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On C.P. B. Agenda - 1970

## BACKGROUND PAPER

### DEVELOPMENT OF URBAN RENEWAL PLAN FOR EMANUEL HOSPITAL PROJECT

In 1962 the Emanuel Hospital Board approached the Development Commission regarding possibility of acquiring land for expansion of the hospital facilities and services utilizing the urban renewal process. In December 1968, the DHUD made a planning advance to finance survey and planning in the proposed development area. Such planning, which included studies and analyses of appropriate project boundaries, proposed land uses, public improvements, and relocation program, was well underway when Portland was selected to participate in the Model Cities Program.

After the Problem Analysis statement and proposed Model Cities Program were prepared, the Emanuel Project planning was reviewed in order to coordinate the hospital development plans with Model Cities Program proposals for health services, economic development, training and employment, and housing. During the course of such review, a number of meetings were held with the Special Projects Committee of the Citizens' Planning Board to discuss the special areas of concern and to develop final plans which would meet the needs of the Model Neighborhood. In addition progress reports were made to the Citizens' Planning Board at several points during preparation of the formal Application for Loan and Grant for the Hospital Project, and on October 21, 1969, the Citizens' Planning Board approved the filing of the Application which contained a draft of the Urban Renewal Plan in substantially the same form as the Urban Renewal Plan which is now before the CPB for formal review and approval. Only minor changes have been made as requested by HUD which have no effect on the matters of concern to the Planning Board.

On May 26, 1970, DHUD approved the Part I Application (Final Project Report) for the Emanuel Hospital Project. The Development Commission and the Hospital Board are now seeking formal approvals of the Urban Renewal Plan which is required for

submission of Part II of the Application (Local Approvals required by State and local law). Such approvals include a review of the Urban Renewal Plan by the City Planning Commission with a recommendation to the City Council, a public hearing before the Council on the Plan and feasibility of relocation (a Federal requirement), and approval and adoption of the Urban Renewal Plan by the City Council. Following HUD review of the Part II Application, a Loan and Grant contract will be executed which will permit the project to get underway.

The Emanuel Hospital Project is a real opportunity to assist in the improvement and expansion of the major medical facility serving the Portland Eastside. It also has special significance to the Model Neighborhood through the increased availability of medical and other health services to residents of the area as well as improved liveability of the surrounding neighborhood through elimination of deteriorated structures and provision of public improvements. In addition, increased job training and employment will be a direct result, both within the hospital itself and through the building trades which will be utilized on construction projects.

The Development Commission and the Emanuel Hospital Board and administration are fully committed during the execution of the Emanuel Hospital Project to continuing the good relationship of coordination and cooperation which has been established with the Model Neighborhood and the Planning Board. In addition, the Hospital is implementing an "Affirmative Action Program" relating to training and employment of residents of the Model Neighborhood, particularly those from the Black community.

PAUL FORSANDER

R 301

THE URBAN RENEWAL PLAN  
FOR  
EMANUEL HOSPITAL PROJECT  
NO. ORE. R-20

PORTLAND DEVELOPMENT COMMISSION  
1700 S. W. Fourth Avenue  
Portland, Oregon 97201

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B. DESCRIPTION OF PROJECT

1. Boundaries of Urban Renewal Area:

The Project Area is designated on the Boundary Map (attached as Exhibit A and made a part hereof) and is described as that land, containing all lots or parcels of property, situated in the City of Portland, County of Multnomah, State of Oregon, bounded generally as follows:

(See Emanuel Hospital Project Boundary Description, Exhibit B)

2. Urban Renewal Plan Objectives:

The objectives to be accomplished under this Plan are, but not limited to, the following:

- a. Removal of structurally substandard buildings.
- b. Elimination of blighting influences.
- c. Provisions for making land available to the Emanuel Hospital, a non-profit institution, for the development of necessary facilities for medical and other directly related purposes.
- d. Modification of the street system to provide for more efficient traffic patterns and other improvements within the project area.
- e. Provision for making land available for senior citizen housing, at least twenty percent (20%) of which will be provided for low to moderate-income elderly citizens.
- f. Proposal for making land available to the City of Portland for development of maintenance facilities for city vehicles.

3. Types of Proposed Renewal Activities:

Project activities in the area will consist of clearance and redevelopment including, but not limited to the following:

R 301 THE URBAN RENEWAL PLAN, Cont'd

- a. Acquisition, clearance, and sale of land to the Emanuel Hospital for needed medical and related facilities.
- b. Acquisition, clearance, and sale of land to the City of Portland for municipal facilities.
- c. Reconstruction and modification of streets, utilities, and other improvements necessary to carry out the objectives of the Plan.
- d. Relocation assistance to occupants and businesses in the project area displaced by renewal activities.

C. LAND USE PLAN

1. A Land Use Map and the Emanuel Hospital Long-Range Development Program with the Proposed Master Plan are attached hereto as Exhibits C and D. The Proposed Site Plan for the Kerby Yard and Stanton Shop development at the west end of the Project Area is also attached as Exhibit E. The Proposed Master Plan for Emanuel Hospital is a schematic layout of the general type of development proposed for the area. It is not intended to be an exact illustration of the location, design, or size of particular buildings and improvements. In all instances, however, the land use and development shall be subject to the regulations set forth in this Sub-section C.

a. Thoroughfare and Street Rights-of-Ways

Existing street patterns will be altered as shown on the Street Modification Plan (Exhibit F). All interior streets and alleys, except Cook, Kerby and Vancouver, will be vacated to Hospital control for development of a private roadway system in accordance with applicable legal requirements to facilitate development of the Proposed Emanuel Hospital Master Plan. Vehicular access will

be provided to structures or areas used for parking, and where necessary, provision for through traffic and emergency vehicles will be made. Access to properties remaining in municipal ownership will be retained with the development of a peripheral street along Cook, Kerby and Russell Streets.

- b. All other land in the project area will be devoted to city use, hospital and related purposes, housing for hospital employees, housing for senior citizens, and low- to moderate-cost housing for elderly citizens. Such proposed uses are designated in the Emanuel Hospital Long-Range Development Program and Proposed Master Plan, Exhibit D, and the Proposed Site Plan for Kerby Yard and Stanton Shop, Exhibit E.
- c. Not Applicable.

2. Land Use Provisions and Building Requirements:

The conditions, limitations, and restrictions contained in this Urban Renewal Plan are in addition to any conditions, limitations, or restrictions contained in the Planning and Zoning Code of the City of Portland, or any other applicable laws regulating the use of property in the Project Area.

a. Land Uses to be Permitted

The land uses to be permitted are shown on the Land Use Map and should be as follows:

- (1) Hospital use, including use for administrative, academic, parking, self-service units, lecture hall, and related hospital facilities, is established for all land designated hospital reuse on the Land Use Map, Exhibit C.



- (2) Residential use is proposed for certain parcels in the project area as shown on the Land Use Map. Such residential use is intended for hospital personnel and elderly citizens, including elderly citizens of low to moderate-incomes.
- (3) City use for maintenance shops and parking for vehicles and equipment used by the City to maintain the various public works.

b. Additional Regulations, Controls, and Restrictions

Those properties acquired and redeveloped will be regulated, controlled, and restricted by the minimum or maximum requirements included below as the case may be:

(1) Density:

General Hospital and City Buildings - There shall be no fixed density requirements for general hospital and city buildings. Density for these buildings will be established on the basis of individual structures after review by the Urban Renewal Agency.

Residential Buildings - There shall be no limit on dwelling unit density, except that such buildings shall not exceed ten (10) stories or one hundred fifty (150) feet in height.

(2) Land Coverage:

General Hospital and Residential Buildings - Land coverage by structures shall not exceed fifty percent (50%) of the total area to be developed for these uses.

City Buildings - There shall be no limitation.

(3) Setbacks:

General Hospital, City, and Residential Buildings - Minimum setbacks shall be fifteen (15) feet along N. Vancouver Avenue, N. Williams Avenue, N. Russell Street, and N. Cook Street. There shall be no limitation for areas along other streets in the Project Area.

(4) Off-Street Parking:

General Hospital - One (1) space per two (2) beds.

Residential Building Accessory to Hospital - One (1) space for each ten (10) persons residing in such buildings.

Apartment Dwellings - One (1) space per dwelling unit.

Lecture Hall - One (1) space per fifty-six (56) square feet area; or where seating is fixed, one (1) space per unit.

Self-Service Units - One (1) space per unit.

Clinics - One (1) space per three hundred (300) square feet of floor area.

(5) Off-Street Loading:

General Hospital - For any general hospital of five thousand (5,000) square feet of floor area or greater, off-street loading berths shall be provided according to the table below:

<u>SQ. FT. OF FLOOR AREA</u>	<u>LOADING BERTHS REQUIRED</u>
5,000 - 39,999	1
40,000 - 99,999	2
100,000 - 159,999	3
160,000 - 239,999	4
240,000 - 319,999	5
320,000 - 399,999	6
400,000 - 489,999	7

<u>SQ.FT. OF FLOOR AREA</u>	<u>LOADING BERTHS REQUIRED</u>
490,000 - 579,999	8
580,000 - 669,999	9
670,000 - 759,999	10
760,000 - 849,999	11
850,000 - 939,999	12
940,000 - 1,029,999	13
Over - 1,030,000	14

Self-Service Units - For buildings of five thousand (5,000) square feet of gross floor area or greater, off-street loading berths shall be provided according to the table below:

<u>SQ.FT. OF FLOOR AREA</u>	<u>LOADING BERTHS REQUIRED</u>
5,000 - 29,999	1
30,000 - 69,999	2
70,000 - 129,999	3
130,000 - 219,999	4
220,000 - 379,999	5
380,000 - 699,999	6
700,000 - 1,499,999	7
Over - 1,500,000	8

(6) Building Height:

General Hospital, Residential, and City Use - There shall be no maximum for structures built on interior blocks, and maximum heights for structures along the periphery of the project shall be ten (10) stories, or one-hundred fifty (150) feet.

(7) Signs:

Signing and identification of buildings, land areas, and facilities shall be considered as an integral part of any development, and plans and details shall be submitted with development plans. All signing or identification shall be subject to the approval of the Urban Renewal Agency.

Signs are permitted, other than outdoor advertising signs, painted bulletins or sign boards, poster panels or billboards, roof bulletins and roof signs, wall bulletins, and advertising structures (except as specifically allowed by the Urban Renewal Agency after review of such plans), under the following conditions:

(a) In General Hospital and City Areas:

An exterior sign which pertains only to the use permitted on the premises shall not exceed one (1) sq.ft. for every three (3) lineal feet of building face as measured on the side on which the sign appears. All signs must be attached flat against the wall of the building or to the face of a marquee and may not project above the roof line or wall coping, nor face directly upon a residential area.

(b) In Residential Areas:

1. Exterior signing of residential structures shall be limited to a maximum area of ten (10) square feet and must be attached flat against the wall of a building or to the face of a marquee.
2. No outside display window or windows nor signs advertising accessory uses shall be visible from outside any residential structure.

(c) In all Areas:

1. Signs may be illuminated, provided the illumination is properly focused upon the sign itself and prevents glare upon the surrounding areas.
2. Signs with flashing, animated or intermittent illumination shall not be erected.
3. Red and green lighted signs shall not be permitted within fifty (50) feet of a signalled intersection.
4. No sign shall be permitted to overhang streets, sidewalks, or any property line.

(8) Landscaping:

General Hospital, Residential, City Reuse - Portions of sites not containing structures, including setback areas, courts, pedestrian malls and surfaced parking lots shall be appropriately landscaped and maintained. Varieties and sizes of plant materials, other materials used, and design of landscape features and garden structures shall receive special consideration in the design review procedure prescribed below.

(9) Plan and Design Review:

No building in the project boundary, regardless of use, shall be constructed or other improvements made on or over any land subject to these controls, including public areas, until plans for such building or improvements shall have been submitted to, and approved by the Urban Renewal Agency. The Agency shall, for design review purposes, have each proposal reviewed by a consultant or group of consultants qualified in the fields of urban planning, architecture, graphic design or landscape

design  
review

architecture, as may be appropriate, and shall obtain an opinion or opinions in writing on the plans submitted. Such individuals shall be selected by the Urban Renewal Agency and approved by Emanuel Hospital. In reviewing architectural and landscape plans, the following criteria for judgment shall be used:

- (a) Locations, forms, and patterns of building and open spaces shall conform with the following urban design concepts of this Urban Renewal Plan:
  - 1. An appropriate setting for an expanded hospital site.
  - 2. Attractive pedestrian walks throughout the hospital area.
  - 3. Buildings designed so as to insulate them from traffic disturbance.
  - 4. Street trees employed as a unifying design element.
- (b) Each building a distinguished architectural expression; have a distinctive character, yet be harmonious with, and complement adjacent buildings.
- (c) Landscaping shall enhance not only the buildings or building on the site, but also adjacent buildings and sites.
- (d) Size, locations, layout, and appearance of off-street parking and loading facilities shall not have any detrimental affect on the properties they serve or on adjacent properties.

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  - 4. Street trees employed as a unifying design element.
- (b) Each building a distinguished architectural expression; have a distinctive character, yet be harmonious with, and complement adjacent buildings.
- (c) Landscaping shall enhance not only the buildings or building on the site, but also adjacent buildings and sites.
- (d) Size, locations, layout, and appearance of off-street parking and loading facilities shall not have any detrimental affect on the properties they serve or on adjacent properties.

(e) Location and design of accessways to and from off-street parking and loading facilities shall not unduly disrupt pedestrian or vehicular traffic circulation on streets.

(10) Non-Discrimination:

All properties, regardless of use, within the project area shall not be restricted as to the sale, lease, use, or occupancy upon the basis of color, race, religion, sex, or national origin.

(11) Exceptions or Variances:

General Hospital, Residential, City Reuse - The Urban Renewal Agency may grant exceptions or variances which do not constitute a substantial change in the Plan to any of the regulations prescribed in this Section C2, upon showing that granting the exception or variance is consistent with the intent of the Urban Renewal Plan and the urban design concepts on which it is based, and will not adversely affect other properties within or adjacent to the Project Area.

c. Effective Period of Controls

The provisions and requirements prescribed in Section C shall be in effect for twenty (20) years from the date of approval of this Plan by the City of Portland, except that the non-discrimination provision shall continue in perpetuity. The provisions and requirements, or any part of them, thereafter may be extended for additional, successive periods of ten (10) years by an instrument agreeing to such extension signed by the then owners of a majority of the land in the area, and recorded.



d. Applicability of Controls to Real Property Not to be Acquired

The provisions and requirements under item C2a and C2b shall apply to all real property in the Project Area. The building controls under item C2b shall apply only to new construction.

D. PROJECT PROPOSALS

1. Land Acquisition:

a. Real property to be acquired is shown on the Property Map (Exhibit G) and is further identified as to purpose for acquisition as follows:

(1) Clearance and redevelopment (including development of vacant land).

(2) Supporting facilities and project improvements, including construction of access streets into west end of project.

(3) No properties will be acquired by the Urban Renewal Agency for rehabilitation and conservation.

(4) No properties will be acquired by the Urban Renewal Agency for historical or architectural preservation.

b. Real Property Not Designated for Acquisition

Real property under the ownership of Emanuel Hospital and the City of Portland, and not designated for acquisition are shown on the Property Map (Exhibit G).

2. Rehabilitation:

No rehabilitation activities are proposed within the Project Area.

3. Redeveloper's Obligations:

a. The redeveloper and his successors or assigns shall develop such property in accordance with the land use provisions and building requirements specified in this Plan.

- b. The redeveloper shall begin and complete the development of such property for the uses provided in this Plan within a reasonable period of time as determined by the Urban Renewal Agency and to be specified in the disposition instrument.
- c. The redeveloper shall make available some or all of the housing to be provided at a sales price or rental that low or moderate-income elderly citizens can afford.
- d. The redeveloper shall submit all plans and specifications for construction of improvements on the land to the Urban Renewal Agency for review and approval so that the Agency may determine compliance of such plans and specifications with this Plan.
- e. The redeveloper shall not effect or execute any agreement, lease, conveyance, or other instrument whereby the real property or part thereof is restricted upon the basis of race, color, religion, sex, or national origin in the sale, lease, or occupancy thereof.
- f. The redeveloper shall maintain the cleared land acquired and the cleared land owned within the area.

4. Underground Utility Lines:

Utility lines and facilities will be placed underground, except where it becomes necessary to place such equipment above ground. The private utilities concerned will make such modifications and adjustments as may be required of them by the establishment of an underground wiring district, by franchise agreements, or by reason of the applicable laws; and through cooperation with the Urban Renewal Agency. All utility facilities will be of such size and design as to adequately serve the area.

How much

design review

E. OTHER PROVISIONS NECESSARY TO MEET STATE AND LOCAL REQUIREMENTS

1. The land uses proposed in this Urban Renewal Plan have been established in conformity with the Community Renewal Plan for the City as a whole, which has been adopted by the City Planning Commission. The area to be cleared and redeveloped, and the parcels to remain in public ownership and hospital ownership are consistent with the land use proposals of this Plan and generally conform with the City of Portland plans. If necessary, zone changes will be effected in compliance with the Planning and Zoning Code of the City of Portland.
2. The land use provisions and land requirements set forth in this Plan have been specifically designed to accomplish the redevelopment of the area in accord with sound city planning principles and objectives. All land within the area, except those parcels to remain in public and hospital ownership, will be cleared and redeveloped to conform with the land uses shown on the Land Use Map, Exhibit C. All public improvements will be carried out in accord with this Plan.
3. Provision has been made for the relocation of persons to be displaced from the Project Area during the execution of this Plan. Decent, safe, and sanitary dwellings and other accommodations substantially equivalent to the number of substandard dwellings and other units to be cleared from the area are available within adjacent areas and the City of Portland generally. A detailed statement as to the specific rehousing needs of the area residents and the specific housing resources available to meet these needs, together with a full discussion of administration on the relocation process is contained in the Relocation Plan. This plan is part of the "Documentation in Support of the Loan and Grant Application", and is available for public inspection in the offices of the Urban Renewal Agency.

F. PROCEDURE FOR CHANGES IN APPROVED PLAN

After approval of this Plan by the City Council of the City of Portland, the provisions of the Plan may be changed or modified only by formal written amendment duly approved and adopted by the Urban Renewal Agency; provided, that if the amendment in question involves any material or substantial change in any of the provisions of the Plan, such amendment shall also be approved in accordance with the requirements of State and Federal law and regulations. Any amendment directly affecting land owned by Emanuel Hospital must be concurred in by said Hospital.



EMANUEL HOSPITAL PROJECT BOUNDARY DESCRIPTION

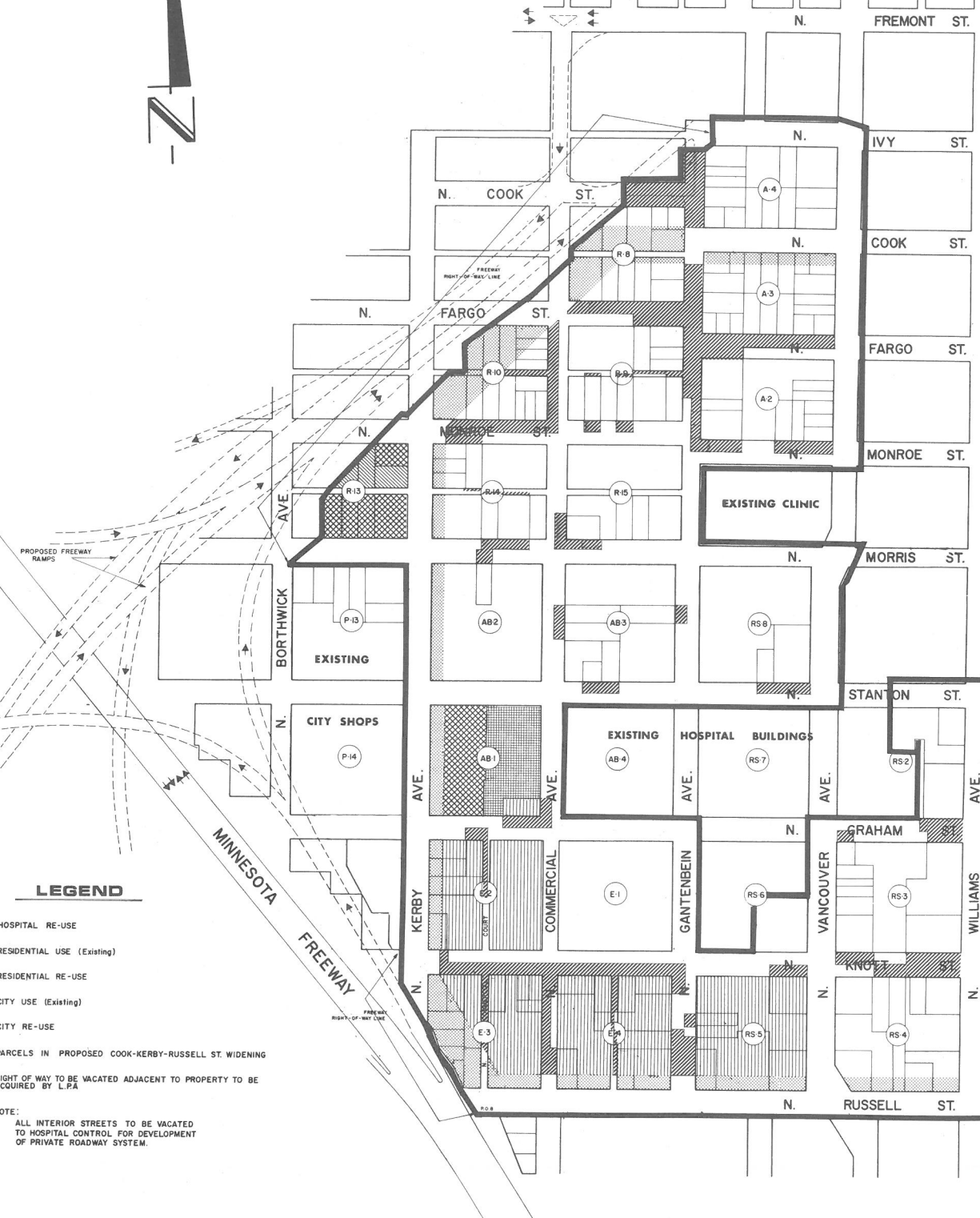
Following is the boundary description of the Emanuel Hospital Project Area as approved by the governing body of the Urban Renewal Agency.

The Project Area is described as that land, containing all lots or parcels of property, situated in the City of Portland, County of Multnomah, and State of Oregon, bounded generally as follows:

Beginning at the intersection of the extension of the west line of North Commercial Court and the south line of North Russell Street, the point of beginning; thence easterly along the south line of North Russell Street to the east line of North Williams Avenue; thence northerly along the east line of North Williams Avenue to the north line of North Stanton Street; thence westerly 242 feet, more or less, along the north line of North Stanton Street to a point; thence southerly 165 feet to a point; thence easterly 40.8 feet to a point; thence northerly 15 feet to a point; thence easterly 28 feet to the west line of an alley; thence southerly along the west line of the alley to the north line of North Graham Street; thence westerly to the west line of North Vancouver Avenue; thence southerly 195 feet, more or less, along the west line of North Vancouver Avenue to a point; thence westerly 131 feet, more or less, to a point; thence southerly 135 feet, more or less, to the north line of North Knott Street; thence westerly along the north line of North Knott Street to the east line of North Gantenbein Avenue; thence northerly along the east line of North Gantenbein Avenue to the north line of North Graham Street; thence westerly along the north line of North Graham Street to the east line of North Commercial Avenue; thence northerly along the east line of North Commercial Avenue to the south line of North Stanton Street; thence easterly along the south line of North Stanton Street to the east line of North Vancouver Avenue; thence northerly along the east line of North Vancouver Avenue to the north line of North Morris Street; thence westerly along the north line of North Morris Street to the east line of North Gantenbein Avenue; thence northerly along the east line of North Gantenbein Avenue to the south line of North Monroe Street; thence easterly along the south line of North Monroe Street to the east line of North Vancouver Avenue; thence northerly along the east line of North Vancouver Avenue to the north line of North Ivy Street; thence westerly along the north line of North Ivy Street 385 feet, more or less, to a point 5 feet east of an extension of the east line of North Gantenbein Avenue, thence southerly parallel to said line 60 feet to a corner on the south line of North Ivy Street; thence southwestery 7.07 feet along a lot line to a corner on the east line of North Gantenbein Avenue, said corner lying 5 feet south of the south line of North Ivy Street; thence westerly 49.4 feet, more or less, to a point on the west line of North Gantenbein

EMANUEL HOSPITAL PROJECT BOUNDARY DESCRIPTION, Cont'd

Avenue, said line also being on the southeasterly right-of-way line of the Oregon State Highway proposed Fremont Interchange; thence southwesterly along said Freeway right-of-way line to the east line of North Borthwick Avenue, said point also being on the south line of North Morris Street; thence easterly along the south line of North Morris Street to the west line of North Kerby Avenue; thence southerly along the west line of North Kerby Avenue to a point 90 feet, more or less, south of the north line of North Knott Street, said point being also on the east right-of-way line of the Minnesota Freeway; thence southeasterly along the east right-of-way line of the Minnesota Freeway to the south line of North Russell Street; the point of beginning.



**LEGEND**

- HOSPITAL RE-USE
- RESIDENTIAL USE (Existing)
- RESIDENTIAL RE-USE
- CITY USE (Existing)
- CITY RE-USE
- PARCELS IN PROPOSED COOK-KERBY-RUSSELL ST. WIDENING
- RIGHT OF WAY TO BE VACATED ADJACENT TO PROPERTY TO BE ACQUIRED BY L.P.A.

NOTE:  
ALL INTERIOR STREETS TO BE VACATED TO HOSPITAL CONTROL FOR DEVELOPMENT OF PRIVATE ROADWAY SYSTEM.

**EMANUEL HOSPITAL PROJECT**  
**ORE R-20**  
**PORTLAND DEVELOPMENT COMMISSION**  
 PORTLAND, MULTNOMAH COUNTY, OREGON

BOUNDARY CHANGES 8-69
REVISION

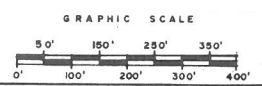
# LAND USE MAP





- 1. EXISTING HOSPITAL
- 2. NEW HOSPITAL ADDITION
- 3. LONG TERM CARE FACILITIES
- 4. SELF SERVICE UNITS
- 5. CLINIC
- 6. LECTURE HALL
- 7. NURSES' HOME
- 8. EMANUEL MEDICAL BUILDING

- 9. OFFICE BUILDING
- 10. OFFICE BUILDING
- 11. HOUSING
- 12. HOUSING
- 13. EMPLOYEE HOUSING
- 14. INTERNS' APARTMENTS
- 15. PARKING & WAREHOUSE
- 16. PARKING



# PROPOSED MASTER PLAN FOR EMANUEL HOSPITAL

NEWBERRY & SCHUETTE • ARCHITECTS • PORTLAND, OREGON • AUG. '69

EXHIBIT D

3

EMANUEL HOSPITAL LONG-RANGE DEVELOPMENT PROGRAM  
A Projected Timetable

Essentials of Emanuel Hospital's Long-Range Development Program are based on comprehensive, detailed studies and analyses by two of the nation's leading hospital consulting firms:

JAMES A. HAMILTON ASSOCIATES of Minneapolis, whose basic projection of community growth and development through 1980 incorporates population trends in specific Emanuel Service areas, anticipates construction by other area medical institutions, and indicates other factors affecting future hospital development; and

BASCOCK, HATFIELD, HILLMAN AND JONES ASSOCIATES of Florida, who interpreted basic findings in terms of the potential impact of current medical, political and demographic trends on hospital utilization over that period.

Emanuel today, is one of the largest short-term, acute care, voluntary hospitals in Oregon; it serves sixteen percent (16%) of the total patients hospitalized in the 15 metropolitan area hospitals. So that it can continue to meet the changing and expanding needs of its patients in the future, the Board of Directors and Administration has developed the following timetable as a sound and appropriate program for meeting Emanuel's share of the responsibility for community health. The program is divided into four phases.

PHASE 1  
(Completed)

CLINIC BUILDING (Bordered by Monroe, Vancouver, Morris, and Gantenbein)

This temporary structure houses Emanuel's Clinic Program for medical indigents whose care was an obligation felt keenly by Emanuel's Lutheran founders, a feeling shared by their successors on the Charity Board; and provides needed additional area for the Maternal and Infant Care Program, sponsored by Emanuel by the State Board of Health to help combat mental retardation. After redevelopment begins these services will be transferred to other hospital buildings to allow for removal of the structure and development of the land as an open space.

PROFESSIONAL BUILDING ( $W\frac{1}{2}$  of Block RS-2)

This unit is located on Vancouver Avenue between Graham and Stanton Streets and provides office space for medical staff members of Emanuel Hospital, consistent with the current trend to locate such offices in close proximity to general hospitals, saving time and expediting use of outpatient services.

PHASE 2  
(Completion by 1975)

NEW HOSPITAL BUILDING (Blocks AB-3 and RS-8)

This will be a nine-floor-plus basement general hospital structure connected to the present hospital building by double corridors across Stanton Street and will include facilities for medical, surgical, rehabilitation, chronic disease, pediatric and teenage patients. The combined total number of beds will be 522. Provision will also be made for needed additional services, expansion of present ones, permanent quarters for the outpatient clinics and for research.

EMANUEL HOSPITAL LONG-RANGE DEVELOPMENT PROGRAM, Cont'd

HEATING PLANT (Block AB-2)

Hospital expansion, changing technology, and increasing mechanical requirements necessitate this additional development.

EXTENDED CARE FACILITY (80-bed nursing home now under construction) (Block R-15)

Impact of Medicare in this long-unmet need has accelerated the demand for nursing care generally and for such care to be adjacent to large general hospital facilities particularly. Such centralization of nursing homes will dramatically improve the quality of care in emergency situations and reduce physicians' travel time.

PARKING (Blocks AB-2 and R-14)

These facilities will provide parking for employees, patients and visitors to the hospital. Some warehouse space will be included.

CLINIC (Block A-4)

This facility will provide additional space for doctors' offices and related outpatient services.

PHASE 3  
(Completion by 1977)

SELF-CARE UNIT (Blocks R-8 and 9)

Centralization, within a wide geographical area, of such major facilities as Emanuel's Radiation Therapy Center, Rehabilitation Center, special services, etc., create the need for a "self-care" unit patterned after a motel, designed for persons who require outpatient care, but do not require hospitalization. Location of such a self-help unit on the hospital campus will offer major advantages to patients in terms of both convenience and economy.

LECTURE HALL (Blocks R-9 and A-2)

Emanuel's more than a dozen educational programs in medical and paramedical careers, in addition to professional education programs, post-graduate seminars and other medically-oriented meetings, require adequate area, lighting, acoustics, sound systems, temperature control and visual aids apparatus, now unavailable or inadequate.

EXTENDED CARE EXPANSION (Block R-15)

Developments in the field of geriatrics, combined with Medicare legislation and Portland's disproportionately high population percentage of the elderly, is expected to require rapid expansion of the nursing home of which the initial unit was built in phase 2.

PARKING (Blocks A-3 and R-10)

These areas will be developed as parking to serve the lecture hall and other facilities in the northern portion of the Project Area.

EMANUEL HOSPITAL LONG-RANGE DEVELOPMENT PROGRAM, Cont'd

PHASE 4  
(Completion by 1979)

FURTHER EXPANSION OF EXTENDED CARE FACILITY

SENIOR CITIZENS' RESIDENCE (Blocks E-4 and RS-5)

A retirement home, to be located in proximity to Emanuel, which offers convenient public transportation, access to the freeway system, shopping and recreational facilities in addition to full general hospital facilities.

EMPLOYEE APARTMENT BUILDING (Blocks E-2 and E-3)

Highly desirable in view of the need for round-the-clock shifts required by hospital operation, and a potential 'plus' factor in recruitment of employees in skilled career fields, where demand is great and supply is limited.

HOSPITAL EXPANSION TO 700 BEDS (Block AB-3)

Initial construction of the new hospital building will anticipate such subsequent addition when necessary.

PROFESSIONAL BUILDING (Blocks RS-3, RS-4, and E $\frac{1}{2}$  of RS-2)

Acceptance by the Medical Staff of plans for the professional building to be constructed indicates that a second unit will be feasible in the near future.

PARKING (Blocks E-1 and RS-6)

These areas will provide additional parking for facilities that will be developed in the southern portion of the Project Area.

Emanuel Hospital has acquired and will acquire, if necessary, properties in and adjacent to the Project Area, and will clear such properties, if necessary, in conjunction with the urban renewal activities. They will, if necessary, also provide relocation assistance in cooperation with the Local Public Agency in order to carry out the development proposed in the Plan. Costs incurred by the Hospital in these activities will be claimed as a local non-cash grant-in-aid credit under Section 112.

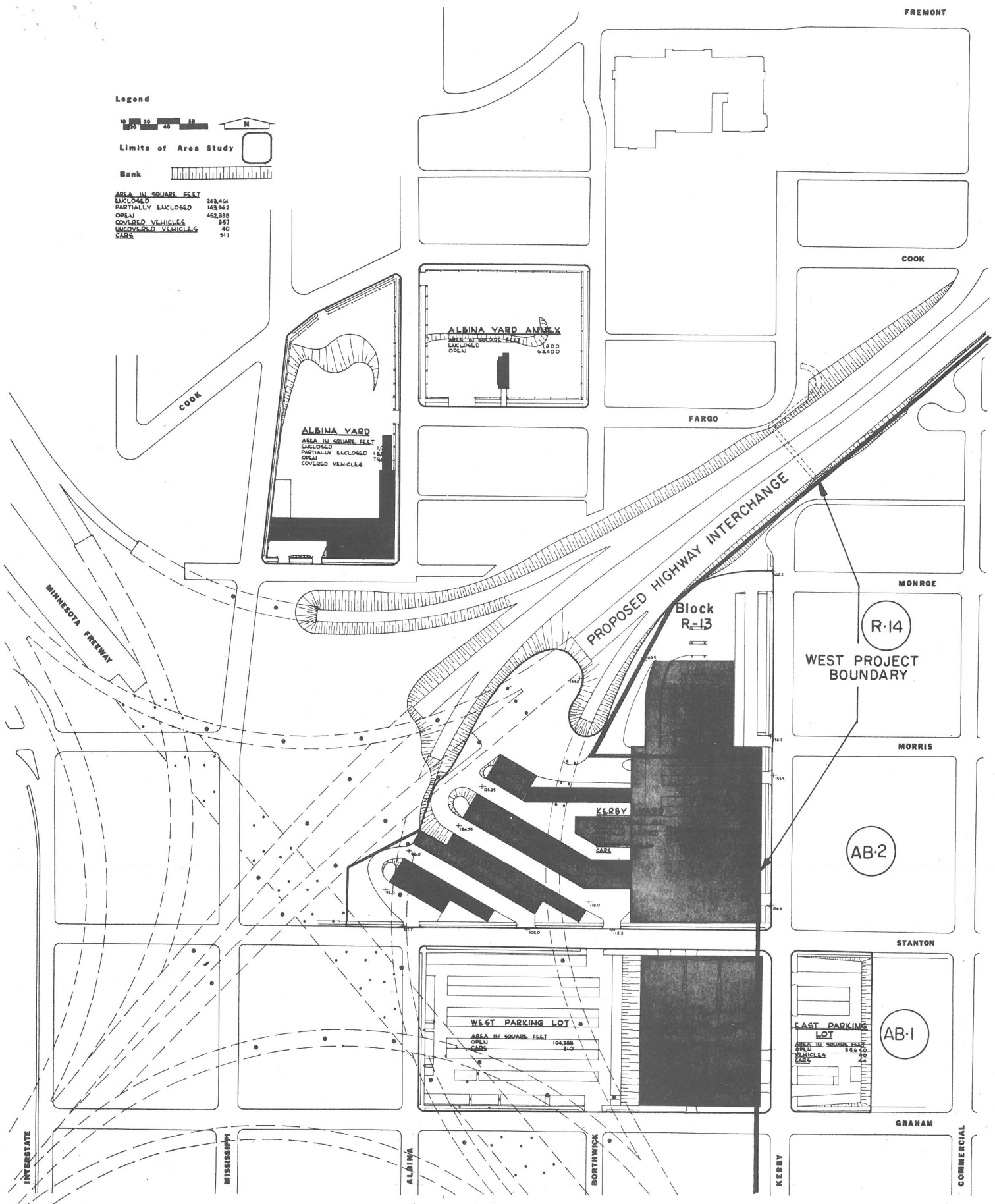
**Legend**



Limits of Area Study

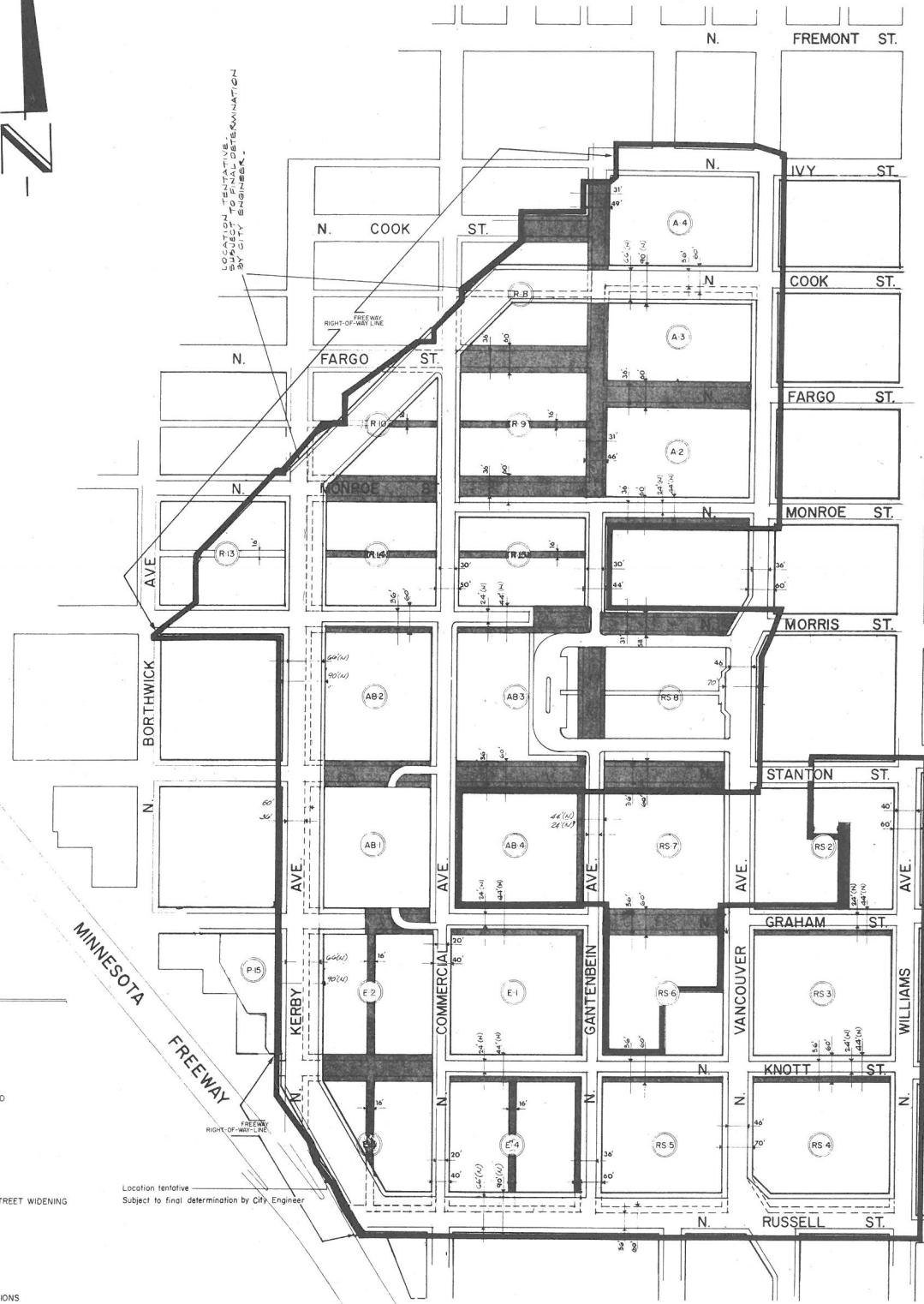


AREA IN SQUARE FEET	
ENCLOSED	243,461
PARTIALLY ENCLOSED	123,962
OPEN	452,338
COVERED VEHICLES	357
UNCOVERED VEHICLES	40
CARS	511



# Kerby Yard & Stanton Shop Proposed Site Plan

The City of Portland presently owns parcels 1 and 5 in Block R-13, and lots 2, 3, and 4 will be disposed to the City for development of the Kerby and Stanton Shop facilities






LOCATION TENTATIVE.  
SUBJECT TO FINAL DETERMINATION  
BY CITY ENGINEER.

FREEWAY  
RIGHT-OF-WAY LINE

Location tentative  
Subject to final determination by City Engineer

**LEGEND**

-  STREET & ALLEYS CLOSED
-  PROPERTY VACATED FOR STREET WIDENING
-  NEW STREET WIDTH DIMENSIONS

NOTE: ALL INTERIOR STREETS & ALLEYS EXCEPT VANCOUVER AVENUE & COOK-KERRY-RUSSELL EXTENSION TO BE VACATED TO HOSPITAL CONTROL.

**EMANUEL HOSPITAL  
PROJECT**  
ORE R-20  
PORTLAND DEVELOPMENT COMMISSION  
PORTLAND, MULTNOMAH COUNTY, OREGON  
JANUARY 16TH 1954 W.F.W. SCALE 1"=100'

BOUNDARY CHANGES 6-69
PROPERTY & CORE
STREET DIMENSIONS 2-26-63 W.F.W.
REVISION

**STREET MODIFICATION PLAN**

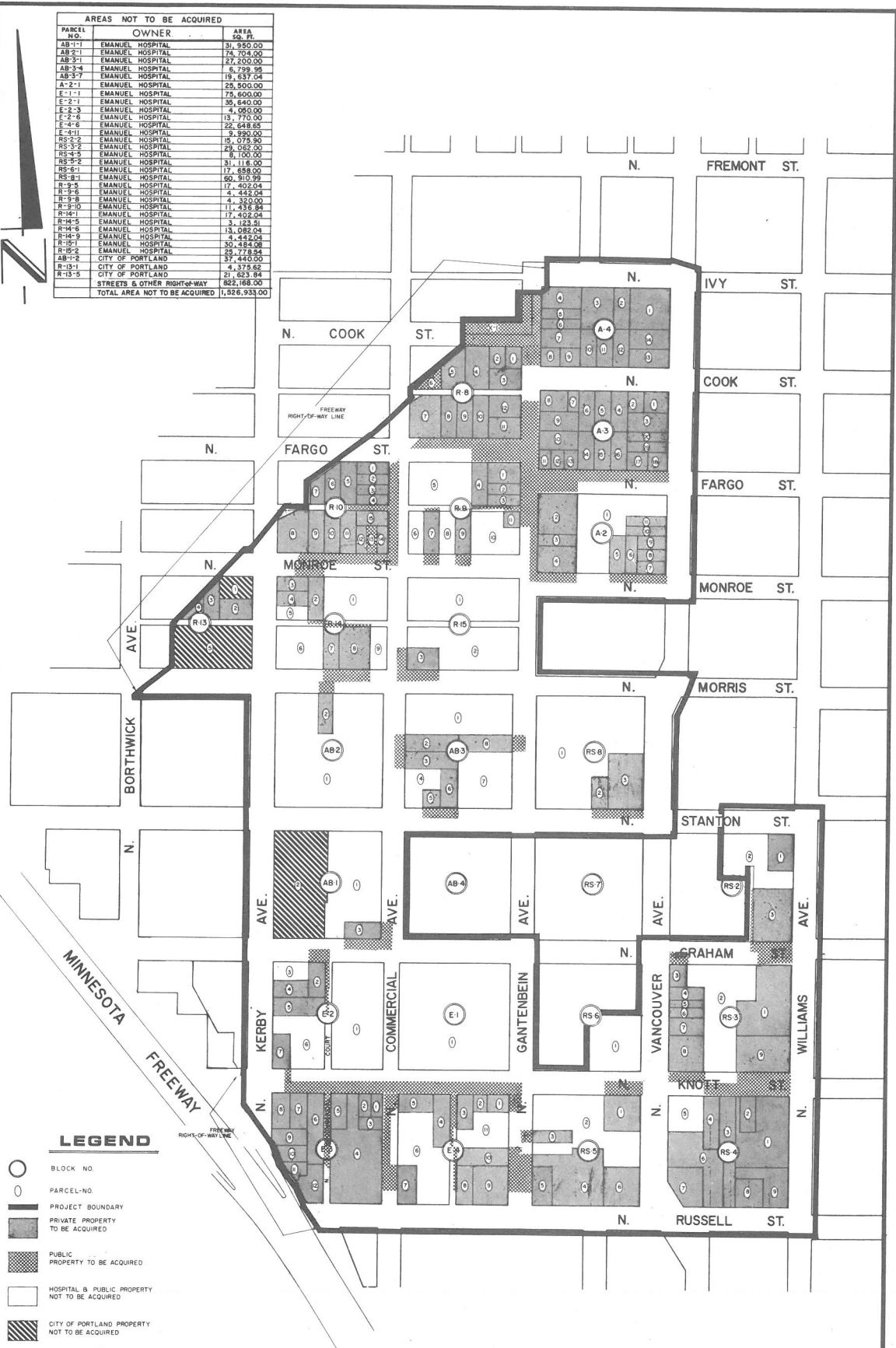
AREAS TO BE ACQUIRED		
PARCEL NO.	OWNER	AREA SQ. FT.
AB-2-1	LOIS A. AND BILL LINDEN	4,760.00
AB-2-2	LAURA J. LUTON	8,012.56
AB-3-1	CHARLES E. & M. D. GLOVER	2,112.36
AB-3-5	JACOB E. & MARTHA A. WALLIN	2,266.65
AB-3-8	JOHN S. & M. THOMPSON	2,112.36
AB-3-8	SAMUEL & MAGGIE STOKES	6,037.04
A-1-1	JAMES W. & BEATRICE COHEN	10,000.00
A-2-1	ROBERT S. BRIC	2,000.00
A-2-4	SANFORD O. & EVELYN L. SPRATLEN	7,300.00
A-2-5	EUGENE C. & VIOLA BONER	4,100.00
A-2-6	WILLIE SMITH	3,000.00
A-2-6	GENE & ALBERTA SKUPPER	2,331.00
A-2-6	MARY LEE JACKSON	2,331.00
A-2-9	ALFRED B. BRINK	2,331.00
A-2-9	MATTIE F. LEWIS	2,331.00
A-2-11	LEROY & ANNA OVERHOLTZ	2,650.00
A-3-1	WATNE E. & LORENE S. WESTON	3,000.00
A-3-2	GERTRUDE L. MATLISON	2,000.00
A-3-3	NEBBIE B. CARRIE WOODARDS	5,000.00
A-3-4	HARRY B. & MARGON E. MILLER	4,100.00
A-3-5	ALAN A. & MARILYN C. PAGEY	4,100.00
A-3-6	FRANK WOUND	4,100.00
A-3-7	DAVE & SARAH ANNE YOUNG	1,250.00
A-3-8	ISSAC S. & MARTHA PAYNE	3,750.00
A-3-9	GERTRUDE M. RAE	5,000.00
A-3-10	CHESTER L. YUNG	5,000.00
A-3-11	ALEXANDER R. & LAUNCE M. CALLEGOS	1,656.50
A-3-12	LOUIE & ELVA MOSDAHL	1,656.50
A-3-13	LOUIS & BEATRICE M. MARSHALL	1,656.50
A-3-14	WILLIAM J. & MARY ANN HOOM	4,100.00
A-3-15	EVELYN L. SPRATLEN	4,100.00
A-3-16	ALBERT A. & JEANETTE M. GROSSMAN	4,100.00
A-3-17	LOUIS & HATTIE MAE BROWNING	2,500.00
A-3-18	T. C. & MANDY WILLIAMS	2,500.00
A-3-19	THOMAS J. & BEATRICE WELLS	2,500.00
A-3-20	T. P. & GRACE LEE PACE	2,500.00
A-3-21	THOMAS J. & BEATRICE WELLS	4,100.00
A-3-22	THOMAS J. & ZENOBIA N. HARRIS	4,100.00
A-3-23	ALAN A. & MARILYN PAGEY	8,200.00
A-3-24	C. W. BALLETT JR. & GRACE LYON	4,100.00
A-3-25	IRMA LYNN	2,500.00
A-3-26	SCOTTIE & ANNA M. SCHIMPF	5,000.00
A-3-27	WILBUR DENSON	5,000.00
A-3-28	ELNORA BOOKER	2,500.00
A-3-29	ROBERT N. ASHLEY	2,500.00
A-3-30	ISABELLE NOLAN	4,100.00
A-3-31	ROBYN LEE DIXON	4,100.00
A-3-32	EVIE D. & PEARLIE M. BOWLES	5,000.00
A-3-33	JOE M. & JEANNE M. REID	5,000.00
A-3-34	VINCENT & ELI M. BYRNE	4,100.00
E-2-1	REI E. & FLORENCE TURNER	3,780.00
E-2-2	ELLIAN & RUTH BROWN	4,100.00
E-2-5	FERRILL ALLEN MACK	4,940.00
E-2-7	HELEN F. LEONG	4,050.00
E-3-1	REGUL & BETTY SUE BROWN	1,871.43
E-3-2	BRADY EARL & LUCILE TURNER	1,871.43
E-3-3	PRESCILLA & GEORGE	1,917.77
E-3-4	H. B. & M. INVESTMENT CO.	27,474.98
E-3-5	JOE FLECK	3,780.00
E-3-6	R. DALE HANEY	3,780.00
E-3-7	DARRELL CORNWELL	3,600.00
E-3-8	DAVID MANCE & JULIE MAY JOHNSON	2,450.00
E-3-9	LEWIS & BETTY B. JACKSON	3,932.00
E-3-10	TENET MORTGAGE CO.	2,320.00
E-3-11	LYLE W. & CORINE E. CUMMINGS	2,471.00
E-3-12	EVA SAVOFF	6,185.26
E-3-13	BLANCY E. BROOKS	2,650.00
E-3-14	INTERURBAN HOMES, INC.	1,620.00
E-3-15	FRIED A. & LOUIS J. THOMPSON	3,780.00
E-3-16	NEWTON PETER SCHUGHS	4,100.00
E-3-17	DONALD D. & ELIZABETH H. HEPBURN	4,050.00
E-3-18	REALLY FINANCE CO.	4,050.00
E-3-19	CHAS. N. WALKER	4,155.90
E-3-20	ED NEWELL	8,905.50
E-3-21	DAVEY & ALICE M. ALLEN	5,940.00
RS-2-1	THEODORE D. MANNING #2	4,895.00
RS-2-2	SOEYET OF VINCENT DE PAUL	13,082.04
RS-2-3	KIRSTEN CORPORATION	20,520.00
RS-2-4	JANE & BETTY ROBINSON	2,450.00
RS-2-5	ALEX JR. & BESSIE LEE EATON	1,850.00
RS-2-6	LEO C. CLINTON	1,930.00
RS-2-7	LILLIAN L. COMLEY	2,160.00
RS-2-8	FRANK J. & HAZEL T. SCHUNK	4,050.00
RS-2-9	U-FINANCIAL INC.	1,917.77
RS-2-10	EARL SPINNEY	12,420.00
RS-2-11	EARL SPINNEY	20,896.80
RS-2-12	IRVING T. & CHARLES D. ERICKSON	4,600.00
RS-2-13	HERWIG & FREDRICH DOEHLER	9,881.00
RS-2-14	ELIZABETH KUNDEL & ADOLPH GELSPER	4,508.00
RS-2-15	DEMME BROS. INC.	6,638.76
RS-2-16	LEWIS J. & BARBARA GRESS	7,818.00
RS-2-17	HARRY & ANNE MULLER	4,924.00
RS-2-18	KATHERINE MATTHEW	8,603.87
RS-2-19	REGUL & BETTY SUE BROWN	81,000.00
RS-2-20	R. J. & GEORGIA MAE ALLEN	3,000.00
RS-2-21	VICTOR B. & ZULA ANDRESS	8,240.70
RS-2-22	GETHSEMANE CHURCH OF CHRIST	4,365.54
RS-2-23	SEYMOUR R. DANSH	8,919.90
RS-2-24	ROBERT LEE & GLENN GREEN	4,155.90
RS-2-25	MARY A. STEWART	12,846.60
RS-2-26	IVER CHARLES THOMAS	2,221.02
RS-2-27	LEO B. & INA V. WATREY	2,160.00
RS-2-28	HORACE E. & DOROTHY M. CALDWELL	4,381.02
RS-2-29	RUFUS & MARY YOUNG	6,480.00
RS-2-30	EPHRAIM & ANNA CLARK	5,130.00
RS-2-31	GOOD SAMARITAN CHURCH OF GOD	8,162.04
RS-2-32	BENNIE & NAOMI HEDGOM	4,320.00
RS-2-33	FANNIE MAE FAULKNER	4,320.00
RS-2-34	CHARLES & VIOLA MONTAQUE	4,320.00
RS-2-35	IVER & ANNA S. HALSETH	4,381.02
RS-2-36	ALONZO B. & DOROTHY E. MCLAY	4,381.02
RS-2-37	OLIVE C. HUGHES	4,056.50
RS-2-38	ROBERT N. ASHLEY	2,351.77
RS-2-39	ROBERT E. & THELMA E. BENNETT	2,351.77
RS-2-40	MAREN NIELSEN	4,320.00
RS-2-41	HERBERT M. & HELEN M. FIELD	4,320.00
RS-2-42	L. B. SANDBLAST & FRANCES WILLIAMS	4,320.00
RS-2-43	FRANK & DOROTHEA M. RADEL	1,645.20
RS-2-44	JOHN B. & MELISSA BENFORD	2,190.51
RS-2-45	SVEN FRYKMAN LILLIUS & MARGARET OLSSON	2,190.51
RS-2-46	IRMA RUPERT, MARGARET FRYKMAN	2,190.51
RS-2-47	ARTIS & LILLIE MAE HILDRETH	2,190.51
RS-2-48	A. A. BRINK	2,190.51
RS-2-49	WILL B. DOROTHY BUTLER	4,320.00
RS-2-50	SHIRLEY MAY SCOTT TERRELL	3,720.00
RS-2-51	NETTIE SUWOL	3,576.60
RS-2-52	ONEITA MICHAELS	8,150.74
RS-2-53	ALFRED BRINK	4,320.00
RS-2-54	ALBERT L. & ANNIE E. GARNETT	4,320.00
RS-2-55	B. BUELL & MABEL W. ALEXANDER	4,320.00
RS-2-56	FLORENCE J. WASON	1,944.00
RS-2-57	FRED & RUTH PETERSON	1,944.00
RS-2-58	STEWART J. & BEULAH MINNEWEATHER	2,920.68
RS-2-59	ALDRIDGE & JULIE LILLIAN JOHNSON	4,381.02
RS-2-60	A. H. EICHEBERGER	3,240.00
RS-2-61	EDWARD A. & DOUG C. WILCOX	1,512.00
RS-2-62	JAMES & DOVE R. BRYSON	4,320.00
RS-2-63	DALE C. & DOROTHY E. HARTMAN	3,123.51
RS-2-64	WALTER Sr. & ELIZABETH HINES	2,515.03
RS-2-65	ELMER A. & CHRISTINE L. HIGH	4,320.00
RS-2-66	VERN M. WIRTZ	8,640.00
RS-2-67	JOHN E. CURRAN, et. al.	4,705.54
RS-2-68	MULTNOMAH COUNTY	1,953.36
RS-2-69	STATE HIGHWAY COMMISSION	3,550.89
RS-2-70	STREETS TO BE VACATED	174,755.00
X-1	STATE HIGHWAY COMMISSION	7,103.00
TOTAL AREA TO BE ACQUIRED		882,801.25

AREAS NOT TO BE ACQUIRED		
PARCEL NO.	OWNER	AREA SQ. FT.
AB-1-1	EMANUEL HOSPITAL	31,950.00
AB-2-1	EMANUEL HOSPITAL	74,724.00
AB-3-1	EMANUEL HOSPITAL	27,200.00
AB-3-4	EMANUEL HOSPITAL	6,799.99
AB-3-7	EMANUEL HOSPITAL	19,637.04
A-2-1	EMANUEL HOSPITAL	25,500.00
E-1-1	EMANUEL HOSPITAL	75,600.00
E-2-1	EMANUEL HOSPITAL	6,840.00
E-2-3	EMANUEL HOSPITAL	4,050.00
E-2-6	EMANUEL HOSPITAL	22,648.65
E-4-6	EMANUEL HOSPITAL	9,990.00
E-4-11	EMANUEL HOSPITAL	60,774.98
RS-2-2	EMANUEL HOSPITAL	29,052.00
RS-2-4	EMANUEL HOSPITAL	8,100.00
RS-2-2	EMANUEL HOSPITAL	31,116.00
RS-6-1	EMANUEL HOSPITAL	17,688.00
RS-6-2	EMANUEL HOSPITAL	60,774.98
R-9-5	EMANUEL HOSPITAL	17,402.04
R-9-8	EMANUEL HOSPITAL	4,320.00
R-9-10	EMANUEL HOSPITAL	11,436.84
R-14-1	EMANUEL HOSPITAL	17,402.04
R-14-5	EMANUEL HOSPITAL	3,123.51
R-14-6	EMANUEL HOSPITAL	13,082.04
R-14-9	EMANUEL HOSPITAL	4,442.04
R-14-10	EMANUEL HOSPITAL	30,484.98
R-14-11	EMANUEL HOSPITAL	60,774.98
AB-1-2	CITY OF PORTLAND	37,440.00
R-13-1	CITY OF PORTLAND	4,375.04
R-13-5	CITY OF PORTLAND	21,623.84
STREETS & OTHER RIGHT-OF-WAY		822,168.00
TOTAL AREA NOT TO BE ACQUIRED		1,926,933.00



**LEGEND**

- BLOCK NO.
- PARCEL NO.
- PROJECT BOUNDARY
- PRIVATE PROPERTY TO BE ACQUIRED
- PUBLIC PROPERTY TO BE ACQUIRED
- HOSPITAL & PUBLIC PROPERTY NOT TO BE ACQUIRED
- CITY OF PORTLAND PROPERTY NOT TO BE ACQUIRED



**EMANUEL HOSPITAL PROJECT**  
**ORE R-20**  
 PORTLAND DEVELOPMENT COMMISSION  
 PORTLAND, MULTNOMAH COUNTY, OREGON  
 JANUARY 16TH 1969 WFW SCALE 1"=100'

BOUNDARY CHANGES 8-69  
 REVISION

# PROPERTY MAP

10

EXHIBIT G



Barbara C. Peeples  
Emanuel Hospital  
2801 N. Gantenbein  
Portland, Oregon 97227  
280-4011

Family planning clinics for low-income patients are underway at Emanuel Hospital and the University of Oregon Medical School under a pioneering grant administered by the American College of Obstetricians and Gynecologists.

Emanuel is one of 10 hospitals in the United States selected as delegate agency for the program.

Clinics meet Wednesday night and Saturday morning at Emanuel and on Tuesday night at the University of Oregon Medical School Outpatient Clinic, which is cooperating in the project.

Grants under the program were limited to large hospitals with heavy charity caseloads (more than 1,000 low-income subsidized patients per year), in-training programs, and a Director of Medical Education.

"Response has been enthusiastic," according to Edward C. Schott, assistant vice president.

"We have also just been asked by ACOG to provide sterilization if requested by clinic patients."

Current clinic services include a comprehensive physical examination by a staff physician, a series of laboratory tests which may include a sickle cell anemia determination, and issuance of required supplies or medications to each patient. If disease is discovered, clinic patients are cared for without charge at either Emanuel or the medical school hospital, Schott said.

more

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Clinic services are available to people who don't have any children and want some, as well as to those who think their families are already large enough.

"An estimated 79% of Portland's low-income women are potentially eligible to receive family planning assistance," Schott pointed out. He said clinic activities are being closely coordinated with the overburdened Planned Parenthood Association and that patients are learning about the program at other health agencies such as Outside-In and the county health department.

Free baby-sitting services are provided for patients at Emanuel by student nurses and at the Medical School Outpatient Clinic by volunteers. Free coffee is provided and funds for transportation to clinics are available.

Mrs. James Harrison, one of two community workers on the clinic staff, emphasized that the clinic atmosphere "is very friendly and informal -- sometimes patients drop in just to drink coffee or introduce a friend."

Staff members feel the personal relationships are vital in maintaining continuing interest in the program. Other key factors in making the clinic meet community demands include a lay citizens' advisory committee which has both potential clinic "consumers" and representatives of related agencies as members. Mrs. Rozell Gilmore, Model Cities health coordinator, was named chairman of the group at a meeting June 15.

Purpose of the clinic is to offer low-income women an opportunity to space their babies properly, preserve their own health, and offer a favorable home environment to their expected children. Funds are available indirectly from the Office of Economic Opportunity through a block grant administered by ACOG.

EMANUEL HOSPITAL  
PORTLAND, OREGON

WHEREAS Emanuel Hospital has applied for a Survey and Planning Grant for an Urban Renewal Project under Section 112 of the Housing Act of 1949 as amended; and


WHEREAS since this application was submitted, the city of Portland has been awarded a "Model Cities" grant for the study of a project which encompasses the area proposed for the Emanuel Hospital Urban Renewal Project and Emanuel Hospital's long-range development plan: Therefore be it

RESOLVED, That the Board of Directors of Emanuel Hospital recommends that the Emanuel Hospital Urban Renewal Project be planned and developed jointly with the Portland Model Cities Program, the purpose of such cooperation being the efficient execution of each program and the derivation of the maximum mutual benefit to both the community as defined in the Model Cities Plan and the Emanuel Hospital Urban Renewal Project; and be it

RESOLVED FURTHER, That the Board of Directors of Emanuel Hospital assures the Citizens Planning Board of the Portland Model Cities Program that planning and development of Emanuel Hospital's Long-range Plan shall be coordinated with the immediate and long-range planning of the Portland Model Cities Program to the fullest extent possible.

The above resolution was unanimously adopted by the Board of Directors of Emanuel Hospital at a special meeting held on June 3, 1968.

June 3, 1968

  
President, Emanuel Hospital Board of Directors

June 11, 1971

Mr. Richard Rix, Executive Director  
Comprehensive Health Planning Association  
and  
Members of the Project Review Committee  
2525 S. W. Third Avenue  
Portland, Oregon 97201

Gentlemen:

We are pleased to have this opportunity to invite the Project Review Committee of the Comprehensive Health Planning Association to Emanuel Hospital. On June 22, 1971 at 5:30 p.m., the Hospital will serve dinner, followed by a progress report to bring you up to date on Phase 3 of our long-range development program. As some of you may know, the Health Planning Council for the Portland Metropolitan Area on November 6, 1969 officially gave endorsement and approval of the Emanuel Hospital Master Development Plan, and specifically, Phase 3.

This particular phase involves replacement through modernization of non-conforming hospital beds and obsolete ancillary services, such as operating rooms, laboratory, radiology, emergency room, and outpatient facilities as specified in the State Hill-Burton Plan.

We also would invite you to remain at the close of the dinner meeting for a tour, so that you might become familiar with our total facility and the important health care programs which are being offered to the community.

We shall look forward to seeing each of you for this current progress report on our development program.

Sincerely yours,

Paul R. Hanson  
President

PRH:dp

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MODEL CITIES

## EMANUEL HOSPITAL

### LONG RANGE DEVELOPMENT PROGRAM

#### The Urban Renewal Program

Emanuel Hospital is located strategically in the near north side of the central area of the City of Portland. The area is an older area of the city, and the Hospital site is surrounded by blight. The area has been partly commercial and partly light industrial, with a predominance of homes and multiple dwellings occupied by various races of the low, socio-economic group.

Several years ago the Portland Development Commission conducted a comprehensive study of the near north section of Portland and designated portions of the area for Urban Redevelopment.

The area designated for Urban Renewal is bordered on the south by Broadway, on the west by the Freeway, on the north by Fremont Street, and on the east by Northeast 7th Avenue. It is proposed that the project be accomplished in three stages. The first stage is that area surrounding Emanuel Hospital, and is known as the Emanuel Hospital Urban Renewal Project. The boundaries of this Project are as follows: North Russell Street to the south; the Freeway to the west; Fremont Street to the north, down Vancouver Avenue to Stanton Street; Stanton Street to Williams Avenue; Williams Avenue south to North Russell Street.

Federal funds for the Emanuel Urban Renewal project have been approved by the U. S. Department of Housing and Urban Development (HUD). The application has also been reviewed by the Portland Model Cities Citizens Planning Board and endorsed as compatible with Neighborhood improvement planning in the Model City area. The funds will be used for land acquisition and clearance, site improvement and administration costs. In addition to the Portland Development Commission and the Portland Model Cities Program, approximately 18-20 other City, County and Regional authorities have either approved or endorsed this de-

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MODEL CITIES

velopment program.

As has been stated previously, Emanuel Hospital is located on a strategic site. It is located in a pocket created by access and egress routes from the inner city freeway loop, which provides for interconnection with all freeways coming in to the City of Portland.

With the completion of the inner loop of the freeway system, Emanuel Hospital will be within a maximum of 15-20 minutes from every section of the Portland metropolitan area, and will provide ready accessibility from all sections of the state and southern Washington.

The Hospital's pattern of service for the past number of years has served the Portland area almost in direct proportion to the population of each geographical segment of the area. With the completion of the inner loop of the freeway system, there is no reason to believe that this pattern should change.

The Hospital Development Program

With the assistance of the study conducted by James A. Hamilton Associates and subsequent studies conducted by the consulting firm of Babcock-Hatfield-Hillman-Jones Associates, the Emanuel Hospital Board of Directors in 1967 adopted a long-range development program. It is based upon the advice of the consultants, who after extensive study of the Portland Metropolitan Area and the history of service of the Emanuel Hospital, as well as every other hospital of the community, determined what comprises the role of Emanuel Hospital in the provision of health care in collaboration with the plans and programs initiated and proposed by the other hospitals of the metropolitan area.

The site is adequate to adopt a program for a campus-like setting, which could include, in addition to the short-term, acute general hospital facilities, long-term care facilities of different classifications, educational facilities, and clinics utilized in the education of medical and paramedical personnel; an auditorium for seminars and community health functions; professional office

JUN 18 1971  
MODEL CITIES

buildings; employees' and students' housing; and low-cost housing, possibly rent subsidized for elderly citizens.

Through the years, Emanuel Hospital has grown rapidly as is true with the vast majority of major metropolitan hospitals of the nation. The present facilities are obsolete in that they provide totally inadequate space in the older sections of the building utilized for patient accommodations. The space is also totally inadequate for ancillary services, such as the Clinical and Anatomical Laboratories, Radiological Services, Pharmacy, Central Supply, Operating Rooms, Emergency Room, etc.

Existing buildings of Emanuel Hospital utilized for patients' services are of fire-resistant construction. However, the type of construction is such that to remodel these older buildings for acute patient care facilities would be extremely difficult and almost prohibitive insofar as remodeling costs are concerned. Patient accommodations provided within structures built after 1950 are adequate. The problem exists with facilities provided in building constructed prior to that time.

The 1971 Oregon State Plan for the Construction and Modernization of Hospitals, Public Health Centers, and Medical Facilities, produced by the Health Facility Planning and Construction Section of the Oregon State Board of Health, specify that 274 beds are non-conforming by federal standards.

Space allocated to ancillary services within the present hospital structures is also completely inadequate as indicated in the State Plan. It does not lend itself to expansion and remodeling for the economic operation of major ancillary services, such as Operating Rooms, Laboratories, and Radiology Departments, but these areas can be utilized very effectively for smaller ancillary services and other patient and employee facilities and services, which are necessary in a modern hospital, but not now adequately provided.

The consulting firms agree that the only plausible approach to the correction of the Hospital's outdated and obsolete patient and ancillary services is

to erect a new hospital structure adjacent and connected to the existing Hospital facilities, so that all services might be coordinated. This is the most economical approach and will result in a well-coordinated and convenient pattern of operation, which will provide patient care at the lowest possible cost. (Phase 1 and 2 which have been completed are mentioned later in this document.)

Phase 3 will be a tower-type building providing a broad base in the basement, with an area of slightly less square footage on the first floor. Approximately 285 beds will be located in this building. The remodeled sections of the older Hospital will provide for additional patient beds and services. This will allow for approximately 535 beds in various classifications. Strong emphasis is placed on expansion of needed health services. Ancillary services will be placed in the basement and first floor. Thus as medical science dictates, and if in the future these various departments require expansion, such can be accomplished at the lowest possible cost by excavating more space for the respective departments. The same is true for ancillary services existing on the first floor.

The foundation of this tower-type building will be such as to accommodate the eventual construction of additional stories which could be added to the unit if and when such additional hospital services are needed by the Portland Metropolitan Community.

In more recent developments, the Senior Citizen housing program has received a higher priority. The Board of Directors has stated that this particular part of the long-range program should be started as soon as possible, and this will be concurrent with the new hospital building. It is proposed that the Senior Citizen Housing Project will be located along North Russell Street between Williams and Kerby Avenues. It is hoped that this project will also include comprehensive health services for the senior citizens living in these new quarters.

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patient care. Many levels in progressive care are now available at Emanuel. These include: Intensive Care Unit, acute care, general care, extended care, self-care and home care. Each level is designed to provide the appropriate type of care during the recovery process of the patient. In a like manner comprehensive health care is also considered one of the primary goals of Emanuel. Such care and services will continue to be developed and implemented to better serve the health needs of the community.

HOSPITAL CONSTRUCTION SCHEDULE

PHASE I - Professional-Medical Office Building  
Outpatient Clinic  
COMPLETED 1968

This unit is located on Vancouver Avenue, between Graham and Stanton Streets. The building consists of a basement, which is utilized as parking space, and two floors. This provides for 44,000 square feet of rentable or saleable office space. Four self-care units are also temporarily located in this building. Professional Medical Office Building No. 2 - The Hospital Board of Directors has sold one entire square block to one group of doctors who have constructed an office building for their own use.

Concurrent with the development of the Medical Office Building, the Board of Directors approved the temporary construction of the Outpatient-Charity Clinic Building located on the corner of Stanton and Gantenbein Avenues. The community demands for health services are such that this facility had to be temporarily constructed during this time. Permanent facilities will be provided during Phase 3 of the long range plan.

PHASE 2 - Extended Care Facility (ECF)  
COMPLETED 1970

This is a free-standing unit to accommodate 80 extended care

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HOSPITAL DISTRICT

beds. The facility is in close proximity to the general acute care hospital which expedites the transfer of patients from the ECF unit to the hospital when needed. This provides for lower costs when the acute hospital facilities are no longer required. When Phase 3 is complete direct access will be provided to the new hospital facility.

PHASE 3 - New Hospital Building (Modernization through replacement of non-conforming health services and beds as specified in the Hill-Burton State Plan.)  
Senior Citizen Housing

This general hospital structure will be connected to the present hospital by corridors across Stanton Street. The building will include facilities as previously outlined with one floor of the tower structure used for mechanical equipment. When completed, the total bed complement of the hospital will be approximately 535 beds. Provision will be made for needed permanent quarters for the outpatient clinics, educational programs, and for research.

Senior Citizen housing will also be a concurrent project in Phase 3. The facilities for this project will be located along North Russell Street to the south of the main Hospital buildings. Such a location will be convenient to public transportation, shopping, recreational facilities and in addition to the full health services at the Hospital.

ADDITIONAL PHASES - Self Care Unit - Motel

Centralization, within a wide geographical area, of such major facilities as Emanuel's Radiation Therapy Center, Rehabilitation Center, Special Services, etc., create the need for a "self-care" unit patterned after a motel, designed for persons who require outpatient care but do not require hospitalization. Location of such a self-help unit on the Hospital campus will offer major advantages to patients in terms of both convenience and economy.

AUDITORIUM

Emanuel Hospital has more than a dozen education programs in medical

-7

and paramedical careers, in addition to professional education programs, post-graduate seminars and other medically-oriented sessions. This requires adequate meeting area with good lighting, acoustics, sound systems, temperature control and visual aids apparatus. These facilities are now unavailable or inadequate. Such a facility would also provide space for community health educational programs.

#### EXTENDED CARE EXPANSION

As the needs indicate the Extended Care Facility can be expanded two additional floors. This would be an expansion of the Extended Care Facility of which the initial unit was built in Phase 2.

#### EMPLOYEE APARTMENT BUILDING

Highly desirable in view of the need for round-the-clock shifts required by hospital operation, and potential "plus" factor in recruitment of employees in skilled career fields, where demand is great and supply is limited.

#### PROFESSIONAL MEDICAL BUILDING

Acceptance by members of the Medical Staff of plans for the Professional Building constructed indicates that a second unit will be feasible in the near future.

#### PRIORITIES

It is important to note that Emanuel Hospital has been and is flexible in its Long Range Development Program and the assignment of priorities. As community health needs become apparent, priorities are and can be modified.

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MODEL 0111

↑ AREA 1 VANCOUVER

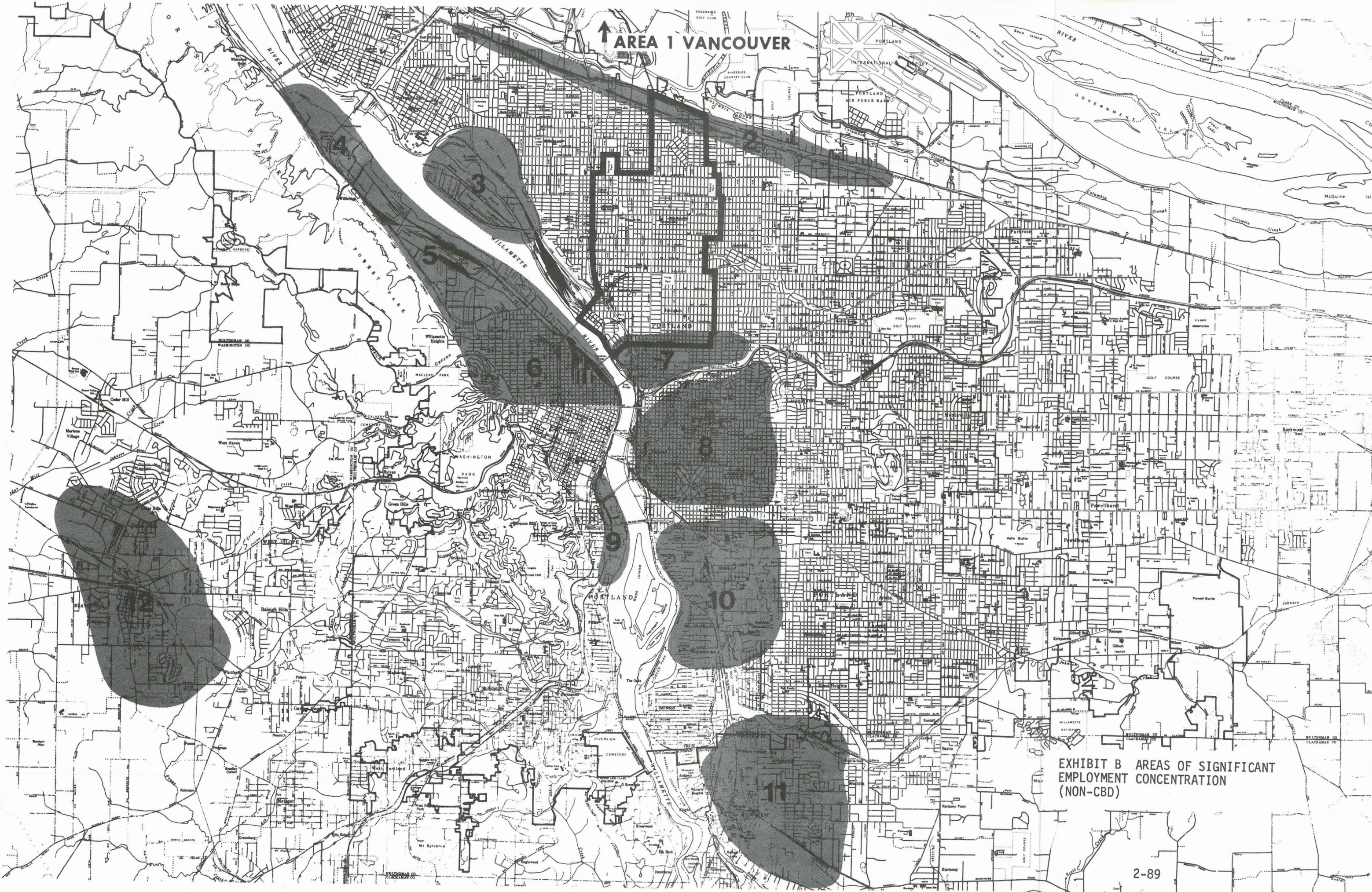


EXHIBIT B AREAS OF SIGNIFICANT EMPLOYMENT CONCENTRATION (NON-CBD)

APPENDIX V. SAMPLE INTERVIEW AND RECORD FORMS

SURVEY INTERVIEW FORM

Address: \_\_\_\_\_ Phone \_\_\_\_\_

Name: (H/H) \_\_\_\_\_ Age \_\_\_\_\_ Wife: \_\_\_\_\_ Age \_\_\_\_\_

Owns \_\_\_\_\_ Rents \_\_\_\_\_ If rents, amount \$ \_\_\_\_\_ Utilities \_\_\_\_\_

Dependent children:

Name \_\_\_\_\_ Age \_\_\_\_\_ Name \_\_\_\_\_ Age \_\_\_\_\_

Name \_\_\_\_\_ Age \_\_\_\_\_ Name \_\_\_\_\_ Age \_\_\_\_\_

Others in household:

Name \_\_\_\_\_ Age \_\_\_\_\_ Relationship \_\_\_\_\_

Name \_\_\_\_\_ Age \_\_\_\_\_ Relationship \_\_\_\_\_

Name \_\_\_\_\_ Age \_\_\_\_\_ Relationship \_\_\_\_\_

Number of years at this location \_\_\_\_\_ Neighborhood preference \_\_\_\_\_

Income (H/H) \_\_\_\_\_/mo. Other income (identify who receives) \_\_\_\_\_

HAP eligible: \_\_\_\_\_ Public Assistance: yes \_\_\_\_\_ no \_\_\_\_\_

Identify: \_\_\_\_\_

Identify any apparent:

(1) physical handicaps: \_\_\_\_\_

(2) chronic/temporary illness: \_\_\_\_\_

(3) financial difficulties: \_\_\_\_\_

(4) family stability problems: \_\_\_\_\_

(5) language difficulties: \_\_\_\_\_

(6) housekeeping difficulties: \_\_\_\_\_

Comments on any relocation difficulties anticipated: \_\_\_\_\_

**RESIDENTIAL RELOCATION RECORD**

RELOCATION WORKER \_\_\_\_\_ ORIGIN OF CASE \_\_\_\_\_ PARCEL \_\_\_\_\_  
 NAME \_\_\_\_\_ ADDRESS \_\_\_\_\_ APT NO. \_\_\_\_\_  
 PHONE \_\_\_\_\_ INITIAL INTERVIEW \_\_\_\_\_ SEX \_\_\_\_\_ MINORITY GROUP \_\_\_\_\_

AGE \_\_\_\_\_ U.S. CITIZEN \_\_\_\_\_ ALIEN \_\_\_\_\_ VETERAN \_\_\_\_\_ SERVICEMAN \_\_\_\_\_ DATE ON SITE \_\_\_\_\_

**FAMILY COMPOSITION**

Name	Relation	Age

Employer: Name \_\_\_\_\_ \$ \_\_\_\_\_  
 Address \_\_\_\_\_  
 MCW Caseworker \_\_\_\_\_  
 Social Security \_\_\_\_\_  
 Va. Fed. Mult. Co. \_\_\_\_\_  
 Pension: Name \_\_\_\_\_  
 Other: Name \_\_\_\_\_

Own: \_\_\_\_\_ Power Co. \_\_\_\_\_ Type Fuel \_\_\_\_\_ Garbage Co. \_\_\_\_\_  
 Rent: \_\_\_\_\_ Inc. Heat \_\_\_\_\_ Water \_\_\_\_\_ Gas \_\_\_\_\_ Gar \_\_\_\_\_ Elec \_\_\_\_\_ Unfurn \_\_\_\_\_ Furn \_\_\_\_\_ No. Rms \_\_\_\_\_

ELIGIBILITY FOR PUBLIC HOUSING: (yes or no)  
 Over 62 \_\_\_\_\_ Disabled (Soc.Sec.def.) \_\_\_\_\_ Income below limits \_\_\_\_\_ Assets below limits \_\_\_\_\_  
 221 CERTIFICATE OF ELIGIBILITY: Date delivered \_\_\_\_\_ by \_\_\_\_\_

Notify in case of emergency:  
 Name \_\_\_\_\_ Address \_\_\_\_\_ Phone \_\_\_\_\_  
 Information Statement given to \_\_\_\_\_ on \_\_\_\_\_ by \_\_\_\_\_  
 Notice to move given to \_\_\_\_\_ on \_\_\_\_\_ by \_\_\_\_\_

Payments: Amount \$ \_\_\_\_\_ Check No. \_\_\_\_\_ Date delivered \_\_\_\_\_ Moved by self \_\_\_\_\_ (o:  
 moved by moving company \_\_\_\_\_ (Phone) \_\_\_\_\_

REMOVED FROM CASELOAD: \_\_\_\_\_ (Date) \_\_\_\_\_  
 Refused assistance \_\_\_\_\_  
 Relocated in: \_\_\_\_\_  
 Low-rent public housing \_\_\_\_\_  
 Other perm. public housing \_\_\_\_\_  
 Standard priv. rent. hsg. \_\_\_\_\_  
 Sub-standard priv. rent \_\_\_\_\_  
 hgs. with refusal of \_\_\_\_\_  
 further aid \_\_\_\_\_  
 Standard sales housing \_\_\_\_\_  
 Sub-standard sales hgs. \_\_\_\_\_  
 Out-of-town \_\_\_\_\_  
 Address unknown, abandoned \_\_\_\_\_  
 Evicted, no further \_\_\_\_\_  
 assistance \_\_\_\_\_  
 Other (explain) \_\_\_\_\_

REMAINING ON CASELOAD: \_\_\_\_\_  
 Address unknown, tracing \_\_\_\_\_  
 Evicted, further assistance \_\_\_\_\_  
 contemplated \_\_\_\_\_  
 Temporarily relocated by \_\_\_\_\_  
 LPA \_\_\_\_\_  
 within project: \_\_\_\_\_ address \_\_\_\_\_  
 outside project: \_\_\_\_\_ address \_\_\_\_\_

FAMILY REFUSED ADDITIONAL ASSISTANCE:  
 Date \_\_\_\_\_ Worker \_\_\_\_\_

**RELOCATION REFERRALS:**

Address	Inspection Certified By	Date

ADDRESS: \_\_\_\_\_ Zip \_\_\_\_\_ Phone \_\_\_\_\_

New rent or purchase price: \_\_\_\_\_ No. of rooms \_\_\_\_\_ \$ \_\_\_\_\_ SS \_\_\_\_\_

Note: Form not official; under consideration for adoption

RESIDENTIAL RELOCATION RECORD

CLIENT'S NAME \_\_\_\_\_ RELOCATION ADVISOR \_\_\_\_\_  
 ADDRESS \_\_\_\_\_ PHONE \_\_\_\_\_ PROJECT NAME \_\_\_\_\_  
 SEX \_\_\_\_\_ ETHN \_\_\_\_\_ VETERAN \_\_\_\_\_ AGE \_\_\_\_\_ PARCEL NO. \_\_\_\_\_  
 DATE ON SITE \_\_\_\_\_ TENURE \_\_\_\_\_ INITIATION OF NEGOTIATIONS \_\_\_\_\_  
 MARITAL STATUS \_\_\_\_\_ INDIV \_\_\_\_\_ FAMILY \_\_\_\_\_ DATE OF ACQUISITION \_\_\_\_\_  
 ELIGIBILITY FOR PUBLIC HOUSING \_\_\_\_\_ ELIGIBILITY FOR FHA 235 \_\_\_\_\_  
 ELIGIBILITY FOR RENT SUPPLEMENT \_\_\_\_\_ ELIGIBILITY FOR OTHER \_\_\_\_\_  
 INITIAL INTERVIEW \_\_\_\_\_ DATE INFO PAMPHLET DELIVERED \_\_\_\_\_  
 NOTICE TO MOVE \_\_\_\_\_ EXPIRATION DATE \_\_\_\_\_  
 NOTIFY IN CASE OF EMERGENCY \_\_\_\_\_ DISABILITY \_\_\_\_\_

ECONOMIC DATA

Employer \_\_\_\_\_ \$ \_\_\_\_\_  
 Address \_\_\_\_\_  
 MCW \_\_\_\_\_  
 Social Security \_\_\_\_\_  
 Pension \_\_\_\_\_  
 Other \_\_\_\_\_  
 TOTAL MONTHLY INCOME \$ \_\_\_\_\_

FAMILY COMPOSITION

Name	Relation	Age

DWELLING UNIT FROM WHICH RELOCATED

		S	SS
Subsidized Sales	Single Family		
Subsidized Rental	Multiple Family		
Public Housing	Duplex		
Private Rental	Mobile Home		
Private Sales			

Age of Structure \_\_\_\_\_ No. Rooms \_\_\_\_\_  
 No. Bedrooms \_\_\_\_\_ Furn. \_\_\_\_\_ Unfurn. \_\_\_\_\_  
 Utilities \$ \_\_\_\_\_  
 Monthly Payments (Rent) \$ \_\_\_\_\_  
 Acquisition Price \$ \_\_\_\_\_  
 Taxes \$ \_\_\_\_\_ Equity \$ \_\_\_\_\_  
 Liens \$ \_\_\_\_\_

Size of Habitable Area \_\_\_\_\_

HOUSING REFERRALS

Address	Bedrooms

AGENCY REFERRALS

Name of Agency	Date
Multnomah County Welfare	
Food Stamp Program	
Housing Authority	
Legal Aid	
FISH	
Health Dept.	

AGENCY ACTION:

REASONS:

APPEALS		
EVICTED		
REFUSED ASSISTANCE		
ADDRESS UNKNOWN (tracing)		
OTHER (Death, etc.)		

TEMPORARY RELOCATION

WITHIN PROJECT	
OUTSIDE PROJECT	

DATE MOVED IN \_\_\_\_\_  
 ADDRESS \_\_\_\_\_  
 REASON \_\_\_\_\_

REPLACEMENT DWELLING UNIT

RELOCATED BY SELF \_\_\_\_\_ RELOCATED BY LPA \_\_\_\_\_

ADDRESS \_\_\_\_\_ PHONE \_\_\_\_\_ DATE OF MOVE \_\_\_\_\_

WHERE RELOCATED:

		S	SS	
SAME CITY	SUBSIDIZED SALES			SINGLE FAMILY
OUTSIDE CITY	SUBSIDIZED RENTAL			MULTIPLE FAMILY
OUT OF STATE	PUBLIC HOUSING			DUPLEX
	PRIVATE RENTAL			MOBILE HOME
	PRIVATE SALES			

Furnished \_\_\_\_\_ Unfurnished \_\_\_\_\_ Number of Rooms \_\_\_\_\_ Number of Bedrooms \_\_\_\_\_ Habitable Area \_\_\_\_\_

Utilities \$ \_\_\_\_\_ Monthly Payments (Rent) \$ \_\_\_\_\_ Purchase Price \$ \_\_\_\_\_

Age of Structure: \_\_\_\_\_ Taxes \$ \_\_\_\_\_ Equity \$ \_\_\_\_\_ Distance Moved Away \_\_\_\_\_

Name of Moving Company \_\_\_\_\_ Name of Realtor \_\_\_\_\_

BENEFITS RECEIVED

Type	Ck #	Date	Amount
RHP			\$
TACO (Rental)			\$
TACO (Rental)			\$
TACO (Rental)			\$
TACO (Rental)			\$
TACO (Sales)			\$
Fixed Moving			\$
Actual Move			\$
Incidental			\$
Interest			\$

PURCHASE PRICE \$ \_\_\_\_\_  
 DOWN PAYMENT \$ \_\_\_\_\_  
 RHP \$ \_\_\_\_\_  
 TOTAL DOWN - \$ \_\_\_\_\_  
 TOTAL MORTGAGE \$ \_\_\_\_\_

TOTAL BENEFITS RECEIVED \$ \_\_\_\_\_

REALTOR: \_\_\_\_\_ ESCROW CO. \_\_\_\_\_ OFFICER \_\_\_\_\_



HEALTH PLANNING COUNCIL FOR THE PORTLAND METROPOLITAN AREA

REVIEW COMMITTEE REPORT

Emanuel Hospital

October 9, 1969

Emanuel Hospital had requested that the Council review its development program which has been in the process of formation during the past several years. Originally, the hospital submitted its development plan to the Council in August of 1967 for review and endorsement and, subsequently, the Council did endorse the Long-Term Care Project of the development program.

The Review Committee met at Emanuel Hospital on October 9, 1969 at 12:00 noon to review the Emanuel Hospital development plan. The following members of the Review Committee were present:

- Mr. Edwin McKeen, Chairman
- Rev. James Oslund
- Mr. Lawrence O'Brien
- Mr. Zane Campbell
- Dr. J. Scott Gardner

Staff:

- Mr. Siddall
- Mr. Forkner
- Mrs. Anthony

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Present from Emanuel Hospital were:

- Mr. Paul Hanson
- Mr. Roger Larson
- Mr. Oscar Gustafson
- Mr. Jack Weemhoff
- Mrs. Barbara Peeples

The meeting began with a presentation from Mr. Paul Hanson, President of Emanuel Hospital. He briefly discussed the urban renewal project and the Hospital's involvement with the Portland Development Commission. Mr. Hanson next described the development plans of Emanuel Hospital directing the Committee's attention specifically to the new main hospital building (Phase 3) and the remaining phases of the development plan.

Mr. Hanson stated that the Emanuel Hospital Board of Directors has prepared a long range development program with the assistance of James A. Hamilton Associates and Babcock-Hatfield-Hillman-Jones Associates, both hospital consulting firms. As a result of studies conducted, the present older facilities at Emanuel were found to be inadequate in space requirements for patient room accommodations. The existing space is also inadequate for ancillary services, such as the Clinical and Anatomical Laboratories, Radiological Services, Pharmacy, Central Supply, Operating Rooms, etc. The construction of the present hospital building is such that to remodel it for acute in-patient care would be most prohibitive in costs.

The consulting firms agree that the most feasible approach to the correction of the Hospital's obsolete patient and ancillary services is to modernize through replacement. This would involve a new hospital structure adjacent to the existing facilities. This is the most economical approach and will result

It is planned that the Phase 3 modernized facility be a tower-type building providing a broad base in the basement, with an area of slightly less square footage on the first floor. Seven patient floors will accommodate 42 beds each. This will allow for approximately 533 beds in various classifications. Ancillary services will be placed in the basement and first floor. Thus, as medical technology changes, expansion can be accomplished at the lowest possible cost by excavating more space for the respective departments. The same is true for ancillary services existing on the first floor. The non-conforming sections of the existing Hospital building will provide space for additional supporting services.

It is also planned that the foundation of the Phase 3 structure be designed to accommodate the eventual construction of at least four additional stories, which could be added to the unit if and when such additional hospital services are needed by the Portland metropolitan community. The present site of Emanuel Hospital is adequate to adopt this type of program.

The 1969 Oregon State Plan produced by the State Board of Health, reveals that a total of 254 beds at Emanuel Hospital are non-conforming by Federal standards. In Phase 3, these beds would be modernized and approximately 49 beds would be added. These additional beds are within the limits of bed need established by the Council. These services would be available to the public in 1974.

Mr. Hanson then outlined the proposed hospital construction schedule starting with Phase 3. (Phase 1 which is the professional office building and Phase 2 the Long Term Care unit which the Council reviewed for Hill-Burton federal funds, are either completed or under construction at this time).

Phase 3 is the new hospital building. This unit is planned as a nine-floor (plus basement) general hospital structure connected to the present hospital building by double corridors across Stanton Street. When completed in 1974, the total bed complement of the entire remodeled and new unit is proposed to be 533 beds. Provision will also be made for needed additional services, expansion of present ones, permanent quarters for the outpatient clinics, educational programs, and for research. The heating plant is also included in this phase. The estimated cost of this project is \$8,900,000.

Phase 4 plans call for development of a Self-Care motel-type unit. Centralization, within a wide geographical area, of such major facilities as Emanuel's Radiation Therapy Center, Rehabilitation Center, Special Services, etc., create the need for a "self-care" unit patterned after a motel, designed for persons who require outpatient care but do not require hospitalization. Location of such a self-help unit on the Hospital campus will offer major advantages to patients in terms of both convenience and economy. This phase is scheduled for completion in 1975. The estimated cost is \$1,350,000.

An Auditorium is planned for the education programs in medical and paramedical careers, professional education programs and post-graduate seminars. This requires an adequate meeting area with good lighting, acoustics, sound systems, temperature control and visual aids apparatus. These facilities are now unavailable or inadequate.

With regard to expansion of extended care, developments in the fields of geriatrics, combined with increases in Medicare and Medicaid, are expected to require expansion of the Extended Care Facility at Emanuel Hospital. It should be noted that the initial extended care unit was built in Phase 2. Completion dates or costs have not been estimated at this time.

Also planned for the future are the following:

○ Senior Citizens' Residence - A retirement home, to be located in proximity to Emanuel, which offers convenient public transportation, access to the freeway system, shopping and recreational facilities, in addition to full general hospital services.

Employee Apartment Building -- Highly desirable in view of the need for round-the-clock shifts required for effective hospital operation, and a potential "plus" factor in recruitment of employees in skilled career fields, where demand is great and supply is limited.

Professional Building - Acceptance by members of the Medical Staff of plans for the Professional Building constructed indicates that a second unit will be feasible in the near future:

Following Mr. Hanson's report, the Review Committee was given a tour of the neighborhood involved in the urban renewal project and selected areas of the hospital.

The Review Committee then reconvened for a discussion of Emanuel Hospital's development program. Mr. [redacted] observed that there appeared to be a two-fold purpose for this review, one being consideration for endorsement of the Phase 3 modernization program and secondly, consideration of endorsement for Emanuel Hospital's long-range development program. Mr. O'Brien asked what effect this development plan would have on the nearby existing hospitals. It was stressed that the Emanuel development program basically is one of modernization of obsolete facilities and enlarging the various ancillary departments such as x-ray, laboratory, emergency services etc. The increase in beds is not considered excessive. Mr. Campbell inquired about health manpower requirements. It was discussed that the placement of physicians' offices on the hospital campus increases the effective utilization of the physician's time. Establishment of employee apartments will also help to make health manpower more available to the hospital. Rev. Oslund indicated that Portland hospitals need to have an indication from the Council that they are generally headed in the right direction regarding their future planning and development. He noted that in the past the Council has given endorsement only to individual phases of total development plans. It appears to be in the best interest of the community that the Council consider overall review and endorsement of long range programs as future planning develops with the hospitals in this region.

After further discussion it was the decision of the Review Committee to make its recommendations in two separate motions. A motion was made by Rev. Oslund that the Review Committee endorse Phase 3 of the Emanuel Hospital project which is the new main hospital structure. The motion was seconded by Mr. Campbell and was passed.

There was continued discussion on the total development plan at Emanuel Hospital. Mr. McKeen made a comment regarding third party payment for self care in the motel type unit. Presently this type of coverage is not generally available and inclusion of such coverage would no doubt increase health insurance costs. It was suggested that the Council might establish a study committee made up of third party carriers and other appropriate representatives to study and evaluate health insurance payments for this type of care. It was also suggested that third party coverage for psychiatric care, rehabilitation and pre-admission testing might be included in such a study.

A motion was then made by Rev. Oslund that the Review Committee give general endorsement to the Emanuel Hospital development plan with the proviso that the Council may review each individual project phase as to the current community health need. The motion was seconded by Mr. Campbell and was passed.

Mr. Campbell made a motion that the staff be directed to write a letter to Emanuel Hospital expressing the Committee's appreciation for the cooperation extended to the Council. The motion was seconded by Mr. O'Brien and was passed.

There being no further business before the Committee, the meeting was adjourned at 3:15 p.m.

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HEALTH PLANNING COUNCIL FOR PORTLAND METROPOLITAN AREA  
MINUTES OF  
THE EXECUTIVE COMMITTEE

12:00 Noon  
November 6, 1969

Gold Room  
University Club

PRESENT:

Dr. Bennett  
Mr. Braley  
Mr. Breuer  
Mr. Campbell  
Dr. McKirdie

Reverend Oslund

Mr. Rea  
Mr. Riler  
Dr. Seeds

Mr. Phillips

Mr. Siddall  
Mr. Forkner

ABSENT:

Dr. Anderson  
Mrs. Gardiner  
Mr. Hanson  
Mr. McGilvra  
Mr. Turner

CALL TO  
ORDER

Mr. Breuer called the meeting to order. He reviewed the minutes of the October 2 Executive Committee meeting as mailed, and requested their approval. Mr. Campbell moved that the minutes be approved. His motion was seconded and carried.

APPROVAL OF  
MINUTES

TREASURER'S  
REPORT

Mr. Breuer requested that Mr. Riler present the Treasurer's Report. Mr. Riler reported that the October 1 local bank balance amounted to \$3,852.12. Contributions amounting to \$4,100.00 were received during the month plus federal funds totalling \$7,712.10. Expenditures for October amounted to \$6,315.98, leaving a bank balance November 1 of \$9,348.24. It was moved and seconded that the Treasurer's Report be approved. The motion carried.

NOTION  
ACTION

REVIEW  
COMMITTEE  
REPORT

Mr. Breuer asked Reverend Oslund to present the Review Committee report. Reverend Oslund reported that the Review Committee met for a site visit at Emanuel Hospital on October 9. A written summary of the Review Committee report had been mailed to the members of the Executive Committee. Reverend Oslund pointed out that the development program of Emanuel Hospital has a two-fold purpose: (1) construction of a new hospital facility to replace obsolete and non-conforming hospital beds and to improve ancillary services, and (2) projection of the Emanuel long-range development plan to be accomplished in conjunction with the urban renewal program within the Model Cities area in which Emanuel Hospital is the only major medical facility. Reverend Oslund observed that the Review Committee toured the neighborhood area surrounding the hospital in order to visualize the long-range effects of the projected plans. Reverend Oslund reported that after review and discussion of all aspects of the plan, the Review Committee unanimously recommended that the Executive Committee approve the new hospital construction project which is Phase 3 of the Hospital's master plan. He reported that the Committee, in separate action, recommended the endorsement of the long-range development plans of Emanuel Hospital with the proviso that the Council may separately review each phase of the plan in its relationship to current community need. Mr. Breuer thanked Reverend Oslund for his detailed report.

DISCUSSION

He noted that the Emanuel program represents the first review and approval of any hospital's long-range plans to be considered by the Council. In discussion, Mr. Rea inquired whether a hospital's investment in expensive laboratory equipment could be reduced by utilization of outside services.

**DISCUSSION  
(Continued)**

Mr. Siddall pointed out that a major medical center handling many emergency cases frequently requires immediate laboratory information. However, he stated that some local hospitals are now discussing the use of centralized laboratory services for analytic and diagnostic purposes.

The Committee discussed the Hospital's relationship to the urban renewal program and it was noted that federal Model Cities grant funds will be used in upgrading the neighborhood area, but that the development of the medical facilities will be the responsibility of the hospital itself. Mr. Siddall emphasized that the inner-city hospitals are feeling the pressure of changing population patterns and increasing social needs. In the case of Emanuel Hospital he outlined the demanding task for its Board in planning for modernization and development of the hospital while simultaneously giving consideration to local neighborhood demands. Because of the Model Cities involvement, the Emanuel plans have required approval not only from the Portland Development Commission, the Portland City Council (and its many administrative agencies) but from the local citizens themselves as represented by the Model Cities Citizens Planning Board.

Mr. Breuer read a letter from Mrs. Gardiner, who could not attend this meeting. Mrs. Gardiner indicated her vote of approval for the Review Committee recommendations regarding Emanuel Hospital, especially commending their concern for the Hospital's long-range planning.

**MOTION  
ACTION**

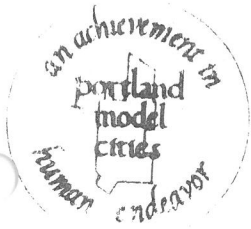
Following further discussion, Mr. Riler moved that the recommendations of the Review Committee concerning Emanuel Hospital be approved. His motion was seconded by Mr. Braley and was carried.

**REPORT OF  
DEVELOP-  
MENTAL  
COMMITTEE  
FOR COM-  
PREHENSIVE  
HEALTH  
PLANNING**

Mr. Breuer next asked Mr. Phillips to give a report of the Developmental Committee for Comprehensive Health Planning. Mr. Phillips reported that the proposed organizational structure for the new comprehensive health planning agency has been extensively discussed by the Committee. He noted that on October 28 some of the Committee members met with representatives of the San Francisco Regional Office of the Public Health Service, and with representatives of the Governor's Advisory Council for Comprehensive Health Planning. In that meeting, the San Francisco officials suggested that the Board of the new agency include adequate representation of many areas of health care, such as government, poor people, mental health, public health and others. The 51% ratio of consumer representation must still be maintained. By increasing the Board size, Mr. Phillips said, the Advisory Council can be removed from the organization format. Mr. Phillips stated his belief that a hard-working Board of Directors supported by active committees should provide the metropolitan Portland area with a very fine voluntary comprehensive health planning agency.

Mr. Phillips also reported on his attendance at the November 1 meeting of the California Medical Education and Research Foundation in Chandler, Arizona. He said many representatives of the health field from different parts of the country met to discuss progress in comprehensive health planning. He noted that the areawide comprehensive health planning agencies will be involved in decision-making that will have many important effects on their local communities.

Mr. Breuer thanked Mr. Phillips for his report. He added that one important problem in the effective functioning of the new Association will be that of financing and suggested that all avenues of financial



## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY ADMINISTRATION DATE April 15, 1972

OPERATING AGENCY PORTLAND MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY FURNITURE & EQUIPMENT (Rental & Purchase)

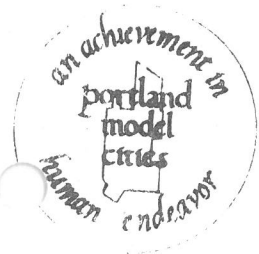
DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(60) Furniture & Equipment (rental) Xerox @ \$600/mo. x 12 mo.	\$7,200
(65) Furniture & Equipment (purchase)	
1. 4 Three-hole punches @ \$26.95 ea.	\$108
2. 2 Desk lamps @ \$18 ea.	36
3. 4 Tables, wood, 24" x 48", @ \$50 ea.	200
4. 1 Calculator, electronic	600
5. 1 Cassette recorder, portable	120
6. 4 Chairs, wood, straight-back, @ \$22 ea.	88
7. 1 Plastic book binder	200
	\$1,352

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY ADMINISTRATION DATE April 15, 1972

OPERATING AGENCY PORTLAND MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY INSURANCE

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(70) Insurance Auto Insurance, 4 autos @ \$106 per annum	\$424

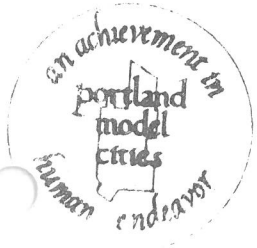
\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY ADMINISTRATION DATE April 15, 1972

OPERATING AGENCY PORTLAND MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY MAINTENANCE OF EQUIPMENT

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
<p>(71) Maintenance of Equipment</p> <p style="padding-left: 20px;">Service Contracts:</p> <p style="padding-left: 40px;">9 Typewriters @ \$50 per annum <span style="float: right;">\$450</span></p> <p style="padding-left: 40px;">1 Sorter, mailer stuffer @ \$266 per annum <span style="float: right;">266</span></p> <p style="padding-left: 40px;"><span style="float: right;"><u>\$716</u></span></p> <p style="padding-left: 20px;">Automotive:</p> <p style="padding-left: 40px;">Gas, oil, maintenance of 4 autos, @ \$50/mo. x 12 mo. <span style="float: right;"><u>\$2,400</u></span></p>	<p style="font-size: 1.2em;">\$3,116</p>

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

## BUDGET FOR SUPPLEMENTARY GRANT ACTIVITY

DATE April 15, 1972OPERATING AGENCY MODEL CITIESADDRESS 5329 N. E. Union Avenue, Portland, OregonTITLE OF ACTIVITY Citizens Participation

TYPE OF ENTITY — IS THE ENTITY A (CHECK APPLICABLE BOX OR BOXES BELOW)

- CITY DEPARTMENT       PUBLIC AGENCY       NEIGHBORHOOD - BASES  
 PRIVATE (NONPROFIT)       PRIVATE (FOR PROFIT)       OTHER (SPECIFY)

PREVIOUS APPLICATION — HAS THIS ACTIVITY, IN SUBSTANTIALLY ITS PRESENT FORM, EVER BEEN THE SUBJECT OF A PREVIOUS APPLICATION FOR FEDERAL FINANCIAL ASSISTANCE?

- YES       NO      IF YES, ATTACH AN EXPLANATORY STATEMENT.

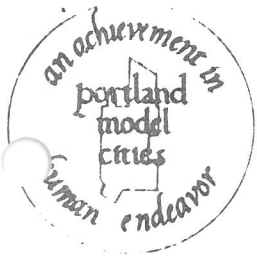
MAINTENANCE OF EFFORT — ANY ACTIVITY WHICH IS AN EXTENSION TO THE MODEL NEIGHBORHOOD OR AN UPGRADING OF EXISTING SERVICES MUST BE ACCOMPANIED BY AN EXPLANATORY STATEMENT WHICH SHOWS THAT THE EXTENSION OR UPGRADING BEING FUNDED BY THIS BUDGET IS AN ADDITION TO AND NOT A SUBSTITUTION OF LOCAL EFFORT.

METHOD OF ALLOCATION — IF COST IS TO BE SHARED BY OTHERS ADD AN EXPLANATORY STATEMENT WHICH IDENTIFIES THE SHARING ENTITY (OR ENTITIES) AND THE METHOD OF ALLOCATION.

REMARKS—

Budget for Third Action Year





**BUDGET FOR SUPPLEMENTARY GRANT ACTIVITY  
(PAGE 2)**

**BUDGET - Citizens Participation**

CATEGORY CODE	CATEGORY TITLE	ESTIMATED COST	MCA SHARE (IF SHARED WITH OTHERS)
10	SALARIES (INCLUDING FRINGE BENEFITS)	114,611	
20	CONTRACTED SERVICES, (INCLUDING AUDITING)	40,322	
30	TRAVEL, LOCAL	601	
35	TRAVEL, OUT OF TOWN	3,000	
40	CONSUMABLE SUPPLIES	23,064	
50	SPACE(INCLUDING RENOVATION)	4,528	
55	UTILITIES(INCLUDING TELEPHONE)	2,160	
60	FURNITURE & EQUIPMENT(RENTAL)	10,800	
65	FURNITURE & EQUIPMENT(PURCHASE)	1,802	
70	INSURANCE	212	
71	MAINTENANCE & EQUIPMENT	1,350	
79	MISC. EXPENSES		
<b>TOTALS</b>		202,450	

SUBMISSION -

\_\_\_\_\_  
SIGNATURE AND TITLE OF AUTHORIZED OFFICIAL

\_\_\_\_\_  
DATE

APPROVAL -

\_\_\_\_\_  
SIGNATURE AND TITLE OF CDA OFFICIAL

\_\_\_\_\_  
DATE



# PERSONNEL

DATE April 15, 1972

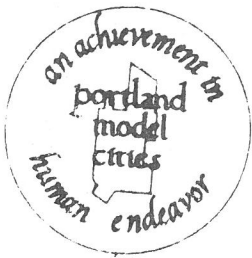
OPERATING AGENCY Model Cities

ADDRESS 5329 N. E. Union, Portland, Oregon

TITLE OF ACTIVITY Citizens Participation

#10

(A) NUMBER OF PERSONS	(B) POSITION OR TITLE	(C) AVERAGE SALARY / MONTH	(D) PERCENT OF TIME ON UNDERTAKING	(E) MONTHS TO BE EMPLOYED	(F) COST (C X D X E)
1	Coordinator	1,449	100	12	17,389
1	CP Specialist	932	100	12	11,177
1	Information Specialist	867	100	12	10,400
3	Planning Assistants	657	100	12	23,652
1	Senior Steno	615	100	12	7,384
1	Steno Clerk	562	100	12	6,739
1	Information and Referral Clerk	546	100	12	6,552
10	Community Workers				
	4160 hours x 3.50		20%	12	14,560
<b>COST OF FRINGE BENEFITS (INDICATE BASIS FOR ESTIMATE)</b>					97,853
Retirement @ 7.5 x 83,293 =	6,247	<b>TOTAL, PERSONNEL</b>			
FICA 5.45 x 85,887 =	4,681				
W.C. 1.5 x 97,853 =	1,468				
S.U.I. .3 x 97,853 =	294	Fringe Benefits 17.125 68%			16,758
H.I. 4.52 x 9	4,068	<b>TOTAL, PERSONNEL</b>			114,611



# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY #20 Consultant and Contract Services DATE April 15, 1972

OPERATING AGENCY Model Cities

ADDRESS 5329 N.E. Union Avenue, Portland, Oregon

TITLE OF ACTIVITY Citizen Participation

City Account #	DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
399	Training and consultation for evaluation of staff and on going resident training sessions	4,500
399	Speakers Bureau	2,000
399	Citizens Reimbursement (Eligible cost) Citizens, baby-sitting, transportation, job loss and stipends for residents attending training sessions (10.00).	7,168
399	Reimbursement for Citizens Planning Board members. Ten (\$10.00) per meeting not to exceed fifty dollars (\$50.00) per month. These meetings are sanctioned M.C. meetings: a) CPB b) CWC c) N.O. d) Special Task force of a, b, or c. 27 members @ \$50.00 X 12 mos.	16,200
399	Reimbursement w/committee chairmen 9 @ \$15.00 X 12 mos.	1,620
399	Workshops & Seminars, 4 sessions X \$1500 per session (250 participants includes space, training, speakers, meals, supplies).	6,000
399	Publicity	2,784
	TOTAL	40,272

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY #30 Travel, Local DATE April 15, 1972

OPERATING AGENCY Model Cities

ADDRESS 5329 NE Union Avenue, Portland, Oregon

TITLE OF ACTIVITY Citizen Participation

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
City Acct. #  315	  601
Total	601

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 180 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY #35 Travel, out-of-town DATE April 15, 1972

OPERATING AGENCY Model Cities

ADDRESS 5329 NE Union Ave., Portland, Oregon

TITLE OF ACTIVITY Citizen Participation

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
<p>C/Account # 310 (Staff and Residents)</p> <p>2 Consumer Health Conferences @ \$300 = \$600                      1 Sickle Cell Conference @ \$304 = \$304                      2 C.P. Conferences @ \$200 = \$400                      (Held by HUD Regional Office)                      Other conferences                      (unidentifiable at this time) \$1696</p> <p style="text-align: right;">Total</p>	<p style="text-align: center;">3,000</p>

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY #40 CONSUMABLE SUPPLIES DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY CITIZENS PARTICIPATION

	DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**		AMOUNT OR VALUE OF ITEM
250	Stationary, printing supplies, paper, & office supplies @ \$420/mo. x 12 mos.	\$5,040	
399	Magazines & periodicals @ \$204/year	216	
375	Printing: \$450/mo. x 12 mos. (Flyers, newsletters, press releases, job announcements, and information booklets)	5,400	
370	Postage: 1st class mail @ \$670/mo. x 12 mos.	8,040	
	Bulk rate @ \$364/mo. x 12 mos.	4,368	
	Total		\$23,064

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.





## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY #50 SPACE (Including Renovation) DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY CITIZENS PARTICIPATION

	DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
325	Office @ \$240/mo. x 12 mos. <span style="float: right;">\$2,880</span>	
420	Renovation @ 10% per annum <span style="float: right;">288</span>	
325	Polling sites for Citizens Planning Board Election <span style="float: right;">1,000</span>	
325	Neighborhood organization meetings @ \$30/mo. x 12 mos. <span style="float: right;"><u>360</u></span>	
		4,528

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY #55 Utilities (Including Telephone) DATE April 15, 1972

OPERATING AGENCY Model Cities

ADDRESS 5329 NE Union Ave., Portland, Ore.

TITLE OF ACTIVITY Citizen Participation

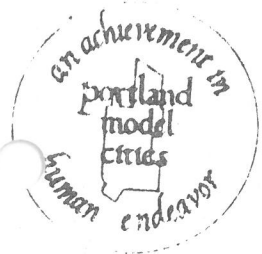
	DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
355	9 Telephones @ \$20/mo. x 12 mos.	\$2,160
	Total	\$2,160

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADEQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY #60 Furniture & Equipment (Rental) DATE April 15, 1972

OPERATING AGENCY Model Cities

ADDRESS 5329 NE Union Ave., Portland, Ore.

TITLE OF ACTIVITY Citizen Participation

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
320 Xerox @ \$900 per mo x 12 mos.	10,800
Total	10,800

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 180 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY #70 INSURANCE DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

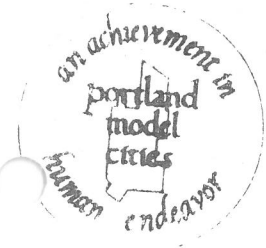
TITLE OF ACTIVITY CITIZENS PARTICIPATION

640

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
1 Van @ \$106 per annum	
1 Car @ \$106 per annum	
Total	\$212

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY #71 MAINTENANCE OF EQUIPMENT DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

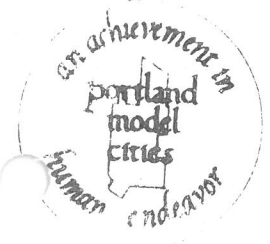
TITLE OF ACTIVITY CITIZENS PARTICIPATION

	DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
235	1 Van @ \$50/mo. x 12 mos. <span style="float: right;">\$600</span>	
	1 Car @ \$50/mo. x 12 mos. <span style="float: right;">600</span>	
	<span style="float: right;">\$1,200</span>	
430	3 Typewriters @ \$50 ea. per year <span style="float: right;">150</span>	
	Total	\$1,350

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.  
 \*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY #65 FURNITURE & EQUIPMENT (Purchase)      DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION ENUE, PORTLAND, OREGON 97212

TITLE OF ACTIVITY CITIZENS PARTICIPATION

720

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**		AMOUNT OR VALUE OF ITEM
5 Book cases @ \$45 ea.	\$225	
9 Desk lamps @ \$18 ea.	162	
24 Office chairs @ \$25 ea.	600	
1 Blackboard, small	15	
4 Fans @ \$25 ea.	100	
1 P. A. System	700	
2 Wall clocks @ \$25 ea.	<u>50</u>	
Total		\$1,852

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



## BUDGET FOR SUPPLEMENTARY GRANT ACTIVITY

DATE April 15, 1972

OPERATING AGENCY MODEL CITIES  
 ADDRESS 5329 N. E. Union Avenue, Portland, Oregon  
 TITLE OF ACTIVITY Evaluation and Information Systems

TYPE OF ENTITY — IS THE ENTITY A (CHECK APPLICABLE BOX OR BOXES BELOW)

- CITY DEPARTMENT       PUBLIC AGENCY       NEIGHBORHOOD-BASES  
 PRIVATE (NONPROFIT)       PRIVATE (FOR PROFIT)       OTHER (SPECIFY)

PREVIOUS APPLICATION — HAS THIS ACTIVITY, IN SUBSTANTIALLY ITS PRESENT FORM, EVER BEEN THE SUBJECT OF A PREVIOUS APPLICATION FOR FEDERAL FINANCIAL ASSISTANCE?

N/A       YES       NO      IF YES, ATTACH AN EXPLANATORY STATEMENT.

MAINTENANCE OF EFFORT — ANY ACTIVITY WHICH IS AN EXTENSION TO THE MODEL NEIGHBORHOOD OR AN UPGRADING OF EXISTING SERVICES MUST BE ACCOMPANIED BY AN EXPLANATORY STATEMENT WHICH SHOWS THAT THE EXTENSION OR UPGRADING BEING FUNDED BY THIS BUDGET IS AN ADDITION TO AND NOT A SUBSTITUTION OF LOCAL EFFORT.

N/A

METHOD OF ALLOCATION — IF COST IS TO BE SHARED BY OTHERS ADD AN EXPLANATORY STATEMENT WHICH IDENTIFIES THE SHARING ENTITY (OR ENTITIES) AND THE METHOD OF ALLOCATION.

N/A

REMARKS — Budget for the Third Action Year

**BUDGET FOR SUPPLEMENTARY GRANT ACTIVITY  
(PAGE 2)**

**BUDGET - EVALUATION**

CATEGORY CODE	CATEGORY TITLE	ESTIMATED COST	MCA SHARE (IF SHARED WITH OTHERS)
10	SALARIES (INCLUDING FRINGE BENEFITS)	188,725	
20	CONTRACTED SERVICES, (INCLUDING AUDITING)	80,200	
30	TRAVEL, LOCAL	1,584	
35	TRAVEL, OUT OF TOWN	2,400	
40	CONSUMABLE SUPPLIES	3,936	
50	SPACE(INCLUDING RENOVATION)	6,630	
55	UTILITIES(INCLUDING TELEPHONE)	2,880	
60	FURNITURE & EQUIPMENT(RENTAL)	8,124	
65	FURNITURE & EQUIPMENT(PURCHASE)	375	
70	INSURANCE		
71	MAINTENANCE & EQUIPMENT	150	
79	MISC. EXPENSES		
<b>TOTALS</b>		295,004	

**SUBMISSION -**

\_\_\_\_\_  
SIGNATURE AND TITLE OF AUTHORIZED OFFICIAL

\_\_\_\_\_  
DATE

**APPROVAL -**

\_\_\_\_\_  
SIGNATURE AND TITLE OF CDA OFFICIAL

\_\_\_\_\_  
DATE





# PERSONNEL

DATE April 15, 1972

OPERATING AGENCY EVALUATION DEPT.

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY (10) SALARIES

(A) NUMBER OF PERSONS	(B) POSITION OR TITLE	(C) AVERAGE SALARY / MONTH	(D) PERCENT OF TIME ON UNDERTAKING	(E) MONTHS TO BE EMPLOYED	(F) COST (CxDxE)
1	Information System Supr	1144	100	12	13,728
1	MC Specialist II	1111	100	12	13,332
3	MC Specialist I	967	100	12	34,812
2	Senior Steno Clerk	693	100	12	16,632
1	Typist Clerk	577	100	12	6,924
1	Evaluation Supervisor	1144	100	12	13,728
4	Evaluation Specialist II	1111	100	12	53,328
1	Senior Steno	693	100	12	8,316
<b>COST OF FRINGE BENEFITS (INDICATE BASIS FOR ESTIMATE)</b>					
				<b>TOTAL, PERSONNEL</b>	160,800
				17.366	27,925
				<b>TOTAL, PERSONNEL</b>	188,725



# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY EVALUATION DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY CONTRACTED SERVICES

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(20) Contracted Services	
1. Updated condition survey	\$13,000
2. Data processing services - survey:	
Computer time-share	
11 hrs. @ \$400	\$4,400
Key-punch services	2,000
3. Staff development	6,400
4. Work-Study Students	1,500
5. Computer usage time-share @ \$400 x 12 mos.	1,500
for financial & other services	4,800
6. Evaluation program audits	53,000
TOTAL	\$80,200

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.

## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)



CATEGORY EVALUATION DEPT. DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

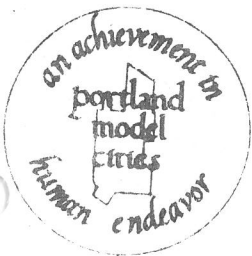
ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY TRAVEL

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(30) TRAVEL, LOCAL	
6 persons @ \$.11 x 100 miles x 12 mo.      \$792	
4 persons @ \$.11 x 150 miles x 12 mo. <u>\$792</u>	
	\$1,584
(35) TRAVEL, OUT OF TOWN: 6 persons @ \$400 yr.	\$2,400
1. Communication & Supervision Success Seattle Regional Training Center U.S. Civil Service Commission Seattle, Washington - 2 persons	
2. Creative Problem Solving Seattle Regional Training Center U.S. Civil Service Commission Seattle, Washington - 2 persons	
3. AMR International, Inc. Advanced Management Research - 2 persons	
a. SAN FRANCISCO, CALIF.	
b. CHICAGO, ILL.	
c. WASHINGTON, D.C.	
d. NEW YORK	

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADEQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



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(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT,  
ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY \_\_\_\_\_ EVALUATION \_\_\_\_\_ DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

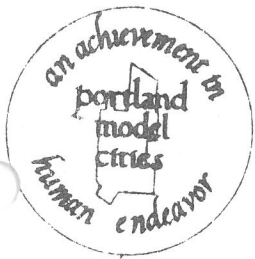
ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY CONSUMABLE SUPPLIES

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(40) Consumable Supplies	
Office supplies @ \$140/mo. x 12 mos.	\$1,680
Library reference materials	250
	\$1,930
Printing @ \$50/mo. x 12 mos.      \$600	
Data processing supplies <u>530</u>	
	\$1,505
Postage @ \$73/mo. x 12 mos.	876
Total	\$3,936

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

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(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY \_\_\_\_\_ EVALUATION \_\_\_\_\_ DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY SPACE (Including Renovation)

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(50) Space Rental	
1. 931 sq. ft. @ \$3.50/sq. ft.	\$3,259
2. 1,037 sq. ft. @ \$3.25/sq. ft.	<u>3,371</u>
Total	\$6,630

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

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# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY EVALUATION DATE April 15, 1972

OPERATING AGENCY MODEL CITIES  
ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY UTILITIES

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(55) Telephone 12 Telephones @ \$20/mo. x 12 mos.	\$2,880

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



# BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY \_\_\_\_\_ EVALUATION \_\_\_\_\_ DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY RENTAL, LEASE, & PURCHASE OF EQUIPMENT

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(60) Rental of Equipment: 1. Xerox copier @ \$400/mo. x 12 mos. \$4,800 2. Data phone unit input/output terminal, card reader @ \$200/mo. x 12 mos. 2,400 3. IBM 029 Key-punch @ \$77/mo. x 12 mos. <u>924</u>	\$8,124
(65) Purchase of Furniture and Equipment: 3 Files (legal size, four-drawer, lock) @ \$125 ea.	\$375

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADEQUATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



## BUDGET JUSTIFICATION

(ATTACH THIS FORM TO EACH BUDGET FOR A CAPITAL PROJECT, ACTIVITY, AND TO THE PROGRAM ADMINISTRATION BUDGET)

CATEGORY \_\_\_\_\_ EVALUATION \_\_\_\_\_ DATE April 15, 1972

OPERATING AGENCY MODEL CITIES

ADDRESS 5329 N. E. UNION AVENUE, PORTLAND, OREGON 97211

TITLE OF ACTIVITY MAINTENANCE

DESCRIPTION OF ITEM* AND BASIS FOR VALUATION**	AMOUNT OR VALUE OF ITEM
(71) Maintenance of Equipment: Service contracts, 3 typewriters @ \$50/year	\$150

\* FOR PERSONNEL COSTS USE PERSONNEL JUSTIFICATION FORM.

\*\* DESCRIBE THE ITEM IN SUFFICIENT DETAIL TO INSURE THAT IT IS ADAQATELY IDENTIFIED AND INDICATE THE BASIS FOR DETERMINING OR COMPUTING ITS VALUE. FOR EXAMPLE, OFFICE SPACE RENTAL FOR TWO PROFESSIONALS: 150 SQUARE FEET AT \$2.00 PER SQUARE FOOT, INCLUDING UTILITIES AND JANITORIAL SERVICES.



## SUPPLEMENTAL FUNDED PROJECTS

Aside from the three CDA projects -- administration, citizens participation and evaluation -- 27 supplemental funded projects will be implemented during Third Action Year. Of these, 25 are continuing projects and 2 are new projects -- the Resident Employment and Training Program (CDA Letter #11) and the Neighborhood Facility.

## NON-SUPPLEMENTAL FUNDED PROJECTS

Of the nine projects described in this section, eight are continuing and one is included for the first time. The Kaiser Health Center now has a level of funding which greatly increases its beneficial impact on the community at large and the MNA in particular, so it has been included as a part of Third Action Year Plan.

## EMANUEL HOSPITAL FAMILY PLANNING CLINICS

Total family planning services are provided by three clinics to MNA residents. Continuing services include physical examination and laboratory tests, fundamental instruction on physiology and birth control, fertility and contraceptive services, family planning information centers in Emanuel and Multnomah County Hospitals and community coordination. New services provided by the clinics are individual and family counseling and nutritional guidance.

Non-medical volunteers, some from the MNA, serve as receptionist, clerks, stenographers and bookkeepers; professional volunteers include guidance counselors and a nutritionist.

The project is operated and monitored by the Emanuel Hospital. Current funding level is approximately \$4 million.

## EMANUEL URBAN RENEWAL PROGRAM

The Emanuel Urban Renewal Plan calls for acquisition, clearance and sale of land to the Emanuel Hospital for medical and related facilities. The City of Portland will also receive land for municipal facilities as part of this plan. Estimated completion date is 1979, and no major changes are anticipated at this time.

The Emanuel program is administered by the Portland Development Commission and is monitored and evaluated by that agency and by HUD. An active citizens' role is carried out by the Emanuel Hospital Displaced Persons Association, which is an incorporated organization of local residents formed to ensure adequate services to residents throughout the program.

Funding for the program currently stands at \$7,281,307 federal and \$2,196,078 non-federal.

## HEAD START AND FOLLOW THROUGH

Both of these child development programs have great impact in the MNA. Head Start for pre-schoolers and Follow Through for children in the lower primary grades are designed to provide educational, nutritional and social services for children and their parents who are economically disadvantaged.

Evaluation of the programs is carried out by Portland Public Schools. A Policy Advisory Committee includes parents of children involved in the program.

Funding levels are as follows:

	<u>Federal</u>	<u>Non-Federal</u>
Head Start	590,000	149,000
Follow Through	888,000	135,000

## KAISER COMPREHENSIVE HEALTH SERVICES CENTER

The Kaiser health services program includes complete preventive, diagnostic and treatment services for medical, dental and mental health. It is administered by Kaiser through PMSC.

Although not located in the MNA, it is estimated that at least half of the project's funds benefit MNA residents. For 1972, funding levels are \$1,906,000 federal (OEO) and \$209,000 non-federal.

## LEGAL AID

Through the legal aid project, legal services regarding matters of civil law are provided to low income persons according to OEO guidelines. A staff of attorneys, investigators and secretaries provides counsel, legal services and assistance in civil litigation.

Legal Aid is administered through the Portland Metropolitan Steering Committee in cooperation with the Multnomah County Bar Association and the Legal Aid Board of Directors. Several low income citizens are members of this board, and hiring preference is given to MNA residents for all staff positions.

Current funding level is \$269,000 from OEO and \$67,000 non-federal; approximately half of these funds impact on the MNA. Monitoring and evaluation is carried out by nationally directed OEO evaluation teams.

## NEIGHBORHOOD DEVELOPMENT PROGRAM

Developed as an urban renewal project, NDP activities were extended from two to seven of the eight MNA sub-neighborhoods during Second Action Year; only Eliot is not included. Through NDP, funds are available for housing rehabilitation, street and park improvements, real estate purchase and relocation benefits and services.

The Portland Development Commission is the NDP operating agency and it reports progress quarterly to the CDA. Citizens participate through the CWC's and as staff members of the local PDC office.

Current funding levels are \$3,061,208 federal (HUD) and \$834,877 non-federal. All funds impact the MNA.



## NEIGHBORHOOD YOUTH CORPS

Designed to aid low income young people, ages 14 to 18, the NYC program provides employment opportunities and on-the-job training for high school students. No major changes to the program are planned during Third Action Year.

Administered by Portland Public Schools throughout the Portland metropolitan area, the program is evaluated by NYC local headquarters, employees of the program and the Department of Labor.

Current funding levels are \$607,170 federal and \$76,740 non-federal. Approximately 10 percent of these funds impact on the MNA.

## PORTLAND METROPOLITAN STEERING COMMITTEE

The PMSC serves as a coordinating, monitoring and sometimes funding body to implement the 1964 Economic Opportunity Act. PMSC programs run the gamut of social services including education, health, legal, family, human relations, housing, employment, child care and aging services.

PMSC is administered by a board of directors which is divided equally to represent public agencies, private agencies and low income citizens. PMSC programs are not monitored or evaluated by the CDA, except in a few cases where local match funds are supplied by the CDA.

Current funding levels for PMSC central administration are \$229,000 from OEO and \$58,000 non-federal. Approximately half of these funds impact the MNA. Funding levels for specific PMSC projects important to the MNA are also located in this section.

## TEACHER CORPS

The Teacher Corps is a program designed specifically to train teachers to work with disadvantaged children and in schools with large minority populations. Currently in Cycle 7, the program itself is composed of 75 percent minority teacher interns. Included in the program are training courses at PSU and practice teaching at selected schools -- Jefferson and Adams High Schools in Portland, MacLaren School for Boys in Woodburn and Hillcrest School for Girls in Salem.

The Portland portion of the program is funded for \$77,000 from HEW's Office of Education and a non-federal share of \$8,000. Approximately 75 percent of the funds benefit MNA residents.

The Education Working Committee and CPB approve the program each year, but its evaluation is carried out by PSU and Portland Public Schools. Selected MNA residents participate as teacher interns.

BASE ENTITLEMENT FOR  
HUD SUPPLEMENTAL GRANT

AMOUNT OF BASE DETERMINED UNDER THE  
PRIOR YEAR'S CALCULATION (\$000)

\$34,894

ADJUSTMENTS OF PRIOR CALCULATIONS:

MINUS: Amounts of non-Federal share  
for capital projects and activities  
planned for the prior year and  
included in the prior year's base  
calculation, but not initiated,  
times 80 percent.

\$ 0

PLUS: Amounts of non-Federal share for  
capital projects and activities  
initiated during the prior year,  
but not included in the prior year's  
base calculation, times 80 percent.

\$ 0

MINUS: Amounts of decrease in non-Federal  
share for capital projects and  
activities, from that included  
in a prior year's base calculation,  
times 80 percent.

\$34,333

(406-Emanuel  
561(136-Fremont  
( 19-Transit

PLUS: Amounts of increase in non-Federal  
share for capital projects and activities  
over that included in a prior year's base  
calculation, times 80 percent.

\$36,491

( 89-ANIP  
2158( 82-PSU  
(1987-Columbia  
Sec. Sewer

ADJUSTED BASE

\$36,491

MINUS: Amount of supplement grant funds obligated  
by HUD under the prior year's contract.

\$ 3,745

CARRY OVER CREDIT

\$32,746

PLUS: Amounts of non-Federal share for capital  
projects and for those activities not  
funded on an annual basis which are ex-  
pected to be initiated in the next year  
and are specified in the Third Year  
Action Program, times 80 percent.  
(See Rule 3)

\$ 1,257

PLUS: Amounts of non-Federal share for activities  
funded on an annual basis which are expected  
to be carried out in the next year and are  
specified in the Third Year Action Program,  
times 80 percent. (See Rule 3)

\$ 2,022

BASE FOR NEXT YEAR

\$36,025

DOCUMENTATION FOLLOWS.

STATEMENT OF NON-FEDERAL  
CONTRIBUTIONS

I. ACTIVITIES (see Table 1)	<u>(\$000)</u>	<u>(\$000)</u>
Department of Agriculture	18	
Department of Health, Education and Welfare	1,786	
Department of Housing and Urban Development	5	
Department of Justice	67	
Department of Labor	63	
Department of Transportation	12	
Office of Economic Opportunity	<u>577</u>	
		\$2,528
II. CAPITAL PROJECTS (see Table 2)*		
Department of Housing and Urban Development	835	
Environmental Protection Agency	<u>736</u>	
		<u>\$1,571</u>
	TOTAL	\$4,099

\*NOTE: Many Capital Projects included in Second Action Year submission will have continuing impact during Third Action Year but are not included in this computation. See Portland Model Cities Second Action Year Plan.

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

MODEL CITIES PROGRAM

STATEMENT OF NON-FEDERAL CONTRIBUTION

TABLE 1 - ACTIVITIES

NAME OF CITY DEMONSTRATION AGENCY AND STATE: **PORTLAND MODEL CITIES OREGON** NAME OF MODEL NEIGHBORHOOD AREA (If pertinent):

1. FEDERAL AGENCY AND TYPE OF GRANT	2. IDENTIFICATION OF GRANT	FISCAL YEAR	AMOUNT OF FEDERAL GRANT (\$000)	REQUIRED NON-FEDERAL SHARE (\$000)	REQUIRED NON-FED. SHARE APPLICABLE TO MODEL NEIGHBORHOOD (\$000)
A Calendar Year		1971	B	C	D
DOA - Food Stamps	Food Stamps		3,448	90	18

**TOTAL**     **18**

SUBMITTED BY:

March 13, 1972                      Executive Director                      *Clark Gaudin*  
 (Date)                                      (Title of CDA Official)                      (Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
MODEL CITIES PROGRAM  
STATEMENT OF NON-FEDERAL CONTRIBUTION  
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DHEW	A	1970-71	B	C	D
HSMHA	CHP Partnership for Health Planning		64	64	19
HSMHA	Maternal & Child Health Services		270	135	18
SRS	Vocational Rehab Basic Support		1,438	360	36
SRS	Old Age Assistance		234	78	9
SRS	Aid to the Blind		162	81	10
SRS	Aid to Permanently and Totally Disabled		1,519	506	61
SRS	Aid to Families with Dependent Children		9,971	3,324	399
SRS	Emergency Welfare Assistance		37	37	4
SRS	Medical Assistance Grants to States		3,566	2,377	285
SRS	Aging Grants for Community Planning		64	43	5
SRS	Urban League, MR Research and Demonstration		69	10	10

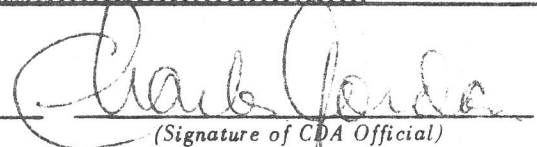
**TOTAL**

856

SUBMITTED BY:

March 13, 1972  
(Date)

Executive Director  
(Title of CDA Official)

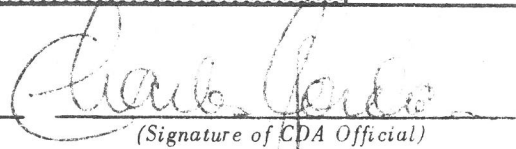
  
(Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
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A		1971-72	B	C	D
DHEW-OE Vocational Education	Coop Work Experience, Fund 22		15	39	3
	Disadvantaged and Handicapped, VEA D-9-72		17	34	2
In-Service Education	Civil Rights Act, Title IV, Fund 43		87	67	67
Teacher Corps	EPDA, Fund 68 (872)		77	8	6
Compensatory Education	Title I, ESEA I-1,2,3-72		2,245	1,907	852

**TOTAL**   930

SUBMITTED BY:  
March 13, 1972 (Date)  
Executive Director (Title of CDA Official)  
 (Signature of CDA Official)



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

MODEL CITIES PROGRAM

STATEMENT OF NON-FEDERAL CONTRIBUTION

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A		1971-72	B	C	D
DHUD - 701 Grants	CRAG Planning		190	95	5

TOTAL

5

SUBMITTED BY:

March 13, 1972

(Date)

Executive Director

(Title of CDA Official)

*Charles Jones*  
(Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

MODEL CITIES PROGRAM

STATEMENT OF NON-FEDERAL CONTRIBUTION

TABLE 1 - ACTIVITIES

NAME OF CITY DEMONSTRATION AGENCY AND STATE: PORTLAND MODEL CITIES OREGON		NAME OF MODEL NEIGHBORHOOD AREA (If pertinent):			
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A		1971-72	B	C	D
DOJ - LEAA	Columbia Region Information Sharing System		200	67	2
	Metropolitan Portland Correction Project		86	29	9
	Regional Narcotics Diagnostic Center		80	27	14
	Youth Progress		30	10	4
	Detoxification Center		187	62	6
	Police Community Relations		7	2	2
	Counterpoint Youth Service Bureau		39	13	3
	Runaway Program and Crisis Home		58	19	2
	City/County Criminal Planning Office		47	13	7
	Public Defender		50	17	10
	Consumer Protection		15	5	1
<b>TOTAL</b>					67

SUBMITTED BY:

March 13, 1972

(Date)

Executive Director

(Title of CDA Official)

*Charles G. Ford*  
(Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
**MODEL CITIES PROGRAM**  
**STATEMENT OF NON-FEDERAL CONTRIBUTION**  
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NAME OF CITY DEMONSTRATION AGENCY AND STATE: **PORTLAND MODEL CITIES OREGON**      NAME OF MODEL NEIGHBORHOOD AREA (If pertinent):

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A		1971-72	B	C	D
DOL New Careers	PMSC N2		152	59	55
Neighborhood Youth Corps	DOL-3-72		607	77	8
<b>TOTAL</b>					63

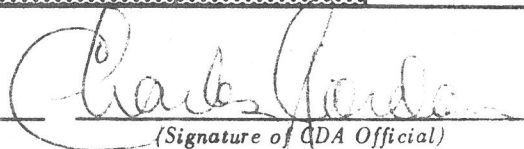
SUBMITTED BY:

March 13, 1972      Executive Director      *Charles Gordon*  
 (Date)      (Title of CDA Official)      (Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
**MODEL CITIES PROGRAM**  
**STATEMENT OF NON-FEDERAL CONTRIBUTION**  
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1. FEDERAL AGENCY AND TYPE OF GRANT	2. IDENTIFICATION OF GRANT	FISCAL YEAR	AMOUNT OF FEDERAL GRANT (\$000)	REQUIRED NON-FEDERAL SHARE (\$000)	REQUIRED NON-FED. SHARE APPLICABLE TO MODEL NEIGHBORHOOD (\$000)
A		1971-72	B	C	D
DOT Urban Transit Technical Studies	ORE T9-4		66	33	3
Comprehensive Driver Education	DOT-1-72		138	88	9
<b>TOTAL</b>					<b>12</b>

SUBMITTED BY:  <u>March 13, 1972</u> (Date)	Executive Director (Title of CDA Official)	 (Signature of CDA Official)
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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

MODEL CITIES PROGRAM

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A Calendar Year 1971			B	C	D
OEO Community Action Programs	PMSC Central Administration		229	58	29
	PMSC Alcoholism Counseling and Recovery		75	18	2
	PMSC Economic Development		98	26	7
	PMSC Youth Development		171	51	26
	Family Planning		55	14	7
	Family Services - Albina		90	44	44
	Legal Aid Services		269	67	34
	Foster Grandparent		99	15	3
	Kaiser Comprehensive Health Services		1,906	209	105
	Irvington/Parry Center, Metro 4C Fund 95		97	36	36
Head Start	Albina Child Development Center		322	77	77
	Early Childhood Education, E2 (1971-1972)		268	72	72
Follow Through	Fund 56 (1970-1972)		888	135	135
<b>TOTAL</b>					577

SUBMITTED BY: March 13, 1972 (Date) Executive Director (Title of CDA Official) *Charles [Signature]* (Signature of CDA Official)

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

MODEL CITIES PROGRAM

STATEMENT OF NON-FEDERAL CONTRIBUTION

TABLE 2 - CAPITAL PROJECTS (Other than Public Housing)

NAME OF CITY DEMONSTRATION AGENCY AND STATE:

PORTLAND MODEL CITIES

OREGON

NAME OF MODEL NEIGHBORHOOD AREA (If pertinent):

1. FEDERAL AGENCY AND TYPE OF GRANT	2. PROJECT NAME AND NUMBER	% WITHIN OR NO. OF MILES FROM MNA	DATE OF FEDERAL COMMITMENT	IF NO FED. COMMITMENT, GIVE DATE OF APPLICATION	AMOUNT OF FEDERAL GRANT (\$000)	REQUIRED NON-FEDERAL SHARE (\$000)
A		B	C	D	E	F
DHUD Urban Renewal	Neighborhood Development Program ORE A-5	100%	6-30-71		3,061	835
TOTAL						835

SUBMITTED BY:

March 13, 1972

(Date)

Executive Director

(Title of CDA Official)

*Paul J. ...*  
(Signature of CDA Official)

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A		B	C	D	E	F
EPA	Columbia Blvd. Sewage Outfall	1 mile		5/71	350	736
<b>TOTAL</b>						736

SUBMITTED BY:

March 13, 1972  
*(Date)*

Executive Director  
*(Title of CDA Official)*

*Charles J. Ford*  
*(Signature of CDA Official)*

## ACTION PLAN SUMMARY

The Third Action Year Plan fulfills three objectives of the Portland Model Cities Program:

1. It documents progress and direction of the Model Cities Program
2. It provides a definitive yet flexible framework for program activities during Third Action Year
3. It satisfies Department of Housing and Urban Development program justification and planning requirements.

The four major sections of the Plan are I. Planning Statements, II. CDA Action Plans, III. Project Action Plans, and IV. Base Entitlement.

### PLANNING STATEMENTS

Planning statements document the development of Third Action Year Plan, the survey of current MNA conditions, the revision of program objectives by category, and the development of an overall program strategy.

#### Third Year Planning

Participants included the 27-member policy and review Citizens Planning Board; the nine Citizens Working Committees and Neighborhood Organizations which act as planning bodies; various technical assistance groups, including the CDA and other agencies and consultants; the Portland City Council; and the monitoring and evaluation groups, including citizens, CDA staff, the City of Portland and outside consultants.

#### MNA Conditions

Most important among the surveys used to compile statistics regarding current MNA conditions is the CDA 1971 Comprehensive Neighborhood Survey. This survey indicates that rapid and dramatic changes continue to occur in community structure:

1. Overall MNA population is decreasing while
  - Percentage of non-white population is now more than half total MNA population
  - Percentage of total Portland non-white population residing in MNA is now over 85 percent
2. Increased segregation exists in schools based on this population distribution
3. Unemployment is high
  - Rates twice as high for blacks compared to whites
  - Income disparities more pronounced
4. Quality of housing is declining
5. Crime rate continues to rise



6. Welfare recipients in MNA (6 percent of county population) receive 25 percent of total county assistance
7. Recreational and cultural activities in the MNA are few
8. Traffic safety is a major problem.

A priority ranking of program categories was derived from the resident survey, from operating agency data, and from citizens participating in the Model Cities Program:

1. Housing
2. Manpower and Job Development
3. Education
4. Health
5. Environmental Protection and Development
6. Crime and Delinquency
7. Social Services
8. Recreation and Culture
9. Economic and Business Development
10. Relocation
11. Citizens Participation
12. Transportation and Communication.

#### Program Objectives

Objectives have been revised and restructured to more nearly meet conditions revealed by the MNA survey. The one exception will be a continued emphasis on Citizens Participation activities, which the CDA believes is essential in order to ensure problem-solving activities in the MNA after Model Cities supplemental funding is no longer available. Housing and Manpower and Job Development categories will receive special emphasis during Third Action Year.

#### Strategy

In implementing the CCDP, CDA strategy has been three-fold: identify problems, define solutions and select appropriate operational structures. With regard to projects, the CDA's role is confined to coordination, planning, monitoring, fiscal control and citizen involvement; implementation is carried out by MNA residents and operating agencies. The CDA believes that effective citizens participation in the decision-making process provides the greatest contribution to achieving institutional change.

Responsibility for the CDA has been shifted from the Mayor to the Commissioner of Public Safety, in order to provide better coordination between the CDA and other human resource activities already grouped there. Close liaison is maintained with the City Auditor's Office, City Attorney's Office, Management Services Bureau and Administrative Review Committee.

Supplemental funds are used to increase existing services, bring services to MNA that were previously available only outside the MNA and develop new services to meet unique needs. A major new allocation of resources into CDA programs is Title IV-A funding, Social Security

Act, to be used in child care and youth care programs. One CDA project has included a portion of its operational costs in this year's City budget.

To achieve broad-based community support, the CDA maintains a continuing public information program, a Speakers Bureau and a wide range of professional memberships. To achieve maximum resident employment, the CDA grants MNA residents preference for all agency positions and encourages all operating agencies to act similarly. Also, an Affirmative Action Plan with regard to minority employment was recently adopted by the Portland City Council.

## CDA ACTION PLANS

### Administration

The CDA table of organization is complete at 52-1/2 full-time staff members plus 10 part-time community organizers. Evaluation and Information Systems functions were reorganized during Second Action Year as two separate departments, in order to provide an autonomous and easily accessible information source. The two departments, however, will continue to work closely.

Fiscal monitoring is accomplished by the CDA's Administrative Support division supplemented by the City Auditor's Office; a switch from manual entry to an automated accounting system is planned during Third Action Year. Project monitoring is accomplished by the CDA's Evaluation Department in conjunction with the CPB Evaluation Committee and CDA planning staff.

Program coordination flows mainly through the Office of Commissioner-in-Charge, but the CDA has regular meetings with other public and private agencies whose services affect the MNA. Citizen involvement in planning, coordinating and monitoring is through the working committees, CPB and other boards and councils as elected or appointed members.

### Citizen Participation

The long-range goal of Citizens Participation is to ensure that MNA residents will have sufficient knowledge, skills and opportunities to work and plan together with public and private agencies in order to resolve community problems.

During Second Action Year, significant accomplishments included a major input to program planning and monitoring by the CPB and working committees; the formation of a CPB Budget Review Committee; intensive orientation for new CPB members; and a CP Workshop and Model Neighborhood Rally.

A special task force is reviewing the CP structure to assess its effectiveness and recommend alterations. Staffing is stable. Staff members will concentrate on giving technical assistance in the field of community organization during Third Action Year, rather than simple clerical assistance.

## Resident Employment

CDA policies and procedures to ensure maximum resident employment include a preference granted MNA residents for all CDA positions and a clause affirming this policy inserted in all CDA-operating agency contracts. The table below presents current staff residency for both CDA and its operating agencies.

	CDA		Operating Agencies	
	<u>Live In MNA</u>	<u>Live Outside MNA</u>	<u>Live In MNA</u>	<u>Live Outside MNA</u>
Professional, technical, managerial	7	14	137	73
Para-professional	8	2	8	3
Clerical	7	7	38	15

Interagency training programs are encouraged and the CDA will continue to support CEP, NYC and other programs as possible.

CDA staff members are excused for up to six hours per week for training or educational purposes; those who complete courses satisfactorily are reimbursed for all tuition and fees. Staff attend conferences, seminars and workshops as budgets permit.

Cascade Center, purchased during Second Action Year, is leased to Portland Community College for operation as an educational, recreational and cultural center for residents of North and Northeast Portland. Other colleges and universities in the metropolitan area give continuing support through specialized programs, notably PSU and its MNA Learning Center which offers reduced tuition rates to residents.

An Affirmative Action Plan with regard to minority employment was adopted recently by the Portland City Council and is expected to be implemented during Third Action Year. The Resident Employment and Training project, planned along guidelines in CDA Letter #11, will also be implemented during Third Action Year.

## Relocation

A general relocation plan is submitted as part of Third Action Year Plan to meet the requirements of HUD Hdbk.1371.1. This plan states objectives and outlines the following policies and activities:

1. Administration
2. Relocation standards
3. Relocation assistance advisory program
  - For families and individuals
  - For business concerns
4. Property management policies
5. Assurance of equal opportunity in housing
6. Grievance procedures
7. Resident involvement in planning and implementation
8. Relocation payment plan and procedures
9. Eligibility requirements.

Since the housing survey is not complete at this time, figures for Third Action Year relocation project are estimates. These figures indicate approximately 500 families will be displaced during Third Action Year by all public agencies in the City of Portland. FHA-assisted housing resources are estimated to be 141 low income rental units, 54 moderate income rental units and 1,750 moderate income homes for sale. Relocation payments for Model Cities covered displacement are estimated at \$416,750 and assistance costs at \$29,950.

### Evaluation

The CDA's Evaluation Department is responsible for the creation and implementation of its plans, development of its evaluative tools, administration of its analysis and the coordination of its activities related to CCDP programs.

Evaluation's work program will be modified to produce three, rather than four, major reports during Third Action Year, as follows:

1. Report I (10-15-72)--Project evaluation, with special emphasis on assessment of initial operational performance and the adequacy of management tools
2. Report II (2-15-73)--Project evaluation, assessment of progress against objectives
3. Report III (6-15-73)--Project evaluation oriented towards achievement and merit throughout Third Action Year; Model Cities program evaluation.

The evaluation questionnaire and plan were amended during Second Action Year to broaden the scope of evaluative activity and to sharpen inquiry. Report content now includes project status; planning; contract negotiation; project administration, operation and coordination; impact; resource utilization; and recommendations. Special reports are prepared as requested. All reports are thoroughly documented. Sources include operating agency monthly status reports, interviews and special reports; participant interviews; survey information; special reports and inquiries; and CDA audits.

Evaluation activities are coordinated with the CPB Evaluation Committee, the working committees, special consultants, CDA planning and Information Systems staff, and operating agency staff.

### Information Systems

The Information Systems Department is creating an agency-wide management information system to provide factual data for all decision-makers. Thus, procedures are developed to identify needed information and implemented to collect, store, process and report this information on a routine basis. The Department also provides counsel to operating agencies and other CDA divisions with regard to supplying input to the system and utilizing its feedback.

Five general activities are carried out by Information Systems staff: analysis of information needs, identification of data sources, collection and processing of the data, reporting the information and maintaining and expanding the system. In addition, the department maintains a central CDA file, transcribes minutes of all meetings and performs surveys as required.

Two major surveys were accomplished in Second Action Year, one for the Portland Development Commission and one for the CDA--a comprehensive neighborhood survey. Although results of the MNA survey are still being verified and cross-tabulated, significant base line data should emerge for use during Third Action Year. Staffing is stable.

Budgets

For Third Action Year, a budget of \$3,745,000 is proposed. Each project, its operating agency and its budget are listed below.

<u>Project No.</u>	<u>Project Name/Operating Agency</u>	<u>3rd AY Budget (\$000)</u>
10-01	Education Aides/Portland School District #1	\$ 111
10-02	Pre-school Expansion/PSD #1	82
10-05	Martin Luther King Scholarship Fund/ MLK Scholarship Fund of Oregon, Inc.	60*
10-07	Albina Youth Opportunity School/Same	139
10-08	Cascade Center/Portland Community College	---**
11-02	Health Coordinating and Planning/ Comprehensive Health Planning Association	13
11-07	Mental Retardation Umbrella/ Multnomah Association for Retarded Children	43
15-01	Senior Adult Service Center/ City-County Council on Aging	171
15-02	Aging Design/City-County Council on Aging	9
15-03	Comprehensive Child Care/ Metropolitan Area 4-C Council	225
15-05	Consumer Protection/Oregon Consumer League	90
15-06	Multi-Service Center #2/State of Oregon Albina Multi-Service Center	164
15-07	Community Care Association/Same	105
15-09	Youth Care Center/State of Oregon Children's Services Division	85
15-10	Foster Home Care/State of Oregon CSD	39
16-02	Youth Recreation/Youth Affairs Council	100*
17-01	Police Community Relations/Portland Police Department	144
20-01	Operation Step-Up/Nero Industries, Inc.	214
20-02	Resident Training and Employment/ To be announced	100*
21-01	Community Development/MEDIA, Inc.	431
21-02	Contractor Management/Albina Contractors Assn.	44
30-02	Residential Development/To be announced	306*
30-03	Housing Repair/Portland Development Commission	199
31-01	Relocation/PDC	447
33-02	Comprehensive Neighborhood Planning, Eliot Component/PDC	25*
33-03	Comprehensive Plan/ City Planning Commission	25
33-07	Neighborhood Facility/To be announced	139*
40-01	Citizens Participation/CDA	202
50-01	Evaluation-Information/CDA	295
90-01	Administration/CDA	468

\*Allocated from previous year's budget

\*\*Capital expenditure of \$851,000 during Second Action Year

PROJECT ACTION PLANS

Supplemental Funded Projects

In addition to the three CDA projects--administration, citizens participation and evaluation-information--there are 27 projects proposed for supplemental funding during Third Action Year. Two are new--the Resident Training and Employment project and the Neighborhood Facility project. They are categorized as follows:

<u>Category/ No. of Projects</u>	<u>Third Action Year Budget (\$000)</u>	<u>Cumulative 3-Yr Total (\$000)</u>
Education/5	\$ 332	\$ 1,766
Health/2	56	143
Social Services/6	888	2,158
Recreation and Culture/1	---	186
Crime and Delinquency/3	144	356
Manpower and Job Development/2	214	603
Economic and Business Development/2	475	1,082
Housing/2	199	802
Relocation/1	447	800
Transportation and Communication/0	---	15
Environmental Protection and Development/3	25	738
Citizens Participation	202	523
Evaluation-Information	295	588
Administration	<u>468</u>	<u>1,475</u>
	\$3,745	\$11,235

Non-Supplemental Funded Projects

Projects having a major impact on the MNA, not supported by HUD supplemental funds, are as follows:

1. Emanuel Hospital Family Planning Clinics
2. Emanuel Urban Renewal Plan
3. Head Start and Follow Through
4. Kaiser Comprehensive Health Services Center
5. Legal Aid
6. Neighborhood Development Program
7. Neighborhood Youth Corps
8. Portland Metropolitan Steering Committee
9. Teacher Corps.

BASE ENTITLEMENT

Calculations for entitlement to HUD supplemental funds based on non-federal contributions to activities and capital projects in the MNA indicate a base of \$36,025,000 for next year.