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The force for families

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EXECUTIVE DIRECTOR

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The force for families



The Five Core Tenets of Evidentiary Family Restoration

1. Evidentiary Family Restoration treats children and families simultaneously.

Evidentiary Family Restoration is built on the evidence that sustainable long-term success for troubled children is most consistently achieved by restoring a supportive family system around each child. It is optimally the child's original family. It may be an adoptive family. Whatever form the family takes, it is the vital element for preventing recidivism and destructive behaviors.

2. Evidentiary Family Restoration requires measurable long-term outcomes.

For too long, the national systems that serve troubled children and their families, including the children's mental health, child protective and juvenile justice communities, paid little attention to the long-term outcomes of children. Warehousing troubled children creates troubled young adults. Using an EFR approach with their families, however, significantly increases the likelihood that they are still on positive trajectories even two years after discharge. Tracking every child and documenting successful outcomes 12 and 24 months after discharge are critical components of EFR.

3. Evidentiary Family Restoration is sustained in the community.

Families vastly outperform states or service providers at raising children. EFR keeps children in the home whenever safely possible, and ensures out-of-home placements – including foster care – are rare, short-term, actively inclusive of the child's family, and used only out of urgent necessity... all with the ultimate goal of returning the child to a safe, permanent and supportive home as soon as possible.

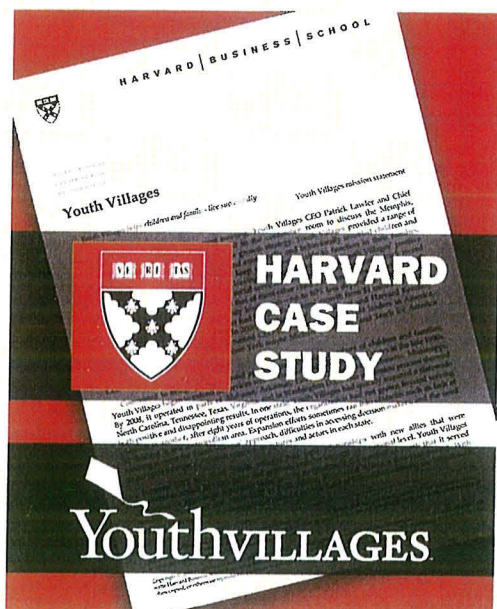
4. Evidentiary Family Restoration uses highly intensive protocols that are delivered 24/7.

A key element of EFR's effectiveness is the delivery of a comprehensive, research-based and immersive level of contact with the child, family and community. This is possible only through very low case-load ratios, intense training and clinical oversight and empowered, accountable front-line staff on call 24 hours a day, seven days a week.

5. Evidentiary Family Restoration delivers unprecedented accountability to families and funders.

Increasing pressure for fiscal accountability nationwide has driven much of the interest in EFR, because the approach ensures that any public or private resources expended deliver proven social outcomes. Data-driven and outcomes-focused child services are moral obligations not only to the children served, but also to the public and private dollars of which states, agencies and providers are stewards. For families and funders both, EFR provides a single source of accountability for a family's success.

Harvard Business School Publishes Case Study on Youth Villages



The Harvard Business School completed a case study in April of 2009 that examines the growth and impact of Youth Villages, a Memphis-headquartered nonprofit organization that has become a national leader in the field of children's behavioral health in the last decade.

Written by HBS Professor Allen Grossman, Catherine Ross of the HBS Global Research Group and William Foster, a partner at the Bridgespan Group, the case study explores Youth Villages' innovative treatment approach, use of research in program development and targeted growth strategies.

Youth Villages was an early champion of research-based treatment approaches and helping troubled children and families in the least restrictive setting, especially through intensive in-home services. That approach has produced consistently high long-term

success rates for the approximately 13,000 children Youth Villages serves in 10 states each year. In 2008, 86 percent of the children who completed their program at Youth Villages were discharged successfully; data consistently show that 84 percent are living successfully in the community two years after discharge.

The case on Youth Villages was written for inclusion in a new course Grossman has developed at the Harvard Business School called "Leading and Governing Highly Effective Nonprofit Organizations." The course teaches what it takes to be an organization that does innovative and highly effective work and explores various challenges those organizations encounter. HBS cases serve as a springboard for class discussion.

"Youth Villages is a highly effective organization with quality leadership and a proven approach that faces a series of challenges and opportunities as it attempts to make its programs available in more states outside of Tennessee," Grossman says. "We wanted to look more closely at the challenges involved in expanding coverage while working primarily within a system of government funding."

Youth Villages Chief Executive Officer Patrick W. Lawler and Chief Operating Officer Lee Rone engaged in extensive interviews for the case study and provided research, financial data and other information. Lawler and Rone also participated in

class discussions when the study first was presented to students.

"We were pleased that the Harvard Business School and Professor Grossman recognized Youth Villages and the hard work our staff has put into finding and implementing the most effective ways to make a difference in the lives of troubled children and their families," Lawler says. "We firmly believe that successful, effective nonprofit organizations have a responsibility to reach out to expand their programs into underserved areas. Through his research and teaching Professor Grossman is helping that cause."

Lawler has led Youth Villages since its founding in the merger of two small residential campuses in Memphis in 1986. The organization has grown from helping 50 children a year to touching the lives of more than 12,000 children and families in 10 states and the District of Columbia in 2008. The private nonprofit organization has grown from an annual revenue of \$1 million in 1986 to more than \$97 million in 2008. In 2006, *U.S. News & World Report* and the Center for Public Leadership at Harvard University's John F. Kennedy School of Government named Lawler one of "America's Best Leaders," along with financier Warren Buffett, New York Mayor Michael Bloomberg and Teach for America CEO Wendy Kopp.

The complete case study is available at www.harvardbusiness.org. More information about Youth Villages is at www.youthvillages.org.

OREGON INTERCEPT

Intensive In-Home Services for Families

 **Youth VILLAGES®**

CHRISTIECARE OF OREGON

The force for families

HELPING FAMILIES STAY TOGETHER

The Youth Villages Oregon Intercept program is an intensive in-home services program that specializes in:

- Providing treatment to troubled children who have emotional and behavioral problems and their families in their own homes at times convenient for the families.
- Diverting youth from out-of-home placements by helping their families safely maintain youth in the home and community environment. Diversion services generally last four to six months.
- Reuniting youth who are in a residential treatment facility, foster home, psychiatric residential treatment facility, hospital or group home successfully with their families in the community. Intercept family intervention specialists are skilled at reuniting families even when the child has been out of the home for an extended period. Reunification services generally last six to nine months.

ABOUT THE INTERCEPT PROGRAM

For 17 years, Youth Villages has provided intensive in-home services; we've helped more than 8,000 children and families in the last three years alone in our Intercept program. We have demonstrated that more than 85 percent of the children who receive at least 60 days of service are successful even two years after discharge. The program is a proven alternative treatment for children and youth who otherwise would be placed in foster care, residential treatment, detention centers, hospitals or other juvenile facilities.

We offer our Intercept in-home program to children and families in Alabama, Florida, Georgia, Massachusetts, New Hampshire, North Carolina, Oregon and Tennessee.



YOUTH VILLAGES HAS BEEN:

- recognized by The White House as a promising, results-oriented nonprofit.
- the subject of a prestigious Harvard Business School case study.
- cited as a model organization by The American Youth Policy Forum and the Federal Advisory Committee on Juvenile Justice.
- highlighted as a major contributor to the safe decrease of children in the Tennessee foster care system by Casey Family Programs.

FOR MORE INFORMATION

www.YouthVillages.org

MICHELLE JENCO, MA, QMHP
REGIONAL SUPERVISOR
michelle.jenco@youthvillages.org
503-675-2273

TO MAKE A REFERRAL

888-982-2237

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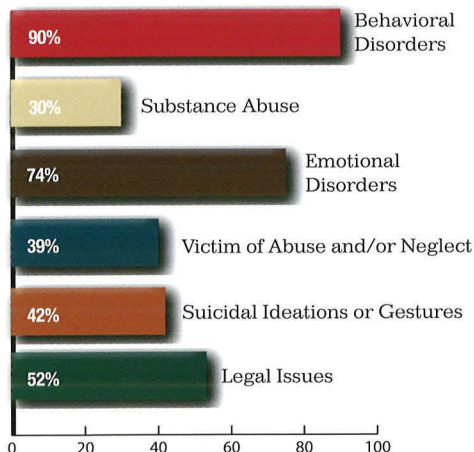


YOUTH VILLAGES INTERCEPT: SUCCESS IN NUMBERS

Includes youth served through the Intercept program in Alabama, Florida, Georgia, Massachusetts, Mississippi, New Hampshire, Tennessee and Virginia

PRESENTING ISSUES

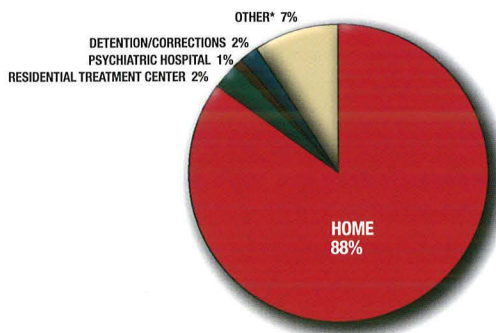
Youth served July 2006 through December 2010 N = 8,662



More than 85% of youth have multiple presenting issues.

DISCHARGE LOCATION

Youth served July 2006 through December 2010 N = 5,879



*INCLUDES PLACEMENTS SUCH AS GROUP HOMES, FOSTER CARE AND REHAB CENTERS, AS WELL AS RUNAWAYS

Includes only youth who received at least 60 days of service; 14.7% (1,228 out of 7,107) of admissions ended prior to 60 days

SUCCESS AT FOLLOW-UP

Follow-ups conducted through December 2010

More than **83%** of youth are at home or living independently.

94% are in school, have graduated, or are getting a GED.

84% have had no involvement with the law.

Response Rate:
12-Month Follow-up 55.4% (2,341 out of 4,229)
Includes only youth who received at least 60 days of service.

YOUTH VILLAGES' FAMILY INTERVENTION SPECIALISTS OFFER VITAL SERVICES THAT INCLUDE:

- Helping the entire family, rather than just the identified child or youth.
- Meeting with families and youth at least three times each week and being on call 24/7 to help the family in case of emergency.
- Working with small case loads — four to six families — focusing on helping the child and family at home, in school and in the community. Youth Villages Intercept supervisors are responsible for four to five Intercept specialists.
- Providing a comprehensive treatment approach that includes family treatment, parenting skills education, educational interventions, development of positive peer groups and extensive help for families and children in accessing community resources and long-term, ongoing support.
- Identifying specific goals and assigning measurable tasks to the child and family. Family intervention specialists also develop targeted interventions until the family reaches the goals established in the treatment plan.
- Engaging families in their role of supervising and supporting their children—including consistency, discipline and communication.
- Implementing strategies to address aggression, problem sexual behaviors and other specialized issues.
- Collaborating with providers, case workers and courts to formulate a collaborative treatment direction to resolve family and child problems.
- Providing crisis prevention and intervention.
- Conducting extensive family searches.
- Providing psychiatric treatment, Trauma-Focused Cognitive-Behavioral Therapy and Adolescent Community Reinforcement Approach, an alcohol and drug intervention program for youth (on an as-needed basis for those who qualify).

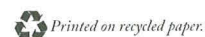


Founded in 1859, ChristieCare has helped thousands of Oregon's most vulnerable children and families. The organization merged in 2011 with Youth Villages, a nonprofit with a national reputation for offering the most effective programs and services to help emotionally troubled children and their families. Youth Villages provides a fully integrated continuum of services, including residential and intensive residential treatment, intensive in-home services, treatment foster care and adoption, mentoring, transitional living services and crisis services.



Youth Villages is accredited by the Joint Commission on Accreditation of Healthcare Organizations.

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RESIDENTIAL TREATMENT

*A safe setting for children
with Emotional and Behavioral Problems*

PROVIDING THE STRUCTURE AND SKILLS THAT CHANGE LIVES

For almost 50 years, Youth Villages-ChristieCare of Oregon has been providing residential treatment for children with serious emotional and behavioral problems. A private nonprofit organization, Youth Villages-ChristieCare of Oregon's mission is to help children and families live successfully. The program uses clinically proven treatment approaches with the goal of returning children to their families or other less restrictive settings as quickly as possible.

We offer:

Both open and secure residential campuses. Campuses are located in beautiful, natural surroundings with multiple facilities designed to accommodate treatment, recreation and family visits.

An individualized treatment approach. With individual cottages accommodating groups of 10-12 youth, we prioritize placing children in groups according to age, diagnosis, intellectual functioning level and gender when possible. Master's-level counselors provide group, individual and family therapy, and staff also include child and adolescent psychiatrists and nurses. Counselors use the Re-ED treatment model to help troubled children focus on the present and learn successful behavior patterns. Youth participate in a variety of recreational activities, including a challenge ropes course, swimming in an outdoor pool, a playground and playing on sport courts. Our campus school programs are staffed with Clackamas Education Service District special education teachers and teacher assistants. In addition, we offer equine-assisted psychotherapy at the spectacular Butte Creek Ranch when clinically appropriate.

Flexible admission criteria. Residential treatment at Youth Villages-ChristieCare is available to both boys and girls ages 6-17. We accept children with IQs of 70 and above. In addition, specialty treatment programs are available for hard-to-place youth.

Residential treatment is part of Youth Villages-ChristieCare of Oregon's wide array of programs and services, which also includes intensive in-home services and transition services for young adults. For children with more severe issues, we offer the safety and security of intensive, secure and enhanced residential treatment.

**Youth VILLAGES®**

CHRISTIECARE OF OREGON

The force for families



To learn more about
Youth Villages-ChristieCare of Oregon's
programs and to schedule a tour,
please contact:

KIT KRYGER, LCSW

503-675-2234

Kit.Kryger@youthvillages.org

MORE THAN 70 BEDS FOR RESIDENTIAL TREATMENT ON TWO BEAUTIFUL CAMPUSES

Christie Campus. Located next to Marylhurst University in Lake Oswego, the Christie Campus features two cottages for intensive residential treatment in a secure environment, as well as enhanced psychiatric residential treatment with extra staff and psychiatric support for higher acuity youth. The beautifully landscaped setting that is often a backdrop for wildlife offers boys and girls a peaceful therapeutic environment. Among lush evergreens and brightly blooming flowers, the campus features a swimming pool, a baseball field, sport courts and a playground for recreational activities.

Clackamas River Campus. Situated on 35 acres of pristine evergreens along the Clackamas River in Oregon City, the Clackamas River Campus offers the Cedar Bough Native American Program featuring culturally responsive residential treatment for Native American youth, as well as youth who can benefit from a strong cultural and spiritual life program. Guided by Youth Villages-ChristieCare of Oregon's Native American advisory council, the Cedar Bough Program provides holistic care incorporating the physical environment and mind/body healing best practices. This program offers youth many traditional experiential opportunities, including powwows, a therapeutic ropes course, beading, drumming, singing, dancing, regalia making, sweat lodges and smudging.

Financial Considerations:

The intensive, around-the-clock care we provide is not inexpensive, but the cost is competitive with other nonprofits and substantially less than out-of-state or for-profit providers who are similarly accredited. Youth Villages accepts some private insurance and has provider contracts with many state child welfare agencies and mental health organizations throughout the Pacific Northwest.



TO MAKE A REFERRAL: www.YouthVillages.org

1-888-982-2237

ANGELA LEET, MA

503-675-2246, Angela.Leet@youthvillages.org



CHRISTIECARE OF OREGON

The force for families
www.youthvillages.org

Founded in 1859, ChristieCare has helped thousands of Oregon's most vulnerable children and families. The organization merged in 2011 with Youth Villages, a nonprofit with a national reputation for offering the most effective programs and services to help emotionally troubled children and their families. Youth Villages provides a fully integrated continuum of services, including residential and intensive residential treatment, intensive in-home services, treatment foster care and adoption, mentoring, transitional living services and crisis services.



Youth Villages is accredited
by the Joint Commission on
Accreditation of Healthcare
Organizations.

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Evidentiary Family Restoration™

Evidentiary Family Restoration™ is Youth Villages' approach to helping our nation's most vulnerable and troubled children. All our programs and services operate under this approach, which emphasizes family, measurement, community, intensity and accountability.

The Five Core Tenets of Evidentiary Family Restoration™

1. Treat children and families simultaneously.

Whether the family is adoptive or original, Youth Villages works to restore a supportive system for every child.

2. Require measurable long-term outcomes.

Youth Villages tracks and documents every child's progress at six, 12 and 24 months to measure success and enhance programs.

3. Sustain treatment in the community.

Our counselors work with children in their own homes whenever safely possible and help ensure that out-of-home placements are rare, short-term and actively inclusive of the child's family.

4. Use highly intensive protocols that deliver 24/7.

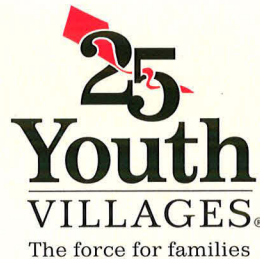
Using very low caseload ratios and highly trained staff on call 24/7, Youth Villages maintains an immersive level of contact with child and family.

5. Deliver unprecedented accountability to families and funders.

We believe data-driven and outcomes-focused child services are a moral obligation not only to the children served, but to the public and private funding that makes our work possible.

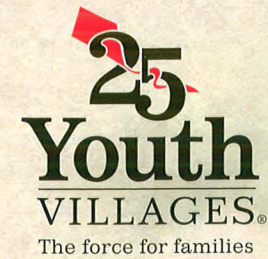


Youth Villages is a private nonprofit organization dedicated to helping emotionally and behaviorally troubled children and their families live successfully. This year, Youth Villages will help more than 18,000 children, young people and families in 11 states and Washington, D.C., through its Evidentiary Family Restoration™ approach. Youth Villages has been recognized by Harvard Business School and U.S. News & World Report, and was recognized by the White House as a model for data-driven social innovation. It was named one of America's 50 Best Nonprofits to Work For in 2010 and 2011 by the Nonprofit Times and Best Companies Group.



To learn more about Youth Villages and how we help children and families in your state, visit www.YouthVillages.org.

Youth Villages | 3320 Brother Blvd. | Memphis, TN 38133 | 901.251.5000



YOUTH VILLAGES
2011 OVERVIEW

2011 Overview of Services

In 2011, more than 2,500 Youth Villages counselors, teachers and support staff helped nearly 18,500 children throughout Alabama, Arkansas, Florida, Georgia, Massachusetts, Mississippi, New Hampshire, North Carolina, Oregon, Tennessee, Texas and the District of Columbia.

2011 Highlights

- Merged with ChristieCare of Oregon.
- Named one of the Top 50 Nonprofits to Work For by The Nonprofit Times and Best Companies Group.
- Highlighted in a New York Times Online column as an organization with innovative solutions to social problems.
- Began national clinical trial to measure the effectiveness of our transitional living program.
- The Day Foundation awarded Youth Villages a \$42 million matching grant to help expand transitional living and other programs.

Children Served By Program

Specialized Crisis Services	7,502
Intensive In-home Services	5,651
Transitional Living	1,452
Residential Treatment	1,462
Foster Care	902
Group Homes	341
Other	1,155
Total	18,465*

* 122 children were placed for adoption or had their adoptions finalized in 2011.



2011 Statistics

93%

of families report
being **satisfied** overall
with Youth Villages.

86%

of children **discharged**
successfully, living at home
with family or independently.

80%

of youth served by Youth
Villages were **crime free**
two years post-discharge.

85%

were **living at home**
or independently
two years post-discharge.

86%

were **in school**
or graduated two years
post-discharge.

Outcomes research data show that Youth Villages' Evidentiary Family Restoration™ approach is significantly more promising long-term for the youth served than traditional services, at one-third the cost of traditional care.

State of origin

Alabama	5%	North Carolina	14%
Arkansas	3%	Tennessee	57%
Florida	3%	Texas	2%
Georgia	3%	Virginia	<1%
Massachusetts	4%	Washington, D.C.	2%
Mississippi	7%	Other*	<1%
New Hampshire	<1%		

* Includes Colorado, Kentucky, Maryland and Wyoming



Presenting issues

Emotional Disorder	62%
Behavioral Disorder	85%
Physical/Sexual Abuse	35%
Substance Abuse	31%
Suicide Ideation/Attempt	32%

Please note: 83% of youth present with multiple issues.

Demographic characteristics

AGE

8 Years Old and Younger	9%
9 to 11 Years Old	11%
12 to 14 Years Old	27%
15 to 17 Years Old	44%
18 Years Old and Older	9%

GENDER

Male	56%
Female	44%

RACE/ETHNICITY

African American	33%
Caucasian	59%
Hispanic	3%
Other	5%

"No matter what I said or did, I knew that the staff here still cared about me and that tomorrow I could start over and do better."

LEADERSHIP



Robert Martin
*Cedar Bough
Program Manager*

Drawn to Oregon by environment and culture, Robert Martin has worked with diverse populations of youth in residential and foster care programs for more than six years. Robert's goal is to provide leadership for a stable, sustainable and culturally specific program that truly meets the needs of the Native American community for years to come.



Richard Nelson
*Tribal Relations
and Cultural Coordinator*

Richard Nelson was part of the Cedar Bough staff as a teacher/counselor and group supervisor helping Native American youth for three years before becoming tribal relations and cultural coordinator.

An enrolled member of the Navajo Nation who speaks and writes fluent Navajo, Richard believes that helping Native American youth connect to their cultural heritage and traditions restores physical, emotional, psychological and spiritual balance and brings healing. He consults with each Native American child's family and with tribal liaisons to help ensure that family and community traditions are upheld during the child's time in the Cedar Bough program.

Nelson provides training to Native and non-Native staff and coordinates each child's successful return to his or her home and community.

YOUTH VILLAGES-CHRISTIECARE OF OREGON'S NATIVE AMERICAN ADVISORY COUNCIL

The council, which guides the Cedar Bough program, includes representatives from federally recognized tribes in Oregon as well as other organizations providing Native American services. **Terry Cross**, (Seneca Nation of Indians) executive director of the National Indian Child Welfare Association, is a member of the advisory council and also serves on the Youth Villages national board of directors.



TO GET HELP FROM THE PROGRAM

Please contact **Placement Manager Angela Leet** at (888) 982-2237 (888-98-ACCESS) or angela.leet@youthvillages.org.

Refer online at www.youthvillages.org.

FUNDING

The Cedar Bough program is most commonly funded through the Oregon Health Plan/Medicaid, Indian Health Services, BRS or state child welfare programs. Other options also are available.

Please contact us if you have any questions about funding; we are happy to assist you in identifying your options.



The Cedar Bough Native American Program is part of Youth Villages-ChristieCare of Oregon. It's a new name for a nonprofit organization that has been helping children and families live successfully in Oregon since 1859. Formed through the merger of ChristieCare and the national nonprofit Youth Villages, the organization provides intensive in-home and residential services to children with emotional and behavioral problems and their families.



CULTURALLY RESPONSIVE SUPPORT FOR TROUBLED YOUTH

Youth Villages and all of its programs are accredited
by the Joint Commission on Accreditation of Healthcare Organizations.

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"I love being able to learn more about being Native American. I feel like I have something to be a part of that I can use at home when things get hard."

CEDAR BOUGH NATIVE AMERICAN PROGRAM

Located on 32 natural wooded acres along the Clackamas River near Oregon City, the Cedar Bough Native American Program provides holistic care for youth and their families, using cultural and spiritual activities to help restore balance between mind and body. Native American traditions and rituals are entwined in every activity throughout the day.

Youth learn to participate in **talking and drumming circles**. Regular **sweat lodge** experiences help children understand cultural and traditional practices. Each day ends with **smudging**. Youth who complete the Cedar Bough program participate in a **hawk feather ceremony** in which the youth adds his feather to a staff that includes feathers from other young people who have successfully rejoined their families and the community.

WHO DOES THE PROGRAM HELP?

Native American and other youth ages 11-17 whose challenges include:

- Chronic post-traumatic stress disorder
- Anxiety
- Depression
- Trauma
- History of suicidal threats and/or attempts
- Substance use/abuse
- Multiple foster placements
- Developmental disorders (including fetal alcohol affected)
- Aggressive and destructive behavior
- Autism spectrum disorders
- Involvement in the juvenile justice system

PROGRAM INCLUDES:

- Alcohol and drug assessment, education and treatment – Native American Rehabilitation Association of the Northwest
- Educational assessment, individual education plans, balanced school year with full school day at the campus incorporating Native American history, tradition (Cedar Bough School, Clackamas Educational Service District)
- Challenge ropes course
- Outdoor and indoor recreation areas
- Cultural and traditional best practices: sweats, smudging, drumming, elder visits, dancing and regalia making, cultural arts and crafts, Sons and Daughters of Tradition–White Bison, participation in powwows and seasonal gatherings
- Equine-assisted psychotherapy at Butte Creek Ranch (EAGALA model)
- Family therapy and resources
- Mental health assessment and treatment
- Trauma-Focused Cognitive-Behavioral Therapy
- Support for a successful discharge: Youth Villages-ChristieCare of Oregon's Intercept™ intensive in-home program is available in a growing number of locations to support families and help ensure continued success for the youth at home, in school and in the community.



The Cedar Bough program has been successful in helping Native American youth from a wide variety of tribes and locations across the United States. In addition, many youth who do not have Native American backgrounds have been helped through embracing the program's cultural and spiritual practices. Tribes served include:

Aleut
Alaskan Athabascan
Arikara Tribe
Bethel Native Corporation
Cow Creek Band of Umpqua Indians
Cherokee Tribe
Chickasaw Tribe
Coast Miwok
Chippewa Red Lake Band
Confederated Tribe of Coos, Lower Umpqua & Suislaw
Confederated Tribes of Grand Ronde
Confederated Tribes of Siletz
Confederated Tribes of Umatilla
Confederated Tribes of Warm Springs
Inupiaq
Karuk
Klamath Tribes
Susanville Rancheria-Maidu
Mandan Tribe
Mayan
Menominee
Muckleshoot
Navajo
Northern Cheyenne
Osage
Potawatomi
Rocky Boy
Shoshone
Tribal Descendants
Yankton Sioux
Yup'ik

Parsons, Susan

From: Saxton, Lynne [Lynne.Saxton@YouthVillages.org]
Sent: Wednesday, February 29, 2012 11:04 AM
To: Parsons, Susan; Miller, Elizabeth S
Cc: Josh Welch; Kalez, Jennifer
Subject: RE: Portland City Council Communication April 4

Hello all – I am responding to this email to confirm my participation. Josh and Betsy, please calendar and prepare materials. Thank you everyone.

Lynne Saxton | Youth Villages - ChristieCare of Oregon | Executive Director
 P.O. Box 368 Marylhurst, OR 97036 | office 503.675.2207 | cell 503.201.0894

From: Parsons, Susan [mailto:Susan.Parsons@portlandoregon.gov]
Sent: Wednesday, February 29, 2012 8:44 AM
To: Miller, Elizabeth S; Saxton, Lynne
Cc: Josh Welch; Kalez, Jennifer
Subject: Portland City Council Communication April 4

Betsy,
 As we discussed today, I have scheduled Lynne for **April 4th at 9:30a.m.** to speak at the Council meeting.

Lynne,
 As each speaker must confirm individually, would you **kindly reply by email with your confirmation?**

Here is further information for you on the Communications portion of the agenda:

- You will have three minutes to address the Council and may also submit written material (please provide seven copies).
- We start the meeting at 9:30 and Communications are the first item on the agenda.
- Please note Communications allow the Council to hear issues that interest our citizens, but do not allow an opportunity for dialogue.
- **The Council meeting takes place at City Hall, 1221 SW 4th Ave., 2nd Floor, Council Chambers.**

From Betsy's email 2/9:

I was sent your email address from Jennifer Kalez. She sent me to you so that we could schedule a time for Lynne Saxton, Executive Director of Youth Villages-ChristieCare of Oregon, to come and speak to the Portland City Council about the services that Youth Villages provides to severely mentally ill children and their families.

Kind regards,

Sue Parsons

Assistant Council Clerk
 City of Portland
 503.823.4085

please note new email address:

Susan.Parsons@portlandoregon.gov

2/29/2012

Request of Lynne Saxton to address Council regarding services Youth Villages-
ChristieCare of Oregon provides (Communication)

APR 04 2012

PLACED ON FILE

Filed MAR 30 2012

LaVonne Griffin-Valade
Auditor of the City of Portland

By 

COMMISSIONERS VOTED AS FOLLOWS:		
	YEAS	NAYS
1. Fritz		
2. Fish		
3. Saltzman		
4. Leonard		
Adams		