

Portland Housing Advisory Commission TIF Set-Aside Subcommittee Thursday, May 26, 2011 1:00-2:30 p.m.

√ = Subcommittee action item

▶ = PHB staff member action item

## 5-26-11 Meeting Minutes

Members Present: Traci Manning, Arlene Kimura, Kimberly Branam, Daniel Ledezma, Guillermo

Maciel, Kate Allen, Joni Hartmann, and Ruth Adkins (for John Miller).

Members Excused: Jesse Beason, Skip Newberry

Agenda Item	Discussion Highlights	Outcomes / Next Steps
Introductions & Context Setting	David Sheern set some context for the subcommittee:  - 30% TIF affordable housing set-aside policy was passed in 2006, with the goal to return after five years for a policy review. This subcommittee is part of the review process.	▶ PHB Staff will write up meeting notes, send to the committee for review, and will be available online at www.portlandonline.com/phb/phac.
	<ul> <li>The review process has three steps: <ol> <li>A Technical Committee reviews the policy, makes suggestions for structural changes for the adminstration</li> <li>Stakeholder Review Committee (this committee) will develop recommendations to improve the setaside policy.</li> <li>Public review and vetting will occur in July/August 2011.</li> </ol> </li> </ul>	
	Final recommendations will go to City Council.	

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REVIEW:	Kate Allen reviewed some highlights of the	
	history of the set-aside:	
History of Set-	<ul> <li>Before the policy passed, some URAs</li> </ul>	
Aside	were getting generous funds for housing	
	development, while others were not	
PHB Strategic	getting enough. The set-aside policy was	
Plan	created to ensure all URAs benefited	
	from affordable housing development.	
City Housing	<ul> <li>With the new creation of the Portland</li> </ul>	
Policies/Goals	Housing Bureau, there is more alignment	
	with housing needs and URA funds;	
	policies are better aligned, and URA	
	funds can be better used in collaboration	
	with other housing funding types.	
	<ul> <li>The set-aside ordinance itself just</li> </ul>	
	identifies specific income levels; there is	
	not consistent specificity about how the	
	money should be spent as some URA's	
	have housing goals and others do not.	
	Committee members participated in a "round	
	robin" to share first impressions of what	
	should be addressed in the policy update,	
	including what needs to be fixed, and what is	
	currently working well:	
	<ul> <li>Arlene Kimura: URAs in the east need</li> </ul>	
	more funding that is focused on	
	economic development rather than	
	housing. Funds used for housing should	
	be focused more on rehab/preservation	
	than new housing, and housing needs to	
	be in sync with services for people.	✓ Guillermo Maciel will do som research to
	<ul> <li>Traci Manning: it seems that Portland</li> </ul>	see if the County has similar policies in place.
	and Multnomah County are better	Chair Cogen and Commissioner Kafoury both
	aligned now; does Multnomah County	place an emphasis on the importance of
	have a specific policy that also addresses	housing.
	housing specifically?	
	- Kimberly Branam: Need clear objectives.	
	- Kimberry Braham. Need clear objectives.	

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Agenda Item  REVIEW:  History of Set- Aside  PHB Strategic Plan  City Housing Policies/Goals  (cont.)	Discussion Highlights  The creation of PHB has been helpful; PDC acknowledges that URA-by-URA goals is also a useful tool, so would like to see that continued. Also need to look at citywide housing needs, and to have flexible strategies to respond to different needs and market changes.  Ruth Adkins: essential and instrumental to continue the housing set-aside. 30% should be a floor, not a ceiling. Focus on below 30/40%MFI. A question going forward will be if a new central city URA is formed, will student housing count for the set-aside?  Guillermo Maciel: looking at set-aside in relation to the County, the big concern is, are we putting the tool to best practice? For example, is 30% for each	<ul> <li>✓ Emerging questions:         <ul> <li>If a new central city URA is formed, will student housing count for the set-aside?</li> <li>Are we putting the tool to best practice?</li> <li>How does it affect tax rolls, and is it helping or hurting?</li> <li>How does the private market get</li> </ul> </li> </ul>

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	to come in as debt (while acknowledging it is not a sufficient resource by itself).  - Arlene Kimura: working in North Portland, she sees the changes in the neighborhoods, but the new improved homes don't belong to the original	
REVIEW:	residents. Don't just focus on units, focus on people, too. Find incentives for private developers to work with us.	
History of Set- Aside	<ul> <li>Daniel Ledezma: Commissioner Fish really values the feedback, so don't be shy in this committee; bring up the hot</li> </ul>	
PHB Strategic Plan	topics as needed. Want to find a balance in TIF developments that meet the needs. We want to see how the set-	
City Housing Policies/Goals	aside can work better.	
(cont.)	The committee went through the ordinance and resolutions regarding the set-aside policy. After the policy was created, then-Commissioner Erik Sten's office created an implementation guide.	
	Policy does not state whether 30% is floor or ceiling, it just says "30%."	
	Updated policy hopes to address:	
	<ul> <li>PHB and PDC will continue to work closely for URA projects, and will try to do more "direct billing" to see how much is truly being spent on administration, overhead, staffing, etc.</li> <li>Need better reporting, reports that are easier to complete, make more sense.</li> <li>Make sure expenditures align with</li> </ul>	
	objectives. - Tie closely with PHB Strategic Plan,	

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	spend funds based on the established priorities.  - When putting out solicitations for RFPs, PHB will try to focus on what's missing. For example, if 0-30%MFI units are needed, ask for proposals that will meet that goal. Sometimes can be cost prohibitive.	
Walk Through Set-Aside Report	The FY2009-2010 TIF Set-Aside report shows that for the most part, PHB/PDC are meeting the established guidelines and goals.  In FY2009-2010, about 33% of TIF was spent on affordable housing; FY2010-2011 aims to be about 32%.  Forecasted budget shows a sharp decline over the next several years.  The Technical Committee for this review process asked the good question of which 5 years to look at when analyzing success. For example, does the last year drop off as a new year is added so we are constantly looking at a five year span? Or do we start again at Year 1?	<ul> <li>✓ Emerging questions:         <ul> <li>The Technical Committee for this review</li> <li>process asked the good question of which 5 years to look at when analyzing success. For example, does the last year drop off as a new year is added so we are constantly looking at a five year span? Or do we start again at Year 1?</li> <li>Is there a better way to present data? Graphs, tables? Break down beneficiaries as well.</li> </ul> </li> </ul>
Wrap-up/Next Meeting	This group will aim to meet about every two weeks.  Next meetings:	
	June 16 — 2:00 - 3:30pm June 30 — 3:30 — 5:00pm	