

# **Proposed Budget**

**City of Portland, Oregon**

**Fiscal Year 2018-19**

**Citywide Summaries**

**Bureau Budgets**

**Fund Summaries**

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# Mayor's Message



Office of Mayor Ted Wheeler  
City of Portland

## INTRODUCTION

The proposed budget invests record funding for homeless services, includes strategies and resources to increase community-centered policing, focuses on support for small businesses, and moves the city budget toward long-term fiscal sustainability.

My proposed budget makes significant investments to address four core objectives:

- Embracing fiscal responsibility both now and over the long-term
- Addressing housing affordability and homelessness
- Strengthening public safety and police accountability
- Enhancing economic prosperity

The proposed budget increases the Business License Tax rate, from the current 2.2% to 2.6%, while increasing the Owner's Compensation Deduction from \$103,000 to \$125,000, to give small business owners some additional relief.

These changes would result in an estimated \$15.3 million in additional revenues this year to stabilize the budget for homeless services, invest more in moving people out of shelters and into housing, fund programs in the Police Bureau that support community-centered policing, add resources to trash and graffiti cleanup, and to provide additional small business support.

## INVESTMENT PRIORITIES

To address **HOMELESSNESS**, my budget includes:

- A record \$31.2 million for the Joint Office, a 10.1% increase compared with last year.
- Significantly increases resources for housing placement, particularly those who are transitioning from shelter by an additional \$3 million.
- Converts \$4 million in one-time dollars to ongoing support for year-round shelter, housing placement, and intensive street engagement. This will provide ongoing stability on the budget allocated toward the Joint Office of Homeless Services.

- Prioritizes and aligns funds for supportive housing so that we can continue to make good on our efforts to provide an additional 2,000 units of supportive housing over the next 10 years.

To address **HOUSING**, my budget includes:

- Invests in more than 700 newly affordable units currently under construction and slated to open in 2018, and an additional 1,322 units that are beginning construction and will be opening their doors in 2019.
- Allocates \$2,040,521 to the Office of Rental Services, which was formed to inform renters and landlords of their rights and responsibilities, to mediate disputes between parties, and to manage the rental relocation assistance program. This includes \$200,000 to create a Rental Registration System, which will provide quality data on the rental market, including rent increases, evictions, security deposits and more. That data is essential to policymakers as we work to address the current housing affordability crisis. In addition, the budget includes \$175,000 in one-time General Fund resources to manage the coordination of the development and implementation of the Rental Registration System across City bureaus for the Office of Rental Services.
- Increases the amount of funding available for Citywide home repair by \$294,393, prioritizing services for households in East Portland.
- Includes two new staff to support implementation of the Affordable Housing Bond, funded by allowable bond administrative funding. The Proposed Budget also realigns \$352,500 in permanent supportive housing funding from the Joint Office of Homeless Services' budget to the Portland Housing Bureau in order to pair housing services with affordable units developed through the bond.

To address **POLICING**, my budget includes:

- Authorizes 52 additional sworn officers to help the bureau curb increasing response time for 911 calls, reduce the bureau's reliance on overtime, reduce officer fatigue, and pivot toward a community policing model over the next several years. That means more time spent meeting with residents, business owners, attending community meetings, and building trust with the residents of Portland.
- Enhances the Behavioral Health Unit to respond to individuals experiencing mental health issues. The officers and mental health professionals on the Behavioral Health Response Teams work proactively with individuals who have mental health issues and are identified as having multiple or high-risk contacts with police. The goal of intervention is to reduce the individual's contacts with the Portland Police Bureau and the criminal justice system by coordinating their connection with the healthcare system. We're going to increase the number of BHU teams from three to five, providing additional case management and follow up contacts. We think this ask can increase the number of clients served by 50% ... that's an additional 250 clients over last year.
- Restores ongoing funding to the Service Coordination Team. The SCT is a program that offers treatment and housing to repeat and frequent drug and property crime offenders. The SCT program has produced measurable positive results around reduced recidivism (reduced 82% for program graduates) and several evaluations from PSU have shown that the program results in significant cost-savings across the justice system.

- Adds 3 analyst positions to expand the internal audit staff in the Professional Standards Division. Additional staff capacity will allow for follow-up support on use-of-force audits, as well as expand the internal audit function to include other bureau policies.
- Adds 4 dedicated officer positions in the Training Division responsible for Ethics and Procedural Justice, Leadership Development, Basic Patrol Procedures, and Advanced Training.
- Adds two staff to the Records Division to decrease the amount of time required to fulfill public records requests.
- Funds positions to assist with the development of the PCCEP program in accordance with the Department of Justice settlement amendments.
- Directs the Police Bureau and the Office of Management & Finance to ensure that the Community Service Officer program is implemented by January 1st, 2019.
- Provides ongoing funds for a Complaints Investigator position for Independent Police Review. The position will help the Auditor's Office meet its obligations under the settlement agreement with the US Department of Justice regarding turnaround times for investigations of complaints of police misconduct.

To address **ECONOMIC PROSPERITY**, my budget includes:

- Increases support for Small Business Growth Program & Small Business Technical Assistance to help 200 businesses reach growth and wealth creation outcomes, and support 400 business owners on their path to become strong and stable. Most Inclusive Business Resource Network business owners are from underrepresented communities such as people of color, low-income residents and women.

To address **FISCAL RESPONSIBILITY**, my budget includes:

- Invests in more resources and technology to collect taxes that are already owed, including the business license tax. These investments should more than pay for themselves with increased revenue collections.
- Requires every General Fund bureau to identify efficiencies equaling 1% of their budgets over the next 12 months through realignments, smart use of technology, reduction of overhead, or other means that do not impact front line service delivery to the public. Next year, the base budgets of each bureau will account for these savings.
- Converts \$4.0 million of one-time dollars spent on homeless services into ongoing funds, which will help us move toward a more sustainable Joint Office.
- Includes \$12.3 million in one-time General Fund resources to address critical infrastructure needs in Transportation, Parks, and Fire. In addition, my Parks budget includes \$625,000 in ongoing resources to increase the bureau's major maintenance funding and directs the bureau to keep requesting major maintenance funding every year until they have enough to maintain our beautiful parks system.
- Includes strategies that will reduce our dependence on expensive overtime staffing in the Police Bureau.

## CONCLUSION

We are now almost into our tenth year of economic expansion, and the majority of Portland's economic indicators are stronger than they've ever been. Incomes are rising. Unemployment is near an all-time low. The region continues to attract a highly skilled workforce and add new businesses.

However, recent years of economic growth and revenue expansion have made it too easy for Portland government to lose its focus when it comes to fiscal discipline.

I have a responsibility to the people I represent, and those who come after me, to recognize that our costs are growing much faster than our revenues, our resources are finite, and our needs are substantial. My proposed budget addresses this misalignment head-on, with several initiatives focused on Portland's long-term fiscal sustainability.

My proposed budget focuses our resources on the things that make a real difference in the lives of Portlanders. It is our responsibility address homelessness compassionately and effectively, to invest in affordable housing units, to work towards a community-centered policing model and to ensure economic growth and fiscal discipline for long-term success.

Sincerely,

Mayor Ted Wheeler

# **Budget Overview**

The City of Portland (the City) budget document for FY 2018-19 serves as a fiscal, programmatic, and policy information guide. The document is organized to provide Citywide information at levels of increasing detail.

Within the budget document, the City's budget decisions and financial information are presented from a variety of perspectives. There is special emphasis on the General Fund as it contains the discretionary resources available to the City, resources that can be allocated to any City program. Summary financial tables are located in the Financial Summaries section of this document.

## **Strategic Goals and Strategies**

### **Vision**

We aspire to be a beautiful, safe, and clean city of choice for ourselves and future generations - a city with a healthy and sustainable economy, strong businesses, vital neighborhoods, a diverse population, excellent schools, a vibrant downtown, an honest government that is open and participatory, extensive recreational and cultural opportunities, a healthy environment, and sufficient housing stock to meet our needs.

### **Mission**

The City of Portland is a responsive and accessible local government that strives to continually identify and seize opportunities to improve the quality of life in our community. We work to support civic excellence and effective, responsive community and intergovernmental partnerships.

We provide urban services to meet the safety, transportation, environmental, recreational, planning, and neighborhood livability needs of our citizens and visitors. We are responsible for providing clean and safe drinking water and for the maintenance of the City's water system. We are responsible stewards of our City's fiscal health and resources. We utilize a diverse, skilled, and dedicated workforce to provide seamless service to our citizens and visitors. We strive for excellence in all we do.

### **Values**

- **Commitment** We believe that service to our citizens and customers is our most important job. We will make sure that people can count on us to be responsive to the needs of the community.
- **Integrity** Whenever we make a decision, provide a service, or interact with citizens and customers, we act with honesty and integrity. People learn from experience that they can continue to trust us. We treat all people equally and equitably.
- **Partnerships** Our team supports and complements the leadership of our Mayor and City Council. We involve people and key stakeholders because we value their commitment, diversity, and ownership.
- **Innovation** We apply creative and cost-effective solutions when delivering services to our community with a goal of continuously improving the quality of life.

### **Goals**

The current goals of the Mayor and the City Council follow. In the coming years, these goals will be updated and realigned to reflect the Portland Plan.

### ***Ensure a safe and peaceful community***

- Protect life
- Preserve property
- Promote community responsibility, commitment, and preparedness

### ***Promote economic vitality and opportunity***

- Support quality education
- Provide high quality, reasonably priced public utility services
- Create an attractive location for businesses and jobs

### ***Improve the quality of life in neighborhoods***

- Ensure growth and development are well managed
- Provide access to transportation and recreation services
- Provide affordable housing and reduce neighborhood nuisances

### ***Protect and enhance the natural and built environment***

- Protect the city's land, water, air, and open spaces
- Provide safe drinking and waste water services
- Protect endangered species

### ***Operate and maintain an effective and safe transportation system***

- Provide multi-modal transportation choices
- Maintain and improve street conditions
- Support economic development and neighborhood livability

### ***Deliver efficient, effective, and accountable municipal services***

- Deliver responsive, competitive government services
- Maintain healthy City financial condition
- Manage government to achieve goals

## **The Portland Plan**

The Portland Plan is the document that guides City efforts and prioritization of limited resources through 2035. The plan is comprised of three integrated strategies: 1) thriving, educated youth; 2) economic prosperity and affordability; and 3) a healthy, connected City. All strategies are tied together by an equity framework to guide the plan implementation and improve City operational business practices, support actions that promote accountability, close disparity gaps, and increase community engagement in civic activities.

## **Budget Summary**

### **Total City Budget**

State of Oregon Local Budget Law requires the City to report its total legal budget. This is defined to include total operating costs and the internal transactions between funds. The total Proposed Budget for FY 2018–19 is \$5.11 billion, which reflects a \$173.8 million (3.5%) increase from the current FY 2017-18 Revised Budget.

## **Total Net Budget**

Although state budget law requires that all expenditures within and between funds are documented in the legal budget, this overstates actual expenditures for programs because it double counts internal transactions (internal materials and services and fund-level cash transfers). Such transactions occur between City funds when one City agency provides services to another. Because this technically inflates the budget, the City usually references a net budget. After eliminating the intracity transfers, the City's net budget in FY 2018-19 is \$4.16 billion. Table 1 of the Financial Summaries provides greater detail of the total and net City budget figures.

## **General Fund Budget**

General Fund resources are categorized as either discretionary or nondiscretionary. Discretionary resources are those that the City Council can allocate to programs and services in any area. In other words, these resources have few restrictions on how they can be allocated. General Fund discretionary resources are typically used to support such basic City services as police, fire, and parks.

Discretionary resources total \$554.2 million and include property taxes, utility license fees, business license fees, transient lodging taxes, state shared revenues (from cigarette taxes and liquor sales), taxes on the sales of recreational marijuana, and cash transfers into the General Fund. Nondiscretionary resources include interagency revenues, grants, service charges, permits and fees, and other revenues specifically dedicated to a particular purpose.

All General Fund resources are also categorized as either one-time or ongoing. An example of a one-time resource is an increase in beginning fund balance. While available in the specific year, it is not a resource that can be relied on in future years. An example of an ongoing resource is an increase in property tax revenues that will be sustained over time. The City budget uses a combination of one-time and ongoing resources to fund programs and services. City financial policies state that one-time resources may not be used to fund ongoing expenses.

## **Budget Process**

### **Local Budget Law**

Local government budgeting in Oregon is governed by Local Budget Law, Chapter 294 of the Oregon Revised Statutes. The law has two major objectives:

- Provide standard procedures for preparing, presenting, and administering local budgets
- Ensure citizen involvement in the preparation of the budget

Budgeting in Oregon is an effort shared by citizens and elected and appointed officials. Citizens involved in the budget process work to ensure the services they require and want are adequately funded. City officials are responsible for building a budget that reflects the public interest and is structurally correct.

The Tax Supervising and Conservation Commission (TSCC), a five-member citizen board appointed by the Governor, reviews the budgets of all governmental jurisdictions in Multnomah County. The TSCC, together with the State Department of Revenue, is responsible for ensuring the City budget complies with Local Budget Law.

### **Budget Officer and Budget Committee**

To give the public ample opportunity to participate in the budget process, Local Budget Law requires appointment of a Budget Officer and formation of a Budget Committee. The Budget Officer prepares the Proposed Budget under direction of the Mayor. The Budget Committee then reviews and revises the Proposed Budget before it is formally adopted by the governing body. For the City, the Budget Officer is the City Budget Director, and the Budget Committee consists of the members of the City Council.

Notices are published, budgets are made available for public review, and opportunities for public comment are provided. These actions encourage public participation in the budget decision-making process, and give public exposure to budgeted programs and fiscal policies prior to adoption.

## **Preparing the Proposed Budget**

Acting as the Budget Officer, the Budget Director is responsible for overseeing the preparation of the Mayor's Proposed Budget for presentation to the City Council, sitting as the Budget Committee. The Proposed Budget is the culmination of an extensive process of budget development, analysis, and revision. Bureaus prepare Requested Budgets in accordance with direction given by the Mayor. These are submitted to the City Budget Office, which then analyzes the requests.

## **Public Involvement Process**

The City engages in a proactive public outreach effort as part of the budget process. In order to ensure that all stakeholders were involved in the budget development process, bureaus were directed to continue with the Budget Advisory Committee (BAC) process that included management, labor, customers, and internal and external experts. These committees reviewed the bureau's draft budget request, weighed in on the program and service rankings, and provided input on proposed reductions.

In advance of the Proposed Budget, the City held two community hearings where specific input was gathered from Portland residents. The feedback Portlanders provided helped the Mayor prioritize services and focus on specific areas where services could be enhanced. Testimony was also collected electronically via email at [citybudgetoffice@portlandoregon.gov](mailto:citybudgetoffice@portlandoregon.gov).

## **Budget Web Site**

The City maintains a community budget web page: [www.portlandoregon.gov/budget](http://www.portlandoregon.gov/budget). The site contains bureaus' Requested Budgets, financial analyses of the requests, current and historical budget documents, and other financial reports.

## **Direct Public Testimony**

Community members may directly contact the Mayor and Commissioners with input for the budget. In addition to participating in the budget advisory committees and community budget forums described above, community members also have several opportunities to personally testify on bureau budget requests:

- Annual Budget Hearings - the City Council, sitting as the Budget Committee, holds one or more public hearings before the budget is approved. The public may testify on any budget topic during these hearings or submit testimony via email.
- Tax Supervising and Conservation Commission Hearing - public testimony is taken during the TSCC hearing on the City's Approved Budget.
- Adopted Budget Hearing - testimony is taken at the City Council session for the final adoption of the budget.

## **Approving the Budget**

In accordance with Local Budget Law, the City Council will convene as the Budget Committee to consider the Proposed Budget. Announcements advertising the Budget Committee meetings are printed in local newspapers. The public is encouraged to attend and provide testimony on the Proposed Budget. The timing and frequency of the public notices are governed by Local Budget Law.

The Budget Committee meets to accomplish four actions:

- Receive the budget message and budget document
- Hear and consider public testimony
- Review and approve a balanced budget
- Approve the rate for property taxes

The Budget Officer may provide a copy of the Proposed Budget to each member of the Budget Committee at any time prior to the first Budget Committee meeting. The budget becomes a public record at this point.

At the first Budget Committee meeting, the Mayor delivers the budget message, explaining the Proposed Budget and significant changes in the City's financial position. After the initial meeting, the Budget Committee may meet as many times as needed to revise and approve the budget. If two or more meetings are held to take comment from the public, the first meeting must meet Local Budget Law publication requirements. Notice of other meetings of the Budget Committee must be provided as required by Oregon public meeting law. All meetings are open to the public.

The City Budget Office summarizes the changes from the Mayor's Proposed Budget to the Approved Budget. This information and copies of the Proposed Budget are sent to TSCC for review and analysis.

### **Tax Supervising & Conservation Commission Hearing**

TSCC is responsible for reviewing, holding hearings, and producing a report on the budgets of every jurisdiction in Multnomah County. They hold a required public hearing, with Council in attendance, on the Approved Budget. The outcome of this hearing is a letter certifying that the budget is in compliance with Local Budget Law. The letter may contain recommendations and/or objections. The City is responsible for addressing any objections or recommendations.

### **Adopting the Budget**

City Council votes to officially adopt the budget before the start of the new fiscal year. Changes that are allowed between the time the budget is approved and final adoption are defined by Local Budget Law and are limited. Changes normally include technical adjustments and carryover amendments.

### **Amending the Budget**

Changes after budget adoption are completed through the budget monitoring process (BMP), which also includes a supplemental budget. During the BMP, bureaus can request to transfer appropriation. In supplemental budgets, bureaus may ask to increase appropriation. The BMP and supplemental budgets provide Council the opportunity to change the budget three times a year.

# **Budget Notes**

## **Bureau of Planning & Sustainability**

### **Light Pollution**

Based on the Central City 2035 plan, Council directs the Bureau of Planning and Sustainability to present a project timeline related to mitigating light pollution to Council as part of the Fall 2018 Budget Monitoring Process. This project timeline should include the following components: identification of lead staff with BPS; estimates for an analysis of best practices related to a “dark skies” initiative; an outline of next steps needed for implementation within five years, including options for expedited implementation based on budget allocation.

## **City Budget Office**

### **Fiscal Sustainability Bridge**

City Council directs the City Budget Office (CBO) to reduce the FY 2019-20 Current Appropriation Level ongoing targets for all General Fund bureaus by 1.0%. In advance of the FY 2019-20 budget process, bureaus are directed to identify efficiencies, organizational changes, and other cost-saving ideas that achieve the necessary savings without reducing front-line services. Bureaus should identify those savings in their budget requests. Bureaus unable to identify the savings may request additional ongoing funding in FY 2019-20.

### **Business License Tax**

The City Budget Office will work with bureaus to establish performance measures and strategic targets for the programs that the City is able to expand or permanently fund because of the FY 2018-19 increase in business license taxes. CBO will provide Council with an annual review of program results through at least the FY 2021-22 fiscal year and will also post quarterly updates of available data.

The City commits to avoid further increases in the business license tax for ten years to provide a stable tax environment for companies that do business within the City of Portland. In addition, if new local taxes are imposed on businesses, significantly changing the tax environment in Portland, the Mayor commits to present a budget proposal that rolls back the business license tax to its current level.

## **Fire & Rescue**

### **Station Roof Replacements**

Council directs Portland Fire and Rescue to use available balance from the 1998 Facilities GO Bond to replace the failing roofs at Fire Stations 4 and 22.

## **Office of Equity & Human Rights**

### **Public Accommodations**

Council directs the Office of Equity & Human Rights, the Office of Neighborhood Involvement, and the City Budget Office to undertake an analysis of Citywide public accommodations. This will include identification of current spending and service levels across all bureaus. These entities will provide recommendations for the City's standard provision of accommodations, how to centralize support and resources for bureaus to meet these standards, and how to fund services that go beyond current allocations (focused first on prioritization of existing resources and process improvements without new resources). The analysis will be provided no later than December 31, 2018 in order to inform FY 2019-20 Budget Development.

## **Office of Management & Finance**

### **Jasmine Block**

Council directs the Office of Management & Finance (OMF) to fund the FY 2018-19 cash contribution and financing requirements for the Jasmine Block project from Facilities Services Operating Fund reserves. Upon Council approval of the development agreement and finalization of the downtown core tenancy study directed by Resolution 37274, OMF should request reimbursement from the appropriate tenant fund.

### **Community Service Officer Program**

Council directs the Police Bureau and the Office of Management & Finance to ensure that the Community Service Officer pilot program is implemented by January 1<sup>st</sup>, 2019. Beginning in FY 2018-19, the Police Bureau and OMF will provide joint quarterly reports to Council on the progress toward implementation (including updates on labor negotiations, hiring, CSO training, and CSO staffing) and identify strategies to overcome any delays in the implementation timeline. Council further directs the Police Bureau to engage in a pre/post evaluation of the program to determine if the pilot is successful in achieving positive outcomes for the bureau and for the community, and determine whether the program is scalable. This evaluation will be presented to Council with recommendations by January 1<sup>st</sup>, 2020.

## **Office of Neighborhood Involvement**

### **Equity in Funding for Neighborhood Coalitions**

City Council directs ONI to work with relevant stakeholders to develop a methodology to equitably distribute existing resources among the neighborhood coalitions without additional funding. ONI shall also provide a plan for implementation in time for FY 2019-20 budget development and report back to Council by December 2018.

## **Portland Bureau of Transportation**

### **Derelict RV Enforcement**

In FY 2017-18, PBOT worked with local neighbors, the police bureau, vehicle owners, tow companies and people experiencing homelessness to address safety and environmental hazards resulting from broken down RVs in the right-of-way. Council directs PBOT to continue current work with bureau resources in FY 2018-19, and to return to Council with a report on program challenges and successes in advance of the development of the FY 2019-20 budget.

### **ADA Compliance CAL Adjustment**

City Council directs the Portland Bureau of Transportation and Portland Parks and Recreation to request General Fund increases of \$1,000,000 and \$500,000, respectively, to their FY 2019-20 Current Appropriation Level (CAL) targets during the FY 2018-19 Fall Supplemental Budget process. If approved, this funding will be dedicated to ADA compliance in each bureau.

## **Portland Parks & Recreation**

### **Increases to Parks' Major Maintenance Funding**

Council directs Portland Parks & Recreation to request ongoing funding of \$500,000 for major maintenance needs in each budget process until a level of funding is achieved that is sufficient for addressing the bureau's regular, scheduled major maintenance needs. Council will make the determination each year whether to fund this additional allocation with new or realigned resources. Portland Parks & Recreation shall use this funding to address major maintenance needs in addition to its current annual appropriation. This funding should complement other strategies in addressing the bureau's major maintenance gap, including the internal reallocation of resources, the divestment of assets, and periodic General Obligation bonds.

### **Completion of Critical Planning Efforts and Preparation for Vision Plan**

Council directs Portland Parks & Recreation to complete and present to Council three key planning processes prior to moving forward with the Vision Plan planning process: the financial sustainability plan, the cost-recovery plan, and the level of service plans for parks and community centers. These efforts should define any financial and service constraints and opportunities prior to engaging the community in the vision planning process.

As part of these primary planning efforts, Portland Parks & Recreation should explicitly identify strategies for addressing the bureau's major maintenance gap and park expansion due to the increase in system development charge revenues. Additionally, the level of service study should include a preliminary plan that addresses the City's goals around neighborhood and full-service community centers within the financial constraints defined in the financial plan.

### **ADA Compliance CAL Adjustment**

City Council directs the Portland Bureau of Transportation and Portland Parks and Recreation to request General Fund increases of \$1,000,000 and \$500,000, respectively, to their FY 2019-20 Current Appropriation Level (CAL) targets during the FY 2018-19 Fall Supplemental Budget process. If approved, this funding will be dedicated to ADA compliance in each bureau.

## **Portland Police Bureau**

### **Community Service Officer Program**

Council directs the Police Bureau and the Office of Management & Finance to ensure that the Community Service Officer program is implemented by January 1<sup>st</sup>, 2019. Beginning in FY 2018-19, the Police Bureau and OMF will provide joint quarterly written reports to Council Offices on the progress toward implementation (including updates on labor negotiations, hiring, CSO training, and CSO staffing) and identify strategies to overcome any delays in the implementation timeline.

## **Prosper Portland, Parks & Recreation, Office of Management & Finance, and Bureau of Transportation**

### **Film Office Financing**

Council directs the Portland Bureau of Transportation, Portland Parks and Recreation and the Office of Management & Finance to coordinate a plan that funds one-half of the Portland Film Office through filming permit revenues in FY 2019-20. Each bureau's requested budget should reflect any changes necessary to achieve this goal.

# Guide to Financial Summaries

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## Introduction

The Financial Summaries section contains a variety of tables intended to help the reader view the budget as a whole, and includes consolidated budget figures across all the City's funds and bureaus.

The tables in this section only include the City's General Fund funding for Prosper Portland, which is a semi-autonomous agency that operates under City charter but is budgeted separately and has other funding sources.

## Summary Tables

<b>Total City Budget</b>	<p>Table 1, <i>Total City Budget - Resources and Requirements</i>, offers the broadest picture of the City budget. The table includes FY 2015-16 Actuals, FY 2016-17 Actuals, the FY 2017-18 Revised Budget reflecting through accounting period 9 (March 31, 2018), and the FY 2018-19 Proposed Budget. Table 1 shows the budget broken out into major revenue and expense classes. There are two types of major expense classes: bureau expenses and fund expenses. Bureau expenses are the types of operating and capital expenditures that result from the provision of programs or services by the City's bureaus. Categories of bureau expenses are personnel services, external materials and services, internal materials and services, and capital outlay. Fund expenses are financial requirements for a fund to meet its obligations such as contingencies, debt service, and interfund transfers.</p> <p>The Citywide totals in Table 1 and elsewhere show the sum of the various funds and a net budget figure. The net budget subtracts the double count caused by interfund transfers and internal materials and services.</p>
<b>Appropriation Schedule</b>	<p>Table 2, the <i>Appropriation Schedule</i>, is a legally required summary of budgeted expenditures by bureau, by fund. Appropriations are divided into bureau program expenses and fund expenses. Fund expenses are divided into contingency, interfund cash transfers, and debt service.</p>
<b>Bureau Expenses</b>	<p>Table 3, <i>Summary of Bureau Expenses by Fund</i>, shows the amount budgeted for each major bureau expense category. The total column of Table 3 is equal to the first column in Table 2.</p>
<b>Resources</b>	<p>Table 4, <i>Summary of Resources by Fund</i>, provides a more detailed view of the major revenue types received by each bureau. General Fund discretionary revenues are included in other external revenue.</p>
<b>Total Budget by Fiscal Year</b>	<p>Table 5, <i>Total Resources and Requirements by Fiscal Year</i>, shows the total budget for all bureaus in the budget year, current year, and two prior years.</p>

<b>Tax Levy Computation</b>	Table 6, <i>Tax Levy Computation</i> , outlines City property tax levy calculations. It includes Measure 5 and Measure 47/50 tax base, operating property tax revenues, and general obligation bond debt service property tax revenues. The table states total requirements for each tax supported fund less nontax revenues, which leaves the amount the fund receives in current year tax revenues. This amount is then factored up for delinquencies and any applicable Measure 5 and 50 losses. The result is a certified property tax levy for each fund.
<b>Urban Renewal Certification</b>	Table 7, <i>Urban Renewal Certification</i> , shows estimated FY 2018-19 tax increment collections for the City's urban renewal districts.
<b>Authorized Positions</b>	Table 8, <i>Summary of Authorized Positions</i> , is a summary of the full-time equivalent positions authorized by Council through the budget process. The figures include regular part-time positions, limited term positions, and regular full-time positions.
<b>General Fund Revenues and Expenses</b>	<p>Table 9, <i>General Fund Resources and Requirements</i>, summarizes the budget for the General Fund, one of the City's largest, most visible, and most flexible funds. It shows the different sources of revenue, the budgets for individual bureaus within the General Fund, and the fund level expenses. The table compares the FY 2017-18 Revised Budget to the FY 2018-19 Proposed Budget.</p> <p>Table 9 also shows what portion of a bureau's budget is supported with discretionary General Fund resources. Some General Fund revenues, known as nondiscretionary resources, are restricted to certain purposes by contract or policy. For instance, TriMet (the regional transit authority) contracts with the Portland Police Bureau for police services. Those dollars, provided by TriMet, can only be spent by the Portland Police Bureau for activities related to that contract. Similarly, Portland Parks &amp; Recreation generates fee income from its recreation programs that City Council has decided to dedicate for parks and recreation functions.</p> <p>The major types of nondiscretionary resources are intergovernmental revenues, services charges, permits, fees, and service reimbursements. Overhead recovery from non-General Funds cover these funds' share of the cost of services provided by central administrative bureaus within the General Fund.</p> <p>A bureau's discretionary budget does not include nondiscretionary resources, and thus represents the bureau's allocation of those dollars over which the City Council exercises discretion, such as property taxes, business license revenue, and utility license fees.</p>
<b>Operating and Capital Budget</b>	Table 10, <i>Operating and Capital Budget</i> , summarizes the operating and capital expenditures included in bureau budgets for the FY 2017-18 Revised Budget and FY 2018-19 Proposed Budget by bureau and fund.
<b>Capital Budget by Bureau</b>	Table 11, <i>Capital Budget by Bureau</i> , summarizes the Citywide Capital Improvement Plan (CIP) Budget for each bureau.
<b>Capital Budget by Geographic Area</b>	Table 12, <i>Capital Budget by Geographic Area</i> , shows CIP budgets by geographic area for each bureau. Some capital projects overlap districts and are reflected in the geographic areas of east, west, north, or citywide.

Table 1

# Total City Budget – Resources and Requirements

Financial Summaries

This table summarizes the City budget as a whole according to the major categories of expenses and revenues. The figures on this page combine all of the City's funds except those of the Portland Development Commission, a semi-autonomous agency that operates under City charter but is budgeted separately. All subsequent budget tables follow this format.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Proposed FY 2018-19
<b>Resources</b>				
<b>External Revenues</b>				
Taxes	562,799,703	608,862,911	649,240,961	706,350,706
Licenses & Permits	261,983,019	282,322,250	264,446,678	296,853,425
Charges for Services	750,172,892	811,106,219	830,169,125	885,186,259
Intergovernmental	181,595,927	206,262,874	283,283,950	282,391,917
Bond & Note	630,489,274	941,436,241	661,177,968	399,160,388
Miscellaneous	54,431,263	71,978,562	59,278,391	48,827,185
<b>Total External Revenues</b>	<b>2,441,472,078</b>	<b>2,921,969,057</b>	<b>2,747,597,073</b>	<b>2,618,769,880</b>
<b>Internal Revenues</b>				
General Fund Discretionary	0	0	0	0
General Fund Overhead	0	0	0	0
Fund Transfers - Revenue	568,381,914	610,303,282	672,544,467	712,830,152
Interagency Revenue	193,683,954	204,921,320	238,128,366	237,821,272
<b>Total Internal Revenues</b>	<b>762,065,868</b>	<b>815,224,602</b>	<b>910,672,833</b>	<b>950,651,424</b>
Beginning Fund Balance	1,153,476,222	1,219,798,057	1,278,085,773	1,540,700,561
<b>Total Resources</b>	<b>4,357,014,168</b>	<b>4,956,991,716</b>	<b>4,936,355,679</b>	<b>5,110,121,865</b>
Less Intracity Transfers	(762,065,868)	(815,224,602)	(910,672,833)	(950,651,424)
<b>Total NET Budget</b>	<b>3,594,948,300</b>	<b>4,141,767,114</b>	<b>4,025,682,846</b>	<b>4,159,470,441</b>
<b>Requirements</b>				
<b>Bureau Expenditures</b>				
Personnel Services	677,095,349	700,723,661	777,820,827	827,535,417
External Materials and Services	641,855,953	733,596,891	1,036,970,058	980,765,145
Internal Materials and Services	193,683,954	204,976,320	238,128,366	237,821,272
Capital Outlay	106,557,720	223,499,818	435,337,849	503,426,175
<b>Total Bureau Expenditures</b>	<b>1,619,192,976</b>	<b>1,862,796,690</b>	<b>2,488,257,100</b>	<b>2,549,548,009</b>
<b>Fund Expenditures</b>				
Debt Service	949,641,221	1,116,402,080	542,292,735	573,714,283
Contingency	0	0	877,039,133	970,147,822
Fund Transfers - Expense	568,381,914	610,303,282	672,544,467	712,830,152
<b>Total Fund Expenditures</b>	<b>1,518,023,135</b>	<b>1,726,705,362</b>	<b>2,091,876,335</b>	<b>2,256,692,257</b>
Ending Fund Balance	1,219,798,057	1,367,489,664	356,222,244	303,881,599
<b>Total Requirements</b>	<b>4,357,014,168</b>	<b>4,956,991,716</b>	<b>4,936,355,679</b>	<b>5,110,121,865</b>
Less Intracity Transfers	(762,065,868)	(815,279,602)	(910,672,833)	(950,651,424)
<b>Total NET Budget</b>	<b>3,594,948,300</b>	<b>4,141,712,114</b>	<b>4,025,682,846</b>	<b>4,159,470,441</b>

# Appropriation Schedule – FY 2018-19

Table 2

## Financial Summaries

This table summarizes the major categories of expenditures, including fund-level expenses, by fund and by bureau. It does not include unappropriated ending balance.

	Bureau Program Expenses	Contingency	Fund Requirements		Total Appropriation
			Interfund Cash Transfers	Debt Service	
<b>Bureau of Development Services</b>					
Development Services Fund	69,240,527	26,969,532	2,306,473	1,360,492	99,877,024
<b>Total Bureau of Development Services</b>	<b>69,240,527</b>	<b>26,969,532</b>	<b>2,306,473</b>	<b>1,360,492</b>	<b>99,877,024</b>
<b>Bureau of Emergency Communications</b>					
Emergency Communication Fund	24,117,521	1,178,401	982,010	271,083	26,549,015
<b>Total Bureau of Emergency Communications</b>	<b>24,117,521</b>	<b>1,178,401</b>	<b>982,010</b>	<b>271,083</b>	<b>26,549,015</b>
<b>Bureau of Environmental Services</b>					
Environmental Remediation Fund	6,548,611	7,184,663	98,454	1,672	13,833,400
Grants Fund	185,775	0	0	0	185,775
Sewer System Construction Fund	0	86,750,000	130,500,000	0	217,250,000
Sewer System Debt Redemption Fund	0	0	0	181,624,675	181,624,675
Sewer System Operating Fund	283,537,356	73,335,860	242,384,880	3,782,788	603,040,884
Sewer System Rate Stabilization Fund	0	165,550,000	5,000,000	0	170,550,000
<b>Total Bureau of Environmental Services</b>	<b>290,271,742</b>	<b>332,820,523</b>	<b>377,983,334</b>	<b>185,409,135</b>	<b>1,186,484,734</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>					
Fire & Police Disability & Retirement Fund	154,567,644	10,774,000	911,868	58,593,081	224,846,593
Fire & Police Disability & Retirement Res Fund	0	0	750,000	0	750,000
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>154,567,644</b>	<b>10,774,000</b>	<b>1,661,868</b>	<b>58,593,081</b>	<b>225,596,593</b>
<b>Bureau of Planning &amp; Sustainability</b>					
Community Solar Fund	51	0	74	0	125
General Fund	9,716,707	0	0	0	9,716,707
Grants Fund	1,347,434	0	0	0	1,347,434
Solid Waste Management Fund	7,502,145	121,292	193,723	72,419	7,889,579
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>18,566,337</b>	<b>121,292</b>	<b>193,797</b>	<b>72,419</b>	<b>18,953,845</b>
<b>City Budget Office</b>					
General Fund	2,791,188	0	0	0	2,791,188
<b>Total City Budget Office</b>	<b>2,791,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,791,188</b>
<b>Commissioner of Public Affairs</b>					
Children's Investment Fund	20,073,514	8,299,797	25,000	0	28,398,311
General Fund	2,103,476	0	0	0	2,103,476
<b>Total Commissioner of Public Affairs</b>	<b>22,176,990</b>	<b>8,299,797</b>	<b>25,000</b>	<b>0</b>	<b>30,501,787</b>
<b>Commissioner of Public Safety</b>					
General Fund	1,186,543	0	0	0	1,186,543
<b>Total Commissioner of Public Safety</b>	<b>1,186,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,186,543</b>
<b>Commissioner of Public Utilities</b>					
General Fund	1,188,143	0	0	0	1,188,143
<b>Total Commissioner of Public Utilities</b>	<b>1,188,143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,188,143</b>
<b>Commissioner of Public Works</b>					
General Fund	1,186,571	0	0	0	1,186,571
<b>Total Commissioner of Public Works</b>	<b>1,186,571</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,186,571</b>
<b>Fund &amp; Debt Management</b>					
42nd Avenue NPI Debt Service Fund	93,355	0	0	0	93,355
82nd Ave/Division NPI Debt Service Fund	93,017	0	0	0	93,017
Airport Way Debt Service Fund	0	0	0	5,187,594	5,187,594
Bonded Debt Interest and Sinking Fund	0	0	0	17,183,775	17,183,775

Table 2

## Appropriation Schedule – FY 2018-19

Financial Summaries

This table summarizes the major categories of expenditures, including fund-level expenses, by fund and by bureau. It does not include unappropriated ending balance.

	Bureau Program Expenses	Contingency	Fund Requirements		Total Appropriation
			Interfund Cash Transfers	Debt Service	
Central Eastside Ind. District Debt Service Fund	0	0	0	9,624,474	9,624,474
Convention Center Area Debt Service Fund	0	0	0	7,809,418	7,809,418
Cully Blvd. NPI Debt Service Fund	93,355	0	0	0	93,355
Division-Midway NPI Debt Service Fund	93,840	0	0	0	93,840
Gateway URA Debt Redemption Fund	0	0	0	5,443,794	5,443,794
General Fund	0	16,641,568	51,020,727	10,727,715	78,390,010
General Reserve Fund	0	62,691,528	0	0	62,691,528
Governmental Bond Redemption Fund	0	0	0	4,218,119	4,218,119
Interstate Corridor Debt Service Fund	0	0	0	42,106,203	42,106,203
Lents Town Center URA Debt Redemption Fund	0	0	0	19,971,917	19,971,917
North Macadam URA Debt Redemption Fund	0	0	0	22,217,101	22,217,101
Parkrose NPI Debt Service Fund	92,687	0	0	0	92,687
Pension Debt Redemption Fund	0	0	0	5,646,245	5,646,245
River District URA Debt Redemption Fund	0	0	0	44,672,258	44,672,258
Rosewood NPI Debt Service Fund	93,409	0	0	0	93,409
South Park Blocks Redemption Fund	0	0	0	10,495,322	10,495,322
Special Finance and Resource Fund	105,862,694	0	0	51,350	105,914,044
Special Projects Debt Service Fund	0	0	0	7,763,250	7,763,250
Waterfront Renewal Bond Sinking Fund	0	0	0	9,487,935	9,487,935
<b>Total Fund &amp; Debt Management</b>	<b>106,422,357</b>	<b>79,333,096</b>	<b>51,020,727</b>	<b>222,606,470</b>	<b>459,382,650</b>
<b>Office of Equity &amp; Human Rights</b>					
General Fund	1,869,711	0	0	0	1,869,711
<b>Total Office of Equity &amp; Human Rights</b>	<b>1,869,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,869,711</b>
<b>Office of Government Relations</b>					
General Fund	1,965,034	0	0	0	1,965,034
<b>Total Office of Government Relations</b>	<b>1,965,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,965,034</b>
<b>Office of Management &amp; Finance</b>					
Arts Education & Access Fund	12,343,285	8,629,087	25,000	0	20,997,372
BFRES Facilities GO Bond Construction Fund	1,921	296	10,975	0	13,192
CityFleet Operating Fund	41,058,538	24,765,231	1,216,298	1,643,656	68,683,723
Convention and Tourism Fund	20,498,500	0	25,000	0	20,523,500
EBS Services Fund	10,541,324	3,476,497	176,356	0	14,194,177
Facilities Services Operating Fund	122,062,961	38,584,966	1,017,377	6,781,962	168,447,266
General Fund	44,696,195	0	0	0	44,696,195
Health Insurance Operating Fund	98,464,119	21,138,783	307,191	43,046	119,953,139
Insurance and Claims Operating Fund	11,624,024	31,651,743	202,661	95,153	43,573,581
Portland Police Assoc Health Insurnc Fund	18,687,566	5,947,816	0	0	24,635,382
Printing & Distribution Services Operating Fund	7,066,855	1,897,091	285,385	184,611	9,433,942
Property Management License Fund	5,469,000	20,000	25,000	0	5,514,000
Public Safety GO Bond Fund	0	3,130	152,698	0	155,828
Recreational Marijuana Tax Fund	5,000	0	0	0	5,000
Spectator Venues & Visitor Activities Fund	6,795,815	4,556,275	201,853	3,441,592	14,995,535
Technology Services Fund	58,707,392	17,429,518	4,241,556	647,474	81,025,940
Workers' Comp. Self Insurance Operating Fund	5,248,398	12,901,913	109,304	95,153	18,354,768
<b>Total Office of Management &amp; Finance</b>	<b>463,270,893</b>	<b>171,002,346</b>	<b>7,996,654</b>	<b>12,932,647</b>	<b>655,202,540</b>

# Appropriation Schedule – FY 2018-19

Table 2

## Financial Summaries

This table summarizes the major categories of expenditures, including fund-level expenses, by fund and by bureau. It does not include unappropriated ending balance.

	Bureau Program Expenses	Contingency	Fund Requirements		Total Appropriation
			Interfund Cash Transfers	Debt Service	
<b>Office of Neighborhood Involvement</b>					
General Fund	11,334,640	0	0	0	11,334,640
Recreational Marijuana Tax Fund	700,000	0	0	0	700,000
<b>Total Office of Neighborhood Involvement</b>	<b>12,034,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,034,640</b>
<b>Office of the City Attorney</b>					
General Fund	13,329,537	0	0	0	13,329,537
<b>Total Office of the City Attorney</b>	<b>13,329,537</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,329,537</b>
<b>Office of the City Auditor</b>					
Assessment Collection Fund	0	82,100	0	0	82,100
Bancroft Bond Interest and Sinking Fund	0	0	0	4,709,990	4,709,990
General Fund	10,599,026	0	0	0	10,599,026
Local Improvement District Fund	1,495,205	3,393,547	16,074,158	3,278,789	24,241,699
<b>Total Office of the City Auditor</b>	<b>12,094,231</b>	<b>3,475,647</b>	<b>16,074,158</b>	<b>7,988,779</b>	<b>39,632,815</b>
<b>Office of the Mayor</b>					
General Fund	3,938,560	0	0	0	3,938,560
<b>Total Office of the Mayor</b>	<b>3,938,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,938,560</b>
<b>Portland Bureau of Emergency Management</b>					
General Fund	3,546,501	0	0	0	3,546,501
Grants Fund	5,196,800	0	0	0	5,196,800
<b>Total Portland Bureau of Emergency Management</b>	<b>8,743,301</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,743,301</b>
<b>Portland Bureau of Transportation</b>					
Gas Tax Bond Redemption Fund	0	0	0	1,741,000	1,741,000
Grants Fund	41,362,865	0	0	0	41,362,865
Parking Facilities Fund	21,933,123	1,469,296	504,982	1,879,200	25,786,601
Recreational Marijuana Tax Fund	1,770,626	0	0	0	1,770,626
Transportation Operating Fund	293,354,969	148,660,747	10,075,850	15,953,571	468,045,137
Transportation Reserve Fund	0	7,466,526	0	0	7,466,526
<b>Total Portland Bureau of Transportation</b>	<b>358,421,583</b>	<b>157,596,569</b>	<b>10,580,832</b>	<b>19,573,771</b>	<b>546,172,755</b>
<b>Portland Fire &amp; Rescue</b>					
BFRES Facilities GO Bond Construction Fund	604,185	0	0	0	604,185
General Fund	124,348,717	0	0	0	124,348,717
Public Safety GO Bond Fund	756,927	0	0	0	756,927
<b>Total Portland Fire &amp; Rescue</b>	<b>125,709,829</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,709,829</b>
<b>Portland Housing Bureau</b>					
Community Development Block Grant Fund	9,535,667	0	0	748,000	10,283,667
General Fund	34,973,480	0	0	0	34,973,480
Grants Fund	3,018,648	0	0	0	3,018,648
HOME Grant Fund	4,570,201	0	0	0	4,570,201
Housing Capital Fund	21,726,307	0	0	0	21,726,307
Housing Investment Fund	6,568,116	18,000	998,176	0	7,584,292
Housing Property Fund	2,307,825	4,212,577	0	829,479	7,349,881
Inclusionary Housing Fund	14,979,580	0	0	0	14,979,580
Tax Increment Financing Reimbursement Fund	75,011,548	188,301	631,674	0	75,831,523
<b>Total Portland Housing Bureau</b>	<b>172,691,372</b>	<b>4,418,878</b>	<b>1,629,850</b>	<b>1,577,479</b>	<b>180,317,579</b>

Table 2

## Appropriation Schedule – FY 2018-19

Financial Summaries

This table summarizes the major categories of expenditures, including fund-level expenses, by fund and by bureau. It does not include unappropriated ending balance.

	Bureau Program Expenses	Contingency	Fund Requirements		Total Appropriation
			Interfund Cash Transfers	Debt Service	
<b>Portland Parks &amp; Recreation</b>					
General Fund	91,776,741	0	0	0	91,776,741
Golf Fund	7,833,536	683,454	440,496	357,495	9,314,981
Grants Fund	2,189,950	0	0	0	2,189,950
Parks Capital Improvement Program Fund	84,216,828	63,740,427	519,600	131,360	148,608,215
Parks Endowment Fund	23,636	0	0	0	23,636
Parks Local Option Levy Fund	0	0	251,000	0	251,000
Portland International Raceway Fund	1,440,453	868,055	75,535	269,972	2,654,015
Portland Parks Memorial Fund	11,849,041	3,688,822	181,600	0	15,719,463
<b>Total Portland Parks &amp; Recreation</b>	<b>199,330,185</b>	<b>68,980,758</b>	<b>1,468,231</b>	<b>758,827</b>	<b>270,538,001</b>
<b>Portland Police Bureau</b>					
General Fund	216,866,933	0	0	0	216,866,933
Grants Fund	756,758	0	0	0	756,758
Police Special Revenue Fund	5,348,703	0	0	0	5,348,703
Recreational Marijuana Tax Fund	2,149,750	0	0	0	2,149,750
<b>Total Portland Police Bureau</b>	<b>225,122,144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>225,122,144</b>
<b>Portland Water Bureau</b>					
Hydroelectric Power Operating Fund	2,618,077	2,248,914	33,992	28,543	4,929,526
Hydroelectric Power Renewal Replacement Fund	0	100,000	0	0	100,000
Water Bond Sinking Fund	0	0	0	58,071,377	58,071,377
Water Construction Fund	0	0	146,704,926	0	146,704,926
Water Fund	237,772,779	102,828,069	94,168,300	4,470,180	439,239,328
<b>Total Portland Water Bureau</b>	<b>240,390,856</b>	<b>105,176,983</b>	<b>240,907,218</b>	<b>62,570,100</b>	<b>649,045,157</b>
<b>Prosper Portland</b>					
General Fund	6,190,664	0	0	0	6,190,664
<b>Total Prosper Portland</b>	<b>6,190,664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,190,664</b>
<b>Special Appropriations</b>					
General Fund	11,492,706	0	0	0	11,492,706
Public Election Fund	1,237,200	0	0	0	1,237,200
<b>Total Special Appropriations</b>	<b>12,729,906</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,729,906</b>
<b>Total Citywide Appropriation</b>	<b>2,549,548,009</b>	<b>970,147,822</b>	<b>712,830,152</b>	<b>573,714,283</b>	<b>4,806,240,266</b>

# Summary of Bureau Expenses by Fund – FY 2018-19

Table 3

## Financial Summaries

This table summarizes the major categories of expenditures included in bureau program budgets by fund and by bureau.

	Personnel Services	External Mat'l & Svcs	Internal Mat'l & Svcs	Capital Outlay	Total Bureau Expenses
<b>Bureau of Development Services</b>					
Development Services Fund	52,150,360	5,859,741	11,230,426	0	69,240,527
<b>Total Bureau of Development Services</b>	<b>52,150,360</b>	<b>5,859,741</b>	<b>11,230,426</b>	<b>0</b>	<b>69,240,527</b>
<b>Bureau of Emergency Communications</b>					
Emergency Communication Fund	16,725,891	2,647,710	4,743,920	0	24,117,521
<b>Total Bureau of Emergency Communications</b>	<b>16,725,891</b>	<b>2,647,710</b>	<b>4,743,920</b>	<b>0</b>	<b>24,117,521</b>
<b>Bureau of Environmental Services</b>					
Environmental Remediation Fund	518,192	4,955,893	1,074,526	0	6,548,611
Grants Fund	0	185,775	0	0	185,775
Sewer System Operating Fund	74,346,131	69,716,189	44,001,776	95,473,260	283,537,356
<b>Total Bureau of Environmental Services</b>	<b>74,864,323</b>	<b>74,857,857</b>	<b>45,076,302</b>	<b>95,473,260</b>	<b>290,271,742</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>					
Fire & Police Disability & Retirement Fund	2,250,600	134,479,191	17,795,003	42,850	154,567,644
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>2,250,600</b>	<b>134,479,191</b>	<b>17,795,003</b>	<b>42,850</b>	<b>154,567,644</b>
<b>Bureau of Planning &amp; Sustainability</b>					
Community Solar Fund	0	51	0	0	51
General Fund	9,333,572	428,962	(45,827)	0	9,716,707
Grants Fund	969,172	235,050	143,212	0	1,347,434
Solid Waste Management Fund	2,546,831	2,218,705	2,736,609	0	7,502,145
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>12,849,575</b>	<b>2,882,768</b>	<b>2,833,994</b>	<b>0</b>	<b>18,566,337</b>
<b>City Budget Office</b>					
General Fund	2,276,212	293,358	221,618	0	2,791,188
<b>Total City Budget Office</b>	<b>2,276,212</b>	<b>293,358</b>	<b>221,618</b>	<b>0</b>	<b>2,791,188</b>
<b>Commissioner of Public Affairs</b>					
Children's Investment Fund	682,243	19,333,270	58,001	0	20,073,514
General Fund	1,357,851	519,316	226,309	0	2,103,476
<b>Total Commissioner of Public Affairs</b>	<b>2,040,094</b>	<b>19,852,586</b>	<b>284,310</b>	<b>0</b>	<b>22,176,990</b>
<b>Commissioner of Public Safety</b>					
General Fund	932,680	51,069	202,794	0	1,186,543
<b>Total Commissioner of Public Safety</b>	<b>932,680</b>	<b>51,069</b>	<b>202,794</b>	<b>0</b>	<b>1,186,543</b>
<b>Commissioner of Public Utilities</b>					
General Fund	922,571	80,308	185,264	0	1,188,143
<b>Total Commissioner of Public Utilities</b>	<b>922,571</b>	<b>80,308</b>	<b>185,264</b>	<b>0</b>	<b>1,188,143</b>
<b>Commissioner of Public Works</b>					
General Fund	965,860	36,028	184,683	0	1,186,571
<b>Total Commissioner of Public Works</b>	<b>965,860</b>	<b>36,028</b>	<b>184,683</b>	<b>0</b>	<b>1,186,571</b>
<b>Fund &amp; Debt Management</b>					
42nd Avenue NPI Debt Service Fund	0	93,355	0	0	93,355
82nd Ave/Division NPI Debt Service Fund	0	93,017	0	0	93,017
Cully Blvd. NPI Debt Service Fund	0	93,355	0	0	93,355
Division-Midway NPI Debt Service Fund	0	93,840	0	0	93,840
Parkrose NPI Debt Service Fund	0	92,687	0	0	92,687
Rosewood NPI Debt Service Fund	0	93,409	0	0	93,409
Special Finance and Resource Fund	0	105,862,694	0	0	105,862,694
<b>Total Fund &amp; Debt Management</b>	<b>0</b>	<b>106,422,357</b>	<b>0</b>	<b>0</b>	<b>106,422,357</b>

Table 3

## Summary of Bureau Expenses by Fund – FY 2018-19

Financial Summaries

This table summarizes the major categories of expenditures included in bureau program budgets by fund and by bureau.

	Personnel Services	External Mat'l & Svcs	Internal Mat'l & Svcs	Capital Outlay	Total Bureau Expenses
<b>Office of Equity &amp; Human Rights</b>					
General Fund	1,452,361	192,526	224,824	0	1,869,711
<b>Total Office of Equity &amp; Human Rights</b>	<b>1,452,361</b>	<b>192,526</b>	<b>224,824</b>	<b>0</b>	<b>1,869,711</b>
<b>Office of Government Relations</b>					
General Fund	1,451,790	316,849	196,395	0	1,965,034
<b>Total Office of Government Relations</b>	<b>1,451,790</b>	<b>316,849</b>	<b>196,395</b>	<b>0</b>	<b>1,965,034</b>
<b>Office of Management &amp; Finance</b>					
Arts Education & Access Fund	0	11,150,000	1,193,285	0	12,343,285
BFRES Facilities GO Bond Construction Fund	0	0	1,921	0	1,921
CityFleet Operating Fund	8,973,082	9,828,422	2,416,983	19,840,051	41,058,538
Convention and Tourism Fund	0	20,096,248	402,252	0	20,498,500
EBS Services Fund	2,331,768	3,078,259	5,091,297	40,000	10,541,324
Facilities Services Operating Fund	5,590,217	34,623,501	4,165,507	77,683,736	122,062,961
General Fund	33,652,180	5,409,667	5,634,348	0	44,696,195
Health Insurance Operating Fund	1,789,954	96,242,571	431,594	0	98,464,119
Insurance and Claims Operating Fund	1,280,411	7,352,553	2,991,060	0	11,624,024
Portland Police Assoc Health Insurnc Fund	0	18,687,566	0	0	18,687,566
Printing & Distribution Services Operating Fund	1,919,162	3,786,702	950,991	410,000	7,066,855
Property Management License Fund	0	5,392,199	76,801	0	5,469,000
Recreational Marijuana Tax Fund	0	0	5,000	0	5,000
Spectator Venues & Visitor Activities Fund	480,790	3,542,464	315,561	2,457,000	6,795,815
Technology Services Fund	30,752,567	20,071,918	3,708,858	4,174,049	58,707,392
Workers' Comp. Self Insurance Operating Fund	1,274,743	3,287,052	686,603	0	5,248,398
<b>Total Office of Management &amp; Finance</b>	<b>88,044,874</b>	<b>242,549,122</b>	<b>28,072,061</b>	<b>104,604,836</b>	<b>463,270,893</b>
<b>Office of Neighborhood Involvement</b>					
General Fund	6,065,913	4,379,166	889,561	0	11,334,640
Recreational Marijuana Tax Fund	0	700,000	0	0	700,000
<b>Total Office of Neighborhood Involvement</b>	<b>6,065,913</b>	<b>5,079,166</b>	<b>889,561</b>	<b>0</b>	<b>12,034,640</b>
<b>Office of the City Attorney</b>					
General Fund	11,668,835	554,218	1,106,484	0	13,329,537
<b>Total Office of the City Attorney</b>	<b>11,668,835</b>	<b>554,218</b>	<b>1,106,484</b>	<b>0</b>	<b>13,329,537</b>
<b>Office of the City Auditor</b>					
General Fund	7,236,844	1,568,275	1,793,907	0	10,599,026
Local Improvement District Fund	0	10,000	1,485,205	0	1,495,205
<b>Total Office of the City Auditor</b>	<b>7,236,844</b>	<b>1,578,275</b>	<b>3,279,112</b>	<b>0</b>	<b>12,094,231</b>
<b>Office of the Mayor</b>					
General Fund	2,304,620	849,097	784,843	0	3,938,560
<b>Total Office of the Mayor</b>	<b>2,304,620</b>	<b>849,097</b>	<b>784,843</b>	<b>0</b>	<b>3,938,560</b>
<b>Portland Bureau of Emergency Management</b>					
General Fund	2,027,246	662,764	856,491	0	3,546,501
Grants Fund	1,022,175	4,174,625	0	0	5,196,800
<b>Total Portland Bureau of Emergency Management</b>	<b>3,049,421</b>	<b>4,837,389</b>	<b>856,491</b>	<b>0</b>	<b>8,743,301</b>

# Summary of Bureau Expenses by Fund – FY 2018-19

Table 3

## Financial Summaries

This table summarizes the major categories of expenditures included in bureau program budgets by fund and by bureau.

	Personnel Services	External Mat'l & Svcs	Internal Mat'l & Svcs	Capital Outlay	Total Bureau Expenses
<b>Portland Bureau of Transportation</b>					
Grants Fund	7,708,307	3,531,610	5,483,165	24,639,783	41,362,865
Parking Facilities Fund	475,952	4,376,292	3,422,463	13,658,416	21,933,123
Recreational Marijuana Tax Fund	560,000	1,010,626	0	200,000	1,770,626
Transportation Operating Fund	111,638,913	70,237,734	28,014,415	83,463,907	293,354,969
<b>Total Portland Bureau of Transportation</b>	<b>120,383,172</b>	<b>79,156,262</b>	<b>36,920,043</b>	<b>121,962,106</b>	<b>358,421,583</b>
<b>Portland Fire &amp; Rescue</b>					
BFRES Facilities GO Bond Construction Fund	0	0	0	604,185	604,185
General Fund	103,679,185	7,964,457	7,443,564	5,261,511	124,348,717
Public Safety GO Bond Fund	0	0	0	756,927	756,927
<b>Total Portland Fire &amp; Rescue</b>	<b>103,679,185</b>	<b>7,964,457</b>	<b>7,443,564</b>	<b>6,622,623</b>	<b>125,709,829</b>
<b>Portland Housing Bureau</b>					
Community Development Block Grant Fund	1,146,383	8,153,807	235,477	0	9,535,667
General Fund	897,370	34,379,406	(303,296)	0	34,973,480
Grants Fund	384,744	2,545,454	74,700	13,750	3,018,648
HOME Grant Fund	299,621	4,270,580	0	0	4,570,201
Housing Capital Fund	1,084,253	800,000	492,054	19,350,000	21,726,307
Housing Investment Fund	1,182,333	5,385,783	0	0	6,568,116
Housing Property Fund	240,209	1,949,020	118,596	0	2,307,825
Inclusionary Housing Fund	414,250	14,320,313	245,017	0	14,979,580
Tax Increment Financing Reimbursement Fund	3,129,805	69,756,796	1,124,947	1,000,000	75,011,548
<b>Total Portland Housing Bureau</b>	<b>8,778,968</b>	<b>141,561,159</b>	<b>1,987,495</b>	<b>20,363,750</b>	<b>172,691,372</b>
<b>Portland Parks &amp; Recreation</b>					
General Fund	61,095,656	20,892,735	9,788,350	0	91,776,741
Golf Fund	2,879,502	4,195,445	758,589	0	7,833,536
Grants Fund	216,563	646,032	6,613	1,320,742	2,189,950
Parks Capital Improvement Program Fund	3,466,117	24,682,562	328,179	55,739,970	84,216,828
Parks Endowment Fund	750	22,111	775	0	23,636
Portland International Raceway Fund	864,138	460,736	115,579	0	1,440,453
Portland Parks Memorial Fund	1,832,108	8,238,869	1,728,064	50,000	11,849,041
<b>Total Portland Parks &amp; Recreation</b>	<b>70,354,834</b>	<b>59,138,490</b>	<b>12,726,149</b>	<b>57,110,712</b>	<b>199,330,185</b>
<b>Portland Police Bureau</b>					
General Fund	158,472,971	21,749,126	36,644,836	0	216,866,933
Grants Fund	506,258	247,500	3,000	0	756,758
Police Special Revenue Fund	190,617	5,158,086	0	0	5,348,703
Recreational Marijuana Tax Fund	1,866,788	282,962	0	0	2,149,750
<b>Total Portland Police Bureau</b>	<b>161,036,634</b>	<b>27,437,674</b>	<b>36,647,836</b>	<b>0</b>	<b>225,122,144</b>
<b>Portland Water Bureau</b>					
Hydroelectric Power Operating Fund	355,780	2,055,560	206,737	0	2,618,077
Water Fund	75,024,989	41,937,645	23,564,107	97,246,038	237,772,779
<b>Total Portland Water Bureau</b>	<b>75,380,769</b>	<b>43,993,205</b>	<b>23,770,844</b>	<b>97,246,038</b>	<b>240,390,856</b>
<b>Prosper Portland</b>					
General Fund	0	6,190,664	0	0	6,190,664
<b>Total Prosper Portland</b>	<b>0</b>	<b>6,190,664</b>	<b>0</b>	<b>0</b>	<b>6,190,664</b>

**Table 3****Summary of Bureau Expenses by Fund – FY 2018-19**

Financial Summaries

This table summarizes the major categories of expenditures included in bureau program budgets by fund and by bureau.

	Personnel Services	External Mat'l & Svcs	Internal Mat'l & Svcs	Capital Outlay	Total Bureau Expenses
<b>Special Appropriations</b>					
General Fund	669,031	10,666,419	157,256	0	11,492,706
Public Election Fund	0	1,237,200	0	0	1,237,200
<b>Total Special Appropriations</b>	<b>669,031</b>	<b>11,903,619</b>	<b>157,256</b>	<b>0</b>	<b>12,729,906</b>
<b>Total Citywide Bureau Expenses</b>	<b>827,535,417</b>	<b>980,765,145</b>	<b>237,821,272</b>	<b>503,426,175</b>	<b>2,549,548,009</b>

# Summary of Resources by Fund – FY 2018-19

Table 4

## Financial Summaries

This table summarizes the major categories of estimated resources, including beginning fund balance and transfers from other funds, in total appropriation budgets by fund.

	Property & Transient Lodging Taxes	Service Charges, Licenses, & Permits	Other External Revenue	Intracity Transfers	Beginning Balances	Total Revenues
<b>Bureau of Development Services</b>						
Development Services Fund	0	63,815,867	4,032,724	1,944,890	88,083,543	157,877,024
<b>Total Bureau of Development Services</b>	<b>0</b>	<b>63,815,867</b>	<b>4,032,724</b>	<b>1,944,890</b>	<b>88,083,543</b>	<b>157,877,024</b>
<b>Bureau of Emergency Communications</b>						
Emergency Communication Fund	0	496,000	8,187,575	16,614,139	1,251,301	26,549,015
<b>Total Bureau of Emergency Communications</b>	<b>0</b>	<b>496,000</b>	<b>8,187,575</b>	<b>16,614,139</b>	<b>1,251,301</b>	<b>26,549,015</b>
<b>Bureau of Environmental Services</b>						
Environmental Remediation Fund	0	4,541,600	144,000	431,800	8,716,000	13,833,400
Grants Fund	0	0	185,775	0	0	185,775
Sewer System Construction Fund	0	850,000	2,000,000	25,700,000	188,700,000	217,250,000
Sewer System Debt Redemption Fund	0	0	1,100,000	180,625,000	61,950,000	243,675,000
Sewer System Operating Fund	0	386,994,008	2,164,000	137,882,876	76,180,000	603,220,884
Sewer System Rate Stabilization Fund	0	0	2,400,000	30,000,000	138,150,000	170,550,000
<b>Total Bureau of Environmental Services</b>	<b>0</b>	<b>392,385,608</b>	<b>7,993,775</b>	<b>374,639,676</b>	<b>473,696,000</b>	<b>1,248,715,059</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>						
Fire & Police Disability & Retirement Fund	151,783,789	0	58,843,400	2,040,000	12,179,404	224,846,593
Fire & Police Disability & Retirement Res Fund	0	0	0	750,000	750,000	1,500,000
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>151,783,789</b>	<b>0</b>	<b>58,843,400</b>	<b>2,790,000</b>	<b>12,929,404</b>	<b>226,346,593</b>
<b>Bureau of Planning &amp; Sustainability</b>						
Community Solar Fund	0	0	9,520	0	62,498	72,018
General Fund	0	0	8,324,707	1,392,000	0	9,716,707
Grants Fund	0	0	1,347,434	0	0	1,347,434
Solid Waste Management Fund	0	7,483,299	108,624	5,000	4,118,672	11,715,595
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>0</b>	<b>7,483,299</b>	<b>9,790,285</b>	<b>1,397,000</b>	<b>4,181,170</b>	<b>22,851,754</b>
<b>City Budget Office</b>						
General Fund	0	0	2,579,696	211,492	0	2,791,188
<b>Total City Budget Office</b>	<b>0</b>	<b>0</b>	<b>2,579,696</b>	<b>211,492</b>	<b>0</b>	<b>2,791,188</b>
<b>Commissioner of Public Affairs</b>						
Children's Investment Fund	21,023,311	0	0	0	7,375,000	28,398,311
General Fund	0	0	2,103,476	0	0	2,103,476
<b>Total Commissioner of Public Affairs</b>	<b>21,023,311</b>	<b>0</b>	<b>2,103,476</b>	<b>0</b>	<b>7,375,000</b>	<b>30,501,787</b>
<b>Commissioner of Public Safety</b>						
General Fund	0	0	1,186,543	0	0	1,186,543
<b>Total Commissioner of Public Safety</b>	<b>0</b>	<b>0</b>	<b>1,186,543</b>	<b>0</b>	<b>0</b>	<b>1,186,543</b>
<b>Commissioner of Public Utilities</b>						
General Fund	0	0	1,188,143	0	0	1,188,143
<b>Total Commissioner of Public Utilities</b>	<b>0</b>	<b>0</b>	<b>1,188,143</b>	<b>0</b>	<b>0</b>	<b>1,188,143</b>
<b>Commissioner of Public Works</b>						
General Fund	0	0	1,186,571	0	0	1,186,571
<b>Total Commissioner of Public Works</b>	<b>0</b>	<b>0</b>	<b>1,186,571</b>	<b>0</b>	<b>0</b>	<b>1,186,571</b>
<b>Fund &amp; Debt Management</b>						
42nd Avenue NPI Debt Service Fund	93,355	0	0	0	0	93,355
82nd Ave/Division NPI Debt Service Fund	93,017	0	0	0	0	93,017
Airport Way Debt Service Fund	4,776,282	0	25,000	0	1,730,000	6,531,282

Table 4

## Summary of Resources by Fund – FY 2018-19

Financial Summaries

This table summarizes the major categories of estimated resources, including beginning fund balance and transfers from other funds, in total appropriation budgets by fund.

	Property & Transient Lodging Taxes	Service Charges, Licenses, & Permits	Other External Revenue	Intracity Transfers	Beginning Balances	Total Revenues
Bonded Debt Interest and Sinking Fund	17,163,775	0	20,000	0	200,000	17,383,775
Central Eastside Ind. District Debt Service Fund	9,589,474	0	35,000	0	2,405,863	12,030,337
Convention Center Area Debt Service Fund	12,973,342	0	150,000	0	16,300,000	29,423,342
Cully Blvd. NPI Debt Service Fund	93,355	0	0	0	0	93,355
Division-Midway NPI Debt Service Fund	93,840	0	0	0	0	93,840
Gateway URA Debt Redemption Fund	5,433,794	0	10,000	0	0	5,443,794
General Fund	292,389,118	222,756,813	(484,055,221)	30,619,606	16,679,694	78,390,010
General Reserve Fund	0	0	605,857	1,500,000	60,585,671	62,691,528
Governmental Bond Redemption Fund	0	0	1,000,000	3,218,119	0	4,218,119
Interstate Corridor Debt Service Fund	35,431,052	0	135,000	0	12,251,499	47,817,551
Lents Town Center URA Debt Redemption Fund	16,681,603	0	60,000	0	6,262,906	23,004,509
North Macadam URA Debt Redemption Fund	20,358,859	0	80,000	0	6,743,892	27,182,751
Parkrose NPI Debt Service Fund	92,687	0	0	0	0	92,687
Pension Debt Redemption Fund	0	0	892,781	3,378,498	2,124,966	6,396,245
River District URA Debt Redemption Fund	43,681,573	0	125,000	0	8,484,543	52,291,116
Rosewood NPI Debt Service Fund	93,409	0	0	0	0	93,409
South Park Blocks Redemption Fund	6,407,778	0	105,000	0	9,640,000	16,152,778
Special Finance and Resource Fund	0	0	105,914,044	0	0	105,914,044
Special Projects Debt Service Fund	0	0	7,763,250	0	0	7,763,250
Waterfront Renewal Bond Sinking Fund	8,538,793	0	75,000	0	8,420,000	17,033,793
<b>Total Fund &amp; Debt Management</b>	<b>473,985,106</b>	<b>222,756,813</b>	<b>(367,059,289)</b>	<b>38,716,223</b>	<b>151,829,034</b>	<b>520,227,887</b>
<b>Office of Equity &amp; Human Rights</b>						
General Fund	0	1,500	1,868,211	0	0	1,869,711
<b>Total Office of Equity &amp; Human Rights</b>	<b>0</b>	<b>1,500</b>	<b>1,868,211</b>	<b>0</b>	<b>0</b>	<b>1,869,711</b>
<b>Office of Government Relations</b>						
General Fund	0	0	1,769,034	196,000	0	1,965,034
<b>Total Office of Government Relations</b>	<b>0</b>	<b>0</b>	<b>1,769,034</b>	<b>196,000</b>	<b>0</b>	<b>1,965,034</b>
<b>Office of Management &amp; Finance</b>						
Arts Education & Access Fund	11,980,000	0	80,000	0	8,937,372	20,997,372
BFRES Facilities GO Bond Construction Fund	0	0	2,879	0	10,313	13,192
CityFleet Operating Fund	0	0	2,565,245	38,848,535	27,269,943	68,683,723
Convention and Tourism Fund	20,506,000	0	17,500	0	0	20,523,500
EBS Services Fund	0	0	20,000	9,575,986	4,598,191	14,194,177
Facilities Services Operating Fund	0	1,463,149	88,458,898	35,396,132	43,129,087	168,447,266
General Fund	0	302,500	33,007,948	11,285,747	100,000	44,696,195
Health Insurance Operating Fund	0	96,163,201	1,157,572	0	22,632,366	119,953,139
Insurance and Claims Operating Fund	0	0	630,124	11,609,301	31,334,156	43,573,581
Portland Police Assoc Health Insurnc Fund	0	17,350,675	107,655	0	7,177,052	24,635,382
Printing & Distribution Services Operating Fund	0	227,196	1,108,707	6,683,108	1,414,931	9,433,942
Property Management License Fund	0	5,479,000	5,000	0	30,000	5,514,000
Public Safety GO Bond Fund	0	0	0	0	155,828	155,828
Recreational Marijuana Tax Fund	3,600,000	0	15,000	0	1,010,376	4,625,376
Spectator Venues & Visitor Activities Fund	0	6,143,126	1,852,409	0	7,000,000	14,995,535
Technology Services Fund	0	287,232	5,441,564	54,629,266	20,667,878	81,025,940

# Summary of Resources by Fund – FY 2018-19

Table 4

## Financial Summaries

This table summarizes the major categories of estimated resources, including beginning fund balance and transfers from other funds, in total appropriation budgets by fund.

	Property & Transient Lodging Taxes	Service Charges, Licenses, & Permits	Other External Revenue	Intracity Transfers	Beginning Balances	Total Revenues
Workers' Comp. Self Insurance Operating Fund	0	0	232,853	4,848,580	13,273,335	18,354,768
<b>Total Office of Management &amp; Finance</b>	<b>36,086,000</b>	<b>127,416,079</b>	<b>134,703,354</b>	<b>172,876,655</b>	<b>188,740,828</b>	<b>659,822,916</b>
<b>Office of Neighborhood Involvement</b>						
General Fund	0	1,536,168	9,779,811	18,661	0	11,334,640
<b>Total Office of Neighborhood Involvement</b>	<b>0</b>	<b>1,536,168</b>	<b>9,779,811</b>	<b>18,661</b>	<b>0</b>	<b>11,334,640</b>
<b>Office of the City Attorney</b>						
General Fund	0	100,000	6,650,788	6,578,749	0	13,329,537
<b>Total Office of the City Attorney</b>	<b>0</b>	<b>100,000</b>	<b>6,650,788</b>	<b>6,578,749</b>	<b>0</b>	<b>13,329,537</b>
<b>Office of the City Auditor</b>						
Assessment Collection Fund	0	0	1,450	0	80,650	82,100
Bancroft Bond Interest and Sinking Fund	0	0	5,672,362	0	14,859,711	20,532,073
General Fund	0	97,733	10,337,274	164,019	0	10,599,026
Local Improvement District Fund	0	1,272,480	19,327,116	0	3,642,103	24,241,699
<b>Total Office of the City Auditor</b>	<b>0</b>	<b>1,370,213</b>	<b>35,338,202</b>	<b>164,019</b>	<b>18,582,464</b>	<b>55,454,898</b>
<b>Office of the Mayor</b>						
General Fund	0	0	3,938,560	0	0	3,938,560
<b>Total Office of the Mayor</b>	<b>0</b>	<b>0</b>	<b>3,938,560</b>	<b>0</b>	<b>0</b>	<b>3,938,560</b>
<b>Portland Bureau of Emergency Management</b>						
General Fund	0	0	3,536,501	10,000	0	3,546,501
Grants Fund	0	0	5,196,800	0	0	5,196,800
<b>Total Portland Bureau of Emergency Management</b>	<b>0</b>	<b>0</b>	<b>8,733,301</b>	<b>10,000</b>	<b>0</b>	<b>8,743,301</b>
<b>Portland Bureau of Transportation</b>						
Gas Tax Bond Redemption Fund	0	0	0	1,737,985	1,676,062	3,414,047
Grants Fund	0	0	41,362,865	0	0	41,362,865
Parking Facilities Fund	0	13,166,126	100,000	1,056,878	11,463,597	25,786,601
Transportation Operating Fund	18,500,000	93,311,576	99,389,950	63,609,642	193,233,969	468,045,137
Transportation Reserve Fund	0	0	60,000	700,000	6,706,526	7,466,526
<b>Total Portland Bureau of Transportation</b>	<b>18,500,000</b>	<b>106,477,702</b>	<b>140,912,815</b>	<b>67,104,505</b>	<b>213,080,154</b>	<b>546,075,176</b>
<b>Portland Fire &amp; Rescue</b>						
BFRES Facilities GO Bond Construction Fund	0	0	0	0	604,185	604,185
General Fund	0	4,897,000	112,032,240	7,419,477	0	124,348,717
Public Safety GO Bond Fund	0	0	0	0	756,927	756,927
<b>Total Portland Fire &amp; Rescue</b>	<b>0</b>	<b>4,897,000</b>	<b>112,032,240</b>	<b>7,419,477</b>	<b>1,361,112</b>	<b>125,709,829</b>
<b>Portland Housing Bureau</b>						
Community Development Block Grant Fund	0	0	10,283,667	0	0	10,283,667
General Fund	0	0	34,854,160	119,320	0	34,973,480
Grants Fund	0	0	3,018,648	0	0	3,018,648
HOME Grant Fund	0	0	4,570,201	0	0	4,570,201
Housing Capital Fund	0	0	21,726,307	0	0	21,726,307
Housing Investment Fund	0	476,350	862,572	274,980	5,970,390	7,584,292
Housing Property Fund	0	4,582,380	27,238	178,487	2,561,776	7,349,881
Inclusionary Housing Fund	4,972,500	0	40,500	741,300	9,225,280	14,979,580
Tax Increment Financing Reimbursement Fund	0	634,566	68,773,286	0	6,423,671	75,831,523
<b>Total Portland Housing Bureau</b>	<b>4,972,500</b>	<b>5,693,296</b>	<b>144,156,579</b>	<b>1,314,087</b>	<b>24,181,117</b>	<b>180,317,579</b>

Table 4

## Summary of Resources by Fund – FY 2018-19

Financial Summaries

This table summarizes the major categories of estimated resources, including beginning fund balance and transfers from other funds, in total appropriation budgets by fund.

	Property & Transient Lodging Taxes	Service Charges, Licenses, & Permits	Other External Revenue	Intracity Transfers	Beginning Balances	Total Revenues
<b>Portland Parks &amp; Recreation</b>						
General Fund	0	21,755,550	66,014,736	4,006,455	0	91,776,741
Golf Fund	0	8,902,204	15,365	0	397,412	9,314,981
Grants Fund	0	0	2,189,950	0	0	2,189,950
Parks Capital Improvement Program Fund	0	12,000,000	11,430,000	2,304,036	122,874,179	148,608,215
Parks Endowment Fund	0	0	2,309	0	187,068	189,377
Parks Local Option Levy Fund	0	0	0	0	251,000	251,000
Portland International Raceway Fund	0	1,873,670	11,688	0	768,657	2,654,015
Portland Parks Memorial Fund	0	4,078,000	696,205	249,636	10,695,622	15,719,463
<b>Total Portland Parks &amp; Recreation</b>	<b>0</b>	<b>48,609,424</b>	<b>80,360,253</b>	<b>6,560,127</b>	<b>135,173,938</b>	<b>270,703,742</b>
<b>Portland Police Bureau</b>						
General Fund	0	4,565,428	202,320,872	9,980,633	0	216,866,933
Grants Fund	0	0	756,758	0	0	756,758
Police Special Revenue Fund	0	0	1,157,703	0	4,191,000	5,348,703
<b>Total Portland Police Bureau</b>	<b>0</b>	<b>4,565,428</b>	<b>204,235,333</b>	<b>9,980,633</b>	<b>4,191,000</b>	<b>222,972,394</b>
<b>Portland Water Bureau</b>						
Hydroelectric Power Operating Fund	0	0	2,261,677	52,500	2,615,349	4,929,526
Hydroelectric Power Renewal Replacement Fund	0	0	0	0	100,000	100,000
Water Bond Sinking Fund	0	0	7,097,322	55,868,868	31,351,200	94,317,390
Water Construction Fund	0	4,000,000	86,489,072	32,674,115	87,792,983	210,956,170
Water Fund	0	190,435,287	2,685,343	151,933,734	94,184,964	439,239,328
<b>Total Portland Water Bureau</b>	<b>0</b>	<b>194,435,287</b>	<b>98,533,414</b>	<b>240,529,217</b>	<b>216,044,496</b>	<b>749,542,414</b>
<b>Prosper Portland</b>						
General Fund	0	0	6,190,664	0	0	6,190,664
<b>Total Prosper Portland</b>	<b>0</b>	<b>0</b>	<b>6,190,664</b>	<b>0</b>	<b>0</b>	<b>6,190,664</b>
<b>Special Appropriations</b>						
General Fund	0	0	11,144,032	348,674	0	11,492,706
Public Election Fund	0	0	0	1,237,200	0	1,237,200
<b>Total Special Appropriations</b>	<b>0</b>	<b>0</b>	<b>11,144,032</b>	<b>1,585,874</b>	<b>0</b>	<b>12,729,906</b>
<b>Total Citywide Resources</b>	<b>706,350,706</b>	<b>1,182,039,684</b>	<b>730,379,490</b>	<b>950,651,424</b>	<b>1,540,700,561</b>	<b>5,110,121,865</b>

# Total Resources and Requirements by Fiscal Year

Table 5

## Financial Summaries

In each fund total revenues, including beginning fund balances, must equal total expenses, including ending fund balances. This table states the total revenues and expenses for each City fund.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Bureau of Development Services</b>					
Development Services Fund	119,860,464	181,744,414	144,833,842	157,829,560	157,877,024
Grants Fund	0	(3,766)	0	0	0
<b>Total Bureau of Development Services</b>	<b>119,860,464</b>	<b>181,740,648</b>	<b>144,833,842</b>	<b>157,829,560</b>	<b>157,877,024</b>
<b>Bureau of Emergency Communications</b>					
Emergency Communication Fund	25,565,590	25,606,171	25,074,526	25,333,991	26,549,015
<b>Total Bureau of Emergency Communications</b>	<b>25,565,590</b>	<b>25,606,171</b>	<b>25,074,526</b>	<b>25,333,991</b>	<b>26,549,015</b>
<b>Bureau of Environmental Services</b>					
Environmental Remediation Fund	7,313,872	8,407,860	10,034,711	13,833,400	13,833,400
Grants Fund	(1,445,336)	(2,126,438)	217,036	185,775	185,775
Sewer System Construction Fund	171,721,012	136,772,711	272,432,637	219,250,000	217,250,000
Sewer System Debt Redemption Fund	674,748,080	604,712,410	250,487,265	253,448,000	243,675,000
Sewer System Operating Fund	496,696,437	534,628,118	574,703,947	607,559,656	603,220,884
Sewer System Rate Stabilization Fund	77,151,470	107,968,317	127,400,000	170,550,000	170,550,000
<b>Total Bureau of Environmental Services</b>	<b>1,426,185,535</b>	<b>1,390,362,978</b>	<b>1,235,275,596</b>	<b>1,264,826,831</b>	<b>1,248,715,059</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>					
Fire & Police Disability & Retirement Fund	166,691,952	172,848,229	200,412,827	224,332,857	224,846,593
Fire & Police Disability & Retirement Res Fund	750,000	750,000	1,500,000	1,500,000	1,500,000
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>167,441,952</b>	<b>173,598,229</b>	<b>201,912,827</b>	<b>225,832,857</b>	<b>226,346,593</b>
<b>Bureau of Planning &amp; Sustainability</b>					
Community Solar Fund	43,940	53,329	61,756	72,018	72,018
General Fund	9,434,784	9,151,951	10,474,729	10,478,656	9,716,707
Grants Fund	212,138	643,471	2,166,111	1,347,434	1,347,434
Solid Waste Management Fund	8,776,289	9,454,686	9,898,272	10,715,595	11,715,595
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>18,467,151</b>	<b>19,303,437</b>	<b>22,600,868</b>	<b>22,613,703</b>	<b>22,851,754</b>
<b>City Budget Office</b>					
General Fund	2,167,866	2,378,436	3,613,615	2,672,587	2,791,188
<b>Total City Budget Office</b>	<b>2,167,866</b>	<b>2,378,436</b>	<b>3,613,615</b>	<b>2,672,587</b>	<b>2,791,188</b>
<b>Commissioner of Public Affairs</b>					
Children's Investment Fund	19,311,870	22,309,887	24,783,154	28,398,311	28,398,311
General Fund	1,703,925	1,988,055	2,209,024	2,146,767	2,103,476
<b>Total Commissioner of Public Affairs</b>	<b>21,015,795</b>	<b>24,297,942</b>	<b>26,992,178</b>	<b>30,545,078</b>	<b>30,501,787</b>
<b>Commissioner of Public Safety</b>					
General Fund	964,492	993,283	1,237,755	1,170,853	1,186,543
<b>Total Commissioner of Public Safety</b>	<b>964,492</b>	<b>993,283</b>	<b>1,237,755</b>	<b>1,170,853</b>	<b>1,186,543</b>
<b>Commissioner of Public Utilities</b>					
General Fund	912,233	935,732	1,224,773	1,170,853	1,188,143
<b>Total Commissioner of Public Utilities</b>	<b>912,233</b>	<b>935,732</b>	<b>1,224,773</b>	<b>1,170,853</b>	<b>1,188,143</b>
<b>Commissioner of Public Works</b>					
General Fund	948,772	961,175	1,217,144	1,170,853	1,186,571
<b>Total Commissioner of Public Works</b>	<b>948,772</b>	<b>961,175</b>	<b>1,217,144</b>	<b>1,170,853</b>	<b>1,186,571</b>
<b>Fund &amp; Debt Management</b>					
42nd Avenue NPI Debt Service Fund	22,531	94,115	92,061	93,355	93,355

Table 5

## Total Resources and Requirements by Fiscal Year

Financial Summaries

In each fund total revenues, including beginning fund balances, must equal total expenses, including ending fund balances. This table states the total revenues and expenses for each City fund.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
82nd Ave/Division NPI Debt Service Fund	41,181	89,135	124,631	93,017	93,017
Airport Way Debt Service Fund	32,674,182	6,864,598	6,783,340	6,531,282	6,531,282
Bonded Debt Interest and Sinking Fund	15,067,945	15,082,038	17,243,785	17,383,775	17,383,775
Central Eastside Ind. District Debt Service Fund	10,665,066	16,384,809	10,835,418	12,030,337	12,030,337
Convention Center Area Debt Service Fund	16,105,060	22,486,226	23,763,457	29,423,342	29,423,342
Cully Blvd. NPI Debt Service Fund	38,576	95,427	97,226	93,355	93,355
Division-Midway NPI Debt Service Fund	6,299	100,022	93,549	93,840	93,840
Fire & Police Supplemental Retirement Res Fund	11,667	9,450	54,550	0	0
Gateway URA Debt Redemption Fund	5,476,003	17,861,274	4,982,235	5,443,794	5,443,794
General Fund	113,780,082	120,318,387	78,544,855	65,300,339	78,390,010
General Reserve Fund	60,357,874	60,096,935	60,666,106	62,191,528	62,691,528
Governmental Bond Redemption Fund	2,469,077	2,628,220	3,486,133	4,218,119	4,218,119
Grants Fund	14,873,550	10,273,550	9,750,000	0	0
Interstate Corridor Debt Service Fund	34,440,865	43,747,936	36,252,622	47,817,551	47,817,551
Lents Town Center URA Debt Redemption Fund	17,359,233	18,682,074	19,353,870	23,004,509	23,004,509
North Macadam URA Debt Redemption Fund	17,789,171	29,661,432	20,187,535	27,182,751	27,182,751
Parkrose NPI Debt Service Fund	39,837	96,642	169,227	92,687	92,687
Pension Debt Redemption Fund	6,437,149	6,953,672	6,090,542	6,396,245	6,396,245
River District URA Debt Redemption Fund	37,939,519	46,944,010	43,810,313	52,291,116	52,291,116
Rosewood NPI Debt Service Fund	23,123	133,201	95,828	93,409	93,409
South Park Blocks Redemption Fund	17,042,888	16,680,935	16,608,093	16,152,778	16,152,778
Special Finance and Resource Fund	89,509,367	107,555,769	116,058,040	105,914,044	105,914,044
Special Projects Debt Service Fund	7,288,388	9,953,230	7,441,250	7,763,250	7,763,250
Waterfront Renewal Bond Sinking Fund	18,341,001	17,715,895	17,582,539	17,033,793	17,033,793
<b>Total Fund &amp; Debt Management</b>	<b>517,799,634</b>	<b>570,508,982</b>	<b>500,167,205</b>	<b>506,638,216</b>	<b>520,227,887</b>
<b>Office of Equity &amp; Human Rights</b>					
General Fund	1,834,045	1,603,284	1,794,858	1,814,599	1,869,711
Grants Fund	750	0	0	0	0
<b>Total Office of Equity &amp; Human Rights</b>	<b>1,834,795</b>	<b>1,603,284</b>	<b>1,794,858</b>	<b>1,814,599</b>	<b>1,869,711</b>
<b>Office of Government Relations</b>					
General Fund	1,508,436	1,534,975	1,827,204	1,955,167	1,965,034
<b>Total Office of Government Relations</b>	<b>1,508,436</b>	<b>1,534,975</b>	<b>1,827,204</b>	<b>1,955,167</b>	<b>1,965,034</b>
<b>Office of Management &amp; Finance</b>					
Arts Education & Access Fund	17,906,528	20,075,454	19,300,637	20,997,372	20,997,372
BFRES Facilities GO Bond Construction Fund	878,453	880,911	20,502	13,192	13,192
CityFleet Operating Fund	52,566,073	51,592,826	69,585,868	66,413,215	68,683,723
Convention and Tourism Fund	17,627,029	18,085,288	20,269,334	20,523,500	20,523,500
EBS Services Fund	16,705,103	15,244,940	14,076,490	14,050,440	14,194,177
Facilities Services Operating Fund	70,642,956	91,395,855	140,606,194	168,879,855	168,447,266
General Fund	38,362,102	37,924,872	43,990,834	44,972,083	44,696,195
Grants Fund	(59,890)	7,940,110	0	0	0
Health Insurance Operating Fund	80,957,345	85,992,684	117,121,215	119,953,139	119,953,139

# Total Resources and Requirements by Fiscal Year

Table 5

## Financial Summaries

In each fund total revenues, including beginning fund balances, must equal total expenses, including ending fund balances. This table states the total revenues and expenses for each City fund.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
Insurance and Claims Operating Fund	37,666,410	40,006,291	42,578,608	43,573,581	43,573,581
Portland Police Assoc Health Insurmc Fund	0	7,177,051	24,325,691	24,635,382	24,635,382
Printing & Distribution Services Operating Fund	7,315,691	8,147,159	8,661,261	9,416,924	9,433,942
Property Management License Fund	5,202,452	5,315,235	5,613,965	5,514,000	5,514,000
Public Safety GO Bond Fund	24,285,823	14,734,835	1,686,949	155,828	155,828
Recreational Marijuana Tax Fund	0	406,272	293,376	2,194,750	5,000
Spectator Venues & Visitor Activities Fund	19,067,321	19,390,770	16,391,771	14,995,535	14,995,535
Technology Services Fund	73,282,804	79,988,980	85,356,119	79,327,459	81,025,940
Workers' Comp. Self Insurance Operating Fund	19,591,526	19,014,468	18,807,849	18,354,768	18,354,768
<b>Total Office of Management &amp; Finance</b>	<b>481,997,726</b>	<b>523,314,001</b>	<b>628,686,663</b>	<b>653,971,023</b>	<b>655,202,540</b>
<b>Office of Neighborhood Involvement</b>					
General Fund	8,909,128	10,016,841	12,193,915	12,009,979	11,334,640
Grants Fund	0	(22,310)	0	0	0
Public Election Fund	0	0	250,000	0	0
Recreational Marijuana Tax Fund	0	0	0	0	700,000
<b>Total Office of Neighborhood Involvement</b>	<b>8,909,128</b>	<b>9,994,531</b>	<b>12,443,915</b>	<b>12,009,979</b>	<b>12,034,640</b>
<b>Office of the City Attorney</b>					
General Fund	10,767,908	11,860,950	13,248,170	12,948,969	13,329,537
<b>Total Office of the City Attorney</b>	<b>10,767,908</b>	<b>11,860,950</b>	<b>13,248,170</b>	<b>12,948,969</b>	<b>13,329,537</b>
<b>Office of the City Auditor</b>					
Assessment Collection Fund	78,799	79,660	80,735	82,100	82,100
Bancroft Bond Interest and Sinking Fund	23,164,224	22,139,690	19,843,292	20,532,073	20,532,073
General Fund	8,569,584	9,238,008	10,903,449	10,443,389	10,599,026
Local Improvement District Fund	8,039,333	9,324,226	17,936,513	24,241,699	24,241,699
<b>Total Office of the City Auditor</b>	<b>39,851,940</b>	<b>40,781,584</b>	<b>48,763,989</b>	<b>55,299,261</b>	<b>55,454,898</b>
<b>Office of the Mayor</b>					
General Fund	3,190,948	2,880,967	4,151,686	3,659,095	3,938,560
Grants Fund	11,798	11,798	0	0	0
<b>Total Office of the Mayor</b>	<b>3,202,746</b>	<b>2,892,765</b>	<b>4,151,686</b>	<b>3,659,095</b>	<b>3,938,560</b>
<b>Portland Bureau of Emergency Management</b>					
General Fund	2,262,166	2,480,085	3,528,778	3,423,642	3,546,501
Grants Fund	(2,902,539)	(2,867,010)	5,244,382	5,196,800	5,196,800
<b>Total Portland Bureau of Emergency Management</b>	<b>(640,373)</b>	<b>(386,925)</b>	<b>8,773,160</b>	<b>8,620,442</b>	<b>8,743,301</b>
<b>Portland Bureau of Transportation</b>					
Gas Tax Bond Redemption Fund	4,147,667	3,642,792	3,651,148	3,414,047	3,414,047
Grants Fund	8,656,478	3,987,034	37,933,195	41,362,865	41,362,865
Parking Facilities Fund	24,880,960	27,187,697	27,636,212	25,786,601	25,786,601
Recreational Marijuana Tax Fund	0	0	1,590,000	1,520,626	1,770,626
Transportation Operating Fund	293,757,250	405,246,610	376,496,609	510,983,993	468,045,137
Transportation Reserve Fund	5,186,886	5,946,526	6,666,886	7,466,526	7,466,526
<b>Total Portland Bureau of Transportation</b>	<b>336,629,241</b>	<b>446,010,659</b>	<b>453,974,050</b>	<b>590,534,658</b>	<b>547,845,802</b>

Table 5

## Total Resources and Requirements by Fiscal Year

Financial Summaries

In each fund total revenues, including beginning fund balances, must equal total expenses, including ending fund balances. This table states the total revenues and expenses for each City fund.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Portland Fire &amp; Rescue</b>					
BFRES Facilities GO Bond Construction Fund	79,907	3,832	873,391	338,981	604,185
General Fund	111,222,300	113,670,342	120,823,719	121,450,378	124,348,717
Grants Fund	1,252,847	(337,322)	0	0	0
Public Safety GO Bond Fund	5,718,122	4,604,575	3,266,700	756,927	756,927
<b>Total Portland Fire &amp; Rescue</b>	<b>118,273,176</b>	<b>117,941,427</b>	<b>124,963,810</b>	<b>122,546,286</b>	<b>125,709,829</b>
<b>Portland Housing Bureau</b>					
Community Development Block Grant Fund	10,026,231	9,293,860	14,860,975	10,283,667	10,283,667
General Fund	18,153,913	26,246,660	32,083,909	33,208,190	34,973,480
Grants Fund	4,251,703	3,649,993	3,033,250	3,018,648	3,018,648
Headwaters Apartment Complex Fund	2,136,967	0	0	0	0
HOME Grant Fund	5,251,668	4,491,352	6,899,244	4,570,201	4,570,201
Housing Capital Fund	0	85,226,935	51,931,848	21,726,307	21,726,307
Housing Investment Fund	7,907,160	17,898,233	11,093,268	7,584,292	7,584,292
Housing Property Fund	0	4,908,901	5,046,355	7,349,881	7,349,881
Inclusionary Housing Fund	0	2,027,294	5,379,309	14,979,580	14,979,580
Tax Increment Financing Reimbursement Fund	35,445,394	72,803,851	94,189,679	75,831,523	75,831,523
<b>Total Portland Housing Bureau</b>	<b>83,173,036</b>	<b>226,547,079</b>	<b>224,517,837</b>	<b>178,552,289</b>	<b>180,317,579</b>
<b>Portland Parks &amp; Recreation</b>					
General Fund	77,334,972	82,609,345	87,607,778	92,018,933	91,776,741
Golf Fund	9,391,315	8,789,677	10,102,770	9,314,981	9,314,981
Grants Fund	351,966	730,760	1,690,169	2,189,950	2,189,950
Parks Capital Improvement Program Fund	104,152,292	135,838,517	134,245,423	178,533,215	148,608,215
Parks Endowment Fund	182,922	184,758	186,409	189,377	189,377
Parks Local Option Levy Fund	673,877	681,667	664,056	6,937	251,000
Portland International Raceway Fund	2,128,515	2,176,240	2,442,505	2,654,015	2,654,015
Portland Parks Memorial Fund	10,347,126	12,032,507	11,971,727	15,719,463	15,719,463
<b>Total Portland Parks &amp; Recreation</b>	<b>204,562,985</b>	<b>243,043,471</b>	<b>248,910,837</b>	<b>300,626,871</b>	<b>270,703,742</b>
<b>Portland Police Bureau</b>					
General Fund	183,281,391	191,654,630	207,051,684	222,554,003	216,866,933
Grants Fund	1,566,031	1,920,338	1,795,427	756,758	756,758
Police Special Revenue Fund	5,573,552	6,620,143	7,112,679	5,348,703	5,348,703
Recreational Marijuana Tax Fund	0	0	910,000	910,000	2,149,750
<b>Total Portland Police Bureau</b>	<b>190,420,974</b>	<b>200,195,111</b>	<b>216,869,790</b>	<b>229,569,464</b>	<b>225,122,144</b>
<b>Portland Water Bureau</b>					
Grants Fund	(448,613)	(671,002)	0	0	0
Hydroelectric Power Bond Redemption Fund	4,339,217	1,824,688	15,700	0	0
Hydroelectric Power Operating Fund	1,571,847	1,087,687	4,357,200	4,929,526	4,929,526
Hydroelectric Power Renewal Replacement Fund	11,100,124	11,441,711	11,227,770	100,000	100,000
Water Bond Sinking Fund	87,728,729	180,616,173	94,251,929	94,303,640	94,317,390
Water Construction Fund	135,027,859	196,869,386	256,591,026	183,328,078	210,956,170
Water Fund	318,455,770	333,287,622	396,153,728	432,294,869	439,239,328
<b>Total Portland Water Bureau</b>	<b>557,774,933</b>	<b>724,456,265</b>	<b>762,597,353</b>	<b>714,956,113</b>	<b>749,542,414</b>

# Total Resources and Requirements by Fiscal Year

Table 5

## Financial Summaries

In each fund total revenues, including beginning fund balances, must equal total expenses, including ending fund balances. This table states the total revenues and expenses for each City fund.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Prosper Portland</b>					
General Fund	6,975,474	5,730,106	6,201,910	7,204,097	6,190,664
Grants Fund	48,221	0	0	0	0
<b>Total Prosper Portland</b>	<b>7,023,695</b>	<b>5,730,106</b>	<b>6,201,910</b>	<b>7,204,097</b>	<b>6,190,664</b>
<b>Special Appropriations</b>					
General Fund	10,394,338	10,785,420	13,980,118	12,613,272	11,492,706
Public Election Fund	0	0	0	1,175,340	1,237,200
Recreational Marijuana Tax Fund	0	0	500,000	0	0
<b>Total Special Appropriations</b>	<b>10,394,338</b>	<b>10,785,420</b>	<b>14,480,118</b>	<b>13,788,612</b>	<b>12,729,906</b>
<b>Total Citywide</b>	<b>4,357,014,168</b>	<b>4,956,991,716</b>	<b>4,936,355,679</b>	<b>5,147,862,307</b>	<b>5,110,121,865</b>

Table 6

## Tax Levy Computation

Financial Summaries

This table shows the calculation of the City's property tax levies in the format prescribed by state law.

	Total	General Fund	Bonded Debt	Fire & Police Disability & Retirement	Parks Local Option Levy	Children's Local Option Levy
<b>Fiscal Year 2018-19</b>						
Total Budget Requirements	946,823,648	674,443,969	17,383,775	226,346,593	251,000	28,398,311
Less: Budgeted Resources, Except Taxes to Be Levied	(505,398,610)	(420,579,851)	(270,000)	(76,662,804)	(251,000)	(7,634,955)
Equals: Taxes Necessary To Balance	441,425,038	253,864,118	17,113,775	149,683,789	0	20,763,356
Add: Taxes Estimated Not to Be Received due to Delinquency & Discount	20,800,133	11,962,184	806,408	7,053,163	0	978,378
Equals: Estimated (Measure 50) Levy Receivable	462,225,171	265,826,302	17,920,183	156,736,952	0	21,741,734
Add: Estimated Measure 50 Levy Compression	20,935,837	12,525,847	0	7,385,511	0	1,024,480
<b>Taxes to Be Levied</b>	<b>483,161,008</b>	<b>278,352,148</b>	<b>17,920,183</b>	<b>164,122,463</b>	<b>0</b>	<b>22,766,214</b>
<b>Legal Basis of Taxes to Be Levied</b>						
Fixed Tax Rate Levy-Subject to \$10 Limit	301,118,362	278,352,148	0	0	0	22,766,214
Levy for Pension & Disability Obligations	164,122,463	0	0	164,122,463	0	0
Levy for Bonded Indebtedness	17,920,183	0	17,920,183	0	0	0
<b>Taxes To Be Levied</b>	<b>483,161,008</b>	<b>278,352,148</b>	<b>17,920,183</b>	<b>164,122,463</b>	<b>0</b>	<b>22,766,214</b>
<b>Fiscal Year 2017-18</b>						
Total Budget Requirements	867,294,645	621,991,584	17,943,785	201,912,827	663,295	24,783,154
Less: Budgeted Resources, Except Taxes to Be Levied	(448,855,031)	(380,933,584)	(1,145,000)	(60,043,879)	(663,295)	(6,069,273)
Equals: Taxes Necessary to Balance	418,439,614	241,058,000	16,798,785	141,868,948	0	18,713,881
Add: Taxes Estimated Not to Be Received due to Delinquency & Discount	19,717,050	11,358,754	791,566	6,684,924	0	881,806
Equals: Estimated (Measure 50) Levy Receivable	438,156,664	252,416,754	17,590,351	148,553,872	0	19,595,687
Add: Estimated Measure 5 Levy Compression	19,817,261	11,893,983	0	6,999,921	0	923,357
<b>Taxes to Be Levied</b>	<b>457,973,925</b>	<b>264,310,737</b>	<b>17,590,351</b>	<b>155,553,793</b>	<b>0</b>	<b>20,519,044</b>
<b>Legal Basis of Taxes to Be Levied</b>						
Fixed Tax Rate Levy-Subject to \$10 Limit	284,829,781	264,310,737	0	0	0	20,519,044
Levy for Pension & Disability Obligations	155,553,793	0	0	155,553,793	0	0
Levy for Bonded Indebtedness	17,590,351	0	17,590,351	0	0	0
<b>Taxes to Be Levied</b>	<b>457,973,925</b>	<b>264,310,737</b>	<b>17,590,351</b>	<b>155,553,793</b>	<b>0</b>	<b>20,519,044</b>

# Urban Renewal Certification

Table 7

## Financial Summaries

This table shows the amount of tax increment collections planned for the City's urban renewal districts.

<b>Part 1: Option One Plans (Reduced Rate)</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Special Levy Amount
Not Applicable			
<b>Part 2: Option Three Plans (Standard Rate).</b>			
Plan Area Name	Increment Value to Use	Amount from Division of Tax	Special Levy Amount
Airport Way		\$2,540,000	\$2,814,365
Oregon Convention Center		\$5,740,000	\$8,808,397
Downtown Waterfront		\$7,710,000	\$1,857,481
South Park Blocks		\$5,660,000	\$1,519,757
<b>Part 3: Other Standard Rate Plans</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Estimated Division of Tax
Lents Town Center		Yes	\$18,707,124
Gateway Regional Center		Yes	\$6,089,269
River District	\$2,196,442,756		\$49,008,245
North Macadam		Yes	\$22,841,383
Interstate Corridor		Yes	\$39,776,022
<b>Part 4: Other Reduced Rate Plans</b>			
Plan Area Name	Increment Value to Use	100% from Division of Tax	Estimated Division of Tax
Central Eastside Industrial District	\$573,756,063		\$10,699,299
42nd Avenue	\$6,648,527		\$123,980
82nd & Division	\$6,634,256		\$123,714
Cully Boulevard	\$6,648,527		\$123,980
Division-Midway	\$6,257,562		\$124,440
Parkrose	\$6,502,567		\$123,373
Rosewood	\$6,350,756		\$123,929
<b>Notice to Assessor of Permanent Increase in Frozen Value</b>			
Plan Area Name		New frozen value \$	
Plan Area Name		New frozen value \$	

Table 8

## Summary of Authorized Positions

Financial Summaries

This table summarizes the number of regular permanent or limited term full-time and part-time positions authorized in each bureau. Temporary part-time positions are not included.

Bureau Positions	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Proposed FY 2018-19	Change
Bureau of Development Services	342.94	382.70	434.87	435.62	0.75
Bureau of Emergency Communications	155.00	169.25	186.75	186.50	(0.25)
Bureau of Environmental Services	541.55	560.80	572.90	591.90	19.00
Bureau of Fire & Police Disability & Retirement	16.50	17.00	17.00	17.00	0.00
Bureau of Planning & Sustainability	99.12	99.43	104.62	100.95	(3.67)
City Budget Office	15.00	15.00	15.00	16.00	1.00
Commissioner of Public Affairs	14.87	14.88	15.90	16.90	1.00
Commissioner of Public Safety	8.00	8.00	8.00	8.00	0.00
Commissioner of Public Utilities	8.00	7.90	8.00	8.00	0.00
Commissioner of Public Works	8.90	8.90	9.00	9.00	0.00
Office of Equity & Human Rights	11.00	10.90	11.90	11.60	(0.30)
Office of Government Relations	8.00	9.00	10.00	10.00	0.00
Office of Management & Finance	645.90	650.30	663.78	669.73	5.95
Office of Neighborhood Involvement	50.53	55.45	58.34	58.10	(0.24)
Office of the City Attorney	64.30	66.30	67.60	70.60	3.00
Office of the City Auditor	51.38	52.20	55.20	56.10	0.90
Office of the Mayor	17.00	17.00	20.00	20.00	0.00
Portland Bureau of Emergency Management	20.00	19.75	21.90	21.90	0.00
Portland Bureau of Transportation	794.37	866.12	911.02	944.34	33.31
Portland Fire & Rescue	720.80	719.80	724.80	728.80	4.00
Portland Housing Bureau	56.92	61.92	69.92	73.82	3.90
Portland Parks & Recreation	580.12	666.32	694.83	622.48	(72.35)
Portland Police Bureau	1,203.42	1,234.17	1,232.25	1,289.58	57.33
Portland Water Bureau	569.90	586.85	592.93	606.70	13.77
Special Appropriations	2.00	3.00	3.00	3.00	0.00
<b>Total Full-Time Equivalents</b>	<b>6,005.52</b>	<b>6,302.93</b>	<b>6,509.52</b>	<b>6,576.62</b>	<b>67.11</b>

# General Fund Resources and Requirements

Table 9

## Financial Summaries

This table summarizes the type of revenues into the General Fund, as well as the bureau expense budgets, with a comparison between fiscal years.

	Discretionary Budget		Total Budget	
	Revised FY 2017-18	Proposed FY 2018-19	Revised FY 2017-18	Proposed FY 2018-19
<b>Resources</b>				
Property Taxes	245,839,999	258,389,118	245,839,999	258,389,118
Lodging Taxes	33,775,500	34,000,000	33,775,500	34,000,000
Business Licenses	114,000,000	135,367,436	114,000,000	135,367,436
Utility License Fees	82,648,126	87,389,377	82,648,126	87,389,377
Interagency Revenue	0	0	35,667,900	40,862,002
Overhead Recovery	0	0	28,259,955	29,500,342
Service Charges, Permits & Fees	0	0	30,920,298	33,255,879
Other Intergovernmental Revenues	1,241,733	866,487	11,435,555	11,888,133
State Shared Cigarette & Liquor	17,485,117	20,031,436	17,485,117	20,031,436
Interest Income	250,000	400,000	1,614,727	1,650,158
Cash Transfers	636,990	1,119,264	1,321,701	1,988,489
Miscellaneous Revenues	0	0	2,283,527	2,389,019
Bond and Note Proceeds	0	0	0	0
Beginning Fund Balance	52,558,768	16,679,694	52,657,502	16,779,694
<b>General Fund Resources</b>	<b>548,436,233</b>	<b>554,242,812</b>	<b>657,909,907</b>	<b>673,491,083</b>
<b>Requirements</b>				
Bureau of Planning & Sustainability	8,242,844	7,526,098	10,474,729	9,716,707
City Budget Office	1,570,157	1,191,113	3,613,615	2,791,188
Commissioner of Public Affairs	1,557,029	1,431,850	2,209,024	2,103,476
Commissioner of Public Safety	596,749	548,146	1,237,755	1,186,543
Commissioner of Public Utilities	580,988	548,878	1,224,773	1,188,143
Commissioner of Public Works	576,535	548,159	1,217,144	1,186,571
Office of Equity & Human Rights	1,155,250	1,212,718	1,794,858	1,869,711
Office of Government Relations	743,282	800,869	1,827,204	1,965,034
Office of Management & Finance	17,069,519	17,285,761	43,990,834	44,696,195
Office of Neighborhood Involvement	10,186,404	9,175,707	12,193,915	11,334,640
Office of the City Attorney	3,413,596	3,071,419	13,248,170	13,329,537
Office of the City Auditor	6,187,215	6,026,142	10,903,449	10,599,026
Office of the Mayor	2,323,072	1,835,642	4,151,686	3,938,560
Portland Bureau of Emergency Management	1,624,391	1,623,316	3,528,778	3,546,501
Prosper Portland	6,201,910	6,190,664	6,201,910	124,348,717
Portland Fire & Rescue	107,990,370	111,156,677	120,823,719	34,973,480
Portland Housing Bureau	31,968,071	34,854,160	32,083,909	91,776,741
Portland Parks & Recreation	63,379,220	64,967,916	87,607,778	216,866,933
Portland Police Bureau	189,448,215	194,930,472	207,051,684	6,190,664
Special Appropriations	13,567,194	10,861,755	13,980,118	11,492,706
<b>Bureau Expenditures</b>	<b>468,382,011</b>	<b>475,787,462</b>	<b>579,365,052</b>	<b>595,101,073</b>
Total Bureau Expenses	468,382,011	475,787,462	579,365,052	595,101,073
Contingency	15,644,193	16,641,568	15,644,193	16,641,568
Overhead Recovery True-Up	1,509,367	65,340	0	0
Debt Service	10,020,013	10,727,715	10,020,013	10,727,715
Transfers to Other Funds	52,880,649	51,020,727	52,880,649	51,020,727
<b>General Fund Requirements</b>	<b>548,436,233</b>	<b>554,242,812</b>	<b>657,909,907</b>	<b>673,491,083</b>

Table 10

## Operating and Capital Budget

Financial Summaries

This table summarizes the operating and capital expenditures included in bureau budgets for each fiscal year, by bureau, and by fund.

	Revised FY 2017-18			Proposed FY 2018-19		
	Operating Budget	Capital Improvements	Total Expenditures	Operating Budget	Capital Improvements	Total Expenditures
<b>Bureau of Development Services</b>						
Development Services Fund	144,066,867	766,975	144,833,842	153,601,120	4,275,904	157,877,024
<b>Total Bureau of Development Services</b>	<b>144,066,867</b>	<b>766,975</b>	<b>144,833,842</b>	<b>153,601,120</b>	<b>4,275,904</b>	<b>157,877,024</b>
<b>Bureau of Emergency Communications</b>						
Emergency Communication Fund	25,074,526	0	25,074,526	26,549,015	0	26,549,015
<b>Total Bureau of Emergency Communications</b>	<b>25,074,526</b>	<b>0</b>	<b>25,074,526</b>	<b>26,549,015</b>	<b>0</b>	<b>26,549,015</b>
<b>Bureau of Environmental Services</b>						
Environmental Remediation Fund	10,034,711	0	10,034,711	13,833,400	0	13,833,400
Grants Fund	196,886	20,150	217,036	185,775	0	185,775
Sewer System Construction Fund	272,432,637	0	272,432,637	217,250,000	0	217,250,000
Sewer System Debt Redemption Fund	250,487,265	0	250,487,265	243,675,000	0	243,675,000
Sewer System Operating Fund	460,352,397	114,351,550	574,703,947	469,869,884	133,351,000	603,220,884
Sewer System Rate Stabilization Fund	127,400,000	0	127,400,000	170,550,000	0	170,550,000
<b>Total Bureau of Environmental Services</b>	<b>1,120,903,896</b>	<b>114,371,700</b>	<b>1,235,275,596</b>	<b>1,115,364,059</b>	<b>133,351,000</b>	<b>1,248,715,059</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>						
Fire & Police Disability & Retirement Fund	200,366,376	46,451	200,412,827	224,803,743	42,850	224,846,593
Fire & Police Disability & Retirement Res Fund	1,500,000	0	1,500,000	1,500,000	0	1,500,000
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>201,866,376</b>	<b>46,451</b>	<b>201,912,827</b>	<b>226,303,743</b>	<b>42,850</b>	<b>226,346,593</b>
<b>Bureau of Planning &amp; Sustainability</b>						
Community Solar Fund	61,756	0	61,756	72,018	0	72,018
General Fund	10,474,729	0	10,474,729	9,716,707	0	9,716,707
Grants Fund	2,166,111	0	2,166,111	1,347,434	0	1,347,434
Solid Waste Management Fund	9,898,272	0	9,898,272	11,715,595	0	11,715,595
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>22,600,868</b>	<b>0</b>	<b>22,600,868</b>	<b>22,851,754</b>	<b>0</b>	<b>22,851,754</b>
<b>City Budget Office</b>						
General Fund	3,613,615	0	3,613,615	2,791,188	0	2,791,188
<b>Total City Budget Office</b>	<b>3,613,615</b>	<b>0</b>	<b>3,613,615</b>	<b>2,791,188</b>	<b>0</b>	<b>2,791,188</b>
<b>Commissioner of Public Affairs</b>						
Children's Investment Fund	24,783,154	0	24,783,154	28,398,311	0	28,398,311
General Fund	2,209,024	0	2,209,024	2,103,476	0	2,103,476
<b>Total Commissioner of Public Affairs</b>	<b>26,992,178</b>	<b>0</b>	<b>26,992,178</b>	<b>30,501,787</b>	<b>0</b>	<b>30,501,787</b>
<b>Commissioner of Public Safety</b>						
General Fund	1,237,755	0	1,237,755	1,186,543	0	1,186,543
<b>Total Commissioner of Public Safety</b>	<b>1,237,755</b>	<b>0</b>	<b>1,237,755</b>	<b>1,186,543</b>	<b>0</b>	<b>1,186,543</b>
<b>Commissioner of Public Utilities</b>						
General Fund	1,224,773	0	1,224,773	1,188,143	0	1,188,143
<b>Total Commissioner of Public Utilities</b>	<b>1,224,773</b>	<b>0</b>	<b>1,224,773</b>	<b>1,188,143</b>	<b>0</b>	<b>1,188,143</b>
<b>Commissioner of Public Works</b>						
General Fund	1,217,144	0	1,217,144	1,186,571	0	1,186,571
<b>Total Commissioner of Public Works</b>	<b>1,217,144</b>	<b>0</b>	<b>1,217,144</b>	<b>1,186,571</b>	<b>0</b>	<b>1,186,571</b>
<b>Fund &amp; Debt Management</b>						
42nd Avenue NPI Debt Service Fund	92,061	0	92,061	93,355	0	93,355

# Operating and Capital Budget

Table 10

## Financial Summaries

This table summarizes the operating and capital expenditures included in bureau budgets for each fiscal year, by bureau, and by fund.

	Revised FY 2017-18			Proposed FY 2018-19		
	Operating Budget	Capital Improvements	Total Expenditures	Operating Budget	Capital Improvements	Total Expenditures
82nd Ave/Division NPI Debt Service Fund	124,631	0	124,631	93,017	0	93,017
Airport Way Debt Service Fund	6,783,340	0	6,783,340	6,531,282	0	6,531,282
Bonded Debt Interest and Sinking Fund	17,243,785	0	17,243,785	17,383,775	0	17,383,775
Central Eastside Ind. District Debt Service Fund	10,835,418	0	10,835,418	12,030,337	0	12,030,337
Convention Center Area Debt Service Fund	23,763,457	0	23,763,457	29,423,342	0	29,423,342
Cully Blvd. NPI Debt Service Fund	97,226	0	97,226	93,355	0	93,355
Division-Midway NPI Debt Service Fund	93,549	0	93,549	93,840	0	93,840
Fire & Police Supplemental Retirement Res Fund	54,550	0	54,550	0	0	0
Gateway URA Debt Redemption Fund	4,982,235	0	4,982,235	5,443,794	0	5,443,794
General Fund	78,544,855	0	78,544,855	78,390,010	0	78,390,010
General Reserve Fund	60,666,106	0	60,666,106	62,691,528	0	62,691,528
Governmental Bond Redemption Fund	3,486,133	0	3,486,133	4,218,119	0	4,218,119
Grants Fund	9,750,000	0	9,750,000	0	0	0
Interstate Corridor Debt Service Fund	36,252,622	0	36,252,622	47,817,551	0	47,817,551
Lents Town Center URA Debt Redemption Fund	19,353,870	0	19,353,870	23,004,509	0	23,004,509
North Macadam URA Debt Redemption Fund	20,187,535	0	20,187,535	27,182,751	0	27,182,751
Parkrose NPI Debt Service Fund	169,227	0	169,227	92,687	0	92,687
Pension Debt Redemption Fund	6,090,542	0	6,090,542	6,396,245	0	6,396,245
River District URA Debt Redemption Fund	43,810,313	0	43,810,313	52,291,116	0	52,291,116
Rosewood NPI Debt Service Fund	95,828	0	95,828	93,409	0	93,409
South Park Blocks Redemption Fund	16,608,093	0	16,608,093	16,152,778	0	16,152,778
Special Finance and Resource Fund	116,058,040	0	116,058,040	105,914,044	0	105,914,044
Special Projects Debt Service Fund	7,441,250	0	7,441,250	7,763,250	0	7,763,250
Waterfront Renewal Bond Sinking Fund	17,582,539	0	17,582,539	17,033,793	0	17,033,793
<b>Total Fund &amp; Debt Management</b>	<b>500,167,205</b>	<b>0</b>	<b>500,167,205</b>	<b>520,227,887</b>	<b>0</b>	<b>520,227,887</b>
<b>Office for Community Technology</b>						
<b>Total Office for Community Technology</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of Equity &amp; Human Rights</b>						
General Fund	1,794,858	0	1,794,858	1,869,711	0	1,869,711
<b>Total Office of Equity &amp; Human Rights</b>	<b>1,794,858</b>	<b>0</b>	<b>1,794,858</b>	<b>1,869,711</b>	<b>0</b>	<b>1,869,711</b>
<b>Office of Government Relations</b>						
General Fund	1,827,204	0	1,827,204	1,965,034	0	1,965,034
<b>Total Office of Government Relations</b>	<b>1,827,204</b>	<b>0</b>	<b>1,827,204</b>	<b>1,965,034</b>	<b>0</b>	<b>1,965,034</b>
<b>Office of Human Relations</b>						
<b>Total Office of Human Relations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of Management &amp; Finance</b>						
Arts Education & Access Fund	19,300,637	0	19,300,637	20,997,372	0	20,997,372
BFRES Facilities GO Bond Construction Fund	20,502	0	20,502	13,192	0	13,192
CityFleet Operating Fund	47,587,230	21,998,638	69,585,868	50,074,827	18,608,896	68,683,723
Convention and Tourism Fund	20,269,334	0	20,269,334	20,523,500	0	20,523,500

Table 10

## Operating and Capital Budget

Financial Summaries

This table summarizes the operating and capital expenditures included in bureau budgets for each fiscal year, by bureau, and by fund.

	Revised FY 2017-18			Proposed FY 2018-19		
	Operating Budget	Capital Improvements	Total Expenditures	Operating Budget	Capital Improvements	Total Expenditures
EBS Services Fund	11,882,080	2,194,410	14,076,490	12,392,776	1,801,401	14,194,177
Facilities Services Operating Fund	76,726,229	63,879,965	140,606,194	73,964,876	94,482,390	168,447,266
General Fund	43,665,204	325,630	43,990,834	44,696,195	0	44,696,195
Health Insurance Operating Fund	117,121,215	0	117,121,215	119,953,139	0	119,953,139
Insurance and Claims Operating Fund	42,578,608	0	42,578,608	43,573,581	0	43,573,581
Portland Police Assoc Health Insurnc Fund	24,325,691	0	24,325,691	24,635,382	0	24,635,382
Printing & Distribution Services Operating Fund	8,661,261	0	8,661,261	9,433,942	0	9,433,942
Property Management License Fund	5,613,965	0	5,613,965	5,514,000	0	5,514,000
Public Safety GO Bond Fund	1,686,949	0	1,686,949	155,828	0	155,828
Recreational Marijuana Tax Fund	293,376	0	293,376	5,000	0	5,000
Spectator Venues & Visitor Activities Fund	16,391,771	0	16,391,771	14,995,535	0	14,995,535
Technology Services Fund	74,034,321	11,321,798	85,356,119	75,790,324	5,235,616	81,025,940
Workers' Comp. Self Insurance Operating Fund	18,807,849	0	18,807,849	18,354,768	0	18,354,768
<b>Total Office of Management &amp; Finance</b>	<b>528,966,222</b>	<b>99,720,441</b>	<b>628,686,663</b>	<b>535,074,237</b>	<b>120,128,303</b>	<b>655,202,540</b>
<b>Office of Neighborhood Involvement</b>						
General Fund	12,193,915	0	12,193,915	11,334,640	0	11,334,640
Public Election Fund	250,000	0	250,000	0	0	0
Recreational Marijuana Tax Fund	0	0	0	700,000	0	700,000
<b>Total Office of Neighborhood Involvement</b>	<b>12,443,915</b>	<b>0</b>	<b>12,443,915</b>	<b>12,034,640</b>	<b>0</b>	<b>12,034,640</b>
<b>Office of Sustainable Development</b>						
<b>Total Office of Sustainable Development</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of the City Attorney</b>						
General Fund	13,248,170	0	13,248,170	13,329,537	0	13,329,537
<b>Total Office of the City Attorney</b>	<b>13,248,170</b>	<b>0</b>	<b>13,248,170</b>	<b>13,329,537</b>	<b>0</b>	<b>13,329,537</b>
<b>Office of the City Auditor</b>						
Assessment Collection Fund	80,735	0	80,735	82,100	0	82,100
Bancroft Bond Interest and Sinking Fund	19,843,292	0	19,843,292	20,532,073	0	20,532,073
General Fund	10,903,449	0	10,903,449	10,599,026	0	10,599,026
Local Improvement District Fund	17,936,513	0	17,936,513	24,241,699	0	24,241,699
<b>Total Office of the City Auditor</b>	<b>48,763,989</b>	<b>0</b>	<b>48,763,989</b>	<b>55,454,898</b>	<b>0</b>	<b>55,454,898</b>
<b>Office of the Mayor</b>						
General Fund	4,151,686	0	4,151,686	3,938,560	0	3,938,560
<b>Total Office of the Mayor</b>	<b>4,151,686</b>	<b>0</b>	<b>4,151,686</b>	<b>3,938,560</b>	<b>0</b>	<b>3,938,560</b>
<b>Portland Bureau of Emergency Management</b>						
General Fund	3,528,778	0	3,528,778	3,546,501	0	3,546,501
Grants Fund	5,244,382	0	5,244,382	5,196,800	0	5,196,800
<b>Total Portland Bureau of Emergency Management</b>	<b>8,773,160</b>	<b>0</b>	<b>8,773,160</b>	<b>8,743,301</b>	<b>0</b>	<b>8,743,301</b>
<b>Portland Bureau of Transportation</b>						
Gas Tax Bond Redemption Fund	3,651,148	0	3,651,148	3,414,047	0	3,414,047
Grants Fund	405,404	37,527,791	37,933,195	160,000	41,202,865	41,362,865

# Operating and Capital Budget

Table 10

## Financial Summaries

This table summarizes the operating and capital expenditures included in bureau budgets for each fiscal year, by bureau, and by fund.

	Revised FY 2017-18			Proposed FY 2018-19		
	Operating Budget	Capital Improvements	Total Expenditures	Operating Budget	Capital Improvements	Total Expenditures
Parking Facilities Fund	20,433,763	7,202,449	27,636,212	12,528,185	13,258,416	25,786,601
Recreational Marijuana Tax Fund	1,590,000	0	1,590,000	1,570,626	200,000	1,770,626
Transportation Operating Fund	282,212,562	94,284,047	376,496,609	345,616,761	122,428,376	468,045,137
Transportation Reserve Fund	6,666,886	0	6,666,886	7,466,526	0	7,466,526
<b>Total Portland Bureau of Transportation</b>	<b>314,959,763</b>	<b>139,014,287</b>	<b>453,974,050</b>	<b>370,756,145</b>	<b>177,089,657</b>	<b>547,845,802</b>
<b>Portland Fire &amp; Rescue</b>						
BFRES Facilities GO Bond Construction Fund	873,391	0	873,391	604,185	0	604,185
General Fund	120,823,719	0	120,823,719	124,348,717	0	124,348,717
Public Safety GO Bond Fund	3,266,700	0	3,266,700	756,927	0	756,927
<b>Total Portland Fire &amp; Rescue</b>	<b>124,963,810</b>	<b>0</b>	<b>124,963,810</b>	<b>125,709,829</b>	<b>0</b>	<b>125,709,829</b>
<b>Portland Housing Bureau</b>						
Community Development Block Grant Fund	14,860,975	0	14,860,975	10,283,667	0	10,283,667
General Fund	32,083,909	0	32,083,909	34,973,480	0	34,973,480
Grants Fund	3,033,250	0	3,033,250	3,018,648	0	3,018,648
HOME Grant Fund	6,899,244	0	6,899,244	4,570,201	0	4,570,201
Housing Capital Fund	33,851,848	18,080,000	51,931,848	16,726,307	5,000,000	21,726,307
Housing Investment Fund	11,093,268	0	11,093,268	7,584,292	0	7,584,292
Housing Property Fund	5,046,355	0	5,046,355	7,349,881	0	7,349,881
Inclusionary Housing Fund	5,379,309	0	5,379,309	14,979,580	0	14,979,580
Tax Increment Financing Reimbursement Fund	93,489,679	700,000	94,189,679	74,831,523	1,000,000	75,831,523
<b>Total Portland Housing Bureau</b>	<b>205,737,837</b>	<b>18,780,000</b>	<b>224,517,837</b>	<b>174,317,579</b>	<b>6,000,000</b>	<b>180,317,579</b>
<b>Portland Parks &amp; Recreation</b>						
General Fund	87,607,778	0	87,607,778	91,776,741	0	91,776,741
Golf Fund	9,767,770	335,000	10,102,770	9,314,981	0	9,314,981
Grants Fund	1,690,169	0	1,690,169	289,950	1,900,000	2,189,950
Parks Capital Improvement Program Fund	39,183,932	95,061,491	134,245,423	65,409,179	83,199,036	148,608,215
Parks Endowment Fund	186,409	0	186,409	189,377	0	189,377
Parks Local Option Levy Fund	664,056	0	664,056	251,000	0	251,000
Portland International Raceway Fund	2,442,505	0	2,442,505	2,654,015	0	2,654,015
Portland Parks Memorial Fund	11,971,727	0	11,971,727	15,719,463	0	15,719,463
<b>Total Portland Parks &amp; Recreation</b>	<b>153,514,346</b>	<b>95,396,491</b>	<b>248,910,837</b>	<b>185,604,706</b>	<b>85,099,036</b>	<b>270,703,742</b>
<b>Portland Police Bureau</b>						
General Fund	207,051,684	0	207,051,684	216,866,933	0	216,866,933
Grants Fund	1,795,427	0	1,795,427	756,758	0	756,758
Police Special Revenue Fund	7,112,679	0	7,112,679	5,348,703	0	5,348,703
Recreational Marijuana Tax Fund	910,000	0	910,000	2,149,750	0	2,149,750
<b>Total Portland Police Bureau</b>	<b>216,869,790</b>	<b>0</b>	<b>216,869,790</b>	<b>225,122,144</b>	<b>0</b>	<b>225,122,144</b>
<b>Portland Water Bureau</b>						
Hydroelectric Power Bond Redemption Fund	15,700	0	15,700	0	0	0
Hydroelectric Power Operating Fund	4,357,200	0	4,357,200	4,929,526	0	4,929,526
Hydroelectric Power Renewal Replacement Fund	11,227,770	0	11,227,770	100,000	0	100,000

Table 10

## Operating and Capital Budget

Financial Summaries

This table summarizes the operating and capital expenditures included in bureau budgets for each fiscal year, by bureau, and by fund.

	Revised FY 2017-18			Proposed FY 2018-19		
	Operating Budget	Capital Improvements	Total Expenditures	Operating Budget	Capital Improvements	Total Expenditures
Water Bond Sinking Fund	94,251,929	0	94,251,929	94,317,390	0	94,317,390
Water Construction Fund	256,591,026	0	256,591,026	210,956,170	0	210,956,170
Water Fund	286,933,288	109,220,440	396,153,728	302,402,985	136,836,343	439,239,328
<b>Total Portland Water Bureau</b>	<b>653,376,913</b>	<b>109,220,440</b>	<b>762,597,353</b>	<b>612,706,071</b>	<b>136,836,343</b>	<b>749,542,414</b>
<b>Prosper Portland</b>						
General Fund	6,201,910	0	6,201,910	6,190,664	0	6,190,664
<b>Total Prosper Portland</b>	<b>6,201,910</b>	<b>0</b>	<b>6,201,910</b>	<b>6,190,664</b>	<b>0</b>	<b>6,190,664</b>
<b>Special Appropriations</b>						
General Fund	13,980,118	0	13,980,118	11,492,706	0	11,492,706
Public Election Fund	0	0	0	1,237,200	0	1,237,200
Recreational Marijuana Tax Fund	500,000	0	500,000	0	0	0
<b>Total Special Appropriations</b>	<b>14,480,118</b>	<b>0</b>	<b>14,480,118</b>	<b>12,729,906</b>	<b>0</b>	<b>12,729,906</b>
<b>Total Citywide</b>	<b>4,359,038,894</b>	<b>577,316,785</b>	<b>4,936,355,679</b>	<b>4,447,298,772</b>	<b>662,823,093</b>	<b>5,110,121,865</b>

# Capital Budget by Bureau

Table 11

## Financial Summaries

This table summarizes Capital Improvement Plan project costs by bureau.

Bureau	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Bureau of Development Services	0	0	4,275,904	0	0	0	0	4,275,904
Bureau of Environmental Services	325,799,748	112,461,000	133,351,000	145,080,000	161,705,000	147,996,000	155,132,000	743,264,000
Bureau of Fire & Police Disability & Retirement	448,990	46,451	42,850	44,130	45,460	46,820	48,230	227,490
City Budget Office	0	59,500	0	0	0	0	0	0
Office of Management & Finance	36,874,884	78,082,575	120,128,303	87,770,273	21,706,505	21,573,901	11,373,053	262,552,035
Portland Bureau of Transportation	30,489,528	115,309,405	177,089,657	103,730,871	31,387,790	5,716,200	5,716,200	323,640,718
Portland Housing Bureau	9,802,008	18,780,000	6,000,000	35,628,745	14,830,168	0	0	56,458,913
Portland Parks & Recreation	28,597,614	89,771,628	85,099,036	16,920,000	4,200,000	1,000,000	0	107,219,036
Portland Water Bureau	44,362,962	104,899,440	136,836,343	89,603,000	149,866,000	91,481,000	128,917,000	596,703,343
<b>Total City Capital Plan</b>	<b>476,375,734</b>	<b>519,409,999</b>	<b>662,823,093</b>	<b>478,777,019</b>	<b>383,740,923</b>	<b>267,813,921</b>	<b>301,186,483</b>	<b>2,094,341,439</b>

Table 12

## Capital Budget by Geographic Area

Financial Summaries

This table summarizes Capital Improvement Plan project costs by geographic area within each bureau.

Bureau Geographic Area	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	FY 2019-20	Capital Plan			5-Year Total
					FY 2020-21	FY 2021-22	FY 2022-23	
<b>Bureau of Development Services</b>								
Citywide	0	0	4,275,904	0	0	0	0	4,275,904
<b>Total Bureau of Development Services</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>
<b>Bureau of Environmental Services</b>								
Central City	0	0	0	0	40,000,000	0	0	40,000,000
Citywide	257,606,415	62,485,000	75,625,000	74,336,000	76,819,000	113,176,000	129,921,000	469,877,000
North	346,907	901,000	1,791,000	5,197,000	4,047,000	2,558,000	1,000,000	14,593,000
Northeast	3,222,648	10,680,000	4,554,000	1,900,000	4,300,000	1,500,000	4,160,000	16,414,000
Northwest	1,148,711	8,540,000	6,567,000	6,430,000	3,285,000	1,415,000	3,250,000	20,947,000
Southeast	50,769,983	18,470,000	23,941,000	20,048,000	8,740,000	10,528,000	10,822,000	74,079,000
Southwest	12,510,840	11,385,000	20,423,000	36,719,000	24,064,000	18,369,000	5,979,000	105,554,000
Undetermined	194,244	0	450,000	450,000	450,000	450,000	0	1,800,000
<b>Total Bureau of Environmental Services</b>	<b>325,799,748</b>	<b>112,461,000</b>	<b>133,351,000</b>	<b>145,080,000</b>	<b>161,705,000</b>	<b>147,996,000</b>	<b>155,132,000</b>	<b>743,264,000</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>								
Citywide	448,990	46,451	42,850	44,130	45,460	46,820	48,230	227,490
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>448,990</b>	<b>46,451</b>	<b>42,850</b>	<b>44,130</b>	<b>45,460</b>	<b>46,820</b>	<b>48,230</b>	<b>227,490</b>
<b>City Budget Office</b>								
Citywide	0	59,500	0	0	0	0	0	0
<b>Total City Budget Office</b>	<b>0</b>	<b>59,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of Management &amp; Finance</b>								
Central City	1,795,746	1,986,971	18,608,896	16,291,618	17,247,750	20,094,001	9,352,953	81,595,218
Citywide	19,018,009	11,620,459	6,657,017	2,811,027	2,855,320	1,423,000	1,963,200	15,709,564
Southeast	432,943	1,595,180	1,280,000	106,900	56,900	56,900	56,900	1,557,600
Southwest	15,628,186	62,879,965	93,582,390	68,560,728	1,546,535	0	0	163,689,653
<b>Total Office of Management &amp; Finance</b>	<b>36,874,884</b>	<b>78,082,575</b>	<b>120,128,303</b>	<b>87,770,273</b>	<b>21,706,505</b>	<b>21,573,901</b>	<b>11,373,053</b>	<b>262,552,035</b>
<b>Portland Bureau of Transportation</b>								
Central City	176,266	1,114,272	1,290,428	6,835,815	0	0	0	8,126,243
Citywide	15,125,385	30,514,151	34,835,346	14,094,404	5,716,200	5,716,200	5,716,200	66,078,350
East	1,234,788	4,048,197	6,017,097	2,049,880	0	0	0	8,066,977
North	628,163	9,400,986	11,930,886	12,038,467	12,190,050	0	0	36,159,403
Northeast	3,074,041	22,121,440	32,581,685	36,815,795	3,470,692	0	0	72,868,172
Northeast/Southeast	1,130	1,687,782	1,929,169	2,648,614	0	0	0	4,577,783
Northwest	633,586	8,969,971	9,737,639	4,500,000	0	0	0	14,237,639
Southeast	3,808,572	7,517,490	23,955,765	9,285,433	6,623,479	0	0	39,864,677
Southwest	5,391,100	26,683,580	52,099,436	15,462,463	3,387,369	0	0	70,949,268
West	416,497	3,251,536	2,712,206	0	0	0	0	2,712,206
<b>Total Portland Bureau of Transportation</b>	<b>30,489,528</b>	<b>115,309,405</b>	<b>177,089,657</b>	<b>103,730,871</b>	<b>31,387,790</b>	<b>5,716,200</b>	<b>5,716,200</b>	<b>323,640,718</b>
<b>Portland Fire &amp; Rescue</b>								
<b>Total Portland Fire &amp; Rescue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Portland Housing Bureau</b>								
Central City	6,023,071	700,000	1,000,000	5,350,000	100,000	0	0	6,450,000
Northeast	0	13,450,000	0	0	0	0	0	0
Southeast	3,778,937	4,630,000	5,000,000	30,278,745	14,730,168	0	0	50,008,913
<b>Total Portland Housing Bureau</b>	<b>9,802,008</b>	<b>18,780,000</b>	<b>6,000,000</b>	<b>35,628,745</b>	<b>14,830,168</b>	<b>0</b>	<b>0</b>	<b>56,458,913</b>

# Capital Budget by Geographic Area

Table 12

## Financial Summaries

This table summarizes Capital Improvement Plan project costs by geographic area within each bureau.

Bureau Geographic Area	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Portland Parks &amp; Recreation</b>								
Central City	6,628,114	10,981,000	15,961,000	5,300,000	900,000	0	0	22,161,000
Citywide	1,378,074	20,438,028	19,581,036	1,100,000	800,000	500,000	0	21,981,036
East	15,285,072	18,507,000	11,740,000	5,000,000	2,000,000	500,000	0	19,240,000
North	500,237	4,872,500	5,380,000	1,000,000	0	0	0	6,380,000
Northeast	554,310	8,004,500	8,440,000	850,000	0	0	0	9,290,000
Northwest	688,000	3,755,000	3,640,000	860,000	0	0	0	4,500,000
Southeast	2,521,894	16,615,100	13,510,000	2,500,000	500,000	0	0	16,510,000
Southwest	1,041,914	6,598,500	6,847,000	310,000	0	0	0	7,157,000
<b>Total Portland Parks &amp; Recreation</b>	<b>28,597,614</b>	<b>89,771,628</b>	<b>85,099,036</b>	<b>16,920,000</b>	<b>4,200,000</b>	<b>1,000,000</b>	<b>0</b>	<b>107,219,036</b>
<b>Portland Water Bureau</b>								
Central City	929,430	6,600,000	38,600,000	7,970,000	43,500,000	0	0	90,070,000
Citywide	129,648	28,267,000	27,041,322	28,400,000	30,215,000	32,080,000	37,120,000	154,856,322
East	141,310	0	410,000	0	0	0	0	410,000
North	212,767	879,000	1,795,000	624,000	2,553,000	446,000	0	5,418,000
Northeast	683,900	1,067,000	831,000	1,248,000	580,000	570,000	570,000	3,799,000
Northwest	1,020,544	1,230,000	1,601,000	978,000	0	0	0	2,579,000
Southeast	3,702	395,000	3,264,000	1,571,000	6,285,000	100,000	100,000	11,320,000
Southwest	348,480	918,000	1,776,000	1,276,000	1,238,000	2,835,000	954,000	8,079,000
Undetermined	276,457	11,443,440	19,963,000	21,436,000	49,995,000	49,450,000	79,273,000	220,117,000
West	40,616,724	54,100,000	41,555,021	26,100,000	15,500,000	6,000,000	10,900,000	100,055,021
<b>Total Portland Water Bureau</b>	<b>44,362,962</b>	<b>104,899,440</b>	<b>136,836,343</b>	<b>89,603,000</b>	<b>149,866,000</b>	<b>91,481,000</b>	<b>128,917,000</b>	<b>596,703,343</b>
<b>Total City Capital Plan</b>	<b>476,375,734</b>	<b>519,409,999</b>	<b>662,823,093</b>	<b>478,777,019</b>	<b>383,740,923</b>	<b>267,813,921</b>	<b>301,186,483</b>	<b>2,094,341,439</b>

# Bureau of Emergency Communications

Mayor Ted Wheeler, Commissioner-in-Charge

Bob Cozzie, Director

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## Summary of Budget Decisions

The Mayor's Proposed budget does not include any ongoing changes to the Bureau of Emergency Communications' funding or FTE totals, nor does it add new General Fund obligations. The bureau will be conducting two capital upgrades using its own contingency and Public Safety Project reserve funds that address the Mayor's priority to ensure public safety and pursue innovation by using data to question established processes and outcomes to determine effectiveness.

### Integrated Priority Dispatch System (IPDS)

The IPDS project is estimated to cost \$950,000, of which the City of Portland's obligation will be \$755,112. The Proposed Budget funds \$750,000 of this with Public Safety Project reserves, \$5,112 from BOEC contingency, and the remainder via cost-sharing between partner jurisdictions, eliminating the need for General Fund resources. An integrated priority dispatch system will enable the bureau to institute a Quality Assurance/Quality Improvement program while shortening training times and reducing legal liability related to dispatch protocols.

### Next Generation 9-1-1 Logging System

The budgeted cost of the Next Generation 9-1-1 Logging System is \$650,000. The City of Portland projects to expend \$533,067, with \$450,000 paid for by Public Safety Project reserves and \$83,067 drawn from BOEC contingency. The remaining \$116,933 will be paid for by partner jurisdictions. The new logging system will replace a non-industry specific recording system currently used to record 9-1-1 calls and will bring the bureau into more complete compliance with state and city public record retention policy. This system will also support the Quality Assurance efforts of the bureau by making call recordings less cumbersome to extract for QA analysis.

### Interagency Agreement Balancing

The Proposed Budget includes \$16,437 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. Of the above amount, \$13,047 will come from the City of Portland and the remaining \$3,390 is from BOEC's partners. General Fund resources of \$8,326 have been added to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

# Bureau of Emergency Communications

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	363,394	387,912	375,749	496,000	496,000
Intergovernmental	7,642,515	7,520,869	7,912,526	8,071,557	8,167,575
Miscellaneous	14,417	41,849	10,000	20,000	20,000
<b>Total External Revenues</b>	<b>8,020,326</b>	<b>7,950,630</b>	<b>8,298,275</b>	<b>8,587,557</b>	<b>8,683,575</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	16,017,266	15,681,759	15,305,982	15,495,133	16,614,139
<b>Total Internal Revenues</b>	<b>16,017,266</b>	<b>15,681,759</b>	<b>15,305,982</b>	<b>15,495,133</b>	<b>16,614,139</b>
Beginning Fund Balance	1,527,998	1,973,782	1,470,269	1,251,301	1,251,301
<b>Total Resources</b>	<b>\$25,565,590</b>	<b>\$25,606,171</b>	<b>\$25,074,526</b>	<b>\$25,333,991</b>	<b>\$26,549,015</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	14,822,117	15,288,365	16,642,579	15,830,490	16,725,891
External Materials and Services	1,503,423	1,231,260	1,119,818	2,618,000	2,647,710
Internal Materials and Services	4,570,071	5,071,878	4,932,601	4,742,137	4,743,920
Capital Outlay	226,425	0	0	0	0
<b>Total Bureau Expenditures</b>	<b>21,122,036</b>	<b>21,591,503</b>	<b>22,694,998</b>	<b>23,190,627</b>	<b>24,117,521</b>
<b>Fund Expenditures</b>					
Debt Service	1,385,869	1,407,693	253,184	271,083	271,083
Contingency	0	0	1,190,195	871,301	1,178,401
Fund Transfers - Expense	1,083,903	1,019,929	936,149	1,000,980	982,010
<b>Total Fund Expenditures</b>	<b>2,469,772</b>	<b>2,427,622</b>	<b>2,379,528</b>	<b>2,143,364</b>	<b>2,431,494</b>
Ending Fund Balance	1,973,782	1,587,046	0	0	0
<b>Total Requirements</b>	<b>\$25,565,590</b>	<b>\$25,606,171</b>	<b>\$25,074,526</b>	<b>\$25,333,991</b>	<b>\$26,549,015</b>
<b>Programs</b>					
9-1-1 Operations	21,121,701	21,591,503	22,694,998	23,190,627	24,117,521
Administration & Support	335	0	0	0	0
<b>Total Programs</b>	<b>21,122,036</b>	<b>21,591,503</b>	<b>22,694,998</b>	<b>23,190,627</b>	<b>24,117,521</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000433	Administrative Specialist, Sr	47,362	72,904	1.00	65,428	1.00	68,108	1.00	68,108
30000441	Business Operations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30001533	Business Systems Analyst, Principal	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	90,789	1.00	94,295	1.00	94,295
30000031	Emerg Commun Call Taker	45,053	58,628	10.00	504,816	10.00	508,636	10.00	508,636
30000034	Emerg Commun Dispatcher, Sr	57,719	75,108	106.00	7,055,846	95.00	6,510,042	106.00	7,144,962
30000786	Emerg Commun Operations Mgr	97,989	132,766	1.00	97,992	1.00	97,992	1.00	97,992
30000787	Emerg Commun Operations Mgr, Assistant	78,770	105,851	2.00	203,448	2.00	207,228	2.00	207,228
30000035	Emerg Commun Police Dispatcher	55,565	72,243	2.00	144,480	2.00	144,480	2.00	144,480
30000789	Emerg Commun Program Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000785	Emerg Commun Supervisor	71,510	95,472	14.00	1,288,680	14.00	1,288,680	14.00	1,288,680
30000835	Emerg Commun Support Specialist	34,798	49,962	2.00	99,936	2.00	99,936	2.00	99,936
30000788	Emerg Commun Training & Dev Mgr	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000429	Emergency Communications Director	115,814	165,797	1.00	138,156	1.00	142,876	1.00	142,876
30000487	Emergency Management Program Manager	71,510	95,472	1.00	71,508	1.00	71,508	1.00	71,508
30000568	Financial Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000451	Management Analyst	64,813	86,403	1.00	64,812	1.00	64,812	1.00	64,812
30000452	Management Analyst, Sr	71,510	95,472	1.00	58,458	1.00	60,852	1.00	60,852
30000013	Office Support Specialist III	44,512	58,989	3.00	162,492	4.00	207,000	3.00	162,492
30000531	Training & Development Analyst	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
<b>TOTAL FULL-TIME POSITIONS</b>				152.00	10,653,825	142.00	10,173,429	152.00	10,763,841
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	87,225	1.00	90,801	1.00	90,801
30000031	Emerg Commun Call Taker	45,053	58,628	20.00	926,554	20.00	964,008	20.00	964,008
30000032	Emerg Commun Dispatcher, Trainee	45,053	52,186	11.00	516,420	11.00	552,384	11.00	552,384
30001028	Emerg Commun Lateral Police Disp, Trnee	49,677	64,635	2.00	103,809	1.50	82,266	1.50	82,266
30000452	Management Analyst, Sr	71,510	95,472	0.75	71,604	1.00	95,472	1.00	95,472
<b>TOTAL LIMITED TERM POSITIONS</b>				34.75	1,705,612	34.50	1,784,931	34.50	1,784,931
<b>GRAND TOTAL</b>				186.75	12,359,437	176.50	11,958,360	186.50	12,548,772

# Fire & Police Disability & Retirement

Dan Saltzman, Commissioner-in-Charge

Samuel Hutchison, Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget for Fire & Police Disability & Retirement's (FPDR) budget totals \$226,346,593. The Proposed budget includes technical adjustments to balance to changes in other bureaus, as described below.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$2,004 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

In addition, FPDR is increasing its interagency agreements with the Portland Police Bureau and Portland Fire & Rescue by \$635,253 and \$22,236, respectively, due to budget decisions in those bureaus impacting forecasted sworn disability and retirement costs.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	122,764,713	128,197,553	144,268,948	151,270,053	151,783,789
Charges for Services	44	44	0	0	0
Bond & Note	24,637,339	29,129,050	44,312,000	57,700,000	57,700,000
Miscellaneous	495,685	694,664	664,300	1,143,400	1,143,400
<b>Total External Revenues</b>	<b>147,897,781</b>	<b>158,021,311</b>	<b>189,245,248</b>	<b>210,113,453</b>	<b>210,627,189</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	0	0	1,500,000	1,500,000	1,500,000
Interagency Revenue	1,076,739	1,193,483	1,359,000	1,290,000	1,290,000
<b>Total Internal Revenues</b>	<b>1,076,739</b>	<b>1,193,483</b>	<b>2,859,000</b>	<b>2,790,000</b>	<b>2,790,000</b>
Beginning Fund Balance	18,467,432	14,383,435	9,808,579	12,929,404	12,929,404
<b>Total Resources</b>	<b>\$167,441,952</b>	<b>\$173,598,229</b>	<b>\$201,912,827</b>	<b>\$225,832,857</b>	<b>\$226,346,593</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,948,783	1,973,764	2,143,014	2,250,600	2,250,600
External Materials and Services	116,476,183	120,536,788	128,004,484	134,477,237	134,479,191
Internal Materials and Services	9,705,354	10,812,495	14,385,456	17,137,464	17,795,003
Capital Outlay	53,770	54,760	46,451	42,850	42,850
<b>Total Bureau Expenditures</b>	<b>128,184,090</b>	<b>133,377,807</b>	<b>144,579,405</b>	<b>153,908,151</b>	<b>154,567,644</b>
<b>Fund Expenditures</b>					
Debt Service	24,762,001	29,371,007	44,835,166	58,593,081	58,593,081
Contingency	0	0	10,077,878	10,774,000	10,774,000
Fund Transfers - Expense	112,426	310,028	1,670,378	1,807,625	1,661,868
<b>Total Fund Expenditures</b>	<b>24,874,427</b>	<b>29,681,035</b>	<b>56,583,422</b>	<b>71,174,706</b>	<b>71,028,949</b>
Ending Fund Balance	14,383,435	10,539,387	750,000	750,000	750,000
<b>Total Requirements</b>	<b>\$167,441,952</b>	<b>\$173,598,229</b>	<b>\$201,912,827</b>	<b>\$225,832,857</b>	<b>\$226,346,593</b>
<b>Programs</b>					
Administration & Support	2,058,852	2,086,985	2,250,555	2,501,025	2,503,029
Disability & Death Benefits	10,255,131	7,662,903	8,229,570	8,389,973	8,389,973
Oregon PERS Contributions	8,699,501	9,672,695	13,210,000	15,980,000	16,637,489
Retirement System Payments	107,170,606	113,955,224	120,889,280	127,037,153	127,037,153
<b>Total Programs</b>	<b>128,184,090</b>	<b>\$133,377,807</b>	<b>\$144,579,405</b>	<b>\$153,908,151</b>	<b>\$154,567,644</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Maintenance and Reliability</b>								
Database Capital Improvements	448,990	46,451	42,850	44,130	45,460	46,820	48,230	227,490
<b>Total Maintenance and Reliability</b>	<b>448,990</b>	<b>46,451</b>	<b>42,850</b>	<b>44,130</b>	<b>45,460</b>	<b>46,820</b>	<b>48,230</b>	<b>227,490</b>
<b>Total Requirements</b>	<b>448,990</b>	<b>46,451</b>	<b>42,850</b>	<b>44,130</b>	<b>45,460</b>	<b>46,820</b>	<b>48,230</b>	<b>227,490</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	1.00	69,144	1.00	69,144	1.00	69,144
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000066	Claims Technician	45,885	60,819	1.00	60,816	1.00	60,816	1.00	60,816
30000065	Claims Technician, Assistant	35,610	51,334	1.00	51,336	1.00	51,336	1.00	51,336
30000568	Financial Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000412	FPDR Director	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30001384	FPDR Financial Manager	91,104	121,368	1.00	84,909	1.00	88,389	1.00	88,389
30000582	FPDR Operations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000592	Legal Assistant, Sr	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30000451	Management Analyst	64,813	86,403	2.00	158,556	2.00	162,417	2.00	162,417
30000450	Management Assistant	50,877	78,333	1.00	78,336	1.00	78,336	1.00	78,336
30000012	Office Support Specialist II	34,798	49,962	1.00	42,992	1.00	46,295	1.00	46,295
30000480	Workers Comp/Disability Analyst, Sr	68,078	90,792	3.00	261,566	3.00	264,842	3.00	264,842
30000479	Workers Compensation/Disability Analyst	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
<b>TOTAL FULL-TIME POSITIONS</b>				17.00	1,423,027	17.00	1,436,947	17.00	1,436,947
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				17.00	1,423,027	17.00	1,436,947	17.00	1,436,947

# Police Bureau

Mayor Ted Wheeler, Commissioner-in-Charge

Danielle Outlaw, Chief of Police

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## Summary of Budget Decisions

The Mayor's Proposed budget increases the Portland Police Bureau's ongoing General Fund resources by \$6.9 million, or 3.7%. This increase funds a total of 66.0 positions, a 5.3% increase over the 1,246 authorized FTE in the FY 2017-18 Adopted Budget. Of these new positions, 58.0 are sworn positions, increasing the bureau's authorized sworn staffing level from 946 to 1,004.

The increase in funding and positions is primarily driven by a 52.0 FTE increase in officers that is intended to help the bureau curb increasing response time for 911 calls, reduce officer fatigue, and pivot toward a community policing model over the next several years. This increase in funding and resources is in response to the Mayor's priority of enhancing public safety, security and trust of the Portland community.

### **Add 52 Officer Positions to Meet Service Demand**

The Mayor's Proposed budget includes \$4,931,602 in new General Fund ongoing resources and \$556,000 in General Fund one-time resources to fund 52.0 additional sworn officer positions. There are multiple and cross-cutting benefits of adding additional officers in the Police Bureau. In time, the addition of officers is expected to reduce the bureau's reliance on overtime, curb increasing response times, reduce officer fatigue, and create time in an officer's day to engage in community policing work.

- Additional sworn officer positions will help the bureau manage the impact of increasing calls for service, which have increased more than 22% over the last five years, and meet the core expectation of residents that officers respond to 911 calls in a timely manner.
- Additional officer positions will also allow for minimum patrol staffing levels to be met without excessive reliance on overtime – a practice that has caused officer fatigue and is not cost-efficient.
- Additional officers will allow patrol officers time to engage in community-based policing, which means more time spent meeting with residents, business owners, attending community meetings, and building trust with the residents of Portland.
- Further, when these new officers are fully deployed, the bureau may be sufficiently resourced to allow for the enhancement of neighborhood details (e.g. Neighborhood Response Teams) and other dedicated units.

### **Enhance the Behavioral Health Unit**

The Mayor's Proposed budget includes 2.0 additional officer positions, 1.0 non-sworn assistant position, and contracted clinical support that will expand the capacity of the Behavioral Health Unit to respond to individuals experiencing mental health issues. The officers and mental health professionals on the Behavioral Health Response Teams work proactively with individuals who have mental health issues and are identified as having multiple or high-risk contacts with police. The goal of intervention is to reduce the individual's contacts with the Portland Police Bureau and the criminal justice system by coordinating their connection with the healthcare system.

There are currently three Behavioral Response Teams in the Behavioral Health Unit; these new resources will fund two additional response teams. Additional capacity will allow the BHU to provide additional case management and follow-up for individuals experiencing mental health issues, connecting additional clients with mental health services. The addition of two teams is anticipated to increase the number of clients served by 250 – a 50% increase over the number of clients served in 2017. The expansion is funded by \$522,571 in General Fund ongoing resources and \$82,000 in one-time resources to purchase additional vehicles.

### **Ongoing Funding for Service Coordination Team**

The Mayor's Proposed budget includes \$1,954,904 to restore ongoing General Fund resources for the Service Coordination Team (SCT) at the current service level. This program has historically been fully funded by General Fund resources, but was partially funded with one-time resources in the current fiscal year.

The SCT is a program within the bureau's Behavioral Health Unit that offers treatment and housing to repeat and frequent drug and property crime offenders. It is also a core strategy to meet the terms of the DOJ agreement vis-à-vis reducing police contact with people with mental health issues. The SCT program has produced measurable positive results around reduced recidivism (reduced 82% for program graduates) and several evaluations from PSU have shown that the program results in significant cost-savings across the justice system.

### **Enhance Capacity of the Supportive Transitions and Stabilization Program (STS)**

The Mayor's Proposed budget includes \$300,000 in ongoing General Fund resources to expand capacity of the Supporting Transitions and Stabilization (STS) program. A sub-program of the Service Coordination Team (SCT), STS addresses the needs of individuals with mental health issues who temporarily require a more extensive level of care by providing safe, service-connected housing. Via referral from the Behavioral Health Response Team officers, STS clients receive housing with 24-hour staffing, including case management and peer supportive services. STS participants have the opportunity to address basic needs, connect with health care and treatment, engage with community support systems, and have uninterrupted transition to appropriate services. It is anticipated that additional resources will allow the program to double the number of available beds from 6 to 12. The increase in capacity is important given that the expansion of the Behavioral Health Response Teams is expected to increase the need for case management.

### **Enhanced Accountability through Internal Audits**

The Proposed Budget includes \$306,150 to add 3.0 analyst positions to expand the internal audit staff in the Professional Standards Division. Additional staff capacity will allow for follow-up support on use-of-force audits, as well as expand the internal audit function beyond use-of-force reporting to include other bureau polices, such as ensuring that police misconduct case review timelines are in accordance with policy.

### **Add Dedicated Training Officers**

The Proposed Budget includes \$367,540 in ongoing General Fund resources and \$40,400 in one-time resources to create 4.0 dedicated officer positions in the Training Division. These positions will be responsible for the following:

- Ethics and Procedural Justice Lead Instructor. This position will develop and teach curriculum related to ethical behavior, constitutional policing, trauma-informed decision making, and other topics related to building and maintaining community trust in the police.
- Leadership Development. This position will develop and teach curriculum regarding leadership at all levels of the organization.
- Advanced Academy. This position will assist with the increased demand for Advanced Academy training.

- Patrol Procedures. This position will assist with the increased demand for basic patrol procedures training and assist with ongoing patrol procedure training for tenured officers, including de-escalation techniques.

### **Houseless Community Engagement Liaison**

The Proposed Budget includes \$101,628 in ongoing General Fund resources to establish 1.0 program coordinator position. This non-sworn professional staff member will act as a liaison to the houseless community as part of a broader programmatic effort to serve the houseless community without the immediate deployment of sworn personnel. This position will serve as a first responder when calls are received, and is intended to operate in conjunction with an anonymous tip line for houseless community members potentially in crisis.

### **Data Analytics to Support Equity and Diversity Goals**

The Mayor's Proposed budget includes \$100,076 in ongoing General Fund resources to fund a position to perform additional data collection and analysis, especially as it relates to equity and diversity. In particular, this position will perform analysis of stops data through an equity lens and analysis of the bureau's hiring decisions vis-à-vis diversity, as well as advancing the bureau's Racial Equity Plan. The findings of this analytical equity work will be shared with the community to help build trust.

### **Partnership with Academic Organization to Review Stops Data**

The Mayor's Proposed budget includes \$50,000 in one-time General Fund resources to partner with an academic organization to provide an external analysis of the Police Bureau's stops data.

### **Ongoing Funding for LifeWorks NOW program**

The Mayor's Proposed budget includes \$110,000 in ongoing General Fund resources to continue the current level of support for the LifeWorks NOW program, which provides support and counseling to people trying to exit the sex industry. This ongoing program has historically been funded in part by federal grant resources, but the future of those grant resources is in doubt. This funding will ensure the continuation of a program that supports one of the City's most vulnerable populations.

### **Consultant Study for RegJIN Replacement Options**

Funded through available Public Safety Project reserve funds, the Proposed Budget includes a total of \$300,000 to engage an external consultant to explore RegJIN replacement and/or sustainment options. The Police Bureau will coordinate with in-house public safety technology experts on this assessment.

### **Realign Funding of the Traffic Division Vision Zero Programming**

The Police Bureau Traffic Division focuses on Vision Zero efforts that are designed to reduce traffic-related fatalities and protect community members from unsafe drivers. From DUI training to enforcement missions targeting high crash corridors, the division fully supports and is dedicated to the realization of the Vision Zero initiative. The Mayor's Proposed budget allocates \$1,649,750 of Recreational Marijuana Tax resources to the Traffic Division on an ongoing basis, offsetting its reliance on ongoing General Fund resources. This is in addition to the \$500,000 in Recreational Marijuana Tax resources that are allocated to the Traffic Division in the base budget.

## **Learning Management System Analyst in Training Division**

The Mayor's Proposed budget includes \$105,538 in one-time General Fund resources to fund the second year of a limited term position in the bureau's Training Division. The position is responsible for implementing the bureau's new learning management system, which will enhance e-learning functionality and training reporting required by the DOJ agreement, among other benefits. This position is funded on a one-time basis with program carryover from the FY 2017-18 Police Bureau budget.

## **Public Records Request Support**

The Mayor's Proposed budget includes authorization for 2.0 Senior Administrative Specialists in the bureau's Records Division. These positions are backed by \$173,028 in external revenues from demand-driven fees; the creation of these positions does not require an increase in records request fees themselves. The additional positions are expected to decrease the amount of time required to fulfill public records requests.

## **Cease Small Grant Donations**

The Mayor's Proposed budget eliminates the bureau's practice of making small grant donations to external organizations, and reduces its ongoing General Fund appropriation by \$25,000.

## **Eliminate Home Security Program**

The Mayor's Proposed budget eliminates a Home Security Specialist position, reducing the bureau's ongoing General Fund allocation by \$88,801. Demand for the Home Security program has decreased substantially in recent years.

## **Interagency Agreement Balancing**

The Proposed Budget includes (\$5,675) in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of (\$49,257) have been reduced on an ongoing basis to account for the net impact of these interagency agreement changes and the \$43,582 in computer lifecycle replacement costs that are funded within existing resources.

## **Vacancy Savings Reduction**

In recognition of the fact that it will take time to recruit and hire into the bureau's 66.0 new positions, the increase in ongoing General Fund resources for these positions is reduced on a one-time basis by \$2,046,502 million in the Proposed Budget.

## **Budget Notes**

### Community Service Officer Program

Council directs the Police Bureau and the Office of Management & Finance to ensure that the Community Service Officer program is implemented by January 1st, 2019. Beginning in FY 2018-19, the Police Bureau and OMF will provide joint quarterly written reports to Council Offices on the progress toward implementation (including updates on labor negotiations, hiring, CSO training, and CSO staffing) and identify strategies to overcome any delays in the implementation timeline.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Miscellaneous Fund Allocations	0	0	910,000	910,000	2,149,750
Licenses & Permits	1,334,433	1,329,319	1,381,000	1,381,000	1,381,000
Charges for Services	2,686,190	4,513,668	2,661,364	3,184,428	3,184,428
Intergovernmental	11,443,602	11,155,747	9,376,424	8,885,640	8,425,008
Miscellaneous	986,873	1,173,407	860,050	879,853	879,853
<b>Total External Revenues</b>	<b>16,451,098</b>	<b>18,172,141</b>	<b>15,188,838</b>	<b>15,240,921</b>	<b>16,020,039</b>
<b>Internal Revenues</b>					
General Fund Discretionary	166,548,672	172,689,252	189,448,215	199,973,147	194,930,472
Fund Transfers - Revenue	2,776	0	0	0	0
Interagency Revenue	4,989,924	5,356,377	7,238,080	10,164,396	9,980,633
<b>Total Internal Revenues</b>	<b>171,541,372</b>	<b>178,045,629</b>	<b>196,686,295</b>	<b>210,137,543</b>	<b>204,911,105</b>
Beginning Fund Balance	2,428,504	3,977,341	4,994,657	4,191,000	4,191,000
<b>Total Resources</b>	<b>\$190,420,974</b>	<b>\$200,195,111</b>	<b>\$216,869,790</b>	<b>\$229,569,464</b>	<b>\$225,122,144</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	140,991,824	146,319,612	150,562,456	159,900,175	161,036,634
External Materials and Services	13,935,394	16,136,987	29,196,495	29,724,022	27,437,674
Internal Materials and Services	30,389,806	32,260,052	36,602,645	39,945,267	36,647,836
Capital Outlay	641,456	650,104	508,194	0	0
<b>Total Bureau Expenditures</b>	<b>185,958,480</b>	<b>195,366,755</b>	<b>216,869,790</b>	<b>229,569,464</b>	<b>225,122,144</b>
<b>Fund Expenditures</b>					
Fund Transfers - Expense	485,153	0	0	0	0
<b>Total Fund Expenditures</b>	<b>485,153</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,977,341	4,828,356	0	0	0
<b>Total Requirements</b>	<b>\$190,420,974</b>	<b>\$200,195,111</b>	<b>\$216,869,790</b>	<b>\$229,569,464</b>	<b>\$225,122,144</b>
<b>Programs</b>					
Administration & Support	0	290	0	0	0
Citizen Partnership	352,772	295,495	343,310	281,585	537,885
Communications	383,288	387,262	452,430	333,058	333,058
Cycle of Violence Reduction	16,661,167	16,171,390	21,418,973	17,885,097	20,441,690
Data Access	15,396,844	16,221,015	17,319,834	20,461,419	18,395,618
Emergency Response & Problem Solving	73,628,983	76,010,778	69,870,899	81,408,709	72,167,006
Employee Performance	2,397,256	2,361,986	2,541,573	3,252,105	3,083,245
Human Resources Development	14,157,695	17,740,594	22,050,747	34,840,206	30,275,107
Investigations	23,158,179	23,499,028	24,512,440	24,075,610	24,289,746
Neighborhood Safety	8,945,785	6,918,557	8,034,695	8,863,807	8,432,703
Strategy & Finance	17,224,566	22,304,034	36,841,898	28,304,137	35,151,345
Traffic Safety	13,651,945	13,456,326	13,482,991	9,863,731	12,014,741
<b>Total Programs</b>	<b>185,958,480</b>	<b>\$195,366,755</b>	<b>\$216,869,790</b>	<b>\$229,569,464</b>	<b>\$225,122,144</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000062	Accountant I	41,995	60,382	6.00	356,316	6.00	360,552	6.00	360,552
30000063	Accountant II	54,912	69,139	1.00	54,912	1.00	54,912	1.00	54,912
30000434	Administrative Assistant	50,877	78,333	5.00	374,884	6.00	430,814	6.00	430,814
30000433	Administrative Specialist, Sr	47,362	72,904	13.00	785,235	15.00	924,757	15.00	924,757
30000436	Administrative Supervisor I	61,734	82,285	5.00	391,374	5.00	396,278	5.00	396,278
30000437	Administrative Supervisor II	64,813	86,403	2.00	162,786	2.00	165,915	2.00	165,915
30000771	Alarm Program Coord	64,813	86,403	1.00	79,162	1.00	82,410	1.00	82,410
30000096	Auto Servicer	43,368	53,165	4.00	193,056	4.00	196,890	4.00	196,890
30000441	Business Operations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	87,420	1.00	91,008	1.00	91,008
30000478	Claims Analyst, Sr	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000492	Community Outreach & Informtn Rep	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30000777	Crime Analyst	68,078	90,792	17.00	1,298,921	21.00	1,629,805	20.00	1,555,117
30000776	Crime Analyst, Assistant	50,877	78,333	1.00	50,880	1.00	50,880	1.00	50,880
30000309	Crime Prevention Program Administrator	48,942	65,645	2.00	114,588	0.00	(12)	2.00	114,588
30002512	Deputy Chief of Police	130,208	186,576	1.00	130,212	1.00	186,216	1.00	186,216
30000050	Evidence Control Specialist	47,611	58,219	10.00	551,494	10.00	562,878	10.00	562,878
30000566	Financial Analyst, Assistant	50,877	78,333	1.00	78,336	1.00	78,336	1.00	78,336
30000569	Financial Analyst, Principal	84,739	112,882	1.00	100,260	1.00	102,996	1.00	102,996
30000769	Home Security Specialist	38,522	55,162	1.00	53,767	1.00	55,164	1.00	55,164
30000451	Management Analyst	64,813	86,403	4.00	329,210	4.00	336,207	4.00	336,207
30000453	Management Analyst, Principal	84,739	112,882	2.00	225,768	2.00	225,768	2.00	225,768
30000452	Management Analyst, Sr	71,510	95,472	5.00	429,858	5.00	446,904	5.00	446,904
30000450	Management Assistant	50,877	78,333	5.00	274,152	6.00	348,652	7.00	399,532
30000025	Police Administrative Support Spec, Sr	44,512	58,989	15.00	839,700	16.00	899,844	15.00	841,140
30000024	Police Administrative Support Specialist	34,798	49,962	28.00	1,296,310	28.00	1,329,371	28.00	1,329,371
30000300	Police Captain	131,539	143,042	12.00	1,701,296	12.00	1,704,984	12.00	1,704,984
30000431	Police Chief	147,098	215,010	1.00	215,004	1.00	215,004	1.00	215,004
30000784	Police Chief, Assistant	115,814	165,797	3.00	493,032	3.00	495,566	3.00	495,566
30000301	Police Commander	147,846	153,754	6.00	922,536	6.00	922,536	6.00	922,536
30000307	Police Criminalist	84,906	98,842	15.00	1,462,118	15.00	1,470,997	15.00	1,470,997
30000778	Police Data Research Supervisor	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000022	Police Desk Clerk	31,512	44,242	9.00	313,539	5.00	196,097	9.00	322,145
30000302	Police Detective	84,906	98,842	90.00	8,687,706	90.00	8,729,043	90.00	8,729,043
30000833	Police Evidence & Property Mgr	75,150	100,526	1.00	95,184	1.00	98,759	1.00	98,759
30000837	Police Evidence Control Supervisor	61,734	82,285	2.00	152,296	2.00	157,492	2.00	157,492
30000772	Police ID Technologies Coordinator	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000304	Police Identification Technician	57,554	73,528	18.00	1,278,844	18.00	1,294,756	18.00	1,294,756
30000775	Police Internal Affairs Investigator	64,813	86,403	9.00	731,304	9.00	743,318	9.00	743,318
30000310	Police Investigative Accountant	83,346	96,970	1.00	96,972	1.00	96,972	1.00	96,972
30000299	Police Lieutenant	116,688	126,838	31.00	3,862,311	31.00	3,895,424	31.00	3,895,424
30000297	Police Officer	62,171	85,946	647.00	52,663,073	797.00	63,498,794	704.00	57,125,198
30000306	Police Photographic Reproduction Spec	66,664	79,955	2.00	159,912	2.00	159,912	2.00	159,912
30000774	Police Program Specialist, Sr	68,078	90,792	2.00	168,294	2.00	171,468	2.00	171,468
30000780	Police Records Manager	78,770	105,851	1.00	78,768	1.00	78,768	1.00	78,768
30000020	Police Records Specialist	34,798	49,962	49.00	2,200,623	49.00	2,268,312	49.00	2,268,312
30000779	Police Records Supervisor	64,813	86,403	3.00	227,263	3.00	230,382	3.00	230,382
30000021	Police Records Training Coordinator	44,512	58,989	9.00	501,960	9.00	501,960	9.00	501,960
30000298	Police Sergeant	84,906	98,842	134.00	12,851,530	140.00	13,500,899	134.00	12,977,495

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000464	Program Coordinator	68,078	90,792	3.00	266,361	3.00	271,104	4.00	339,180		
30000465	Program Manager	71,510	95,472	1.00	90,789	1.00	94,295	1.00	94,295		
30000466	Program Manager, Sr	84,739	112,882	3.00	297,528	3.00	308,778	3.00	308,778		
30000463	Program Specialist	61,734	82,285	3.00	185,220	3.00	185,220	3.00	185,220		
30000462	Program Specialist, Assistant	50,877	78,333	15.00	1,037,458	15.00	1,057,337	15.00	1,057,337		
30000495	Public Information Officer	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472		
30000531	Training & Development Analyst	64,813	86,403	2.00	152,314	2.00	157,268	2.00	157,268		
30000518	Video Production Specialist	61,734	82,285	1.00	74,600	1.00	77,656	1.00	77,656		
<b>TOTAL FULL-TIME POSITIONS</b>						1,211.00	99,945,788	1,370.00	112,258,998	1,277.00	105,588,210
<b>TOTAL PART-TIME POSITIONS</b>						0.00	0	0.00	0	0.00	0
30000433	Administrative Specialist, Sr	47,362	72,904	1.67	110,156	0.17	12,150	0.17	12,150		
30000096	Auto Servicer	43,368	53,165	1.00	49,404	0.67	35,127	0.67	35,127		
30000448	Business Systems Analyst	64,813	86,403	1.00	71,861	1.58	118,479	1.58	118,479		
30000777	Crime Analyst	68,078	90,792	0.00	0	0.00	0	0.00	0		
30000309	Crime Prevention Program Administrator	48,942	65,645	1.00	56,472	0.00	(138)	0.17	9,412		
30000451	Management Analyst	64,813	86,403	2.00	144,064	0.92	70,737	0.92	70,737		
30000297	Police Officer	62,171	85,946	6.00	515,664	6.00	515,664	6.00	515,664		
30000774	Police Program Specialist, Sr	68,078	90,792	1.67	135,771	0.92	83,226	0.92	83,226		
30000020	Police Records Specialist	34,798	49,962	1.00	40,962	0.00	0	0.00	0		
30000779	Police Records Supervisor	64,813	86,403	0.92	59,411	1.00	64,812	1.00	64,812		
30000463	Program Specialist	61,734	82,285	1.00	61,740	0.00	0	0.00	0		
30000462	Program Specialist, Assistant	50,877	78,333	3.00	203,906	0.75	51,876	0.75	51,876		
30000531	Training & Development Analyst	64,813	86,403	1.00	64,812	0.42	27,005	0.42	27,005		
<b>TOTAL LIMITED TERM POSITIONS</b>						21.25	1,514,223	12.42	978,938	12.58	988,488
<b>GRAND TOTAL</b>						1,232.25	101,460,011	1,382.42	113,237,936	1,289.58	106,576,698

# Portland Fire & Rescue

Dan Saltzman, Commissioner-in-Charge

Mike Myers, Fire & Rescue Chief

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases Portland Fire and Rescue's (PF&R's) budget by 3.4% over its FY 2018-19 base to a total budget of \$125,709,829. This increase adds two new positions to address high-utilizers of the 9-1-1 system, provide outreach to individuals experiencing homelessness, and to help achieve bureau equity goals. The Proposed Budget also includes funding for critical asset and technology needs, including \$2.45 million to replace critical personal protective equipment as well as funding to upgrade fire inspection software and fire apparatus computer connectivity.

### Equity Manager

The Proposed Budget increases one-time General Fund discretionary resources by \$140,154 to fund a non-sworn equity manager position for one year. Over the course of the year, the bureau intends to identify new or existing internal resources to continue funding the position. This position will lead and coordinate the implementation of equity efforts bureau-wide, including efforts to achieve bureau performance targets to hire more women and people of color, and to better serve Portland's diverse communities.

### Community Healthcare Manager Position

The Proposed Budget increases ongoing General Fund discretionary resources by \$133,334 and internal revenues by \$22,236 to fund a full-time firefighter dedicated to mitigating high-utilizer 9-1-1 calls, providing homeless outreach, and providing community health outreach and education. In its pilot form focusing on high-utilizers over the past 18 months, the position reduced the number of times engaged clients called 9-1-1 by 50%. The Proposed Budget position will continue its work with high-utilizers, and will expand its focus to engage with people experiencing homelessness and to provide proactive health education.

### Firefighter Longevity Pay

The Proposed Budget increases ongoing General Fund discretionary resources by \$576,626 to fund increased staff costs associated with higher rates of pay for firefighters who stay with the City for several years. These costs are the result of the terms of a recent bargaining agreement between the City and Portland Firefighters Association (PFFA).

### Self-Contained Breathing Apparatus Replacement

The Proposed Budget increases one-time General Fund discretionary resources by a total of \$2,449,511 to fund the replacement of self-contained breathing apparatus (SCBAs). The SCBAs are funded through an FY 2017-18 program carryover (\$707,000) and Capital Set-Aside (\$1,742,511). SCBAs are a required piece of personal protective equipment which provide breathable air in any dangerous atmosphere. PF&R last purchased SCBAs in 2002, and some parts have recently been experiencing up to a 30% failure rate. Replacing this equipment is essential to ensuring firefighter wellness and responsiveness.

## **Fire Inspection Software Application**

The Proposed Budget includes \$350,000 to fund a new software application for fire inspections, funded through available Public Safety Project reserve funds. The new system will replace the current 20-year old system, and will enable on-site inspection access and data entry, risk-based prioritization, and efficient scheduling of inspections.

## **WiFi at Fire Stations and Mobile Data Computers Connecting to City Network**

The Proposed Budget includes a total of \$140,000 to fund the installation of WiFi at 28 fire stations and fund the connection of apparatus' Mobile Data Computers (MDCs) to the City's Network, funded through available Public Safety Project reserve funds. These upgrades will enable firefighters to have access to the most up-to-date information in the apparatus, and will allow for increased firefighter trainings while at the station.

## **Interagency Agreement Balancing**

The Proposed Budget includes \$70,057 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$60,301 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

## **Increasing Revenues and Operating Efficiencies**

The Proposed Budget includes four revenue packages to generate a total of \$40,000 annually. By focusing on more complete cost recovery for services and/or on dis-incentivizing non-necessary, non-emergency use of bureau resources, these packages also increase operational efficiencies and meet Mayoral guidance to strengthen bureau resiliency. Policy changes include: levying a fee on commercial facilities that repeatedly call 9-1-1 to provide lift assistance for facility clients; applying the false alarm fee after six false alarm incidents in a year rather than after nine incidents as with current policy; fully recovering staff costs of assisting with private special events; and increasing the portable propane tank permit fee by \$10.

## **Position Realignments**

The Proposed Budget realigns bureau resources to create two new positions and bring electrical and carpentry work in-house.

## **Budget Notes**

### Station Roof Replacements

Council directs Portland Fire and Rescue to use available balance from the 1998 Facilities GO Bond to replace the failing roofs at Fire Stations 4 and 22.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Licenses & Permits	3,464,627	3,455,711	3,347,436	3,382,000	3,382,000
Charges for Services	1,652,319	1,235,053	1,450,000	1,515,000	1,515,000
Intergovernmental	3,096,604	710,122	1,035,000	702,000	682,000
Miscellaneous	294,517	335,647	205,000	116,000	116,000
<b>Total External Revenues</b>	<b>8,508,067</b>	<b>5,736,533</b>	<b>6,037,436</b>	<b>5,715,000</b>	<b>5,695,000</b>
<b>Internal Revenues</b>					
General Fund Discretionary	99,923,072	102,669,544	107,990,370	108,994,392	111,156,677
General Fund Overhead	73,010	77,098	76,137	77,797	77,563
Fund Transfers - Revenue	402,249	0	0	0	0
Interagency Revenue	4,517,087	5,308,494	6,719,776	6,663,189	7,419,477
<b>Total Internal Revenues</b>	<b>104,915,418</b>	<b>108,055,136</b>	<b>114,786,283</b>	<b>115,735,378</b>	<b>118,653,717</b>
Beginning Fund Balance	4,849,691	4,149,758	4,140,091	1,095,908	1,361,112
<b>Total Resources</b>	<b>\$118,273,176</b>	<b>\$117,941,427</b>	<b>\$124,963,810</b>	<b>\$122,546,286</b>	<b>\$125,709,829</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	98,738,544	97,874,938	100,308,457	98,120,658	103,679,185
External Materials and Services	7,873,498	6,222,099	8,097,681	7,773,573	7,964,457
Internal Materials and Services	6,371,018	6,494,496	7,296,472	7,614,147	7,443,564
Capital Outlay	5,748,765	7,681,661	9,261,200	9,037,908	6,622,623
<b>Total Bureau Expenditures</b>	<b>118,731,825</b>	<b>118,273,194</b>	<b>124,963,810</b>	<b>122,546,286</b>	<b>125,709,829</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	(458,649)	(331,767)	0	0	0
<b>Total Requirements</b>	<b>\$118,273,176</b>	<b>\$117,941,427</b>	<b>\$124,963,810</b>	<b>\$122,546,286</b>	<b>\$125,709,829</b>
<b>Programs</b>					
Administration & Support	30,863,332	30,336,870	32,507,810	33,058,331	30,699,345
Emergency Operations	80,224,102	79,647,785	83,646,059	80,884,744	86,408,845
Prevention	7,644,391	8,286,539	8,809,941	8,603,211	8,601,639
Strategy & Finance	0	2,000	0	0	0
<b>Total Programs</b>	<b>118,731,825</b>	<b>\$118,273,194</b>	<b>\$124,963,810</b>	<b>\$122,546,286</b>	<b>\$125,709,829</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000062	Accountant I	41,995	60,382	1.00	60,384	1.00	60,384	1.00	60,384
30000063	Accountant II	54,912	69,139	1.00	54,912	1.00	54,912	1.00	54,912
30000064	Accountant III	60,466	76,045	1.00	68,448	1.00	70,878	1.00	70,878
30000061	Accounting Technician	34,798	49,962	1.00	49,968	1.00	49,968	1.00	49,968
30000434	Administrative Assistant	50,877	78,333	4.00	302,995	4.00	305,620	4.00	305,620
30000433	Administrative Specialist, Sr	47,362	72,904	4.00	251,742	4.00	258,508	4.00	258,508
30000436	Administrative Supervisor I	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30000441	Business Operations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000440	Business Operations Supervisor	75,150	100,526	1.00	100,354	1.00	100,524	1.00	100,524
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000110	Carpenter	56,805	63,544	0.00	0	1.00	63,540	1.00	63,540
30000333	Development Services Technician II	57,200	72,987	2.00	145,968	2.00	145,968	2.00	145,968
30000116	Electrician	71,074	76,710	0.00	0	1.00	76,716	1.00	76,716
30000489	EMS Program Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000819	EMS Specialist	95,586	106,715	2.00	194,480	3.00	301,976	3.00	301,976
30002333	Engineer-Fire Protection	91,333	110,989	1.00	91,332	1.00	91,332	1.00	91,332
30000714	Facilities Maintenance Supervisor, Sr	68,078	90,792	1.00	83,244	1.00	85,516	1.00	85,516
30000071	Facilities Maintenance Technician	62,026	69,014	3.00	200,052	3.00	202,536	3.00	202,536
30000566	Financial Analyst, Assistant	50,877	78,333	1.00	71,705	1.00	74,647	1.00	74,647
30000806	Fire Battalion Chief	116,717	122,029	15.00	1,799,853	15.00	1,826,876	15.00	1,826,876
30000803	Fire Captain	93,969	106,117	33.00	3,408,724	31.00	3,344,228	33.00	3,485,636
30000817	Fire Captain, Staff	112,484	112,484	2.00	224,976	2.00	224,976	2.00	224,976
30000432	Fire Chief	130,208	186,576	1.00	186,576	1.00	186,576	1.00	186,576
30000823	Fire Chief, Deputy	108,876	144,810	8.00	1,158,432	8.00	1,158,432	8.00	1,158,432
30000825	Fire Division Chief	119,226	158,578	2.00	317,160	2.00	317,160	2.00	317,160
30000793	Fire Fighter	44,455	80,312	430.00	32,378,060	390.00	30,177,879	430.00	32,871,159
30000795	Fire Fighter Specialist	47,123	85,131	5.00	354,732	3.00	238,646	5.00	376,526
30000808	Fire Inspector	81,842	92,341	25.00	2,147,054	25.00	2,187,254	25.00	2,187,254
30000811	Fire Inspector, Sr	93,969	106,117	7.00	718,524	7.00	739,776	7.00	739,776
30000812	Fire Inspector/Specialist	86,752	97,881	10.00	935,964	10.00	943,276	10.00	943,276
30000815	Fire Investigator	86,752	97,881	5.00	478,284	5.00	478,284	5.00	478,284
30000336	Fire Land Use Review Technician	61,485	78,416	1.00	78,420	1.00	78,420	1.00	78,420
30000798	Fire Lieutenant	81,842	92,341	108.00	9,634,103	100.00	9,189,416	108.00	9,740,936
30000801	Fire Lieutenant, Staff	86,752	97,881	5.00	443,166	5.00	453,204	5.00	453,204
30000826	Fire Marshal	119,226	158,578	1.00	158,580	1.00	158,580	1.00	158,580
30000800	Fire Training Officer	86,752	97,881	3.00	282,516	3.00	285,000	3.00	285,000
30000822	Harbor Pilot	81,842	92,341	10.00	899,112	10.00	905,092	10.00	905,092
30000451	Management Analyst	64,813	86,403	2.00	132,972	2.00	137,015	2.00	137,015
30000453	Management Analyst, Principal	84,739	112,882	1.00	84,744	2.00	183,564	2.00	183,564
30000452	Management Analyst, Sr	71,510	95,472	1.00	71,508	1.00	73,460	1.00	73,460
30000012	Office Support Specialist II	34,798	49,962	2.00	94,668	2.00	98,177	2.00	98,177
30000112	Painter	56,805	63,544	1.00	63,540	1.00	63,540	1.00	63,540
30000464	Program Coordinator	68,078	90,792	1.00	86,388	1.00	89,928	1.00	89,928
30000497	Public Information Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30001558	Timekeeping Specialist	37,398	53,747	1.00	53,748	1.00	53,748	1.00	53,748
30002490	Utility Worker II-CL	49,442	53,165	1.00	53,160	1.00	53,160	1.00	53,160
30000131	Vehicle & Equipment Mechanic	57,346	64,230	8.00	487,168	8.00	503,524	8.00	503,524
30000707	Vehicle Maintenance Supervisor I	64,813	86,403	1.00	75,870	1.00	78,977	1.00	78,977
30000708	Vehicle Maintenance Supervisor II	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000518	Video Production Specialist	61,734	82,285	2.00	150,138	2.00	154,410	2.00	154,410
<b>TOTAL FULL-TIME POSITIONS</b>						722.00	59,378,516	674.00	57,070,395
30000474	EAP Specialist	61,734	82,285	0.90	37,158	0.90	74,052	0.90	74,052
30000452	Management Analyst, Sr	71,510	95,472	0.90	68,031	0.90	70,813	0.90	70,813
<b>TOTAL PART-TIME POSITIONS</b>						1.80	105,189	1.80	144,865
30000820	EMS Coordinator	121,318	121,318	1.00	121,320	1.00	121,320	1.00	121,320
<b>TOTAL LIMITED TERM POSITIONS</b>						1.00	121,320	1.00	121,320
<b>GRAND TOTAL</b>						724.80	59,605,025	676.80	57,336,580

# Portland Bureau of Emergency Management

Mayor Ted Wheeler, Commissioner-in-Charge

Courtney Patterson, Interim Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the Portland Bureau of Emergency Management's (PBEM) ongoing General Fund resources by 2.5% from its base budget to a total Proposed Budget of \$8,743,301. This increase adds one new full-time (1.0 FTE) position to the bureau's existing 20.9 FTEs for a total of 21.9 FTE. The Proposed Budget also includes \$80,000 of General Fund one-time resources to support a PrepHub pilot program. These increases respond to the Mayor's priority to strengthen community resiliency to be prepared for, respond to, and recover from an emergency event.

### Business Continuity and Resilience Coordinator

The Proposed Budget includes \$127,838 of ongoing resources for one new position (1.0 FTE) within the planning and mitigation section of the bureau. This position will support the implementation of PBEM's 2017-2020 Strategic Plan, primarily focusing on building private sector coordination for emergency preparedness and response plans. Specifically, this position will help create preparedness plans focused on utility service, fueling, and other critical private supply chains and support the City's Duty Officer Pool at the Emergency Coordination Center (ECC). Additionally, the new coordinator will take over the management and maintenance of the Continuity of Operations Plans (COOP) program for the City of Portland.

In FY 2015-16, PBEM was awarded one-time funding for a limited-term COOP Planner position. The bureau carried-over additional funds for this position in FY 2017-18. As a priority of the Mayor, the COOP program will now receive ongoing General Fund support from the new position noted above. The existing limited-term position will end in December 2018, after a partial-year carryover for FY 2018-19, in order to assist with the training and onboarding of the new coordinator.

### PrepHub Pilot Program

The Proposed Budget includes \$80,000 of one-time General Fund resources to support a PrepHub pilot project. This project will partner with PBEM's Basic Earthquake Emergency Communication Node (BEECN) program, PGE, and Portland State University, assisting with the storage of BEECN caches across the city. The purpose of this pilot is to see if an art installation will promote public awareness about BEECN locations. These sites support neighborhoods by ensuring each neighborhood has access to emergency communication networks, first aid, and has a central gathering place within the neighborhood in the event of a major seismic event. Additionally, these installations will provide neighborhoods with renewable and resilient power via solar and battery power and storage. This pilot project may expand to other locations, depending on the results.

## **Interagency Agreement Balancing**

The Proposed Budget includes \$7,859 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$4,339 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	34,706	0	0	0	0
Intergovernmental	991,151	1,436,791	5,289,303	5,222,813	5,222,813
Miscellaneous	1,350	750	0	0	0
<b>Total External Revenues</b>	<b>1,027,207</b>	<b>1,437,541</b>	<b>5,289,303</b>	<b>5,222,813</b>	<b>5,222,813</b>
<b>Internal Revenues</b>					
General Fund Discretionary	811,295	1,027,723	1,624,391	1,559,696	1,623,316
General Fund Overhead	1,404,815	1,415,600	1,849,466	1,827,933	1,887,172
Interagency Revenue	10,000	10,000	10,000	10,000	10,000
<b>Total Internal Revenues</b>	<b>2,226,110</b>	<b>2,453,323</b>	<b>3,483,857</b>	<b>3,397,629</b>	<b>3,520,488</b>
Beginning Fund Balance	(3,893,690)	(4,277,789)	0	0	0
<b>Total Resources</b>	<b>\$(640,373)</b>	<b>\$(386,925)</b>	<b>\$8,773,160</b>	<b>\$8,620,442</b>	<b>\$8,743,301</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,777,106	1,938,844	2,895,610	3,170,161	3,049,421
External Materials and Services	1,072,832	1,332,212	5,054,536	4,598,230	4,837,389
Internal Materials and Services	787,478	807,121	823,014	852,051	856,491
Capital Outlay	0	143,275	0	0	0
<b>Total Bureau Expenditures</b>	<b>3,637,416</b>	<b>4,221,452</b>	<b>8,773,160</b>	<b>8,620,442</b>	<b>8,743,301</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	(4,277,789)	(4,608,377)	0	0	0
<b>Total Requirements</b>	<b>\$(640,373)</b>	<b>\$(386,925)</b>	<b>\$8,773,160</b>	<b>\$8,620,442</b>	<b>\$8,743,301</b>
<b>Programs</b>					
Emergency Management	3,637,416	4,221,445	8,773,160	8,620,442	8,743,301
Specialized Planning	0	7	0	0	0
<b>Total Programs</b>	<b>3,637,416</b>	<b>\$4,221,452</b>	<b>\$8,773,160</b>	<b>\$8,620,442</b>	<b>\$8,743,301</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
3000064	Accountant III	60,466	76,045	1.00	72,188	1.00	74,572	1.00	74,572
30000433	Administrative Specialist, Sr	47,362	72,904	1.00	69,000	1.00	69,000	1.00	69,000
30000440	Business Operations Supervisor	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	1.00	68,076	1.00	68,076	1.00	68,076
30000430	Emergency Management Director	105,248	146,973	1.00	105,252	1.00	105,252	1.00	105,252
30000790	Emergency Management Operations Manager	91,104	121,368	1.00	94,848	1.00	98,736	1.00	98,736
30000451	Management Analyst	64,813	86,403	0.00	0	1.00	86,400	0.00	0
30000453	Management Analyst, Principal	84,739	112,882	1.00	105,504	1.00	108,744	1.00	108,744
30000012	Office Support Specialist II	34,798	49,962	1.00	49,968	1.00	49,968	1.00	49,968
30000464	Program Coordinator	68,078	90,792	2.00	141,008	3.00	228,836	3.00	228,836
30000465	Program Manager	71,510	95,472	1.00	93,996	1.00	95,103	1.00	95,103
30000466	Program Manager, Sr	84,739	112,882	1.00	110,280	1.00	112,884	1.00	112,884
30000463	Program Specialist	61,734	82,285	4.00	284,424	4.00	293,372	4.00	293,372
30000495	Public Information Officer	71,510	95,472	1.00	86,004	1.00	88,356	1.00	88,356
<b>TOTAL FULL-TIME POSITIONS</b>				17.00	1,381,072	19.00	1,579,823	18.00	1,493,423
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
30000433	Administrative Specialist, Sr	47,362	72,904	0.90	29,208	0.90	29,901	0.90	29,901
30000451	Management Analyst	64,813	86,403	1.00	82,128	1.00	85,035	1.00	85,035
30000464	Program Coordinator	68,078	90,792	3.00	237,144	2.00	174,320	2.00	174,320
<b>TOTAL LIMITED TERM POSITIONS</b>				4.90	348,480	3.90	289,256	3.90	289,256
<b>GRAND TOTAL</b>				21.90	1,729,552	22.90	1,869,079	21.90	1,782,679

# Portland Parks & Recreation

Amanda Fritz, Commissioner-in-Charge

Mike Abbaté, Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget decreases Portland Parks & Recreation's ongoing General Fund resources by \$1.1 million and increases one-time General Fund resources by \$1.3 million. These changes will add 4.0 FTE to the bureau, resulting in a total of 629.5 FTE. These changes respond to the Mayor's priority of improving neighborhood livability and addressing the City's infrastructure needs.

### **Increase Support for Capital Major Maintenance**

The Proposed Budget includes \$625,000 in ongoing General Fund discretionary to increase the bureau's major maintenance funding. This funding adds to bureau's current General Fund appropriation of \$1.8 million per year, bringing the total to \$2.4 million per year. Funding will be used to address the bureau's highest priority major maintenance needs. Funding for FY 2018-19 of \$325,000 is allocated to fund the seismic assessments of Parks' facilities and \$300,000 to fund the demolition and removal costs of hazardous structures.

### **Implement Cost-Recovery and Financial Sustainability Plans**

The Proposed Budget includes \$150,000 in one-time General Fund discretionary resources to fund the additional analysis and implementation costs of two critical, current planning efforts: the cost-recovery plan and the bureau's long-term financial sustainability plan. These plans mark significant endeavors for the bureau and their effective implementation will be critical in setting the bureau on a fiscally sustainable path.

### **Operations and Maintenance**

The Proposed Budget includes \$61,783 in ongoing General Fund discretionary to fund the operations and maintenance costs of two new parks and amenities that will be built using system development charges (SDC) resources: Lynchwood Community Garden and a new natural area near the recently completed Sellwood Bridge.

### **Maintenance and Clean-up of Vera Katz Esplanade**

The Proposed Budget includes \$250,000 in ongoing and in \$500,000 one-time General Fund discretionary resources for the maintenance, upkeep and increased oversight of the Vera Katz Eastbank Esplanade. One-time funding will support three full-time, limited-term employees that will address the backlog of maintenance work and the installation of vandal-proof lighting along the Esplanade. Ongoing funding will allow the bureau to increase Park Ranger patrols by assigning two dedicated Park Rangers.

### **Improvements to Tree Permitting Services**

The Proposed Budget includes a \$770,000 ongoing General Fund offset that will result from increasing Street Tree

development review permitting fees. With these revenues, the Portland Parks and Recreation Urban Forestry program will hire nine additional full-time employees to address the increased development permit volume, reduce the backlog in development permit processing, enforce the Tree Code and increase service delivery.

### **Hazardous and Abandoned Boat Enforcement**

The Proposed Budget includes \$98,000 in ongoing General Fund discretionary to fund patrol services provided by the Multnomah County Sheriff's Department at Parks-owned docks, aiming to reduce the negative impacts of hazardous and abandoned boats. A one-time reduction in General Fund discretionary funding of \$30,000 is included for FY 2018-19, which is expected by the bureau to be offset by a one-time donation from the Riverplace Business Association.

### **Portland Parks Foundation**

The Proposed Budget includes \$100,000 in one-time General Fund discretionary resources, allocated from the Special Appropriations Competitive Grants Fund.

### **Washington Park Staircase Improvements**

The Proposed Budget includes \$500,000 in one-time General Fund discretionary resources, allocated from the capital set-aside, to fund improvements to the staircase from W Burnside Ave parking lot to the Washington Park, improving access and safety for this largely-used regional park.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$93,887 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

## **Reductions**

### **Outdoor Water Use Reduction**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$200,000, by implementing systemwide irrigation improvements and shortening the seasonal usage of splash pads by roughly one-month.

### **Cost Recovery for Emergency Tree Removal**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$400,000 by shifting the costs for emergency tree removal services to the agency that incurs the costs. Parks emergency tree removal services are primarily used by the Portland Bureau of Transportation (PBOT) and Tri-Met; it is anticipated that the majority of these costs will be incurred on PBOT managed right-of-way.

### **Strategic Parking Fee Assessment**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$100,000 and provides \$100,000 in one-time bridge funding for a parking feasibility study. This General Fund reduction will result from an increase in revenues generated by parking fees at selected Park locations.

### **Increase Cost Recovery for Private Use and Special Permits**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$290,000, and provides \$100,000 in one-time bridge funding. Private use and special use permit fees are increased at the beginning of each calendar year; given that these fees would not take effect until January of 2019 bridge funding is provided to address the revenue gap between July 2018 and January 2019.

### **Transfer Utility Costs to Partner Organizations**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$30,000 by transferring the water use costs largely incurred by onsite vendors at Pioneer Courthouse Square back to those organizations.

### **Shift Funding for the Decorative Fountains to the Portland Water Bureau**

The Proposed Budget continues funding of \$620,000 for the City's decorative fountains, but shifts the funding source from the General Fund discretionary to the Portland Water Bureau.

### **Reduce Funding for Temporary Staff and Consultant Services**

Ongoing General Fund resources for temporary staff and consultant services are reduced by \$70,000 within Finance.

### **Efficiency to Portland Parks and Recreation's Work Order System**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$70,000 and 1.0 FTE within the Asset Management division. Upgrades to Parks' current work order system, MicroMain Mobile will eliminate the need for the administrative position that processes the paper portion of the current work order system.

### **Reduce Weekend Coverage at Customer Service Center**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$56,562 and 1.0 FTE within the Central Services division, eliminating the weekend customer service phone operator.

### **Temporarily Fund Fulton Park and Hillside Community Center**

The Proposed Budget includes \$136,182 of one-time General Fund discretionary to fund Fulton Park and Hillside Community Centers for the entirety of FY 2018-19; ongoing funding is being eliminated for these facilities. Plans to close these centers will be developed over the next year with the goal of mitigating any negative impacts.

### **Eliminate Vacant Equipment Operator**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$113,092 and 1.0 FTE within Central Services, eliminating a vacant equipment operator position and reducing the capacity to cut tall grass in Forest Park.

## **Eliminate Support for Removing Invasive Species**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$50,000 for the bureau's "Protect the Best" invasive species removal program.

## **Eliminate Vacant Public Involvement Position**

The Proposed Budget reduces ongoing General Fund discretionary resources by \$80,076 and 1.0 FTE within the Public Involvement team.

## **Budget Notes**

### Increases to Parks' Major Maintenance Funding

Council directs Portland Parks & Recreation to request ongoing funding of \$500,000 for major maintenance needs in each budget process until a level of funding is achieved that is sufficient for addressing the bureau's regular, scheduled major maintenance needs. Council will make the determination each year whether to fund this additional allocation with new or realigned resources. Portland Parks & Recreation shall use this funding to address major maintenance needs in addition to its current annual appropriation. This funding should complement other strategies in addressing the bureau's major maintenance gap, including the internal reallocation of resources, the divestment of assets, and periodic General Obligation bonds.

### Completion of Critical Planning Efforts and Preparation

Council directs Portland Parks & Recreation to complete and present to Council three key planning processes prior to moving forward with the Vision Plan planning process: the financial sustainability plan, the cost-recovery plan, and the level of service plans for parks and community centers. These efforts should define any financial and service constraints and opportunities prior to engaging the community in the vision planning process.

As part of these primary planning efforts, Portland Parks & Recreation should explicitly identify strategies for addressing the bureau's major maintenance gap and park expansion due to the increase in system development charge revenues. Additionally, the level of service study should include a preliminary plan that addresses the City's goals around neighborhood and full-service community centers within the financial constraints defined in the financial plan.

### ADA Compliance CAL Adjustment

City Council directs the Portland Bureau of Transportation and Portland Parks and Recreation to request General Fund increases of \$1,000,000 and \$500,000, respectively, to their FY 2019-20 Current Appropriation Level (CAL) targets during the FY 2018-19 Fall Supplemental Budget process. If approved, this funding will be dedicated to ADA compliance in each bureau.

### Film Office Financing

Council directs the Portland Bureau of Transportation, Portland Parks and Recreation and the Office of Management & Finance to coordinate a plan that funds one-half of the Portland Film Office through filming permit revenues in FY 2019-20. Each bureau's requested budget for FY 2019-20 should reflect any changes necessary to achieve this goal.

# Portland Parks and Recreation

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	897	768	2,076	0	0
Licenses & Permits	1,525,994	1,346,654	1,120,328	1,380,328	1,380,328
Charges for Services	53,332,592	60,757,749	44,278,108	46,326,799	47,229,096
Intergovernmental	1,506,609	1,386,533	1,690,169	2,253,673	2,252,673
Bond & Note	28,423,207	0	18,841,500	10,740,000	10,740,000
Miscellaneous	4,792,137	6,695,885	3,323,334	2,523,164	2,399,664
<b>Total External Revenues</b>	<b>89,581,436</b>	<b>70,187,589</b>	<b>69,255,515</b>	<b>63,223,964</b>	<b>64,001,761</b>
<b>Internal Revenues</b>					
General Fund Discretionary	56,372,127	61,519,710	63,379,220	66,788,830	64,967,916
Fund Transfers - Revenue	4,326,207	12,148,141	3,746,739	33,278,672	3,422,897
Interagency Revenue	1,949,966	2,087,709	2,424,223	2,405,530	3,137,230
<b>Total Internal Revenues</b>	<b>62,648,300</b>	<b>75,755,560</b>	<b>69,550,182</b>	<b>102,473,032</b>	<b>71,528,043</b>
Beginning Fund Balance	52,333,249	97,100,322	110,105,140	134,929,875	135,173,938
<b>Total Resources</b>	<b>\$204,562,985</b>	<b>\$243,043,471</b>	<b>\$248,910,837</b>	<b>\$300,626,871</b>	<b>\$270,703,742</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	60,712,721	63,723,080	69,413,392	71,066,901	70,354,834
External Materials and Services	30,104,481	31,895,770	33,315,309	89,648,140	59,138,490
Internal Materials and Services	11,320,187	11,452,900	11,995,542	13,431,987	12,726,149
Capital Outlay	3,861,218	22,743,520	93,817,213	57,110,712	57,110,712
<b>Total Bureau Expenditures</b>	<b>105,998,607</b>	<b>129,815,270</b>	<b>208,541,456</b>	<b>231,257,740</b>	<b>199,330,185</b>
<b>Fund Expenditures</b>					
Debt Service	735,835	628,970	774,247	758,827	758,827
Contingency	0	0	36,868,507	67,202,756	68,980,758
Fund Transfers - Expense	728,221	3,101,192	2,563,935	1,241,807	1,468,231
<b>Total Fund Expenditures</b>	<b>1,464,056</b>	<b>3,730,162</b>	<b>40,206,689</b>	<b>69,203,390</b>	<b>71,207,816</b>
Ending Fund Balance	97,100,322	109,498,039	162,692	165,741	165,741
<b>Total Requirements</b>	<b>\$204,562,985</b>	<b>\$243,043,471</b>	<b>\$248,910,837</b>	<b>\$300,626,871</b>	<b>\$270,703,742</b>
<b>Programs</b>					
Assessments & Improvements	0	0	0	0	487,497
Budget & Economics	7	0	0	0	0
Community	11,507,773	11,620,818	15,146,815	18,829,354	18,211,023
Engineering	(5)	0	0	0	0
Infrastructure	42,693,305	65,104,209	136,006,952	155,151,354	124,983,653
Recreation	36,255,165	36,259,360	39,137,039	36,958,784	37,339,324
Support	15,542,357	16,830,883	18,250,650	20,318,248	18,308,688
Watershed	5	0	0	0	0
<b>Total Programs</b>	<b>105,998,607</b>	<b>\$129,815,270</b>	<b>\$208,541,456</b>	<b>\$231,257,740</b>	<b>\$199,330,185</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Acquisitions</b>								
Central City Park Acquisition	0	3,000,000	7,000,000	0	0	0	0	7,000,000
Non Central City Park Acquisitions Program	0	5,480,000	3,975,000	0	0	0	0	3,975,000
<b>Total Acquisitions</b>	<b>0</b>	<b>8,480,000</b>	<b>10,975,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,975,000</b>
<b>Buildings &amp; Pools</b>								
Auto Locking Restrooms	0	500,000	500,000	0	0	0	0	500,000
Bloomington Park Restroom	70,446	340,000	100,000	0	0	0	0	100,000
Colonel Summers Park Loo	392,337	364,100	600,000	0	0	0	0	600,000
Computer Hardware Equipment Reserve	198,339	99,000	99,000	0	0	0	0	99,000
Couch Park Loo	77,364	500,000	400,000	0	0	0	0	400,000
Ed Benedict Park Restroom Repair	26,732	75,000	50,000	0	0	0	0	50,000
EPCC Pool Replaster	0	315,000	315,000	0	0	0	0	315,000
Forestry HQ Replacement	62,814	300,000	280,000	0	0	0	0	280,000
Glenwood Park Restroom	68,550	310,000	100,000	0	0	0	0	100,000
Health, Safety, Environmental Capital Imprvmts	0	0	203,000	0	0	0	0	203,000
MAC Seismic Study	58,947	50,000	40,000	0	0	0	0	40,000
Major Maintenance	1,077,780	632,792	1,804,036	0	0	0	0	1,804,036
Matt Dishman Electrical	0	62,500	250,000	0	0	0	0	250,000
Matt Dishman Roof	0	125,000	490,000	0	0	0	0	490,000
Montavilla Community Center Roof	0	325,000	1,000,000	200,000	0	0	0	1,200,000
Mt Tabor Park Summit Restroom	383,716	162,000	80,000	0	0	0	0	80,000
Mt Tabor Yard Maintenance Facility	526,380	7,000,000	4,000,000	1,500,000	500,000	0	0	6,000,000
Mt. Scott Community Center Roof Repair	1,040	570,000	300,000	0	0	0	0	300,000
Multnomah Arts Center ADA Upgrades	0	112,500	450,000	0	0	0	0	450,000
Multnomah Arts Center Electric Service & Panel	0	150,000	100,000	0	0	0	0	100,000
Multnomah Arts Center Seismic Improvements	0	250,000	900,000	0	0	0	0	900,000
Peninsula Pool Improvements	9,273	3,700,000	3,000,000	200,000	0	0	0	3,200,000
Portland Children's Museum Asbestos Abatement	0	50,000	250,000	0	0	0	0	250,000
Raymond Park Loo	7,873	525,000	400,000	0	0	0	0	400,000
Sellwood Park Kitchen Roof	0	500,000	1,000,000	0	0	0	0	1,000,000
Southwest Community Center Natatorium	0	100,000	1,000,000	100,000	0	0	0	1,100,000
Southwest Community Center Solar Panels	0	20,000	162,000	20,000	0	0	0	182,000
St Johns CC Roof	178,061	864,000	400,000	0	0	0	0	400,000
Urban Forestry Maintenance Facility	161,161	2,191,000	3,000,000	1,000,000	0	0	0	4,000,000

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Ventura Park Loo	28,942	390,000	0	0	0	0	0	0
<b>Total Buildings &amp; Pools</b>	<b>3,329,755</b>	<b>20,582,892</b>	<b>21,273,036</b>	<b>3,020,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>24,793,036</b>
<b>Developed Parks</b>								
Central City Park Development	0	4,000,000	11,000,000	3,000,000	900,000	0	0	14,900,000
East Holladay Park DOLA Fencing	0	225,000	200,000	0	0	0	0	200,000
Errol Heights Park Development	353	2,500,000	1,200,000	3,000,000	1,000,000	0	0	5,200,000
Fernhill Park Lead Removal	0	125,000	500,000	0	0	0	0	500,000
Gabriel Park Playground	0	425,000	1,500,000	190,000	0	0	0	1,690,000
Gateway Discovery Park Development	5,801,772	3,300,000	500,000	0	0	0	0	500,000
Gilbert Primary Park Playground	0	275,000	1,000,000	0	0	0	0	1,000,000
Glenhaven Park Playground	0	425,000	1,250,000	350,000	0	0	0	1,600,000
Halprin Parks Restoration - LID	471,969	350,000	1,000,000	2,000,000	0	0	0	3,000,000
Laurelhurst Park Handrails	14,628	170,000	100,000	0	0	0	0	100,000
Luuwit View Park Development	7,654,516	4,200,000	200,000	0	0	0	0	200,000
Mt Tabor Park Stairs Handrails	25,171	62,500	350,000	0	0	0	0	350,000
Non Central City Park Development Program	0	9,676,236	5,000,000	300,000	0	0	0	5,300,000
Parklane Park Development	15,052	2,950,000	2,000,000	500,000	0	0	0	2,500,000
Pier Park Restrooms & Shelter	0	187,500	600,000	0	0	0	0	600,000
Pioneer Courthouse Square Improvements	5,279,567	4,700,000	2,500,000	0	0	0	0	2,500,000
Play Piece Replacements	0	750,000	800,000	800,000	800,000	500,000	0	2,900,000
Rocky Butte-Masonry	0	0	0	0	0	0	0	0
Spring Garden Park Development	502,879	2,900,000	500,000	0	0	0	0	500,000
<b>Total Developed Parks</b>	<b>19,765,907</b>	<b>37,221,236</b>	<b>30,200,000</b>	<b>10,140,000</b>	<b>2,700,000</b>	<b>500,000</b>	<b>0</b>	<b>43,540,000</b>
<b>Green Infrastructure</b>								
Leach Botanical Garden	892,438	500,000	3,000,000	1,000,000	1,000,000	500,000	0	5,500,000
Riverview Nature Area Restoration	138,288	45,000	100,000	0	0	0	0	100,000
Waterfront Park Bioswale Reconfiguration	7,451	0	30,000	0	0	0	0	30,000
<b>Total Green Infrastructure</b>	<b>1,038,176</b>	<b>545,000</b>	<b>3,130,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>500,000</b>	<b>0</b>	<b>5,630,000</b>
<b>Park Amenities &amp; Trails</b>								
Columbia Children's Arboretum	323	1,135,000	1,000,000	100,000	0	0	0	1,100,000
Gateway Green Development	269,782	1,700,000	1,000,000	300,000	0	0	0	1,300,000
<b>Total Park Amenities &amp; Trails</b>	<b>270,105</b>	<b>2,835,000</b>	<b>2,000,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,400,000</b>
<b>Recreation Features</b>								
Argay Tennis Court	328,332	900,000	200,000	0	0	0	0	200,000
Couch Park Playground	405,077	1,900,000	1,000,000	600,000	0	0	0	1,600,000
Creston Park Playground	28,256	720,000	700,000	0	0	0	0	700,000
Delta Park Artificial Turf	12,183	240,000	200,000	0	0	0	0	200,000
Fernhill Splash Pad	64,480	450,000	300,000	0	0	0	0	300,000

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Kenton Park Playground	86,018	900,000	700,000	0	0	0	0	700,000
Lents Park Playground	808,306	590,000	300,000	0	0	0	0	300,000
Lynchview Park Playground	70,376	2,200,000	2,200,000	700,000	0	0	0	2,900,000
North Park Blocks Playground	224,952	1,350,000	1,000,000	300,000	0	0	0	1,300,000
Reike Synthetic Turf	321,755	1,800,000	500,000	0	0	0	0	500,000
Salmon Street Fountain Electrical Repair	0	131,000	131,000	0	0	0	0	131,000
Ventura Park Playground	62,395	800,000	300,000	0	0	0	0	300,000
<b>Total Recreation Features</b>	<b>2,412,130</b>	<b>11,981,000</b>	<b>7,531,000</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,131,000</b>
<b>Utilities, Roads &amp; Trails</b>								
Bridge Inventory & Assessment	101,955	300,000	200,000	0	0	0	0	200,000
Columbia Blvd Bridge @ Chimney Park	0	190,000	200,000	0	0	0	0	200,000
Foley-Balmer Natural Area Bridge	0	187,500	750,000	0	0	0	0	750,000
Hillside Community Center DDC Replacement	0	60,000	50,000	0	0	0	0	50,000
Leif Erikson Culvert Repairs	0	0	340,000	0	0	0	0	340,000
Leif Erikson Culverts & MP 6.8 Roadbed Repairs	0	575,000	240,000	0	0	0	0	240,000
Lynchview Park Irrigation	2,565	177,000	175,000	0	0	0	0	175,000
Maple Trail Bridge Replacment	204,730	420,000	300,000	0	0	0	0	300,000
Marine Drive Trail Gaps	45,750	145,000	130,000	0	0	0	0	130,000
Marshall Park Trail Bridge	0	187,500	500,000	0	0	0	0	500,000
Mt Scott Community Center DDC Replacement	14,588	23,000	30,000	0	0	0	0	30,000
Mt Tabor Park South Access Trail/ Bike Path	32,251	517,000	400,000	0	0	0	0	400,000
Multnomah Art Center DDC Replacement	0	17,000	29,000	0	0	0	0	29,000
Peninsula DDC Replacement	0	12,000	20,000	0	0	0	0	20,000
Portland Childrens Museum DDC Replacement	829	140,000	260,000	0	0	0	0	260,000
Red Electric Trail Match	20,045	344,000	300,000	0	0	0	0	300,000
Riverplace Sidewalk Renovation	1,013	50,000	200,000	0	0	0	0	200,000
Springwater Bridge #140	0	187,500	750,000	0	0	0	0	750,000
Springwater Corridor Bridges	0	2,250,000	1,500,000	500,000	0	0	0	2,000,000
Springwater Trail SE Umatilla to 13th	280,169	324,000	1,200,000	0	0	0	0	1,200,000
Washington Park Sewer Replacement	0	110,000	800,000	260,000	0	0	0	1,060,000
Whitaker Ponds Access Improvements	434,484	1,500,000	500,000	0	0	0	0	500,000
Willamette Park Pathways	643,162	400,000	100,000	0	0	0	0	100,000
Wilson Pool DDC Replacement	0	10,000	16,000	0	0	0	0	16,000
<b>Total Utilities, Roads &amp; Trails</b>	<b>1,781,541</b>	<b>8,126,500</b>	<b>8,990,000</b>	<b>760,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,750,000</b>
<b>Total Requirements</b>	<b>28,597,614</b>	<b>89,771,628</b>	<b>84,099,036</b>	<b>16,920,000</b>	<b>4,200,000</b>	<b>1,000,000</b>	<b>0</b>	<b>106,219,036</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000062	Accountant I	41,995	60,382	2.00	100,632	2.00	105,732	2.00	105,732
30000063	Accountant II	54,912	69,139	1.00	62,172	1.00	63,480	1.00	63,480
30000064	Accountant III	60,466	76,045	1.00	76,044	1.00	76,044	1.00	76,044
30000434	Administrative Assistant	50,877	78,333	1.00	70,008	1.00	72,408	1.00	72,408
30000433	Administrative Specialist, Sr	47,362	72,904	6.00	329,502	7.00	388,860	7.00	388,860
30000436	Administrative Supervisor I	61,734	82,285	2.00	144,024	2.00	145,914	2.00	145,914
30000437	Administrative Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000753	Aquatic Program Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30001737	Arborist I	49,442	53,165	2.00	102,600	2.25	114,960	2.25	114,960
30001738	Arborist II	50,211	57,387	3.00	170,736	3.50	196,666	3.50	196,666
30000248	Arborist III	56,950	64,771	6.00	373,008	6.00	373,008	6.00	373,008
30001739	Arborist IV	60,507	68,474	2.00	136,944	2.25	152,076	2.25	152,076
30000749	Arts Programs Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30002493	Automotive Equipment Oper I-CL	46,051	55,827	5.00	240,048	4.00	193,992	5.00	240,048
30001584	Botanic Spec I-Community Gardens	57,886	73,902	1.00	73,908	1.00	73,908	1.00	73,908
30000878	Botanic Spec I-Forestry	57,886	73,902	2.00	121,740	2.00	124,380	2.00	124,380
30001333	Botanic Spec I-Trails	57,886	73,902	1.00	63,852	1.00	66,492	1.00	66,492
30000316	Botanic Spec I-Youth & Comnty Programs	57,886	73,902	4.00	275,520	4.00	278,952	4.00	278,952
30000317	Botanic Spec II-Arboretum Collection	60,944	77,730	1.00	77,736	1.00	77,736	1.00	77,736
30000319	Botanic Spec II-Environmental Education	60,944	77,730	2.00	131,508	2.00	137,044	2.00	137,044
30001005	Botanic Spec II-Forestry	60,944	77,730	3.00	219,048	3.00	224,564	3.00	224,564
30000321	Botanic Spec II-Ntrl Resource Ecologist	60,944	77,730	5.00	361,190	5.00	371,432	5.00	371,432
30000322	Botanic Spec II-Pest Mgmt	60,944	77,730	1.00	63,960	1.00	66,136	1.00	66,136
30000323	Botanic Spec II-Rose Garden	60,944	77,730	1.00	60,948	1.00	60,948	1.00	60,948
30000831	Botanic Technician I	42,682	57,200	8.00	412,932	6.00	303,555	8.00	417,963
30001383	Botanic Technician II	46,966	62,878	2.00	115,496	2.00	118,112	2.00	118,112
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	127,856	1.00	133,096	1.00	133,096
30000440	Business Operations Supervisor	75,150	100,526	1.00	82,164	1.00	85,244	1.00	85,244
30000448	Business Systems Analyst	64,813	86,403	1.00	70,236	1.00	72,636	1.00	72,636
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	71,508	1.00	71,508	1.00	71,508
30000329	CAD Technician II	57,200	72,987	1.00	72,984	1.00	72,984	1.00	72,984
30000330	CAD Technician III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000454	Capital Improvmtnt Program Planning Supvr	84,739	112,882	2.00	211,644	2.00	211,644	2.00	211,644
30000686	Capital Project Manager II	75,150	100,526	4.00	350,238	4.00	363,470	4.00	363,470
30000687	Capital Project Manager III	78,770	105,851	10.00	1,058,239	10.00	1,070,328	10.00	1,070,328
30002499	Carpenter-CL	58,926	65,915	7.00	461,412	7.00	461,412	7.00	461,412
30002008	Community Garden Technician	46,966	62,878	1.00	46,968	1.00	48,888	1.00	48,888
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.00	50,880	1.00	50,880	1.00	50,880
30000492	Community Outreach & Informtn Rep	61,734	82,285	3.00	242,570	3.00	248,264	3.00	248,264
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	1.00	90,737	1.00	107,988	0.00	39,912
30000494	Community Outreach & Invlvmnt Program Mgr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30002495	Construction Equipment Operator-CL	49,046	62,629	2.00	125,256	2.00	125,256	2.00	125,256
30000333	Development Services Technician II	57,200	72,987	3.00	184,336	3.00	191,957	3.00	191,957
30000334	Development Services Technician III	69,472	88,712	0.00	0	0.25	17,364	0.25	17,364
30000116	Electrician	71,074	76,710	2.00	153,432	2.00	153,432	2.00	153,432
30000119	Electrician, Supervising	78,354	84,573	1.00	78,360	1.00	78,360	1.00	78,360
30000121	Electrician/Instrument Technician	73,237	79,040	1.00	79,044	0.00	0	1.00	79,044
30000365	Engineer-Civil	91,333	110,989	1.00	105,684	1.00	108,336	1.00	108,336
30000358	Engineering Associate, Sr-Civil	78,978	100,672	1.00	78,984	1.00	78,984	1.00	78,984
30000324	Engineering Technician I	42,682	57,200	1.00	42,684	1.00	42,684	1.00	42,684

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000325	Engineering Technician II	57,200	72,987	1.00	57,204	1.00	59,044	1.00	59,044
30000720	Facilities Construction Proj Spec,Supvsg	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000718	Facilities Construction Project Manager	71,510	95,472	2.00	180,672	2.00	187,285	2.00	187,285
30000714	Facilities Maintenance Supervisor, Sr	68,078	90,792	1.00	68,076	1.00	68,076	1.00	68,076
30002487	Facilities Maintenance Technician-CL	63,398	70,533	7.00	484,892	7.00	486,612	7.00	486,612
30000567	Financial Analyst	64,813	86,403	3.00	256,238	3.00	259,200	3.00	259,200
30000568	Financial Analyst, Sr	71,510	95,472	1.00	71,508	1.00	73,948	1.00	73,948
30000127	General Mechanic	51,542	64,230	2.00	128,472	2.00	128,472	2.00	128,472
30000343	GIS Technician III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000764	Golf Course Superintendent	68,078	90,792	4.00	340,958	2.00	185,224	2.00	185,224
30000765	Golf, Director of	78,770	105,851	1.00	105,852	0.00	0	0.00	0
30000372	Graphics Designer II	57,200	72,987	1.00	66,120	1.00	69,468	1.00	69,468
30000085	Greenskeeper I	44,595	54,558	14.00	724,008	10.00	545,640	10.00	545,640
30000086	Greenskeeper II	50,211	57,387	6.00	344,304	6.00	344,304	6.00	344,304
30000087	Greenskeeper III	52,083	63,045	6.00	367,320	5.00	315,240	5.00	315,240
30001334	Horticultural Services Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30002503	Horticulturist-CL	49,587	59,904	25.00	1,401,396	24.50	1,414,618	25.50	1,464,202
30000930	Landscape Architect Project Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000098	Maintenance Mechanic	54,683	61,152	13.00	786,828	10.00	611,380	11.00	679,000
30000451	Management Analyst	64,813	86,403	3.00	237,096	4.00	317,573	3.00	237,569
30000453	Management Analyst, Principal	84,739	112,882	3.00	333,576	3.00	337,992	3.00	337,992
30000452	Management Analyst, Sr	71,510	95,472	6.00	505,428	6.00	516,871	6.00	516,871
30000450	Management Assistant	50,877	78,333	4.00	246,860	4.00	251,674	3.90	243,838
30000750	Music Programs Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000768	Natural Areas Supervisor	68,078	90,792	2.00	176,508	2.00	179,145	2.00	179,145
30000012	Office Support Specialist II	34,798	49,962	3.00	104,400	1.00	27,828	0.00	(6,972)
30000013	Office Support Specialist III	44,512	58,989	4.00	221,484	5.00	275,350	5.00	275,350
30000112	Painter	56,805	63,544	3.00	190,620	3.00	190,620	3.00	190,620
30001709	Park Ranger	41,621	55,162	23.00	1,051,392	25.00	1,152,914	24.00	1,111,298
30000757	Park Ranger Supervisor	50,877	78,333	3.00	169,208	3.00	171,972	3.00	171,972
30000185	Parking Code Enforcement Officer	42,182	55,411	1.00	50,904	1.00	53,588	1.00	53,588
30000439	Parks & Rec Administrative Mgr	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30001585	Parks & Rec Asset Manager	97,989	132,766	1.00	130,248	1.00	132,768	1.00	132,768
30000834	Parks & Rec Central Svcs Mgr	84,739	112,882	1.00	96,666	1.00	100,626	1.00	100,626
30000756	Parks & Rec City Nature Zone Mgr	75,150	100,526	3.00	301,560	3.00	301,572	3.00	301,572
30000746	Parks & Rec Natural Areas Manager	97,989	132,766	1.00	105,084	1.00	109,392	1.00	109,392
30000748	Parks & Rec Services Manager	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000755	Parks & Rec Zone Manager	78,770	105,851	5.00	512,212	5.00	521,305	5.00	521,305
30000428	Parks & Recreation Director	130,208	186,576	1.00	186,576	1.00	186,576	1.00	186,576
30001983	Parks & Recreation Director, Assistant	105,248	146,973	1.00	134,763	1.00	140,290	1.00	140,290
30000760	Parks Facilities Maintenance Supervisor	64,813	86,403	3.00	229,746	2.00	165,375	3.00	235,383
30000084	Parks Maintenance Crew Leader	52,042	62,858	4.00	229,800	4.00	229,800	4.00	229,800
30000759	Parks Maintenance Supervisor	64,813	86,403	7.00	526,557	7.00	540,217	7.00	540,217
30001685	Parks Maintenance Supervisor II	68,078	90,792	1.00	82,704	1.00	85,806	1.00	85,806
30000742	Parks Planner, Supervising	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30001733	Parks Property & Business Devel Mgr	78,770	116,418	1.00	100,008	1.00	103,770	1.00	103,770
30000758	Parks Security Manager	71,510	95,472	1.00	94,020	1.00	95,351	1.00	95,351
30000081	Parks Technician	46,987	53,394	0.00	0	0.00	0	0.00	0
30002491	Parks Technician-CL	48,027	54,558	35.00	1,870,500	34.00	1,835,661	34.00	1,835,661
30000761	Parks Turf Maint & Irrigatn Supvr	68,078	90,792	1.00	68,076	1.00	70,173	1.00	70,173

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000386	Planner II, City-Parks	76,752	88,837	2.00	165,588	2.00	167,472	2.00	167,472
30000392	Planner, Sr City-Environmental	82,514	95,493	1.00	95,496	1.00	95,496	1.00	95,496
30000394	Planner, Sr City-Parks	82,514	95,493	1.00	95,496	1.00	95,496	1.00	95,496
30001159	Plumber	62,774	70,283	3.00	195,828	2.00	138,946	3.00	201,718
30000464	Program Coordinator	68,078	90,792	4.00	322,251	4.00	334,255	4.00	334,255
30000465	Program Manager	71,510	95,472	2.00	176,184	2.00	179,496	2.00	179,496
30000466	Program Manager, Sr	84,739	112,882	1.00	84,744	1.00	84,744	1.00	84,744
30000463	Program Specialist	61,734	82,285	9.00	626,729	9.00	644,749	9.00	644,749
30000462	Program Specialist, Assistant	50,877	78,333	4.00	266,688	4.00	271,168	4.00	271,168
30000497	Public Information Manager	78,770	105,851	1.00	116,412	1.00	116,412	1.00	116,412
30000630	Public Works Supervisor II	64,813	86,403	1.00	69,156	1.00	71,289	1.00	71,289
30000766	Raceway Maintenance Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000767	Raceway Manager	78,770	105,851	1.00	84,840	1.00	87,740	1.00	87,740
30000273	Recreation Coord I-Adaptive & Inclusive	46,259	56,722	3.00	155,478	3.00	157,851	3.00	157,851
30000268	Recreation Coord I-Aquatics	46,259	56,722	10.00	543,820	9.00	499,068	9.00	499,068
30000278	Recreation Coord I-Arts	46,259	56,722	4.00	225,543	4.00	226,896	4.00	226,896
30000281	Recreation Coord I-Custmr Svc Supp/Trg	46,259	56,722	4.00	223,896	4.00	225,039	4.00	225,039
30000276	Recreation Coord I-Generalist	46,259	56,722	35.00	1,877,037	30.50	1,671,336	31.50	1,728,060
30000275	Recreation Coord I-Public Events Permit	46,259	56,722	1.00	55,863	1.00	56,724	1.00	56,724
30000280	Recreation Coord I-Senior Recreation	46,259	56,722	1.00	51,855	1.00	54,359	1.00	54,359
30000269	Recreation Coord I-Teen	46,259	56,722	5.00	278,128	5.00	280,906	5.00	280,906
30000282	Recreation Coord I-Tennis	46,259	56,722	1.00	46,260	1.00	46,260	1.00	46,260
30001508	Recreation Coord I-Urban Parks	46,259	56,722	1.00	46,260	1.00	50,256	1.00	50,256
30000286	Recreation Coord II-Adaptive & Inclusive	49,109	60,445	1.00	60,444	1.00	60,444	1.00	60,444
30000284	Recreation Coord II-Aquatics	49,109	60,445	4.00	240,072	4.00	241,350	4.00	241,350
30002034	Recreation Coord II-Educ & Enrichment	49,109	60,445	1.00	60,444	1.00	60,444	1.00	60,444
30000288	Recreation Coord II-Fitness	49,109	60,445	2.00	109,548	2.00	109,548	2.00	109,548
30000285	Recreation Coord II-Music	49,109	60,445	1.00	60,444	1.00	60,444	1.00	60,444
30002035	Recreation Coord II-Preschool	49,109	60,445	1.00	49,104	0.00	0	0.00	0
30000287	Recreation Coord II-Public Events Permit	49,109	60,445	1.00	60,444	1.00	60,444	1.00	60,444
30000292	Recreation Coord II-Senior Recreation	49,109	60,445	1.00	56,724	1.00	58,740	1.00	58,740
30002036	Recreation Coord II-Special Events&Mktg	49,109	60,445	2.00	113,448	2.00	116,136	2.00	116,136
30002033	Recreation Coord II-Sports	49,109	60,445	1.00	49,104	1.00	49,104	1.00	49,104
30002258	Recreation Facility Technician	32,198	35,922	4.00	137,508	4.00	139,259	4.00	139,259
30000256	Recreation Leader-FT-Aquatics	32,240	46,550	41.25	1,419,025	18.25	703,395	18.25	703,395
30000263	Recreation Leader-FT-Arts	32,240	46,550	2.00	72,096	2.00	79,131	2.00	79,131
30000258	Recreation Leader-FT-Custmr Svc Ctr Rep	32,240	46,550	11.00	458,566	10.00	452,438	10.00	452,438
30002409	Recreation Leader-FT-Fitness&Membership	32,240	46,550	6.00	206,645	5.00	179,146	5.00	179,146
30000261	Recreation Leader-FT-Generalist	32,240	46,550	37.25	1,479,846	31.50	1,351,570	32.50	1,393,858
30002408	Recreation Leader-FT-Instructor	32,240	46,550	11.00	426,324	7.00	302,874	8.50	354,990
30000257	Recreation Leader-FT-Music	32,240	46,550	1.00	37,817	1.00	40,123	1.00	40,123
30000262	Recreation Leader-FT-Pre-School	32,240	46,550	28.00	1,042,759	15.00	647,123	17.25	701,783
30002411	Recreation Leader-FT-Teen	32,240	46,550	6.00	222,708	5.00	197,877	5.00	197,877
30000267	Recreation Leader-FT-Tennis	32,240	46,550	2.00	86,400	2.00	88,839	2.00	88,839
30000744	Recreation Supervisor I	64,813	86,403	16.00	1,215,743	15.00	1,154,661	16.00	1,241,061
30000350	Right of Way Agent III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000485	Safety & Risk Officer I	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000928	Sports Management Supervisor	68,078	90,792	1.00	68,076	1.00	70,406	1.00	70,406
30002484	Storekeeper/Acquisition Specialist II-CL	48,651	59,509	0.00	0	0.00	0	0.00	0
30002485	Storekeepr/Acquisition Specialist III-CL	54,974	68,328	2.00	132,168	2.00	135,207	2.00	135,207

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000531	Training & Development Analyst	64,813	86,403	1.00	68,592	1.00	71,403	1.00	71,403		
30000250	Tree Inspector	57,554	71,198	10.00	678,516	10.75	726,810	10.75	726,810		
30000080	Turf Maintenance Technician	44,595	54,558	17.00	907,644	16.00	863,052	16.00	863,052		
30000763	Urban Forestry Supervisor	68,078	90,792	3.00	271,053	3.00	272,376	3.00	272,376		
30000076	Utility Worker I	44,491	48,381	2.00	92,880	2.00	92,880	3.00	137,376		
30002489	Utility Worker I-CL	45,469	49,442	10.00	486,456	10.00	486,456	10.00	486,456		
30002490	Utility Worker II-CL	49,442	53,165	9.00	474,720	9.00	474,720	9.00	474,720		
30000499	Volunteer Program Coordinator	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400		
30000123	Welder	58,053	64,938	1.00	64,944	1.00	64,944	1.00	64,944		
<b>TOTAL FULL-TIME POSITIONS</b>						664.50	39,278,370	593.75	37,047,076	605.40	37,640,920
30000185	Parking Code Enforcement Officer	42,182	55,411	0.90	37,968	0.90	37,968	0.00	216		
30002258	Recreation Facility Technician	32,198	35,922	1.80	57,960	1.00	32,832	1.00	32,832		
30000263	Recreation Leader-FT-Arts	32,240	46,550	0.90	41,892	0.75	34,908	0.75	34,908		
30000261	Recreation Leader-FT-Generalist	32,240	46,550	1.80	64,884	-0.50	(5,340)	0.00	10,776		
30002408	Recreation Leader-FT-Instructor	32,240	46,550	7.20	255,528	4.25	175,764	4.25	175,764		
30000262	Recreation Leader-FT-Pre-School	32,240	46,550	0.90	33,864	-1.50	(30,285)	(1.00)	(14,169)		
30000744	Recreation Supervisor I	64,813	86,403	0.00	0	-0.50	(21,600)	(0.50)	(21,600)		
<b>TOTAL PART-TIME POSITIONS</b>						13.50	492,096	4.40	224,247	4.50	218,727
30000433	Administrative Specialist, Sr	47,362	72,904	2.00	118,560	0.33	20,044	0.00	0		
30001584	Botanic Spec I-Community Gardens	57,886	73,902	0.92	53,064	0.50	30,286	0.50	30,286		
30000448	Business Systems Analyst	64,813	86,403	0.00	0	0.00	0	0.00	0		
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	0.92	62,403	1.00	68,076	0.00	0		
30000717	Facilities Construction Project Spec	61,734	82,285	1.00	61,740	1.00	61,740	1.00	61,740		
30002503	Horticulturist-CL	49,587	59,904	0.00	0	1.00	49,584	1.00	49,584		
30000451	Management Analyst	64,813	86,403	1.00	64,812	0.92	61,400	0.92	61,400		
30000011	Office Support Specialist I	31,678	45,261	1.00	36,229	0.00	0	0.00	0		
30000012	Office Support Specialist II	34,798	49,962	0.00	0	1.00	41,772	0.00	0		
30000112	Painter	56,805	63,544	0.00	0	1.00	56,808	0.50	28,404		
30001709	Park Ranger	41,621	55,162	6.00	268,306	2.67	127,029	2.00	96,780		
30002491	Parks Technician-CL	48,027	54,558	0.00	0	2.00	96,048	0.00	0		
30000464	Program Coordinator	68,078	90,792	0.00	0	0.00	0	0.00	0		
30000465	Program Manager	71,510	95,472	1.00	90,732	0.92	85,341	0.92	85,341		
30000463	Program Specialist	61,734	82,285	1.00	80,016	1.00	82,095	1.00	82,095		
30000462	Program Specialist, Assistant	50,877	78,333	1.00	50,880	0.00	0	0.00	0		
30000276	Recreation Coord I-Generalist	46,259	56,722	0.00	0	0.00	0	1.00	56,724		
30000258	Recreation Leader-FT-Custmr Svc Ctr Rep	32,240	46,550	1.00	32,244	0.00	0	0.00	0		
30002409	Recreation Leader-FT-Fitness&Membership	32,240	46,550	0.00	0	0.00	0	0.00	0		
30000261	Recreation Leader-FT-Generalist	32,240	46,550	0.00	0	0.00	0	0.50	10,776		
30002408	Recreation Leader-FT-Instructor	32,240	46,550	0.00	0	0.00	0	1.00	42,288		
30000262	Recreation Leader-FT-Pre-School	32,240	46,550	0.00	0	0.00	0	1.75	43,644		
30000744	Recreation Supervisor I	64,813	86,403	0.00	0	0.00	0	0.50	21,600		
30000080	Turf Maintenance Technician	44,595	54,558	0.00	0	0.00	0	0.00	0		
<b>TOTAL LIMITED TERM POSITIONS</b>						16.83	918,986	13.33	780,223	12.58	670,662
<b>GRAND TOTAL</b>						694.83	40,689,452	611.48	38,051,546	622.48	38,530,309

# Bureau of Environmental Services

Nick Fish, Commissioner-in-Charge

Michael Jordan, Director

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## Summary of Budget Decisions

### Rate Impact

The Proposed Budget includes a rate increase of 2.35% for the typical single-family household. Combined with the Water Bureau's 8.9% rate of increase, the typical family would experience a 4.54% increase for a combined total average monthly bill of \$112.87 or \$338.59 quarterly next year.

### Service Delivery

The Proposed Budget adds 7.0 positions and additional resources to maintain the current level of service as the City's sewer and stormwater infrastructure grows and the existing infrastructure ages. These increases are within the following bureau programs:

#### Wastewater:

- Adds 2.0 FTE for an Engineering Technician II to support the Wastewater Group Facility Program to address deferred maintenance on bureau owned properties and a Wastewater Operator II to resume dredging activities at the Columbia Boulevard Wastewater Treatment Plant (CBWTP) Lagoon. The budget funds ongoing facility maintenance for painting bureau assets at the treatment plants and pump stations along with one-time funding for a consultant to provide industrial workspace optimization at the CBWTP.

#### Pollution Prevention:

- Adds 3.0 FTE for an Environmental Technician I to support the Maintenance Inspection Program, an Environmental Technician II to support the Pollution Prevention Plan Review group on land use and inspections, and a Laboratory Specialist to the nutrients section at the Water Pollution Control Laboratory. The budget also includes 2.0 FTE for an Environmental Program Coordinator to support the Spill Prevention and Citizen Response Group, and an Environmental Technician II to support monitoring industrial facilities to control pollutants from entering the stormwater system.

In addition, the budget includes resources for tree planting and vegetation, additional field equipment and vehicles, funding for renewable energy credits and the Continuous Collection System Plan Update. These changes total \$1,163,692, funded through rates in the operating budget.

### Capital Improvement Planning and Delivery Improvements

The Proposed Budget adds 8.0 FTE and includes additions to support BES's capital improvement program. Three of the eight positions (Program Manager, Business Systems Analyst, and Condition Assessment PTE) support the bureau's efforts to evaluate the condition of the City's stormwater system and conduct system planning. The budget includes four engineering positions to support project management and design in the following areas: Pump Station

Repair/Replacement and Maintenance, Surface Water, Treatment Plants, and Wastewater. In addition to the engineering positions, the Proposed Budget includes 1.0 FTE for a Project Cost Estimator, contractor support to provide program controls expertise, and resources for a new vehicle at the treatment plant. The changes total \$650,348 with portions funded from offsets in capital projects.

### **Workforce Development**

The Proposed Budget includes a limited term Training Coordinator position to organize and provide training opportunities for bureau staff with a focus on the Engineering Group. The budget also adds resources for two full-time engineering interns in the Wastewater Maintenance Division and ongoing funding for additional space to address space issues until the Portland Building is complete. The changes total \$311,096, funded through rates in the operating budget.

### **Bureau Culture**

The Proposed Budget has resources for professional development activities to improve staff engagement with community groups. The change totals \$10,000, funded through rates in the operating budget.

### **Responsive Business Systems**

The Proposed Budget adds 2.0 FTE to support the bureau's goal of integrated administrative and technical systems. This includes a Financial Analyst in the bureau's Financial Planning Division to assist with budget development, monitoring, and analysis. The budget also includes one position for a Procurement Assistant to coordinate and administer bureau procurement and contracting processes. The increase also has funding for a flexible services contract with the Bureau of Technology Services. The total increase for these items is \$272,192.

### **Community Relationships**

The Proposed Budget adds \$400,000 to provide crisis assistance for low-income residents in multi-family households. The budget also includes a \$166,100 reduction due to an adjustment in a wholesale contract. Together, the changes total \$233,900.

### **Leadership in City Government**

The Proposed Budget includes \$20,000 for cargo trailers, equipment, and tools for the bureau's Damage Assessment Teams and disaster response. This addition is part of a multi-year effort to increase the bureau's ability to assess and determine the status of assets and facilities following a disaster. These trailers will be located across the City at various BES sites. The change totals \$20,000, funded through the operating budget.

### **Street Cleaning Interagency**

The Proposed Budget includes a \$401,669 increase in the interagency payment to the Portland Bureau of Transportation to fund street cleaning, an activity that helps maintain the stormwater collection system. The change totals \$401,669, funded through the bureau's contingency and will be incorporated into rates in future years.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$88,571 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

# Bureau of Environmental Services

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Licenses & Permits	1,908,089	2,248,626	2,420,000	2,157,000	2,157,000
Charges for Services	346,568,939	370,091,397	372,361,071	394,567,380	390,228,608
Intergovernmental	510,493	624,194	412,036	380,775	380,775
Bond & Note	441,990,563	375,228,433	229,000,000	0	0
Miscellaneous	3,949,749	3,813,305	15,806,100	7,613,000	7,613,000
<b>Total External Revenues</b>	<b>794,927,833</b>	<b>752,005,955</b>	<b>619,999,207</b>	<b>404,718,155</b>	<b>400,379,383</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	305,620,296	344,201,207	351,907,045	375,523,000	372,025,000
Interagency Revenue	1,546,046	1,813,065	2,598,744	2,614,676	2,614,676
<b>Total Internal Revenues</b>	<b>307,166,342</b>	<b>346,014,272</b>	<b>354,505,789</b>	<b>378,137,676</b>	<b>374,639,676</b>
Beginning Fund Balance	324,091,360	292,342,751	260,770,600	481,971,000	473,696,000
<b>Total Resources</b>	<b>\$1,426,185,535</b>	<b>\$1,390,362,978</b>	<b>\$1,235,275,596</b>	<b>\$1,264,826,831</b>	<b>\$1,248,715,059</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	63,300,360	64,279,281	70,575,943	75,321,967	74,864,323
External Materials and Services	59,946,746	56,019,130	74,437,548	74,995,041	74,857,857
Internal Materials and Services	38,895,674	38,983,899	46,395,670	44,648,878	45,076,302
Capital Outlay	43,235,132	56,041,573	80,248,950	95,324,502	95,473,260
<b>Total Bureau Expenditures</b>	<b>205,377,912</b>	<b>215,323,883</b>	<b>271,658,111</b>	<b>290,290,388</b>	<b>290,271,742</b>
<b>Fund Expenditures</b>					
Debt Service	617,893,725	547,224,345	184,602,857	187,007,171	185,409,135
Contingency	0	0	349,955,867	335,518,862	332,820,523
Fund Transfers - Expense	310,571,147	349,808,499	357,948,761	381,605,121	377,983,334
Debt Service Reserves	0	0	71,110,000	70,405,289	62,230,325
<b>Total Fund Expenditures</b>	<b>928,464,872</b>	<b>897,032,844</b>	<b>963,617,485</b>	<b>974,536,443</b>	<b>958,443,317</b>
Ending Fund Balance	292,342,751	278,006,251	0	0	0
<b>Total Requirements</b>	<b>\$1,426,185,535</b>	<b>\$1,390,362,978</b>	<b>\$1,235,275,596</b>	<b>\$1,264,826,831</b>	<b>\$1,248,715,059</b>
<b>Programs</b>					
Administration & Support	41,739,719	43,305,694	49,806,119	48,920,334	49,008,905
Engineering	87,888,615	101,671,283	129,693,694	148,663,253	148,663,253
Pollution Prevention	9,062,398	9,008,588	11,761,196	12,857,118	12,646,818
Portland Harbor	3,198,792	966,043	4,909,721	6,109,037	6,109,037
Wastewater	50,671,585	48,252,669	60,447,309	58,511,922	58,815,005
Watershed	12,816,803	12,119,606	15,040,072	15,228,724	15,028,724
<b>Total Programs</b>	<b>205,377,912</b>	<b>\$215,323,883</b>	<b>\$271,658,111</b>	<b>\$290,290,388</b>	<b>\$290,271,742</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Maintenance and Reliability</b>								
Alder: Buckman East Recon/Green Streets	135	0	500,000	1,300,000	1,500,000	2,900,000	1,000,000	7,200,000
Alder: Ladd's Addition South Recon/ Green Streets	1,713	245,000	700,000	2,000,000	150,000	0	0	2,850,000
Alder: Sunnyside East Recon/Green Streets	714,757	3,600,000	3,831,000	29,000	5,000	0	0	3,865,000
Alder: Sunnyside North Recon/ Green Streets	788,270	1,000,000	6,000,000	1,200,000	0	0	0	7,200,000
Alder: Sunnyside South Recon/ Green Streets	8,670	275,000	1,800,000	5,000,000	350,000	0	0	7,150,000
Beech-Essex CP-J	4,740	0	300,000	800,000	3,300,000	500,000	0	4,900,000
Burlingame Basin Infiltration and Inflow	6,230,494	2,000,000	3,700,000	3,105,000	90,000	90,000	90,000	7,075,000
Capital Maintenance - Non-Process Facilities	1,829,778	1,700,000	1,000,000	2,000,000	1,500,000	1,000,000	1,000,000	6,500,000
Fanno Creek Infiltration and Inflow	1,537,478	0	0	0	0	300,000	350,000	650,000
Hilsdale Crest RDII	32,906	0	4,000,000	2,240,000	60,000	0	0	6,300,000
Large Diameter Sewer Rehabilitation	2,836,636	700,000	2,000,000	5,500,000	6,000,000	25,000,000	25,150,000	63,650,000
Maintenance Capital - Construction	10,995,601	240,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Maintenance Capital - Contract	4,388,212	3,000,000	4,100,000	2,500,000	3,000,000	3,000,000	3,000,000	15,600,000
NWN: Slabtown Sewer Replacement	877,268	8,000,000	4,530,000	1,537,000	38,000	0	0	6,105,000
NWN: Central Tanner	0	0	0	0	0	0	750,000	750,000
NWN: Northeast Fremont	0	0	0	0	0	0	528,000	528,000
NWN: NW Thurman St Sewer	113,232	240,000	960,000	3,619,000	19,000	15,000	0	4,613,000
NWN: South Tanner	4,499	0	800,000	1,200,000	2,400,000	1,400,000	2,500,000	8,300,000
OCIP Phase V	1,008,206	0	300,000	300,000	0	0	0	600,000
Phase 2 Pipe Rehabilitation	100,214,396	14,000,000	1,000,000	0	0	0	0	1,000,000
Pipe Rehabilitation Phase 3	13,557,655	16,000,000	24,295,000	16,546,020	18,589,351	18,915,000	19,340,000	97,685,371
SE Interceptor Rehabilitation	1,707,597	8,000,000	500,000	0	0	0	0	500,000
SLRT/Vault Monitoring	0	50,000	70,000	200,000	210,000	400,000	400,000	1,280,000
Small Urgent Capacity Projects	14,888	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Stark HSS-17	4,715	0	900,000	1,500,000	1,600,000	1,700,000	3,000,000	8,700,000
Structural Rehab Taggart Outfall 30	2,138,748	500,000	2,500,000	5,000,000	1,550,000	0	0	9,050,000
TGD: Richmond Neighborhood Recon/Green Streets	0	0	0	0	100,000	550,000	3,500,000	4,150,000
Wheeler WHE-04	1,224,911	6,000,000	3,600,000	100,000	0	0	0	3,700,000
<b>Total Maintenance and Reliability</b>	<b>150,235,505</b>	<b>66,050,000</b>	<b>69,386,000</b>	<b>57,676,020</b>	<b>42,461,351</b>	<b>57,770,000</b>	<b>62,608,000</b>	<b>289,901,371</b>
<b>Preservation &amp; Rehabilitation</b>								
Portland Building Rehabilitation - BES floors	0	0	0	0	40,000,000	0	0	40,000,000
<b>Total Preservation &amp; Rehabilitation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000,000</b>	<b>0</b>	<b>0</b>	<b>40,000,000</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Sewage Treatment Systems</b>								
Airport 1 Pump Station Improvements	579,245	1,900,000	504,000	0	0	0	0	504,000
Alder Pump Station Upgrade	504,998	3,360,000	2,112,000	42,000	0	0	0	2,154,000
Automation Network Reliability	168,055	0	40,000	0	0	0	0	40,000
CBWTP Biogas Utilization	1,618,112	4,700,000	6,600,000	200,000	0	0	0	6,800,000
CBWTP Blower System/Building Improvements	0	0	0	110,000	650,000	1,400,000	5,883,000	8,043,000
CBWTP Digesters 1-4 Upgrade	0	0	0	878,000	1,605,000	1,174,000	4,452,000	8,109,000
CBWTP Fiber System Reliability	37,726	100,000	200,000	400,000	100,000	0	0	700,000
CBWTP Headworks Screens Improvements	25,475	500,000	2,500,000	4,000,000	2,468,000	0	0	8,968,000
CBWTP Lagoon Reconstruction	18,816,265	4,300,000	5,100,000	1,600,000	110,000	150,000	625,000	7,585,000
CBWTP Organic Waste Receiving Facility	0	235,000	675,000	3,600,000	350,000	0	0	4,625,000
CBWTP Outfall Diffusers	154,690	510,000	700,000	1,294,000	10,000	0	0	2,004,000
CBWTP Residuals Handling Improvements	0	0	0	0	500,000	500,000	500,000	1,500,000
CBWTP Reuse System Replacement	0	0	0	0	430,000	435,000	2,500,000	3,365,000
CBWTP Secondary Treatment Expansion Program	85,413	2,225,000	4,000,000	14,335,000	19,103,000	36,507,000	40,409,000	114,354,000
CBWTP Seismic Improvements	0	0	0	0	0	0	217,000	217,000
CBWTP Substation Replacement	16,491	300,000	750,000	1,500,000	2,500,000	0	0	4,750,000
CBWTP Wash/Hypo TNL Piping Replacement	61,931	0	3,300,000	1,075,000	0	0	0	4,375,000
Force Ave Pump Station Remodel	332,657	500,000	291,000	2,397,000	1,847,000	28,000	0	4,563,000
Inverness Pump Station Force Main	14,250	401,000	1,500,000	2,800,000	2,200,000	2,530,000	1,000,000	10,030,000
Pump Station Improvement Program	7,933,601	4,000,000	6,000,000	6,000,000	6,000,000	10,000,000	10,000,000	38,000,000
Repair, Rehabilitation, and Modification	37,502,500	3,525,000	4,000,000	4,000,000	4,000,000	6,000,000	6,000,000	24,000,000
TCWTP Bankside Outfall	0	0	0	34,000	133,000	133,000	686,000	986,000
TCWTP Disinfection Improvements	0	0	0	75,000	300,000	942,000	1,052,000	2,369,000
TCWTP Headworks Improvements	1,785,441	6,000,000	5,000,000	14,900,000	12,000,000	11,000,000	1,000,000	43,900,000
TCWTP PLC System Rpl	336,757	0	50,000	0	0	0	0	50,000
TCWTP Second Clarifier Addition	0	0	0	0	0	0	103,000	103,000
TCWTP Secondary Process Improvements	41,227	820,000	1,500,000	2,000,000	1,500,000	120,000	0	5,120,000
Tryon Creek Interceptor Replacement	0	0	2,500,000	9,700,000	6,000,000	2,000,000	1,500,000	21,700,000
Tyron Creek Pump Station Reconstruction	0	0	500,000	500,000	1,300,000	1,000,000	100,000	3,400,000
<b>Total Sewage Treatment Systems</b>	<b>70,014,834</b>	<b>33,376,000</b>	<b>47,822,000</b>	<b>71,440,000</b>	<b>63,106,000</b>	<b>73,919,000</b>	<b>76,027,000</b>	<b>332,314,000</b>
<b>Surface Water Management</b>								
1% For Green	194,244	0	450,000	450,000	450,000	450,000	0	1,800,000

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Balch Creek Trash Racks	153,712	300,000	277,000	74,000	828,000	0	0	1,179,000
CIP Revegetation Plant Establishment	10,734	0	250,000	250,000	250,000	250,000	250,000	1,250,000
Columbia Slough Outfalls	1,413,752	2,780,000	150,000	1,000,000	1,000,000	1,000,000	3,632,000	6,782,000
Culverts Phase 3	0	50,000	300,000	200,000	1,590,000	250,000	2,000,000	4,340,000
FT: Beaverton Hillsdale Hwy	489,853	1,065,000	300,000	200,000	1,000,000	1,000,000	0	2,500,000
FT: Boones Ferry Culvert	1,457,380	1,000,000	550,000	600,000	700,000	1,000,000	1,000,000	3,850,000
FT: Drainage Shoulder Improvements	0	0	133,000	521,000	681,000	681,000	0	2,016,000
FT: SW Shattuck Rd Culvert Replacement	0	0	0	0	0	103,000	98,000	201,000
Green Infrastructure: Land Acquisition	20,639,924	0	45,000	0	0	0	0	45,000
Hwy 43 Tryon Creek Culvert	0	0	150,000	480,000	0	0	0	630,000
JC: River Mile 9.6 Floodplain Restoration	217,549	200,000	600,000	20,000	20,000	0	0	640,000
JC: Brunkow	28,093	40,000	0	200,000	500,000	1,500,000	500,000	2,700,000
JC: Johnson Creek Willing Seller Phase 2	8,710,229	500,000	1,500,000	1,500,000	1,500,000	1,500,000	500,000	6,500,000
JC: Oxbow	270,236	0	200,000	200,000	200,000	400,000	550,000	1,550,000
JC: Springwater Wetland	267,685	150,000	100,000	100,000	150,000	750,000	250,000	1,350,000
Johnson Creek Oxbow Permanent Scour Repair	0	0	220,000	0	0	0	0	220,000
Luther Road Channel Restoration	86,130	0	500,000	585,000	15,000	0	0	1,100,000
Oaks Bottom Culvert Replacement	3,338,064	100,000	1,000,000	0	0	0	0	1,000,000
Stephen's Creek Right of Way Retrofit	0	0	78,000	422,000	0	78,000	422,000	1,000,000
Stephens Creek Ph 1 Improvements	560,837	500,000	500,000	500,000	0	0	0	1,000,000
SW Capitol Hwy Stormwater Improvements	38,467	0	1,540,000	1,864,000	300,000	0	0	3,704,000
Watershed Investment Program	9,087,869	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Watershed Land Acquisition Program	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
West Lents Floodplain Restoration	0	0	400,000	450,000	600,000	650,000	600,000	2,700,000
<b>Total Surface Water Management</b>	<b>46,964,758</b>	<b>9,685,000</b>	<b>12,743,000</b>	<b>13,116,000</b>	<b>13,284,000</b>	<b>13,112,000</b>	<b>13,302,000</b>	<b>65,557,000</b>
<b>Systems Development</b>								
Drainage Improvement	2,713,775	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
ECIMS Environmental Compliance Information System	671,177	0	0	552,980	558,649	0	0	1,111,629
Party Sewers	11,859,356	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
PBOT Interagency Reimbursement	9,602,971	350,000	500,000	350,000	350,000	350,000	350,000	1,900,000
Permit Reimbursement	1,430,109	100,000	100,000	45,000	45,000	45,000	45,000	280,000
Public Works Permit Projects	31,982,394	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Sewer Easements on Existing Sewers	27,921	50,000	50,000	50,000	50,000	50,000	50,000	250,000

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Sewer Extensions for High Risk Septic	296,948	100,000	1,000,000	100,000	100,000	1,000,000	1,000,000	3,200,000
<b>Total Systems Development</b>	<b>58,584,651</b>	<b>3,350,000</b>	<b>3,400,000</b>	<b>2,847,980</b>	<b>2,853,649</b>	<b>3,195,000</b>	<b>3,195,000</b>	<b>15,491,629</b>
<b>Total Requirements</b>	<b>325,799,748</b>	<b>112,461,000</b>	<b>133,351,000</b>	<b>145,080,000</b>	<b>161,705,000</b>	<b>147,996,000</b>	<b>155,132,000</b>	<b>743,264,000</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	3.00	207,432	3.00	207,432	3.00	207,432
30000064	Accountant III	60,466	76,045	2.00	149,880	2.00	151,168	2.00	151,168
30000434	Administrative Assistant	50,877	78,333	3.00	230,776	3.00	234,059	3.00	234,059
30000433	Administrative Specialist, Sr	47,362	72,904	6.00	347,077	6.00	359,803	6.00	359,803
30000437	Administrative Supervisor II	64,813	86,403	1.00	75,612	1.00	77,418	1.00	77,418
30002494	Auto Equip Oper II: Tractor-Trailr-CL	48,922	58,885	1.00	58,884	1.00	58,884	1.00	58,884
30000671	Biosolids/Reuse Program Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000320	Botanic Spec II-Generalist	60,944	77,730	5.00	375,448	5.00	378,724	5.00	378,724
30000321	Botanic Spec II-Ntrl Resource Ecologist	60,944	77,730	6.00	449,628	6.00	449,628	6.00	449,628
30000441	Business Operations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000440	Business Operations Supervisor	75,150	100,526	3.00	276,780	3.00	280,416	3.00	280,416
30000448	Business Systems Analyst	64,813	86,403	0.00	0	2.00	151,224	1.00	75,612
30000447	Business Systems Analyst, Assistant	50,877	78,333	1.00	78,336	1.00	78,336	1.00	78,336
30000449	Business Systems Analyst, Sr	71,510	95,472	6.00	541,761	6.00	545,385	6.00	545,385
30000328	CAD Technician I	42,682	57,200	3.00	132,300	3.00	138,039	3.00	138,039
30000329	CAD Technician II	57,200	72,987	7.00	495,108	7.00	495,108	7.00	495,108
30000330	CAD Technician III	69,472	88,712	5.00	428,868	5.00	434,872	5.00	434,872
30000689	Capital Program Mgmt & Controls Manager	97,989	132,766	1.00	115,380	1.00	118,138	1.00	118,138
30000686	Capital Project Manager II	75,150	100,526	4.00	356,034	4.00	367,169	4.00	367,169
30000700	Communications Engineer	75,150	100,526	2.00	168,840	2.00	171,400	2.00	171,400
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.00	50,880	1.00	50,880	1.00	50,880
30000492	Community Outreach & Informtn Rep	61,734	82,285	4.00	293,136	4.00	299,622	4.00	299,622
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	3.00	239,640	3.00	241,840	3.00	241,840
30000494	Community Outreach & Invlvmnt Program Mgr	71,510	95,472	1.00	91,900	1.00	94,646	1.00	94,646
30000455	Contracts Dev & Review Administrator	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000672	Data Acquisition & Mgmt Supervisor	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000733	Development Services Manager	91,104	121,368	1.00	118,086	1.00	120,912	1.00	120,912
30000836	Development Supervisor II	78,770	105,851	2.00	188,688	2.00	192,084	2.00	192,084
30000576	Economist, Sr	75,150	100,526	1.00	84,468	1.00	87,936	1.00	87,936
30000635	Electrical/Instrumentation Supervisor	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000116	Electrician	71,074	76,710	10.00	755,880	10.00	764,340	10.00	764,340
30000121	Electrician/Instrument Technician	73,237	79,040	4.00	316,176	4.00	316,176	4.00	316,176
30000401	Electronic Systems Technician	59,446	75,795	4.00	270,480	4.00	270,480	4.00	270,480
30000683	Engineer, Chief	115,814	165,797	1.00	165,792	1.00	165,792	1.00	165,792
30000682	Engineer, Principal	105,789	141,086	3.00	387,960	3.00	387,960	3.00	387,960
30000680	Engineer, Sr	91,603	122,096	18.00	2,026,182	19.00	2,154,950	19.00	2,154,950
30000681	Engineer, Supervising	98,446	131,269	9.00	1,125,588	10.00	1,243,812	10.00	1,243,812
30000365	Engineer-Civil	91,333	110,989	29.00	3,011,766	32.00	3,384,888	31.00	3,279,204
30000366	Engineer-Electrical	91,333	110,989	3.00	328,544	3.00	332,964	3.00	332,964
30000367	Engineer-Geotechnical	91,333	110,989	2.00	206,880	2.00	210,860	2.00	210,860
30000368	Engineer-Mechanical	91,333	110,989	1.00	110,988	1.00	110,988	1.00	110,988
30000358	Engineering Associate, Sr-Civil	78,978	100,672	12.00	1,105,812	14.00	1,311,760	14.00	1,311,760
30000353	Engineering Associate-Civil	64,896	86,965	14.00	1,041,477	14.00	1,063,291	14.00	1,063,291
30000324	Engineering Technician I	42,682	57,200	1.00	42,684	1.00	42,684	1.00	42,684
30000325	Engineering Technician II	57,200	72,987	29.00	1,944,242	32.00	2,167,642	32.00	2,167,642
30000326	Engineering Technician III	69,472	88,712	10.00	818,516	10.00	828,092	10.00	828,092
30001659	Env Svcs OCIP, Risk & Safety Officer	84,739	118,539	1.00	118,536	1.00	118,536	1.00	118,536
30001736	Environmental Compliance Mgr	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368
30001735	Environmental Investigations Mgr	91,104	121,368	1.00	111,764	1.00	116,346	1.00	116,346

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000669	Environmental Monitoring Svcs Group Mgr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000459	Environmental Policy Analyst	71,510	95,472	1.00	86,904	1.00	89,118	1.00	89,118
30000678	Environmental Policy Manager	97,989	132,766	1.00	97,992	1.00	97,992	1.00	97,992
30000662	Environmental Program Coordinator	68,078	90,792	8.00	684,555	9.00	772,986	9.00	772,986
30000663	Environmental Program Manager	75,150	100,526	11.00	1,084,440	11.00	1,091,861	11.00	1,091,861
30000664	Environmental Program Manager, Sr	84,739	112,882	2.00	225,768	2.00	225,768	2.00	225,768
30000661	Environmental Program Specialist	61,734	82,285	2.00	149,196	2.00	151,028	2.00	151,028
30000419	Environmental Services Director	146,474	209,893	1.00	209,892	1.00	209,892	1.00	209,892
30002358	Environmental Services Director, Asst	105,248	146,973	1.00	134,592	1.00	139,192	1.00	139,192
30000339	Environmental Specialist-Generalist	69,472	88,712	29.00	2,442,645	29.00	2,473,382	29.00	2,473,382
30001359	Environmental Svcs Public Affairs Mgr	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000337	Environmental Technician I	42,682	57,200	5.00	215,013	6.00	273,765	6.00	273,765
30000338	Environmental Technician II	57,200	72,987	36.00	2,373,954	39.00	2,614,021	38.00	2,547,901
30000712	Facilities Services Specialist	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30002037	Field Science Specialist	69,472	88,712	2.00	173,232	2.00	176,382	2.00	176,382
30002038	Field Science Technician	57,200	72,987	7.00	476,679	7.00	484,815	7.00	484,815
30000567	Financial Analyst	64,813	86,403	0.00	0	1.00	75,612	1.00	75,612
30000569	Financial Analyst, Principal	84,739	112,882	3.00	305,584	3.00	312,412	3.00	312,412
30000341	GIS Technician I	42,682	57,200	1.00	42,684	1.00	42,684	1.00	42,684
30000342	GIS Technician II	57,200	72,987	2.00	145,968	2.00	145,968	2.00	145,968
30000343	GIS Technician III	69,472	88,712	3.00	266,148	3.00	266,148	3.00	266,148
30000373	Graphics Designer III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000340	Hydrogeologist	78,770	100,485	1.00	100,488	1.00	100,488	1.00	100,488
30000126	Industrial Machinist	58,614	69,264	1.00	69,264	1.00	69,264	1.00	69,264
30000157	Industrial Maintenance Millwright	58,614	69,264	29.00	1,976,724	30.00	2,058,186	29.00	1,992,546
30000114	Industrial Painter	56,805	63,544	1.00	63,540	1.00	63,540	1.00	63,540
30000218	Inf Syst Analyst, Principal-Gen	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000880	Inf Syst Analyst, Principal-GIS,Vertical	84,739	112,882	1.00	111,134	1.00	112,884	1.00	112,884
30000239	Instrument Technician	71,074	76,710	13.00	986,028	13.00	986,028	13.00	986,028
30002505	Laboratory Analyst II-CL	52,645	69,514	6.00	412,387	6.00	417,096	6.00	417,096
30002506	Laboratory Analytical Specialist-CL	58,843	78,146	5.00	385,632	6.00	462,080	6.00	462,080
30002507	Laboratory Coordinator-CL	61,069	86,174	3.00	258,516	3.00	258,516	3.00	258,516
30000670	Laboratory Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000313	Landscape Architect	69,472	88,712	2.00	169,104	2.00	172,888	2.00	172,888
30000644	Maintenance Planner/Scheduler	61,734	82,285	6.00	468,076	6.00	478,993	6.00	478,993
30000451	Management Analyst	64,813	86,403	3.00	210,170	4.00	294,396	4.00	294,396
30000453	Management Analyst, Principal	84,739	112,882	4.00	342,286	5.00	450,900	5.00	450,900
30000452	Management Analyst, Sr	71,510	95,472	5.00	437,415	5.00	446,771	5.00	446,771
30000450	Management Assistant	50,877	78,333	2.00	138,842	2.00	141,320	2.00	141,320
30000692	Maps & Records Supervisor	68,078	90,792	1.00	82,986	1.00	86,382	1.00	86,382
30000345	Materials Testing Technician II	57,200	72,987	5.00	350,290	5.00	353,175	5.00	353,175
30000346	Materials Testing Technician III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000012	Office Support Specialist II	34,798	49,962	5.00	234,672	5.00	237,767	5.00	237,767
30000013	Office Support Specialist III	44,512	58,989	5.00	275,196	5.00	283,130	5.00	283,130
30000677	Portland Harbor Superfund Technical Mgr	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000464	Program Coordinator	68,078	90,792	4.00	343,439	4.00	352,330	4.00	352,330
30000466	Program Manager, Sr	84,739	112,882	2.00	192,648	2.00	198,570	2.00	198,570
30000463	Program Specialist	61,734	82,285	2.00	151,692	2.00	153,588	2.00	153,588
30000462	Program Specialist, Assistant	50,877	78,333	2.00	147,516	2.00	150,112	2.00	150,112
30000698	Property Acquisition & Services Manager	71,510	95,472	1.00	85,380	1.00	88,884	1.00	88,884

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000495	Public Information Officer	71,510	95,472	1.00	89,352	1.00	89,352	1.00	89,352		
30000691	Public Works Inspection Manager	75,150	100,526	1.00	88,140	1.00	91,752	1.00	91,752		
30000690	Public Works Inspection Supervisor	71,510	95,472	1.00	84,240	1.00	87,696	1.00	87,696		
30000228	Public Works Inspector	62,774	71,739	16.00	1,101,724	16.00	1,128,646	16.00	1,128,646		
30000229	Public Works Inspector, Sr	68,099	80,226	13.00	1,006,872	13.00	1,032,708	13.00	1,032,708		
30000828	Records Specialist	44,512	58,989	1.00	58,992	1.00	58,992	1.00	58,992		
30000481	Risk Specialist	61,734	82,285	1.00	78,108	1.00	80,511	1.00	80,511		
30000482	Risk Specialist, Sr	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792		
30000485	Safety & Risk Officer I	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472		
30001958	Statistician	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472		
30002484	Storekeeper/Acquisition Specialist II-CL	48,651	59,509	3.00	178,524	3.00	178,524	3.00	178,524		
30002485	Storekeeper/Acquisition Specialist III-CL	54,974	68,328	1.00	68,328	1.00	68,328	1.00	68,328		
30000468	Stores System Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400		
30000675	Wastewater Collections System Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768		
30000676	Wastewater Operations Group Manager	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976		
30000163	Wastewater Operations Specialist	66,560	77,584	4.00	283,032	4.00	293,274	4.00	293,274		
30000161	Wastewater Operator II	55,578	69,264	40.00	2,675,946	41.00	2,765,096	41.00	2,765,096		
30000674	Wastewater Treatment Manager	97,989	132,766	2.00	246,984	2.00	251,274	2.00	251,274		
30000673	Wastewater Treatment O&M Supervisor	75,150	100,526	6.00	536,711	6.00	548,134	6.00	548,134		
30000656	Water Resources Program Manager	75,150	100,526	6.00	592,080	6.00	596,061	6.00	596,061		
30000659	Watershed Division Manager	91,104	121,368	3.00	362,828	3.00	364,104	3.00	364,104		
30000667	Watershed Revegetation Program Manager	75,150	100,526	1.00	92,772	1.00	95,942	1.00	95,942		
30000666	Watershed Revegetation Program Supvr	68,078	90,792	1.00	83,964	1.00	85,973	1.00	85,973		
30000660	Watershed Services Group Manager	105,248	146,973	1.00	136,554	1.00	142,152	1.00	142,152		
<b>TOTAL FULL-TIME POSITIONS</b>						571.00	46,623,447	594.00	49,100,933	590.00	48,787,877
30000339	Environmental Specialist-Generalist	69,472	88,712	0.90	79,836	0.90	79,836	0.90	79,836		
<b>TOTAL PART-TIME POSITIONS</b>						0.90	79,836	0.90	79,836	0.90	79,836
30000698	Property Acquisition & Services Manager	71,510	95,472	1.00	90,576	0.00	0	0.00	0		
30000531	Training & Development Analyst	64,813	86,403	0.00	0	1.00	75,612	1.00	75,612		
<b>TOTAL LIMITED TERM POSITIONS</b>						1.00	90,576	1.00	75,612	1.00	75,612
<b>GRAND TOTAL</b>						572.90	46,793,859	595.90	49,256,381	591.90	48,943,325

# Portland Water Bureau

Nick Fish, Commissioner-in-Charge

Michael Stuhr, Director

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## Summary of Budget Decisions

### Rate Impact

The Proposed Budget includes a rate increase of approximately 8.9% for the typical single-family household. Combined with the Bureau of Environmental Services' rate of increase of 2.35%, the typical family would experience a 4.54% increase for a combined total average monthly bill of \$112.87 or \$338.59 quarterly next year.

### Water Treatment

The Proposed Budget adds 7.0 FTE to support the planning, design, and construction of a water filtration facility. Four of the seven positions will augment existing staff and consultant support on the project team. These include three technical positions (a Principal Engineer and two Engineering Associates) and a non-technical Program Coordinator position who will support the planning, design, and construction phases of the filtration and corrosion control improvements. The budget includes resources for a Management Analyst to support procurement and contract administration and two operator positions. The operators will augment the existing pool of operators and support bench and pilot testing for both the filtration facility and corrosion control optimization. The changes total \$350,688 with portions funded from offsets in capital projects.

### UniDirectional Flushing

The Proposed Budget adds 3.0 FTE to support the bureau's unidirectional flushing (UDF) team. UDF is a method for cleaning water distribution pipes. These three positions will expand the bureau's UDF team of one permanent position and a Community Service Aide to 2 two-person teams. The bureau's goal is to flush the entire system prior to corrosion control and the filtration plant coming online. The changes total \$273,850, funded through rates in the operating budget.

### Workforce Management

The Proposed Budget includes 1.0 FTE for a Public Works Inspector to support the construction of CIP project improvements to the distribution system. The budget also includes a position for a Safety Officer in the Operations group of the bureau. This position will work on the Risk Management Plan and conduct assessment for the trainings staff need to meet state requirements. The changes total \$176,250, funded through rates in the operating budget.

### Asset Management

The Proposed Budget has resources for 2.0 FTE to support the development and implementation of asset management practices across the bureau. This includes a Water Loss Program Manager to implement the bureau's water loss control program and conduct analysis on water loss data to identify and prioritize maintenance activities. Resources are also included in the budget for a Reliability Center Maintenance (RCM) Management Analyst to

implement RCM practices in the operations group at the bureau. The change totals \$281,228 funded through rates in the operating budget.

### **Equity Manager**

The Proposed Budget adds resources for 1.0 Equity Manager to coordinate the implementation of the bureau's Racial Equity Plan, implement equity impact assessments, and review policies, practices and actions from an equity perspective. The total increase for this position is \$144,370, funded through rates in the operating budget.

### **Financial Assistance Program**

The Proposed Budget includes resources funded through rates and foregone revenue to expand the bureau's low-income assistance program. The budget includes:

- Increases to the value of the crisis voucher. The crisis voucher is funded through foregone revenue (estimated at \$450,000 annually) and this change would increase the crisis voucher to \$300 from \$150 for customers that participate in the Low-Income Discount Program.
- Adjustments to income guidelines to reflect local incomes.
- A new discount for extremely low-income customers. The Proposed Budget increases the low-income discount to 80% of the typical bill for households below 30% of the median family income. The bureau estimates that approximately 3,400 current low-income customers would qualify as extremely low income. The discount will result in approximately \$495,000 in annual foregone revenue. The budget also includes \$200,000 for billing system programming changes needed to implement the discount.
- \$200,000 to provide crisis assistance for low-income residents in multi-family households and \$40,000 in administration costs.

The total increase for this expansion is \$400,000, funded through rates in the operating budget and \$40,000 in ongoing General Fund resources.

### **Mount Tabor Historic Preservation**

The Proposed Budget includes \$1,115,000 for preservation work at Mount Tabor. On July 15, 2015, City Council approved resolution No. 37146 making financial obligations and other commitments for work at Mount Tabor. The resolution included a provision that the City shall allocate at least \$4 million over the next four years to the maintenance, repair, and preservation work identified in the 2009 Mount Tabor Reservoirs Historic Structures Report. This work is funded in the General Fund and not included as part of the water rate increase. This is the third year of the project. The work is funded through capital set aside resources.

### **Parks Maintenance**

The Proposed Budget includes a transfer of \$225,200 in General Fund resources to the Water Fund to fund parks maintenance. It is in response to the Anderson lawsuit that parks maintenance activities at Dodge Park, Hydro Parks, and Powell Butte should not be funded by water rates. Currently, the General Fund reimburses the Water Bureau \$35,000 for non-water activities (\$25,000 for Dodge Park and \$10,000 for Hydro Parks). Total annual expenses to maintain the three parks include: \$61,700 for Dodge Park maintenance, \$11,500 for Hydro Parks and \$187,000 for

Powell Butte. In addition to the \$35,000 in General Fund already appropriated to Dodge Park and the Hydro Parks, the total ongoing increase to the General Fund is \$225,200.

### **Decorative Fountains**

The Mayor's Proposed Budget shifts the cost of maintaining the City's decorative fountains back to the Water Bureau. The estimated expense is \$620,000 funded in the operating budget.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$60,361 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	172,807,586	174,934,870	176,816,927	194,219,010	194,435,287
Intergovernmental	757,538	551,743	526,000	526,000	526,000
Bond & Note	0	183,389,824	98,895,000	91,930,000	92,080,000
Miscellaneous	3,906,884	5,378,188	4,763,398	5,722,437	5,927,414
<b>Total External Revenues</b>	<b>177,472,008</b>	<b>364,254,625</b>	<b>281,001,325</b>	<b>292,397,447</b>	<b>292,968,701</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	162,007,417	160,842,044	220,114,058	238,473,673	237,063,109
Interagency Revenue	3,232,337	3,007,879	3,354,758	3,466,108	3,466,108
<b>Total Internal Revenues</b>	<b>165,239,754</b>	<b>163,849,923</b>	<b>223,468,816</b>	<b>241,939,781</b>	<b>240,529,217</b>
Beginning Fund Balance	215,063,171	196,351,717	258,127,212	180,618,885	216,044,496
<b>Total Resources</b>	<b>\$557,774,933</b>	<b>\$724,456,265</b>	<b>\$762,597,353</b>	<b>\$714,956,113</b>	<b>\$749,542,414</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	60,965,367	62,689,818	70,695,856	75,975,745	75,380,769
External Materials and Services	27,349,579	29,471,213	47,031,684	43,898,026	43,993,205
Internal Materials and Services	20,211,260	20,216,171	22,856,799	23,148,644	23,770,844
Capital Outlay	28,266,681	33,545,590	78,059,000	97,129,716	97,246,038
<b>Total Bureau Expenditures</b>	<b>136,792,887</b>	<b>145,922,792</b>	<b>218,643,339</b>	<b>240,152,131</b>	<b>240,390,856</b>
<b>Fund Expenditures</b>					
Debt Service	56,497,872	154,755,847	60,048,640	62,565,450	62,570,100
Contingency	0	0	104,523,946	118,527,509	105,176,983
Fund Transfers - Expense	168,132,457	166,147,586	224,976,965	242,856,562	240,907,218
Debt Service Reserves	0	0	38,368,200	36,236,013	36,246,013
<b>Total Fund Expenditures</b>	<b>224,630,329</b>	<b>320,903,433</b>	<b>427,917,751</b>	<b>460,185,534</b>	<b>444,900,314</b>
Ending Fund Balance	196,351,717	257,630,040	116,036,263	14,618,448	64,251,244
<b>Total Requirements</b>	<b>\$557,774,933</b>	<b>\$724,456,265</b>	<b>\$762,597,353</b>	<b>\$714,956,113</b>	<b>\$749,542,414</b>
<b>Programs</b>					
Administration & Support	13,301,547	15,828,098	36,155,074	38,634,636	38,452,599
Customer Service	18,397,953	19,362,808	22,924,897	23,418,263	23,282,540
Distribution	66,706,492	58,893,747	60,884,719	95,663,951	96,399,366
HR Corporate Services	0	349	0	0	0
Hydroelectric Power	817,459	742,289	13,584,136	2,618,180	2,618,077
Regulatory Compliance	6,137,212	8,743,923	10,274,815	10,587,413	10,413,254
Supply	8,464,628	9,661,034	11,070,322	9,550,935	9,550,935
Transmission & Terminal Storage	20,051,440	29,423,669	59,876,798	49,502,761	49,502,761
Treatment	2,916,156	3,266,875	3,872,578	10,175,992	10,171,324
<b>Total Programs</b>	<b>136,792,887</b>	<b>\$145,922,792</b>	<b>\$218,643,339</b>	<b>\$240,152,131</b>	<b>\$240,390,856</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Customer Service</b>								
Security and Emergency Mgt	0	100,000	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total Customer Service</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>500,000</b>
<b>Distribution</b>								
Council Crest Tank Roof	318,604	502,000	820,000	0	0	0	0	820,000
Distribution Mains	0	14,412,000	10,469,322	12,240,000	14,305,000	16,170,000	21,210,000	74,394,322
Field Support	0	4,000,000	4,130,000	4,130,000	4,130,000	4,130,000	4,130,000	20,650,000
Fulton Pump Mains Replacement	0	60,000	570,000	630,000	30,000	2,835,000	954,000	5,019,000
Greenleaf Pump Station	974,708	1,000,000	372,000	0	0	0	0	372,000
Hydrants	0	1,400,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	7,250,000
Meters	0	1,000,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	5,150,000
N Jantzen Ave west of Pavilion	186,938	19,000	1,080,000	0	0	0	0	1,080,000
NE 47th Ave and Columbia Blvd LID	60,938	0	89,000	0	0	0	0	89,000
NE 49th and Roselawn	0	127,000	101,000	678,000	10,000	0	0	789,000
NE Wheeler Basin Relocations	39,149	0	55,000	0	0	0	0	55,000
Outer Powell Transportation Safety	3,702	0	1,749,000	60,000	0	0	0	1,809,000
Penridge Mains	45,836	230,000	1,229,000	978,000	0	0	0	2,207,000
Pump Stations and Tanks	0	800,000	1,710,000	3,100,000	3,100,000	3,100,000	3,100,000	14,110,000
SCADA System Upgrade 2017	0	0	1,136,000	250,000	0	0	0	1,386,000
Services	0	6,000,000	6,200,000	6,200,000	6,200,000	6,200,000	6,200,000	31,000,000
Sunnyside North Reconstruction	0	0	790,000	90,000	0	0	0	880,000
SW Boones Ferry Rd at SW Arnold St Bridge	29,876	356,000	198,000	302,000	0	0	0	500,000
Willamette Blvd Bridge Main Replacement	25,829	860,000	715,000	624,000	2,553,000	446,000	0	4,338,000
Willamette River Pipe Crossing	929,430	6,600,000	38,600,000	7,970,000	0	0	0	46,570,000
<b>Total Distribution</b>	<b>2,615,010</b>	<b>37,366,000</b>	<b>72,493,322</b>	<b>39,732,000</b>	<b>32,808,000</b>	<b>35,361,000</b>	<b>38,074,000</b>	<b>218,468,322</b>
<b>Regulatory Compliance</b>								
Water Quality and Regulatory	0	2,300,000	2,080,000	2,080,000	500,000	500,000	500,000	5,660,000
<b>Total Regulatory Compliance</b>	<b>0</b>	<b>2,300,000</b>	<b>2,080,000</b>	<b>2,080,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>5,660,000</b>
<b>Supply</b>								
Bull Run Watershed	0	500,000	50,000	100,000	1,600,000	1,000,000	3,500,000	6,250,000
Dam 1 Needle Valve Replacement	39,622	252,000	1,647,000	1,215,000	0	0	0	2,862,000
FUTURE - Howell-Bunger Valve Improvements	0	0	0	0	0	0	273,000	273,000
Groundwater	0	390,000	220,000	570,000	570,000	570,000	570,000	2,500,000
Groundwater Electrical Supply	583,813	550,000	366,000	0	0	0	0	366,000
Road 10E MP 6.2 - 8.2	0	135,000	160,000	110,000	1,465,000	0	0	1,735,000
Road 10H MP 10.95 to 12.56	149,533	1,018,000	796,000	0	0	0	0	796,000
Road 10R MP 28.77 to 31.85	87,302	740,000	620,000	1,250,000	0	0	0	1,870,000
Vivian Groundwater Improvements	0	160,000	340,000	0	0	0	0	340,000
<b>Total Supply</b>	<b>860,270</b>	<b>3,745,000</b>	<b>4,199,000</b>	<b>3,245,000</b>	<b>3,635,000</b>	<b>1,570,000</b>	<b>4,343,000</b>	<b>16,992,000</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Support</b>								
FUTURE - Portland Building Contribution	0	0	0	0	43,500,000	0	0	43,500,000
Planning	0	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
<b>Total Support</b>	<b>0</b>	<b>2,900,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>46,500,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>58,500,000</b>
<b>Transmission/Terminal Storage</b>								
Conduit 2 Internal Inspection	5,618	0	95,000	0	0	0	0	95,000
Conduits and Transmission Mains	0	2,723,440	4,260,000	5,490,000	16,530,000	16,530,000	16,530,000	59,340,000
Gresham Conduit 2 Trestle Upgrades	124,030	655,000	821,000	0	0	0	0	821,000
Powell Butte Reservoir 1 Roof Upgrades	0	0	125,000	1,211,000	4,720,000	0	0	6,056,000
Rockwood PUD Meter	141,310	0	410,000	0	0	0	0	410,000
Terminal Reservoirs	0	100,000	100,000	100,000	100,000	100,000	100,000	500,000
WA Park Hypochlorite Improvements	0	0	188,000	344,000	1,208,000	0	0	1,740,000
Washington Park	40,616,724	54,100,000	41,555,021	26,100,000	15,500,000	6,000,000	10,900,000	100,055,021
<b>Total Transmission/Terminal Storage</b>	<b>40,887,682</b>	<b>57,578,440</b>	<b>47,554,021</b>	<b>33,245,000</b>	<b>38,058,000</b>	<b>22,630,000</b>	<b>27,530,000</b>	<b>169,017,021</b>
<b>Treatment</b>								
Corrosion Control Improvements	0	910,000	1,820,000	1,601,000	7,105,000	8,330,000	150,000	19,006,000
Treatment	0	0	0	100,000	100,000	100,000	100,000	400,000
Water System Filtration	0	0	5,590,000	6,500,000	21,060,000	19,890,000	55,120,000	108,160,000
<b>Total Treatment</b>	<b>0</b>	<b>910,000</b>	<b>7,410,000</b>	<b>8,201,000</b>	<b>28,265,000</b>	<b>28,320,000</b>	<b>55,370,000</b>	<b>127,566,000</b>
<b>Total Requirements</b>	<b>44,362,962</b>	<b>104,899,440</b>	<b>136,836,343</b>	<b>89,603,000</b>	<b>149,866,000</b>	<b>91,481,000</b>	<b>128,917,000</b>	<b>596,703,343</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	4.00	256,527	4.00	265,213	4.00	265,213
30000064	Accountant III	60,466	76,045	1.00	68,448	1.00	70,149	1.00	70,149
30000560	Accountant, Systems	64,813	86,403	1.00	83,676	1.00	86,173	1.00	86,173
30000434	Administrative Assistant	50,877	78,333	8.00	527,602	8.00	544,533	8.00	544,533
30000433	Administrative Specialist, Sr	47,362	72,904	7.00	441,584	7.00	452,196	7.00	452,196
30000436	Administrative Supervisor I	61,734	82,285	2.00	134,628	2.00	139,400	2.00	139,400
30000437	Administrative Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000203	Applications Analyst II-Generalist	64,813	86,403	1.00	64,812	1.00	64,812	1.00	64,812
30000204	Applications Analyst III-Generalist	71,510	95,472	2.00	185,556	2.00	187,712	2.00	187,712
30000207	Applications Analyst IV-Generalist	75,150	100,526	3.25	266,454	3.25	271,510	3.25	271,510
30000102	Automotive Equip Oper II: Sewer Vacuum	48,922	58,885	1.00	55,452	1.00	58,026	1.00	58,026
30000104	Automotive Equip Oper II: Tractor-Trailr	47,861	57,616	1.00	55,101	1.00	57,612	1.00	57,612
30000101	Automotive Equipment Oper I	45,053	54,621	15.00	809,784	15.00	809,784	15.00	809,784
30000441	Business Operations Manager	84,739	112,882	1.00	111,492	1.00	112,536	1.00	112,536
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000440	Business Operations Supervisor	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000448	Business Systems Analyst	64,813	86,403	0.00	0	0.00	0	0.00	0
30000447	Business Systems Analyst, Assistant	50,877	78,333	0.00	0	0.00	0	0.00	0
30000449	Business Systems Analyst, Sr	71,510	95,472	2.00	190,944	2.00	190,944	2.00	190,944
30000331	CAD Analyst	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000329	CAD Technician II	57,200	72,987	3.00	218,952	3.00	218,952	3.00	218,952
30000330	CAD Technician III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000454	Capital Improvmtnt Program Planning Supvr	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000399	Capital Project Manager I	69,472	88,712	3.00	266,148	3.00	266,148	3.00	266,148
30000686	Capital Project Manager II	75,150	100,526	1.00	50,268	1.00	52,320	1.00	52,320
30000687	Capital Project Manager III	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000110	Carpenter	56,805	63,544	3.00	190,620	3.00	190,620	3.00	190,620
30000492	Community Outreach & Informtn Rep	61,734	82,285	2.00	141,808	2.00	146,667	2.00	146,667
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	2.00	177,487	2.00	180,803	2.00	180,803
30000107	Concrete Finisher	56,805	63,544	2.00	127,080	2.00	127,080	2.00	127,080
30000507	Conservation Program Coordinator, Sr	71,510	95,472	1.00	95,412	1.00	95,447	1.00	95,447
30000105	Construction Equipment Operator	47,986	61,277	18.00	1,097,596	18.00	1,102,366	18.00	1,102,366
30000455	Contracts Dev & Review Administrator	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000017	Customer Accounts Specialist I	37,336	53,830	38.00	1,838,828	38.00	1,889,736	38.00	1,889,736
30000018	Customer Accounts Specialist II	44,512	58,989	9.00	504,702	9.00	508,974	9.00	508,974
30000445	Customer Service Supervisor	71,510	95,472	5.00	454,800	5.00	457,552	5.00	457,552
30000732	Development Supervisor I	71,510	95,472	1.00	71,508	1.00	71,508	1.00	71,508
30000577	Economist, Principal	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000635	Electrical/Instrumentation Supervisor	78,770	105,851	1.00	101,688	1.00	104,811	1.00	104,811
30000116	Electrician	71,074	76,710	6.00	454,656	6.00	458,886	6.00	458,886
30000685	Engineer, Chief - Water Bureau	115,814	165,797	1.00	156,900	1.00	162,796	1.00	162,796
30000682	Engineer, Principal	105,789	141,086	5.00	690,088	6.00	846,240	6.00	846,240
30000680	Engineer, Sr	91,603	122,096	15.00	1,706,885	15.00	1,711,280	15.00	1,711,280
30000681	Engineer, Supervising	98,446	131,269	4.00	522,012	4.00	524,052	4.00	524,052
30000364	Engineer-Chemical/Environmental	91,333	110,989	1.00	95,892	1.00	99,474	1.00	99,474
30000365	Engineer-Civil	91,333	110,989	14.00	1,516,420	14.00	1,524,490	14.00	1,524,490
30000366	Engineer-Electrical	91,333	110,989	1.00	110,988	1.00	110,988	1.00	110,988
30000357	Engineering Associate, Sr-Chemical/Envir	78,978	100,672	1.00	86,964	1.00	90,968	1.00	90,968
30000358	Engineering Associate, Sr-Civil	78,978	100,672	15.00	1,467,156	15.00	1,477,146	15.00	1,477,146
30000353	Engineering Associate-Civil	64,896	86,965	6.00	435,872	8.00	609,935	8.00	609,935

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000355	Engineering Associate-Mechanical	64,896	86,965	1.00	71,532	1.00	74,552	1.00	74,552
30000696	Engineering Survey Manager	78,770	105,851	1.00	112,884	1.00	112,884	1.00	112,884
30000325	Engineering Technician II	57,200	72,987	9.00	616,439	9.00	628,129	9.00	628,129
30000326	Engineering Technician III	69,472	88,712	5.00	412,884	5.00	416,692	5.00	416,692
30000662	Environmental Program Coordinator	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000663	Environmental Program Manager	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000664	Environmental Program Manager, Sr	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000661	Environmental Program Specialist	61,734	82,285	2.00	142,980	2.00	146,109	2.00	146,109
30001908	Environmental Spec-Wildlife Biologist	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000339	Environmental Specialist-Generalist	69,472	88,712	7.00	584,880	7.00	594,476	7.00	594,476
30000337	Environmental Technician I	42,682	57,200	0.00	0	3.00	150,012	2.00	100,008
30000338	Environmental Technician II	57,200	72,987	5.00	313,196	7.00	442,842	6.00	383,238
30000567	Financial Analyst	64,813	86,403	2.00	165,108	2.00	167,529	2.00	167,529
30000569	Financial Analyst, Principal	84,739	112,882	2.00	225,768	2.00	225,768	2.00	225,768
30000568	Financial Analyst, Sr	71,510	95,472	3.00	281,310	3.00	285,132	3.00	285,132
30000127	General Mechanic	51,542	64,230	2.00	128,472	2.00	128,472	2.00	128,472
30000341	GIS Technician I	42,682	57,200	1.00	57,204	1.00	57,204	1.00	57,204
30000342	GIS Technician II	57,200	72,987	5.00	364,920	5.00	364,920	5.00	364,920
30000343	GIS Technician III	69,472	88,712	2.00	177,432	2.00	177,432	2.00	177,432
30000373	Graphics Designer III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000252	Horticulturist	48,526	58,614	1.00	58,620	1.00	58,620	1.00	58,620
30000657	Hydroelectric Power Project Manager	84,739	112,882	1.00	95,476	1.00	99,386	1.00	99,386
30000658	Hydroelectric Power Project Mgr, Asst	75,150	100,526	1.00	93,000	1.00	96,809	1.00	96,809
30000114	Industrial Painter	56,805	63,544	2.00	127,080	2.00	127,080	2.00	127,080
30000115	Industrial Painter, Lead	59,571	66,706	1.00	66,708	1.00	66,708	1.00	66,708
30000603	Inf Syst Analyst IV(Supvr)-Gen	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000218	Inf Syst Analyst, Principal-Gen	84,739	112,882	1.00	101,592	1.00	105,409	1.00	105,409
30000239	Instrument Technician	71,074	76,710	6.00	454,656	6.00	459,826	6.00	459,826
30001408	Instrumentation & Security Systems Supvr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30001283	Laboratory Analyst II	50,502	66,664	2.00	127,104	2.00	130,164	2.00	130,164
30001284	Laboratory Analytical Specialist	57,574	76,461	5.00	334,848	5.00	343,088	5.00	343,088
30001285	Laboratory Coordinator	59,758	84,323	2.00	163,632	2.00	168,648	2.00	168,648
30000670	Laboratory Manager	84,739	112,882	1.00	110,616	1.00	112,317	1.00	112,317
30002384	Laboratory Supervisor	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000644	Maintenance Planner/Scheduler	61,734	82,285	4.00	308,682	4.00	316,424	4.00	316,424
30000073	Maintenance Worker	31,512	31,512	1.00	31,512	1.00	31,512	1.00	31,512
30000451	Management Analyst	64,813	86,403	7.00	557,076	10.00	841,001	9.00	745,001
30000453	Management Analyst, Principal	84,739	112,882	3.00	322,870	3.00	326,852	3.00	326,852
30000452	Management Analyst, Sr	71,510	95,472	2.00	190,944	3.00	289,140	3.00	289,140
30000450	Management Assistant	50,877	78,333	4.00	275,610	4.00	280,966	4.00	280,966
30000693	Mapping & GIS Supervisor	78,770	105,851	1.00	112,884	1.00	112,884	1.00	112,884
30000978	Mapping Data Technician II	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000653	Mechanical Systems Supervisor-Water,Sr	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000012	Office Support Specialist II	34,798	49,962	2.00	84,276	2.00	89,137	2.00	89,137
30000013	Office Support Specialist III	44,512	58,989	2.00	116,256	2.00	117,408	2.00	117,408
30000152	Operating Engineer I	51,646	54,080	1.00	51,851	1.00	54,084	1.00	54,084
30000153	Operating Engineer II	52,104	67,330	4.00	214,086	4.00	236,817	4.00	236,817
30000154	Operating Engineer III	54,725	70,741	12.00	801,618	12.00	817,269	12.00	817,269
30000759	Parks Maintenance Supervisor	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000081	Parks Technician	46,987	53,394	5.00	262,884	5.00	267,000	5.00	267,000

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000398	Planner, Sr City-Water Resources	82,514	95,493	1.00	90,960	1.00	93,606	1.00	93,606
30000464	Program Coordinator	68,078	90,792	3.00	232,041	5.00	422,460	5.00	422,460
30000465	Program Manager	71,510	95,472	5.00	463,128	5.00	468,548	5.00	468,548
30000466	Program Manager, Sr	84,739	112,882	5.00	536,280	5.00	536,280	5.00	536,280
30000463	Program Specialist	61,734	82,285	4.00	296,686	6.00	415,473	4.00	305,481
30000462	Program Specialist, Assistant	50,877	78,333	2.00	118,400	2.00	123,245	2.00	123,245
30000698	Property Acquisition & Services Manager	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000497	Public Information Manager	78,770	105,851	1.00	78,768	1.00	78,768	1.00	78,768
30000495	Public Information Officer	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000691	Public Works Inspection Manager	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000228	Public Works Inspector	62,774	71,739	2.00	134,508	4.00	299,246	3.00	219,446
30000229	Public Works Inspector, Sr	68,099	80,226	5.00	359,544	5.00	364,764	5.00	364,764
30000630	Public Works Supervisor II	64,813	86,403	8.00	632,652	8.00	641,084	8.00	641,084
30000403	Remittance Technician	38,147	53,373	1.00	53,376	1.00	53,376	1.00	53,376
30000349	Right of Way Agent II	57,200	72,987	1.00	69,468	1.00	72,398	1.00	72,398
30000482	Risk Specialist, Sr	68,078	90,792	1.00	70,860	1.00	72,561	1.00	72,561
30000485	Safety & Risk Officer I	71,510	95,472	0.00	0	1.00	115,596	1.00	115,596
30000486	Safety & Risk Officer II	78,770	105,851	1.00	102,078	1.00	104,988	1.00	104,988
30000645	Security Supervisor	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000029	Service Dispatcher	37,336	53,830	2.00	97,602	2.00	101,238	2.00	101,238
30000054	Storekeeper/Acquisition Specialist II	47,611	58,219	3.00	164,064	3.00	169,066	3.00	169,066
30000056	Storekeeper/Acquisition Specialist III	53,789	66,851	1.00	66,852	1.00	66,852	1.00	66,852
30000468	Stores System Supervisor II	64,813	86,403	1.00	81,936	1.00	85,296	1.00	85,296
30000224	Surveying Aide II	50,960	59,322	2.00	110,292	2.00	114,799	2.00	114,799
30000695	Surveying Supvr/Water Rights Examiner	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000225	Surveyor I	58,219	72,342	2.00	144,696	2.00	144,696	2.00	144,696
30000226	Surveyor II	73,362	85,426	1.00	85,428	1.00	85,428	1.00	85,428
30001558	Timekeeping Specialist	37,398	53,747	1.00	53,748	1.00	53,748	1.00	53,748
30000532	Training & Development Officer	71,510	95,472	1.00	78,216	1.00	81,426	1.00	81,426
30001037	Utility Locator	53,165	57,200	7.00	392,340	7.00	394,092	7.00	394,092
30000076	Utility Worker I	44,491	48,381	2.00	96,768	2.00	96,768	2.00	96,768
30000077	Utility Worker II	48,381	52,021	28.00	1,438,332	28.00	1,449,580	28.00	1,449,580
30000075	Utility Worker II, Apprentice	36,421	48,110	18.00	757,812	18.00	821,816	18.00	821,816
30000438	Water Administrative Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30001534	Water Bureau Emergency Management Mgr	75,150	100,526	1.00	95,196	1.00	97,478	1.00	97,478
30000512	Water Conservation Program Coordinator	68,078	90,792	2.00	152,064	2.00	154,363	2.00	154,363
30000514	Water Conservation Program Manager	75,150	100,526	1.00	86,691	1.00	90,243	1.00	90,243
30000655	Water Group Manager	105,248	146,973	4.00	587,904	4.00	587,904	4.00	587,904
30000652	Water Maintenance Supervisor, Sr	78,770	105,851	3.00	317,556	3.00	317,556	3.00	317,556
30000133	Water Meter Reader I	39,915	50,710	11.00	527,930	11.00	539,090	11.00	539,090
30000134	Water Meter Reader II	48,922	57,366	1.00	57,372	1.00	57,372	1.00	57,372
30002158	Water Meter Technician I	48,381	52,021	5.00	256,464	5.00	256,464	5.00	256,464
30000142	Water Meter Technician II	49,400	57,366	4.00	226,884	4.00	228,620	4.00	228,620
30000143	Water Meter Technician III	59,571	64,750	6.00	388,512	6.00	388,512	6.00	388,512
30000654	Water Operations & Support Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000145	Water Operations Mechanic	57,429	64,522	22.00	1,406,996	22.00	1,410,436	22.00	1,410,436
30000144	Water Operations Mechanic, Apprentice	44,491	60,382	7.00	402,030	7.00	406,800	7.00	406,800
30000651	Water Quality Inspection Supervisor	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000140	Water Quality Inspector II	54,725	70,741	4.00	255,894	4.00	263,560	4.00	263,560
30000141	Water Quality Inspector III	57,429	74,214	1.00	74,220	1.00	74,220	1.00	74,220

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30001034	Water Quality Manager	97,989	132,766	1.00	121,332	1.00	125,472	1.00	125,472		
30000647	Water Resource & Urban Affairs Coord	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472		
30000656	Water Resources Program Manager	75,150	100,526	2.00	199,632	2.00	200,458	2.00	200,458		
30000138	Water Security Specialist	48,381	52,021	10.00	516,564	10.00	518,985	10.00	518,985		
30000135	Water Service Inspector I	48,922	57,366	7.00	393,272	7.00	395,051	7.00	395,051		
30000136	Water Service Inspector II	52,874	61,984	1.00	61,980	1.00	61,980	1.00	61,980		
30000650	Water Treatment Operations Supervisor	78,770	105,851	1.00	81,996	1.00	83,956	1.00	83,956		
30000146	Water Treatment Operator I	51,646	54,080	1.00	52,257	3.00	207,084	3.00	207,084		
30000147	Water Treatment Operator II	54,725	70,741	9.00	576,576	9.00	598,119	9.00	598,119		
30000424	Water Utility Director	146,474	209,893	1.00	198,084	1.00	205,520	1.00	205,520		
30002433	Water Utility Director, Assistant	105,248	146,973	1.00	126,132	1.00	130,442	1.00	130,442		
30000078	Water Utility Worker, Sr	49,130	54,621	1.00	54,624	1.00	54,624	1.00	54,624		
30001081	Watershed & Conduit Supvr	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852		
30000149	Watershed Specialist I	42,432	52,021	4.00	198,492	4.00	205,439	4.00	205,439		
30000151	Watershed Specialist II	49,130	54,621	2.00	109,248	2.00	109,248	2.00	109,248		
30001308	Watershed Specialist III	58,594	65,686	2.00	131,376	2.00	131,376	2.00	131,376		
<b>TOTAL FULL-TIME POSITIONS</b>						579.25	42,022,465	600.25	44,294,783	594.25	43,899,383
30000433	Administrative Specialist, Sr	47,362	72,904	0.85	61,272	0.85	61,968	0.85	61,968		
30000017	Customer Accounts Specialist I	37,336	53,830	2.00	110,772	2.00	110,772	2.00	110,772		
30000365	Engineer-Civil	91,333	110,989	1.40	155,388	1.00	110,988	1.00	110,988		
<b>TOTAL PART-TIME POSITIONS</b>						4.25	327,432	3.85	283,728	3.85	283,728
30000492	Community Outreach & Informtn Rep	61,734	82,285	0.60	48,720	0.60	49,098	0.60	49,098		
30000017	Customer Accounts Specialist I	37,336	53,830	2.00	107,664	2.00	107,664	2.00	107,664		
30000337	Environmental Technician I	42,682	57,200	1.00	49,032	1.00	49,032	1.00	49,032		
30000241	Laboratory Analyst I	47,029	59,405	1.00	54,696	1.00	54,696	1.00	54,696		
30001284	Laboratory Analytical Specialist	57,574	76,461	1.00	76,464	1.00	76,464	1.00	76,464		
30000451	Management Analyst	64,813	86,403	0.83	63,010	0.00	0	0.00	0		
30000403	Remittance Technician	38,147	53,373	1.00	53,376	1.00	53,376	1.00	53,376		
30000147	Water Treatment Operator II	54,725	70,741	2.00	114,228	2.00	125,544	2.00	125,544		
<b>TOTAL LIMITED TERM POSITIONS</b>						9.43	567,190	8.60	515,874	8.60	515,874
<b>GRAND TOTAL</b>						592.93	42,917,087	612.70	45,094,385	606.70	44,698,985

# Bureau of Development Services

Chloe Eudaly, Commissioner-in-Charge

Rebecca Esau, Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget for the Bureau of Development Services (BDS) is not materially different than its base budget, not counting position changes occurring late in FY 2017-18. The bureau's allocation of ongoing General Fund resources for the Neighborhood Inspections program remains unchanged, as well as the number of FTEs (435.62). However, BDS requests to add 15.0 fee-supported FTEs and convert 2.0 FTEs from limited-term to ongoing during the FY 2017-18 Spring Supplemental. These positions are not yet reflected in the FY 2018-19 budget.

### **Interagency Agreement (IA) with the Attorney's Office for the Foreclosure Program**

The Mayor's Proposed Budget includes the continuation of an IA with the Attorney's Office in the amount of \$165,250 for the work of 0.5 FTE of a Deputy City Attorney for enforcement work on vacant and distressed homes. The position provides general advice to BDS on legal issues related to the City's foreclosure program, receiverships, acquisitions, and other issues related to vacant and distressed properties. The position is funded by the Neighborhood Inspection program's fees, fines, and penalties.

### **Interagency Agreement with the Office of Neighborhood Involvement (ONI) for Communications**

The Proposed Budget includes the carryover of \$43,338 in one-time General Fund resources in ONI's budget to fund an interagency with BDS for communication services. The funds were originally allocated during the FY 2017-18 Fall Supplemental budget but remain unspent in the current year because the program has not been fully staffed.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$126,101 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

# Bureau of Development Services

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Licenses & Permits	43,436,697	46,313,837	40,986,855	45,771,580	45,771,580
Charges for Services	17,347,110	18,769,455	17,007,502	18,044,287	18,044,287
Bond & Note	0	37,000,000	0	0	0
Miscellaneous	4,627,543	5,284,705	4,277,674	4,032,724	4,032,724
<b>Total External Revenues</b>	<b>65,411,350</b>	<b>107,367,997</b>	<b>62,272,031</b>	<b>67,848,591</b>	<b>67,848,591</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	2,206,621	2,117,744	952,985	933,402	982,528
Interagency Revenue	1,013,547	1,092,472	1,317,579	964,024	962,362
<b>Total Internal Revenues</b>	<b>3,220,168</b>	<b>3,210,216</b>	<b>2,270,564</b>	<b>1,897,426</b>	<b>1,944,890</b>
Beginning Fund Balance	51,228,946	71,162,435	80,291,247	88,083,543	88,083,543
<b>Total Resources</b>	<b>\$119,860,464</b>	<b>\$181,740,648</b>	<b>\$144,833,842</b>	<b>\$157,829,560</b>	<b>\$157,877,024</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	33,729,868	37,556,654	46,423,120	51,641,769	52,150,360
External Materials and Services	2,968,976	5,513,316	4,952,008	5,817,928	5,859,741
Internal Materials and Services	9,077,087	11,942,233	12,728,005	11,146,138	11,230,426
Capital Outlay	702,191	0	0	0	0
<b>Total Bureau Expenditures</b>	<b>46,478,122</b>	<b>55,012,203</b>	<b>64,103,133</b>	<b>68,605,835</b>	<b>69,240,527</b>
<b>Fund Expenditures</b>					
Debt Service	1,038,216	48,361,418	1,270,656	1,360,492	1,360,492
Contingency	0	0	27,394,137	27,515,174	26,969,532
Fund Transfers - Expense	1,181,691	1,734,257	2,065,916	2,348,059	2,306,473
<b>Total Fund Expenditures</b>	<b>2,219,907</b>	<b>50,095,675</b>	<b>30,730,709</b>	<b>31,223,725</b>	<b>30,636,497</b>
Ending Fund Balance	71,162,435	76,632,770	50,000,000	58,000,000	58,000,000
<b>Total Requirements</b>	<b>\$119,860,464</b>	<b>\$181,740,648</b>	<b>\$144,833,842</b>	<b>\$157,829,560</b>	<b>\$157,877,024</b>
<b>Programs</b>					
Administration & Support	14,759,670	18,420,651	20,041,490	21,034,575	21,655,020
Combination Inspections	5,375,277	5,700,945	7,010,975	8,040,211	8,043,109
Commercial Inspections	5,045,215	6,170,955	7,294,644	7,138,650	7,140,589
Compliance Services	0	0	1,335,394	1,471,888	1,472,444
Development Services	573,842	655,650	5,765,085	6,262,551	6,265,599
General Planning	0	0	113,250	0	0
Grants Management	0	(3,996)	0	0	0
Land Use Services	7,332,978	8,841,188	10,701,103	11,701,500	11,703,926
Neighborhood Inspections	2,474,933	2,749,555	3,246,699	3,606,210	3,607,778
Plan Review	8,781,437	9,987,714	6,690,569	7,439,515	7,440,877
Site Development	2,134,770	2,489,541	1,903,924	1,910,735	1,911,185
<b>Total Programs</b>	<b>46,478,122</b>	<b>\$55,012,203</b>	<b>\$64,103,133</b>	<b>\$68,605,835</b>	<b>\$69,240,527</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Special Projects</b>								
Portland Online Permitting System	0	0	4,275,904	0	0	0	0	4,275,904
<b>Total Special Projects</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>
<b>Total Requirements</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,275,904</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	3.00	169,524	3.00	182,422	3.00	182,422
30000064	Accountant III	60,466	76,045	1.00	60,468	1.00	60,468	1.00	60,468
30000434	Administrative Assistant	50,877	78,333	1.00	82,284	1.00	82,284	1.00	82,284
30000433	Administrative Specialist, Sr	47,362	72,904	9.00	567,696	9.00	573,022	9.00	573,022
30000436	Administrative Supervisor I	61,734	82,285	1.00	63,000	1.00	65,580	1.00	65,580
30000437	Administrative Supervisor II	64,813	86,403	1.00	70,236	1.00	72,156	1.00	72,156
30000173	Building Inspector II	69,056	79,872	20.00	1,459,890	20.00	1,481,759	20.00	1,481,759
30000174	Building Inspector, Sr	77,501	89,690	22.00	1,932,360	22.00	1,936,560	22.00	1,936,560
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	137,015	1.00	142,554	1.00	142,554
30000440	Business Operations Supervisor	75,150	100,526	1.00	81,120	1.00	83,336	1.00	83,336
30000448	Business Systems Analyst	64,813	86,403	5.00	356,988	5.00	361,395	5.00	361,395
30000447	Business Systems Analyst, Assistant	50,877	78,333	2.00	109,338	2.00	111,738	2.00	111,738
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	80,640	1.00	83,124	1.00	83,124
30000184	Code Specialist II	46,717	61,859	5.00	277,224	5.00	286,047	5.00	286,047
30000186	Code Specialist III	50,357	66,040	2.00	124,800	2.00	128,982	2.00	128,982
30000170	Combination Inspector	73,632	85,322	14.00	1,160,032	14.00	1,167,990	14.00	1,167,990
30000492	Community Outreach & Informtn Rep	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	1.00	68,076	1.00	68,076	1.00	68,076
30000426	Development Services Director	130,208	186,576	1.00	179,520	1.00	184,812	1.00	184,812
30000733	Development Services Manager	91,104	121,368	1.00	91,104	1.00	91,104	1.00	91,104
30000335	Development Services Project Coord	69,472	88,712	6.00	496,776	6.00	502,970	6.00	502,970
30000332	Development Services Technician I	42,682	57,200	10.00	442,236	10.00	460,253	10.00	460,253
30000333	Development Services Technician II	57,200	72,987	38.00	2,357,109	38.00	2,423,944	38.00	2,423,944
30000334	Development Services Technician III	69,472	88,712	8.00	630,432	8.00	644,584	8.00	644,584
30000836	Development Supervisor II	78,770	105,851	4.00	346,584	4.00	349,719	4.00	349,719
30000168	Electrical Inspector	69,056	79,872	11.00	846,920	11.00	853,437	11.00	853,437
30000169	Electrical Inspector, Sr	77,501	89,690	7.00	627,816	7.00	627,816	7.00	627,816
30000680	Engineer, Sr	91,603	122,096	2.00	239,838	2.00	243,615	2.00	243,615
30000681	Engineer, Supervising	98,446	131,269	1.00	131,268	1.00	131,268	1.00	131,268
30000367	Engineer-Geotechnical	91,333	110,989	6.00	603,100	6.00	620,166	6.00	620,166
30000368	Engineer-Mechanical	91,333	110,989	2.00	202,320	2.00	202,320	2.00	202,320
30000369	Engineer-Structural	91,333	110,989	12.00	1,251,028	12.00	1,282,024	12.00	1,282,024
30000360	Engineering Associate, Sr-Geotechnical	78,978	100,672	1.00	78,984	1.00	78,984	1.00	78,984
30000567	Financial Analyst	64,813	86,403	2.00	136,856	2.00	139,806	2.00	139,806
30000569	Financial Analyst, Principal	84,739	112,882	1.00	86,189	1.00	89,722	1.00	89,722
30000568	Financial Analyst, Sr	71,510	95,472	1.00	77,276	1.00	80,442	1.00	80,442
30000372	Graphics Designer II	57,200	72,987	1.00	69,761	1.00	72,984	1.00	72,984
30000373	Graphics Designer III	69,472	88,712	1.00	69,468	1.00	69,468	1.00	69,468
30000028	Hearings Clerk	48,173	63,357	2.00	118,272	2.00	120,252	2.00	120,252
30000734	Housing Inspection Supervisor	78,770	105,851	2.00	171,084	2.00	174,549	2.00	174,549
30000171	Housing Inspector	52,562	66,539	12.00	711,091	12.00	726,101	12.00	726,101
30000172	Housing Inspector, Sr	69,368	80,288	4.00	277,488	4.00	283,864	4.00	283,864
30000736	Inspection Manager	97,989	132,766	3.00	328,752	3.00	328,752	3.00	328,752
30000735	Inspection Supervisor	84,739	112,882	7.00	658,346	7.00	669,374	7.00	669,374
30000451	Management Analyst	64,813	86,403	3.00	259,200	3.00	259,200	3.00	259,200
30000453	Management Analyst, Principal	84,739	112,882	3.00	310,512	3.00	310,512	3.00	310,512
30000452	Management Analyst, Sr	71,510	95,472	3.00	286,245	3.00	286,416	3.00	286,416
30000450	Management Assistant	50,877	78,333	4.00	239,730	4.00	245,274	4.00	245,274
30000011	Office Support Specialist I	31,678	45,261	1.00	31,680	1.00	36,491	1.00	36,491
30000012	Office Support Specialist II	34,798	49,962	19.00	822,237	19.00	846,851	19.00	846,851

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
3000013	Office Support Specialist III	44,512	58,989	7.00	348,186	7.00	361,606	7.00	361,606		
30000730	Plan Review Supervisor	84,739	112,882	4.00	392,592	4.00	399,624	4.00	399,624		
30000377	Planner I, City-Land Use	66,747	77,251	9.00	666,302	9.00	687,095	9.00	687,095		
30000381	Planner I, City-Urban Design	66,747	77,251	3.00	210,938	3.00	219,748	3.00	219,748		
30000384	Planner II, City-Environmental	76,752	88,837	2.00	158,214	2.00	165,814	2.00	165,814		
30000385	Planner II, City-Land Use	76,752	88,837	15.00	1,283,991	15.00	1,299,776	15.00	1,299,776		
30000389	Planner II, City-Urban Design	76,752	88,837	9.00	747,564	9.00	759,492	9.00	759,492		
30000375	Planner, Associate	60,674	70,221	8.00	507,084	8.00	521,010	8.00	521,010		
30000725	Planner, Principal	97,989	132,766	1.00	120,561	1.00	125,506	1.00	125,506		
30000393	Planner, Sr City-Land Use	82,514	95,493	10.00	915,636	10.00	935,560	10.00	935,560		
30000397	Planner, Sr City-Urban Design	82,514	95,493	4.00	369,000	4.00	372,696	4.00	372,696		
30000724	Planner, Supervising	84,739	112,882	5.00	537,585	5.00	547,649	5.00	547,649		
30000374	Planning Assistant	35,714	45,573	3.00	112,776	3.00	114,496	3.00	114,496		
30000231	Plans Examiner, Commercial	72,259	83,658	20.00	1,594,749	20.00	1,611,543	20.00	1,611,543		
30000230	Plans Examiner, Residential	59,446	68,786	7.00	432,364	7.00	447,910	7.00	447,910		
30000232	Plans Examiner, Sr	78,520	90,896	5.00	438,912	5.00	442,116	5.00	442,116		
30000164	Plumbing Inspector	69,056	79,872	8.00	611,156	8.00	614,784	8.00	614,784		
30000165	Plumbing Inspector, Sr	77,501	89,690	4.00	358,752	4.00	358,752	4.00	358,752		
30000464	Program Coordinator	68,078	90,792	2.00	153,956	2.00	157,208	2.00	157,208		
30000463	Program Specialist	61,734	82,285	3.00	238,620	3.00	241,150	3.00	241,150		
30000497	Public Information Manager	78,770	105,851	1.00	124,908	1.00	125,768	1.00	125,768		
30000495	Public Information Officer	71,510	95,472	1.00	83,496	1.00	85,776	1.00	85,776		
30000485	Safety & Risk Officer I	71,510	95,472	1.00	79,992	1.00	82,184	1.00	82,184		
30000177	Site Development Inspector I	60,382	69,867	2.00	123,804	2.00	126,948	2.00	126,948		
30000179	Site Development Inspector II	69,056	79,872	2.00	142,150	2.00	145,722	2.00	145,722		
30000178	Site Development Inspector, Sr	77,501	89,690	2.00	179,376	2.00	179,376	2.00	179,376		
30000531	Training & Development Analyst	64,813	86,403	2.00	135,048	2.00	137,688	2.00	137,688		
30000518	Video Production Specialist	61,734	82,285	2.00	133,752	2.00	135,474	2.00	135,474		
<b>TOTAL FULL-TIME POSITIONS</b>						412.00	31,263,661	412.00	31,809,322	412.00	31,809,322
30000385	Planner II, City-Land Use	76,752	88,837	0.90	79,956	0.90	79,956	0.90	79,956		
30000392	Planner, Sr City-Environmental	82,514	95,493	0.90	85,944	0.90	85,944	0.90	85,944		
30000393	Planner, Sr City-Land Use	82,514	95,493	0.90	85,944	0.90	85,944	0.90	85,944		
<b>TOTAL PART-TIME POSITIONS</b>						2.70	251,844	2.70	251,844	2.70	251,844
30000448	Business Systems Analyst	64,813	86,403	1.00	76,122	1.00	79,242	1.00	79,242		
30000449	Business Systems Analyst, Sr	71,510	95,472	0.67	47,672	1.00	71,508	1.00	71,508		
30000333	Development Services Technician II	57,200	72,987	2.00	129,402	2.00	135,867	2.00	135,867		
30000334	Development Services Technician III	69,472	88,712	2.00	165,360	2.00	167,856	2.00	167,856		
30000168	Electrical Inspector	69,056	79,872	1.00	79,872	1.00	79,872	1.00	79,872		
30000369	Engineer-Structural	91,333	110,989	1.00	106,126	1.00	110,988	1.00	110,988		
30000453	Management Analyst, Principal	84,739	112,882	0.83	70,620	1.00	84,744	1.00	84,744		
30000450	Management Assistant	50,877	78,333	2.00	101,760	2.00	101,760	2.00	101,760		
30000011	Office Support Specialist I	31,678	45,261	0.00	0	0.00	0	0.00	0		
30000012	Office Support Specialist II	34,798	49,962	2.00	84,528	1.92	85,209	1.92	85,209		
30000013	Office Support Specialist III	44,512	58,989	2.00	112,704	2.00	115,368	2.00	115,368		
30000381	Planner I, City-Urban Design	66,747	77,251	1.00	66,744	1.00	66,744	1.00	66,744		
30000385	Planner II, City-Land Use	76,752	88,837	2.00	177,672	2.00	177,672	2.00	177,672		
30000231	Plans Examiner, Commercial	72,259	83,658	1.00	79,620	1.00	82,990	1.00	82,990		
30000230	Plans Examiner, Residential	59,446	68,786	0.00	0	0.00	0	0.00	0		
30000164	Plumbing Inspector	69,056	79,872	0.67	46,040	1.00	69,060	1.00	69,060		
30000177	Site Development Inspector I	60,382	69,867	0.00	0	0.00	0	0.00	0		

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30001031	Technology Capital Project Manager I	97,989	132,766	1.00	97,992	1.00	97,992	1.00	97,992
<b>TOTAL LIMITED TERM POSITIONS</b>						20.17	1,442,234	20.92	1,526,872
<b>GRAND TOTAL</b>						434.87	32,957,739	435.62	33,588,038

# Portland Housing Bureau

Mayor Ted Wheeler, Commissioner-in-Charge

Shannon Callahan, Interim Director

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## Summary of Budget Decisions

The Portland Housing Bureau's FY 2018-19 Proposed Budget is \$180.3 million, funding 73.82 FTE. The Proposed Budget increases the bureau's General Fund allocation by \$14.5 million over the current appropriation level (CAL), including \$6.9 million ongoing and \$7.6 million one-time. This amount is \$5.0 million greater than the FY 2017-18 allocation, and supports the Office of Rental Services, Joint Office of Homeless Services, and Citywide home repair. The Proposed Budget also adds a total of four new employees supporting rental services and implementation of the affordable housing bond.

### Joint Office of Homeless Services

The Mayor's Proposed Budget includes \$31.2 million in General Fund resources for the Joint Office of Homeless Services, an increase of 10.1% (\$2.9 million) compared to the FY 2017-18 Revised Budget. This includes new funding for:

- The Alternative Shelter Program, transferring and enhancing services from the Office of Management & Finance with a focus on permanent housing placement;
- A new Emergency Management position, jointly funded with Multnomah County, to help coordinate services provided by government agencies and nonprofit providers for severe weather and other emergencies, public safety, and public space management; and
- Increasing the amount of resources available for housing placement, particularly for those who are transitioning from emergency shelters.

The Proposed Budget also converts \$4.0 million in one-time General Fund to ongoing support for the Joint Office of Homeless Services, including intensive street engagement, a new navigation team, year-round shelter beds, and permanent housing placement.

### Office of Rental Services

The Mayor's Proposed Budget allocates \$2,040,521 in funding for the second year of the Office of Rental Services. This includes \$900,000 in new one-time General Fund resources to accomplish the following:

- Continue FY 2017-18 expanded support for outreach, education, and legal services (\$500,000);
- Fund two new employees to assist with managing the mandatory relocation policy and support implementation of the new Rental Registration system (\$200,000); and
- Develop the new Rental Registration system (\$200,000). The Mayor's Proposed Budget also includes an additional \$175,000 in one-time General Fund resources to fund a Project Manager in the Office of Management & Finance to assist with system development and implementation.

### **East Portland Rental Rehabilitation Program & Citywide Home Repair**

The Proposed Budget reallocates one-time underspending from the East Portland Rental Rehabilitation Program. As the launch for this program has been delayed until at least FY 2019-20, the Mayor's Proposed Budget also reduces the ongoing General Fund resources allocated to this program by \$110,000 to support other priorities. The total remaining combined underspending from FY 2017-18 and FY 2018-19, approximately \$1.2 million, will fund the following:

- One-time costs of \$900,000 in the Office of Rental Services, as outlined above; and
- An increase in the amount of funding available for Citywide home repair by \$294,393, prioritizing services for households in East Portland.

### **Affordable Housing Bond Implementation & Permanent Supportive Housing**

The Proposed Budget includes two new staff to support implementation of the Affordable Housing Bond, funded by allowable bond administrative funding. The Proposed Budget also realigns \$352,500 in permanent supportive housing funding from the Joint Office of Homeless Services' budget to the Portland Housing Bureau in order to pair housing services with affordable units developed through the bond.

### **Conversion of Limited Term Staff to Permanent**

The Mayor's Proposed Budget converts four positions to ongoing FTE, supporting compliance, archiving and records management, the N/NE Neighborhood Housing Strategy, and policy work.

### **Portland Housing Bureau Administration**

Due to limited ongoing General Fund resources, the Mayor's Proposed Budget reduces the bureau's Administration & Support funding by \$30,572, primarily impacting professional services, dues, and travel and conferences. This is expected to have minimal impact on bureau operations.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$3,863 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$316 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

# Portland Housing Bureau

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	0	1,824,101	4,557,101	4,972,500	4,972,500
Charges for Services	580,353	3,590,659	6,071,306	5,693,296	5,693,296
Intergovernmental	31,299,757	65,613,859	105,022,154	80,270,660	80,270,660
Bond & Note	0	84,701,266	51,397,882	21,726,307	21,726,307
Miscellaneous	8,036,728	13,448,491	11,239,070	7,305,452	7,305,452
<b>Total External Revenues</b>	<b>39,916,838</b>	<b>169,178,376</b>	<b>178,287,513</b>	<b>119,968,215</b>	<b>119,968,215</b>
<b>Internal Revenues</b>					
General Fund Discretionary	17,783,088	26,134,081	31,968,071	33,088,870	34,854,160
Fund Transfers - Revenue	2,674,554	3,256,237	4,651,475	1,194,767	1,194,767
Interagency Revenue	51,054	98,270	115,838	119,320	119,320
<b>Total Internal Revenues</b>	<b>20,508,696</b>	<b>29,488,588</b>	<b>36,735,384</b>	<b>34,402,957</b>	<b>36,168,247</b>
Beginning Fund Balance	22,747,502	27,880,115	9,494,940	24,181,117	24,181,117
<b>Total Resources</b>	<b>\$83,173,036</b>	<b>\$226,547,079</b>	<b>\$224,517,837</b>	<b>\$178,552,289</b>	<b>\$180,317,579</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	6,264,010	6,386,600	8,215,552	8,779,328	8,778,968
External Materials and Services	45,221,400	67,514,056	184,629,962	139,781,625	141,561,159
Internal Materials and Services	1,532,834	1,606,481	1,665,059	1,990,666	1,987,495
Capital Outlay	0	68,159,705	11,210,600	20,363,750	20,363,750
<b>Total Bureau Expenditures</b>	<b>53,018,244</b>	<b>143,666,842</b>	<b>205,721,173</b>	<b>170,915,369</b>	<b>172,691,372</b>
<b>Fund Expenditures</b>					
Debt Service	1,512,023	39,011,753	12,511,374	1,577,479	1,577,479
Contingency	0	0	3,166,976	4,418,878	4,418,878
Fund Transfers - Expense	762,654	3,661,322	3,118,314	1,640,563	1,629,850
<b>Total Fund Expenditures</b>	<b>2,274,677</b>	<b>42,673,075</b>	<b>18,796,664</b>	<b>7,636,920</b>	<b>7,626,207</b>
Ending Fund Balance	27,880,115	40,207,162	0	0	0
<b>Total Requirements</b>	<b>\$83,173,036</b>	<b>\$226,547,079</b>	<b>\$224,517,837</b>	<b>\$178,552,289</b>	<b>\$180,317,579</b>
<b>Programs</b>					
Administration & Support	5,879,901	6,494,619	8,079,284	8,718,211	8,547,645
Affordable Multifamily Housing	19,901,038	100,284,803	135,608,754	105,519,476	105,528,826
Economic Opportunity	2,143,736	2,108,133	2,100,136	2,074,582	2,074,582
Homeless Services	19,371,524	26,528,656	30,239,607	29,203,936	33,028,102
Homeowner Access & Retention	5,722,045	8,250,631	27,724,606	22,258,283	21,471,696
Rental Services	0	0	1,968,786	3,140,881	2,040,521
<b>Total Programs</b>	<b>53,018,244</b>	<b>\$143,666,842</b>	<b>\$205,721,173</b>	<b>\$170,915,369</b>	<b>\$172,691,372</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Acquisitions</b>								
3000 SE Powell Boulevard	3,778,937	4,630,000	5,000,000	30,278,745	14,730,168	0	0	50,008,913
<b>Total Acquisitions</b>	<b>3,778,937</b>	<b>4,630,000</b>	<b>5,000,000</b>	<b>30,278,745</b>	<b>14,730,168</b>	<b>0</b>	<b>0</b>	<b>50,008,913</b>
<b>Buildings</b>								
Ellington Apartments	0	13,450,000	0	0	0	0	0	0
Joyce Hotel	6,023,071	700,000	1,000,000	5,350,000	100,000	0	0	6,450,000
<b>Total Buildings</b>	<b>6,023,071</b>	<b>14,150,000</b>	<b>1,000,000</b>	<b>5,350,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>6,450,000</b>
<b>Total Requirements</b>	<b>9,802,008</b>	<b>18,780,000</b>	<b>6,000,000</b>	<b>35,628,745</b>	<b>14,830,168</b>	<b>0</b>	<b>0</b>	<b>56,458,913</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000061	Accounting Technician	34,798	49,962	1.00	48,528	1.00	49,248	1.00	49,248
30000441	Business Operations Manager	84,739	112,882	1.00	110,028	1.00	112,408	1.00	112,408
30000686	Capital Project Manager II	75,150	100,526	1.00	75,156	1.00	75,156	1.00	75,156
30000569	Financial Analyst, Principal	84,739	112,882	1.00	112,512	1.00	112,822	1.00	112,822
30000568	Financial Analyst, Sr	71,510	95,472	2.00	168,312	2.00	174,068	2.00	174,068
30001592	Housing Administrative Specialist, Sr	55,536	73,549	3.00	169,668	3.00	172,068	3.00	172,068
30001591	Housing Business Systems Analyst, Asst	59,675	79,061	1.00	79,056	1.00	79,056	1.00	79,056
30001361	Housing Construction Coordinator	62,629	83,034	2.00	151,420	2.00	157,068	2.00	157,068
30001362	Housing Construction Coordinator, Sr	69,118	91,624	3.00	246,372	3.00	255,078	3.00	255,078
30000417	Housing Director	115,814	165,797	1.00	129,936	1.00	134,820	1.00	134,820
30001260	Housing Director, Assistant	97,989	132,766	1.00	117,108	1.00	119,908	1.00	119,908
30001587	Housing Financial Analyst	65,811	87,194	1.00	71,304	1.00	73,005	1.00	73,005
30001588	Housing Financial Analyst, Assistant	59,675	79,061	2.00	154,992	2.00	157,592	2.00	157,592
30001367	Housing Lead Grant Program Coordinator	69,118	91,624	1.00	81,204	1.00	83,688	1.00	83,688
30001369	Housing Loan Compliance Analyst	55,536	73,549	1.00	57,804	1.00	59,784	1.00	59,784
30001364	Housing Loan Coordinator	59,675	79,061	1.00	72,924	1.00	75,936	1.00	75,936
30001365	Housing Loan Coordinator, Sr	65,811	87,194	2.00	164,484	2.00	167,344	2.00	167,344
30001596	Housing Management Assistant	59,675	79,061	2.00	132,208	2.00	137,636	2.00	137,636
30001363	Housing Portfolio Finance Coordinator	72,717	96,346	4.00	364,104	4.00	370,116	4.00	370,116
30001595	Housing Program Coordinator	69,118	91,624	12.92	1,028,445	12.92	1,044,932	12.92	1,044,932
30001593	Housing Program Specialist	62,629	83,034	4.00	283,247	4.00	294,836	4.00	294,836
30001594	Housing Program Specialist, Assistant	59,675	79,061	3.00	237,168	7.00	495,840	5.00	366,504
30000451	Management Analyst	64,813	86,403	2.00	170,919	4.00	316,680	5.00	381,492
30000453	Management Analyst, Principal	84,739	112,882	1.00	91,836	1.00	94,340	1.00	94,340
30000452	Management Analyst, Sr	71,510	95,472	2.00	179,077	2.00	182,504	2.00	182,504
30000012	Office Support Specialist II	34,798	49,962	1.00	34,800	1.90	69,796	1.90	69,796
30000464	Program Coordinator	68,078	90,792	2.00	181,584	2.00	181,584	2.00	181,584
30000465	Program Manager	71,510	95,472	2.00	181,392	2.00	184,332	2.00	184,332
30000466	Program Manager, Sr	84,739	112,882	1.00	106,684	1.00	110,734	1.00	110,734
30000495	Public Information Officer	71,510	95,472	1.00	79,020	1.00	81,720	1.00	81,720
<b>TOTAL FULL-TIME POSITIONS</b>				62.92	5,081,292	69.82	5,624,099	68.82	5,559,575
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
30001591	Housing Business Systems Analyst, Asst	59,675	79,061	1.00	64,668	1.00	67,320	1.00	67,320
30001595	Housing Program Coordinator	69,118	91,624	1.00	82,589	1.00	85,973	1.00	85,973
30001593	Housing Program Specialist	62,629	83,034	1.00	65,844	1.00	65,844	1.00	65,844
30001594	Housing Program Specialist, Assistant	59,675	79,061	1.00	54,996	0.00	(9,672)	2.00	119,664
30000451	Management Analyst	64,813	86,403	1.00	70,272	1.00	73,152	0.00	8,340
30000013	Office Support Specialist III	44,512	58,989	2.00	85,104	0.00	(11,676)	0.00	(11,676)
<b>TOTAL LIMITED TERM POSITIONS</b>				7.00	423,473	4.00	270,941	5.00	335,465
<b>GRAND TOTAL</b>				69.92	5,504,765	73.82	5,895,040	73.82	5,895,040

# Bureau of Planning & Sustainability

Mayor Ted Wheeler, Commissioner-in-Charge

Susan Anderson, Director

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## Summary of Budget Decisions

The Mayor's Proposed budget includes reductions to the Bureau of Planning & Sustainability's General Fund allocation by 5% and 3.0 FTE. The Proposed budget also includes an increased code development budget resulting from an increased share of Development Services Fee revenue and an increase in Commercial Permit Fees to fund campsite cleanup.

### General Fund Ongoing Cut

The Proposed Budget reduces the Bureau of Planning & Sustainability's General Fund allocation by 5% for a total of \$436,241 and 3.0 FTE. The reduction eliminates two vacant Planning Assistant positions and a Senior Planner (\$356,856) and contract funding (\$79,358). In order to avoid impacting critical projects, the bureau will work with the Mayor and Council to reprioritize existing and future workload to determine which projects to include in its upcoming workplan.

### Solid Waste Management Fund – Commercial Permit Fee Increase for Campsite Cleanup

Commercial Permit Fees, charged to commercial waste haulers, will be increased to generate an additional \$1,000,000 to fund campsite cleanup operations in the Office of Management & Finance – Facilities Division.

### Development Services Fee Revenue

In the FY2017-18 Adopted Budget, Council issued a budget note directing the City Budget Office, the Bureau of Development Services (BDS), and the Bureau of Planning & Sustainability (BPS) to develop a long-term funding plan for necessary code development and revision work using Land Use revenue. BPS and BDS reached an agreement to partially fund code development work in FY2018-19 and beyond. The agreement stabilizes BPS' code development budget with revenue from BDS' Development Services Fee. BPS will receive \$1.3 million from BDS in FY2018-19 and, going forward, will receive 35% of Development Services fee revenue set at prior year actual levels. This represents a significant increase in revenue compared to funding prior to FY 2017-18.

### Changes in the Number of Positions

The Mayor's Proposed Budget for BPS includes a reduction of 3.0 FTE, or 2.88%, from 104 to 101.

### Interagency Agreement Balancing

The Proposed Budget includes \$11,027 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$5,628 have

been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

## **Budget Note**

### Light Pollution

Based on the Central City 2035 plan, Council directs the Bureau of Planning and Sustainability to present a project timeline related to mitigating light pollution to Council as part of the Fall 2018 Budget Monitoring Process. This project timeline should include the following components: identification of lead staff with BPS; estimates for an analysis of best practices related to a “dark skies” initiative; and an outline of next steps needed for implementation within five years, including options for expedited implementation based on budget allocation.

# Bureau of Planning and Sustainability

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Licenses & Permits	2,857,780	2,883,600	2,995,133	3,110,704	3,110,704
Charges for Services	2,636,220	3,055,968	3,002,909	3,372,595	4,372,595
Intergovernmental	972,241	1,373,147	2,156,111	1,347,434	1,347,434
Miscellaneous	97,375	76,542	102,423	118,144	118,144
<b>Total External Revenues</b>	<b>6,563,616</b>	<b>7,389,257</b>	<b>8,256,576</b>	<b>7,948,877</b>	<b>8,948,877</b>
<b>Internal Revenues</b>					
General Fund Discretionary	8,220,743	7,545,405	8,242,844	8,285,641	7,526,098
General Fund Overhead	783,723	794,790	759,035	801,015	798,609
Interagency Revenue	412,080	815,835	1,477,850	1,397,000	1,397,000
<b>Total Internal Revenues</b>	<b>9,416,546</b>	<b>9,156,030</b>	<b>10,479,729</b>	<b>10,483,656</b>	<b>9,721,707</b>
Beginning Fund Balance	2,486,989	2,758,150	3,864,563	4,181,170	4,181,170
<b>Total Resources</b>	<b>\$18,467,151</b>	<b>\$19,303,437</b>	<b>\$22,600,868</b>	<b>\$22,613,703</b>	<b>\$22,851,754</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	10,975,950	11,169,849	12,326,639	13,207,937	12,849,575
External Materials and Services	2,208,023	2,537,073	4,013,311	3,272,238	2,882,768
Internal Materials and Services	2,292,120	2,213,540	2,461,732	1,843,894	2,833,994
<b>Total Bureau Expenditures</b>	<b>15,476,093</b>	<b>15,920,462</b>	<b>18,801,682</b>	<b>18,324,069</b>	<b>18,566,337</b>
<b>Fund Expenditures</b>					
Debt Service	55,265	60,721	67,638	72,419	72,419
Contingency	0	0	68,293	121,851	121,292
Fund Transfers - Expense	177,643	192,699	193,278	197,455	193,797
<b>Total Fund Expenditures</b>	<b>232,908</b>	<b>253,420</b>	<b>329,209</b>	<b>391,725</b>	<b>387,508</b>
Ending Fund Balance	2,758,150	3,129,555	3,469,977	3,897,909	3,897,909
<b>Total Requirements</b>	<b>\$18,467,151</b>	<b>\$19,303,437</b>	<b>\$22,600,868</b>	<b>\$22,613,703</b>	<b>\$22,851,754</b>
<b>Programs</b>					
Administration & Support	3,294,991	3,391,658	3,772,040	3,387,219	3,393,968
Area Planning	2,150,672	1,877,897	2,295,286	2,199,404	2,064,404
Comprehensive & Strategic Planning	2,086,902	2,157,888	2,828,737	2,855,393	2,327,195
General Planning	1,924,645	2,078,620	2,176,299	1,592,046	1,536,546
Policy, Research & Innovation	1,799,513	2,116,414	2,611,031	2,254,840	2,204,842
Specialized Planning	(4,305)	1,136	0	0	0
Sustainability Education & Assistance	2,164,510	2,262,267	2,608,547	2,934,506	2,934,506
Waste Reduction & Recycling	2,059,165	2,034,582	2,509,742	3,100,661	4,104,876
<b>Total Programs</b>	<b>15,476,093</b>	<b>\$15,920,462</b>	<b>\$18,801,682</b>	<b>\$18,324,069</b>	<b>\$18,566,337</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	1.00	54,912	1.00	59,726	1.00	59,726
30000433	Administrative Specialist, Sr	47,362	72,904	4.00	257,197	4.00	263,890	4.00	263,890
30000436	Administrative Supervisor I	61,734	82,285	1.00	75,444	1.00	78,540	1.00	78,540
30000448	Business Systems Analyst	64,813	86,403	1.00	83,348	1.00	85,763	1.00	85,763
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	94,382	1.00	95,472	1.00	95,472
30000184	Code Specialist II	46,717	61,859	1.00	53,640	1.00	54,996	1.00	54,996
30000492	Community Outreach & Informtn Rep	61,734	82,285	5.00	378,228	5.00	380,132	5.00	380,132
30000506	Conservation Program Coordinator	68,078	90,792	5.00	398,745	5.00	410,535	5.00	410,535
30000507	Conservation Program Coordinator, Sr	71,510	95,472	6.00	544,764	6.00	550,272	6.00	550,272
30000509	Conservation Program Manager	84,739	112,882	1.00	112,520	1.00	117,136	1.00	117,136
30000505	Conservation Program Specialist	61,734	82,285	4.00	290,052	4.00	291,384	4.00	291,384
30000567	Financial Analyst	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000568	Financial Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000373	Graphics Designer III	69,472	88,712	1.00	76,644	1.00	78,828	1.00	78,828
30000212	Inf Syst Tech Analyst IV-Vertical GIS	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000451	Management Analyst	64,813	86,403	4.00	325,659	4.00	332,584	4.00	332,584
30000452	Management Analyst, Sr	71,510	95,472	1.00	83,496	1.00	83,496	1.00	83,496
30000450	Management Assistant	50,877	78,333	0.00	0	0.00	0	0.00	0
30000011	Office Support Specialist I	31,678	45,261	1.00	45,264	1.00	45,264	1.00	45,264
30000012	Office Support Specialist II	34,798	49,962	1.00	45,338	1.00	48,768	1.00	48,768
30000384	Planner II. City-Environmental	76,752	88,837	1.00	88,836	1.00	88,836	1.00	88,836
30000385	Planner II. City-Land Use	76,752	88,837	11.00	945,053	10.00	872,404	10.00	872,404
30001053	Planner, Chief	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000725	Planner, Principal	97,989	132,766	2.00	250,512	2.00	255,336	2.00	255,336
30000391	Planner, Sr City-Economic	82,514	95,493	2.00	190,992	2.00	190,992	2.00	190,992
30000392	Planner, Sr City-Environmental	82,514	95,493	1.00	82,512	1.00	84,864	1.00	84,864
30000393	Planner, Sr City-Land Use	82,514	95,493	7.00	668,472	6.00	572,976	6.00	572,976
30000397	Planner, Sr City-Urban Design	82,514	95,493	3.00	261,864	3.00	268,040	3.00	268,040
30000724	Planner, Supervising	84,739	112,882	3.00	330,740	3.00	335,039	3.00	335,039
30001054	Planning & Sustainability Director	146,474	209,893	1.00	209,100	1.00	209,892	1.00	209,892
30000464	Program Coordinator	68,078	90,792	4.00	286,476	3.00	218,400	3.00	218,400
30000466	Program Manager, Sr	84,739	112,882	1.00	124,176	1.00	124,176	1.00	124,176
30000463	Program Specialist	61,734	82,285	1.00	61,740	1.00	82,284	1.00	82,284
30000462	Program Specialist, Assistant	50,877	78,333	4.00	266,902	4.00	275,705	4.00	275,705
30000497	Public Information Manager	78,770	105,851	1.00	90,228	1.00	93,308	1.00	93,308
30000508	Solid Waste & Recycling Program Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30001509	Web Designer	50,877	78,333	1.00	78,336	1.00	78,336	1.00	78,336
<b>TOTAL FULL-TIME POSITIONS</b>				<b>86.00</b>	<b>7,383,704</b>	<b>83.00</b>	<b>7,255,506</b>	<b>83.00</b>	<b>7,255,506</b>
30000506	Conservation Program Coordinator	68,078	90,792	1.80	114,692	1.80	118,549	1.80	118,549
30000385	Planner II. City-Land Use	76,752	88,837	0.90	79,956	0.90	79,956	0.90	79,956
30000462	Program Specialist, Assistant	50,877	78,333	0.90	42,300	0.90	43,740	0.90	43,740
<b>TOTAL PART-TIME POSITIONS</b>				<b>3.60</b>	<b>236,948</b>	<b>3.60</b>	<b>242,245</b>	<b>3.60</b>	<b>242,245</b>
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.00	64,608	1.00	64,608	1.00	64,608
30000492	Community Outreach & Informtn Rep	61,734	82,285	2.35	178,781	2.35	181,800	2.35	181,800
30000506	Conservation Program Coordinator	68,078	90,792	0.00	0	0.00	0	0.00	0
30000507	Conservation Program Coordinator, Sr	71,510	95,472	0.00	0	0.00	0	0.00	0
30000505	Conservation Program Specialist	61,734	82,285	0.00	0	0.00	0	0.00	0
30000342	GIS Technician II	57,200	72,987	1.00	66,120	1.00	66,120	1.00	66,120
30000373	Graphics Designer III	69,472	88,712	1.00	79,836	1.00	79,836	1.00	79,836
30000451	Management Analyst	64,813	86,403	0.00	0	0.00	0	0.00	0

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000450	Management Assistant	50,877	78,333	2.00	141,960	2.00	142,944	2.00	142,944		
30000381	Planner I, City-Urban Design	66,747	77,251	1.00	77,256	1.00	77,256	1.00	77,256		
30000385	Planner II, City-Land Use	76,752	88,837	0.00	0	0.00	0	0.00	0		
30000375	Planner, Associate	60,674	70,221	1.00	66,876	1.00	68,829	1.00	68,829		
30000393	Planner, Sr City-Land Use	82,514	95,493	0.00	0	1.00	95,496	0.00	0		
30000374	Planning Assistant	35,714	45,573	3.67	140,620	7.00	270,576	3.00	120,576		
30001658	Plg & Sust Policy, Rsrch & Oper Mgr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976		
30000462	Program Specialist, Assistant	50,877	78,333	0.00	0	0.00	0	0.00	0		
30000495	Public Information Officer	71,510	95,472	1.00	83,496	1.00	83,496	1.00	83,496		
<b>TOTAL LIMITED TERM POSITIONS</b>						15.02	1,046,529	19.35	1,277,937	14.35	1,032,441
<b>GRAND TOTAL</b>						104.62	8,667,181	105.95	8,775,688	100.95	8,530,192

# Office of Neighborhood Involvement

Chloe Eudaly, Commissioner-in-Charge

Suk Rhee, Director

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## Summary of Budget Decisions

The Office of Neighborhood Involvement's (ONI) Proposed Budget is 13.3% above the bureau's base budget, including an 8.0% increase in General Fund resources. The Proposed Budget includes a net increase of \$305,415 in ongoing General Fund discretionary resources, \$360,074 in one-time General Fund dollars, and an additional \$713,620 in other revenues. The number of FTEs in the office is increased by 1.76.

### **Ongoing Program Support for the East Portland Neighborhood Office (EPNO)**

ONI is allocated an additional \$30,000 in ongoing General Fund resources to help equalize EPNO's funding level with other neighborhood coalitions. With the added resources, EPNO's FY 2018-19 budget is increased by 8.7%.

### **Realignment Changing EPNO Positions to Full-Time**

Above the additional ongoing program support mentioned above, \$44,388 of existing ongoing General Fund resources in ONI's budget is realigned to increase the EPNO Director's FTE by 0.13 to 1.00 FTE and the EPNO Program Specialist's FTE by 0.70 to 1.00 FTE.

### **Graffiti Program Expansion**

The Mayor proposes to increase the Graffiti Abatement Program's budget by \$414,464 in ongoing General Fund resources to continue the proactive approach to graffiti abatement pioneered in FY 2017-18. The additional resources will fund contracts with private vendors to remove graffiti, particularly in areas of the city with graffiti incidents that remain under-reported.

### **Public Involvement Officer Position**

The Mayor's Proposed Budget includes a limited-term Public Information Officer position (1.0 FTE), funded by \$167,684 in one-time General Fund resources and \$13,620 in Cannabis Licensing fees. The position will help ONI develop a communications strategy and work on other sensitive issues.

### **One-Time Continuation of Portland United Against Hate (PUAH) Position**

The Mayor's Proposed Budget includes \$39,052 in new one-time General Fund resources and a carryover of \$55,000 of one-time General Fund resources from FY 2017-18 to continue the work of the PUAH coordinator. The funding enables the coordinator to close out the grants and report back to City Council on the program by February 2019.

### **Move Elders in Action Program to Special Appropriations**

The Elders in Action program, funded by \$165,667 in ongoing General Fund resources, is moved from ONI to Special Appropriations.

### **Disability Program Equity Indicators Data Collection**

The Proposed Budget includes \$55,000 in one-time General Fund resources to fund a data collection effort focused on the city's disability communities. ONI will use the data in partnership with other City bureaus, researchers, and community stakeholders to ensure community members with disabilities are receiving equitable services.

### **Interagency Agreement (IA) with the Bureau of Development Services (BDS) for Communications Services**

A total of \$43,338 in one-time General Fund resources, initially allocated during the FY 2017-18 Fall Supplemental, is carried over into FY 2018-19 to fund an interagency with BDS to provide ONI with communications services. The funds will not be spent during the current fiscal year due to vacancies at BDS.

### **Community Grants Using Marijuana Tax Revenues**

The Mayor's Proposed Budget includes \$700,000 in one-time funds from the Recreational Marijuana Fund to support grants for innovative restorative justice projects and small business development.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$29,889 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$26,618 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

### **Budget Notes**

#### Equity in Funding for Neighborhood Coalitions

City Council directs ONI to work with relevant stakeholders to develop a methodology to equitably distribute existing resources among the neighborhood coalitions without additional funding. ONI shall also provide a plan for implementation in time for FY 2019-20 budget development and report back to Council by December 2018.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Miscellaneous Fund Allocations	0	0	0	0	700,000
Charges for Services	788,698	1,838,516	1,390,650	1,566,594	1,536,168
Intergovernmental	280,804	313,873	300,807	309,434	302,500
Miscellaneous	35,130	18,294	0	0	0
<b>Total External Revenues</b>	<b>1,104,632</b>	<b>2,170,683</b>	<b>1,691,457</b>	<b>1,876,028</b>	<b>2,538,668</b>
<b>Internal Revenues</b>					
General Fund Discretionary	7,575,961	7,571,939	10,186,404	9,725,173	9,175,707
General Fund Overhead	209,744	282,340	297,593	390,117	301,604
Fund Transfers - Revenue	0	0	250,000	0	0
Interagency Revenue	18,791	19,569	18,461	18,661	18,661
<b>Total Internal Revenues</b>	<b>7,804,496</b>	<b>7,873,848</b>	<b>10,752,458</b>	<b>10,133,951</b>	<b>9,495,972</b>
Beginning Fund Balance	0	(50,000)	0	0	0
<b>Total Resources</b>	<b>\$8,909,128</b>	<b>\$9,994,531</b>	<b>\$12,443,915</b>	<b>\$12,009,979</b>	<b>\$12,034,640</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	4,632,461	5,468,158	5,911,039	6,279,210	6,065,913
External Materials and Services	3,510,150	3,751,596	5,549,330	4,842,112	5,079,166
Internal Materials and Services	816,517	797,087	983,546	888,657	889,561
<b>Total Bureau Expenditures</b>	<b>8,959,128</b>	<b>10,016,841</b>	<b>12,443,915</b>	<b>12,009,979</b>	<b>12,034,640</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	(50,000)	(22,310)	0	0	0
<b>Total Requirements</b>	<b>\$8,909,128</b>	<b>\$9,994,531</b>	<b>\$12,443,915</b>	<b>\$12,009,979</b>	<b>\$12,034,640</b>
<b>Programs</b>					
Administration & Support	507,080	844,652	1,039,535	893,460	953,753
Community and Neighborhood Involvement Center	4,872,617	4,924,898	5,914,194	5,789,379	5,153,662
Crime Prevention	1,523,842	1,554,860	1,568,224	2,389,846	1,602,446
Information & Referral	569,119	586,780	601,614	618,868	605,000
Neighborhood Livability Services	1,486,470	2,105,651	3,320,348	2,318,426	3,719,779
<b>Total Programs</b>	<b>8,959,128</b>	<b>\$10,016,841</b>	<b>\$12,443,915</b>	<b>\$12,009,979</b>	<b>\$12,034,640</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000434	Administrative Assistant	50,877	78,333	1.00	52,956	1.00	54,585	1.00	54,585
30000437	Administrative Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000440	Business Operations Supervisor	75,150	100,526	1.00	89,784	1.00	92,240	1.00	92,240
30000184	Code Specialist II	46,717	61,859	4.00	224,136	4.00	232,324	4.00	232,324
30000187	Code Specialist, Lead	50,357	66,040	1.00	57,660	1.00	57,660	1.00	57,660
30000491	Community Outreach & Informtn Assistant	50,877	78,333	0.00	0	1.00	57,732	0.00	0
30000309	Crime Prevention Program Administrator	48,942	65,645	11.00	668,155	11.00	682,785	11.00	682,785
30000503	Disability Program Specialist	61,734	82,285	1.00	69,156	1.00	71,289	1.00	71,289
30000567	Financial Analyst	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000016	Information & Referral Specialist	34,798	49,962	4.90	244,848	5.00	246,672	4.90	244,848
30000451	Management Analyst	64,813	86,403	2.00	155,418	3.00	242,691	2.00	158,691
30000415	Neighborhood Involvement Director	115,814	165,797	1.00	165,012	1.00	165,727	1.00	165,727
30000502	Neighborhood Office Supervisor	68,078	90,792	1.00	90,792	2.00	169,308	2.00	169,308
30000500	Neighborhood Programs Coordinator	61,734	82,285	2.00	164,136	2.00	164,460	2.00	164,460
30000737	Noise Control Officer	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000011	Office Support Specialist I	31,678	45,261	0.00	0	0.00	0	0.00	0
30000012	Office Support Specialist II	34,798	49,962	5.00	200,188	5.00	213,551	5.00	213,551
30000464	Program Coordinator	68,078	90,792	4.00	319,032	4.00	327,512	4.00	327,512
30000463	Program Specialist	61,734	82,285	5.70	414,168	7.00	515,124	7.00	512,316
30000462	Program Specialist, Assistant	50,877	78,333	2.00	110,172	2.00	114,132	2.00	114,132
30000495	Public Information Officer	71,510	95,472	0.00	0	1.00	95,472	1.00	95,472
<b>TOTAL FULL-TIME POSITIONS</b>				<b>49.60</b>	<b>3,289,205</b>	<b>55.00</b>	<b>3,766,856</b>	<b>52.90</b>	<b>3,620,492</b>
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.87	129,190	1.17	90,407	1.87	130,823
30000502	Neighborhood Office Supervisor	68,078	90,792	0.87	65,992	0.00	384	0.00	384
30000464	Program Coordinator	68,078	90,792	1.00	83,880	1.00	85,190	1.00	85,190
<b>TOTAL PART-TIME POSITIONS</b>				<b>3.74</b>	<b>279,062</b>	<b>2.17</b>	<b>175,981</b>	<b>2.87</b>	<b>216,397</b>
30000012	Office Support Specialist II	34,798	49,962	0.00	0	1.00	37,308	0.00	0
30000464	Program Coordinator	68,078	90,792	0.00	0	0.00	0	0.00	0
30000463	Program Specialist	61,734	82,285	4.00	279,821	2.00	149,855	1.33	101,147
30000462	Program Specialist, Assistant	50,877	78,333	1.00	58,740	1.00	60,951	1.00	60,951
<b>TOTAL LIMITED TERM POSITIONS</b>				<b>5.00</b>	<b>338,561</b>	<b>4.00</b>	<b>248,114</b>	<b>2.33</b>	<b>162,098</b>
<b>GRAND TOTAL</b>				<b>58.34</b>	<b>3,906,828</b>	<b>61.17</b>	<b>4,190,951</b>	<b>58.10</b>	<b>3,998,987</b>

# Prosper Portland

Mayor Ted Wheeler, Commissioner-in-Charge

Kimberly Branam, Executive Director

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## Summary of Budget Decisions

The Mayor's Proposed budget increases Prosper Portland's ongoing General Fund resources by \$146,922, or 2.7%. The Proposed Budget also allocates \$376,240 in one-time resources to Prosper Portland for a total General Fund budget of \$6,190,664. The increase responds to the Mayor's priority to enhance livability, particularly for small businesses and communities of color.

### Small Business Growth Program

The Mayor's Proposed Budget includes \$275,000 in ongoing resources to support small business owners enrolling in the XXcelerate and Increase Project, curriculum-based technical assistance programs administered by Portland State University. These programs have been funded on a one-time basis over the last several years, and participants have shown measurable results in terms of revenue and employment growth. The first comprehensive annual report detailing outcomes is scheduled for August 2018. Data from the program's first cohort, funded in FY 2015-16, show increased sales, employment, and expansion into new markets.

### Portland Film Office

The Mayor's Proposed Budget includes \$142,240 in one-time funding to continue the operation of the Portland Film Office. The Film Office is in the process of becoming self-funded through the development of a universal film permit application, which will eliminate the need for producers to deal with multiple City bureaus. Development of the permit and online interface has already begun and is expected to be introduced by the end of 2018.

### Small Business Technical Assistance – Tax and Financial Support

The Mayor's Proposed Budget includes \$100,000 in ongoing funding for year-round financial services for businesses in the Inclusive Business Resource Network. Tax and financial support services will include tax preparation, market research and accounting services for roughly 100 small businesses. These funds will cover half of the program costs and allow Prosper Portland to expand a pilot program for tax support. In previous years, the Small Business Technical Assistance program was funded through Prosper Portland reserve funds from the Enterprise Zone program.

### Alberta Main Street

The Mayor's Proposed Budget includes \$25,500 in one-time resources to support the Alberta Main Street program, partially offsetting a reduction in ongoing funding (see below). Alberta's Main Street program has achieved many of its goals around revitalizing the commercial district and is in the process of winding down its participation in the Main Street Program. This is funded through carryover from the FY 2017-18 (\$25,500).

## **Traded Sector Inclusive Business Growth**

The Mayor's Proposed Budget includes \$108,500 in one-time resources to support two components of Prosper Portland's Inclusive Business Resource Network. The first \$50,000 will establish a traded sector inclusive innovation fund, which will provide grants to small businesses that agree to a public benefit agreement that supports equity in hiring practices. The remainder will fund internships or apprenticeships for youth from underrepresented backgrounds. This is funded through new one-time (\$64,000) and carryover from FY 2017-18 (\$44,500).

## **Expansion of Mercatus – My People's Market**

The Mayor's Proposed Budget includes \$100,000 in one-time resources to support an additional market event during the summer. Last year's market featured more than 80 businesses and drew more than 1,000 people. Mercatus is a web-based platform designed to connect entrepreneurs of color and expand businesses by creating a network through which businesses can gain new clients and services.

## **Budget Reductions Included in Mayor's Proposed Budget:**

- \$142,240 ongoing reduction for the newly funded Healthcare cluster industry support, eliminating funding for the program. The healthcare cluster was first funded in FY 2017-18, and given budget uncertainty, has not been established.
- \$52,838 ongoing reduction in funding for micro loans in the Small Business Working Capital Program. The revolving loan fund had over \$80,000 available for loans and over \$140,000 in outstanding loans as of February 2018.
- \$33,000 ongoing reduction in Prosper Portland's Alberta Main Street/NPI program funding that supports the revitalization of commercial districts throughout the City. Prosper Portland is in the process of transitioning the Alberta Main Street district out of the NPI program as it has achieved the targeted goals of the Main Street/NPI program.

## **Budget Note**

### Film Office Financing

Council directs the Portland Bureau of Transportation, Portland Parks and Recreation and the Office of Management & Finance to coordinate a plan that funds one-half of the Portland Film Office through filming permit revenues in FY 2019-20. Each bureau's requested budget for FY 2019-20 should reflect any changes necessary to achieve this goal.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Intergovernmental	48,221	0	0	0	0
<b>Total External Revenues</b>	<b>48,221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>					
General Fund Discretionary	6,975,474	5,730,106	6,201,910	7,204,097	6,190,664
<b>Total Internal Revenues</b>	<b>6,975,474</b>	<b>5,730,106</b>	<b>6,201,910</b>	<b>7,204,097</b>	<b>6,190,664</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$7,023,695</b>	<b>\$5,730,106</b>	<b>\$6,201,910</b>	<b>\$7,204,097</b>	<b>\$6,190,664</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
External Materials and Services	7,023,695	5,730,106	6,201,910	7,204,097	6,190,664
<b>Total Bureau Expenditures</b>	<b>7,023,695</b>	<b>5,730,106</b>	<b>6,201,910</b>	<b>7,204,097</b>	<b>6,190,664</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$7,023,695</b>	<b>\$5,730,106</b>	<b>\$6,201,910</b>	<b>\$7,204,097</b>	<b>\$6,190,664</b>
<b>Programs</b>					
Accounting	48,221	0	0	0	0
Economic Opportunity	0	0	0	250,000	0
Entrepreneurship and Community Econ Dev	4,646,193	3,443,175	4,652,098	5,291,449	4,806,396
Traded Sector Economic Development	2,329,281	2,286,931	1,549,812	1,662,648	1,384,268
<b>Total Programs</b>	<b>7,023,695</b>	<b>\$5,730,106</b>	<b>\$6,201,910</b>	<b>\$7,204,097</b>	<b>\$6,190,664</b>

# Office of Equity & Human Rights

Mayor Ted Wheeler, Commissioner-in-Charge

Koffi Dessou, Interim Director

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## Summary of Budget Decisions

The Office of Equity & Human Rights' Proposed Budget for FY 2018-19 totals \$1.9 million, supporting 11.6 FTE. The Mayor's Proposed Budget does not include any ongoing changes to the bureau's funding or services, as the Office of Equity & Human Rights will be engaging in a comprehensive strategic planning process in the next fiscal year.

### Public Accommodations Pool

The Proposed Budget includes \$75,000 in one-time General Fund resources for a Citywide public accommodations pool. Bureaus will be eligible to apply for funding to support specific projects that cannot be funded through existing resources; this may include interpretation, childcare, transportation, and other services to reduce barriers to participation for underserved communities.

### Interagency Agreement Balancing

The Proposed Budget includes \$1,489 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$896 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

### Budget Notes

#### Public Accommodations

Council directs the Office of Equity & Human Rights, the Office of Neighborhood Involvement, and the City Budget Office to undertake an analysis of Citywide public accommodations. This will include identification of current spending and service levels across all bureaus. These entities will provide recommendations for the City's standard provision of accommodations, how to centralize support and resources for bureaus to meet these standards, and how to fund services that go beyond current allocations (focused first on prioritization of existing resources and process improvements without new resources). The analysis will be provided no later than December 31, 2018 in order to inform FY 2019-20 Budget Development.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	4,300	2,098	0	1,500	1,500
Intergovernmental	750	(750)	0	0	0
Miscellaneous	47,506	1,703	2,428	0	0
<b>Total External Revenues</b>	<b>52,556</b>	<b>3,051</b>	<b>2,428</b>	<b>1,500</b>	<b>1,500</b>
<b>Internal Revenues</b>					
General Fund Discretionary	1,260,328	1,018,616	1,155,250	1,185,173	1,212,718
General Fund Overhead	516,088	575,741	631,491	627,926	655,493
Interagency Revenue	5,823	5,126	5,689	0	0
<b>Total Internal Revenues</b>	<b>1,782,239</b>	<b>1,599,483</b>	<b>1,792,430</b>	<b>1,813,099</b>	<b>1,868,211</b>
Beginning Fund Balance	0	750	0	0	0
<b>Total Resources</b>	<b>\$1,834,795</b>	<b>\$1,603,284</b>	<b>\$1,794,858</b>	<b>\$1,814,599</b>	<b>\$1,869,711</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,530,004	1,333,656	1,430,755	1,510,741	1,452,361
External Materials and Services	170,843	79,529	152,811	81,772	192,526
Internal Materials and Services	133,198	190,099	211,292	222,086	224,824
<b>Total Bureau Expenditures</b>	<b>1,834,045</b>	<b>1,603,284</b>	<b>1,794,858</b>	<b>1,814,599</b>	<b>1,869,711</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	750	0	0	0	0
<b>Total Requirements</b>	<b>\$1,834,795</b>	<b>\$1,603,284</b>	<b>\$1,794,858</b>	<b>\$1,814,599</b>	<b>\$1,869,711</b>
<b>Programs</b>					
Administration & Support	132,615	194,581	307,541	257,464	336,476
Citywide Equity Program	725,624	752,793	709,538	715,800	790,800
Civil Rights Program	293,741	140,333	226,104	297,540	187,140
COCL Support	77,515	0	0	0	0
Comm Equity & Engagement	604,525	516,006	551,675	543,795	555,295
Govern. For Racial Equity	25	0	0	0	0
Mayor's Office	0	(429)	0	0	0
<b>Total Programs</b>	<b>1,834,045</b>	<b>\$1,603,284</b>	<b>\$1,794,858</b>	<b>\$1,814,599</b>	<b>\$1,869,711</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000434	Administrative Assistant	50,877	78,333	1.00	66,792	1.00	69,532	1.00	69,532
30000503	Disability Program Specialist	61,734	82,285	1.00	61,740	1.00	63,000	1.00	63,000
30001758	Equity and Human Rights Director	115,814	165,797	1.00	115,812	1.00	129,996	1.00	129,996
30000452	Management Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000464	Program Coordinator	68,078	90,792	5.00	380,086	6.00	498,283	5.00	423,883
30000465	Program Manager	71,510	95,472	2.00	184,451	2.00	188,772	2.00	188,772
30000462	Program Specialist, Assistant	50,877	78,333	0.00	0	0.00	0	0.00	0
<b>TOTAL FULL-TIME POSITIONS</b>				11.00	904,353	12.00	1,045,055	11.00	970,655
30000433	Administrative Specialist, Sr	47,362	72,904	0.90	42,624	-0.00	0	0.60	33,696
<b>TOTAL PART-TIME POSITIONS</b>				0.90	42,624	-0.00	0	0.60	33,696
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				11.90	946,977	12.00	1,045,055	11.60	1,004,351

# Portland Bureau of Transportation

Dan Saltzman, Commissioner-in-Charge

Leah Treat, Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget for the Portland Bureau of Transportation (PBOT) totals \$547,845,802, which is 4.8% greater than the bureau's base budget. The Proposed Budget includes \$9.6 million of one-time General Fund and Recreational Marijuana Tax Fund resources for major maintenance, capital projects, and for Vision Zero initiatives. Additionally, the Proposed Budget includes \$15.5 million in new maintenance, capital project, and support services activities, funded primarily by State Transportation House Bill 2017 funding, and adds a total of 39.10 FTE. The Proposed Budget includes a 5% (\$401,669) reduction of ongoing General Fund resources, which is replaced by interagency revenue to maintain current service levels.

### Major Maintenance & Infrastructure Replacement Projects

The Proposed Budget includes an increase of \$9.0 million in one-time General Fund resources from Capital Set-Aside to support the following:

- The replacement and/or upgrade of an estimated 455 corners with Americans with Disabilities Act ADA-accessible curb ramps (\$2.5 million).
- The reconstruction or replacement of three traffic signals at risk of failure (\$1.5 million).
- The Halsey Corridor Traffic Signal Replacement Project, which will reconstruct or replace traffic signals at risk of failure at five intersections between NE 47<sup>th</sup> and NE 74<sup>th</sup> on NE Halsey street, and construct safety and mode-share improvements on this High Crash Network (\$3 million).
- Updates to traffic signal hardware, wiring and poles, and software, including preventative maintenance work, while also leveraging additional private resources to maximize the City investment (\$1.75 million).
- Funding to locate and map underground circuitry networks for LED street lights to prevent the risk of electric shock to City employees and others conducting work on or around the circuitry network (\$250,000).

### Vision Zero Citywide Awareness Campaign

In addition to \$1.5 million in ongoing resources from the Recreational Marijuana Tax Fund for Vision Zero efforts, the Proposed Budget includes an additional \$250,000 from the Recreational Marijuana Tax Fund for a Citywide Awareness Campaign targeted at educating the public of the dangers of distracted driving and speeding, among other unsafe habits behind the wheel.

### Expanded Work with New Revenue

As a result of the State's passage of House Bill 2017 (HB 2017), PBOT projects a sustained increase in gas tax revenue from \$16.6 million in FY 2018-19 to \$35.1 million in FY 2027-28. The Proposed Budget includes \$15 million and 34.10 new FTE for expanded capital and engineering project work, maintenance activities, and additional support services to assist with project implementation. Details of these investments are listed below:

### New Capital Projects:

- Selling bonds to generate \$20 million in capital project funds for specified projects;
- \$1 million for Naito parkway multi-modal improvements;
- \$4.4 million for safety projects on SE Division, and citywide Vision Zero and Safe Routes to School projects;
- Seven new positions, including four positions to work on ADA ramp design, two signal and streetlight electricians, and one position and \$500,000 in contract resources to provide initial planning and design efforts on prospective projects; and
- \$500,000 to leverage outside resources to fund greater street improvements.

### Expanded Maintenance Investments:

- \$860,000 and six positions to fill 15-20 more potholes per day, and meet the City's 30-day repair goal;
- \$2 million for preventive pavement maintenance through micro-surfacing and slurry-seal treatment, potentially saving a net of \$1.6 million per year in what would otherwise be deferred maintenance costs;
- \$1 million and four positions to grade and gravel 20 lane-miles of unimproved streets annually, providing maintenance work on 36% of all unimproved streets per year;
- \$500,000 and nine positions for a night maintenance crew to increase volume of pavement striping and marking; and
- \$844,300 and one electrician for several projects, including preventive bridge maintenance, tunnel lining replacement, guardrail maintenance, and asset inspections and assessments.

### Additional Support Services:

- One legislative analyst to move projects and policies forward, and develop and maintain State transportation funding;
- Two positions to further equity goals: one assisting with the implementation of the bureau's equity plan, and the other to facilitate outreach to the Minority, Women, & Emerging Small Business (MWESB) community and managing existing contracts;
- One position to coordinate the existing modal planners and coordinators working in the Complete Streets Planning section; and
- Funding to support additional positions added during the FY 2017-18 Spring Supplemental Budget.

## **Columbia Blvd Crossing**

The Proposed Budget includes \$650,000 to accelerate and enhance planned safety improvements at North Columbia Boulevard near George Middle School. This work is funded with System Development Charge revenue. State funding in the amount of \$1.5 million has been earmarked for the project, but will not be released until 2019. This funding will enable the bureau to begin project design immediately and accelerate the project timeline.

## **NW Streetcar Extension**

The Proposed Budget includes \$370,000 in one-time General Fund resources for the design, initial project management, and public involvement for a 2.3-mile expansion of the Streetcar in NW Portland. This funding will support PBOT, Portland Streetcar Inc., TriMet and other City bureaus, in collaborating with the community in deciding between two possible streetcar alignments. The bureau and local business community highlight this project's

importance in making NW Portland a viable location for future residential development and low-income housing, by providing an enhanced, well connected transportation system across Portland.

### **Street Cleaning**

In response to the request for a five percent ongoing General Fund reduction option, the bureau identified and the Proposed Budget includes a \$401,669 reduction in ongoing General Fund support for street cleaning. The Proposed Budget shifts the resource to interagency revenue from the Bureau of Environmental Services. Street cleaning provides a stormwater management benefit by keeping debris out of the collection system.

### **Realignment: Regulatory Background Checks**

The Proposed Budget includes the realignment of \$417,548 of the bureau's service charges and fees paid by private-for-hire companies towards five new positions within PBOT to conduct background checks for private-for-hire drivers. This realignment creates additional opportunities in immigrant communities through fair background procedures within the private-for-hire industry, assisting to end racial disparities, and strengthen outreach to communities of color, immigrant and refugee communities that are interested in beginning a career in this industry.

### **Interagency Agreement Balancing**

The Proposed Budget includes a \$66,277 net decrease to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services.

### **Budget Notes**

#### Derelict RV Enforcement

In FY 2017-18, PBOT worked with local neighbors, the police bureau, vehicle owners, tow companies, and people experiencing homelessness to address safety and environmental hazards resulting from broken down RVs in the right-of-way. Council directs PBOT to continue current work with bureau resources in FY 2018-19, and to return to Council with a report on program challenges and successes in advance of the development of the FY 2019-20 budget.

#### ADA Compliance CAL Adjustment

City Council directs the Portland Bureau of Transportation and Portland Parks and Recreation to request General Fund increases of \$1,000,000 and \$500,000, respectively, to their FY 2019-20 Current Appropriation Level (CAL) targets during the FY 2018-19 Fall Supplemental Budget process. This funding will be dedicated to ADA compliance in each bureau.

#### Film Office Financing

Council directs the Portland Bureau of Transportation, Portland Parks and Recreation and the Office of Management & Finance to coordinate a plan that funds one-half of the Portland Film Office through filming permit revenues in FY 2019-20. Each bureau's requested budget should reflect any changes necessary to achieve this goal.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	0	9,787,463	18,539,874	18,500,000	18,500,000
Miscellaneous Fund Allocations	0	0	1,590,000	1,520,626	1,770,626
Licenses & Permits	8,375,150	11,491,538	9,830,300	11,468,649	11,280,000
Charges for Services	76,710,729	97,099,068	85,334,765	94,547,702	95,197,702
Intergovernmental	85,775,985	77,935,497	111,480,236	131,774,385	133,754,385
Bond & Note	13,824,403	59,714,761	16,874,506	5,000,000	5,000,000
Miscellaneous	6,343,354	7,617,447	2,204,447	2,158,430	2,158,430
<b>Total External Revenues</b>	<b>191,029,621</b>	<b>263,645,774</b>	<b>245,854,128</b>	<b>264,969,792</b>	<b>267,661,143</b>
<b>Internal Revenues</b>					
Fund Transfers - Revenue	36,184,106	27,150,428	32,720,917	80,247,607	34,801,885
Interagency Revenue	28,569,343	27,390,906	32,039,304	32,237,105	32,302,620
<b>Total Internal Revenues</b>	<b>64,753,449</b>	<b>54,541,334</b>	<b>64,760,221</b>	<b>112,484,712</b>	<b>67,104,505</b>
Beginning Fund Balance	80,846,171	127,823,551	143,359,701	213,080,154	213,080,154
<b>Total Resources</b>	<b>\$336,629,241</b>	<b>\$446,010,659</b>	<b>\$453,974,050</b>	<b>\$590,534,658</b>	<b>\$547,845,802</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	77,146,270	82,001,993	104,160,005	125,876,002	120,383,172
External Materials and Services	52,582,351	64,035,290	70,735,570	85,601,874	79,156,262
Internal Materials and Services	26,487,883	29,162,656	37,495,299	36,557,434	36,920,043
Capital Outlay	11,702,549	17,497,313	94,738,563	152,712,106	121,962,106
<b>Total Bureau Expenditures</b>	<b>167,919,053</b>	<b>192,697,252</b>	<b>307,129,437</b>	<b>400,747,416</b>	<b>358,421,583</b>
<b>Fund Expenditures</b>					
Debt Service	27,609,207	57,888,540	19,607,962	19,573,771	19,573,771
Contingency	0	0	114,787,419	157,820,760	157,596,569
Fund Transfers - Expense	13,277,430	12,822,322	10,776,185	10,719,664	10,580,832
Debt Service Reserves	0	0	1,673,047	1,673,047	1,673,047
<b>Total Fund Expenditures</b>	<b>40,886,637</b>	<b>70,710,862</b>	<b>146,844,613</b>	<b>189,787,242</b>	<b>189,424,219</b>
Ending Fund Balance	127,823,551	182,602,545	0	0	0
<b>Total Requirements</b>	<b>\$336,629,241</b>	<b>\$446,010,659</b>	<b>\$453,974,050</b>	<b>\$590,534,658</b>	<b>\$547,845,802</b>
<b>Programs</b>					
Administration & Support	6,833,128	8,648,105	10,083,689	4,770,138	5,269,366
Capital Improvements	37,933,709	56,777,910	143,234,128	224,103,791	186,131,882
Maintenance	55,685,856	54,558,127	63,397,187	73,634,556	73,298,402
Operations	67,466,360	72,713,110	90,414,433	98,238,931	93,721,933
<b>Total Programs</b>	<b>167,919,053</b>	<b>\$192,697,252</b>	<b>\$307,129,437</b>	<b>\$400,747,416</b>	<b>\$358,421,583</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>Safety</b>								
102nd Ave Crossing Improvements, NE	0	291,034	251,034	0	0	0	0	251,034
122nd Ave Safety Improve, Ph II, SE/NE	0	316,210	398,435	1,729,833	0	0	0	2,128,268
148th Ave: Halsey - Glisan, NE	0	1,454,497	1,348,138	0	0	0	0	1,348,138
20th Ave Bike: Jefferson-Raleigh, NW	0	0	333,913	156,087	0	0	0	490,000
4M Greenway: 130th-174th, SE	8,671	551,724	1,048,966	888,788	0	0	0	1,937,754
70s Greenway Killingsworth-Cully Park	200,000	0	605,486	3,358,055	827,192	0	0	4,790,733
72nd Ave: Sandy - Killingsworth, NE	0	0	919,755	3,814,550	0	0	0	4,734,305
7th/9th Ave Greenway: Lloyd-Fremont, NE	0	46,724	401,852	0	0	0	0	401,852
82nd Ave Crossing Improve, SE/NE	0	704,000	596,703	0	0	0	0	596,703
Active Transportation Improvements	0	6,499,720	1,550,000	900,000	900,000	900,000	900,000	5,150,000
ADA Accessible Sidewalks	0	0	5,301,270	2,198,730	0	0	0	7,500,000
Beaverton Hillsdale Hwy: 30th-39th, SW	76,421	0	294,772	0	0	0	0	294,772
Brentwood-Darlington - SRTS, SE	0	0	637,661	2,282,339	2,430,000	0	0	5,350,000
Bridge Column Safety	0	0	125,000	0	0	0	0	125,000
Burgard Rd at Time Oil Rd, N	592,595	265,719	358,865	0	0	0	0	358,865
Burnside St: 8th-24th, W	416,497	3,251,536	2,712,206	0	0	0	0	2,712,206
Capitol Hwy: Huber - Taylors Ferry, SW	0	0	2,050,587	0	0	0	0	2,050,587
Capitol Hwy: Multnomah Village - West Portland, SW	115,766	730,000	4,602,642	3,053,520	0	0	0	7,656,162
Central City Multi-Modal Safety Projects	176,266	1,114,272	1,290,428	6,835,815	0	0	0	8,126,243
Central Eastside Access and Circulation	0	0	319,331	4,080,669	0	0	0	4,400,000
CIP Spot Improvement Program	0	0	1,320,000	0	0	0	0	1,320,000
Connect Cully, NE	283,988	423,620	2,629,763	0	0	0	0	2,629,763
Cornfoot Rd: 47th Ave - Alderwood, NE	0	0	282,000	0	0	0	0	282,000
Division St: 82nd-174th, SE	77,408	185,379	5,315,000	0	0	0	0	5,315,000
Downtown I-405 Ped Safety Imp, SW	85,663	1,837,311	2,785,566	0	0	0	0	2,785,566
East Portland Access to Employment	243,595	965,727	2,585,810	2,049,880	0	0	0	4,635,690
Flander Crossing, NE	116,101	1,347,007	771,756	4,500,000	0	0	0	5,271,756
Foster Rd: Powell Blvd - 90th Ave, SE	1,244,780	3,602,052	5,485,167	0	0	0	0	5,485,167
Gideon Pedestrian Overcrossing, SE	0	0	626,256	0	0	0	0	626,256
Glisan St: 82nd-162nd, NE	0	0	586,219	0	0	0	0	586,219
Greeley Multiuse Path: Going-Interstate, N	0	0	555,333	0	0	0	0	555,333

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Halsey St: 114th-162nd, NE	3,028	996,972	1,934,513	0	0	0	0	1,934,513
Halsey/Weidler: 103rd - 113th, NE	480,896	5,147,318	5,053,804	0	0	0	0	5,053,804
Hawthorne Safety Improvements, SE	65,317	84,683	64,683	0	0	0	0	64,683
HOP Greenway: Gateway TC- 132nd, NE	0	551,724	878,500	506,021	0	0	0	1,384,521
Hwy Safety Improvement Prgm (HSIP) & Safety Ops CW	169,334	3,346,023	347,834	0	0	0	0	347,834
Hwy Safety Improvement Prgm (HSIP) Signals	3,810	0	1,996,098	0	0	0	0	1,996,098
I-205 Undercrossing @ Halsey, NE	0	0	673,332	2,753,594	0	0	0	3,426,926
Jade-Montevilla Connected Centers NE	0	0	748,699	3,801,801	2,643,500	0	0	7,194,000
Montavilla-Springwater Connector, SE/NE	0	0	156,114	918,781	0	0	0	1,074,895
Multnomah Blvd @ Garden Home, SW	0	0	295,343	1,060,657	750,000	0	0	2,106,000
Powell St Lighting: I-205-174th, SE	0	0	345,379	0	0	0	0	345,379
Priority Ramps/ADA Transition Plan, CW	0	331,034	331,034	0	0	0	0	331,034
Safe Routes to School, CW	0	0	3,512,275	2,744,275	0	0	0	6,256,550
Safer Access to Bus Shelters, SE/ NE	0	110,345	220,690	0	0	0	0	220,690
Safer Shoulders (BES Partnership)	0	823,679	790,250	0	0	0	0	790,250
Sandy at 31st & Glisan at 87th, NE	12,491	137,509	198,966	0	0	0	0	198,966
Southwest in Motion Bike Lanes, SW	0	0	185,379	0	0	0	0	185,379
Southwest in Motion Xing Priorities, SW	0	0	551,724	0	0	0	0	551,724
Sullivan's Crossing over I-84, NE	889	1,085,086	1,630,946	9,868,165	0	0	0	11,499,111
US 30 Xing Enhance (Linnton), NW	0	185,381	185,381	0	0	0	0	185,381
<b>Total Safety</b>	<b>4,373,516</b>	<b>36,386,286</b>	<b>68,190,858</b>	<b>57,501,560</b>	<b>7,550,692</b>	<b>900,000</b>	<b>900,000</b>	<b>135,043,110</b>

**Health & Livability**

20th Ave: Raleigh-Upshur LID, NW	513,910	5,941,157	5,716,203	0	0	0	0	5,716,203
27th & Holland LID, NE	21,369	0	199,668	320,985	0	0	0	520,653
47th Avenue Phase I LID, SW	28,442	0	433,623	0	0	0	0	433,623
Bike Parking, CW	0	70,000	70,000	70,000	70,000	70,000	70,000	350,000
Burlington & Edison LID, N.	26,649	0	404,828	952,559	0	0	0	1,357,387
Cully Neighborhood St Improvements, NE	0	0	500,000	925,000	0	0	0	1,425,000
Division/Midway Street Improvements, SE	0	0	212,500	550,000	987,500	0	0	1,750,000
East Portland Access Transit	991,193	3,082,470	3,431,287	0	0	0	0	3,431,287
Errol Heights, SE	304,543	0	3,360,000	0	0	0	0	3,360,000
Federal and State Program Match Fund	0	1,000,000	341,805	637,987	1,283,457	1,283,457	1,283,457	4,830,163
Front Ave: 9th-19th LID, NW	3,575	1,496,426	2,092,799	0	0	0	0	2,092,799

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Gravel Street Program	0	1,629,166	478,801	478,801	478,801	478,801	478,801	2,394,005
LID Street Design	0	176,000	185,000	0	0	0	0	185,000
Marine Drive Path: NE 112th Ave- 185th Ave Sec.	217,857	624,153	236,775	0	0	0	0	236,775
OR99W: SW 19th Ave to SW 26th - Barbur Blvd Demo	8,625	816,092	505,000	1,494,332	0	0	0	1,999,332
PDC Small Projects	0	200,000	200,000	0	0	0	0	200,000
Powell-Division High Capacity Transit	1,588,464	1,198,652	691,905	1,769,000	3,205,979	0	0	5,666,884
Pre-LID Street Design	0	30,000	30,000	30,000	30,000	30,000	30,000	150,000
Public Work Permits	0	0	2,265,215	2,200,000	2,200,000	2,200,000	2,200,000	11,065,215
Red Electric Trail, SW	318,641	1,712,969	1,547,689	1,547,689	0	0	0	3,095,378
Suttle Road LID, N.	0	0	2,423,274	6,089,255	0	0	0	8,512,529
<b>Total Health &amp; Livability</b>	<b>4,023,268</b>	<b>17,977,085</b>	<b>25,326,372</b>	<b>17,065,608</b>	<b>8,255,737</b>	<b>4,062,258</b>	<b>4,062,258</b>	<b>58,772,233</b>

#### Asset Management

122nd Ave: Johnson Creek Br Repl, SE	361,454	550,000	3,163,554	0	0	0	0	3,163,554
136th Ave: Foster-Division, SE	0	0	2,514,694	3,795,306	0	0	0	6,310,000
42nd Ave & Wisteria Dr, NE	22,908	669,000	610,000	0	0	0	0	610,000
42nd Ave: Kilingsworth - Columbia, NE	0	0	3,131,218	10,139,604	0	0	0	13,270,822
45th Drive Landslide Abatement, SW	20,178	0	205,922	0	0	0	0	205,922
4th Ave: Lincoln-Burnside, SW	0	0	1,711,228	1,361,772	0	0	0	3,073,000
50th Ave: Division-Hawthorne, SE	157,935	1,345,000	490,000	0	0	0	0	490,000
Alberta St: 15th-30th, NE	0	0	391,980	1,328,020	0	0	0	1,720,000
Bridges/Overpasses	0	5,518,551	0	124,724	124,724	124,724	124,724	498,896
Capitol Hwy: Multnomah-Texas, SW	15,485	350,000	1,463,000	0	0	0	0	1,463,000
College St Landslide Abatement, SW	16,604	0	355,496	0	0	0	0	355,496
Columbia Blvd: Interstate Pl-Kerby, N	144,043	1,850,000	1,045,000	0	0	0	0	1,045,000
Denver Ave: Lombard-Watts, N	22,785	235,000	545,000	0	0	0	0	545,000
Going St: Interstate Blvd - I-5 Ramp, N	6,768	0	355,232	0	0	0	0	355,232
Guardrail Replacement	0	0	344,000	0	0	0	0	344,000
Lighting Efficiency Program, CW	14,359,646	7,124,506	5,000,000	0	0	0	0	5,000,000
Lombard St: N Ramsey to 2,500i north, N	10,724	0	661,700	0	0	0	0	661,700
Marine Dr: Kelly Pt Park to Leadbetter, N	13,294	0	1,000,000	0	0	0	0	1,000,000
MLK: Tillamook to Columbia, NE	0	0	500,000	0	0	0	0	500,000
Naito Pkwy: Harrison-Jefferson, SW	120,067	3,129,777	6,195,444	0	0	0	0	6,195,444
Regional Signal System ñ CONOPS & Implementation	0	200,000	980,000	0	0	0	0	980,000
Road Rehabilitation Program (Paving Preservation), CW	0	0	0	0	0	0	0	0

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
Signal Communication System, CW	0	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Signal Reconstruction, CW	0	1,770,144	8,053,809	349,609	349,609	349,609	349,609	9,452,245
Street Light Replacement, CW	0	229,609	479,609	229,609	229,609	229,609	229,609	1,398,045
Sunderland Rd Bridge Replacement, N	11,515	334,162	304,880	563,605	0	0	0	868,485
Taylor's Ferry Rd. Rockslide Abatement, SW	28,418	571,582	521,582	0	0	0	0	521,582
Thurman Bridge Painting, NW	0	0	500,000	0	0	0	0	500,000
Thurman St Landslide Abatement, NW	0	0	471,500	0	0	0	0	471,500
Upper Hall St Landslide Abatement, SW	14,305	0	337,395	0	0	0	0	337,395
Vermont St: Capitol-Oleson, SW	288,998	2,559,000	2,190,000	0	0	0	0	2,190,000
Williams Ave: Stanton-Cook, N	0	620,000	480,000	0	0	0	0	480,000
<b>Total Asset Management</b>	<b>15,615,127</b>	<b>27,106,331</b>	<b>44,052,243</b>	<b>17,942,249</b>	<b>753,942</b>	<b>753,942</b>	<b>753,942</b>	<b>64,256,318</b>
<b>Economic Vitality</b>								
10th and Yamhill Parking Garage	1,088,684	8,651,091	13,258,416	1,684,816	0	0	0	14,943,232
47th Ave: Columbia-Cornfoot, NE	510,047	4,240,147	4,178,867	0	0	0	0	4,178,867
Bond Ave: Gibbs - Porter, SW	0	510,442	2,362,631	3,000,000	2,637,369	0	0	8,000,000
Bond: Gibbs-River Pkwy, SW	2,122,198	3,886,516	2,833,813	0	0	0	0	2,833,813
Columbia Blvd ITS, N/NE	1,130	557,227	557,227	0	0	0	0	557,227
Columbia Blvd/MLK Blvd, N	1,319,562	2,323,002	222,954	0	0	0	0	222,954
Columbia Blvd: Cully Blvd & Alderwood Rd, NE	1,006	4,130,654	4,127,932	0	0	0	0	4,127,932
Going to the Island Freight Improvements, N	0	111,450	445,800	0	0	0	0	445,800
I-5 Rose Quarter Improvements Project	0	0	339,284	0	0	0	0	339,284
Lombard Streetscape: Drummond- Albina, N	0	1,996,386	178,007	733,048	0	0	0	911,055
Lowell St: Macadam-Moody, S	0	0	3,829,188	2,103,590	0	0	0	5,932,778
Macadam/Bancroft LID, S	0	0	2,362,419	0	0	0	0	2,362,419
Parking Machines	0	1,250,000	405,150	0	0	0	0	405,150
South Rivergate Freight Project, N	109,169	959,182	969,132	3,700,000	12,190,050	0	0	16,859,182
St. Johns Truck Strategy, Ph. II, N	283,216	3,294,806	2,562,700	0	0	0	0	2,562,700
SW Corridor Transit Project	1,042,605	1,928,800	886,664	0	0	0	0	886,664
<b>Total Economic Vitality</b>	<b>6,477,617</b>	<b>33,839,703</b>	<b>39,520,184</b>	<b>11,221,454</b>	<b>14,827,419</b>	<b>0</b>	<b>0</b>	<b>65,569,057</b>
<b>Total Requirements</b>	<b>30,489,528</b>	<b>115,309,405</b>	<b>177,089,657</b>	<b>103,730,871</b>	<b>31,387,790</b>	<b>5,716,200</b>	<b>5,716,200</b>	<b>323,640,718</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000062	Accountant I	41,995	60,382	3.00	181,152	3.00	181,152	3.00	181,152
30000434	Administrative Assistant	50,877	78,333	7.00	511,448	7.00	521,828	7.00	521,828
30000433	Administrative Specialist, Sr	47,362	72,904	2.00	105,048	2.00	106,624	2.00	106,624
30000436	Administrative Supervisor I	61,734	82,285	2.00	164,568	2.00	164,568	2.00	164,568
30000437	Administrative Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000207	Applications Analyst IV-Generalist	75,150	100,526	2.00	201,048	2.00	201,048	2.00	201,048
30000090	Asphalt Raker	49,442	57,408	11.00	591,648	12.00	645,996	11.00	596,556
30002494	Auto Equip Oper II: Tractor-Trailr-CL	48,922	58,885	1.00	58,884	1.00	58,884	1.00	58,884
30000102	Automotive Equip Oper II: Sewer Vacuum	48,922	58,885	9.00	523,092	9.00	528,240	9.00	528,240
30000103	Automotive Equip Oper II: Street Sweeper	48,922	58,885	11.00	647,724	15.00	856,476	11.00	647,724
30002493	Automotive Equipment Oper I-CL	46,051	55,827	52.00	2,824,704	53.00	2,870,760	54.00	2,916,816
30000441	Business Operations Manager	84,739	112,882	1.00	104,244	1.00	107,814	1.00	107,814
30000442	Business Operations Manager, Sr	105,248	146,973	1.00	135,141	1.00	140,677	1.00	140,677
30000440	Business Operations Supervisor	75,150	100,526	3.00	295,332	3.00	298,230	3.00	298,230
30000448	Business Systems Analyst	64,813	86,403	1.00	75,612	1.00	75,612	1.00	75,612
30000447	Business Systems Analyst, Assistant	50,877	78,333	1.00	68,646	1.00	71,460	1.00	71,460
30000449	Business Systems Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000331	CAD Analyst	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000329	CAD Technician II	57,200	72,987	3.00	218,952	3.00	218,952	3.00	218,952
30001259	Capital Program Manager	84,739	112,882	2.00	188,418	2.00	192,672	2.00	192,672
30000399	Capital Project Manager I	69,472	88,712	5.00	408,060	5.00	412,732	5.00	412,732
30000686	Capital Project Manager II	75,150	100,526	6.00	553,560	6.00	559,652	6.00	559,652
30000687	Capital Project Manager III	78,770	105,851	6.00	555,145	6.00	563,965	6.00	563,965
30002499	Carpenter-CL	58,926	65,915	5.00	329,580	5.00	329,580	5.00	329,580
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.00	67,188	1.00	69,934	1.00	69,934
30000492	Community Outreach & Informtn Rep	61,734	82,285	1.00	71,700	1.00	74,640	1.00	74,640
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	1.00	88,389	1.00	90,792	1.00	90,792
30002497	Concrete Finisher-CL	58,053	64,938	17.00	1,076,496	17.00	1,076,496	17.00	1,076,496
30002495	Construction Equipment Operator-CL	49,046	62,629	18.00	1,117,512	20.00	1,229,464	19.00	1,177,024
30000334	Development Services Technician III	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000732	Development Supervisor I	71,510	95,472	1.00	79,020	1.00	81,450	1.00	81,450
30000836	Development Supervisor II	78,770	105,851	5.00	465,822	5.00	473,058	5.00	473,058
30000634	Electrical Supervisor	71,510	95,472	2.00	143,016	2.00	143,016	2.00	143,016
30000116	Electrician	71,074	76,710	18.00	1,364,908	21.00	1,593,176	21.00	1,593,176
30000121	Electrician/Instrument Technician	73,237	79,040	1.00	79,044	1.00	79,044	1.00	79,044
30000237	Electronics Technician II:Traffic Signal	61,818	74,942	3.00	224,820	3.00	224,820	3.00	224,820
30000683	Engineer, Chief	115,814	165,797	1.00	165,792	1.00	165,792	1.00	165,792
30000684	Engineer, City Traffic	105,789	141,086	1.00	141,084	1.00	141,084	1.00	141,084
30000682	Engineer, Principal	105,789	141,086	2.00	280,628	2.00	282,168	2.00	282,168
30000680	Engineer, Sr	91,603	122,096	10.00	1,126,764	11.00	1,233,117	11.00	1,233,117
30000681	Engineer, Supervising	98,446	131,269	5.00	636,518	5.00	645,958	5.00	645,958
30001734	Engineer-Bridge	91,333	110,989	3.00	310,912	4.00	410,394	4.00	410,394
30000365	Engineer-Civil	91,333	110,989	8.00	861,672	8.00	878,180	8.00	878,180
30000370	Engineer-Traffic	91,333	110,989	9.00	935,062	9.00	950,184	9.00	950,184
30000358	Engineering Associate, Sr-Civil	78,978	100,672	5.00	423,228	8.00	672,012	8.00	672,012
30000363	Engineering Associate, Sr-Traffic	78,978	100,672	15.00	1,346,144	15.00	1,379,538	15.00	1,379,538
30000353	Engineering Associate-Civil	64,896	86,965	12.00	807,583	12.00	813,828	12.00	813,828
30000356	Engineering Associate-Structural	64,896	86,965	1.00	64,896	1.00	64,896	1.00	64,896
30000696	Engineering Survey Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000324	Engineering Technician I	42,682	57,200	17.00	770,873	17.00	789,012	17.00	789,012

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000325	Engineering Technician II	57,200	72,987	34.00	2,146,347	34.00	2,203,355	34.00	2,203,355
30000326	Engineering Technician III	69,472	88,712	8.00	651,456	8.00	662,271	8.00	662,271
30001810	Env Policy & Hazardous Materials Coord	78,770	100,485	1.00	100,488	1.00	100,488	1.00	100,488
30000095	Environmental Systems Crew Leader	59,592	64,771	11.00	702,168	11.00	702,168	11.00	702,168
30000094	Environmental Systems Maintenance Tech	55,390	61,859	10.00	605,664	10.00	605,664	10.00	605,664
30000567	Financial Analyst	64,813	86,403	2.00	162,948	2.00	166,080	2.00	166,080
30000566	Financial Analyst, Assistant	50,877	78,333	1.00	65,048	1.00	67,708	1.00	67,708
30000569	Financial Analyst, Principal	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000568	Financial Analyst, Sr	71,510	95,472	3.00	281,004	3.00	284,084	3.00	284,084
30000127	General Mechanic	51,542	64,230	2.00	123,795	2.00	127,050	2.00	127,050
30000341	GIS Technician I	42,682	57,200	0.00	0	0.00	0	0.00	0
30000342	GIS Technician II	57,200	72,987	7.00	485,418	7.00	492,857	7.00	492,857
30000343	GIS Technician III	69,472	88,712	3.00	263,348	3.00	266,148	3.00	266,148
30000372	Graphics Designer II	57,200	72,987	1.00	70,347	1.00	72,984	1.00	72,984
30000166	Lighting & Signal Inspector	72,779	84,219	1.00	72,780	1.00	72,780	1.00	72,780
30000855	Maintenance Group Manager	105,248	146,973	1.00	126,108	1.00	126,108	1.00	126,108
30000644	Maintenance Planner/Scheduler	61,734	82,285	4.00	293,094	4.00	300,803	4.00	300,803
30000451	Management Analyst	64,813	86,403	5.00	350,544	5.00	360,998	5.00	360,998
30000453	Management Analyst, Principal	84,739	112,882	6.00	583,534	6.00	602,187	6.00	602,187
30000452	Management Analyst, Sr	71,510	95,472	8.00	708,260	10.00	880,872	10.00	880,872
30000450	Management Assistant	50,877	78,333	1.00	51,053	2.00	131,473	2.00	131,473
30000978	Mapping Data Technician II	69,472	88,712	2.00	155,092	2.00	162,605	2.00	162,605
30000347	Materials Quality Compliance Specialist	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716
30000012	Office Support Specialist II	34,798	49,962	7.00	335,248	7.00	338,280	7.00	338,280
30000013	Office Support Specialist III	44,512	58,989	7.00	348,396	7.00	371,252	7.00	371,252
30000112	Painter	56,805	63,544	1.00	63,540	1.00	63,540	1.00	63,540
30000185	Parking Code Enforcement Officer	42,182	55,411	66.00	3,358,463	72.00	3,750,134	66.00	3,417,638
30000638	Parking Control Manager	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000637	Parking Enforcement Supervisor	68,078	90,792	4.00	311,706	4.00	320,776	4.00	320,776
30001859	Parking Pay Station Analyst	68,078	90,792	1.00	90,792	1.00	90,792	1.00	90,792
30000099	Parking Pay Station Technician	52,062	62,858	6.00	353,312	6.00	358,452	6.00	358,452
30000385	Planner II. City-Land Use	76,752	88,837	2.00	177,672	2.00	177,672	2.00	177,672
30000388	Planner II. City-Transportation	76,752	88,837	2.00	155,074	3.00	244,427	3.00	244,427
30000375	Planner, Associate	60,674	70,221	3.00	182,512	3.00	190,986	3.00	190,986
30000393	Planner, Sr City-Land Use	82,514	95,493	2.00	190,992	2.00	190,992	2.00	190,992
30000396	Planner, Sr City-Transportation	82,514	95,493	4.00	373,032	4.00	377,080	4.00	377,080
30000395	Planner, Sr City-Transportation Modeling	82,514	95,493	1.00	95,496	1.00	95,496	1.00	95,496
30000640	Portland Streetcar Maintenance Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000643	Portland Streetcar Maintenance Supvr	64,813	86,403	4.00	312,636	4.00	319,020	4.00	319,020
30000639	Portland Streetcar Operations Manager	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000839	Portland Streetcar Operations Supvr	64,813	86,403	4.00	331,738	4.00	337,449	4.00	337,449
30000464	Program Coordinator	68,078	90,792	5.00	399,630	5.00	407,223	5.00	407,223
30000465	Program Manager	71,510	95,472	6.00	550,272	6.00	554,092	6.00	554,092
30000466	Program Manager, Sr	84,739	112,882	3.00	307,512	3.00	309,262	3.00	309,262
30000463	Program Specialist	61,734	82,285	7.00	538,760	9.00	692,654	9.00	692,654
30000462	Program Specialist, Assistant	50,877	78,333	9.00	541,626	10.00	604,071	10.00	604,071
30000497	Public Information Manager	78,770	105,851	1.00	125,940	1.00	125,940	1.00	125,940
30000495	Public Information Officer	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000632	Public Works Division Manager	97,989	132,766	3.00	363,528	3.00	367,536	3.00	367,536
30000690	Public Works Inspection Supervisor	71,510	95,472	2.00	167,736	2.00	172,608	2.00	172,608

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000228	Public Works Inspector	62,774	71,739	11.00	739,524	11.00	751,079	11.00	751,079		
30000229	Public Works Inspector, Sr	68,099	80,226	7.00	531,096	7.00	536,316	7.00	536,316		
30000629	Public Works Supervisor I	50,877	78,333	1.00	50,880	1.00	50,880	1.00	50,880		
30000630	Public Works Supervisor II	64,813	86,403	22.00	1,721,294	23.00	1,834,445	23.00	1,834,445		
30000190	Regulatory Program Administrator	67,163	83,075	1.00	83,076	1.00	83,076	1.00	83,076		
30000189	Regulatory Program Specialist	46,717	61,859	9.00	501,254	14.00	745,694	14.00	745,694		
30000697	Right of Way Acquisition Supervisor	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852		
30000348	Right of Way Agent I	42,682	57,200	2.00	87,492	2.00	88,815	2.00	88,815		
30000349	Right of Way Agent II	57,200	72,987	3.00	204,092	3.00	206,952	3.00	206,952		
30000350	Right of Way Agent III	69,472	88,712	4.00	340,047	4.00	343,728	4.00	343,728		
30000481	Risk Specialist	61,734	82,285	1.00	75,000	1.00	75,000	1.00	75,000		
30000485	Safety & Risk Officer I	71,510	95,472	2.00	168,054	2.00	174,942	2.00	174,942		
30000029	Service Dispatcher	37,336	53,830	5.00	251,052	5.00	254,723	5.00	254,723		
30000197	Sidewalk Inspector	56,950	67,995	6.00	407,952	7.00	464,904	7.00	464,904		
30000089	Sign Maker	58,053	64,938	1.00	64,944	1.00	64,944	1.00	64,944		
30000402	Signals & Street Lighting Technician	69,472	88,712	1.00	88,716	1.00	88,716	1.00	88,716		
30002133	Site Operations Crew Leader	59,592	64,771	2.00	129,552	2.00	129,552	2.00	129,552		
30002483	Storekeeper/Acquisition Specialist I-CL	46,301	56,680	1.00	56,676	1.00	56,676	1.00	56,676		
30002484	Storekeeper/Acquisition Specialist II-CL	48,651	59,509	5.00	286,680	5.00	290,897	5.00	290,897		
30002485	Storekeeper/Acquisition Specialist III-CL	54,974	68,328	3.00	199,644	3.00	201,348	3.00	201,348		
30000468	Stores System Supervisor II	64,813	86,403	1.00	85,320	1.00	86,400	1.00	86,400		
30000702	Street Lights/Signals Manager	84,739	112,882	1.00	108,930	1.00	112,072	1.00	112,072		
30000091	Street Maintenance Crew Leader	59,592	64,771	10.00	627,024	11.00	686,616	11.00	686,616		
30001883	Streetcar Officer	38,522	55,162	3.00	142,462	3.00	144,582	3.00	144,582		
30001079	Survey Project Support Tech	58,219	63,565	1.00	63,564	1.00	63,564	1.00	63,564		
30000224	Surveying Aide II	50,960	59,322	6.00	355,968	6.00	355,968	6.00	355,968		
30000694	Surveying Supervisor	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524		
30000225	Surveyor I	58,219	72,342	4.00	289,392	4.00	289,392	4.00	289,392		
30000226	Surveyor II	73,362	85,426	4.00	337,608	4.00	337,608	4.00	337,608		
30001558	Timekeeping Specialist	37,398	53,747	5.00	242,025	4.00	208,104	4.00	208,104		
30000092	Traffic Crew Leader	59,592	64,771	8.00	497,472	10.00	616,656	10.00	616,656		
30000699	Traffic Investigations Manager	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884		
30001183	Transportation Demand Mgmt Assistant	37,128	47,403	3.00	113,196	1.00	40,095	1.00	40,095		
30000351	Transportation Demand Mgmt Spec I	57,200	72,987	7.00	437,863	9.00	572,772	9.00	572,772		
30000352	Transportation Demand Mgmt Spec II	69,472	88,712	5.00	424,332	4.80	406,596	4.80	406,596		
30000853	Transportation Dev Perm & Transit Grp Mgr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976		
30000420	Transportation Director	146,474	209,893	1.00	202,776	1.00	209,892	1.00	209,892		
30002083	Transportation Director, Assistant	115,814	165,797	1.00	157,392	1.00	161,696	1.00	161,696		
30000642	Transportation Division Manager	97,989	132,766	8.00	963,371	8.00	988,647	8.00	988,647		
30000740	Transportation Planner, Supervising	84,739	112,882	3.00	297,764	3.00	304,576	3.00	304,576		
30000739	Transportation Planning Coordinator	68,078	90,792	3.00	263,292	4.00	346,656	4.00	346,656		
30000854	Transportation Systems Grp Mgr	105,248	146,973	2.00	283,656	2.00	288,793	2.00	288,793		
30001037	Utility Locator	53,165	57,200	5.00	286,020	5.00	286,020	5.00	286,020		
30002489	Utility Worker I-CL	45,469	49,442	11.00	539,868	11.00	539,868	11.00	539,868		
30002490	Utility Worker II-CL	49,442	53,165	138.00	7,241,208	149.00	7,798,648	150.00	7,848,088		
30000123	Welder	58,053	64,938	2.00	129,888	2.00	129,888	2.00	129,888		
<b>TOTAL FULL-TIME POSITIONS</b>						886.00	60,678,242	935.80	64,470,828	925.80	63,923,196
30000324	Engineering Technician I	42,682	57,200	0.90	40,320	0.00	(9,630)	0.00	(9,630)		
30000463	Program Specialist	61,734	82,285	0.90	46,758	0.62	35,265	0.62	35,265		
30000189	Regulatory Program Specialist	46,717	61,859	1.80	91,320	1.80	95,244	1.80	95,244		

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000029	Service Dispatcher	37,336	53,830	1.80	76,884	1.80	82,704	1.80	82,704
30000351	Transportation Demand Mgmt Spec I	57,200	72,987	0.90	51,480	1.00	59,736	1.00	59,736
30000352	Transportation Demand Mgmt Spec II	69,472	88,712	0.90	79,836	0.50	44,352	0.50	44,352
<b>TOTAL PART-TIME POSITIONS</b>						7.20	386,598	5.72	307,671
30000433	Administrative Specialist, Sr	47,362	72,904	1.58	74,993	1.00	62,604	1.00	62,604
30000448	Business Systems Analyst	64,813	86,403	1.00	86,400	0.92	79,200	0.92	79,200
30000116	Electrician	71,074	76,710	3.00	230,148	3.00	228,312	3.00	228,312
30000370	Engineer-Traffic	91,333	110,989	1.00	91,332	1.00	95,892	1.00	95,892
30000358	Engineering Associate, Sr-Civil	78,978	100,672	0.92	75,922	0.00	0	0.00	0
30000363	Engineering Associate, Sr-Traffic	78,978	100,672	1.00	78,984	1.00	81,864	1.00	81,864
30000353	Engineering Associate-Civil	64,896	86,965	0.00	0	0.00	0	0.00	0
30000324	Engineering Technician I	42,682	57,200	0.00	0	0.00	0	0.00	0
30000325	Engineering Technician II	57,200	72,987	0.83	54,549	0.90	62,018	0.90	62,018
30000452	Management Analyst, Sr	71,510	95,472	1.00	71,508	0.00	0	0.00	0
30000375	Planner, Associate	60,674	70,221	1.00	60,672	0.00	0	0.00	0
30000839	Portland Streetcar Operations Supvr	64,813	86,403	1.00	85,284	1.00	85,935	1.00	85,935
30000466	Program Manager, Sr	84,739	112,882	1.00	98,340	1.00	102,036	1.00	102,036
30000462	Program Specialist, Assistant	50,877	78,333	1.00	50,880	0.00	0	0.00	0
30000228	Public Works Inspector	62,774	71,739	0.00	0	0.00	0	0.00	0
30000190	Regulatory Program Administrator	67,163	83,075	0.58	39,567	1.00	74,711	1.00	74,711
30000189	Regulatory Program Specialist	46,717	61,859	0.00	0	0.00	0	0.00	0
30001183	Transportation Demand Mgmt Assistant	37,128	47,403	1.00	42,801	0.00	0	0.00	0
30000351	Transportation Demand Mgmt Spec I	57,200	72,987	1.00	57,204	1.00	59,504	1.00	59,504
30000739	Transportation Planning Coordinator	68,078	90,792	0.92	70,147	1.00	82,188	1.00	82,188
<b>TOTAL LIMITED TERM POSITIONS</b>						17.83	1,268,731	12.82	1,014,264
<b>GRAND TOTAL</b>						911.03	62,333,571	954.34	65,792,763

# Office of the City Auditor

Mary Hull Caballero, City Auditor

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the Office of the City Auditor's General Fund allocation by 4.2% while increasing the number of FTEs by 2.4. The office's Proposed Budget totals \$55.5 million, with a total staffing of 55.1 FTEs.

### **Increased General Fund Allocation for Inflationary Increases**

Consistent with other elected offices, funds for inflationary increases in the Auditor's Office will no longer be placed in the City's Compensation Set-Aside but are now included in the office's General Fund allocation base starting next year. The amount totals \$227,280 in FY 2018-19.

### **Convert Limited-Term Independent Police Review (IPR) Positions to Ongoing**

The Mayor's Proposed Budget allocates an additional \$123,652 in ongoing General Fund resources to fund a Complaints Investigator position (1.0 FTE) that was previously funded one-time during the FY 2017-18 Fall Supplemental budget. The position will help the Auditor's Office meet its obligations under the settlement agreement with the US Department of Justice regarding turnaround times for investigations of complaints of police misconduct.

In addition, the Proposed Budget includes a Senior Management Analyst (1.0 FTE), also previously funded one-time during the FY 2017-18 Fall Supplemental budget, to add capacity for settlement-related analysis and reporting; updating and maintaining rules, policies and procedures; improving data systems; and identifying and analyzing systemic problems that could be improved with better policies or practices. The position is funded by existing resources in the Auditor's budget.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$66,466 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$63,304 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	1,458,386	1,386,386	1,139,417	1,370,213	1,370,213
Bond & Note	2,329,971	4,015,596	13,629,814	18,486,186	18,486,186
Miscellaneous	10,441,519	7,828,342	6,502,603	6,520,242	6,520,242
<b>Total External Revenues</b>	<b>14,229,876</b>	<b>13,230,324</b>	<b>21,271,834</b>	<b>26,376,641</b>	<b>26,376,641</b>
<b>Internal Revenues</b>					
General Fund Discretionary	3,514,658	3,797,625	6,187,215	4,828,959	6,026,142
General Fund Overhead	4,742,122	5,183,821	4,454,893	5,347,178	4,305,632
Fund Transfers - Revenue	0	500,000	0	0	0
Interagency Revenue	67,521	144,313	158,904	164,019	164,019
<b>Total Internal Revenues</b>	<b>8,324,301</b>	<b>9,625,759</b>	<b>10,801,012</b>	<b>10,340,156</b>	<b>10,495,793</b>
Beginning Fund Balance	17,297,763	17,925,501	16,691,143	18,582,464	18,582,464
<b>Total Resources</b>	<b>\$39,851,940</b>	<b>\$40,781,584</b>	<b>\$48,763,989</b>	<b>\$55,299,261</b>	<b>\$55,454,898</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	5,753,671	6,046,533	6,787,840	7,134,456	7,236,844
External Materials and Services	1,266,950	1,202,787	1,856,109	1,577,597	1,578,275
Internal Materials and Services	3,213,855	3,345,949	3,725,173	3,226,541	3,279,112
<b>Total Bureau Expenditures</b>	<b>10,234,476</b>	<b>10,595,269</b>	<b>12,369,122</b>	<b>11,938,594</b>	<b>12,094,231</b>
<b>Fund Expenditures</b>					
Debt Service	11,147,448	6,002,117	11,173,693	7,988,779	7,988,779
Contingency	0	0	2,511,675	3,475,645	3,475,647
Fund Transfers - Expense	544,515	5,730,261	7,855,582	16,074,160	16,074,158
Debt Service Reserves	0	0	0	15,822,083	15,822,083
<b>Total Fund Expenditures</b>	<b>11,691,963</b>	<b>11,732,378</b>	<b>21,540,950</b>	<b>43,360,667</b>	<b>43,360,667</b>
Ending Fund Balance	17,925,501	18,453,937	14,853,917	0	0
<b>Total Requirements</b>	<b>\$39,851,940</b>	<b>\$40,781,584</b>	<b>\$48,763,989</b>	<b>\$55,299,261</b>	<b>\$55,454,898</b>
<b>Programs</b>					
Administration & Support	666,360	1,111,656	1,609,235	1,195,413	1,195,413
Assessments & Improvements	1,664,892	1,357,261	1,465,673	1,495,205	1,495,205
Assessments, Finance & Foreclosure	2	(224)	0	0	0
Audit Services	1,885,220	2,004,379	2,565,124	2,343,833	2,505,759
City Recorder	3,460,086	3,402,662	3,478,328	3,508,460	3,508,460
Hearings Office	574,210	619,574	669,315	635,494	641,760
Independent Police Review	1,660,447	1,744,386	2,220,151	2,396,618	2,384,063
Ombudsman Office	323,234	355,575	361,296	363,571	363,571
Operations and Strategic Support	25	0	0	0	0
<b>Total Programs</b>	<b>10,234,476</b>	<b>\$10,595,269</b>	<b>\$12,369,122</b>	<b>\$11,938,594</b>	<b>\$12,094,231</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000434	Administrative Assistant	50,877	78,333	1.00	75,276	1.00	78,336	1.00	78,336
30000433	Administrative Specialist, Sr	47,362	72,904	2.00	135,592	2.00	141,157	2.00	141,157
30002208	Archives & Records Mgmt Coord	68,078	90,792	2.00	161,895	2.00	164,820	2.00	164,820
30000542	Archives & Records Mgmt Spec	47,362	72,904	2.00	103,149	2.00	107,373	2.00	107,373
30000544	Archives & Records Mgmt Spec, Sr	61,734	82,285	1.00	81,780	1.00	82,242	1.00	82,242
30000545	Archivist, City	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000551	Audit Services, Director of	97,989	132,766	1.00	84,216	1.00	119,714	1.00	119,714
30002458	Auditor's Senior Staff Representative	95,014	146,994	1.00	139,980	1.00	143,333	1.00	143,333
30000558	Auditor, Chief Deputy City	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000003	Auditor, City	116,771	116,771	1.00	116,772	1.00	116,772	1.00	116,772
30000441	Business Operations Manager	84,739	112,882	0.00	0	0.00	0	1.00	112,884
30000448	Business Systems Analyst	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000546	Clerk to City Council	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000491	Community Outreach & Informtn Assistant	50,877	78,333	1.00	64,122	1.00	66,756	1.00	66,756
30000492	Community Outreach & Informtn Rep	61,734	82,285	1.00	82,284	1.00	82,284	0.00	0
30000493	Community Outreach & Informtn Rep, Sr	68,078	90,792	1.00	90,378	1.00	90,792	1.00	90,792
30000553	Complaint Investigator	64,813	86,403	7.00	544,381	8.00	632,188	8.00	632,188
30000547	Council Support & Contracts Supervisor	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000568	Financial Analyst, Sr	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000552	Foreclosure Program Manager	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000028	Hearings Clerk	48,173	63,357	2.00	118,272	2.00	120,252	2.00	120,252
30000598	Hearings Officer	97,989	132,766	1.00	129,168	1.00	132,768	1.00	132,768
30000556	IPR Program Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000555	IPR Program Manager, Assistant	78,770	105,851	2.00	206,912	2.00	210,297	2.00	210,297
30000451	Management Analyst	64,813	86,403	2.00	169,074	2.00	171,768	2.00	171,768
30000452	Management Analyst, Sr	71,510	95,472	1.00	86,256	2.00	179,436	1.00	89,796
30000450	Management Assistant	50,877	78,333	2.00	152,151	2.00	155,019	2.00	155,019
30000548	Management Auditor	64,813	86,403	0.00	0	2.00	151,224	0.00	0
30000550	Management Auditor, Principal	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852
30000549	Management Auditor, Sr	71,510	95,472	7.00	633,894	7.00	653,289	7.00	653,289
30000012	Office Support Specialist II	34,798	49,962	1.00	44,700	1.00	47,252	1.00	47,252
30000013	Office Support Specialist III	44,512	58,989	2.00	100,587	2.00	105,968	2.00	105,968
30000554	Ombudsman, City	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000465	Program Manager	71,510	95,472	1.00	87,528	1.00	91,116	1.00	91,116
<b>TOTAL FULL-TIME POSITIONS</b>				<b>52.00</b>	<b>4,452,379</b>	<b>56.00</b>	<b>4,888,168</b>	<b>53.00</b>	<b>4,677,904</b>
30000598	Hearings Officer	97,989	132,766	0.90	88,188	0.50	48,996	0.50	48,996
30000550	Management Auditor, Principal	78,770	105,851	0.90	70,896	0.00	0	0.60	61,548
30000549	Management Auditor, Sr	71,510	95,472	0.90	65,508	0.60	56,634	1.00	94,394
<b>TOTAL PART-TIME POSITIONS</b>				<b>2.70</b>	<b>224,592</b>	<b>1.10</b>	<b>105,630</b>	<b>2.10</b>	<b>204,938</b>
30000553	Complaint Investigator	64,813	86,403	0.50	32,406	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				<b>0.50</b>	<b>32,406</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>
<b>GRAND TOTAL</b>				<b>55.20</b>	<b>4,709,377</b>	<b>57.10</b>	<b>4,993,798</b>	<b>55.10</b>	<b>4,882,842</b>

# Office of the Mayor

Mayor Ted Wheeler

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the FY 2018-19 budget for the Office of the Mayor by \$331,985 to a total \$3,938,560.

### **Senior Commissioner's Staff Representative Position**

The Mayor's Proposed Budget includes ongoing funding of \$20,920 for two Senior Commissioner's Staff Representative (CSR) positions. These two positions were converted from Commissioner Staff Representative in the Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### **SummerWorks Additional Program Funding**

The Mayor's Proposed Budget includes \$31,600 in one-time funding for the SummerWorks Program to augment the \$550,000 in ongoing General Fund resources currently appropriated for SummerWorks. Due to an increase in the State's minimum wage, the cost per internship has increased from \$2,550 to \$2,645. These funds represent the additional one-time cost from minimum wage and other changes to maintain 220 internships during the 2018-19 fiscal year. This is funded through carryover from the FY 2017-18 budget.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$280,814 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$279,465 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	286	188	0	0	0
Intergovernmental	47,189	0	0	0	0
Miscellaneous	1,210	540	0	0	0
<b>Total External Revenues</b>	<b>48,685</b>	<b>728</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>					
General Fund Discretionary	1,973,321	1,334,277	2,323,072	1,684,832	1,835,642
General Fund Overhead	1,216,131	1,545,962	1,828,614	1,974,263	2,102,918
<b>Total Internal Revenues</b>	<b>3,189,452</b>	<b>2,880,239</b>	<b>4,151,686</b>	<b>3,659,095</b>	<b>3,938,560</b>
Beginning Fund Balance	(35,391)	11,798	0	0	0
<b>Total Resources</b>	<b>\$3,202,746</b>	<b>\$2,892,765</b>	<b>\$4,151,686</b>	<b>\$3,659,095</b>	<b>\$3,938,560</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,735,938	1,679,564	2,510,938	2,304,620	2,304,620
External Materials and Services	954,632	699,489	755,563	848,101	849,097
Internal Materials and Services	395,378	501,914	885,185	506,374	784,843
<b>Total Bureau Expenditures</b>	<b>3,085,948</b>	<b>2,880,967</b>	<b>4,151,686</b>	<b>3,659,095</b>	<b>3,938,560</b>
<b>Fund Expenditures</b>					
Fund Transfers - Expense	105,000	0	0	0	0
<b>Total Fund Expenditures</b>	<b>105,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	11,798	11,798	0	0	0
<b>Total Requirements</b>	<b>\$3,202,746</b>	<b>\$2,892,765</b>	<b>\$4,151,686</b>	<b>\$3,659,095</b>	<b>\$3,938,560</b>
<b>Programs</b>					
Administration & Support	0	0	0	0	279,465
Legal Services	0	0	0	81,804	81,804
Mayor's Office	3,086,118	2,880,970	4,151,686	3,577,291	3,577,291
Mayor's Office - Public Safety	(170)	(3)	0	0	0
<b>Total Programs</b>	<b>3,085,948</b>	<b>\$2,880,967</b>	<b>\$4,151,686</b>	<b>\$3,659,095</b>	<b>\$3,938,560</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000004	Commissioner's Admin Support Specialist	41,142	63,378	1.00	43,680	1.00	45,170	1.00	45,170
30002511	Commissioner's Senior Staff Rep	67,933	103,126	2.00	200,928	2.00	204,480	2.00	204,480
30000005	Commissioner's Staff Rep	52,250	95,493	14.00	919,855	14.00	948,364	14.00	948,364
30000001	Mayor	138,674	138,674	1.00	138,672	1.00	138,672	1.00	138,672
30000008	Mayor's Chief of Staff	101,130	151,674	1.00	151,668	1.00	151,668	1.00	151,668
30000007	Mayor's Deputy Chief of Staff	83,970	104,998	1.00	102,732	1.00	104,811	1.00	104,811
<b>TOTAL FULL-TIME POSITIONS</b>				20.00	1,557,535	20.00	1,593,165	20.00	1,593,165
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				20.00	1,557,535	20.00	1,593,165	20.00	1,593,165

# Commissioner of Public Affairs

Dan Saltzman, Commissioner

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the FY 2018-19 budget for the Commissioner of Public Affairs by \$110,089 to a total \$1,187,562. The Mayor's Proposed Budget also includes \$915,914 for the Gateway Center for Domestic Violence, increasing total General Fund resources to \$2,103,476. In addition, the Mayor's Proposed Budget includes \$28,398,311 for the Children's Investment Fund, bringing the total budget for the Office of the Commissioner of Public Affairs to a total budget \$30,501,787.

### Senior Commissioner's Staff Representative Position

The Mayor's Proposed Budget includes ongoing funding of \$31,380 for three Senior Commissioner's Staff Representative (CSR) positions, with two allocated to the Office of the Commissioner of Public Affairs and one for the Gateway Center for Domestic Violence. These three positions were converted from Commissioner Staff Representative in the Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### Commissioner's Administrative Support Specialist (CASS) - Gateway Center for Domestic Violence

The Mayor's Proposed Budget includes an additional \$62,000 in one-time General Fund resources for a full-time administrative position that manages the front desk and restraining order court room at the Gateway Center. In the Fall Supplemental Budget process, the Gateway Center for Domestic Violence received \$35,000 in one-time resources for the full-time CASS position which had been held by a rotating group of interns that were funded and supplied through the Oregon Department of Human Services, Jobs Plus program.

### Interagency Agreement Balancing

The Proposed Budget includes \$17,286 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$16,709 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	15,275,571	17,797,205	18,983,154	21,023,311	21,023,311
Charges for Services	0	244	0	0	0
Intergovernmental	0	54,000	27,000	27,000	27,000
Miscellaneous	91,106	126,677	0	0	0
<b>Total External Revenues</b>	<b>15,366,677</b>	<b>17,978,126</b>	<b>19,010,154</b>	<b>21,050,311</b>	<b>21,050,311</b>
<b>Internal Revenues</b>					
General Fund Discretionary	1,139,352	1,332,089	1,557,029	1,008,221	1,431,850
General Fund Overhead	538,812	587,213	624,995	1,111,546	644,626
<b>Total Internal Revenues</b>	<b>1,678,164</b>	<b>1,919,302</b>	<b>2,182,024</b>	<b>2,119,767</b>	<b>2,076,476</b>
Beginning Fund Balance	3,970,954	4,400,514	5,800,000	7,375,000	7,375,000
<b>Total Resources</b>	<b>\$21,015,795</b>	<b>\$24,297,942</b>	<b>\$26,992,178</b>	<b>\$30,545,078</b>	<b>\$30,501,787</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,714,289	1,758,484	1,895,705	2,040,094	2,040,094
External Materials and Services	14,682,686	15,218,836	18,907,200	19,911,893	19,852,586
Internal Materials and Services	193,306	270,855	348,472	268,294	284,310
<b>Total Bureau Expenditures</b>	<b>16,590,281</b>	<b>17,248,175</b>	<b>21,151,377</b>	<b>22,220,281</b>	<b>22,176,990</b>
<b>Fund Expenditures</b>					
Contingency	0	0	5,815,801	8,299,797	8,299,797
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000
<b>Total Fund Expenditures</b>	<b>25,000</b>	<b>25,000</b>	<b>5,840,801</b>	<b>8,324,797</b>	<b>8,324,797</b>
Ending Fund Balance	4,400,514	7,024,767	0	0	0
<b>Total Requirements</b>	<b>\$21,015,795</b>	<b>\$24,297,942</b>	<b>\$26,992,178</b>	<b>\$30,545,078</b>	<b>\$30,501,787</b>
<b>Programs</b>					
Commissioner's Office	1,703,925	1,988,055	2,209,024	2,146,767	2,103,476
Portland Children's Levy	14,886,356	15,260,120	18,942,353	20,073,514	20,073,514
<b>Total Programs</b>	<b>16,590,281</b>	<b>\$17,248,175</b>	<b>\$21,151,377</b>	<b>\$22,220,281</b>	<b>\$22,176,990</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000010	Children's Levy Commissioner's Staff Rep	84,739	112,882	1.00	103,674	1.00	107,928	1.00	107,928
30000009	Children's Levy Commissnr's Support Spec	50,877	78,333	1.00	72,456	1.00	74,440	1.00	74,440
30000002	Commissioner	116,771	116,771	1.00	116,772	1.00	116,772	1.00	116,772
30000004	Commissioner's Admin Support Specialist	41,142	63,378	2.00	91,844	3.00	137,868	2.00	95,160
30000006	Commissioner's Chief of Staff	88,733	117,957	1.00	117,960	1.00	117,960	1.00	117,960
30002511	Commissioner's Senior Staff Rep	67,933	103,126	2.00	206,256	2.00	206,256	2.00	206,256
30000005	Commissioner's Staff Rep	52,250	95,493	4.00	283,995	4.00	294,979	4.00	294,979
<b>TOTAL FULL-TIME POSITIONS</b>				12.00	992,957	13.00	1,056,203	12.00	1,013,495
30000010	Children's Levy Commissioner's Staff Rep	84,739	112,882	3.00	281,101	3.00	288,219	3.00	288,219
30000004	Commissioner's Admin Support Specialist	41,142	63,378	0.90	37,032	0.90	37,032	0.90	37,032
<b>TOTAL PART-TIME POSITIONS</b>				3.90	318,133	3.90	325,251	3.90	325,251
30000004	Commissioner's Admin Support Specialist	41,142	63,378	0.00	0	0.00	0	1.00	42,708
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	1.00	42,708
<b>GRAND TOTAL</b>				15.90	1,311,090	16.90	1,381,454	16.90	1,381,454

# Commissioner of Public Safety

Chloe Eudaly, Commissioner

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the FY 2018-19 budget for the Office of the Commissioner of Public Safety by \$36,610 to a total \$1,186,543.

### Senior Commissioner's Staff Representative Position

The Mayor's Proposed Budget includes ongoing funding of \$20,920 for two Senior Commissioner's Staff Representative (CSR) positions to the Office of the Commissioner of Public Safety. These two positions were converted from Commissioner Staff Representative in the Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### Interagency Agreement Balancing

The Proposed Budget includes \$16,357 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$15,690 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	69	156	0	0	0
Miscellaneous	29	0	0	0	0
<b>Total External Revenues</b>	<b>98</b>	<b>156</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>					
General Fund Discretionary	425,582	406,930	596,749	539,107	548,146
General Fund Overhead	538,812	586,197	641,006	631,746	638,397
<b>Total Internal Revenues</b>	<b>964,394</b>	<b>993,127</b>	<b>1,237,755</b>	<b>1,170,853</b>	<b>1,186,543</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$964,492</b>	<b>\$993,283</b>	<b>\$1,237,755</b>	<b>\$1,170,853</b>	<b>\$1,186,543</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	838,012	763,565	924,188	932,680	932,680
External Materials and Services	12,251	45,792	44,624	50,857	51,069
Internal Materials and Services	114,229	183,926	268,943	187,316	202,794
<b>Total Bureau Expenditures</b>	<b>964,492</b>	<b>993,283</b>	<b>1,237,755</b>	<b>1,170,853</b>	<b>1,186,543</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$964,492</b>	<b>\$993,283</b>	<b>\$1,237,755</b>	<b>\$1,170,853</b>	<b>\$1,186,543</b>
<b>Programs</b>					
Administration & Support	0	0	0	0	15,690
Commissioner's Office	964,492	993,283	1,237,755	1,170,853	1,170,853
<b>Total Programs</b>	<b>964,492</b>	<b>\$993,283</b>	<b>\$1,237,755</b>	<b>\$1,170,853</b>	<b>\$1,186,543</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000002	Commissioner	116,771	116,771	1.00	116,772	1.00	116,772	1.00	116,772
30000004	Commissioner's Admin Support Specialist	41,142	63,378	1.00	52,272	1.00	54,408	1.00	54,408
30000006	Commissioner's Chief of Staff	88,733	117,957	1.00	105,474	1.00	109,800	1.00	109,800
30000005	Commissioner's Staff Rep	52,250	95,493	4.00	270,616	4.00	278,582	4.00	278,582
<b>TOTAL FULL-TIME POSITIONS</b>						7.00	545,134	7.00	559,562
<b>TOTAL PART-TIME POSITIONS</b>						0.00	0	0.00	0
30000005	Commissioner's Staff Rep	52,250	95,493	1.00	52,248	1.00	52,248	1.00	52,248
<b>TOTAL LIMITED TERM POSITIONS</b>						1.00	52,248	1.00	52,248
<b>GRAND TOTAL</b>						8.00	597,382	8.00	611,810

# Commissioner of Public Utilities

Amanda Fritz, Commissioner

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the FY 2018-19 budget for the Office of the Commissioner of Public Utilities by \$38,210 to a total \$1,188,143.

### Senior Commissioner's Staff Representative Position

The Mayor's Proposed Budget includes ongoing funding of \$20,920 for two Senior Commissioner's Staff Representative (CSR) positions to the Office of the Commissioner of Public Utilities. These two positions were converted from Commissioner Staff Representative in the Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### Interagency Agreement Balancing

The Proposed Budget includes \$17,718 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$17,290 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
<b>Total External Revenues</b>	0	0	0	0	0
<b>Internal Revenues</b>					
General Fund Discretionary	373,421	347,576	580,988	539,107	548,878
General Fund Overhead	538,812	588,156	643,785	631,746	639,265
<b>Total Internal Revenues</b>	<b>912,233</b>	<b>935,732</b>	<b>1,224,773</b>	<b>1,170,853</b>	<b>1,188,143</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$912,233</b>	<b>\$935,732</b>	<b>\$1,224,773</b>	<b>\$1,170,853</b>	<b>\$1,188,143</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	686,327	743,981	827,208	922,571	922,571
External Materials and Services	100,384	12,530	137,937	79,759	80,308
Internal Materials and Services	125,522	179,221	259,628	168,523	185,264
<b>Total Bureau Expenditures</b>	<b>912,233</b>	<b>935,732</b>	<b>1,224,773</b>	<b>1,170,853</b>	<b>1,188,143</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$912,233</b>	<b>\$935,732</b>	<b>\$1,224,773</b>	<b>\$1,170,853</b>	<b>\$1,188,143</b>
<b>Programs</b>					
Administration & Support	0	0	0	0	17,290
Commissioner's Office	912,233	935,732	1,224,773	1,170,853	1,170,853
<b>Total Programs</b>	<b>912,233</b>	<b>\$935,732</b>	<b>\$1,224,773</b>	<b>\$1,170,853</b>	<b>\$1,188,143</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000002	Commissioner	116,771	116,771	1.00	116,772	1.00	116,772	1.00	116,772
30000004	Commissioner's Admin Support Specialist	41,142	63,378	3.00	148,540	3.00	153,640	3.00	153,640
30000006	Commissioner's Chief of Staff	88,733	117,957	1.00	117,960	1.00	117,960	1.00	117,960
30002511	Commissioner's Senior Staff Rep	67,933	103,126	2.00	165,656	2.00	172,448	2.00	172,448
30000005	Commissioner's Staff Rep	52,250	95,493	1.00	65,892	1.00	68,367	1.00	68,367
<b>TOTAL FULL-TIME POSITIONS</b>				8.00	614,820	8.00	629,187	8.00	629,187
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				8.00	614,820	8.00	629,187	8.00	629,187

# Commissioner of Public Works

Nick Fish, Commissioner

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the FY 2018-19 budget for the Office of the Commissioner of Public Works by \$36,638 to a total \$1,186,571.

### Senior Commissioner's Staff Representative Position

The Mayor's Proposed Budget includes ongoing funding of \$20,920 for two Senior Commissioner's Staff Representative (CSR) positions to the Office of the Commissioner of Public Works. These two positions were converted from Commissioner Staff Representative in the Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### Interagency Agreement Balancing

The Proposed Budget includes \$16,088 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$15,718 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	846	0	0	0	0
<b>Total External Revenues</b>	<b>846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>					
General Fund Discretionary	409,114	375,131	576,535	539,107	548,159
General Fund Overhead	538,812	586,044	640,609	631,746	638,412
<b>Total Internal Revenues</b>	<b>947,926</b>	<b>961,175</b>	<b>1,217,144</b>	<b>1,170,853</b>	<b>1,186,571</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$948,772</b>	<b>\$961,175</b>	<b>\$1,217,144</b>	<b>\$1,170,853</b>	<b>\$1,186,571</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	776,170	781,154	919,871	965,860	965,860
External Materials and Services	18,842	6,707	39,475	35,421	36,028
Internal Materials and Services	153,760	173,314	257,798	169,572	184,683
<b>Total Bureau Expenditures</b>	<b>948,772</b>	<b>961,175</b>	<b>1,217,144</b>	<b>1,170,853</b>	<b>1,186,571</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$948,772</b>	<b>\$961,175</b>	<b>\$1,217,144</b>	<b>\$1,170,853</b>	<b>\$1,186,571</b>
<b>Programs</b>					
Administration & Support	0	0	0	0	15,718
Commissioner's Office	948,772	961,175	1,217,144	1,170,853	1,170,853
<b>Total Programs</b>	<b>948,772</b>	<b>\$961,175</b>	<b>\$1,217,144</b>	<b>\$1,170,853</b>	<b>\$1,186,571</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000002	Commissioner	116,771	116,771	1.00	116,772	1.00	116,772	1.00	116,772
30000004	Commissioner's Admin Support Specialist	41,142	63,378	2.00	82,296	2.00	83,976	2.00	83,976
30000006	Commissioner's Chief of Staff	88,733	117,957	1.00	105,988	1.00	110,340	1.00	110,340
30002511	Commissioner's Senior Staff Rep	67,933	103,126	2.00	169,388	2.00	173,413	2.00	173,413
30000005	Commissioner's Staff Rep	52,250	95,493	3.00	179,072	3.00	186,028	3.00	186,028
<b>TOTAL FULL-TIME POSITIONS</b>				9.00	653,516	9.00	670,529	9.00	670,529
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				9.00	653,516	9.00	670,529	9.00	670,529

# City Attorney

Mayor Ted Wheeler, Commissioner-in-Charge

Tracy Reeve, City Attorney

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## Summary of Budget Decisions

The Mayor's Proposed budget increases funding for five full-time (5.0 FTE) positions, funded through interagency agreements and carryover funding from FY 2017-18. Of the five positions, one is on-going and directly responds to the Mayor's priority to enhance livability. These changes increase the City Attorney's budget by 2.3% for a total budget of \$13,329,537.

### **Legal Services to BDS for Vacant Houses Work**

The Mayor's Proposed budget includes \$165,250, funded through an interagency agreement with Building Development Services (BDS), to provide 1.00 FTE to work on property foreclosures.

### **Legal Services to PPB for Policy Analysis**

The Mayor's Proposed budget includes \$181,000, funded through an interagency agreement with Portland Police Bureau (PPB) for the City Attorney to provide 1.00 FTE to work on directives pertaining to the Department of Justice settlement agreement.

### **Collections Paralegal and Legal Assistant**

The Mayor's Proposed budget includes \$228,122 in one-time FY 2017-18 carryover funding for the City Attorney to hire 2.0 limited term FTEs to work on business license tax revenue collections.

### **Contract Approval Paralegal Support**

The Mayor's Proposed budget includes \$126,586 in one-time FY 2017-18 carryover funding for the City Attorney to hire 1.00 limited term FTE paralegal to work on contracts.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$72,922 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$69,994 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Charges for Services	85,709	204,338	30,000	100,000	100,000
Intergovernmental	0	38,000	0	0	0
<b>Total External Revenues</b>	<b>85,709</b>	<b>242,338</b>	<b>30,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Internal Revenues</b>					
General Fund Discretionary	1,881,809	2,268,144	3,413,596	2,887,269	3,071,419
General Fund Overhead	3,174,964	3,524,279	3,579,712	3,382,951	3,579,369
Interagency Revenue	5,625,426	5,826,189	6,224,862	6,578,749	6,578,749
<b>Total Internal Revenues</b>	<b>10,682,199</b>	<b>11,618,612</b>	<b>13,218,170</b>	<b>12,848,969</b>	<b>13,229,537</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$10,767,908</b>	<b>\$11,860,950</b>	<b>\$13,248,170</b>	<b>\$12,948,969</b>	<b>\$13,329,537</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	9,336,197	10,045,088	10,916,669	11,367,384	11,668,835
External Materials and Services	457,209	665,995	845,081	540,305	554,218
Internal Materials and Services	974,502	1,149,867	1,486,420	1,041,280	1,106,484
<b>Total Bureau Expenditures</b>	<b>10,767,908</b>	<b>11,860,950</b>	<b>13,248,170</b>	<b>12,948,969</b>	<b>13,329,537</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$10,767,908</b>	<b>\$11,860,950</b>	<b>\$13,248,170</b>	<b>\$12,948,969</b>	<b>\$13,329,537</b>
<b>Programs</b>					
Legal Services	10,767,908	11,860,950	13,248,170	12,948,969	13,329,537
<b>Total Programs</b>	<b>10,767,908</b>	<b>11,860,950</b>	<b>13,248,170</b>	<b>12,948,969</b>	<b>13,329,537</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30002134	Attorney, Assistant Deputy City	71,510	95,472	2.00	160,560	2.00	163,310	2.00	163,310
30000597	Attorney, Chief Deputy City	115,814	165,797	5.00	799,644	5.00	810,727	5.00	810,727
30000418	Attorney, City	146,474	209,893	1.00	197,064	1.00	205,146	1.00	205,146
30000595	Attorney, Deputy City	97,989	132,766	15.00	1,783,325	16.00	1,935,220	16.00	1,935,220
30000596	Attorney, Sr Deputy City	105,248	169,019	14.80	2,165,632	13.80	2,076,469	14.80	2,209,237
30000440	Business Operations Supervisor	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000600	Law Office Administrator	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000591	Legal Assistant	50,877	78,333	7.00	449,456	8.00	524,032	8.00	524,032
30000592	Legal Assistant, Sr	61,734	82,285	4.00	326,790	4.00	328,764	4.00	328,764
30000450	Management Assistant	50,877	78,333	1.00	60,504	1.00	62,574	1.00	62,574
30000012	Office Support Specialist II	34,798	49,962	2.00	92,592	2.00	95,782	2.00	95,782
30000593	Paralegal	61,734	82,285	6.00	463,083	7.00	552,547	8.00	634,495
30000830	Paralegal Supervisor	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000594	Paralegal, Sr	68,078	90,792	3.00	261,624	3.00	263,535	3.00	263,535
30000462	Program Specialist, Assistant	50,877	78,333	1.00	65,556	1.00	67,572	1.00	67,572
<b>TOTAL FULL-TIME POSITIONS</b>				<b>64.80</b>	<b>7,134,710</b>	<b>66.80</b>	<b>7,394,558</b>	<b>68.80</b>	<b>7,609,274</b>
30000596	Attorney, Sr Deputy City	105,248	169,019	0.80	117,576	0.80	117,576	0.80	117,576
<b>TOTAL PART-TIME POSITIONS</b>				<b>0.80</b>	<b>117,576</b>	<b>0.80</b>	<b>117,576</b>	<b>0.80</b>	<b>117,576</b>
30000595	Attorney, Deputy City	97,989	132,766	2.00	213,720	1.00	122,004	1.00	122,004
<b>TOTAL LIMITED TERM POSITIONS</b>				<b>2.00</b>	<b>213,720</b>	<b>1.00</b>	<b>122,004</b>	<b>1.00</b>	<b>122,004</b>
<b>GRAND TOTAL</b>				<b>67.60</b>	<b>7,466,006</b>	<b>68.60</b>	<b>7,634,138</b>	<b>70.60</b>	<b>7,848,854</b>

# Office of Government Relations

Mayor Ted Wheeler, Commissioner-in-Charge

Elizabeth Edwards, Director

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## Summary of Budget Decisions

The Mayor's Budget increases the Office of Government Relations' (OGR) General Fund allocation by 5.9%. The budget includes the elimination of one position that reduces the office's capacity for international relations work and the addition of another position to strengthen OGR's capacity for regional relations.

### **Deputy Director / Regional Relations Position**

The Mayor's Proposed Budget allocates an additional \$167,924 in ongoing General Fund resources to fund a new Deputy Director / Regional Relations position (1.0 FTE), adding capacity to the management of the office and bolstering its ability to advance the City's intergovernmental funding and policy objectives.

### **Eliminate International Relations Associate Position**

The Proposed Budget eliminates the International Relations Associate position (1.0 FTE), resulting in ongoing savings of \$81,897 in General Fund resources and a reduction in scope for the International Relations program.

### **Interagency Agreement Balancing**

The Proposed Budget includes \$10,483 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security, and the continuation of security services at City Hall. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$9,867 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Intergovernmental	35,000	35,000	35,000	35,000	35,000
<b>Total External Revenues</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Internal Revenues</b>					
General Fund Discretionary	590,897	546,231	743,282	793,702	800,869
General Fund Overhead	740,153	766,383	859,617	930,465	933,165
Interagency Revenue	142,386	187,361	189,305	196,000	196,000
<b>Total Internal Revenues</b>	<b>1,473,436</b>	<b>1,499,975</b>	<b>1,792,204</b>	<b>1,920,167</b>	<b>1,930,034</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$1,508,436</b>	<b>\$1,534,975</b>	<b>\$1,827,204</b>	<b>\$1,955,167</b>	<b>\$1,965,034</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,033,816	1,087,773	1,279,929	1,451,790	1,451,790
External Materials and Services	309,078	255,493	308,300	316,000	316,849
Internal Materials and Services	165,542	191,709	238,975	187,377	196,395
<b>Total Bureau Expenditures</b>	<b>1,508,436</b>	<b>1,534,975</b>	<b>1,827,204</b>	<b>1,955,167</b>	<b>1,965,034</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$1,508,436</b>	<b>\$1,534,975</b>	<b>\$1,827,204</b>	<b>\$1,955,167</b>	<b>\$1,965,034</b>
<b>Programs</b>					
Government Relations	1,508,436	1,534,975	1,827,204	1,955,167	1,965,034
<b>Total Programs</b>	<b>1,508,436</b>	<b>\$1,534,975</b>	<b>\$1,827,204</b>	<b>\$1,955,167</b>	<b>\$1,965,034</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000004	Commissioner's Admin Support Specialist	41,142	63,378	2.00	82,296	1.00	41,148	1.00	41,148
30000005	Commissioner's Staff Rep	52,250	95,493	4.00	310,356	4.00	318,871	4.00	318,871
30000414	Government Relations Director	115,814	165,797	1.00	125,004	1.00	127,993	1.00	127,993
30000498	Government Relations Lobbyist	84,739	112,882	2.00	194,880	2.00	196,483	2.00	196,483
30001783	State Government Relations Manager	91,104	121,368	1.00	121,368	2.00	212,472	2.00	242,340
<b>TOTAL FULL-TIME POSITIONS</b>				10.00	833,904	10.00	896,967	10.00	926,835
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				10.00	833,904	10.00	896,967	10.00	926,835

# Office of Management & Finance

Mayor Ted Wheeler, Commissioner-in-Charge

Tom Rinehart, Chief Administrative Officer

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## Summary of Budget Decisions

The Office of Management and Finance's (OMF's) FY 2018-19 Proposed Budget is \$655.2 million, funding 669.7 FTE, which is a \$28.5 million increase in the bureau's base budget. The Proposed Budget increases the bureau's General Fund appropriation by \$2.2 million, including \$1.0 million in ongoing resources and \$1.2 million in one-time resources. Among other changes, the OMF Proposed Budget includes \$2.0 million in new resources for campsite clean-up, \$175,000 in project support for the Rental Registration System, and \$920,000 for enhanced revenue collection. The Proposed Budget also includes \$1 million in ongoing resources to support the implementation of critical Citywide technology projects, \$5 million in debt financing to purchase furniture for the Portland Building Reconstruction project, and \$19.7 million in debt financing for the Jasmine Block development.

### **Adds**

#### **Add Tax Collection Staff**

The Mayor's Proposed budget includes \$300,000 in one-time General Fund resources to fund 3.0 limited term Tax Collection Specialist IV positions. Included in this funding is \$39,198 to cover one-time materials and services costs. The addition of these positions will support the Revenue Division's tax collection function, particularly the increase in customer service work that has accompanied a substantial increase in the number of business tax license accounts.

#### **Continue IRS Data Exchange Program**

The Mayor's Proposed budget includes \$501,464 in one-time General Fund resources that will continue funding 2.0 limited term positions and materials and services in the Revenue Division's IRS Data Exchange Program. The program achieved a positive return on investment in the current year, and the data provided will be critical to the implementation of the Integrated Tax System in future years.

#### **Increase Utility Franchise/Audit Support**

The Mayor's Proposed budget includes one-time General Fund resources of \$98,730 to fund 1.0 limited term program coordinator position in the Utility and Franchise Management Program. This position is expected to generate substantial new revenue by providing support to the existing franchise auditor position, monitoring compliance of closed audits, and negotiating franchise renewals. Also included is \$20,000 in General Fund one-time resources to augment the Office of Community Technology's advocacy and policy work around protection of municipal rights-of-way.

#### **Increase Frequency of Lifecycle Replacement Schedule for PC and Laptops**

The Proposed Budget includes \$233,577, funded via increases to interagency agreements with BTS customers, to fund a shortened life cycle replacement schedule of desktops and laptops from five years to four years, which is more

aligned with industry standards. Shortening lifecycle replacements will lessen the frequency of hardware issues, and as a result of fewer computer issue, employee productivity should improve. This realignment will be funded by reallocating current resources within bureaus.

### **Add Microsoft Enterprise Mobility + Security**

The Proposed Budget includes funding of \$461,892, funded via increases to interagency agreements with BTS customers, to fund the purchase and implementation of Microsoft Enterprise Mobility + Security across the City, and in effect, provide increased security and increased support for the use of Windows 10, Office 365, and cloud services on mobile devices and laptops.

### **Expand Employment and Outreach Services**

The Proposed Budget includes ongoing funding of \$368,198, including \$168,403 of General Fund discretionary, and 3.0 FTE to improve employment and outreach services to bureaus. These additional positions with the Bureau of Human Resources will help the City to reduce the time to recruit new employees, ultimately aiming to attract the most qualified candidates.

### **Create Centralized Management of Mobile Devices**

The Proposed Budget includes funding of \$319,805 and 2.0 FTE, funded via increases to interagency agreements with BTS customers, to create the centralized management of City mobile devices. This program will be funded by increases in interagency agreements, including \$143,602 of General Fund resources. This enterprise approach to mobile management aims to improve the security of the City's 2,500 mobile devices while also improving the efficiency of how devices are procured, deployed, and redeployed.

### **Expand Campsite Clean-up Services**

The Proposed Budget includes an additional \$2.0 million to fund campsite clean-up services coordinated by the Homeless and Urban Camping Impact Reduction Program, funded by \$1.0 million in ongoing General Fund discretionary resources and \$1.0 million in ongoing resources from an increase in the commercial tonnage fee for solid waste pick-up. Bureaus' funding of the campsite clean-up program, as established by FY 2017-18 interagency agreements, will remain the same in FY 2018-19 and moving forward. This funding will allow for a significant increase in the number of campsite clean-ups, as well as the implementation of harm reduction strategies.

### **Add Security Services Funding**

The Proposed Budget includes \$495,870 in increased interagency agreements with City Hall tenants to fund security services and other professional services. Also included is a \$59,235 interagency agreement for security services at the 1900 Building.

### **Create RACC Contract Manager Position**

The Proposed Budget includes \$169,000 in ongoing General Fund resources, realigned from the existing allocation to the Regional Arts and Culture Council (RACC), to fund a RACC contract manager position in the CAO's office.

### **Support for the Rental Registration System**

The Proposed Budget includes an additional \$175,000 in one-time General Fund resources to fund a project management position in the Office of Management & Finance to manage enterprise coordination related to the development and implementation of the Rental Registration System for the Office of Rental Services.

### **Jasmine Block Building Funding**

The Mayor's Proposed includes \$19,712,300 in debt financing to support the City's participation in the Jasmine Block development led by PSU.

### **Utility Worker II**

The Proposed Budget increases position authority by 1.0 FTE to make permanent an existing limited term Utility Worker II position. The position is funded by revenue from interagency agreements already included in the base budget.

### **Interagency Agreement Balancing**

The Proposed Budget includes (\$69,347) in net changes to interagency costs to OMF for OMF services. Increased costs are primarily for Enterprise Mobility Management, Microsoft Enterprise Mobility + Security, and computer lifecycle replacement costs. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. The General Fund impact of these changes is \$26,485. Ongoing General Fund resources of \$14,449 have been added to bureau budgets to account for these increased costs, less the cost of computer lifecycle replacement which is funded within existing resources.

### **Reductions**

#### **Downtown Office Space Delivery Efficiencies**

The Proposed Budget includes a \$32,000 reduction of interagency agreements with Printing & Distribution for delivery costs, resulting in General Fund savings of approximately \$16,241 per year.

#### **Reduction of Color Copies**

The Proposed Budget includes a \$67,321 reduction of interagency agreements with Printing & Distribution for reductions in the use of color copies, resulting in General Fund savings of approximately \$34,309 per year.

#### **Eliminate Saturday U.S. Mail Sorting**

The Proposed Budget includes an \$8,800 reduction of interagency agreements with Printing & Distribution due to the elimination of Saturday mail sorting, resulting in General Fund savings of approximately \$2,537 per year.

#### **Realign Funding for Human Resources' Reception Services**

The Proposed Budget allocates the costs for reception in the Bureau of Human Resources to the Bureau of Technology Services (BTS) and Risk Management, resulting in General Fund savings of approximately \$13,154 per year.

### **Eliminate Resource Management Program Coordinator**

The Proposed Budget includes the elimination of a vacant program coordinator position that provided support to the now-dissolved Bureau of Internal Business Services. The total cost of the position, \$131,062, will be reflected in reduced rates charged by internal service funds.

### **Reduce Temporary Staff Costs in Risk Management**

The Proposed budget includes a \$55,771 reduction of interagency agreements with the Risk Management funds to reflect lower costs associated with temporary staffing, resulting in General Fund savings of approximately \$20,615 per year.

### **Reduce Funding for Temporary Staff and Consultant Services**

The Proposed Budget decreases funding for consultant services and temporary staffing by \$82,685, including \$58,399 in ongoing General Fund discretionary resources, within the Chief Administrative Officer's Office.

### **Reduce Procurement Materials and Services Spending**

The Proposed Budget decreases funding in the Procurement Division by \$277,385 in ongoing General Fund Discretionary and Overhead resources, and recognizes \$50,000 in additional ongoing external revenues. This will reduce the materials and services budget in the division, including the elimination of the materials and services budget for the Prime Contractor Development Program. The ongoing reductions will be added back on a one-time basis to allow the bureau time to develop a coordinated approach for its work around social equity in contracting, especially with regard to the Community Opportunity and Enhancements Program. The Community Opportunity and Enhancements program is currently in development in OMF and is anticipated to have resources in excess of \$1 million annually.

### **Reduce Facilities Services Corporate Rate**

The Proposed Budget decreases the corporate rate charged by Facilities Services by \$29,950, resulting in a General Fund savings of approximately \$12,238 per year.

### **Eliminate Employee Tuition Reimbursement Funding**

The Proposed Budget reduces one-time General Fund resources by \$95,000, eliminating funding for employee tuition reimbursement as a result of very low utilization of the program. The City will continue to support the professional development of employees by budgeting for training within individual bureau budgets, totaling \$4.0 million Citywide.

### **Eliminate Vacant Site Team Manager Position**

The Proposed Budget decreases ongoing funding of \$180,000, including \$82,327 of General Fund discretionary resources, resulting in the elimination of a vacant Site Team Manager position within the Bureau of Human Resources. Due to a recent reorganization of the Site Team Division, the site team manager positions were eliminated and reallocated to more pressing bureau activities. The Human Resource business partner positions will be centrally managed by an Employee Relations Manager.

## **Reduce Funding for Data Visualization Software**

The Proposed Budget decreases ongoing funding of \$184,556, including \$94,418 of General Fund discretionary, and a vacant 1.0 FTE within the Bureau of Technology Services that would be used to implement and support the enterprise expansion of Tableau – the City’s data visualization software. This reduction will not limit existing use of Tableau.

## **Transfer Public Safety Reserves to Bureaus**

The Proposed Budget transfers \$1,990,000 from Technology Services Fund to the Bureau of Emergency Communications, Portland Fire & Rescue, and Portland Police Bureau for public safety technology projects. Unspent resources from the Public Safety Systems Revitalization Program (PSSRP) created this balance, and is intended to be spent on the highest need public safety technology projects. Specific projects include an integrated priority dispatch system and Next Gen recording for the Bureau of Emergency Communications; inspection software, mobile digital computers, WiFi at stations for Portland Fire & Rescue, and consultant services for a potential RegJIN replacement for the Portland Police Bureau.

## **Budget Notes**

### Jasmine Block

Council directs the Office of Management & Finance (OMF) to fund the FY 2018-19 cash contribution and financing requirements for the Jasmine Block project from Facilities Services Operating Fund reserves. Upon Council approval of the development agreement and finalization of the downtown core tenancy study directed by Resolution 37274, OMF should request reimbursement from the appropriate tenant fund.

### Community Service Officer Program

Council directs the Police Bureau and the Office of Management & Finance to ensure that the Community Service Officer program is implemented by January 1st, 2019. Beginning in FY 2018-19, the Police Bureau and OMF will provide joint quarterly written reports to Council Offices on the progress toward implementation (including updates on labor negotiations, hiring, CSO training, and CSO staffing) and identify strategies to overcome any delays in the implementation timeline.

### Film Office Financing

Council directs the Portland Bureau of Transportation, Portland Parks and Recreation and the Office of Management & Finance to coordinate a plan that funds one-half of the Portland Film Office through filming permit revenues in FY 2019-20. Each bureau’s requested budget should reflect any changes necessary to achieve this goal.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Taxes	27,718,679	30,403,126	33,500,000	36,086,000	36,086,000
Miscellaneous Fund Allocations	0	0	(3,000,000)	(2,430,626)	(4,620,376)
Licenses & Permits	5,337,129	5,452,767	5,717,500	5,634,000	5,634,000
Charges for Services	73,112,416	73,230,450	118,249,357	121,767,079	121,782,079
Intergovernmental	11,136,962	10,788,097	11,478,854	11,886,114	11,947,600
Bond & Note	4,500,000	23,707,364	72,169,226	82,513,851	87,513,851
Miscellaneous	7,706,540	14,308,247	6,163,253	6,868,012	6,874,224
<b>Total External Revenues</b>	<b>129,511,726</b>	<b>157,890,051</b>	<b>244,278,190</b>	<b>262,324,430</b>	<b>265,217,378</b>
<b>Internal Revenues</b>					
General Fund Discretionary	15,170,590	14,316,075	17,069,519	17,858,615	17,285,761
General Fund Overhead	10,810,909	10,661,968	11,139,615	10,944,551	11,081,918
Fund Transfers - Revenue	6,968,186	4,417,059	4,110,576	12,085,961	5,272,404
Interagency Revenue	140,216,070	150,378,800	172,536,595	162,360,391	167,604,251
<b>Total Internal Revenues</b>	<b>173,165,755</b>	<b>179,773,902</b>	<b>204,856,305</b>	<b>203,249,518</b>	<b>201,244,334</b>
Beginning Fund Balance	179,320,245	185,650,048	179,552,168	188,397,075	188,740,828
<b>Total Resources</b>	<b>\$481,997,726</b>	<b>\$523,314,001</b>	<b>\$628,686,663</b>	<b>\$653,971,023</b>	<b>\$655,202,540</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	75,668,931	77,424,968	87,544,034	86,417,519	88,044,874
External Materials and Services	153,367,344	184,241,876	279,658,762	239,539,394	242,549,122
Internal Materials and Services	25,444,299	26,539,374	29,500,258	28,296,306	28,072,061
Capital Outlay	12,034,169	16,982,317	67,447,678	102,921,083	104,604,836
<b>Total Bureau Expenditures</b>	<b>266,514,743</b>	<b>305,188,535</b>	<b>464,150,732</b>	<b>457,174,302</b>	<b>463,270,893</b>
<b>Fund Expenditures</b>					
Debt Service	19,980,624	22,155,393	12,634,436	12,588,894	12,932,647
Contingency	0	0	144,368,140	178,003,135	171,002,346
Fund Transfers - Expense	5,243,904	5,851,899	7,533,355	6,204,692	7,996,654
<b>Total Fund Expenditures</b>	<b>25,224,528</b>	<b>28,007,292</b>	<b>164,535,931</b>	<b>196,796,721</b>	<b>191,931,647</b>
Ending Fund Balance	190,258,455	190,118,174	0	0	0
<b>Total Requirements</b>	<b>\$481,997,726</b>	<b>\$523,314,001</b>	<b>\$628,686,663</b>	<b>\$653,971,023</b>	<b>\$655,202,540</b>
<b>Divisions</b>					
Citywide Projects	5,786,907	9,514,141	0	0	0
Office of the Chief Administrative Officer	63,369,450	85,030,380	180,288,511	172,063,241	176,757,841
Human Resources	67,063,530	69,927,404	120,681,963	126,987,907	127,146,180
Bureau of Revenue & Financial Services	69,171,393	72,097,453	82,375,528	83,776,115	83,051,301
Technology Services	61,123,463	68,619,157	80,804,730	74,347,039	76,315,571
<b>Total Divisions</b>	<b>\$266,514,743</b>	<b>\$305,188,535</b>	<b>\$464,150,732</b>	<b>\$457,174,302</b>	<b>\$463,270,893</b>

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised FY 2017-18	Proposed FY 2018-19	Capital Plan				5-Year Total
				FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>BTS</b>								
Brookwood Public Safety Backup	0	0	200,000	125,000	0	0	0	325,000
Cherwell Capability Expansion	660,450	264,960	256,450	210,000	125,000	62,500	62,500	716,450
Comm Center Data Center Remediation	0	445,000	67,952	170,000	0	0	0	237,952
Data Center Move and Disaster Recovery	3,666,947	5,166,662	1,700,000	0	0	0	0	1,700,000
Enterprise Asset Management Pilot	5,590	2,194,410	1,551,401	638,327	0	0	0	2,189,728
Enterprise Mobility Management	231,977	237,179	321,338	124,800	90,000	0	0	536,138
Enterprise Network Technology Refresh	2,885,720	398,162	126,231	358,900	358,900	100,000	100,000	1,044,031
Forest Heights IR Site Purchase	303,137	260,000	260,000	0	0	0	0	260,000
Implement Smart Card Technology	0	0	120,000	106,900	56,900	56,900	56,900	397,600
IRNE Construction - Fiber	760,273	204,953	215,000	100,000	100,000	100,000	100,000	615,000
IRNE Network Technology Refresh	2,427,665	248,397	250,000	75,000	75,000	75,000	75,000	550,000
IRNE Voice System Tech. Refresh	1,422,494	1,024,022	491,245	0	0	0	0	491,245
Mobile Application Management	0	324,400	70,000	50,000	50,000	50,000	60,000	280,000
Office 365 Implementation	1,043,085	199,841	143,000	218,500	52,000	62,500	62,500	538,500
Police Office 365	0	0	100,000	0	0	0	0	100,000
Public Safety Failover Expansion	0	0	0	0	125,000	100,000	75,000	300,000
Replace Telecomm Management System	29,806	335,180	0	0	0	0	0	0
SAN Storage Expansion	5,412,472	642,727	230,400	266,400	1,375,200	537,600	1,363,200	3,772,800
SAP Learning Management System	0	0	250,000	0	0	0	0	250,000
Video Centralized Management Upgrade	0	0	100,000	0	0	0	0	100,000
Web Site Replacement	0	136,000	449,600	244,200	409,820	235,400	0	1,339,020
Wireless Network Expansion	501,336	133,746	134,400	34,400	34,400	100,000	65,000	368,200
Workflow Application	0	0	0	195,500	60,000	0	0	255,500
<b>Total BTS</b>	<b>19,350,952</b>	<b>12,215,639</b>	<b>7,037,017</b>	<b>2,917,927</b>	<b>2,912,220</b>	<b>1,479,900</b>	<b>2,020,100</b>	<b>16,367,164</b>
<b>CityFleet</b>								
BDS Replacement	0	0	0	132,545	0	0	0	132,545
CityFleetReplacement	0	0	594,384	246,745	244,944	606,731	399,793	2,092,597
Fire Replacement	0	0	303,464	42,663	682,129	870,060	667,949	2,566,265
Golf Replacement	0	0	624,675	32,575	430,818	575,929	91,737	1,755,734
Parks Replacement	0	0	765,133	1,169,664	1,293,447	2,074,681	2,962,559	8,265,484
PBOT Replacement	0	0	9,068,332	2,843,491	6,414,219	5,396,582	2,593,625	26,316,249
Police Replacement	0	0	2,082,823	4,643,976	8,182,193	10,570,018	2,637,290	28,116,300
Replace and Construct Fueling Stations	1,795,746	1,696,341	5,170,085	7,179,959	0	0	0	12,350,044
<b>Total CityFleet</b>	<b>1,795,746</b>	<b>1,696,341</b>	<b>18,608,896</b>	<b>16,291,618</b>	<b>17,247,750</b>	<b>20,094,001</b>	<b>9,352,953</b>	<b>81,595,218</b>
<b>Facilities</b>								
1900 Building Electronic Vehicle Chargers	164,346	0	143,654	0	0	0	0	143,654

This table summarizes project expenses by capital programs.

Bureau Capital Program Project	Prior Years	Revised	Proposed	Capital Plan				5-Year Total
		FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
City Hall Security Upgrades	21,826	0	28,174	0	0	0	0	28,174
Jasmine Block Building	0	0	19,712,300	3,019,508	0	0	0	22,731,808
PCC HVAC Centralization	100,000	1,000,000	900,000	0	0	0	0	900,000
Portland Building Reconstruction Project	15,442,014	62,879,965	68,698,262	46,683,220	1,546,535	0	0	116,928,017
Space Optimization	0	0	5,000,000	18,858,000	0	0	0	23,858,000
<b>Total Facilities</b>	<b>15,728,186</b>	<b>63,879,965</b>	<b>94,482,390</b>	<b>68,560,728</b>	<b>1,546,535</b>	<b>0</b>	<b>0</b>	<b>164,589,653</b>
<b>Procurement</b>								
B2G / LCP Tracker	0	290,630	0	0	0	0	0	0
<b>Total Procurement</b>	<b>0</b>	<b>290,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Requirements</b>	<b>36,874,884</b>	<b>78,082,575</b>	<b>120,128,303</b>	<b>87,770,273</b>	<b>21,706,505</b>	<b>21,573,901</b>	<b>11,373,053</b>	<b>262,552,035</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000063	Accountant II	54,912	69,139	7.00	453,674	7.00	460,963	7.00	460,963
30000064	Accountant III	60,466	76,045	12.00	812,500	12.00	842,400	12.00	842,400
30002283	Accountant IV	65,000	81,765	2.00	155,340	2.00	157,970	2.00	157,970
30000559	Accountant, Assistant Systems	50,877	78,333	1.00	73,611	1.00	76,473	1.00	76,473
30000560	Accountant, Systems	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30002308	Accounting Manager	78,770	105,851	1.00	99,462	1.00	103,542	1.00	103,542
30000562	Accounting Supervisor, Sr	71,510	95,472	3.00	260,853	3.00	267,354	3.00	267,354
30000061	Accounting Technician	34,798	49,962	1.00	49,968	2.00	93,324	1.00	49,968
30000434	Administrative Assistant	50,877	78,333	7.00	479,916	7.00	492,083	7.00	492,083
30000433	Administrative Specialist, Sr	47,362	72,904	10.00	605,928	10.00	614,854	10.00	614,854
30000436	Administrative Supervisor I	61,734	82,285	2.00	157,576	2.00	160,660	2.00	160,660
30000203	Applications Analyst II-Generalist	64,813	86,403	2.00	164,160	1.00	101,742	2.00	166,554
30000204	Applications Analyst III-Generalist	71,510	95,472	11.00	1,008,029	11.00	1,018,649	11.00	1,018,649
30000207	Applications Analyst IV-Generalist	75,150	100,526	11.00	1,030,140	9.00	881,880	11.00	1,032,192
30000206	Applications Analyst IV-GIS,Enterprise	75,150	100,526	2.00	201,048	2.00	201,048	2.00	201,048
30001234	Applications Analyst IV-Web Developer	75,150	100,526	2.00	191,291	2.00	197,333	2.00	197,333
30002383	Assistant to the HR Director	61,734	82,285	1.00	69,612	1.00	72,468	1.00	72,468
30000125	Auto Body Restorer	57,346	64,230	2.00	128,472	2.00	128,472	2.00	128,472
30000539	Benefits Analyst	64,813	86,403	2.00	164,160	2.00	166,820	2.00	166,820
30001535	Benefits Coordinator	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000541	Benefits Manager	91,104	121,368	1.00	132,792	1.00	134,508	1.00	134,508
30000538	Benefits Specialist	61,734	82,285	2.00	143,470	2.00	148,603	2.00	148,603
30000540	Benefits Supervisor	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000441	Business Operations Manager	84,739	112,882	3.00	333,324	3.00	336,627	3.00	336,627
30000618	Business Solutions Division Manager	105,248	146,973	1.00	142,644	1.00	145,893	1.00	145,893
30000448	Business Systems Analyst	64,813	86,403	6.00	490,848	5.00	428,636	5.00	428,636
30000447	Business Systems Analyst, Assistant	50,877	78,333	3.00	182,340	3.00	188,164	3.00	188,164
30000449	Business Systems Analyst, Sr	71,510	95,472	3.00	286,416	5.00	429,432	5.00	429,432
30000406	Chief Administrative Officer	146,474	209,893	1.00	149,478	1.00	196,848	1.00	196,848
30001208	Chief Procurement Officer	105,248	146,973	1.00	117,291	1.00	122,103	1.00	122,103
30000411	Chief Technology Officer	130,208	186,576	1.00	186,576	1.00	186,576	1.00	186,576
30000832	Chief Technology Officer, Assistant	115,814	165,797	1.00	165,792	1.00	165,792	1.00	165,792
30000477	Claims Analyst	61,734	82,285	1.00	80,976	1.00	82,175	1.00	82,175
30000478	Claims Analyst, Sr	68,078	90,792	3.00	233,508	3.00	238,199	3.00	238,199
30000066	Claims Technician	45,885	60,819	2.00	112,512	2.00	118,356	2.00	118,356
30000065	Claims Technician, Assistant	35,610	51,334	1.00	35,616	1.00	35,616	1.00	35,616
30000533	Classification/Compensation Analyst, Sr	64,813	86,403	3.00	241,492	3.00	244,526	3.00	244,526
30000535	Classification/Compensation Manager	91,104	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000628	Communications Division Manager	105,248	146,973	2.00	292,092	2.00	293,952	2.00	293,952
30000700	Communications Engineer	75,150	100,526	1.00	100,524	1.00	100,524	1.00	100,524
30000701	Communications Engineer, Sr	78,770	105,851	2.00	211,704	2.00	211,704	2.00	211,704
30000238	Communications Switch Technician	61,818	74,942	2.00	136,764	2.00	143,180	2.00	143,180
30000627	Communications Systems Administrator	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884
30000704	Community Technology Manager	91,104	121,368	1.00	106,248	1.00	109,878	1.00	109,878
30000703	Community Technology Program Mgr	75,150	100,526	2.00	192,360	2.00	194,551	2.00	194,551
30000470	Contractor Dev Program Coordinator	71,510	95,472	2.00	185,808	2.00	188,388	2.00	188,388
30000469	Contracts Compliance Specialist	64,813	86,403	5.00	400,968	5.00	406,726	5.00	406,726
30000563	Controller	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000571	Debt Analyst	64,813	86,403	1.00	64,812	1.00	64,812	1.00	64,812
30000573	Debt Analyst, Principal	84,739	112,882	1.00	112,884	1.00	112,884	1.00	112,884

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000574	Debt Manager	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30002533	Deputy Chief Administrative Officer	115,814	165,797	1.00	162,894	1.00	165,792	1.00	165,792
30000041	Distribution Technician	42,432	52,021	3.00	156,060	3.00	156,060	3.00	156,060
30000042	Distribution Technician, Lead	44,574	54,579	1.00	54,576	1.00	54,576	1.00	54,576
30000530	Diversity, Outreach & Emp Resources Mgr	91,104	121,368	1.00	111,984	1.00	116,197	1.00	116,197
30000234	Electronics Technician I: Communications	52,790	64,106	3.00	192,312	3.00	192,312	3.00	192,312
30000236	Electronics Technician II: Commun	61,818	74,942	9.00	661,344	8.00	599,520	9.00	661,344
30000368	Engineer-Mechanical	91,333	110,989	2.00	198,784	2.00	199,932	2.00	199,932
30000719	Facilities Construction Proj Mgr,Supvsg	84,739	112,882	1.00	57,015	1.00	59,355	1.00	59,355
30000720	Facilities Construction Proj Spec,Supvsg	75,150	100,526	0.00	0	1.00	88,584	1.00	88,584
30000718	Facilities Construction Project Manager	71,510	95,472	5.00	493,356	3.00	316,881	4.00	400,377
30000717	Facilities Construction Project Spec	61,734	82,285	3.00	220,412	1.00	79,506	2.00	151,518
30000711	Facilities Maint Dispatch/Scheduler	47,362	72,904	2.00	99,648	2.00	113,136	1.00	53,004
30000713	Facilities Maintenance Supervisor	61,734	82,285	1.00	61,740	1.00	61,740	1.00	61,740
30000070	Facilities Maintenance Tech Apprentice	41,413	65,562	1.00	43,140	3.00	150,468	2.00	100,428
30000071	Facilities Maintenance Technician	62,026	69,014	15.00	1,013,886	12.00	849,480	14.00	987,504
30000715	Facilities Services Division Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000712	Facilities Services Specialist	61,734	82,285	2.00	144,024	2.00	162,540	2.00	162,540
30000567	Financial Analyst	64,813	86,403	7.00	549,972	7.00	560,435	7.00	560,435
30000566	Financial Analyst, Assistant	50,877	78,333	3.00	176,324	3.00	180,850	3.00	180,850
30000569	Financial Analyst, Principal	84,739	112,882	3.00	338,652	3.00	338,652	3.00	338,652
30000568	Financial Analyst, Sr	71,510	95,472	8.00	748,966	8.00	756,004	8.00	756,004
30000341	GIS Technician I	42,682	57,200	1.00	57,204	1.00	57,204	1.00	57,204
30000342	GIS Technician II	57,200	72,987	1.00	72,984	1.00	72,984	1.00	72,984
30000522	Human Resources Analyst, Sr	64,813	86,403	5.00	413,520	8.00	653,445	8.00	653,445
30000523	Human Resources Coordinator	71,510	95,472	13.00	1,183,232	13.00	1,196,587	13.00	1,196,587
30000409	Human Resources Director	130,208	186,576	1.00	171,996	1.00	176,112	1.00	176,112
30000526	Human Resources Director, Assistant	115,814	165,797	1.00	115,812	1.00	115,812	1.00	115,812
30000525	Human Resources Manager, Police	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368
30000524	Human Resources Site Team Manager	91,104	121,368	3.00	357,699	2.00	242,730	2.00	242,730
30001633	Human Resources System Manager	91,104	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30001858	Human Resources System Specialist	61,734	82,285	5.00	390,876	5.00	392,346	5.00	392,346
30000520	Human Resources Technician	50,877	78,333	7.00	440,472	7.00	455,256	7.00	455,256
30000218	Inf Syst Analyst, Principal-Gen	84,739	112,882	23.00	2,499,973	23.00	2,522,273	23.00	2,522,273
30000217	Inf Syst Analyst, Principal-GIS Enterprs	84,739	112,882	4.00	451,536	4.00	451,536	4.00	451,536
30000880	Inf Syst Analyst, Principal-GIS,Vertical	84,739	112,882	1.00	84,744	0.00	0	1.00	84,744
30000219	Inf Syst Analyst, Principal-Proj Mgmt	84,739	112,882	6.00	593,415	6.00	601,698	6.00	601,698
30000610	Inf Syst Mgr, Sr-Applications	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768
30000613	Inf Syst Mgr, Sr-General	97,989	132,766	4.00	558,433	3.00	465,400	4.00	563,392
30000614	Inf Syst Mgr, Sr-Production	97,989	132,766	1.00	97,992	1.00	97,992	1.00	97,992
30000879	Inf Syst Mgr, Sr-Proj Mgmt	97,989	132,766	1.00	163,464	1.00	163,464	1.00	163,464
30000615	Inf Syst Mgr, Sr-Security	97,989	146,973	1.00	132,768	1.00	132,768	1.00	132,768
30001035	Inf Syst Mgr-Corporate Applications	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368
30000607	Inf Syst Mgr-Generalist	91,104	121,368	6.00	737,012	6.00	739,608	6.00	739,608
30000608	Inf Syst Mgr-Network Manager	91,104	121,368	1.00	132,636	1.00	132,636	1.00	132,636
30000609	Inf Syst Mgr-Wide Area Network	91,104	121,368	1.00	91,104	1.00	91,104	1.00	91,104
30000605	Inf Syst Supvr-Generalist	84,739	112,882	7.00	772,472	6.00	699,678	7.00	784,422
30000198	Inf Syst Tech Analyst I-Generalist	47,362	72,904	2.00	110,351	3.00	161,761	3.00	161,761
30000199	Inf Syst Tech Analyst II-Generalist	50,877	78,333	5.00	322,386	5.00	328,495	5.00	328,495
30000200	Inf Syst Tech Analyst III-Generalist	61,734	82,285	3.00	234,396	3.00	236,538	3.00	236,538

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000209	Inf Syst Tech Analyst III-Telecomm	61,734	82,285	1.00	82,284	1.00	82,284	1.00	82,284
30000210	Inf Syst Tech Analyst IV-Generalist	64,813	86,403	23.00	1,897,488	24.00	1,974,739	24.00	1,974,739
30000211	Inf Syst Tech Analyst IV-Telecomm	64,813	86,403	2.00	172,800	2.00	172,800	2.00	172,800
30000212	Inf Syst Tech Analyst IV-Vertical GIS	64,813	86,403	2.00	171,280	2.00	172,800	2.00	172,800
30000213	Inf Syst Tech Analyst V-Generalist	71,510	95,472	19.00	1,742,231	19.00	1,760,817	19.00	1,760,817
30001933	Inf Syst Tech Analyst V-Proj Mgmt	71,510	95,472	1.00	78,702	1.00	81,928	1.00	81,928
30000215	Inf Syst Tech Analyst VI-Generalist	75,150	100,526	18.00	1,746,678	17.00	1,680,768	18.00	1,755,924
30000216	Inf Syst Tech Analyst VI-Proj Mgmt	75,150	100,526	1.00	75,156	1.00	75,156	1.00	75,156
30002108	Information Security Architect	88,130	117,416	3.00	349,428	3.00	351,316	3.00	351,316
30001108	Internal Business Services Director	115,814	165,797	1.00	165,792	1.00	165,792	1.00	165,792
30000856	Investment Officer	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368
30001834	Labor Relations Analyst	61,734	82,285	1.00	68,928	1.00	71,288	1.00	71,288
30001833	Labor Relations Analyst, Senior	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400
30000536	Labor Relations Coordinator	78,770	105,851	3.00	264,612	2.00	189,132	3.00	267,900
30000537	Labor/Employee Relations Manager	91,104	134,514	1.00	134,508	1.00	134,508	1.00	134,508
30000451	Management Analyst	64,813	86,403	4.00	298,260	4.00	310,488	4.00	310,488
30000453	Management Analyst, Principal	84,739	112,882	2.00	239,304	2.00	239,304	2.00	239,304
30000452	Management Analyst, Sr	71,510	95,472	7.00	639,944	6.00	547,798	8.00	714,778
30000450	Management Assistant	50,877	78,333	3.00	215,484	3.00	219,199	3.00	219,199
30000475	Occupational Health Program Manager	75,150	100,526	1.00	75,156	1.00	75,156	1.00	75,156
30000011	Office Support Specialist I	31,678	45,261	1.00	43,968	1.00	44,832	1.00	44,832
30000012	Office Support Specialist II	34,798	49,962	4.00	158,249	3.50	144,779	4.00	164,783
30000013	Office Support Specialist III	44,512	58,989	6.67	317,274	6.00	294,794	7.00	348,194
30000460	Policy Analyst	91,104	121,368	1.00	106,248	1.00	109,878	1.00	109,878
30000461	Policy Analyst, Sr	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000722	Print Shop Supervisor	68,078	90,792	1.00	76,020	1.00	77,840	1.00	77,840
30000044	Printing & Distrib Custmr Svc Rep, Lead	52,208	65,374	1.00	65,376	1.00	65,376	1.00	65,376
30000043	Printing & Distrib Customer Svc Rep	45,406	56,784	3.00	158,976	3.00	158,976	3.00	158,976
30000723	Printing & Distribution Manager	84,739	112,882	1.00	106,924	1.00	111,091	1.00	111,091
30000059	Procurement Specialist	52,478	66,040	4.00	247,738	4.00	255,264	4.00	255,264
30000058	Procurement Specialist, Assistant	43,826	55,037	5.00	244,826	5.00	248,994	5.00	248,994
30000060	Procurement Specialist, Sr	61,797	80,704	6.00	447,576	6.00	457,680	6.00	457,680
30000471	Procurement Supervisor	71,510	95,472	4.00	370,673	4.00	377,937	4.00	377,937
30000464	Program Coordinator	68,078	90,792	12.00	1,002,284	12.00	997,575	11.00	931,827
30000465	Program Manager	71,510	95,472	1.00	95,472	1.00	95,472	1.00	95,472
30000466	Program Manager, Sr	84,739	112,882	2.00	185,568	2.00	189,702	2.00	189,702
30000463	Program Specialist	61,734	82,285	2.00	146,241	3.00	225,131	3.00	225,131
30000462	Program Specialist, Assistant	50,877	78,333	1.00	54,432	1.00	56,106	1.00	56,106
30000698	Property Acquisition & Services Manager	71,510	95,472	1.00	89,196	1.00	91,932	1.00	91,932
30000473	Purchasing Manager	91,104	121,368	1.00	91,104	1.00	91,104	1.00	91,104
30000190	Regulatory Program Administrator	67,163	83,075	1.00	83,076	1.00	83,076	1.00	83,076
30000047	Reprographic Operator I	37,482	48,048	5.00	237,828	5.00	239,436	5.00	239,436
30000048	Reprographic Operator II	45,406	56,784	2.00	113,568	2.00	113,568	2.00	113,568
30000049	Reprographic Operator III	52,208	65,374	2.00	117,588	2.00	117,588	2.00	117,588
30002183	Revenue & Financial Services Director	130,208	186,576	1.00	130,212	1.00	130,212	1.00	130,212
30000191	Revenue & Tax Specialist I	37,336	49,962	3.00	135,828	3.00	139,248	3.00	139,248
30000192	Revenue & Tax Specialist II	44,699	55,203	10.00	521,068	10.00	534,365	10.00	534,365
30000193	Revenue & Tax Specialist III	46,717	61,859	6.00	334,360	6.00	346,243	6.00	346,243
30000194	Revenue & Tax Specialist IV	50,731	65,978	10.00	632,798	10.00	646,802	10.00	646,802
30000196	Revenue & Tax Specialist V	54,725	70,907	3.00	202,488	3.00	205,656	3.00	205,656

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19			
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount		
30000404	Revenue Auditor	64,813	86,403	3.00	232,956	3.00	242,637	3.00	242,637		
30000405	Revenue Auditor, Sr	71,510	95,472	3.00	286,416	3.00	286,416	3.00	286,416		
30000413	Revenue Bureau Director	115,814	165,797	1.00	165,792	1.00	165,792	1.00	165,792		
30000484	Risk Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768		
30000481	Risk Specialist	61,734	82,285	2.00	142,878	2.00	148,009	2.00	148,009		
30000482	Risk Specialist, Sr	68,078	90,792	2.00	174,720	2.00	177,877	2.00	177,877		
30000483	Risk Supervisor	84,739	112,882	3.00	326,072	3.00	332,140	3.00	332,140		
30001433	SAP Business Systems Analyst, Principal	84,739	112,882	2.00	225,768	2.00	225,768	2.00	225,768		
30001684	SAP Business Systems Analyst, Senior	75,150	100,526	13.00	1,299,093	11.00	1,165,852	13.00	1,316,164		
30001233	SAP Support Manager	105,248	146,973	1.00	105,252	0.00	0	0.00	0		
30000716	Spectator Facilities & Dev Mgr	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368		
30000053	Storekeeper/Acquisition Specialist I	45,302	55,453	2.00	100,752	2.00	103,872	2.00	103,872		
30000054	Storekeeper/Acquisition Specialist II	47,611	58,219	1.00	58,224	1.00	58,224	1.00	58,224		
30000056	Storekeeper/Acquisition Specialist III	53,789	66,851	1.00	66,852	1.00	66,852	1.00	66,852		
30000055	Storekeeper/Acquisition II:Auto Part Spec	48,651	59,509	4.00	238,032	4.00	238,032	4.00	238,032		
30000468	Stores System Supervisor II	64,813	86,403	1.00	86,400	1.00	86,400	1.00	86,400		
30000588	Tax Division Manager	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368		
30000587	Tax Supervisor	71,510	95,472	3.00	259,311	3.00	265,198	3.00	265,198		
30000625	Technical Operations Supervisor	71,510	95,472	1.00	71,508	1.00	71,508	1.00	71,508		
30001031	Technology Capital Project Manager I	97,989	132,766	2.00	265,536	2.00	265,536	2.00	265,536		
30000620	Technology Services Bureau Business Rep	91,104	121,368	5.00	567,948	5.00	570,643	5.00	570,643		
30000457	Technology Svcs Contracts Coordinator	68,078	90,792	1.00	68,076	1.00	68,076	1.00	68,076		
30000531	Training & Development Analyst	64,813	86,403	3.00	213,755	3.00	215,856	3.00	215,856		
30001708	Training & Development Manager	84,739	112,882	1.00	121,368	1.00	121,368	1.00	121,368		
30000532	Training & Development Officer	71,510	95,472	1.00	92,892	1.00	94,612	1.00	94,612		
30000580	Treasurer, City	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976		
30000581	Treasury Analyst	64,813	86,403	1.00	78,708	1.00	80,591	1.00	80,591		
30001358	Treasury Analyst, Principal	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852		
30001083	Treasury Analyst, Sr	71,510	95,472	1.00	91,692	1.00	93,883	1.00	93,883		
30000077	Utility Worker II	48,381	52,021	0.00	0	1.00	51,672	1.00	51,672		
30000131	Vehicle & Equipment Mechanic	57,346	64,230	53.00	3,364,538	51.00	3,244,496	53.00	3,373,712		
30000132	Vehicle & Equipment Mechanic, Lead	60,154	67,371	2.00	134,736	2.00	134,736	2.00	134,736		
30000706	Vehicle Acquisition Analyst	64,813	86,403	1.00	85,696	1.00	86,400	1.00	86,400		
30000709	Vehicle Maintenance Superintendent	78,770	105,851	1.00	105,852	1.00	105,852	1.00	105,852		
30000707	Vehicle Maintenance Supervisor I	64,813	86,403	5.00	420,468	5.00	424,741	5.00	424,741		
30000705	Vehicle Program Specialist	50,877	78,333	1.00	64,608	1.00	67,028	1.00	67,028		
30001360	Vehicle Services Administration Supvr	71,510	95,472	1.00	90,984	1.00	93,154	1.00	93,154		
30000710	Vehicle Services Manager	97,989	132,766	1.00	132,768	1.00	132,768	1.00	132,768		
30000123	Welder	58,053	64,938	2.00	129,888	2.00	129,888	2.00	129,888		
30000480	Workers Comp/Disability Analyst, Sr	68,078	90,792	2.00	181,584	2.00	181,584	2.00	181,584		
30000479	Workers Compensation/Disability Analyst	61,734	82,285	1.00	72,774	1.00	75,756	1.00	75,756		
<b>TOTAL FULL-TIME POSITIONS</b>						646.67	54,116,500	634.50	53,726,346	651.00	55,018,866
30000207	Applications Analyst IV-Generalist	75,150	100,526	0.90	56,544	0.90	58,281	0.90	58,281		
30000194	Revenue & Tax Specialist IV	50,731	65,978	0.90	59,376	0.50	32,988	0.50	32,988		
30000404	Revenue Auditor	64,813	86,403	0.50	36,060	0.50	36,060	0.50	36,060		
<b>TOTAL PART-TIME POSITIONS</b>						2.30	151,980	1.90	127,329	1.90	127,329
30000061	Accounting Technician	34,798	49,962	1.00	34,800	0.00	0	0.00	0		
30000448	Business Systems Analyst	64,813	86,403	1.92	149,783	3.00	235,104	2.00	160,308		
30000718	Facilities Construction Project Manager	71,510	95,472	1.00	71,508	1.00	92,088	1.00	92,088		
30000211	Inf Syst Tech Analyst IV-Telecomm	64,813	86,403	1.00	76,412	0.00	0	0.00	0		

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000452	Management Analyst, Sr	71,510	95,472	2.00	167,105	2.00	174,893	3.00	246,401
30000013	Office Support Specialist III	44,512	58,989	1.00	44,508	0.50	22,254	0.50	22,254
30000464	Program Coordinator	68,078	90,792	0.00	0	0.00	0	1.00	65,748
30000466	Program Manager, Sr	84,739	112,882	1.90	161,004	2.00	182,748	2.00	182,748
30000462	Program Specialist, Assistant	50,877	78,333	2.00	109,059	2.00	120,858	2.00	120,858
30000047	Reprographic Operator I	37,482	48,048	1.00	42,372	0.33	14,392	0.33	14,392
30000194	Revenue & Tax Specialist IV	50,731	65,978	0.00	0	3.00	169,488	3.00	169,488
30000196	Revenue & Tax Specialist V	54,725	70,907	1.00	70,908	2.00	132,408	1.00	70,908
30000404	Revenue Auditor	64,813	86,403	1.00	75,108	1.00	78,158	1.00	78,158
<b>TOTAL LIMITED TERM POSITIONS</b>				14.82	1,002,567	16.83	1,222,391	16.83	1,223,351
<b>GRAND TOTAL</b>				663.78	55,271,047	653.23	55,076,066	669.73	56,369,546

# City Budget Office

Mayor Ted Wheeler, Commissioner-in-Charge

Andrew Scott, Director

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## Summary of Budget Decisions

The Mayor's Proposed Budget increases the budget of the City Budget Office (CBO) by \$211,000 on a one-time basis to fund two pilot project efforts – 1) a capital analyst to work on Citywide resource development and prioritization and 2) a community survey to replace the survey that was performed by the Auditor's Office. This represents a one-time General Fund increase of 9.2%. In addition, CBO's ongoing budget is increased by \$643 to fund additional costs from the Office of Management & Finance.

### Community Survey

The Mayor's Proposed Budget includes \$60,000 one-time General Fund for a Citywide satisfaction survey to replace the survey that had been conducted by the Auditor for more than 20 years. The Auditor cut the survey in FY 2017-18. The information from that survey is valuable and informs Council priorities.

### Capital Financial Analyst

The Mayor's Proposed Budget includes \$151,000 one-time General Fund for a Capital Financial Analyst. The position would expand CBO's capacity to plan, prioritize, and evaluate the City's major maintenance and capital asset needs.

### Interagency Agreement Balancing

The Proposed Budget includes \$1,652 in net changes to interagency costs for OMF services. Increased costs are primarily for Enterprise Mobility Management and Microsoft Enterprise Mobility + Security. Reduced costs for OMF services are primarily for reductions around Tableau implementation, and changes in the Bureau of Internal Business Services. General Fund resources of \$643 have been adjusted to account for the net impact of these interagency agreement changes, with the exception of computer lifecycle replacement costs that are funded within existing resources.

### Budget Notes

#### Fiscal Sustainability Bridge

City Council directs the City Budget Office (CBO) to reduce the FY 2019-20 Current Appropriation Level ongoing targets for all General Fund bureaus by 1.0%. In advance of the FY 2019-20 budget process, bureaus are directed to identify efficiencies, organizational changes, and other cost-saving ideas that achieve the necessary savings without reducing front-line services. Bureaus should identify those savings in their budget requests. Bureaus unable to identify the savings may request additional ongoing funding in FY 2019-20.

### Business License Tax Increase

The City Budget Office will work with bureaus to establish performance measures and strategic targets for the programs that the City is able to expand or permanently fund because of the FY 2018-19 increase in business license taxes. CBO will provide Council with an annual review of program results through at least the FY 2021-22 fiscal year and will also post quarterly updates of available data.

The City commits to avoid further increases in the business license tax for ten years to provide a stable tax environment for companies that do business within the City of Portland. In addition, if new local taxes are imposed on businesses, significantly changing the tax environment in Portland, the Mayor commits to present a budget proposal that rolls back the business license tax to its current level.

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
<b>Total External Revenues</b>	0	0	0	0	0
<b>Internal Revenues</b>					
General Fund Discretionary	919,490	943,997	1,570,157	1,133,032	1,191,113
General Fund Overhead	1,140,700	1,248,967	1,838,552	1,328,063	1,388,583
Interagency Revenue	107,676	185,472	204,906	211,492	211,492
<b>Total Internal Revenues</b>	<b>2,167,866</b>	<b>2,378,436</b>	<b>3,613,615</b>	<b>2,672,587</b>	<b>2,791,188</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$2,167,866</b>	<b>\$2,378,436</b>	<b>\$3,613,615</b>	<b>\$2,672,587</b>	<b>\$2,791,188</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	1,756,442	1,927,281	2,079,215	2,162,714	2,276,212
External Materials and Services	215,024	239,064	1,290,528	290,076	293,358
Internal Materials and Services	196,400	212,091	243,872	219,797	221,618
<b>Total Bureau Expenditures</b>	<b>2,167,866</b>	<b>2,378,436</b>	<b>3,613,615</b>	<b>2,672,587</b>	<b>2,791,188</b>
<b>Fund Expenditures</b>					
<b>Total Fund Expenditures</b>	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$2,167,866</b>	<b>\$2,378,436</b>	<b>\$3,613,615</b>	<b>\$2,672,587</b>	<b>\$2,791,188</b>
<b>Programs</b>					
Budget & Economics	2,167,866	2,378,436	3,613,615	2,672,587	2,791,188
<b>Total Programs</b>	<b>2,167,866</b>	<b>\$2,378,436</b>	<b>\$3,613,615</b>	<b>\$2,672,587</b>	<b>\$2,791,188</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000434	Administrative Assistant	50,877	78,333	1.00	76,680	1.00	78,336	1.00	78,336
30002040	Budget Director, Assistant	91,104	121,368	1.00	119,952	1.00	121,368	1.00	121,368
30000570	Budget Director, City	105,248	146,973	1.00	146,976	1.00	146,976	1.00	146,976
30000578	Economist, City	91,104	121,368	1.00	121,368	1.00	121,368	1.00	121,368
30000567	Financial Analyst	64,813	86,403	2.25	172,730	1.00	83,947	1.00	83,947
30000566	Financial Analyst, Assistant	50,877	78,333	1.58	109,461	1.00	71,194	1.00	71,194
30000569	Financial Analyst, Principal	84,739	112,882	3.00	320,057	4.00	412,963	4.00	412,963
30000568	Financial Analyst, Sr	71,510	95,472	2.17	187,289	4.00	360,961	4.00	360,961
30000452	Management Analyst, Sr	71,510	95,472	1.00	85,255	1.00	92,736	1.00	92,736
<b>TOTAL FULL-TIME POSITIONS</b>				14.00	1,339,768	15.00	1,489,849	15.00	1,489,849
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
30000566	Financial Analyst, Assistant	50,877	78,333	1.00	60,012	0.00	1,806	1.00	67,806
<b>TOTAL LIMITED TERM POSITIONS</b>				1.00	60,012	0.00	1,806	1.00	67,806
<b>GRAND TOTAL</b>				15.00	1,399,780	15.00	1,491,655	16.00	1,557,655

# Special Appropriations

Mayor Ted Wheeler, Commissioner-in-Charge

Jennifer Cooperman, Chief Financial Officer

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## Summary of Budget Decisions

The Mayor's Proposed budget increases Special Appropriations ongoing General Fund resources by \$176,127. The Proposed Budget also allocates \$1,986,818 in one-time resources to Special Appropriations for a total General Fund budget of \$12,729,906. The increase responds to the Mayor's priorities of strengthening community resiliency, enhancing livability, and enhancing public safety.

### **Compliance Officer Community Liaison (COCL) and Police Committee on Community-Engaged Policing (PCCEP) Additional funding**

The Mayor's Proposed Budget includes one-time funding of \$192,218 for an Office Support Specialist II position and a Facilitator to assist with the development of the PCCEP program in accordance with the Department of Justice settlement amendments.

### **Gang Impacted Family Team (GIFT) coordinator**

The Mayor's Proposed Budget includes \$62,000 in one-time funding for a full-time GIFT Program Coordinator position that supports prison to community reentry for youth and adults impacted by gang involvement and violence. The GIFT Coordinator processes referrals from public entities and non-profits that work closely with families and youth, with the goal of aligning violence prevention and intervention services. Referral requests consist of requests for housing assistance, counseling and employment. In 2016, the GIFT coordinator processed 85 requests for referral and 62 in 2017 although the position was vacant from October – December 2017. The program received \$60,000 in one-time General Fund resources in the FY 2017-18 Budget.

### **Office of Youth Violence Prevention Senior Staff Representative**

The Mayor's Proposed Budget includes \$10,460 in ongoing funding for one Senior Commissioner's Staff Representative (CSR) position. This position was converted from Commissioner Staff Representative in the FY 2017-18 Fall Supplemental Budget process and funded on a one-time basis from November 1, 2017 to June 30, 2018, with the understanding that an ongoing request would be made during the FY 2018-19 budget development process.

### **City Council Transition Funding**

The Mayor's Proposed Budget includes \$75,000 in one-time General Fund resources to fund the transition costs for Council Offices. Funds will be used for transition staffing as well as to refresh facilities and technology in preparation for any new elected officials.

## **Floodplain Management Update**

The Mayor's Proposed Budget includes \$257,600 in one-time funding for updates to the City of Portland's Floodplain Management Update Program which will develop regulatory updates to Portland's floodplains, ensuring that the City maintains compliance with the Endangered Species Act (ESA) while advancing local goals and objectives.

## **Elder Services**

The Mayor's Proposed Budget includes \$165,667 in ongoing funding to support elders' services programs, currently delivered through Elders in Action. Funding for these programs has previously existed within the budget of the Office of Neighborhood Involvement.

## **Universal Representation**

The Mayor's Proposed Budget includes \$500,000 in one-time funding for legal services that support Portland's immigrant and refugee communities.

## **Competitive Grants Funding Pool**

The Mayor's Proposed Budget includes \$800,000 in one-time funding for Special Appropriations competitive grants.

## **Rose Festival Funding**

The Mayor's Proposed Budget includes \$100,000 in one-time funding discretionary resources for the Rose Festival from Special Appropriations competitive grants funding.

## **Budget Reductions Included in Mayor's Proposed Budget:**

- \$3,191 ongoing reduction in the City's allocation for the enforcement of the Specified Animals provision in Title 13 of the City Code.
- \$200,000 ongoing reduction in funding for the Work for Art program which is administered by the Regional Arts & Culture Council (RACC).
- \$169,000 ongoing realignment in RACC funding to provide a contract manager in the Office of Management and Finance.

# Special Appropriations

# Summary of Bureau Budget

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19
<b>Resources</b>					
<b>External Revenues</b>					
Miscellaneous Fund Allocations	0	0	500,000	0	0
Intergovernmental	113,084	116,055	103,463	103,463	103,463
<b>Total External Revenues</b>	<b>113,084</b>	<b>116,055</b>	<b>603,463</b>	<b>103,463</b>	<b>103,463</b>
<b>Internal Revenues</b>					
General Fund Discretionary	9,975,881	10,498,216	13,567,194	11,981,782	10,861,755
General Fund Overhead	173,235	171,149	174,969	179,353	178,814
Fund Transfers - Revenue	0	0	0	1,175,340	1,237,200
Interagency Revenue	132,138	0	134,492	348,674	348,674
<b>Total Internal Revenues</b>	<b>10,281,254</b>	<b>10,669,365</b>	<b>13,876,655</b>	<b>13,685,149</b>	<b>12,626,443</b>
Beginning Fund Balance	0	0	0	0	0
<b>Total Resources</b>	<b>\$10,394,338</b>	<b>\$10,785,420</b>	<b>\$14,480,118</b>	<b>\$13,788,612</b>	<b>\$12,729,906</b>
<b>Requirements</b>					
<b>Bureau Expenditures</b>					
Personnel Services	260,171	460,658	430,813	1,395,518	669,031
External Materials and Services	9,277,380	10,107,770	13,968,795	12,196,808	11,903,619
Internal Materials and Services	116,674	216,992	80,510	196,286	157,256
Capital Outlay	85,364	0	0	0	0
<b>Total Bureau Expenditures</b>	<b>9,739,589</b>	<b>10,785,420</b>	<b>14,480,118</b>	<b>13,788,612</b>	<b>12,729,906</b>
<b>Fund Expenditures</b>					
Fund Transfers - Expense	654,749	0	0	0	0
<b>Total Fund Expenditures</b>	<b>654,749</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0
<b>Total Requirements</b>	<b>\$10,394,338</b>	<b>\$10,785,420</b>	<b>\$14,480,118</b>	<b>\$13,788,612</b>	<b>\$12,729,906</b>
<b>Programs</b>					
Administration & Support	0	0	882,939	0	608
Community	0	0	0	0	100,000
Community and Neighborhood Involvement Center	0	0	0	0	165,667
Mayor's Office	850	0	0	0	0
Special Appropriation - City Support Services	1,001,007	1,128,749	2,491,468	1,015,833	1,041,131
Special Appropriation - Parks, Rec & Culture	347,681	5,153,575	5,035,661	5,008,354	4,844,195
Special Appropriation - Public Safety	0	82,128	962,818	34,162	34,162
Special Appropriation - Public Utilities	0	0	10,260	10,049	10,578
Special Appropriations - Community Development	8,390,051	4,420,968	5,096,972	7,720,214	6,533,565
<b>Total Programs</b>	<b>9,739,589</b>	<b>\$10,785,420</b>	<b>\$14,480,118</b>	<b>\$13,788,612</b>	<b>\$12,729,906</b>

Class	Title	Salary Range		Revised FY 2017-18		Requested FY 2018-19		Proposed FY 2018-19	
		Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30002511	Commissioner's Senior Staff Rep	67,933	103,126	1.00	100,464	1.00	102,240	1.00	102,240
30000005	Commissioner's Staff Rep	52,250	95,493	1.00	72,607	1.00	75,582	1.00	75,582
30000462	Program Specialist, Assistant	50,877	78,333	1.00	65,852	1.00	68,549	1.00	68,549
<b>TOTAL FULL-TIME POSITIONS</b>				3.00	238,923	3.00	246,371	3.00	246,371
<b>TOTAL PART-TIME POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>TOTAL LIMITED TERM POSITIONS</b>				0.00	0	0.00	0	0.00	0
<b>GRAND TOTAL</b>				3.00	238,923	3.00	246,371	3.00	246,371

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	258,547,936	269,688,060	279,615,499	292,671,012	292,389,118	
Licenses & Permits	198,978,646	213,377,412	202,073,390	212,187,087	228,280,141	
Charges for Services	23,538,806	25,629,433	25,495,034	26,860,680	27,732,551	
Intergovernmental	29,807,858	28,766,922	28,920,672	31,538,189	31,919,569	
Miscellaneous	3,969,338	4,520,906	3,898,254	4,162,677	4,039,177	
<b>Total External Revenues</b>	<b>514,842,584</b>	<b>541,982,733</b>	<b>540,002,849</b>	<b>567,419,645</b>	<b>584,360,556</b>	
General Fund Discretionary	0	0	0	11,877,368	0	
General Fund Overhead	0	0	0	163,983	0	
Fund Transfers - Revenue	25,678,731	30,386,589	29,581,656	31,427,530	31,488,831	
Interagency Revenue	26,099,803	28,438,210	35,667,900	39,398,178	40,862,002	
<b>Total Internal Revenues</b>	<b>51,778,534</b>	<b>58,824,799</b>	<b>65,249,556</b>	<b>82,867,059</b>	<b>72,350,833</b>	
Beginning Fund Balance	46,057,741	44,155,972	52,657,502	14,100,000	16,779,694	
<b>Total Resources</b>	<b>612,678,859</b>	<b>644,963,504</b>	<b>657,909,907</b>	<b>664,386,704</b>	<b>673,491,083</b>	
<b>Requirements</b>						
Personnel Services	356,303,464	367,913,601	387,715,009	403,361,737	406,462,748	
External Materials and Services	84,968,393	93,092,928	119,317,157	119,640,396	117,184,410	
Internal Materials and Services	55,258,163	59,243,718	66,607,415	68,142,232	66,192,404	
Capital Outlay	701,815	3,594,870	5,725,471	7,942,000	5,261,511	
<b>Total Bureau Expenditures</b>	<b>497,231,835</b>	<b>523,845,117</b>	<b>579,365,052</b>	<b>599,086,365</b>	<b>595,101,073</b>	
Debt Service	8,190,788	8,991,917	10,020,013	10,727,715	10,727,715	
Contingency	0	0	15,644,193	16,937,911	16,641,568	
Fund Transfers - Expense	63,100,264	59,517,702	52,880,649	37,634,713	51,020,727	
<b>Total Fund Expenditures</b>	<b>71,291,052</b>	<b>68,509,619</b>	<b>78,544,855</b>	<b>65,300,339</b>	<b>78,390,010</b>	
Ending Fund Balance	44,155,972	52,608,768	0	0	0	
<b>Total Requirements</b>	<b>612,678,859</b>	<b>644,963,504</b>	<b>657,909,907</b>	<b>664,386,704</b>	<b>673,491,083</b>	

# General Reserve Fund

## Fund Summary

City Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Bond & Note	725,000	0	0	0	0	0
Miscellaneous	447,666	601,760	678,359	605,857	605,857	
<b>Total External Revenues</b>	<b>1,172,666</b>	<b>601,760</b>	<b>678,359</b>	<b>605,857</b>	<b>605,857</b>	
Fund Transfers - Revenue	300,000	3,000,000	1,000,000	1,000,000	1,500,000	
<b>Total Internal Revenues</b>	<b>300,000</b>	<b>3,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,500,000</b>	
Beginning Fund Balance	58,885,208	56,495,175	58,987,747	60,585,671	60,585,671	
<b>Total Resources</b>	<b>60,357,874</b>	<b>60,096,935</b>	<b>60,666,106</b>	<b>62,191,528</b>	<b>62,691,528</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Contingency	0	0	60,666,106	62,191,528	62,691,528	
Fund Transfers - Expense	3,862,699	1,180,400	0	0	0	
<b>Total Fund Expenditures</b>	<b>3,862,699</b>	<b>1,180,400</b>	<b>60,666,106</b>	<b>62,191,528</b>	<b>62,691,528</b>	
Ending Fund Balance	56,495,175	58,916,535	0	0	0	
<b>Total Requirements</b>	<b>60,357,874</b>	<b>60,096,935</b>	<b>60,666,106</b>	<b>62,191,528</b>	<b>62,691,528</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	168	2	0	0	0	0
Intergovernmental	21,330,400	14,600,973	52,069,570	54,058,230	54,058,230	
Bond & Note	4,500,000	8,000,000	0	0	0	
Miscellaneous	55,263	27,388	10,000	0	0	
<b>Total External Revenues</b>	<b>25,885,831</b>	<b>22,628,363</b>	<b>52,079,570</b>	<b>54,058,230</b>	<b>54,058,230</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	483,273	500,843	9,750,000	0	0	
<b>Total Resources</b>	<b>26,369,104</b>	<b>23,129,206</b>	<b>61,829,570</b>	<b>54,058,230</b>	<b>54,058,230</b>	
<b>Requirements</b>						
Personnel Services	7,900,849	4,512,005	10,301,728	10,807,219	10,807,219	
External Materials and Services	5,653,532	6,140,952	12,792,826	11,566,046	11,566,046	
Internal Materials and Services	3,035,974	2,434,415	6,566,454	5,710,690	5,710,690	
Capital Outlay	4,677,906	5,071,920	22,418,562	25,974,275	25,974,275	
<b>Total Bureau Expenditures</b>	<b>21,268,261</b>	<b>18,159,292</b>	<b>52,079,570</b>	<b>54,058,230</b>	<b>54,058,230</b>	
Debt Service	4,600,000	4,500,000	9,750,000	0	0	
<b>Total Fund Expenditures</b>	<b>4,600,000</b>	<b>4,500,000</b>	<b>9,750,000</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	500,843	469,914	0	0	0	
<b>Total Requirements</b>	<b>26,369,104</b>	<b>23,129,206</b>	<b>61,829,570</b>	<b>54,058,230</b>	<b>54,058,230</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	7,014	9,128	7,021	2,879	2,879	
<b>Total External Revenues</b>	<b>7,014</b>	<b>9,128</b>	<b>7,021</b>	<b>2,879</b>	<b>2,879</b>	
Fund Transfers - Revenue	38,172	0	0	0	0	
<b>Total Internal Revenues</b>	<b>38,172</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	913,174	875,615	886,872	349,294	614,498	
<b>Total Resources</b>	<b>958,360</b>	<b>884,743</b>	<b>893,893</b>	<b>352,173</b>	<b>617,377</b>	
<b>Requirements</b>						
External Materials and Services	0	0	607,171	0	0	
Internal Materials and Services	2,938	5,786	98,196	1,956	1,921	
Capital Outlay	79,807	0	178,106	338,981	604,185	
<b>Total Bureau Expenditures</b>	<b>82,745</b>	<b>5,786</b>	<b>883,473</b>	<b>340,937</b>	<b>606,106</b>	
Contingency	0	0	0	0	296	
Fund Transfers - Expense	0	9,131	10,420	11,236	10,975	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>9,131</b>	<b>10,420</b>	<b>11,236</b>	<b>11,271</b>	
Ending Fund Balance	875,615	869,826	0	0	0	
<b>Total Requirements</b>	<b>958,360</b>	<b>884,743</b>	<b>893,893</b>	<b>352,173</b>	<b>617,377</b>	

# Emergency Communication Fund

## Fund Summary

Public Safety Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	363,394	387,912	375,749	496,000	496,000	
Intergovernmental	7,642,515	7,520,869	7,912,526	8,071,557	8,167,575	
Miscellaneous	14,417	41,849	10,000	20,000	20,000	
<b>Total External Revenues</b>	<b>8,020,326</b>	<b>7,950,630</b>	<b>8,298,275</b>	<b>8,587,557</b>	<b>8,683,575</b>	
Fund Transfers - Revenue	16,017,266	15,681,759	15,305,982	15,495,133	16,614,139	
<b>Total Internal Revenues</b>	<b>16,017,266</b>	<b>15,681,759</b>	<b>15,305,982</b>	<b>15,495,133</b>	<b>16,614,139</b>	
Beginning Fund Balance	1,527,998	1,973,782	1,470,269	1,251,301	1,251,301	
<b>Total Resources</b>	<b>25,565,590</b>	<b>25,606,171</b>	<b>25,074,526</b>	<b>25,333,991</b>	<b>26,549,015</b>	
<b>Requirements</b>						
Personnel Services	14,822,117	15,288,365	16,642,579	15,830,490	16,725,891	
External Materials and Services	1,503,423	1,231,260	1,119,818	2,618,000	2,647,710	
Internal Materials and Services	4,570,071	5,071,878	4,932,601	4,742,137	4,743,920	
Capital Outlay	226,425	0	0	0	0	
<b>Total Bureau Expenditures</b>	<b>21,122,036</b>	<b>21,591,503</b>	<b>22,694,998</b>	<b>23,190,627</b>	<b>24,117,521</b>	
Debt Service	1,385,869	1,407,693	253,184	271,083	271,083	
Contingency	0	0	1,190,195	871,301	1,178,401	
Fund Transfers - Expense	1,083,903	1,019,929	936,149	1,000,980	982,010	
<b>Total Fund Expenditures</b>	<b>2,469,772</b>	<b>2,427,622</b>	<b>2,379,528</b>	<b>2,143,364</b>	<b>2,431,494</b>	
Ending Fund Balance	1,973,782	1,587,046	0	0	0	
<b>Total Requirements</b>	<b>25,565,590</b>	<b>25,606,171</b>	<b>25,074,526</b>	<b>25,333,991</b>	<b>26,549,015</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	122,764,713	128,197,553	144,268,948	151,270,053	151,783,789	
Charges for Services	44	44	0	0	0	
Bond & Note	24,637,339	29,129,050	44,312,000	57,700,000	57,700,000	
Miscellaneous	495,685	694,664	664,300	1,143,400	1,143,400	
<b>Total External Revenues</b>	<b>147,897,781</b>	<b>158,021,311</b>	<b>189,245,248</b>	<b>210,113,453</b>	<b>210,627,189</b>	
Fund Transfers - Revenue	0	0	750,000	750,000	750,000	
Interagency Revenue	1,076,739	1,193,483	1,359,000	1,290,000	1,290,000	
<b>Total Internal Revenues</b>	<b>1,076,739</b>	<b>1,193,483</b>	<b>2,109,000</b>	<b>2,040,000</b>	<b>2,040,000</b>	
Beginning Fund Balance	17,717,432	13,633,435	9,058,579	12,179,404	12,179,404	
<b>Total Resources</b>	<b>166,691,952</b>	<b>172,848,229</b>	<b>200,412,827</b>	<b>224,332,857</b>	<b>224,846,593</b>	
<b>Requirements</b>						
Personnel Services	1,948,783	1,973,764	2,143,014	2,250,600	2,250,600	
External Materials and Services	116,476,183	120,536,788	128,004,484	134,477,237	134,479,191	
Internal Materials and Services	9,705,354	10,812,495	14,385,456	17,137,464	17,795,003	
Capital Outlay	53,770	54,760	46,451	42,850	42,850	
<b>Total Bureau Expenditures</b>	<b>128,184,090</b>	<b>133,377,807</b>	<b>144,579,405</b>	<b>153,908,151</b>	<b>154,567,644</b>	
Debt Service	24,762,001	29,371,007	44,835,166	58,593,081	58,593,081	
Contingency	0	0	10,077,878	10,774,000	10,774,000	
Fund Transfers - Expense	112,426	310,028	920,378	1,057,625	911,868	
<b>Total Fund Expenditures</b>	<b>24,874,427</b>	<b>29,681,035</b>	<b>55,833,422</b>	<b>70,424,706</b>	<b>70,278,949</b>	
Ending Fund Balance	13,633,435	9,789,387	0	0	0	
<b>Total Requirements</b>	<b>166,691,952</b>	<b>172,848,229</b>	<b>200,412,827</b>	<b>224,332,857</b>	<b>224,846,593</b>	

# Fire & Police Disability & Retirement Reserve Fund

Fund Summary

Public Safety Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
<b>Total External Revenues</b>	0	0	0	0	0	0
Fund Transfers - Revenue	0	0	750,000	750,000	750,000	750,000
<b>Total Internal Revenues</b>	0	0	750,000	750,000	750,000	750,000
Beginning Fund Balance	750,000	750,000	750,000	750,000	750,000	750,000
<b>Total Resources</b>	<b>750,000</b>	<b>750,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	0	0	0	0	0	0
Fund Transfers - Expense	0	0	750,000	750,000	750,000	750,000
<b>Total Fund Expenditures</b>	0	0	750,000	750,000	750,000	750,000
Ending Fund Balance	750,000	750,000	750,000	750,000	750,000	750,000
<b>Total Requirements</b>	<b>750,000</b>	<b>750,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	50	0	50	0	0	0
<b>Total External Revenues</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>
Fund Transfers - Revenue	0	6,344	54,000	0	0	0
<b>Total Internal Revenues</b>	<b>0</b>	<b>6,344</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	11,617	3,106	500	0	0	0
<b>Total Resources</b>	<b>11,667</b>	<b>9,450</b>	<b>54,550</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
External Materials and Services	8,561	8,611	10,000	0	0	0
<b>Total Bureau Expenditures</b>	<b>8,561</b>	<b>8,611</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,106	839	44,550	0	0	0
<b>Total Requirements</b>	<b>11,667</b>	<b>9,450</b>	<b>54,550</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Police Special Revenue Fund

## Fund Summary

Public Safety Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	3,129,076	2,604,334	1,960,122	995,000	995,000	
Miscellaneous	145,722	165,225	157,900	162,703	162,703	
<b>Total External Revenues</b>	<b>3,274,798</b>	<b>2,769,559</b>	<b>2,118,022</b>	<b>1,157,703</b>	<b>1,157,703</b>	
Fund Transfers - Revenue	2,776	0	0	0	0	
<b>Total Internal Revenues</b>	<b>2,776</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	2,295,978	3,850,584	4,994,657	4,191,000	4,191,000	
<b>Total Resources</b>	<b>5,573,552</b>	<b>6,620,143</b>	<b>7,112,679</b>	<b>5,348,703</b>	<b>5,348,703</b>	
<b>Requirements</b>						
Personnel Services	139,951	232,151	233,430	190,617	190,617	
External Materials and Services	599,374	987,600	6,428,797	5,158,086	5,158,086	
Internal Materials and Services	940,753	530,934	450,452	0	0	
Capital Outlay	42,890	0	0	0	0	
<b>Total Bureau Expenditures</b>	<b>1,722,968</b>	<b>1,750,685</b>	<b>7,112,679</b>	<b>5,348,703</b>	<b>5,348,703</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	3,850,584	4,869,458	0	0	0	
<b>Total Requirements</b>	<b>5,573,552</b>	<b>6,620,143</b>	<b>7,112,679</b>	<b>5,348,703</b>	<b>5,348,703</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	33,629	10,503	0	0	0	0
Miscellaneous	153,290	111,213	12,353	0	0	0
<b>Total External Revenues</b>	<b>186,919</b>	<b>121,716</b>	<b>12,353</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	29,817,026	19,217,694	4,941,296	912,755	912,755	
<b>Total Resources</b>	<b>30,003,945</b>	<b>19,339,410</b>	<b>4,953,649</b>	<b>912,755</b>	<b>912,755</b>	
<b>Requirements</b>						
Personnel Services	276,424	224,705	0	0	0	0
External Materials and Services	3,623,431	8,392,257	0	0	0	0
Internal Materials and Services	950,624	909,028	65,156	0	0	0
Capital Outlay	5,716,897	4,569,075	3,266,700	756,927	756,927	
<b>Total Bureau Expenditures</b>	<b>10,567,376</b>	<b>14,095,065</b>	<b>3,331,856</b>	<b>756,927</b>	<b>756,927</b>	
Debt Service	16,775	0	0	0	0	0
Contingency	0	0	0	0	0	3,130
Fund Transfers - Expense	202,100	303,049	1,621,793	155,828	152,698	
<b>Total Fund Expenditures</b>	<b>218,875</b>	<b>303,049</b>	<b>1,621,793</b>	<b>155,828</b>	<b>155,828</b>	
Ending Fund Balance	19,217,694	4,941,296	0	0	0	
<b>Total Requirements</b>	<b>30,003,945</b>	<b>19,339,410</b>	<b>4,953,649</b>	<b>912,755</b>	<b>912,755</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	8,600,437	7,699,502	9,371,891	8,902,204	8,902,204	
Bond & Note	0	0	335,000	0	0	
Miscellaneous	10,151	4,147	13,492	15,365	15,365	
<b>Total External Revenues</b>	<b>8,610,588</b>	<b>7,703,649</b>	<b>9,720,383</b>	<b>8,917,569</b>	<b>8,917,569</b>	
Fund Transfers - Revenue	0	800,000	0	0	0	
<b>Total Internal Revenues</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	780,727	286,028	382,387	397,412	397,412	
<b>Total Resources</b>	<b>9,391,315</b>	<b>8,789,677</b>	<b>10,102,770</b>	<b>9,314,981</b>	<b>9,314,981</b>	
<b>Requirements</b>						
Personnel Services	3,859,322	3,547,988	3,673,044	2,879,502	2,879,502	
External Materials and Services	4,234,471	3,885,970	4,329,308	4,195,445	4,195,445	
Internal Materials and Services	520,314	351,870	701,558	758,589	758,589	
Capital Outlay	10,041	0	335,000	0	0	
<b>Total Bureau Expenditures</b>	<b>8,624,148</b>	<b>7,785,828</b>	<b>9,038,910</b>	<b>7,833,536</b>	<b>7,833,536</b>	
Debt Service	185,969	205,321	269,230	357,495	357,495	
Contingency	0	0	351,976	675,276	683,454	
Fund Transfers - Expense	295,170	416,140	442,654	448,674	440,496	
<b>Total Fund Expenditures</b>	<b>481,139</b>	<b>621,461</b>	<b>1,063,860</b>	<b>1,481,445</b>	<b>1,481,445</b>	
Ending Fund Balance	286,028	382,388	0	0	0	
<b>Total Requirements</b>	<b>9,391,315</b>	<b>8,789,677</b>	<b>10,102,770</b>	<b>9,314,981</b>	<b>9,314,981</b>	

# Parks Capital Construction & Maintenance Fund

Fund Summary

Parks Recreation and Culture Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	175,185	0	0	0	0	0
Charges for Services	21,651,362	30,438,000	10,000,000	12,000,000	12,000,000	
Intergovernmental	958,657	88,738	0	0	0	
Bond & Note	28,423,207	0	18,506,500	10,740,000	10,740,000	
Miscellaneous	3,192,155	4,966,199	1,875,000	690,000	690,000	
<b>Total External Revenues</b>	<b>54,400,566</b>	<b>35,492,937</b>	<b>30,381,500</b>	<b>23,430,000</b>	<b>23,430,000</b>	
Fund Transfers - Revenue	4,037,027	11,280,823	3,053,038	32,229,036	2,304,036	
Interagency Revenue	84,979	45,907	0	0	0	
<b>Total Internal Revenues</b>	<b>4,122,006</b>	<b>11,326,730</b>	<b>3,053,038</b>	<b>32,229,036</b>	<b>2,304,036</b>	
Beginning Fund Balance	45,629,720	89,018,850	100,810,885	122,874,179	122,874,179	
<b>Total Resources</b>	<b>104,152,292</b>	<b>135,838,517</b>	<b>134,245,423</b>	<b>178,533,215</b>	<b>148,608,215</b>	
<b>Requirements</b>						
Personnel Services	3,120,000	3,224,992	3,722,012	3,434,615	3,466,117	
External Materials and Services	6,986,590	8,370,333	906,558	54,607,562	24,682,562	
Internal Materials and Services	730,821	629,224	265,753	2,120,044	328,179	
Capital Outlay	3,819,490	22,323,192	93,432,213	55,739,970	55,739,970	
<b>Total Bureau Expenditures</b>	<b>14,656,901</b>	<b>34,547,741</b>	<b>98,326,536</b>	<b>115,902,191</b>	<b>84,216,828</b>	
Debt Service	239,292	104,736	463,087	131,360	131,360	
Contingency	0	0	35,066,457	61,972,032	63,740,427	
Fund Transfers - Expense	237,249	375,155	389,343	527,632	519,600	
<b>Total Fund Expenditures</b>	<b>476,541</b>	<b>479,891</b>	<b>35,918,887</b>	<b>62,631,024</b>	<b>64,391,387</b>	
Ending Fund Balance	89,018,850	100,810,885	0	0	0	
<b>Total Requirements</b>	<b>104,152,292</b>	<b>135,838,517</b>	<b>134,245,423</b>	<b>178,533,215</b>	<b>148,608,215</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	1,390	1,936	1,650	2,309	2,309	
<b>Total External Revenues</b>	<b>1,390</b>	<b>1,936</b>	<b>1,650</b>	<b>2,309</b>	<b>2,309</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	181,532	182,822	184,759	187,068	187,068	
<b>Total Resources</b>	<b>182,922</b>	<b>184,758</b>	<b>186,409</b>	<b>189,377</b>	<b>189,377</b>	
<b>Requirements</b>						
Personnel Services	0	0	750	750	750	
External Materials and Services	100	0	22,192	22,111	22,111	
Internal Materials and Services	0	0	775	775	775	
<b>Total Bureau Expenditures</b>	<b>100</b>	<b>0</b>	<b>23,717</b>	<b>23,636</b>	<b>23,636</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	182,822	184,758	162,692	165,741	165,741	
<b>Total Requirements</b>	<b>182,922</b>	<b>184,758</b>	<b>186,409</b>	<b>189,377</b>	<b>189,377</b>	

# Parks Local Option Levy Fund

## Fund Summary

Parks Recreation and Culture Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	897	768	2,076	0	0	
Miscellaneous	5,115	7,022	5,000	0	0	
<b>Total External Revenues</b>	<b>6,012</b>	<b>7,790</b>	<b>7,076</b>	<b>0</b>	<b>0</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	667,865	673,877	656,980	6,937	251,000	
<b>Total Resources</b>	<b>673,877</b>	<b>681,667</b>	<b>664,056</b>	<b>6,937</b>	<b>251,000</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Fund Transfers - Expense	0	22,536	664,056	6,937	251,000	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>22,536</b>	<b>664,056</b>	<b>6,937</b>	<b>251,000</b>	
Ending Fund Balance	673,877	659,131	0	0	0	
<b>Total Requirements</b>	<b>673,877</b>	<b>681,667</b>	<b>664,056</b>	<b>6,937</b>	<b>251,000</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	1,973,530	1,807,485	1,894,755	1,873,670	1,873,670	
Miscellaneous	9,496	12,490	10,987	11,688	11,688	
<b>Total External Revenues</b>	<b>1,983,026</b>	<b>1,819,975</b>	<b>1,905,742</b>	<b>1,885,358</b>	<b>1,885,358</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	145,489	356,265	536,763	768,657	768,657	
<b>Total Resources</b>	<b>2,128,515</b>	<b>2,176,240</b>	<b>2,442,505</b>	<b>2,654,015</b>	<b>2,654,015</b>	
<b>Requirements</b>						
Personnel Services	805,735	757,158	795,332	864,138	864,138	
External Materials and Services	458,178	338,293	560,178	460,736	460,736	
Internal Materials and Services	129,981	121,640	119,285	115,579	115,579	
<b>Total Bureau Expenditures</b>	<b>1,393,894</b>	<b>1,217,091</b>	<b>1,474,795</b>	<b>1,440,453</b>	<b>1,440,453</b>	
Debt Service	310,574	318,913	41,930	269,972	269,972	
Contingency	0	0	858,144	866,626	868,055	
Fund Transfers - Expense	67,782	103,461	67,636	76,964	75,535	
<b>Total Fund Expenditures</b>	<b>378,356</b>	<b>422,374</b>	<b>967,710</b>	<b>1,213,562</b>	<b>1,213,562</b>	
Ending Fund Balance	356,265	536,775	0	0	0	
<b>Total Requirements</b>	<b>2,128,515</b>	<b>2,176,240</b>	<b>2,442,505</b>	<b>2,654,015</b>	<b>2,654,015</b>	

# Portland Parks Memorial Trust Fund

## Fund Summary

Parks Recreation and Culture Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	1,066,600	711,620	570,000	775,000	775,000	
Charges for Services	3,172,833	3,287,614	3,247,379	3,303,000	3,303,000	
Miscellaneous	760,212	873,805	551,992	696,205	696,205	
<b>Total External Revenues</b>	<b>4,999,645</b>	<b>4,873,039</b>	<b>4,369,371</b>	<b>4,774,205</b>	<b>4,774,205</b>	
Fund Transfers - Revenue	289,180	67,318	68,990	249,636	249,636	
<b>Total Internal Revenues</b>	<b>289,180</b>	<b>67,318</b>	<b>68,990</b>	<b>249,636</b>	<b>249,636</b>	
Beginning Fund Balance	5,058,301	7,092,150	7,533,366	10,695,622	10,695,622	
<b>Total Resources</b>	<b>10,347,126</b>	<b>12,032,507</b>	<b>11,971,727</b>	<b>15,719,463</b>	<b>15,719,463</b>	
<b>Requirements</b>						
Personnel Services	956,963	940,504	1,279,915	1,832,108	1,832,108	
External Materials and Services	104,919	158,663	7,603,094	8,238,869	8,238,869	
Internal Materials and Services	2,065,074	2,015,545	1,446,542	1,728,064	1,728,064	
Capital Outlay	0	0	50,000	50,000	50,000	
<b>Total Bureau Expenditures</b>	<b>3,126,956</b>	<b>3,114,712</b>	<b>10,379,551</b>	<b>11,849,041</b>	<b>11,849,041</b>	
Contingency	0	0	591,930	3,688,822	3,688,822	
Fund Transfers - Expense	128,020	1,383,900	1,000,246	181,600	181,600	
<b>Total Fund Expenditures</b>	<b>128,020</b>	<b>1,383,900</b>	<b>1,592,176</b>	<b>3,870,422</b>	<b>3,870,422</b>	
Ending Fund Balance	7,092,150	7,533,895	0	0	0	
<b>Total Requirements</b>	<b>10,347,126</b>	<b>12,032,507</b>	<b>11,971,727</b>	<b>15,719,463</b>	<b>15,719,463</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	9,334,387	9,389,016	7,170,709	6,143,126	6,143,126	
Intergovernmental	1,993,777	1,933,539	1,873,771	1,817,409	1,817,409	
Miscellaneous	70,563	98,098	35,000	35,000	35,000	
<b>Total External Revenues</b>	<b>11,398,727</b>	<b>11,420,653</b>	<b>9,079,480</b>	<b>7,995,535</b>	<b>7,995,535</b>	
Interagency Revenue	0	55	0	0	0	
<b>Total Internal Revenues</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	7,668,594	7,970,062	7,312,291	7,000,000	7,000,000	
<b>Total Resources</b>	<b>19,067,321</b>	<b>19,390,770</b>	<b>16,391,771</b>	<b>14,995,535</b>	<b>14,995,535</b>	
<b>Requirements</b>						
Personnel Services	358,814	379,665	480,970	480,790	480,790	
External Materials and Services	2,966,388	5,052,945	4,977,421	3,542,171	3,542,464	
Internal Materials and Services	502,369	185,269	341,056	316,021	315,561	
Capital Outlay	374,433	1,803,114	3,500,000	2,457,000	2,457,000	
<b>Total Bureau Expenditures</b>	<b>4,202,004</b>	<b>7,420,993</b>	<b>9,299,447</b>	<b>6,795,982</b>	<b>6,795,815</b>	
Debt Service	6,690,787	4,524,078	2,842,128	3,441,592	3,441,592	
Contingency	0	0	4,101,617	4,553,266	4,556,275	
Fund Transfers - Expense	204,468	133,406	148,579	204,695	201,853	
<b>Total Fund Expenditures</b>	<b>6,895,255</b>	<b>4,657,484</b>	<b>7,092,324</b>	<b>8,199,553</b>	<b>8,199,720</b>	
Ending Fund Balance	7,970,062	7,312,293	0	0	0	
<b>Total Requirements</b>	<b>19,067,321</b>	<b>19,390,770</b>	<b>16,391,771</b>	<b>14,995,535</b>	<b>14,995,535</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	3,306,588	4,107,321	4,874,899	4,541,600	4,541,600	
Intergovernmental	0	100,000	0	0	0	
Miscellaneous	83,382	69,086	48,600	144,000	144,000	
<b>Total External Revenues</b>	<b>3,389,970</b>	<b>4,276,407</b>	<b>4,923,499</b>	<b>4,685,600</b>	<b>4,685,600</b>	
Fund Transfers - Revenue	400,000	0	0	0	0	
Interagency Revenue	426,352	424,814	420,612	431,800	431,800	
<b>Total Internal Revenues</b>	<b>826,352</b>	<b>424,814</b>	<b>420,612</b>	<b>431,800</b>	<b>431,800</b>	
Beginning Fund Balance	3,097,550	3,706,639	4,690,600	8,716,000	8,716,000	
<b>Total Resources</b>	<b>7,313,872</b>	<b>8,407,860</b>	<b>10,034,711</b>	<b>13,833,400</b>	<b>13,833,400</b>	
<b>Requirements</b>						
Personnel Services	506,787	400,784	556,332	518,192	518,192	
External Materials and Services	2,093,580	897,585	4,816,346	4,955,893	4,955,893	
Internal Materials and Services	920,308	1,018,017	1,736,890	1,074,526	1,074,526	
<b>Total Bureau Expenditures</b>	<b>3,520,675</b>	<b>2,316,386</b>	<b>7,109,568</b>	<b>6,548,611</b>	<b>6,548,611</b>	
Debt Service	1,276	1,402	1,562	1,672	1,672	
Contingency	0	0	2,800,210	7,182,607	7,184,663	
Fund Transfers - Expense	85,282	117,686	123,371	100,510	98,454	
<b>Total Fund Expenditures</b>	<b>86,558</b>	<b>119,088</b>	<b>2,925,143</b>	<b>7,284,789</b>	<b>7,284,789</b>	
Ending Fund Balance	3,706,639	5,972,386	0	0	0	
<b>Total Requirements</b>	<b>7,313,872</b>	<b>8,407,860</b>	<b>10,034,711</b>	<b>13,833,400</b>	<b>13,833,400</b>	

# Hydroelectric Power Bond Redemption Fund

## Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	6,643	4,210	100	0	0	0
<b>Total External Revenues</b>	<b>6,643</b>	<b>4,210</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	4,332,574	1,820,478	15,600	0	0	0
<b>Total Resources</b>	<b>4,339,217</b>	<b>1,824,688</b>	<b>15,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Debt Service	2,670,276	1,788,050	0	0	0	0
Fund Transfers - Expense	0	0	15,700	0	0	0
<b>Total Fund Expenditures</b>	<b>2,670,276</b>	<b>1,788,050</b>	<b>15,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	1,668,941	36,638	0	0	0	0
<b>Total Requirements</b>	<b>4,339,217</b>	<b>1,824,688</b>	<b>15,700</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	837,481	886,808	2,210,000	2,261,677	2,261,677	
<b>Total External Revenues</b>	<b>837,481</b>	<b>886,808</b>	<b>2,210,000</b>	<b>2,261,677</b>	<b>2,261,677</b>	
Fund Transfers - Revenue	218,529	110,962	1,715,700	0	0	
Interagency Revenue	52,978	72,927	72,500	52,500	52,500	
<b>Total Internal Revenues</b>	<b>271,507</b>	<b>183,889</b>	<b>1,788,200</b>	<b>52,500</b>	<b>52,500</b>	
Beginning Fund Balance	462,859	16,990	359,000	2,615,349	2,615,349	
<b>Total Resources</b>	<b>1,571,847</b>	<b>1,087,687</b>	<b>4,357,200</b>	<b>4,929,526</b>	<b>4,929,526</b>	
<b>Requirements</b>						
Personnel Services	419,044	347,540	332,563	355,780	355,780	
External Materials and Services	286,999	284,722	3,518,700	2,055,560	2,055,560	
Internal Materials and Services	111,416	110,027	232,873	206,840	206,737	
<b>Total Bureau Expenditures</b>	<b>817,459</b>	<b>742,289</b>	<b>4,084,136</b>	<b>2,618,180</b>	<b>2,618,077</b>	
Debt Service	21,781	23,931	26,657	28,543	28,543	
Contingency	0	0	215,349	2,248,224	2,248,914	
Fund Transfers - Expense	440,177	25,507	31,058	34,579	33,992	
<b>Total Fund Expenditures</b>	<b>461,958</b>	<b>49,438</b>	<b>273,064</b>	<b>2,311,346</b>	<b>2,311,449</b>	
Ending Fund Balance	292,430	295,960	0	0	0	
<b>Total Requirements</b>	<b>1,571,847</b>	<b>1,087,687</b>	<b>4,357,200</b>	<b>4,929,526</b>	<b>4,929,526</b>	

# Hydroelectric Power Renewal and Replacement Fund

Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	395,725	436,213	137,770	0	0	0
<b>Total External Revenues</b>	<b>395,725</b>	<b>436,213</b>	<b>137,770</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	10,704,399	11,005,498	11,090,000	100,000	100,000	
<b>Total Resources</b>	<b>11,100,124</b>	<b>11,441,711</b>	<b>11,227,770</b>	<b>100,000</b>	<b>100,000</b>	
<b>Requirements</b>						
External Materials and Services	0	0	9,500,000	0	0	0
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>9,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contingency	0	0	27,770	100,000	100,000	
Fund Transfers - Expense	218,529	110,962	1,700,000	0	0	
<b>Total Fund Expenditures</b>	<b>218,529</b>	<b>110,962</b>	<b>1,727,770</b>	<b>100,000</b>	<b>100,000</b>	
Ending Fund Balance	10,881,595	11,330,749	0	0	0	
<b>Total Requirements</b>	<b>11,100,124</b>	<b>11,441,711</b>	<b>11,227,770</b>	<b>100,000</b>	<b>100,000</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	585,278	881,169	550,000	850,000	850,000	
Bond & Note	2,095,078	1,217,280	220,000,000	0	0	
Miscellaneous	832,837	530,171	1,000,000	2,000,000	2,000,000	
<b>Total External Revenues</b>	<b>3,513,193</b>	<b>2,628,620</b>	<b>221,550,000</b>	<b>2,850,000</b>	<b>2,850,000</b>	
Fund Transfers - Revenue	23,650,000	45,809,583	35,882,637	27,700,000	25,700,000	
<b>Total Internal Revenues</b>	<b>23,650,000</b>	<b>45,809,583</b>	<b>35,882,637</b>	<b>27,700,000</b>	<b>25,700,000</b>	
Beginning Fund Balance	144,557,819	88,334,508	15,000,000	188,700,000	188,700,000	
<b>Total Resources</b>	<b>171,721,012</b>	<b>136,772,711</b>	<b>272,432,637</b>	<b>219,250,000</b>	<b>217,250,000</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	2,097,634	1,212,648	1,500,000	0	0	
Contingency	0	0	156,932,637	88,750,000	86,750,000	
Fund Transfers - Expense	81,288,870	97,619,333	114,000,000	130,500,000	130,500,000	
<b>Total Fund Expenditures</b>	<b>83,386,504</b>	<b>98,831,981</b>	<b>272,432,637</b>	<b>219,250,000</b>	<b>217,250,000</b>	
Ending Fund Balance	88,334,508	37,940,730	0	0	0	
<b>Total Requirements</b>	<b>171,721,012</b>	<b>136,772,711</b>	<b>272,432,637</b>	<b>219,250,000</b>	<b>217,250,000</b>	

# Sewer System Debt Redemption Fund

## Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Bond & Note	439,895,485	374,011,153	9,000,000	0	0	
Miscellaneous	475,173	687,997	715,000	1,100,000	1,100,000	
<b>Total External Revenues</b>	<b>440,370,658</b>	<b>374,699,150</b>	<b>9,715,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	
Fund Transfers - Revenue	172,556,297	168,138,783	178,872,265	182,123,000	180,625,000	
<b>Total Internal Revenues</b>	<b>172,556,297</b>	<b>168,138,783</b>	<b>178,872,265</b>	<b>182,123,000</b>	<b>180,625,000</b>	
Beginning Fund Balance	61,821,125	61,874,477	61,900,000	70,225,000	61,950,000	
<b>Total Resources</b>	<b>674,748,080</b>	<b>604,712,410</b>	<b>250,487,265</b>	<b>253,448,000</b>	<b>243,675,000</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	612,873,603	542,815,295	179,557,265	183,222,711	181,624,675	
Debt Service Reserves	0	0	70,930,000	70,225,289	62,050,325	
<b>Total Fund Expenditures</b>	<b>612,873,603</b>	<b>542,815,295</b>	<b>250,487,265</b>	<b>253,448,000</b>	<b>243,675,000</b>	
Ending Fund Balance	61,874,477	61,897,115	0	0	0	
<b>Total Requirements</b>	<b>674,748,080</b>	<b>604,712,410</b>	<b>250,487,265</b>	<b>253,448,000</b>	<b>243,675,000</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	1,908,089	2,248,626	2,420,000	2,157,000	2,157,000	
Charges for Services	342,677,073	365,102,907	366,936,172	389,175,780	384,837,008	
Intergovernmental	167,009	209,077	195,000	195,000	195,000	
Miscellaneous	2,170,588	1,724,432	12,642,500	1,969,000	1,969,000	
<b>Total External Revenues</b>	<b>346,922,759</b>	<b>369,285,042</b>	<b>382,193,672</b>	<b>393,496,780</b>	<b>389,158,008</b>	
Fund Transfers - Revenue	83,913,999	98,752,841	119,152,143	135,700,000	135,700,000	
Interagency Revenue	1,119,694	1,388,251	2,178,132	2,182,876	2,182,876	
<b>Total Internal Revenues</b>	<b>85,033,693</b>	<b>100,141,092</b>	<b>121,330,275</b>	<b>137,882,876</b>	<b>137,882,876</b>	
Beginning Fund Balance	64,739,985	65,201,984	71,180,000	76,180,000	76,180,000	
<b>Total Resources</b>	<b>496,696,437</b>	<b>534,628,118</b>	<b>574,703,947</b>	<b>607,559,656</b>	<b>603,220,884</b>	
<b>Requirements</b>						
Personnel Services	62,611,468	63,868,793	70,006,311	74,803,775	74,346,131	
External Materials and Services	57,651,113	54,970,231	69,426,916	69,853,373	69,716,189	
Internal Materials and Services	37,921,981	37,950,977	44,649,330	43,574,352	44,001,776	
Capital Outlay	42,676,570	56,018,594	80,248,950	95,324,502	95,473,260	
<b>Total Bureau Expenditures</b>	<b>200,861,132</b>	<b>212,808,595</b>	<b>264,331,507</b>	<b>283,556,002</b>	<b>283,537,356</b>	
Debt Service	2,921,212	3,195,000	3,544,030	3,782,788	3,782,788	
Contingency	0	0	67,823,020	74,036,255	73,335,860	
Fund Transfers - Expense	227,712,109	252,071,480	238,825,390	246,004,611	242,384,880	
Debt Service Reserves	0	0	180,000	180,000	180,000	
Total Fund Expenditures	<b>230,633,321</b>	<b>255,266,480</b>	<b>310,372,440</b>	<b>324,003,654</b>	<b>319,683,528</b>	
Ending Fund Balance	65,201,984	66,553,043	0	0	0	
<b>Total Requirements</b>	<b>496,696,437</b>	<b>534,628,118</b>	<b>574,703,947</b>	<b>607,559,656</b>	<b>603,220,884</b>	

# Sewer System Rate Stabilization Fund

## Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	387,813	801,733	1,400,000	2,400,000	2,400,000	
<b>Total External Revenues</b>	<b>387,813</b>	<b>801,733</b>	<b>1,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	
Fund Transfers - Revenue	25,100,000	31,500,000	18,000,000	30,000,000	30,000,000	
<b>Total Internal Revenues</b>	<b>25,100,000</b>	<b>31,500,000</b>	<b>18,000,000</b>	<b>30,000,000</b>	<b>30,000,000</b>	
Beginning Fund Balance	51,663,657	75,666,584	108,000,000	138,150,000	138,150,000	
<b>Total Resources</b>	<b>77,151,470</b>	<b>107,968,317</b>	<b>127,400,000</b>	<b>170,550,000</b>	<b>170,550,000</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Contingency	0	0	122,400,000	165,550,000	165,550,000	
Fund Transfers - Expense	1,484,886	0	5,000,000	5,000,000	5,000,000	
<b>Total Fund Expenditures</b>	<b>1,484,886</b>	<b>0</b>	<b>127,400,000</b>	<b>170,550,000</b>	<b>170,550,000</b>	
Ending Fund Balance	75,666,584	107,968,317	0	0	0	
<b>Total Requirements</b>	<b>77,151,470</b>	<b>107,968,317</b>	<b>127,400,000</b>	<b>170,550,000</b>	<b>170,550,000</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	2,857,780	2,883,600	2,995,133	3,110,704	3,110,704	
Charges for Services	2,635,349	3,055,968	3,002,909	3,372,595	4,372,595	
Intergovernmental	21,085	0	0	0	0	
Miscellaneous	63,216	64,204	83,439	108,624	108,624	
<b>Total External Revenues</b>	<b>5,577,430</b>	<b>6,003,772</b>	<b>6,081,481</b>	<b>6,591,923</b>	<b>7,591,923</b>	
Interagency Revenue	7,000	7,000	5,000	5,000	5,000	
<b>Total Internal Revenues</b>	<b>7,000</b>	<b>7,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	
Beginning Fund Balance	3,191,859	3,443,914	3,811,791	4,118,672	4,118,672	
<b>Total Resources</b>	<b>8,776,289</b>	<b>9,454,686</b>	<b>9,898,272</b>	<b>10,715,595</b>	<b>11,715,595</b>	
<b>Requirements</b>						
Personnel Services	2,296,035	2,228,643	2,491,577	2,542,616	2,546,831	
External Materials and Services	1,220,225	1,170,124	1,766,636	2,218,705	2,218,705	
Internal Materials and Services	1,583,235	1,606,091	1,840,957	1,736,609	2,736,609	
<b>Total Bureau Expenditures</b>	<b>5,099,495</b>	<b>5,004,858</b>	<b>6,099,170</b>	<b>6,497,930</b>	<b>7,502,145</b>	
Debt Service	55,265	60,721	67,638	72,419	72,419	
Contingency	0	0	68,293	121,851	121,292	
Fund Transfers - Expense	177,615	192,583	193,194	197,379	193,723	
<b>Total Fund Expenditures</b>	<b>232,880</b>	<b>253,304</b>	<b>329,125</b>	<b>391,649</b>	<b>387,434</b>	
Ending Fund Balance	3,443,914	4,196,524	3,469,977	3,826,016	3,826,016	
<b>Total Requirements</b>	<b>8,776,289</b>	<b>9,454,686</b>	<b>9,898,272</b>	<b>10,715,595</b>	<b>11,715,595</b>	

# Water Bond Sinking Fund

## Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Bond & Note	0	90,104,866	7,017,000	6,523,000	6,533,000	
Miscellaneous	282,863	369,966	313,512	517,295	564,322	
<b>Total External Revenues</b>	<b>282,863</b>	<b>90,474,832</b>	<b>7,330,512</b>	<b>7,040,295</b>	<b>7,097,322</b>	
Fund Transfers - Revenue	50,582,777	53,266,912	55,452,790	57,550,332	55,868,868	
<b>Total Internal Revenues</b>	<b>50,582,777</b>	<b>53,266,912</b>	<b>55,452,790</b>	<b>57,550,332</b>	<b>55,868,868</b>	
Beginning Fund Balance	36,863,089	36,874,429	31,468,627	29,713,013	31,351,200	
<b>Total Resources</b>	<b>87,728,729</b>	<b>180,616,173</b>	<b>94,251,929</b>	<b>94,303,640</b>	<b>94,317,390</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	50,854,300	149,147,547	55,766,302	58,067,627	58,071,377	
Debt Service Reserves	0	0	38,368,200	36,236,013	36,246,013	
<b>Total Fund Expenditures</b>	<b>50,854,300</b>	<b>149,147,547</b>	<b>94,134,502</b>	<b>94,303,640</b>	<b>94,317,390</b>	
Ending Fund Balance	36,874,429	31,468,626	117,427	0	0	
<b>Total Requirements</b>	<b>87,728,729</b>	<b>180,616,173</b>	<b>94,251,929</b>	<b>94,303,640</b>	<b>94,317,390</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	4,555,202	5,540,949	3,250,000	4,000,000	4,000,000	
Bond & Note	0	93,284,958	91,878,000	85,407,000	85,547,000	
Miscellaneous	629,197	1,186,422	525,404	863,930	942,072	
<b>Total External Revenues</b>	<b>5,184,399</b>	<b>100,012,329</b>	<b>95,653,404</b>	<b>90,270,930</b>	<b>90,489,072</b>	
Fund Transfers - Revenue	41,492,317	31,507,992	39,120,393	32,844,115	32,674,115	
<b>Total Internal Revenues</b>	<b>41,492,317</b>	<b>31,507,992</b>	<b>39,120,393</b>	<b>32,844,115</b>	<b>32,674,115</b>	
Beginning Fund Balance	88,351,143	65,349,065	121,817,229	60,213,033	87,792,983	
<b>Total Resources</b>	<b>135,027,859</b>	<b>196,869,386</b>	<b>256,591,026</b>	<b>183,328,078</b>	<b>210,956,170</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Contingency	0	0	17,902,015	22,005,604	0	
Fund Transfers - Expense	69,678,794	75,052,156	122,770,175	146,704,026	146,704,926	
<b>Total Fund Expenditures</b>	<b>69,678,794</b>	<b>75,052,156</b>	<b>140,672,190</b>	<b>168,709,630</b>	<b>146,704,926</b>	
Ending Fund Balance	65,349,065	121,817,230	115,918,836	14,618,448	64,251,244	
<b>Total Requirements</b>	<b>135,027,859</b>	<b>196,869,386</b>	<b>256,591,026</b>	<b>183,328,078</b>	<b>210,956,170</b>	

# Water Fund

# Fund Summary

Public Utilities Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	168,252,384	169,393,921	173,566,927	190,219,010	190,435,287	
Intergovernmental	657,696	551,743	526,000	526,000	526,000	
Miscellaneous	1,754,975	2,494,569	1,576,612	2,079,535	2,159,343	
<b>Total External Revenues</b>	<b>170,665,055</b>	<b>172,440,233</b>	<b>175,669,539</b>	<b>192,824,545</b>	<b>193,120,630</b>	
Fund Transfers - Revenue	69,713,794	75,956,178	123,825,175	148,079,226	148,520,126	
Interagency Revenue	3,179,359	2,934,952	3,282,258	3,413,608	3,413,608	
<b>Total Internal Revenues</b>	<b>72,893,153</b>	<b>78,891,130</b>	<b>127,107,433</b>	<b>151,492,834</b>	<b>151,933,734</b>	
Beginning Fund Balance	74,897,562	81,956,259	93,376,756	87,977,490	94,184,964	
<b>Total Resources</b>	<b>318,455,770</b>	<b>333,287,622</b>	<b>396,153,728</b>	<b>432,294,869</b>	<b>439,239,328</b>	
<b>Requirements</b>						
Personnel Services	60,500,631	62,338,078	70,363,293	75,619,965	75,024,989	
External Materials and Services	27,003,702	29,166,218	34,012,984	41,842,466	41,937,645	
Internal Materials and Services	20,081,872	20,105,702	22,623,926	22,941,804	23,564,107	
Capital Outlay	28,166,834	33,545,590	78,059,000	97,129,716	97,246,038	
<b>Total Bureau Expenditures</b>	<b>135,753,039</b>	<b>145,155,588</b>	<b>205,059,203</b>	<b>237,533,951</b>	<b>237,772,779</b>	
Debt Service	2,951,515	3,796,319	4,255,681	4,469,280	4,470,180	
Contingency	0	0	86,378,812	94,173,681	102,828,069	
Fund Transfers - Expense	97,794,957	90,958,961	100,460,032	96,117,957	94,168,300	
<b>Total Fund Expenditures</b>	<b>100,746,472</b>	<b>94,755,280</b>	<b>191,094,525</b>	<b>194,760,918</b>	<b>201,466,549</b>	
Ending Fund Balance	81,956,259	93,376,754	0	0	0	
<b>Total Requirements</b>	<b>318,455,770</b>	<b>333,287,622</b>	<b>396,153,728</b>	<b>432,294,869</b>	<b>439,239,328</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	21,699	90,992	89,530	93,355	93,355	
Miscellaneous	77	592	0	0	0	
<b>Total External Revenues</b>	<b>21,776</b>	<b>91,584</b>	<b>89,530</b>	<b>93,355</b>	<b>93,355</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	755	2,531	2,531	0	0	
<b>Total Resources</b>	<b>22,531</b>	<b>94,115</b>	<b>92,061</b>	<b>93,355</b>	<b>93,355</b>	
<b>Requirements</b>						
External Materials and Services	20,000	90,000	92,061	93,355	93,355	
<b>Total Bureau Expenditures</b>	<b>20,000</b>	<b>90,000</b>	<b>92,061</b>	<b>93,355</b>	<b>93,355</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	2,531	4,115	0	0	0	
<b>Total Requirements</b>	<b>22,531</b>	<b>94,115</b>	<b>92,061</b>	<b>93,355</b>	<b>93,355</b>	

# 82nd Ave/Division NPI Debt Service Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	40,895	86,386	122,450	93,017	93,017	
Miscellaneous	140	568	0	0	0	
<b>Total External Revenues</b>	<b>41,035</b>	<b>86,954</b>	<b>122,450</b>	<b>93,017</b>	<b>93,017</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	146	2,181	2,181	0	0	
<b>Total Resources</b>	<b>41,181</b>	<b>89,135</b>	<b>124,631</b>	<b>93,017</b>	<b>93,017</b>	
<b>Requirements</b>						
External Materials and Services	39,000	82,400	124,631	93,017	93,017	
<b>Total Bureau Expenditures</b>	<b>39,000</b>	<b>82,400</b>	<b>124,631</b>	<b>93,017</b>	<b>93,017</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	2,181	6,735	0	0	0	
<b>Total Requirements</b>	<b>41,181</b>	<b>89,135</b>	<b>124,631</b>	<b>93,017</b>	<b>93,017</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	5,914,685	4,213,784	5,203,340	4,776,282	4,776,282	
Bond & Note	24,897,200	0	0	0	0	
Miscellaneous	38,525	50,407	35,000	25,000	25,000	
<b>Total External Revenues</b>	<b>30,850,410</b>	<b>4,264,191</b>	<b>5,238,340</b>	<b>4,801,282</b>	<b>4,801,282</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	1,823,772	2,600,407	1,545,000	1,730,000	1,730,000	
<b>Total Resources</b>	<b>32,674,182</b>	<b>6,864,598</b>	<b>6,783,340</b>	<b>6,531,282</b>	<b>6,531,282</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	30,073,775	5,177,371	5,183,341	5,187,594	5,187,594	
Debt Service Reserves	0	0	1,599,999	1,343,688	1,343,688	
<b>Total Fund Expenditures</b>	<b>30,073,775</b>	<b>5,177,371</b>	<b>6,783,340</b>	<b>6,531,282</b>	<b>6,531,282</b>	
Ending Fund Balance	2,600,407	1,687,227	0	0	0	
<b>Total Requirements</b>	<b>32,674,182</b>	<b>6,864,598</b>	<b>6,783,340</b>	<b>6,531,282</b>	<b>6,531,282</b>	

# Arts Education and Access Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	10,246,214	12,063,112	10,494,000	11,980,000	11,980,000	
Miscellaneous	52,831	78,414	60,000	80,000	80,000	
<b>Total External Revenues</b>	<b>10,299,045</b>	<b>12,141,526</b>	<b>10,554,000</b>	<b>12,060,000</b>	<b>12,060,000</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	7,607,483	7,933,928	8,746,637	8,937,372	8,937,372	
<b>Total Resources</b>	<b>17,906,528</b>	<b>20,075,454</b>	<b>19,300,637</b>	<b>20,997,372</b>	<b>20,997,372</b>	
<b>Requirements</b>						
External Materials and Services	9,032,550	10,296,293	12,155,000	11,150,000	11,150,000	
Internal Materials and Services	915,050	1,007,523	974,977	1,193,285	1,193,285	
<b>Total Bureau Expenditures</b>	<b>9,947,600</b>	<b>11,303,816</b>	<b>13,129,977</b>	<b>12,343,285</b>	<b>12,343,285</b>	
Contingency	0	0	6,145,660	8,629,087	8,629,087	
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	
<b>Total Fund Expenditures</b>	<b>25,000</b>	<b>25,000</b>	<b>6,170,660</b>	<b>8,654,087</b>	<b>8,654,087</b>	
Ending Fund Balance	7,933,928	8,746,638	0	0	0	
<b>Total Requirements</b>	<b>17,906,528</b>	<b>20,075,454</b>	<b>19,300,637</b>	<b>20,997,372</b>	<b>20,997,372</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	725	871	1,200	1,450	1,450	
<b>Total External Revenues</b>	<b>725</b>	<b>871</b>	<b>1,200</b>	<b>1,450</b>	<b>1,450</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	78,074	78,789	79,535	80,650	80,650	
<b>Total Resources</b>	<b>78,799</b>	<b>79,660</b>	<b>80,735</b>	<b>82,100</b>	<b>82,100</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Contingency	0	0	80,735	82,100	82,100	
Fund Transfers - Expense	10	0	0	0	0	
<b>Total Fund Expenditures</b>	<b>10</b>	<b>0</b>	<b>80,735</b>	<b>82,100</b>	<b>82,100</b>	
Ending Fund Balance	78,789	79,660	0	0	0	
<b>Total Requirements</b>	<b>78,799</b>	<b>79,660</b>	<b>80,735</b>	<b>82,100</b>	<b>82,100</b>	

# Bancroft Bond Interest and Sinking Fund

Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	9,270,756	7,347,179	6,114,217	5,672,362	5,672,362	
<b>Total External Revenues</b>	<b>9,270,756</b>	<b>7,347,179</b>	<b>6,114,217</b>	<b>5,672,362</b>	<b>5,672,362</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	13,893,468	14,792,511	13,729,075	14,859,711	14,859,711	
<b>Total Resources</b>	<b>23,164,224</b>	<b>22,139,690</b>	<b>19,843,292</b>	<b>20,532,073</b>	<b>20,532,073</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	8,371,713	5,846,763	4,989,375	4,709,990	4,709,990	
Fund Transfers - Expense	0	1,700,000	0	0	0	
Debt Service Reserves	0	0	0	15,822,083	15,822,083	
<b>Total Fund Expenditures</b>	<b>8,371,713</b>	<b>7,546,763</b>	<b>4,989,375</b>	<b>20,532,073</b>	<b>20,532,073</b>	
Ending Fund Balance	14,792,511	14,592,927	14,853,917	0	0	
<b>Total Requirements</b>	<b>23,164,224</b>	<b>22,139,690</b>	<b>19,843,292</b>	<b>20,532,073</b>	<b>20,532,073</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	6,542,929	7,365,739	8,407,380	9,589,474	9,589,474	
Bond & Note	0	6,186,639	0	0	0	
Miscellaneous	45,205	58,356	22,175	35,000	35,000	
<b>Total External Revenues</b>	<b>6,588,134</b>	<b>13,610,734</b>	<b>8,429,555</b>	<b>9,624,474</b>	<b>9,624,474</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	4,076,932	2,774,075	2,405,863	2,405,863	2,405,863	
<b>Total Resources</b>	<b>10,665,066</b>	<b>16,384,809</b>	<b>10,835,418</b>	<b>12,030,337</b>	<b>12,030,337</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	7,890,991	13,558,908	8,429,555	9,624,474	9,624,474	
Debt Service Reserves	0	0	2,405,863	2,405,863	2,405,863	
<b>Total Fund Expenditures</b>	<b>7,890,991</b>	<b>13,558,908</b>	<b>10,835,418</b>	<b>12,030,337</b>	<b>12,030,337</b>	
Ending Fund Balance	2,774,075	2,825,901	0	0	0	
<b>Total Requirements</b>	<b>10,665,066</b>	<b>16,384,809</b>	<b>10,835,418</b>	<b>12,030,337</b>	<b>12,030,337</b>	

# Children's Investment Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	15,275,571	17,797,205	18,983,154	21,023,311	21,023,311	
Miscellaneous	65,345	112,168	0	0	0	
<b>Total External Revenues</b>	<b>15,340,916</b>	<b>17,909,373</b>	<b>18,983,154</b>	<b>21,023,311</b>	<b>21,023,311</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	3,970,954	4,400,514	5,800,000	7,375,000	7,375,000	
<b>Total Resources</b>	<b>19,311,870</b>	<b>22,309,887</b>	<b>24,783,154</b>	<b>28,398,311</b>	<b>28,398,311</b>	
<b>Requirements</b>						
Personnel Services	552,176	554,579	590,249	682,243	682,243	
External Materials and Services	14,289,804	14,645,928	18,295,947	19,333,270	19,333,270	
Internal Materials and Services	44,376	59,613	56,157	58,001	58,001	
<b>Total Bureau Expenditures</b>	<b>14,886,356</b>	<b>15,260,120</b>	<b>18,942,353</b>	<b>20,073,514</b>	<b>20,073,514</b>	
Contingency	0	0	5,815,801	8,299,797	8,299,797	
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	
<b>Total Fund Expenditures</b>	<b>25,000</b>	<b>25,000</b>	<b>5,840,801</b>	<b>8,324,797</b>	<b>8,324,797</b>	
Ending Fund Balance	4,400,514	7,024,767	0	0	0	
<b>Total Requirements</b>	<b>19,311,870</b>	<b>22,309,887</b>	<b>24,783,154</b>	<b>28,398,311</b>	<b>28,398,311</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	14,474	8,370	0	0	0	0
Intergovernmental	8,615,556	7,006,629	13,745,975	9,233,667	9,233,667	9,233,667
Miscellaneous	1,395,963	1,982,877	1,115,000	1,050,000	1,050,000	1,050,000
<b>Total External Revenues</b>	<b>10,025,993</b>	<b>8,997,876</b>	<b>14,860,975</b>	<b>10,283,667</b>	<b>10,283,667</b>	<b>10,283,667</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	238	295,984	0	0	0	0
<b>Total Resources</b>	<b>10,026,231</b>	<b>9,293,860</b>	<b>14,860,975</b>	<b>10,283,667</b>	<b>10,283,667</b>	<b>10,283,667</b>
<b>Requirements</b>						
Personnel Services	1,280,219	1,342,040	1,227,350	1,146,383	1,146,383	1,146,383
External Materials and Services	7,412,576	6,296,597	12,685,701	8,153,807	8,153,807	8,153,807
Internal Materials and Services	358,843	333,607	212,924	235,477	235,477	235,477
<b>Total Bureau Expenditures</b>	<b>9,051,638</b>	<b>7,972,244</b>	<b>14,125,975</b>	<b>9,535,667</b>	<b>9,535,667</b>	<b>9,535,667</b>
Debt Service	678,609	726,268	735,000	748,000	748,000	748,000
<b>Total Fund Expenditures</b>	<b>678,609</b>	<b>726,268</b>	<b>735,000</b>	<b>748,000</b>	<b>748,000</b>	<b>748,000</b>
Ending Fund Balance	295,984	595,348	0	0	0	0
<b>Total Requirements</b>	<b>10,026,231</b>	<b>9,293,860</b>	<b>14,860,975</b>	<b>10,283,667</b>	<b>10,283,667</b>	<b>10,283,667</b>

# Community Solar Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	9,792	9,417	8,984	9,520	9,520	
<b>Total External Revenues</b>	<b>9,792</b>	<b>9,417</b>	<b>8,984</b>	<b>9,520</b>	<b>9,520</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	34,148	43,912	52,772	62,498	62,498	
<b>Total Resources</b>	<b>43,940</b>	<b>53,329</b>	<b>61,756</b>	<b>72,018</b>	<b>72,018</b>	
<b>Requirements</b>						
External Materials and Services	0	8	61,672	49	51	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>8</b>	<b>61,672</b>	<b>49</b>	<b>51</b>	
Fund Transfers - Expense	28	116	84	76	74	
<b>Total Fund Expenditures</b>	<b>28</b>	<b>116</b>	<b>84</b>	<b>76</b>	<b>74</b>	
Ending Fund Balance	43,912	53,205	0	71,893	71,893	
<b>Total Requirements</b>	<b>43,940</b>	<b>53,329</b>	<b>61,756</b>	<b>72,018</b>	<b>72,018</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	17,472,465	17,933,744	20,126,000	20,506,000	20,506,000	
Miscellaneous	32,790	16,328	25,000	17,500	17,500	
<b>Total External Revenues</b>	<b>17,505,255</b>	<b>17,950,072</b>	<b>20,151,000</b>	<b>20,523,500</b>	<b>20,523,500</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	121,774	135,216	118,334	0	0	
<b>Total Resources</b>	<b>17,627,029</b>	<b>18,085,288</b>	<b>20,269,334</b>	<b>20,523,500</b>	<b>20,523,500</b>	
<b>Requirements</b>						
External Materials and Services	17,187,417	17,601,273	19,792,561	20,096,248	20,096,248	
Internal Materials and Services	279,396	340,671	333,439	402,252	402,252	
<b>Total Bureau Expenditures</b>	<b>17,466,813</b>	<b>17,941,944</b>	<b>20,126,000</b>	<b>20,498,500</b>	<b>20,498,500</b>	
Contingency	0	0	118,334	0	0	
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	
<b>Total Fund Expenditures</b>	<b>25,000</b>	<b>25,000</b>	<b>143,334</b>	<b>25,000</b>	<b>25,000</b>	
Ending Fund Balance	135,216	118,344	0	0	0	
<b>Total Requirements</b>	<b>17,627,029</b>	<b>18,085,288</b>	<b>20,269,334</b>	<b>20,523,500</b>	<b>20,523,500</b>	

# Convention Center Area Debt Service Fund

Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	9,886,831	14,032,037	9,363,457	12,973,342	12,973,342	
Miscellaneous	81,252	163,546	105,000	150,000	150,000	
<b>Total External Revenues</b>	<b>9,968,083</b>	<b>14,195,583</b>	<b>9,468,457</b>	<b>13,123,342</b>	<b>13,123,342</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	6,136,977	8,290,643	14,295,000	16,300,000	16,300,000	
<b>Total Resources</b>	<b>16,105,060</b>	<b>22,486,226</b>	<b>23,763,457</b>	<b>29,423,342</b>	<b>29,423,342</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	7,814,417	7,812,667	7,811,168	7,809,418	7,809,418	
Debt Service Reserves	0	0	1,246,788	1,246,788	1,246,788	
<b>Total Fund Expenditures</b>	<b>7,814,417</b>	<b>7,812,667</b>	<b>9,057,956</b>	<b>9,056,206</b>	<b>9,056,206</b>	
Ending Fund Balance	8,290,643	14,673,559	14,705,501	20,367,136	20,367,136	
<b>Total Requirements</b>	<b>16,105,060</b>	<b>22,486,226</b>	<b>23,763,457</b>	<b>29,423,342</b>	<b>29,423,342</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	37,233	91,240	93,650	93,355	93,355	
Miscellaneous	133	611	0	0	0	
<b>Total External Revenues</b>	<b>37,366</b>	<b>91,851</b>	<b>93,650</b>	<b>93,355</b>	<b>93,355</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	1,210	3,576	3,576	0	0	
<b>Total Resources</b>	<b>38,576</b>	<b>95,427</b>	<b>97,226</b>	<b>93,355</b>	<b>93,355</b>	
<b>Requirements</b>						
External Materials and Services	35,000	91,800	97,226	93,355	93,355	
<b>Total Bureau Expenditures</b>	<b>35,000</b>	<b>91,800</b>	<b>97,226</b>	<b>93,355</b>	<b>93,355</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	3,576	3,627	0	0	0	
<b>Total Requirements</b>	<b>38,576</b>	<b>95,427</b>	<b>97,226</b>	<b>93,355</b>	<b>93,355</b>	

# Development Services Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	43,436,697	46,313,837	40,986,855	45,771,580	45,771,580	
Charges for Services	17,347,110	18,769,455	17,007,502	18,044,287	18,044,287	
Bond & Note	0	37,000,000	0	0	0	
Miscellaneous	4,627,543	5,284,705	4,277,674	4,032,724	4,032,724	
<b>Total External Revenues</b>	<b>65,411,350</b>	<b>107,367,997</b>	<b>62,272,031</b>	<b>67,848,591</b>	<b>67,848,591</b>	
Fund Transfers - Revenue	2,206,621	2,117,744	952,985	933,402	982,528	
Interagency Revenue	1,013,547	1,092,472	1,317,579	964,024	962,362	
<b>Total Internal Revenues</b>	<b>3,220,168</b>	<b>3,210,216</b>	<b>2,270,564</b>	<b>1,897,426</b>	<b>1,944,890</b>	
Beginning Fund Balance	51,228,946	71,166,201	80,291,247	88,083,543	88,083,543	
<b>Total Resources</b>	<b>119,860,464</b>	<b>181,744,414</b>	<b>144,833,842</b>	<b>157,829,560</b>	<b>157,877,024</b>	
<b>Requirements</b>						
Personnel Services	33,726,102	37,560,420	46,423,120	51,641,769	52,150,360	
External Materials and Services	2,968,976	5,513,316	4,952,008	5,817,928	5,859,741	
Internal Materials and Services	9,077,087	11,942,233	12,728,005	11,146,138	11,230,426	
Capital Outlay	702,191	0	0	0	0	
<b>Total Bureau Expenditures</b>	<b>46,474,356</b>	<b>55,015,969</b>	<b>64,103,133</b>	<b>68,605,835</b>	<b>69,240,527</b>	
Debt Service	1,038,216	48,361,418	1,270,656	1,360,492	1,360,492	
Contingency	0	0	27,394,137	27,515,174	26,969,532	
Fund Transfers - Expense	1,181,691	1,734,257	2,065,916	2,348,059	2,306,473	
<b>Total Fund Expenditures</b>	<b>2,219,907</b>	<b>50,095,675</b>	<b>30,730,709</b>	<b>31,223,725</b>	<b>30,636,497</b>	
Ending Fund Balance	71,166,201	76,632,770	50,000,000	58,000,000	58,000,000	
<b>Total Requirements</b>	<b>119,860,464</b>	<b>181,744,414</b>	<b>144,833,842</b>	<b>157,829,560</b>	<b>157,877,024</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	5,154	98,994	93,150	93,840	93,840	
Miscellaneous	22	629	0	0	0	
<b>Total External Revenues</b>	<b>5,176</b>	<b>99,623</b>	<b>93,150</b>	<b>93,840</b>	<b>93,840</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	1,123	399	399	0	0	
<b>Total Resources</b>	<b>6,299</b>	<b>100,022</b>	<b>93,549</b>	<b>93,840</b>	<b>93,840</b>	
<b>Requirements</b>						
External Materials and Services	5,900	93,900	93,549	93,840	93,840	
<b>Total Bureau Expenditures</b>	<b>5,900</b>	<b>93,900</b>	<b>93,549</b>	<b>93,840</b>	<b>93,840</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	399	6,122	0	0	0	
<b>Total Requirements</b>	<b>6,299</b>	<b>100,022</b>	<b>93,549</b>	<b>93,840</b>	<b>93,840</b>	

# Gateway URA Debt Redemption Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	4,594,402	4,902,408	4,971,095	5,433,794	5,433,794	
Bond & Note	0	12,552,386	0	0	0	
Miscellaneous	16,334	21,760	11,140	10,000	10,000	
<b>Total External Revenues</b>	<b>4,610,736</b>	<b>17,476,554</b>	<b>4,982,235</b>	<b>5,443,794</b>	<b>5,443,794</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	865,267	384,720	0	0	0	
<b>Total Resources</b>	<b>5,476,003</b>	<b>17,861,274</b>	<b>4,982,235</b>	<b>5,443,794</b>	<b>5,443,794</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	5,091,283	17,596,017	4,982,235	5,443,794	5,443,794	
<b>Total Fund Expenditures</b>	<b>5,091,283</b>	<b>17,596,017</b>	<b>4,982,235</b>	<b>5,443,794</b>	<b>5,443,794</b>	
Ending Fund Balance	384,720	265,257	0	0	0	
<b>Total Requirements</b>	<b>5,476,003</b>	<b>17,861,274</b>	<b>4,982,235</b>	<b>5,443,794</b>	<b>5,443,794</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	1,096,742	0	0	0	0	0
Miscellaneous	8,323	0	0	0	0	0
<b>Total External Revenues</b>	<b>1,105,065</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	1,031,902	0	0	0	0	0
<b>Total Resources</b>	<b>2,136,967</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
Personnel Services	4,932	0	0	0	0	0
External Materials and Services	518	0	0	0	0	0
<b>Total Bureau Expenditures</b>	<b>5,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Debt Service	833,414	0	0	0	0	0
<b>Total Fund Expenditures</b>	<b>833,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	1,298,103	0	0	0	0	0
<b>Total Requirements</b>	<b>2,136,967</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# HOME Grant Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	14,213	1,098	0	0	0	0
Intergovernmental	3,892,919	3,917,464	6,509,244	4,170,201	4,170,201	4,170,201
Miscellaneous	1,230,367	409,566	390,000	400,000	400,000	400,000
<b>Total External Revenues</b>	<b>5,137,499</b>	<b>4,328,128</b>	<b>6,899,244</b>	<b>4,570,201</b>	<b>4,570,201</b>	<b>4,570,201</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	114,169	163,224	0	0	0	0
<b>Total Resources</b>	<b>5,251,668</b>	<b>4,491,352</b>	<b>6,899,244</b>	<b>4,570,201</b>	<b>4,570,201</b>	<b>4,570,201</b>
<b>Requirements</b>						
Personnel Services	314,848	313,260	337,260	299,621	299,621	299,621
External Materials and Services	4,773,596	4,050,230	6,561,984	4,270,580	4,270,580	4,270,580
<b>Total Bureau Expenditures</b>	<b>5,088,444</b>	<b>4,363,490</b>	<b>6,899,244</b>	<b>4,570,201</b>	<b>4,570,201</b>	<b>4,570,201</b>
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	163,224	127,862	0	0	0	0
<b>Total Requirements</b>	<b>5,251,668</b>	<b>4,491,352</b>	<b>6,899,244</b>	<b>4,570,201</b>	<b>4,570,201</b>	<b>4,570,201</b>

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Bond & Note	0	84,701,266	50,197,882	21,726,307	21,726,307	
Miscellaneous	0	58,424	0	0	0	
<b>Total External Revenues</b>	<b>0</b>	<b>84,759,690</b>	<b>50,197,882</b>	<b>21,726,307</b>	<b>21,726,307</b>	
Fund Transfers - Revenue	0	467,245	1,733,966	0	0	
<b>Total Internal Revenues</b>	<b>0</b>	<b>467,245</b>	<b>1,733,966</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	0	0	0	0	0	
<b>Total Resources</b>	<b>0</b>	<b>85,226,935</b>	<b>51,931,848</b>	<b>21,726,307</b>	<b>21,726,307</b>	
<b>Requirements</b>						
Personnel Services	0	50,075	324,989	1,084,253	1,084,253	
External Materials and Services	0	84,825	30,000,000	800,000	800,000	
Internal Materials and Services	0	54,310	146,259	492,054	492,054	
Capital Outlay	0	47,414,294	10,510,600	19,350,000	19,350,000	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>47,603,504</b>	<b>40,981,848</b>	<b>21,726,307</b>	<b>21,726,307</b>	
Debt Service	0	37,452,716	10,950,000	0	0	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>37,452,716</b>	<b>10,950,000</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	0	170,715	0	0	0	
<b>Total Requirements</b>	<b>0</b>	<b>85,226,935</b>	<b>51,931,848</b>	<b>21,726,307</b>	<b>21,726,307</b>	

# Housing Investment Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	424,154	568,190	457,500	476,350	476,350	
Intergovernmental	204,633	5,365,588	317,500	318,000	318,000	
Bond & Note	0	0	1,200,000	0	0	
Miscellaneous	1,248,884	5,121,025	660,816	544,572	544,572	
<b>Total External Revenues</b>	<b>1,877,671</b>	<b>11,054,803</b>	<b>2,635,816</b>	<b>1,338,922</b>	<b>1,338,922</b>	
Fund Transfers - Revenue	2,674,554	1,200,000	1,940,542	274,980	274,980	
<b>Total Internal Revenues</b>	<b>2,674,554</b>	<b>1,200,000</b>	<b>1,940,542</b>	<b>274,980</b>	<b>274,980</b>	
Beginning Fund Balance	3,354,935	5,643,430	6,516,910	5,970,390	5,970,390	
<b>Total Resources</b>	<b>7,907,160</b>	<b>17,898,233</b>	<b>11,093,268</b>	<b>7,584,292</b>	<b>7,584,292</b>	
<b>Requirements</b>						
Personnel Services	911,317	984,486	1,346,099	1,182,333	1,182,333	
External Materials and Services	1,340,511	2,315,456	6,958,803	5,384,420	5,385,783	
Internal Materials and Services	11,902	31,000	0	0	0	
<b>Total Bureau Expenditures</b>	<b>2,263,730</b>	<b>3,330,942</b>	<b>8,304,902</b>	<b>6,566,753</b>	<b>6,568,116</b>	
Contingency	0	0	14,000	18,000	18,000	
Fund Transfers - Expense	0	1,946,353	2,774,366	999,539	998,176	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>1,946,353</b>	<b>2,788,366</b>	<b>1,017,539</b>	<b>1,016,176</b>	
Ending Fund Balance	5,643,430	12,620,938	0	0	0	
<b>Total Requirements</b>	<b>7,907,160</b>	<b>17,898,233</b>	<b>11,093,268</b>	<b>7,584,292</b>	<b>7,584,292</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	0	2,081,397	4,955,988	4,582,380	4,582,380	
Intergovernmental	0	305,391	0	0	0	
Miscellaneous	0	24,010	10,000	27,238	27,238	
<b>Total External Revenues</b>	<b>0</b>	<b>2,410,798</b>	<b>4,965,988</b>	<b>4,609,618</b>	<b>4,609,618</b>	
Fund Transfers - Revenue	0	1,200,000	80,367	178,487	178,487	
<b>Total Internal Revenues</b>	<b>0</b>	<b>1,200,000</b>	<b>80,367</b>	<b>178,487</b>	<b>178,487</b>	
Beginning Fund Balance	0	1,298,103	0	2,561,776	2,561,776	
<b>Total Resources</b>	<b>0</b>	<b>4,908,901</b>	<b>5,046,355</b>	<b>7,349,881</b>	<b>7,349,881</b>	
<b>Requirements</b>						
Personnel Services	0	7,310	152,975	240,209	240,209	
External Materials and Services	0	823,358	1,749,850	1,949,020	1,949,020	
Internal Materials and Services	0	30,541	121,375	118,596	118,596	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>861,209</b>	<b>2,024,200</b>	<b>2,307,825</b>	<b>2,307,825</b>	
Debt Service	0	832,769	826,374	829,479	829,479	
Contingency	0	0	2,195,781	4,212,577	4,212,577	
Fund Transfers - Expense	0	1,251,718	0	0	0	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>2,084,487</b>	<b>3,022,155</b>	<b>5,042,056</b>	<b>5,042,056</b>	
Ending Fund Balance	0	1,963,205	0	0	0	
<b>Total Requirements</b>	<b>0</b>	<b>4,908,901</b>	<b>5,046,355</b>	<b>7,349,881</b>	<b>7,349,881</b>	

# Inclusionary Housing Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	0	1,824,101	4,557,101	4,972,500	4,972,500	
Charges for Services	0	0	1,500	0	0	
Miscellaneous	0	4,201	4,108	40,500	40,500	
<b>Total External Revenues</b>	<b>0</b>	<b>1,828,302</b>	<b>4,562,709</b>	<b>5,013,000</b>	<b>5,013,000</b>	
Fund Transfers - Revenue	0	198,992	816,600	741,300	741,300	
<b>Total Internal Revenues</b>	<b>0</b>	<b>198,992</b>	<b>816,600</b>	<b>741,300</b>	<b>741,300</b>	
Beginning Fund Balance	0	0	0	9,225,280	9,225,280	
<b>Total Resources</b>	<b>0</b>	<b>2,027,294</b>	<b>5,379,309</b>	<b>14,979,580</b>	<b>14,979,580</b>	
<b>Requirements</b>						
Personnel Services	0	150,818	478,113	414,250	414,250	
External Materials and Services	0	20,796	3,823,714	14,320,313	14,320,313	
Internal Materials and Services	0	7,704	267,681	245,017	245,017	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>179,318</b>	<b>4,569,508</b>	<b>14,979,580</b>	<b>14,979,580</b>	
Contingency	0	0	809,801	0	0	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>809,801</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	0	1,847,976	0	0	0	
<b>Total Requirements</b>	<b>0</b>	<b>2,027,294</b>	<b>5,379,309</b>	<b>14,979,580</b>	<b>14,979,580</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	23,363,289	26,081,104	26,254,115	35,431,052	35,431,052	
Bond & Note	0	8,017,000	0	0	0	
Miscellaneous	139,880	204,486	98,507	135,000	135,000	
<b>Total External Revenues</b>	<b>23,503,169</b>	<b>34,302,590</b>	<b>26,352,622</b>	<b>35,566,052</b>	<b>35,566,052</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	10,937,696	9,445,346	9,900,000	12,251,499	12,251,499	
<b>Total Resources</b>	<b>34,440,865</b>	<b>43,747,936</b>	<b>36,252,622</b>	<b>47,817,551</b>	<b>47,817,551</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	24,995,519	33,037,387	30,541,274	42,106,203	42,106,203	
Debt Service Reserves	0	0	5,711,348	5,711,348	5,711,348	
<b>Total Fund Expenditures</b>	<b>24,995,519</b>	<b>33,037,387</b>	<b>36,252,622</b>	<b>47,817,551</b>	<b>47,817,551</b>	
Ending Fund Balance	9,445,346	10,710,549	0	0	0	
<b>Total Requirements</b>	<b>34,440,865</b>	<b>43,747,936</b>	<b>36,252,622</b>	<b>47,817,551</b>	<b>47,817,551</b>	

# Lents Town Center URA Debt Redemption Fund

Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	13,284,761	14,258,746	14,155,600	16,681,603	16,681,603	
Miscellaneous	64,624	103,805	52,170	60,000	60,000	
<b>Total External Revenues</b>	<b>13,349,385</b>	<b>14,362,551</b>	<b>14,207,770</b>	<b>16,741,603</b>	<b>16,741,603</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	4,009,848	4,319,523	5,146,100	6,262,906	6,262,906	
<b>Total Resources</b>	<b>17,359,233</b>	<b>18,682,074</b>	<b>19,353,870</b>	<b>23,004,509</b>	<b>23,004,509</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	13,039,710	13,034,572	16,321,278	19,971,917	19,971,917	
Debt Service Reserves	0	0	3,032,592	3,032,592	3,032,592	
<b>Total Fund Expenditures</b>	<b>13,039,710</b>	<b>13,034,572</b>	<b>19,353,870</b>	<b>23,004,509</b>	<b>23,004,509</b>	
Ending Fund Balance	4,319,523	5,647,502	0	0	0	
<b>Total Requirements</b>	<b>17,359,233</b>	<b>18,682,074</b>	<b>19,353,870</b>	<b>23,004,509</b>	<b>23,004,509</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	1,220,779	1,274,529	1,042,480	1,272,480	1,272,480	
Bond & Note	2,329,971	4,015,596	13,629,814	18,486,186	18,486,186	
Miscellaneous	1,160,121	475,587	381,686	840,930	840,930	
<b>Total External Revenues</b>	<b>4,710,871</b>	<b>5,765,712</b>	<b>15,053,980</b>	<b>20,599,596</b>	<b>20,599,596</b>	
Fund Transfers - Revenue	0	500,000	0	0	0	
Interagency Revenue	2,241	4,313	0	0	0	
<b>Total Internal Revenues</b>	<b>2,241</b>	<b>504,313</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	3,326,221	3,054,201	2,882,533	3,642,103	3,642,103	
<b>Total Resources</b>	<b>8,039,333</b>	<b>9,324,226</b>	<b>17,936,513</b>	<b>24,241,699</b>	<b>24,241,699</b>	
<b>Requirements</b>						
External Materials and Services	1,400	4,275	10,000	10,000	10,000	
Internal Materials and Services	1,663,492	1,352,986	1,455,673	1,485,205	1,485,205	
<b>Total Bureau Expenditures</b>	<b>1,664,892</b>	<b>1,357,261</b>	<b>1,465,673</b>	<b>1,495,205</b>	<b>1,495,205</b>	
Debt Service	2,775,735	155,354	6,184,318	3,278,789	3,278,789	
Contingency	0	0	2,430,940	3,393,545	3,393,547	
Fund Transfers - Expense	544,505	4,030,261	7,855,582	16,074,160	16,074,158	
<b>Total Fund Expenditures</b>	<b>3,320,240</b>	<b>4,185,615</b>	<b>16,470,840</b>	<b>22,746,494</b>	<b>22,746,494</b>	
Ending Fund Balance	3,054,201	3,781,350	0	0	0	
<b>Total Requirements</b>	<b>8,039,333</b>	<b>9,324,226</b>	<b>17,936,513</b>	<b>24,241,699</b>	<b>24,241,699</b>	

# North Macadam URA Debt Redemption Fund

Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	12,540,015	13,508,802	13,314,845	20,358,859	20,358,859	
Bond & Note	0	10,277,680	0	0	0	
Miscellaneous	74,154	119,056	58,940	80,000	80,000	
<b>Total External Revenues</b>	<b>12,614,169</b>	<b>23,905,538</b>	<b>13,373,785</b>	<b>20,438,859</b>	<b>20,438,859</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	5,175,002	5,755,894	6,813,750	6,743,892	6,743,892	
<b>Total Resources</b>	<b>17,789,171</b>	<b>29,661,432</b>	<b>20,187,535</b>	<b>27,182,751</b>	<b>27,182,751</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	12,033,277	22,358,696	15,221,885	22,217,101	22,217,101	
Debt Service Reserves	0	0	4,965,650	4,965,650	4,965,650	
<b>Total Fund Expenditures</b>	<b>12,033,277</b>	<b>22,358,696</b>	<b>20,187,535</b>	<b>27,182,751</b>	<b>27,182,751</b>	
Ending Fund Balance	5,755,894	7,302,736	0	0	0	
<b>Total Requirements</b>	<b>17,789,171</b>	<b>29,661,432</b>	<b>20,187,535</b>	<b>27,182,751</b>	<b>27,182,751</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	39,621	89,171	162,390	92,687	92,687	
Miscellaneous	141	634	0	0	0	
<b>Total External Revenues</b>	<b>39,762</b>	<b>89,805</b>	<b>162,390</b>	<b>92,687</b>	<b>92,687</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	75	6,837	6,837	0	0	
<b>Total Resources</b>	<b>39,837</b>	<b>96,642</b>	<b>169,227</b>	<b>92,687</b>	<b>92,687</b>	
<b>Requirements</b>						
External Materials and Services	33,000	87,600	169,227	92,687	92,687	
<b>Total Bureau Expenditures</b>	<b>33,000</b>	<b>87,600</b>	<b>169,227</b>	<b>92,687</b>	<b>92,687</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	6,837	9,042	0	0	0	
<b>Total Requirements</b>	<b>39,837</b>	<b>96,642</b>	<b>169,227</b>	<b>92,687</b>	<b>92,687</b>	

# Property Management License Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Licenses & Permits	5,184,872	5,295,617	5,571,000	5,479,000	5,479,000	
Miscellaneous	3,560	5,051	2,800	5,000	5,000	
<b>Total External Revenues</b>	<b>5,188,432</b>	<b>5,300,668</b>	<b>5,573,800</b>	<b>5,484,000</b>	<b>5,484,000</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	14,020	14,567	40,165	30,000	30,000	
<b>Total Resources</b>	<b>5,202,452</b>	<b>5,315,235</b>	<b>5,613,965</b>	<b>5,514,000</b>	<b>5,514,000</b>	
<b>Requirements</b>						
External Materials and Services	5,121,937	5,207,674	5,470,729	5,392,199	5,392,199	
Internal Materials and Services	40,948	42,395	78,071	76,801	76,801	
<b>Total Bureau Expenditures</b>	<b>5,162,885</b>	<b>5,250,069</b>	<b>5,548,800</b>	<b>5,469,000</b>	<b>5,469,000</b>	
Contingency	0	0	40,165	20,000	20,000	
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	
<b>Total Fund Expenditures</b>	<b>25,000</b>	<b>25,000</b>	<b>65,165</b>	<b>45,000</b>	<b>45,000</b>	
Ending Fund Balance	14,567	40,166	0	0	0	
<b>Total Requirements</b>	<b>5,202,452</b>	<b>5,315,235</b>	<b>5,613,965</b>	<b>5,514,000</b>	<b>5,514,000</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	29,732,592	36,365,090	32,857,185	43,681,573	43,681,573	
Miscellaneous	144,344	256,096	125,040	125,000	125,000	
<b>Total External Revenues</b>	<b>29,876,936</b>	<b>36,621,186</b>	<b>32,982,225</b>	<b>43,806,573</b>	<b>43,806,573</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	8,062,583	10,322,824	10,828,088	8,484,543	8,484,543	
<b>Total Resources</b>	<b>37,939,519</b>	<b>46,944,010</b>	<b>43,810,313</b>	<b>52,291,116</b>	<b>52,291,116</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	27,616,695	35,141,270	36,191,455	44,672,258	44,672,258	
Debt Service Reserves	0	0	7,618,858	7,618,858	7,618,858	
<b>Total Fund Expenditures</b>	<b>27,616,695</b>	<b>35,141,270</b>	<b>43,810,313</b>	<b>52,291,116</b>	<b>52,291,116</b>	
Ending Fund Balance	10,322,824	11,802,740	0	0	0	
<b>Total Requirements</b>	<b>37,939,519</b>	<b>46,944,010</b>	<b>43,810,313</b>	<b>52,291,116</b>	<b>52,291,116</b>	

# Rosewood NPI Debt Service Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	22,204	130,236	93,705	93,409	93,409	
Miscellaneous	79	842	0	0	0	
<b>Total External Revenues</b>	<b>22,283</b>	<b>131,078</b>	<b>93,705</b>	<b>93,409</b>	<b>93,409</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	840	2,123	2,123	0	0	
<b>Total Resources</b>	<b>23,123</b>	<b>133,201</b>	<b>95,828</b>	<b>93,409</b>	<b>93,409</b>	
<b>Requirements</b>						
External Materials and Services	21,000	128,200	95,828	93,409	93,409	
<b>Total Bureau Expenditures</b>	<b>21,000</b>	<b>128,200</b>	<b>95,828</b>	<b>93,409</b>	<b>93,409</b>	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Ending Fund Balance	2,123	5,001	0	0	0	
<b>Total Requirements</b>	<b>23,123</b>	<b>133,201</b>	<b>95,828</b>	<b>93,409</b>	<b>93,409</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	7,637,194	6,683,257	8,211,093	6,407,778	6,407,778	
Miscellaneous	97,830	136,163	105,000	105,000	105,000	
<b>Total External Revenues</b>	<b>7,735,024</b>	<b>6,819,420</b>	<b>8,316,093</b>	<b>6,512,778</b>	<b>6,512,778</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	9,307,864	9,861,515	8,292,000	9,640,000	9,640,000	
<b>Total Resources</b>	<b>17,042,888</b>	<b>16,680,935</b>	<b>16,608,093</b>	<b>16,152,778</b>	<b>16,152,778</b>	
<b>Requirements</b>						
External Materials and Services	0	1,000,000	0	0	0	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	7,181,373	7,179,375	7,181,094	10,495,322	10,495,322	
Debt Service Reserves	0	0	9,426,999	5,657,456	5,657,456	
<b>Total Fund Expenditures</b>	<b>7,181,373</b>	<b>7,179,375</b>	<b>16,608,093</b>	<b>16,152,778</b>	<b>16,152,778</b>	
Ending Fund Balance	9,861,515	8,501,560	0	0	0	
<b>Total Requirements</b>	<b>17,042,888</b>	<b>16,680,935</b>	<b>16,608,093</b>	<b>16,152,778</b>	<b>16,152,778</b>	

# Tax Increment Financing Reimbursement Fund

## Fund Summary

Community Development Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	126,226	924,550	656,318	634,566	634,566	
Intergovernmental	13,531,151	46,115,841	81,416,185	63,530,144	63,530,144	
Miscellaneous	4,103,442	5,840,596	9,059,146	5,243,142	5,243,142	
<b>Total External Revenues</b>	<b>17,760,819</b>	<b>52,880,987</b>	<b>91,131,649</b>	<b>69,407,852</b>	<b>69,407,852</b>	
Fund Transfers - Revenue	0	190,000	80,000	0	0	
<b>Total Internal Revenues</b>	<b>0</b>	<b>190,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	17,684,575	19,732,864	2,978,030	6,423,671	6,423,671	
<b>Total Resources</b>	<b>35,445,394</b>	<b>72,803,851</b>	<b>94,189,679</b>	<b>75,831,523</b>	<b>75,831,523</b>	
<b>Requirements</b>						
Personnel Services	2,382,244	2,695,129	3,281,222	3,129,805	3,129,805	
External Materials and Services	11,536,699	25,723,845	88,504,145	69,747,446	69,756,796	
Internal Materials and Services	1,030,933	1,145,306	1,212,970	1,124,947	1,124,947	
Capital Outlay	0	20,745,411	700,000	1,000,000	1,000,000	
<b>Total Bureau Expenditures</b>	<b>14,949,876</b>	<b>50,309,691</b>	<b>93,698,337</b>	<b>75,002,198</b>	<b>75,011,548</b>	
Contingency	0	0	147,394	188,301	188,301	
Fund Transfers - Expense	762,654	463,251	343,948	641,024	631,674	
<b>Total Fund Expenditures</b>	<b>762,654</b>	<b>463,251</b>	<b>491,342</b>	<b>829,325</b>	<b>819,975</b>	
Ending Fund Balance	19,732,864	22,030,909	0	0	0	
<b>Total Requirements</b>	<b>35,445,394</b>	<b>72,803,851</b>	<b>94,189,679</b>	<b>75,831,523</b>	<b>75,831,523</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	9,976,236	8,727,599	9,532,539	8,538,793	8,538,793	
Miscellaneous	98,440	136,973	100,000	75,000	75,000	
<b>Total External Revenues</b>	<b>10,074,676</b>	<b>8,864,572</b>	<b>9,632,539</b>	<b>8,613,793</b>	<b>8,613,793</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	8,266,325	8,851,323	7,950,000	8,420,000	8,420,000	
<b>Total Resources</b>	<b>18,341,001</b>	<b>17,715,895</b>	<b>17,582,539</b>	<b>17,033,793</b>	<b>17,033,793</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	9,489,678	9,493,542	9,492,539	9,487,935	9,487,935	
Debt Service Reserves	0	0	8,090,000	7,545,858	7,545,858	
<b>Total Fund Expenditures</b>	<b>9,489,678</b>	<b>9,493,542</b>	<b>17,582,539</b>	<b>17,033,793</b>	<b>17,033,793</b>	
Ending Fund Balance	8,851,323	8,222,353	0	0	0	
<b>Total Requirements</b>	<b>18,341,001</b>	<b>17,715,895</b>	<b>17,582,539</b>	<b>17,033,793</b>	<b>17,033,793</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	10,694	10,045	0	0	0	
<b>Total External Revenues</b>	<b>10,694</b>	<b>10,045</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Fund Transfers - Revenue	2,462,451	1,956,730	1,978,101	1,737,985	1,737,985	
<b>Total Internal Revenues</b>	<b>2,462,451</b>	<b>1,956,730</b>	<b>1,978,101</b>	<b>1,737,985</b>	<b>1,737,985</b>	
Beginning Fund Balance	1,674,522	1,676,017	1,673,047	1,676,062	1,676,062	
<b>Total Resources</b>	<b>4,147,667</b>	<b>3,642,792</b>	<b>3,651,148</b>	<b>3,414,047</b>	<b>3,414,047</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	2,471,650	1,966,730	1,978,101	1,741,000	1,741,000	
Debt Service Reserves	0	0	1,673,047	1,673,047	1,673,047	
<b>Total Fund Expenditures</b>	<b>2,471,650</b>	<b>1,966,730</b>	<b>3,651,148</b>	<b>3,414,047</b>	<b>3,414,047</b>	
Ending Fund Balance	1,676,017	1,676,062	0	0	0	
<b>Total Requirements</b>	<b>4,147,667</b>	<b>3,642,792</b>	<b>3,651,148</b>	<b>3,414,047</b>	<b>3,414,047</b>	

# Parking Facilities Fund

## Fund Summary

Transportation and Parking Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	14,247,064	13,426,775	14,231,363	13,166,126	13,166,126	
Miscellaneous	102,808	164,162	101,000	100,000	100,000	
<b>Total External Revenues</b>	<b>14,349,872</b>	<b>13,590,937</b>	<b>14,332,363</b>	<b>13,266,126</b>	<b>13,266,126</b>	
Fund Transfers - Revenue	0	0	250,000	0	0	
Interagency Revenue	898,995	952,916	1,001,568	1,056,878	1,056,878	
<b>Total Internal Revenues</b>	<b>898,995</b>	<b>952,916</b>	<b>1,251,568</b>	<b>1,056,878</b>	<b>1,056,878</b>	
Beginning Fund Balance	9,632,093	12,643,844	12,052,281	11,463,597	11,463,597	
<b>Total Resources</b>	<b>24,880,960</b>	<b>27,187,697</b>	<b>27,636,212</b>	<b>25,786,601</b>	<b>25,786,601</b>	
<b>Requirements</b>						
Personnel Services	254,411	380,071	358,610	475,952	475,952	
External Materials and Services	4,660,464	5,345,349	5,414,381	4,376,292	4,376,292	
Internal Materials and Services	1,917,758	2,782,502	5,798,899	3,422,463	3,422,463	
Capital Outlay	0	0	6,572,449	13,658,416	13,658,416	
<b>Total Bureau Expenditures</b>	<b>6,832,633</b>	<b>8,507,922</b>	<b>18,144,339</b>	<b>21,933,123</b>	<b>21,933,123</b>	
Debt Service	1,879,500	1,876,000	1,876,200	1,879,200	1,879,200	
Contingency	0	0	7,138,948	1,465,733	1,469,296	
Fund Transfers - Expense	3,524,983	2,674,964	476,725	508,545	504,982	
<b>Total Fund Expenditures</b>	<b>5,404,483</b>	<b>4,550,964</b>	<b>9,491,873</b>	<b>3,853,478</b>	<b>3,853,478</b>	
Ending Fund Balance	12,643,844	14,128,811	0	0	0	
<b>Total Requirements</b>	<b>24,880,960</b>	<b>27,187,697</b>	<b>27,636,212</b>	<b>25,786,601</b>	<b>25,786,601</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	0	9,787,463	18,539,874	18,500,000	18,500,000	
Licenses & Permits	8,375,150	11,491,538	9,830,300	11,468,649	11,280,000	
Charges for Services	62,463,665	83,672,293	71,103,402	81,381,576	82,031,576	
Intergovernmental	74,687,073	72,509,930	73,547,041	90,411,520	92,391,520	
Bond & Note	13,824,403	59,714,761	16,874,506	5,000,000	5,000,000	
Miscellaneous	6,183,317	7,365,494	2,063,447	1,998,430	1,998,430	
<b>Total External Revenues</b>	<b>165,533,608</b>	<b>244,541,479</b>	<b>191,958,570</b>	<b>208,760,175</b>	<b>211,201,526</b>	
Fund Transfers - Revenue	32,821,655	24,493,698	29,792,816	77,809,622	32,363,900	
Interagency Revenue	27,670,348	26,437,990	31,037,736	31,180,227	31,245,742	
<b>Total Internal Revenues</b>	<b>60,492,003</b>	<b>50,931,688</b>	<b>60,830,552</b>	<b>108,989,849</b>	<b>63,609,642</b>	
Beginning Fund Balance	67,731,639	109,773,443	123,707,487	193,233,969	193,233,969	
<b>Total Resources</b>	<b>293,757,250</b>	<b>405,246,610</b>	<b>376,496,609</b>	<b>510,983,993</b>	<b>468,045,137</b>	
<b>Requirements</b>						
Personnel Services	73,615,530	79,776,297	97,037,160	117,131,743	111,638,913	
External Materials and Services	47,394,594	58,468,467	61,013,011	76,933,346	70,237,734	
Internal Materials and Services	22,174,797	24,426,764	25,664,180	27,651,806	28,014,415	
Capital Outlay	7,788,382	13,179,795	65,747,552	114,213,907	83,463,907	
<b>Total Bureau Expenditures</b>	<b>150,973,303</b>	<b>175,851,323</b>	<b>249,461,903</b>	<b>335,930,802</b>	<b>293,354,969</b>	
Debt Service	23,258,057	54,045,810	15,753,661	15,953,571	15,953,571	
Contingency	0	0	100,981,585	148,888,501	148,660,747	
Fund Transfers - Expense	9,752,447	10,147,358	10,299,460	10,211,119	10,075,850	
<b>Total Fund Expenditures</b>	<b>33,010,504</b>	<b>64,193,168</b>	<b>127,034,706</b>	<b>175,053,191</b>	<b>174,690,168</b>	
Ending Fund Balance	109,773,443	165,202,119	0	0	0	
<b>Total Requirements</b>	<b>293,757,250</b>	<b>405,246,610</b>	<b>376,496,609</b>	<b>510,983,993</b>	<b>468,045,137</b>	

# Transportation Reserve Fund

## Fund Summary

Transportation and Parking Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	38,426	59,640	40,000	60,000	60,000	
<b>Total External Revenues</b>	<b>38,426</b>	<b>59,640</b>	<b>40,000</b>	<b>60,000</b>	<b>60,000</b>	
Fund Transfers - Revenue	900,000	700,000	700,000	700,000	700,000	
<b>Total Internal Revenues</b>	<b>900,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	
Beginning Fund Balance	4,248,460	5,186,886	5,926,886	6,706,526	6,706,526	
<b>Total Resources</b>	<b>5,186,886</b>	<b>5,946,526</b>	<b>6,666,886</b>	<b>7,466,526</b>	<b>7,466,526</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Contingency	0	0	6,666,886	7,466,526	7,466,526	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>6,666,886</b>	<b>7,466,526</b>	<b>7,466,526</b>	
Ending Fund Balance	5,186,886	5,946,526	0	0	0	
<b>Total Requirements</b>	<b>5,186,886</b>	<b>5,946,526</b>	<b>6,666,886</b>	<b>7,466,526</b>	<b>7,466,526</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	14,852,167	14,439,050	16,848,785	17,163,775	17,163,775	
Miscellaneous	52,268	77,660	20,000	20,000	20,000	
<b>Total External Revenues</b>	<b>14,904,435</b>	<b>14,516,710</b>	<b>16,868,785</b>	<b>17,183,775</b>	<b>17,183,775</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	163,510	565,328	375,000	200,000	200,000	
<b>Total Resources</b>	<b>15,067,945</b>	<b>15,082,038</b>	<b>17,243,785</b>	<b>17,383,775</b>	<b>17,383,775</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	14,502,617	14,271,160	17,043,785	17,183,775	17,183,775	
<b>Total Fund Expenditures</b>	<b>14,502,617</b>	<b>14,271,160</b>	<b>17,043,785</b>	<b>17,183,775</b>	<b>17,183,775</b>	
Ending Fund Balance	565,328	810,878	200,000	200,000	200,000	
<b>Total Requirements</b>	<b>15,067,945</b>	<b>15,082,038</b>	<b>17,243,785</b>	<b>17,383,775</b>	<b>17,383,775</b>	

# City Fleet Operating Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	1,029,433	861,993	1,275,441	1,388,822	1,401,867	
Bond & Note	0	0	12,604,127	0	0	
Miscellaneous	1,208,023	1,128,313	930,132	1,163,378	1,163,378	
<b>Total External Revenues</b>	<b>2,237,456</b>	<b>1,990,306</b>	<b>14,809,700</b>	<b>2,552,200</b>	<b>2,565,245</b>	
Interagency Revenue	28,016,346	29,092,724	37,759,031	36,934,825	38,848,535	
<b>Total Internal Revenues</b>	<b>28,016,346</b>	<b>29,092,724</b>	<b>37,759,031</b>	<b>36,934,825</b>	<b>38,848,535</b>	
Beginning Fund Balance	22,312,271	20,509,796	17,017,137	26,926,190	27,269,943	
<b>Total Resources</b>	<b>52,566,073</b>	<b>51,592,826</b>	<b>69,585,868</b>	<b>66,413,215</b>	<b>68,683,723</b>	
<b>Requirements</b>						
Personnel Services	7,973,084	7,912,218	8,952,806	8,788,623	8,973,082	
External Materials and Services	10,618,126	11,977,423	14,226,774	9,773,060	9,828,422	
Internal Materials and Services	2,025,355	2,028,526	2,694,287	2,425,500	2,416,983	
Capital Outlay	10,200,933	11,066,252	23,078,466	18,156,298	19,840,051	
<b>Total Bureau Expenditures</b>	<b>30,817,498</b>	<b>32,984,419</b>	<b>48,952,333</b>	<b>39,143,481</b>	<b>41,058,538</b>	
Debt Service	415,727	456,771	1,793,954	1,299,903	1,643,656	
Contingency	0	0	17,653,506	24,731,750	24,765,231	
Fund Transfers - Expense	823,052	1,134,500	1,186,075	1,238,081	1,216,298	
<b>Total Fund Expenditures</b>	<b>1,238,779</b>	<b>1,591,271</b>	<b>20,633,535</b>	<b>27,269,734</b>	<b>27,625,185</b>	
Ending Fund Balance	20,509,796	17,017,136	0	0	0	
<b>Total Requirements</b>	<b>52,566,073</b>	<b>51,592,826</b>	<b>69,585,868</b>	<b>66,413,215</b>	<b>68,683,723</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	40,173	54,283	20,000	20,000	20,000	
<b>Total External Revenues</b>	<b>40,173</b>	<b>54,283</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	
Interagency Revenue	13,151,377	11,771,472	10,087,676	9,432,249	9,575,986	
<b>Total Internal Revenues</b>	<b>13,151,377</b>	<b>11,771,472</b>	<b>10,087,676</b>	<b>9,432,249</b>	<b>9,575,986</b>	
Beginning Fund Balance	3,513,553	3,419,185	3,968,814	4,598,191	4,598,191	
<b>Total Resources</b>	<b>16,705,103</b>	<b>15,244,940</b>	<b>14,076,490</b>	<b>14,050,440</b>	<b>14,194,177</b>	
<b>Requirements</b>						
Personnel Services	2,406,176	2,465,706	2,569,131	2,188,031	2,331,768	
External Materials and Services	2,037,583	876,574	3,208,445	3,076,501	3,078,259	
Internal Materials and Services	4,176,892	4,718,725	5,513,812	5,090,941	5,091,297	
Capital Outlay	0	0	0	40,000	40,000	
<b>Total Bureau Expenditures</b>	<b>8,620,651</b>	<b>8,061,005</b>	<b>11,291,388</b>	<b>10,395,473</b>	<b>10,541,324</b>	
Debt Service	4,398,250	3,036,800	0	0	0	
Contingency	0	0	2,607,812	3,475,145	3,476,497	
Fund Transfers - Expense	267,017	178,322	177,290	179,822	176,356	
<b>Total Fund Expenditures</b>	<b>4,665,267</b>	<b>3,215,122</b>	<b>2,785,102</b>	<b>3,654,967</b>	<b>3,652,853</b>	
Ending Fund Balance	3,419,185	3,968,813	0	0	0	
<b>Total Requirements</b>	<b>16,705,103</b>	<b>15,244,940</b>	<b>14,076,490</b>	<b>14,050,440</b>	<b>14,194,177</b>	

# Facilities Services Operating Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	1,916,178	1,547,475	1,377,521	1,463,149	1,463,149	
Intergovernmental	145,573	8,590	0	15,000	15,000	
Bond & Note	0	15,707,364	59,565,099	82,513,851	87,513,851	
Miscellaneous	826,866	837,590	1,096,391	930,047	930,047	
<b>Total External Revenues</b>	<b>2,888,617</b>	<b>18,101,019</b>	<b>62,039,011</b>	<b>84,922,047</b>	<b>89,922,047</b>	
Fund Transfers - Revenue	6,507,974	4,417,059	2,706,021	12,085,961	5,272,404	
Interagency Revenue	26,359,296	30,123,668	36,025,408	28,742,760	30,123,728	
<b>Total Internal Revenues</b>	<b>32,867,270</b>	<b>34,540,727</b>	<b>38,731,429</b>	<b>40,828,721</b>	<b>35,396,132</b>	
Beginning Fund Balance	34,887,069	38,754,109	39,835,754	43,129,087	43,129,087	
<b>Total Resources</b>	<b>70,642,956</b>	<b>91,395,855</b>	<b>140,606,194</b>	<b>168,879,855</b>	<b>168,447,266</b>	
<b>Requirements</b>						
Personnel Services	4,156,592	4,682,173	6,042,275	5,124,781	5,590,217	
External Materials and Services	15,333,921	29,788,385	64,683,323	32,394,501	34,623,501	
Internal Materials and Services	2,963,163	3,243,619	4,828,086	4,375,517	4,165,507	
Capital Outlay	849,735	1,547,216	39,342,425	77,683,736	77,683,736	
<b>Total Bureau Expenditures</b>	<b>23,303,411</b>	<b>39,261,393</b>	<b>114,896,109</b>	<b>119,578,535</b>	<b>122,062,961</b>	
Debt Service	7,641,013	13,238,905	6,997,128	6,781,962	6,781,962	
Contingency	0	0	17,794,536	41,484,718	38,584,966	
Fund Transfers - Expense	944,423	927,778	918,421	1,034,640	1,017,377	
<b>Total Fund Expenditures</b>	<b>8,585,436</b>	<b>14,166,683</b>	<b>25,710,085</b>	<b>49,301,320</b>	<b>46,384,305</b>	
Ending Fund Balance	38,754,109	37,967,779	0	0	0	
<b>Total Requirements</b>	<b>70,642,956</b>	<b>91,395,855</b>	<b>140,606,194</b>	<b>168,879,855</b>	<b>168,447,266</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	145	163,569	621,014	1,000,000	1,000,000	
<b>Total External Revenues</b>	<b>145</b>	<b>163,569</b>	<b>621,014</b>	<b>1,000,000</b>	<b>1,000,000</b>	
Fund Transfers - Revenue	2,438,331	2,433,905	2,865,119	3,218,119	3,218,119	
<b>Total Internal Revenues</b>	<b>2,438,331</b>	<b>2,433,905</b>	<b>2,865,119</b>	<b>3,218,119</b>	<b>3,218,119</b>	
Beginning Fund Balance	30,601	30,746	0	0	0	
<b>Total Resources</b>	<b>2,469,077</b>	<b>2,628,220</b>	<b>3,486,133</b>	<b>4,218,119</b>	<b>4,218,119</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	2,438,331	2,597,073	3,486,133	4,218,119	4,218,119	
<b>Total Fund Expenditures</b>	<b>2,438,331</b>	<b>2,597,073</b>	<b>3,486,133</b>	<b>4,218,119</b>	<b>4,218,119</b>	
Ending Fund Balance	30,746	31,147	0	0	0	
<b>Total Requirements</b>	<b>2,469,077</b>	<b>2,628,220</b>	<b>3,486,133</b>	<b>4,218,119</b>	<b>4,218,119</b>	

# Health Insurance Operating Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	61,320,855	61,544,510	92,105,390	96,163,201	96,163,201	
Miscellaneous	1,039,796	1,489,481	788,456	1,157,572	1,157,572	
<b>Total External Revenues</b>	<b>62,360,651</b>	<b>63,033,991</b>	<b>92,893,846</b>	<b>97,320,773</b>	<b>97,320,773</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	18,596,694	22,958,693	24,227,369	22,632,366	22,632,366	
<b>Total Resources</b>	<b>80,957,345</b>	<b>85,992,684</b>	<b>117,121,215</b>	<b>119,953,139</b>	<b>119,953,139</b>	
<b>Requirements</b>						
Personnel Services	1,503,125	1,562,582	1,808,813	1,788,452	1,789,954	
External Materials and Services	55,923,383	58,982,874	91,294,294	96,241,301	96,242,571	
Internal Materials and Services	397,539	427,083	436,820	432,795	431,594	
<b>Total Bureau Expenditures</b>	<b>57,824,047</b>	<b>60,972,539</b>	<b>93,539,927</b>	<b>98,462,548</b>	<b>98,464,119</b>	
Debt Service	32,850	36,092	40,204	43,046	43,046	
Contingency	0	0	23,222,927	21,031,629	21,138,783	
Fund Transfers - Expense	141,755	287,136	318,157	415,916	307,191	
<b>Total Fund Expenditures</b>	<b>174,605</b>	<b>323,228</b>	<b>23,581,288</b>	<b>21,490,591</b>	<b>21,489,020</b>	
Ending Fund Balance	22,958,693	24,696,917	0	0	0	
<b>Total Requirements</b>	<b>80,957,345</b>	<b>85,992,684</b>	<b>117,121,215</b>	<b>119,953,139</b>	<b>119,953,139</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	1,903,555	551,076	443,324	630,124	630,124	
<b>Total External Revenues</b>	<b>1,903,555</b>	<b>551,076</b>	<b>443,324</b>	<b>630,124</b>	<b>630,124</b>	
Interagency Revenue	10,432,201	10,913,471	11,455,509	11,609,301	11,609,301	
<b>Total Internal Revenues</b>	<b>10,432,201</b>	<b>10,913,471</b>	<b>11,455,509</b>	<b>11,609,301</b>	<b>11,609,301</b>	
Beginning Fund Balance	25,330,654	28,541,744	30,679,775	31,334,156	31,334,156	
<b>Total Resources</b>	<b>37,666,410</b>	<b>40,006,291</b>	<b>42,578,608</b>	<b>43,573,581</b>	<b>43,573,581</b>	
<b>Requirements</b>						
Personnel Services	1,336,334	1,312,334	1,304,222	1,280,411	1,280,411	
External Materials and Services	4,749,874	4,985,401	6,821,126	7,351,283	7,352,553	
Internal Materials and Services	2,726,610	2,725,628	2,888,837	2,991,039	2,991,060	
<b>Total Bureau Expenditures</b>	<b>8,812,818</b>	<b>9,023,363</b>	<b>11,014,185</b>	<b>11,622,733</b>	<b>11,624,024</b>	
Debt Service	77,629	85,294	95,010	95,153	95,153	
Contingency	0	0	31,280,221	31,661,495	31,651,743	
Fund Transfers - Expense	234,219	217,859	189,192	194,200	202,661	
<b>Total Fund Expenditures</b>	<b>311,848</b>	<b>303,153</b>	<b>31,564,423</b>	<b>31,950,848</b>	<b>31,949,557</b>	
Ending Fund Balance	28,541,744	30,679,775	0	0	0	
<b>Total Requirements</b>	<b>37,666,410</b>	<b>40,006,291</b>	<b>42,578,608</b>	<b>43,573,581</b>	<b>43,573,581</b>	

# Pension Debt Redemption Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	725,827	804,821	871,916	892,781	892,781	
<b>Total External Revenues</b>	<b>725,827</b>	<b>804,821</b>	<b>871,916</b>	<b>892,781</b>	<b>892,781</b>	
Fund Transfers - Revenue	3,957,423	4,161,825	4,468,626	3,378,498	3,378,498	
<b>Total Internal Revenues</b>	<b>3,957,423</b>	<b>4,161,825</b>	<b>4,468,626</b>	<b>3,378,498</b>	<b>3,378,498</b>	
Beginning Fund Balance	1,753,899	1,987,026	750,000	2,124,966	2,124,966	
<b>Total Resources</b>	<b>6,437,149</b>	<b>6,953,672</b>	<b>6,090,542</b>	<b>6,396,245</b>	<b>6,396,245</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	4,450,123	4,815,777	5,340,542	5,646,245	5,646,245	
Debt Service Reserves	0	0	750,000	750,000	750,000	
<b>Total Fund Expenditures</b>	<b>4,450,123</b>	<b>4,815,777</b>	<b>6,090,542</b>	<b>6,396,245</b>	<b>6,396,245</b>	
Ending Fund Balance	1,987,026	2,137,895	0	0	0	
<b>Total Requirements</b>	<b>6,437,149</b>	<b>6,953,672</b>	<b>6,090,542</b>	<b>6,396,245</b>	<b>6,396,245</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	0	0	17,031,560	17,350,675	17,350,675	
Miscellaneous	0	7,177,051	117,080	107,655	107,655	
<b>Total External Revenues</b>	<b>0</b>	<b>7,177,051</b>	<b>17,148,640</b>	<b>17,458,330</b>	<b>17,458,330</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	0	0	7,177,051	7,177,052	7,177,052	
<b>Total Resources</b>	<b>0</b>	<b>7,177,051</b>	<b>24,325,691</b>	<b>24,635,382</b>	<b>24,635,382</b>	
<b>Requirements</b>						
External Materials and Services	0	0	17,148,639	18,687,566	18,687,566	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>17,148,639</b>	<b>18,687,566</b>	<b>18,687,566</b>	
Contingency	0	0	7,177,052	5,947,816	5,947,816	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>7,177,052</b>	<b>5,947,816</b>	<b>5,947,816</b>	
Ending Fund Balance	0	7,177,051	0	0	0	
<b>Total Requirements</b>	<b>0</b>	<b>7,177,051</b>	<b>24,325,691</b>	<b>24,635,382</b>	<b>24,635,382</b>	

# Printing & Distribution Services Operating Fund

Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	222,191	298,615	177,259	212,196	227,196	
Intergovernmental	755,783	759,773	992,711	1,059,338	1,059,338	
Miscellaneous	65,587	56,984	67,360	49,369	49,369	
<b>Total External Revenues</b>	<b>1,043,561</b>	<b>1,115,372</b>	<b>1,237,330</b>	<b>1,320,903</b>	<b>1,335,903</b>	
Interagency Revenue	5,739,329	5,967,599	6,090,227	6,681,090	6,683,108	
<b>Total Internal Revenues</b>	<b>5,739,329</b>	<b>5,967,599</b>	<b>6,090,227</b>	<b>6,681,090</b>	<b>6,683,108</b>	
Beginning Fund Balance	532,801	1,064,188	1,333,704	1,414,931	1,414,931	
<b>Total Resources</b>	<b>7,315,691</b>	<b>8,147,159</b>	<b>8,661,261</b>	<b>9,416,924</b>	<b>9,433,942</b>	
<b>Requirements</b>						
Personnel Services	1,785,932	1,758,474	1,975,617	1,904,162	1,919,162	
External Materials and Services	3,332,895	3,649,051	3,862,814	3,783,121	3,786,702	
Internal Materials and Services	645,398	664,822	918,935	964,262	950,991	
Capital Outlay	132,293	310,966	300,000	410,000	410,000	
<b>Total Bureau Expenditures</b>	<b>5,896,518</b>	<b>6,383,313</b>	<b>7,057,366</b>	<b>7,061,545</b>	<b>7,066,855</b>	
Debt Service	140,881	154,790	172,422	184,611	184,611	
Contingency	0	0	1,151,829	1,880,383	1,897,091	
Fund Transfers - Expense	214,104	275,351	279,644	290,385	285,385	
<b>Total Fund Expenditures</b>	<b>354,985</b>	<b>430,141</b>	<b>1,603,895</b>	<b>2,355,379</b>	<b>2,367,087</b>	
Ending Fund Balance	1,064,188	1,333,705	0	0	0	
<b>Total Requirements</b>	<b>7,315,691</b>	<b>8,147,159</b>	<b>8,661,261</b>	<b>9,416,924</b>	<b>9,433,942</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
<b>Total External Revenues</b>	0	0	0	0	0	0
Fund Transfers - Revenue	0	0	250,000	1,175,340	1,237,200	
<b>Total Internal Revenues</b>	0	0	250,000	1,175,340	1,237,200	
Beginning Fund Balance	0	0	0	0	0	0
<b>Total Resources</b>	0	0	250,000	1,175,340	1,237,200	
<b>Requirements</b>						
External Materials and Services	0	0	250,000	1,175,340	1,237,200	
<b>Total Bureau Expenditures</b>	0	0	250,000	1,175,340	1,237,200	
<b>Total Fund Expenditures</b>	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0
<b>Total Requirements</b>	0	0	250,000	1,175,340	1,237,200	

# Recreational Marijuana Tax Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Taxes	0	406,270	2,880,000	3,600,000	3,600,000	
Miscellaneous	0	2	10,000	15,000	15,000	
<b>Total External Revenues</b>	<b>0</b>	<b>406,272</b>	<b>2,890,000</b>	<b>3,615,000</b>	<b>3,615,000</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	0	0	403,376	1,010,376	1,010,376	
<b>Total Resources</b>	<b>0</b>	<b>406,272</b>	<b>3,293,376</b>	<b>4,625,376</b>	<b>4,625,376</b>	
<b>Requirements</b>						
Personnel Services	0	0	777,548	1,187,038	2,426,788	
External Materials and Services	0	0	2,302,652	1,043,588	1,993,588	
Internal Materials and Services	0	2,895	12,800	5,000	5,000	
Capital Outlay	0	0	0	200,000	200,000	
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>2,895</b>	<b>3,093,000</b>	<b>2,435,626</b>	<b>4,625,376</b>	
Contingency	0	0	200,376	2,189,750	0	
<b>Total Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>200,376</b>	<b>2,189,750</b>	<b>0</b>	
Ending Fund Balance	0	403,377	0	0	0	
<b>Total Requirements</b>	<b>0</b>	<b>406,272</b>	<b>3,293,376</b>	<b>4,625,376</b>	<b>4,625,376</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	100,000	0	0	0	0	0
Bond & Note	89,161,591	107,516,242	116,058,040	105,914,044	105,914,044	105,914,044
Miscellaneous	2,147	2,247	0	0	0	0
<b>Total External Revenues</b>	<b>89,263,738</b>	<b>107,518,489</b>	<b>116,058,040</b>	<b>105,914,044</b>	<b>105,914,044</b>	<b>105,914,044</b>
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	245,629	37,280	0	0	0	0
<b>Total Resources</b>	<b>89,509,367</b>	<b>107,555,769</b>	<b>116,058,040</b>	<b>105,914,044</b>	<b>105,914,044</b>	<b>105,914,044</b>
<b>Requirements</b>						
External Materials and Services	89,084,138	107,311,616	115,982,705	105,862,694	105,862,694	105,862,694
<b>Total Bureau Expenditures</b>	<b>89,084,138</b>	<b>107,311,616</b>	<b>115,982,705</b>	<b>105,862,694</b>	<b>105,862,694</b>	<b>105,862,694</b>
Debt Service	387,949	91,588	75,335	51,350	51,350	51,350
Fund Transfers - Expense	0	186	0	0	0	0
<b>Total Fund Expenditures</b>	<b>387,949</b>	<b>91,774</b>	<b>75,335</b>	<b>51,350</b>	<b>51,350</b>	<b>51,350</b>
Ending Fund Balance	37,280	152,379	0	0	0	0
<b>Total Requirements</b>	<b>89,509,367</b>	<b>107,555,769</b>	<b>116,058,040</b>	<b>105,914,044</b>	<b>105,914,044</b>	<b>105,914,044</b>

# Special Projects Debt Service Fund

## Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Intergovernmental	7,014,290	8,172,895	7,441,250	7,763,250	7,763,250	
Miscellaneous	216,940	1,718,557	0	0	0	
<b>Total External Revenues</b>	<b>7,231,230</b>	<b>9,891,452</b>	<b>7,441,250</b>	<b>7,763,250</b>	<b>7,763,250</b>	
<b>Total Internal Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Beginning Fund Balance	57,158	61,778	0	0	0	
<b>Total Resources</b>	<b>7,288,388</b>	<b>9,953,230</b>	<b>7,441,250</b>	<b>7,763,250</b>	<b>7,763,250</b>	
<b>Requirements</b>						
<b>Total Bureau Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Debt Service	7,226,610	9,876,956	7,441,250	7,763,250	7,763,250	
<b>Total Fund Expenditures</b>	<b>7,226,610</b>	<b>9,876,956</b>	<b>7,441,250</b>	<b>7,763,250</b>	<b>7,763,250</b>	
Ending Fund Balance	61,778	76,274	0	0	0	
<b>Total Requirements</b>	<b>7,288,388</b>	<b>9,953,230</b>	<b>7,441,250</b>	<b>7,763,250</b>	<b>7,763,250</b>	

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Charges for Services	209,148	267,719	284,918	287,232	287,232	
Intergovernmental	4,781,072	4,852,082	4,580,942	4,781,706	4,830,147	
Miscellaneous	443,100	688,407	512,937	605,205	611,417	
<b>Total External Revenues</b>	<b>5,433,320</b>	<b>5,808,208</b>	<b>5,378,797</b>	<b>5,674,143</b>	<b>5,728,796</b>	
Fund Transfers - Revenue	422,040	0	1,344,555	0	0	
Interagency Revenue	44,425,984	49,728,644	55,670,528	52,985,438	54,629,266	
<b>Total Internal Revenues</b>	<b>44,848,024</b>	<b>49,728,644</b>	<b>57,015,083</b>	<b>52,985,438</b>	<b>54,629,266</b>	
Beginning Fund Balance	23,001,460	24,452,128	22,962,239	20,667,878	20,667,878	
<b>Total Resources</b>	<b>73,282,804</b>	<b>79,988,980</b>	<b>85,356,119</b>	<b>79,327,459</b>	<b>81,025,940</b>	
<b>Requirements</b>						
Personnel Services	26,817,768	27,808,356	30,754,240	29,289,194	30,752,567	
External Materials and Services	15,984,495	20,344,352	25,862,415	19,720,411	20,071,918	
Internal Materials and Services	3,605,629	3,912,952	4,013,417	3,706,367	3,708,858	
Capital Outlay	337,308	2,254,769	1,825,904	4,174,049	4,174,049	
<b>Total Bureau Expenditures</b>	<b>46,745,200</b>	<b>54,320,429</b>	<b>62,455,976</b>	<b>56,890,021</b>	<b>58,707,392</b>	
Debt Service	494,099	542,881	604,720	647,474	647,474	
Contingency	0	0	19,792,929	19,496,797	17,429,518	
Fund Transfers - Expense	1,591,377	2,163,433	2,502,494	2,293,167	4,241,556	
<b>Total Fund Expenditures</b>	<b>2,085,476</b>	<b>2,706,314</b>	<b>22,900,143</b>	<b>22,437,438</b>	<b>22,318,548</b>	
Ending Fund Balance	24,452,128	22,962,237	0	0	0	
<b>Total Requirements</b>	<b>73,282,804</b>	<b>79,988,980</b>	<b>85,356,119</b>	<b>79,327,459</b>	<b>81,025,940</b>	

# Workers Compensation

# Fund Summary

City Support Services Service Area Funds

	Actual FY 2015-16	Actual FY 2016-17	Revised FY 2017-18	Requested FY 2018-19	Proposed FY 2018-19	Adopted FY 2018-19
<b>Resources</b>						
Miscellaneous	302,549	212,596	167,436	232,853	232,853	
<b>Total External Revenues</b>	<b>302,549</b>	<b>212,596</b>	<b>167,436</b>	<b>232,853</b>	<b>232,853</b>	
Interagency Revenue	3,927,386	4,330,452	4,697,702	4,848,580	4,848,580	
<b>Total Internal Revenues</b>	<b>3,927,386</b>	<b>4,330,452</b>	<b>4,697,702</b>	<b>4,848,580</b>	<b>4,848,580</b>	
Beginning Fund Balance	15,361,591	14,471,420	13,942,711	13,273,335	13,273,335	
<b>Total Resources</b>	<b>19,591,526</b>	<b>19,014,468</b>	<b>18,807,849</b>	<b>18,354,768</b>	<b>18,354,768</b>	
<b>Requirements</b>						
Personnel Services	1,248,172	1,228,597	1,341,169	1,274,743	1,274,743	
External Materials and Services	3,077,434	3,024,145	3,484,257	3,285,880	3,287,052	
Internal Materials and Services	597,538	592,299	706,087	685,971	686,603	
<b>Total Bureau Expenditures</b>	<b>4,923,144</b>	<b>4,845,041</b>	<b>5,531,513</b>	<b>5,246,594</b>	<b>5,248,398</b>	
Debt Service	72,613	79,782	88,870	95,153	95,153	
Contingency	0	0	13,081,176	12,901,299	12,901,913	
Fund Transfers - Expense	124,349	146,934	106,290	111,722	109,304	
<b>Total Fund Expenditures</b>	<b>196,962</b>	<b>226,716</b>	<b>13,276,336</b>	<b>13,108,174</b>	<b>13,106,370</b>	
Ending Fund Balance	14,471,420	13,942,711	0	0	0	
<b>Total Requirements</b>	<b>19,591,526</b>	<b>19,014,468</b>	<b>18,807,849</b>	<b>18,354,768</b>	<b>18,354,768</b>	