

# CITY OF PORTLAND

OFFICE OF MANAGEMENT AND FINANCE

Sam Adams, Mayor Kenneth L. Rust, Chief Administrative Officer Richard F. Goward, Jr., Chief Financial Officer Andrew Scott, Manager Financial Planning Division Financial Services

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To:

Mayor Sam Adams

Commissioner Nick Fish Commissioner Amanda Fritz Commissioner Randy Leonard Commissioner Dan Saltzman

City Auditor LaVonne Griffin-Valade

From:

Andrew Scott, Financial Planning Manager

Date:

May 19, 2011 (Amended May 25, 2011)

Subject:

Approval of the FY 2011-12 Budget for the City of Portland (Report)

With this memo, the Financial Planning Division conveys a package of information to aid the Council in considering changes to the Proposed Budget and moving to an Approved Budget for submittal to the Tax Supervising and Conservation Commission (TSCC). Attached to this memo are the following documents:

- Attachment A: A step-by-step description of the process for consideration of and deliberation on changes to the FY 2011-12 Proposed Budget at the May 25th Budget Committee meeting
- Attachment B: Significant adjustments to the FY 2011-12 Proposed Budget
- Attachment C: Summary of adjustments by business area, fund, and major object category
- Attachment D: Budget Notes
- Attachment E: Tax increment collections planned for the City's Urban Renewal Districts.

FPD will present these adjustments and budget notes to be incorporated into the Approved Budget subject to the vote of the Budget Committee on Wednesday, May 25, 2011. Because of the short timeframe for voting on the Approved Budget, Financial Planning would appreciate receiving any contemplated amendments in advance of May 25<sup>th</sup>. This will allow staff to be adequately prepared for Council discussion and action.

The City has requested and received an extension to the May 15th deadline for filing the Approved Budget with TSCC. The extension is to May 26th.

May 25, 2011
PORTLAND CITY COUNCIL MEETING
Budget Committee
Item 508 – Approval of the FY 2011-12 Budget for the City of Portland

#### **AMENDMENTS**

Motion to consider changes to the proposed budget presented in the OMF change memo: Moved by Mayor Adams and seconded by Commissioner Fish. Additional amendments were then taken.

Motion to allocate \$372,327 from the general fund's contingency operating reserve, line item to the Bureau of Development Services enforcement program in order to create three full-time housing inspector positions. This would be a one-time allocation: Moved by Commissioner Saltzman and seconded by Commissioner Leonard. (Y-5)

Motion to add budget note to direct the Bureau of Environmental Services, the Bureau of Transportation, and the Office of Management and Finance, to hire an independent consultant to make recommendations on any financial and operational efficiencies to the interagency agreement and the consultant will begin work during this calendar year and report back by the end of the calendar year: Moved by Commissioner Saltzman and seconded by Mayor Adams. (Y-5)

Motion for additional budget note to direct that Office of Management & Finance working with Portland Fire and Rescue (PF&R)shall hire an independent expert consultant to prepare a report for Council consideration, comparing PF&R staffing and deployment levels to like metropolitan fire and rescue departments. Particularly the report shall address the efficient and innovative methods of recognized service deliver delivery and provide data to assist council in determining whether the new rapid response vehicles purchased with funds from the 2010 fire bond shall be staffed utilizing existing or new personnel. The report shall be prepared and presented to council within six months of the budget adoption in a council work session: Moved by Commissioner Saltzman and seconded by Mayor Adams. (Y-5)

Motion to add to budget note regarding the new public safety training center that Office of Management and Finance, Portland Police Bureau and Portland Parks and Recreation are directed to return to Council in the fall bump with refined project timeline, cost estimates, comprehensive financing strategies and a report on the prospects for public/private partnerships for this project: Moved by Commissioner Fish and seconded by Mayor Adams. (Y-5)

Motion to add budget note that council directs the Portland Water Bureau and Portland Parks and Recreation to conduct a open public process to plan desired uses of the reservoirs, if it's decided to have the them taken off line: Moved by Commissioner Fritz and seconded by Commissioner Fish. (Y-5)

Motion to add budget note to state the city shall through work sessions and a public hearings process in year 2011, this calendar year, we shall evaluate alternatives to timeline, storage options and treatment related to the LT2 compliance and determine if it's possible to pursue variances to treatment, storage and if necessary, an extended timeline for meeting LT2 compliance. Any net monetary savings attributed to changes in the LT2 requirements will be placed in the rate stabilization fund and distributed in the following years for rate reductions for Portland water users: Moved by Commissioner Fritz and seconded by Commissioner Fish. (Y-1; N-4 Fish, Saltzman, Leonard, Adams) Motion failed.

Motion to delete the budget note directing the Office of Management and Finance to move the Portland Community Media contract and appropriation from the Office of Cable Communications and Franchise Management to a Special Appropriation for FY 2012-13: Moved by Commissioner Fritz and seconded by Mayor Adams. (Y-5)

Motion to consider budget adjustments in the OMF change memo and the above approved amendments: Moved by Commissioner Fish and seconded by Commissioner Leonard. (Y-5)

#### **APPROVALS**

Motion to approve the budget as amended: Moved by Mayor Adams. (Y-5) Motion to approve the tax levies: Moved by Commissioner Saltzman and seconded by Commissioner Fritz. (Y-5)

# ATTACHMENT A BUDGET COMMITTEE SESSION

Wednesday, May 25, 2011 9:45 a.m., Council Chambers

1. Mayor convenes Council as the Budget Committee for purpose of approving a budget.

I AM NOW CONVENING THIS MEETING OF THE CITY OF PORTLAND BUDGET COMMITTEE

2. The Mayor opens a hearing to discuss possible uses of State Revenue Sharing.

I AM NOW OPENING A HEARING TO DISCUSS POSSIBLE USES OF STATE REVENUE SHARING.

THIS HEARING IS BEING HELD BY THE CITY COUNCIL OF PORTLAND, OREGON IN COMPLIANCE WITH THE PROVISIONS OF THE STATE REVENUE SHARING REGULATIONS, ORS 221.770.

IT IS TO ALLOW CITIZENS TO COMMENT ON THE POSSIBLE USE OF THESE FUNDS IN CONJUNCTION WITH THE ANNUAL BUDGET PROCESS.

AS PROPOSED FOR COUNCIL ADOPTION, THE FY 2011-12 BUDGET ANTICIPATES RECEIPTS TOTALING \$12,389,324 FROM STATE REVENUE SHARING.

AS HAS BEEN THE CASE IN PRIOR YEARS, IT IS PROPOSED THAT THIS REVENUE BE ALLOCATED IN EQUAL PARTS TO SUPPORT FIRE PREVENTION AND POLICE PATROL SERVICES.

IS THERE ANYONE HERE TODAY THAT WISHES TO BE HEARD ON THIS SUBJECT?

3. After testimony (if any), the Mayor closes the hearing to discuss possible uses of State Revenue Sharing.

I AM NOW CLOSING THIS HEARING TO DISCUSS POSSIBLE USES OF STATE REVENUE SHARING.

4. The Mayor calls to entertain a motion to consider the changes to the Proposed Budget as presented in the memo, "Approval of the Budget for the City of Portland." Once moved and seconded, Financial Planning describes the various Approved Budget changes as filed.

- 5. The Mayor allows for individual amendments to the memo from Commissioners. Each amendment should note the amount, bureau, purpose, and funding source.
- 6. The amendments need to be moved and seconded for consideration and discussion. After discussion/consideration of each amendment, the approved amendments are moved, seconded, and voted on as amendments to the original memo.
- 7. The Mayor calls to entertain a motion and vote to approve the budget adjustments in Attachments B, C, and D of the memo as amended.
- 8. The Mayor calls for public testimony.
- 9. At the conclusion of testimony, the committee votes to approve the budget as amended.
- 10. The Budget Committee must also approve the tax levies. The Mayor reads the script below verbatim:

THE CITY SHALL LEVY ITS FULL PERMANENT RATE OF \$4.5770 PER \$1,000 OF ASSESSED VALUE; AND \$11,142,373 FOR THE PAYMENT OF VOTERAPPROVED GENERAL OBLIGATION BOND PRINCIPAL AND INTEREST; AND \$114,264,711 FOR THE OBLIGATIONS FOR THE FIRE AND POLICE DISABILITY AND RETIREMENT FUND; AND \$0.4026 PER \$1,000 OF ASSESSED VALUE FOR THE CHILDREN'S LEVY. FURTHERMORE, THE CITY SHALL LEVY THE AMOUNTS LISTED IN ATTACHMENT E FOR URBAN RENEWAL COLLECTIONS.

- 11. The Mayor calls to entertain a motion and vote to approve the tax levies.
- 12. The Mayor adjourns the Budget Committee session.

THIS MEETING OF THE CITY OF PORTLAND BUDGET COMMITTEE IS NOW ADJOURNED

# Attachment B Significant Adjustments to Approved Budget

	İ	General Fund	Discretionary	Other D	esources
	FTE	One-Time	Ongoing	One-Time	Ongoing
Bureau of Development Services			L CMSUMS	one ime	Ongoing
Reclass three positions for a savings of \$12,612	0.00	\$0	\$0	\$0	\$0
in Personal Services. Savings will be		**	40	Ψ.	ΨΟ
transferred to bureau contingency.					
Add three housing inspectors	3.00	\$372,327	\$0	\$0	\$0
Bureau of Planning & Sustainability		,,,,	¥ ×	Ψ	φ0
Reduce intergovernmental agreement with the	0.00	\$0	\$0	(\$232,036)	\$0
Portland Development Commission for Central			ΨŬ	(4222,000)	ΨΟ
City planning; reduce materials and services					
expenditures.					
Cable Communications & Franchise Manage	ment				
Funds a formal renewal process for Comcast	0.00	\$48,750	\$0	\$48,750	\$0
franchise renegotiation.		+ ,	<b>V</b> 0	Ψ (0,700	Ψ0
Office of Management and Finance	1				
Adjust interagency agreement between	0.00	\$0	\$0	\$80,000	\$0
CityFleet and Bureau of Parks & Recreation for		·	7.7	7,	Ψ
increased services.					
Adjust interagency agreement between	0.00	\$0	\$0	\$1,610,912	\$0
Facilities Services and Bureau of		·		+-,,	ΨŬ
Transportation for increased services.					
Adjust interagency agreement between Printing	0.00	\$0	\$0	(\$28,000)	\$0
& Distribution and Bureau of Planning &			* *	(4=0,000)	ΨŬ
Sustainability to reflect a decrease in services.					
Adjust interagency agreement between Bureau	0.00	\$0	\$0	(\$47,785)	\$0
of Technology Services and Bureau of Housing	0.00	ΨΟ	ΨΟ	(φ+7,703)	Φ0
to reflect a decrease in services.					ĺ
Add a permanent full-time position in the	1.00	\$0	\$0	\$0	\$0
Revenue Bureau to administer the collection of	1.00	Ψ0	Ψ0	40	Φ0
leaf removal fees on behalf of the Bureau of					
Transportation.	1				
Reduce General Fund contingency to fund	0.00	(\$500,000)	\$0	\$0	\$0
prevention and rapid re-housing in the Housing		(\$200,000)	ΨΟ	Ψ0	ΨΟ
Bureau.					
Increase funding in the Compensation Set-	0.00	\$821,397	\$0	\$0	\$0
Aside Special Appropriation for potential		\$0 <b>21</b> ,557	Ψ0	Ψ0	Ψ0
retirement payouts.					
Reduce General Fund contingency by \$372,327	0.00	\$0	\$0	\$0	\$0
to fund a cash transfer to the Bureau of		, , ,	ΨŬ	ΨΟ	Ψ0]
Development Services for housing inspections.			i		
The transaction nets to zero.					
Adjust interagency agreement between Bureau	0.00	\$0	\$0	\$6,015	\$0
of Technology Services and Bureau of		*	<b>~~</b>	\$0,013	40
Development Services to reflect an increase in					
services.					
	L				

# Attachment B Significant Adjustments to Approved Budget

		General Fund	Discretionary	Other Re	sources
	FTE	One-Time	Ongoing	One-Time	Ongoing
Adjust interagency agreement between	0.00	\$0	\$0	\$113,268	\$0
CityFleet and Bureau of Development Services					
o reflect an increase in services.					
Portland Bureau of Transportation					
Parking Facilities Fund: \$1.6 million draw on	0.00	\$0	\$0	\$0	\$0
contingency for major maintenance projects.					
Fransfer of Downtown Marketing Initiative	0.00	\$0	\$0	\$647,689	\$0
contract out of Parking Facilities Fund into					
Operating Fund.					•
Reduction in interagency with Parks due to	(2.00)	\$0	\$0	\$0	(\$284,000)
ransfer of Tabor Stores staff (two					
Storekeepers).					
ncrease interagency with Parks for share of	0.00	\$0	\$0	\$3,500	\$0
work order license agreement related to stores					
nventory.					
Conversion of an Auto Equipment Operator	1.00	\$0	\$0	\$0	\$0
From limited term to permanent within existing		· .	·		
resources.					
Portland Housing Bureau					
Portland Plan: In-Depth Housing Study. The	0.00	\$150,000	\$0	\$0	\$0
City would develop a 25-year comprehensive		ŕ			
nousing policy reflecting the goals of the					
Portland Plan and the PHB Strategic Plan.					
Prevention & Rapid Re-housing. Additional	0.00	\$500,000	\$0	\$0	\$0
Funding for rent assistance and other services		, , , , , ,	·		
orings the one-time allocation to \$1.9 million.					
Housing Investment Fund. Budget unspent FY	0.00	\$0	\$0	\$2,732,115	\$0
2010-11 resources, primarily Section 108 loan			•	, -,,	**
proceeds.					
Federal Grants Fund. Adjust grant budgets to	0.00	\$0	\$0	\$102,000	\$0
reflect estimated and accepted awards.	0.00	<b>,</b>	<b>,</b>	<b>\$102,000</b>	40
Community Development Block Grant Fund.	0.00	\$0	\$0	\$3,221,140	\$0
Budget anticipated FY 2010-11 grant carryover	ı	Ψ "	Ψ	Ψ3,221,110	ΨΟ
Judget anticipated 1 1 2010-11 grain carryover	1				
HOME Fund. Budget anticipated FY 2010-11	0.00	\$0	\$0	\$1,976,530	\$0
grant carryover.	0.00	ų v	ų v	42,2,0,000	Ψ0
Tax Increment Financing Reimbursement Fund	0.00	\$0	\$0	\$8,789,501	\$0
Budget projects that are carried over from FY	1 0.00	Ψ	ΨΫ	40,705,501	Ψ0
2010-11.					
Headwaters Apartment Complex Fund.	0.00	\$0	\$0	(\$550,700)	\$0
Adjusting budget to reflect net revenues	1 0.00		40	(\$330,700)	ΨΟ
ransferred from PDC rather than gross evenues and expenses.					
EVENUES AND EXPENSES		1			

# Attachment B Significant Adjustments to Approved Budget

		General Fund Discretionary		Other Resources	
	FTE	One-Time	Ongoing	One-Time	Ongoing
Increase appropriation by \$23,417 for FEMA	0.00	\$0	\$0	\$23,417	\$0
Hazmat Mitigation grant funding.					4.0
Portland Parks and Recreation					
Net adjustments of \$80,000 for Forest Park	2.00	\$80,000	\$0	(\$18,668)	\$0
Wildlife Study and other technical adjustments.			·	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ψ0
Net adjustments to capital projects for Portland	0.00	\$0	\$0	(\$3,336,766)	\$0
Development Commission true-up, decrease of			·		40
Metro bond reimbursements, and adjustments					
to beginning fund balance.					
Adjust interagency agreement between Parks	0.00	\$0	\$0	\$0	\$325
Memorial Trust and Printing and Distribution			·		
Convert three limited-term positions in the	3.00	\$0	\$0	\$0	\$0
capital program to full-time permanent.					<b>~</b> ~
Portland Water Bureau		·			
Water Operating Fund adjustments to water	0.00	\$0	\$0	\$0	\$206,689
sales projection and fund transfers.					
Adjustment to Water Construction Fund bond	0.00	\$0	\$0	\$0	\$49,056
sales, interest earnings, and interfund transfers.				·	, ,
Adjustment to Water Bond Sinking Fund bond	0.00	\$0	\$0	\$0	\$6,000
sales, interest earnings, and interfund transfers.	1				, , , , , , , , , , , , , , , , , , , ,

Changes by Bureau by Fund	Proposed	Change	Approved
Bureau of Development Services			
Development Services Fund			
Personal Services	18,728,882	231,432	18,960,314
External Materials and Services	2,287,626	9,000	2,296,626
Internal Materials and Services	6,512,388	119,283	6,631,671
Bond Expenses	755,372	0	755,372
Fund Transfers - Expense	2,172,972	0	2,172,972
Contingency	1,379,024	12,612	1,391,636
Total Development Services Fund	\$31,836,264	\$372,327	\$32,208,591
Total Bureau of Development Services	\$31,836,264	\$372,327	\$32,208,591
Bureau of Emergency Communications			
Emergency Communication Fund			
Personal Services	14,076,415	0	14,076,415
External Materials and Services	314,818	0	314,818
Internal Materials and Services	4,048,482	0	4,048,482
Bond Expenses	1,330,111	0	1,330,111
Fund Transfers - Expense	614,394	0	614,394
Contingency	2,641,966	0	2,641,966
Total Emergency Communication Fund	\$23,026,186	\$0	\$23,026,186
Total Bureau of Emergency Communications	\$23,026,186	\$0	\$23,026,186
Bureau of Environmental Services			
Environmental Remediation Fund			
Personal Services	620,328	0	620,328
External Materials and Services	3,957,609	0	3,957,609
Internal Materials and Services	1,003,394	0	1,003,394
Bond Expenses	928	0	928
Fund Transfers - Expense	135,448	0	135,448
Contingency	1,502,293	0	1,502,293
Total Environmental Remediation Fund	\$7,220,000	\$0	\$7,220,000
Grants Fund	· · · · · · · · · · · · · · · · · · ·	40	Ψ1,220,000
Personal Services	57 500	0	57.500
External Materials and Services	57,500	0	57,500
	258,612	0	258,612
Internal Materials and Services Capital Outlay	54,500	0	54,500
Total Grants Fund	977,169	0	977,169
rolai Granis Fund	\$1,347,781	\$0	\$1,347,781
Sewer System Construction Fund			
Bond Expenses	400,000	0	400,000
Fund Transfers - Expense	108,000,000	0	108,000,000
Contingency	218,150,000	0	218,150,000
Total Sewer System Construction Fund	\$326,550,000	\$0	\$326,550,000
Sewer System Debt Redemption Fund			
Unappropriated Fund Balance	48,776,041	0	48,776,041
Bond Expenses	148,474,459	0	148,474,459
Total Sewer System Debt Redemption Fund	\$197,250,500	\$0	\$197,250,500

Changes by Bureau by Fund	Proposed	Change	Approved
Bureau of Environmental Services			
Sewer System Operating Fund			
Unappropriated Fund Balance	200,000	0	200,000
Personal Services	57,158,799	0	57,158,799
External Materials and Services	31,245,313	0	31,245,313
Internal Materials and Services	39,400,412	0	39,400,412
Capital Outlay	85,476,663	0	85,476,663
Bond Expenses	2,173,599	0	2,173,599
Fund Transfers - Expense	183,405,038	0	183,405,038
Contingency	29,811,881	0	29,811,881
Total Sewer System Operating Fund	\$428,871,705	\$0	\$428,871,705
Sewer System Rate Stabilization Fund			
Fund Transfers - Expense	20,000,000	0	20,000,000
Contingency	6,735,000	0	6,735,000
Total Sewer System Rate Stabilization Fund	\$26,735,000	\$0	\$26,735,000
Total Bureau of Environmental Services	\$987,974,986	\$0	\$987,974,986
Bureau of Fire & Police Disability & Retirement Fire & Police Disability & Retirement Fund			
Personal Services	1,718,200	0	1,718,200
External Materials and Services	106,606,111	0	106,606,111
Internal Materials and Services	5,902,724	0	5,902,724
Capital Outlay	275,000	0	275,000
Bond Expenses	27,012,042	0	27,012,042
Fund Transfers - Expense	337,008	0	337,008
Contingency	9,887,815	0	9,887,815
Total Fire & Police Disability & Retirement Fund	\$151,738,900	\$0	\$151,738,900
Fire & Police Disability & Retirement Res Fund			
Fund Transfers - Expense	750,000	0	750,000
Total Fire & Police Disability & Retirement Res Fund	\$750,000	\$0	\$750,000
Total Bureau of Fire & Police Disability & Retirement	\$152,488,900	\$0	\$152,488,900
Bureau of Planning & Sustainability  General Fund			
Personal Services	7,171,233	0	7,171,233
External Materials and Services	1,535,074	(134,036)	1,401,038
Internal Materials and Services	1,035,463	(98,000)	937,463
Total General Fund	\$9,741,770	(\$232,036)	\$9,509,734
Grants Fund			
Personal Services	1,757,374	0	1,757,374
External Materials and Services	12,462,289	0	12,462,289
Internal Materials and Services	304,744	0	304,744
Total Grants Fund	\$14,524,407	\$0	\$14,524,407
Solid Waste Management Fund			
Unappropriated Fund Balance	1,568,358	0	1,568,358
Personal Services	1,943,651	0	1,943,651
External Materials and Services	1,594,142	0	1,594,142

Changes by Bureau by Fund	Proposed	Change	Approved
Bureau of Planning & Sustainability			
Solid Waste Management Fund			
Internal Materials and Services	1,448,521	0	1,448,521
Bond Expenses	40,208	0	40,208
Fund Transfers - Expense	148,316	0	148,316
Total Solid Waste Management Fund	\$6,743,196	\$0	\$6,743,196
Total Bureau of Planning & Sustainability	\$31,009,373	(\$232,036)	\$30,777,337
Cable Communications & Franchise Management			
Cable Fund			
Unappropriated Fund Balance	2,172,169	0	2,172,169
Personal Services	436,703	0	436,703
External Materials and Services	6,777,835	48,750	6,826,585
Internal Materials and Services	91,521	0	91,521
Fund Transfers - Expense	28,549	0	28,549
Contingency	1,015,158	0	1,015,158
Total Cable Fund	\$10,521,935	\$48,750	\$10,570,685
General Fund			
Personal Services	582,493	0	582,493
External Materials and Services	933,868	0	933,868
Internal Materials and Services	412,482	48,750	461,232
Total General Fund	\$1,928,843	\$48,750	\$1,977,593
Total Cable Communications & Franchise Management	\$12,450,778	\$97,500	\$12,548,278
Commissioner of Public Affairs			
Children's Investment Fund			
Personal Services	448,184	0	448,184
External Materials and Services	14,861,058	0	14,861,058
Internal Materials and Services	114,769	0	114,769
Fund Transfers - Expense	25,000	0	25,000
Contingency	6,011	0	6,011
Total Children's Investment Fund	\$15,455,022	\$0	\$15,455,022
General Fund	, , ,	***	Ψ10,100,02 <u>2</u>
Personal Services	1,049,850	0	1,049,850
External Materials and Services	367,817	0	367,817
Internal Materials and Services	149,710	0	149,710
Total General Fund	\$1,567,377	\$0	\$1,567,377
Total Commissioner of Public Affairs	\$17,022,399	\$0	\$17,022,399
Commissioner of Bublic Safety			,
Commissioner of Public Safety General Fund			
Personal Services	656,431	0	656,431
External Materials and Services	9,331	0	•
Internal Materials and Services	111,809	0	9,331
Total General Fund	\$777,571	\$ <i>0</i>	111,809 <i>\$777,571</i>
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Changes by Bureau by Fund	Proposed	Change	Approved
Commissioner of Public Utilities			
General Fund			
Personal Services	757,300	0	757,300
External Materials and Services	12,881	0	12,881
Internal Materials and Services	126,159	0	126,159
Total General Fund	\$896,340	\$0	\$896,340
Total Commissioner of Public Utilities	\$896,340	\$0	\$896,340
Commissioner of Public Works			
General Fund			
Personal Services	784,606	0	784,606
External Materials and Services	13,378	0	13,378
Internal Materials and Services	124,606	0	124,606
Total General Fund	\$922,590	\$0	\$922,590
Total Commissioner of Public Works	\$922,590	\$0	\$922,590
Office of Government Relations			
General Fund			
Personal Services	841,004	0	841,004
External Materials and Services	346,866	0	346,866
Internal Materials and Services	132,006	0	132,006
Total General Fund	\$1,319,876	\$ <i>0</i>	\$1,319,876
Total Office of Government Relations	\$1,319,876	<b>\$0</b>	\$1,319,876
Office of Human Relations			
General Fund			***
Personal Services	422,473	0	422,473
External Materials and Services	156,713	0	156,713
Internal Materials and Services	38,751	0	38,751
Total General Fund	\$617,937	\$0	\$617,937
Total Office of Human Relations	\$617,937	\$0	\$617,937
Office of Management & Finance			
Airport Way Debt Service Fund	4 4000 0000		
Unappropriated Fund Balance	1,167,378	0	1,167,378
Bond Expenses	5,591,500	0	5,591,500
Total Airport Way Debt Service Fund	\$6,758,878	\$0	\$6,758,878
BFRES Facilities GO Bond Construction Fund			
External Materials and Services	160,606	0	160,606
Internal Materials and Services	241,036	0	241,036
Capital Outlay	2,054,867	0	2,054,867
Fund Transfers - Expense	69,171	0	69,171
Contingency	836,866	0	836,866
Total BFRES Facilities GO Bond Construction Fund	\$3,362,546	\$0	\$3,362,546
Bonded Debt Interest and Sinking Fund			
Bond Expenses	10,677,890	0	10,677,890

Changes by Bureau by Fund	Proposed	Change	Approved
Office of Management & Finance			
Bonded Debt Interest and Sinking Fund			
Bond Expenses	10,677,890	0	10,677,890
Total Bonded Debt Interest and Sinking Fund	\$10,677,890	\$0	\$10,677,890
Central Eastside Ind District Debt Service Fund			
Unappropriated Fund Balance	2,405,863	0	2,405,863
Bond Expenses	5,220,079	0	5,220,079
Total Central Eastside Ind District Debt Service Fund	\$7,625,942	\$0	\$7,625,942
CityFleet Operating Fund			
Personal Services	6,716,627	0	6,716,627
External Materials and Services	11,711,568	15,300	11,726,868
Internal Materials and Services	1,587,733	0	1,587,733
Capital Outlay	5,667,049	177,968	5,845,017
Bond Expenses	302,469	0	302,469
Fund Transfers - Expense	923,206	0	923,206
Contingency	18,984,315	0	18,984,315
Total CityFleet Operating Fund	\$45,892,967	\$193,268	\$46,086,235
Convention and Tourism Fund		·	, , , , , , , , , , , , , , , , , , , ,
External Materials and Services	2,871,475	0	2,871,475
Internal Materials and Services	163,056	0	163,056
Fund Transfers - Expense	18,189	0	18,189
Total Convention and Tourism Fund	\$3,052,720	\$0	\$3,052,720
Convention Center Area Debt Service Fund	, ,	, -	<i>+</i> 5,002,720
Bond Expenses	12,390,436	0	12 200 426
Total Convention Center Area Debt Service Fund	\$12,390,436	\$0	12,390,436 \$12,390,436
EBS Services Fund	,, ,	40	ψ12,000,100
Personal Services	2,210,737	0	2 240 727
External Materials and Services	1,294,806		2,210,737
Internal Materials and Services	4,448,032	0	1,294,806
Bond Expenses	4,393,762		4,448,032
Fund Transfers - Expense	175,818	0	4,393,762
Contingency	4,113,937	0	175,818
Total EBS Services Fund	\$16,637,092	\$0	4,113,937 <i>\$16,637,092</i>
Emergency Communication Fund	\$10,007,00 <u>2</u>	ΨΟ	ψ10,031,092
Personal Services	165,298	0	405.000
External Materials and Services		0	165,298
Fund Transfers - Expense	5,877 1,034,067	0	5,877
Contingency		0	1,034,067
Total Emergency Communication Fund	31,530 <i>\$1,236,77</i> 2	0 \$0	31,530
Facilities Services Operating Fund	Ψ1,200,112	φυ	\$1,236,772
Personal Services	2 500 500	^	0
	3,582,569	0	3,582,569
External Materials and Services	17,196,883	1,610,912	18,807,795
Internal Materials and Services	3,140,686	0	3,140,686
Capital Outlay	1,651,486	0	1,651,486
Bond Expenses	5,810,510	0	5,810,510
Fund Transfers - Expense	1,460,588	0	1,460,588

Changes by Bureau by Fund	Proposed	Change	Approved
Office of Management & Finance			
Facilities Services Operating Fund			
Contingency	31,699,341	0	31,699,341
Total Facilities Services Operating Fund	\$64,542,063	\$1,610,912	\$66,152,975
Fire & Police Supplemental Retirement Res Fund			
Unappropriated Fund Balance	35,514	0	35,514
External Materials and Services	8,200	0	8,200
Total Fire & Police Supplemental Retirement Res Fund	\$43,714	\$0	\$43,714
Gateway URA Debt Redemption Fund			
Bond Expenses	3,506,504	0	3,506,504
Total Gateway URA Debt Redemption Fund	\$3,506,504	<i>\$0</i>	\$3,506,504
General Fund			
Personal Services	28,246,986	58,368	28,305,354
External Materials and Services	20,269,829	(58,368)	20,211,461
Internal Materials and Services	6,532,902	0	6,532,902
Bond Expenses	5,950,694	0	5,950,694
Fund Transfers - Expense	34,424,940	372,327	34,797,267
Contingency	15,845,478	(50,930)	15,794,548
Total General Fund	\$111,270,829	\$321,397	\$111,592,226
General Reserve Fund			
Contingency	49,355,438	0	49,355,438
Total General Reserve Fund	\$49,355,438	\$0	\$49,355,438
Governmental Bond Redemption Fund			
Bond Expenses	1,273,149	0	1,273,149
Total Governmental Bond Redemption Fund	\$1,273,149	\$0	\$1,273,149
Health Insurance Operating Fund			
Personal Services	1,105,888	0	1,105,888
External Materials and Services	42,244,911	0	42,244,911
Internal Materials and Services	491,393	0	491,393
Bond Expenses	26,660	0	26,660
Fund Transfers - Expense	499,985	0	499,985
Contingency	17,488,533	0	17,488,533
Total Health Insurance Operating Fund	\$61,857,370	<i>\$0</i>	\$61,857,370
Insurance and Claims Operating Fund			
Personal Services	1,150,449	0	1,150,449
External Materials and Services	5,799,164	0	5,799,164
Internal Materials and Services	2,372,960	0	2,372,960
Capital Outlay	182,000	0	182,000
Bond Expenses	56,480	0	56,480
Fund Transfers - Expense	467,795	0	467,795
Contingency	21,029,275	0	21,029,275
Total Insurance and Claims Operating Fund	\$31,058,123	\$0	\$31,058,123
Interstate Corridor Debt Service Fund			
Unappropriated Fund Balance	2,535,332	0	2,535,332
Bond Expenses	16,790,920	0	16,790,920

Changes by Bureau by Fund	Proposed	Change	Approved
Office of Management & Finance			
Interstate Corridor Debt Service Fund			
Bond Expenses	16,790,920	0	16,790,920
Total Interstate Corridor Debt Service Fund	\$19,326,252	\$0	\$19,326,252
Lents Town Center URA Debt Redemption Fund			
Unappropriated Fund Balance	3,032,592	0	3,032,592
Bond Expenses	10,444,631	0	10,444,631
Total Lents Town Center URA Debt Redemption Fund	\$13,477,223	\$0	\$13,477,223
North Macadam URA Debt Redemption Fund			
Unappropriated Fund Balance	4,965,650	0	4,965,650
Bond Expenses	13,745,392	0	13,745,392
Total North Macadam URA Debt Redemption Fund	\$18,711,042	\$0	\$18,711,042
Pension Debt Redemption Fund		, -	, , , <u></u>
Unappropriated Fund Balance	750,000	0	750,000
Internal Materials and Services	142,000	0	142,000
Bond Expenses	3,469,755	0	3,469,755
Total Pension Debt Redemption Fund	\$4,361,755	\$0	\$4,361,755
Printing & Distribution Services Operating Fund		7.	¥ 1,00 1,1 00
Personal Services	1,943,626	0	1,943,626
External Materials and Services	3,883,459	(28,000)	3,855,459
Internal Materials and Services	725,939	(20,000)	725,939
Capital Outlay	371,250	0	371,250
Bond Expenses	102,501	0	102,501
Fund Transfers - Expense	833,687	0	833,687
Contingency	948,910	0	948,910
Total Printing & Distribution Services Operating Fund	\$8,809,372	(\$28,000)	\$8,781,372
Private for Hire Transportation Safety Fund		, ,	,,
Unappropriated Fund Balance	221,036	0	221,036
Fund Transfers - Expense	46	0	46
Total Private for Hire Transportation Safety Fund	\$221,082	\$0	\$221,082
Property Management License Fund	, , <u>.</u>	40	Ψ.Σ. 1,002
External Materials and Services	4,949,777	0	4 040 777
Internal Materials and Services	82,909	0	4,949,777
Total Property Management License Fund	\$5,032,686	\$0	82,909 \$5,033,696
Public Safety GO Bond Fund	ψ0,002,000	φυ	\$5,032,686
Personal Services	101 152	0	404 450
External Materials and Services	181,153	0	181,153
Internal Materials and Services	2,052,330	0	2,052,330
Capital Outlay	433,600 7,768,000	0	433,600
Contingency	21,352,333	0	7,768,000
Total Public Safety GO Bond Fund	\$31,787,416	\$0	21,352,333 \$31,787,416
River District URA Debt Redemption Fund	<i>40.,,01,110</i>	ΨΟ	ΨΟ1,101,410
Unappropriated Fund Balance	4,734,950	0	4 704 050
Bond Expenses	32,209,994	0	4,734,950
Total River District URA Debt Redemption Fund	\$36,944,944		32,209,994
	φυυ, <del>344</del> , <del>344</del>	<i>\$0</i>	\$36,944,944

Changes by Bureau by Fund	Proposed	Change	Approved
Office of Management & Finance		,	
South Park Blocks Redemption Fund			
Unappropriated Fund Balance	8,373,346	0	8,373,346
Bond Expenses	7,173,432	0	7,173,432
Total South Park Blocks Redemption Fund	\$15,546,778	<i>\$0</i>	<i>\$15,546,778</i>
Special Finance and Resource Fund			
External Materials and Services	111,670,742	0	111,670,742
Bond Expenses	649,258	0	649,258
Fund Transfers - Expense	19,000	0	19,000
Total Special Finance and Resource Fund	\$112,339,000	\$0	\$112,339,000
Special Projects Debt Service Fund			
Unappropriated Fund Balance	8,000	0	8,000
Bond Expenses	13,284,486	0	13,284,486
Total Special Projects Debt Service Fund	\$13,292,486	\$ <i>0</i>	\$13,292,486
Spectator Facilities Operating Fund			
External Materials and Services	1,695,000	0	1,695,000
Internal Materials and Services	645,480	0	645,480
Bond Expenses	6,957,030	0	6,957,030
Fund Transfers - Expense	205,015	0	205,015
Contingency	5,626,813	0	5,626,813
Total Spectator Facilities Operating Fund	\$15,129,338	\$0	\$15,129,338
Technology Services Fund			
Personal Services	26,102,359	0	26,102,359
External Materials and Services	15,713,707	0	15,713,707
Internal Materials and Services	3,824,002	0	3,824,002
Capital Outlay	2,416,276	0	2,416,276
Bond Expenses	1,880,681	0	1,880,681
Fund Transfers - Expense	9,556,093	0	9,556,093
Contingency	27,756,608	(41,770)	27,714,838
Total Technology Services Fund	\$87,249,726	(\$41,770)	\$87,207,956
Waterfront Renewal Bond Sinking Fund			
Unappropriated Fund Balance	6,546,441	0	6,546,441
Bond Expenses	10,196,237	0	10,196,237
Total Waterfront Renewal Bond Sinking Fund	\$16,742,678	<b>\$</b> 0	\$16,742,678
Willamette Industrial URA Debt Service Fund			
Bond Expenses	1,394,914	0	1,394,914
Total Willamette Industrial URA Debt Service Fund	\$1,394,914	\$0	\$1,394,914
Workers' Comp Self Insurance Operating Fund			
Personal Services	1,005,579	0	1,005,579
External Materials and Services	2,443,846	0	2,443,846
Internal Materials and Services	665,852	0	665,852
Capital Outlay	182,000	0	182,000
Bond Expenses	52,831	0	52,831
Fund Transfers - Expense	224,061	0	224,061
Contingency	17,774,349	0	17,774,349

Changes by Bureau by Fund	Proposed	Change	Approved
Office of Management & Finance			
Workers' Comp Self Insurance Operating Fund			
Contingency	17,774,349	0	17,774,349
Total Workers' Comp Self Insurance Operating Fund	\$22,348,518	\$0	\$22,348,518
Total Office of Management & Finance	\$853,257,643	\$2,055,807	\$855,313,450
Office of Neighborhood Involvement			
General Fund			
Personal Services	3,427,123	0	3,427,123
External Materials and Services	3,160,397	0	3,160,397
Internal Materials and Services	492,208	0	492,208
Total General Fund	\$7,079,728	\$0	\$7,079,728
Total Office of Neighborhood Involvement	\$7,079,728	\$0	\$7,079,728
Office of the City Attorney			
General Fund			
Personal Services	8,049,019	0	8,049,019
External Materials and Services	751,946	0	751,946
Internal Materials and Services	777,454	0	777,454
Total General Fund	\$9,578,419	\$0	\$9,578,419
Total Office of the City Attorney	\$9,578,419	\$0	\$9,578,419
Office of the City Auditor			
Assessment Collection Fund			
Internal Materials and Services	1,532	0	1,532
Fund Transfers - Expense	41	0	41
Contingency	78,320	0	78,320
Total Assessment Collection Fund	\$79,893	\$0	\$79,893
Bancroft Bond Interest and Sinking Fund			
Unappropriated Fund Balance	12,140,639	0	12,140,639
Bond Expenses	7,338,193	0	7,338,193
Total Bancroft Bond Interest and Sinking Fund	\$19,478,832	\$0	\$19,478,832
General Fund			
Personal Services	4,939,032	0	4,939,032
External Materials and Services	1,751,966	0	1,751,966
Internal Materials and Services	2,596,738	0	2,596,738
Total General Fund	\$9,287,736	\$0	\$9,287,736
Local Improvement District Construction Fund			
External Materials and Services	5,000	0	5,000
Internal Materials and Services	1,559,369	0	1,559,369
Bond Expenses	4,190,986	0	4,190,986
Fund Transfers - Expense	17,481,581	0	17,481,581
Contingency	3,966,193	0	3,966,193
Total Local Improvement District Construction Fund	\$27,203,129	\$0	\$27,203,129
Total Office of the City Auditor	\$56,049,590	\$0	\$56,049,590

Changes by Bureau by Fund	Proposed	Change	Approved
Office of the Mayor			•
General Fund			
Personal Services	2,433,829	0	2,433,829
External Materials and Services	1,421,819	0	1,421,819
Internal Materials and Services	341,118	0	341,118
Total General Fund	\$4,196,766	<b>\$</b> 0	\$4,196,766
Total Office of the Mayor	\$4,196,766	\$0	\$4,196,766
Portland Bureau of Transportation			
Gas Tax Bond Redemption Fund			
Bond Expenses	1,080,710	0	1,080,710
Contingency	4,553	0	4,553
Total Gas Tax Bond Redemption Fund	\$1,085,263	\$0	\$1,085,263
Grants Fund			
Personal Services	6,030,337	82,143	6,112,480
External Materials and Services	2,839,924	32,857	2,872,781
Internal Materials and Services	5,367,925	0	5,367,925
Capital Outlay	39,458,431	0	39,458,431
Total Grants Fund	\$53,696,617	\$115,000	\$53,811,617
Parking Facilities Fund			
Personal Services	132,348	0	132,348
External Materials and Services	3,492,689	(647,689)	2,845,000
Internal Materials and Services	1,927,606	1,610,912	3,538,518
Capital Outlay	1,000,000	0	1,000,000
Bond Expenses	1,875,375	0	1,875,375
Fund Transfers - Expense	3,545,640	647,689	4,193,329
Contingency	8,297,580	(1,610,912)	6,686,668
Total Parking Facilities Fund	\$20,271,238	\$0	\$20,271,238
Transportation Operating Fund			
Personal Services	65,819,943	(222,591)	65,597,352
External Materials and Services	34,560,000	589,200	35,149,200
Internal Materials and Services	21,457,254	0	21,457,254
Capital Outlay	35,891,121	0	35,891,121
Bond Expenses	6,785,146	0	6,785,146
Fund Transfers - Expense	6,434,716	0	6,434,716
Contingency	10,232,229	(114,420)	10,117,809
Total Transportation Operating Fund	\$181,180,409	\$252,189	\$181,432,598
Transportation Reserve Fund	0 540 000	•	0.540.000
Contingency	2,516,292	0	2,516,292
Total Transportation Reserve Fund	\$2,516,292	\$0	\$2,516,292
Total Portland Bureau of Transportation	\$258,749,819	\$367,189	\$259,117,008
Portland Development Commission			
General Fund			
External Materials and Services	5,788,326	0	5,788,326

Changes by Bureau by Fund	Proposed	Change	Approved
Portland Development Commission			
General Fund			
External Materials and Services	5,788,326	0	5,788,326
Total General Fund	\$5,788,326	\$0	\$5,788,326
Total Portland Development Commission	\$5,788,326	\$0	\$5,788,326
Portland Fire & Rescue			
General Fund			
Personal Services	84,145,529	0	84,145,529
External Materials and Services	5,301,297	0	5,301,297
Internal Materials and Services	5,830,933	0	5,830,933
Capital Outlay	0	0	0
Total General Fund	\$95,277,759	\$0	\$95,277,759
Grants Fund			
External Materials and Services	64,145	0	64,145
Capital Outlay	27,077	0	27,077
Total Grants Fund	\$91,222	\$0	\$91,222
Public Safety GO Bond Fund			. ,
Capital Outlay	2,724,000	0	2,724,000
Contingency	4,569,000	0	4,569,000
Total Public Safety GO Bond Fund	\$7,293,000	\$0	\$7,293,000
Total Portland Fire & Rescue	\$102,661,981	\$0	\$102,661,981
Portland Housing Ruroau			
Portland Housing Bureau Community Development Block Grant Fund			
Personal Services	4 700 504	•	
External Materials and Services	1,763,504	0	1,763,504
Internal Materials and Services	7,608,343	3,268,925	10,877,268
Bond Expenses	175,855	(47,785)	128,070
Total Community Development Block Grant Fund	400,000	0	400,000
	\$9,947,702	\$3,221,140	\$13,168,842
General Fund			
Personal Services	354,619	0	354,619
External Materials and Services	10,738,412	650,000	11,388,412
Internal Materials and Services	6,040	0	6,040
Total General Fund	\$11,099,071	\$650,000	\$11,749,071
Grants Fund			
Personal Services	654,291	(19,968)	634,323
External Materials and Services	3,334,351	121,968	3,456,319
Total Grants Fund	\$3,988,642	\$102,000	\$4,090,642
Headwaters Apartment Complex Fund			
External Materials and Services	487,700	(450,700)	37,000
Bond Expenses	775,300	Ò	775,300
Fund Transfers - Expense	1,828	0	1,828
Contingency	100,000	(100,000)	0
Total Headwaters Apartment Complex Fund	\$1,364,828	(\$550,700)	\$814,128

Changes by Bureau by Fund	Proposed	Change	Approved
Portland Housing Bureau			
HOME Grant Fund			
Personal Services	384,077	0	384,077
External Materials and Services	4,793,823	1,976,530	6,770,353
Total HOME Grant Fund	\$5,177,900	\$1,976,530	\$7,154,430
Housing Investment Fund			
Personal Services	727,370	0	727,370
External Materials and Services	5,320,392	2,732,115	8,052,507
Fund Transfers - Expense	67,666	0	67,666
Contingency	971,394	0	971,394
Total Housing Investment Fund	\$7,086,822	\$2,732,115	\$9,818,937
Tax Increment Financing Reimbursement Fund			
Personal Services	1,933,674	19,400	1,953,074
External Materials and Services	49,187,911	8,770,101	57,958,012
Internal Materials and Services	1,034,895	0	1,034,895
Fund Transfers - Expense	73,744	0	73,744
Contingency	3,855	0	3,855
Total Tax Increment Financing Reimbursement Fund	\$52,234,079	\$8,789,501	\$61,023,580
Total Portland Housing Bureau	\$90,899,044	\$16,920,586	\$107,819,630
Portland Office of Emergency Management			
General Fund			
Personal Services	1,168,637	0	1,168,637
External Materials and Services	145,737	0	145,737
Internal Materials and Services	455,353	0	455,353
Total General Fund	\$1,769,727	\$0	\$1,769,727
Grants Fund			
Personal Services	1,348,773	(40,002)	1,308,771
External Materials and Services	6,593,591	63,419	6,657,010
Total Grants Fund	\$7,942,364	\$23,417	\$7,965,781
Total Portland Office of Emergency Management	\$9,712,091	\$23,417	\$9,735,508
Portland Parks & Recreation			
General Fund			
Personal Services	39,387,690	248,280	39,635,970
External Materials and Services	13,941,309	93,552	14,034,861
Internal Materials and Services	7,384,606	(280,500)	7,104,106
Bond Expenses	85,000	Ó	85,000
Total General Fund	\$60,798,605	\$61,332	\$60,859,937
Golf Fund			
Personal Services	3,067,561	0	3,067,561
External Materials and Services	3,467,750	0	3,467,750
Internal Materials and Services	463,253	0	463,253
Capital Outlay	4,760,000	0	4,760,000
Bond Expenses	129,484	0	129,484
Fund Transfers - Expense	1,075,787	0	1,075,787
Contingency	1,773,736	0	1,773,736

Proposed	Change	Approved
1,773,736	0	1,773,736
\$14,737,571	\$0	\$14,737,571
641,061	0	641,061
806,669	0	806,669
\$1,447,730	\$0	\$1,447,730
375,266	0	375,266
		54,887
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\$876,323	\$0	\$876,323
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Changes by Bureau by Fund	Proposed	Change	Approved
Portland Parks & Recreation			
Portland Parks Memorial Trust Fund			
Capital Outlay	19,025	0	19,025
Contingency	572,572	(80,000)	492,572
Total Portland Parks Memorial Trust Fund	\$2,979,317	\$325	\$2,979,642
Total Portland Parks & Recreation	\$116,999,764	(\$3,275,109)	\$113,724,655
Portland Police Bureau			
General Fund			
Personal Services	125,103,547	0	125,103,547
External Materials and Services	8,790,977	0	8,790,977
Internal Materials and Services	30,793,848	0	30,793,848
Capital Outlay	250,000	0	250,000
Total General Fund	\$164,938,372	\$0	\$164,938,372
Grants Fund			
Personal Services	913,859	0	913,859
External Materials and Services	1,133,781	0	1,133,781
Total Grants Fund	\$2,047,640	<i>\$0</i>	\$2,047,640
Police Special Revenue Fund			
External Materials and Services	1,850,009	0	1,850,009
Fund Transfers - Expense	4,991	0	4,991
Total Police Special Revenue Fund	\$1,855,000	<i>\$0</i>	\$1,855,000
Total Portland Police Bureau	\$168,841,012	\$0	\$168,841,012
Portland Water Bureau			
Hydroelectric Power Bond Redemption Fund			
Unappropriated Fund Balance	4,490,802	0	4,490,802
Bond Expenses	2,755,292	0	2,755,292
Total Hydroelectric Power Bond Redemption Fund	\$7,246,094	\$0	\$7,246,094
Hydroelectric Power Operating Fund			
Personal Services	262,380	0	262,380
External Materials and Services	195,900	0	195,900
Internal Materials and Services	234,674	0	234,674
Bond Expenses	15,847	0	15,847
Fund Transfers - Expense	390,794	0	390,794
Contingency	190,928	0	190,928
Total Hydroelectric Power Operating Fund	\$1,290,523	\$0	\$1,290,523
Hydroelectric Power Renewal Replacement Fund			
Fund Transfers - Expense	125,000	0	125,000
Contingency	9,665,050	0	9,665,050
Total Hydroelectric Power Renewal Replacement Fund	\$9,790,050	\$0	\$9,790,050
Water Bond Sinking Fund			
Unappropriated Fund Balance	28,550,928	6,000	28,556,928
Bond Expenses	31,576,394	0	31,576,394
Total Water Bond Sinking Fund	\$60,127,322	\$6,000	\$60,133,322

Changes by Bureau by Fund	Proposed	Change	Approved
Portland Water Bureau			
Water Construction Fund			
Unappropriated Fund Balance	83,550,549	48,618	83,599,167
Fund Transfers - Expense	137,186,084	381	137,186,465
Contingency	20,577,913	57	20,577,970
Total Water Construction Fund	\$241,314,546	\$49,056	\$241,363,602
Water Fund			
Personal Services	61,084,308	0	61,084,308
External Materials and Services	19,063,435	0	19,063,435
Internal Materials and Services	19,881,898	0	19,881,898
Capital Outlay	98,815,220	0	98,815,220
Bond Expenses	2,983,701	325	2,984,026
Fund Transfers - Expense	59,999,985	(10,074)	59,989,911
Contingency	52,139,712	216,438	52,356,150
Total Water Fund	\$313,968,259	\$206,689	\$314,174,948
Total Portland Water Bureau	\$633,736,794	\$261,745	\$633,998,539
City of Portland			
Unappropriated Fund Balance	217,029,271	54,618	217,083,889
Personal Services	597,923,239	640,238	598,563,477
External Materials and Services	631,001,810	17,983,395	648,985,205
Internal Materials and Services	188,238,776	1,432,660	189,671,436
Capital Expenses	309,494,428	(2,761,208)	306,733,220
Fund Transfers - Expense	592,306,780	1,010,323	593,317,103
Bond Expenses	416,119,141	325	416,119,466
Contingency	625,780,732	(1,768,925)	624,011,807
Total	\$3,577,894,177	16,591,426	\$3,594,485,603

### **Budget Notes from Proposed Budget & Approved Budget Recommended Changes**

#### Bureau of Environmental Services

The City Auditor's December 2010 audit of the \$19 million interagency agreement, in which the Bureau of Transportation provides sewer maintenance services for BES, suggests the possibility of a first-year savings to ratepayers of \$1.7 million and \$1 million a year following if those maintenance services are performed in-house at BES.

City Council directs the Bureau of Environmental Services, the Bureau of Transportation, and the Office of Management and Finance to retain an independent consultant during the 2011 calendar year that will recommend efficiencies to the interagency agreement.

### Office of Cable Communications and Franchise Management

Council directs Financial Planning to add sustainable levels of funding to the FY 2012-13 forecast to replace the one-time funds (i.e. litigation and audit funds) of the Office of Cable Communication and Franchise Management. Financial Planning and OCCFM will provide adequate accountability to separate its materials and services to prevent the comingling of these funds.

#### Office of Cable Communications and Franchise Management

Council directs the Office of Management and Finance to move the Portland Community Media contract and appropriation from the Office of Cable Communications and Franchise Management to a Special Appropriation for FY 2012-13. The contract will continue to be managed by the Office of Cable Communications and Franchise Management.

#### Office of Management and Finance (PSSRP and BTS)

The Public Safety Systems Revitalization Project (PSSRP), in consultation with Bureau of Technology Services (BTS) staff, shall begin crafting sustainment plans for the projects remaining in PSSRP's portfolio, including the human and financial resources necessary for the successful and continuous operation and maintenance of those projects. PSSRP shall report back to Council by January 1, 2012 with initial operations and maintenance estimates for the remaining projects. In addition, PSSRP shall continuously update the plans as the projects become more fully developed and more information about operation and maintenance needs are available.

#### Office of Management and Finance (Enterprise Business Solution)

The Office of Management and Finance will work with City bureaus to document efficiencies resulting from the effective use of SAP and how those efficiencies improved service delivery. The first priority for any identified savings will be to reinvest those resources to fund future automation projects that will further increase operational efficiency.

#### General Fund target adjustments for FY 2012-13

Council directs the Office of Management and Finance to increase General Fund current appropriation level targets for the following bureaus in FY 2012-13:

- Bureau of Emergency Communications \$1,052,692 for additional costs to operate and maintain the new Computer Aided Dispatch system.
- Multiple bureaus Out-year increases in all approved labor contracts.
- Portland Police Bureau \$1,785,000 for ten consecutive years for the repayment of a \$15,000,000 bond to support the construction of a public safety training center. <u>OMF, Portland Police Bureau, and Portland Parks & Recreation are directed to return to Council in the Fall BMP with the refined project timeline, cost estimates, comprehensive financing strategies, and a report on the prospects for private/public partnerships for this project.</u>

#### Office of Management and Finance (Capital Budgeting Process)

Council directs the Office of Management and Finance to establish a taskforce to review the Portland Water Bureau (PWB) and Bureau of Environmental Services (BES) Capital Improvement Project (CIP) budget documents and processes. The taskforce will generate recommendations to improve the public transparency and accountability of the CIP documents and process. The taskforce will include members of the Financial Planning Division, Public Utilities Review Board, PWB's and BES's Budget Advisory Committees, the Auditor's Office, PWB staff, BES staff, *one representative from the Public Involvement Advisory Council*, and other bureau staff as needed. A report is due back to Council by November 1, 2011, so that changes can be incorporated into the FY 12-13 budget process.

#### Office of Management and Finance (ADA Compliance)

Council directs Commissioner Fritz to provide the oversight of the compliance activities related to the Americans with Disabilities Act. The budgeted appropriation for these activities will remain within the Office of Management & Finance – Facilities Services.

#### Office of Management and Finance (PURB Review)

Council directs the Office of Management and Finance to work with the Portland Water Bureau, Bureau of Environmental Services, and the Bureau of Planning and Sustainability, to develop a process for the members of the Portland Utility Review Board to review mid-year budget monitoring process changes.

#### Office of Management and Finance (Financial Policies)

Council directs the Office of Management and Finance to develop a Citywide financial policy outlining guidelines for what should and should not be included in the rates of rate-dependent City bureaus, with a particular focus on the Portland Water Bureau and Bureau of Environmental Services rates.

#### Office of Management and Finance (Overhead Model)

Council directs the Office of Management and Finance to update the General Fund Overhead Model. Updates to the model may include adjustments to cost pools, bureau metrics, and allocation methodologies. A report to Council outlining the changes to the model will be delivered to Council during the FY 2011-12 Fall Budget Monitoring Process. Upon receipt of the report, Council may authorize General Fund target adjustments for FY 2012-13 as recommended in the report.

#### Office of Equity

The Office of Equity will be established in FY 2011-12 and funded with a combination of \$525,000 in new ongoing General Fund Discretionary resources and \$617,937 of existing resources currently budgeted in the Office of Human Relations. An ordinance establishing the new office, and a work plan, must be approved by Council before the \$525,000 of new resources can be expended on staff, materials and services, and related costs. However, up to \$100,000 of the new funding may be used to assist with the development of the structure and operations of the new office. Beginning in FY 2012-13, the Office of Equity will be considered for funding through the General Fund overhead model, with the General Fund Overhead Committee making a recommendation to Council in the FY 2011-12 Fall Budget Monitoring Process. Any overhead metrics necessary for the new office will be approved by the General Fund Overhead Committee.

#### Portland Fire and Rescue

The Office of Management & Finance working with Portland Fire and Rescue (PF&R) shall hire an independent expert consultant to prepare a report for Council consideration comparing PF&R staffing and deployment levels to like metropolitan fire and rescue departments. Particularly, the report shall address efficient and innovative methods of recognized service delivery.

The report shall also provide data to assist Council in determining whether the new response vehicles being purchased with funds from the 2010 Fire Bond shall be staffed utilizing existing or new personnel. The report shall be prepared and presented to Council within six months of the budget adoption in a Council Work Session.

#### Portland Water Bureau

Council directs the Portland Water Bureau to adjust its billing system and business processes so that the majority of its water and waste water customers are billed monthly. If the change will result in additional costs that impact future rates, the Water Bureau should report those costs to Council and receive authorization before implementation.

#### Portland Water Bureau

Council directs the Portland Water Bureau to comply with the Federal Environmental Protection Agency's (EPA) Long Term 2 (LT2) enhanced treatment rule regarding open reservoirs and to pursue a variance with the <u>Oregon Health Authority Drinking Water Program</u> Oregon Department of Environmental Quality and EPA for treating Bull Run Watershed for Cryptosporidium under the LT2 rule. <u>Council directs the Portland Water Bureau and Portland Parks and Recreation to conduct an open public process to plan desired uses of the reservoirs if it is decided to have them taken off-line.</u>

### Portland Bureau of Transportation (Utility License Fee Payment)

The annual Utility License Fee (ULF) payment to the Portland Bureau of Transportation (PBOT) will be held constant at \$2.2 million dollars starting in FY 2011-12 and continuing through the five-year forecast. ULF revenues received by the City over and above the April 2011 forecast will be diverted to PBOT up to the original \$4.3 million cap.

**Urban Renewal Certification**This table shows the amount of tax increment planned for the City's urban renewal districts.

Part 1: Ontion One Plane (Peduced P-t-)		<del></del>		
Part 1: Option One Plans (Reduced Rate).				
Dian Anna Massa	Increment Value		100% from	Special Levy
Plan Area Name	to Use		Division of Tax	Amount
D. 10.0 ( T. D. ( )				
Part 2: Option Three Plans (Standard Rate).		,		
Discount American	Increment Value		Amount from	Special Levy
Plan Area Name	to Use		Division of Tax	Amount
Airport Way		OR	\$2,540,000	\$3,589,189
Oregon Convention Center		OR	\$5,740,000	\$5,608,713
Downtown Waterfront		OR	\$7,710,000	\$3,557,465
South Park Blocks		OR	\$5,660,000	\$2,244,633
Part 3: Other Standard Rate Plans				
	Increment Value		100% from	Estimated
Plan Area Name	to Use		Division of Tax	Division of Tax
Lents Town Center		OR	⊠Yes	\$10,966,101
Gateway Regional Center		OR	⊠Yes	\$3,699,950
River District	\$1,592,116,769			\$33,086,511
North Macadam		OR	⊠Yes	\$15,569,810
Interstate Corridor		OR	⊠Yes	\$15,296,261
Part 4: Other Reduced Rate Plans				
	Increment Value	T	100% from	Estimated
Plan Area Name	to Use		Division of Tax	Division of Tax
Central Eastside Industrial District		OR	⊠Yes	\$5,791,495
Willamette Industrial Area		OR	⊠Yes	\$1,368,801
				• • •
Notice to Assessor of Permanent Increase in Fro	ozen Value.			
Plan Area Name			New frozen value \$	
Plan Area Name			New frozen value \$	

# Approval of the FY 2011-12 Budget for the City of Portland (Mayor convenes Budget Committee)

MAY 25 2011

# PLACED ON FILE

### APPROVE BUDGET AS AMENDED:

COMMISSIONERS VOTED AS FOLLOWS:			
*	YEAS	NAYS	
1. Fritz	<b>V</b>		
2. Fish	<b>√</b>		
3. Saltzman	<b>✓</b>	ē	
4. Leonard	/		
Adams			

### APPROVE TAX LEVIES

COMMISSIONERS VOTED AS FOLLOWS:			
	YEAS	NAYS	
1. Fritz	$\checkmark$		
2. Fish	$\sqrt{}$		
3. Saltzman	$\checkmark$		
4. Leonard	$\checkmark$		
Adams	<b>/</b>		

Filed	MAY	20	2011
LaVonn Auditor			alade of Portland
Ву	th		Deputy