Exhibit A

AGREEMENT FOR PROFESSIONAL, TECHNICAL, OR EXPERT SERVICES CONTRACT NO. _____ SHORT TITLE OF WORK PROJECT: FINANCIAL ADVISORY SERVICES

This contract is between the City of Portland, acting by and through its Elected Officials, hereafter called "City," and Public Financial Management, Inc., hereafter called Contractor. The City's Project Manager for this contract Eric H. Johansen

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7000 d 35 1 25 1		Y .							
Effective Date and Duration				71					
This contract chall become affective a		1 000	0.7						
This contract shall become effective of	л ъери	ember 1, 200	or on t	ne date a	at which	h every	party!	has signed this	contract.
whichever is later). This contract cha	II ovnic	a unlace oth						. 1 7 2011	,

whichever is later.) This contract shall expire,	unless otherwise terminated or ex	tended, on September 1, 2011.
Statement of Work		
(a) The statement of work is contained in	a EXHIBIT A attached hereto and	l by this reference made a part hereof.
(b) The delivery schedule for the work is	identified in EXHIBIT A.	
Consideration		
(a) City agrees to pay Contractor a sum r(b) Interim payments shall be made to Co	ot to exceed \$500,000.00 for acc	omplishment of the work.
(b) Interim payments shall be made to Co	ontractor according to the schedul	le identified in EXHIBIT A.
Terr	ms and conditions listed on pages	2 - 4.
CONTRACTOR	R DATA, CERTIFICATION, A	ND SIGNATURE
Name (please print): Public Financial 1	Managamant Inc	
Address: 1201 Third Aven	ue Suite 5380 Seattle WA 9810	1_3286
Social Security #:		
Federal Tax ID #: 231992164	State Tax ID #:	Business License # 400123 03
Citizenshin: Nonresident alien Vec	a w Mo	
Business Designation (check one): Indiv	vidual Sole Proprietorship	p Partnershipx_ Corporation
Limited Liability Co (LLC) Estat	e/Trust Public Service Con	rp Government/Nonprofit
Payment information will be reported to the ID	C under the name and towns I I	O. number provided above. Information must be
provided prior to contract approval. Informatio	n not matching IRS records could	J. Humber provided above. Information must be subject you to 20 percent backup withholding
The state of the s	a more marching free records could	r subject you to 20 percent backup withholding.
I, the undersigned, agree to perform work outlin	ned in this contract in accordance	to the terms and conditions (listed on pages 2-4
and made part of this contract by reference) and	I the statement of work made part	of this contract by reference: hereby certify
under penalty of perjury that I/my business am	not/is not in violation of any Ores	on tax laws: hereby certify that my business is
certified as an Equal Employment Opportunity	Affirmative Action Employer and	I is in compliance with the Equal Benefits
Program as prescribed by Chapter 3.100 of Cod defined in ORS 670.600.	e of the City of Portland; and here	eby certify I am an independent contractor as
Approved by the Contractor:	- Faron	4-28-08
	Signature/Title	Date
CIT	TY OF PORTLAND SIGNATU	RES
Approved by Mayor or Commissioner:		
Approved by Mayor of Commissioner:	Floated Official - Dalace	
	Elected Official or Delegate	Date
Approved by City Auditor:		
	City Auditor	Date
Approved as to Form	APPROVED AS TO	FORM ALL.
by City Attorney:		8/1/08
	Office of City Attorney	Date
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CITY OF PORTLAND STANDARD CONTRACT PROVISIONS FOR PROFESSIONAL, TECHNICAL & EXPERT SERVICES (MANDATORY PROVISIONS)

1. Access to Records

The Contractor shall maintain, and the City of Portland ("City") and its duly authorized representatives shall have access to the books, documents, papers, and records of the Contractor which are directly pertinent to the specific contract for the purpose of making audit, examination, excerpts, and transcripts for a period of three years after final payment. Copies of applicable records shall be made available upon request. Payment for cost of copies is reimbursable by the City.

2. Audits

(a) The City, either directly or through a désignated representative, may conduct financial and performance audits of the billings and services specified in this agreement at any time in the course of the agreement and during the three (3) year period established by section 1, Access to Records. Audits will be conducted in accordance with generally accepted auditing standards as promulgated in <u>Government Auditing Standards</u> by the Comptroller General of the United States General Accounting Office.

(b) If an audit discloses that payments to the Contractor were in excess of the amount to which the Contractor was entitled, then the Contractor shall repay the amount of the excess to the City.

(c) If any audit shows performance of services is not efficient in accordance with <u>Government Auditing Standards</u>, or that the program is not effective in accordance with <u>Government Auditing Standards</u>, the City may pursue remedies provided under section 5, <u>Early Termination of Agreement</u> and section 7, <u>Remedies</u>.

3. Effective Date and Duration

The passage of the contract expiration date (as recorded on reverse side) shall not extinguish, prejudice, or limit either party's right to enforce this contract with respect to any default or defect in performance that has not been cured.

4. Order of Precedence

This contract consists of the terms and conditions of this contract, the Request for Proposals (RFP) issued by the City, if any, and the Contractor's proposal in response to the RFP. In the event of any apparent or alleged conflict between these various documents, the following order of precedence shall apply to resolve the conflict: a) this contract's terms and conditions, b) the City's RFP, and c) the Contractor's proposal in response to the RFP.

5. Early Termination of Agreement

- (a) The City and the Contractor, by mutual written agreement, may terminate this Agreement at any time.
- (b) The City, on thirty (30) days written notice to the Contractor, may terminate this Agreement for any reason deemed appropriate in its sole discretion.
- (c) Either the City or the Contractor may terminate this Agreement in the event of a breach of the Agreement by the other. Prior to such termination, however, the party seeking the termination shall give to the other party written notice of the breach and of the party's intent to terminate. If the party has not entirely cured the breach within fifteen (15) days of the notice, then the party giving the notice may terminate the Agreement at any time thereafter by giving a written notice of termination.

6. Payment on Early Termination

- (a) In the event of termination under subsection 5(a) or 5(b), Early Termination of Agreement hereof, the City shall pay the Contractor for work performed in accordance with the Agreement prior to the termination date.
- (b) In the event of termination under subsection 5(c), Early Termination of Agreement hereof, by the Contractor due to a breach by the City, then the City shall pay the Contractor as provided in subsection (a) of this section.
- (c) In the event of termination under subsection 5(c), Early Termination of Agreement hereof, by the City due to a breach by the Contractor, then the City shall pay the Contractor as provided in subsection (a) of this section, subject to set off of excess costs, as provided for in section 7(a), Remedies.
- (d) In the event of early termination all of the Contractor's work product will become and remain property of the City.

7. Remedies

- (a) In the event of termination under subsection 5(c), Early Termination of Agreement, hereof, by the City due to a breach by the Contractor, then the City may complete the work either itself, by agreement with another contractor or by a combination thereof. In the event the cost of completing the work exceeds the remaining unpaid balance of the total compensation provided under this contract, then the Contractor shall pay to the City the amount of the reasonable excess.
- (b) The remedies provided to the City under section 5, Early Termination of Agreement and section 7, Remedies for a breach by the Contractor shall not be exclusive. The City also shall be entitled to any other equitable and legal remedies that are available.
- (c) In the event of breach of this Agreement by the City, then the Contractor's remedy shall be limited to termination of the Agreement and receipt of payment as provided in section 5(c), Early Termination of Agreement and section 6(b), Payment on Early Termination hereof.

8. Subcontracts and Assignment

Contractor shall not subcontract, assign or transfer any of the work scheduled under this agreement, without the prior written consent of the City. Notwithstanding City approval of a subcontractor, the Contractor shall remain obligated for full performance hereunder, and the City shall incur no obligation other than its obligations to the Contractor hereunder. The Contractor agrees that if subcontractors are employed in the performance of this Agreement, the Contractor and its subcontractors are subject to the requirements and sanctions of ORS Chapter 656, Workers' Compensation.

9. Compliance with Applicable Law

In connection with its activities under this Agreement, Contractor shall comply with all applicable federal, state and local laws and regulations including the City's Equal Benefits Ordinance and its administrative rules, all of which are incorporated by this reference. Failure to comply with the Ordinance permits the City to impose sanctions or require remedial actions as stated in Section 13.1 of the administrative rules. Contractor shall complete Exhibit B, Independent Contractor/Workers' Compensation Insurance Questionnaire, which is attached hereto and by this reference made a part hereof.

9a. Indemnity - Claims for Other than Professional Liability

Contractor shall defend, save, and hold harmless the City of Portland, its officers, agents, and employees, from all claims, suits, or actions of whatsoever nature, including intentional acts, resulting from or arising out of the activities of Contractor or its subcontractors, agents or employees under this agreement. Nothing in this section requires the Contractor or its insurer to indemnify the City for any claims or losses arising out of death, or bodily injury to persons, or property damage caused by the negligence of the City.

9b. Indemnity - Claims for Professional Liability

Contractor shall defend, save, and hold harmless the City of Portland, its officers, agents, and employees, from all claims, suits, or actions arising out of the professional negligent acts, errors or omissions of Contractor or its subcontractors and subconsultants, agents or employees in performance of professional services under this agreement. Nothing in this section requires the Contractor or its insurer to indemnify the City for any claims or losses caused by the negligence of the City.

9c. Indemnity - Standard of Care

If Contractor's services involve engineering or consulting, the standard of care applicable to Contractor's service will be the degree of skill and diligence normally employed by professional engineers or consultants performing the same or similar services at the time such services are performed. Contractor will re-perform any services not meeting this standard without additional compensation.

10. Insurance

Exhibit C is hereby referenced and made a part of this contract.

11. Ownership of Work Product

All work products produced by the Contractor under this contract is the exclusive property of the City. "Work product" shall include but not be limited to research, reports, computer programs, manuals, drawings, recordings, photographs, artwork and any data or information in any form; the Contractor and the City intend that such work product shall be deemed "work made for hire" of which the City shall be deemed the author. If for any reason a work product is deemed not to be a "work made for hire," the Contractor hereby irrevocably assigns and transfers to the City all right, title and interest in such work product, whether arising from copyright, patent, trademark, trade secret, or any other state or federal intellectual property law or doctrines. Contractor shall obtain such interests and execute all documents necessary to fully vest such rights in the City. Contractor waives all rights relating to work product, including any rights arising under 17 USC 106A, or any other rights of authorship, identification or approval, restriction or limitation on use or subsequent modifications. If the Contractor-Architect, the work product is the property of the Contractor-Architect, and by execution of this contract, the Contractor-Architect grants the City an exclusive and irrevocable license to use that work product.

12. Nondiscrimination

Contractor agrees to comply with all applicable requirements of federal and state civil rights and rehabilitation statutes, rules, and regulations. Contractor also shall comply with the Americans With Disabilities Act of 1990 (Pub I. No. 101-336) including Title II of that Act, ORS 659.425, and all regulations and administrative rules established pursuant to those laws.

13. Successors in Interest

The provisions of this contract shall be binding upon and shall inure to the benefit of the parties hereto, and their respective successors and approved assigns.

14. Severability

The parties agree that if any term or provision of this contract is declared by a court of competent jurisdiction to be illegal or in conflict with any law, the validity of the remaining terms and provisions shall not be affected, and the rights and obligations of the parties shall be construed and enforced as if the contract did not contain the particular term or provision held to be invalid.

15. Waiver

The failure of the City to enforce any provision of this contract shall not constitute a waiver by the City of that or any other provision.

16. Errors

The Contractor shall perform such additional work as may be necessary to correct errors in the work required under this contract without undue delays and without additional cost.

17. Governing Law

The provisions of this contract shall be construed in accordance with the provisions of the laws of the State of Oregon. Any action or suits involving any question arising under this contract must be brought in the appropriate court in Multnomah County Oregon.

18. Amendments

All changes to this contract, including changes to the scope of work and contract amount, must be made by written amendment and approved by the Purchasing Agent to be valid. Any amendment that increases the original contract amount by more than 25% must be approved by the City Council to be valid.

19. Business License

The Contractor shall obtain a City of Portland business license as required by PCC 7.02 prior to beginning work under this Agreement. The Contractor shall provide a business license number in the space provided on page one of this Agreement. Additionally, the Contractor shall pay all fees or taxes due under the Business License Law and the Multnomah County Business Income Tax (MCC Chapter 12) during the full term of this contract. Failure to be in compliance may result in payments due under this contract to be withheld to satisfy amount due under the Business License Law and the Multnomah County Business Income Tax Law.

20. Prohibited Interest

- (a) No City officer or employee during his or her tenure or for one year thereafter shall have any interest, direct or indirect, in this Agreement or the proceeds thereof.
- (b) No City officer or employee who participated in the award of this Agreement shall be employed by the Contractor during the period of the Agreement.

21. Payment to Vendors and Subcontractors

The Contractor shall timely pay all suppliers, lessors and contractors providing it services, materials or equipment for carrying out its obligations under this Agreement. The Contractor shall not take or fail to take any action in a manner that causes the City or any materials that the Contractor provides hereunder to be subject to any claim or lien of any person without the City's prior written consent.

Merger Clause

THIS CONTRACT AND ATTACHED EXHIBITS CONSTITUTES THE ENTIRE AGREEMENT BETWEEN THE PARTIES. NO WAIVER, CONSENT, MODIFICATION, OR CHANGE OF TERMS OF THIS CONTRACT SHALL BIND EITHER PARTY UNLESS IN WRITING AND SIGNED BY BOTH PARTIES. SUCH WAIVER, CONSENT, MODIFICATION, OR CHANGE IF MADE, SHALL BE EFFECTIVE ONLY IN SPECIFIC INSTANCES AND FOR THE SPECIFIC PURPOSE GIVEN. THERE ARE NO UNDERSTANDINGS, AGREEMENTS, OR REPRESENTATIONS, ORAL OR WRITTEN, NOT SPECIFIED HEREIN REGARDING THIS CONTRACT. CONTRACTOR, BY THE SIGNATURE OF ITS AUTHORIZED REPRESENTATIVE, HEREBY ACKNOWLEDGES THAT HE OR SHE HAS READ THIS CONTRACT, UNDERSTANDS IT AND AGREES TO BE BOUND BY ITS TERMS AND CONDITIONS.

OPTIONAL PROVISIONS (selected by City Project Manager)

22. Arbitration: /_x_/ Not Applicable /__/ Applicable (consult with City Attorney's Office before finalizing as applicable)

(a) Any dispute arising out of or in connection with this Agreement, which is not settled by mutual agreement of the Contractor and the City within sixty (60) days of notification in writing by either party, shall be submitted to an arbitrator mutually agreed upon by the parties. In the event the parties cannot agree on the arbitrator, then the arbitrator shall be appointed by the Presiding Judge (Civil) of the Circuit Court of the State of Oregon for the County of Multnomah. The arbitrator shall be selected within thirty (30) days from the expiration of the sixty (60) day period following notification of the dispute. The arbitration, and any litigation arising out of or in connection with this Agreement, shall be conducted in Portland, Oregon, shall be governed by the laws of the State of Oregon, and shall be as speedy as reasonably possible. The applicable arbitration rules for the Multnomah County courts shall apply unless the parties agree in writing to other rules. The arbitrator shall render a decision within forty-five (45) days of the first meeting with the Contractor and the City. Insofar as the Contractor and the City legally may do so, they agree to be bound by the decision of the arbitrator.

(b) Notwithstanding any dispute under this Agreement, whether before or during arbitration, the Contractor shall continue to perform its work pending resolution of a dispute, and the City shall make payments as required by the Agreement for undisputed portions of work.

23. Progress Reports: /__/Applicable /_x/Not Applicable

The Contractor shall provide monthly progress reports to the Project Manager. If applicable, Exhibit A should list what information the Contractor must include in monthly progress reports.

24. Contractor's Personnel: /_/Applicable /_x/Not Applicable

The Contractor shall assign the following personnel to do the work in the capacities designated: If applicable, list selected personnel in Exhibit A. The Contractor shall not change personnel assignments without the prior written consent of the City.

25. Subcontractors: /_x/Applicable /_/Not Applicable

The Contractor shall assign the following subcontractors to perform work in the capacities designated: If applicable, list selected subcontractors in Exhibit A. The Contractor shall not change subcontractor assignments without the prior written consent of the City.

AGREEMENT FOR PROFESSIONAL, TECHNICAL, OR EXPERT SERVICES EXHIBIT A

Statement of the Work, Compensation, and Limitations on Insurance

SCOPE OF WORK

As requested, the Contractor shall provide the Office of Management and Finance, Bureau of Financial Services financial advisory services, including but not necessarily limited to, the following services. To the extent necessary, the Contractor may employ the services of its affiliate PFM Asset Management, LLC as described below. However, it is the responsibility of the Contractor to ensure that the requested services are provided to the satisfaction of the City.

Financial Planning

- Provide assistance with respect to financial plans being developed by City bureaus and agencies
- Assist in the development and/or review of City financial policies
- Develop financing strategies and approaches that enhance the ability of the City to carry out capital planning objectives
- Develop creative financing approaches and sound analytic tools to evaluate funding options for large-scale City projects
- Work with diverse audiences to explain complex financing options

Debt Management

- Provide debt structuring and transaction management services as requested by the City
- · Provide pricing analysis and advisory services
- · Provide analysis with respect to refunding opportunities, as requested by the City
- Evaluate the impact of proposed or enacted constitutional, statutory, securities law, tax law, or other changes that may affect the City's financial outlook and ability to carry out its debt program
- Advise on technological advances pertaining to the sale of bonds
- · Provide review and ongoing assistance with arbitrage rebate or other regulatory compliance as needed

SUBCONTRACTORS

The Contractor shall assign the following subcontractors to perform work in the capacities designated:

NAME	ROLE ON PROJECT
PFM Asset Management LLC	Structured product advice and advice regarding
	derivatives, hedges investment, escrow structuring and
	bidding, swap monitoring and valuation, and arbitrage
	compliance, if required by the City

The City will enforce all diversity in workforce and Minority, Women and Emerging Small Business (M/W/ESB) subcontracting commitments submitted by the Contractor in its Proposal. The Contractor shall submit a Monthly Subconsultant Payment and Utilization Report (Exhibit A1 attached hereto) reporting ALL subcontractors employed in the performance of this agreement.

COMPENSATION

The City shall pay the Contractor for work performed under this Agreement on or after the September 1, 2008, effective date as set out below. The compensation shall be for work performed, for services rendered, and for all labor, materials, supplies, equipment and incidentals necessary to perform the work and services.

Total compensation for all services and expenses under this Agreement shall not exceed \$500,000 without the written consent of the City for work performed under this Agreement after the effective date as set out below. Hourly rates for project staff shall not exceed the following:

Service Provider	Hourly Rate
Managing Director	\$310
Senior Managing Consultant	\$270
Consultant	\$255
Associate	 \$110

The City may elect to pay the Contractor for bond-related services on a transaction basis. Maximum, per-bond-issue fees are as follows:

Bond Issue Size \$25 million \$50 million \$100 million	Maximum Fee* \$40,000 55,000 67,000
\$200 million or more	78,000

^{*} In all cases the minimum per-bond-issue fee for the financial advisory services is \$20,000 and the maximum is \$78,000.

For transactions which require a more limited scope of financial advisory services, such as those involving conversions of existing issues rather than new issues, where the Contractor is brought in later to the transaction, or for transactions in which financial advisory services are restricted to that of the City's pricing agent, the City and the Contractor will negotiate a mutually acceptable fee structure prior to engaging in the transaction.

For advance refunding transactions for which the City has independently prepared the plan of finance, the City shall pay the Contractor a flat fee of \$1,000 to provide the City with a certificate attesting to the reasonableness of the assumptions used in the plan of finance, including a recommendation as to the economic value of pursuing the transaction as planned.

In addition to professional fees, the Contractor shall be reimbursed for all out-of-pocket expenses on an actual cost basis. Expenses include items such as travel, parking, meals, postage, express mail delivery services, telephone, photocopying, and outside graphics fees. The Contractor shall not request reimbursement for normal secretarial support, word processing or computer charges. Appropriate documentation and third party receipts will be provided with each invoice.

In compliance with SEC requirements, structured product advisory fees and compensation for derivatives, hedges investment, escrow structuring and bidding, swap monitoring and valuation, and arbitrage compliance advice and services will be negotiated between PFM Asset Management LLC and the City if such services are requested. Additional fees for services related to investment and compliance matters will be covered under a separate engagement letter with the City.

LIMITATIONS ON INSURANCE AS DESCRIBED IN EXHIBIT C

The Contractor shall comply with the insurance requirements as outlined in Exhibit C with the following exceptions:

- (1) Due to constraints imposed by the underlying insurer, the insurance policies of the Contractor cannot be endorsed to guarantee notification if coverage is reduced or materially changed as provided in Exhibit C.5. The Contractor asserts and shall be bound upon executing this contract with the City that it will not materially alter any of the insurance policies currently in force and relied on in this contract. Further, the Contractor will not reduce any coverage amount below the limits specified in the contract.
- (2) The City acknowledges in executing this contract that Contractor's Professional Liability policy specified in Exhibit C.4 has a \$500,000 Self Insured Retention.

EXHIBIT A

MONTHLY SUBCONSULTANT PAYMENT AND UTILIZATION REPORT

*CHANGES TO CONTRACT: Before replacing, substituting, or adding any subconsultant, please contact the PTE Compliance Specialist

Please note: Explanations and additional instructions for completing this report are on the reverse side.

IT IS HEREBY CERTIFIED THAT THE ABOVE LISTED FIRMS HAVE BEEN UTILIZED BY OUR FIRM IN THE AMOUNTS REPRESENTED ABOVE AND THAT THE INFORMATION CONTAINED HEREIN IS COMPLETE AND ACCURATE.

Authorized Signature of Co	of Consultant Representative
	Signature

Date

Submit with invoice by the 15th of the month to the City's Project Manager <u>AND</u> City of Portland, Bureau of Purchases, Contract Compliance Specialist, 1120 SW 5th Avenue, Room 750, Portland, OR 97204

INSTRUCTIONS FOR COMPLETING THE MONTHLY SUBCONSULTANT PAYMENT AND UTILIZATION REPORT

- 1. SOLICITATION NUMBER: Enter City of Portland solicitation number.
- CONTRACT NUMBER: Indicates the contract number assigned by the City Auditor for this project.
- 3. PRIME CONSULTANT: Indicate the name of the prime consultant.
- PRIME CONTRACT AMOUNT: Indicate the total dollar amount of the prime contract.
- REPORT DATES: Indicate the beginning and ending dates corresponding to the progress payment period or use calendar month (i.e. 1/1/02 thru 1/31/02); reports should be sequential and not overlap.
- 6. PROJECT NAME: Indicate the project name as indicated on the contract documents.
- PROGRESS REPORT NUMBER: Enter report No.1 for the first report submitted and sequential numbers for reports submitted thereafter.
- ALL SUBCONSULTANT NAMES: List the names of all subconsultants listed on the original First-Tier Subconsultant Disclosure form as submitted at solicitation due date.
- ORIGINAL SUBCONTRACT AMOUNT: Indicate the dollar amount for each subconsultant at time of award.
- AMENDED SUBCONSULTANT AMOUNT: This amount should be the total dollar value (original subconsultant amount plus any additions or deletions) of the subcontract.
- 11. PAYMENT AMOUNTS AND DATES MADE, FOR MONTH: Please list any payment amounts for the month, and the dates the payments were made.
- TOTAL PAYMENTS, TO DATE: This amount should be the total dollar amount paid-to-date to the subconsultant 2

SUBCONSULTANTS ADDED AFTER PROJECT WAS AWARDED

- 13. SUBCONSULTANT NAME: Please list any subconsultants not appearing on original disclosure form.
- 14. NATURE OF WORK: Briefly describe subconsultants work (i.e. CAD drafting, environmental testing, etc.).
- 15. STATUS: Indicate the appropriate M/W/ESB status of each subconsultant listed (i.e. MBE, WBE, ESB). Note: Designations should be consistent with how firms were certified by the State at time of contract award. Leave blank for non-certified firms.
- 16. SUBCONSULTANT AMOUNT: Indicate the dollar amount of the subcontract.
- 17. PAYMENT AMOUNTS AND DATES MADE, FOR MONTH: Please list any payment amounts for the month, and the dates the payments were made.
- TOTAL PAYMENTS, TO DATE: This amount should be the total dollar amount paid-to-date to the subconsultant

COMMENTS (Include why any payment amounts made to a subconsultant are less than that requested by the subconsultant).

EXHIBIT A1

REV 09/07

EXHIBIT B INDEPENDENT CONTRACTOR CERTIFICATION STATEMENT

INDEPENDENT CONTRACTOR CERTIFICATION STATEMENT DESCRIPTICATION I, undersigned, am authorized to act on behalf of entity designated below, hereby certify that entity has compensation Insurance. The pendent contractor standards. As used in various provisions of ORS Chapters 316, 656, 657, and 701, an individual or performs labor or services for remuneration shall be considered to perform the labor or services as an "independent contractor" is section are met. The contracted work meets the following standards: Or business entity providing the labor or services is free from direction and control over the means and manner of providing the subject only to the right of the person for whom the labor or services are provided to specify the desired results; or business entity providing labor or services is responsible for obtaining all assumed business registrations or professional nases required by state law or local government ordinances for the individual or business entity to conduct the business; or business entity providing labor or services furnishes the tools or equipment necessary for performance of the contracted so the business entity providing labor or services has the authority to hire and fire employees to perform the labor or services; alabor or services is made upon completion of the performance of specific portions of the project or is made on the basis of an dic retainer. Date Date Correctifies he/she meets the following standards: The business entity providing labor or services is registered under ORS Chapter 701, if the individual or business entity provides for which such registration is required:
expendent contractor standards. As used in various provisions of ORS Chapters 316, 656, 657, and 701, an individual or performs labor or services for remuneration shall be considered to perform the labor or services as an "independent contractor" is section are met. The contracted work meets the following standards: or business entity providing the labor or services is free from direction and control over the means and manner of providing the section business entity providing labor or services is responsible for obtaining all assumed business registrations or professional anses required by state law or local government ordinances for the individual or business entity to conduct the business; or business entity providing labor or services furnishes the tools or equipment necessary for performance of the contracted is or business entity providing labor or services has the authority to hire and fire employees to perform the labor or services; alabor or services is made upon completion of the performance of specific portions of the project or is made on the basis of an lic retainer. Date ctor certifies he/she meets the following standards: or business entity providing labor or services is registered under ORS Chapter 701, if the individual or business entity provides are the providing labor or services is registered under ORS Chapter 701, if the individual or business entity provides.
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ependent contractor standards. As used in various provisions of ORS Chapters 316, 656, 657, and 701, an individual or a performs labor or services for remuneration shall be considered to perform the labor or services as an "independent contractor" is section are met. The contracted work meets the following standards: or business entity providing the labor or services is free from direction and control over the means and manner of providing the se, subject only to the right of the person for whom the labor or services are provided to specify the desired results; or business entity providing labor or services is responsible for obtaining all assumed business registrations or professional anses required by state law or local government ordinances for the individual or business entity to conduct the business; or business entity providing labor or services furnishes the tools or equipment necessary for performance of the contracted is; or business entity providing labor or services has the authority to hire and fire employees to perform the labor or services; elabor or services is made upon completion of the performance of specific portions of the project or is made on the basis of an life retainer. Date Date ctor certifies he/she meets the following standards: or business entity providing labor or services is registered under ORS Chapter 701, if the individual or business entity provides
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e income tax returns in the name of the business or a business Schedule C or form Schedule F as part of the personal income
filed for the previous year if the individual or business entity performed labor or services as an independent contractor in the
or business entity represents to the public that the labor or services are to be provided by an independently established by when an individual or business entity files a Schedule F as part of the personal income tax returns and the individual or performs farm labor or services that are reportable on Schedule C, an individual or business entity is considered to be engaged at the established business when <u>four or more</u> of the following circumstances exist. Contractor check four or more of the
The labor or services are primarily carried out at a location that is separate from the residence of an individual who performs the labor or services, or are primarily carried out in a specific portion of the residence, which portion is set aside as the location of the business;
Commercial advertising or business cards as is customary in operating similar businesses are purchased for the business, or the individual or business entity has a trade association membership;
Telephone listing and service are used for the business that is separate from the personal residence listing and service used by an individual who performs the labor or services;
Labor or services are performed only pursuant to written contracts;
Tohor or coming our and the state of the sta
Labor or services are performed for two or more different persons within a period of one year; or

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EXHIBIT C

INSURANCE (The Project Manager must answer and initial 2, 3, and 4 below)

During the term of this contract Contractor shall maintain in force at its own expense, each insurance noted below:

1.	Workers' Compensation insurance in compliance with ORS 656.017, which requires sub- compensation coverage for all their subject workers (contractors with one or more employed).	pject employers to pro oyees, unless exempt	ovide Oregon workers' under ORS 656.027).
2.	x Required and attached or Waived by City Attorney:		
	General Liability insurance with a combined single limit of not less than \$1,000,000 per Damage. It shall include contractual liability coverage for the indemnity provided under Portland, and its agents, officers, and employees are Additional Insured but only with resunder this Contract:	this contract, and sh	all provide that City of
3.	X Required and attached or Waived by City Attorney:	1	
	Automobile Liability insurance with a combined single limit of not less than \$1,000,000 Damage, including coverage for owned, hired, or nonowned vehicles, as applicable:	per occurrence for B	odily Injury and Property
4.	x Required and attached or Waived by City Attorney:	V.	
	Professional Liability insurance with a combined single limit of not less than \$1,000,000 cover damages caused by error, omission or negligent acts related to the professional ser insurance coverage is provided on a "claims made" basis, the successful Proposer shall a coverage for three years after completion of the contract, provided coverage is available available or economically feasible, contractor shall notify City immediately.	vices to be provided couire a "tail" covera	under this contract. If
5.	On all types of insurance. There shall be no cancellation, material change, reduction of coverage(s) without 30-days written notice from the Contractor or its insurer(s) to the Ci	limits, or intent not to	renew the insurance
6.	Certificates of insurance. As evidence of the insurance coverages required by this contraction insurance certificates to the City at the time contractor returns signed contracts. The cert Additional Insured and will include the 30-day cancellation clause that provides that the without 30 days written notice first being given to the City Auditor. Insuring companies requested, complete policy copies shall be provided to the City. The Contractor shall be deductibles, self-insured retentions, and/or self-insurance.	tificate will specify a insurance shall not to or entities are subject	Il of the parties who are erminate or be cancelled et to City acceptance. If