



**Investing Together in Affordable Homes** 

### Bond Oversight Committee Meeting

**Thursday, July 13, 2023** 





#### Welcome! Hybrid Meeting Protocols and Tips

- 1. Be patient and respectful.
- 2. Check speakers and microphone work properly. Speak clearly so all attendees can hear you.
- 3. Mute your microphone/phone when not speaking. Keep in-person side conversations to a minimum.
- 4. Introduce yourself before speaking.
- 5. Virtual attendees can use Chat for tech questions and Public Testimony.\*

<sup>\*</sup>This public meeting will be recorded, including the chat.

# Agenda TOPIC

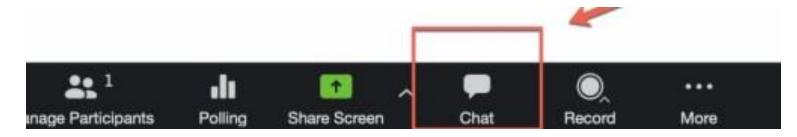
TOPIC LEAD TIME

| Welcome, Roll Call, Minutes             | Dr. Steven Holt               | 9:30 —9:35    |  |
|---|-------------------------------|---------------|--|
| Public Testimony (2 minutes per person) | Dr. Steven Holt               | 9:35 – 9:40   |  |
| Portland's Housing Bond Updates         | PHB Staff                     | 9:40 – 9:55   |  |
| Project Team Presentation               | the Aurora<br>Anna Mann House | 9:55 – 10:35  |  |
| Interim Director's Update               | Molly Rogers                  | 10:35 -10:45  |  |
| Closing Remarks                         | Dr. Steven Holt               | 10:45 – 10:50 |  |

### **Public Testimony**

Two minutes per person

- 1) Sign up in person or in Zoom Chat
- 2) Verbal or written testimony
  - Summit written testimony via the Chat feature







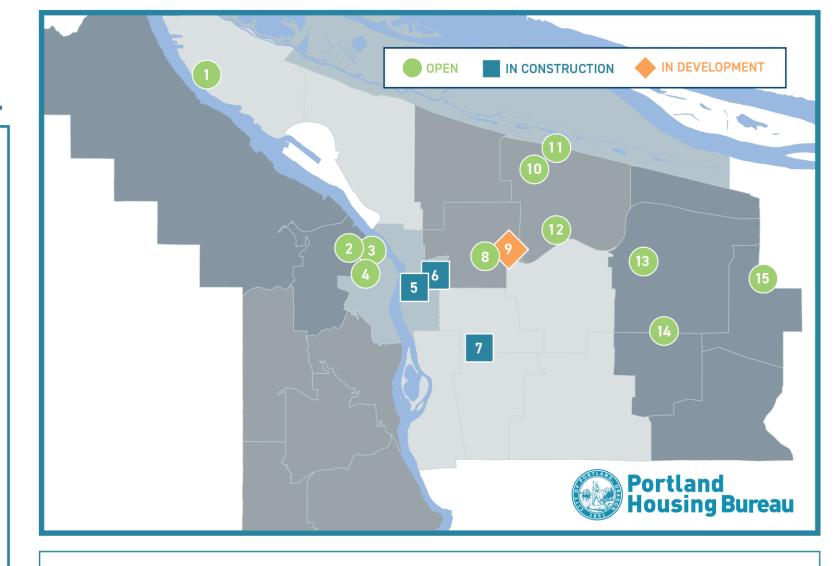
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# Portland's Housing Bond Updates

#### Portland's Housing Bond

#### Q3 2023

- \$258 MILLION INVESTED BY TAXPAYERS
- 1,859 UNITS, 1,109 NOW OPEN
- 4,000+ PORTLANDERS HOUSED
- TOTAL UNIT GOAL EXCEEDED BY 43%
- 601 UNITS OPENING IN '23 AND '24
- 149 EXPECTED IN '26
- 774 DEEPLY AFFORDABLE UNITS
- 399 PERMANENT SUPPORTIVE HOUSING UNITS
- 835 FAMILY SIZED UNITS
- ALL FUNDS ALLOCATED



- 1 Cathedral Village
- 2 Emmons Place
- 3 The Starlight
- 4 The Joyce
- 5 Alder 9

- 6 Francis + Clare Place
- 7 3000 SE Powell
- 8 Anna Mann House
- 9 hollywoodHUB\*
- 10 Hayu Tilixam

- 11 Las Adelitas
- 12 The Ellington Apartments
- 13 East Burnside Apartments
- 14 Crescent Court Apartments
- 15 The Aurora

#### **Considerations & Issues**

- Continued Predevelopment Risks
- Continued Construction Risks and Delays
- Operational Issues, esp. property management, PSH and inflation / costs
- Passage of Housing Budget
  - -- Need for alignment of State, regional and local resources
- Closing out of the Portland Housing Bonds

#### 2022 Portland Housing Bond Openings











538 affordable units - 1200+ housed

#### 2023 Portland Housing Bond Openings









431 affordable units - 750+ housed

#### Looking Forward - 2024-2026 Bond Openings

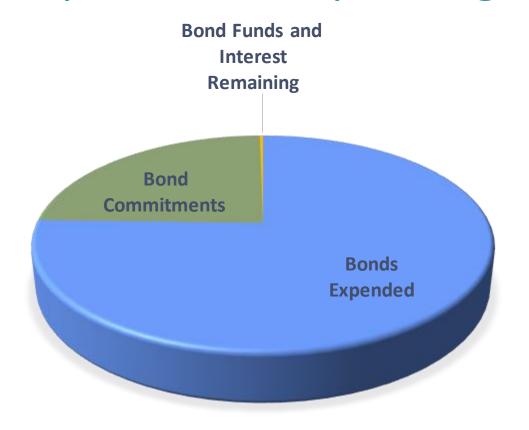








#### Expenditure Report Highlights (as of 6/30/2023)



|                         | Total \$ | % Totals      | % Change – last Qtr. |  |
|-------------------------|----------|---------------|----------------------|--|
| Expended                | \$197.3M | 75.5%         | +6.9%                |  |
| Committed               | \$63.4M  | 24.3%         | -16.6%               |  |
| Reserved                | \$0      | 0.0%          | n/a                  |  |
| Remaining*              | \$686.1K | 0.2%          | +13.1%               |  |
| <b>Bond Funds</b>       |          | \$258         | 3,400,000            |  |
| <b>Interest through</b> | 3 \$3    | 3,030,458     |                      |  |
| <b>Total Funds Ava</b>  | \$263    | \$261,430,458 |                      |  |

<sup>\*</sup>Remaining amount will be allocated to fill funding gaps in projects.





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#### **Project Team Presentations**

- The Aurora
- Anna Mann House

#### the Aurora - Stark Street Housing

**OUR JUST FUTURE** 

Formerly Known as 
HumanSolutions





#### **Project Team**



Formerly Known as Human Solutions

DEVELOPER AND SERVICE PROVIDER

EDLEN KRAGE SHERMAN IMPACT REAL ESTATE

CONSULTANT







**SERVICE PROVIDER** 



**FUNDING PARTNER** 



**FUNDING PARTNER** 

#### Project Overview

#### **Project Schedule Milestones**

- Construction Completion/TCO
  - Temporary Certificate of Occupancy (TCO) received on 5/26/23
  - Project Based Voucher Units passed their HQS inspection on 6/05/23
  - Full Certificate of Occupancy CofO expected later this summer
- Lease-up
  - First move-ins occurred in June, four months projected for 100% initial occupancy (end of September)
  - Strong interest, especially for 30% AMI rent units
  - Strong partnership with JOHS and HomeFoward on low barrier application process for PSH/PBV units.
- Grand Opening
  - Planning has started and looking at a Fall 2023 date

#### Project Overview

#### **Unit Mix and Priority Communities**

| Income<br>Restriction | 1-Bdrm | 2-Bdrm | 3-Bdrm | Total | Family-<br>size | PSH |
|-----------------------|--------|--------|--------|-------|-----------------|-----|
| 0-30%                 | 8      | 13     | 10     | 31    | 23              | 16  |
| 31-60%                | 39     | 20     | 3      | 62    | 23              |     |
| TOTAL                 | 47     | 33     | 13     | 93    | 46              | 16  |

- PSH units have preference for referrals from Coordinated Access
- Service Partner(s): Our Just Future, Lifeworks NW
- Priority Communities Served: low-income families and households exiting homelessness; Families enrolled in local schools facing displacement; BIPOC families

# Marketing and Leasing Strategies and Outcomes

### Outreach Strategies to Increase Housing Access for BIPOC/Priority Communities

- Temporary leasing office was placed in immediate neighborhood, next to Su Casa market and local church
- Affirmative Fair Housing Marketing Plan used to identify BIPOC and priority populations least likely to apply for housing, and marketing efforts to reach those groups
- Outreach to local community anchors Snow Cap Food Pantry, Rosewood Initiative, Boys and Girls Club
- Referrals from other OJF properties in East Portland
- Connections with culturally specific organizations NAYA, IRCO, Latino Network, APANO.

#### **Outcomes – Initial Tenant Demographics**

First move-ins occurred in June, demographics still being compiled

# Lease-Up Marketing Materials

#### 1 Bedroom Apartment

\*Completed unit photographs, digitally staged with furniture









# Lease-Up Marketing Materials

#### 2 Bedroom Apartment

\*Completed unit photographs, digitally staged with furniture









# Lease-Up Marketing Materials

#### 3 Bedroom Apartment

\*Completed unit photographs, digitally staged with furniture









# Equitable Contracting Outcomes

#### **DMWESB-SDV Contracts**

**General Contractor:** Colas Construction

Professional Consultants: Holst Architecture

% Construction Complete: 99% (Punchlist items remaining)

| DMWESB-SDV Contracts             | PHB Goal     | Project Outcomes |
|----------------------------------|--------------|------------------|
| Hard Costs                       | 30%          | 30%              |
| Professional Services/Soft Costs | 20%          | 68%              |
| Operations – optional*           | Not required | TBD              |

<sup>\*</sup>contracting outcomes on property management contracts are not required by PHB \*figures are subject to change following updates at project completic

#### **Workforce Diversity**

| Workforce Diversity | PHB Goal |       | Project Outcomes |       |  |
|---------------------|----------|-------|------------------|-------|--|
| Workforce Category  | POC      | Women | POC              | Women |  |
| Apprentice Hours    | 22%      | 9%    | 39%              | 20%   |  |
| Journey Level Hours | 22%      | 6%    | 54%              | 3%    |  |

#### Community Engagement Updates

#### **Community Engagement Activities**

- Neighborhood Contact Process
- Resident Advisory Committee (RAC) Meetings
  - Stakeholder committee meetings made up of current OJF portfolio residents from different properties
- Connections with culturally specific and community serving organizations – NAYA, IRCO, Latino Network, APANO, Urban League, Community Vision, Rosewood Initiative, JOHS and homeless service providers.

#### **Participant Demographics**

• Included POC, low-income, older adults, and existing tenants

#### **Outcomes**

- Enhanced safety features fob systems, vehicle gates, etc.
- Materials and Interiors natural and durable, Trauma Informed and Universal Design concepts
- Mix of Community gathering spaces and more private spaces
- Bike storage rooms on each floor for flexibility

#### **Anna Mann House**

1025 NE 33<sup>rd</sup> Avenue

**Innovative Housing, Inc.** 



#### **Anna Mann**

- Service Partners include Innovative Housing, the Immigrant and Refugee Community Organization (IRCO), Black Parent Initiative (BPI), New Narrative
- Populations served include low-income families & individuals, households exiting homelessness, immigrants & refugees, and other communities of color.

#### **Unit Mix**

| Income<br>Restriction | Studio/<br>SRO | 1-Bdrm | 2-Bdrm | 3+ Bdrm | Total | Family-<br>size | PSH |
|-----------------------|----------------|--------|--------|---------|-------|-----------------|-----|
| 0-30%                 |                | 24     | 13     | 5       | 42    | 18              | 12  |
| 31-60%                |                | 42     | 35     | 9       | 86    | 44              | 0   |
| Manager               |                |        | 1      |         |       |                 |     |
| TOTAL                 |                | 66     | 48     | 14      | 129   | 61              | 12  |

Estimated # People Housed: 312

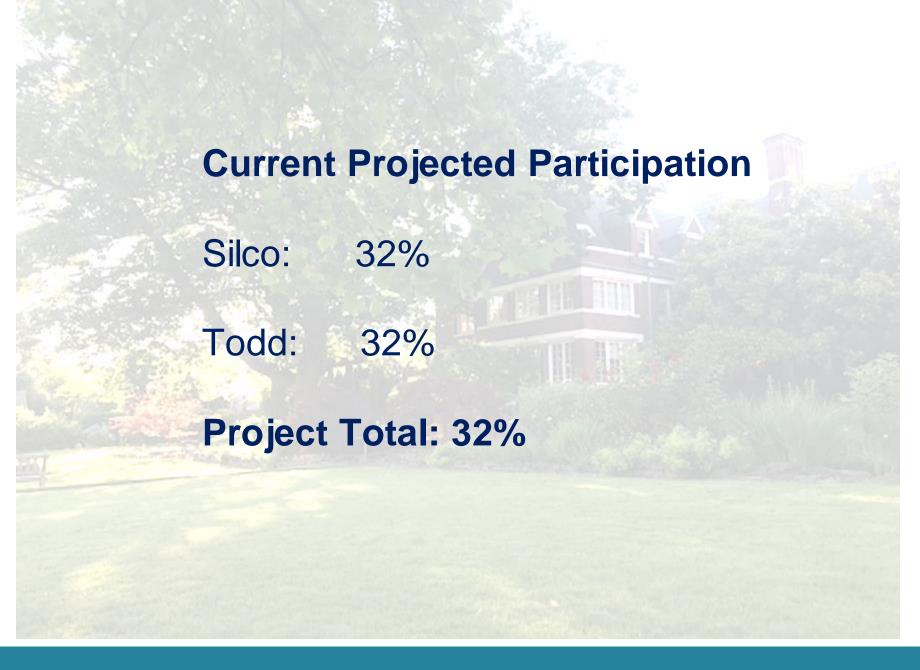


#### DMWESB-SDV Updates



- National Association of Minority Contractors Oregon (NAMC) provided support, helping us achieve 36% COBID sub participation at bid time.
- NAMC and Oregon Tradeswomen worked with our construction team to develop an Anti Hazing Program and customize a Zero Tolerance Policy for the job site.
- We had a total of 2 two hour construction manager trainings, and 8 twenty minute "toolbox talks" with all workers on site.
- Positive feedback received from many participants.

#### DMWESB-SDV Updates



#### **Project Funding Sources**

| Project Sources (129 unit project)        | 2020         | 2023 Update  |
|---|--------------|--------------|
| Portland Housing Bonds + CDBG             | \$16,980,195 | \$20,310,854 |
| Historic Tax Credits                      | \$1,357,256  | \$2,337,641  |
| Low Income Housing Tax Credits            | \$12,210,803 | \$22,232,232 |
| Senior Commercial Debt                    | \$6,738,111  | \$6,663,473  |
| OHCS direct funding - Energy              | \$83,287     | \$83,287     |
| Deferred fee/Sponsor Capital Contribution | \$1,442,430  | \$3,600,000  |
| Total Funding                             | \$37,701,228 | \$51,896,832 |
| Add PCEF Funding                          | \$0          | \$2,098,574  |
| Total Project Costs                       | \$37,701,228 | \$57,317,061 |
|   |              |              |



### Change in Project Costs



#### Project cost changes include:

- PCEF work addition
- Construction Loan Interest Increase
- Cost escalation

#### Sources to cover costs include:

- PCEF Grant
- LIHTC upward adjuster
- PHB Special Contingency

#### Development Progress

#### **Current stage of development**

#### **Project Highlights**

East Building Complete, 17+ families moved in

#### **Upcoming Milestones**

- South Building to be complete by July 31st
- Existing Building to be complete by September



## **Material Changes**

### Describe any material changes that have occurred since project start

- PCEF work
- Construction Loan Interest
- Cost Escalation

# Work Progress East Building Complete









# Work Progress South Building Nearly Complete









#### **Work Progress**

Existing
Building
complete in
September

















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### Interim Director's Update

## Closing Remarks

Next Meeting Date: October 5, 2023