

Eval-  
BRC

PORTLAND MODEL CITIES - CITY DEMONSTRATION AGENCY

Interoffice Memorandum

December 19, 1973

TO: Gregg Watson  
Chairman CPB

FROM: Leroy Patton *LR*  
Chairman Evaluation Budget Committee

SUBJECT: EVALUATION BUDGET COMMITTEE'S MEETINGS

The Evaluation Budget Committee met on December 10, 1973, and agreed to eliminate various projects from future funding. These projects were in two groups:

1. Prior commitments
  - (a) Medical Dental Clinics - Multnomah County
  - (b) Teachers Training ) Portland Public Schools
  - (c) Pre-School Expansion )
  - (d) Group Homes - Yaun & Acheson ) State Children's Services Div.
  - (e) Foster Care )
2. One time grants
  - (a) Freedom House
  - (b) Albina Art Center
  - (c) Summer Youth Program (Summer Youth Employment, Reading Tree, and Little League)
  - (d) Albina Health Care

Other policy decisions made as a result of this first meeting were:

1. No new projects
2. No budget increases over the Third Action Year Extension

On December 17, 1973, the Evaluation Budget Committee met and listed a priority for the remaining projects into three groups as follows:

GROUP I Definitely fund - arranged in priority, they are:

1. Senior Adult Service Center  
The Senior Adult Service Center should be funded as a challenge grant (i.e., Model Cities participates in funding along with other bureaus).
2. Martin Luther King  
Administrative support only.
3. Emergency Housing  
A challenge grant.

4. Albina Youth Opportunity School  
This is a challenge grant contingent upon the School District providing \$80,000.

Three projects are listed as the fifth priority, they are:

5. 4-C  
Community Care  
MEDIA (a challenge grant contingent upon receiving OMBE grant)

GROUP II To be funded only if Group I commitments are met

Mental Retardation

Direct funding with exceptional schools for six over-age students.

GROUP III No funding consideration

1. Contractors Management
2. Youth Recreation - staff to be picked up by Youth Service Center
3. Operation Step-Up

LP:cc

LP

cc: A. Raubeson  
E. Roberts  
G. Holliday  
Official Files

OFFICIAL MINUTES  
Evaluation-Budget Committee  
December 18, 1973

*BRC*

The Evaluation and Budget Committee was called to order at 5:40 p.m. The meeting was held in the Model Cities Conference Room #226, at 5329 N.E. Union Avenue.

Those present at the meeting were:

Bob Rodgers	Gregg Watson	Jan Childs
James Bucciarelli	LeRoy Patton	James Loving
Andy Raubeson	Elvin Roberts	Neva VerMeer

Mr. Patton stated the meeting tonight is a result of several meetings we have had for the prioritizing of the programs. It is important that you have the rationale before going to the Board. After the first couple of meetings we went through and categorized the areas for budgeting. We had previously obtained commitments on Medical Dental Clinics, Teachers Training, Pre-School Expansion, Group Homes (Yaun & Acheson) and Foster Care. We also separated the programs in terms of one-time grants. These programs are Freedom House, Albina Art Center, Summer Youth Programs and CHPA. We had 11 remaining programs of which we spent many hours prioritizing for the Budget Committee to decide what they want to do with the allocations.

Mr. Roberts mentioned the 15-day funding for some of the agencies which the Budget Committee had agreed upon.

Mr. Patton wrote on the blackboard the prioritized list agreed upon by the Evaluation Committee:

- Group I -
1. Senior Adult Service Center
  2. Martin Luther King Scholarship
  3. Emergency Housing Repair
  4. A.Y.O.S.
  5. (Tied) MEDIA, 4-C's, Community Care

Mr. Loving stated we are going to allocate these programs with the money we have and then we will also work out a budget on the money we may get.

Mr. Patton also listed Group II and Group III as follows:

Group II - Mental Retardation (tuition for overage children only)

- Group III - (No funding considered)
1. Contractor's Management
  2. Youth Recreation
  3. Operation Step-Up

Mr. Watson stated that the criteria used for the evaluation rating of the projects were: need, fundability, performance and impact. We are asking the Budget Review Committee to place total amounts on these projects for a year.

Mr. Loving said we are dealing with approximately \$210,000 and we are going to break that amount down in proportion to the programs.

Mr. Raubeson informed the committee that the phase-out period is that period when we are going out of business with a greatly reduced staff.

Mr. Loving said that the 15-day money in the second column adds up to approximately \$76,000. We are talking about extending the program to December 1974. Why don't we take this \$76,000 and add it to the \$210,000 and have the programs start their phase-out 15 days prior to termination date, and then we will have about \$286,000 to deal with?

Mr. Rodgers said even though we are funding these programs they should be looking for other monies. Our priorities should be for the programs going out seeking other funds.

Mr. Roberts mentioned challenge grants and Mr. Patton said you can't ask for a challenge grant when there is no agency to pick them up. Mr. Watson said we can look at these programs in Group I and spread the \$210,000. The alternative recommendation is that these be prioritized in the order the Evaluation Committee voted to receive funding. Mr. Bucciarelli said another alternative would be to go on the percentages of the funding levels.

Mr. Roberts commented further on 15-day funding. Stated we are going to have to grant a 15-day funding for some agencies because their funding cycle on commitment from the other agencies will not begin before July 1. We have to keep those agencies open for 15 days until another agency absorbs them.

Mr. Loving commented that we are going to shut down December 1974. Are you saying these agencies are going to need a 15-day period? Mr. Roberts said Yaun and Acheson House, Foster Care and Multi-Service are going to be picked up effective July 1, 1974. Somebody has to fund them for 15 days until the State or County picks them up. June 15, 1974 to July 1, 1974 is the budget cycle.

MR. RODGERS MADE A MOTION THAT YAUN AND ACHISON HOUSE, FOSTER CARE AND MULTI-SERVICE BE GRANTED \$15,000 TO CARRY THEM FOR THE 15 DAYS BASED ON SURPLUS AFTER THIS BUDGET CYCLE. SECONDED AND CARRIED.

A lengthy discussion followed on the Group I priority list. Mr. Rodgers suggested giving each of the seven projects \$30,000. Mr. Watson said that would be unequal distribution. Suggestions were written on the board by Mr. Watson on how the money could be distributed amongst the first four programs. Mr. Loving and Mr. Rodgers said they would like to see each of the seven programs get some of the money. Mr. Raubeson said we had challenge grants last year and every one of them worked. Mr. Watson said the Evaluation Committee in its discussion was not looking only at \$210,000. We were looking at \$868,000, the total projected figure.

Mr. Loving said he thinks all of the programs should be eligible for some of these surplus dollars. In terms of the future money that might fall out of the sky we can still put together an extended program based on contingency funds and have that money attached to these programs on a percentage basis. Mr. Raubeson said you don't base a budget on what you have in your pocket. We know we are going to get the extra money.

Alternatives were written on the blackboard as follows:

Alternative #1  
If only \$210,000 is available

Alternative #2  
If \$868,000 is available

\$460,000 current surplus  
300,000 new  
100,000 Relocation  
\$860,000

Mr. Loving stated we have to make decisions and we can't make decisions when we have so much rhetoric from the Evaluation committee, staff and outsiders. We are talking about two alternatives to present to the Board - \$210,000 and \$868,000.

Mr. Franz suggested taking the list of projects and divide up those which have some possibility of funding and those which have no possibility of funding and decide whether you want to give some to those who don't have any chance of funding. Once you make the decision you can go from there.

Mr. Loving stated that Mr. Franz gave us a good criteria to start from. He asked everybody to let the Budget Committee deal with the problem.

After a great deal of discussion between the two committees, MR. RODGERS MADE A MOTION TO DISTRIBUTE THE \$210,000 AS FOLLOWS:

1) Senior Adult Service Center . . . . .	\$ 30,000
2) Martin Luther King . . . . .	18,000
3) Emergency Housing . . . . .	35,000
4) A.Y.O.S. . . . .	52,000
5) 4-C's . . . . .	25,000
Community Care . . . . .	20,000
MEDIA . . . . .	30,000
	<u>\$210,000</u>

MOTION SECONDED AND CARRIED.

Mr. Loving stated that on future money we will be based on previous years for future allocations.

MR. LOVING MADE A MOTION THAT THE ADDITIONAL DOLLARS WE WILL HOPEFULLY RECEIVE UP TO \$400,000 WILL BE DIVIDED AMONG THE SEVEN PROGRAMS WE FUNDED AND IF THERE ARE ADDITIONAL DOLLARS WE WILL FUND GROUP 3 AT A PERCENTAGE RATE IN CONJUNCTION WITH PRIOR YEAR FUNDING, OR 46%. SECONDED AND CARRIED.

The meeting adjourned at 7:30 p.m.

Neva VerMeer  
Transaction Secretary

OFFICIAL MINUTES  
Evaluation Budget Committee  
December 10, 1973

Files

The Evaluation Budget Committee was called to order at 5:45 by the Chairman, Mr. James Loving. The meeting was held in the Model Cities Conference Room #226, at 5329 N. E. Union Avenue.

Those present at the meeting were:

LeRoy Patton	Bill Newborne	Burnett Austin	James Loving
Kay Toran	Gregg Watson	Andrew Raubeson	Elvin Roberts
Nick Barnett	John Gustafson	Andrea Sharp	Neva VerMeer

Mr. James Loving stated he was disappointed that the Budget Review Committee was not all present. We invited the Evaluation Committee to meet with the Budget Review Committee for their input before we can come up with a realistic projection in terms of what to do on unallocated funds. At some of the previous committee reports to the Board it was indicated that we had approximately \$200,000 of surplus funds at this point. We skinned off the top some basic recommendations we thought were necessary in terms of phasing out the program. Then there were the closing out costs incurred by the agency which we allowed \$70,000. After that we had a surplus of \$200,000. Since that time Mr. Roberts has been looking into the feasibility of pulling money from Relocation back into the main budget for redistribution. We have come up with additional funds from some other programs which bring in approximately \$55,000 to add to the amount we already have. We have approximately \$250-260,000 which we have to think in terms of reprogramming and extending as far as we can. In order to extend it to December 31, 1974 we will have to do some evaluating of the existing programs and try to stretch the money as far as we can. It is essential that the Evaluation Committee help us to come up with some very realistic evaluation.

Mr. Newborne suggested we examine the various programs based upon their evaluation reports and the amount of monies being allocated to them. Mr. Loving said we are going to have to come up with some guidelines in terms of what we want to do with some of those programs that we can't carry after June. After December 1974 all of these programs are going to have to be phased into somewhere else.

Mr. Newborne said we need to prioritize some of those programs. Mr. Raubeson stated that priority setting is going to be very tough. Stated he would like to see this committee arrive at some policy making and eliminate some of them. The first would be the health and dental programs in the Multi-Service Center. We ought to hold the committee to the commitment they made. We have the same sort of agreement with Portland Public Schools for Teacher Training and Pre-School Expansion. We also have a similar agreement with the Childrens Services with the State of Oregon for Group Care Homes and Foster Care. We have two projects which the Board made one-time grants - Freedom House and Albina Art Center. That would be seven programs right off the top and it would free up our staff from dealing with those. Last year when we were cut on the Health programs we went to the County and they agreed to put up half of the money for this year. They understood that they have to fund the whole thing this time.

Mr. Loving stated he was going to lean heavily on the recommendations of the Evaluation Committee and have them look into in-depth in terms of eliminating those seven projects. Mr. Newborne asked about AYOS. Mr. Raubeson said he tried to get a commitment from the School Board last year but was unable to do so. They received \$80,000 from the State this year. Mr. Loving added that AYOS is one of the projects that will have to be evaluated along with the rest of the projects.

Mr. Patton stated we should figure some way to get the State, the County and the Portland Public Schools to follow through on every commitment they have made, and it should be done in a professional manner.

Mr. Raubeson said the School District gave a commitment last year and as far as he knows that commitment is still in force. We might as well look to where our commitments are and try to hold people to them. Stated he is asking to put it all into one package and restate it. Our staff needs something to go on and it will save everybody a lot of time, energy and frustration.

Mr. Patton suggested having a work session with the Board. Mr. Austin asked if Chuck Clemans has the authority, and Mr. Patton answered there is no question about it. Mr. Loving explained that Dr. Blanchard said that based on their financial situation they couldn't carry the burden of taking on Model Cities programs that they had previously committed themselves to do. Because they didn't have money yesterday doesn't mean they won't have money today.

Mr. Raubeson restated that they didn't make a commitment to AYOS, but a commitment was made to Teacher Training. They saw Pre-School Expansion as part of the School District's responsibility. Mr. Patton expressed concern of the Board following through and seriously taking the commitments. Mr. Loving said the Board has delegated various committees to do various jobs and they should have confidence in the committees.

At this point Mr. Watson arrived at the meeting and Mr. Roberts passed out copies of the budget which supercedes previous budgets. Mr. Roberts said that the longer we stay in existence the more money we are going to need. The longer we stay open the more the money is going to dwindle. Ms. Toran asked what the operating budget per month is for administration. Mr. Raubeson answered \$40,000 per month. Mr. Newborne asked if there is a paring down of administration staff. Mr. Roberts said there will be a skeleton crew after June 30. Administration and CP have to stay. The planners can be cut down. We can't cut Evaluation any more. Seven or eight people at the most is the maximum we can cut.

Mr. Raubeson suggested policy determinations as (1) no new projects, and (2) no budget increases for the projects will be considered. Mr. Patton said there is so much feeling on the Board for those projects that he can't see them going along with us.

Albina Health Care was mentioned and Mr. Roberts thought it should go on the list of the others to find other financing. Mr. Austin asked if Mr. Raubeson would write on the blackboard the policy recommendations he is alluding to. Mr. Raubeson agreed to do so, as follows:

Eliminate projects because:

1. Prior commitments
  - (a) Medical Dental Clinics - Multnomah County
  - (b) Teachers Training )
  - (c) Pre-School Expansion) - Portland Public Schools
  - (d) Group Homes (Yaun & Acheson)
  - (e) Foster Care } - State Children's Services Div.
2. One time grants
  - Freedom House
  - Albina Art Center
  - Summer Youth Program (Summer Youth Employment, Reading Tree, Little League)
  - Albina Health Care

Other Policy Decisions

1. No new projects
2. No budget increases over Third Action Year Extension

Mr. Watson asked if this committee is going to bring a report to the Board and that they will review it and pass on it. Mr. Loving said if we are united in what we are recommending he doesn't see why the Board should tear down what we have recommended. Mr. Roberts stated he has requested Ms. Sharp to write a synopsis of all agencies that have been evaluated since last time the Board voted funds. Ms. Sharp stated she has not completed the report. She stated further that they have listed the operating agencies that are totally dependent on Model Cities and have also listed the ones that should go elsewhere for funding. Among the ones that would fold tomorrow without Model Cities are the MLK Scholarship, AYOS, Freedom House, Senior Adult Service Center, 4-C's, Community Care, Albina Art Center, Operation Step-Up and MEDIA. Teacher Training should be picked up by the School District; MLK will be looking for other funds starting January 1974; 4-C's in the MN are now applying for a grant of their own either through the City or State. Youth Care centers and Foster Homes should be picked up by Children Services Division of the State. The local Development Corporation can give loans to MEDIA for their business but can't give them money for management.

Mr. Watson expressed concern over commitments that have not been in writing. He stated that agreements should have been written out. Mr. Raubeson said none of those agencies control their budgets for more than one year. They would not put it into contract language. Mr. Loving said there is nothing we can do in terms of nailing those down. Their budgets are allocated on a yearly basis and it depends on whether they have any money or not.

Mr. Newborne asked about recent evaluations. Mr. Raubeson said there hasn't been much to evaluate. Mr. Newborne said the Board previously decided if an evaluation wasn't made in any given month that the remaining funds could be withdrawn. Mr. Loving said we will have to check the minutes and see if that is correct.

MS. TORAN MOVED WE RECOMMEND TO THE BOARD THAT WE ACCEPT THE POLICY DECISIONS FROM NO. 1, (a) THROUGH (e), AS WELL AS THE "OTHER POLICY DECISIONS" (1) AND (2). SECONDED.

Discussion followed on an increase in funds from HUD in which Ms. Toran stated if we get an increase then we would revise our decision at that time. VOTE TAKEN ON THE MOTION. MOTION CARRIED.

Mr. Loving asked Mr. Watson to comment on one-time grants that are recommended for defunding. Mr. Watson said it seems that the Board has gone on record as funding those projects, good or bad. We should let them run through June 30.

Mr. Austin asked if we had bought the Freedom House. Mr. Raubeson said we gave Freedom House \$20,000 plus \$6,000 for a down payment on a facility, which is frozen until such time as they purchase a building.

Mr. Austin asked if the Summer Youth Program could be picked up by somebody else. Stated he would like to see us keep the Summer Youth Program. Mr. Barnett expressed concern over the programs not being refunded as they have accomplished at least in some measure what they set out to do.

Mr. Patton stated if we don't consider the one-time grants now it will give us that much more freedom to work on the budget and the budget allocation is our big concern. Mr. Gustafson said that under no circumstances would he want us to lose the Summer Youth Program and wondered if we can get the City to take it.

Mr. Watson said we are not going to fund these projects again and the agencies should know the funds will no longer be available after June 30. It will put pressure on the agencies for outside funding.



Mr. Gustafson said he was under the impression that all these projects knew these were one-shot projects. Mr. Watson stated that other one-shot programs in the past have gone back and been refunded consistently.

GREGG WATSON MADE A MOTION THE ONE-TIME GRANTS BE CONSIDERED FINAL ALLOCATIONS FOR THE CURRENT BUDGET REVIEW, AND AGENCY'S PERSONNEL DEVELOPE OUTSIDE RESOURCES FOR THE FUNDING OF THOSE PROJECTS AFTER JUNE 30, 1974. SECONDED BY MR. PATTON.

Discussion followed the motion in which Mr. Loving asked if the motion means that we cannot look for these one-shotters to be refunded at the discretion of the Board. Mr. Watson said it allows us a position to clearly review the budget. The one-time grants will be considered on their merits.

Question called for. MOTION CARRIED.

At this point Mr. Loving had to leave the meeting and suggested having another meeting as soon as possible. We should have another meeting prior to the next Board meeting. Mr. Roberts said the City has asked for a budget by January 4. HUD has indicated they would like to hear our plans by January 30. Commissioner Schwab wants it on her desk by January 3.

Mr. Watson suggested a temporary freeze pending the majority of the committee. At our next meeting we will incorporate temporary changes in event of emergencies.

It was decided to have the next meeting Wednesday, December 12, at 6:30 p.m.

Meeting adjourned at 8:00 p.m.

Neva VerMeer  
Transaction Secretary

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PORTLAND MODEL CITIES - CITY DEMONSTRATION AGENCY

Interoffice Memorandum

DATE: December 14, 1973  
TO: CPB Budget and Evaluation Committees  
FROM: CDA Evaluation Department  
CONCERNING: Operating Agencies (O/A)

The following information is based on your previous request at the December 10th meeting. It includes all O/A's with the exception of:

1. O/A's for which there are commitments - Teachers Training, Pre-School Expansion, Multi-Service Center, Youth Care Centers, Foster Homes;
2. O/A's that are 1-shot programs - Freedom House, Albina Art Center, Albina Health Care, Summer '73.
3. O/A's no longer in operation or in no need of our consideration - Cascade Center, C.A.T., Consumer Protection, Emergency Supplemental, P.C.R., Boise-Humboldt, Neighborhood Facility.

The following information will give you a brief synopsis, the framework which consists of the O/A's purpose, beneficiaries, number served during Third Action Year and its extension, amount of monies expended (approximately) during Third Action Year and its extension, and impact.

It is the Evaluation Department's opinion, and not necessarily that of the CDA's, that the remaining O/As be prioritized as follows:

<u>Projects</u>	<u>Current Third Action Year Extension</u>	<u>Comments</u>
A. 1. 4-C	\$225,035.00	
2. Senior Adult	171,495.00	
3. MEDIA	184,873.00	
4. MLK	60,000.00	
5. RETP	100,000.00	Required; possible cutback
6. Relocation	615,615.00	Required; possible cutback
B. 7. Community Care.	105,030.00	
8. AYOS	139,583.00	
9. Youth Recreation	53,827.00	
10. Health Planning	16,468.00	
11. OSU	142,307.00	
C. 12. MARC	21,000.00	
13. Housing Repair	199,126.00	
14. Contractors Mngt.	28,000.00	
15. RDP	113,914.00	

- Notes: 1. Total \$2,176,273.00  
 2. " 2,062,359.00 without RDP  
 3. " 1,560,658.00 without Relocation

Third Action Year  
Extension

	<u>Budget</u>	<u>3rd Act.Yr.Ext. Average Mon. Expended</u>	<u>Expend.Rate</u>	<u>Projected Expend.Rate</u>	<u>Unexpend.Bal. un to 11/1/73</u>
A. 1. 4-C	\$ 225,035	\$11,976	23.9	37.5	\$ 171,141
2. SASC	171,495	14,247	37.4		107,377
3. MEDIA	180,073	10,341	25.8		133,537
4. MLK	60,000	3,674	27.5		43,472
5. RETP	100,000	--	--		100,000
6. Relocation	500,000	23,347	23.7		381,434
	<u>1,236,603</u>	<u>13,317</u>	<u>27.7</u>		<u>936,961</u>
B. 7. Community Care	105,030	10,038	43.0		59,855
8. AYOS	139,583	9,921	32.0		94,944
9. Youth Recr.	53,827	3,873	32.4		36,400
10. Health Plng.	13,270	408	13.8		11,432
11. OSU	142,307	10,253	32.4		96,167
	<u>454,017</u>	<u>6,899</u>	<u>30.7</u>		<u>298,798</u>
C. 12.	21,000	--	--		21,000
13. Housing Rep.	199,126	16,566	37.4		124,577
14. Contractors	22,000	1,821	37.3		13,804
15. RDP--	113,914	--	--		113,914
	<u>356,040</u>	<u>9,193</u>	<u>37.4</u>		<u>273,295</u>
	2,046,660	9,803	31.9		1,509,054

O/As that generate income for the MNA:

1. 4-C
2. MEDIA
3. OSU
4. Contractors Management

O/As that put income into the MNA:

1. Relocation
2. Housing Repair

O/As that are an income investment (future dollars):

1. AYOS
2. MLK Scholarship Fund

O/As that are service projects:

1. SASC
2. Community Care
3. Youth Recreation
4. Health Planning
5. MARC



10-07 PROJECT...

ALBINA YOUTH OPPORTUNITY SCHOOL

NON-SUPP

SUPP

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**PURPOSE AND BENEFICIARIES:**

Purpose: The purpose of this project is to continue the Albina Youth Opportunity School Program of Counseling and Educational Services to youths suspended or expelled from, or having dropped out of, public schools.

Beneficiaries: The beneficiaries will be 180 students, 13 to 18 years old, from the MNA.

**CONTENT AND OPERATION:**

Function 1--Continuation of a comprehensive, individually based counseling program

Function 2--Development of an educational testing center

Function 3--Continuation of an individualized basic education program relevant to "drop-out" students' needs

Function 4--Implementation of a field work program.

**FUNDING:**

	HUD SUPPORT	OTHER FEDERAL *	LOCAL *	TOTAL
FIRST ACTION YEAR EXPENDITURES	27,149			27,149
SECOND ACTION YEAR BUDGET	139,583		53,000	192,583
THIRD ACTION YEAR BUDGET	139,583		91,200	230,783
POST-MODEL CITIES PROPOSED FUNDING	No Post Model Cities Funding commitments made as yet.			

**TIME TABLE:**

This project will begin June 16, 1972 and will continue for 12 months. All activities are continuous over the life of the project.

In alphabetical order:

Albina Youth Opportunity School (AYOS)

A. Third Action Year (Budget = \$139,583.00)

<u>Month</u>	<u>Number of Students Enrolled</u>	<u>Comments</u>
June 16-30	100	Average for 10 months =
July	100	68 per month.
August	0	*Average for 12 months =
Sept.	0	56.75 per month.
Oct.	45	
Nov.	60	*The contract stipulated
Dec.	67	80 per month
Jan.	60	
Feb.	60	
March	67	
April	60	
May	62	
June 1-15	<u>0*</u>	
Total = 681		

B. Third Action Year Extension

June 16-30	62 (6 graduated)	Average number of students
July	62	per month = 65
Aug.	62	
Sept.	Closed for staff orientation	
Oct.	73	

Average expenditures per month for 3 A.Y. Extension = \$9,921.00  
" " " " " students = 172.35



15-03 PROJECT... COMPREHENSIVE CHILD CARE

NON-SUPP

SUPP

NEW

CONT

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**PURPOSE AND BENEFICIARIES:**

Purpose: The purpose of this project is to improve the quality of child care services for each family in the MNA and to develop the most efficient and economical methods for delivering child care services to families in need of such services. A further purpose of this project is to assure continuity of child care services to each MNA family requiring such services.

Beneficiaries: Beneficiaries of this project will be all MNA parents requiring day care, night care and emergency care services.

**CONTENT AND OPERATION:**

The functional elements of this project are:

Function 1--To serve as a focal point to provide and coordinate a system of night and daytime care of MNA children

Function 2--To provide approved MNA homes for the care of children of MNA working mothers

Function 3--To establish pre-school and school age child care centers to serve MNA children and parents.

**FUNDING:**

	HUD SUPPORT	OTHER FEDERAL	LOCAL	TOTAL
FIRST ACTION YEAR EXPENDITURES	107,198	408,911	27,261	543,370
SECOND ACTION YEAR BUDGET	194,211	728,292	48,553	971,056
THIRD ACTION YEAR BUDGET	225,035	837,308	55,308	1,117,643*
POST-MODEL CITIES PROPOSED FUNDING	Staff and CDA is aggressively trying to secure state, local, public and private money to continue this project.			

**TIME TABLE:** The Comprehensive Child Care Project, as approved and funded for \$351,912 during the Second Action Year. The proposed \$1,117,643 budget is for a complete year of that project and its activities Third Action Year. The life of the project is for one year - June 15, 1972 to June 15, 1973. In addition, a contract for providing day care services to the Metropolitan 4-C Council children and emergency day care service to clients of the State Health Service Center. Funding for this project is not a part of this budget.

\* On summary budget sheet p. 2-133, this total is shown as \$1,119 thousand due to rounding.



A. THIRD ACTION YEAR

II. 4-C Components:	Average No. of Children per Mo.	Total No. of Children for Yr.
1. Family Day & Night Care	145	1,742
2. Pre-School	126	1,514
3. Supervisory	902	10,824
4. Regular	178	2,136

EXAMPLES: Bethel = 30 children = \$9.54 per day  
 Parent Child Care Center = 22 children = \$8.17 per day

B. THIRD ACTION YEAR EXTENSION

Components:	Aver. No. of Children per Mo.	Total No. of Children for Year (6/73-11/73)	
1. Family Day & Night Care	170	766	(4.5 mon.)
2. Pre-School	40	80	(2 mon.)
3. Supervisory	539	1,078	(2 mon.)
4. Regular	174	781	(4.5 mon.)

Average cost per child for the year (3 Act.Yr,Ext.) = \$95.64

Average monthly cost per child for 3 Act. Year = \$7.97

NOTE:

For every dollar M.C. put into the program, \$19.20 was generated (not including the the employment of MNR).

The program provides education, employment, and childhood stability, i.e., motivation, discipline.

Example:

Assume 900 families w/net income per month of \$400.00 = \$4,320,000 generated into MNA because of 4-C.



15-07

**PROJECT...**

COMMUNITY CARE ASSOCIATION

NON-SUPP

SUPP

NEW

CONT

DEL

**PURPOSE AND BENEFICIARIES:**

Purpose: The purpose of the Community Care Association is to make maximum use of existing sources of foods, clothing, furniture, appliances and other services which are essential to improve the quality of life of residents of the MNA. Community participation through volunteer support is encouraged in meeting needs.

Beneficiaries: This program will benefit all MNA residents in the following areas:

1. Unemployed and low income families will be the primary target groups, but all Tri-County families will be eligible
2. Organizations and agencies coordinating with Community Care will receive services and products, through referrals, for their clients
3. Volunteer resources of Model Cities and its agencies along with individuals and organizations from the entire city will be involved

**FUNDING:**

	FEDERAL SUPPORT	OTHER FEDERAL \$	LOCALS	TOTAL
FIRST ACTION YEAR EXPENDITURES	67,109			67,109
SECOND ACTION YEAR BUDGET	110,030			110,030
THIRD ACTION YEAR BUDGET	105,030			105,030
POST-MODEL CITIES PROPOSED FUNDING	Agency is aggressively seeking private, public, local, state and federal funds for the continuation of the program.			

**CONTENT AND OPERATION:**

This project will include the following functions:

- Function 1--Operation and expansion of a program for investing, processing, canning, and distribution of food products to needy families
- Function 2--Establishment and operation of a clothing exchange
- Function 3--Operation of a central clearing house for exchange of free clothing, furniture, and household articles
- Function 4--Operation of a moving component
- Function 5--Establishment and operation of a community food program
- Function 6--Operation of sewing component
- Function 7--Operation of membership directory component
- Function 8--Establishment and operation of a poultry component, including acquiring land, material and poultry
- Function 9--Preparation for serving - in-house meals (served in a central kitchen) and out meals (for home consumption) and distribution of hot meals to MNA residents.

**TIME TABLE:**

No definite time frame can be ascertained with any degree of accuracy. Each facet of the present program will continue to operate concurrently as time, personnel and equipment allow. The new custom cannery component and all expanded operations, including the community food component, will begin immediately upon receipt of the first Action Year covering funds.

III. Community Care

A. Third Action Year (Budget = \$105,030.00)

Month	No. Receiving Food	No. Rec. Hot Meals	No. Rec. Clothing	No. of Families Serv
June 16-30	2,150	2,859	345	600
July	3,106	5,092	1,093	1,046
Aug.	4,240	5,047	1,640	726
Sept.	1,139	1,892	56	309
Oct.	1,060	1,681	41	357
Nov.	1,483	1,399	35	212
Dec.	1,093	893	35	206
Jan.	1,843	1,843	38	432
Feb.	964	1,010	35	207
March	2,854	1,013	20	302
April	1,806	989	20	308
May	899	1,399	30	255
June 1-15	271	1,333	10	83
<b>TOTAL</b>	<b>22,908</b>	<b>21,313</b>	<b>3,398</b>	<b>5,043</b>
<b>AVERAGE</b>	<b>1,909</b>	<b>1,776</b>	<b>283</b>	<b>420</b>

Annual Cost per family per month = \$20.84

B. Third Action Year Extension

June 16-30	500	2,759	15	128
July	1,131	2,570	645	313
Aug.	1,246	2,250	830	308
Sep.	901	1,151	621	237
Oct.	1,408	4,224	598	372
<b>TOTAL</b>	<b>5,186</b>	<b>12,954</b>	<b>2,709</b>	<b>1,358</b>
<b>AVERAGE</b>	<b>1,152</b>	<b>2,874</b>	<b>602</b>	<b>302</b>

Average cost per family per month = \$33.24



**PURPOSE AND BENEFICIARIES:**

Purpose: The purpose of the Contractor Management Project is to improve the competitive position of the MNA construction industry. The participants will be:

1. Albina Contractors Association members
2. Any other MNA based contracting or sub-contracting concern
3. Any MNA entrepreneur desiring entry into the construction industry.

Beneficiaries: Beneficiaries will be MNA residents through:

1. Improved efficient and expanded scale of MNA construction firms
2. Increased employment in the MNA construction industry
3. Improved community-industry relations.

**CONTENT AND OPERATION:**

The Contractor Management Project will utilize supplemental funding to hire a full-time business manager and identify who will be responsible to administer and coordinate all project functions:

Function 1--Assist all MNA based construction firms in applying for and securing construction contracts

Function 2--Assist all MNA based construction firms to gain greater participation in existing government programs

Function 3--Provide technical and managerial assistance available to all MNA based construction firms

Function 4--Assist MNA residents to gain entry into the construction industry.

The project will employ a Construction Management Officer, a Loan and Bond Officer and a Contract Development Officer to carry out proposed activities.

**TIME TABLE:**

The Contractor Management Project will continue through the Third Action Year. Efforts are currently underway to find additional funding needed to expand the program.

**FUNDING:**

	MND SUPPORT	OTHER FEDERAL \$	LOCALS	TOTAL
FIRST ACTION YEAR EXPENDITURES	22,000			22,000
SECOND ACTION YEAR PROPOSED BUDGET	44,023			44,023
THIRD ACTION YEAR BUDGET	44,023		(proposed) 72,000	116,023
POST-MODEL CITIES PROPOSED FUNDING	Additional funding is now being sought from various sources including the Natl. Association of Minority Contractors.			

#### IV. Contractors Management

Third Action Year Extension (7/1 - 10/31/73)

A. No. of contracts totally	=	67
B. No. of contracts per month	=	17
C. No. of dollars totally	=	\$468,313.00
D. No. of dollars per month	=	117,078.00

For every dollar put into this project, a return of \$257.00 was generated.

They are making concerted efforts to look for other funding sources.



11-02 **PROJECT...** HEALTH COORDINATING AND PLANNING

NON-SUPP

SUPP

NEW

CONT

DISC

**PURPOSE AND BENEFICIARIES:**

Purpose: To continue the development of a program or programs for the delivery of health services, to improve the health level of Model Neighborhood (MN) residents by providing accessible and better medical, dental and mental health services and to assist MN residents to enter into health occupations.

Beneficiaries: The target group and beneficiaries will be the approximate 39,000 MNA residents.

**CONTENT AND OPERATION:**

During the third year of this project, the following functions will be performed:

Function 1--To plan and assist in the development of programs for the delivery of needed health services

Function 2--To initiate or demonstrate methods to improve the accessibility of health services such as medical, dental and mental health for MN residents

Function 3--To serve as a coordinating body between consumer and providers of health services to assure against the unnecessary duplication of vital health resources and to promote the utilization of existing health services

Function 4--To serve as an evaluating body to review proposals and applications for funding for health programs to assure that such programs meet a determined need and are cost-effective

Function 5--To assist in the training of Health Planning Assistants in health planning procedures.

**FUNDING:**

	FED SUPPORT	OTHER FEDERAL \$	LOCAL \$	TOTAL
FIRST ACTION YEAR EXPENDITURES	7,000	7,000		14,000
SECOND ACTION YEAR EXPENDITURES	13,270	17,654		30,924
THIRD ACTION YEAR BUDGET	13,270	21,813		35,083
POST-MODEL CITIES PROPOSED FUNDING	It is probable that this program can be continued as a part of Comprehensive Health Planning and some type of local funds such as UGR if Model Cities funding is not available in the future.			

The total cost is \$35,083.00. The amount of \$13,270 is being requested from CDA. \$10,113.50 will be paid by SEA and \$11,629.32 by OEO through grants to CHSA.

**TIME TABLE:**

This is a continuing project and application is being made to continue its operations through Model Cities Third Action Year, June 16, 1972 to June 15, 1973.

A detailed work program and time table in relationship to the activities of this project for third action year will be designed by the Health Planner before commencement of Third Action Year.

30-03

## PROJECT HOUSING REPAIR

NON-SUPP SUPP NEW CONT C 12 

## PURPOSE AND BENEFICIARIES:

Purpose: To provide grants up to \$1,000 to repair defective conditions in owner-occupied, single-family homes that adversely affect the health, safety, welfare and quality of life on the residents. Beneficiaries will be selected using Section 235 income limits.

Beneficiaries: It is expected that 179 homes may be repaired under this project. This project will be operated throughout the Model Neighborhood EXCEPT in MRF Impact or Target Areas.

## FUNDS:

	FEDERAL SUPPORT	OTHER FEDERAL \$	LOCALS	TOTAL
FIRST ACTION YEAR EXPENDITURES	60,235			60,235
SECOND ACTION YEAR BUDGET	244,930			244,930
THIRD ACTION YEAR BUDGET	199,126			199,126
POST-MODEL CITIES PROPOSED FUNDS				

## CONTENT AND OPERATION:

Function 1--Administer the project

Function 2--Publicize the project

Function 3--Receive applications and determine eligibility

Function 4--Process grants

Function 5--Verify work completed

Function 6--Operation of Citizens Review Committee

## TIME TABLE:

The Housing Repair Project has been an approved project since 1971. The functions outlined in this project funding plan will be implemented starting June 15, 1975. In cases of an urgent request will be given immediate priority in areas where the Citizens Review Committee has not yet been established. In such cases, the operating agency will appoint a representative member as soon as it appears that a Citizens Review Committee will be formed. In cases of situations which are not urgent, the operating agency will commence as the Operating Agency for the project.

V. Health Planning

- A. See summary of attached Five Year Plan
- B. They basically provide referral services.
- C. Are still in the planning phase
- D. Should be fully supported by CHFA.

VI. Housing Repair

A. Third Action Year

No. of Houses Repaired	No. of Houses Repaired per Month	Cost per house	Total Cost
144	12	\$ 980.56	\$141,200

The contractual goal called for 179 homes to be repaired.

B. Third Action Year Extension

57	12.7	\$ 812.28
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The contractual goal called for 179 homes to be repaired.

NOTE: Most of the jobs for H.R.P. go to MN contractors.





11-07

PROJECT... MENTAL RETARDATION  
UMBRELLA

NON-SUPP

SUPP

NEW

CONT

PURPOSE AND SIGNIFICANCE:

Purpose: To act as an umbrella agency for mental retardation agencies by providing transportation and training; compiling data through research and demonstration; establishing rehabilitation and summer camp recreation services for 1972; developing and mounting public programs in the prevention of lead poisoning, rubella and rubeola, PKU and pre-maturity; and pursuing child care services for the mentally retarded.

Beneficiaries: All persons in the MMA who have been correctly diagnosed, screened or evaluated as being mentally retarded or exceptional; all persons who have been incorrectly diagnosed and labeled mentally retarded and who have been disadvantaged thereby and their families.

CONTENT AND OPERATION:

Function 1--Administer projects and programs for the mentally retarded

Function 2--Provide transportation to and from school, training for about 85 to 100 trainable mentally retarded children ages 6 to 18. Also, to transport the children to medical appointments or to the University of Chicago.

Function 3--Provide limited day care, shelter, protective, motive, custodial, maintenance and clerical services for mentally retarded and physically handicapped persons.

Function 4--Provide for the employment of physically handicapped persons in the CAT program.

Function 5--Develop and execute a contract with Pilot Education for the education of the mentally retarded of the MMA through a contract with Pilot Education.

Function 6--Contract for a research project to develop more effective ways to reach and disadvantaged families and assist in providing essential services for members of the family who are mentally retarded.

FUNDING:

	FEDERAL	OTHER FEDERAL	LOCAL	TOTAL
FIRST ACTION YEAR EXPENDITURES				
SECOND ACTION YEAR EXPENDITURE Budget	38,037	146,921		185,008
THIRD ACTION YEAR BUDGET	42,279	146,921	41,024	230,224
POST-MODEL CITIES PROPOSED FUNDING	The possibility of using sources other than Model Cities for funding is being explored by the director of this program. Because of the demonstrated need for the service, private agencies may be a source for funds if Model Cities funds are not available.			

TIME TABLE:

This project, first funded in September 1971, will continue if funded (and funded for new programs) until 1973.

VII. MARC (3 Acc. Yr. Exl. = \$21,000.00)

Monthly reports recently received:

August expenditures	=	\$690.59
September "	=	696.44
October "	=	<u>729.27</u>

TOTAL: \$2,110.30

BALANCE: \$18,890.00

CHPA should assume full responsibility for MARC.

21-01

**PROJECT...**

**COMMUNITY DEVELOPMENT PROGRAM**

NON-SUPP

SUPP

NEW

CONTINUED

**PURPOSE AND OBJECTIVES:**

**Purpose:** The Community Development Program has three purposes:

1. To increase the number of viable resident owned and operated business enterprises
2. To increase the number and quality of management level positions held by MNA residents in business enterprises
3. To increase the total number of business enterprises in and near the MNA to provide residents with an increased number of job and management opportunities in facilities or related to the MNA.

**Beneficiaries:** The participants will be new and existing resident entrepreneurs. Beneficiaries will be all MNA residents to whom:

1. Increased MNA resident participation in ownership and operation of viable business enterprises
2. Increased MNA resident employment and income
3. Increased consumer projects and services.

FUNDING	EDC FUNDING	OTHER FUNDING	TOTAL
PROJECT ACTION PLAN EXPENDITURES	199,999		199,999
OPERATING ACTION PLAN EXPENDITURE Budget	430,609		430,609
OPERATING ACTION PLAN PROJECT	430,609		430,609
OPERATIONAL OTHER PROJECTS FUNDING	Opportunities for future funding of operating expenses will be explored with EDC, WRE and private financial institutions.		

**CONTENT AND OPERATION:**

The functional elements of the program activities within these functional elements are:

1. To deliver technical assistance and counseling:
  - Pre-invest business plan development
  - Continuous management assistance to business enterprises to assist with operating problems.
2. To prepare resident entrepreneurs for participation in business development:
  - Providing business plan development assistance in preparing MNA and other business plans
  - Negotiating business lease terms
  - Providing loan seed money for use as either start-up or expansion capital
3. To promote the MNA and generate jobs and increase the vitality of commercial development projects:
  - Developing information to be disseminated to locate in the MNA
  - Contacting the metropolitan business community to develop job opportunities for MNA residents

**TIME TABLE:**

The Community Development Program will be in operation from July 1, 1972, through June 15, 1973. As soon as possible after July 1, 1972, CDA funding will be sought. During the period of CDA funding, additional effort will go into searching for other sources other than CDA.

III. MEDIA

Third Action Year Extension:

	Per Month	Total for the Year
No. of management and technical counseling	64.5	258
No. of firms receiving counseling services	51.5	206
No. of loan accounts receiving mgmt. counseling	55.3	221
No. of short term loans		7
- dollar amount =		\$16,438.00
No. of unilateral loans		0
- dollar amount		0
No. of participatory loans		0
- dollar amount		0
No. of certificate deposits		2
- dollar amount		\$ 8,600.00
No. of businesses contacts w/non-MN businessmen = 93.3		373
No. of referrals to MN businesses = 11		44
No. of referrals resulting in jobs (contracts) = 5.3		21

NOTE: Do not as yet know the gross revenue of MN business, therefore do not know how many dollars were generated into the MNA and/or how many dollars were generated due to technical assistance/management counseling.

The cost per client per month for counseling services and contract referrals = \$87.82

MEDIA can combine with (1) PEDCO or (2) ACA  
 MEDIA can coordinate with (1) OSU and (2) Union Ave. Redevelopment

**PURPOSE AND BENEFICIARIES:**

Purpose: To maintain an innovative out-going program to provide the means whereby black low income and disadvantaged students can obtain a college education.

Beneficiaries: The beneficiaries will be at least 100 black students from the MA who will be aided in securing a college education.

**CONTENT AND OPERATION:**

The functional elements of this project are:

Function 1--To continue and expand upon the work currently being done by the Martin Luther King Scholarship Fund in providing financial assistance to college-bound students in poor areas.

Function 2--To involve additional college-bound students in participating in the program.

Function 3--To initiate new methods of recruiting the scholarship students who are financially disadvantaged.

**FUNDING:**

	FEDERAL	STATE	LOCAL	TOTAL
FIRST ACTION YEAR BUDGETED				
SECOND ACTION YEAR BUDGET	110,000*		7,976	117,976
THIRD ACTION YEAR BUDGET				
FOURTH ACTION YEAR BUDGET				
FOURTH ACTION YEAR BUDGET	No Post Model Cities Funding commitments made as yet.			

**TIME TABLE:**

This project will continue into Third Action Year starting June 16, 1972. All activities will continue over the life of the project.

\* 150,000 on sheet 3 represents an additional allocation in the Second Action Year.

IX. MLK

- A. 51 students for Fall T 1973
- B. Average cost per student = \$200.00
- C. After graduation of 56 students, the MNA will realize approximately \$156,800 per year for an initial investment by M.C. of \$60,000 (assuming all graduates will themselves invest in the MNA) after two to four years.



RESIDENTIAL DEVELOPMENT

CC-32

PROJECT

CARRY-OVER

CONTR

CHIEF

DATE

PURPOSE AND OBJECTIVES

Purpose: The project will set up a non-profit Housing Fund to increase the housing supply for low neighborhood residents and assist them in obtaining housing adequate to their needs through the use of their own resources. The FHF will provide financial and technical assistance to all types of housing, including non-profit sponsors, limited dividends, etc.; it also have the capability of sponsoring housing projects itself.

Beneficiaries: All residents will benefit from increase in the available standard housing.

CONTENT AND OPERATIONS

The functional elements of the Project are:

- Function 1--Set up the FHF organization
- Function 2--Develop an adequate housing program
- Function 3--Continuously plan and carry out activities
- Function 4--Assist residents in locating their needs
- Function 5--Administer a reasonable budget for their needs
- Function 6--Locate funding for project and the operation of FHF.

FUNDING:

	City	Other	Private	TOTAL
Proposed	0			0
Carry-over from	306,492			306,492
Other				
Total	None at present			

\$306,492 on p.3 represents a carryover from Second Action Year funds.

TIME TABLE:

This project is planned to begin operation in the first quarter of the next fiscal year. A necessary step is to get the necessary staff hired and we are planning to start the FHF with an initial staff of approximately 10 in the second quarter.

20-02

**PROJECT**

**RESIDENT EMPLOYMENT AND TRAINING**

NON-SUBP

SUBP

NEW

RENEW

**PURPOSE AND BENEFICIARIES:**

**Purpose:** The purpose of the Resident Employment and Training Project is to maximize employment, training and career development opportunities for the residents of Portland, OR, in all phases of the GDDP, in all phases of federally assisted projects, and in all phases of local commercial business and industry.

**Beneficiaries:** The primary target group will be the handicapped with employment problems. The beneficiaries will be all of the VHA residents.

**CONTENT AND OPERATIONS:**

The functional elements of this project will be:

**Function 1--**Negotiating goals for maximum training and career development made possible by GDDP.

**Function 2--**Organizing and managing the project, providing for a program of enforcing affirmative action, employ VHA residents.

**Function 3--**Assisting all employing agencies in their commitments to staff.

**Function 4--**Assisting VHA residents in the areas of their jobs.

**Function 5--**General administration of

**FUNDING:**

	FEDERAL	OTHER	LOCAL	TOTAL
FIRST ACTION YEAR				
SECOND ACTION YEAR				
THIRD ACTION YEAR	100,000			100,000
Efforts will be made to solicit categorical funding through the U. S. Dept. of Labor and all other state and local agencies.				

**TIME TABLE:** This project will begin the period from June 15, 1972 to June 30, 1973. Activity 3-1 and 4-1 will begin the first month. Activity 5-1 will begin the first month of the second month. Activity 1-1 will begin the third month of the fourth. Activity 2-3 will begin the fifth month of the sixth month. Activity 1-2 will begin the seventh month and continue for the duration of the project. All activities are on-going.



XI. R.D.P.

The Evaluation Department recommends that R.D.P. be deleted. The City has never approved an O/A. It is not in operation and is not expected to be in operation. It is used as a contingency fund.

Unexpended balance = \$113,914.00

XII. R.E.T.P.

- A. A HUD requirement
- B. A possible cutback (a matter of how many dollars you want to invest)  
to \$50,000.00
- C. Evaluation receives no monthly reports from this project.

PURPOSE AND RATIONALE:

Purpose: The purpose of Operation Step-Up within the Third Model City is to provide upward mobility to: a) unemployable MIA residents who do not qualify for CDP assistance; b) employable MIA residents satisfying the following qualifications: 1) persons occupying an employment position below their capability; 2) persons demonstrating adequate skill levels and abilities to learn and receiving the training necessary to employment upgrading; 3) persons possessing skills no longer easily usable; 4) persons with the desire to work full-time employed on a part-time basis; 5) persons having credentials not valid.

Beneficiaries: The primary target group will be the MIA residents with employment problems, including MIA residents who are serving sentences in correctional institutions but who qualify for work release or are eligible under the M-1000 Program.

FUNDING:

	FEDERAL	OTHER	LOCAL	TOTAL
1st year (1972-73)	\$1,427			\$1,427
2nd year (1973-74)	\$13,730			\$13,730
3rd year (1974-75)	\$13,730			\$13,730
4th year (1975-76)	The program will apply to private sources for post-Model Cities funding.			

CONTENT AND OPERATION:

The functional elements of this project are:

Function 1--Negotiating deals for residents with training and career counseling made possible for the MIA residents.

Function 2--Organizing and providing training employers for the MIA residents finding affirmative action employment MIA residents.

Function 3--Assisting all employees, from more to the employment of...

Function 4--Assisting MIA residents who in areas of their interest.

Function 5--General administration of the...

TIME TABLE:

This project is continuing for a 12-month period from June 16, 1972, to June 15, 1973. There will be a need for this project, with assistance of the Model Cities Program.

1st - 2nd months: Office Development

4th - 12th months: Office recruitment

All other functions and activities...

X. Operation Step-Up (OSU)

A. Third Action Year

Month	No. of Employers Contacted	No of individuals upgraded or employed	No of ind. enrolled in educ. or training courses
June 16-30	52	6	2
July	30	9	6
Aug.	20	24	0
Sep.	25	5	44
Oct.	37	10	1
Nov.	25	11	1
Dec.	25	4	46
Jan.	25	9	15
Feb.	30	2	0
March	18	6	50
April	25	8	0
May	20	8	0
June 1-15	25	7	35
<b>TOTALS</b>	<b>347</b>	<b>109</b>	<b>200</b>

B. Third Action Year Extension

June 16-30	25	3	1
July	35	22	1
Aug.	26	10	3
Sep.	14	10	41
Oct.	34	20	52
<b>TOTALS</b>	<b>134</b>	<b>65</b>	<b>98</b>

Third Action Year

No. of persons serviced by employment and education	309.00
No. of persons serviced per month	25.80
No. of persons serviced per month in <u>total</u>	702.24

Third Action Year Extension

No. of persons serviced by employment & education	163.00
No. of persons serviced per month	36.20
No. of persons serviced per month in total	283.00

NOTE: For every dollar spent, it is estimated there is an increase of \$5.57 into the MNA in increased incomes.

THE PORTLAND PROJECT

The project will be selected for execution and pay-  
ment only if approved by the Board of Directors and  
the Board of Trustees. The project will be executed  
only if the Board of Directors and the Board of Trustees  
are satisfied that the project is in the best interests  
of the University and that the project is feasible.  
The project will be executed only if the Board of Directors  
and the Board of Trustees are satisfied that the project  
is in the best interests of the University and that the  
project is feasible.

**CONTENT AND OBJECTIVES**  
The Portland Project will be a major project  
conducted for the purpose of...  
The staff to conduct the project will be  
selected in accordance with the following criteria:

The Selection Committee will be responsible for  
the selection of the project staff.

The OIA is responsible for the management of  
the project. The project will be conducted  
in accordance with the following objectives:

- The functional plan of the project is as follows:
- Function 1--Survey of the project area...
- Function 2--Lectures and seminars...
- Function 3--Research and development...
- Function 4--Reporting and evaluation...
- Function 5--Final report and dissemination...
- Function 6--Project administration...

ITEM NO.	DESCRIPTION	AMOUNT	TOTAL
1	Project Administration	17,000	17,000
2	Research and Development	250,000	250,000
3	Lectures and Seminars	400,000	400,000
4	Reporting and Evaluation	100,000	100,000
5	Final Report and Dissemination	100,000	100,000
6	Project Administration	100,000	100,000
Total		1,067,000	1,067,000

Note: Administration will be undertaken during the  
project period to bring all the project's  
activities under the University's administrative control.

**TIME TO COMPLETE**  
This project will continue through June 15, 1972  
to June 15, 1977.

XIII. Relocation

- A. A HUD requirement
- B. Third Action Year - 22 households for which Relocation committed dollars:  
Of those 22 households the cost was \$67,895.00;  
Of that \$59,016.00 was paid to the household unit being relocated.
- C. Third Action Year Extension - 7 households for which Relocation committed dollars;  
Of those 7 households, the cost was \$20,984.00.
- D. Beta II - 10 households were relocated; the cost was \$24,136.00
- E. It is estimated that 20 - 25 more households will be relocated under code enforcement during 3 Act. Yr. Ext. using most of the remaining monies.

15-0107 OBJECT

SENIOR ADULT  
SERVICE CENTER

NON-SUPP

SUPP

REV

EXP

**PURPOSE AND DESCRIPTION:**

The primary purpose in operating a Senior Adult Service Center is the timely and cost-wise basis a minimum of 45 other persons to assist and care for older residents. Services offered during Third Action year will include:

1. Outreach Services
2. Telephone Reassurance Services
3. Homecare Services
4. Transportation Services

The prime beneficiaries of this service project will be among the approximately 7,000 persons age 62 and over residing in the Model Neighborhood Area.

**CONTENT AND OBJECTIVES:**

The Senior Adult Service Center is operated by The Council on Aging of the City of Multnomah County, Oregon. The following activities:

- Function 1--Primary operation of the Senior Center
- Function 2--Provide Care of Seniors
- Function 3--Provide Telephone Reassurance
- Function 4--Provide Homecare Services
- Function 5--Provide Transportation Services

FUND	FY 73 BUDGET	FY 73 ACTUAL	UNEXP.	TOTAL
MULTNOMAH COUNTY	40,635			40,635
STATE FUND	173,427			173,427
FEDERAL FUND	173,427			173,427
STAFF AND CDA IS AGGRESSIVELY TRYING TO SECURE STATE, LOCAL, PUBLIC OR PRIVATE FUNDS TO CONTINUE THIS PROJECT.				

**TIME TABLE:**

This project funded in April 1973 and is providing services out of the budget of \$34,000. The project is currently working to...

XIV. Senior Adult Services Center (SASC)

A. Third Action Year	<u>No. of Services for 9 Months (June-March)</u>	<u>Average Month</u>
1. Handy Man Services	810	85.3
2. Transportation	12,053	1,269
3. Outreach Services	5,386	567
4. Telephone Reassurance	<u>5,387</u>	<u>567</u>
TOTALS	23,636	2,488

Average monthly expenditures for No. of person services \$14,247.00

B. Third Action Year Extension

	<u>No. of Persons</u>	<u>No. of Services</u>
June	724	1,089
July	1,501	5,206
Aug.	2,293	6,055
Sept.	1,171	5,682
Oct.	1,318	7,127
TOTALS:	7,007	25,159
AVERAGE:	1,557 (per month)	5,591 (per month)
COST PER MONTH:	\$9.15	\$255

NOTE: The average per person service per month for 3 Act. Year Extension equals (approximately) \$5.73

For 3 Act. Year Extension:

1. <u>Persons</u> per month	1,557
2. <u>Cost</u> per person per month	\$9.75
3. <u>Services</u> per month	5,591
4. <u>Cost</u> per service per month	\$2.55

The following should support the SASC:

1. The Council on Aging
2. The Bureau of Human Resources

The SASC provides for MNR and its employees who would suffer final years of their life if it did not exist.



16-02 PROJECT... YOUTH RECREATION PROJECT

NON-SUPP

SWT

YTH

YTH

**SCOPE AND TERMINATION:**  
 Purpose: This project will provide a format for Model  
 Metropolitan Area youth to create its own activity pro-  
 gram, and also, to benefit from services offered by  
 government and private youth service agencies to be  
 located within the facility.

**Beneficiaries:** The beneficiaries of this project are the  
 residents and especially the MIA youth between the  
 ages of 12 and 21.

**CONTENT AND ORIENTATION:**  
 The functional elements of the project are:

Function 1--IM - by special services, etc.  
 group counseling

Function 2--Provide recreational activities  
 (arts, sports, etc.)  
 that the residents will enjoy.

Function 3--Create activities that will  
 permit to differentiate skills  
 as factor in personal development.

Function 4--Provide education on  
 to prevent drug and alcohol use.

Function 5--Provide a legal counsel  
 and act as advisors.

Function 6--Provide guidance and  
 coordinate activities with  
 agencies.

FUNDING	FEDERAL	STATE	LOCAL	TOTAL
STATE ACTION PLAN BUDGET				
FEDERAL ACTION PLAN BUDGET	153,827			153,827
LOCAL ACTION PLAN BUDGET				

It is the hope of the Program Director  
 that Post MC funds may come from  
 DORCO, and through private foundations.

**TIME TABLE:**  
 This program is in operation and will continue in  
 all phases throughout the life of the project.  
 period for this project will be from  
 June 15, 1973.

XV Youth Recreation

Third Action Year Extension

- Components #
1. Drop-In Center (games)
    - a. pool
    - b. ping pong
    - c. table games
  2. Classes
    - a. Arts and Crafts
    - b. Ballet
    - c. Chess
    - d. Jazz
    - e. Karate
    - f. Music
  3. Counseling
    - a. Education
    - b. Employment
    - c. Legal Aid

	DROP-IN CENTER	CLASSES	COUNSELING
June	2,250	950	45
July	2,095	204	0
Aug.	535	200	0
Sep.	0	0	0
Oct.	1,862	155	0
TOTALS:	6,742	1,509	45

Total people per month = 1,844

Total cost per person per month = \$2.10

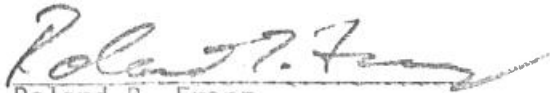
NOTE: The Bureau of Human Resources should support this project.

The Evaluation Department would like to give a very special "thank you" to Ms. Mackie Coccarone, CBA Control Unit, and Mr. Gary Holiday, CBA Administration, for their patience, understanding, and aid in completing a major task in so very little time. It is a pleasure to us and we appreciate it.

Respectfully Submitted,



Andrea R. Sharp



Roland R. Franz



Barbara A. Patrick

I. Implementation:

1. Allocate Health Care Center for three evening sessions. (See program summary)
2. Additional staff in health center toward the implementation of Health Problems and adjustment of salary for present position \$15,000.

II. Support:

1. Financial support

- |                  |          |
|------------------|----------|
| a. Freedom House | \$20,000 |
| b. Project ST/R  | \$10,363 |

2. Association for Drug Abuse Prevention and Treatment (need Model Cities involvement in planning and implementation)
3. Support health programs for Model Cities by providing input to them from the Health Working Councils and other structured neighborhood groups.
4. The implementation of alcoholic treatment program. Has been planned by Regional Alcohol Board.

III. Continuum:

Present Health programs financed by Model Cities:

1. New Day Model Cities Health Center (Medical-Dental Clinic and Multi-Service Center)
2. Mental Retardation Umbrella
3. Coordinated Association for Transportation
4. Health Coordination and Planning
5. Albino Drug Education Center

Cost each for presently operating programs	\$143,330
Needed additional for first year	253,143
Total for first year	\$396,473

I. b. 2. 11

1. Senior "111" ... Health Care ...  
Approximate CDA Cost \$25,000

2. Senior Citizens and Teen Drop-In Health Services as Planned  
to operate at the Neighborhood Facility. (See summary)  
Approximate CDA Cost \$27,000

II. Expand:

Increase evening and nights at the Allina Health Care Center to  
six for 40 hours a week. Add two health career trainee slots.  
Additional CDA cost to increase service \$375,000

III. Support:

1. Continue Freedom House with the Association for Drug  
Prevention and Treatment \$30,000
2. Alcoholism prevention with Regional Alcoholism Board  
\$20,000
3. Health Programs for aging. Provide planning input.

CDA cost from year one continuing health programs  
plus increased operational cost

\$441,900

CDA cost added for year two

\$447,000

CDA total

\$888,900

I. [Faint text]

[Faint text]

II. Expense:

Include exp. for hospital care outside Albin H. each day  
Center for disease control. \$200,000

III. Support:

1. The establishing of a Nursing Home in Model Cities as planned  
by the Health Working Committee's Substitutional Services  
subcommittee.

CDA will assist with cost to patients  
for service received \$ 50,000

2. Free Tea Hours with the Association for Drug Prevention  
and treatment \$ 20,000

3. Alcoholism prevention with Regional Alcohol Board  
\$ 20,000

Investigation:

Study the feasibility of providing Health Insurance Organization  
coverage for 2,000 Model Cities facilities

CDA cost from years one and two continuing health program as  
plus increased operational expense \$293,901

CDA Cost added for year three 471,000  
\$7,304,901

CDA Total

14. Health Insurance for 2,000 low income families - purchase of 7th

II. Continue Support:

- |                                    |           |
|------------------------------------|-----------|
| 1. Nursing Home Patient Supplement | \$ 50,000 |
| 2. Freedom House with ADAPT        | 20,000    |
| 3. Alcoholism prevention           | 20,000    |

III. Continue previously operating programs:

- New Day Model Cities Health Center (Medical-Dental Clinic at Multi Service Center)
- Mental Retardation Clinic
- Coordinated Association for Transportation
- Health Coordination and Planning
- Albinia Drug Education
- Albinia Health Care Center
- Senior Citizens and Teen Drop-In Services
- Health Training project supplement
- Nursing Home patient supplement

CDA cost from previous years plus fixed and operational expenses \$1,804,901

CDA cost added for year fee. 180,000

CDA Total cost \$1,594,901

I. Research

He - 1967 - estimate of costs for the year ending 1967. The total  
costs for the year ending 1967 are estimated to be \$17,500 plus the  
fringe benefits, travel, maintenance of supplies, books, and other  
costs applicable \$ 17,500

II. Services

- 1. Nursing Home patient supplement \$ 50,000
- 2. Freedom House with ADPT 20,000
- 3. Alcoholism prevention 20,000

III. Continue previous programs

CDA cost from previous years plus increased  
operational expense \$1,500,000

CDA added cost for year five \$ 17,500

CDA Total \$1,517,500



CITIZENS INVOLVEMENT WORKSHOP  
AT BOWMAN'S EVALUATION

November 21, 1973

An evaluation committee, chaired by Dick Celsi (appointee of the C.P.B. Chairman) met in the Model Cities Conference Room to discuss the conclusions drawn from the workshop, possibly follow up, and reports to Citizens Participation Working Committee, Citizens Planning Board and the City Council.

Those attending were:

- |                       |                         |
|-----------------------|-------------------------|
| Dick Celsi, CPB       | Betty Walker, citizen   |
| Gregg Wation, CPB     | Marian Scott, citizen   |
| Ernie Hartzon, CPB    | Don Herzog, citizen     |
| James Loving, CPB     | Charles Jordan, citizen |
| Edna Robertson, staff |                         |

The discussion evolved around the lessons learned, its impact, attitudinal changes observed, a follow-up plan of action, possible recommendations and a time schedule in which to formulate the aforementioned.

The Citizens Planning Board will be requested to appoint an Ad Hoc Committee to set up criteria for evaluating desired on-going projects. The time-line set for these things to happen was: Citizens Participation Working Committee - 11/28 and the Citizens Planning Board - 12/5.

Mr. Charles Jordan was requested to assist Model Cities in providing technical assistance in a follow-up workshop to deal with the D.P.O. project, in hopes that more people could be made aware of its potential importance to the City as a whole and what part Model Neighborhood residents might play.

It was mutually agreed that each resident participant would submit to the Citizens Participation Coordinator, in writing, not later than Monday, November 26, 1973 his evaluation, etc of the workshop.



Signed: Marian L. Scott

**RECEIVED**  
NOV 26 1973  
MODEL CITIES

OFFICIAL RECORDS

Evaluation Budget Committee

December 10, 1973

The Evaluation Budget Committee was called to order at 5:45 by the Chairman, Mr. James Loving. The meeting was held in the Good Cities Conference Room #226, at 5329 N. E. Union Avenue.

Those present at the meeting were:

LeRoy Patton  
Kay Toran  
Nick Barnett

Bill Newborne  
Gregg Watson  
John Gustafson

Burnett Austin  
Andrew Raubeson  
Andrea Sharp

James Loving  
Elvin Roberts  
Neva VerMeer

Mr. James Loving stated he was disappointed that the Budget Review Committee was not all present. We invited the Evaluation Committee to meet with the Budget Review Committee for their input before we can come up with a realistic projection in terms of what to do on unallocated funds. At some of the previous committee reports to the Board it was indicated that we had approximately \$200,000 of surplus funds at this point. We skinned off the top some basic recommendations we thought were necessary in terms of phasing out the program. Then there were the closing out costs incurred by the agency which we allowed \$70,000. After that we had a surplus of \$200,000. Since that time Mr. Roberts has been looking into the feasibility of pulling money from Relocation back into the main budget for redistribution. We have come up with additional funds from some other programs which bring in approximately \$55,000 to add to the amount we already have. We have approximately \$250-260,000 which we have to think in terms of reprogramming and extending as far as we can. In order to extend it to December 31, 1974 we will have to do some evaluating of the existing programs and try to stretch the money as far as we can. It is essential that the Evaluation Committee help us to come up with some very realistic evaluation.

Mr. Newborne suggested we examine the various programs based upon their evaluation reports and the amount of monies being allocated to them. Mr. Loving said we are going to have to come up with some guidelines in terms of what we want to do with some of those programs that we can't carry after June. After December 1974 all of these programs are going to have to be phased into somewhere else.

Mr. Newborne said we need to prioritize some of those programs. Mr. Raubeson stated that priority setting is going to be very tough. Stated he would like to see this committee arrive at some policy making and eliminate some of them. The first would be the health and dental programs in the Multi-Service Center. We ought to hold the committee to the commitment they made. We have the same sort of agreement with Portland Public Schools for Teacher Training and Pre-School Expansion. We also have a similar agreement with the Childrens Services with the State of Oregon for Group Care Homes and Foster Care. We have two projects which the Board made one-time grants - Freedom House and Albina Art Center. That would be seven programs right off the top and it would free up our staff from dealing with those. Last year when we were cut on the Health programs we went to the County and they agreed to put up half of the money for this year. They understood that they have to fund the whole thing this time.

Mr. Loving stated he was going to lean heavily on the recommendations of the Evaluation Committee and have them look into in-depth in terms of eliminating those seven projects. Mr. Newborne asked about AYOS. Mr. Raubeson said he tried to get a commitment from the School Board last year but was unable to do so. They received \$80,000 from the State this year. Mr. Loving added that AYOS is one of the projects that will have to be evaluated along with the rest of the projects.

Mr. Patton stated we should figure some way to get the State, the County and the Portland Public Schools to follow through on every commitment they have made, and it should be done in a professional manner.

Mr. Raubeson said the School District gave a commitment last year and as far as he knows that commitment is still in force. We might as well look to where our commitments are and try to hold people to them. Stated he is asking to put it all into one package and restate it. Our staff needs something to go on and it will save everybody a lot of time, energy and frustration.

Mr. Patton suggested having a work session with the Board. Mr. Austin asked if Chuck Clemans has the authority, and Mr. Patton answered there is no question about it. Mr. Loving explained that Dr. Blanchard said that based on their financial situation they couldn't carry the burden of taking on Model Cities programs that they had previously committed themselves to do. Because they didn't have money yesterday doesn't mean they won't have money today.

Mr. Raubeson restated that they didn't make a commitment to AYO, but a commitment was made to Teacher Training. They saw Pre-School Expansion as part of the School District's responsibility. Mr. Patton expressed concern of the Board following through and seriously taking the commitments. Mr. Loving said the Board has delegated various committees to do various jobs and they should have confidence in the committees.

At this point Mr. Watson arrived at the meeting and Mr. Roberts passed out copies of the budget which supercedes previous budgets. Mr. Roberts said that the longer we stay in existence the more money we are going to need. The longer we stay open the more the money is going to dwindle. Ms. Toran asked what the operating budget per month is for administration. Mr. Raubeson answered \$40,000 per month. Mr. Newborne asked if there is a paring down of administration staff. Mr. Roberts said there will be a skeleton crew after June 30. Administration and CP have to stay. The planners can be cut down. We can't cut Evaluation any more. Seven or eight people at the most is the maximum we can cut.

Mr. Raubeson suggested policy determinations as (1) no new projects, and (2) no budget increases for the projects will be considered. Mr. Patton said there is so much feeling on the Board for those projects that he can't see them going along with us.

Albina Health Care was mentioned and Mr. Roberts thought it should go on the list of the others to find other financing. Mr. Austin asked if Mr. Raubeson would write on the blackboard the policy recommendations he is alluding to. Mr. Raubeson agreed to do so, as follows:

Eliminate projects because:

1. Prior commitments

- (a) Medical Dental Clinics - Multnomah County
- (b) Teachers Training )
- (c) Pre-School Expansion) - Portland Public Schools
- (d) Group Homes (Yaun & Acheson)
- (e) Foster Care ) - State Children's Services Div.

2. One time grants

- Freedom House
- Albina Art Center
- Summer Youth Program (Summer Youth Employment, Reading Tree, Little League)
- Albina Health Care

Other Policy Decisions

- 1. No new projects
- 2. No budget increases over Third Action Year Extension

Mr. Watson asked if this committee is going to bring a report to the Board and that they will review it and pass on it. Mr. Loving said if we are united in what we are recommending he doesn't see why the Board should tear down what we have recommended. Mr. Roberts stated he has requested Mr. Sharp to write a synopsis of all agencies that have been evaluated since last time the Board voted funds. Ms. Sharp stated she has not completed the report. She stated further that they have listed the operating agencies that are totally dependent on Model Cities and have also listed the ones that should go elsewhere for funding. Among the ones that would fold tomorrow without Model Cities are the MLK Scholarship, AYOS, Freedom House, Senior Adult Service Center, 4-C's, Community Care, Albina Art Center, Operation Step-Up and MEDIA. Teacher Training should be picked up by the School District; MLK will be looking for other funds starting January 1974; 4-C's in the MN are now applying for a grant of their own either through the City or State. Youth Care centers and Foster Homes should be picked up by Children Services Division of the State. The Local Development Corporation can give loans to MEDIA for their business but can't give them money for management.

Mr. Watson expressed concern over commitments that have not been in writing. He stated that agreements should have been written out. Mr. Raubeson said none of those agencies control their budgets for more than one year. They would not put it into contract language. Mr. Loving said there is nothing we can do in terms of nailing those down. Their budgets are allocated on a yearly basis and it depends on whether they have any money or not.

Mr. Newborne asked about recent evaluations. Mr. Raubeson said there hasn't been much to evaluate. Mr. Newborne said the Board previously decided if an evaluation wasn't made in any given month that the remaining funds could be withdrawn. Mr. Loving said we will have to check the minutes and see if that is correct.

MS. TORAN MOVED WE RECOMMEND TO THE BOARD THAT WE ACCEPT THE POLICY DECISIONS FROM NO. 1, (a) THROUGH (e), AS WELL AS THE "OTHER POLICY DECISIONS" (1) AND (2). SECONDED.

Discussion followed on an increase in funds from HUD in which Ms. Toran stated if we get an increase then we would revise our decision at that time. VOTE TAKEN ON THE MOTION. MOTION CARRIED.

Mr. Loving asked Mr. Watson to comment on one-time grants that are recommended for defunding. Mr. Watson said it seems that the Board has gone on record as funding those projects, good or bad. We should let them run through June 30.

Mr. Austin asked if we had bought the Freedom House. Mr. Raubeson said we gave Freedom House \$20,000 plus \$6,000 for a down payment on a facility, which is frozen until such time as they purchase a building.

Mr. Austin asked if the Summer Youth Program could be picked up by somebody else. Stated he would like to see us keep the Summer Youth Program. Mr. Barnett expressed concern over the programs not being refunded as they have accomplished at least in some measure what they set out to do.

Mr. Patton stated if we don't consider the one-time grants now it will give us that much more freedom to work on the budget and the budget allocation is our big concern. Mr. Gustafson said that under no circumstances would he want us to lose the Summer Youth Program and wondered if we can get the City to take it.

Mr. Watson said we are not going to fund these projects again and the agencies should know the funds will no longer be available after June 30. It will put pressure on the agencies for outside funding.

Mr. Gustafson said he was under the impression that all these projects knew these were one-shot projects. Mr. Watson stated that other one-shot programs in the past have gone back and been refunded consistently.

GREG WATSON MADE A MOTION THE ONE-TIME GRANTS BE CONSIDERED FINAL ALLOCATIONS FOR THE CURRENT BUDGET REVIEW. AID AGENCY'S PERSONNEL DEVELOPE INSIDE RESOURCES FOR THE FUNDING OF THOSE PROJECTS AFTER JUNE 30, 1974. SECONDED BY MR. PATTON.

Discussion followed the motion in which Mr. Loving asked if the motion means that we cannot look for these one-shotters to be refunded at the discretion of the Board. Mr. Watson said it allows us a position to clearly review the budget. The one-time grants will be considered on their merits.

Question called for. MOTION CARRIED.

At this point Mr. Loving had to leave the meeting and suggested having another meeting as soon as possible. We should have another meeting prior to the next Board meeting. Mr. Roberts said the City has asked for a budget by January 4. HUD has indicated they would like to hear our plans by January 30. Commissioner Schwab wants it on her desk by January 3.

Mr. Watson suggested a temporary freeze pending the majority of the committee. At our next meeting we will incorporate temporary changes in event of emergencies.

It was decided to have the next meeting Wednesday, December 12, at 6:30 p.m.

Meeting adjourned at 8:00 p.m.

Neva VerMeer  
Transaction Secretary