#### Attachment B Significant Adjustments Between Approved Adopted Budget

## Attachment B - Detailed Adjustments

		General Fund Discretionary		Other Resources	
	FTE	One-Time	Ongoing	One-Time	Ongoing
Bureau of Development Services					
Development Services Fund. Adjust how \$1.0 million in American Rescue Plan Act (ARPA) funds is budgeted, budgeting it directly in the Grants Fund rather than as a cash transfer to the Development Services Fund, per federal grant reporting requirements.	0.00	\$0	\$0	(\$1,000,000)	\$0
Grants Fund. Balancing adjustment to the adjustment noted in the line above, budgeting ARPA resources in the Grants Fund rather than the Development Services Fund.	0.00	\$0	\$0	\$1,000,000	\$0
Development Services Fund. \$451,523 in ARPA funds are allocated for non-represented merit and cost-of-living adjustment increases.	0.00	\$0	\$0	\$451,523	\$0
Office of the Mayor		404			
General Fund. Increase one-time General Fund resources by \$31,725 to support non- represented employee merit. Commissioner of Public Affairs	0.00	\$31,725	\$0	\$0	\$0
General Fund. Increase one-time General Fund resources by \$15,233 to support non- represented employee merit.	0.00	\$15,233	\$0	\$0	\$0
Commissioner of Public Safety					
General Fund. Increase one-time General Fund resources by \$15,233 to support non- represented employee merit.	0.00	\$15,233	\$0	\$0	\$0
Commissioner of Public Works					
General Fund. Increase one-time General Fund resources by \$15,233 to support non- represented employee merit.	0.00	\$15,233	\$0	\$0	\$0
Commissioner of Public Utilities	0.00	¢15 222	¢0	ćo	¢0
General Fund. Increase one-time General Fund resources by \$15,233 to support non- represented employee merit.	0.00	\$15,233	\$0	\$0	\$0
Office of Management & Finance Facilities Operating Fund. Increase beginning fund balance by \$5,132,494 to budget for the	0.00	\$0	\$0	\$5,132,494	\$0
remaining costs of the Portland Building reconstruction project which include security enhancements, increasing wi-fi capabilities, and allowances for re-entry into the Portland Building. The increase in revenue is offset by a \$5,570,595 increase in external materials and services for a \$825,320 increase in contingency. The changes also include a \$1,263,421 decrease in capital outlay expenses due to project delays and scope changes for several major maintenance projects budgeted in the Facilities Operating Fund.					
Portland Bureau of Transportation					
Grants Fund. This adjustment reflects changes in how the ARPA funds are budgeted for the Healthy Business Program. The adjustment reduces external materials and services by \$1,944,000 and increases internal material services by \$864,000 and personnel services by \$1,080,000 to align with program expenses.	0.00	\$0	\$0	\$0	\$0
Transportation Operating Fund. This adjustment allocates \$1,154,347 in one-time ARPA funds for non-represented cost-of-living adjustment and merit increases. The adjustment also allocated \$450,000 in one-time General Fund resources for additional Vision Zero enhancements.	0.00	\$0	\$0	\$1,604,347	\$0
Transportation Operating Fund. This adjustment balances PBOT's operating fund for the ARPA funded Healthy Business Program by reducing \$1,300,000 in one-time metered parking revenue which is offset with a \$1,300,000 reduction in external materials and services and a reallocation of \$864,000 in internal materials and services for bureau overhead to contingency.	0.00	\$0	\$0	(\$1,300,000)	\$0
Funds Management					
General Fund. Increase cash transfers from Grants Fund for one-time American Rescue Plan resources supporting non-rep COLA and merit by \$2,892,455 and place in policy reserve account. Reduce General Fund contingency one-time by \$92,657 to support non- represented merit increases in Council Offices. Increase beginning fund balance by \$450,000 for one-time resources supporting PBOT's Vision Zero projects	0.00	(\$92,657)	\$0	\$3,342,455	\$0
Portland Housing Bureau					
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#### Attachment B Significant Adjustments Between Approved Adopted Budget

		General Fund	Discretionary	Other Re	sources
	FTE	One-Time	Ongoing	One-Time	Ongoing
Community Development Block Grant Fund. Rebudget CDBG Coronavirus funds to continue	0.00	\$0	\$0	(\$465,494)	\$0
community assistance and rebudgets various affordable housing projects, resulting in a net					
reduction due to updated project timing and carryover estimates.					
Grants Fund. Increase by \$5.0 million due to a carryover of Emergency Rental Assistance	0.00	\$0	\$0	\$5,000,000	\$0
Funds resulting from an additional \$2.0 million in STARS funding at the County being used					
for rental assistance prior to FY 2021-22. Also made various technical adjustments between					
projects.					
HOME Grant Fund. Increase carryover from FY 2020-21 to reflect more current project	0.00	\$0	\$0	\$1,100,000	\$0
milestone estimates.					
Housing Investment Fund. Increase Metro Supportive Housing Services funding budgeted for	0.00	\$0	\$0	\$0	\$150,000
Portland Housing Bureau Permanent Supportive Housing planning. The funds will pass from					
JOHS to PHB.					
Housing Property Fund. Revisions to apartment building operating budgets for projected	0.00	\$0	\$0	\$15,000	\$0
cost increases.					
Tax Increment Financing Reimbursement Fund. Rebudget of several affordable housing	0.00	\$0	\$0	\$0	\$0
projects, alignment of opportunity funds to coincide with potential future project awards,					
and alignment of funding between projects based on current timeline estimates.					
Portland Parks and Recreation					
General Fund. Reduced Charges for Services by \$75,000 in the Environmental Education	0.00	\$0	\$0		(\$72,000)
program to reduce barriers to access and align the fee structure with the bureau's goal or					
establishing more equitable fees for camps and summer programming. Increased					
Interagency Revenue by \$3,000 to restore an agreement between PP&R Turf Maintenance					
and the Housing Bureau for landscape services that was omitted during the Requested					
Budget.					
Golf Fund. Adding two positions to restore maintenance capacity. Reduced fund contingency	2.00	\$0	\$0	\$0	\$0
to balance.					
Portland Water Bureau					
Water Fund. Increase of \$225,000 in Fund Transfer Revenue for the sale of Water Bureau	0.00	\$0	\$0	\$225,000	\$0
surplus property to the Portland Housing Bureau.					
Water Construction Fund. Transfer of the \$225,000 from the Water Fund to the Water	0.00	\$0	\$0	\$225,609	\$0
Construction Fund. Additional \$609 in miscellaneous revenue budgeted to reflect project					
interest earnings.					
Special Appropriations					
Grants Fund. Reduce fund transfer expenses by \$1.0 million to balance the Bureau of	0.00	\$0	\$0	\$4,498,325	\$0
Development Services cash transfer adjustment described above. Increase external					
materials and services expenses by \$0.9 million and personnel expenses by \$0.1 million to re-					
budget projected FY 2020-21 underspending from the COVID-19 incident budget in FY 2021-					
22. Increase Grant Revenues by \$4,498,325 for American Rescue Plan resources for the					
General Fund, Transportation Fund, and Development Services Fund to support one year of					
non-represented employee merit and COLA.					
Grand Total	2.00	\$0	\$0	\$19,829,259	\$78,000

Bureau of Development Services-DS			
Development Services Fund	Approved	Variance	Adopted
Contingency	28,173,401	0	28,173,40
Debt Service	1,561,006	0	1,561,00
External Materials and Services	6,648,872	0	6,648,8
Fund Transfers - Expense	2,815,816	0	2,815,8
Internal Materials and Services	16,672,813	0	16,672,8
Personnel	55,300,668	-548,477	54,752,1
Development Services Fund Total:	111,172,576	-548,477	110,624,0
Bureau of Development Services-DS			
Grants Fund	Approved	Variance	Adopted
Personnel	0	1,000,000	1,000,0
Grants Fund Total:	0	1,000,000	1,000,0
Bureau of Development Services-DS			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
Personnel	0	0	
Recreational Marijuana Tax Fund Total:	0	0	
Bureau of Development Services Total:	111,172,576	451,523	111,624,0
Bureau of Emergency Communications-EC			
Emergency Communication Fund	Approved	Variance	Adopted
Capital Outlay	979,170	0	979,1
Debt Service	311,037	0	311,0
External Materials and Services	2,448,693	0	2,448,6
Fund Transfers - Expense	942,812	0	942,8
Internal Materials and Services	4,843,411	0	4,843,4
Personnel	20,555,168	0	20,555,1
Emergency Communication Fund Total:	30,080,291	0	30,080,2
Bureau of Emergency Communications Tota	30,080,291	0	30,080,2
Bureau of Environmental Services-ES			
Environmental Remediation Fund	Approved	Variance	Adopted
Contingency	4,138,333	0	4,138,3
Debt Service	1,918	0	1,9
		-	
External Materials and Services	8,969,893	0	8,969,8
	8,969,893 1,286,344	0 0	8,969,8 1,286,3

Personnel	662,460	0	662,460
Environmental Remediation Fund Total:	16,860,068	0	16,860,06
Bureau of Environmental Services-ES			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	5,000	0	5,00
Grants Fund Total:	5,000	0	5,00
Bureau of Environmental Services-ES			
Sewer System Construction Fund	Approved	Variance	Adopted
Contingency	21,500,000	0	21,500,00
External Materials and Services	50,000	0	50,000
Fund Transfers - Expense	237,800,000	0	237,800,000
Sewer System Construction Fund Total:	259,350,000	0	259,350,00
Bureau of Environmental Services-ES			
Sewer System Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	172,742,735	0	172,742,73
Debt Service Reserves	41,250,000	0	41,250,000
Sewer System Debt Redemption Fund Total	213,992,735	0	213,992,73
Bureau of Environmental Services-ES			
Sewer System Operating Fund	Approved	Variance	Adopted
Capital Outlay	162,737,512	0	162,737,512
Contingency	74,781,547	0	74,781,547
Debt Service	4,310,458	0	4,310,458
Debt Service Reserves	180,000	0	180,000
External Materials and Services	92,400,682	0	92,400,682
Fund Transfers - Expense	233,527,338	0	233,527,338
Internal Materials and Services	54,737,225	0	54,737,225
Personnel	91,298,758	0	91,298,758
Sewer System Operating Fund Total:	713,973,520	0	713,973,520
Bureau of Environmental Services-ES			
Sewer System Rate Stabilization Fund	Approved	Variance	Adopted
Contingency	92,600,000	0	92,600,000
Fund Transfers - Expense	20,000,000	0	20,000,000
Sewer System Rate Stabilization Fund Total	112,600,000	0	112,600,00
-			

Fire & Police Disability & Retirement Fund	Approved	Variance	Adopted
Capital Outlay	75,000	0	75,000
Contingency	16,114,447	0	16,114,447
Debt Service	60,886,741	0	60,886,741
External Materials and Services	149,567,950	0	149,567,950
Fund Transfers - Expense	886,693	0	886,693
Internal Materials and Services	30,652,161	0	30,652,161
Personnel	2,665,674	0	2,665,674
Fire & Police Disability & Retirement Fund T	260,848,666	0	260,848,666
Bureau of Fire & Police Disability & Retirement-D	R		
Fire & Police Disability & Retirement Res Fund	Approved	Variance	Adopted
Ending Fund Balance	750,000	0	750,000
Fund Transfers - Expense	750,000	0	750,000
Fire & Police Disability & Retirement Res Fu	1,500,000	0	1,500,000
Bureau of Fire & Police Disability & Retirem	262,348,666	0	262,348,666
Bureau of Planning & Sustainability-PN			
Community Solar Fund	Approved	Variance	Adopted
Ending Fund Balance	97,200	0	97,200
Community Solar Fund Total:	97,200	0	97,200
Bureau of Planning & Sustainability-PN			
General Fund	Approved	Variance	Adopted
External Materials and Services	1,821,739	0	1,821,739
Internal Materials and Services	567,988	0	567,988
Personnel	9,142,957	0	9,142,957
General Fund Total:	11,532,684	0	11,532,684
Bureau of Planning & Sustainability-PN			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	240,500	0	240,500
Personnel	998,947	0	998,947
Grants Fund Total:	1,239,447	0	1,239,447
Bureau of Planning & Sustainability-PN			
PDX Clean Energy Community Benefits Fund	Approved	Variance	Adopted
Contingency	42,143	0	42,143

Ending Fund Balance	96,281,970	0	96,281,970
External Materials and Services	61,286,000	0	61,286,000
Internal Materials and Services	2,240,678	0	2,240,678
Personnel	1,620,898	0	1,620,898
PDX Clean Energy Community Benefits Fun	161,471,689	0	161,471,689
Bureau of Planning & Sustainability-PN			
Solid Waste Management Fund	Approved	Variance	Adopted
Contingency	64,825	0	64,825
Debt Service	83,092	0	83,092
Ending Fund Balance	4,498,997	0	4,498,997
External Materials and Services	3,243,866	0	3,243,866
Fund Transfers - Expense	1,201,368	0	1,201,368
Internal Materials and Services	1,816,995	0	1,816,995
Personnel	2,650,053	0	2,650,053
Solid Waste Management Fund Total:	13,559,196	0	13,559,196
Bureau of Planning & Sustainability Total:	187,900,216	0	187,900,216
City Budget Office-BO			
General Fund	Approved	Variance	Adopted
External Materials and Services	428,321	0	428,321
Internal Materials and Services	409,529	0	409,529
Personnel	2,538,904	0	2,538,904
General Fund Total:	3,376,754	0	3,376,754
City Budget Office-BO			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
Personnel	25,000	0	25,000
Recreational Marijuana Tax Fund Total:	25,000	0	25,000
City Budget Office Total:	3,401,754	0	3,401,754
Commissioner of Public Affairs-PA			
General Fund	Approved	Variance	Adopted
External Materials and Services	24,069	0	24,069
Internal Materials and Services	276,746	0	276,746
Personnel	1,048,708	15,233	1,063,941
General Fund Total:	1,349,523	15,233	1,364,756
Commissioner of Public Affairs Total:	1,349,523	15,233	1,364,756

General Fund	Approved	Variance	Adopted
External Materials and Services	19,490	0	19,490
Internal Materials and Services	284,317	0	284,31
Personnel	1,045,716	15,233	1,060,949
General Fund Total:	1,349,523	15,233	1,364,75
Commissioner of Public Safety Total:	1,349,523	15,233	1,364,750
Commissioner of Public Utilities-PU			
General Fund	Approved	Variance	Adopted
External Materials and Services	39,455	0	39,45
Internal Materials and Services	270,910	0	270,91
Personnel	1,069,158	15,233	1,084,39
General Fund Total:	1,379,523	15,233	1,394,75
Commissioner of Public Utilities Total:	1,379,523	15,233	1,394,75
Commissioner of Public Works-PW			
General Fund	Approved	Variance	Adopted
External Materials and Services	85,105	0	85,10
Internal Materials and Services	272,302	0	272,30
Personnel	992,116	15,233	1,007,34
General Fund Total:	1,349,523	15,233	1,364,75
Commissioner of Public Works Total:	1,349,523	15,233	1,364,75
Fund & Debt Management-FM			
82nd Ave/Division NPI Debt Service Fund	Approved	Variance	Adopted
External Materials and Services	100,500	0	100,50
82nd Ave/Division NPI Debt Service Fund To	100,500	0	100,50
Fund & Debt Management-FM			
Bonded Debt Interest and Sinking Fund	Approved	Variance	Adopted
Debt Service	27,090,147	0	27,090,14
Ending Fund Balance	300,000	0	300,00
Bonded Debt Interest and Sinking Fund Tota	27,390,147	0	27,390,14
Fund & Debt Management-FM			
Central Eastside Ind. District Debt Service Fund	Approved	Variance	Adopted
Debt Service	10,885,237	0	10,885,23
Debt Service Reserves	2,405,863	0	2,405,86
Central Eastside Ind. District Debt Service F	13,291,100	0	13,291,10

Fund & Debt Management-FM			
Citywide Obligations Reserve Fund	Approved	Variance	Adopted
Contingency	1,012,289	0	1,012,28
Fund Transfers - Expense	4,390,000	0	4,390,00
Citywide Obligations Reserve Fund Total:	5,402,289	0	5,402,2
Fund & Debt Management-FM			
Convention Center Area Debt Service Fund	Approved	Variance	Adopted
Debt Service	18,850,791	0	18,850,7
Debt Service Reserves	2,190,523	0	2,190,5
Convention Center Area Debt Service Fund	21,041,314	0	21,041,3
Fund & Debt Management-FM			
Fire & Police Supplemental Retirement Res			• • • •
Fund	Approved	Variance	Adopted
Contingency	2,000	0	2,0
Ending Fund Balance	7,000	0	7,0
External Materials and Services	12,000	0	12,0
Fire & Police Supplemental Retirement Res	21,000	0	21,0
Fund & Debt Management-FM			
Gateway URA Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	19,036,000	0	19,036,0
Debt Service Reserves	3,150,000	0	3,150,0
Gateway URA Debt Redemption Fund Total:	22,186,000	0	22,186,0
Fund & Debt Management-FM			
General Fund	Approved	Variance	Adopted
Contingency	15,675,831	2,799,798	18,475,6
Debt Service	13,012,339	0	13,012,3
Fund Transfers - Expense	48,802,578	450,000	49,252,5
General Fund Total:	77,490,748	3,249,798	80,740,5
Fund & Debt Management-FM			
General Reserve Fund	Approved	Variance	Adopted
Contingency	74,723,583	0	74,723,5
	007 400	0	827,1
Fund Transfers - Expense	827,169	0	027,1

Governmental Bond Redemption Fund	Approved	Variance	Adopted
Debt Service	11,162,500	0	11,162,500
Governmental Bond Redemption Fund Tota	11,162,500	0	11,162,500
Fund & Debt Management-FM			
Interstate Corridor Debt Service Fund	Approved	Variance	Adopted
Debt Service	40,558,615	0	40,558,615
Debt Service Reserves	3,121,385	0	3,121,385
Interstate Corridor Debt Service Fund Total:	43,680,000	0	43,680,000
Fund & Debt Management-FM			
Lents Town Center URA Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	21,405,408	0	21,405,408
Debt Service Reserves	667,000	0	667,000
External Materials and Services	3,032,592	0	3,032,592
Lents Town Center URA Debt Redemption F	25,105,000	0	25,105,000
Fund & Debt Management-FM			
North Macadam URA Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	21,962,565	0	21,962,565
Debt Service Reserves	1,586,785	0	1,586,785
External Materials and Services	4,965,650	0	4,965,650
North Macadam URA Debt Redemption Fund	28,515,000	0	28,515,000
Fund & Debt Management-FM			
Pension Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	6,337,186	0	6,337,186
Debt Service Reserves	985,000	0	985,000
Pension Debt Redemption Fund Total:	7,322,186	0	7,322,186
Fund & Debt Management-FM			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
Contingency	784,110	0	784,110
Recreational Marijuana Tax Fund Total:	784,110	0	784,110
Fund & Debt Management-FM			
River District URA Debt Redemption Fund	Approved	Variance	Adopted
Debt Service	37,308,858	0	37,308,858
Debt Service Reserves	475,947	0	475,947

Fund Transfers - Expense	6,530,195	0	6,530,195
River District URA Debt Redemption Fund T	44,315,000	0	44,315,000
Fund & Debt Management-FM			
Rosewood NPI Debt Service Fund	Approved	Variance	Adopted
External Materials and Services	67,760	0	67,760
Rosewood NPI Debt Service Fund Total:	67,760	0	67,760
Fund & Debt Management-FM			
South Park Blocks Redemption Fund	Approved	Variance	Adopted
Debt Service	5,102,250	0	5,102,250
Debt Service Reserves	3,110,000	0	3,110,000
South Park Blocks Redemption Fund Total:	8,212,250	0	8,212,250
Fund & Debt Management-FM			
Special Finance and Resource Fund	Approved	Variance	Adopted
Debt Service	563,000	0	563,000
Ending Fund Balance	6,530,195	0	6,530,195
External Materials and Services	102,132,000	0	102,132,000
Special Finance and Resource Fund Total:	109,225,195	0	109,225,195
Fund & Debt Management-FM			
Special Projects Debt Service Fund	Approved	Variance	Adopted
Debt Service	6,652,224	0	6,652,224
Debt Service Reserves	27,567	0	27,567
Special Projects Debt Service Fund Total:	6,679,791	0	6,679,791
Fund & Debt Management-FM			
Waterfront Renewal Bond Sinking Fund	Approved	Variance	Adopted
Debt Service	6,949,440	0	6,949,440
Debt Service Reserves	8,294,353	0	8,294,353
Waterfront Renewal Bond Sinking Fund Tot;	15,243,793	0	15,243,793
Fund & Debt Management Total:	542,786,435	3,249,798	546,036,233
Office for Community Technology-CB			
General Fund	Approved	Variance	Adopted
External Materials and Services	1,919,321	0	1,919,321
Internal Materials and Services	201,596	0	201,596
Personnel	1,623,984	0	1,623,984
General Fund Total:	3,744,901	0	3,744,901

Office for Community Technology Total:	3,744,901	0	3,744,901
Office of Community and Civic Life-NI			
Cannabis Licensing Fund	Approved	Variance	Adopted
Contingency	299,578	0	299,578
External Materials and Services	111,198	0	111,198
Fund Transfers - Expense	32,448	0	32,448
Internal Materials and Services	242,653	0	242,653
Personnel	1,187,955	0	1,187,955
Cannabis Licensing Fund Total:	1,873,832	0	1,873,832
Office of Community and Civic Life-NI			
General Fund	Approved	Variance	Adopted
External Materials and Services	8,634,238	0	8,634,238
Internal Materials and Services	947,894	0	947,894
Personnel	5,633,436	0	5,633,436
General Fund Total:	15,215,568	0	15,215,568
Office of Community and Civic Life-NI			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
External Materials and Services	6,217,000	0	6,217,000
Recreational Marijuana Tax Fund Total:	6,217,000	0	6,217,000
Office of Community and Civic Life Total:	23,306,400	0	23,306,400
Office of Equity & Human Rights-OE			
General Fund	Approved	Variance	Adopted
External Materials and Services	537,416	0	537,416
Internal Materials and Services	269,457	0	269,457
Personnel	2,680,890	0	2,680,890
General Fund Total:	3,487,763	0	3,487,763
Office of Equity & Human Rights-OE			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	15,000	0	15,000
Personnel	119,721	0	119,721
Grants Fund Total:	134,721	0	134,721
Office of Equity & Human Rights Total:	3,622,484	0	3,622,484
Office of Government Relations-GR			
	Approved	Variance	Adopted

External Materials and Services	459,861	0	459,861
Internal Materials and Services	276,081	0	276,081
Personnel	1,831,737	0	1,831,737
General Fund Total:	2,567,679	0	2,567,679
Office of Government Relations-GR			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	30,000	0	30,000
Personnel	331,912	0	331,912
Grants Fund Total:	361,912	0	361,912
Office of Government Relations Total:	2,929,591	0	2,929,591
Office of Management & Finance-MF			
Arts Education & Access Fund	Approved	Variance	Adopted
Contingency	7,359,962	0	7,359,962
External Materials and Services	13,684,000	0	13,684,000
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	1,564,854	0	1,564,854
Arts Education & Access Fund Total:	22,633,816	0	22,633,816
Office of Management & Finance-MF			
Assessment Collection Fund	Approved	Variance	Adopted
Contingency	84,850	0	84,850
Assessment Collection Fund Total:	84,850	0	84,850
Office of Management & Finance-MF			
Bancroft Bond Interest and Sinking Fund	Approved	Variance	Adopted
Debt Service	6,300,000	0	6,300,000
Debt Service Reserves	23,700,000	0	23,700,000
Bancroft Bond Interest and Sinking Fund Tc	30,000,000	0	30,000,000
Office of Management & Finance-MF			
CityFleet Operating Fund	Approved	Variance	Adopted
Capital Outlay	18,458,583	0	18,458,583
Contingency	21,276,370	0	21,276,370
Debt Service	770,519	0	770,519
External Materials and Services	14,962,358	0	14,962,358
Fund Transfers - Expense	1,168,470	0	1,168,470
	0 400 040	0	2 400 946
Internal Materials and Services	2,400,816	0	2,400,816
Internal Materials and Services Personnel	2,400,816 9,832,141	0	2,400, 9,832,

CityFleet Operating Fund Total:	68,869,257	0	68,869,257
Office of Management & Finance-MF			
Citywide Obligations Reserve Fund	Approved	Variance	Adopted
External Materials and Services	1,845,233	0	1,845,233
Fund Transfers - Expense	1,706,843	0	1,706,843
Internal Materials and Services	4,033,411	0	4,033,411
Citywide Obligations Reserve Fund Total:	7,585,487	0	7,585,487
Office of Management & Finance-MF			
Convention and Tourism Fund	Approved	Variance	Adopted
External Materials and Services	24,867,999	0	24,867,999
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	677,001	0	677,001
Convention and Tourism Fund Total:	25,570,000	0	25,570,000
Office of Management & Finance-MF			
Facilities Services Operating Fund	Approved	Variance	Adopted
Capital Outlay	9,271,400	-1,263,421	8,007,979
Contingency	29,231,963	825,320	30,057,283
Debt Service	12,979,843	0	12,979,843
External Materials and Services	27,984,823	5,570,595	33,555,418
Fund Transfers - Expense	2,741,971	0	2,741,971
Internal Materials and Services	10,723,096	0	10,723,096
Personnel	6,773,400	0	6,773,400
Facilities Services Operating Fund Total:	99,706,496	5,132,494	104,838,990
Office of Management & Finance-MF			
General Fund	Approved	Variance	Adopted
Capital Outlay	0	0	C
External Materials and Services	30,733,462	0	30,733,462
Internal Materials and Services	12,947,569	0	12,947,569
Personnel	52,520,566	0	52,520,566
General Fund Total:	96,201,597	0	96,201,597
Office of Management & Finance-MF			
Grants Fund	Approved	Variance	Adopted
Debt Service	30,000,000	0	30,000,000
External Materials and Services	135,000	0	135,000
Personnel	1,148,640	0	1,148,640

Grants Fund Total:	31,283,640	0	31,283,64
Office of Management & Finance-MF			
Health Insurance Operating Fund	Approved	Variance	Adopted
Contingency	23,747,489	0	23,747,48
Debt Service	49,391	0	49,39
External Materials and Services	120,760,359	0	120,760,35
Fund Transfers - Expense	279,389	0	279,38
Internal Materials and Services	670,612	0	670,6 <sup>2</sup>
Personnel	2,319,317	0	2,319,31
Health Insurance Operating Fund Total:	147,826,557	0	147,826,5
Office of Management & Finance-MF			
Insurance and Claims Operating Fund	Approved	Variance	Adopted
Contingency	29,049,501	0	29,049,50
Debt Service	116,720	0	116,72
External Materials and Services	10,539,244	0	10,539,2
Fund Transfers - Expense	210,714	0	210,7
Internal Materials and Services	3,583,686	0	3,583,6
Personnel	1,518,340	0	1,518,3
Insurance and Claims Operating Fund Total	45,018,205	0	45,018,2
Office of Management & Finance-MF			
Local Improvement District Fund	Approved	Variance	Adopted
Contingency	3,235,592	0	3,235,5
Debt Service	5,411,342	0	5,411,3
External Materials and Services	25,000	0	25,0
Fund Transfers - Expense	19,887,857	0	19,887,8
Internal Materials and Services	1,685,797	0	1,685,7
Local Improvement District Fund Total:	30,245,588	0	30,245,5
Office of Management & Finance-MF			
Portland Police Assoc Health Insurnc Fund	Approved	Variance	Adopted
Contingency	11,599,504	0	11,599,5
External Materials and Services	18,690,254	0	18,690,2
Portland Police Assoc Health Insurnc Fund	30,289,758	0	30,289,7
Office of Management & Finance-MF			
Printing & Distribution Services Operating			
Fund	Approved	Variance	Adopted

Capital Outlay	150,000	0	150,000
Contingency	792,213	0	792,213
Debt Service	211,822	0	211,822
External Materials and Services	3,350,377	0	3,350,377
Fund Transfers - Expense	248,959	0	248,959
Internal Materials and Services	1,077,010	0	1,077,010
Personnel	1,856,068	0	1,856,068
Printing & Distribution Services Operating F	7,686,449	0	7,686,449
Office of Management & Finance-MF			
Property Management License Fund	Approved	Variance	Adopted
External Materials and Services	7,505,224	0	7,505,224
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	371,976	0	371,976
Property Management License Fund Total:	7,902,200	0	7,902,200
Office of Management & Finance-MF			
Spectator Venues & Visitor Activities Fund	Approved	Variance	Adopted
Capital Outlay	2,141,715	0	2,141,715
Contingency	4,739,227	0	4,739,227
Debt Service	3,444,411	0	3,444,411
External Materials and Services	3,218,000	0	3,218,000
Fund Transfers - Expense	146,150	0	146,150
Internal Materials and Services	614,101	0	614,101
Personnel	475,493	0	475,493
Spectator Venues & Visitor Activities Fund	14,779,097	0	14,779,097
Office of Management & Finance-MF			
Technology Services Fund	Approved	Variance	Adopted
Capital Outlay	1,592,368	0	1,592,368
Contingency	26,672,165	0	26,672,165
Debt Service	742,901	0	742,901
External Materials and Services	30,002,316	0	30,002,316
Fund Transfers - Expense	2,313,503	0	2,313,503
Internal Materials and Services	5,747,132	0	5,747,132
Personnel	40,024,482	0	40,024,482
Technology Services Fund Total:	107,094,867	0	107,094,867
Office of Management & Finance-MF			

Workers' Comp. Self Insurance Operating			
Fund	Approved	Variance	Adopted
Contingency	13,451,055	0	13,451,055
Debt Service	109,178	0	109,178
External Materials and Services	3,323,111	0	3,323,111
Fund Transfers - Expense	101,475	0	101,475
Internal Materials and Services	752,393	0	752,393
Personnel	1,412,420	0	1,412,420
Workers' Comp. Self Insurance Operating Fi	19,149,632	0	19,149,632
Office of Management & Finance Total:	791,927,496	5,132,494	797,059,990
Office of the City Attorney-AT			
General Fund	Approved	Variance	Adopted
External Materials and Services	843,155	0	843,155
Internal Materials and Services	1,503,150	0	1,503,150
Personnel	14,321,026	0	14,321,026
General Fund Total:	16,667,331	0	16,667,331
Office of the City Attorney Total:	16,667,331	0	16,667,331
Office of the City Auditor-AU			
General Fund	Approved	Variance	Adopted
External Materials and Services	1,544,274	0	1,544,274
Internal Materials and Services	2,794,321	0	2,794,321
Personnel	7,260,932	0	7,260,932
General Fund Total:	11,599,527	0	11,599,527
Office of the City Auditor-AU			
General Reserve Fund	Approved	Variance	Adopted
Contingency	0	0	0
General Reserve Fund Total:	0	0	0
Office of the City Auditor Total:	11,599,527	0	11,599,527
Office of the Mayor-MY			
General Fund	Approved	Variance	Adopted
External Materials and Services	213,938	0	213,938
	767 075	0	767,275
Internal Materials and Services	767,275	•	
Internal Materials and Services Personnel	2,850,160	31,725	2,881,885
		31,725 <b>31,725</b>	2,881,885 <b>3,863,098</b>

Portland Bureau of Emergency Management-EM			
General Fund	Approved	Variance	Adopted
Capital Outlay	0	0	
External Materials and Services	512,250	0	512,2
Internal Materials and Services	835,349	0	835,3
Personnel	2,381,791	0	2,381,7
General Fund Total:	3,729,390	0	3,729,3
Portland Bureau of Emergency Management-EM			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	2,232,144	0	2,232,1
Internal Materials and Services	200,721	0	200,7
Personnel	1,455,284	0	1,455,2
Grants Fund Total:	3,888,149	0	3,888,1
Portland Bureau of Emergency Managemen	7,617,539	0	7,617,5
Portland Bureau of Transportation-TR			
Grants Fund	Approved	Variance	Adopted
Capital Outlay	10,517,462	0	10,517,4
External Materials and Services	8,998,305	-1,944,000	7,054,3
Internal Materials and Services	5,686,304	864,000	6,550,3
Personnel	7,744,320	1,080,000	8,824,3
Grants Fund Total:	32,946,391	0	32,946,3
Portland Bureau of Transportation-TR			
Parking Facilities Fund	Approved	Variance	Adopted
Capital Outlay	0	0	
Contingency	1,733,059	0	1,733,0
Debt Service	1,770,500	0	1,770,5
External Materials and Services	7,641,869	0	7,641,8
Fund Transfers - Expense	598,145	0	598,1
Internal Materials and Services	3,221,332	0	3,221,3
Personnel	732,955	0	732,9
Parking Facilities Fund Total:	15,697,860	0	15,697,8
Portland Bureau of Transportation-TR			
Peerestional Marijuana Tay Fund	Approved	Variance	Adopted
Recreational Marijuana Tax Fund			
External Materials and Services	1,232,418	0	1,232,4

Recreational Marijuana Tax Fund Total:	2,653,257	0	2,653,257
Portland Bureau of Transportation-TR			
Transportation Operating Fund	Approved	Variance	Adopted
Capital Outlay	104,426,686	0	104,426,686
Contingency	84,540,480	864,000	85,404,480
Debt Service	17,692,609	0	17,692,609
External Materials and Services	61,610,472	-850,000	60,760,472
Fund Transfers - Expense	11,042,328	0	11,042,328
Internal Materials and Services	36,453,620	-864,000	35,589,620
Personnel	124,583,080	1,154,347	125,737,427
Transportation Operating Fund Total:	440,349,275	304,347	440,653,622
Portland Bureau of Transportation-TR			
Transportation Reserve Fund	Approved	Variance	Adopted
Contingency	9,952,563	0	9,952,563
Transportation Reserve Fund Total:	9,952,563	0	9,952,563
Portland Bureau of Transportation Total:	501,599,346	304,347	501,903,693
Portland Children's Levy-CL			
Children's Investment Fund	Approved	Variance	Adopted
Contingency	4,739,428	0	4,739,428
External Materials and Services	25,176,843	0	25,176,843
Fund Transfers - Expense	25,000	0	25,000
Internal Materials and Services	57,226	0	57,220
Personnel	879,819	0	879,81
Children's Investment Fund Total:	30,878,316	0	30,878,31
Portland Children's Levy Total:	30,878,316	0	30,878,31
Portland Fire & Rescue-FR			
Fire Capital Fund	Approved	Variance	Adopted
Capital Outlay	0	0	
Contingency	8,582,970	0	8,582,97
Fire Capital Fund Total:	8,582,970	0	8,582,97
Portland Fire & Rescue-FR			
	Ammenand	Variance	Adopted
General Fund	Approved		
General Fund Capital Outlay	3,242,000	0	3,242,00
	•••	0 0	3,242,00

Personnel	119,492,376	0	119,492,37
General Fund Total:	139,052,168	0	139,052,16
Portland Fire & Rescue-FR			
Grants Fund	Approved	Variance	Adopted
Personnel	0	0	
Grants Fund Total:	0	0	
Portland Fire & Rescue Total:	147,635,138	0	147,635,13
Portland Housing Bureau-HC			
Affordable Housing Development Fund	Approved	Variance	Adopted
External Materials and Services	112,921,534	0	112,921,53
Fund Transfers - Expense	550,000	0	550,00
Internal Materials and Services	384,243	0	384,24
Personnel	1,126,261	0	1,126,26
Affordable Housing Development Fund Tota	114,982,038	0	114,982,03
Portland Housing Bureau-HC			
Community Development Block Grant Fund	Approved	Variance	Adopted
Capital Outlay	300,000	0	300,0
Debt Service	776,000	0	776,0
External Materials and Services	15,218,793	-690,494	14,528,2
Fund Transfers - Expense	0	225,000	225,0
Internal Materials and Services	380,105	0	380,1
Personnel	1,170,684	0	1,170,6
Community Development Block Grant Fund	17,845,582	-465,494	17,380,0
Portland Housing Bureau-HC			
General Fund	Approved	Variance	Adopted
External Materials and Services	30,539,111	0	30,539,1
Fund Transfers - Expense	304,591	0	304,5
Internal Materials and Services	760,861	0	760,8
Personnel	1,140,967	0	1,140,9
General Fund Total:	32,745,530	0	32,745,5
Portland Housing Bureau-HC			
Grants Fund	Approved	Variance	Adopted
Debt Service	401,278	0	401,2
External Materials and Services	64,192,215	2,185,000	66,377,2

Personnel	881,567	0	881,567
Grants Fund Total:	65,535,060	2,185,000	67,720,060
Portland Housing Bureau-HC			
HOME Grant Fund	Approved	Variance	Adopted
External Materials and Services	10,574,987	3,915,000	14,489,98
Personnel	438,175	0	438,17
HOME Grant Fund Total:	11,013,162	3,915,000	14,928,162
Portland Housing Bureau-HC			
Housing Investment Fund	Approved	Variance	Adopted
Contingency	251,872	0	251,872
External Materials and Services	5,449,467	150,000	5,599,46
Fund Transfers - Expense	1,901,857	0	1,901,85
Internal Materials and Services	527,791	0	527,79 <sup>-</sup>
Personnel	1,455,240	0	1,455,24
Housing Investment Fund Total:	9,586,227	150,000	9,736,22
Portland Housing Bureau-HC			
Housing Property Fund	Approved	Variance	Adopted
Contingency	342,581	0	342,58
Debt Service	549,999	0	549,99
External Materials and Services	4,602,780	15,000	4,617,78
Fund Transfers - Expense	92,148	0	92,14
Internal Materials and Services	107,493	0	107,493
Personnel	90,170	0	90,17
Housing Property Fund Total:	5,785,171	15,000	5,800,17 <sup>-</sup>
Portland Housing Bureau-HC			
Inclusionary Housing Fund	Approved	Variance	Adopted
External Materials and Services	9,848,470	0	9,848,47
Fund Transfers - Expense	44,997	0	44,99
Internal Materials and Services	11,780	0	11,78
Personnel	881,069	0	881,06
Inclusionary Housing Fund Total:	10,786,316	0	10,786,31
Portland Housing Bureau-HC			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
External Materials and Services	332,690	0	332,69
Recreational Marijuana Tax Fund Total:	332,690	0	332,69

Portland Housing Bureau-HC			
Tax Increment Financing Reimbursement Fund	Approved	Variance	Adopted
External Materials and Services	54,094,137	-3,000	54,091,13
Fund Transfers - Expense	751,672	0	751,67
Internal Materials and Services	1,267,391	3,000	1,270,39
Personnel	3,570,308	0	3,570,30
Tax Increment Financing Reimbursement Fι	59,683,508	0	59,683,5
Portland Housing Bureau Total:	328,295,284	5,799,506	334,094,79
Portland Parks & Recreation-PK			
2020 Parks Local Option Levy Fund	Approved	Variance	Adopted
Contingency	23,998,229	0	23,998,22
Debt Service	10,451,675	0	10,451,6
External Materials and Services	3,510,000	0	3,510,0
Fund Transfers - Expense	475,944	0	475,94
Internal Materials and Services	9,857,662	0	9,857,6
Personnel	6,893,609	0	6,893,6
2020 Parks Local Option Levy Fund Total:	55,187,119	0	55,187,1
Portland Parks & Recreation-PK			
General Fund	Approved	Variance	Adopted
External Materials and Services	20,347,194	-2,000	20,345,1
Internal Materials and Services	1,828,839	0	1,828,8
Personnel	70,299,811	-70,000	70,229,8
General Fund Total:	92,475,844	-72,000	92,403,8
Portland Parks & Recreation-PK			
Golf Fund	Approved	Variance	Adopted
Capital Outlay	1,000	0	1,0
Contingency	3,253,079	-216,518	3,036,5
Debt Service	554,534	0	554,5
External Materials and Services	4,732,445	0	4,732,4
Fund Transfers - Expense	374,620	0	374,6
Internal Materials and Services	557,648	0	557,6
Personnel	3,435,318	216,518	3,651,8
Golf Fund Total:	12,908,644	0	12,908,6

Grants Fund	Approved	Variance	Adopted
Capital Outlay	65,746	0	65,74
External Materials and Services	143,619	0	143,61
Internal Materials and Services	7,142	0	7,14
Personnel	6,493	0	6,49
Grants Fund Total:	223,000	0	223,00
Portland Parks & Recreation-PK			
Parks Capital Improvement Program Fund	Approved	Variance	Adopted
Capital Outlay	35,475,866	0	35,475,86
Contingency	77,438,033	0	77,438,03
Debt Service	150,718	0	150,71
External Materials and Services	54,647,285	0	54,647,28
Fund Transfers - Expense	564,307	0	564,30
Internal Materials and Services	1,050,920	0	1,050,92
Personnel	4,468,135	0	4,468,13
Parks Capital Improvement Program Fund T	173,795,264	0	173,795,26
Portland Parks & Recreation-PK			
Parks Endowment Fund	Approved	Variance	Adopted
Ending Fund Balance	164,553	0	164,55
External Materials and Services	35,785	0	35,78
Parks Endowment Fund Total:	200,338	0	200,33
Portland Parks & Recreation-PK			
Portland International Raceway Fund	Approved	Variance	Adopted
Contingency	318,888	0	318,88
Debt Service	309,511	0	309,51
External Materials and Services	538,895	0	538,89
Fund Transfers - Expense	104,680	0	104,68
Internal Materials and Services	128,826	0	128,82
Personnel	765,269	0	765,26
Portland International Raceway Fund Total:	2,166,069	0	2,166,00
Portland Parks & Recreation-PK			
	Annavad	Variance	Adopted
Portland Parks Memorial Fund	Approved		
Portland Parks Memorial Fund Contingency	1,475,524	0	1,475,52
		0 0	1,475,52

Personnel	1,973,804	0	1,973,80
Portland Parks Memorial Fund Total:	16,923,463	0	16,923,46
Portland Parks & Recreation Total:	353,879,741	-72,000	353,807,74
Portland Police Bureau-PL			
General Fund	Approved	Variance	Adopted
Contingency	3,620,032	0	3,620,03
External Materials and Services	10,679,000	0	10,679,00
Internal Materials and Services	37,117,796	0	37,117,79
Personnel	171,154,398	0	171,154,39
General Fund Total:	222,571,226	0	222,571,22
Portland Police Bureau-PL			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	1,069,000	0	1,069,00
Internal Materials and Services	221,000	0	221,00
Personnel	461,458	0	461,4
Grants Fund Total:	1,751,458	0	1,751,4
Portland Police Bureau-PL			
Police Special Revenue Fund	Approved	Variance	Adopted
External Materials and Services	5,720,342	0	5,720,34
Police Special Revenue Fund Total:	5,720,342	0	5,720,34
Portland Police Bureau Total:	230,043,026	0	230,043,02
Portland Water Bureau-WA			
Hydroelectric Power Operating Fund	Approved	Variance	Adopted
Contingency	1,704,980	0	1,704,98
Debt Service	32,749	0	32,74
External Materials and Services	2,307,300	0	2,307,30
External Materials and Services Fund Transfers - Expense	2,307,300 93,746	0 0	
			93,74
Fund Transfers - Expense	93,746	0	93,74 309,23
Fund Transfers - Expense Internal Materials and Services	93,746 309,234	0	2,307,30 93,74 309,23 366,56 <b>4,814,5</b> 7
Fund Transfers - Expense Internal Materials and Services Personnel	93,746 309,234 366,563	0 0 0	93,74 309,23 366,56
Fund Transfers - Expense Internal Materials and Services Personnel Hydroelectric Power Operating Fund Total: Portland Water Bureau-WA Hydroelectric Power Renewal Replacement	93,746 309,234 366,563	0 0 0	93,74 309,23 366,56
Fund Transfers - Expense Internal Materials and Services Personnel Hydroelectric Power Operating Fund Total:	93,746 309,234 366,563 <b>4,814,572</b>	0 0 0 0	93,74 309,23 366,56 <b>4,814,5</b> 7

Portland Water Bureau-WA			
Water Bond Sinking Fund	Approved	Variance	Adopted
Debt Service	60,311,402	0	60,311,40
Debt Service Reserves	33,293,584	0	33,293,58
Water Bond Sinking Fund Total:	93,604,986	0	93,604,98
Portland Water Bureau-WA			
Water Construction Fund	Approved	Variance	Adopted
Ending Fund Balance	39,007,871	225,609	39,233,4
Fund Transfers - Expense	198,695,401	0	198,695,4
Water Construction Fund Total:	237,703,272	225,609	237,928,8
Portland Water Bureau-WA			
Water Fund	Approved	Variance	Adopted
Capital Outlay	106,894,864	0	106,894,8
Contingency	188,532,477	0	188,532,4
Debt Service	5,227,568	0	5,227,5
External Materials and Services	53,387,158	0	53,387,1
Fund Transfers - Expense	100,372,701	225,000	100,597,7
Internal Materials and Services	23,694,167	0	23,694,1
Personnel	88,843,351	0	88,843,3
Water Fund Total:	566,952,286	225,000	567,177,2
Portland Water Bureau Total:	903,186,573	450,609	903,637,1
Prosper Portland-ZD			
General Fund	Approved	Variance	Adopted
External Materials and Services	7,180,627	0	7,180,6
General Fund Total:	7,180,627	0	7,180,6
Prosper Portland-ZD			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	1,395,931	0	1,395,9
Grants Fund Total:	1,395,931	0	1,395,9
Prosper Portland-ZD			
Recreational Marijuana Tax Fund	Approved	Variance	Adopted
External Materials and Services	1,221,593	0	1,221,5
Recreational Marijuana Tax Fund Total:	1,221,593	0	1,221,5
Prosper Portland Total:	9,798,151	0	9,798,1

Special Appropriations-SA			
General Fund	Approved	Variance	Adopted
External Materials and Services	16,526,430	0	16,526,43
Internal Materials and Services	219,046	0	219,04
Personnel	1,348,799	0	1,348,79
General Fund Total:	18,094,275	0	18,094,27
Special Appropriations-SA			
Grants Fund	Approved	Variance	Adopted
External Materials and Services	2,400,000	900,000	3,300,00
Fund Transfers - Expense	15,298,888	3,498,325	18,797,21
Personnel	0	100,000	100,00
Grants Fund Total:	17,698,888	4,498,325	22,197,21
Special Appropriations-SA			
Public Election Fund	Approved	Variance	Adopted
External Materials and Services	913,559	0	913,55
Internal Materials and Services	49,042	0	49,04
Personnel	366,472	0	366,47
Public Election Fund Total:	1,329,073	0	1,329,07
Special Appropriations Total:	37,122,236	4,498,325	41,620,56
Citywide Total:	5,867,583,806	19,907,259	5,887,491,00

## **ATTACHMENT D – Adopted Budget Notes**

Budget Notes as Adopted for FY 2021-22

## City Budget Office

### Expiring Tax Increment Finance Districts and Returning Property Tax Revenue

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

### **Alternative Delivery Models for Medical Calls**

Currently, seventy percent of Portland Fire & Rescue's calls for service are for medical calls, while thirty percent are for fires and other rescues. This suggests a misalignment between our community's needs and the City's current model, which must be addressed. To this end, I direct the Community Safety Transition Director to work with Portland Fire & Rescue, the Bureau of Emergency Communications, and the City Budget Office to issue a report to Council by December 31, 2021 that identifies alternative delivery models that would provide more appropriate response to medical calls for service. A critical consideration will be how alternative approaches enable the bureau to maintain or improve services for fire and other hazard-type calls. The report may consider revenue-generating activities, should reflect BOEC's adoption of ProQA (priority medical dispatch), and will inform the City's position on funding for contracted ambulance services.

As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

### Analysis of Unarmed Response Program at the Police Bureau

Community Safety Officer – Public Safety Support Specialist – Program Evaluation

The community safety officer – or Public Safety Support Specialist – program provides an unarmed alternative response model in the Portland Police Bureau. The program, which focuses on low-acuity emergency calls and frees up sworn officer time to focus on higher-priority emergency calls, was first established in FY 2017-18. The job class specification and

responsibilities for community safety officers were negotiated between the City of Portland and the Portland Police Association, which represents these employees.

The Community Safety Transition Director, City Budget Office, and Police Bureau are directed to work together to propose a set of performance measures that will track outcomes of the program on an ongoing basis. The Police Bureau is also directed to provide an initial report on these measures by the end of calendar year 2021 in order to inform the budget development process for Fiscal Year 2022-23. This evaluation should include an analysis of day-to-day activities and outcomes of the program; a cost-benefit analysis of the program; and an assessment of the alignment of an expanded PS3 program and the current efforts to reimagine the City's approach to community safety. The report should include recommendations to maximize the community visibility and presence of these community safety officers; and to increase the volume of calls these employees take in order to free up as much patrol officer capacity as possible. The Police Bureau is further directed to establish the program as a program offer in its FY 2022-23 Requested Budget.

## Auditor's Office

### The Auditor's Independent Budget

The City Council commits to honoring the independence of the Auditor's budget. The Council must balance this commitment with the responsibility to manage constrained discretionary resources and significant demand for public services citywide. The Council has supported the creation of the Auditor's reserve fund which allows the Auditor to retain up to \$500,000 in unspent General Fund, providing budget flexibility and security that is not granted to any other bureau or elected office. Further, the Council commits that it will only seek to reduce the Auditor's General Fund allocation if the City's General Fund forecast require Citywide budget reductions in excess of \$6 million. Should the Council reduce the Auditor's budget, they will work with the Auditor's office to identify acceptable reductions and only reduce the Auditor has consented to new or expanded responsibilities, or when code or voter-approved changes dictate changes to Auditor's functions, Council will work with the Auditor to ensure the new scope of work is resourced and set up to be successful.

### **Independent Police Review**

City Council commits to preserving the existing positions in Independent Police Review (IPR) as permanent, ongoing positions. Council acknowledges the importance of the positions and the expertise of the employees who hold them in meeting the terms of the City's settlement agreement with the U.S. Department of Justice. Council also acknowledges the employees' experience and commitment to government accountability are worth preserving as a benefit to the public beyond their current assignment.

The 14 positions will be assigned to civilian oversight of police in IPR through June 30, 2023, giving Council two fiscal years to implement a new voter-approved police oversight board. Thereafter, Council commits to finding equivalent positions upon transition, either within the Auditor's Office or elsewhere in the City.

Should Council and the Auditor determine the positions would be needed for up to one additional fiscal year to accommodate implementation of the new police oversight board, the Fiscal Year 2023-24 budget will reflect their continued service in that role, their new role in the City, or a combination of the two.

## Portland Housing Bureau

### Expiring Tax Increment Finance Districts and Returning Property Tax Revenue

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

## **Prosper Portland**

### One-time Funding for the Old Town Community Development Director

In 2019, City Council approved a five-year action extension to the Old Town Chinatown Action Plan, which indicated a commitment from the Old Town Community Association to support the District manager position from FY 2021-22 through FY 2024-25. However, due to the economic impacts of the COVID-19 pandemic, these businesses cannot support the director in FY 2021-22, and the City is providing \$60,000 as bridge funding for the year. The funds are allocated with the understanding that the funding commitment is for one year only and the Old Town Community Association shall be responsible for fully supporting the position in future years as indicated in the Old Town Chinatown Action Plan.

### Expiring Tax Increment Finance Districts and Returning Property Tax Revenue

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The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

## Office of Management & Finance

### Enhanced Service District Community Engagement & Coordination

Council directs the Chief Administrative Officer (CAO) to hire a Coordinator and to meaningfully engage the community about services provided by Enhanced Service Districts and the impacts districts have on the community, establish clear equitable criteria for the development and oversight of districts, provide oversight and policy recommendations in line with the City's Core Values. Additionally, the CAO will perform a comprehensive review of the districts and report back to council on results of the review and the engagement process. The information will be incorporated into any district agreements.

The deliverables will be:

- an engagement process that includes the people, businesses and organizations that are most affected by the districts.
- clear criteria for development of future and oversight program of existing districts
- a comprehensive response to Audit 529 Enhances Services Districts: City provides little oversight of privately funded public services.

The CAO shall present recommendations to Council prior to any ESD contract coming before council for renewal.

### **CityFleet Kerby Garage Relocation Proposal**

Kerby Garage is functionally obsolete due to the poor condition of the facility. It is unable to be upgraded to accommodate green fleet requirements, it is located in a landslide zone and thus unable to fulfill its resilience obligations, and has a layout that precludes the provision of efficient service to the bureaus. This results in the routine waste of City resources due to service delays and disruptions in operations. Recognizing these long-standing deficiencies, OMF is directed to prepare a proposal in FY 2021-22 to relocate CityFleet for Council's consideration in the FY 2022-23 budget process. The proposal will include an evaluation of options, recommendations, cost estimates, and funding plan.

### Equitable Recruitment, Retention, and Promotion of African American and Black Employees

In October 2020 the City African American Network (CAAN) released the results and recommendations of a survey they conducted, which showed many personal accounts of discrimination, job security fears, and a consistent want for more black leadership. In March 2021 CAAN followed this up with a report on City of Portland Black Workforce Data, daylighting the disparities in both hiring and retention of African American and Black employees, and highlighting the successes of investing in Black advancement in the Diverse Empowered Employees of Portland hosted Leadership Development Program.

This budget note directs the scheduling of a work session to make space for CAAN to present the findings of their reports and discuss with Council a partnership with the Bureau of Human Resources on the implementation of their recommendations from their March 2021 report. The Bureau of Human Resources, with the City's core values as the foundation and in shared

### ATTACHMENT D -BUDGET NOTES

accountability with City Bureaus and representatives from CAAN, shall then co-create a proposal for a program promoting equitable recruitment, retention, and promotion of African American/Black employees across the City of Portland through robust changes in current hiring practices, mentorship programs, affinity spaces, and mental health support. The proposal shall also address pay equity of African American/Black employees in support of Oregon's Equal Pay Act and be informed through collaboration with CAAN to create safe, equitable space for employees. The BHR Director and representatives from CAAN shall present this proposal and the additional resources required to implement changes to City Council in a work session no later than September 30, 2021.

### **Citywide Anti-white Supremacy Training**

In October 2020 City Council participated in anti-white supremacy training with the Western States Center and committed to bringing anti-white supremacy training to all employees at the City of Portland. The Office of Equity and Human Rights has begun incorporating anti-white supremacy concepts into its Equity 101 trainings, as well as through the Racial Equity Results Based Accountability Framework as initial first steps, but we need to do more.

The Office of Equity and Human Rights is directed to partner with the Office of Commissioner Hardesty on a Request for Proposals for citywide anti-white supremacy training and come to Council in the Fall BMP with an update and request for resources.

### Bargaining in good faith with labor partners

The City acknowledges its duty to bargain in good faith over wages, including Cost of Living Adjustments (COLA). The City further acknowledges its requirement to maintain the status quo for step increases during bargaining.

### **Options for Employee Wages and Benefits in FY 2021-22**

In order to address the resource gap in FY 2021-22, the Proposed Budget does not include COLA or Merit for non-represented employees or COLA and Step increases for open contracts, subject to good faith bargaining and status quo obligations.

This budget note directs the Bureau of Human Resources to investigate options for offering nonrepresented employees and employees with open contracts other wage and benefit options in the FY 2021-22 Budget. This report will be presented to Council in Executive Session on or before September 15, 2021.

### **Program Evaluation of Portland Street Response**

In February of 2021 the Portland Street Response pilot launched, and in May of 2021 Portland Street Response formalized an agreement with Portland State University's Homelessness and Research Action Collaborative for Program Evaluation Services. This agreement includes the provision of two reports to Council – one after 6 months, and one after 12 months of program implementation and data collection.

This budget note directs Portland Street Response to schedule a work session for the City Council after the six- and twelve-month marks of the program in collaboration with the

#### ATTACHMENT D -BUDGET NOTES

Community Safety Transition Director. Each work session should include reporting about the pilot's performance against key metrics including impact on workload for Fire and Police bureau staff and number and type of calls responded to; and recommendations on how to improve the program, based on evaluation findings.

To ensure the evaluation is conducted under an appropriate study of call demand, response performance, and program outcomes while continuing to focus on one neighborhood (Lents) through March 2022, Portland Street Response (PSR) is directed to work with the Bureau of Emergency Communications and the Portland Police Bureau (PPB) to expand the call criteria addressed by the pilot, including the possibility of responding to housed individuals. Additionally, the Police Bureau shall seek all opportunities to shift calls for service involving mental health to Portland Street Response, while continuing to acknowledge and document the risks and benefits of the new policies. Finally, the Community Safety Transition Director shall work with Portland Fire & Rescue to perform a cost benefit analysis of the program and propose any new revenue options that become available by March 2022.

### Analysis of Unarmed Response Program at the Police Bureau

Community Safety Officer – Public Safety Support Specialist – Program Evaluation

The community safety officer – or Public Safety Support Specialist – program provides an unarmed alternative response model in the Portland Police Bureau. The program, which focuses on low-acuity emergency calls and frees up sworn officer time to focus on higher-priority emergency calls, was first established in FY 2017-18. The job class specification and responsibilities for community safety officers were negotiated between the City of Portland and the Portland Police Association, which represents these employees.

The Community Safety Transition Director, City Budget Office, and Police Bureau are directed to work together to propose a set of performance measures that will track outcomes of the program on an ongoing basis. The Police Bureau is also directed to provide an initial report on these measures by the end of calendar year 2021 in order to inform the budget development process for Fiscal Year 2022-23. This evaluation should include an analysis of day-to-day activities and outcomes of the program; a cost-benefit analysis of the program; and an assessment of the alignment of an expanded PS3 program and the current efforts to reimagine the City's approach to community safety. The report should include recommendations to maximize the community visibility and presence of these community safety officers; and to increase the volume of calls these employees take in order to free up as much patrol officer capacity as possible. The Police Bureau is further directed to establish the program as a program offer in its FY 2022-23 Requested Budget.

### Prioritization of Office 365 implementation at the Police Bureau

To ensure timely and successful compliance with the Department of Justice settlement which is a prerequisite to the City's ability to begin critical community safety transition work, the Council

directs that implementation of Office 365 in the Police Bureau be prioritized by the Bureau of Technology Services and the Police Bureau.

### **Alternative Delivery Models for Medical Calls**

Currently, seventy percent of Portland Fire & Rescue's calls for service are for medical calls, while thirty percent are for fires and other rescues. This suggests a misalignment between our community's needs and the City's current model, which must be addressed. To this end, I direct the Community Safety Transition Director to work with Portland Fire & Rescue, the Bureau of Emergency Communications, and the City Budget Office to issue a report to Council by December 31, 2021 that identifies alternative delivery models that would provide more appropriate response to medical calls for service. A critical consideration will be how alternative approaches enable the bureau to maintain or improve services for fire and other hazard-type calls. The report may consider revenue-generating activities, should reflect BOEC's adoption of ProQA (priority medical dispatch), and will inform the City's position on funding for contracted ambulance services.

As the Community Safety Transition Director evaluates response models and call load management practices, the City Budget Office is directed to reduce the Current Appropriation Level (CAL) target for Portland Fire & Rescue by the cost of the Rapid Response Vehicles (RRV) program in the fall of FY 2022-23 in preparation for the FY 2023-24 budget development process.

### Coordination with Community Based Organizations and the City

On April 7, 2021 Council unanimously passed Ordinance 190355 to work in partnership with Community Based Organizations to reduce the impact of gun violence in our community. That ordinance outlined a number of steps the City must take to transform our Community Safety system and this budget note seeks to provide further direction, in alignment with the intent of the original ordinance.

The Community Safety Director and Office of Violence Prevention are directed to co-create an agreement with the Community Based Organizations they contract with on safety protocols. The co-creation of these protocols will ensure that our Community Partners and the Police Bureau will have clear protocols, and that Community Partners will know what the safety protocols are, and why they are being asked to show up at the request of the Police Bureau.

The Community Safety Director is directed to advise on the appropriate operational protocols for how the Office of Violence Prevention and Police Bureau will engage with Community Based Organizations.

The Community Safety Director is directed to provide an update to Council by November 1, 2021.

### ATTACHMENT D -BUDGET NOTES

### Expiring Tax Increment Finance Districts and Returning Property Tax Revenue

The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

### Bureau of Development Services

### Sustaining Development Services Capacity to Promote Economic Recovery

The pandemic is significantly impacting development services revenue, forcing a reduction in critical services that are foundational to stimulating Portland's recovery from crisis. City Council directs the Office of Management and Finance, Bureau of Revenue and Financial Services (BRFS) to earmark \$8.3 million in second tranche federal stimulus ARPA resources to prevent immediate layoffs, delay potential layoffs, and sustain current service levels within the Bureau of Development Services. Upon receipt of second tranche resources in the Spring of 2022, BRFS shall review the Bureau of Development Services' updated five-year financial forecast. If the forecast remains the same or worse than the five-year forecast presented during FY 2021-22 budget development, \$8.3 million in ARPA resources shall be allocated to backfill bureau revenue loss as eligible under Treasury guidance. If the Development Services forecast has improved from its current 2021 state and the bureau is not proposing layoffs during FY 2022-23 budget development, Council may choose to allocate up to \$8.3 million in ARPA resources in consideration of other priority needs for the federal resources. If the actual revenue collections are significantly lower than the forecast presented during FY 2021-22 budget development or the updated forecast is significantly worse, the bureau may proceed with layoffs at any time prior to the receipt of the \$8.3 million.

### **BDS Equity Program Community Engagement Position**

This budget includes one-time General Fund resources to support a community engagement specialist position within the Bureau of Development Services. This position will join the bureau's Equity and Policy development team, leading community engagement efforts with the goal of ensuring the bureau's programs and services meet the needs of Black people, Indigenous people, people of color and people with disabilities. General Fund resources are being provided on a one-time basis for this important work given that the bureau is undergoing significant financial strain as a result of the economic impacts of the COVID-19 crisis. To ensure sustainability of this work in future years, the bureau is directed to prioritize internal resources towards this effort as part of its core operations. Additional General Fund subsidies for the Bureau of Development Services may be considered in the future to solve for continued financial challenges; however, work that is deemed essential to providing equitable services should be prioritized within bureau base resources.

## Portland Police Bureau

### Prioritization of Office 365 implementation at the Police Bureau

To ensure timely and successful compliance with the Department of Justice settlement which is a prerequisite to the City's ability to begin critical community safety transition work, the Council directs that implementation of Office 365 in the Police Bureau be prioritized by the Bureau of Technology Services and the Police Bureau.

### Sergeant Staffing at Bureau of Emergency Communications

The program to staff sergeants at BOEC 9-1-1 to support call triage has proven effective in helping to resolve or otherwise redirect low-priority calls for service that do not require a police response, freeing up patrol officer time for higher-priority calls. Efforts are underway to expand the City's 311 program to better respond to non-emergency calls for service, as well as to acquire updated call triage software (ProQA) for calls to the police; the Police Bureau is directed to continue staffing the BOEC triage program on straight-time, within existing resources, until these initiatives are complete.

### **Elimination of Unsupported Vacant Positions**

As a result of position eliminations in the FY 2020-21 Adopted Budget, the Police Bureau eliminated all then-vacant sworn positions in Summer 2020. Since that time, the Police Bureau experienced significant additional attrition, with over 100 sworn employees and 25 professional staff retiring or otherwise separating from the bureau during FY 2020-21. Some of these vacant positions are budgetarily unsupported as part of the FY 2021-22 Adopted Budget. In order to enhance transparency around the Police Bureau's staffing and personnel expenditures, Council directs the Police Bureau to develop a plan to eliminate any vacant positions that are unsupported under the FY 2021-22 Adopted Budget. The Police Bureau is directed to develop this plan in time for the FY 2021-22 Fall Budget Monitoring Process (BMP), in order to abolish unsupported positions prior to the development of FY 2022-23 requested budgets.

### Analysis of Unarmed Response Program at the Police Bureau

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### ATTACHMENT D -BUDGET NOTES

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### Resources for accelerated hiring at the Portland Police Bureau

In the proposed budget, the Mayor included onetime funding in the amount of \$5,264,000 across two fiscal years for the accelerated hiring of 30 Police Officers in the Portland Police Bureau. The Portland Police Bureau is directed to use this funding only for the personnel costs related to 30 new Police Officer hires, and no other bureau expenses. At the end of two fiscal years, any unused funds will be returned to the General Fund.

### Portland Fire & Rescue

### **Program Evaluation of Portland Street Response**

In February of 2021 the Portland Street Response pilot launched, and in May of 2021 Portland Street Response formalized an agreement with Portland State University's Homelessness and Research Action Collaborative for Program Evaluation Services. This agreement includes the provision of two reports to Council – one after 6 months, and one after 12 months of program implementation and data collection.

This budget note directs Portland Street Response to schedule a work session for the City Council after the six- and twelve-month marks of the program in collaboration with the Community Safety Transition Director. Each work session should include reporting about the pilot's performance against key metrics including impact on workload for Fire and Police bureau staff and number and type of calls responded to; and recommendations on how to improve the program, based on evaluation findings.

To ensure the evaluation is conducted under an appropriate study of call demand, response performance, and program outcomes while continuing to focus on one neighborhood (Lents) through March 2022, Portland Street Response (PSR) is directed to work with the Bureau of Emergency Communications and the Portland Police Bureau (PPB) to expand the call criteria addressed by the pilot, including the possibility of responding to housed individuals. Additionally, the Police Bureau shall seek all opportunities to shift calls for service involving mental health to Portland Street Response, while continuing to acknowledge and document the risks and benefits of the new policies. Finally, the Community Safety Transition Director shall work with Portland Fire & Rescue to perform a cost benefit analysis of the program and propose any new revenue options that become available by March 2022.

### **Alternative Delivery Models for Medical Calls**

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## Bureau of Emergency Communications

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## Office of the City Attorney

**Protocols for Reporting on the Status of the Settlement Agreement with the Department of Justice** The Office of the City Attorney is directed to share draft DOJ reports with Council members or their designee and the Mayor at least seven days in advance of their deadline for submission. In addition, the City Attorney is directed to facilitate direct communication between the DOJ and City Council on a quarterly basis to ensure progress towards substantial compliance with the agreement. Finally, the Office is directed to develop a protocol for resolution in the event that Council and the Portland Police Bureau are not in alignment on the drafted quarterly reports to the DOJ.

## **Special Appropriations**

## Coordination with Community Based Organizations and the City

On April 7, 2021 Council unanimously passed Ordinance 190355 to work in partnership with Community Based Organizations to reduce the impact of gun violence in our community. That ordinance outlined a number of steps the City must take to transform our Community Safety system and this budget note seeks to provide further direction, in alignment with the intent of the original ordinance.

The Community Safety Director and Office of Violence Prevention are directed to co-create an agreement with the Community Based Organizations they contract with on safety protocols. The co-creation of these protocols will ensure that our Community Partners and the Police Bureau will have clear protocols, and that Community Partners will know what the safety protocols are, and why they are being asked to show up at the request of the Police Bureau.

The Community Safety Director is directed to advise on the appropriate operational protocols for how the Office of Violence Prevention and Police Bureau will engage with Community Based Organizations.

The Community Safety Director is directed to provide an update to Council by November 1, 2021.

## Portland Bureau of Transportation

## **Investigation of Alternative Revenue Sources**

Council recognizes that the Portland Bureau of Transportation faces serious financial challenges as existing revenue sources are not sufficient to maintain service levels in future years or address the bureau's asset maintenance needs. Furthermore, existing revenue sources are dependent on fossil fuel consumption which is in direct conflict with our climate action goal of reducing carbon emissions by 40% before 2030. As the City implements initiatives to reach its climate action goals, the bureau will see a corresponding reduction in resources necessary to fund these initiatives. To ensure fiscal resiliency of the bureau moving forward, Council directs the Portland Bureau of Transportation to work with various stakeholders to develop new revenue sources that reflect the City's policy goals, address the bureau's structural deficit, and provide maximum fungibility to invest in our transportation system. The bureau shall present its recommended revenue proposals to Council during the FY 2022-23 budget development process.

### Exhibit E Appropriation Schedule

Appropriation by BA

Run Date: 6/17/21 Run Time: 7:16:55 PM

		Fund Requirements			
Fund Number Name	Bureau Program Expenses	Contingency	Interfund Cash Transfers	Debt Service	Total Appropriation
Bureau of Development Services					
Development Services Fund	78,073,876	28,173,401	2,815,816	1,561,006	110,624,099
Grants Fund	1,000,000	0	0	0	1,000,000
Total Bureau of Development Services	79,073,876	28,173,401	2,815,816	1,561,006	111,624,099
Bureau of Emergency Communications					
Emergency Communication Fund	28,826,442	0	942,812	311,037	30,080,29
Total Bureau of Emergency Communications	28,826,442	0	942,812	311,037	30,080,29
Bureau of Environmental Services					
Environmental Remediation Fund	11,433,473	4,138,333	1,286,344	1,918	16,860,068
Grants Fund	5,000	0	0	0	5,00
Sewer System Construction Fund	50,000	21,500,000	237,800,000	0	259,350,00
Sewer System Debt Redemption Fund	0	0	0	172,742,735	172,742,73
Sewer System Operating Fund	401,174,177	74,781,547	233,527,338	4,310,458	713,793,52
Sewer System Rate Stabilization Fund	0	92,600,000	20,000,000	0	112,600,000
Total Bureau of Environmental Services	412,662,650	193,019,880	492,613,682	177,055,111	1,275,351,323
Bureau of Fire & Police Disability & Retirement					
Fire & Police Disability & Retirement Fund	182,960,785	16,114,447	886,693	60,886,741	260,848,660
Fire & Police Disability & Retirement Res Fund	0	0	750,000	0	750,00
Total Bureau of Fire & Police Disability & Retirement	182,960,785	16,114,447	1,636,693	60,886,741	261,598,66
Bureau of Planning & Sustainability					
Community Solar Fund	0	0	0	0	(
General Fund	11,532,684	0	0	0	11,532,684
Grants Fund	1,239,447	0	0	0	1,239,44
PDX Clean Energy Community Benefits Fund	65,147,576	42,143	0	0	65,189,71
Solid Waste Management Fund	7,710,914	64,825	1,201,368	83,092	9,060,19
Total Bureau of Planning & Sustainability	85,630,621	106,968	1,201,368	83,092	87,022,049
City Budget Office					
General Fund	3,376,754	0	0	0	3,376,754
Recreational Marijuana Tax Fund	25,000	0	0	0	25,000
Total City Budget Office	3,401,754	0	0	0	3,401,754
Commissioner of Public Affairs					
General Fund	1,364,756	0	0	0	1,364,75
Total Commissioner of Public Affairs	1,364,756	0	0	0	1,364,75

Exhibit E Appropriation Schedule

Appropriation by BA

Run Date: 6/17/21

Ru	n Time: 7:16:55 PM	

		Fu	Fund Requirements		
Fund Number Name	Bureau Program Expenses	Contingency	Interfund Cash Transfers	Debt Service	Total Appropriation
General Fund	1,364,756	0	0	0	1,364,756
Total Commissioner of Public Safety	1,364,756	0	0	0	1,364,756
Commissioner of Public Utilities					
General Fund	1,394,756	0	0	0	1,394,756
Total Commissioner of Public Utilities	1,394,756	0	0	0	1,394,756
Commissioner of Public Works					
General Fund	1,364,756	0	0	0	1,364,756
Total Commissioner of Public Works	1,364,756	0	0	0	1,364,756
Fund & Debt Management					
82nd Ave/Division NPI Debt Service Fund	100,500	0	0	0	100,500
Bonded Debt Interest and Sinking Fund	0	0	0	27,090,147	27,090,14
Central Eastside Ind. District Debt Service Fund	0	0	0	10,885,237	10,885,23
Citywide Obligations Reserve Fund	0	1,012,289	4,390,000	0	5,402,289
Convention Center Area Debt Service Fund	0	0	0	18,850,791	18,850,79
Fire & Police Supplemental Retirement Res Fund	12,000	2,000	0	0	14,00
Gateway URA Debt Redemption Fund	0	0	0	19,036,000	19,036,00
General Fund	0	18,475,629	49,252,578	13,012,339	80,740,54
General Reserve Fund	0	74,723,583	827,169	0	75,550,752
Governmental Bond Redemption Fund	0	0	0	11,162,500	11,162,50
Interstate Corridor Debt Service Fund	0	0	0	40,558,615	40,558,61
Lents Town Center URA Debt Redemption Fund	3,032,592	0	0	21,405,408	24,438,00
North Macadam URA Debt Redemption Fund	4,965,650	0	0	21,962,565	26,928,21
Pension Debt Redemption Fund	0	0	0	6,337,186	6,337,18
Recreational Marijuana Tax Fund	0	784,110	0	0	784,11
River District URA Debt Redemption Fund	0	0	6,530,195	37,308,858	43,839,05
Rosewood NPI Debt Service Fund	67,760	0	0	0	67,76
South Park Blocks Redemption Fund	0	0	0	5,102,250	5,102,250
Special Finance and Resource Fund	102,132,000	0	0	563,000	102,695,00
Special Projects Debt Service Fund	0	0	0	6,652,224	6,652,224
Waterfront Renewal Bond Sinking Fund	0	0	0	6,949,440	6,949,44
Total Fund & Debt Management	110,310,502	94,997,611	60,999,942	246,876,560	513,184,61
Office for Community Technology					
General Fund	3,744,901	0	0	0	3,744,90
Total Office for Community Technology	3,744,901	0	0	0	3,744,90
Office of Community and Civic Life					
Cannabis Licensing Fund	1,541,806	299,578	32,448	0	1,873,832

Exhibit E Appropriation Schedule

Run Date: 6/17/21

	Appropriation by BA	N Contraction of the second se		Rur	n Time: 7:16:55 PI
		Fu	nd Requirement	s	
Fund Number Name	Bureau Program Expenses	Contingency	Interfund Cash Transfers	Debt Service	Total Appropriation
General Fund	15,215,568	0	0	0	15,215,56
Recreational Marijuana Tax Fund	6,217,000	0	0	0	6,217,00
otal Office of Community and Civic Life	22,974,374	299,578	32,448	0	23,306,40
Office of Equity & Human Rights					
General Fund	3,487,763	0	0	0	3,487,76
Grants Fund	134,721	0	0	0	134,72
otal Office of Equity & Human Rights	3,622,484	0	0	0	3,622,48
Office of Government Relations					
General Fund	2,567,679	0	0	0	2,567,67
Grants Fund	361,912	0	0	0	361,91
otal Office of Government Relations	2,929,591	0	0	0	2,929,59
Office of Management & Finance					
Arts Education & Access Fund	15,248,854	7,359,962	25,000	0	22,633,81
Assessment Collection Fund	0	84,850	0	0	84,85
Bancroft Bond Interest and Sinking Fund	0	0	0	6,300,000	6,300,00
CityFleet Operating Fund	45,653,898	21,276,370	1,168,470	770,519	68,869,25
Citywide Obligations Reserve Fund	5,878,644	0	1,706,843	0	7,585,48
Convention and Tourism Fund	25,545,000	0	25,000	0	25,570,00
Facilities Services Operating Fund	59,059,893	30,057,283	2,741,971	12,979,843	104,838,99
General Fund	96,201,597	0	0	0	96,201,59
Grants Fund	1,283,640	0	0	30,000,000	31,283,64
Health Insurance Operating Fund	123,750,288	23,747,489	279,389	49,391	147,826,55
Insurance and Claims Operating Fund	15,641,270	29,049,501	210,714	116,720	45,018,20
Local Improvement District Fund	1,710,797	3,235,592	19,887,857	5,411,342	30,245,58
Portland Police Assoc Health Insurnc Fund	18,690,254	11,599,504	0	0	30,289,75
Printing & Distribution Services Operating Fund	6,433,455	792,213	248,959	211,822	7,686,44
Property Management License Fund	7,877,200	0	25,000	0	7,902,20
Spectator Venues & Visitor Activities Fund	6,449,309	4,739,227	146,150	3,444,411	14,779,09
Technology Services Fund	77,366,298	26,672,165	2,313,503	742,901	107,094,86
Workers' Comp. Self Insurance Operating Fund	5,487,924	13,451,055	101,475	109,178	19,149,63
otal Office of Management & Finance	512,278,321	172,065,211	28,880,331	60,136,127	773,359,99
Office of the City Attorney					
General Fund	16,667,331	0	0	0	16,667,33
otal Office of the City Attorney	16,667,331	0	0	0	16,667,33
Office of the City Auditor					
General Fund	11,599,527	0	0	0	11,599,52

#### Exhibit E Appropriation Schedule

Run Date: 6/17/21 Run Time: 7:16:55 PM

Appropriation	by BA
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Bureau

Program

 
 Fund Requirements

 Interfund Cash
 Total

 / Transfers
 Debt Service

 0
 0

 0
 0

 0
 0

Fund Number Name	Program Expenses	Contingency	Cash Transfers	Debt Service	Total Appropriation
General Reserve Fund	0	0	0	0	0
Total Office of the City Auditor	11,599,527	0	0	0	11,599,527
Office of the Mayor					
General Fund	3,863,098	0	0	0	3,863,098
Total Office of the Mayor	3,863,098	0	0	0	3,863,098
Portland Bureau of Emergency Management					
General Fund	3,729,390	0	0	0	3,729,390
Grants Fund	3,888,149	0	0	0	3,888,149
Total Portland Bureau of Emergency Management	7,617,539	0	0	0	7,617,539
Portland Bureau of Transportation					
Grants Fund	32,946,391	0	0	0	32,946,391
Parking Facilities Fund	11,596,156	1,733,059	598,145	1,770,500	15,697,860
Recreational Marijuana Tax Fund	2,653,257	0	0	0	2,653,257
Transportation Operating Fund	326,514,205	85,404,480	11,042,328	17,692,609	440,653,622
Transportation Reserve Fund	0	9,952,563	0	0	9,952,563
Total Portland Bureau of Transportation	373,710,009	97,090,102	11,640,473	19,463,109	501,903,693
Portland Children's Levy					
Children's Investment Fund	26,113,888	4,739,428	25,000	0	30,878,316
Total Portland Children's Levy	26,113,888	4,739,428	25,000	0	30,878,316
Portland Fire & Rescue					
Fire Capital Fund	0	8,582,970	0	0	8,582,970
General Fund	139,052,168	0	0	0	139,052,168
Total Portland Fire & Rescue	139,052,168	8,582,970	0	0	147,635,138
Portland Housing Bureau					
Affordable Housing Development Fund	114,432,038	0	550,000	0	114,982,038
Community Development Block Grant Fund	16,379,088	0	225,000	776,000	17,380,088
General Fund	32,440,939	0	304,591	0	32,745,530
Grants Fund	67,318,782	0	0	401,278	67,720,060
HOME Grant Fund	14,928,162	0	0	0	14,928,162
Housing Investment Fund	7,582,498	251,872	1,901,857	0	9,736,227
Housing Property Fund	4,815,443	342,581	92,148	549,999	5,800,171
Inclusionary Housing Fund	10,741,319	0	44,997	0	10,786,316
Recreational Marijuana Tax Fund	332,690	0	0	0	332,690
Tax Increment Financing Reimbursement Fund	58,931,836	0	751,672	0	59,683,508
Total Portland Housing Bureau	327,902,795	594,453	3,870,265	1,727,277	334,094,790

### Exhibit E Appropriation Schedule

Appropriation by BA

Run Date: 6/17/21

Run Time: 7:16:55 PM

		Fu	S		
Fund Number Name	Bureau Program Expenses	Contingency	Interfund Cash Transfers	Debt Service	Total Appropriation
Portland Parks & Recreation	·				
2020 Parks Local Option Levy Fund	20,261,271	23,998,229	475,944	10,451,675	55,187,119
General Fund	92,403,844	0	0	0	92,403,844
Golf Fund	8,942,929	3,036,561	374,620	554,534	12,908,644
Grants Fund	223,000	0	0	0	223,000
Parks Capital Improvement Program Fund	95,642,206	77,438,033	564,307	150,718	173,795,264
Parks Endowment Fund	35,785	0	0	0	35,785
Portland International Raceway Fund	1,432,990	318,888	104,680	309,511	2,166,069
Portland Parks Memorial Fund	15,447,939	1,475,524	0	0	16,923,463
Total Portland Parks & Recreation	234,389,964	106,267,235	1,519,551	11,466,438	353,643,188
Portland Police Bureau					
General Fund	218,951,194	3,620,032	0	0	222,571,226
Grants Fund	1,751,458	0	0	0	1,751,458
Police Special Revenue Fund	5,720,342	0	0	0	5,720,342
Total Portland Police Bureau	226,422,994	3,620,032	0	0	230,043,026
Portland Water Bureau					
Hydroelectric Power Operating Fund	2,983,097	1,704,980	93,746	32,749	4,814,572
Hydroelectric Power Renewal Replacement Fund	0	111,457	0	0	111,457
Water Bond Sinking Fund	0	0	0	60,311,402	60,311,402
Water Construction Fund	0	0	198,695,401	0	198,695,401
Water Fund	272,819,540	188,532,477	100,597,701	5,227,568	567,177,286
Total Portland Water Bureau	275,802,637	190,348,914	299,386,848	65,571,719	831,110,118
Prosper Portland					
General Fund	7,180,627	0	0	0	7,180,627
Grants Fund	1,395,931	0	0	0	1,395,931
Recreational Marijuana Tax Fund	1,221,593	0	0	0	1,221,593
Total Prosper Portland	9,798,151	0	0	0	9,798,151
Special Appropriations					
General Fund	18,094,275	0	0	0	18,094,275
Grants Fund	3,400,000	0	18,797,213	0	22,197,213
Public Election Fund	1,329,073	0	0	0	1,329,073
Total Special Appropriations	22,823,348	0	18,797,213	0	41,620,561
Total Appropriations	3,129,668,774	916,020,230	924,362,442	645,138,217	5,615,189,663

# Attachment F

Classification Title	Number	Grade
Accounting Supervisor	30003001	58
Administrative Specialist I	30003002	54
Administrative Specialist II	30003003	55
Administrative Specialist III	30003004	56
Analyst I	30003006	56
Analyst II	30003007	57
Analyst III	30003008	58
Analyst IV	30003009	59
Auditor - Administrative Specialist I	30003200	54
Auditor - Administrative Specialist II	30003201	55
Auditor - Administrative Specialist III	30003204	56
Auditor - Analyst I	30003205	56
Auditor - Analyst II	30003211	57
Auditor - Analyst III	30003218	58
Auditor - Archives&RecordsCoordinator I	30003202	55
Auditor - Archives&RecordsCoordinator II	30003206	56
Auditor - Archives&RecordsCoordinatorIII	30003212	57
Auditor - Audit Services Director	30003228	61
Auditor - Business Systems Analyst I	30003207	56
Auditor - Business Systems Analyst II	30003213	57
Auditor - Business Systems Analyst III	30003219	58
Auditor - City Archivist	30003225	59
Auditor - City Auditor Chief Deputy	30003229	61
Auditor - City Ombudsman	30003226	59
Auditor - Clerk to City Council	30003208	57
Auditor - Coordinator I	30003203	55
Auditor - Coordinator II	30003209	56
Auditor - Coordinator III	30003214	57
Auditor - Coordinator IV	30003354	58
Auditor - Financial Analyst III	30003220	58
Auditor - General Counsel	30003232	62
Auditor - Investigator I	30003215	57
Auditor - Investigator II	30003222	58

Numer	Crade
	Grade
	57
	58
30003217	57
30003224	58
30003010	56
30003011	57
30003012	58
30003013	57
30003014	58
30003015	59
30003016	64
30003017	64
30003018	58
30003019	63
30003020	60
30003021	62
30003022	61
30003023	61
30003024	58
30003025	59
30003551	62
30003026	61
30003235	55
30003027	55
30003028	56
30003029	57
30003030	58
30003375	57
30003031	59
30003032	62
30003033	63
30003034	60
30003035	61
	30003224 30003010 30003011 30003012 30003013 30003014 30003015 30003016 30003016 30003017 30003017 30003019 30003019 30003020 30003021 30003022 30003022 30003023 30003025 30003025 30003025 30003025 30003027 30003027 30003027 30003028 30003029 30003030 30003031 30003031 30003033

Auditor - IPR Director	30003231	61
Auditor - Manager I	30003227	59
Auditor - Performance Auditor I	30003210	56
Classification Title	Number	Grade
Director III	30003039	64
ECC Communication Chief	30003558	57
ECC Coordination Chief	30003555	58
ECC Logistics Chief	30003556	58
ECC Manager	30003554	61
ECC Planning Chief	30003557	58
Economist	30003040	59
Emergency Communications Ops Mgr	30003041	60
Emergency Communications Ops Sup I	30003042	57
Emergency Communications Ops Sup II	30003043	58
Emergency Communications Systems Adm	30003044	59
Emergency Medical Services Administrator	30003045	58
Engineer III	30003047	59
Engineer, Chief	30003048	62
Engineer, City Traffic	30003049	61
Engineering Manager	30003050	61
Engineering Supervisor	30003051	60
Environmental Manager	30003052	59
Environmental Regulatory Coordinator	30003376	58
Environmental Regulatory Manager	30003553	60
Facilities Maintenance Specialist	30003500	54
Facilities Project Specialist	30003053	56
Financial Analyst I	30003054	56
Financial Analyst II	30003055	57
Financial Analyst III	30003056	58
Fire Chief	30003057	63
Fire Chief, Deputy	30003058	61
Fire Division Chief	30003059	62
Fire Marshal	30003060	62
Government Relations Specialist I	30003525	57
Government Relations Specialist II	30003061	58
Government Relations Specialist III	30003062	59
Hearings Officer	30003450	58

Deputy Director III	30003036	62
Director I	30003037	62
Director II	30003038	63
Classification Title	Number	Grade
Human Resources Systems Analyst	30003067	57
Information Security Manager	30003068	61
Information Systems Manager I	30003069	59
Information Systems Manager II	30003070	60
Information Systems Manager III	30003071	61
Information Systems Supervisor	30003072	58
Investment Officer	30003073	59
Laboratory Manager	30003074	59
Legal Assistant	30003077	56
Legal Assistant Supervisor	30003078	57
Maintenance Supervisor I - E	30003079	57
Maintenance Supervisor I - NE	30003234	57
Maintenance Supervisor II	30003080	58
Manager I	30003081	59
Manager II	30003082	61
Manager III	30003083	62
Mapping & GIS Supervisor	30003084	58
Mayor's Chief of Staff	3000008	59
Mayor's Deputy Chief of Staff	3000007	58
Mental Health Crisis Clinician I	30003550	55
Mental Health Crisis Clinician II	30003475	56
Multimedia Specialist	30003085	56
Occupational Health Specialist	30003086	59
Paralegal	30003087	57
Paralegal Supervisor	30003088	58
Peer Support Specialist	30003526	54
Planner, Principal	30003089	60
Planner, Supervising	30003090	59
Police Captain	30003091	61
Police Chief	30003092	64
Police Chief, Assistant	30003093	62
Police Commander	30003094	62
Police Internal Affairs Investigator	30003095	57

30003451	61
30003063	56
30003064	57
30003065	58
30003066	58
Number	Grade
30003101	58
30003102	58
30003103	57
30003275	57
30003104	58
30003105	60
30003106	59
30003107	59
30003108	60
	30003063 30003064 30003065 30003066 Number 30003101 30003102 30003103 30003275 30003104 30003105 30003106 30003107

Public Information Manager	30003096	59
Public Information Officer	30003097	57
Risk Manager	30003098	60
Risk Specialist I	30003099	56
Risk Specialist II	30003100	57

### Attachment G

## Nonrepresented Classification Standard Grades July 1, 2021

Grade		Minimum	Midpoint	Maximum	
	HOURLY	\$16.41	\$20.51	\$24.61	
53	BIWEEKLY	\$1,312.80	\$1,640.80	\$1,968.80	
	YEARLY	\$34,133	\$42,661	\$51,189	
	HOURLY	\$22.37	\$27.96	\$33.55	NOTES:
54	BIWEEKLY	\$1,789.60	\$2,236.80	\$2,684.00	*The biweekly
	YEARLY	\$46,530	\$58,157	\$69,784	rate is compute
	HOURLY	\$24.51	\$34.98	\$45.44	by multiplying
55	BIWEEKLY	\$1,960.80	\$2,798.00	\$3,635.20	the HOURLY rat
	YEARLY	\$50,981	\$72,748	\$94,515	by 80.
	HOURLY	\$27.05	\$38.60	\$50.14	
56	BIWEEKLY	\$2,164.00	\$3,087.60	\$4,011.20	
	YEARLY	\$56,264	\$80,278	\$104,291	**The
	HOURLY	\$32.15	\$42.82	\$53.48	approximate
57	BIWEEKLY	\$2,572.00	\$3,425.20	\$4,278.40	annual rate is
	YEARLY	\$66,872	\$89,055	\$111,238	computed by
	HOURLY	\$35.43	\$49.77	\$64.11	multiplying the
58	BIWEEKLY	\$2,834.40	\$3,981.60	\$5,128.80	
	YEARLY	\$73,694	\$103,522	\$133,349	
	HOURLY	\$40.70	\$55.96	\$71.22	**To calculate
59	BIWEEKLY	\$3,256.00		\$5,697.60	approximate
	YEARLY	\$84,656	\$116,397	\$148,138	monthly rates,
	HOURLY	\$46.55	\$61.92	\$77.29	divide the
60	BIWEEKLY	\$3,724.00	\$4,953.60	\$6,183.20	annual rate by
	YEARLY	\$96,824	\$128,794	\$160,763	
	HOURLY	\$47.12	\$64.80	\$82.47	
61	BIWEEKLY	\$3,769.60	\$5,183.60	\$6,597.60	
	YEARLY	\$98,010	\$134,774	\$171,538	
	HOURLY	\$56.68	\$76.52	\$96.35	
62	BIWEEKLY	\$4,534.40	\$6,121.20	\$7,708.00	***The
	YEARLY	\$117,894	\$159,151	\$200,408	approximate
	HOURLY	\$66.22	\$86.09	\$105.95	annual rate
63	BIWEEKLY	\$5 <i>,</i> 297.60	\$6,886.80	\$8 <i>,</i> 476.00	shown in this
	YEARLY	\$137,738	\$179,057	\$220,376	table will not
	HOURLY	\$74.63	\$97.01	\$119.38	always match
64	BIWEEKLY	\$5 <i>,</i> 970.40	\$7,760.40	\$9 <i>,</i> 550.40	
	YEARLY	\$155,230	\$201,770	\$248,310	

## Attachment H

# Nonrepresented Classifications with Non-Standard Pay Ranges July 1, 202

Classification Title	Number	Pay Range	Minimum	Midpoint		
Clerical Trainee	30000015	HGRS9510-01	14.00	0.00		
Commissioner's Admin Support Specialist	3000004	GRDE9010-01	21.63	27.48		
Commissioner's Chief of Staff	3000006	GRDE9050-01	46.65	54.34		
Commissioner's Senior Staff Rep	30002511	GRDE9080-01	35.72	44.97		
Commissioner's Staff Rep	3000005	GRDE9020-01	27.46	38.83		
Community Service Aide I	30000589	HGRS9530-01	14.00	0.00		
Community Service Aide II	30000590	HGRS9570-01	14.79	0.00		
Community Service Aide III	30003325	HGRS9575-01	22.96	0.00		
Community Service Aide IV	30003326	HGRS9576-01	42.22	0.00		
Engineering Trainee	30000221	HGRS9560-01	14.33	0.00		
Fire Chief, Deputy (51.69 hour schedule)	30003058	GRDN0061-01	36.46	50.14		
Fire Fighter Trainee	30000791	SCLN9520	15.32			
Mayor's Chief of Staff (controlled class)	3000008	GRDN0059-C1	40.70	56.99		
Parks Activities Specialist	30000255	HGRS9600-01	14.00	0.00		
Police Training Instructor	30001036	SCLN9013	36.66			
Public Safety Aide	30000296	HGRS9570-01	14.79	0.00		
Recreation Assistant	30000295	HGRS9580-01	14.00	0.00		
Recreation Leader-PT/Seasonal	30000254	HGRS9540-01	14.00	0.00		
Sports Official	30000294	HGRS9590-01	14.00	0.00		
Staff Assistant	30000067	HGRS9550-01	20.14	0.00		
Surveying Aide, Trainee	30000222	HGRS9560-01	14.33	0.00		

1
Maximum
14.19
33.32
62.02
54.21
50.20
15.74
26.94
47.76
73.89
26.94
63.82
73.27
51.34
26.94
27.36
20.55
34.77
25.77
26.94