

Urban Development Department - Major Project/Program Milestones

Convention Center - Annual Milestones		FY 2008-09 Accomplishments
NE MLK Jr. Blvd. Improvements	<p>FY 2008-09 Goal -- Respond to community issues as they arise Year-end Result -- Met FY 2009-10 Goal -- Respond to community issues as they arise. Mid-year Status -- On Track FY 2010-11 NA -- PDC's major work is complete</p>	Met
Headquarters Hotel	<p>FY 2008-09 Goal -- Metro to make decision whether to finance construction Year-end Result -- Not Met FY 2009-10 Goal -- Make decision on DDA between PDC and Metro if the City and Metro decide to move forward on financing construction. Mid-year Status -- Met FY 2010-11 Goal -- Make decision whether to proceed with any of the alternatives or land bank.</p>	Not Met
Vanport Redevelopment	<p>FY 2008-09 Goal -- Extend Purchase & Sale Agreement for Phase 3 Year-end Result -- Not Met FY 2009-10 Goal -- Determine go/no-go decision for Phase 3 developer and anchor tenant. Mid-year Status -- Met FY 2010-11 Goal -- Formulate new disposition plan for Phase 3</p>	Not Met
3510 NE MLK Redevelopment - Fremont	<p>FY 2008-09 Goal -- Monitor DDA rights and obligations; residential construction complete Year-end Result -- Partially Met FY 2009-10 Goal -- Work to complete residential construction; monitor DDA rights and obligations. Mid-year Status -- On Track FY 2010-11 NA -- PDC's major work is complete</p>	Partially Met
3934 NE MLK Redevelopment - Heritage Building	<p>FY 2008-09 Goal -- Monitor DDA rights and obligations Year-end Result -- Met FY 2009-10 NA -- PDC's major work is complete FY 2010-11 NA</p>	Met
Rose Quarter Redevelopment	<p>FY 2008-09 NA FY 2009-10 NA FY 2010-11 Goal -- Complete Rose Quarter Development Strategy; negotiate Development Agreement for Coliseum</p>	<p>NA</p> <p>New for FY 2010-11</p>
Business Finance	<p>FY 2008-09 Goal -- With \$900,000 budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent Year-end Result -- Partially Met: committed \$980,000 to 8 small businesses, with expected result of \$1,493,000 leveraged in private investment & 33 jobs retained or created within 2 years. FY 2009-10 NA -- See Industry Cluster, General Business Assistance, & Community Economic Development categories below FY 2010-11 NA</p>	Partially Met
Industry Cluster	<p>FY 2008-09 NA FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent Mid-year Status -- On Track FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2009-10</p>

Urban Development Department - Major Project/Program Milestones

Convention Center - Annual Milestones		FY 2008-09 Accom- plishments
General Business Assistance	FY 2008-09 <i>NA</i> FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent Mid-year Status -- Not on Track FY 2010-11 <i>NA</i> -- no budget	NA New for FY 2009-10
Community Economic Development	FY 2008-09 <i>NA</i> FY 2009-10 Goal -- Complete CED work plan & assign staff to tasks. Mid-year Status -- Met FY 2010-11 Goal -- Complete CED Framework Plan.	NA New for FY 2009-10
High Growth	FY 2008-09 <i>NA</i> FY 2009-10 <i>NA</i> FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.	NA New for FY 2010-11

Urban Development Department - Major Project/Program Milestones

Downtown Waterfront - Annual Milestones		FY 2008-09 Accomplishments
Waterfront DOS - Ankeny Burnside Framework Implementation	<p>FY 2008/09 Goal -- Substantially complete construction of Waterfront Park; execute disposition agreement on Globe Hotel (Block 8) and determine whether to proceed on "L" (Block 8). Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Commence construction on Globe; complete restrooms at Ankeny Plaza; determine next steps on "L".</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Block 8: commence construction on Globe and determine next steps on "L"; commence construction on restrooms at Ankeny Plaza</p>	Not Met
3rd & 4th Avenue Streetscape	<p>FY 2008-09 Goal -- Install additional art. Year-end Result -- Not Met</p> <p>FY 2009-10 NA -- Project complete without additional art installation.</p> <p>FY 2010-11 NA</p>	Not Met
North Old Town / Chinatown	<p>FY 2008/09 Goal -- Complete NOTCT strategy; update seismic & environmental work on Block A&N, & make decision on disposition timing & method</p> <p>Year-end Result -- Not Met: River District Appeal stopped progress and put projects on hold</p> <p>FY 2009-10 Goal -- Resolve River District appeal; move forward on Block A&N due diligence and determine disposition strategy.</p> <p>Mid-year Status -- On Track, transferred to River District</p> <p>FY 2010-11 NA -- See River District URA</p>	Not Met
South Old Town / Chinatown	<p>FY 2008-09 Goal -- Complete initial feasibility and market study, feasibility determination. Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Determine if public financing strategy is feasible; if so, continue to pursue public and private financing strategy and commence design.</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Complete components of the multi-year public financing strategy</p>	Not Met
Business Finance	<p>FY 2008-09 Goal -- With \$1 million budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent</p> <p>Year-end Result -- Partially Met: committed \$300,000 to 4 small businesses, with expected result of \$572,500 leveraged in private investment & 57 jobs retained or created within 2 years.</p> <p>FY 2009-10 NA -- See Industry Cluster and General Business Assistance categories below</p> <p>FY 2010-11 NA</p>	Partially Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2009-10
General Business Assistance	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 NA -- no budget</p>	NA New for FY 2009-10
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2010-11

Urban Development Department - Major Project/Program Milestones

Gateway Regional Center - Annual Milestones		FY 2008-09 Accom- plishments
102nd Boulevard Improvements	<p>FY 2008-09 Goal -- Complete Phase 1 construction Year-end Result -- Met: construction complete. FY 2009-10 Goal -- Pursue federal funding through Regional Flexible Funds for Phase 2 implementation. Mid-year Status -- On Track FY 2010-11 Goal -- Pursue federal funding for Phase 3</p>	Met
Central Gateway Development	<p>FY 2008-09 Goal -- Adopt Comprehensive Plan Amendment; conduct LID formation process with City & community support on NE 97th Ave. Year-end Result -- Partially Met FY 2009-10 Goal -- Seek City Council approval of the Comprehensive Plan Amendment. Mid-year Status -- Met FY 2010-11 Goal -- Seek City Council approval for a local improvement district on NE 97th Ave; begin design & engineering on NE 97th Ave green street</p>	Partially Met
Halsey-Weidler Revitalization Strategy	<p>FY 2008-09 Goal -- Conduct outreach with the Gateway Area Business Association on an Economic Improvement District Year-end Result -- Not Met FY 2009-10 NA -- See Community Economic Development below FY 2010-11 NA</p>	Not Met
Gateway Neighborhood Park & Redevelopment	<p>FY 2008-09 Goal -- Close on property acquisition with Parks Bureau; submit interest letter to Metro for Nature in Neighborhood grant for park development Year-end Result -- Met FY 2009-10 Goal -- Complete demolition and remediation plan; begin design and redevelopment solicitation Mid-year Status -- On Track FY 2010-11 Goal -- Obtain "No Further Action" determination from DEQ; complete design & development feasibility work</p>	Met
Business Finance	<p>FY 2008-09 Goal -- With \$230,000 budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent Year-end Result -- Not Met FY 2009-10 NA -- See Industry Cluster and General Business Assistance categories below FY 2010-11 NA</p>	Not Met
Industry Cluster	<p>FY 2008-09 NA FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent Mid-year Status -- Not on Track FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2009-10
General Business Assistance	<p>FY 2008-09 NA FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent Mid-year Status -- Not on Track FY 2010-11 NA -- no budget</p>	NA New for FY 2009-10
Community Economic Development	<p>FY 2008-09 NA FY 2009-10 Goal -- Complete CED work plan for Gateway and initiate efforts with focus on Halsey-Weidler Corridor Mid-year Status -- Partially on Track due to change in goal: Halsey-Weidler work incorporated into Business Development Strategy FY 2010-11 Goal -- Retain consultant team to create a "Gateway Business Development Strategy" with tools for future implementation</p>	NA New for FY 2009-10
High Growth	<p>FY 2008-09 NA FY 2009-10 NA FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2010-11

Urban Development Department - Major Project/Program Milestones

Interstate Corridor - Annual Milestones		FY 2008-09 Accomplishments
Kenton Area Redevelopment	<p>FY 2008-09 Goal -- Target revitalization around new library site utilizing technical assistance & PDC financing tools Year-end Result -- Partially Met</p> <p>FY 2009-10 Goal -- Reach out to businesses re: assistance; consider acquisition of gateway parcel(s) Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Initiate strategic property acquisitions</p>	Partially Met
4500 N Albina Redevelopment	<p>FY 2008-09 Goal -- Begin negotiations for long-term property maintenance & memorial plaque Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Determine long term maintenance plan.</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Finalize long-term maintenance plan.</p>	Not Met
ICURA Streetscape Improvements	<p>FY 2008-09 Goal -- Compete construction of Russell, design & engineering of Denver; pursue outside grant funding for Killingsworth Phase II</p> <p>Year-end Result -- Partially Met</p> <p>FY 2009-10 Goal -- Complete Russell; Denver under construction; begin design for Killingsworth II. Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Complete Denver Avenue construction; complete construction documents for Killingsworth Ph. II</p>	Partially Met
ICURA Parks Projects	<p>FY 2008-09 Goal -- Complete ICURA Parks Strategy; construct three new spray pools; initiate design & engineering of Bridgeton Trail 40-mile loop link. Year-end Result -- Partially met</p> <p>FY 2009-10 Goal -- Initiate either Dawson or Farragut parks improvements.</p> <p>Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Initiate design for Dawson Park; complete design & engineering for Bridgeton Trail; complete Northgate Playground</p>	Partially Met
Business Finance	<p>FY 2008-09 Goal -- With \$850,000 budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent</p> <p>Year-end Result -- Met: committed \$812,000 to 10 small businesses, with expected result of \$3,324,500 leveraged in private investment & 92 jobs retained or created within 2 years.</p> <p>FY 2009-10 NA -- See Industry Cluster, General Business Assistance, & Community Economic Development categories below</p> <p>FY 2010-11 NA</p>	Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2009-10
General Business Assistance	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 NA -- no budget</p>	NA New for FY 2009-10
Community Economic Development	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Complete CED work plan & assign staff to tasks.</p> <p>Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Complete CED Framework Plan.</p>	NA New for FY 2009-10
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2010-11

Urban Development Department - Major Project/Program Milestones

Lents Town Center - Annual Milestones		FY 2008-09 Accom- plishments
Lents Park Projects	<p>FY 2008-09 Goal -- Complete construction at Lents Park and relocate the Lents Little League Year-end Result -- Met</p> <p>FY 2009-10 NA Lents Park Project complete</p> <p>FY 2010-11 NA -- PDC's major work is complete</p>	Met
Lents Town Center Revitalization	<p>FY 2008-09 Goal -- Close transaction on a second key property; complete LTC Development Feasibility, & advance New Copper Penny redevelopment decision Year-end Result -- Partially Met</p> <p>FY 2009-10 Goal -- Close transaction on a third key property. Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Solicit RFPs for key sites</p>	Partially Met
Johnson Creek Industrial Area Revitalization (aka Foster Corridor Industrial Area &/or Freeway Land Redevelopment)	<p>FY 2008-09 Goal -- Complete Freeway Land Redevelopment Strategy and begin implementation Year-end Result -- Partially met - completed Phase 1 and scoping for Phase 2</p> <p>FY 2009-10 Goal -- Complete Phase I Analysis for Foster Corridor Industrial Area Redevelopment, including technical analysis and public outreach. Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Complete Analysis for Foster Corridor Industrial Area Redevelopment, including public outreach</p>	Partially Met
92nd & Harold Redevelopment	<p>FY 2008-09 Goal -- Issue RFQ for 92nd & Harold Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Select redevelopment team and initiate Development Agreement negotiations. Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Complete Master Planning and feasibility work; begin demolition activities on old Little League facilities</p>	Met
Neighborhood Transportation Safety Improvements	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Complete design and engineering for Foster-Woodstock street improvement project</p>	NA New for FY 2010-11
Business Finance	<p>FY 2008-09 Goal -- With \$1.1 million budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent. Year-end Result -- Met: committed \$159,500 to 2 small businesses, with expected result of \$563,400 leveraged in private investment & 19 jobs retained or created within 2 years.</p> <p>FY 2009-10 NA -- See Industry Cluster and Community Economic Development categories below</p> <p>FY 2010-11 NA</p>	Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Promote Freeway Land as key industrial site for jobs and manufacturing. Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2009-10
Lents Town Center Community Economic Development	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Initiate Retail Strategy for Lents Town Center and develop greater outreach for PDC Business Assistance programs along Foster Road. Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- With community stakeholders, complete LTC Business Development Strategy, with tools to attract new businesses.</p>	NA New for FY 2009-10
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2010-11

Urban Development Department - Major Project/Program Milestones

North Macadam - Annual Milestones		FY 2008-09 Accomplishments
Central District Transportation Projects	<p>FY 2008-09 Goal -- Finalize design and initiate construction on Gibbs Street Pedestrian Bridge. Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Significant completion at bridge.</p> <p>Mid-year Status -- Not on Track (PBOT leading bridge redesign)</p> <p>FY 2010-11 Goal -- Complete Gibbs Street Pedestrian Bridge design.</p>	Not Met
Central District Parks Projects	<p>FY 2008-09 Goal -- Complete design on Greenway & issue bids; complete design & construction of Neighborhood Park</p> <p>Year-end Result -- Partially Met</p> <p>FY 2009-10 Goal -- Start construction of Greenway.</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Resolve design refinements based on permitting & funding, and initiate construction of Greenway.</p>	Partially Met
Central District Development Agreement Negotiations	<p>FY 2008-09 Goal -- Monitor rights and obligations of Development Agreement</p> <p>Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Monitor rights & obligations.</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Monitor rights & obligations.</p>	Met
RiverPlace Redevelopment Parcel 1	<p>FY 2008-09 Goal -- Monitor rights and obligations of the DDA</p> <p>Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Monitor rights & obligations of the DDA.</p> <p>Mid-year Status -- Met: Certificate of Completion issued</p> <p>FY 2010-11 NA -- PDC's major work is complete</p>	Met
RiverPlace Redevelopment Parcel 8	<p>FY 2008-09 Goal -- Land sale closed pursuant to DDA; seek appropriate buyer based on site goals</p> <p>Year-end Result -- Not met due to slow real estate market.</p> <p>FY 2009-10 Goal -- Seek development deal for site.</p> <p>Mid-year Status -- Not Met</p> <p>FY 2010-11 Goal -- Prepare site & solicit development interest through the broader "Portland Open for Business" RFI.</p>	Not Met
RiverPlace Redevelopment Parcel 3	<p>FY 2008-09 Goal -- Execute DDA for Parcel 3</p> <p>Year-end Result -- Not Met: slowdown on Parcel 8 affected this parcel</p> <p>FY 2009-10 Goal -- Enter into exclusive negotiation for development of parcel.</p> <p>Mid-year Status -- Not Met</p> <p>FY 2010-11 Goal -- Prepare site & solicit development interest through the broader "Portland Open for Business" RFI.</p>	Not Met
Property Acquisition - Harbor-Naito Area	<p>FY 2008-09 Goal -- Close on acquisition of PDOT portion of property</p> <p>Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Seek MOU with PBOT for 4.875 acres.</p> <p>Mid-year Status -- Not Met</p> <p>FY 2010-11 Goal -- Coordinate with TriMet on Portland-Milwaukie light rail activities.</p>	Not Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Complete construction of Wet Lab at PSU facility; monitor rights & obligations of IGA with OHSU.</p>	<p>NA</p> <p>New for FY 2010-11</p>

Urban Development Department - Major Project/Program Milestones

River District - Annual Milestones		FY 2008-09 Accom- plishments
Meier & Frank Redevelopment	<p>FY 2008-09 Goal -- Complete hotel construction and monitor follow up on DA rights and obligations. Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Monitor loans. Mid-year Status -- On Track</p> <p>FY 2010-11 NA -- PDC's major work is complete</p>	Met
Station Place Redevelopment	<p>FY 2008-09 Goal -- Monitor construction & environmental compliance of Ziba's construction; close on loans as needed</p> <p>Year-end Result -- Met</p> <p>FY 2009-10 NA -- Project complete</p> <p>FY 2010-11 NA</p>	Met
Park Projects	<p>FY 2008-09 Goal -- Revise Neighborhood Park schematic design to respond to Centennial Mills development Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Execute IGA with Portland Parks & Recreation and complete schematic design for The Fields Neighborhood Park.</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Execute new IGA with Portland Parks & Recreation for construction; begin construction on The Fields Neighborhood Park</p>	Not Met
North Pearl Planning	<p>FY 2008-09 Goal -- Finalize North Pearl District Plan & refer to City Council for adoption Year-end Result -- Met, project complete</p> <p>FY 2009-10 NA -- Project complete</p> <p>FY 2010-11 NA</p>	Met
Centennial Mills	<p>FY 2008-09 Goal -- Execute MOU and begin DDA negotiations with selected development team. Year-end Result -- Partially met</p> <p>FY 2009-10 Goal -- Begin DDA negotiations.</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Seek Board approval of DDA; pursue Corps/DSL approvals and permits for wharf rehabilitation.</p>	Partially Met
US Post Office	<p>FY 2008-09 Goal -- Complete due diligence items; complete appraisal; negotiate with USPS on purchase price. Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Negotiate & develop Purchase & Sale Agreement; negotiate Agreement with PTRR. Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Initiate Prospective Purchaser Agreement with DEQ; finalize agreement with PTRR; complete Purchase & Sale Agreement with USPS.</p>	Met
Park Avenue Redevelopment 10th & Yamhill Garage	<p>FY 2008-09 Goal -- Get a go or no go decision on whether to move forward with a DDA (transferred from South Park Blocks URA) Year-end Result -- Partially Met: MOU signed; interim parking options analyzed.</p> <p>FY 2009-10 Goal -- Determine financing feasibility and address interim retail and parking challenges. Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Implement interim retail strategy for north side of 10th & Yamhill.</p>	Partially Met
One Waterfront	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Monitor DDA compliance; extend DDA for 18 months.</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Monitor DDA compliance; convey property to One Waterfront if project is feasible.</p>	NA New for FY 2009-10

Urban Development Department - Major Project/Program Milestones

River District - Annual Milestones		FY 2008-09 Accomplishments
North Old Town / Chinatown	<p>FY 2008/09 Goal -- Complete NOTCT strategy; update seismic & environmental work on Block A&N, & make decision on disposition timing & method</p> <p>Year-end Result -- Not Met: River District Appeal stopped progress and put projects on hold</p> <p>FY 2009-10 Goal -- Resolve River District appeal; move forward on Block A&N due diligence and determine disposition strategy.</p> <p>Mid-year Status -- On Track (moved from DTWF URA)</p> <p>FY 2010-11 Goal -- Offer Block A&N property for redevelopment through competitive selection process.</p>	<p>--</p> <p>(see result in DTWF)</p>
Business Finance	<p>FY 2008-09 Goal -- With \$1.1 million budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent.</p> <p>Year-end Result -- Partially Met: committed \$377,500 to 3 businesses, with expected result of \$1,066,350 leveraged in private investment & 221 jobs retained or created within 2 years.</p> <p>FY 2009-10 NA -- See Industry Cluster, General Business Assistance, & Community Economic Development categories below</p> <p>FY 2010-11 NA</p>	Partially Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2009-10</p>
General Business Assistance	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 NA -- no budget</p>	<p>NA</p> <p>New for FY 2009-10</p>
Community Economic Development	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2009-10</p>
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2010-11</p>

Urban Development Department - Major Project/Program Milestones

South Park Blocks - Annual Milestones		FY 2008-09 Accom- plishments
Park Avenue Vision & Retail Strategy Implementation	<p>FY 2008-09 Goal -- Process loan applications for Cornelius and Guild</p> <p>Year-end Result -- Not Met</p> <p>FY 2009-10 NA -- see Redevelopment Loan Projects below</p> <p>FY 2010-11 NA</p>	Not Met
Park Avenue Redevelopment 10th & Yamhill Garage	<p>FY 2008-09 Goal -- Get a go or no go decision on whether to move forward with a DDA</p> <p>Year-end Result -- Transferred to River District</p> <p>FY 2009-10 NA -- See River District URA</p> <p>FY 2010-11 NA</p>	-- (see result in RD)
Park Avenue Vision Open Space Concept Plan and Block 5	<p>FY 2008-09 Goal -- Complete park construction & make decision regarding pursuing full length of streetscape improvements</p> <p>Year-end Result -- Partially met</p> <p>FY 2009-10 Goal -- Complete construction and hold Grand Opening.</p> <p>Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Close out project</p>	Partially Met
Oregon Sustainability Center (University District - Jasmine Block Redevelopment)	<p>FY 2008-09 Goal -- Finalize DDA on Jasmine; determine funding for streetcar alignment; disburse assistance to PSU for PCAT according to agreement</p> <p>Year-end Result -- Partially met</p> <p>FY 2009-10 Goal -- Pursue funding for Oregon Sustainability Center, convey property and commence design.</p> <p>Mid-year Status -- Partially on Track</p> <p>FY 2010-11 Goal -- Complete schematic design; refine cost estimate & determine project feasibility.</p>	Partially Met
Redevelopment Loan Projects	<p>FY 2008-09 Goal -- Close Cornelius, Guild, Galleria and/or Weave</p> <p>Year-end Result -- Not Met</p> <p>FY 2009-10 Goal -- Subject to Oregon Sustainability Commitment, pursue identified redevelopment or retail loans. Mid-year Status -- On Track</p> <p>FY 2010-11 NA</p>	Not Met
Business Finance	<p>FY 2008-09 Goal -- With \$925,000 budget, leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent</p> <p>Year-end Result -- Not Met: no activity</p> <p>FY 2009-10 NA -- See Industry Cluster, General Business Assistance, & Community Economic Development categories below</p> <p>FY 2010-11 NA</p>	Not Met
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	NA New for FY 2009-10
General Business Assistance	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 NA -- no budget</p>	NA New for FY 2009-10

Urban Development Department - Major Project/Program Milestones

South Park Blocks - Annual Milestones		FY 2008-09 Accomplishments
Community Economic Development	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Leverage \$1 in private investment for every \$1 spent and retain or create one job for every \$25,000 spent</p> <p>Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2009-10</p>
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2010-11</p>

Willamette Industrial - Annual Milestones		FY 2008-09 Accomplishments
Harbor ReDI	<p>FY 2008-09 Goal -- Complete 50% work on Renova contract.</p> <p>Year-end Result -- Met</p> <p>FY 2009-10 Goal -- Complete Renova work; select pilot sites and support development. Mid-year Status -- Met</p> <p>FY 2010-11 Goal -- Develop & support Harbor ReDI legislative proposals through 2011 legislature; support business retention & expansion efforts in the harbor.</p>	<p>Met</p>
Brownfields Redevelopment	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- Enter into one agreement with Harbor ReDI owner for redevelopment. Mid-year Status -- On Track</p> <p>FY 2010-11 Goal -- Undertake predevelopment work on one mitigation site.</p>	<p>NA</p> <p>New for FY 2009-10</p>
Industry Cluster	<p>FY 2008-09 NA</p> <p>FY 2009-10 Goal -- \$25,000 committed to two businesses.</p> <p>Mid-year Status -- Not on Track</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2009-10</p>
High Growth	<p>FY 2008-09 NA</p> <p>FY 2009-10 NA</p> <p>FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$4 in private investment for each \$1 in public funds; commit 70% of budget.</p>	<p>NA</p> <p>New for FY 2010-11</p>

Urban Development Department - Major Project/Program Milestones

Citywide (or) Not Specific to One URA - Annual Milestones		FY 2008-09 Accomplishments
Development Opportunity Services ("DOS") Program	<p>FY 2008-09 Goal -- Execute 35 letter agreements Year-end Result -- Met FY 2009-10 Goal -- Execute 30 letter agreements Mid-year Status -- Not on Track FY 2010-11 Goal -- Execute between 25 and 30 letter agreements.</p>	Met
Urban Renewal Advisory Committees	<p>FY 2008-09 Goal -- Transfer responsibility for new advisory committee to Public Participation staff. Year-end Result -- Met FY 2009-10 NA -- Complete FY 2010-11 NA</p>	Met
Property Development & Rehab Financial Assistance Programs	<p>FY 2008-09 Goal -- Process and obtain Loan Committee approval for 10 loans or grants. Year-end Result -- Met FY 2009-10 Goal -- Process and obtain Loan Committee approval for 10 loans or grants. Mid-year Status -- On Track FY 2010-11 Goal -- Process and obtain Loan Committee approval for 10 loans or grants.</p>	Met
Westside Burnside Transportation & Urban Design	<p>FY 2008-09 Goal -- PDC to help fund and PDOT to complete preliminary engineering. Year-end Result -- Met FY 2009-10 NA -- Project on hold FY 2010-11 Goal -- Monitor local improvement district (LID) formation and assess potential PDC funding.</p>	Met
Light Rail	<p>FY 2008-09 Goal -- Provide support to businesses during construction. Year-end Result -- Met FY 2009-10 Goal -- New Green Line fully operational on Transit Mall. Mid-year Status -- Met FY 2010-11 NA -- Green Line Project complete.</p>	Met
Storefront Grants Program	<p>FY 2008-09 Goal -- \$2,500,000 committed to 150 to 200 projects. Year-end Result -- Met FY 2009-10 Goal -- \$2,250,000 committed to 125 to 150 projects. Mid-year Status -- On Track FY 2010-11 Goal -- \$1,850,000 committed to between 90 and 115 projects.</p>	Met
Eco Districts	<p>FY 2008-09 NA FY 2009-10 NA FY 2010-11 Goal -- Complete governance agreements and technical analyses in pilot districts.</p>	NA New for FY 2010-11
Business Finance	<p>FY 2008-09 Goal -- Leverage \$4 for every \$1 spent and retain or create one job for every \$10,000 spent Year-end Result -- Met: committed \$620,000 to 4 small businesses, with expected result of \$3,376,000 leveraged in private investment & 67 jobs retained or created within 2 years. FY 2009-10 NA FY 2010-11 Goal -- Retain or create one job per \$25,000 committed loan; leverage \$2 in private investment for each \$1 in public funds; commit 90% of budget.</p>	Met

Analysis of Milestones for Major Projects and Programs FY 2008-09	Results	
	# of Projects	Percent of Total
Met (<i>Goal or goals were met.</i>)	23	38%
Partially Met (<i>Goal was partially met or, in cases of multiple goals, some were met.</i>)	18	29%
Not Met (<i>Goal was not met.</i>)	20	33%
FY 2008-09 Total Projects & Programs	61	100%
New (<i>Project or Program was new for FY 2009-10 and therefore not applicable for analysis in FY 2008-09.</i>)	28	
New (<i>Project or Program is new for FY 2010-11.</i>)	14	
Total Projects & Programs	103	

Issues and Opportunities

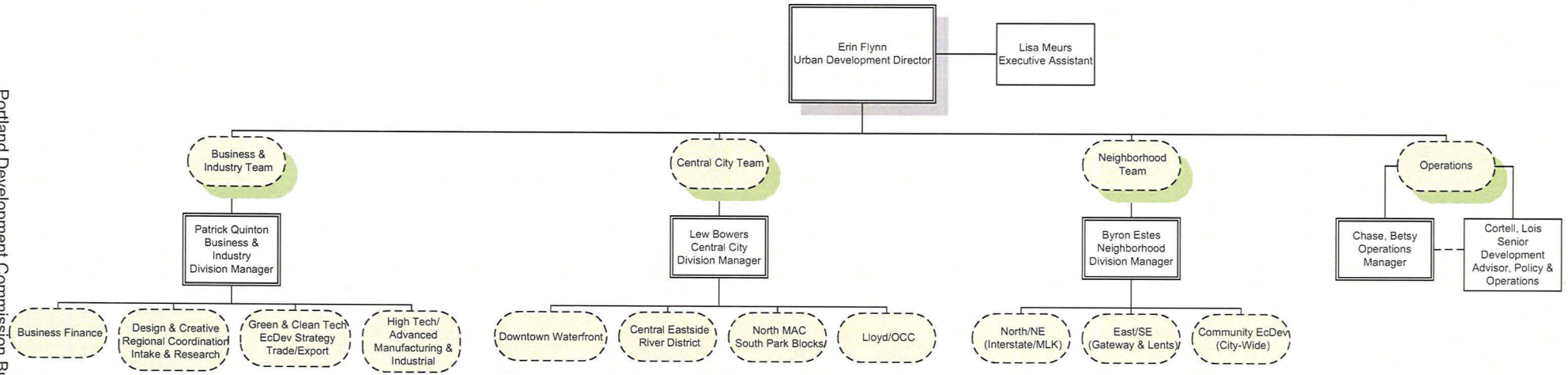
PDC has an important role to play in the current economic downturn and we continue to seek new ways to get more money out our doors, and into our city, including:

- Changes to Business Finance programs so that during the downturn we can get more funds into the hands of businesses so they can invest in themselves, and invest in their properties.
- Ramp up business recruitment, including internationally and in particular for sustainable industries, where Portland has a real competitive advantage.
- Move forward on nearly 50 development and infrastructure projects that are funded in our budget now. Public works projects like these create substantial design, engineering and construction jobs; and they signal to citizens that work is moving forward.
- Advance predevelopment on strategic opportunity sites, to accelerate these projects as possible on our end now, so that when the financial markets improve, we will have positioned ourselves and these sites to find private partners and to hit the ground running.
- Market aggressively. Step up meetings with businesses, with business associations, with bankers -- so we can keep our finger on their issues – but also so they have awareness of program changes, and the budget we have available to distribute now.

Urban Development Summary Reports

- Organization Chart
 - Summary of Expenditures
 - Summary by Fund
-

URBAN DEVELOPMENT



Department Summary - Urban Development
Summary of Expenditures

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Expenditures by Fund						
Capital Projects Fund						
Airport Way URA	1,861,011	1,125,540	1,504,280	1,670,232	0	0
Central Eastside URA	8,551,988	2,824,880	7,392,471	8,975,362	0	0
Convention Center URA	4,723,304	7,886,668	6,540,756	2,281,246	0	0
Downtown Waterfront URA	25,184,068	18,534,593	4,451,973	7,514,532	0	0
Gateway Regional Center URA	757,429	3,479,362	3,711,291	4,624,752	0	0
Interstate Corridor URA	5,580,054	5,868,731	14,642,470	12,136,936	0	0
Lents Town Center URA	5,790,065	4,647,832	8,894,534	11,689,068	0	0
North Macadam URA	5,645,777	4,896,312	6,288,828	3,515,207	0	0
River District URA	10,363,284	11,324,074	16,694,999	21,183,987	0	0
South Park Blocks URA	4,203,028	6,279,540	4,169,656	7,999,254	0	0
Willamette Industrial URA	102,359	236,266	741,940	780,528	0	0
Enterprise Fund						
Enterprise Loans Fund	763,170	1,249,635	883,307	798,766	0	0
General Fund						
General Fund	8,887,351	11,443,498	9,620,567	7,291,233	0	0
Special Revenue Fund						
Ambassador Program	328,631	380,461	33,375	0	0	0
Enterprise Zone	298,775	136,719	70,441	208,091	0	0
HCD Contract Fund	0	0	3,201,111	2,860,815	0	0
Other Federal Grants	0	0	511,623	450,000	0	0
Total Expenditures	83,040,295	80,314,111	89,353,622	93,980,009	0	0

Department Summary - Urban Development

Summary of Expenditures

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Expenditures by Expense Category</u>						
Personal Services	6,828,061	6,894,663	7,461,184	7,150,072	0	0
Materials and Services	4,846,032	6,068,662	16,231,885	10,430,796	0	0
Capital Outlay	33,590,982	29,460,056	42,158,470	35,081,447	0	0
Financial Assistance	18,856,602	17,391,031	23,502,083	41,317,694	0	0
Transfers - Indirect	18,918,617	20,499,699	0	0	0	0
Total Expenditures	83,040,295	80,314,111	89,353,622	93,980,009	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Airport Way URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	2,806	0	0	0	0
H11004 - Cascade Station	0	1,300	0	0	0	0
H11014 - Riverside Pkwy Indstrl Park Dev	0	354	0	0	0	0
General Business Assistance						
H79020 - Business Finance	0	0	20,000	0	0	0
H11015 - Subdistrict B Pre-Development	7,265	22,580	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	0	400,000	0	0
Industry Cluster						
H79020 - Business Finance	1,246,596	616,005	800,000	600,000	0	0
H79022 - Business Retention	0	0	75,000	20,000	0	0
H72026 - Cluster Development	0	0	0	50,000	0	0
H11014 - Riverside Pkwy Indstrl Park Dev	257,877	137,322	260,000	250,000	0	0
Business and Industry Total	1,511,738	780,366	1,155,000	1,320,000	0	0
Revitalization						
Community Outreach - Revitalization						
H11601 - Community Outreach	7,116	7,579	2,000	2,000	0	0
Redevelopment						
H11004 - Cascade Station	327,049	339,804	200,000	250,000	0	0
H11602 - Property Management	0	0	811	0	0	0
Revitalization Operations						
H11004 - Cascade Station	0	2,055	0	0	0	0
H11601 - Community Outreach	0	342	0	0	0	0
Revitalization Total	334,165	349,780	202,811	252,000	0	0
Personal Services	15,108	-4,607	146,469	98,232	0	0
FUND TOTAL	1,861,011	1,125,540	1,504,280	1,670,232	0	0
<u>Ambassador Program</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79035 - Ambassador Program	30,976	87,281	33,375	0	0	0
H79065 - Best Practices Conference	297,168	267,710	0	0	0	0
Industry Cluster						
H79020 - Business Finance	487	25,470	0	0	0	0
Business and Industry Total	328,631	380,461	33,375	0	0	0
FUND TOTAL	328,631	380,461	33,375	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Central Eastside URA						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	2,195	0	0	0	0
H79022 - Business Retention	0	358	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	382,500	200,000	0	0
General Business Assistance						
H79020 - Business Finance	2,295,550	1,116,106	0	0	0	0
H79022 - Business Retention	19,626	86,538	60,000	0	0	0
High Growth						
H79020 - Business Finance	0	0	382,500	200,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	765,000	400,000	0	0
Business and Industry Total	2,315,177	1,205,196	1,590,000	800,000	0	0
Infrastructure						
Infrastructure Operations						
H10048 - Eastbank/Asset Transfer	0	112	0	0	0	0
H10044 - Eastside Burnside-Couch Couplet	0	177	0	0	0	0
H10041 - Eastside Streetcar	0	539	0	0	0	0
H10070 - Sidewalks/Routes to River	0	233	0	0	0	0
H10052 - Washington Monroe Redevelopment	0	141	0	0	0	0
Parks						
H10048 - Eastbank/Asset Transfer	28,970	36,144	20,000	20,000	0	0
H10052 - Washington Monroe Redevelopment	4,301,218	1,929	0	0	0	0
Transportation						
H10044 - Eastside Burnside-Couch Couplet	312,750	13,493	3,940,748	1,000,000	0	0
H10041 - Eastside Streetcar	22,738	13,779	0	3,184,000	0	0
H10050 - Holman Bldg Redevelopment	566	0	0	0	0	0
H10070 - Sidewalks/Routes to River	51,077	116,919	210,000	0	0	0
H13166 - Streetcar LID	0	0	0	122,759	0	0
Infrastructure Total	4,717,318	183,465	4,170,748	4,326,759	0	0
Revitalization						
Community Outreach - Revitalization						
H11601 - Community Outreach	92,078	114,994	11,000	11,000	0	0
Plans and Strategies - Revitalization						
H61007 - New Strategy	0	0	0	50,000	0	0
Redevelopment						
H10074 - Burnside Bridgehead Planning	0	1,500	150,000	50,000	0	0
H10072 - Burnside Bridgehead Redevelop	219,095	709,619	66,420	2,600,000	0	0
H10071 - Burnside Bridgehead Relocation	911,198	320,153	0	0	0	0
H22020 - Central Eastside Revitalization	120,070	5,845	0	0	0	0
H10073 - Convention Plaza Interim Mgmt	0	34,477	120,364	75,000	0	0
H28030 - Redevelopment Loan Projects	41,991	87,219	500,000	500,000	0	0
H27001 - Storefront Grants	127,575	158,252	380,000	200,000	0	0
Revitalization Operations						

Department Summary - Urban Development

Project Summary by Fund

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
H10074 - Burnside Bridgehead Planning	0	1,889	0	0	0	0
H10072 - Burnside Bridgehead Redevelop	0	704	0	0	0	0
H22020 - Central Eastside Revitalization	0	35	0	0	0	0
H11601 - Community Outreach	0	2,043	0	0	0	0
H28030 - Redevelopment Loan Projects	0	99	0	0	0	0
H27001 - Storefront Grants	0	200	0	0	0	0
Revitalization Total	1,512,007	1,437,029	1,227,784	3,486,000	0	0
Personal Services	7,487	-810	403,939	362,603	0	0
FUND TOTAL	8,551,988	2,824,880	7,392,471	8,975,362	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Convention Center URA						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	2,760	0	0	0	0
H79022 - Business Retention	0	1,109	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	290,213	137,500	0	0
H72030 - Community Econ Development	0	171,479	250,000	100,000	0	0
General Business Assistance						
H79020 - Business Finance	626,070	757,834	0	0	0	0
H79022 - Business Retention	43,257	34,658	50,000	0	0	0
H72030 - Community Econ Development	95,816	0	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	870,639	100,000	0	0
Industry Cluster						
H79020 - Business Finance	0	96,605	0	275,000	0	0
H79022 - Business Retention	0	0	0	20,000	0	0
Business and Industry Total	765,143	1,064,446	1,460,852	632,500	0	0
Housing						
Housing Operations						
H80010 - Fremont Housing	0	165	0	0	0	0
Housing Total	0	165	0	0	0	0
Infrastructure						
Infrastructure Operations						
H16237 - HQ Hotel/Blocks 43/26	0	214	0	0	0	0
H25537 - MLK Jr Blvd Gateway Improve	0	3,032	0	0	0	0
H16231 - OCC Streetcar	0	188	0	0	0	0
Transportation						
H16230 - Lloyd Trans Improve/Streetcar	-9,300	85,995	40,000	0	0	0
H25537 - MLK Jr Blvd Gateway Improve	108,048	63,168	240,000	500,000	0	0
H25525 - MLK Jr Blvd Improvements	178,604	15,489	50,000	0	0	0
H16231 - OCC Streetcar	1,242,087	1,861,067	1,637,000	0	0	0
Infrastructure Total	1,519,439	2,029,154	1,967,000	500,000	0	0
Revitalization						
Community Outreach - Revitalization						
H11601 - Community Outreach	126,644	199,034	20,000	20,000	0	0
Plans and Strategies - Revitalization						
H16217 - Lloyd Area Planning-OCC Blocks	15,306	8,328	0	0	0	0
H25607 - MLK Jr Blvd Action Plan Implmnt	49,988	55,842	10,000	0	0	0
Redevelopment						
H25536 - 3510 NE MLK Fremont Redevel	195,861	63,176	237,000	0	0	0
H25535 - 3934 NE MLK Renovation - Heritage Project	293,754	2,338,982	0	0	0	0
H25610 - Bee Car Rental Redevelopment	11,540	12,599	7,000	7,000	0	0
H61006 - Clean Energy	0	0	0	200,000	0	0
H27050 - DOS Grants	131,274	119,260	100,000	0	0	0
H61005 - Eco District	0	0	0	70,000	0	0
H16237 - HQ Hotel/Blocks 43/26	198,048	605,670	350,000	0	0	0
H25606 - Lloyd Commercial Development	338,352	37,087	10,000	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H25605 - MLK Jr Blvd Commercial Site Dev	96,009	58,616	50,000	0	0	0
H25611 - OCC Blk 47/49 Redevelopment	0	77,072	0	0	0	0
H28030 - Redevelopment Loan Projects	263,071	775,305	1,000,000	150,000	0	0
H25613 - Rose Quarter Revitalization	0	29,214	300,000	60,000	0	0
H27001 - Storefront Grants	251,419	350,602	350,000	150,000	0	0
H25533 - Vanport Redevelopment	453,059	38,220	15,000	15,000	0	0
Revitalization Operations						
H25536 - 3510 NE MLK Fremont Redevel	0	83	0	0	0	0
H25535 - 3934 NE MLK Renovation - Heritage Project	0	1,179	0	0	0	0
H11601 - Community Outreach	0	6,170	0	0	0	0
H27050 - DOS Grants	0	823	0	0	0	0
H16237 - HQ Hotel/Blocks 43/26	0	5,861	0	0	0	0
H16217 - Lloyd Area Planning-OCC Blocks	0	61	0	0	0	0
H25606 - Lloyd Commercial Development	0	177	0	0	0	0
H25607 - MLK Jr Blvd Action Plan Implmnt	0	1,883	0	0	0	0
H25605 - MLK Jr Blvd Commercial Site Dev	0	288	0	0	0	0
H25611 - OCC Blk 47/49 Redevelopment	0	553	0	0	0	0
H28030 - Redevelopment Loan Projects	0	836	0	0	0	0
H25613 - Rose Quarter Revitalization	0	4,274	0	0	0	0
H27001 - Storefront Grants	0	933	0	0	0	0
H25533 - Vanport Redevelopment	0	506	0	0	0	0
Revitalization Total	2,424,323	4,792,632	2,449,000	672,000	0	0
Personal Services	14,399	271	663,904	476,746	0	0
FUND TOTAL	4,723,304	7,886,668	6,540,756	2,281,246	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Downtown Waterfront URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	1,934	0	0	0	0
H79022 - Business Retention	0	52	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	750,000	0	0	0
General Business Assistance						
H79020 - Business Finance	2,316,418	626,890	0	0	0	0
H79022 - Business Retention	21,608	2,377	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	145,753	100,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	100,000	150,000	0	0
Business and Industry Total	2,338,026	631,253	995,753	250,000	0	0
Infrastructure						
Facilities						
H80034 - Community Facilities	0	0	0	50,000	0	0
H13152 - North OT/CT Redevelopment	125,795	17,302	0	0	0	0
H11237 - Union Station Mgmt	40,457	1,799	0	0	0	0
Infrastructure Operations						
H10215 - Ankeny/Burnside Public Improvements	0	1,626	0	0	0	0
H10221 - Transit Mall Revitalization	0	100	0	0	0	0
H11237 - Union Station Mgmt	0	137	0	0	0	0
H11234 - Westside Burnside-Couch Couplet	0	12	0	0	0	0
Parks						
H10215 - Ankeny/Burnside Public Improvements	1,776,918	14,451,567	2,183,956	750,000	0	0
Transportation						
H10025 - 3rd and 4th Ave Streetscapes	11,588	264	0	0	0	0
H10218 - DOS - Naito Parkway Improve	34,978	0	0	0	0	0
H11031 - DTWF Light Rail	351	0	0	0	0	0
H10216 - Mult Cty - Morrison Bridgehead	9,961,415	3,877	0	0	0	0
H11233 - Public Site Improvements	4,497	1,852	0	0	0	0
H10221 - Transit Mall Revitalization	54,122	2,651	100,000	0	0	0
H11234 - Westside Burnside-Couch Couplet	309,042	79,884	65,782	0	0	0
Infrastructure Total	12,319,163	14,561,071	2,349,738	800,000	0	0
Revitalization						
Community Outreach - Revitalization						
H11601 - Community Outreach	86,861	33,130	5,000	0	0	0
Plans and Strategies - Revitalization						
H92110 - Westside/Central City Study	0	0	127,994	0	0	0
Redevelopment						
H10220 - Ankeny/Burnside Historic Preservation	12,250	51,359	0	0	0	0
H10213 - Ankeny/Burnside Redevelopment	8,235,400	76,787	0	0	0	0
H16306 - Block 33	58,208	529,591	10,000	200,000	0	0
H10214 - Block 8 Redevelopment	73,058	278,567	22,500	5,871,323	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H27050 - DOS Grants	36,981	2,319	12,000	0	0	0
H28040 - Downtown Parking Program	6,152	5,863	5,900	6,000	0	0
H12101 - Downtown Retail Strategy	118,948	52,637	11,500	0	0	0
H13130 - DTWF Environmental	14,992	4,300	0	0	0	0
H11244 - One Waterfront Place	5,106	2,640	2,700	2,700	0	0
H28030 - Redevelopment Loan Projects	893,780	1,665,276	98,500	0	0	0
H13065 - RiverPlace Marina Lease	0	0	14,549	13,300	0	0
H27070 - Signage and Lighting Projects	66,938	48,020	0	0	0	0
H27001 - Storefront Grants	537,028	364,358	488,000	100,000	0	0
H60020 - Union Station	98,388	5,057	0	0	0	0
H14205 - White Stag Seismic Loan	167,035	99,234	0	0	0	0
Revitalization Operations						
H10220 - Ankeny/Burnside Historic Preservation	0	766	0	0	0	0
H10215 - Ankeny/Burnside Public Improvements	0	676	0	0	0	0
H10213 - Ankeny/Burnside Redevelopment	0	1,513	0	0	0	0
H16306 - Block 33	0	3,229	0	0	0	0
H10214 - Block 8 Redevelopment	0	1,729	0	0	0	0
H11601 - Community Outreach	0	430	0	0	0	0
H27050 - DOS Grants	0	221	0	0	0	0
H12101 - Downtown Retail Strategy	0	51	0	0	0	0
H28030 - Redevelopment Loan Projects	0	99	0	0	0	0
H28015 - Revitalization Operations	106,523	101,790	0	0	0	0
H13065 - RiverPlace Marina Lease	2,219	12,547	0	0	0	0
H27001 - Storefront Grants	0	402	0	0	0	0
Revitalization Total	10,519,865	3,342,590	798,643	6,193,323	0	0
Personal Services	7,014	-320	307,839	271,209	0	0
FUND TOTAL	25,184,068	18,534,593	4,451,973	7,514,532	0	0

Enterprise Loans Fund

Program Expenditures

Business and Industry

Business and Industry Operations

H72030 - Community Econ Development 0 255 0 0 0 0

H72020 - EDA Loan Projects 0 115 0 0 0 0

Community Economic Development

H79020 - Business Finance 0 0 283,881 175,000 0 0

H72030 - Community Econ Development 453,338 405,050 0 175,000 0 0

H72020 - EDA Loan Projects 309,832 844,216 0 0 0 0

High Growth

H79020 - Business Finance 0 0 210,548 146,203 0 0

Industry Cluster

H79020 - Business Finance 0 0 347,763 275,750 0 0

Business and Industry Total

763,170 1,249,635 842,192 771,953 0 0

Personal Services 0 0 41,115 26,813 0 0

FUND TOTAL

763,170 1,249,635 883,307 798,766 0 0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Enterprise Zone</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H72015 - Ezone Projects	0	4,068	0	0	0	0
Enterprise Zone						
H72015 - Ezone Projects	117,425	100,070	0	0	0	0
H79050 - N/NE Portland EZone Appl Fees	1,309	0	0	0	0	0
H79066 - N/NE Portland EZone Comm Contr	180,000	0	0	169,217	0	0
H65302 - Portland Ezone PDC Appl Fees	0	31,697	9,424	0	0	0
Business and Industry Total	298,734	135,835	9,424	169,217	0	0
Personal Services	41	885	61,017	38,874	0	0
FUND TOTAL	298,775	136,719	70,441	208,091	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Gateway Regional Center URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	3,960	0	0	0	0
Community Economic Development						
H79060 - Business Development	0	0	100,000	150,000	0	0
H79020 - Business Finance	0	0	0	75,000	0	0
General Business Assistance						
H79020 - Business Finance	173,737	275,509	198,000	0	0	0
H79022 - Business Retention	17,576	32,261	50,000	0	0	0
High Growth						
H79020 - Business Finance	0	0	0	37,500	0	0
Industry Cluster						
H79020 - Business Finance	0	0	0	37,500	0	0
Business and Industry Total	191,313	311,730	348,000	300,000	0	0
Infrastructure						
Facilities						
H14392 - Receiving Center Property	2,749	2,499	3,000	3,000	0	0
Infrastructure Operations						
H14389 - Central Gateway Redevelopment Strategy	0	1,267	0	0	0	0
Parks						
H14387 - Neighborhood Park	0	2,606,169	225,000	85,000	0	0
Transportation						
H14396 - Boulevard Improvements	16,024	0	0	0	0	0
H14389 - Central Gateway Redevelopment Strategy	192,386	222,362	150,000	525,000	0	0
H14394 - Gateway Transit Center	712	1,766	4,000	5,000	0	0
Infrastructure Total	211,871	2,834,063	382,000	618,000	0	0
Revitalization						
Plans and Strategies - Revitalization						
H14403 - Gateway Community Outreach	14,488	22,024	3,000	3,000	0	0
Redevelopment						
H27050 - DOS Grants	107,334	51,691	50,000	100,000	0	0
H72040 - Ec Dev Strategy	0	215	0	0	0	0
H14390 - Mixed Use Development/Acquisition	123,186	75,308	2,550,000	2,985,000	0	0
H28030 - Redevelopment Loan Projects	0	8,613	0	250,000	0	0
H27001 - Storefront Grants	103,504	173,098	100,000	100,000	0	0
Revitalization Operations						
H14389 - Central Gateway Redevelopment Strategy	0	847	0	0	0	0
H27050 - DOS Grants	0	404	0	0	0	0
H14403 - Gateway Community Outreach	0	324	0	0	0	0
H27001 - Storefront Grants	0	648	0	0	0	0
Revitalization Total	348,513	333,171	2,703,000	3,438,000	0	0
Personal Services	5,733	397	278,291	268,752	0	0
FUND TOTAL	757,429	3,479,362	3,711,291	4,624,752	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
General Fund						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H28025 - Administration	206,831	177,238	0	0	0	0
H27012 - Government Relations	0	0	10,000	0	0	0
H24512 - Industry Development	0	81	0	0	0	0
H58947 - Lawson Upgrade 9.0	0	111	0	0	0	0
Community Economic Development						
H27008 - African American Chamber	0	0	250,000	250,000	0	0
H27010 - APNBA	0	0	290,495	278,875	0	0
H27004 - Business Services	0	0	150,000	101,272	0	0
H28010 - Capital Loan Fund	162,288	500,226	0	0	0	0
H27003 - Economic Gardening	0	0	210,000	58,765	0	0
H27009 - Hispanic Chamber	0	0	250,000	250,000	0	0
H27002 - Main Street	0	0	300,000	348,072	0	0
H61013 - NW Area	0	0	0	137,500	0	0
H61012 - OCF/NWAF	0	0	0	30,000	0	0
H79010 - Technical Assistance Contracts	0	500,000	2,070,110	1,647,010	0	0
Enterprise Zone						
H79055 - Enterprize Zone	15,623	0	0	0	0	0
General Business Assistance						
H72025 - Business and Industry Projects	175,000	300,000	0	0	0	0
H79060 - Business Development	257,372	27,752	0	0	0	0
H28010 - Capital Loan Fund	0	0	400,000	270,046	0	0
H24015 - Catalytic Initiatives	197,036	39,012	0	0	0	0
H24019 - City Economic Development	93,333	197,990	163,442	222,973	0	0
H24001 - Downtown Marketing	260,042	944,841	0	0	0	0
H27012 - Government Relations	0	0	0	10,000	0	0
H24020 - Small Business Legal Clinic	120,000	0	0	0	0	0
H79010 - Technical Assistance Contracts	12,850	148,124	0	0	0	0
Industry Cluster						
H27007 - Business Recruitment	0	0	410,000	78,599	0	0
H24015 - Catalytic Initiatives	0	0	460,000	93,881	0	0
H64500 - Harbor REDI	0	77,377	0	0	0	0
H24512 - Industry Development	187,994	911,713	415,000	14,827	0	0
H79021 - Portland + Oregon Sustainability Institute (POSI)	0	0	175,000	175,000	0	0
H27005 - Technical Assistance	0	0	97,526	168,785	0	0
Plans and Strategies - Bus and Ind						
H12101 - Downtown Retail Strategy	0	0	50,000	0	0	0
H79045 - Small Business Strategy	31,289	0	0	0	0	0
Business and Industry Total	1,719,659	3,824,464	5,701,573	4,135,605	0	0
Infrastructure						
Infrastructure Operations						
H58947 - Lawson Upgrade 9.0	0	62	0	0	0	0
Parks						
H24002 - Farmers Market	84,857	14,998	0	0	0	0
Infrastructure Total	84,857	15,060	0	0	0	0
Revitalization						
Plans and Strategies - Revitalization						
H16237 - HQ Hotel/Blocks 43/26	0	2,214	0	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H90010 - Predevelopment Projects	65,893	54,317	200,000	0	0	0
Redevelopment						
H16306 - Block 33	0	2,052	0	0	0	0
H27011 - East Portland Storefront	0	0	115,000	0	0	0
H12209 - LTC Town Cntr Redevelopment	0	7,481	0	0	0	0
H27001 - Storefront Grants	166,332	444,949	892,000	337,569	0	0
Revitalization Operations						
H28025 - Administration	118,687	67,954	0	0	0	0
H58947 - Lawson Upgrade 9.0	0	192	0	0	0	0
H13142 - RD Project Management	0	141	0	0	0	0
H28015 - Revitalization Operations	0	8	0	0	0	0
H28045 - UDD Special Projects	0	9	0	0	0	0
H10018 - ULI Conference	0	47,473	0	0	0	0
Revitalization Total	350,912	626,792	1,207,000	337,569	0	0
Administration						
General						
H28025 - Administration	0	13,174	283,000	138,700	0	0
Other						
H24520 - Resource Development Activities	0	69,706	0	0	0	0
Administration Total	0	82,880	283,000	138,700	0	0
Personal Services	6,731,923	6,894,302	2,428,994	2,679,359	0	0
FUND TOTAL	8,887,351	11,443,498	9,620,567	7,291,233	0	0
<u>HCD Contract Fund</u>						
Program Expenditures						
 Business and Industry						
Community Economic Development						
H61015 - ARRA Technical Assistance	0	0	0	390,987	0	0
H79010 - Technical Assistance Contracts	0	0	2,900,112	2,355,891	0	0
 Business and Industry Total	0	0	2,900,112	2,746,878	0	0
Personal Services	0	0	300,999	113,937	0	0
FUND TOTAL	0	0	3,201,111	2,860,815	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Interstate Corridor URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	5,049	0	0	0	0
H79022 - Business Retention	0	542	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	287,500	625,000	0	0
H72030 - Community Econ Development	0	50,468	50,000	50,000	0	0
H79025 - Green Business Grants	0	0	0	200,000	0	0
General Business Assistance						
H79020 - Business Finance	602,611	1,013,848	0	0	0	0
H79022 - Business Retention	44,345	10,163	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	505,652	425,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	575,000	890,000	0	0
H72026 - Cluster Development	0	0	0	380,000	0	0
Business and Industry Total	646,956	1,080,070	1,418,152	2,570,000	0	0
Infrastructure						
Infrastructure Operations						
H19038 - Interstate Parks	0	399	0	0	0	0
H19020 - Interstate Streetscape Improvements	0	1,993	0	0	0	0
H19021 - Interstate Trans Improvements	0	532	0	0	0	0
Parks						
H19038 - Interstate Parks	1,185,142	399,335	305,000	1,370,000	0	0
Plans and Strategies - Infrastructure						
H19018 - Interstate Redevelopment	442,796	364,725	0	0	0	0
Transportation						
H19020 - Interstate Streetscape Improvements	2,235,645	2,453,270	3,531,000	124,000	0	0
H19021 - Interstate Trans Improvements	87,076	207,049	791,000	550,000	0	0
Infrastructure Total	3,950,658	3,427,303	4,627,000	2,044,000	0	0
Revitalization						
Plans and Strategies - Revitalization						
H19018 - Interstate Redevelopment	0	0	0	150,000	0	0
Redevelopment						
H70712 - Brownfields Redevel	0	0	0	100,000	0	0
H61006 - Clean Energy	0	0	0	2,500,000	0	0
H19023 - Community Livability Projects	260,287	325,270	600,000	400,000	0	0
H27050 - DOS Grants	208,517	194,600	300,000	300,000	0	0
H61010 - Jefferson Plaza	0	0	100,000	100,000	0	0
H19048 - Kenton Redev Downtown	3,163	21,050	4,000,000	500,000	0	0
H19051 - Killingsworth/Humboldt Revit	0	1,155	0	0	0	0
H28030 - Redevelopment Loan Projects	161,856	333,696	2,000,000	2,000,000	0	0
H27001 - Storefront Grants	331,560	466,046	900,000	600,000	0	0
Revitalization Operations						
H19023 - Community Livability Projects	0	6,077	0	0	0	0
H27050 - DOS Grants	0	1,174	0	0	0	0
H19018 - Interstate Redevelopment	0	4,441	0	0	0	0
H19048 - Kenton Redev Downtown	0	917	0	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H28030 - Redevelopment Loan Projects	0	4,310	0	0	0	0
H27001 - Storefront Grants	0	798	0	0	0	0
Revitalization Total	965,384	1,359,534	7,900,000	6,650,000	0	0
Personal Services	17,056	1,823	697,318	872,936	0	0
FUND TOTAL	5,580,054	5,868,731	14,642,470	12,136,936	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Lents Town Center URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	3,504	0	0	0	0
Community Economic Development						
H79060 - Business Development	0	0	0	150,000	0	0
H79020 - Business Finance	0	0	0	500,000	0	0
H72030 - Community Econ Development	0	3,803	155,000	120,000	0	0
H79025 - Green Business Grants	0	0	0	100,000	0	0
General Business Assistance						
H79020 - Business Finance	857,460	251,270	1,100,000	0	0	0
H79022 - Business Retention	39,674	39,227	100,000	0	0	0
High Growth						
H79020 - Business Finance	0	0	0	250,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	0	250,000	0	0
Business and Industry Total	897,133	297,805	1,355,000	1,370,000	0	0
Infrastructure						
Facilities						
H60009 - LTC Public Facilities	0	0	620,000	0	0	0
Infrastructure Operations						
H60009 - LTC Public Facilities	0	2,834	0	0	0	0
H13125 - Parks Public Improvements	0	48	0	0	0	0
Parks						
H13125 - Parks Public Improvements	378,171	1,201,320	75,000	270,000	0	0
Transportation						
H26715 - Neighborhood Trans Safety Improvements	282,229	138,604	1,490,000	3,245,000	0	0
H26714 - Streets/Sidewalks LID	593	16,568	25,000	500,000	0	0
Infrastructure Total	660,992	1,359,374	2,210,000	4,015,000	0	0
Revitalization						
Redevelopment						
H60051 - 122nd Corridor Redevelopment	0	0	40,000	0	0	0
H28031 - Clean Energy Program	0	0	0	1,000,000	0	0
H27050 - DOS Grants	40,552	99,464	100,000	100,000	0	0
H60050 - Foster Road Redevelopment	0	0	0	300,000	0	0
H12212 - Johnson Creek Industrial Area Redevelopment	70,332	65,593	80,000	100,000	0	0
H60052 - LTC Comm Livability Grants	0	0	20,000	250,000	0	0
H60053 - LTC Station Area Redevelopment	0	0	0	75,000	0	0
H12209 - LTC Town Cntr Redevelopment	3,751,109	2,326,831	3,537,000	2,685,000	0	0
H37945 - Ramona St Revitalization Lents	0	235	0	0	0	0
H28030 - Redevelopment Loan Projects	0	275	500,000	800,000	0	0
H60008 - SE 92nd Redevelopment	130,890	111,887	175,000	300,000	0	0
H27001 - Storefront Grants	231,133	370,205	300,000	300,000	0	0
Revitalization Operations						
H27050 - DOS Grants	0	774	0	0	0	0
H12212 - Johnson Creek Industrial Area Redevelopment	0	474	0	0	0	0
H12209 - LTC Town Cntr Redevelopment	0	11,922	0	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
H37945 - Ramona St Revitalization Lents	0	514	0	0	0	0
H28015 - Revitalization Operations	0	287	0	0	0	0
H60008 - SE 92nd Redevelopment	0	2,582	0	0	0	0
H27001 - Storefront Grants	0	762	0	0	0	0
Revitalization Total	4,224,014	2,991,804	4,752,000	5,910,000	0	0
Personal Services	7,925	-1,152	577,534	394,068	0	0
FUND TOTAL	5,790,065	4,647,832	8,894,534	11,689,068	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
North Macadam URA						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	582	0	0	0	0
Industry Cluster						
H61000 - Bio-Tech Build-Out	0	0	300,000	700,000	0	0
H79020 - Business Finance	484,849	870,017	0	0	0	0
H61016 - PSU Wetlab Project	0	0	1,200,000	0	0	0
H11063 - RiverPlace Lot 3 Redevelopment	0	0	30,000	0	0	0
Business and Industry Total	484,849	870,599	1,530,000	700,000	0	0
Housing						
Housing Operations						
H10544 - Block 33 Mixed Use Afford Rental Housing	0	63	0	0	0	0
Housing Total	0	63	0	0	0	0
Infrastructure						
Infrastructure Operations						
H10518 - Central District Greenway Design And Construction	0	676	0	0	0	0
H10516 - Central District Greenway Implementation Strategy	0	113	0	0	0	0
H10536 - Neighborhood Park Design and Construction	0	1,884	0	0	0	0
H11085 - South Corridor Light Rail	0	63	0	0	0	0
H10511 - Transportation Planning (Trans Sys Dev Strat-TSDS)	0	113	0	0	0	0
Parks						
H10518 - Central District Greenway Design And Construction	202,378	152,496	540,000	1,500,000	0	0
H10516 - Central District Greenway Implementation Strategy	38,971	9,011	0	0	0	0
H10536 - Neighborhood Park Design and Construction	816,761	2,228,155	2,177,205	0	0	0
H10540 - New Initiatives - Parks and Greenway	964	6,264	0	0	0	0
Plans and Strategies - Infrastructure						
H11081 - Harbor Naito Plan/Redev	55,528	50,271	15,000	0	0	0
H10511 - Transportation Planning (Trans Sys Dev Strat-TSDS)	347,316	270,271	0	0	0	0
Transportation						
H10535 - Central District DA Proj Mgmt	12,673	7,675	0	0	0	0
H10521 - Central District DA -Tram IGA	1,696,945	0	0	0	0	0
H10532 - Central District Infrastructure	1,468,045	666,285	1,224,000	0	0	0
H10537 - Gibbs Street Pedestrian Bridge	0	111,096	213,795	364,205	0	0
H11072 - Harrison/Stcar to RiverPlace	2,259	0	0	0	0	0
H11085 - South Corridor Light Rail	4,948	7,772	0	0	0	0
H61003 - South Portal Design	0	0	0	400,000	0	0
Infrastructure Total	4,646,788	3,512,143	4,170,000	2,264,205	0	0
Revitalization						
Plans and Strategies - Revitalization						
H10512 - Central District Development Agreement	141,094	101,008	20,000	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H10510 - NMAC Implement Coord	182,996	249,620	60,000	95,000	0	0
Redevelopment						
H10542 -	0	778	0	0	0	0
H10523 - North District Partnership	0	89,044	0	0	0	0
H10538 - OHSU Federal Funding Credits	4,470	0	0	0	0	0
H61004 - Pre-Development	0	0	100,000	200,000	0	0
H11060 - RiverPlace Environmental Parcel 1 - The Strand	35,549	3,128	12,000	0	0	0
H11063 - RiverPlace Lot 3 Redevelopment	38,009	25,660	50,000	10,000	0	0
H11061 - RiverPlace Lot 8 Environmental	22,315	0	0	0	0	0
H11062 - RiverPlace Lot 8 Parcel Develop	28,295	24,762	40,000	0	0	0
H11069 - RiverPlace Lot Development Parcel 1 & General	29,407	733	0	0	0	0
H22025 - Smart Growth Projects	1,240	0	0	0	0	0
H22010 - Strategic Opportunity Projects	1,432	0	0	0	0	0
Revitalization Operations						
H28025 - Administration	0	507	0	0	0	0
H10512 - Central District Development Agreement	0	4,750	0	0	0	0
H10513 - Inter Bureau Coordination	14,717	2,974	0	0	0	0
H10536 - Neighborhood Park Design and Construction	0	316	0	0	0	0
H10510 - NMAC Implement Coord	0	363	0	0	0	0
H10523 - North District Partnership	0	636	0	0	0	0
H11063 - RiverPlace Lot 3 Redevelopment	0	542	0	0	0	0
H11080 - RiverPlace Property Management	5,498	5,368	10,000	10,000	0	0
Revitalization Total	505,021	510,189	292,000	315,000	0	0
Personal Services	9,119	3,317	296,828	236,002	0	0
FUND TOTAL	5,645,777	4,896,312	6,288,828	3,515,207	0	0
<u>Other Federal Grants</u>						
Program Expenditures						
Business and Industry						
Community Economic Development						
H79020 - Business Finance	0	0	255,811	225,000	0	0
High Growth						
H79020 - Business Finance	0	0	127,906	112,500	0	0
Industry Cluster						
H79020 - Business Finance	0	0	127,906	112,500	0	0
Business and Industry Total	0	0	511,623	450,000	0	0
FUND TOTAL	0	0	511,623	450,000	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
River District URA						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	2,187	0	0	0	0
H79022 - Business Retention	0	236	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	0	1,125,000	0	0
General Business Assistance						
H79020 - Business Finance	1,391,691	986,701	0	0	0	0
H79022 - Business Retention	31,068	3,196	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	0	1,125,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	595,000	2,250,000	0	0
H79023 - Materials Lab	0	0	100,000	0	0	0
Business and Industry Total	1,422,759	992,320	695,000	4,500,000	0	0
Housing						
Housing Operations						
H13115 - Station Place Garage/Parcels	0	227	0	0	0	0
Housing Total	0	227	0	0	0	0
Infrastructure						
Facilities						
H60020 - Union Station	0	153,121	1,319,484	4,135,192	0	0
Infrastructure Operations						
H13119 - Neighborhood Park (The Fields)	0	1,217	0	0	0	0
H11263 - RD Public Site Improvements	0	172	0	0	0	0
H60020 - Union Station	0	2,916	0	0	0	0
H11234 - Westside Burnside-Couch Couplet	0	12	0	0	0	0
Parks						
H13119 - Neighborhood Park (The Fields)	55,120	233,839	350,000	1,000,000	0	0
Transportation						
H13144 - RD Pedestrian Bridge	11,075	0	0	0	0	0
H11263 - RD Public Site Improvements	18,527	108,196	479,000	0	0	0
H13137 - Streetcar Loop Project	10,313	3,126,566	9,797,730	4,500,000	0	0
H11234 - Westside Burnside-Couch Couplet	259,324	467,782	764,663	300,000	0	0
Infrastructure Total	354,359	4,093,821	12,710,877	9,935,192	0	0
Revitalization						
Plans and Strategies - Revitalization						
H13112 - North Pearl District Plan	168,173	46,393	0	0	0	0
H92110 - Westside/Central City Study	0	0	442,874	0	0	0
Redevelopment						
H60021 - 10th and Yamhill Redevelopment	0	28,474	0	250,000	0	0
H60029 - Block 25	0	0	14,000	14,000	0	0
H12145 - Blocks A&N	0	0	30,000	2,000	0	0
H60027 - Broadway Corridor	0	0	18,500	0	0	0
H13104 - Centennial Mills Redevelopment	362,328	641,089	269,000	569,000	0	0
H27050 - DOS Grants	29,457	30,057	75,000	75,000	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H12101 - Downtown Retail Strategy	404,429	170,406	27,500	0	0	0
H12102 - Downtown Retail Strategy Projects	0	0	0	450,000	0	0
H80037 - Grove Apartments	0	0	0	75,000	0	0
H10226 - Meier & Frank Redevelopment	3,257,368	3,146,276	0	0	0	0
H11244 - One Waterfront Place	80,898	261,142	356,000	6,000	0	0
H22500 - Post Office	2,263,169	474,805	200,000	518,500	0	0
H13143 - RD Environmental	568,733	105,369	124,000	100,000	0	0
H10234 - RD Park Ave Redevelopment	8,664	0	0	0	0	0
H13116 - RD Predevelopment	75,238	35,398	0	0	0	0
H28030 - Redevelopment Loan Projects	872,949	33,431	250,000	3,000,000	0	0
H10227 - River District Historic Preservation	11,319	3,782	0	0	0	0
H27070 - Signage and Lighting Projects	7,247	35,813	0	0	0	0
H13115 - Station Place Garage/Parcels	0	0	378,700	378,700	0	0
H27001 - Storefront Grants	296,219	317,455	300,000	300,000	0	0
H10221 - Transit Mall Revitalization	58,780	778,802	0	0	0	0
Revitalization Operations						
H60021 - 10th and Yamhill Redevelopment	0	11	0	0	0	0
H13104 - Centennial Mills Redevelopment	0	1,039	0	0	0	0
H27050 - DOS Grants	0	204	0	0	0	0
H12101 - Downtown Retail Strategy	0	795	0	0	0	0
H10226 - Meier & Frank Redevelopment	0	470	0	0	0	0
H11244 - One Waterfront Place	0	82	0	0	0	0
H22500 - Post Office	0	688	0	0	0	0
H13116 - RD Predevelopment	0	67	0	0	0	0
H13142 - RD Project Management	114,994	124,669	0	0	0	0
H28030 - Redevelopment Loan Projects	0	252	0	0	0	0
H27001 - Storefront Grants	0	86	0	0	0	0
Revitalization Total	8,579,964	6,237,058	2,485,574	5,738,200	0	0
Personal Services	6,202	648	803,548	1,010,595	0	0
FUND TOTAL	10,363,284	11,324,074	16,694,999	21,183,987	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>South Park Blocks URA</u>						
Program Expenditures						
Business and Industry						
Business and Industry Operations						
H79020 - Business Finance	0	2,262	0	0	0	0
H70021 - Oregon Sustainability Center	0	2,339	0	0	0	0
Community Economic Development						
H79020 - Business Finance	0	0	0	375,000	0	0
H79021 - Portland + Oregon Sustainability Institute (POSI)	0	6,907	0	0	0	0
General Business Assistance						
H79020 - Business Finance	791,361	184,570	0	0	0	0
H79022 - Business Retention	25,504	32,534	0	0	0	0
High Growth						
H79020 - Business Finance	0	0	0	375,000	0	0
Industry Cluster						
H79020 - Business Finance	0	0	0	750,000	0	0
H70021 - Oregon Sustainability Center	0	428,688	740,000	5,984,836	0	0
H61011 - Weave	0	0	500,000	0	0	0
Business and Industry Total	816,866	657,300	1,240,000	7,484,836	0	0
Housing						
Multi-Family - For Sale						
H12032 - Museum Place Madison/Condos	139	0	0	0	0	0
Housing Total	139	0	0	0	0	0
Infrastructure						
Facilities						
H60021 - 10th and Yamhill Redevelopment	100,731	5,623	0	0	0	0
Infrastructure Operations						
H12210 - South Park Block 5 and Streetscapes	0	2,457	0	0	0	0
Parks						
H12210 - South Park Block 5 and Streetscapes	1,417,854	1,758,850	1,681,814	0	0	0
Transportation						
H11033 - SPB Light Rail	1,028	0	0	0	0	0
H12055 - Trans/Infrastructure	3,498	0	0	0	0	0
H12217 - University District Projects	0	0	268,911	0	0	0
Infrastructure Total	1,523,111	1,766,930	1,950,725	0	0	0
Revitalization						
Community Outreach - Revitalization						
H11601 - Community Outreach	66,421	29,160	0	0	0	0
Plans and Strategies - Revitalization						
H92110 - Westside/Central City Study	0	0	145,971	0	0	0
Redevelopment						
H12101 - Downtown Retail Strategy	168,009	101,760	61,500	125,000	0	0
H28035 - Historic Preservation	5,247	164	0	0	0	0
H60004 - Montgomery Blocks - PCAT	0	2,292,788	0	0	0	0
H11912 - Park Ave Vision	934,916	303,686	0	0	0	0
H28030 - Redevelopment Loan Projects	144,046	103,741	0	0	0	0
H28015 - Revitalization Operations	39,886	19,147	0	0	0	0

Department Summary - Urban Development

Project Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
H27070 - Signage and Lighting Projects	40,544	31,374	0	0	0	0
H27001 - Storefront Grants	164,979	409,835	282,011	200,000	0	0
H10221 - Transit Mall Revitalization	92,862	81,520	163,000	0	0	0
H12217 - University District Projects	199,947	480,058	0	0	0	0
Revitalization Operations						
H12101 - Downtown Retail Strategy	0	79	0	0	0	0
H60004 - Montgomery Blocks - PCAT	0	90	0	0	0	0
H28030 - Redevelopment Loan Projects	0	393	0	0	0	0
H27001 - Storefront Grants	0	86	0	0	0	0
H10221 - Transit Mall Revitalization	0	540	0	0	0	0
H12217 - University District Projects	0	983	0	0	0	0
Revitalization Total	1,856,857	3,855,402	652,482	325,000	0	0
Personal Services	6,055	-92	326,449	189,418	0	0
FUND TOTAL	4,203,028	6,279,540	4,169,656	7,999,254	0	0

Willamette Industrial URA

Program Expenditures

Business and Industry

Business and Industry Operations

H79020 - Business Finance	0	42	0	0	0	0
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H79030 - Technical Assistance Projects	0	866	0	0	0	0
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General Business Assistance

H79020 - Business Finance	102,359	33,269	75,000	0	0	0
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High Growth

H79020 - Business Finance	0	0	0	80,000	0	0
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Industry Cluster

H79020 - Business Finance	0	0	0	120,000	0	0
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H79022 - Business Retention	0	0	0	25,000	0	0
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H72026 - Cluster Development	0	0	0	50,000	0	0
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H79030 - Technical Assistance Projects	0	18,101	25,000	0	0	0
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Business and Industry Total	102,359	52,277	100,000	275,000	0	0
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Revitalization

Plans and Strategies - Revitalization

H70713 - Project Management	0	2,273	0	0	0	0
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Redevelopment

H70712 - Brownfields Redevel	0	0	400,000	300,000	0	0
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H70710 - Harbor Redevel Initiative	0	180,329	105,000	75,000	0	0
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H70713 - Project Management	0	0	10,000	20,000	0	0
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Revitalization Operations

H70713 - Project Management	0	1,386	0	0	0	0
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Revitalization Total	0	183,988	515,000	395,000	0	0
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Personal Services	0	0	126,940	110,528	0	0
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FUND TOTAL	102,359	236,266	741,940	780,528	0	0
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Central Services Department

Department Budget

The Central Services Department has a FY 2010-11 Adopted Budget of \$14.0 million, a budget that is 23% lower than the FY 2009-10 Revised Budget of \$17.2 million.

About the Department

The Central Services Department, composed of Accounting, Asset Management and Credit Administration, Financial Planning, Information Technology, and Sustainable Services, provides financial and technical services to ensure fiscal stewardship of the Commission's financial and real property assets, and protection of the public trust by using sound internal control practices and by maintaining comprehensive financial management policies and procedures.

Accounting – Responsible for all agency-wide accounting, payroll and financial audits. Specific functions include:

- Financial reporting and analysis for PDC management and departments including preparation of the Comprehensive Annual Financial Report (CAFR);
- Preparation of interim financial statements and regulatory report;
- Review of department payment transactions for compliance with PDC policy and procedures;
- Schedule payments for accounts payable check generation;
- Review and record capital outlay expenditures as either capital assets to be used in the course of business or project-related property held for sale;
- Interface with and assist departments and bureaus with intergovernmental billings;
- Schedules, reviews, and runs agency-wide payroll;

Asset Management and Credit Administration – Responsible for all transactions related to the Commission's real estate holdings and credit administration for all financial assistance programs. This division provides financial planning and analysis, credit administration, loan servicing and real estate and property management services.

Specific functions include:

- Management of acquisitions, dispositions, relocation and on-going maintenance; and property management,
- Loan servicing and financial and credit risk analysis;
- Management and operations of PDC's facility;
- Risk Management and safety and emergency operations management;

Information Technology – Information Technology consists of three work groups: Information Resource Management, Business Systems Support and Infrastructure Support Services. These operations provide:

- Infrastructure management and support;
- Technology/business process management;
- System administration;

- Computer equipment purchasing and maintenance;
- Desktop support and general information services and support;

Financial Planning –Responsible for budget development, analysis and tracking. Specific functions include:

- Establish and manage a budget process in accordance with state budget law;
- Communicate budget policy objectives established by the PDC Board, Mayor and City Council, and/or Executive Team;
- Develop the requested, proposed, approved and adopted budgets and related Budget Documents;
- Perform financial analysis in support of policy development and implementation and project management;
- Ensure Tax Increment Financing and grant proceeds are spent in accordance with all applicable laws and regulations;

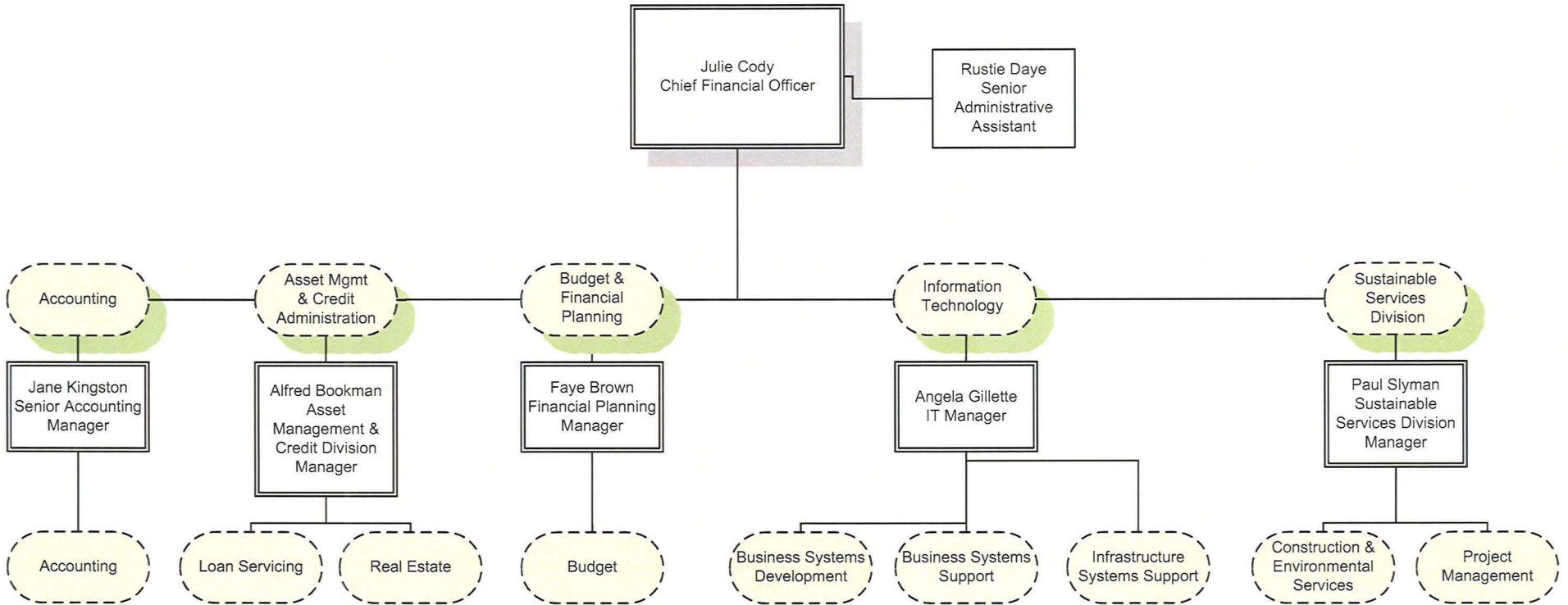
Sustainable Services – Responsible for agency-wide strategic planning, performance measurement, sustainability leadership and coordination, project management, environmental cleanup and construction services.

- Strategic planning process development, roll-out and implementation,
- Performance measures analysis and reporting,
- Business process improvement and project management support,
- Construction project management ,
- Environmental cleanup,
- Sustainability initiatives.

Central Services Summary Reports

- Organization Chart
 - Summary of Expenditures
 - Summary by Fund
-

CENTRAL SERVICES



Department Summary - Central Services

Summary of Expenditures

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Expenditures by Fund						
Capital Projects Fund						
Airport Way URA	0	2,996	0	0	0	0
Central Eastside URA	0	6,262	0	0	0	0
Convention Center URA	0	21,931	0	0	0	0
Downtown Waterfront URA	0	34,726	0	0	0	0
Gateway Regional Center URA	0	6,262	0	0	0	0
Interstate Corridor URA	0	12,372	0	0	0	0
Lents Town Center URA	0	6,590	0	0	0	0
North Macadam URA	0	12,284	0	0	0	0
River District URA	0	49,622	0	0	0	0
South Park Blocks URA	0	34,696	0	0	0	0
Willamette Industrial URA	0	3,051	0	0	0	0
Enterprise Fund						
Enterprise Loans Fund	0	2,065	295,000	0	0	0
General Fund						
General Fund	11,144,969	13,642,901	16,542,473	13,626,261	0	0
Internal Service Fund						
Risk Management Fund	0	71,132	353,870	353,870	0	0
Special Revenue Fund						
HCD Contract Fund	493,359	367,377	10,000	0	0	0
Total Expenditures	11,638,328	14,274,267	17,201,343	13,980,131	0	0

Department Summary - Central Services

Summary of Expenditures

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Expenditures by Expense Category</u>						
Personal Services	5,336,617	5,539,231	6,650,042	6,214,490	0	0
Materials and Services	5,350,637	7,462,692	9,399,496	5,486,183	0	0
Capital Outlay	457,715	904,967	851,000	2,279,458	0	0
Contingency	493,359	367,377	300,805	0	0	0
Total Expenditures	11,638,328	14,274,267	17,201,343	13,980,131	0	0

Department Summary - Central Services

Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Airport Way URA</u>						
Department Expenditures						
Financial Planning	0	2,996	0	0	0	0
FUND TOTAL	0	2,996	0	0	0	0
<u>Central Eastside URA</u>						
Department Expenditures						
Financial Planning	0	6,262	0	0	0	0
FUND TOTAL	0	6,262	0	0	0	0
<u>Convention Center URA</u>						
Department Expenditures						
Financial Planning	0	21,931	0	0	0	0
FUND TOTAL	0	21,931	0	0	0	0
<u>Downtown Waterfront URA</u>						
Department Expenditures						
Financial Planning	0	34,726	0	0	0	0
FUND TOTAL	0	34,726	0	0	0	0
<u>Enterprise Loans Fund</u>						
Department Expenditures						
Financial Planning	0	2,065	0	0	0	0
Sustainable Services	0	0	295,000	0	0	0
FUND TOTAL	0	2,065	295,000	0	0	0
<u>Gateway Regional Center URA</u>						
Department Expenditures						
Financial Planning	0	6,262	0	0	0	0
FUND TOTAL	0	6,262	0	0	0	0
<u>General Fund</u>						
Department Expenditures						
Accounting & Payroll	1,175,953	1,288,091	1,460,271	1,273,011	0	0
Asset Management & Credit Admin	4,224,453	4,169,786	4,513,010	3,682,313	0	0
Financial Planning	370,238	604,452	603,054	599,137	0	0
Information Technology	3,103,351	3,688,317	4,365,886	3,642,332	0	0
Office of the CFO	469,485	354,621	276,358	275,916	0	0
Sustainable Services	1,801,489	3,537,634	5,323,894	4,153,552	0	0
FUND TOTAL	11,144,969	13,642,901	16,542,473	13,626,261	0	0
<u>HCD Contract Fund</u>						
Department Expenditures						
Accounting & Payroll	0	0	10,000	0	0	0
Asset Management & Credit Admin	493,359	367,377	0	0	0	0
FUND TOTAL	493,359	367,377	10,000	0	0	0

Department Summary - Central Services
Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Interstate Corridor URA</u>						
Department Expenditures						
Financial Planning	0	12,372	0	0	0	0
FUND TOTAL	0	12,372	0	0	0	0
<u>Lents Town Center URA</u>						
Department Expenditures						
Financial Planning	0	6,590	0	0	0	0
FUND TOTAL	0	6,590	0	0	0	0
<u>North Macadam URA</u>						
Department Expenditures						
Financial Planning	0	12,284	0	0	0	0
FUND TOTAL	0	12,284	0	0	0	0
<u>Risk Management Fund</u>						
Department Expenditures						
Asset Management & Credit Admin	0	71,132	353,870	353,870	0	0
FUND TOTAL	0	71,132	353,870	353,870	0	0
<u>River District URA</u>						
Department Expenditures						
Financial Planning	0	49,622	0	0	0	0
FUND TOTAL	0	49,622	0	0	0	0
<u>South Park Blocks URA</u>						
Department Expenditures						
Financial Planning	0	34,696	0	0	0	0
FUND TOTAL	0	34,696	0	0	0	0
<u>Willamette Industrial URA</u>						
Department Expenditures						
Financial Planning	0	3,051	0	0	0	0
FUND TOTAL	0	3,051	0	0	0	0

EXECUTIVE
DEPARTMENT

Executive Department

Department Budget

The Executive Department's FY 2010-11 Proposed Budget totals \$6.2 million, a budget that is 38% lower than FY 2009-10 Revised Budget of \$8.6 million.

About the Department

The Executive Department is composed of the Office of the Executive Director, the Office of General Counsel (Legal), Communications and Business Equity, and Human Relations.

Office of the Executive Director - Provides overall agency leadership and direction. This office is accountable to the Board of Commissioners for agency performance and includes management of intergovernmental relations and sets internal priorities and policies.

Office of the General Counsel – Provides legal services to the Commission, Executive Director and staff on a wide range of law and regulation, including urban renewal, public finance and budget, housing policy, environmental liability, real estate acquisition and sale, public meetings and public records, employment, construction, tort liability, lender liability and regulatory compliance, and public agency powers, obligations and limitations.

The Office is both responsive to requests for assistance and proactive in trying to shape processes, forms and procedures to ensure compliance with law. It is also involved in shaping legislation that will affect the agency and seeking out new funding sources to supplement tax increment financing.

Communications & Business Equity – Communications & Business Equity strives to lead PDC's efforts in maintaining and building effective communication and in providing equity in all aspects of the agency's operations. This division consists of board administration, professional services, public affairs, public participation, social equity, and urban plan maintenance and amendments. Consistent with the organization's value of Diversity, Communications and Business Equity provides overall agency support that gives a voice to Portland's diverse communities, firms and individuals, thereby fostering access, equity and wealth creation for all.

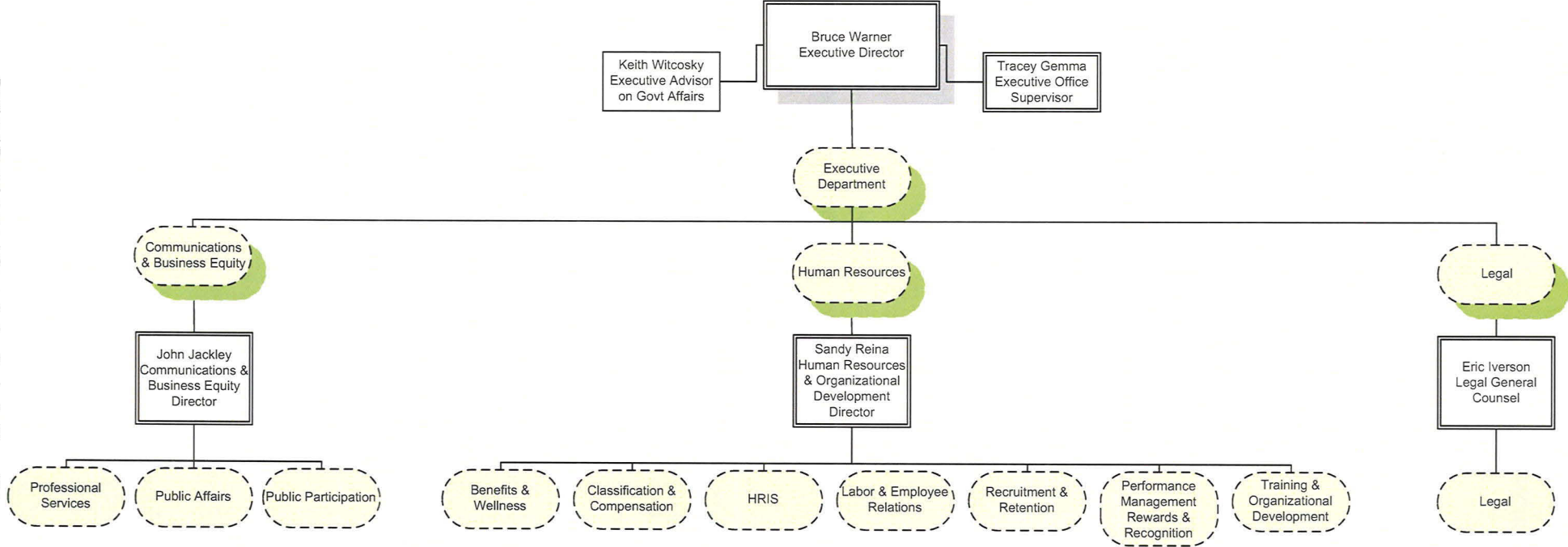
The Budget includes a special fund (Workforce Training and Hiring Fund) that consists of fines collected from developers and their prime contractors who fail to meet Business and Workforce Equity Requirements. These funds are used to further diversify the construction workforce and increase access, opportunity and capacity of certified minority-owned, women-owned and emerging small business firms.

Human Resource Management – Provides best practices in total human resource services, including recruitment, selection and retention, employee and labor relations, legal compliance, diversity promotion, performance management, compensation and benefits administration, organizational development, and employee training & development.

Executive Summary Reports

- Organization Chart
 - Summary of Expenditures
 - Summary by Fund
-

EXECUTIVE DEPARTMENT



**Department Summary - Executive
Summary of Expenditures**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Expenditures by Fund</u>						
Capital Projects Fund						
Airport Way URA	0	0	30,000	0	0	0
Central Eastside URA	0	51,515	0	50,000	0	0
Convention Center URA	0	64,049	253,626	60,000	0	0
Downtown Waterfront URA	202,113	110,214	48,000	15,000	0	0
Interstate Corridor URA	0	100,826	369,559	90,000	0	0
Lents Town Center URA	103,619	1,166	0	0	0	0
North Macadam URA	0	0	0	15,000	0	0
River District URA	206,177	240,680	0	150,000	0	0
South Park Blocks URA	126,426	34,368	0	15,000	0	0
Enterprise Fund						
Enterprise Loans Fund	0	3,306	51,297	57,186	0	0
General Fund						
General Fund	5,852,430	6,051,173	7,805,349	5,755,647	0	0
Total Expenditures	6,490,765	6,657,297	8,557,831	6,207,833	0	0

**Department Summary - Executive
Summary of Expenditures**

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
<u>Expenditures by Expense Category</u>						
Personal Services	4,389,816	4,223,687	4,835,239	4,206,467	0	0
Materials and Services	1,951,261	2,273,027	3,722,592	2,001,366	0	0
Capital Outlay	6,036	53,657	0	0	0	0
Transfers - Indirect	143,652	106,927	0	0	0	0
Total Expenditures	6,490,765	6,657,297	8,557,831	6,207,833	0	0

**Department Summary - Executive
Summary by Fund**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Airport Way URA</u>						
Department Expenditures						
Communications & Business Equity	0	0	30,000	0	0	0
FUND TOTAL	0	0	30,000	0	0	0
<u>Central Eastside URA</u>						
Department Expenditures						
Communications & Business Equity	0	51,515	0	50,000	0	0
FUND TOTAL	0	51,515	0	50,000	0	0
<u>Convention Center URA</u>						
Department Expenditures						
Communications & Business Equity	0	64,049	253,626	60,000	0	0
FUND TOTAL	0	64,049	253,626	60,000	0	0
<u>Downtown Waterfront URA</u>						
Department Expenditures						
Communications & Business Equity	202,113	110,214	48,000	15,000	0	0
FUND TOTAL	202,113	110,214	48,000	15,000	0	0
<u>Enterprise Loans Fund</u>						
Department Expenditures						
Communications & Business Equity	0	3,306	51,297	57,186	0	0
FUND TOTAL	0	3,306	51,297	57,186	0	0
<u>General Fund</u>						
Department Expenditures						
Communications & Business Equity	3,319,896	3,486,338	4,388,416	3,093,560	0	0
Human Resources	857,108	904,419	1,337,248	1,033,663	0	0
Legal	1,064,171	1,044,253	1,479,466	1,110,693	0	0
Office of Executive Director	611,255	616,163	600,219	517,731	0	0
FUND TOTAL	5,852,430	6,051,173	7,805,349	5,755,647	0	0
<u>Interstate Corridor URA</u>						
Department Expenditures						
Communications & Business Equity	0	100,826	369,559	90,000	0	0
FUND TOTAL	0	100,826	369,559	90,000	0	0
<u>Lents Town Center URA</u>						
Department Expenditures						
Communications & Business Equity	103,619	1,166	0	0	0	0
FUND TOTAL	103,619	1,166	0	0	0	0

**Department Summary - Executive
Summary by Fund**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>North Macadam URA</u>						
Department Expenditures						
Communications & Business Equity	0	0	0	15,000	0	0
FUND TOTAL	0	0	0	15,000	0	0
<u>River District URA</u>						
Department Expenditures						
Communications & Business Equity	206,177	240,680	0	150,000	0	0
FUND TOTAL	206,177	240,680	0	150,000	0	0
<u>South Park Blocks URA</u>						
Department Expenditures						
Communications & Business Equity	126,426	34,368	0	15,000	0	0
FUND TOTAL	126,426	34,368	0	15,000	0	0

Non-Departmental

Housing

Finance & Administration

Summary Reports

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The Non-Departmental Section accounts for requirements not assigned to a specific department. These include cash transfers out, contingency, debt service, and reserve funds.

The Housing Department's functions were transferred to the Portland Housing Bureau during FY 2009-10. Because of this transition these expenditures are shown as non-departmental.

Department Summary - Non Departmental Summary of Expenditures

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Expenditures by Fund						
Capital Projects Fund						
Airport Way URA	2,867	76	4,883,829	4,350,095	0	0
Central Eastside URA	107,386	471,656	4,209,384	3,068,693	0	0
Convention Center URA	1,301,793	1,491,392	7,931,299	4,603,063	0	0
Downtown Waterfront URA	9,120,897	4,504,754	12,301,283	8,213,285	0	0
Gateway Regional Center URA	310,514	284,931	4,347,952	2,052,866	0	0
Interstate Corridor URA	5,057,059	12,028,424	8,847,994	19,306,605	0	0
Lents Town Center URA	2,673,831	7,864,663	16,920,375	9,238,190	0	0
North Macadam URA	4,003,781	878,595	9,313,803	17,501,995	0	0
River District URA	954,013	4,661,966	48,491,037	35,143,315	0	0
South Park Blocks URA	8,191,076	6,214,282	27,063,236	5,821,132	0	0
Willamette Industrial URA	55,210	0	784,528	593,239	0	0
Enterprise Fund						
Enterprise Loans Fund	20,093,107	36,188,972	25,027,186	3,564,354	0	0
Enterprise Management Fund	794,644	780,986	1,603,764	0	0	0
General Fund						
General Fund	6,359,683	5,727,751	7,379,596	2,616,022	0	0
Special Revenue Fund						
Ambassador Program	0	79	0	0	0	0
Enterprise Zone	0	0	338,668	49,311	0	0
HCD Contract Fund	6,122,881	12,608,838	9,802,892	279,482	0	0
HOME Grant	4,551,687	13,374,029	7,098,599	0	0	0
Other Federal Grants	112,505	20,172	431,935	71,961	0	0
Total Expenditures	69,812,937	107,101,565	196,777,360	116,473,608	0	0

Department Summary - Non Departmental
Summary of Expenditures

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
<u>Expenditures by Expense Category</u>						
Personal Services	4,173,820	3,893,180	4,097,905	482,000	0	0
Materials and Services	1,117,197	1,129,380	4,719,304	6,249,397	0	0
Capital Outlay	1,444,551	5,241,352	4,880,374	1,065,500	0	0
Financial Assistance	35,808,035	34,876,790	86,619,867	62,097,000	0	0
Debt Service	7,580,125	8,315,205	11,300,000	3,750,000	0	0
Transfers - Indirect	19,689,208	53,645,657	85,159,910	42,829,711	0	0
Total Expenditures	69,812,937	107,101,565	196,777,360	116,473,608	0	0

Department Summary - Non Departmental
Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Airport Way URA</u>						
Department Expenditures						
Contingency	0	0	4,565,667	4,010,821	0	0
Debt	2,867	0	3,150	3,308	0	0
Housing	0	76	0	0	0	0
Transfers	0	0	315,012	335,966	0	0
FUND TOTAL	2,867	76	4,883,829	4,350,095	0	0
<u>Ambassador Program</u>						
Department Expenditures						
Housing	0	79	0	0	0	0
FUND TOTAL	0	79	0	0	0	0
<u>Central Eastside URA</u>						
Department Expenditures						
Contingency	0	0	328,721	459,341	0	0
Debt	8,290	0	10,137	18,000	0	0
Housing	99,096	471,656	2,449,764	954,415	0	0
Transfers	0	0	1,420,762	1,636,937	0	0
FUND TOTAL	107,386	471,656	4,209,384	3,068,693	0	0
<u>Convention Center URA</u>						
Department Expenditures						
Contingency	0	0	154,495	27,741	0	0
Debt	15,316	0	26,445	27,250	0	0
Housing	1,286,477	1,491,392	5,518,892	3,390,528	0	0
Transfers	0	0	2,231,467	1,157,544	0	0
FUND TOTAL	1,301,793	1,491,392	7,931,299	4,603,063	0	0
<u>Downtown Waterfront URA</u>						
Department Expenditures						
Contingency	0	0	10,065,448	6,704,115	0	0
Debt	37,209	0	1,400	8,000	0	0
Housing	9,083,688	4,424,754	797,194	65,900	0	0
Transfers	0	80,000	1,437,241	1,435,270	0	0
FUND TOTAL	9,120,897	4,504,754	12,301,283	8,213,285	0	0
<u>Enterprise Loans Fund</u>						
Department Expenditures						
Contingency	0	0	2,385,344	1,821,629	0	0
Debt	1,314,561	291,678	1,320,000	0	0	0
Housing	14,440,160	16,619,294	19,116,683	1,625,000	0	0
Transfers	4,338,386	19,278,000	2,205,159	117,725	0	0
FUND TOTAL	20,093,107	36,188,972	25,027,186	3,564,354	0	0

**Department Summary - Non Departmental
Summary by Fund**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Enterprise Management Fund</u>						
Department Expenditures						
Housing	794,644	743,986	1,566,764	0	0	0
Transfers	0	37,000	37,000	0	0	0
FUND TOTAL	794,644	780,986	1,603,764	0	0	0
<u>Enterprise Zone</u>						
Department Expenditures						
Contingency	0	0	296,464	0	0	0
Transfers	0	0	42,204	49,311	0	0
FUND TOTAL	0	0	338,668	49,311	0	0
<u>Gateway Regional Center URA</u>						
Department Expenditures						
Contingency	0	0	242,617	0	0	0
Debt	6,176	0	10,000	10,000	0	0
Housing	304,337	284,931	3,110,972	1,011,826	0	0
Transfers	0	0	984,363	1,031,040	0	0
FUND TOTAL	310,514	284,931	4,347,952	2,052,866	0	0
<u>General Fund</u>						
Department Expenditures						
Contingency	0	0	2,207,178	649,506	0	0
Debt	465,400	359,159	500,000	482,000	0	0
Housing	3,809,230	3,674,606	1,096,866	0	0	0
Transfers	2,085,053	1,693,986	3,575,552	1,484,516	0	0
FUND TOTAL	6,359,683	5,727,751	7,379,596	2,616,022	0	0
<u>HCD Contract Fund</u>						
Department Expenditures						
Housing	3,703,881	2,939,838	7,812,268	0	0	0
Transfers	2,419,000	9,669,000	1,990,624	279,482	0	0
FUND TOTAL	6,122,881	12,608,838	9,802,892	279,482	0	0
<u>HOME Grant</u>						
Department Expenditures						
Housing	4,463,687	3,104,029	6,408,599	0	0	0
Transfers	88,000	10,270,000	690,000	0	0	0
FUND TOTAL	4,551,687	13,374,029	7,098,599	0	0	0

Department Summary - Non Departmental
Summary by Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Interstate Corridor URA</u>						
Department Expenditures						
Contingency	0	0	336,078	3,350,261	0	0
Debt	11,513	0	19,464	20,438	0	0
Housing	4,445,545	11,424,422	5,207,735	12,794,390	0	0
Transfers	600,000	604,002	3,284,717	3,141,516	0	0
FUND TOTAL	5,057,059	12,028,424	8,847,994	19,306,605	0	0
<u>Lents Town Center URA</u>						
Department Expenditures						
Contingency	0	0	6,219,034	50,999	0	0
Debt	6,591	0	10,000	10,000	0	0
Housing	2,667,240	7,864,663	8,180,745	6,830,590	0	0
Transfers	0	0	2,510,596	2,346,601	0	0
FUND TOTAL	2,673,831	7,864,663	16,920,375	9,238,190	0	0
<u>North Macadam URA</u>						
Department Expenditures						
Contingency	0	0	4,225,794	68,812	0	0
Debt	1,103,459	0	2,016,626	3,132,000	0	0
Housing	2,900,322	878,595	427,305	12,918,390	0	0
Transfers	0	0	2,644,078	1,382,793	0	0
FUND TOTAL	4,003,781	878,595	9,313,803	17,501,995	0	0
<u>Other Federal Grants</u>						
Department Expenditures						
Contingency	0	0	369,961	37,521	0	0
Housing	112,505	20,172	0	0	0	0
Transfers	0	0	61,974	34,440	0	0
FUND TOTAL	112,505	20,172	431,935	71,961	0	0
<u>River District URA</u>						
Department Expenditures						
Contingency	0	0	13,244,868	909,568	0	0
Debt	40,126	0	50,000	700,000	0	0
Housing	913,888	4,661,966	31,080,744	28,404,564	0	0
Transfers	0	0	4,115,425	5,129,183	0	0
FUND TOTAL	954,013	4,661,966	48,491,037	35,143,315	0	0
<u>South Park Blocks URA</u>						
Department Expenditures						
Contingency	0	0	10,321,855	3,303,035	0	0
Debt	30,934	0	1,500	10,000	0	0
Housing	8,160,143	6,214,282	14,912,973	1,222,111	0	0
Transfers	0	0	1,826,908	1,285,986	0	0
FUND TOTAL	8,191,076	6,214,282	27,063,236	5,821,132	0	0

**Department Summary - Non Departmental
Summary by Fund**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
<u>Willamette Industrial URA</u>						
Department Expenditures						
Contingency	0	0	613,010	386,625	0	0
Debt	858	0	4,940	5,187	0	0
Transfers	54,352	0	166,578	201,427	0	0
FUND TOTAL	55,210	0	784,528	593,239	0	0



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Staffing

Staffing Summary

The employee position count for FY 2010-11 is 160.5 equivalent positions. This is comprised of 155.3 Full-Time Equivalent (FTE) and 5.2 Limited-Term Equivalent (LTE) positions. Total employee count is a decrease of 52.6 positions from FY 2009-10. This reduction represents the transfer of Housing Department staff to the Portland Housing Bureau and a decrease in positions resulting from agency right-sizing.

Total FTE				
Department	FY 2007-08 Revised	FY 2008-09 Revised	FY 2009-10 Revised	FY 2010-11 Proposed
Development	41.5	41.5	0.0	0.0
Economic Development	26.0	30.0	0.0	0.0
Housing	41.0	41.0	36.0	0.0
Urban Development	0.0	0.0	69.1	66.3
Central Services	56.0	65.0	63.0	54.0
Community Relations & Business Equity	7.0	0.0	0.0	0.0
Executive	11.0	43.0	40.0	35.0
People & Technology	28.0	0.0	0.0	0.0
Total	210.5	220.5	208.1	155.3

FTE Position Changes – The following describes changes in FTE positions by fiscal year.

FY 2008-09 – FTE count is increased by 10 FTE from FY 2007-08. Four FTE were added in Economic Development to support increased activity with the General Fund. Central Services increased by nine FTE - five of these positions are new (four in Information Technology and one in Financial Planning) and four are transfers from People & Technology. Community Relations & Business Equity's seven FTE were transferred to Executive. Additionally Executive added one new FTE in Human Resources. The remaining increase can be attributed to the transfer of employees from People & Technology.

FY 2009-10 – FTE count is decreased by 12.4 FTE from FY 2008-09 as a result of agency right-sizing. The Development and Economic Development departments are merged into a new department – Urban Development.

FY 2010-11 – FTE count is decreased by 52.8 FTE. 32 FTE in the Housing Department are transferred to the City of Portland (Portland Housing Bureau). 20.8 FTE are decreased as a result of agency right-sizing.

Limited-Term Equivalents (LTE)

LTE positions are hired for assignments that are short-term in nature (one to three years). LTE are utilized by departments as shown in the table below. PDC’s policy is to fill LTE positions for initiatives that have clear end-dates or for preliminary work on a new project or program. This allows for flexibility in meeting workload demands while managing long-term staffing costs.

Total LTE				
Department	FY 2007-08 Revised	FY 2008-09 Revised	FY 2009-10 Revised	FY 2010-11 Proposed
Development	1.0	1.0	0.0	0.0
Economic Development	0.0	2.0	0.0	0.0
Housing	1.0	1.0	1.0	0.0
Urban Development Department	0.0	0.0	2.0	0.0
Central Services	0.0	0.0	0.0	4.3
Executive	0.0	0.0	2.0	0.9
Total	2.0	4.0	5.0	5.2

Salary Information

Position and Salary Range Schedule – The table that follows in the summary section provides PDC’s positions and base salary ranges for FY 2010-11. The table is comprised of full-time, part-time and limited-term equivalent positions. The total amount in Personal Services budgeted for salaries for union represented positions are held to FY 2009-10 levels. Compensation for non-represented positions is also held to FY 2009-10 levels.

Staffing

Benefits

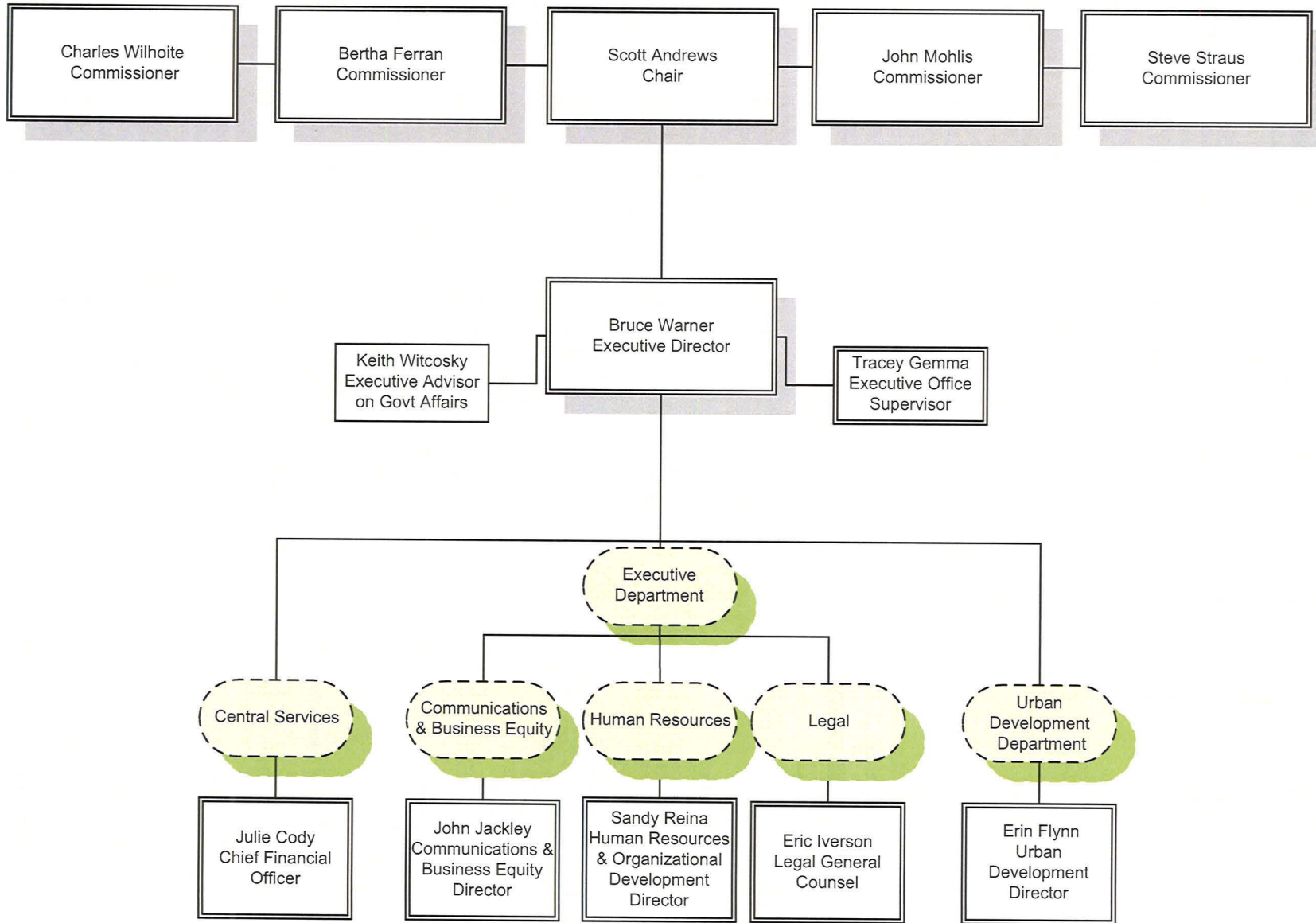
Benefits Rate – PDC’s benefits rate (including all taxes) is budgeted at 37.56% of salary costs in FY 2010-11. The details of the rate are as follows:

Benefits Rate		
	FY 2009-10	FY 2010-11
	Adopted	Proposed
Bus Pass Reimbursement	0.43%	0.43%
Health & Dental	16.13%	17.25%
Insurance/Disability	0.53%	0.53%
Oregon Workers Compensation	0.04%	0.04%
Pension – Employee Pick-up	6.00%	6.00%
Pension – Employer	4.70%	4.70%
Social Security/Medicare	7.65%	7.65%
Tri-Met Tax	0.65%	0.65%
Workers Compensation	0.31%	0.31%
Total Benefits Rate	36.44%	37.56%

Staffing Summary Reports

- Organization Chart
 - Salary Information By Department
-

PORTLAND DEVELOPMENT COMMISSION



**Portland Development Commission
Base Salary Information by Department**

Position Title	Budgeted Positions	Regular Positions	Limited Term Positions	Grade	Salary Range		
					Minimum	Midpoint	Maximum
Urban Development Department							
Associate Project/Program Coord	3.0	3.0	0.0	U320	\$ 56,743.78		\$ 69,752.60
Business & Industry Mgr	2.0	2.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Business & Industry Div Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
Business Info Analyst II	1.0	1.0	0.0	U310	\$ 56,589.73		\$ 71,997.94
Central City Div Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
Central City Mgr	4.0	4.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Development Advisor	2.0	2.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Film/Video Permit Spec/Prod Ls	1.0	1.0	0.0	U200	\$ 50,202.54		\$ 63,871.65
Loan Closer Assoc Underwriter	1.0	1.0	0.0	U230	\$ 51,599.65		\$ 63,429.14
Neighborhood Div Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
Neighborhood Mgr	2.0	2.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Operations Coordinator	1.0	1.0	0.0	U190	\$ 47,190.73		\$ 60,039.78
Operations Mgr	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Project/Program Coordinator	7.5	7.5	0.0	U440	\$ 63,307.13		\$ 77,820.63
Project/Program Specialist	1.0	1.0	0.0	U160	\$ 43,370.68		\$ 55,179.62
Sr Administrative Specialist	7.5	7.5	0.0	U130	\$ 39,428.56		\$ 50,164.15
Sr Business & Industry Mgr	2.0	2.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Sr Development Advisor	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Sr Project/Program Coordinator	25.3	25.3	0.0	U490	\$ 68,450.17		\$ 87,087.73
Urban Development Dir	1.0	1.0	0.0	NR27	\$ 135,490.00	\$ 165,970.00	\$ 196,450.00
Urban Development Department Total	66.3	66.3	0.0				
Central Services Department							
Accountant II	1.0	1.0	0.0	U330	\$ 54,610.31		\$ 71,911.34
Accounting Technician I	2.0	2.0	0.0	U110	\$ 34,823.84		\$ 44,305.65
Accounting Technician II	1.0	1.0	0.0	U140	\$ 40,864.67		\$ 51,991.26
Administrative Specialist II	1.0	1.0	0.0	U100	\$ 31,932.17		\$ 40,626.63
Asset Mgmt & Credit Div Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
Business Systems Analyst II	2.0	2.0	0.0	U360	\$ 57,462.30		\$ 75,666.88
Business Systems Analyst III	2.0	1.0	1.0	U461	\$ 63,377.54		\$ 83,456.11
Business Systems Support Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Chief Financial Officer	1.0	1.0	0.0	NR27	\$ 135,490.00	\$ 165,970.00	\$ 196,450.00
Construction & Environ Svc Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Construction Svcs Coordinator	1.0	1.0	0.0	U450	\$ 63,307.61		\$ 80,544.96
Deputy Budget Officer	1.0	1.0	0.0	NR20	\$ 69,520.00	\$ 85,170.00	\$ 100,810.00
Environmental Construction Spclt	1.0	1.0	0.0	U250	\$ 51,949.47		\$ 66,094.23
Environmental Coordinator	1.0	1.0	0.0	U450	\$ 63,307.61		\$ 80,544.96
Facilities Coordinator	1.0	1.0	0.0	U190	\$ 47,190.73		\$ 60,039.78
Facilities Tech Supervisor	1.0	1.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Financial Planning Mgr	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
GIS Coordinator	1.0	1.0	0.0	U460	\$ 63,377.22		\$ 83,455.69
GIS Research Analyst	1.0	1.0	0.0	U362	\$ 57,462.57		\$ 75,667.24
Internal Audit Mgr	1.0	1.0	0.0	U510	\$ 71,119.53		\$ 90,483.90
IT Infrastructure Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
IT Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
IT Technician II	2.0	2.0	0.0	U260	\$ 51,952.20		\$ 68,411.13
Loan Servicing Specialist	1.0	1.0	0.0	U190	\$ 47,190.73		\$ 60,039.78
Performance Measurement Program Mgr	1.0	1.0	0.0	NR20	\$ 69,520.00	\$ 85,170.00	\$ 100,810.00
Principal Accountant	1.0	1.0	0.0	U480	\$ 66,657.16		\$ 84,806.54
Principal Budget Analyst	1.0	1.0	0.0	NR19	\$ 65,890.00	\$ 77,420.00	\$ 88,960.00
Principal Tech Accountant	1.0	1.0	0.0	U480	\$ 66,657.16		\$ 84,806.54
Programmer Analyst II	2.0	2.0	0.0	U360	\$ 57,462.30		\$ 75,666.88
Project Management Office Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Project/Program Specialist	1.0	1.0	0.0	U130	\$ 39,428.56		\$ 50,164.15
Real Estate Assoc Coordinator	1.0	1.0	0.0	U320	\$ 56,743.78		\$ 69,752.60
Real Estate Coordinator	1.0	1.0	0.0	U520	\$ 72,703.66		\$ 92,499.36
Real Estate Svcs Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Records Coordinator	1.0	1.0	0.0	U270	\$ 53,637.61		\$ 68,242.01
Sr Accountant	1.0	1.0	0.0	U380	\$ 60,607.08		\$ 77,109.13
Sr Accounting Mgr	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Sr Administrative Assistant	1.0	1.0	0.0	NR14	\$ 40,910.00	\$ 48,070.00	\$ 55,230.00
Sr Budget Analyst	2.0	2.0	0.0	U420	\$ 62,574.19		\$ 79,601.56
Sr Business Systems Analyst	1.0	1.0	0.0	U500	\$ 69,715.29		\$ 91,801.73
Sr IT Project Manager	3.3	0.0	3.3	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Sr Lawson System Administrator	1.0	1.0	0.0	U500	\$ 69,715.29		\$ 91,801.73
Sr Payroll Accting Specialist	1.0	1.0	0.0	U170	\$ 45,568.06		\$ 57,975.30
Sr Programmer Analyst	1.0	1.0	0.0	U470	\$ 66,652.05		\$ 87,768.01
Sr Project/Program Specialist	2.0	2.0	0.0	U190	\$ 47,190.73		\$ 60,039.78

**Portland Development Commission
Base Salary Information by Department**

Position Title	Budgeted Positions	Regular Positions	Limited Term Positions	Grade	Salary Range		
					Minimum	Midpoint	Maximum
Central Services Department (continued)							
Sr Systems Engineer	1.0	1.0	0.0	U500	\$ 69,715.29		\$ 91,801.73
Sustainable Svcs Division Mgr	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
Trim System Administrator	1.0	1.0	0.0	U500	\$ 69,715.29		\$ 91,801.73
Web Application Developer II	1.0	1.0	0.0	U360	\$ 57,462.30		\$ 75,666.88
Central Services Department Total	58.3	54.0	4.3				
Executive Department							
Communications & Business Equity							
Communications & Business Equity Director	1.0	1.0	0.0	NR25	\$ 111,970.00	\$ 137,160.00	\$ 162,360.00
Construction Svcs Supervisor	1.0	1.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Contracts Comp Coordinator	1.0	1.0	0.0	U290	\$ 55,552.42		\$ 70,678.19
Policy Coordinator	1.0	1.0	0.0	U440	\$ 63,307.13		\$ 77,820.63
Procurement Services Supervisor	1.0	1.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Professional Services Mgr	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Public Affairs Coordinator	2.0	2.0	0.0	U430	\$ 63,307.13		\$ 77,820.63
Public Affairs Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Public Involvement Mgr	1.0	1.0	0.0	NR19	\$ 65,890.00	\$ 77,420.00	\$ 88,960.00
Public Participation Coordinator	1.0	1.0	0.0	U430	\$ 63,307.13		\$ 77,820.63
Public Participation Events Coordinator	1.0	1.0	0.0	U200	\$ 50,202.54		\$ 63,871.65
Sr Executive Board Coordinator	1.0	1.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Sr Procurement Specialist	1.0	1.0	0.0	U290	\$ 55,552.42		\$ 70,678.19
Sr Project/Program Coordinator	1.0	1.0	0.0	U490	\$ 68,450.17		\$ 87,087.73
Sr Project/Program Specialist	2.1	2.0	0.1	U190	\$ 47,190.73		\$ 60,039.78
Sr Projects Mgr	1.0	1.0	0.0	NR21	\$ 76,480.00	\$ 93,680.00	\$ 110,890.00
Web Content Coordinator	1.0	1.0	0.0	U360	\$ 57,462.30		\$ 75,666.88
Communications & Business Equity Sub-Total	19.1	19.0	0.1				
Executive Office							
Executive Advisor on Govt Affairs	1.0	1.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Executive Director	1.0	1.0	0.0	NR28	\$ 149,040.00	\$ 182,560.00	\$ 216,090.00
Executive Office Supervisor	1.0	1.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Executive Office Sub-Total	3.0	3.0	0.0				
Human Resources							
Compensation & Systems Analyst	1.0	1.0	0.0	NR16	\$ 49,510.00	\$ 58,170.00	\$ 66,830.00
HR Assistant	1.0	1.0	0.0	NR14	\$ 40,910.00	\$ 48,070.00	\$ 55,230.00
HR Director	1.0	1.0	0.0	NR25	\$ 111,970.00	\$ 137,160.00	\$ 162,360.00
HR Generalist	2.0	2.0	0.0	NR17	\$ 54,460.00	\$ 63,990.00	\$ 73,520.00
HR Representative	0.8	0.0	0.8	NR15	\$ 45,010.00	\$ 52,880.00	\$ 60,760.00
Sr HR Consultant	1.0	1.0	0.0	NR19	\$ 65,890.00	\$ 77,420.00	\$ 88,960.00
Human Resources Sub-Total	6.8	6.0	0.8				
Legal							
Assistant General Counsel	2.0	2.0	0.0	NR22	\$ 84,120.00	\$ 103,050.00	\$ 121,980.00
Deputy General Counsel	1.0	1.0	0.0	NR23	\$ 92,540.00	\$ 113,360.00	\$ 134,180.00
General Counsel	1.0	1.0	0.0	NR26	\$ 123,170.00	\$ 150,880.00	\$ 178,590.00
Legal Assistant	1.0	1.0	0.0	NR15	\$ 45,010.00	\$ 52,880.00	\$ 60,760.00
Paralegal	2.0	2.0	0.0	NR18	\$ 59,900.00	\$ 70,390.00	\$ 80,870.00
Legal Sub-Total	7.0	7.0	0.0				
Executive Department Total	35.9	35.0	0.9				
Portland Development Commission Total	160.5	155.3	5.2				



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General Fund

The general fund is composed of sub-funds that do not have the geographic and program restrictions of the urban renewal funds. These sub-funds are the Business & Technology, Department Overhead, Indirect, Predevelopment, and Urban Redevelopment.

Fund Summary
General Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	2,042,536	3,002,057	4,391,671	1,380,785	0	0
Revenue						
City General Fund	2,873,104	4,444,086	6,354,352	6,290,292	0	0
Debt Proceeds	0	0	2,464,483	0	0	0
Fees and Charges	67,826	3,005	0	0	0	0
Interest on Investments	244,458	138,137	76,856	0	0	0
Loan Collections	168,750	18,012	20,000	0	0	0
Miscellaneous	48,966	390,115	295,500	167,500	0	0
Property Income	11,666	14,115	0	0	0	0
Reimbursements	129,137	142,685	50,000	497,892	0	0
Service Reimbursements	29,660,046	32,987,672	23,727,219	20,952,694	0	0
Transfers In	0	117,000	3,967,904	0	0	0
Total Revenue	33,203,953	38,254,826	36,956,314	27,908,378	0	0
Total Resources	35,246,489	41,256,883	41,347,985	29,289,163	0	0
Requirements						
Expenditures						
Business and Industry	4,091,506	6,177,423	6,366,597	5,187,323	0	0
Housing	3,583,724	3,386,428	0	0	0	0
Infrastructure	1,120,325	14,998	0	0	0	0
Revitalization	3,825,034	4,960,720	1,207,000	337,569	0	0
Administration	17,073,390	20,631,767	27,690,853	21,630,249	0	0
Debt Service	465,400	0	0	0	0	0
Total Expenditures	30,159,379	35,171,337	35,264,450	27,155,141	0	0
Transfers	2,085,053	1,693,986	3,575,552	1,484,516	0	0
Contingency	0	0	2,507,983	649,506	0	0
Ending Fund Balance	3,002,057	4,391,560	0	0	0	0
Total Requirements	35,246,489	41,256,883	41,347,985	29,289,163	0	0

General Fund Summary Reports

- Account Summary
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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
General Fund						
Business and Industry						
Personal Services						
Bereavement Leave	4,088	5,989	0	0	0	0
Bus Pass Reimbursement	6,643	8,045	0	0	0	0
Compensatory Time	0	1,616	0	0	0	0
FICA	126,843	132,425	0	0	0	0
Jury Duty	1,860	1,003	0	0	0	0
Life and Disability Insurance	8,315	8,399	0	0	0	0
National Holiday	60,166	66,676	0	0	0	0
PERS - Employer	124,228	127,192	0	0	0	0
PERS - Employer Pickup	93,403	97,832	0	0	0	0
Personal Holiday	16,159	22,322	0	0	0	0
Salaries and Wages	1,498,845	1,427,551	482,150	764,552	0	0
Sick Leave	70,874	63,744	0	0	0	0
Taxes, Health/Dental Insurance	245,485	256,060	182,874	287,166	0	0
TriMet Payroll Tax	10,940	11,603	0	0	0	0
Vacation	100,012	118,356	0	0	0	0
Workers Comp - Assessment	612	613	0	0	0	0
Workers Comp - Insurance	3,374	3,145	0	0	0	0
Materials and Services						
Advertising and Public Notices	23,266	16,903	5,000	0	0	0
Business Meetings	11,444	7,847	0	0	0	0
DMC Admin Services	0	117	0	0	0	0
General Office	3,716	2,830	0	0	0	0
Loan Documents	38	0	0	0	0	0
Local Travel	1,278	1,337	0	0	0	0
Memberships and Dues	18,949	18,902	0	0	0	0
Miscellaneous	48,021	10,000	0	0	0	0
Out of Town Travel	55,117	80,470	30,000	10,000	0	0
Parking	281	1,869	0	0	0	0
Postage and Delivery	1,610	7,137	0	0	0	0
Printing and Graphics	20,914	4,418	0	0	0	0
Professional Services	616,429	675,914	5,126,573	3,680,559	0	0
Public Meetings	30	0	0	0	0	0
Publications and Resource Mat'ls	0	73	0	0	0	0
Rents/Leases - Facilities	24	0	0	0	0	0
Software Applications	2,730	10,505	0	0	0	0
Special Events	156,257	230,202	100,000	0	0	0
Temporary Services	77,630	110,318	20,000	0	0	0
Training	27,752	13,335	0	0	0	0
Training Travel	0	12,074	0	0	0	0
Capital Outlay						
Acquisitions	0	111	0	0	0	0
Financial Assistance						
Grants CY Disbursements	0	944,841	0	175,000	0	0
Loans CY Disbursements	150,000	426,013	0	270,046	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Loans To Borrowers CY Funded	0	0	390,000	0	0	0
Non-Mitas Grants	250,000	855,000	30,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	254,172	394,636	0	0	0	0
Total - Business and Industry	4,091,506	6,177,423	6,366,597	5,187,323	0	0
Housing						
Personal Services						
Bereavement Leave	4,138	2,975	0	0	0	0
Bus Pass Reimbursement	7,699	9,257	0	0	0	0
FICA	183,033	184,981	0	0	0	0
Jury Duty	388	190	0	0	0	0
Life and Disability Insurance	12,335	11,577	0	0	0	0
National Holiday	80,264	76,356	0	0	0	0
PERS - Employer	170,562	193,763	0	0	0	0
PERS - Employer Pickup	131,681	141,523	0	0	0	0
Personal Holiday	27,868	31,758	0	0	0	0
Salaries and Wages	2,167,189	1,993,347	0	0	0	0
Sick Leave	87,716	84,296	0	0	0	0
Taxes, Health/Dental Insurance	372,039	352,878	0	0	0	0
TriMet Payroll Tax	16,052	16,180	0	0	0	0
Unemployment	1,186	16,780	0	0	0	0
Vacation	118,109	127,315	0	0	0	0
Workers Comp - Assessment	957	862	0	0	0	0
Workers Comp - Insurance	7,827	7,481	0	0	0	0
Materials and Services						
Advertising and Public Notices	11,809	1,575	0	0	0	0
Business Meetings	5,162	3,368	0	0	0	0
City Overhead Charges	58,649	0	0	0	0	0
Furniture/Equip <\$5k	406	0	0	0	0	0
General Office	5,941	5,546	0	0	0	0
Loan Documents	243	669	0	0	0	0
Local Travel	719	731	0	0	0	0
Memberships and Dues	15,758	5,113	0	0	0	0
Miscellaneous	407	0	0	0	0	0
Out of Town Travel	3,299	2,670	0	0	0	0
Parking	900	9,920	0	0	0	0
Postage and Delivery	63	40	0	0	0	0
Printing and Graphics	3,554	10,607	0	0	0	0
Professional Services	13,611	11,605	0	0	0	0
Public Meetings	1,944	146	0	0	0	0
Special Events	11,113	8,116	0	0	0	0
Temporary Services	19,374	26,485	0	0	0	0
Training	41,730	12,492	0	0	0	0
Training Travel	0	15,834	0	0	0	0
Capital Outlay						
Acquisitions	0	19,663	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Prof and Tech Services	0	330	0	0	0	0
Total - Housing	3,583,724	3,386,428	0	0	0	0
Infrastructure						
Personal Services						
Bereavement Leave	1,098	0	0	0	0	0
Bus Pass Reimbursement	3,036	0	0	0	0	0
Compensatory Time	0	0	0	0	0	0
FICA	55,806	-4	0	0	0	0
Jury Duty	393	0	0	0	0	0
Life and Disability Insurance	3,975	0	0	0	0	0
National Holiday	24,412	0	0	0	0	0
PERS - Employer	52,593	-3	0	0	0	0
PERS - Employer Pickup	40,226	-3	0	0	0	0
Personal Holiday	8,270	0	0	0	0	0
Salaries and Wages	659,662	-51	0	0	0	0
Sick Leave	21,930	0	0	0	0	0
Taxes, Health/Dental Insurance	116,783	0	0	0	0	0
TriMet Payroll Tax	4,823	0	0	0	0	0
Vacation	40,575	0	0	0	0	0
Workers Comp - Assessment	291	0	0	0	0	0
Workers Comp - Insurance	1,594	0	0	0	0	0
Capital Outlay						
Acquisitions	0	62	0	0	0	0
Prof and Tech Services	84,857	14,998	0	0	0	0
Total - Infrastructure	1,120,325	14,998	0	0	0	0
Revitalization						
Personal Services						
Bereavement Leave	688	2,654	0	0	0	0
Bus Pass Reimbursement	9,462	13,091	0	0	0	0
Compensatory Time	0	1,267	0	0	0	0
FICA	183,981	240,390	0	0	0	0
Jury Duty	416	1,116	0	0	0	0
Life and Disability Insurance	12,405	15,299	0	0	0	0
National Holiday	66,244	92,484	0	0	0	0
PERS - Employer	205,140	245,398	0	0	0	0
PERS - Employer Pickup	144,359	191,414	0	0	0	0
Personal Holiday	24,739	31,070	0	0	0	0
Salaries and Wages	2,261,747	2,750,470	0	0	0	0
Sick Leave	60,904	90,663	0	0	0	0
Taxes, Health/Dental Insurance	361,346	461,946	0	0	0	0
TriMet Payroll Tax	16,585	21,249	0	0	0	0
Vacation	119,485	167,896	0	0	0	0
Workers Comp - Assessment	933	1,068	0	0	0	0
Workers Comp - Insurance	5,687	6,453	0	0	0	0
Materials and Services						

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Advertising and Public Notices	2,385	2,366	0	0	0	0
Business Meetings	1,918	6,212	0	0	0	0
DMC Admin Services	4,000	0	0	0	0	0
Furniture/Equip <\$5k	295	0	0	0	0	0
General Office	367	193	0	0	0	0
Legal	8,289	34,371	0	0	0	0
Loan Documents	0	42	0	0	0	0
Local Travel	196	147	0	0	0	0
Memberships and Dues	7,559	3,749	0	0	0	0
Miscellaneous	2,000	0	0	0	0	0
Out of Town Travel	15,149	15,999	0	0	0	0
Postage and Delivery	488	697	0	0	0	0
Printing and Graphics	3,967	739	0	0	0	0
Professional Services	120,864	53,888	205,000	0	0	0
Public Meetings	529	442	0	0	0	0
Special Events	-3,000	36,404	0	0	0	0
Telephone Services	0	6	0	0	0	0
Temporary Services	23,930	3,000	0	0	0	0
Training	31,980	12,393	0	0	0	0
Training Travel	0	15,101	0	0	0	0
Capital Outlay						
Acquisitions	0	192	0	0	0	0
Prof and Tech Services	0	9,533	0	0	0	0
Financial Assistance						
Grants CY Disbursements	81,121	374,251	115,000	337,569	0	0
Grants CY Funded	0	0	887,000	0	0	0
Non-Mitas Grants	-564	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	30,644	40,646	0	0	0	0
Serv Reimbursements - Pers Serv	18,795	16,420	0	0	0	0
Total - Revitalization	3,825,034	4,960,720	1,207,000	337,569	0	0
Administration						
Personal Services						
Bereavement Leave	9,153	10,341	0	0	0	0
Bus Pass Reimbursement	28,402	35,414	0	0	0	0
Compensatory Time	0	2,074	0	0	0	0
FICA	518,340	555,106	0	0	0	0
Health and Dental - Retirees	5,496	2,495	0	0	0	0
Jury Duty	3,122	1,844	0	0	0	0
Life and Disability Insurance	37,379	38,480	0	0	0	0
Management Leave	0	348	0	0	0	0
National Holiday	226,452	238,564	0	0	0	0
PERS - Employer	489,624	898,556	0	0	0	0
PERS - Employer Pickup	388,025	423,604	0	0	0	0
Personal Holiday	83,243	82,982	0	0	0	0
Salaries and Wages	6,196,526	6,427,857	10,388,826	8,758,271	0	0

Fund Summary

Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Sick Leave	231,230	223,961	0	0	0	0
Taxes, Health/Dental Insurance	1,042,068	1,103,043	4,308,717	3,772,327	0	0
TriMet Payroll Tax	45,507	49,977	0	0	0	0
Unemployment	23,482	18,822	0	0	0	0
Vacation	387,822	451,689	0	0	0	0
Workers Comp - Assessment	2,594	2,580	0	0	0	0
Workers Comp - Insurance	24,003	24,094	0	0	0	0
Materials and Services						
Advertising and Public Notices	143,405	234,225	174,299	98,600	0	0
Bank Fees	186	0	0	0	0	0
Bldg Repairs and Maint - PDC	336,463	289,621	331,660	399,160	0	0
Business Meetings	40,401	26,506	59,450	36,225	0	0
City Overhead Charges	479,389	577,423	618,854	618,854	0	0
Computer Hardware	41,420	211,190	142,000	125,000	0	0
DMC Admin Services	0	92,991	0	0	0	0
Equip Lease and Rentals - PDC	600	0	0	0	0	0
Equip Repairs and Maint - PDC	37,009	54,625	77,200	96,700	0	0
Furniture/Equip <\$5k	163,198	44,534	42,000	35,000	0	0
General Office	204,857	212,468	277,280	213,925	0	0
Insurance	455,856	436,625	497,070	480,000	0	0
Legal	114,632	91,258	370,480	255,000	0	0
Loan Documents	13,347	11,374	3,500	3,500	0	0
Loan Servicing	191	215	0	215	0	0
Local Travel	39,206	38,821	47,695	42,000	0	0
Marketing - Resources Dev	0	115	0	0	0	0
Memberships and Dues	71,254	144,220	161,458	106,070	0	0
Miscellaneous	8,581	9,730	44,334	5,700	0	0
Out of Town Travel	18,402	19,029	35,700	5,000	0	0
Parking	33,922	22,406	22,155	23,100	0	0
Postage and Delivery	67,843	50,219	91,240	65,025	0	0
Printing and Graphics	64,758	61,876	94,900	46,450	0	0
Professional Services	1,460,960	2,102,649	3,392,100	1,475,500	0	0
Property Utilities - RE	128,627	105,478	149,000	1,000	0	0
Public Meetings	5,982	6,030	14,150	8,500	0	0
Publications and Resource Mat'ls	0	2,293	0	7,400	0	0
Rents/Leases - Facilities	1,470,377	1,637,325	1,670,000	1,331,000	0	0
Software Applications	336,491	590,776	676,000	600,000	0	0
Special Events	200,161	219,485	193,000	112,000	0	0
Telephone Services	255,670	267,979	222,202	234,199	0	0
Temporary Services	436,709	1,181,682	1,831,598	0	0	0
Training	228,264	220,250	740,540	210,120	0	0
Training Travel	4,381	72,339	132,445	32,950	0	0
Utilities and Water	0	11,867	0	142,000	0	0
Vehicles Maintenance - PDC	10,629	9,421	30,000	10,000	0	0
Capital Outlay						
Acquisitions	0	412,546	0	0	0	0
Computer Equipment	223,621	258,059	314,000	175,000	0	0
Environmental Analysis and Remed	27,255	14,821	0	7,500	0	0

Fund Summary

Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Furniture and Equipment	5,105	52,107	0	5,000	0	0
Leasehold Improvements	178,733	0	0	0	0	0
Permits, Review and Fees	2,385	963	0	0	0	0
Prof and Tech Services	16,151	12,686	0	0	0	0
System Software Applications	4,500	162,000	537,000	2,091,958	0	0
Transfers - Indirect						
Indirect Cost - Admin	0	69,706	0	0	0	0
Total - Administration	17,073,390	20,631,767	27,690,853	21,630,249	0	0
Debt Service						
Personal Services						
Taxes, Health/Dental Insurance	465,400	0	0	0	0	0
Total - Debt Service	465,400	0	0	0	0	0
Transfers	2,085,053	1,693,986	3,575,552	1,484,516	0	0
Contingency	0	0	2,507,983	649,506	0	0
Ending Fund Balance	3,002,057	4,391,560	0	0	0	0
Total Requirements	35,246,489	41,256,883	41,347,985	29,289,163	0	0



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Urban Renewal Funds

The capital project funds listed below account for the activities associated with the respective Urban Renewal Area (URA).

- Airport Way Fund
- Central Eastside Fund
- Convention Center Fund
- Downtown Waterfront Fund
- Gateway Regional Center Fund
- Interstate Corridor Fund
- Lents Town Center Fund
- North Macadam Fund
- River District Fund
- South Park Blocks Fund
- Willamette Industrial Fund

Fund Summary
Airport Way URA

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	6,473,166	4,929,607	4,010,482	4,909,700	0	0
Revenue						
Fees and Charges	4,900	975	0	0	0	0
Interest on Investments	249,515	123,019	15,000	18,000	0	0
Loan Collections	42,892	78,051	87,627	87,627	0	0
Property Income	4,706	1,489	2,300,000	1,000,000	0	0
Reimbursements	18,306	5,953	5,000	5,000	0	0
Total Revenue	320,319	209,488	2,407,627	1,110,627	0	0
Total Resources	6,793,485	5,139,094	6,418,109	6,020,327	0	0
Requirements						
Expenditures						
Business and Industry	1,514,688	775,796	1,292,309	1,412,684	0	0
Revitalization	346,323	349,820	211,971	257,548	0	0
Administration	0	2,996	30,000	0	0	0
Debt Service	2,867	0	3,150	3,308	0	0
Total Expenditures	1,863,878	1,128,611	1,537,430	1,673,540	0	0
Transfers	0	0	315,012	335,966	0	0
Contingency	0	0	4,565,667	4,010,821	0	0
Ending Fund Balance	4,929,607	4,010,483	0	0	0	0
Total Requirements	6,793,485	5,139,094	6,418,109	6,020,327	0	0

Fund Summary
Central Eastside URA

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	2,078,428	2,975,491	4,043,315	45,568	0	0
Revenue						
Federal and Other Grants	369	0	0	0	0	0
Fees and Charges	1,479	4,796	0	0	0	0
Interest on Investments	61,622	78,826	0	25,000	0	0
Loan Collections	101,281	221,144	130,100	66,207	0	0
Miscellaneous	0	8,420	0	0	0	0
Property Income	218,838	111,204	35,840	2,020,000	0	0
Reimbursements	106,680	121	0	0	0	0
TIF Proceeds	9,066,169	3,997,625	7,392,600	9,937,280	0	0
Total Revenue	9,556,438	4,422,136	7,558,540	12,048,487	0	0
Total Resources	11,634,866	7,397,627	11,601,855	12,094,055	0	0
Requirements						
Expenditures						
Business and Industry	2,315,177	1,205,196	1,730,247	908,269	0	0
Housing	99,096	471,516	2,449,764	954,415	0	0
Infrastructure	4,720,005	183,534	4,248,745	4,326,759	0	0
Revitalization	1,516,807	1,487,805	1,413,479	3,740,334	0	0
Administration	0	6,262	0	50,000	0	0
Debt Service	8,290	0	10,137	18,000	0	0
Total Expenditures	8,659,374	3,354,313	9,852,372	9,997,777	0	0
Transfers	0	0	1,420,762	1,636,937	0	0
Contingency	0	0	328,721	459,341	0	0
Ending Fund Balance	2,975,491	4,043,315	0	0	0	0
Total Requirements	11,634,866	7,397,627	11,601,855	12,094,055	0	0

Fund Summary
Convention Center URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	8,500,611	7,379,026	3,689,516	30,429	0	0
Revenue						
Fees and Charges	1,356	4,613	0	0	0	0
Interest on Investments	370,615	197,464	0	75,000	0	0
Loan Collections	259,130	162,700	320,665	337,180	0	0
Miscellaneous	0	211,886	0	0	0	0
Property Income	241,887	1,080,245	226,000	208,000	0	0
Reimbursements	70,895	15,370	0	0	0	0
TIF Proceeds	3,233,128	3,498,250	10,489,500	6,293,700	0	0
Transfers In	600,000	604,002	0	0	0	0
Total Revenue	4,777,012	5,774,531	11,036,165	6,913,880	0	0
Total Resources	13,277,623	13,153,556	14,725,681	6,944,309	0	0
Requirements						
Expenditures						
Business and Industry	765,143	1,064,446	1,539,744	662,367	0	0
Housing	1,286,477	1,490,544	5,518,892	3,390,528	0	0
Infrastructure	1,519,439	2,030,202	2,118,242	500,000	0	0
Revitalization	2,438,722	4,856,918	3,136,396	1,118,879	0	0
Administration	0	21,931	0	60,000	0	0
Debt Service	15,316	0	26,445	27,250	0	0
Total Expenditures	6,025,097	9,464,040	12,339,719	5,759,024	0	0
Transfers	0	0	2,231,467	1,157,544	0	0
Contingency	0	0	154,495	27,741	0	0
Ending Fund Balance	7,252,526	3,689,516	0	0	0	0
Total Requirements	13,277,623	13,153,556	14,725,681	6,944,309	0	0

Fund Summary

Downtown Waterfront URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	5,651,973	29,599,939	13,859,083	11,311,514	0	0
Revenue						
Fees and Charges	34,756	3,792	0	0	0	0
Interest on Investments	327,808	629,270	100,000	75,000	0	0
Loan Collections	1,919,594	888,480	1,642,799	2,105,603	0	0
Miscellaneous	195,260	32,460	0	0	0	0
Property Income	3,319,921	795,326	625,531	2,250,700	0	0
Reimbursements	12,221	2,875,119	273,843	0	0	0
TIF Proceeds	50,698,182	575,000	300,000	0	0	0
Transfers In	1,947,303	1,643,986	0	0	0	0
Total Revenue	58,455,044	7,443,432	2,942,173	4,431,303	0	0
Total Resources	64,107,017	37,043,371	16,801,256	15,742,817	0	0
Requirements						
Expenditures						
Business and Industry	2,338,026	631,253	1,114,853	282,793	0	0
Housing	8,918,388	4,378,962	733,054	0	0	0
Infrastructure	12,483,847	14,561,781	2,400,864	800,000	0	0
Revitalization	10,729,608	3,497,566	1,048,396	6,497,639	0	0
Administration	0	34,726	0	15,000	0	0
Debt Service	37,209	0	1,400	8,000	0	0
Total Expenditures	34,507,078	23,104,288	5,298,567	7,603,432	0	0
Transfers	0	80,000	1,437,241	1,435,270	0	0
Contingency	0	0	10,065,448	6,704,115	0	0
Ending Fund Balance	29,599,939	13,859,083	0	0	0	0
Total Requirements	64,107,017	37,043,371	16,801,256	15,742,817	0	0

Fund Summary

Gateway Regional Center URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	1,090,748	1,824,670	2,667,543	2,297,858	0	0
Revenue						
Federal and Other Grants	0	0	200,000	208,500	0	0
Fees and Charges	0	1,832	0	0	0	0
Interest on Investments	51,274	46,013	10,000	1,000	0	0
Loan Collections	1,962	11,159	13,371	18,402	0	0
Reimbursements	0	0	450,000	0	0	0
TIF Proceeds	1,748,628	4,554,425	4,718,329	4,151,858	0	0
Total Revenue	1,801,864	4,613,428	5,391,700	4,379,760	0	0
Total Resources	2,892,612	6,438,098	8,059,243	6,677,618	0	0
Requirements						
Expenditures						
Business and Industry	191,313	312,396	379,953	326,813	0	0
Housing	303,299	284,931	3,110,972	1,011,826	0	0
Infrastructure	218,642	2,834,063	429,200	618,000	0	0
Revitalization	348,513	332,902	2,902,138	3,679,939	0	0
Administration	0	6,262	0	0	0	0
Debt Service	6,176	0	10,000	10,000	0	0
Total Expenditures	1,067,943	3,770,555	6,832,263	5,646,578	0	0
Transfers	0	0	984,362	934,010	0	0
Contingency	0	0	242,618	97,030	0	0
Ending Fund Balance	1,824,670	2,667,543	0	0	0	0
Total Requirements	2,892,612	6,438,098	8,059,243	6,677,618	0	0

Fund Summary
Interstate Corridor URA

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	2,526,737	1,541,458	1,281,835	486,588	0	0
Revenue						
Fees and Charges	11,188	22,967	0	0	0	0
Interest on Investments	64,288	52,712	20,000	20,000	0	0
Loan Collections	867,641	340,981	148,797	1,403,998	0	0
Miscellaneous	0	17,000	0	0	0	0
Property Income	5,738	259,453	0	2,440,000	0	0
Reimbursements	13,013	348	0	0	0	0
TIF Proceeds	8,689,966	17,057,268	22,409,391	27,182,955	0	0
Total Revenue	9,651,834	17,750,729	22,578,188	31,046,953	0	0
Total Resources	12,178,571	19,292,187	23,860,023	31,533,541	0	0
Requirements						
Expenditures						
Business and Industry	646,956	1,080,070	1,521,439	2,672,239	0	0
Housing	4,397,932	11,421,295	4,957,735	12,794,390	0	0
Infrastructure	3,964,829	3,426,200	4,739,792	2,044,000	0	0
Revitalization	1,015,882	1,466,414	9,000,798	7,420,697	0	0
Administration	0	12,372	0	90,000	0	0
Debt Service	11,513	0	19,464	20,438	0	0
Total Expenditures	10,037,113	17,406,350	20,239,228	25,041,764	0	0
Transfers	600,000	604,002	3,284,717	3,141,516	0	0
Contingency	0	0	336,078	3,350,261	0	0
Ending Fund Balance	1,541,458	1,281,835	0	0	0	0
Total Requirements	12,178,571	19,292,187	23,860,023	31,533,541	0	0

Fund Summary
Lents Town Center URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	3,677,407	2,218,657	2,994,431	11,485,387	0	0
Revenue						
Fees and Charges	11,333	23,119	0	0	0	0
Interest on Investments	126,159	75,836	11,000	14,000	0	0
Loan Collections	168,958	319,974	120,094	122,666	0	0
Property Income	7,758	342,280	0	2,500,000	0	0
Reimbursements	8,301	154	0	0	0	0
TIF Proceeds	6,786,255	12,534,663	22,689,384	6,805,205	0	0
Total Revenue	7,108,765	13,296,025	22,820,478	9,441,871	0	0
Total Resources	10,786,172	15,514,683	25,814,909	20,927,258	0	0
Requirements						
Expenditures						
Business and Industry	897,133	297,949	1,423,062	1,440,092	0	0
Housing	2,658,486	7,702,785	8,180,745	6,830,590	0	0
Infrastructure	675,851	1,518,643	2,326,586	4,015,000	0	0
Revitalization	4,329,453	2,994,285	5,144,886	6,233,976	0	0
Administration	0	6,590	0	0	0	0
Debt Service	6,591	0	10,000	10,000	0	0
Total Expenditures	8,567,515	12,520,252	17,085,279	18,529,658	0	0
Transfers	0	0	2,510,596	2,346,601	0	0
Contingency	0	0	6,219,034	50,999	0	0
Ending Fund Balance	2,218,657	2,994,431	0	0	0	0
Total Requirements	10,786,172	15,514,683	25,814,909	20,927,258	0	0

Fund Summary
North Macadam URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	1,027,912	2,448,633	5,468,582	4,025,826	0	0
Revenue						
Federal and Other Grants	1,704,820	0	0	0	0	0
Fees and Charges	282,504	290,402	306,880	306,880	0	0
Interest on Investments	32,747	72,634	20,000	20,000	0	0
Loan Collections	32,220	128,882	159,928	128,882	0	0
Property Income	67,669	114,451	1,500,000	1,547,000	0	0
Reimbursements	548,169	449,650	0	0	0	0
TIF Proceeds	8,402,150	7,751,123	8,147,241	15,003,614	0	0
Total Revenue	11,070,279	8,807,141	10,134,049	17,006,376	0	0
Total Resources	12,098,191	11,255,774	15,602,631	21,032,202	0	0
Requirements						
Expenditures						
Business and Industry	484,849	870,599	1,583,854	755,144	0	0
Housing	2,900,322	878,658	427,305	12,918,390	0	0
Infrastructure	4,652,190	3,512,755	4,279,214	2,264,205	0	0
Revitalization	508,738	512,895	425,760	495,858	0	0
Administration	0	12,284	0	15,000	0	0
Debt Service	1,103,459	0	2,016,626	3,132,000	0	0
Total Expenditures	9,649,558	5,787,191	8,732,759	19,580,597	0	0
Transfers	0	0	2,644,078	1,382,793	0	0
Contingency	0	0	4,225,794	68,812	0	0
Ending Fund Balance	2,448,633	5,468,583	0	0	0	0
Total Requirements	12,098,191	11,255,774	15,602,631	21,032,202	0	0

Fund Summary
River District URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	10,316,420	16,879,294	24,932,236	9,063,032	0	0
Revenue						
Fees and Charges	69,011	4,146	0	0	0	0
Interest on Investments	485,442	433,384	150,000	100,000	0	0
Loan Collections	1,879,643	4,081,273	1,800,000	718,770	0	0
Property Income	1,656,205	224,894	1,016,000	1,016,000	0	0
Reimbursements	3,458	650,061	125,000	125,000	0	0
TIF Proceeds	13,992,590	18,935,528	37,162,800	45,454,500	0	0
Total Revenue	18,086,349	24,329,285	40,253,800	47,414,270	0	0
Total Resources	28,402,769	41,208,579	65,186,036	56,477,302	0	0
Requirements						
Expenditures						
Business and Industry	1,422,759	992,320	881,815	4,758,838	0	0
Housing	693,695	4,661,734	31,080,744	28,404,564	0	0
Infrastructure	509,788	4,093,821	12,878,870	9,935,192	0	0
Revitalization	8,857,106	6,478,845	2,934,314	6,639,957	0	0
Administration	0	49,622	0	0	0	0
Debt Service	40,126	0	50,000	700,000	0	0
Total Expenditures	11,523,475	16,276,343	47,825,743	50,438,551	0	0
Transfers	0	0	4,115,425	5,129,183	0	0
Contingency	0	0	13,244,868	909,568	0	0
Ending Fund Balance	16,879,294	24,932,236	0	0	0	0
Total Requirements	28,402,769	41,208,579	65,186,036	56,477,302	0	0

Fund Summary
South Park Blocks URA

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	13,467,948	4,753,726	29,369,533	11,713,654	0	0
Revenue						
Fees and Charges	2,484	1,309	0	0	0	0
Interest on Investments	414,374	989,599	220,000	70,000	0	0
Loan Collections	310,045	360,319	1,282,884	251,732	0	0
Property Income	196,364	78,795	60,775	1,800,000	0	0
Reimbursements	9,626	71,980	0	0	0	0
TIF Proceeds	2,873,416	35,676,691	299,700	0	0	0
Total Revenue	3,806,309	37,178,692	1,863,359	2,121,732	0	0
Total Resources	17,274,257	41,932,419	31,232,892	13,835,386	0	0
Requirements						
Expenditures						
Business and Industry	816,866	657,207	1,301,661	7,566,154	0	0
Housing	7,934,129	6,213,459	14,912,973	1,222,111	0	0
Infrastructure	1,752,366	1,766,930	2,027,413	0	0	0
Revitalization	1,986,237	3,890,593	840,582	433,100	0	0
Administration	0	34,696	0	15,000	0	0
Debt Service	30,934	0	1,500	10,000	0	0
Total Expenditures	12,520,530	12,562,886	19,084,129	9,246,365	0	0
Transfers	0	0	1,826,908	1,285,986	0	0
Contingency	0	0	10,321,855	3,303,035	0	0
Ending Fund Balance	4,753,726	29,369,533	0	0	0	0
Total Requirements	17,274,257	41,932,419	31,232,892	13,835,386	0	0

Fund Summary
Willamette Industrial URA

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	0	305,375	749,243	572,567	0	0
Revenue						
Interest on Investments	4,474	9,185	3,000	2,000	0	0
Reimbursements	19,500	0	0	0	0	0
TIF Proceeds	438,971	674,000	774,225	799,200	0	0
Total Revenue	462,945	683,185	777,225	801,200	0	0
Total Resources	462,945	988,561	1,526,468	1,373,767	0	0
Requirements						
Expenditures						
Business and Industry	102,359	52,277	226,940	275,000	0	0
Revitalization	0	183,988	515,000	505,528	0	0
Administration	0	3,051	0	0	0	0
Debt Service	858	0	4,940	5,187	0	0
Total Expenditures	103,217	239,317	746,880	785,715	0	0
Transfers	54,352	0	166,578	201,427	0	0
Contingency	0	0	613,010	386,625	0	0
Ending Fund Balance	305,375	749,244	0	0	0	0
Total Requirements	462,945	988,561	1,526,468	1,373,767	0	0

Urban Renewal Funds Summary Reports

- Account Summary
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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Airport Way URA						
Business and Industry						
Personal Services						
Salaries and Wages	2,949	0	100,226	67,377	0	0
Taxes, Health/Dental Insurance	0	0	37,083	25,307	0	0
Vacation	0	-4,607	0	0	0	0
Materials and Services						
Business Meetings	150	175	0	0	0	0
General Office	30	69	0	0	0	0
Postage and Delivery	0	13	0	0	0	0
Printing and Graphics	227	0	0	0	0	0
Professional Services	81,429	0	25,000	10,000	0	0
Property Mgmt Fees - RE	2,988	3,416	0	25,000	0	0
Property Taxes - RE	11,751	13,532	15,000	0	0	0
Training	0	195	0	0	0	0
Capital Outlay						
Demolition and Site Preparation	0	4,933	0	0	0	0
Environmental Analysis and Remed	5,015	0	0	0	0	0
Prof and Tech Services	31,426	4,518	20,000	0	0	0
Financial Assistance						
Grants CY Disbursements	190,000	-211,937	0	0	0	0
Loans CY Disbursements	348,038	306,906	1,095,000	1,285,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	516,058	411,802	0	0	0	0
Indirect Cost - Overhead	204,577	161,511	0	0	0	0
Serv Reimbursements - Pers Serv	120,050	85,270	0	0	0	0
Total - Business and Industry	1,514,688	775,796	1,292,309	1,412,684	0	0
Revitalization						
Personal Services						
Salaries and Wages	12,159	0	6,687	4,033	0	0
Taxes, Health/Dental Insurance	0	0	2,473	1,515	0	0
Materials and Services						
Business Meetings	0	45	0	0	0	0
General Office	18	27	0	2,000	0	0
Local Travel	13	20	0	0	0	0
Postage and Delivery	12	116	0	0	0	0
Printing and Graphics	657	565	0	0	0	0
Professional Services	3,500	0	2,000	0	0	0
Property Mgmt Fees - RE	41,248	38,091	20,000	100,000	0	0
Property Taxes - RE	47,939	30,018	0	0	0	0
Capital Outlay						
Prof and Tech Services	103,279	16,043	811	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Financial Assistance						
Loans CY Disbursements	0	0	180,000	150,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	89,268	157,323	0	0	0	0
Indirect Cost - Overhead	5,110	2,541	0	0	0	0
Serv Reimbursements - Pers Serv	43,121	105,031	0	0	0	0
Total - Revitalization	346,323	349,820	211,971	257,548	0	0
Administration						
Materials and Services						
DMC Admin Services	0	2,996	0	0	0	0
Professional Services	0	0	30,000	0	0	0
Total - Administration	0	2,996	30,000	0	0	0
Debt Service						
Materials and Services						
Bank Fees	1,050	0	0	0	0	0
DMC Admin Services	1,817	0	3,150	3,308	0	0
Total - Debt Service	2,867	0	3,150	3,308	0	0
Transfers	0	0	315,012	335,966	0	0
Contingency	0	0	4,565,667	4,010,821	0	0
Ending Fund Balance	4,929,607	4,010,483	0	0	0	0
Total Requirements	6,793,485	5,139,094	6,418,109	6,020,327	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Central Eastside URA						
Business and Industry						
Personal Services						
Salaries and Wages	0	0	102,370	78,707	0	0
Taxes, Health/Dental Insurance	0	0	37,877	29,562	0	0
Materials and Services						
Advertising and Public Notices	400	0	0	0	0	0
Business Meetings	0	38	0	0	0	0
Local Travel	27	18	0	0	0	0
Printing and Graphics	306	0	0	0	0	0
Professional Services	556	4,813	60,000	0	0	0
Financial Assistance						
Grants CY Disbursements	240,125	59,216	0	0	0	0
Loans CY Disbursements	1,562,114	554,782	1,530,000	800,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	306,065	351,876	0	0	0	0
Indirect Cost - Overhead	149,923	160,214	0	0	0	0
Serv Reimbursements - Pers Serv	55,662	74,240	0	0	0	0
Total - Business and Industry	2,315,177	1,205,196	1,730,247	908,269	0	0
Housing						
Personal Services						
Salaries and Wages	0	0	41,381	0	0	0
Taxes, Health/Dental Insurance	0	0	15,311	0	0	0
Materials and Services						
IGA Prof Services Contracts	0	0	0	104,415	0	0
Professional Services	0	0	18,072	0	0	0
Financial Assistance						
Loans CY Disbursements	0	85,843	2,375,000	850,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	47,823	297,534	0	0	0	0
Indirect Cost - Overhead	6,320	53,137	0	0	0	0
Serv Reimbursements - Pers Serv	44,953	35,002	0	0	0	0
Total - Housing	99,096	471,516	2,449,764	954,415	0	0
Infrastructure						
Personal Services						
FICA	0	4	0	0	0	0
PERS - Employer	0	4	0	0	0	0
PERS - Employer Pickup	0	3	0	0	0	0
Salaries and Wages	2,687	57	56,932	0	0	0
Taxes, Health/Dental Insurance	0	0	21,065	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
TriMet Payroll Tax	0	0	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	0	0	0	0	0
Materials and Services						
Bldg Repairs and Maint - PDC	6,408	3,031	0	0	0	0
Business Meetings	366	31	0	0	0	0
General Office	9	0	0	0	0	0
Local Travel	11	0	0	0	0	0
Printing and Graphics	1,046	0	0	0	0	0
Professional Services	29,218	17,303	20,000	0	0	0
Property Mgmt Fees - RE	11,430	15,946	15,000	20,000	0	0
Property Taxes - RE	0	1,368	0	122,759	0	0
Property Utilities - RE	506	401	0	0	0	0
Capital Outlay						
Acquisitions	3,775,784	0	0	0	0	0
Construction	0	32,244	4,090,748	0	0	0
Environmental Analysis and Remed	0	5,901	5,000	0	0	0
IGA Infrastructure Construction	0	0	0	4,184,000	0	0
Permits, Review and Fees	26	0	0	0	0	0
Prof and Tech Services	208,444	4,604	40,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	579,969	40,944	0	0	0	0
Indirect Cost - Overhead	51,509	2,022	0	0	0	0
Serv Reimbursements - Pers Serv	52,592	59,669	0	0	0	0
Total - Infrastructure	4,720,005	183,534	4,248,745	4,326,759	0	0
Revitalization						
Personal Services						
Salaries and Wages	4,799	0	135,544	184,889	0	0
Taxes, Health/Dental Insurance	0	0	50,151	69,445	0	0
Vacation	0	-878	0	0	0	0
Materials and Services						
Advertising and Public Notices	3,871	4,335	0	0	0	0
Bldg Repairs and Maint - PDC	367	0	0	0	0	0
Business Meetings	565	542	0	0	0	0
DMC Admin Services	0	6,018	0	0	0	0
General Office	84	109	0	0	0	0
Legal	10,129	0	0	0	0	0
Local Travel	102	40	0	0	0	0
Memberships and Dues	136	0	0	0	0	0
Printing and Graphics	3,109	112	0	0	0	0
Professional Services	33,742	67,641	190,000	100,000	0	0
Property Mgmt Fees - RE	7,981	107,366	120,364	75,000	0	0
Property Taxes - RE	40,167	0	0	0	0	0
Property Utilities - RE	3,166	3,350	0	0	0	0
Public Meetings	79	113	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Special Events	22	0	11,000	11,000	0	0
Capital Outlay						
Acquisitions	64,485	0	0	0	0	0
Construction	0	500	0	0	0	0
Demolition and Site Preparation	13,517	66,850	36,420	2,600,000	0	0
Environmental Analysis and Remed	4,552	150,815	0	0	0	0
Permits, Review and Fees	7,447	10,935	0	0	0	0
Prof and Tech Services	66,966	11,139	0	0	0	0
Relocation Administrative Costs	55,200	14,975	0	0	0	0
Relocation Direct Costs	631,336	161,957	0	0	0	0
Financial Assistance						
Grants CY Disbursements	76,550	81,671	80,000	0	0	0
Loans CY Disbursements	0	0	0	200,000	0	0
Loans To Borrowers CY Funded	0	0	790,000	500,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	247,632	547,691	0	0	0	0
Indirect Cost - Overhead	28,631	43,689	0	0	0	0
Serv Reimbursements - Pers Serv	212,169	208,837	0	0	0	0
Total - Revitalization	1,516,807	1,487,805	1,413,479	3,740,334	0	0
Administration						
Materials and Services						
DMC Admin Services	0	6,262	0	0	0	0
Professional Services	0	0	0	50,000	0	0
Total - Administration	0	6,262	0	50,000	0	0
Debt Service						
Materials and Services						
DMC Admin Services	8,290	0	10,137	18,000	0	0
Total - Debt Service	8,290	0	10,137	18,000	0	0
Transfers	0	0	1,420,762	1,636,937	0	0
Contingency	0	0	328,721	459,341	0	0
Ending Fund Balance	2,975,491	4,043,315	0	0	0	0
Total Requirements	11,634,866	7,397,627	11,601,855	12,094,055	0	0

Fund Summary

Account Summary by Program

Convention Center URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	0	0	57,585	21,712	0	0
Taxes, Health/Dental Insurance	0	0	21,307	8,155	0	0

Materials and Services

Advertising and Public Notices	400	0	0	0	0	0
Local Travel	5	0	0	0	0	0
Professional Services	8,993	0	50,000	20,000	0	0
Property Taxes - RE	0	0	180,000	0	0	0

Financial Assistance

Grants CY Disbursements	7,639	62,000	70,000	100,000	0	0
Loans CY Disbursements	140,000	400,220	1,160,852	512,500	0	0

Transfers - Indirect

Indirect Cost - Admin	395,701	365,297	0	0	0	0
Indirect Cost - Overhead	161,242	170,593	0	0	0	0
Serv Reimbursements - Pers Serv	51,164	66,336	0	0	0	0

Total - Business and Industry	765,143	1,064,446	1,539,744	662,367	0	0
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Housing

Personal Services

Salaries and Wages	7,302	0	112,792	0	0	0
Taxes, Health/Dental Insurance	0	0	41,733	0	0	0
Vacation	0	1,308	0	0	0	0

Materials and Services

Advertising and Public Notices	833	924	0	0	0	0
Bldg Repairs and Maint - PDC	25	0	0	0	0	0
Business Meetings	139	0	0	0	0	0
IGA Prof Services Contracts	0	0	0	372,528	0	0
Loan Documents	0	87	0	0	0	0
Local Travel	103	89	0	0	0	0
Professional Services	27,680	2,486	72,267	0	0	0
Property Mgmt Fees - RE	5,583	10,199	8,000	8,000	0	0
Property Utilities - RE	2,048	2,194	0	0	0	0
Public Meetings	0	85	0	0	0	0
Temporary Services	0	817	0	0	0	0
Training	1,506	0	0	0	0	0

Capital Outlay

Acquisitions	265,136	0	0	0	0	0
Environmental Analysis and Remed	24,619	1,104	0	0	0	0
Permits, Review and Fees	0	7,500	0	0	0	0
Prof and Tech Services	4,824	0	0	0	0	0

Financial Assistance

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Grants CY Funded	0	0	140,000	0	0	0
Loans CY Disbursements	11,777	884,069	5,144,100	3,010,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	703,362	445,584	0	0	0	0
Indirect Cost - Overhead	158,579	50,867	0	0	0	0
Serv Reimbursements - Pers Serv	72,962	83,231	0	0	0	0
Total - Housing	1,286,477	1,490,544	5,518,892	3,390,528	0	0
Infrastructure						
Personal Services						
Salaries and Wages	0	0	116,995	0	0	0
Taxes, Health/Dental Insurance	0	0	34,247	0	0	0
Vacation	0	1,048	0	0	0	0
Materials and Services						
Advertising and Public Notices	0	537	0	0	0	0
Bldg Repairs and Maint - PDC	1,044	0	0	0	0	0
Business Meetings	994	140	0	0	0	0
General Office	61	0	0	0	0	0
Loan Documents	0	57	0	0	0	0
Local Travel	27	8	0	0	0	0
Memberships and Dues	0	39	0	0	0	0
Postage and Delivery	87	0	0	0	0	0
Printing and Graphics	844	0	0	0	0	0
Professional Services	96,236	35,296	240,000	500,000	0	0
Public Meetings	723	118	0	0	0	0
Capital Outlay						
Construction	1,009,806	-801,730	90,000	0	0	0
Demolition and Site Preparation	20,000	0	0	0	0	0
IGA Infrastructure Construction	0	0	1,637,000	0	0	0
Permits, Review and Fees	2,000	0	0	0	0	0
Prof and Tech Services	-69,981	2,351,788	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	417,539	401,562	0	0	0	0
Indirect Cost - Overhead	24,729	29,421	0	0	0	0
Serv Reimbursements - Pers Serv	15,328	11,917	0	0	0	0
Total - Infrastructure	1,519,439	2,030,202	2,118,242	500,000	0	0
Revitalization						
Personal Services						
Salaries and Wages	14,399	0	316,621	324,861	0	0
Taxes, Health/Dental Insurance	0	0	117,149	122,018	0	0
Vacation	0	-777	0	0	0	0
Materials and Services						
Advertising and Public Notices	4,181	1,527	20,000	10,000	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Bldg Repairs and Maint - PDC	3,844	700	0	0	0	0
Business Meetings	1,087	1,744	500	500	0	0
General Office	513	444	500	500	0	0
Legal	0	22,523	0	0	0	0
Loan Documents	211	522	0	0	0	0
Loan Servicing	0	81	0	0	0	0
Local Travel	189	129	100	100	0	0
Memberships and Dues	593	0	0	0	0	0
Miscellaneous	0	0	1,800	1,800	0	0
Out of Town Travel	0	3,554	0	0	0	0
Postage and Delivery	28	178	0	0	0	0
Printing and Graphics	2,349	642	10,000	0	0	0
Professional Services	63,861	102,968	844,626	330,000	0	0
Property Mgmt Fees - RE	17,666	23,072	26,500	8,500	0	0
Property Taxes - RE	68,214	65,056	0	0	0	0
Property Utilities - RE	14,033	9,529	3,500	3,500	0	0
Public Meetings	1,041	1,833	5,000	5,000	0	0
Special Events	5,303	1,795	2,000	2,000	0	0
Temporary Services	0	0	39,000	0	0	0
Training	0	55	100	100	0	0
Capital Outlay						
Acquisitions	-500	0	0	0	0	0
Construction	0	0	2,000	0	0	0
Demolition and Site Preparation	362,322	5,000	0	0	0	0
Environmental Analysis and Remed	135,999	2,920	0	0	0	0
Permits, Review and Fees	94	4,100	0	0	0	0
Prof and Tech Services	27,504	27,877	55,000	10,000	0	0
Relocation Direct Costs	41,132	0	0	0	0	0
Financial Assistance						
Grants CY Disbursements	294,728	255,873	425,000	150,000	0	0
Loans CY Disbursements	271,844	2,676,211	1,267,000	150,000	0	0
Non-Mitas Grants	0	5,000	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	559,638	952,919	0	0	0	0
Indirect Cost - Overhead	53,859	101,278	0	0	0	0
Serv Reimbursements - Pers Serv	494,591	590,166	0	0	0	0
Total - Revitalization	2,438,722	4,856,918	3,136,396	1,118,879	0	0
Administration						
Materials and Services						
DMC Admin Services	0	21,931	0	0	0	0
Postage and Delivery	0	0	0	18,000	0	0
Printing and Graphics	0	0	0	6,000	0	0
Professional Services	0	0	0	36,000	0	0
Total - Administration	0	21,931	0	60,000	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Debt Service						
Materials and Services						
Bank Fees	700	0	0	0	0	0
DMC Admin Services	14,616	0	26,445	27,250	0	0
Total - Debt Service	15,316	0	26,445	27,250	0	0
Transfers	0	0	2,231,467	1,157,544	0	0
Contingency	0	0	154,495	27,741	0	0
Ending Fund Balance	7,252,526	3,689,516	0	0	0	0
Total Requirements	13,277,623	13,153,556	14,725,681	6,944,309	0	0

Fund Summary
Account Summary by Program

Downtown Waterfront URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	0	0	86,934	23,839	0	0
Taxes, Health/Dental Insurance	0	0	32,166	8,954	0	0

Materials and Services

Printing and Graphics	1,316	0	0	0	0	0
Professional Services	2,162	0	0	0	0	0

Financial Assistance

Grants CY Disbursements	551,276	42,500	0	0	0	0
Loans CY Disbursements	1,040,721	211,747	995,753	250,000	0	0

Transfers - Indirect

Indirect Cost - Admin	464,976	221,540	0	0	0	0
Indirect Cost - Overhead	222,250	106,621	0	0	0	0
Serv Reimbursements - Pers Serv	55,326	48,845	0	0	0	0

Total - Business and Industry **2,338,026** **631,253** **1,114,853** **282,793** **0** **0**

Housing

Personal Services

Salaries and Wages	0	0	111,783	0	0	0
Taxes, Health/Dental Insurance	0	0	41,360	0	0	0

Materials and Services

Advertising and Public Notices	0	462	0	0	0	0
Business Meetings	88	0	0	0	0	0
Loan Documents	16	0	0	0	0	0
Local Travel	16	0	0	0	0	0
Printing and Graphics	46	0	0	0	0	0
Professional Services	4,800	184,980	79,911	0	0	0
Rents/Leases - Facilities	0	26,560	0	0	0	0
Temporary Services	978	0	0	0	0	0

Capital Outlay

Environmental Analysis and Remed	17,999	-637	0	0	0	0
Leases	59,520	0	0	0	0	0
Permits, Review and Fees	0	1,737	0	0	0	0
Prof and Tech Services	6,250	0	0	0	0	0

Financial Assistance

Loans CY Disbursements	7,054,042	3,364,472	200,000	0	0	0
Loans To Borrowers CY Funded	0	0	300,000	0	0	0

Transfers - Indirect

Indirect Cost - Admin	1,223,924	576,702	0	0	0	0
Indirect Cost - Overhead	310,591	112,546	0	0	0	0
Serv Reimbursements - Pers Serv	240,119	112,139	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Total - Housing	8,918,388	4,378,962	733,054	0	0	0
Infrastructure						
Personal Services						
FICA	0	9	0	0	0	0
PERS - Employer	0	8	0	0	0	0
PERS - Employer Pickup	0	7	0	0	0	0
Salaries and Wages	3,957	113	37,318	0	0	0
Taxes, Health/Dental Insurance	0	0	13,808	0	0	0
TriMet Payroll Tax	0	1	0	0	0	0
Vacation	0	573	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	0	0	0	0	0
Materials and Services						
Advertising and Public Notices	2,072	1,580	0	0	0	0
Bldg Repairs and Maint - PDC	508	8,548	0	0	0	0
Business Meetings	613	15	0	0	0	0
General Office	20	26	0	0	0	0
Memberships and Dues	459	0	0	0	0	0
Out of Town Travel	432	0	0	0	0	0
Postage and Delivery	1,174	0	0	0	0	0
Printing and Graphics	12,716	5,891	0	0	0	0
Professional Services	113,916	12,691	65,782	0	0	0
Property Mgmt Fees - RE	3,109	0	0	0	0	0
Property Taxes - RE	34,573	0	0	0	0	0
Property Utilities - RE	73	4,757	0	0	0	0
Public Meetings	0	136	0	0	0	0
Rents/Leases - Facilities	9,000	32,137	0	0	0	0
Rents/Leases - RE	0	3,000	0	0	0	0
Special Events	0	500	0	0	0	0
Temporary Services	489	0	0	0	0	0
Training	0	567	0	0	0	0
Capital Outlay						
Construction	10,164,751	11,882,588	2,183,956	750,000	0	0
Demolition and Site Preparation	31,464	16,529	0	0	0	0
Environmental Analysis and Remed	10,769	5,608	0	0	0	0
Percent for Art Contribution	211,378	98,135	0	0	0	0
Permits, Review and Fees	7,500	75,880	0	0	0	0
Prof and Tech Services	295,541	706,353	0	50,000	0	0
Relocation Administrative Costs	0	548	0	0	0	0
Financial Assistance						
Grants CY Disbursements	0	113,041	100,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	1,243,247	1,345,172	0	0	0	0
Indirect Cost - Overhead	150,811	142,846	0	0	0	0
Serv Reimbursements - Pers Serv	185,273	104,526	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Total - Infrastructure	12,483,847	14,561,781	2,400,864	800,000	0	0
Revitalization						
Personal Services						
Bus Pass Reimbursement	0	7	0	0	0	0
FICA	0	355	0	0	0	0
Life and Disability Insurance	0	22	0	0	0	0
PERS - Employer	0	288	0	0	0	0
PERS - Employer Pickup	0	259	0	0	0	0
Salaries and Wages	3,056	4,682	100,447	173,318	0	0
Taxes, Health/Dental Insurance	0	501	37,166	65,098	0	0
TriMet Payroll Tax	0	31	0	0	0	0
Vacation	0	-1,030	0	0	0	0
Workers Comp - Assessment	0	1	0	0	0	0
Workers Comp - Insurance	0	12	0	0	0	0
Materials and Services						
Advertising and Public Notices	3,684	531	0	0	0	0
Asset Disposal - RE	7,413	0	0	0	0	0
Bldg Repairs and Maint - PDC	5,678	17	0	0	0	0
Bldg Repairs and Maint - RE	0	780	0	0	0	0
Business Meetings	693	347	0	0	0	0
DMC Admin Services	1,170	0	0	0	0	0
Equip Lease and Rentals - PDC	0	113	0	0	0	0
General Office	391	21	0	0	0	0
Legal	38,549	1,404	0	0	0	0
Loan Documents	21	16	0	0	0	0
Local Travel	252	49	0	0	0	0
Memberships and Dues	6,286	115	0	0	0	0
Out of Town Travel	-851	386	0	0	0	0
Postage and Delivery	56	58	0	0	0	0
Printing and Graphics	1,892	980	0	0	0	0
Professional Services	315,689	120,172	175,994	0	0	0
Property Mgmt Fees - RE	12,470	19,628	72,740	97,100	0	0
Property Utilities - RE	11,971	17,391	0	0	0	0
Public Meetings	1,113	0	0	0	0	0
Rents/Leases - Facilities	0	46,787	0	0	0	0
Special Events	2,130	500	0	0	0	0
Telephone Services	762	422	0	0	0	0
Temporary Services	14,101	13,558	5,000	0	0	0
Training	0	68	0	0	0	0
Capital Outlay						
Acquisitions	3,143,056	0	0	0	0	0
Closing Costs	3,496	0	0	0	0	0
Demolition and Site Preparation	15,391	0	0	0	0	0
Environmental Analysis and Remed	62,034	29,551	0	0	0	0
Leases	2,219	0	14,549	13,300	0	0
Permits, Review and Fees	0	2,103	0	0	0	0
Prof and Tech Services	11,225	57,060	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Relocation Administrative Costs	42,475	2,230	0	0	0	0
Relocation Direct Costs	191,875	5,021	0	0	0	0
Financial Assistance						
Grants CY Disbursements	4,179,079	280,305	511,500	100,000	0	0
Loans CY Disbursements	643,335	2,037,337	108,500	6,048,823	0	0
Loans To Borrowers CY Funded	0	0	22,500	0	0	0
Non-Mitas Grants	108,295	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	1,199,098	397,022	0	0	0	0
Indirect Cost - Overhead	153,311	65,689	0	0	0	0
Serv Reimbursements - Pers Serv	548,193	392,777	0	0	0	0
Total - Revitalization	10,729,608	3,497,566	1,048,396	6,497,639	0	0
Administration						
Materials and Services						
DMC Admin Services	0	34,726	0	0	0	0
Professional Services	0	0	0	15,000	0	0
Total - Administration	0	34,726	0	15,000	0	0
Debt Service						
Materials and Services						
Bank Fees	1,050	0	0	0	0	0
DMC Admin Services	36,159	0	1,400	8,000	0	0
Total - Debt Service	37,209	0	1,400	8,000	0	0
Transfers	0	80,000	1,437,241	1,435,270	0	0
Contingency	0	0	10,065,448	6,704,115	0	0
Ending Fund Balance	29,599,939	13,859,083	0	0	0	0
Total Requirements	64,107,017	37,043,371	16,801,256	15,742,817	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Gateway Regional Center URA						
Business and Industry						
Personal Services						
Bus Pass Reimbursement	0	5	0	0	0	0
FICA	0	38	0	0	0	0
Life and Disability Insurance	0	3	0	0	0	0
PERS - Employer	0	34	0	0	0	0
PERS - Employer Pickup	0	30	0	0	0	0
Salaries and Wages	0	506	23,323	19,492	0	0
Taxes, Health/Dental Insurance	0	46	8,630	7,321	0	0
TriMet Payroll Tax	0	3	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	1	0	0	0	0
Materials and Services						
Business Meetings	40	0	0	0	0	0
Professional Services	2,930	0	50,000	0	0	0
Public Meetings	0	201	0	0	0	0
Financial Assistance						
Grants CY Disbursements	-31,875	0	0	50,000	0	0
Loans CY Disbursements	31,875	150,000	298,000	250,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	106,833	82,354	0	0	0	0
Indirect Cost - Overhead	41,604	29,854	0	0	0	0
Serv Reimbursements - Pers Serv	39,905	49,321	0	0	0	0
Total - Business and Industry	191,313	312,396	379,953	326,813	0	0
Housing						
Personal Services						
Salaries and Wages	0	0	50,042	0	0	0
Taxes, Health/Dental Insurance	0	0	18,515	0	0	0
Materials and Services						
IGA Prof Services Contracts	0	0	0	111,826	0	0
Professional Services	0	0	117,415	0	0	0
Capital Outlay						
Acquisitions	0	5,600	2,525,000	500,000	0	0
Environmental Analysis and Remed	0	2,245	0	0	0	0
Prof and Tech Services	30,222	0	0	0	0	0
Financial Assistance						
Loans CY Disbursements	0	90,801	400,000	400,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	166,280	101,138	0	0	0	0
Indirect Cost - Overhead	31,542	14,049	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Serv Reimbursements - Pers Serv	75,255	71,099	0	0	0	0
Total - Housing	303,299	284,931	3,110,972	1,011,826	0	0
Infrastructure						
Personal Services						
Salaries and Wages	5,733	0	34,453	0	0	0
Taxes, Health/Dental Insurance	0	0	12,747	0	0	0
Materials and Services						
Advertising and Public Notices	0	135	0	0	0	0
Bldg Repairs and Maint - PDC	0	17	0	0	0	0
Business Meetings	0	18	0	0	0	0
General Office	21	15	0	0	0	0
Local Travel	80	8	0	0	0	0
Memberships and Dues	334	433	0	0	0	0
Postage and Delivery	0	13	0	0	0	0
Printing and Graphics	1,897	35,282	0	0	0	0
Professional Services	3,110	47,213	375,000	250,000	0	0
Property Mgmt Fees - RE	1,602	8,783	0	0	0	0
Property Taxes - RE	0	886	0	0	0	0
Property Utilities - RE	78	7,638	0	0	0	0
Public Meetings	757	906	0	0	0	0
Rents/Leases - Facilities	0	3,235	0	0	0	0
Rents/Leases - RE	0	0	4,000	5,000	0	0
Special Events	80	3,658	0	0	0	0
Temporary Services	0	6,054	0	0	0	0
Capital Outlay						
Acquisitions	0	2,138,685	3,000	3,000	0	0
Construction	0	0	0	-165,000	0	0
Environmental Analysis and Remed	0	30,191	0	0	0	0
Leases	6,083	0	0	0	0	0
Prof and Tech Services	50,154	58,580	0	525,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	66,988	374,098	0	0	0	0
Indirect Cost - Overhead	3,519	34,212	0	0	0	0
Serv Reimbursements - Pers Serv	78,206	84,004	0	0	0	0
Total - Infrastructure	218,642	2,834,063	429,200	618,000	0	0
Revitalization						
Personal Services						
Salaries and Wages	0	0	145,356	175,879	0	0
Taxes, Health/Dental Insurance	0	0	53,782	66,060	0	0
Vacation	0	-269	0	0	0	0
Materials and Services						
Advertising and Public Notices	680	2,700	3,000	3,000	0	0
General Office	14	9	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Postage and Delivery	1	0	0	0	0	0
Professional Services	25,014	0	1,050,000	247,000	0	0
Capital Outlay						
Acquisitions	995	0	1,500,000	2,738,000	0	0
Environmental Analysis and Remed	0	37,742	0	0	0	0
Prof and Tech Services	0	14,244	0	0	0	0
Financial Assistance						
Grants CY Disbursements	81,387	134,499	150,000	200,000	0	0
Loans CY Disbursements	0	0	0	250,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	168,686	62,562	0	0	0	0
Indirect Cost - Overhead	17,314	16,087	0	0	0	0
Serv Reimbursements - Pers Serv	54,422	65,327	0	0	0	0
Total - Revitalization	348,513	332,902	2,902,138	3,679,939	0	0
Administration						
Materials and Services						
DMC Admin Services	0	6,262	0	0	0	0
Total - Administration	0	6,262	0	0	0	0
Debt Service						
Materials and Services						
DMC Admin Services	6,176	0	10,000	10,000	0	0
Total - Debt Service	6,176	0	10,000	10,000	0	0
Transfers	0	0	984,362	934,010	0	0
Contingency	0	0	242,618	97,030	0	0
Ending Fund Balance	1,824,670	2,667,543	0	0	0	0
Total Requirements	2,892,612	6,438,098	8,059,243	6,677,618	0	0

Fund Summary

Account Summary by Program

Interstate Corridor URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	0	0	75,392	74,323	0	0
Taxes, Health/Dental Insurance	0	0	27,895	27,916	0	0

Materials and Services

Advertising and Public Notices	400	0	0	0	0	0
Loan Documents	636	596	0	0	0	0
Local Travel	13	7	0	0	0	0
Printing and Graphics	0	158	0	0	0	0
Professional Services	12,533	2,113	0	0	0	0
Public Meetings	0	156	0	0	0	0

Financial Assistance

Grants CY Disbursements	-35,063	38,438	50,000	250,000	0	0
Loans CY Disbursements	276,143	583,982	1,368,152	2,320,000	0	0

Transfers - Indirect

Indirect Cost - Admin	230,744	262,576	0	0	0	0
Indirect Cost - Overhead	103,019	106,088	0	0	0	0
Serv Reimbursements - Pers Serv	58,530	85,956	0	0	0	0

Total - Business and Industry	646,956	1,080,070	1,521,439	2,672,239	0	0
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Housing

Personal Services

Salaries and Wages	18,386	0	283,876	0	0	0
Taxes, Health/Dental Insurance	0	459	105,034	0	0	0
Vacation	0	865	0	0	0	0

Materials and Services

Advertising and Public Notices	4,325	5,110	0	0	0	0
Equip Lease and Rentals - PDC	0	88	0	0	0	0
IGA Prof Services Contracts	0	0	0	1,242,343	0	0
Legal	1,344	0	0	0	0	0
Loan Documents	154	112	0	0	0	0
Local Travel	260	890	0	0	0	0
Memberships and Dues	55	0	0	0	0	0
Out of Town Travel	778	834	0	0	0	0
Postage and Delivery	0	508	0	0	0	0
Printing and Graphics	45	1,271	0	0	0	0
Professional Services	29,547	50,190	198,825	5,000	0	0
Property Mgmt Fees - RE	541	38,244	0	0	0	0
Property Utilities - RE	186	6,555	0	0	0	0
Public Meetings	268	340	0	0	0	0
Software Applications	2,500	0	0	0	0	0
Special Events	913	750	0	0	0	0
Temporary Services	0	817	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Capital Outlay						
Acquisitions	45,000	1,720,396	0	0	0	0
Environmental Analysis and Remed	23,220	3,492	0	0	0	0
Permits, Review and Fees	0	5,111	0	0	0	0
Prof and Tech Services	9,010	2,890	0	0	0	0
Financial Assistance						
Grants CY Disbursements	227,180	272,820	0	0	0	0
Loans CY Disbursements	2,888,714	7,444,815	2,870,000	8,663,047	0	0
Loans To Borrowers CY Funded	0	0	1,500,000	2,884,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	695,953	1,316,240	0	0	0	0
Indirect Cost - Overhead	136,150	210,248	0	0	0	0
Serv Reimbursements - Pers Serv	313,405	338,249	0	0	0	0
Total - Housing	4,397,932	11,421,295	4,957,735	12,794,390	0	0

Infrastructure

Personal Services						
Salaries and Wages	14,171	0	82,330	0	0	0
Taxes, Health/Dental Insurance	0	0	30,462	0	0	0
Vacation	0	-1,103	0	0	0	0
Materials and Services						
Advertising and Public Notices	4,774	3,369	0	0	0	0
Business Meetings	1,047	475	0	0	0	0
General Office	120	28	0	0	0	0
Local Travel	0	10	0	0	0	0
Memberships and Dues	324	612	0	0	0	0
Postage and Delivery	62	46	0	0	0	0
Printing and Graphics	3,552	585	0	0	0	0
Professional Services	151,907	37,638	0	0	0	0
Property Mgmt Fees - RE	2,777	5,634	0	0	0	0
Property Utilities - RE	428	304	0	0	0	0
Public Meetings	4,658	1,971	0	0	0	0
Rents/Leases - Facilities	28	0	0	0	0	0
Special Events	2,921	1,923	0	0	0	0
Temporary Services	0	48,518	0	0	0	0
Training	50	175	0	0	0	0
Capital Outlay						
Construction	2,479,221	1,790,032	3,836,000	2,044,000	0	0
Environmental Analysis and Remed	0	81	0	0	0	0
IGA Infrastructure Other Soft	0	0	350,000	0	0	0
IGA Infrastructure Construction	0	0	441,000	0	0	0
Percent for Art Contribution	0	6,287	0	0	0	0
Permits, Review and Fees	5,405	0	0	0	0	0
Prof and Tech Services	301,317	440,056	0	0	0	0
Financial Assistance						

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Grants CY Disbursements	20,000	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	553,428	665,034	0	0	0	0
Indirect Cost - Overhead	44,607	54,077	0	0	0	0
Serv Reimbursements - Pers Serv	374,033	370,449	0	0	0	0
Total - Infrastructure	3,964,829	3,426,200	4,739,792	2,044,000	0	0
Revitalization						
Personal Services						
FICA	0	18	0	0	0	0
Life and Disability Insurance	0	1	0	0	0	0
PERS - Employer	0	14	0	0	0	0
PERS - Employer Pickup	0	13	0	0	0	0
Salaries and Wages	2,885	0	351,269	560,262	0	0
Taxes, Health/Dental Insurance	0	30	129,970	210,435	0	0
TriMet Payroll Tax	0	2	0	0	0	0
Vacation	0	2,849	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	0	0	0	0	0
Materials and Services						
Advertising and Public Notices	1,355	984	5,000	0	0	0
Bldg Repairs and Maint - PDC	9,532	0	0	0	0	0
General Office	158	178	0	0	0	0
Loan Documents	18	143	0	0	0	0
Local Travel	9	10	0	0	0	0
Postage and Delivery	18	0	0	0	0	0
Printing and Graphics	5,148	891	0	0	0	0
Professional Services	38,996	162,490	399,559	250,000	0	0
Property Mgmt Fees - RE	2,045	2,456	0	0	0	0
Property Taxes - RE	6,177	0	0	0	0	0
Property Utilities - RE	947	455	0	0	0	0
Public Meetings	1,082	1,066	0	0	0	0
Special Events	0	5,000	0	0	0	0
Temporary Services	0	0	25,000	0	0	0
Capital Outlay						
Acquisitions	0	0	4,000,000	3,100,000	0	0
Construction	0	0	340,000	0	0	0
Prof and Tech Services	0	5,000	0	0	0	0
Financial Assistance						
Grants CY Disbursements	499,403	566,211	1,750,000	1,300,000	0	0
Loans CY Disbursements	109,437	205,651	2,000,000	2,000,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	197,559	299,704	0	0	0	0
Indirect Cost - Overhead	42,545	58,435	0	0	0	0
Serv Reimbursements - Pers Serv	98,566	154,815	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Total - Revitalization	1,015,882	1,466,414	9,000,798	7,420,697	0	0
Administration						
Materials and Services						
DMC Admin Services	0	12,372	0	0	0	0
Postage and Delivery	0	0	0	9,000	0	0
Printing and Graphics	0	0	0	27,000	0	0
Professional Services	0	0	0	54,000	0	0
Total - Administration	0	12,372	0	90,000	0	0
Debt Service						
Materials and Services						
Bank Fees	350	0	0	0	0	0
DMC Admin Services	11,163	0	19,464	20,438	0	0
Total - Debt Service	11,513	0	19,464	20,438	0	0
Transfers	600,000	604,002	3,284,717	3,141,516	0	0
Contingency	0	0	336,078	3,350,261	0	0
Ending Fund Balance	1,541,458	1,281,835	0	0	0	0
Total Requirements	12,178,571	19,292,187	23,860,023	31,533,541	0	0

Fund Summary

Account Summary by Program

Lents Town Center URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
FICA	0	7	0	0	0	0
Life and Disability Insurance	0	1	0	0	0	0
PERS - Employer	0	6	0	0	0	0
PERS - Employer Pickup	0	6	0	0	0	0
Salaries and Wages	0	96	49,680	50,954	0	0
Taxes, Health/Dental Insurance	0	27	18,382	19,138	0	0
TriMet Payroll Tax	0	1	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	0	0	0	0	0

Materials and Services

Local Travel	187	6	0	0	0	0
Professional Services	2,718	0	600,000	75,000	0	0

Capital Outlay

Prof and Tech Services	0	0	500,000	0	0	0
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Financial Assistance

Grants CY Disbursements	-40,000	0	155,000	0	0	0
Loans CY Disbursements	563,483	2,821	100,000	1,295,000	0	0

Transfers - Indirect

Indirect Cost - Admin	232,862	168,421	0	0	0	0
Indirect Cost - Overhead	91,023	63,973	0	0	0	0
Serv Reimbursements - Pers Serv	46,861	62,584	0	0	0	0

Total - Business and Industry	897,133	297,949	1,423,062	1,440,092	0	0
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Housing

Personal Services

Life and Disability Insurance	0	17	0	0	0	0
Salaries and Wages	12,709	0	279,810	0	0	0
Taxes, Health/Dental Insurance	0	0	103,530	0	0	0
Vacation	0	5,401	0	0	0	0

Materials and Services

Advertising and Public Notices	4,730	10,272	0	0	0	0
IGA Prof Services Contracts	0	0	0	740,090	0	0
Loan Appraisals	5,200	1,980	0	0	0	0
Loan Documents	195	539	0	0	0	0
Local Travel	627	622	0	0	0	0
Postage and Delivery	62	508	0	0	0	0
Printing and Graphics	465	751	0	0	0	0
Professional Services	5,850	6,500	236,596	0	0	0
Property Mgmt Fees - RE	4,122	11,573	0	0	0	0
Property Utilities - RE	0	1,882	0	0	0	0
Public Meetings	648	200	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Software Applications	2,500	0	0	0	0	0
Special Events	913	10,750	0	0	0	0
Capital Outlay						
Acquisitions	55,000	1,999,796	0	0	0	0
Construction	0	0	1,653,374	65,500	0	0
Environmental Analysis and Remed	22,441	0	0	0	0	0
Prof and Tech Services	4,847	15,631	0	0	0	0
Financial Assistance						
Grants CY Disbursements	178,000	122,088	934,217	62,500	0	0
Loans CY Disbursements	1,305,314	3,870,632	4,973,218	5,962,500	0	0
Transfers - Indirect						
Indirect Cost - Admin	627,607	1,126,982	0	0	0	0
Indirect Cost - Overhead	115,961	177,592	0	0	0	0
Serv Reimbursements - Pers Serv	311,295	339,069	0	0	0	0
Total - Housing	2,658,486	7,702,785	8,180,745	6,830,590	0	0
Infrastructure						
Personal Services						
Salaries and Wages	6,105	0	85,099	0	0	0
Taxes, Health/Dental Insurance	0	0	31,487	0	0	0
Vacation	0	-2,258	0	0	0	0
Materials and Services						
Advertising and Public Notices	95	47	0	0	0	0
Local Travel	164	0	0	0	0	0
Printing and Graphics	530	1,131	0	0	0	0
Professional Services	0	40,492	95,000	20,000	0	0
Property Mgmt Fees - RE	185	555	0	0	0	0
Public Meetings	90	0	0	0	0	0
Special Events	0	1,000	0	0	0	0
Capital Outlay						
Construction	390,735	975,647	1,615,000	3,725,000	0	0
Demolition and Site Preparation	0	0	0	270,000	0	0
Prof and Tech Services	30,002	64,138	500,000	0	0	0
Financial Assistance						
Grants CY Disbursements	0	15,000	0	0	0	0
Loans CY Disbursements	0	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	197,475	346,955	0	0	0	0
Indirect Cost - Overhead	16,698	28,841	0	0	0	0
Serv Reimbursements - Pers Serv	33,772	47,094	0	0	0	0
Total - Infrastructure	675,851	1,518,643	2,326,586	4,015,000	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Revitalization						
Personal Services						
Bus Pass Reimbursement	4	0	0	0	0	0
Compensatory Time	0	150	0	0	0	0
FICA	114	0	0	0	0	0
Life and Disability Insurance	3	-40	0	0	0	0
PERS - Employer	72	0	0	0	0	0
PERS - Employer Pickup	55	0	0	0	0	0
Salaries and Wages	3,316	0	286,778	235,516	0	0
Taxes, Health/Dental Insurance	105	1,556	106,108	88,460	0	0
TriMet Payroll Tax	10	0	0	0	0	0
Vacation	0	-703	0	0	0	0
Workers Comp - Assessment	1	0	0	0	0	0
Workers Comp - Insurance	3	0	0	0	0	0
Materials and Services						
Advertising and Public Notices	4,088	1,474	0	0	0	0
Bldg Repairs and Maint - PDC	2,057	3,936	0	0	0	0
Business Meetings	708	682	0	0	0	0
General Office	144	140	0	0	0	0
Loan Documents	0	1,212	0	0	0	0
Local Travel	931	39	0	0	0	0
Memberships and Dues	25	232	0	0	0	0
Postage and Delivery	23,639	212	0	0	0	0
Printing and Graphics	16,669	542	0	0	0	0
Professional Services	221,137	251,180	40,000	175,000	0	0
Property Mgmt Fees - RE	8,766	15,491	0	30,000	0	0
Property Utilities - RE	1,498	5,061	0	0	0	0
Public Meetings	2,147	1,679	0	0	0	0
Rents/Leases - Facilities	23,468	17,032	0	0	0	0
Special Events	5,961	10,100	0	0	0	0
Telephone Services	18	0	0	0	0	0
Temporary Services	0	22,860	0	0	0	0
Training	35	1,204	0	0	0	0
Capital Outlay						
Acquisitions	1,771,388	1,229,108	3,537,000	663,750	0	0
Construction	509,036	69,438	175,000	1,567,500	0	0
Demolition and Site Preparation	4,197	2,493	0	0	0	0
Environmental Analysis and Remed	33,084	40,305	0	0	0	0
Permits, Review and Fees	2,680	25,908	0	0	0	0
Prof and Tech Services	124,388	108,310	80,000	360,000	0	0
Relocation Direct Costs	20,000	300	0	0	0	0
Financial Assistance						
Grants CY Disbursements	150,415	213,615	320,000	550,000	0	0
Loans CY Disbursements	538,820	0	0	2,563,750	0	0
Loans To Borrowers CY Funded	0	0	600,000	0	0	0

Transfers - Indirect

Fund Summary
Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Indirect Cost - Admin	445,020	509,743	0	0	0	0
Indirect Cost - Overhead	51,526	67,358	0	0	0	0
Serv Reimbursements - Pers Serv	363,927	393,668	0	0	0	0
Total - Revitalization	4,329,453	2,994,285	5,144,886	6,233,976	0	0
Administration						
Materials and Services						
DMC Admin Services	0	6,590	0	0	0	0
Total - Administration	0	6,590	0	0	0	0
Debt Service						
Materials and Services						
DMC Admin Services	6,591	0	10,000	10,000	0	0
Total - Debt Service	6,591	0	10,000	10,000	0	0
Transfers	0	0	2,510,596	2,346,601	0	0
Contingency	0	0	6,219,034	50,999	0	0
Ending Fund Balance	2,218,657	2,994,431	147,120	0	0	0
Total Requirements	10,786,172	15,514,683	25,962,029	20,927,258	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
North Macadam URA						
Business and Industry						
Personal Services						
Salaries and Wages	0	0	41,207	40,087	0	0
Taxes, Health/Dental Insurance	0	0	12,647	15,057	0	0
Materials and Services						
Advertising and Public Notices	450	0	0	0	0	0
General Office	0	-49	0	0	0	0
Miscellaneous	3,578	0	0	0	0	0
Out of Town Travel	1,422	6,888	0	0	0	0
Professional Services	277,162	280,000	0	0	0	0
Special Events	0	8,280	0	0	0	0
Capital Outlay						
Prof and Tech Services	0	90,219	0	0	0	0
Financial Assistance						
Grants CY Funded	0	0	30,000	0	0	0
Loans CY Disbursements	0	0	1,500,000	700,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	104,929	295,592	0	0	0	0
Indirect Cost - Overhead	52,026	160,465	0	0	0	0
Serv Reimbursements - Pers Serv	45,281	29,205	0	0	0	0
Total - Business and Industry	484,849	870,599	1,583,854	755,144	0	0
Housing						
Personal Services						
Salaries and Wages	0	0	45,334	0	0	0
Taxes, Health/Dental Insurance	0	0	17,358	0	0	0
Materials and Services						
Advertising and Public Notices	2,878	0	0	0	0	0
IGA Prof Services Contracts	0	0	0	278,028	0	0
Legal	7,776	0	10,000	0	0	0
Local Travel	97	0	0	0	0	0
Memberships and Dues	605	1,038	0	0	0	0
Printing and Graphics	24	0	0	0	0	0
Professional Services	0	1,000	92,613	0	0	0
Property Mgmt Fees - RE	257	87	0	0	0	0
Property Utilities - RE	0	4,376	0	0	0	0
Capital Outlay						
Construction	0	0	262,000	0	0	0
Environmental Analysis and Remed	222,052	5,002	0	0	0	0
Permits, Review and Fees	2,054	0	0	0	0	0
Prof and Tech Services	7,237	0	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Financial Assistance						
Loans CY Disbursements	1,644,233	155,640	0	12,640,362	0	0
Transfers - Indirect						
Indirect Cost - Admin	733,945	552,424	0	0	0	0
Indirect Cost - Overhead	189,022	96,447	0	0	0	0
Serv Reimbursements - Pers Serv	90,143	62,644	0	0	0	0
Total - Housing	2,900,322	878,658	427,305	12,918,390	0	0
Infrastructure						
Personal Services						
Salaries and Wages	5,403	0	83,514	0	0	0
Taxes, Health/Dental Insurance	0	0	25,700	0	0	0
Vacation	0	611	0	0	0	0
Materials and Services						
Bank Fees	1,300	0	0	0	0	0
Bldg Repairs and Maint - PDC	1	0	0	0	0	0
Business Meetings	95	0	0	0	0	0
IGA Prof Services Contracts	0	0	0	400,000	0	0
Legal	-109	37,349	40,000	0	0	0
Loan Documents	0	11,207	10,000	0	0	0
Local Travel	4	0	0	0	0	0
Postage and Delivery	0	13	0	0	0	0
Professional Services	635,212	1,428,621	1,714,205	0	0	0
Property Mgmt Fees - RE	11,541	5,655	0	0	0	0
Property Utilities - RE	6,020	2,982	0	0	0	0
Public Meetings	50	0	0	0	0	0
Capital Outlay						
Acquisitions	7,500	0	0	0	0	0
Construction	2,485,399	166,000	663,795	364,205	0	0
Environmental Analysis and Remed	35,603	68,767	30,000	0	0	0
IGA Infrastructure Construction	0	0	0	1,500,000	0	0
LID Special Assessments	69,075	226,225	0	0	0	0
Percent for Art Contribution	0	23,960	0	0	0	0
Permits, Review and Fees	0	371	0	0	0	0
Prof and Tech Services	183,829	19,876	1,249,000	0	0	0
Relocation Administrative Costs	6,888	0	463,000	0	0	0
Relocation Direct Costs	118,839	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	816,257	1,241,161	0	0	0	0
Indirect Cost - Overhead	66,449	100,151	0	0	0	0
Serv Reimbursements - Pers Serv	202,835	179,805	0	0	0	0
Total - Infrastructure	4,652,190	3,512,755	4,279,214	2,264,205	0	0
Revitalization						
Personal Services						

Fund Summary
Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	3,716	0	99,652	131,476	0	0
Taxes, Health/Dental Insurance	0	0	34,108	49,382	0	0
Vacation	0	2,706	0	0	0	0
Materials and Services						
Advertising and Public Notices	8,824	5,809	60,000	0	0	0
Bldg Repairs and Maint - PDC	1,903	0	4,000	10,000	0	0
Business Meetings	119	728	0	0	0	0
General Office	14	0	0	0	0	0
Legal	15,638	0	0	0	0	0
Loan Documents	25	0	0	0	0	0
Local Travel	6	11	0	0	0	0
Postage and Delivery	1,649	0	0	0	0	0
Printing and Graphics	3,104	1,550	0	0	0	0
Professional Services	24,543	123,180	60,000	105,000	0	0
Property Mgmt Fees - RE	3,344	3,369	6,000	0	0	0
Property Utilities - RE	74	76	0	0	0	0
Public Meetings	427	113	0	0	0	0
Temporary Services	0	36,190	0	0	0	0
Capital Outlay						
Demolition and Site Preparation	1,965	0	0	0	0	0
Environmental Analysis and Remed	46,808	9,992	42,000	0	0	0
Prof and Tech Services	1,180	20,135	20,000	0	0	0
Financial Assistance						
Grants CY Disbursements	2,336	-2,042	0	0	0	0
Loans CY Disbursements	0	0	0	200,000	0	0
Loans To Borrowers CY Funded	0	0	100,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	89,628	68,388	0	0	0	0
Indirect Cost - Overhead	7,296	5,519	0	0	0	0
Serv Reimbursements - Pers Serv	296,139	237,172	0	0	0	0
Total - Revitalization	508,738	512,895	425,760	495,858	0	0
Administration						
Materials and Services						
DMC Admin Services	0	12,284	0	0	0	0
Professional Services	0	0	0	15,000	0	0
Total - Administration	0	12,284	0	15,000	0	0
Debt Service						
Materials and Services						
DMC Admin Services	14,209	0	16,626	32,000	0	0
Debt Service						
Debt Service - Principal	1,089,250	0	2,000,000	3,100,000	0	0

Fund Summary

Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Total - Debt Service	1,103,459	0	2,016,626	3,132,000	0	0
Transfers	0	0	2,644,078	1,382,793	0	0
Contingency	0	0	4,225,794	68,812	0	0
Ending Fund Balance	2,448,633	5,468,583	0	0	0	0
Total Requirements	12,098,191	11,255,774	15,602,631	21,032,202	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
River District URA						
Business and Industry						
Personal Services						
Salaries and Wages	0	0	136,361	188,164	0	0
Taxes, Health/Dental Insurance	0	0	50,454	70,674	0	0
Materials and Services						
Printing and Graphics	1,316	0	0	0	0	0
Professional Services	3,518	0	0	0	0	0
Financial Assistance						
Grants CY Disbursements	288,000	47,400	0	0	0	0
Loans CY Disbursements	575,827	460,250	695,000	4,500,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	341,366	314,864	0	0	0	0
Indirect Cost - Overhead	154,337	117,284	0	0	0	0
Serv Reimbursements - Pers Serv	58,396	52,522	0	0	0	0
Total - Business and Industry	1,422,759	992,320	881,815	4,758,838	0	0
Housing						
Personal Services						
Salaries and Wages	16,589	0	206,896	0	0	0
Taxes, Health/Dental Insurance	0	0	76,551	0	0	0
Vacation	0	1,133	0	0	0	0
Materials and Services						
Advertising and Public Notices	949	791	0	0	0	0
IGA Prof Services Contracts	0	0	0	689,564	0	0
Legal	0	28,676	0	0	0	0
Loan Documents	232	0	0	0	0	0
Printing and Graphics	0	139	0	0	0	0
Professional Services	2,036	5,486	62,297	0	0	0
Property Mgmt Fees - RE	2,160	4,395	570,000	430,000	0	0
Property Taxes - RE	0	11,161	0	0	0	0
Property Utilities - RE	1,000	1,042	0	0	0	0
Public Meetings	95	0	0	0	0	0
Special Events	0	150	0	0	0	0
Temporary Services	0	3,991	0	0	0	0
Training	25	0	0	0	0	0
Capital Outlay						
Acquisitions	0	242,000	0	0	0	0
Closing Costs	0	31	0	0	0	0
Construction	87,976	0	0	500,000	0	0
Environmental Analysis and Remed	94,430	233,065	200,000	0	0	0
Permits, Review and Fees	1,326	2,289	0	0	0	0
Prof and Tech Services	892	534,210	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Financial Assistance						
Grants CY Disbursements	0	0	16,265,000	15,385,000	0	0
Loans CY Disbursements	236,471	1,062,700	13,700,000	11,400,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	140,770	2,045,908	0	0	0	0
Indirect Cost - Overhead	33,428	362,165	0	0	0	0
Serv Reimbursements - Pers Serv	75,316	122,404	0	0	0	0
Total - Housing	693,695	4,661,734	31,080,744	28,404,564	0	0
Infrastructure						
Personal Services						
Salaries and Wages	0	0	122,623	0	0	0
Taxes, Health/Dental Insurance	0	0	45,370	0	0	0
Materials and Services						
Business Meetings	225	0	0	0	0	0
Local Travel	0	58	0	0	0	0
Memberships and Dues	83	0	0	0	0	0
Out of Town Travel	0	93	0	0	0	0
Postage and Delivery	0	18	0	0	0	0
Printing and Graphics	0	1,009	0	0	0	0
Professional Services	15,246	129,742	479,000	0	0	0
Property Mgmt Fees - RE	0	1,719	6,500	6,500	0	0
Capital Outlay						
Construction	0	0	11,110,714	8,628,692	0	0
Demolition and Site Preparation	499	0	0	0	0	0
Environmental Analysis and Remed	0	29,739	0	0	0	0
Leasehold Improvements	0	0	764,663	300,000	0	0
Prof and Tech Services	227,163	3,074,040	350,000	1,000,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	224,683	736,160	0	0	0	0
Indirect Cost - Overhead	34,106	64,941	0	0	0	0
Serv Reimbursements - Pers Serv	7,784	56,304	0	0	0	0
Total - Infrastructure	509,788	4,093,821	12,878,870	9,935,192	0	0
Revitalization						
Personal Services						
Bus Pass Reimbursement	174	15	0	0	0	0
FICA	2,699	277	0	0	0	0
Life and Disability Insurance	158	7	0	0	0	0
PERS - Employer	1,990	224	0	0	0	0
PERS - Employer Pickup	1,792	199	0	0	0	0
Salaries and Wages	42,247	3,462	327,547	546,493	0	0
Taxes, Health/Dental Insurance	3,587	176	121,193	205,264	0	0
TriMet Payroll Tax	232	24	0	0	0	0
Vacation	0	648	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Workers Comp - Assessment	15	1	0	0	0	0
Workers Comp - Insurance	65	8	0	0	0	0
Materials and Services						
Advertising and Public Notices	2,334	1,733	0	0	0	0
Bank Fees	0	1,000	0	0	0	0
Bldg Repairs and Maint - PDC	4,120	0	0	0	0	0
Business Meetings	1,366	506	0	0	0	0
DMC Admin Services	1,170	0	0	0	0	0
General Office	66	32	0	0	0	0
Legal	35,274	61,030	0	0	0	0
Loan Documents	4	1,480	0	0	0	0
Local Travel	223	62	0	0	0	0
Memberships and Dues	0	1,137	0	0	0	0
Out of Town Travel	4,022	1,513	0	0	0	0
Postage and Delivery	22,613	191	0	0	0	0
Printing and Graphics	16,385	2,328	0	0	0	0
Professional Services	329,016	260,681	442,874	150,000	0	0
Property Mgmt Fees - RE	81,808	82,367	419,200	494,200	0	0
Property Utilities - RE	222	0	0	0	0	0
Public Meetings	1,765	698	0	0	0	0
Special Events	2,183	2,504	0	0	0	0
Temporary Services	42,584	11,744	0	0	0	0
Capital Outlay						
Acquisitions	2,000,000	0	0	500,000	0	0
Construction	0	0	0	100,000	0	0
Environmental Analysis and Remed	569,903	178,738	124,000	0	0	0
Permits, Review and Fees	180	4,532	269,000	0	0	0
Prof and Tech Services	30,708	189,903	578,000	250,000	0	0
Financial Assistance						
Grants CY Disbursements	360,438	406,855	327,500	944,000	0	0
Grants Disb Offset	0	0	75,000	0	0	0
Loans CY Disbursements	4,101,182	3,965,079	250,000	3,450,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	748,834	780,466	0	0	0	0
Indirect Cost - Overhead	90,548	85,123	0	0	0	0
Serv Reimbursements - Pers Serv	357,199	434,102	0	0	0	0
Total - Revitalization	8,857,106	6,478,845	2,934,314	6,639,957	0	0
Administration						
Materials and Services						
DMC Admin Services	0	49,622	0	0	0	0
Total - Administration	0	49,622	0	0	0	0
Debt Service						
Materials and Services						

Fund Summary
Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Bank Fees	875	0	0	0	0	0
DMC Admin Services	39,251	0	50,000	50,000	0	0
Debt Service						
Debt Service - Principal	0	0	0	650,000	0	0
Total - Debt Service	40,126	0	50,000	700,000	0	0
Transfers	0	0	4,115,425	5,129,183	0	0
Contingency	0	0	13,244,868	909,568	0	0
Ending Fund Balance	16,879,294	24,932,236	0	0	0	0
Total Requirements	28,402,769	41,208,579	65,186,036	56,477,302	0	0

Fund Summary

Account Summary by Program

South Park Blocks URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	0	15	45,008	59,115	0	0
Taxes, Health/Dental Insurance	0	0	16,653	22,203	0	0
Vacation	0	-107	0	0	0	0

Materials and Services

Advertising and Public Notices	0	803	0	0	0	0
Business Meetings	0	167	0	0	0	0
Printing and Graphics	1,691	0	0	0	0	0
Professional Services	7,718	200,096	0	0	0	0
Public Meetings	0	978	0	0	0	0
Special Events	0	428	0	0	0	0

Financial Assistance

Grants CY Disbursements	45,600	0	0	0	0	0
Loans CY Disbursements	330,500	0	1,240,000	7,484,836	0	0

Transfers - Indirect

Indirect Cost - Admin	267,121	345,342	0	0	0	0
Indirect Cost - Overhead	116,443	35,530	0	0	0	0
Serv Reimbursements - Pers Serv	47,793	73,956	0	0	0	0

Total - Business and Industry	816,866	657,207	1,301,661	7,566,154	0	0
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Housing

Personal Services

Salaries and Wages	0	0	94,426	0	0	0
Taxes, Health/Dental Insurance	0	0	34,938	0	0	0

Materials and Services

Advertising and Public Notices	291	0	0	0	0	0
Bldg Repairs and Maint - RE	0	0	86,000	86,000	0	0
IGA Prof Services Contracts	0	0	0	296,520	0	0
Loan Documents	354	0	0	0	0	0
Local Travel	155	0	0	0	0	0
Professional Services	0	2,486	73,884	0	0	0
Property Mgmt Fees - RE	1,056	115,078	0	0	0	0
Property Taxes - RE	33,772	8,990	0	0	0	0
Temporary Services	0	818	0	0	0	0

Capital Outlay

Demolition and Site Preparation	7,650	0	0	0	0	0
Permits, Review and Fees	237	0	0	0	0	0
Prof and Tech Services	2,234	0	0	0	0	0
Relocation Administrative Costs	22,756	126,780	0	0	0	0
Relocation Direct Costs	33,408	303,351	0	0	0	0

Financial Assistance

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Grants CY Disbursements	359,000	80,000	0	0	0	0
Loans CY Disbursements	6,004,389	4,170,275	10,923,725	839,591	0	0
Loans To Borrowers CY Funded	0	0	3,700,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	1,091,080	1,101,625	0	0	0	0
Indirect Cost - Overhead	298,051	194,517	0	0	0	0
Serv Reimbursements - Pers Serv	79,696	109,540	0	0	0	0
Total - Housing	7,934,129	6,213,459	14,912,973	1,222,111	0	0
Infrastructure						
Personal Services						
Salaries and Wages	3,101	0	55,977	0	0	0
Taxes, Health/Dental Insurance	0	0	20,711	0	0	0
Materials and Services						
Printing and Graphics	190	0	0	0	0	0
Professional Services	3,075	4,425	268,911	0	0	0
Capital Outlay						
Construction	1,200,036	1,288,150	1,681,814	0	0	0
Prof and Tech Services	12,594	0	0	0	0	0
Financial Assistance						
Grants CY Disbursements	200,000	0	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	262,109	391,766	0	0	0	0
Indirect Cost - Overhead	32,756	42,581	0	0	0	0
Serv Reimbursements - Pers Serv	38,504	40,008	0	0	0	0
Total - Infrastructure	1,752,366	1,766,930	2,027,413	0	0	0
Revitalization						
Personal Services						
Bus Pass Reimbursement	0	7	0	0	0	0
FICA	0	70	0	0	0	0
Life and Disability Insurance	0	3	0	0	0	0
PERS - Employer	0	39	0	0	0	0
PERS - Employer Pickup	0	35	0	0	0	0
Salaries and Wages	2,954	1,006	137,299	78,584	0	0
Taxes, Health/Dental Insurance	0	82	50,801	29,516	0	0
TriMet Payroll Tax	0	6	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	2	0	0	0	0
Materials and Services						
Advertising and Public Notices	448	82	0	0	0	0
Business Meetings	370	1,013	0	0	0	0
DMC Admin Services	1,170	0	0	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
General Office	91	0	0	0	0	0
Legal	6,826	0	0	0	0	0
Loan Documents	0	336	0	0	0	0
Local Travel	0	33	0	0	0	0
Memberships and Dues	260	46	0	0	0	0
Out of Town Travel	912	155	0	0	0	0
Postage and Delivery	0	130	0	0	0	0
Printing and Graphics	1,238	540	0	0	0	0
Professional Services	149,713	307,455	145,971	0	0	0
Property Mgmt Fees - RE	2,181	40	0	0	0	0
Property Taxes - RE	5,592	17,931	0	0	0	0
Property Utilities - RE	898	852	0	0	0	0
Public Meetings	1,091	180	0	0	0	0
Special Events	250	3,000	0	0	0	0
Temporary Services	0	8,917	0	0	0	0
Training	0	55	0	0	0	0
Capital Outlay						
Construction	40,350	2,000,000	0	0	0	0
Environmental Analysis and Remed	23,176	0	0	0	0	0
Prof and Tech Services	409	73,701	0	0	0	0
Relocation Direct Costs	20,000	0	0	0	0	0
Financial Assistance						
Grants CY Disbursements	124,137	201,260	11,500	125,000	0	0
Grants CY Funded	0	0	163,000	0	0	0
Loans CY Disbursements	0	0	332,011	200,000	0	0
Transfers - Indirect						
Indirect Cost - Admin	1,141,232	900,752	0	0	0	0
Indirect Cost - Overhead	139,355	153,352	0	0	0	0
Serv Reimbursements - Pers Serv	323,584	219,513	0	0	0	0
Total - Revitalization	1,986,237	3,890,593	840,582	433,100	0	0
Administration						
Materials and Services						
DMC Admin Services	0	34,696	0	0	0	0
Professional Services	0	0	0	15,000	0	0
Total - Administration	0	34,696	0	15,000	0	0
Debt Service						
Materials and Services						
Bank Fees	525	0	0	0	0	0
DMC Admin Services	30,409	0	1,500	10,000	0	0
Total - Debt Service	30,934	0	1,500	10,000	0	0

Fund Summary

Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Transfers	0	0	1,826,908	1,285,986	0	0
Contingency	0	0	10,321,855	3,303,035	0	0
Ending Fund Balance	4,753,726	29,369,533	0	0	0	0
Total Requirements	17,274,257	41,932,419	31,232,892	13,835,386	0	0

Fund Summary

Account Summary by Program

Willamette Industrial URA

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Salaries and Wages	0	0	92,657	0	0	0
Taxes, Health/Dental Insurance	0	0	34,283	0	0	0

Materials and Services

Business Meetings	745	0	0	0	0	0
Local Travel	0	23	0	0	0	0
Out of Town Travel	4,558	0	0	0	0	0
Printing and Graphics	350	0	0	0	0	0
Professional Services	34,333	0	25,000	35,000	0	0
Special Events	2,206	0	0	0	0	0

Capital Outlay

Environmental Analysis and Remed	22,343	4,362	0	0	0	0
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Financial Assistance

Loans CY Disbursements	0	0	75,000	240,000	0	0
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Transfers - Indirect

Indirect Cost - Admin	27,045	30,530	0	0	0	0
Indirect Cost - Overhead	10,709	13,328	0	0	0	0
Serv Reimbursements - Pers Serv	70	4,035	0	0	0	0

Total - Business and Industry	102,359	52,277	226,940	275,000	0	0
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Revitalization

Personal Services

Salaries and Wages	0	0	0	80,349	0	0
Taxes, Health/Dental Insurance	0	0	0	30,179	0	0

Materials and Services

Business Meetings	0	1,443	0	0	0	0
Out of Town Travel	0	-71	0	0	0	0
Postage and Delivery	0	21	0	0	0	0
Printing and Graphics	0	25	0	0	0	0
Professional Services	0	52,213	515,000	345,000	0	0
Temporary Services	0	16,470	0	0	0	0
Training	0	395	0	0	0	0
Training Travel	0	956	0	0	0	0

Capital Outlay

Environmental Analysis and Remed	0	22,571	0	0	0	0
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Financial Assistance

Loans CY Disbursements	0	0	0	50,000	0	0
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Transfers - Indirect

Indirect Cost - Admin	0	36,635	0	0	0	0
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Fund Summary

Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Indirect Cost - Overhead	0	15,993	0	0	0	0
Serv Reimbursements - Pers Serv	0	37,337	0	0	0	0
Total - Revitalization	0	183,988	515,000	505,528	0	0
Administration						
Materials and Services						
DMC Admin Services	0	3,051	0	0	0	0
Total - Administration	0	3,051	0	0	0	0
Debt Service						
Materials and Services						
DMC Admin Services	858	0	4,940	5,187	0	0
Total - Debt Service	858	0	4,940	5,187	0	0
Transfers	54,352	0	166,578	201,427	0	0
Contingency	0	0	613,010	386,625	0	0
Ending Fund Balance	305,375	749,244	0	0	0	0
Total Requirements	462,945	988,561	1,526,468	1,373,767	0	0



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Enterprise Fund

Accounts for several enterprise loan sub-funds which are self-sustaining through the collection of interest and principle from borrowers.

Fund Summary

Enterprise Loans Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	5,332,075	3,823,172	5,715,965	4,024,306	0	0
Revenue						
City General Fund	18,146	0	0	0	0	0
Contra Program Income	0	-490,100	0	0	0	0
Debt Proceeds	5,078,605	6,801,725	8,000,000	0	0	0
Federal and Other Grants	1,268,768	357,059	1,583,753	0	0	0
Fees and Charges	253,873	273,421	0	0	0	0
Interest on Investments	151,275	93,033	0	0	0	0
Loan Collections	9,538,108	12,281,097	9,736,072	396,000	0	0
Miscellaneous	85,334	0	0	0	0	0
Reimbursements	420,316	81,448	50,000	0	0	0
Transfers In	2,944,128	19,939,000	1,171,000	0	0	0
Total Revenue	19,758,552	39,336,683	20,540,825	396,000	0	0
Total Resources	25,090,627	43,159,855	26,256,790	4,420,306	0	0
Requirements						
Expenditures						
Business and Industry	763,170	1,249,635	883,307	798,766	0	0
Housing	14,147,659	16,619,294	19,072,967	1,625,000	0	0
Infrastructure	292,500	0	0	0	0	0
Administration	0	5,371	346,297	57,186	0	0
Debt Service	1,314,561	291,678	1,320,000	0	0	0
Total Expenditures	16,517,891	18,165,978	21,622,571	2,480,952	0	0
Transfers	4,338,386	19,278,000	2,248,875	117,725	0	0
Contingency	0	0	2,385,344	1,821,629	0	0
Ending Fund Balance	4,234,350	5,715,877	0	0	0	0
Total Requirements	25,090,627	43,159,855	26,256,790	4,420,306	0	0

Enterprise Fund Summary Reports

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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Enterprise Loans Fund						
Business and Industry						
Personal Services						
Salaries and Wages	0	0	41,115	19,492	0	0
Taxes, Health/Dental Insurance	0	0	0	7,321	0	0
Materials and Services						
Advertising and Public Notices	0	1,093	0	0	0	0
General Office	1,149	954	0	0	0	0
Interest - Nondebt	0	740	0	0	0	0
Loan Documents	2,579	3,628	0	0	0	0
Memberships and Dues	470	120	0	0	0	0
Miscellaneous	0	100	0	0	0	0
Postage and Delivery	50	54	0	0	0	0
Printing and Graphics	62	460	0	0	0	0
Professional Services	1,111	20,750	0	25,000	0	0
Training	1,243	157	0	0	0	0
Training Travel	0	1,608	0	0	0	0
Financial Assistance						
Grants CY Disbursements	7,000	0	0	150,000	0	0
Loans CY Disbursements	557,298	927,037	842,192	596,953	0	0
Transfers - Indirect						
Indirect Cost - Admin	133,989	195,249	0	0	0	0
Indirect Cost - Overhead	53,759	85,296	0	0	0	0
Serv Reimbursements - Pers Serv	4,459	12,387	0	0	0	0
Total - Business and Industry	763,170	1,249,635	883,307	798,766	0	0
Housing						
Personal Services						
FICA	0	0	-23,910	0	0	0
Salaries and Wages	35,511	0	122,410	0	0	0
Taxes, Health/Dental Insurance	0	0	69,210	0	0	0
Materials and Services						
Advertising and Public Notices	2,721	18,312	25,000	0	0	0
Bank Fees	0	8,008	0	0	0	0
Business Meetings	1,110	142	0	0	0	0
City Overhead Charges	0	35,000	0	0	0	0
DMC Admin Services	23,368	630	0	0	0	0
General Office	128	0	0	0	0	0
Loan Appraisals	0	2,100	11,284	0	0	0
Loan Documents	6,364	17,054	10,000	0	0	0
Loan Servicing	14,881	16,110	0	0	0	0
Local Travel	445	73	0	0	0	0
Memberships and Dues	3,120	7,615	0	0	0	0
Miscellaneous	6,637	4,615	0	0	0	0
Out of Town Travel	596	590	0	0	0	0

Fund Summary
Account Summary by Program

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Postage and Delivery	2,324	2,674	0	0	0	0
Printing and Graphics	18,113	5,000	0	0	0	0
Professional Services	95,854	59,608	1,008,000	1,625,000	0	0
Public Meetings	900	254	0	0	0	0
Software Applications	875	3,710	0	0	0	0
Special Events	2,850	92,503	0	0	0	0
Temporary Services	17,405	0	0	0	0	0
Training	2,479	120	0	0	0	0
Training Travel	103	0	0	0	0	0
Capital Outlay						
Construction	65,344	485	0	0	0	0
Environmental Analysis and Remed	6,377	0	0	0	0	0
Permits, Review and Fees	2,000	0	0	0	0	0
Relocation Administrative Costs	7,587	0	0	0	0	0
Financial Assistance						
Grants CY Disbursements	103,787	15,883	0	0	0	0
Loans CY Disbursements	8,754,717	8,578,956	1,648,569	0	0	0
Loans To Borrowers CY Funded	0	0	8,177,404	0	0	0
Non-Mitas Grants	500	0	0	0	0	0
Permit Fee Waivers	103,632	5,418	25,000	0	0	0
Other Interest Expense						
Line of Credit Expense	4,431,793	7,279,600	0	0	0	0
Line of Credit Interest	11,203	0	8,000,000	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	172,004	168,779	0	0	0	0
Indirect Cost - Overhead	21,213	43,195	0	0	0	0
Serv Reimbursements - Pers Serv	231,718	252,861	0	0	0	0
Total - Housing	14,147,659	16,619,294	19,072,967	1,625,000	0	0
Infrastructure						
Materials and Services						
Local Travel	19	0	0	0	0	0
Professional Services	1,444	0	0	0	0	0
Capital Outlay						
Construction	278,994	0	0	0	0	0
Demolition and Site Preparation	635	0	0	0	0	0
Permits, Review and Fees	3,000	0	0	0	0	0
Prof and Tech Services	5,054	0	0	0	0	0
Transfers - Indirect						
Serv Reimbursements - Pers Serv	3,354	0	0	0	0	0
Total - Infrastructure	292,500	0	0	0	0	0
Administration						

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Materials and Services						
DMC Admin Services	0	2,065	0	0	0	0
Professional Services	0	2,310	76,297	57,186	0	0
Special Events	0	996	0	0	0	0
Temporary Services	0	0	270,000	0	0	0
Total - Administration	0	5,371	346,297	57,186	0	0
Debt Service						
Materials and Services						
Legal	1,200	0	0	0	0	0
Loan Documents	0	0	20,000	0	0	0
Debt Service						
Debt Service - Interest	181,157	99,599	50,000	0	0	0
Debt Service - Principal	1,132,204	192,079	1,250,000	0	0	0
Total - Debt Service	1,314,561	291,678	1,320,000	0	0	0
Transfers	4,338,386	19,278,000	2,248,875	117,725	0	0
Contingency	0	0	2,385,344	1,821,629	0	0
Ending Fund Balance	4,234,350	5,715,877	0	0	0	0
Total Requirements	25,090,627	43,159,855	26,256,790	4,420,306	0	0

ENTERPRISE
MANAGEMENT
FUND

Enterprise Management Fund

Provides for activity related to the operations and maintenance of PDC properties or City of Portland properties PDC has contracted to manage outside of Urban Renewal Areas.

Fund Summary
Enterprise Management Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	92,035	214,153	340,812	0	0	0
Revenue						
Interest on Investments	7,656	9,928	0	0	0	0
Property Income	909,106	897,717	1,262,952	0	0	0
Total Revenue	916,762	907,644	1,262,952	0	0	0
Total Resources	1,008,797	1,121,798	1,603,764	0	0	0
Requirements						
Expenditures						
Housing	794,644	743,986	1,566,764	0	0	0
Total Expenditures	794,644	743,986	1,566,764	0	0	0
Transfers	0	37,000	37,000	0	0	0
Ending Fund Balance	214,153	340,812	0	0	0	0
Total Requirements	1,008,797	1,121,798	1,603,764	0	0	0

Enterprise Management Fund Summary Reports

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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Enterprise Management Fund						
Housing						
Materials and Services						
Insurance	60,126	0	0	0	0	0
Interest - Nondebt	0	0	757,600	0	0	0
Professional Services	0	0	488,905	0	0	0
Property Mgmt Other - RE	0	0	320,259	0	0	0
Other Interest Expense						
Line of Credit Interest	734,518	743,928	0	0	0	0
Transfers - Indirect						
Serv Reimbursements - Pers Serv	0	58	0	0	0	0
Total - Housing	794,644	743,986	1,566,764	0	0	0
Transfers	0	37,000	37,000	0	0	0
Ending Fund Balance	214,153	340,812	0	0	0	0
Total Requirements	1,008,797	1,121,798	1,603,764	0	0	0

INTERNAL SERVICE
FUND

Internal Service Fund

Accounts for resources that are set aside to be used to meet insurance policy deductible amounts and other amounts not fully reimbursed from insurance proceeds, as necessary.

Fund Summary
Risk Management Fund

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	396,109	414,068	353,870	353,870	0	0
Revenue						
Interest on Investments	17,959	10,934	0	0	0	0
Total Revenue	17,959	10,934	0	0	0	0
Total Resources	414,068	425,002	353,870	353,870	0	0
Requirements						
Expenditures						
Administration	0	71,132	353,870	353,870	0	0
Total Expenditures	0	71,132	353,870	353,870	0	0
Ending Fund Balance	414,068	353,870	0	0	0	0
Total Requirements	414,068	425,002	353,870	353,870	0	0

Internal Service Fund Summary Reports

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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Risk Management Fund						
Administration						
Materials and Services						
Claims	0	26,193	0	0	0	0
Legal	0	44,940	353,870	353,870	0	0
Total - Administration	0	71,132	353,870	353,870	0	0
Ending Fund Balance	414,068	353,870	0	0	0	0
Total Requirements	414,068	425,002	353,870	353,870	0	0

SPECIAL
REVENUE FUNDS

Special Revenue Funds

These comprise a governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specified purposes such as funds that account for federal and state grant activities.

- Ambassador Fund -
Accounts for monies donated by private business for outreach activities.
- Enterprise Zone -
Accounts for monies received from participating Enterprise Zone companies to provide the North/Northeast Portland community with workforce and business development opportunities.
- HCD (Housing Community & Development) Contract Fund -
Accounts for the Community Block Grant funds administered through the City of Portland's Bureau of Housing & Community Development.
- Home Grant -
Accounts for revenues and expenditures under the US Department of Housing and Urban Development's grant for the HOME Investment Partnership Program administered through the City of Portland's Bureau of Housing & Community Development.
- Other Federal Grants -
Accounts for revenues and expenditures under BRAC Grant, EDA Industrial Sites and Revolving Loan, and EPA Brownfield Grant.

**Fund Summary
Ambassador Program**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	396,346	387,314	33,375	0	0	0
Revenue						
Interest on Investments	17,521	4,985	0	0	0	0
Miscellaneous	290,651	3,617	0	0	0	0
Reimbursements	11,427	18,000	0	0	0	0
Total Revenue	319,599	26,602	0	0	0	0
Total Resources	715,945	413,916	33,375	0	0	0
Requirements						
Expenditures						
Business and Industry	328,631	380,540	33,375	0	0	0
Total Expenditures	328,631	380,540	33,375	0	0	0
Ending Fund Balance	387,314	33,376	0	0	0	0
Total Requirements	715,945	413,916	33,375	0	0	0

**Fund Summary
Enterprise Zone**

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	533,559	371,418	305,019	247,402	0	0
Revenue						
Fees and Charges	58,014	10,880	4,000	5,000	0	0
Interest on Investments	21,519	9,441	13,073	5,000	0	0
Miscellaneous	2,750	0	0	0	0	0
Transfers In	54,352	50,000	87,017	0	0	0
Total Revenue	136,635	70,321	104,090	10,000	0	0
Total Resources	670,193	441,740	409,109	257,402	0	0
Requirements						
Expenditures						
Business and Industry	298,775	136,719	70,441	208,091	0	0
Total Expenditures	298,775	136,719	70,441	208,091	0	0
Transfers	0	0	64,266	49,311	0	0
Contingency	0	0	274,402	0	0	0
Ending Fund Balance	371,418	305,020	0	0	0	0
Total Requirements	670,193	441,740	409,109	257,402	0	0

Fund Summary
HCD Contract Fund

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	298,394	1,012,925	467,601	0	0	0
Revenue						
Contra Program Income	-5,235	-950,226	0	0	0	0
Federal and Other Grants	3,104,866	3,302,293	11,746,402	3,140,297	0	0
Fees and Charges	3,928	3,675	0	0	0	0
Interest on Investments	0	620	0	0	0	0
Loan Collections	1,014,316	961,650	800,000	0	0	0
Miscellaneous	0	4,615	0	0	0	0
Property Income	5,500	0	0	0	0	0
Reimbursements	58,388	4,966	0	0	0	0
Transfers In	3,149,008	9,104,000	0	0	0	0
Total Revenue	7,330,772	12,431,594	12,546,402	3,140,297	0	0
Total Resources	7,629,165	13,444,519	13,014,003	3,140,297	0	0
Requirements						
Expenditures						
Business and Industry	0	0	3,201,111	2,860,815	0	0
Housing	3,543,838	2,777,771	7,812,268	0	0	0
Revitalization	0	1,284	0	0	0	0
Administration	653,402	528,160	10,000	0	0	0
Total Expenditures	4,197,240	3,307,215	11,023,379	2,860,815	0	0
Transfers	2,419,000	9,669,000	1,990,624	279,482	0	0
Ending Fund Balance	1,012,925	468,304	0	0	0	0
Total Requirements	7,629,165	13,444,519	13,014,003	3,140,297	0	0

Fund Summary
HOME Grant

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Resources						
Beginning Fund Balance	0	802,000	714,286	0	0	0
Revenue						
Contra Program Income	-413,101	-382,582	0	0	0	0
Federal and Other Grants	4,205,872	3,103,734	6,084,313	0	0	0
Fees and Charges	35,917	25,817	0	0	0	0
Interest on Investments	0	6	0	0	0	0
Loan Collections	634,920	381,260	300,000	0	0	0
Reimbursements	80	80	0	0	0	0
Transfers In	890,000	10,158,000	0	0	0	0
Total Revenue	5,353,687	13,286,315	6,384,313	0	0	0
Total Resources	5,353,687	14,088,315	7,098,599	0	0	0
Requirements						
Expenditures						
Housing	4,463,687	3,104,029	6,408,599	0	0	0
Total Expenditures	4,463,687	3,104,029	6,408,599	0	0	0
Transfers	88,000	10,270,000	690,000	0	0	0
Ending Fund Balance	802,000	714,286	0	0	0	0
Total Requirements	5,353,687	14,088,315	7,098,599	0	0	0

Fund Summary
Other Federal Grants

	Actuals	Actuals	Revised	Proposed	Approved	Adopted
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2010-11
Resources						
Beginning Fund Balance	0	5,604	21,935	369,961	0	0
Revenue						
Federal and Other Grants	118,109	20,481	0	0	0	0
Interest on Investments	0	22	0	0	0	0
Loan Collections	0	0	270,000	152,000	0	0
Transfers In	0	16,000	651,623	0	0	0
Total Revenue	118,109	36,503	921,623	152,000	0	0
Total Resources	118,109	42,107	943,558	521,961	0	0
Requirements						
Expenditures						
Business and Industry	0	0	511,623	450,000	0	0
Infrastructure	112,505	20,172	0	0	0	0
Total Expenditures	112,505	20,172	511,623	450,000	0	0
Transfers	0	0	61,974	34,440	0	0
Contingency	0	0	369,961	37,521	0	0
Ending Fund Balance	5,604	21,935	0	0	0	0
Total Requirements	118,109	42,107	943,558	521,961	0	0

Special Revenue Funds Summary Reports

- Account Summary
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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Ambassador Program						
Business and Industry						
Materials and Services						
Business Meetings	793	693	0	0	0	0
General Office	475	0	0	0	0	0
Memberships and Dues	5,545	0	0	0	0	0
Miscellaneous	0	347,710	33,375	0	0	0
Out of Town Travel	6,236	5,648	0	0	0	0
Parking	98	0	0	0	0	0
Postage and Delivery	478	0	0	0	0	0
Printing and Graphics	6,375	0	0	0	0	0
Professional Services	138,927	0	0	0	0	0
Special Events	165,207	940	0	0	0	0
Training	4,485	0	0	0	0	0
Transfers - Indirect						
Serv Reimbursements - Pers Serv	12	25,549	0	0	0	0
Total - Business and Industry	328,631	380,540	33,375	0	0	0
Ending Fund Balance	387,314	33,376	0	0	0	0
Total Requirements	715,945	413,916	33,375	0	0	0

Fund Summary

Account Summary by Program

Enterprise Zone

Business and Industry

Personal Services

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Bus Pass Reimbursement	41	0	0	0	0	0
Compensatory Time	0	399	0	0	0	0
Salaries and Wages	0	0	50,516	28,260	0	0
Taxes, Health/Dental Insurance	0	0	10,501	10,614	0	0
Vacation	0	486	0	0	0	0

Materials and Services

Advertising and Public Notices	1,309	0	0	0	0	0
Local Travel	80	0	0	0	0	0
Postage and Delivery	10	0	0	0	0	0
Professional Services	59,500	0	9,424	0	0	0

Financial Assistance

Community Contributions	170,000	0	0	169,217	0	0
Non-Mitas Grants	10,000	0	0	0	0	0

Transfers - Indirect

Indirect Cost - Admin	4,694	13,812	0	0	0	0
Indirect Cost - Overhead	0	26,610	0	0	0	0
Serv Reimbursements - Pers Serv	53,140	95,413	0	0	0	0

Total - Business and Industry

	298,775	136,719	70,441	208,091	0	0
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Transfers	0	0	64,266	49,311	0	0
Contingency	0	0	274,402	0	0	0
Ending Fund Balance	371,418	305,020	0	0	0	0

Total Requirements

	670,193	441,740	409,109	257,402	0	0
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Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
HCD Contract Fund						
Business and Industry						
Personal Services						
Salaries and Wages	0	0	219,707	82,827	0	0
Taxes, Health/Dental Insurance	0	0	81,292	31,110	0	0
Materials and Services						
Professional Services	0	0	2,100,112	2,746,878	0	0
Financial Assistance						
Loans CY Disbursements	0	0	800,000	0	0	0
Total - Business and Industry	0	0	3,201,111	2,860,815	0	0
Housing						
Personal Services						
FICA	0	18	129,297	0	0	0
Life and Disability Insurance	0	1	0	0	0	0
PERS - Employer	0	14	0	0	0	0
PERS - Employer Pickup	0	13	0	0	0	0
Salaries and Wages	14,713	0	577,551	0	0	0
Taxes, Health/Dental Insurance	0	-426	84,385	0	0	0
TriMet Payroll Tax	0	2	0	0	0	0
Workers Comp - Assessment	0	0	0	0	0	0
Workers Comp - Insurance	0	3	0	0	0	0
Materials and Services						
Advertising and Public Notices	4,173	3,355	0	0	0	0
Business Meetings	0	85	0	0	0	0
Equip Lease and Rentals - PDC	281	0	0	0	0	0
Equip Repairs and Maint - PDC	1,482	9,406	0	0	0	0
General Office	178	1,748	6,000	0	0	0
Loan Documents	131	64	0	0	0	0
Local Travel	3,605	3,742	0	0	0	0
Memberships and Dues	1,552	6,829	0	0	0	0
Miscellaneous	76,649	13	0	0	0	0
Out of Town Travel	6,413	936	12,000	0	0	0
Postage and Delivery	305	540	0	0	0	0
Printing and Graphics	8,421	4,010	0	0	0	0
Professional Services	48,529	27,270	68,000	0	0	0
Special Events	4,835	0	0	0	0	0
Temporary Services	12,751	1,632	0	0	0	0
Training	1,592	5,219	0	0	0	0
Training Travel	0	8,699	0	0	0	0
Capital Outlay						
Environmental Analysis and Remed	10,586	5,080	0	0	0	0
Relocation Direct Costs	1,000	0	0	0	0	0
Financial Assistance						

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Contractor Capacity Assistance	0	11,295	0	0	0	0
Grants CY Disbursements	1,055,969	956,215	696,859	0	0	0
Grants CY Funded	0	0	444,191	0	0	0
Loans CY Disbursements	1,190,687	574,932	5,085,134	0	0	0
Loans To Borrowers CY Funded	0	0	708,851	0	0	0
Temporary Relocation Assistance	11,936	26,429	0	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	375,272	351,948	0	0	0	0
Serv Reimbursements - Pers Serv	712,779	778,699	0	0	0	0
Total - Housing	3,543,838	2,777,771	7,812,268	0	0	0
Revitalization						
Transfers - Indirect						
Serv Reimbursements - Pers Serv	0	1,284	0	0	0	0
Total - Revitalization	0	1,284	0	0	0	0
Administration						
Personal Services						
FICA	0	0	2,700	0	0	0
Salaries and Wages	0	0	7,300	0	0	0
Transfers - Indirect						
Indirect Cost - Admin	493,359	367,377	0	0	0	0
Indirect Cost - Overhead	160,043	160,783	0	0	0	0
Total - Administration	653,402	528,160	10,000	0	0	0
Transfers	2,419,000	9,669,000	1,990,624	279,482	0	0
Ending Fund Balance	1,012,925	468,304	0	0	0	0
Total Requirements	7,629,165	13,444,519	13,014,003	3,140,297	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
HOME Grant						
Housing						
Materials and Services						
Loan Documents	41	227	0	0	0	0
Printing and Graphics	0	65	0	0	0	0
Financial Assistance						
Loans CY Disbursements	4,463,646	3,103,507	0	0	0	0
Loans To Borrowers CY Funded	0	0	6,408,599	0	0	0
Transfers - Indirect						
Serv Reimbursements - Pers Serv	0	230	0	0	0	0
Total - Housing	4,463,687	3,104,029	6,408,599	0	0	0
Transfers	88,000	10,270,000	690,000	0	0	0
Ending Fund Balance	802,000	714,286	0	0	0	0
Total Requirements	5,353,687	14,088,315	7,098,599	0	0	0

Fund Summary

Account Summary by Program

	Actuals FY 2007-08	Actuals FY 2008-09	Revised FY 2009-10	Proposed FY 2010-11	Approved FY 2010-11	Adopted FY 2010-11
Other Federal Grants						
Business and Industry						
Financial Assistance						
Loans CY Disbursements	0	0	511,623	450,000	0	0
Total - Business and Industry	0	0	511,623	450,000	0	0
Infrastructure						
Materials and Services						
Out of Town Travel	0	692	0	0	0	0
Professional Services	108,905	12,486	0	0	0	0
Capital Outlay						
Prof and Tech Services	3,600	0	0	0	0	0
Transfers - Indirect						
Serv Reimbursements - Pers Serv	0	6,993	0	0	0	0
Total - Infrastructure	112,505	20,172	0	0	0	0
Transfers	0	0	61,974	34,440	0	0
Contingency	0	0	369,961	37,521	0	0
Ending Fund Balance	5,604	21,935	0	0	0	0
Total Requirements	118,109	42,107	943,558	521,961	0	0



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Glossary & Acronyms

Account	Classification of appropriation by type of expenditure.
Accrual Basis of Accounting	A method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.
Agency Funds	Funds that account for resources held in fiduciary capacity.
Appropriation	The legal authority to spend funds designated for a specific purpose.
Assessed Value (AV)	The value set on real and personal property as a basis for imposing taxes. It is the lesser of the property's maximum assessed value or real market value.
Beginning Fund Balance	Resources less expenditures from the prior fiscal year.
Budget	The financial, operating, and management plan that establishes annual appropriations in accordance with State of Oregon Budget Law and allows for provision of services.
Budget Message	An explanation of the budget and financial outlook by the Executive Director of PDC.
Budget Phase	A major phase of the budget process.
Budget Phase 1 - Proposed	The recommended budget for the next fiscal year.
Budget Phase 2 - Approved	The budget as approved by the Commission and subsequently reviewed and certified by the Multnomah County Tax Supervising and Conservation Commission (TSCC).
Budget Phase 3 – Adopted	The budget as adopted by the Commission and after certification by the Multnomah County Tax Supervision and Conservation Commission (TSCC).
Budget Phase 4 - Revised	The current fiscal year's Adopted budget as amended by the Commission.
Capital Funds-Urban Renewal Funds	<p>The capital project funds listed below account for the activities associated with the respective Urban Renewal Area (URA):</p> <ul style="list-style-type: none">• Airport Way Fund• Central Eastside Fund• Convention Center Fund• Downtown Waterfront Fund• Gateway Regional Center Fund• Interstate Corridor Fund• Lents Town Center Fund• North Macadam Fund• River District Fund• South Park Blocks Fund• Willamette Industrial Fund

Glossary & Acronyms

Capital Assets	Land, improvements to land, buildings, building improvements, infrastructure, easements, equipment, machinery, and all other tangible and intangible assets that have useful lives extending beyond a single reporting period.
Capital Outlay	Expenditures for property/improvements to property (over \$5,000).
Cash Transfers Out	Transfer of resources to other funds.
Commission	The five-member governing body of the Portland Development Commission appointed by the Mayor and approved by City Council.
Comprehensive Annual Financial Report (CAFR)	PDC submits this document to the Commission, Council, and the Mayor to present the results, financial position, and operations of PDC each fiscal year.
Contingency	An account established for meeting unanticipated requirements.
Debt Service	Principal and interest payments on outstanding indebtedness.
Department	An administrative subdivision with a specific area of responsibility within PDC. PDC's departments are: Central Services, Executive, and Urban Development.
Du Jour Debt	Overnight or short term bonding used to make available tax revenues in excess of those necessary for existing debt service.
Encumbrance	Funds that have been set aside for specific projects or services for which a contract or purchase order has been issued. Encumbrances can be carried over from a fiscal year to the next.
Enterprise Funds	Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services. PDC has several enterprise loan funds which are self-sustaining through the collection of interest and principle from borrowers.
Expenditure	The actual outlay of, or obligation to pay, cash. This does not include encumbrances. Expenditures exclude fund level requirements such as contingency and cash transfers.
Federal Financial Assistance	Assistance provided by a Federal agency in the form of grants, contracts, cooperative agreements, loans, loan guarantees, property, interest subsidies, insurance, or direct appropriation to individuals.
Federal Funds	Grant revenues received from the Federal Government, such as the Community Development Block Grant.
Financial Assistance	Expenditures for loans to borrowers and grants.
Fiscal Year (FY)	The 12-month period from July 1 through June 30 to which the annual operating budget applies.
Frozen Value	Assessed value of the property within an urban renewal area established at the time the urban renewal plan was formed.

Glossary & Acronyms

Full-Time Equivalent (FTE)	The equivalent of one full-time position.
Fund	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.
Fund Balance	The fund equity of a governmental fund.
General Fund – Urban Redevelopment Fund	This fund, also called the Urban Redevelopment Fund, serves as PDC's General Fund, and accounts for the financial operations of the Commission which are not accounted for in any other fund and for indirect administrative costs. Primary revenues consist of inter-fund transfers, reimbursement of indirect costs, contractual charges, City General funds and interest earnings. Personnel costs of the operating departments are budgeted in this fund.
Grant	A donation or contribution in cash by one governmental unit to another unit, which may be made for general purpose, or to support a specific purpose or function.
Governmental Funds	Funds generally used for tax and enterprise supported activities. PDC's governmental fund types include general, capital projects, special revenue, enterprise, and internal service funds.
Housing Investment Fund	A fund established to support the development of affordable housing throughout the City by leveraging private development funding with City General Fund, Community Development Block Grant, and Tax Increment Financing.
Housing (TIF) Set Aside	The City Council initiated and the Commission adopted the policy that a certain percentage of urban renewal area resources (from tax increment financing) be spent on affordable housing. The implementation plan outlines a 30 percent set aside in the newer urban renewal areas (Interstate Corridor, Gateway Regional Center, Lents Town Center, and North Macadam) and South Park Blocks, and includes separate percentages for Central Eastside, Downtown Waterfront, and Oregon Convention Center. (See the Housing Department summary for more information.)
Increment Value	Total assessed value of property in an urban renewal area in excess of the frozen value.
Indirect Cost Allocation	Administration charges allocated to Operating departments and projects.
Interfund loans	Loans made by one fund to another and authorized by resolution or ordinance.

Glossary & Acronyms

Internal Service Funds	Proprietary fund type that may be used to report any activity that provides goods or services to other funds of the primary government. PDC's only internal service fund is its Risk Management Fund.
LEED™	Leadership in Energy and Environmental Design. The US Green Building Council's consensus-based national standard for developing high-performance, sustainable buildings.
Line-of-Credit	Interim financing issued to PDC by the City of Portland to help finance redevelopment in urban renewal areas.
Long-term Debt Proceeds	Financing received from long-term bond sales and lines of credit.
Limited-Term Equivalent (LTE)	Limited-term employees are hired for specific assignments that are short-term in nature; the equivalent of one full-time position.
Major Appropriation Category (MAC)	General categories that group related expenditure accounts. PDC's major appropriation categories are: Personal Services, Materials & Services, Capital Outlay, Financial Assistance, Debt Service, Cash Transfers Out, Indirect Cost Allocation, Contingency, and Reserves.
Materials & Services	Expenditures for goods and services.
Maximum Assessed Value	The taxable value limitation placed on real property by Measure 50. The value growth is limited to 3% each year with some exceptions.
Maximum indebtedness	The amount of indebtedness that may be incurred under an urban renewal plan.
Modified Accrual Basis of Accounting	Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable, and (b) expenditures are recognized in the accounting period in which the fund liability is incurred.
New Market Tax Credits	Created by Congress, the New Market Tax Credit Program as part of the Community Renewal Tax Relief Act of 2000, to encourage investment in low-income communities. The program is designed to generate \$15 billion in new private sector investments over 7 years to support development of successful businesses in low-income communities.
No Net Loss Housing Policy	Strategy targets public and private resources toward the preservation of at-risk federally subsidized (Section 8 housing) buildings and privately owned, unrestricted housing serving persons at or below 60% of area Median Family Income.

Glossary & Acronyms

Performance Based Budgeting	A budget which is structured by organizing activities tied to measurable goals and objectives identified by the organization. Budget decisions and the monitoring of the budget successes are directly tied to the attainment of specified performance measures. In PDC's case, budgeted resources are allocated in conformance with the strategic plan of the organization, and in line with the individual business strategies, goals and performance measures of each department.
Personal Services	Staff salary and benefit expenditures.
Portland Development Commission (PDC)	An agency of the City of Portland created by the Portland voters in 1958 to deliver projects and programs that achieve the City's housing, economic development and redevelopment priorities and link citizens to jobs. PDC is a component unit of the City of Portland.
Program Income	A summary description that includes the following revenue accounts: loan fees, loan principal collection, loan interest earned, rent and property income, real property sales, city investment pool interest, publications and sales, bond application fees, and other miscellaneous income.
Proprietary Funds	Funds that focus on the determination of operating income, changes in net assets, financial position, and cash flows. There are two different proprietary funds: enterprise funds and internal service funds.
Real Market Value (RMV)	The amount in cash that could reasonably be expected in a transaction between a willing buyer and willing seller as of the assessment date.
Requirements	Appropriations for a fund. Requirements include budgeted expenditures, contingencies, interfund cash transfers, etc.
Reserve Funds	Resources set aside for future year expenditures. These resources are not appropriated for the current year.
Resources	Financial resources received into a fund from outside the fund which, together with beginning fund balances, comprises the resources for the fiscal year.
Revenue	Inflows or other enhancements of assets and settlement of liabilities from delivering or producing goods and services.
Revenue Bonds	See Urban Renewal Bonds.
Short-term Debt Proceeds	See Du Jour Debt.

Glossary & Acronyms

Special Revenue Funds	A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes such as funds that account for federal and state grant activities.
Special Revenue Funds - HCD Contract Fund	Accounts for contract with Portland's Bureau of Community Development to administer a portion of the City's Community Development Block Grant and related revolving loan fund.
Special Revenue Funds - Other Federal Grants Fund	Accounts for monies received from the HUD HOME Grant program.
Supplemental Budget	A financial plan prepared to meet unexpected needs or to spend revenues not anticipated when the regular budget was adopted.
Tax Increment Debt Proceeds/Tax Increment Revenue	Refers to the proceeds of long and short-term debt secured and paid by tax revenues generated on increase in assessed value, above the frozen base, during the life of an urban renewal plan.
Tax Increment Financing (TIF)	Tax increment financing is the main funding source for the Commission's urban renewal areas. Debt (bonds, lines of credit, du jour) is issued by the City of Portland and transferred to PDC to finance the redevelopment in urban renewal areas. These debt obligations are secured and paid by tax increment revenue.
Tax Supervising & Conservation Commission (TSCC)	The State-authorized body which reviews the budgets of all government entities within Multnomah County before adoption by their elected officials. TSCC certifies that the budget complies with local budget law.
Urban Renewal Area (URA)	The geographic area in which the urban renewal project is implemented. The boundaries of the plan area are established when the plan is formed.
Urban Renewal Bonds	A bond sold which will be secured and repaid with tax increment taxes, the proceeds of which are used to finance projects.
Urban Renewal Funds	See Capital Funds.

Glossary & Acronyms

Acronym	Term	Definition or Description
AU	Accounting Unit	This is the Fund, Dept, and Program/Project section of the account code.
AW or AW URA	Airport Way Urban Renewal Area	The Airport Way Urban Renewal Plan was adopted in May, 1986, with a plan termination date of May 15, 2011. The goals and objectives of the Plan have guided the Commission's redevelopment and public investment activities since then. The district's boundary has remained unchanged since its inception, spanning from NE 82nd Avenue, adjacent to the Portland International Airport, to the Portland city limits at NE 185th Avenue and Marine Drive. At 2,726 acres, the Airport Way URA is the City's second largest urban renewal district.
BAM	Board Agenda Management	PDC's internal data management system for tracking Board agenda items.
BES	Bureau of Environmental Services	City of Portland Bureau
BGS	Bureau of General Services	City of Portland Bureau
BOP	Bureau of Planning	City of Portland Bureau
CAFR	Comprehensive Annual Financial Report	This document is a government's complete accounting of its "Net Worth".
CDBG	Community Development Block Grant	Source of funds administered through PDC's Housing Department
CEDS	Comprehensive Economic Development Strategy	A CEDS makes it possible for our region to apply for economic assistance from the USEDA. The CEDS also serves as a prerequisite for designation of the region by USEDA as an Economic Development District (EDD). The development of a CEDS and designation of the Portland-Vancouver region as an EDD will allow the agencies in the metropolitan area responsible for sewer, water and transportation infrastructure facilities to more effectively compete for available federal financial assistance.
CES or CES URA	Central Eastside URA	The Central Eastside Urban Renewal Area is located along the eastbank of the Willamette River. Warehouse, distribution and manufacturing uses are throughout the area, with retail uses primarily concentrated along arterial streets (Martin Luther King Jr., Grand, Burnside, Belmont, Hawthorne and Powell). The district is considered a key employment center for the Central City, and urban renewal efforts are focused on creating and maintaining jobs in the area through business development assistance and redevelopment financing.
CS	Central Services	PDC Administrative Department
CY	Current Year	Generally refers to the current FY budget period, either the budget as it was adopted or as it is revised by Board Resolution.
DCR	Debt Coverage Ratio	The ratio equal to net operating income divided by regularly scheduled (amortized) loan payments
DDA	Disposition & Development Agreement	A contract between PDC and a Client, including rights and obligations for each, to achieve certain outcomes in connection with the sale of PDC-owned property and the services for and capital investments on such property.
DOS	Development Opportunity Services	A grant product administered by the Development Department which provides a maximum of \$12,000 to businesses and property owners for technical assistance and resources to assess the feasibility of redeveloping property within Urban Renewal Areas.

Glossary & Acronyms

Acronym	Term	Definition or Description
DTWF or DTWF URA	Downtown Waterfront Urban Renewal Area	The Downtown Waterfront Urban Renewal Area (DTWF URA) is one of Portland's most successful examples of urban renewal and tax increment financing. Since its creation in 1974, assessed land values in our central core have increased an average of 10.4 percent annually.
EDA	Economic Development Administration	The Economic Development Administration (EDA) was established under the Public Works and Economic Development Act of 1965 (42 U.S.C. § 3121), as amended, to generate jobs, help retain existing jobs, and stimulate industrial and commercial growth in economically distressed areas of the United States. EDA assistance is available to rural and urban areas of the Nation experiencing high unemployment, low income, or other severe economic distress.
EDD	Economic Development District	Designation as an EDD would qualify the region for USEDPA programs and funding. The bulk of USEDPA resources are made available on a competitive basis to fund public works projects.
EOF	Equity Opportunity Fund	Grants administered through PDC's Economic Development Department, which provide flexible incentive amounts that are intended to cover a wide variety of needs related to company expansion or relocation. Infrastructure, permit fees, systems development charges, sustainability investments, tenant improvements, site acquisition and manufacturing improvements are all eligible uses of these funds.
FTE	Full-time Equivalent	The equivalent of a full-time position.
FY	Fiscal Year	PDC's fiscal year is from July 1 to June 30.
GAAP	Generally Accepted Accounting Principals	GAAP is the standard framework of guidelines for financial accounting, mainly used in the U.S.A. It includes the standards, conventions, and rules accountants follow in recording and summarizing transactions, and in the preparation of financial statements.
GASB	Government Accounting Standards Board	The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.
GFOA	Government Finance Officers Association	The purpose of the Government Finance Officers Association is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.
GIS	Graphic Information Systems	GIS technology is used to develop maps that depict resources or features such as soil types, population densities, land uses, transportation corridors, waterways, etc. GIS computer programs link features commonly seen on maps (such as roads, town boundaries, water bodies) with related information not usually presented on maps, such as type of road surface, population, type of agriculture, type of vegetation, or water quality information. A GIS is a unique information system in which individual observations can be spatially referenced to each other.
GRC or GRC URA	Gateway Regional Center Urban Renewal Area	The Gateway Regional Center urban renewal area effort is collaboration between members of the Gateway community and the City of Portland to guide future growth anticipated by the Metro 2040 Growth Concept. By 2015, the Gateway Regional Center is projected to be one of the most accessible locations in the Portland metropolitan area due to its superior transportation system: adjacent to two interstate freeways, light rail transit to downtown, the airport, Gresham and in 2009, Clackamas Town Center.
HAP	Housing Authority of Portland	HAP is committed to providing safe, decent and affordable housing to individuals and families in Multnomah County, Oregon, who face income or other life challenges. HAP offers support through a wide variety of programs and services.

Glossary & Acronyms

Acronym	Term	Definition or Description
HDF	Housing Development Finance	The mission of HDF is to facilitate the development of affordable housing, both rental and homeownership, and to assist households to become owners of affordable homes. HDF accomplishes this by providing low-interest, flexible financing and technical assistance to developers; by providing homebuyer assistance financing and homeownership counseling to homebuyers; and by working with the private sector, non-profits and government to facilitate the creating of more affordable housing. HDF believes that all households and families should have the opportunity and access to affordable housing, and that affordable housing and economic diversity are beneficial to communities.
HIF	Housing Investment Fund	In 1996, Portland City Council created the Housing Investment Fund with an allocation of general funds in the amount of \$30 million. The action was taken because housing prices in Portland rose so dramatically between 1990 and 1995, and continued to rise, while the yearly income of Portland residents was not keeping up with this rapid inflation. This trend threatened the livability of Portland and the stability of Portland's working families. Allowable uses of the funds were for rental development (new and rehab), owner-occupied rehabilitation and first time homebuyers.
HOME	Home Investment Partnership Program	A HUD funding source for a federal housing program.
HUD	Housing & Urban Development	Department of the Federal government
IAA or IGA	Interagency Agreement	The Interagency Agreement (IAA) and/or Intergovernmental Agreement (IGA) is a contract between PDC and other governmental agencies. An annual Master IAA with individual City bureaus will also include provisions for specific work orders to be executed.
IC or ICURA	Interstate Corridor Urban Renewal Area	At 3,744 acres, the Interstate Corridor Urban Renewal Area (ICURA) is Portland's largest urban renewal area. It includes a diverse collection of historic communities in north and northeast Portland, comprised of older residential neighborhoods, interconnected by commercial corridors, with large scale industrial centers.
IGA	Intergovernmental Agreement	See IAA, above.
IRA	Information & Research Assistant	PDC's Intranet site for employees.
LAG	Legal Appropriation Group	The legal level at which PDC appropriates funds.
LEED	Leadership in Energy and Environmental Design	Administered by the US Green Building Council (USGBC).
LID	Local Improvement District	A Local Improvement District is a method by which a group of property owners can share in the cost of transportation infrastructure improvements. This involves improving the street, building sidewalks, and installing a stormwater management system. An LID can also be used to install sidewalks on existing streets that previously have been accepted for maintenance by the City.
LOC	Line-of-Credit	Interim financing issued to PDC by the City of Portland to help finance redevelopment in urban renewal areas.
L-T Debt	Long-term Debt	Financing received from long-term bond sales and lines-of-credit.
LTA	Limited Tax Abatement	PDC offers a variety of LTA programs, including: Single Family Owner-Occupied Rehabilitation; Single Family New Construction; New Multiple Unit Housing; Non-Profit Owner-Manager of Low-Income Housing; Rental Rehabilitation; and Transit Oriented Development. These programs are not total tax exemptions but rather limit the tax liabilities that may result from the construction, rehabilitation or conversion of housing units in the City of Portland.

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Acronym	Term	Definition or Description
LTC or LTC URA	Lents Town Center	In September 1998, the City Council established a Lents Town Center Urban Renewal Area (LTCURA) in order to accomplish community goals. These include generation of new family wage jobs, assistance to new and existing business, improvements to local infrastructure such as streets and parks, new housing construction and improvements to existing housing. Implementation of the plan began in fiscal year 1999-2000.
LTE	Limited-term Equivalent	Limited-term employees
MAC	Major Appropriation Category	The most common expenditure categories include Materials & Services, Capital Outlay, and Financial Assistance.
MERC	Metropolitan Exposition and Recreation Commission	The Metropolitan Exposition Recreation Commission serves as a catalyst for culture, community and economic vitality for Oregon and the Portland metropolitan region through leadership, advocacy, and expert management of public event venues.
MFH	Multi-Family Housing	Multifamily housing is defined as housing that is built for rent or for sale generally in densities ranging from ten to 100 or more units per acre. The types of dwelling units included range from garden apartments and condominiums with surface or integral garage parking built at ten to 30 units per acre to mid-rise apartment and condominium structures of three to six stories built at 30 to more than 100 units per acre to high-rise apartment and condominium structures of more than six stories built at more than 100 units per acre.
MFI	Median Family Income	FY 2008 Median Income for a Family of Four (Portland, OR): \$67,500, up \$3,700 from the FY 2007 amount of \$63,800. HUD-funded programs throughout the Portland MSA set eligibility criteria, rental rates, and other program elements based on the HUD MFI.
MOU	Memorandum of Understanding	A document outlining an agreement between PDC and another entity.
MWESB	Minority-owned/Women-owned/Emerging Small Business	PDC is dedicated to labor diversity on their construction projects, and currently has two programs that promote diverse labor opportunities: The Good Faith Effort program and the Workforce Training and Hiring Program.
NMAC or NMAC URA	North Macadam Urban Renewal Area	Twenty years ago, the North Macadam Urban Renewal Area (URA) was a largely vacant, under-performing industrial part of town hampered by a lack of infrastructure and a need for environmental clean up. It was physically close to downtown, but disconnected and overlooked. But this began to change in 1999, when City Council established the URA to realize its potential as an employment center, a vibrant neighborhood and an extension of the Central City District.
NHP	Neighborhood Housing Program	PDC's Neighborhood Housing Program (NHP) helps home owners refinance and renovate their homes.
NMTC	New Market Tax Credit	The New Markets Tax Credit Program permits taxpayers to receive a credit against Federal income taxes for making qualified equity investments in designated Community Development Entities (CDEs). Substantially all of the qualified equity investment must in turn be used by the CDE to provide investments in low-income communities.
OCC or OCCURA	Oregon Convention Center Urban Renewal Area	The Oregon Convention Center Urban Renewal Area was originally conceived and adopted to take advantage of the significant investment that was made in eastside MAX and the Oregon Convention Center. Plans call for leveraging these important projects to facilitate the redevelopment of the Lloyd District, increase its economic viability and role within the central city and to improve its connection to the downtown. The boundary was amended in 1993, in response to the adoption of the Albina Community Plan to include NE Martin Luther King, Jr. Boulevard from Russell Street to Rosa Parks Way.
ODOT	Oregon Department of Transportation	State agency

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Acronym	Term	Definition or Description
OHCS	Oregon Housing and Community Services	Oregon Housing and Community Services is Oregon's housing finance agency, providing financial and program support to create and preserve opportunities for quality, affordable housing for Oregonians of lower and moderate income.
OMF	Office of Management & Finance (part of (BGS) Bureau of General Services)	City of Portland Bureau
OSD	Office of Sustainable Development	City of Portland Bureau
OT/CT	Old Town/Chinatown	OT/CT is a vibrant neighborhood where Portland began. It includes the nationally recognized Skidmore Historic District as well as the Historic Japantown New Chinatown District.
PBOT	Portland Bureau of Transportation	City of Portland Bureau
PHB	Portland Housing Bureau	City of Portland Bureau
PHC	Portland Housing Center	PHC is a Charter Member of the NeighborWorks Network, a select group of over 240 non-profit organizations serving urban and rural communities across the country. The NeighborWorks Network is part of NeighborWorks America, a national non-profit created by Congress with a direct appropriation of federal funds. As a NeighborWorks HomeOwnership Center, the Portland Housing Center is certified by the U.S. Department of Housing and Urban Development as both a HUD Certified Counseling Agency and a HUD Certified Non-Profit Provider of Secondary Financing.
PLPA	Private Lender Participation Agreements	Financing arrangements with private banking institutions
PY	Prior Year	Generally refers to Prior Year budgets.
QJP	Quality Jobs Program	The Quality Jobs Program recognizes and rewards those companies who pay higher wages and invest more in the city.
RACC	Regional Arts & Culture Council	RACC is the steward of public investment in arts and culture, and works to create an environment in which the arts and culture of the region can flourish and prosper.
RD or RD URA	River District Urban Renewal Area	The plans call for the creation of a high density urban residential neighborhood in partnership with the City of Portland. The area has a mix of multi-family housing, major office facilities, regional attractions, retail businesses, parks and open spaces.
RFP	Request for Proposal	RFPs general identify requirements such as: submission deadlines, eligibility, proposal format, evaluation process and restrictions, review timetable, budgets, funding goals and priorities, award levels, evaluation process and criteria, whom to contact, and other submission requirements.
RFQ	Request for Quotation	A RFQ is a document issued when an organization wants to buy something and chooses to make the specifications available to many other companies so they can submit competitive bids.
RLF	Revolving Loan Fund	It is not PDC's intent to realize financial gain from its lending activities; nevertheless, PDC strives to preserve its revolving loan funds by being a prudent and responsible lender.

Glossary & Acronyms

Acronym	Term	Definition or Description
SFH	Single-Family Housing	A detached housing structure that contains 1 dwelling unit.
SPB or SPB URA	South Park Blocks Urban Renewal Area	The South Park Blocks Urban Renewal Area, created in 1985, consists of several neighborhoods, including the University District, Cultural District, Park Avenue District, and the West End. These areas include significant historic buildings, cultural attractions and green spaces.
S-T Debt	Short-term Debt (also called "du jour")	Overnight or short-term bonding used to make available tax revenues in excess of those necessary for existing debt service.
TIF	Tax Increment Financing	One of PDC's primary sources of urban renewal funding is tax increment financing (TIF). TIF works in this way: When the city defines an urban renewal boundary, the county assessor "freezes" the assessed value of real property within the urban renewal district. As the city and others invest in the urban renewal area, property values go up. The property taxes above those that were collected when the values were "frozen" are used to pay for the improvements in the urban renewal area. Here is another good description of how TIF works: Urban renewal districts raise money by borrowing against future growth in property taxes. The city uses the borrowed money to pay for capital improvements, which spur more development. The city then uses the incremental increase in property taxes from the district to repay the loan. When the urban renewal district expires in 20-25 years, the intent is to return a much higher property tax base to the tax rolls.
TOD	Transit Oriented Development	The Transit Oriented Development Property Tax Abatement was established to support high density housing and Mixed-Use developments affordable to a broad range of the general public on vacant or underutilized sites along transit corridors whose design and features encourage building occupants to use public transit. The exemptions support TOD projects by reducing operating costs through a ten-year maximum property tax exemption.
TSCC	Tax Supervising & Conservation Commission	The Tax Supervising and Conservation Commission is an independent, impartial panel of citizen volunteers established to monitor the financial affairs of local governments. Oregon Revised Statute 294.610 created the Commission in 1919. Prior to that time, the Oregon Legislature controlled local government budgets. The Commission, required in counties with over 500,000 in population, has jurisdiction over all local governments that are required to follow local budget law and which have more than half of their real market value within the County.
UDD	Urban Development Department	PDC Operating Department
URA	Urban Renewal Area	An Urban Renewal Area (URA) is a district established within the boundaries of the city of Portland to remove blight and promote economic development and affordable housing.
URAC	Urban Renewal Advisory Committee	A URAC is established to provide feedback to the PDC Board of Commissioners and project staff on each particular Urban Renewal Plan. More specifically, a URAC is responsible for: <ul style="list-style-type: none"> a) Assisting project staff in identifying and involving other community stakeholders and partners in urban renewal projects. b) Providing a forum for public discussion on implementation of the Plan c) Providing feedback to the Board of Commissioners and project staff on short and long term implementation plans and budgets. d) Providing feedback to the Board of Commissioners on proposed substantial or minor amendments to the Plan.
USGBC	United State Green Building Council	The U.S. Green Building Council is a 501(c) (3) non-profit community of leaders working to make green buildings accessible to everyone within a generation.
WIURA	Willamette Industrial Urban Renewal Area	By improving the area encompassed by this URA, the city intends to encourage existing businesses to stay and expand and to attract new employers to the area. Portland currently has few sites attractive for new industrial, high-tech, manufacturing and distribution businesses. Yet much of the land within this URA is currently vacant or underused and suffers from contaminated soils and water. This URA is intended to help solve these problems.

Financial Policies

PDC's Policies are posted on PDC's intranet site and always available to staff. We have included a summary of the financial policies we believe would be of interest to a reader of this document.

General Budget Policies

Compliance with Oregon Budget Law – PDC shall prepare, adopt and amend its annual budget in accordance with Oregon Budget Law (ORS 294). The Approved Budget shall be submitted annually to the Tax Supervising and Conservation Commission (TSCC) which reviews the budget and holds a public hearing.

Performance Measurement – PDC's budget shall include specific performance indicators for each department. The performance indicators will be directly tied to PDC's Strategic Plan.

Budgetary Monitoring and Control System – The Central Services Department shall monitor the budget throughout the fiscal year to ensure that spending is within the appropriation limits. Spending shall also be monitored to ensure that it is in line with bond covenants and other spending restrictions.

Commission Goals and Priorities – PDC's budget will support the Commission's goals and priorities as outlined in the Strategic Plan.

General Accounting Policies

Maintenance of Accounting Records – PDC shall establish its accounting system in accordance with Generally Accepted Accounting Principles and shall adhere to the principles and standards promulgated by the Government Finance Officers Association (GFOA), Government Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the Comptroller General of the United States which issues generally accepted governmental accounting standards (GAGAS). PDC shall maintain an accurate and current record of its fixed assets.

External Audit – An annual audit shall be performed by an independent public accounting firm approved by and contracted through the City Auditor's Office. The accounting firm will issue an official opinion on the financial statements. Additionally, the auditor will provide a management letter and other communications as required by GASB, FASB, GAGAS, and ORS to identify areas which might need management attention.

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Audit Committee – At the March 2004 commission meeting, PDC established a Standing Audit Committee. The Committee has the responsibility to provide additional oversight to the accounting and financial reporting practices, and other internal controls of the agency. The Committee may also be responsible for overseeing performance-based auditing as provided by the City of Portland Auditor's Office.

Financial Reporting – A Comprehensive Annual Financial Report (CAFR) shall be submitted to the PDC Commissioners, the Mayor, City Auditor's Office, and Members of the City Council to present the results, financial position, and operations of PDC each fiscal year. The Central Services Department shall produce quarterly internal financial reports within 35 days of each quarter-end date for distribution to the Commission and management at PDC.

Assets, Liabilities, and Net Assets or Equity Policies

Cash and Investments – The City Charter requires PDC to participate in the City of Portland cash and investment pool. All of the investment pool cash purchases and sales are part of the City's cash management activity and are considered cash and cash equivalents. PDC shall account for investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and External Investment Pools, and GASB Statement No. 40, Deposit and Investment Risk Disclosures. Under the provisions of GASB Statement No. 31, PDC shall record investments, including its investments in the City of Portland investment pool, at fair value. GASB Statement No. 40 requires that PDC disclose in the notes to the basic financial statements certain custodial credit and concentration risk information related to deposits and investments.

Receivables and Payables – Activity between funds that represent lending/borrowing arrangements outstanding at the end of the fiscal year shall be referred to as internal balances for the purposes of the CAFR. Reimbursements due from other governmental entities for the Community Development Block Grant (CDBG) and HOME programs shall be reported as due from other entities.

A loan receivable is recorded when the borrower has signed a promissory note. Disbursements are made in accordance with the loan agreement. Loans funded by CDBG proceeds, or other arrangements requiring proceeds from loan repayments are maintained or re-loaned in accordance with the specific requirements of the program under which the original loan was made. The loans receivable shall be offset by a deferred revenue account.

PDC shall maintain a valuation allowance against loans receivable comprised of an allowance for risk and an allowance for present value discount. The allowance for risk shall be determined based on the historical performance of each loan type and upon continuing consideration of changes in the character of the portfolio. The allowance for

Financial Policies

the present value discount gives recognition to the economic cost of providing loans at interest rates below market. It represents an estimate of the difference between the present value of discounted net cash flows, at a market rate of interest, from these loans and the face amount of the loans.

Capital Assets – Capital assets are defined as real and personal property assets with an initial, individual cost of more than \$5,000 and an estimated useful life of greater than two years. Additions or improvements that significantly extend the useful life of an asset, or that significantly increase the capacity of an asset, shall be capitalized as well. Expenditures for furniture and equipment and real property acquisitions and improvements shall be stated as capital outlay expenditures in the governmental funds.

Assets that are acquired and held for governmental use shall be stated at historical cost, which includes costs of appraisals and demolition. Donated fixed assets shall be recorded at their fair market value at the date of donation.

Expenditures by PDC for acquisition and improvements of properties, as an agent for the owner, shall not be capitalized. Maintenance and repairs of a routine nature shall be charged to expenditures as incurred and not capitalized.

Depreciation on PDC-owned capital assets not held for later sale shall be reported in the Statement of Activities as an expense, and net of accumulated depreciation in the Statement of Net Assets. Depreciation will be computed on a straight-line basis over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Buildings and improvements	50
Leasehold improvements	5
Vehicles	8
Office furniture and equipment	5-15
Computer equipment	3

Depreciation is not taken in the year of acquisition if the asset is purchased in the second half of the year and a full year's depreciation shall be charged in the year of retirement. A capital asset purchased in the first half of any fiscal year shall receive a full year's depreciation during its first year and no depreciation during its last year of service.

When City infrastructure construction projects are completed, the project's fixed assets shall be transferred to the City of Portland at cost. Proceeds from the sale of fixed assets originally purchased with grant resources shall be reported as deferred revenue until recycled through the grant program. Proceeds from the sale of fixed assets purchased from bond sales or general resources shall be recognized as revenue.

Financial Policies

Properties Held for Sale – Land and related buildings and improvements, which have been acquired for the purpose of redevelopment and sale, shall be recognized as assets and stated the lower of cost (including costs of appraisal, demolition and relocation) or net realizable value. Such asset amounts shall be offset by a reservation of fund balance on the Balance Sheet except for assets acquired with grant proceeds. Property held for sale, which was originally acquired with grant resources, and subsequent proceeds, shall be offset by deferred revenues on the Balance Sheet, until recycled through the grant program. Upon final disposition or a change in the value of the property, gains or losses shall be charged or credited to operations in the current period.

Compensated Absences – It is PDC's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave as PDC does not have a policy to compensate employees when they separate from service. Vested vacation pay and related taxes are recorded as a liability in the General Fund when accrued.

Debt Management Policies

Reimbursement for Debt Service Issued by the City – PDC shall provide timely payment to cover Debt Service costs for debt issued by the City for which PDC has a share of the debt obligation. An example is annual payments for PDC's share of the Limited Tax Pension Obligation Revenue Bonds.

Coordination with the City on Tax Increment Debt – The City of Portland acts as PDC's debt manager. PDC coordinates issuance of debt according to the City's debt management policies. The City of Portland issues all Urban Renewal long term bonds, tax increment lines-of-credit, and short term financing per State law. All debt service requirements are budgeted by the City in separate debt funds. Debt proceeds are transferred to PDC for use on eligible capital projects. PDC shall work with the City to determine the timing of bond issuances/draws on lines of credit, the amount to be issued or drawn, the mix of taxable versus tax exempt proceeds, and any other pertinent information necessary to meet PDC's capital funding requirements.

Limits to the amount of debt that can be issued in each urban renewal area are set in each Urban Renewal Plan. The limit is referred to as the maximum indebtedness. It represents the principal amount of indebtedness for a given urban renewal area, and is based on good faith estimates of project costs that are planned in each area. In addition, there is a limit to the amount of each individual bond issuance based on increment available to support the debt service. When the City issues long term bonds for PDC, the bonds are sized based on the current increment level. A typical debt service coverage ratio (the amount of tax increment revenue divided by the debt service payments) is 1.5.

Financial Policies

Private Lender Participation Agreement (PLPA) Debt – PDC has entered into a separate financing agreement with a local financial institution. PDC loans the borrowed funds to homeowners and investors for rehabilitation of residential properties, referred to as the Private Lender Program.

PDC blends all Private Lender Participation funds with HUD grant funds to finance below market loans to its borrowers. The notes shall be collateralized by related loans receivable, and by a security reserve in the case of the U.S. Bank.

Conduit Debt – The City of Portland has issued Economic Development Revenue Bonds. The proceeds of these bond sales are used by private developers to finance capital expansion.

The City's and PDC's participation in the financing of these projects enables the developer to utilize applicable provisions of the United States Internal Revenue Code (IRC) of 1954, as amended. IRC Section 103 encourages the construction of certain facilities and the public financing thereof through revenue bonds by providing that the interest on such bonds, as contrasted with any bonds issued by the developer itself, will be exempt from federal income tax. This tax exemption enables the purchasers of the bonds to accept a lower rate of interest which reduces project financing costs to the developer.

The bond indentures provide that the bonds will never constitute a general obligation of, an indebtedness of, or a charge against the general credit of the City or PDC nor are the bonds payable in any manner from revenue raised by taxation. The bonds are collateralized solely by the specific project and payments made by the developers. Upon completion of a lease term, the assets constructed are owned by the developer.

Reserves Policy

Capital Reserves – Contingency in the capital funds is generally budgeted 5% - 8% of total Capital Outlay, Financial Assistance, and Materials and Services. A "Reserve" or Unappropriated Fund Balance shall be established to retain excess funds for future year expenditures. Funds placed Contingency must be transferred to Department Appropriations via a supplemental budget. If the amount transferred is in excess of 15% of total fund expenditures, the Tax Supervising and Conservation Commission (TSCC) must hold a hearing prior to Commission action. Funds in Unappropriated Ending Fund Balance are unavailable during the fiscal year.

Financial Policies

Land Acquisitions Policies

As an urban renewal agency established in the City of Portland Charter, PDC may acquire by purchase, including by condemnation, real property within an urban renewal area or other area where the acquisition is necessary to carry out a redevelopment plan for the purposes of removing, preventing, or reducing blight or blighting factors or the causes of blight. In addition, PDC may acquire property to promote industrial expansion either inside or outside the City.

Land Dispositions Policies

As an urban renewal agency established in the City of Portland Charter, PDC may make disposition, including the sale or lease of land for terms not exceeding 99 years, within an urban renewal area or otherwise, for uses in accordance with the redevelopment plan, without auction or advertising for bids. The Commission may impose conditions or restrictions by deed or lease upon the use of land or property within an urban renewal area.

PDC may, in accordance with the approved urban renewal plan, make land in an urban renewal project available for use by private enterprise or public agencies. Such land shall be made available at a value determined by the urban renewal agency to be its fair reuse value, which represents the value, whether expressed in terms of rental or capital price, at which the urban renewal agency at its discretion determines such land should be made available in order that it may be developed, redeveloped, cleared, conserved or rehabilitated for the purposes specified in such plan.

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222 NW Fifth Avenue
Portland, OR 97209-3859
Tel: (503) 823-3200
Fax: (503) 823-3368
TTY: (503) 823-3366

www.pdc.us