## Five-Year Forecast Program Requirements Detail

|   | Revised- 2<br>FY 2013-14 | Proposed<br>FY 2014-15 | Forecast<br>FY 2015-16 | Forecast<br>FY 2016-17 | Forecast<br>FY 2017-18 | Forecast<br>FY 2018-19 |
|---|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Lents Town Center URA                   |                          |                        |                        |                        |                        |                        |
| Resources                               |                          |                        |                        |                        |                        |                        |
| Beginning Fund Balance                  | 11,200,993               | 9,322,878              | 5,305,722              | 3,072,306              | 2,187,004              | 2,155,524              |
| Fees and Charges                        | 0                        | 534                    | 534                    | 530                    | 529                    | 529                    |
| Interest on Investments                 | 32,714                   | 32,700                 | 18,600                 | 12,800                 | 11,400                 | 13,800                 |
| Loan Collections                        | 150,000                  | 101,526                | 101,526                | 100,789                | 100,515                | 100,515                |
| Property Income                         | 61,802                   | 67,003                 | 247,003                | 523,749                | 67,003                 | 2,627,988              |
| Reimbursements                          | 1,160                    | 0                      | 0                      | 00                     | 0                      | 0                      |
| Short Term Debt                         | 8,785,457                | 7,873,727              | 8,399,183              | 9,165,864              | 9,802,926              | 10,441,302             |
| Total Resources                         | 20,232,126               | 17,398,368             | 14,072,568             | 12,876,038             | 12,169,377             | 15,339,658             |
| Requirements                            |                          |                        |                        |                        |                        |                        |
| Program Expenditures                    |                          |                        |                        |                        |                        |                        |
| Administration                          |                          |                        |                        |                        |                        |                        |
| Financial Administration                |                          |                        |                        |                        |                        |                        |
| A45101360 Debt Management-LTC           | 20,500                   | 20,000                 | 20,000                 | 20,000                 | 20,000                 | 20,000                 |
| Total Administration                    | 20,500                   | 20,000                 | 20,000                 | 20,000                 | 20,000                 | 20,000                 |
| Business Dev<br>Business Lending        |                          |                        |                        |                        |                        |                        |
| L02100360 BIF-General-LTC               | 700,000                  | 700,000                | 700,000                | 700,000                | 700,000                | 700,000                |
| Small Business & Community Dev          | 700,000                  | 100,000                | 100,000                | 100,000                | 100,000                | 100,000                |
| B55900360 Community Development-LTC     | 50,000                   | 50,000                 | 50,000                 | 50,000                 | 50,000                 | 50,000                 |
| B55800360 Business Development-LTC      | 10,000                   | 10,000                 | 10,000                 | 10,000                 | 10,000                 | 10,000                 |
| Traded Sector Business Dev              |                          |                        |                        |                        |                        |                        |
| B15102360 Site Recruitment-LTC          | 10,000                   | 10,000                 | 10,000                 | 10,000                 | . 10,000               | 10,000                 |
| B15202360 Green Innovation Park-LTC     | 230,000                  | 0                      | 0                      | 0                      | 0                      | 0                      |
| T01069360 Lean Manufacturing-LTC        | 30,000                   | 30,000                 | 30,000                 | 30,000                 | 30,000                 | 30,000                 |
| Total Business Dev                      | 1,030,000                | 800,000                | 800,000                | 800,000                | 800,000                | 800,000                |
| Infrastructure<br>Parks                 |                          |                        |                        |                        |                        |                        |
| N36012515 Parks Public Impr-LTC-Adm     | 100.000                  | 1,000,000              | 0                      | 0                      | 0                      | 0                      |
| Transportation                          | ,                        |                        | -                      | -                      | -                      | Ū.                     |
| •                                       | 0                        | 100.000                | 500 000                | 1 200 000              | 0                      | 0                      |
| N36031545 Foster-52nd to 82nd-LTC-Adm   | 0                        | 100,000                | 500,000                | 1,200,000              | 0                      | 0                      |
| N36032015 Lents Entryway-LTC-Adm        | 200,000                  | 0                      | 0                      | 0                      | 0                      | 0                      |
| N36031535 122nd-Holgate/Ramona-LTC-Adm  | 200,000                  | 800,000                | 0                      | 0                      | 0                      | 0                      |
| N36031415 Street/Sidewalks LID-LTC-Adm  | 110,000                  | 0                      | 0                      | 0                      | 0                      | 0                      |
| N36031525 Foster-Woodstock-LTC-Adm      | 400,000                  | 0                      | 0                      | 0                      | 0                      | 0                      |
| Total Infrastructure                    | 1,010,000                | 1,900,000              | 500,000                | 1,200,000              | 0                      | 0                      |
| Portland Hsg Bureau<br>PHB Housing      |                          |                        |                        |                        |                        |                        |
| H15292360 Property Management-LTC       | 5,400                    | 0                      | 0                      | 0                      | · 0                    | 0                      |
| H15410360 Home Repair Projects-LTC      | 550,785                  | 500,000                | 500,000                | 500,000                | 500,000                | 500,000                |
| H15420360 Home Buyer Assistance-LTC     | 663,124                  | 500,000                | 500,000                | 500,000                | 500,000                | 500,000                |
| H15430360 Affordable Rental Hsg-LTC     | 305,200                  | 0                      | 0                      | 350,000                | 400,000                | 600,000                |
| H15501360 NSP3 Acq/Rehab-LTC            | 52,600                   | 0                      | 0                      | 0                      | 0                      | . 0                    |
| H15900360 PHB Staff & Admin-LTC         | 729,091                  | 571,184                | 698,759                | 747,332                | 745,255                | 895,913                |
| Total Portland Hsg Bureau               | 2,306,200                | 1,571,184              | 1,698,759              | 2,097,332              | 2,145,255              | 2,495,913              |
| Property Redev                          |                          |                        |                        |                        |                        |                        |
| Commercial Property Redevelopm          |                          |                        |                        |                        |                        |                        |
| P36051215 Jns Ck Ind Area Revit-LTC-Adm | 50,000                   | 0                      | 0                      | 0                      | 0                      | 0                      |
| P36050015 Rothlinger Property-LTC       | 00,000                   | 3,000                  | 3,000                  | 3,000                  | 3,000                  | 3,000                  |
| Wednesday, May 14, 2014 11:58:31 AM     | Ŭ                        | 2,000                  | -,000                  | -,000                  | -1000                  | -,000                  |

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### Five-Year Forecast Program Requirements Detail

|  | Revised- 2<br>FY 2013-14 | Proposed<br>FY 2014-15 | Forecast<br>FY 2015-16 | Forecast<br>FY 2016-17 | Forecast<br>FY 2017-18 | Forecast<br>FY 2018-19 |
|--|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| P36050815 SE 92nd Redev-LTC-Adm        | 2,500                    | 0                      | 0                      | 0                      | 0                      | 0                      |
| P36055015 Foster Road Redev-LTC-Adm    | 520,000                  | 20,000                 | 20,000                 | 20,000                 | 20,000                 | 20,000                 |
| P36060735 93rd & Davis Lot-LTC-Adm     | 1,400                    | 1,550                  | 1,550                  | 1,550                  | 1,550                  | 1,550                  |
| P36091015 Public Outreach-LTC-Adm      | 2,000                    | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 2,000                  |
| P36090015 Project Development-LTC-Adm  | 10,000                   | 50,000                 | 50,000                 | 50,000                 | 50,000                 | 50,000                 |
| P36061015 ArchtctIronPrdctBldg-LTC-Adm | 9,771                    | 209,229                | 9,229                  | 9,229                  | 9,229                  | 9,229                  |
| P36060935 MetroAuto Bldg & Lot-LTC-Adm | 60,916                   | 1,709                  | 1,709                  | 1,709                  | 1,709                  | 0                      |
| P36050915 LTC Town Ctr Redev-LTC-Adm   | 100,000                  | 100,000                | 100,000                | 25,000                 | 25,000                 | 25,000                 |
| P36060815 F & W Triangle-LTC-Adm       | 1,182                    | 800                    | 800                    | 0                      | 0                      | 0                      |
| P36060725 93rd & Woodstock Lot-LTC-Adm | 1,290                    | 1,550                  | 1,550                  | 1,550                  | 1,550                  | 1,550                  |
| P36060615 LTC II Parking Lot-LTC-Adm   | 12,215                   | 7,840                  | 7,840                  | 7,840                  | 7,840                  | 7,840                  |
| P36060515 Tate Lot-LTC-Adm             | 3,994                    | 700                    | 700                    | 700                    | 700                    | 700                    |
| P36060135 Sullivan Property-LTC-Adm    | 922                      | 700                    | 700                    | 700                    | 700                    | 700                    |
| P36060925 MetroAuto Whisl WLot-LTC-Adm | 3,700                    | 54,000                 | 4,000                  | 4,000                  | 4,000                  | 0                      |
| P36060125 Prkng Lt&FrmrChrchLt-LTC-Adm | 4,579                    | 3,779                  | 3,779                  | 3,779                  | 3,779                  | 3,779                  |
| P36060415 Bauske Lot-LTC-Adm           | 1,126                    | 800                    | 800                    | 800                    | 800                    | 800                    |
| P36060145 Foster Road Lot-LTC-Adm      | 1,400                    | 500                    | 500                    | 500                    | 500                    | 500                    |
| P36060155 Crossroads Plaza-LTC-Adm     | 3,241                    | 5,400                  | 5,400                  | 5,400                  | 5,400                  | 5,400                  |
| P36060165 McGalliard Lots-LTC-Adm      | 5,061                    | 1,200                  | 1,200                  | 1,200                  | 1,200                  | 1,200                  |
| P36060225 92nd Street Club Lot-LTC-Adm | 3,100                    | 500                    | 500                    | 500                    | 500                    | 500                    |
| P36060235 Edmondson's Lot-LTC-Adm      | 2,200                    | 1,000                  | 1,000                  | 1,000                  | 1,000                  | 1,000                  |
| P36060325 Lents Little Lge Fld-LTC-Adm | 5,647                    | 4,375                  | 4,375                  | 4,375                  | 4,375                  | 4,375                  |
| P36060335 Bakery Block-LTC-Adm         | 354,516                  | 237,914                | 37,914                 | 37,914                 | 37,914                 | 37,914                 |
| Commercial Real Estate Lending         |                          |                        |                        |                        |                        |                        |
| R01100360 CPRL-General-LTC             | 1,500,000                | 4,450,000              | 4,950,000              | 4,000,000              | 4,000,000              | 4,000,000              |
| Community Redevelopment Grants         |                          |                        |                        |                        |                        |                        |
| G01100360 CLG-General-LTC              | 853,000                  | 200,000                | 200,000                | 200,000                | 200,000                | 200,000                |
| G02100360 DOS-General-LTC              | 75,000                   | 75,000                 | 75,000                 | 75,000                 | 75,000                 | 75,000                 |
| G03100360 SIP-General-LTC              | 300,000                  | 560,000                | 300,000                | 300,000                | 300,000                | 300,000                |
| G04100360 GFGP-General-LTC             | 125,000                  | 50,000                 | 125,000                | 125,000                | 125,000                | 125,000                |
| Total Property Redev                   | 4,013,760                | 6,043,546              | 5,908,546              | 4,882,746              | 4,882,746              | 4,877,037              |
| Total Program Expenditures             | 8,380,460                | 10,334,730             | 8,927,305              | 9,000,078              | 7,848,001              | 8,192,950              |
| Personal Services                      | 549,093                  | 499,651                | 526,617                | 436,332                | 570,583                | 817,161                |
| Transfers - Indirect                   | 1,979,695                | 1,258,265              | 1,546,340              | 1,252,624              | 1,595,269              | 2,248,896              |
| Total Fund Expenditures                | 10,909,248               | 12,092,646             | 11,000,262             | 10,689,034             | 10,013,853             | 11,259,007             |
| Contingency                            | 9,322,878                | 5,305,722              | 3,072,306              | 2,187,004              | 2,155,524              | 4,080,651              |
| Earlier Event Delegan                  | 0                        |                        | 0                      | 0                      | 0                      | 0                      |

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20,232,126 17,398,368 14,072,568 12,876,038 12,169,377 15,339,658

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Ending Fund Balance

**Total Requirements** 

0

0

### Portland, Oregon FINANCIAL IMPACT and PUBLIC INVOLVEMENT STATEMENT For Council Action Items

| (Deliver original to City Budget Office. Retain copy.) |  |                                      |         |  |
|--|--|--------------------------------------|---------|--|
| 1. Name of Initiator2. '                               |  | 2. Telephone No.                     |         | 3. Bureau/Office/Dept.   |
| Kevin A Cronin   | 503-823-3305                                       |                                      | 23-3305 | PDC  |
| 4a. To be filed (hearing date):<br>May 28, 2014        | 4b. Calendar (Check One)<br>Regular Consent 4/5ths |                                      |         | 5. Date Submitted to<br>Commissioner's office<br>and CBO Budget<br>Analyst: May 14, 2014 |
| 6a. Financial Impact Section:                          |  | 6b. Public Involvement Section:      |         |  |
| Financial impact section completed                     |  | Public involvement section completed |         |  |

#### 1) Legislation Title:

Accept the Lents Town Center Urban Renewal Area Five Year Action Plan (Resolution).

#### 2) Purpose of the Proposed Legislation:

This Resolution directs the Portland Development Commission and City Bureaus to implement a five year action plan to achieve the original goals of the URA Plan (1998) as well as subsequent economic development strategies. The action plan is organized by four distinct geographies or focus areas with clear objectives and actions for each area.

# 3) Which area(s) of the city are affected by this Council item? (Check all that apply—areas are based on formal neighborhood coalition boundaries)?

| City-wide/Regional | Northeast   | 🗌 No  |
|--------------------|-------------|-------|
| Central Northeast  | 🛛 Southeast | Sc Sc |
| Central City       |             |       |

| Northwest |  |
|-----------|--|
| Southwest |  |

|           | North |
|-----------|-------|
| $\square$ | East  |

### FINANCIAL IMPACT

# 4) <u>Revenue</u>: Will this legislation generate or reduce current or future revenue coming to the City? If so, by how much? If so, please identify the source.

No, this Resolution directs staff to identify existing resources and find private resources to implement the action plan.

#### 5) Expense: What are the costs to the City related to this legislation? What is the source of

**funding for the expense?** (*Please include costs in the current fiscal year as well as costs in future years. If the action is related to a grant or contract please include the local contribution or match required. If there is a project estimate, please identify the level of confidence.*) Accepting this Resolution will have neither a revenue or expense impact beyond the Proposed

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FY 13-14 Budget and Five Year Forecast.

### 6) **Staffing Requirements:**

• Will any positions be created, eliminated or re-classified in the current year as a result of this legislation? (If new positions are created please include whether they will be part-time, full-time, limited term, or permanent positions. If the position is limited term please indicate the end of the term.)

No.

• Will positions be created or eliminated in *future years* as a result of this legislation? No.

#### PUBLIC INVOLVEMENT

# 9) Was public involvement included in the development of this Council item (e.g. ordinance, resolution, or report)? Please check the appropriate box below:

x **YES**: Please proceed to Question #10.

 $\square$  NO: Please, explain why below; and proceed to Question #11.

#### 10) If "YES," please answer the following questions:

# a) What impacts are anticipated in the community from this proposed Council item?

- A focused agenda for the remaining five years of the URA;
- Clear and objective explanation of future projects, programs, and geographic areas where existing public resources will be allocated;
- Opportunities for community-based organizations to partner with PDC and City Bureaus
- Specific opportunities for community groups to collaborate and advise PDC and City Bureaus on implementation of various projects.
- More neighborhood services, jobs, safer streets, and community capacity from local organizations to provide needed services.

### b) Which community and business groups, under-represented groups, organizations, external government entities, and other interested parties were involved in this effort, and when and how were they involved?

To date, collaboration on the Action Plan has included:

- Mayor's Office
- Bureau of Planning and Sustainability
- Portland Housing Bureau
- Bureau of Transportation
- Bureau of Environmental Services
- Neighborhood Economic Development Leadership Group Redevelopment Subcommittee

In addition, PDC staff worked with the NED Redevelopment Subcommittee to review the Action Plan in greater detail on January 27 and February 28, 2014 and agency wide partners on December 4, 2013 and March 19. Furthermore, staff presented the Action Plan to Lents stakeholders, which includes Lents Neighborhood Association members, local business and property owners, Foster Green EcoDistrict, and non-profit business representatives. Lastly, staff presented to the full Neighborhood Economic Development (NED) Leadership Group on May 9.

Finally, the Foster Lents Integration Partnership (FLIP) led a robust public engagement strategy for a new investment strategy for the Foster Corridor from 2011-2013. This included four open houses, a unique collaboration with Foster Green as the lead for public engagement and advisory capacity to a multi-bureau effort, piloted an online crowd sourced participatory budgeting tool, created the first PDC video in Lents, conducted stakeholder interviews with key property owners and investors, and utilized various other engagement tools. PDC also reached out to other agencies, including Portland Public Schools, TriMet, Metro, and Portland General Electric.

#### c) How did public involvement shape the outcome of this Council item?

Through the FLIP project, PDC staff shared with business and property owners, Foster Area Business Association, 82<sup>nd</sup> Ave of Roses Business Association, and prospective tenants and developers the underlying research regarding city investment strategies, challenges, and opportunities for participation and collaboration. This direct outreach and feedback loop informed the Action Plan regarding the needs, desires, and interests of existing and potential redevelopments, prospective tenants, and affordable housing strategies. Public engagement also informed priorities, timing, and allocation of resources that would best attract private investment and leverage public resources.

# d) Who designed and implemented the public involvement related to this Council item?

PDC staff, with input from the Foster Lents Integration Partnership, designed and implemented an extensive public involvement strategy for the Council item. The Foster Green EcoDistrict and the NED Leadership Group provided oversight, invaluable advice, and took ownership of the process.

## e) Primary contact for more information on this public involvement process (name, title, phone, email): Kevin A Cronin, AICP

Senior Project Manager 503-823-3305 cronink@pdc.us

# 11) Is any future public involvement anticipated or necessary for this Council item? Please describe why or why not.

For each major project, PDC anticipates forming a project advisory committee. PDC will continue to inform the NED Leadership Group and community based organizations of potential

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project and program developments. Furthermore, any future major project, as defined by the scope of financial commitment, may require approval from the PDC Board of Commissioners as well.

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