

2018-2020 Strategic Plan

2018-2020 KEY INITIATIVES

These key initiatives focus on *urgent and time-sensitive actions* that BPS will lead in the next three years to advance the long-term goals of the City's recently adopted major plans. Please see the full BPS Strategic Plan to look at our ongoing workplan.

SHAPE THE FUTURE OF PORTLAND THROUGH:

1. Increase Housing Options

- Multifamily Housing
- Middle Housing
- Homelessness
- Accessibility
- High-performance Building
- Inclusionary Housing
- SW Corridor Equitable Housing Strategy
- Historic Resources Inventory

2. Create an Efficient, Low-carbon, Built Environment

- Home Energy Score
 - Community Solar
 - Resilient Power
 - Net zero Building Code (for new construction)
 - Climate Equity

3. Grow Vibrant, Successful Centers

- Center Strategies
- Better Zoning Tools
- Transit Corridors
- Equitable Transit-orientated development

4. Build 21st Century Central City

- Better Zoning Tools
- Improved Public Realm
- Major New Development
- Broadway Corridor
- Rose Quarter Redevelopment

5. Pursue Smart Cities Initiatives

- Smart Autonomous Vehicles Strategy
- Electric Vehicle Strategy
- Open Data Program
- Portland Urban Data Lake Pilot
- Air Quality Sensor Deployment/IoT Sensor Pilot
- Regional Smart Cities Action Plan

6. Increase Reuse, Recycling, and Composting

- Wasted Food
- Construction and Demolition
- Multifamily Garbage and Recycling Services

7. Advance Inclusive Prosperity

- Affordable Commercial Space
- Brownfields
- Middle-wage jobs

8. Improve Watershed Health and Resiliency

- Environmental Overlay Zone Maps and Code
- Willamette Greenway Plan and Code for the South Reach
- FEEMA/NOAA Biological Opinion
- Eastbank Crescent Plan

2012 Portland Plan

ADDRESS DISPARITIES & EQUITY THROUGH:

1. Thriving Educated Youth

- 1.1 A culture of high expectations and achievements for all Portland youth
- 1.2 Shared ownership for youth success
- 1.3 Neighborhoods and communities that support vouth
- 1.4 Facilities and programs that meet 21st century opportunities and challenges

2. Economic Prosperity

- 2.1 Regional trade sector business growth
- 2.2 Public and private Urban Innovation
- 2.3 Trade and freight hub
- 2.4 Growing employment districts
- 2.5 Neighborhood business vitality
- 2.6 Economic prosperity and affordability

3. Healthy Connected City

- 3.1 Decisions that benefit health and safety
- 3.2 Vibrant Neighborhood centers
- 3.3 Connections for people, places, water, and wildlife

BPS LEADS AS AN ANTI-RACIST, MULTICULTURAL, INCLUSIVE, ORGANIZATION THROUGH:

2015-2019 Racial Equity Plan

1. Equitable Bureau Culture

- A. Community Building
- B. Strong Communication Channels
- C. Focused Equity Skill Building
- D. Accountability Systems

2. Diverse Workforce

- A. Targeted Internship Program
- B. Standardized Staff and Intern Hiring Process
- C. Consistent Employee Onboarding
- D. Equitable Professional Development Opportunities

3. Measurable Equity Results From our Work

- A. Equitable Community Development
- B. Community Engagement Program
- C. Metrics, Monitoring, and Evaluation Program
- D. Shared Project Management Approach
- E. Internal Collaboration



2035 Comprehensive Plan

PROVIDE GUIDANCE FOR A MORE PROSPEROUS, HEALTHY, EQUITABLE AND RESILIENT PORTLAND:

1. Community Involvement

- A. Community involvement as a partnership
- B. Social Justice and Equity
- C. Value community wisdom and participation
- D. Transparency and accountability
- E. Meaningful participation
- F. Accessible and effective participation
- G. Strong civic infrastructure

2. Urban Form

- A. A city designed for people
- B. A climate and hazard resilient urban form
- C. Focused growth
- D. A system of centers and corridors
- E. Connected public realm and open spaces
- F. Employment districts
- G. Nature in the city

3. Design and Development

- A. Context-sensitive design and development
- B. Historic and cultural resources
- C. Human and environmental health
- D. Urban resilience

4. Housing

- A. Housing diversity
- B. Equitable access to housing
- C. Healthy connected city
- D. Affordable housing
- E. High-performance housing

5. Economic Development

- A. Prosperity
- B. Development
- C. Business district vitality

6. Environmental Health

- A. Climate
- B. Healthy watersheds and environment
- C. Resilience
- D. Environmental equity
- E. Community stewardship

7. Public Facilities and Services

- A. Quality public facilities and services
- B. Multiple benefits
- C. Reliability and resiliency
- D. Public rights-of-way
- Sanitary and stormwater systems
- F. Flood management
- G. Water
- H. Parks, natural areas, and recreation
- I. Public safety and emergency response
- . Solid waste management
- K. School facilities
- L. Technology and communications
- M. Energy infrastructure and services

8. Transportation

- A. Safety
- B. Multiple goals
- C. Great places
- D. Environmentally sustainable
- . Equitable transportation
- F. Positive health outcomes
- G. Opportunities for prosperity
- H. Cost effectiveness
- Airport Futures

9. Land Use Designations and Zoning

A. Land use designations and zoning

2015 Climate Action Plan

REDUCE CARBON EMISSIONS THROUGH:

1. Buildings & Energy

- Building Energy Performance Reporting
- Community Solar
- Carbon Pricing
- Net zero Buildings

2. Urban Form & Transportation

- Stable Funding
- Land Use Planning
- Active Transportation
- Lower-carbon Fuels

3. Consumption & Solid Waste

- Consumption-based Emissions
- Food Waste
- Waste Recovery

4. Food & Agriculture

Low-carbon Foods

5. Urban Forest, Natural Systems & Carbon Sequestration

- Tree Canopy
- Depaying

6. Climate Change Preparation

- Hot, dry Summers (Heat Islands)
- More Intense Rain Events (Runoff & Flooding)
- Decision-making and Capacity Building

7. Community Engagement, Outreach & Education

- Community Engagement (expand & deepen)
- Outreach and Education (citywide campaigns)

8. Local Government Operations

Operations (investments & capital projects)

FY19-20 Council Priorities

PRIORITIES FOR INITIAL DIRECTIONS TO DEVELOP:

1. Housing and Homelessness Issues

- Joint Office of Homeless Services: one-time funding issue and potential conversion to ongoing
- Permanent Supportive Housing
- TIF Cliff in Housing
- Rental Registration Program
- Southwest Corridor Housing Strategy
- ADU Pilot

2. Looming Liabilities

- Columbia River Levee
- PERS Liability
- Portland Harbor Clean-up
- Major Maintenance funding gaps across City bureaus
- Mt. Tabor Reservoir
- Anderson Settlement

3. Labor Issues

- Non-Represented Classification and Compensation Increase
- Pay Equity
- Portland Fire and Rescue labor contract
- Bureau of Emergency Communication labor contracts

4. Internal City Projects and Services

- Portland Building Project Technology
- Downtown Space Optimization

5. Other Issues

- 3-1-1 Integration
- Integrated Tax System
- Competitive Grants Pool
- Census Prep
- Un-reinforced Masonry Assessments
- Outer Powell
- Generally: Parks, public safety, and livability