

Changes needed to ensure long-term sustainability

Portland Parks and Recreation's golf program is at a crossroads. Intended to be self-supporting, the program required an infusion of \$800,000 of taxpayer funds in 2017 to remain solvent.

While Parks improved practices on some fronts...

- Reduced costs
- Increased outreach

...financial risks remain:

- Declining rounds
- Rising staff costs
- Maintenance backlog
- Lax contract management

We recommend the Bureau:

- Present alternative financial forecast scenarios to City Council for direction
- Negotiate contracts to reflect current conditions
- Increase contract monitoring to ensure provisions are followed
- Present contracts to City Council for approval and renewal