

# City of Portland Action Plan

**Table 3A  
Summary of Specific Annual Objectives**

Obj #	Specific Objectives	Sources of Funds	Performance Indicators	Expected Number	Actual Number	Outcome /Objective*
	<b>Rental Housing Objectives</b>					
DH-2	Create new affordable rental housing Opportunities	CDBG	Units	100		2/1
DH-2	Create new affordable rental housing opportunities	CDBG/HOME	Households	100		2/1
DH-2	Preserve existing supply of rental housing	CDBG	Households	180		2/1
	<b>Owner Housing Objectives</b>					
SL-3	Preserve existing supply of ownership housing	CDBG	Households	1,500		1/1
DH-1	Increase Homeownership	CDBG/HOME	Households	1,300		2/2
DH-1	Preserve existing supply of ownership housing	CDBG	Units	35		3/1
	<b>Homeless Objectives</b>					
SL-1	Availability of suitable living environments	CDBG/ESG	Individuals	2,500		3/1
DH-2	Provide decent affordable housing	HOME	Households	100		2/1
	<b>Special Needs Objectives</b>					
SL-1	Availability of suitable living environments	ESG/CDBG/HOPWA	Households	2,000		3/1
	<b>Public Services Objectives</b>					
DH-1	Increase Homeownership	CDBG	Households	1,100		2/2
SL-3	Preserve existing supply of ownership housing	CDBG	Households	500		3/1
DH-1	Fair Housing Activities	CDBG	Individuals	5000		2/1
	<b>Economic Development Objectives</b>					
EO-1	Economic Opportunity with Purpose of New or Improved Availability/Accessibility - Workforce	CDBG	Individuals	1,500		3/3
EO-1	Economic Opportunity with Purpose of New or Improved Availability/Accessibility - Microenterprise	CDBG	Individuals	500		3/3
	<b>Other Objectives</b>					

\*Outcome/Objective Codes

	Availability/Accessibility	Affordability	Sustainability
<b>Decent Housing</b>	DH-1	DH-2	DH-3
<b>Suitable Living Environment</b>	SL-1	SL-2	SL-3
<b>Economic Opportunity</b>	EO-1	EO-2	EO-3

**Table 3B**  
**ANNUAL AFFORDABLE HOUSING COMPLETION GOALS**

Grantee Name: Program Year:	Expected Annual Number of Units To Be Completed	Actual Annual Number of Units Completed	Actual Annual Number of Units Completed	Actual Annual Number of Units Completed	Actual Annual Number of Units Completed	Actual Annual Number of Units Completed	Resources used during the period				
							CDBG	HOME	ESG	HOPWA	
<b>BENEFICIARY GOALS</b>	Goal	11/12	12/13	13/14	14/15	15/16					
Homeless households	2,500						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Non-homeless households	2,000						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	280						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Total Beneficiaries</b>	4,780						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>RENTAL GOALS</b>											
Acquisition of existing units	50						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	100						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Rehabilitation of existing units	180						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	150						<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Total Affordable Rental</b>	480						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>HOME OWNER GOALS</b>											
Acquisition of existing units	10						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	33						<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units	1,500						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	1,300						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Affordable Owner</b>	2,843						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>COMBINED RENTAL AND OWNER GOALS</b>											
Acquisition of existing units	60						<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	133						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>



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Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	Requested FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing									
Portland Housing Center	Portland Housing Center	Provide home buyer assistance to low income participants in the form of outreach, financial fitness classes, IDA's (Individual Development Accounts--matched savings accts) and home buyer education and counseling.	CDBG		\$100,000	Affordability for the purpose of creating decent affordable housing.	350	1,750	Households
Proud Ground	Proud Ground	Provide home buyer assistance to low income participants in the form of outreach and information, and education and counseling for permanently affordable housing. Add additional homes to the land trust portfolio of permanently	CDBG		\$45,000	Affordability for the purpose of creating decent affordable housing.	18	90	Households
MAYA Foreclosure Prevention	Native American Youth Association	Provide foreclosure prevention counseling to low income participants (80% IMFI or below) in the city of Portland, assisting them through loan modification, refinancing, or loss mitigation.	CDBG		\$80,000	Affordability for the purpose of creating decent affordable housing.	30	150	Households

Project Name	Contractor	Description	Funding Source	FY 2011-'12 Amount	Requested FY 2012-'13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing: Rental Housing									
Affordable Rental Housing Capital	Portland Housing Bureau	Provide financing to construct, rehabilitate and preserve a range of affordable rental housing.	HOME	\$ 3,541,594	\$ 6,687,286	Affordability for the purpose of creating decent affordable housing.	450	2,250	Housing Units
			CDBG	\$ 1,210,672	\$ 6,639,235				
Affordable Housing - Program Delivery	Portland Housing Bureau	Staff and operating costs associated with delivering the Rental Housing program	CDBG	\$731,030	\$810,188	Affordability for the purpose of creating decent affordable housing.	450	2,250	Housing Units
			HOME	\$0	\$0				
Section 108 Loan Guarantee Program	Portland Housing Bureau	The Section 108 Loan Guarantee Program is a source of financing allotted for housing rehabilitation and construction for the benefit of low- to moderate-income persons.	CDBG	\$400,000	\$495,000	Affordability for the purpose of creating decent affordable housing.	50	250	Housing Units
Gresham Program Allocation	City of Gresham	HOME Consortium allocation to be used for housing development, including homeownership in the City of Gresham. All funding to be administered by the City of Gresham.	HOME	\$495,274	\$312,540	Affordability for the purpose of creating decent affordable housing.	30	75	Housing Units
Gresham Administration	City of Gresham	HOME Consortium allocation to be used for administration of Gresham HOME program.	HOME	\$26,574	\$26,574	NA	NA	NA	NA
Multnomah County HOME Program Allocation	Multnomah County	HOME Consortium allocation to be used for housing development, including homeownership in Multnomah County. All funding to be administered by Multnomah County. Focus is on Special Needs Rental Housing.	HOME	\$139,114	\$119,762	Affordability for the purpose of creating decent affordable housing.	3	15	Housing Units
Multnomah County HOME Administration	Multnomah County	Administer Multnomah County HOME program.	HOME	\$7,464	\$7,464	NA	NA	NA	NA

Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing: HOPWA									
Cascade Aids Project - Supportive Housing Program	Cascade Aids Project	Provide necessary support including case management and rent assistance for clients to obtain and maintain housing. This program includes both a transition-in-place model and the 35 units of permanent housing developed with HOPWA funds.	HOPWA	\$812,143	\$962,331	Accessibility for the purpose of providing decent affordable housing	400	2,000	Households
Clark County Supportive Housing Program	Clark County Health Department	Provides 4-6 units of transitional housing in Clark County, Washington and case management services provided by Clark County Department of Community Services. Provides three permanent supportive units through project-based rent assistance.	HOPWA	\$129,377	\$153,617	Accessibility for the purpose of providing decent affordable housing	30	150	Households
CCC Rosewood PBRA	Central City Concern	Provides project based rent assistance for 36 units of permanent supportive housing.	HOPWA	\$65,993	\$68,663	Affordability for the purpose of creating affordable housing.	36	180	Households
HOPWA Rent Assistance Contingency	Portland Housing Bureau	Provide contingency to cover cost over runs in CAP permanent housing rent assistance program.	HOPWA	\$36,376	\$43,903	Affordability for the purpose of creating affordable housing.	12	60	Households

Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing: Capacity Building TA									
CDC Capacity Building	Housing Development RFP	Project delivery costs and program support for CDBG and HOME eligible housing projects. PHB convenes an advisory board of representatives to select organizational workplans that include appropriate housing development activities and funding recommendations. PHB will determine how much CDBG and HOME private funds are needed by each organization for specific eligible projects and set up a tracking system. The Action Plan will be amended to set up each individual housing activity.	CDBG	\$428,200	\$0	Affordability for the purpose of creating decent affordable housing.	100	500	Housing Units
			HOME	\$148,700	\$400,000				
Multnomah County Operating Support (CHODO)	Multnomah County	HOME funds to CHDOs as operating support to provide the development of affordable housing in Multnomah county. Projects are to be selected using a competitive RFP process. Preference is given to organizations that are Community Housing Development Organizations that can demonstrate capacity for development, ownership, and long-term management. Project priorities reflect Consolidated Plan priorities.	HOME	\$7,715	\$6,635	Affordability for the purpose of creating decent affordable housing.	NA	NA	NA
Gresham Operating Support (CHODO)	City of Gresham	HOME funds to CHDOS as operating support to support development of affordable housing in Gresham.	HOME	\$27,466	\$25,000	Affordability for the purpose of creating decent affordable housing.	NA	NA	NA
Oregon Opportunity Network	Oregon Opportunity Network	Provides information and other resources to citizen based organizations participating in the planning, implementation and assessment of activities being assisted with CDBG funds.	CDBG	\$37,000	\$37,000	Affordability for the purpose of creating decent affordable housing.	NA	NA	NA



Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing: Housing Services									
Fair Housing Services and Enforcement	Legal Aid Services of Oregon	Advice and representation for people experiencing housing discrimination within the city of Portland.	CDBG	\$44,200	\$47,000	Accessibility for the purpose of providing decent affordable housing.	75	375	People
Fair Housing Education and Enforcement	Fair Housing Council of Oregon	Advice, investigation and referral to enforcement for people experiencing housing discrimination within the city of Portland. This project also provides education to housing consumers and housing providers regarding fair housing law.	CDBG	\$37,600	\$40,000	Accessibility for the purpose of creating decent affordable housing.	500	2,500	People
Community Alliance of Tenants - Renters Rights Hot Line	Community Alliance of Tenants	Provide phone assistance to renters in the City of Portland with the goal of helping them maintain stable housing by informing them of their rights and responsibilities as renters.	CDBG	\$69,600	\$74,000	Accessibility for the purpose of creating a suitable living environment	3,000	15,000	People
Landlord Outreach	211 Info, Fair Housing Council of Oregon	Outreach to landlords to increase their awareness of and participation in several programs that increase access to appropriate, safe and affordable housing to low-income populations. Program included in outreach include Housing Connections, Rent Well, Fresh Start and lead hazard prevention.	CDBG	\$25,400	\$25,400	Accessibility for the purpose of providing decent affordable housing.	30	150	People
Services Information and Referral	211 Info	Operate 2-1-1 information and referral to provide telephone and e-mail support to Portland residents seeking help finding housing, food, winter or year-round shelter, winter warming centers, Severe Weather Emergency Warming Centers and other basic services.	CDBG	\$51,500	\$37,700	Accessibility for the purpose of crating a suitable living environment.	12,000	60,000	People
Substandard Housing Relocation	Impact NW	Assist households displaced from substandard housing with relocation services to identify and obtain appropriate replacement housing.	CDBG	\$140,000	\$120,000	Accessibility for the purpose of creating a suitable living environment	46	230	People
Reach Community Builders	Reach Community Builders	Provide minor home repairs for low-income elderly and disabled homeowners in the City of Portland.	CDBG		\$170,000	Accessibility for the purpose of creating a suitable living environment	70	350	Housing Units

Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Housing: Housing Services									
Community Energy Project	Community Energy Project	Provide Weatherization Workshops, a Senior Weatherization Program, and a Home Safety Maintenance Program.	CDBG		\$160,000	Accessibility for the purpose of creating a suitable living environment	500	2500	Housing Units
Unlimited Choices	Unlimited Choices	Provide accessibility services for low-income people with disabilities and minor repair services for mobile home owners.	CDBG		\$215,000	Accessibility for the purpose of creating a suitable living environment	82	410	Housing Units
Rebuilding Together	Rebuilding Together	Provide funding to staff to support its Rebuilding Together Project, which supplies free home repairs for low-income households, seniors, and/or those with disabilities.	CDBG		\$45,000	Accessibility for the purpose of creating a suitable living environment	56	280	Housing Units
Home Repair Program	Portland Housing Bureau	The goals of the Homeowner Repair program are to increase the habitability and safety of housing for low-income elderly and disabled households while simultaneously preserving the housing stock for future residents.	CDBG		\$160,000	Accessibility for the purpose of creating decent affordable housing.	18	90	Housing Units
Reach Healthy Homes	Reach Community Builders	The primary goal of the HUD-funded Healthy Homes program is to decrease exposures to multiple household hazards which contribute to asthma exacerbations and other serious illnesses among children under the age of 6 in Portland's distressed communities of Multnomah County.	CDBG	\$110,000	\$75,000	Accessibility for the purpose of creating decent affordable housing.	50	NA	Housing Units
Multnomah County Healthy Homes	Multnomah County	The primary goal of the HUD-funded Healthy Homes program is to decrease exposures to multiple household hazards which contribute to asthma exacerbations and other serious illnesses among children under the age of 6 in Portland's distressed communities of Multnomah County.	CDBG	\$110,000	\$35,000	Accessibility for the purpose of creating decent affordable housing.	50	NA	Housing Units

Project Name	Contractor	Description	Funding Source	FY 2011-12 Amount	FY 2012-13 Amount	Outcome Description	One Year	Five Year	Indicator
Economic Development: Community Economic Development									
Economic Opportunity Microenterprise Growth	Portland Development Commission	Intensive training, technical assistance and access to capital to assist microentrepreneurs in achieving living wage income levels.	CDBG	\$666,054	\$629,640	Accessibility for the purpose of creating economic opportunity.	95 participants will raise their incomes by 25% in three years.	140 participants will raise their incomes by 25% in three years.	People
Economic Opportunity Workforce Development	Portland Development Commission	Short-term intensive training, placement, and long-term retention in career track jobs, with employer involvement in to insure that the program graduates are the workers they need.	CDBG	\$1,405,584	\$1,206,676	Accessibility for the purpose of creating economic opportunity.	300 participants will raise their incomes by 25% in three years.	1500 participants will raise their incomes by 25% in three years.	People
Economic Opportunity Program Delivery	Portland Development Commission	Program delivery costs for Economic Opportunity Initiative	CDBG	\$304,396	\$278,591	Accessibility for the purpose of creating economic opportunity.	NA	NA	Na

