



**ITEM 107**  
**A RESOLUTION ESTABLISHING**  
**FOCUSED TRANSFORMATION,**  
**ALIGNMENT OF SERVICES,**  
**& SHARED PRIORITIES**  
**FOR PORTLAND CITY GOVERNMENT**

Portland City Council  
Thursday, February 2<sup>nd</sup>, 2023

TODAY

## **Overview of Resolution: A Roadmap for the next two years**

- Focused Transformation: Compliance with Ballot Measure 26-228
- Organizational Alignment Around Service Areas
- Addressing Council's Shared Priorities
  - Administration & Police
  - Public Safety
  - Community & Economic Development
  - Culture & Livability
  - Public Works

**Public Testimony**

**Council Discussion & Vote**

FOCUSED TRANSFORMATION:  
COMPLIANCE WITH BALLOT  
MEASURE 26-228

## Background

Charter amendments approved by the voters in November 2022, in effect by January 2025:

- Mayor-council form of government
- City Administrator
- Four districts, each with three councilors
- Ranked choice voting

## Council Direction

- Chief Administrative Officer (CAO) to:
  - Develop and implement the City's transition plan and community engagement plan
  - Coordinate with City Attorney to identify and draft code revisions
  - Provide regular progress reports to the Mayor, Commissioners and Bureau Directors
- Bureau Directors and staff to assist as needed
- Council responsible for approving code or budgetary changes needed

Presenter:  
Michael Jordan, City's Chief Administrative Officer

## ORGANIZATIONAL ALIGNMENT AROUND SERVICE AREAS

### Background

City has less than two years to transition how bureaus are managed to prepare for City Administrator and improve service delivery. Mayor recently assigned bureau portfolios to Commissioners by service area.

### Council Direction

- CAO to develop a common methodology to guide conversations toward organizational realignment:
  - Review bureau programs, perform. measures and funding, and identify gaps/duplication
  - Evaluate all proposals at overall org level
- March 2023 - Initial conversations around shared performance info and challenges/opportunities
- October 2023 - Recommendations ready, in preparation for FY 2024-25 budget process
- Council leads bureau discussions, provides guidance throughout, and approves changes by July 2024

Presenter:

Michael Jordan, City's Chief Administrative Officer

## COUNCIL'S SHARED PRIORITIES

Presenter:  
Mayor Wheeler

### Background

While transition work happens, we must continue to address Council's four shared priorities – homelessness, community safety, livability and economic recovery – through the lenses of good government, equity, and climate/sustainability

### Council Direction

- Establishes a **90-day City Council Action Plan**
  - Short-term actions/priorities for each service area
  - To be advanced in partnership with other Council offices and bureaus and in coordination with other stakeholders
- Council as-a-whole directed to:
  - Work with bureaus in FY23-24 budget process to identify the highest priorities and potentially offer realignments within each service area
  - Advocate for City's 2023 state legislative agenda
  - Work together to advance action plans

COUNCIL'S SHARED PRIORITIES

**ADMINISTRATION & POLICE**  
SERVICE AREA  
90-DAY ACTION PLAN

Presenter:  
Mayor Wheeler

## Council Direction (Overview with examples)

- Homelessness
  - Complete the next steps on implementing Council Resolutions 37595 and 37596, including:
  - Approve locations for three temporary alternative shelter sites, begin permitting/construction, contract with service providers, and conduct community outreach
- Public Safety
  - Adopt long-term gun violence reduction strategy
  - Review Safer Summer PDX initiative
  - Expand place-based violence interventions and Street Level Outreach
  - Continue efforts to increase PPB staffing
- Citywide Activations
  - Complete citywide lighting program
    - Winter Light Festival (February 3–11)
  - Increase contracted graffiti abatement

## COUNCIL'S SHARED PRIORITIES

### **PUBLIC SAFETY** SERVICE AREA 90-DAY ACTION PLAN

Presenter:  
Commissioner Gonzalez

## Council Direction (Overview with examples)

- Homelessness - Analyze existing policies and procedures to reflect a move from dispersed, unsanctioned camping to temporary alternative shelter sites
- Strong Foundation
  - Stabilize Rapid Response Vehicles (RRV) funding
  - Develop a staffing plan to reduce overtime
  - Maintain or improve current service levels (e.g. BOEC call response times, PF&R incident response)
- Partnerships
  - Minimize impacts of state policies on BOEC's candidate recruitment process
  - Centralize and establish new efficiencies and an emergency management and crisis response plan
  - Begin discussions on a potential municipal court concept

COUNCIL'S SHARED PRIORITIES

**COMMUNITY & ECONOMIC  
DEVELOPMENT**

SERVICE AREA  
90-DAY ACTION PLAN

Presenter:  
Commissioner Rubio

**Council Direction (Overview with examples)**

- Increase Housing Production
  - Advance the work in Resolution 37593
  - Engage state partners, per Resolution 37593
  - Proposal for Office-to-Housing conversions
- Improve Permitting
  - Monitor multi-family projects in permitting
  - Develop implementation plan for resolving public works/infrastructure conflicts
  - Develop proposals to better coordinate code development, change when SDCs are paid, reduce fees for early assistance meetings, and support small businesses.
- Workforce and Economic Development
  - Advance Resolution 37594 (non-standard work)
  - Adopt Inclusive Economic Development Strategy and begin implementation
  - Industry-led planning and industrial symbiosis



COUNCIL'S SHARED PRIORITIES

**CULTURE & LIVABILITY**  
SERVICE AREA  
90-DAY ACTION PLAN

Presenter:  
Commissioner Ryan

## Council Direction (Overview with examples)

### Safe Rest Villages (SRV)

- Partner with Joint Office to open Sunderland RV Safe Park, begin construction of Peninsula Crossing SRV, and Reedway SRV

### Office of Community & Civic Life

- Transfer enforcement programs to BDS and Cannabis Fund to Prosper Portland
- Evaluate the City's neighborhood associations through an equity lens and prepare a report

### City Arts Program

- Evaluate the City's current model of contracted Arts-related services and prepare a report

### Portland Parks & Recreation

- Develop a work plan for the integration of services related to nature, green infrastructure, watershed management, natural areas, and urban tree canopy

### Office of Equity and Human Rights

- Conduct an organizational assessment and provide future recommendations

## COUNCIL'S SHARED PRIORITIES

### **PUBLIC WORKS** SERVICE AREA 90-DAY ACTION PLAN

Presenter:  
Commissioner Mapps

## Council Direction (Overview with examples)

- Livability – Improve the cleanliness, safety, and access to the City's right of way, and address safety concerns at critical infrastructure sites
- Public safety – Identify and implement strategies to improve traffic safety and decrease traffic fatalities
- Environment & Climate
  - Develop a work plan to integrate services of City's nature, green infrastructure, watershed management, natural areas, urban tree canopy.
  - Draft Council Resolution outlining strategies to further accelerate the decarbonization of our transportation system
- Permit Improvement - Continue to focus on streamlining services across the Public Works portfolio with a focus on expediting affordable and multi-family housing

# Rene Gonzalez

# Portland City Commissioner of Public Safety





**Reduce 9-1-1  
wait times**

**Lower overtime  
costs**

**Integrate 3-1-1  
services**



**Support transition to  
sanctioned camping**

**Lower overtime  
costs**

**Stabilize RRV  
Funding**



**Support  
emergency  
planning efforts**

**Engage with the  
community on  
preparedness**

Homelessness

# Evaluate All Bureau Policies – Are the Encouraging Move to Sanctioned Camps

Focusing in particular distribution of tents by Portland Bureaus



Evaluate Municipal Court



# Multnomah County

Past Month  
Multnomah County

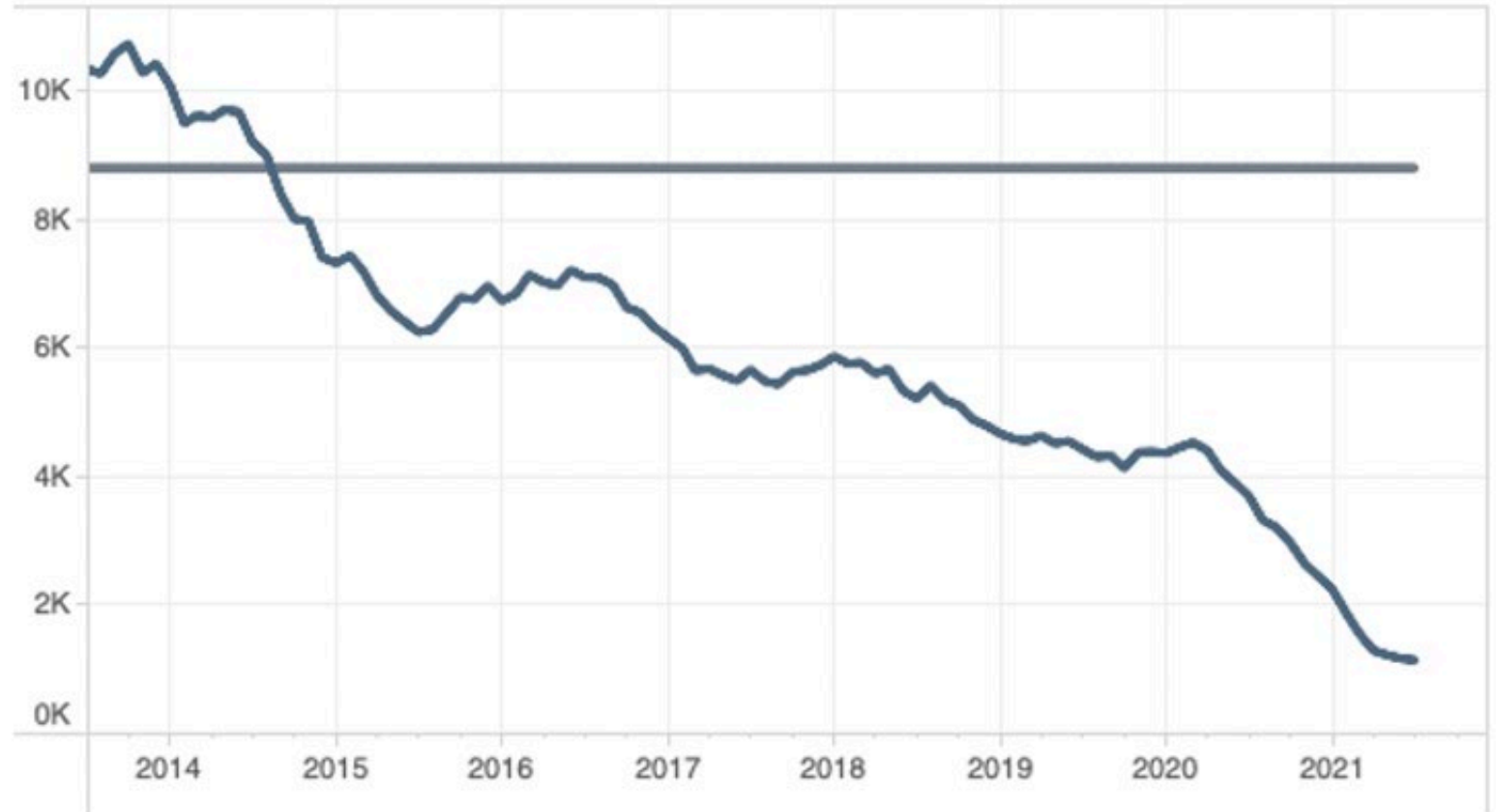
1,125

Baseline  
July 2012 - June 2015

8,785

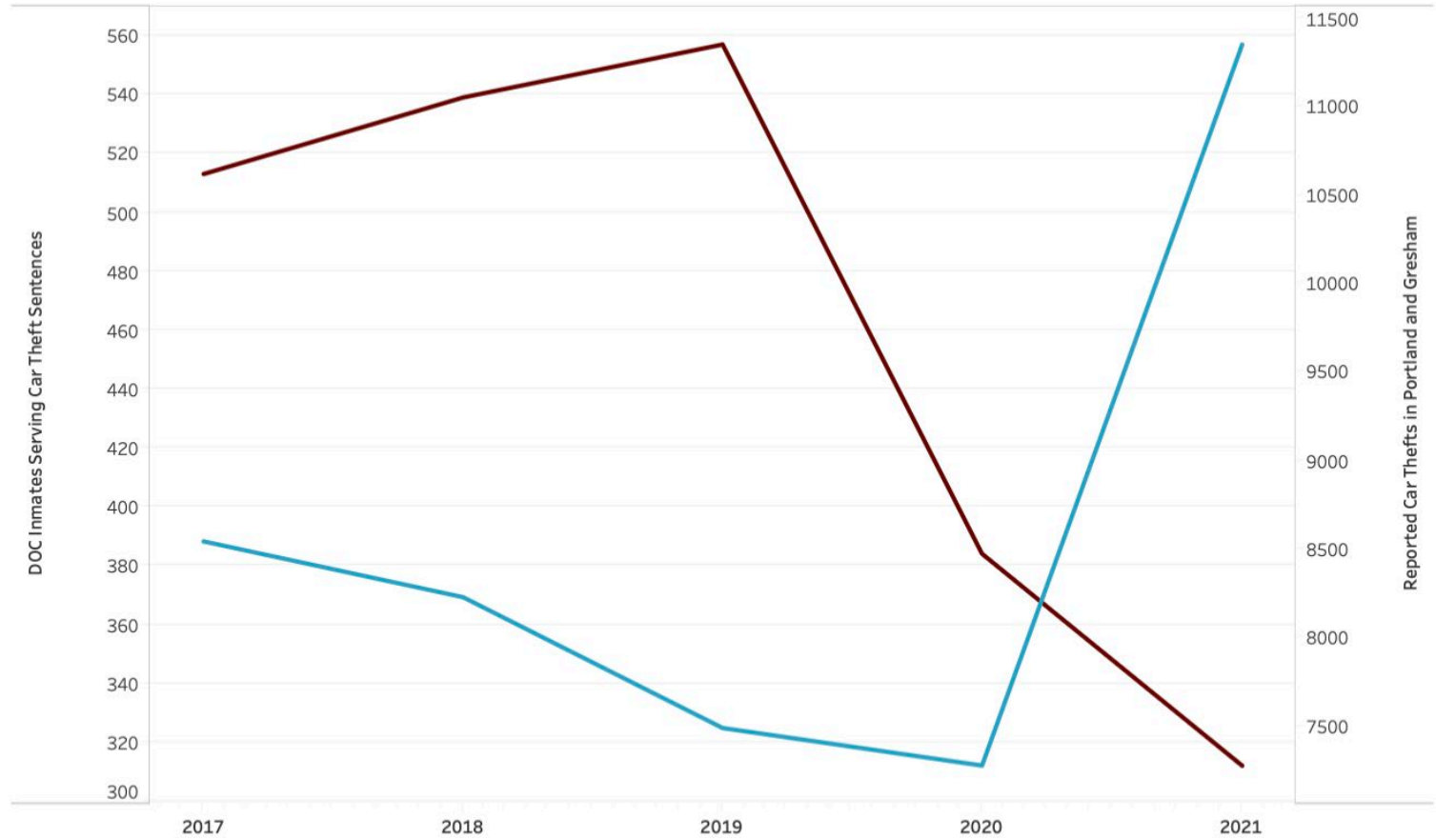
Past Month  
Difference From Baseline

-7,660





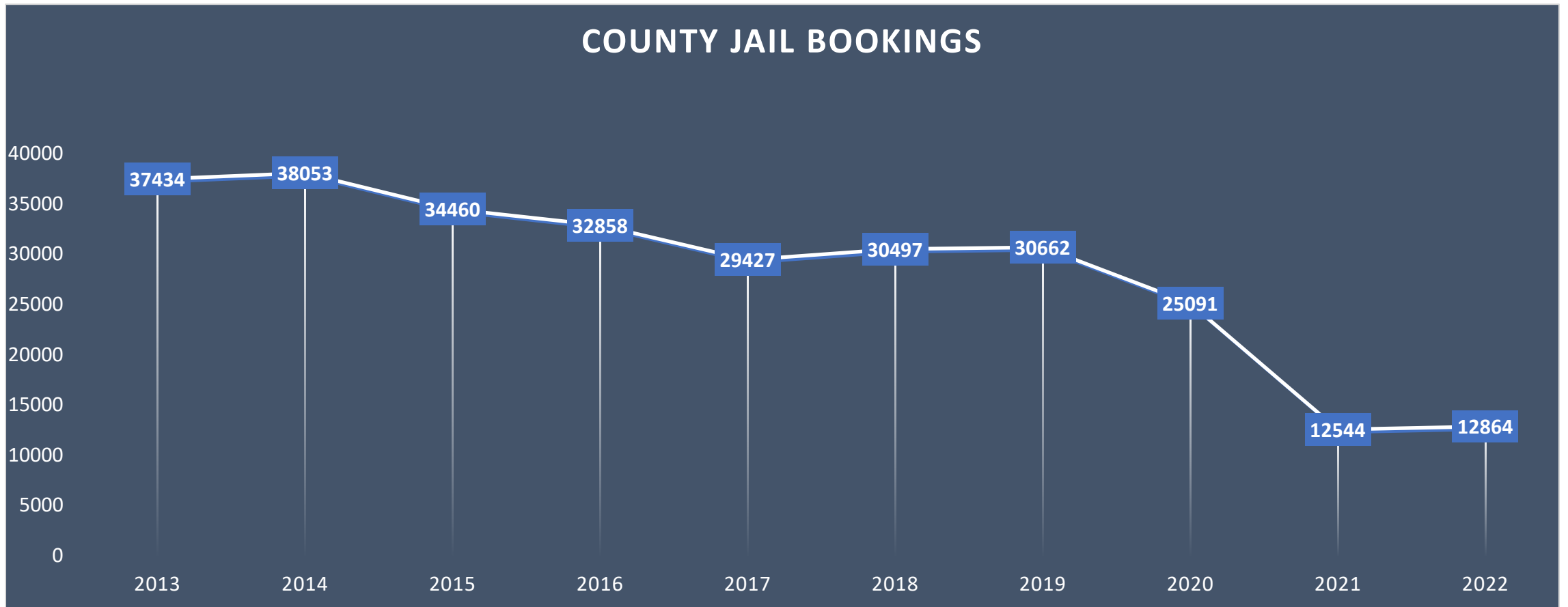
DEPARTMENT OF CORRECTIONS PRISON INMATE POPULATION vs MULTNOMAH COUNTY CAR THEFTS



- Reported Car Thefts in Portland and Gresham
- DOC Inmates Serving Car Theft Sentences

SOURCES:  
FBI, Portland Police Department, Gresham Police Department,  
Oregon Department of Corrections

Many fewer go to jail in Multnomah County.



Sources: 2005-2019 Multnomah County historical budgets and MCSO adopted budgets

# Rene Gonzalez

# Portland City Commissioner of Public Safety

