











# APPENDIX A: ACTIONS BY TOPIC





Actions	Equity, Civic Engagement and Quality of Life	Prosperity and Business Success	Education and Skill Development	Human Health, Public Safety and Food	Sustainability and the Natural Environment	Design, Planning and Public Spaces	Neighborhoods and Housing	Transportation, Technology and Access	Arts, Culture and Innovation
									
1 Enforce Title VI	■	■	■	■	■	■	■	■	■
2 Track the information needed to understand disparities	■	■	■	■	■	■	■	■	■
3 Evaluate equity impacts	■	■	■	■	■	■	■	■	■
4 Improve evaluation methods	■	■	■	■	■	■	■	■	■
5 Mitigate for disparities	■	■	■	■	■	■	■	■	■
6 Improve involvement	■	■	■	■	■	■	■	■	■
7 Leadership training	■	■	■	■	■	■	■	■	■
8 Language and cultural interpretation	■	■	■	■	■	■	■	■	■
9 Share best practices	■	■	■	■	■	■	■	■	■
10 Collaboration	■	■	■	■	■	■	■	■	■
11 Training	■	■	■	■	■	■	■	■	■
12 Community dialogue	■	■	■	■	■	■	■	■	■
13 Diverse advisory boards	■	■	■	■	■	■	■	■	■
14 Implement Disabilities Transition Plan	■	■	■	■	■	■	■	■	■
15 Collect data on disability-related disparities	■	■	■	■	■	■	■	■	■
16 Civil Rights Act compliance	■	■	■	■	■	■	■	■	■
17 Americans with Disabilities Act compliance reporting	■	■	■	■	■	■	■	■	■
18 Bureau equity plans	■	■	■	■	■	■	■	■	■
19 Contracting and bureau equity	■	■	■	■	■	■	■	■	■
20 Community resource access	■	■	■	■	■	■	■	■	■
21 High school completion and beyond	■	■	■						
22 High school and beyond	■	■	■						
23 Tuition equity	■	■	■						
24 Tuition Equity	■		■						

THE PORTLAND PLAN

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25 College completion		■	■						
26 Cultural competency	■		■						
27 Cultural equity	■		■						
28 Collaborative action		■	■						
29 Track progress for continuous improvement	■	■	■						
30 Early childhood investments	■		■						
31 Inventory resources	■		■			■			
32 Youth empowerment	■		■						
33 Place-based strategies	■		■						
34 Housing stability	■		■				■		
35 Healthy eating and active living			■	■					
36 Youth action	■		■						
37 Teen programs			■	■					
38 Safe routes to schools			■			■		■	
39 Transit access	■		■					■	
40 School attendance	■		■	■					
41 Multi-functional facilities			■			■	■		
42 Joint use agreements			■	■		■			
43 Regular consultation			■						
44 Support different learning needs	■		■	■					
45 Safety and Physical Accessibility			■	■					
46 Arts and culture programming			■						■
47 Conservation education			■		■				
48 New East Portland Education Center			■			■			
49 Campus investment	■	■	■			■			
50 Business development		■							
51 International business		■							

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52 Coordinated regional economic development efforts	■				■				
53 Growing the university role in economic development	■		■						
54 Worker productivity	■	■	■						
55 Clean tech and green building innovation		■			■	■			
56 Growing green development / ecosystem expertise		■			■	■			
57 Building markets for energy efficiency		■			■				
58 Arts support		■							■
59 Broadband service	■	■			■				
60 Community benefits of urban innovation	■	■			■				
61 Broadband equity	■	■			■				
62 Regional freight rail strategy		■						■	
63 Strategic freight mobility investments		■						■	
64 International service		■						■	
65 Brownfield investment		■			■				
66 Harbor Superfund		■			■				
67 Industrial site readiness		■			■				
68 Industrial growth capacity		■				■	■		
69 Campus institutions		■				■	■		
70 Office development		■				■			
71 Impact of fees on business growth		■				■			
72 Neighborhood business development	■	■				■	■		
73 Small business development	■	■				■	■		
74 Land use support for neighborhood business districts		■			■	■			
75 Sustainability at Work		■			■				
76 Housing strategy	■	■					■		

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77 Affordable housing supply	■	■	■				■		
78 Remove barriers to affordable housing	■	■					■		
79 Equity in neighborhood change	■	■					■		
80 Equity in home ownership	■	■					■		
81 Homelessness	■	■					■		
82 Physically accessible housing	■	■					■		
83 Moderate-income workforce housing	■	■					■		
84 Align housing and transportation investments		■					■	■	
85 Coordinated training efforts	■	■	■						
86 Youth employment	■	■							
87 Hiring agreements	■	■							
88 Self-sufficiency metrics	■	■							
89 Reduce barriers to employment	■	■		■					
90 Race and ethnicity	■	■							
91 Coordinated approach to anti-poverty programs	■	■							
92 Healthy Connected City refinement				■	■				■
93 Collaboration with health partners	■			■	■	■			■
94 Human health impacts	■			■	■	■			■
95 Establish a top ten of needed infrastructure maintenance projects				■		■			
96 Transportation mode policy				■	■	■			■
97 Mitigate negative social impacts	■			■		■	■		
98 Neighbor to neighbor crime prevention capacity	■			■		■	■		■
99 Community safety centers	■			■			■		
100 Resiliency planning				■	■	■			
101 Disaster planning and management	■			■	■		■		
102 Neighborhood preparedness	■			■	■		■		

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103 Age-friendly city	■			■		■	■		
104 Central City planning				■	■	■		■	
105 Broadband in neighborhoods		■						■	
106 Quality, affordable housing	■	■		■		■	■	■	
107 Transit and active transportation				■		■	■	■	
108 Healthy and affordable food				■		■			
109 Community gardens				■		■			
110 Designs for community use of streets				■		■		■	
111 Programs for community use of streets:				■		■	■	■	
112 Arts and cultural facilities	■					■			■
113 Gathering places for resiliency				■		■	■	■	
114 District-scale environmental performance				■	■				
115 Natural resource inventory				■	■				
116 Natural resources	■			■	■				
117 Fish passage				■	■				
118 Invasive plant removal					■				
119 Regional and local trails				■	■	■		■	
120 Neighborhood greenways	■			■	■	■		■	
121 Stable transportation funding				■	■	■		■	
122 Alternative right-of-way projects	■				■	■		■	
123 Alternative right-of-way projects				■	■	■		■	
124 Unimproved right-of-way alternatives	■			■	■	■		■	
125 Pedestrian facilities				■	■	■		■	
126 Civic corridors integration	■			■	■	■		■	
127 Sidewalk infill	■			■	■	■		■	
128 Streetcar planning				■	■	■		■	

Implementation actions (Actions 129 through 140) are not included in this table.

# APPENDIX B: LIST OF ABBREVIATIONS

## Partners, Organizations, Advisory and Staff Groups

**BES** – Bureau of Environmental Services

**BPS** – Bureau of Planning and Sustainability

**AHR** – All Hands Raised

**CCC** – Coalition of Communities of Color

**CIC** – Community Involvement Committee

**City** – City of Portland

**CSD** – Centennial School District

**DDSD** – David Douglas School District

**EMSWCD** – East Multnomah Soil and Water Conservation District

**HF** – Home Forward (formerly Housing Authority of Portland)

**MCCFC** – Multnomah County Commission of Children, Families and Communities

**MCDD** – Multnomah County Drainage District

**MCHD** – Multnomah County Health Department

**MESD** – Multnomah Education Service District

**MHCC** – Mount Hood Community College

**OCT** – Office for Community Technology

**ODLCD** – Oregon Department of Land Conservation and Development

**ODOT** – Oregon Department of Transportation

**OEHR** – Office of Equity and Human Rights

**OHSU** – Oregon Health and Science University

**OHWR** – Office of Healthy Working Rivers

## Other Abbreviations

**ADA** – Americans with Disabilities Act

**C2C** – Cradle to Career

**CRA** – Civil Rights Act

**OMF** – Office of Management and Finance

**OPHI** – Oregon Public Health Institute

**PBEM** – Portland Bureau of Emergency Management

**PBOT** – Portland Bureau of Transportation

**PCC** – Portland Community College

**PCOD** – Portland Commission on Disability

**PDC** – Portland Development Commission

**PIAC** – Public Involvement Advisory Committee

**PoP** – Port of Portland

**PPAG** – Portland Plan Advisory Group

**PP&R** – Portland Parks and Recreation

**PPB** – Portland Police Bureau

**PPS** – Portland Public Schools

**PSC** – Planning and Sustainability Commission

**PSD** – Parkrose School District

**PSU** – Portland State University

**PWB** – Portland Water Bureau

**RSD** – Reynolds School District

**SUN** – Schools United Neighborhoods System

**TAG** – Technical Advisory Group

**Upstream** – Upstream Public Health

**WMSWCD** – West Multnomah Soil and Water Conservation District

**WSI** – WorkSystems, Inc

**MWESB** – Minority and Women-owned Emerging Small Businesses

# APPENDIX C: KEY RELATED PLANS

During the development of the Portland Plan, staff reviewed numerous city and partner agency plans and programs to help set priorities and objectives and identify actions. Many of the actions in the Portland Plan are top priority actions from the city and partner agencies flagship plans, such as the Climate Action Plan and the Economic Development Strategy and from partner agency programs, such as Schools Uniting Neighborhoods (SUN). Some of the most closely related plans are listed below, but there are many more that provided useful and necessary guidance.

**Cradle to Career Partnership** – All Hands Raised

**Neighborhood Economic Development Strategy** – Portland Development Commission

**Economic Development Strategy** – Portland Development Commission

**Climate Action Plan** – Portland, Bureau of Planning and Sustainability and Multnomah County

**Portland Watershed Management Plan** – Portland, Bureau of Environmental Services

**Bicycle Plan for 2030** – Portland, Bureau of Transportation

**Streetcar System Concept Plan** – Portland Bureau of Transportation

**Pedestrian Master Plan** – Portland Bureau of Transportation

**Freight Master Plan**

**The Interwine** – The Intertwine Alliance

**Parks 2020 Vision** – Portland, Parks and Recreation

**East Portland Action Plan** – Portland, Bureau of Planning and Sustainability

**Health Impacts of Housing in Multnomah County** – Multnomah County Health

**Voices from the Community: The visionPDX Input Report** – Portland, Office of Mayor Tom Potter

**Greater Portland Pulse (formerly Greater Portland-Vancouver Regional Indicators Project)** – Metro and PSU

**Schools Uniting Neighborhoods Service System** – Multiple agencies

**Housing Strategic Plan** – Portland Housing Bureau

**Connecting to Our Future: Portland's Broadband Strategic Plan** – Portland Office for Community Technology

**The World Health Organization's Age-Friendly Cities Project in Portland, Oregon: Summary of Findings** – Institute on Aging, Portland State University

# ACKNOWLEDGEMENTS

THE CITY OF PORTLAND WOULD LIKE TO THANK THE FOLLOWING COMMUNITY MEMBERS FOR PARTICIPATING IN THE DEVELOPMENT OF THE PORTLAND PLAN.

## Planning and Sustainability Commission

André Baugh, *Chair*  
Karen Gray  
Don Hanson, *Past Chair*  
Mike Houck  
Lai-Lani Ovalles  
Gary Oxman  
Michelle Rudd  
Howard Shapiro  
Jill Sherman  
Chris Smith  
Irma Valdez

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Lai-Lani Ovalles  
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Kevin Pozzi  
Rahul Rastogi (*past member*)  
Ryan Schera  
Howard Shapiro, *Chair*  
Peter Stark  
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**Portland Plan Advisory Group**

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### **Design, Planning and Public Spaces TAG**

Lead: Bill Cunningham, *BPS*

### **Education and Skill Development TAG**

Leads: Mark Walhood, *BPS (former)* and Deborah Stein, *BPS*

### **Equity, Quality of Life and Civic Development TAG**

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### **Prosperity and Business Success TAG**

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### **Thank you.**

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# HAVE YOUR SAY.

**SHARE YOUR THOUGHTS ABOUT THE PORTLAND PLAN WITH THE CITY COUNCIL. ALL COMMENTS ON THE RECOMMENDED DRAFT PORTLAND PLAN MUST BE PROVIDED TO THE COUNCIL CLERK TO BECOME PART OF THE OFFICIAL RECORD.**

## **BY MAIL/HAND DELIVERY**

Council Clerk, Karla Moore-Love  
Re: Portland Plan  
1221 SW 4th Avenue, Room 140  
Portland, OR 97204

## **BY EMAIL**

Karla.Moore-Love@portlandoregon.gov

## **TESTIFY IN PERSON AT THE PUBLIC HEARING**

The City Council will review and discuss the Portland Plan at a public hearing on Wednesday, April 18 at 6:00 p.m. in the City Council Chambers at City Hall. The Council Chambers are located on the 2nd floor. City Hall is located at:

1221 SW 4th Avenue, Room 140  
Portland, OR 97204

Call TriMet at 503-238-7433 or go to [www.trimet.org](http://www.trimet.org) for routes and times of buses that serve this location.

## **HAVE A QUESTION?**

Please call Marty Stockton at 503-823-1303.

## **THE PORTLAND PLAN**



[www.pdxplan.com](http://www.pdxplan.com)

*The City of Portland is committed to providing equal access to information. If you need accommodation, please by phone 503-823-7700, by the city's TTY at 503-823-6868 or by the Oregon Relay Service at 1-800-735-2900.*