency Communications	BOEC	1		0.3%
	Schools	East Portland School Districts	East PDX Sch Dst's		22
All Hands Raised (PPSF)		All Hands	1	0.3%	
Mt. Hood Community College		Mt. Hood CC	1	0.3%	
Parkrose School District		Parkrose SD	1	0.3%	
Portland Public Schools		PPS	1	0.3%	
Other Gov't Entities	Multnomah County	Mult Cnty	15	38	4.8%
	TriMet	TRIMET	11		3.5%
	Oregon Dept. of Transportation	ODOT	7		2.2%
	Metro	Metro	4		1.3%
	Regional Arts and Culture Council	RACC	1		0.3%
Cmty/Busi Groups	East Portland Neighbors	East Pdx Neighs	17	42	5.4%
	Business Associations	Busi Asso's	5		1.6%
	East Portland Chamber of Commerce	East Pdx Ch of Comm	5		1.6%
	Community Development Corporations	Cmty Dev Corps	4		1.3%
	Venture Portland	Venture Pdx	4		1.3%
	Bicycle Transportation Alliance	BTA	2		0.6%
	Neighborhood Associations	Neigh Asso's	2		0.6%
	Private Sector	Private Sector	2		0.6%
	Metropolitan Family Service	Metro Fam Svc	1		0.3%
	TOTAL				314

NOTE: Some action items have more than one responsible lead entity.

Appendix 4: EPAP Action Item Implementation Progress by City of Portland



Appendix 5: EPAP Advocacy Project--City Funding and Expenditures (FY 09-10 TO FY 14-15)

FISCAL YEAR	CITY FUNDING	EXPENDITURES			
		Personnel	Internal costs (Computers/phones, etc)	Operations (meeting food, travel, office supplies, translation)	Other External (mostly Grants)
14-15	\$ 300,000	\$ 118,032	\$ 7,500	\$ 24,468	\$ 150,000
13-14	\$ 279,692	\$ 116,720	\$ 6,821	\$ 29,785	\$ 247,210
12-13	\$ 279,692	\$ 111,033	\$ 7,358	\$ 19,561	\$ 119,479
11-12	\$ 279,692	\$ 110,865	\$ 930	\$ 15,042	\$ 112,792
10-11	\$ 279,692	\$ 109,767	\$ 1,208	\$ 6,981	\$ 67,063
09-10	\$ 165,000	\$ 100,996	\$ 375	\$ 9,870	\$ 24,804
TOTALS	\$ 1,583,768	\$ 667,413	\$ 24,192	\$ 105,707	\$ 721,348

Actual/Budgeted

Source: ONI



CITY OF
PORTLAND, OREGON

OFFICE OF NEIGHBORHOOD INVOLVEMENT

CHARLIE HALES, MAYOR
Amalia Alarcón, Bureau Director
1221 SW 4th Avenue, Room 110
Portland, Oregon 97204

Enhancing the quality of Portland's Neighborhoods through community participation.

REPORT TO COUNCIL

December 11, 2014

TO: Mayor Charlie Hales and City Council
FROM: Amalia Alarcón de Morris, ONI Director 
SUBJECT: Accept EPAP Transition Plan Report

I am pleased to submit for your consideration and acceptance the EPAP Transition Plan Report.

The City Council included a budget note in the City's FY 14-15 Adopted Budget that directed ONI to work with the East Portland Action Plan Advocacy Group (EPAP) and the East Portland Neighborhood Office (EPNO) to develop a transition plan for the EPAP Advocacy Project. The attached report is ONI's response to the budget note.

The report presents recommendations, findings related to the value of the EPAP Advocacy Group, and findings related to the implementation by City bureaus of the East Portland Action Plan.

Agenda No.
REPORT
Title

Accept East Portland Action Plan Transition Plan Report (Report)

<p>INTRODUCED BY Commissioner/Auditor: Mayor Charlie Hales</p>	<p>CLERK USE: DATE FILED <u>DEC 05 2014</u></p>
<p>COMMISSIONER APPROVAL</p> <p>Mayor—Finance and Administration - Hales <i>ph</i></p> <p>Position 1/Utilities - Fritz</p> <p>Position 2/Works - Fish</p> <p>Position 3/Affairs - Saltzman</p> <p>Position 4/Safety - Novick</p>	<p style="text-align: center;">LaVonne Griffin-Valade Auditor of the City of Portland</p> <p>By: <u><i>[Signature]</i></u> Deputy</p>
<p>BUREAU APPROVAL</p> <p>Bureau: ONI Bureau Head: Amalia Alarcón de Morris <i>[Signature]</i></p> <p>Prepared by: Paul Leistner Date Prepared: Nov. 11, 2014</p> <p>Impact Statement Completed <input checked="" type="checkbox"/> Amends Budget <input type="checkbox"/></p> <p>City Auditor Office Approval: required for Code Ordinances</p> <p>City Attorney Approval: required for contract, code, easement, franchise, charter, Comp Plan</p> <p>Council Meeting Date Dec. 11, 2014</p>	<p>ACTION TAKEN:</p> <p>DEC 11 2014 ACCEPTED</p>

AGENDA

TIME CERTAIN
Start time: **2:00 PM**

Total amount of time needed: one hour
(for presentation, testimony and discussion)

CONSENT

REGULAR
Total amount of time needed: _____
(for presentation, testimony and discussion)

FOUR-FIFTHS AGENDA	COMMISSIONERS VOTED AS FOLLOWS:		
		YEAS	NAYS
1. Fritz	1. Fritz	✓	
2. Fish	2. Fish	✓	
3. Saltzman	3. Saltzman	—	
4. Novick	4. Novick	✓	
Hales	Hales	✓	