



CITY OF
PORTLAND, OREGON

OFFICIAL
MINUTES

A REGULAR MEETING OF THE COUNCIL OF THE CITY OF PORTLAND, OREGON WAS HELD THIS 13TH DAY OF NOVEMBER, 2002 AT 9:30 A.M.

THOSE PRESENT WERE: Mayor Katz, Presiding; Commissioners Francesconi, Saltzman and Sten, 4.

OFFICERS IN ATTENDANCE: Karla Moore-Love, Clerk of the Council; Harry Auerbach, Senior, Deputy City Attorney; and Officer Peter Hurley, Sergeant at Arms.

Item No. 1377 was pulled for discussion and on a Y-4 roll call, the balance of the Consent Agenda was adopted.

TIME CERTAINS	Disposition:
<p>1361 TIME CERTAIN: 9:30 AM – Accept FY 2002-2003 Final Regulatory Improvement Workplan (Report introduced by Mayor Katz) (Y-4)</p>	ACCEPTED
<p>1362 Accept provisional set of Guiding Principles, including a Community Vision and Organizational Vision and Mission for the City (Resolution introduced by Mayor Katz) (Y-4)</p>	36108
<p>1363 TIME CERTAIN: 10:00 AM – Transfer responsibilities for local improvement districts from City Auditor to Local Improvement District Administrator, implement an improved and redesigned local improvement district process, and provide additional options to maintain unimproved streets (Ordinance introduced by Commissioner Francesconi; amend Title 17)</p>	PASSED TO SECOND READING DECEMBER 11, 2002 AT 9:30 AM
<p>1364 TIME CERTAIN: 11:00 AM – Accept the City Energy Challenge Ten-Year Report from the Office of Sustainable Development, Energy Efficiency Division, for 1991-2001 (Report introduced by Commissioner Saltzman)</p> <p>Motion to accept the report: Moved by Commissioner Francesconi and seconded by Commissioner Saltzman. (Y-4)</p>	ACCEPTED
<p>1365 TIME CERTAIN: 11:15 AM – Accept report from the Evolvment Steering Committee (Report introduced by Mayor Katz)</p>	REFERRED TO COMMISSIONER OF FINANCE AND ADMINISTRATION
<p>*1366 TIME CERTAIN: 11:45 AM – Transfer the taxicab company permit of Broadway Cab, Inc. to TSB Acquisition LLC (Ordinance introduced by Commissioner Francesconi) (Y-4)</p>	177081

CONSENT AGENDA – NO DISCUSSION		
<p>1367 Statement of cash and investments September 26 through October 23, 2002 (Report; Treasurer) (Y-4)</p>		PLACED ON FILE
Mayor Vera Katz		
<p>*1368 Amend contract with LGA Architecture to provide architectural services for design of The Portland Building Elevator Cab Upgrades Project (Ordinance; amend Contract No. 32401) (Y-4)</p>		177053
<p>*1369 Pay claim of Catherine Georgeton (Ordinance) (Y-4)</p>		177054
<p>*1370 Authorize an Intergovernmental Agreement with Frontier Telenet to convey a City funding grant (Ordinance) (Y-4)</p>		177055
<p>*1371 Create a new Nonrepresented classification of Chief Engineer-Water Bureau and establish a compensation rate for the class (Ordinance) (Y-4)</p>		177056
<p>*1372 Create a new Nonrepresented classification of Community Outreach and Involvement Program Manager and establish a compensation rate for the class (Ordinance)</p>		177057
<p>*1373 Authorize an Intergovernmental Agreement between the Regional Organized Crime Network and the Police Bureau to provide access to the Portland Police Data System (Ordinance) (Y-4)</p>		177058
<p>*1374 Amend an Intergovernmental Agreement between Multnomah County, acting by and through its District Attorney's Office, for the Police Bureau to provide Detectives trained in child abuse investigations to work on evenings and weekends in fiscal year 2002-2003 (Ordinance; amend Contract No. 51581) (Y-4)</p>		177059
<p>*1375 Authorize an Intergovernmental Agreement for the Washington State Patrol to provide Emergency Vehicle Operation training to Oregon Police Corps cadets (Ordinance) (Y-4)</p>		177060
<p>*1376 Amend an Intergovernmental Agreement to have the Multnomah County District Attorney's Office reimburse the Police Bureau for supervisory services of the joint Family Services Division Lieutenant (Ordinance; amend Contract No. 51818) (Y-4)</p>		177061

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Commissioner Jim Francesconi	
<p>1377 Adopt the Millennium Edition of the Manual of Uniform Traffic Control Devices and additional criteria for the installation of stop signs (Resolution)</p> <p>Motion to amend the second paragraph to read whereas on July 25th, passed resolution adopting: Moved by Commissioner Francesconi and seconded by Commissioner Sten.</p> <p>(Y-4)</p>	<p>36107 AS AMENDED</p>
<p>*1378 Authorize an agreement with Self Enhancement, Inc. to provide payment for a year-round middle school program (Ordinance)</p> <p>(Y-4)</p>	<p>177062</p>
<p>*1379 Accept a parcel of land within Lents Park in SE Portland from Portland Development Commission for park and recreation purposes (Ordinance)</p> <p>(Y-4)</p>	<p>177063</p>
<p>*1380 Authorize an agreement with the Oregon Department of Transportation and Portland Development Commission to construct and maintain Willamette Greenway improvements known as South Waterfront Esplanade on property beneath the Marquam Bridge (Ordinance)</p> <p>(Y-4)</p>	<p>177064</p>
<p>*1381 Amend contract with EDAW, Inc. by \$7,500 to provide planning services for the preparation of a master plan for Waterfront Park (Ordinance; amend Contract No. 33806)</p> <p>(Y-4)</p>	<p>177065</p>
<p>*1382 Accept one tax-foreclosed property in North Portland from Multnomah County for park and recreation purposes (Ordinance)</p> <p>(Y-4)</p>	<p>177066</p>
<p>*1383 Apply for a \$125,000 grant from the Northwest Neighborhoods Parks and Recreation Fund to build a multi-purpose room at Hillside Community Center (Ordinance)</p> <p>(Y-4)</p>	<p>177067</p>
<p>*1384 Amend contract for turf maintenance equipment with Western Equipment Distributors, Inc. (Ordinance; amend Contract No. 28271)</p> <p>(Y-4)</p>	<p>177068</p>
<p>*1385 Designate and assign City-owned property as public street area for the Lower Albina Overcrossing Project (Ordinance)</p> <p>(Y-4)</p>	<p>177069</p>
<p>*1386 Authorize City Engineer to designate and assign City-owned access control strips as public street area (Ordinance)</p> <p>(Y-4)</p>	<p>177070</p>
<p>*1387 Authorize agreement with Oregon Department of Transportation to undertake the MLK / Interstate Avenue Intelligent Transportation System Project (Ordinance)</p> <p>(Y-4)</p>	<p>177071</p>
Commissioner Dan Saltzman	

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<p>*1388 Authorize settlement of lawsuit, City of Portland v. The Boeing Company, a Delaware corporation; and Cascade Corporation, an Oregon corporation, United States District Court No. CV99-1761-AS (Ordinance) (Y-4)</p>	<p align="center">177072</p>
<p>*1389 Authorize an Intergovernmental Agreement with the U.S. Geological Survey, United States Department of the Interior for the operation of continuous flow monitoring/gauging stations on Fanno Creek, Tryon Creek and the Columbia Slough in Portland (Ordinance) (Y-4)</p>	<p align="center">177073</p>
<p>*1390 Authorize Wholesale Sewer Service Agreement with the City of Gresham (Ordinance) (Y-4)</p>	<p align="center">177074</p>
<p align="center">Commissioner Erik Sten</p>	
<p>*1391 Authorize stipulation agreement with Qwest Communications Corporation for disputed franchise fees (Ordinance) (Y-4)</p>	<p align="center">177075</p>
<p>*1392 Accept a grant from the Federal Emergency Management Agency, United States Fire Administration in the amount of \$15,000 for a Juvenile Firesetting Community Response Program (Ordinance) (Y-4)</p>	<p align="center">177076</p>
<p>*1393 Accept a grant from the Department of Justice through the Oregon State Criminal Justices Services Division in the amount of \$312,109 for emergency responder personal protective equipment for terrorism (Ordinance) (Y-4)</p>	<p align="center">177077</p>
<p>*1394 Authorize Intergovernmental Agreement with Port of Portland to conduct periodic fire code compliance inspections (Ordinance) (Y-4)</p>	<p align="center">177078</p>
<p align="center">REGULAR AGENDA</p> <p align="center">Mayor Vera Katz</p>	
<p>*1395 Authorize a labor agreement with the Portland Fire Fighters Association for terms and conditions of employment of certain represented employees (Previous Agenda 1329) Motion to accept the amendment covering the article addressing the company inspection program: Moved by Commissioner Saltzman and seconded by Commissioner Sten. (Y-4)</p>	<p align="center">177080 AS AMENDED</p>

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Commissioner Jim Francesconi	
1396 Create a web-based inventory of significant policies, programs and projects (Resolution; repeal Resolution No. 35967) (Y-4)	36109
1397 Recommend the Office of Neighborhood Involvement develop a neighborhood small grants program to support neighborhood livability (Resolution) Motion to take out the words “which approval”: Moved by Commissioner Francesconi and gavelled down by Mayor Katz after no objections. (Y-4)	36110 AS AMENDED
1398 Assess benefited property for costs of constructing pedestrian improvements in the SW Capitol Hwy. from Bertha to Cheltenham Pedestrian Local Improvement District (Second Reading Agenda 1352; C-9954) (Y-4)	177079
1399 Create a local improvement district to construct street improvements in the NE Holman Street Local Improvement District (Second Reading Agenda 1353; C-10001) (N-4)	FAILED TO PASS

At 12:00 p.m., Council recessed.

NOVEMBER 13, 2002

A RECESSED MEETING OF THE COUNCIL OF THE CITY OF PORTLAND, OREGON WAS HELD THIS 13TH DAY OF NOVEMBER, 2002 AT 2:00 P.M.

THOSE PRESENT WERE: Mayor Katz, Presiding; Commissioners Francesconi, Saltzman and Sten, 4.

OFFICERS IN ATTENDANCE: Karla Moore-Love, Clerk of the Council; Kathryn Beaumont, Senior, Deputy City Attorney; and Officer Michael Frome, Sergeant at Arms.

	Disposition:
<p style="text-align: center;">TIME CERTAINS</p>	
<p>1400 TIME CERTAIN: 2:00 PM - Adopt the Action Charts and additional implementing measures of the North Macadam Plan (Resolution introduced by Mayor Katz; Previous Agenda 1356) (Y-4)</p>	<p style="text-align: center;">36111 AS AMENDED</p>
<p>1401 Adopt and implement the North Macadam Plan (Ordinance introduced by Mayor Katz; Second Reading 1357) (Y-4)</p>	<p style="text-align: center;">177082 AS AMENDED</p>
<p>1402 TIME CERTAIN: 2:15 PM – Approve the Design Development Phase work program for the OHSU/North Macadam Aerial Tram, including the proposed approach for an international design competition (Resolution introduced by Mayor Katz and Commissioner Francesconi)</p> <p>Motion to accept the Substitute: Moved by Commissioner Francesconi and seconded by Commissioner Saltzman.</p> <p>(Y-3; N-1, Saltzman)</p>	<p style="text-align: center;">SUBSTITUTE 36112</p>
<p style="text-align: center;">REGULAR AGENDA</p>	
<p>1403 Tentatively deny appeal of Centennial and Pleasant Valley Neighborhood Associations and uphold Hearings Officer’s decision with conditions to approve the application of the Portland Bureau of Water Works for a conditional use master plan with environmental review and adjustments for water and park-related developments on Powell Butte at 16198 and 15800 SE Powell Boulevard (Findings; Previous Agenda 1359; LUR 00-00414 CU MS EN EV AD)</p> <p>Motion to accept the findings: Moved by Commissioner Francesconi and seconded by Commissioner Saltzman.</p> <p>(Y-4)</p>	<p style="text-align: center;">FINDINGS ADOPTED</p>

At 3:08 p.m., Council recessed.

NOVEMBER 14, 2002

A RECESSED MEETING OF THE COUNCIL OF THE CITY OF PORTLAND, OREGON WAS HELD THIS 14TH DAY OF NOVEMBER, 2002 AT 2:00 P.M.

THOSE PRESENT WERE: Mayor Katz, Presiding; Commissioners Francesconi, Saltzman and Sten, 4.

OFFICERS IN ATTENDANCE: Karla Moore-Love, Clerk of the Council; Linda Meng, Chief Deputy City Attorney; and Officer Michael Frome, Sergeant at Arms.

Linda Meng left at 2:52 p.m.

Council recessed at 2:52 p.m.

Council reconvened at 3:00 p.m.

TIME CERTAINS	Disposition:
*1404 TIME CERTAIN: 2:30 PM – Adjust FY 2002-03 Adopted Budget for Fall Budget Adjustments (Ordinance introduced by Mayor Katz) (Y-4)	177083
1405 TIME CERTAIN: 3:00 PM – Honor recipients of the Spirit of Portland Award (Presentation)	PLACED ON FILE

At 4:23 p.m., Council adjourned.

GARY BLACKMER
Auditor of the City of Portland

By Karla Moore-Love
Clerk of the Council

For discussion of agenda items, please consult the following Closed Caption Transcript.

NOVEMBER 13, 2002
Closed Caption Transcript of Portland City Council Meeting

This transcript was produced through the closed captioning process for the televised City Council broadcast.

Key: ***** means unidentified speaker.

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Katz: Good morning, everybody, the council will come to session. Karla, call the roll.

Francesconi: Here. **Saltzman:** Here. **Sten:** Here.

Katz: Mayor is here. All right. Let's do consent agenda item 1377 is being pulled. Any other items on the consent agenda to be pulled by council members? Karla, do you have anything else?

Moore: That's the only one I have.

Katz: Does anybody in the audience want to pull the consent agenda for discussion? All right. Hold on. Roll call on consent agenda.

Francesconi: Aye. **Saltzman:** Aye. **Sten:** Aye.

Katz: Mayor votes aye. Thank you. Consent agenda passes. 1377.

Item 1377.

Katz: All right. Commissioner Francesconi, there's an amendment to the second paragraph of the resolution.

Sten: Is there any big changes in the millennium edition?

Katz: 1377.

Francesconi: You know what, folks, I don't know what's going on.

*****: As an administrative rule, that paragraph.

Katz: Please amend the second paragraph to read "whereas on July 25th, passed resolution adopting," da-da-da -- yeah, I think it's all right. Anybody here from transportation? I need a motion to accept the amendment.

Francesconi: So move.

Sten: Second.

Katz: Any objections hearing none so, ordered. Roll call -- i'm sorry, anybody want to testify on this item? Roll call.

Francesconi: Thank you for doing my job, mayor, aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Mayor votes aye. All right. Time certain. Item 1361.

Item 1361.

Katz: Why doesn't our team come up here. As you recall, we adopted a resolution in June that we updated and improved the city building and land use, city's building and land use regulations that hinder desirable development. We presented on August, your top ten that turned into the top 15, but are still called the top ten list and code maintenance list. And today before you is a final submission of the regulatory improvement work plan, and along with a provisional city-wide vision statement for public review. And let me just add on the vision statement that there was something that I thought that any corporation, like ours, is a public corporation ought to have a vision statement so that the bureau and all of us are fully aware of what the goals should be. We have one. Most of it came out of Portland. Others came out of our strategic planning meetings and we will send it out for public comment, and so this is kind of a provisional approval on that. The regulatory improvement effort is framed and guided by some of our goals, a commitment to sound urban planning and development that is consistent with regional planning goals, the desire to promote economic development that supports a healthy business climate and protect and improve the quality

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of life in the city, including neighborhood livability and improving the ecological health of the natural environment. This is part of our vision and that's why it's important to make sure that as they proceed to do their work and as the planning commission and the city council, we keep that vision in mind. I won't repeat what we said a couple of weeks ago, but turn it over now to sam adams.

Sam Adams, Chief of Staff, Mayor's Office, : Good morning. My name is sam adams, chief of staff to mayor vera Katz. We are going to give you as brief as possible of an update since we last spoke to you on the year 2002-2003 regulatory improvement work plan. Before we do that, though, I want to do a number of thank yous. This work, which has been done on a quick time line is made possible because of the contribution of a lot of people. First off, we want to thank the mayor and you, the city council, for your support and leadership on this issue. It couldn't have happened over this short a time without your support in leadership, so thank you. Also, I would like to acknowledge the literally hundreds of citizens who have worked on this effort either by attending focus groups or submitting their comments on the internet. Their input has been invaluable and has had a real impact on what's before you. Also, I want to thank the bureau staff, margaret o'mahoney, susan feldman, bonnie morris and whole team at the bureau of development services have been working very hard over the past 13 weeks to get stuff going. Also I want to thank the bureau of planning, gill kelly and betsy ames and their staff for also their work, their really hard work is underway right now and that's taking the top ten plus list and the code maintenance list and turning that into actual language that then everyone can look at. As I said, we are going to give you a quick update on our efforts to build the city permitting regulatory process in the country. That's our goal in addition to removing barriers that stand in the way of desirable development. And I will go quickly through that. In your -- I refer to the work plan. We've, to get very clear on each of the items in the work plan, we put together a task list that gives you a due date on the major items but also some of the intermediary steps for completing the major items, and we are sticking -- working hard to stick close that work plan. I mentioned the regulations are underway. Their next step is for public comment. We got to write them, public comment, the planning commission to you in two packages. In terms of the customer improvements underway, we will be sitting down with bureaus, including your bureaus of the seven regulatory bureaus. At the end of this month, and putting together the new interagency agreements, the new written agreements that will have expectations in terms of turnaround times for applications that are going through the process. What happens when there is a conflict or disagreement among the bureaus about a particular application, how that will be quickly resolved so that we don't have any bottlenecks or any sort of work permit review stoppages when permits have to go between one of the seven regulatory bureaus. Those interagency agreements we're going to come back to on by december 18th for city council consideration. The small, the expanded small business services are underway. We continue to hold our after-hours for small businesses, and we continue to do the lunch and learns and coffee and learns to educate folks on our issues. The next lunch and learn is going to be on the issue of signs. Sign for small business to say educate them about some of the, some of the regulations and how they can get through the regulations and --

Katz: When is that going to be? I will be sure to be there.

Adams: I will e-mail you the exact date.

Katz: Okay.

Adams: Moneyback guarantees start this had week. We're -- our initial pilot effort is on trade permits so that's the electrical, plumbing, signs, those kinds of things. That moneyback guarantee is underway so that means that if for trade permits, if you get your application in by noon, you will get a permit by 5:00 that same day, or your money back. If you get your application in afternoon, we will get your permit back to you by 5:00 p.m. The next day, guaranteed or the permit is free. That

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pilot effort is underway right now with trades. Again, we will roll out the pilot efforts for residential remodeling in december and for commercial remodeling in january.

Katz: How much is that permit?

Adams: It depends on what they come in and ask for. There are whole variety of permutations.

Katz: But the average you are probably going to return, yes, no?

*******:** The range is probably --

Katz: I'm teasing.

Margaret Mahoney, Director, Bureau of Development Services: The average is probably somewhere in the neighborhood of \$8 to \$500 for some of those permits.

Katz: Okay.

Mahoney: For the trade.

Saltzman: Electrical, mechanical plumbing?

Mahoney: And signs.

Adams: These are on permits that we don't have to take in. That we don't have to review. We will get them back to you on that time frame. We have a, we have had two sort of pilot efforts on the regulatory impact statements with north macadam and with t.s.p. Plan. We decided after looking at those initial efforts and talking to staff that are involved with them, we needed to put together a more concerted effort to come um with not only sort of the questions or the, the document you might be considering or the planning commission might be considering in terms of regulatory impact, but also to do a much better job of putting together sort of a set of understandings and some discipline and measurements in the city for how regulations are written, how they are within the city. How we get public comment on them, those kinds of things. So we put together an ad hoc public-private group that includes representatives from the seven regulatory bureaus, pdc, and about five business representatives working with rebecca chow. They were kind enough to hire a consultant for us and ruth will also be staffing this. Their job is to put together, again, the process in which regulations are identified and sort of the, the impact statements that you will find meaningful. So one thing you will be hearing about in the next couple of weeks is, is a representative of that effort will be making the rounds to each of the bureau offices and ask you what, what's useful for you. We want to make sure that you, as our key customer here, that we are putting together impact statements that are meaningful for you, what kind of performance measures you are going to find useful as you consider regulations. So, you can, you can expect that schedule request in the next couple of weeks. In terms of the, of the regulatory thresholds and triggers, as we have said in the past, this is probably -- oh, one more thing on the, on the impact statements. Commissioner Francesconi has a resolution, I think, later this morning, or this afternoon that would create a data base of major projects, not limited as I understand to necessarily land division or building code regulations, but major projects in the city that would be contained in a data base. That will be very, very useful for us as we try to do a better job of, of putting together regulatory impact statements. We will be able to see what other policy projects are out there, as well. In terms of thresholds and triggers, this is the single most useful thing that we can do for small businesses and so we have been working to expedite this process. It does have to go through the normal planning commission process, and on everything we do, we always look at -- try to capture what best practices are around the country, what other cities are doing, and we have looked what the other cities do in terms of thresholds and triggers and margaret, you are going to give us an update on that?

Mahoney: Correct. Exhibit "h" is the section of your work plan that has the material and triggers. The first part is a listing of those triggers that were included in the initial work plan for us to look at. Behind that is a summary of the research that's been compiled to date, and I would note that the work on the research has been done by hannah coon in the mayor's office.

Katz: Hannah, raise your hand. Thank you.

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Mahoney: The research doesn't provide us any easy answers, but it does give us some ideas. In the jurisdictions that hannah surveyed include several Oregon ones, as well as several other large cities on the west so, we can see in state and out of state, as well as smaller and larger. For nonconforming upgrades, most jurisdictions focus on landscaping and many have graduated triggers as opposed to the list of, of about ten items that the city of Portland has. It appears that a number of the jurisdictions, including some of those in Oregon, have more discretion built into their code allowing for some variation. In the area of trees, the most common requirement in terms of caliper, which has been an issue that we have debated here, most common is 1.5 to 2 inches. I think the research in some cases gives us ideas from other areas, but it also shows us that sometimes we -- what we have already may be simpler than what some other jurisdictions have. For example, city of seattle has seven different design review boards who look at design issues.

Adams: We won't be adopting that practice here.

Mahoney: So we have got a good start in getting some ideas and I think this will help inform the four bureaus that need to look at this, which is bureau of planning, development services, parks and bes, all have items in that trigger list.

Adams: We are making good progress in terms of getting the, the permit system on the website as the mayor mentioned in the economic development speech. We will be going live for web-based internet access to the status of applications the end of january 1st, part of february. System development charges, the analysis is nearing completion in terms of how we stack up to other jurisdictions and how our system development charges sort of play themselves out in terms of the original intent of the policy, and that will be released next week. Research is underway on the rights and responsibilities. This is a big issue that we picked up on in the community, sort of when I turn my application in or someone else submits an application that might affect me, what are my rights and responsibilities in the process, in the regulatory process and we are doing again best practice survey of what other jurisdictions and we are doing private sector survey about other jurisdictions in terms of offering their applicants and stakeholders a charter of rights and responsibilities. The two independent assessments are well under way. Innovation partnership has selected the 15 cases and they are exhibit "m." as good collection of cases. I can tell you, having senate on those discussions, as very good discussion. It's a diverse group of people, a large group about, 30 people and the discussions are lively and I think that they are beginning to pick up some themes and some insight that will help us a great deal in assessing what we need to do next in terms of -- from the perspective of the stakeholder. And the independent --

Saltzman: Where is that located.

Adams: That's, that's exhibit "m" gives you the cases that they are looking at. The debriefing on 15 cases and 12 cases they are shadowing right now.

Saltzman: I don't have that. I have "m" but it's not that, it's a work development process description.

Adams: We will get you a copy. My apologies.

Katz: I think you better get copies for everybody.

Saltzman: Exhibit "k."

Adams: Sorry. My comments aren't up to date.

Mahoney: It's attached to the back of the, of the memorandum of understanding, commissioner.

Mahoney: Also, the independent audit, the survey of applicants has gone how and they are tabulating the results. The auditor worked closely with the staff of the bureau of development services as opposed to the first audit that they did, they have changed the second audit in a way that we will be able to tell how applicants -- what applicants' perception of their -- the customer service is that they received is not just, not just in a blanket sense, but for land division, at the point of intake, at the point that, that they got the approval or they got the decision from the bureau of development, of development services so it's going to give us a lot of secrete useful information to

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allow us to look at our services and our processes. We've met with boeing. Again, they have offered to help us to, to streamline our processes. We met with boeing. We had a great conversation. They gave us a lot of positive feedback on the work that's in the regulatory improvement work plan. They also gave us in addition to providing us with facilitation, I think a very generous offer, and that is to send a couple of dozen city staff to their annual -- they do an annual sort of strategic planning effort for boeing and training program, and they have offered to, at no charge, to send about a dozen staff to that, so that's a very generous offer on their part and we would like to thank them. We have also began the discussions with northwest natural, who is assembly for us a group of, of organizational development professionals and customer service hr folks, including folks from like les schwab and nordstroms that are considered the top of their field in terms of customer service. And they are going to help us put together an organizational development strategy for the bureau and also a customer service strategy including training and evaluation. So, that work is underway. The final thing is, is the, is the, as the mayor mentioned is a provisional division statement and the reason it comes up through this effort but it could come up through a lot of other efforts is that it will help give us a better sense of what is desirable development and what are these regulations supposed to be moving us towards. So, betsy will end our presentation by talking about that.

Betsy Ames, : This is betsy ames, bureau of planning. You have a resolution that's going --

Katz: 1368. Why don't you read that, karla.

Ames: Attached to the resolution is a set of draft provisional guiding principles for you to consider adopting today as, as provisional. We will be sending this out for broader community input and bringing back a final version for you in early 2003. The, the community vision was, was drafted based on the two previous visions that have been adopted by the city council or accepted by the city council, one from 1980, the comprehensive plan vision, and one from 1991, the future focus preferred future. It incorporates elements from both those and we tried to update it to reflect current -- the current situation and council priorities as we have seen them, city priorities.

Katz: Let me add, this was reviewed at our strategic planning meeting by the bureau directors, as well as the council members.

Ames: And both bureau directors and city council members have, have had an opportunity to provide input at the october 2 2nd meeting when you discussed it, there were a few suggestions for changes to the organizational mission is which we have made and we'll send it out for further public comment before you adopt it as a final guiding principles document for the city.

Katz: So if you have any further changes, you can participate in the public comment.

Adams: One last thing that I wanted to say the most, the most important for last, this effort could not have happened without the hard work from the staff and the mayor's office and I want to acknowledge hannah coon, the project manager on this who makes this happen. Hanta, who is the administrative assistant, who has the task of trying to schedule all these various meetings. It's a very difficult job and she does it really well. And tommy burks, who is really heading up the staff efforts on the s-dot, the strategic development opportunities team, and then, of course, when, whatever commissioner in charge gets assigned what is called the "bureau of development services," there is additional stuff work and amy in, our office, does this with great poise and great effectiveness in working with the bureau to make sure that we're giving constituents the best possible service, and she has been very good at also flagging policy issues along the way. So I want to thank all of those folks and the rest of the staff in the mayor's office for helping make this happen.

Katz: Thank you. Questions by the council?

Francesconi: I just have one question. What's our communication plan, not only to the business community, but to all the citizens, to really highlight not only all the good work that's been done,

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but that we are, that, by the good work done, we are open for business? How do we communicate that we have done all these things?

Adams: Actually, betsy and margaret and I were having that conversation, I think, last week. And what we have decided is that in some ways, we are too close to it to answer that question well. And so we talked about bringing some, some communication professionals in to sort of give us advice, to educate folks on how they can do business in the city effectively, and where we are working, you know, and where we need to make further improvements and how we are seeking to tackle those deficiencies. So, we are open to any suggestions that you have. I think you mentioned that, that last time we got together, it's a good pointed and one we need to get on top of.

Katz: Further questions? Let me just say how much I appreciate all the work that's gone into this. My office is close to sam's. The door is usually open, and so I know what's been going on, and it's been nonstop. Not only that, the attendance of all of these meetings that go on has been nonstop, and it's been a lot of work. It's paid off. There's no question about it, and commissioner Francesconi, we do need to get that message out and we've -- sam and I have been brainstorming some ideas about what we can send out to the public and we will come back with that a little later on. As far as the vision is concerned, it would be nice if our daily newspapers would print that and ask the public to comment on the vision since this is a community vision, so we might want to draft some letters to the editors of both -- three newspapers. One daily, one twice a week, one once a week, and see if they would be willing to do that. All right. Let's see if anybody is signed up.

Moore: No one signed up.

Katz: Anybody want to testify on this? If not, I will accept a motion to, to accept this final regulatory improvement work plan.

Saltzman: So move.

Katz: Do I hear a second?

Sten: Roll call.

Francesconi: This is really important and terrific work. I just want to mention a few things. One is the focus on small business, in exhibit "d," the enhanced small business service plan. This is really terrific. In the small business guide to development services, this is very good work, and sam and the team and the mayor, especially, as well as margaret and bonnie morris really deserve a lot of credit for this, and I guess that I want to thank you. My request would be, we had our second meeting of the small business advisory group today, which is starting to gel and there's some high powered people on it. And it would be good if, if a presentation were made on this, and, and as well as asking for some specific feedback and input, especially on the thresholds. That came up at today's meeting, and it would be a circumstance we could put it on the next agenda because I want to make sure that they gave me some meaningful input on the business income tax as a real issue, and this is something that I think you are going to be impressed with the quality of folks and they will be impressed with the quality of work and one of their charges is to distribute information out to their networks about all the things that are happening, so that can help. I am going to come back to that. The second thing is the customer service side and we also had some conversations with northwest natural. And I think that this is really terrific. Not only that we do it, but that we communicate we are doing it. And I guess my special request would be, and maybe after development services, if that, but my bureaus, parks, transportation, licensing would benefit from increased customer service, and so if there's a way that we can, in the right order, take advantage of this for my own bureaus the, the last thing is, is this communication plan. I guess -- I think we need to -- the question is the message, but then the other question is the messengers. This reminds me of the school issue. The school board and the superintendent are not the right messengers in my opinion on the issue of the school crisis. I don't think that the cities, the city is the right messenger on this issue. We have developed the message and you have done all this work but in addition to communication plan on the message, we need to figure out who the messengers are, specifically

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from the business community. We are go, we are going to stand up and say, the city is addressing this. The city is open for business. And here's some specific examples to demonstrate that, and we need to communicate this quickly and immediately. We can't wait now for more, more good work to be done. It has to be done right now. That's partly why I also think and this is for later, we have to do something on the business income tax immediately. We need to send immediate signals and you have more to show here than any, anything else we have done and so this now needs to be highly prioritized from my standpoint. So thank you for -- and the reason is, just economically for the economic vitality of the city. So, thanks for all the work you have done. Aye.

Saltzman: Well, once again I want to log all the effort here in the mayor's office and sam adams and all the bureaus who, who have been working so hard on this, and as well as the mayor's staff. But again, I will be the echo of, of reserve here that we don't really have anything to celebrate yet. We have a good document but a lot of the major thresholds have yet to make it through the planning commission, have yet to be adopted into our code. The moneyback guarantee, we are starting that today. I hope it's a success and we are not giving a lot of money back. So, while I think we made a lot of progress, the progress has all been pretty much internal with external constituency groups at the table. But, I don't think that we have, you know, I don't think that we have a great plan yet that we can say, we are open for business because we have these problems. We identified the problems. We haven't solved them yet. Once we solve them, we get the message out that we are open for business. I think that we are on a path to solving them and I think that it's happening on a very good time line and that's great. And I think that everybody has kept their eyes on the prize, which is to send a signal and really make our process simpler so that the businesses, neighbors, citizens, understand it and understand what they need to do and very clear, simplified way, and we try to, as much as possible, avoid these bizarre situations that individuals often find themselves in, and we, as a city, find ourselves in with respect to our bureaus. I will be particularly interested to know how the bureau interagency agreements, evolve and get worked out because that's going to be a crucial piece of information because if we can't solve those, we have not solved much at all. But, you know, I don't want to detract from all the progress we have made here but I don't really think that we have a message to be sending out yet to the wider public that, that the crisis is over. And I think that, that, in fact it would be a mistake to send out a message at this point because we haven't produced a product. We produced a way of getting to an ends and shown the process we are getting there by, but we haven't produced those results yet. But, it's good work and it's well on its way. I am very optimistic. Aye.

Sten: Well, I think it's very encouraging and hopeful work, and really appreciate sam and margaret and the whole team and, mayor Katz for focusing on this. I think that it's one of the situations where, you know, both things are true that, we have some real issues that can be improved on and this is an easy way to, to sort of talk about why the city is having economic problems, and I think that, that there's some amount of, of finger pointing and I think that there's a lot of truth in it so, it becomes very difficult politically to wade through those issues and really figure out what can we improve upon and take responsibility for, and I just really admire the way you have done that, and I think it would have been easy to either under or overreact and I think you found the right, the right middle ground, and I think that there's, you know, lots of things that can be improved and reasons that we have permit processes, you know, and I think you found a really nice mix, and I am very hopeful -- I am sure it is going to help and I also think, to some extent it, clears the deck to focus on the next set of issues around the economy, and other things. So, I think it's very, very good work, and I am very appreciative of t I am not sure that I could have -- I am sure that I wouldn't have pulled it off. You have shown a lot of patience, as well as resolve to get through these things. I do agree that we have more to do, but you can't do anything without this kind of legwork, and I think it's just a really impressive piece of work and you have my thanks. Aye.

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Katz: Well, the issue has been raised so, let me address it. There is -- there has been a lot of finger pointing on the economy, and let me just remind everybody that we, we had one of the strongest economic ten years in this particular region, stronger than in most parts of the United States. So, we have been doing things and we have been doing it well, now, can we always improve on it? Absolutely. And we took this issue and worked on it to improve it. But the economy won't recover whether we get everything on the list done tomorrow. The economy is tied to a, a global, economic downturn. Global, and that's what needs to be dealt with. We need to be prepared to be, to capture the next wave. The question which we should be asking ourselves is where does the economy go now? What are the new opportunities for our innovative citizens, especially our young people here who capture the waves and are able to capture those ideas and develop them to produce services or produce new products? That's where we ought to be focusing on. And I hope that, that that's the next conversation that we have as opposed to dealing with, with a lot of other issues that really isn't going to get us there that quickly. So, I needed to say that because I think that we need to kind of lift the bar a little bit higher in terms of, of what it's going to take for economic recovery. This is happening all over the country. It's not only happening in Portland and it's going to have to, to -- the national government and is going to have to make some major decisions on improving the economy that's tied to a lot of national and international issues. But s-dot is important. And your guaranteed time for permit is important and your concierge service for small business is important, and we need to move on it, and then as a community, as a state, as a nation, as a global community, we need to deal with the bigger issues that's really going to improve the economy of this community. Aye. 1362.

Item 1362.

Francesconi: Just before I comment briefly on the vision statement, I want to address something commissioner Saltzman said in his statement just a moment ago. Commissioner Saltzman is correct that we're not where we need to be in terms of the regulatory process, and I didn't mean to imply my remarks that I thought that we were at the end product. But, I believe that the commissioner, with all due respect is, wrong when he says that we don't begin communicating now. And the reason is, there's the reality of crime and the perception of crime. You need to address both. There's both the reality of a problem in our regulatory reform and then there is a perception that we are not doing anything about it, and we don't care about it. And it is that second statement, just the fact that we are a learning organization that's admitted that we have got a problem here, and we are dealing with it, and we have created things like a strategic development opportunity team to assess so we don't have any repeats of some past issues, and I won't belabor. This is a good thing that we are addressing the needs and we are trying to learn and we are bringing in customer service. This is a good thing. And doing a bunch of good things inside city hall that nobody knows anything about doesn't improve our business climate. And so that's why we have got to proceed in the manner that I suggested. In terms of the vision statement, this is a wonderful piece of work. I have -- and I was away at the time that we had the discussion. So, I am going to support this. I have two concerns about it. And one, I guess, I will raise through the appropriate process. One is, the whole role of the city's role with the schools is not really addressed in the vision statement, and the role of education to our community, and as you know, with today's headlines, which are going to get worse, we can't ignore that. I am not saying that we use general fund but the city has a special role in relationship with the schools. It has to be addressed in the vision statement. But, my deeper concern is, and I fault the council, let me be clear, not the mayor, who push this had for a long time. A vision -- and I think that she has probably gotten frustrated with sows just moved and it's better to have something in writing than nothing. That's why I support this. But the value of the vision statement is the process by which you create a vision statement. Which means that we have to all kind of struggle with it and work through it. I actually had the privilege of being on the school's vision statement that was created. It was the three-day process by which we struggled with every

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word that, that got us a little more focused on achieving the vision. So, when you bring this back, we have to talk about the role of the council, the role of our citizens, and how we jointly craft this so that we take ownership of it. Passing a resolution is the easy part. Developing it and taking ownership so that we plug into it, that's the hard part. Aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Let me just remind everybody that most of this vision statement came out of future focus, which was a long term community process. We don't have the resources to do that again, and so we are going to have to be very creative in how we get the community to respond. That's why I made a request of our, of our newspapers here to do that. And I thank the council for moving this forward. Every organization needs to have a vision that the council buys into, and an organizational vision. We did talk about the role of the city and the schools, but it is not part of the organizational mission of the city. It is something that we are very concerned about and we work around it to the extent possible in all of our bureaus, including when we had money provide funds for education. But it's not our organizational mission. And that's why it's not clearly identified in the vision or, or called out in the vision statement. But, we can certainly make an addition to it as something that this city and the citizens of this community are very concerned about. So, this will go out. Please comment on it. And let's accept it and live with it because it needs to guide all of your bureaus. All of your bureaus. Aye. Okay. 1363.

Item 1363.

Andrew Aebi, Local Improvement District Administrator: Good morning, mayor, commissioners, andrew aebi, local improvement district administrator. We will run through a brief presentation. We will be joined by city auditor, gary blackmer and additional staff. Just to give you a little background, the code and procedures that we have for the local improvement district generally date back to the city's founding in 1851. So we have been working with some pretty obsolete code when we have within administering the locally district improvement districts. City council directed a redesign effort of the local improvement district process, be undertaken in november of 1998 about four years ago. Shortly after that redesign process began, we formed l.i.d. working groups, three of which were operating city-wide to get input from over 200 citizens on what we might do to improve the local improvement district process. A council report was accepted two years ago in november of 2000 that compiled recommendations from, from external stakeholders, as well as from staff. Shortly after the report was accepted, we formed three l.i.d.'s in the lents area which were modeled on the new process, and those street improvements were constructed last year and this year. And as we went through this code rewrite effort, we held three open houses around the city last month prior to bringing this before you today. Before we get into the details of the changes, it's worthwhile recognizing that the local improvement districts are a means to an end, which is to say that they result in improved transportation infrastructure for the city. They increased neighborhood livability. They also have positive environmental effects, such as reducing erosion in the streams, improving our water quality by providing a means for treating stormwater, and also improving our air quality by reducing the amount of dust in the summertime. Local improvement districts and transportation infrastructure also fit into larger objectives, both city and regional, such as improving the city's ability to, accommodate our share of regional growth and as growth occurs, it also provides the city with additional tax and revenue base to support other city objectives. And finally, when street improvements are made, generally additional transportation choices are provided. Such as pedestrian improvements so that we offer more options besides just providing mobility for cars. When we are thinking about reasons to build transportation infrastructure, I think it's worthwhile to look at a neighborhood that has benefited from a local improvement district process that has been revised. This is a picture of the lents 2 local improvement district shortly before we began construction. This is the same street after construction was complete. This is local improvement district where we used the new lid process

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and attracted levels of property owner support as high as 82%. In terms of what we found, we -- we first started looking at city code and found that it was obsolete. As I mentioned earlier, most of the procedures have been in effect for the better part of a century, and they were not particularly useful to staff to follow. As a result, we found a fair amount of inconsistency between an lid, and perhaps even more important, when we found that the lid process was confusing to both internal and external stakeholders. It was a confusing and difficult process and we hoped that these code changes address those issues. And one of the major objectives of the code changes is to make more clear what the internal roles and responsibilities are. We also found in our review that there were insufficient controls to minimize risk as well as stranded cost, particularly for local improvement districts which did not move forward. One of the major objectives is to minimize those stranded costs. We also found opportunities to reduce financing cost and some administrative cost. Many of the lid's that we have closed out over the past year have had opportunities to close them out sooner and reduce financing cost to the property owners. Part of the code changes that are before you today provide more flexibility to close out those lid's sooner with fewer steps. Finally, a major issue that we found, the cost of street improvements, as well as the regulations governing the street improvements were not particularly well understood by the community, and I might add that a lot of those regulations are, are not coming from the city. They come from state and federal levels. Specifically the title 17 code changes before you today streamline all the code within a single chapter. One of the things that we found is that there are actually two sets of lid procedures, very few people knew that there was a second set of procedures, that was one of the things we found. The new code provides everything within a single chapter and it is much easier to follow. One of the major changes is, is the, the code changes provide for an lid administrator to be housed in the office of transportation, which transfers the responsibility from the city auditor's office. One of the things that we heard during the lid redesign process was give us a central point of contact as we are dealing with the city so we don't get bounced around from one bureau to another. And one major change is to hold a resolution of intent hearing prior to beginning design and engineering and that's part of the controls that we are putting in place to, to make sure that we don't get ahead of ourselves in designing projects before we have buy-in from property owners and from council. One change contained within these, the city code changes increases the amount of time that property owners have to submit written comments on an lid or on assessments for lid's from 14 to 21 days. And finally, there is a provision for an additional council hearing if there is a major change to scope or to the cost of an lid. Although this is not part of the lid process, per se, one of the things that we heard during the lid redesign process was to provide more realistic options for maintenance of unimproved streets. So, included in these code changes is, our expanded maintenance options, which remove the current restriction to only performing maintenance by using hand tools. What this means is that overlay of existing paved substandard streets would be allowed, and a permit would not be required for work in the public right-of-way. However, we have retained restrictions on width and drainage in terms of avoiding negative impacts. And finally, we have kept the, the restriction to paving dirt and gravel streets. In addition to the code changes, there's some process changes, as well, that I would like to briefly recap. I mentioned the lid administrator is the central point of contact. One of the things that we are now doing is when people contact us, who are interested in street improvements, we are providing them with examples of historical cost. One of the complaints that we had from property owners is that they would call in and not get any information back on a cost range for several months. We have done an analysis of about three dozen lid's that we have completed in the past and can now provide examples to property owners fairly early on. We are attempting to incorporate a more inclusive approach to involving property owners and especially to owners of, of waived properties. But we have retained waivers but what we are attempting to do with this process is to reach out to, to waived property owners and encourage them to, to support the lid process and sign petitions. We have an early check-in with

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council and property owners at the beginning of the project before we begin design and engineering. And we also are communicating physical impacts to the property owners early on. In addition to the controls that I mentioned earlier, one of the things that we are trying to do is to incorporate a new feedback loop so that we can continue to hear from property owners what they like and what they don't like about the lid process. And we are going to accomplish that by, by doing a post-completion survey for property owners so that their voice is heard after the project is complete. Finally, we have attempted to eliminate redundancies in order to reduce cost and delays.

We have eliminated provisions of codes that duplicate our purchasing code and require steps that add little value to the process and ultimately result in higher cost for property owners. A couple of other things that we have done. We have created a new website where lid information is available on the web. By their nature, lid's are a complicated process, we are governed by state law and other considerations, so we have put information out on the web that answer as lot of commonly asked questions about local improvement districts. In conclusion, some of the current issues and challenges that we face with lid's is the lid's are difficult to form when the funding is born solely by property owners. In addition, there is some regulatory challenges in that it may be difficult to improve streets in some areas without the ability to use sumps. And finally -- there is the need to plan for local streets on a neighborhood level, as opposed to a block-by-block piece-meal approach.

So in conclusion, the code changes before you today are part of a council mandate that was contained in the report to council that was adopted two years ago to bring to council proposed ordinance changes to implement the redesign lid process.

Katz: Two years ago.

Francesconi: Four.

Katz: Four years ago.

Aebi: Thank you.

Gary Blackmer, City Auditor: Madam mayor, council members, gary blackmer, Portland city auditor. You have seen me take on new responsibilities, this is one of those that I have tried to take the responsibility and hand it off because I think that, that it is much more, much more appropriate to be assigned to bureaus who have the direct responsibility of building streets, laying sewer lines, water lines, sidewalks, and that the whole lid administration process needs to be sparked by the bureaus that are actually doing that work as opposed to the auditor's office, which I think is more appropriate, at least at this point, as a financing and collections responsibility. I took office four years ago, almost, and started talking about what the office should and shouldn't do, and this is one of those things that I felt the auditor should not be involved in, and so it was, with a great deal of pleasure and attention that we looked at a way to transfer these duties out and I think in the process, we have created a better system for the citizens. One of my disappointments was that as andrew said, financing for these kinds of projects was often in the past subsidized. We had, going back in history, public works administration programs that built streets and sidewalks in our communities. We had grant funding. We had federal funding that subsidized a lot of the street construction, and sidewalks. That money is no longer available, and now we are asking the citizens to bear the whole cost of their streets. I think that that's a real difficult and a steep price for some communities to bear, and the street maintenance improvement fee was intended to help finance some of the upgrading of the 600 miles of undeveloped streets that we have in the city of Portland. My hope was we could eventually get there. I told matt that he wasn't going to be able to leave until the 600 miles were done and now he's working on the macadam project and andrew, I am holding to the same goal, that he will have all 600 streets paved by the time that he's done. So, I do look with pleasure on the, the transfer of these duties because I think that they are in very able hands.

Katz: Thank you. All right.

Aebi: I wanted to briefly mention to council that we have requested that the second reading for this ordinance be held on december 11th.

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Katz: All right. Gary, thank you very much. Both of you. Anybody else want to testify?

Moore: Jerry wilkins, fred buhler, and glenn bridger.

Katz: Start from the left today. My left.

Jerry Wilkins: Jerry wilkins, 2830 southwest texas street. Last time I was here, council did direct that we, or determined that the process was broken, and that we needed to do something about the cost for lid's. And I am here today to endorse the process part of that. I would really like to thank matt brown. He did just a great job, of not only listening but also incorporating all of the feedback that we received. A great facilitator, as well as andrew aebi has done a good job of taking that data and put it go into what I think are good, good changes for the process. They addressed most of the concerns that at least I had. I think that some of the, some of these strengths that, that are, are that it includes all owners, including the waived properties in the decision making, and it involves the city council earlier on in the process, provides information up front, and it gives an out if costs and the scope of the project increases dramatically. I would like to remind you, however, that this is a -- there is a major issue that still can be dealt with and mr. Blackmer talked about it, and that is cost. I think that it, even though we have a much improved process, I don't think that lid's are going to happen until something is done to control the cost, the cost issues. Those of us that are on texas street, we have been in limbo since 1994 when this whole process started. So, reminded you that started in governor roberts' administration and that was in, that will be into kulongoski's administration. I'm asking you that you make a, a priority to see if we can't come up with some kind of funding to, to allow lid's to go forward and all those miles of unimproved city streets to be improved. To give you a little, a couple of little perspectives, since 1994, four of the people in the neighborhood have died. 50% of the owners are new. A developer constructed his own stormwater drainage and street on the first block of texas. Built and sold eight townhomes. At least two bootleg streets have been paved within five blocks of texas. And the rest of us are still contending with dust in the summer and rivers in the winter. And another comparison I would like to give, and I mean this in a good way. I have really been very much impressed with the way the council has been resourceful in being able to find funding for things like the streetcar line, max to the airport, max north, pge park, the east bank esplanade.

Katz: Why don't you finish your thought. Your time is up.

Wilkins: I'm sorry. I am just hoping that, that that same kind of creative thinking will go into the lid funding.

Katz: Well, if we can turn the entire city into an urban renewal area, we will have the funding because that's the, the -- a lot of the dollars that you are referencing to use for those projects were for, for, from urban renewal. So, that -- we have urban renewal districts sometimes in places where we would love to be able to move them from, from one place to another. They are not always in the right place.

Wilkins: I understand that.

Francesconi: But your point about the need for more funding, for transportation, in general, and for lid's, in particular, to maintain the system, that message has been heard and is received. So in addition to these process changes, which are really important, we are trying to work on that issue, and I have said publicly before, and I will say again, we were not going to be able to continue to expand very important projects, most of which were built with, with tax increments but important projects like, like the streetcar and light rail unless we can maintain our neighborhood streets and improve them. We are not going to be able to do it, period. And so we need to link these issues and move forward. But thank you for your testimony.

Katz: All right. Let's hear it.

Glenn Bridger, SWINI: Good morning, council, my name is glenn bridger. I represent swini, your coalition of southwest neighborhoods. Live at 940 southwest vincent place. I really thank you for taking the positive steps that matt brown and now andrew aebi are taking in moving this process

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forward because the streets are a big problem in our part of your city. Now, as improved streets, they are a source of major pollution for our streams and our rivers. As an, as unimproved streets they hinder the mobility throughout our communities, and they don't, of course, have sidewalks. They endanger our children every time they go to school or go to play. So, we need those improved streets. Swini, six weeks ago, held a retreat of our community leaders to find out what were the most important issues facing southwest Portland. Number one, number one on that list of 20 items that we compiled was our streets, stormwater drainage and pedestrian routes to school need to be maintained in safe condition regardless of their being classified as improved or unimproved. This topic, this very topic is the number one issue in southwest Portland. Now, let me share with you a statistic that came out of that report two years ago. I am sure you are familiar with it, but I think that we need to keep remembering it. That lid report said that southwest Portland has 35%, 144 miles of the city's substandard local streets. 45%, 50 miles of the city's substandard arterial streets, and 24.8%, 17 miles to the city's gravel streets. Although it accounts for only 19% of the city's total street miles. Investment in those streets is extremely important to our part of the city, and we believe this is a wonderful step forward and we fully endorse it, but like my friends up here, I also think that we need additional funding. I would like us to eliminate the concept of subsidy when it comes to the idea of providing our community with streets. That is not a subsidy. That is a basic service that, that the city and the community should have are good streets. I have worked for 37 years with a major federal financing agency. Federal highway administration, and never once in those 37 years have I referred to bringing federal dollars out to our constituents as a subsidy for those resources that each community needs. And I would like to see the city move away from the concept of using the term "subsidy," as it brings streets to its communities.

Katz: Thank you.

*****: Good morning. I don't have --

Katz: Identify yourself for the record.

Fred Buller: Fred buller, 3260 southwest Sherwood place. These gentlemen have something prepared here. I really don't. I am coming from a different angle. We had neighborhood party, and this is going on for five, ten years. I am kind of the person in charge of this, to improve our street, and we are on a chip seal street, which is oil and gravel. And the city was supposed to combine the last ten years a couple of times. I don't know what the agreement is or whatever it was supposed to be but they never have come by. And the street progressively gets worse and worse. We had a neighborhood party. We had a bid from local contractor to do the street, already to go. A couple of glasses of wine in these people in the neighborhood street party, fred, what about a permit? No one has brought up permit before. I says well, we are all here, ready to go. He's ready to pave the road. All we want to do is put a couple of layers on there and make it a bit better. I don't want to do it without a permit. I said okay. I will check on a permit. So, that's where we got involved with mr. Aebi. I'm in support of his program. Anything that we can do, we as citizens living in the street are willing to pay. 12, 15,000, 500 a person. We were willing to do it. But, couldn't do it without a permit. So, I understand through the process here now that we might be able to do that, and again, I am just in favor of, of -- one last thing, land values. My wife is a real estate agent. Had a listing on the street, and a couple of comments, the house eventually sold but to get in the neighborhood that we are at, probably minimum would be 300,000. People are a little edgy about that because the street needed to be repaired. Thank you.

Katz: Thank you.

Mark Seiber: I am here on my own behalf. I was on the steering committee for the lid process, 3.5, four years ago, that brought this to your attention and went back out to finish up after matt ably started the process. I am much in support of what andrew has done. He has been very thoughtful in crafting not only a solution to the problems that we brought to him but to organizing that solution in a very practical way. The code rewrite actually reflects the physical and time temporal process that

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one goes through as a citizen. It makes it so much easier for a citizen to read the code and understand what has to happen as opposed to looking in disparate places or working through code language that references other things. So, that particular piece of this work is fairly unique and I think quite valuable to look at on future projects where codes are being rewritten. One of the main pieces of this rewrite that is important, the rewrites are put in -- in the past, since there was investment early on before all of the voices were heard, there was this dichotomy between trying to not lose the money you invested and at the same time trying to satisfy the customers, and I think that having rearranged that process makes us far more valuable. Overall, I think that this is an absolutely necessary and critical step to making sure that the lid process works. Lid process, though, as the other gentleman mentioned is a smaller piece of a bigger problem, and this doesn't get us off the hook for trying to find creative solutions to regional ways to support our infrastructure and to make sure that it happens in a better way. I also think that while it's very good that it's moved away from the auditor's office that, the relationship with the auditor's office stays strong between lid administrator and the, the fiscal oversight folks. The lid's allowed the auditor's office to behave less like a coroner and more like a physician in being able to figure out solutions that were creative and practical in financing, and so I didn't want to see that piece lost because the main responsibility has been to the administrator.

Katz: Thank you. Anybody else want to sign up? Dan? Come on up.

Dan Vizinni, Bureau of Environmental Services: Good morning, mayor Katz, and members of the council. I am dan vizinni, here representing the bureau of environmental services. I wanted to go on the record as saying that the bureau participated in reviews and early drafts of the ordinance, and endorsed its adoption. We applaud the public process that, that led to, to the proposed ordinance. I think it was very thorough. We were particularly encouraged by the fact that the ordinance streamlines the lid process, but protects the due process rights of property owners, as well. And makes the code language more accessible to, to citizens. All of that is all a great plus. You have heard a lot this morning already about some of the other advantages. On a personal note, I'd like -- I would like to say that, that, and you have heard from some of the speakers today about the bigger picture, but I think that it's important to know that lid's are an essential tool in the infrastructure financing toolbox that you have, but they are also very controversial, and this, although this ordinance does a lot to improve the procedures for approving lid's, it's not going to remove the controversial nature of lid's, and, and so be prepared for some very interesting hearings as they come forward. It's absolutely critical the last speaker, I think, hit it on the head, that the planning process around lid's happen early. The conversation in neighborhoods happen early before you get down the line, and that you get the kind of buy-in, and I think that andrew and the folks at pdot have heard that loud and clear and are dedicated to that. Those, those pieces of the process are not in the code. Those are going to be part of, of the practices, the policies and practices of pdot and they are very, very important. Also, I think that the council needs to prepare itself for the fact that, that you are going to be confronted with lid's that have waived properties on them, and you are going to have to have the will to, to enforce those waivers at times, and that's going to be an uncomfortable position to be in. So, keep that in mind, that even with a very good early planning process, even with good work by city staff, even with participating property owners, even with the subsidy program or an investment, a local street investment program, even with all of that, you are still going to have property owners who are going to challenge their waivers and are going to, to require you to, in effect, overrule them to get an lid done. And so I just -- I guess I am saying these things because I think that this is a great first step, but the, the success of an lid program involves many parts, and it will always be a controversial process that you will be confronted with, even with the best work done by all of the parties concerned. So just be prepared that as you move forward with this. But I think that, -- so just be prepared for this as you move forward with this. But

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andrew and matt, they have all done a good job in cleaning up the process and making it more responsive. So thank you.

Katz: All right. This will go for second reading on december 11th. All right. Oops. We have got an 11:00 and an 11:15 and an 11:45. So, let's take a, let's take 1365 because I need to return back to my office. We are not quite finished.

Item 1365.

Katz: All right. No objections, let me bring it back to the office and then we will continue it, I hope, next time we are all together. Any objections? Hearing none, so ordered. Can we go ahead with 1364? Or do you have a whole slough of people coming.

Saltzman: I don't see anyone here yet.

Katz: All right. Let's -- let's do 1398 and 1399. The second readings.

Item 1398.

Francesconi: This is a step in getting that infrastructure in southwest. Aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Mayor votes aye. 1399.

Item 1399.

Katz: Roll call.

Francesconi: This is the one we are going to defeat, isn't it? Hang on a second here. Got to make sure. This is the one, yeah. Well, wait, I made a different motion. To not accept it. Isn't this the one? Yeah. This is the one where I moved -- moved to accept the remonstrances. Is that what you read? Is that how you phrased it? This says create a district. Did we make the changes in 1399?

Katz: Yes, we did.

*******:** We moved on those, yes, we did.

Francesconi: Is it reflected?

Francesconi: Are we on 1399?

Katz: Yes.

Katz: I don't see it reflected.

Francesconi: I don't, either. Can we hold this until the afternoon? Can you look at 1399, andrew, because I am not sure that, that it reflects what we did last week. Which was, does it? The document I have doesn't -- I have the old one. Is there a new version of 1399 floating around here?

Aebi: The report that council recommended sustaining the remonstrances, the actual ordinance incorporated the report to council. If you vote no on the ordinance, it's a moot point. So, if you accept the recommendation, you can simply vote no, and it is taken care of.

Francesconi: That's what I was asking. Do we vote aye by accepting my motion or do we accept no by what's in front of us. So you are saying vote no?

Aebi: Vote no on the ordinance.

Francesconi: Thank you. I am voting no, and the reason is we are, this was under old lid process, which we have now just or, or are about to recreate and with such a close case, where we are imposing such a hardship on the, on the abutting property owners on a 52-48% vote when we are redoing the process, I think the right thing to do is to vote no.

Saltzman: No. **Sten:** No.

Katz: No. Measure fails, which is what our intent is. We've got about 15 minutes.

Sten: How about --

Katz: She was here, but I want to make sure that she has language done. Can somebody check and see where yvonne is, if she is outside or commissioner Sten's office?

Sten: She can work on something else this afternoon.

Katz: yvonne, sooner than I thought. 1395. Yvonne.

Item 1395.

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Katz: Why don't you grab the mic.

Yvonne L. Deckard, Director, Bureau of Human Resources: Excuse me. Good morning, mayor and commissioner, for the record, I am yvonne deckard and I am the director for the bureau of human resources. The ordinance before you contains contract language we believe is reflective of the tentative agreement that the city and pffa reached on september 5th, 2000. It provides for competitive wages. It combines longevity pay and a pay increase above cpi to compensate for additional work related to the inspection program that the union has endorsed. It creates a balanced health care plan that for unions, and 70% of the workforce has accepted. It's a good agreement. Over the last week, we asked for a postponement so that we could work out some additional agreement and language on the, the data entry piece of the inspection program, and we have successfully done that. As a result of that, I also want to introduce a substitution to the contract language that you have before you covering the article addressing the company inspection program.

Katz: Do you have copies for us?

Deckard: I do have copies for you.

Katz: I will take a motion for the substitution.

Saltzman: So move.

Katz: Do I hear a second?

Sten: Second.

Katz: Any objections? Hearing none so, ordered.

Deckard: The back -- the language is on the sheet in the back. The actual language, actually has the fire bureau and the pffa working to, to implement the data entry piece of the inspection program. It gives them three options of how to look at that program and working collaboratively through the labor management committee. If they can't reach agreement through labor management, then it's at the discretion of the bureau of management to actually assign the work. It does have the pffa members actually performing that work. We think that this is a good option. We think that it's one that, that the bureau supports and pffa supports, and that the city will be able to work through very successfully.

Katz: So, summarize what we've done is provide the bureau with some options on how that, the data entry would be, would be done.

Deckard: Right. Unless the company actually performs the inspection, there's a piece of data entry work that has to be implemented in order for the bureau to send billings out and to document the actual inspection. This language allows for the, the bureau to assign part of the work to the company personnel where, or if that, that, that can be done, then it also allows for other members of pffa to perform part of their work. And it also allows us to continue to work on the program of getting hand-helds in place in order to --

Katz: Palm pilots.

Deckard: Right, palm pilots in place to get their work done. Go ahead.

Saltzman: I guess, I am sorry, I missed this morning's session and I am just seeing this language for the first time. But the option will be data entry by company personnel at the fire station, subject to some other, one of these options?

Deckard: The agreement is that the data entry will be performed by pffa members, and where this language comes into place is that it gives the bureau flexibility in how the members actually will perform their work. At least a third of the members will perform it using the normal process of data entry. It allows for a third of the members to, to, to use hand-helds once we get that in place, as we actually ramp the program up and then it also allows for, for the chief and the labor management committee to work through and assign part of their work to other pffa members so that it is the membership covered by this bargaining unit that actually performs that work.

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Sten: Aside from the language which is very important that, we work on hard, from the chief's point of view, there was an issue of the work, and also a substantive issue of not having done this. There is very honest, substantive disagreement among different people, none of whom have done this program, which of these methods will be the most efficient, and so the goal is to have a labor management committee try the different approaches and then, and then go with the best approach, rather than get into an argument over which, which approach is certain to be best. When truthfully I think that there is some room to, to decide that as we work through trying the different approaches. Some people say it would be better this way, some better the other way so, let's work it out as a labor management approach.

Deckard: If the labor management, you know, reaches a snag, the chief then has the discretion to, to assign the work to just make sure that the work is done.

Katz: Thank you. Further questions of yvonne? Anybody want to testify?

Sten: Chief --

Katz: And tom? Chief, come on up. Too much time and effort has gone into this without having both of you up here.

*******:** Never met a mike I didn't like.

Katz: Or a piece of paper. [laughter]

Katz: Identify yourself for the record.

Tom Chamberlain, President, Portland Firefighters Association: Paul chamberlain president of the Portland firefighters association. I think that this is a good, good resolve to the conflict that we had over data entry. It -- what I see here is, is a renewed effort to try to use labor management as a vehicle to, to develop new programs and work together collaboratively. And that's something that the membership wants and so I think that this is a good approach not only for the data entry, but to, to sort of put a new focus back on the labor management process.

Katz: Thank you.

Ed Wilson, Portland Fire Chief: Mayor Katz, members of council, ed wilson, fire chief for Portland. I agree, I think it's a very good contract. It allows and provides for our company to be out in buildings, in their fire management areas, doing the inspections which I think will make it safer for the public, and also for the firefighters that have to respond and actually fight fires in those buildings. I want to thank yvonne and her staff and tom and his staff for, for all the work that's gone into come you go up with a workable agreement and we will be successful, and then I am, as is my team, my team committed to the labor management process and make, to make this work.

Katz: Go ahead, yvonne.

Deckard: The other thing that I need council to, to understand is that generally in the city, the membership ratifies language and then council ratifies afterwards, we are doing that reverse this time. We are asking council to ratify the language ahead of the membership, you know. Tom will recommend the language to the memberships. I am confident that he will be successful in getting that through and we are committed to helping him however we need to in order for that to happen. But, council does need to be aware that if the impossible or unthinkable happens and they don't ratify, then we would be back into the bargaining arena. And so even though we don't anticipate that happening.

Katz: Since we focused in on the last minute glitch, we ignored the guts of the contract, so why don't you kind of very quickly identify what the guts of the contract says.

Deckard: I think as far as the guts of the contract, the, the real big issue on the table this time around was actually benefits, as well as the company inspection program. The guts of the contract remains pretty constant with the contract that we have just ended. We actually do have good language, as far as our benefits program, pffa is accepting that. We are looking at a, at a, some of the options, you know, as far as that program is concerned. But, we are headed in the right direction. The company inspection is a good program. The city is getting a good number of

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inspections done. It is a program that the union has felt supportive of as part of their interest in fathering public safety, as well as the bureaus, the bureau's interest in public safety so I think that, that it's, it's a good program the way it is set up, and that the union and the bureau will work to make that successful. The glitch of the data entry was just the last piece of it, and now that we have ironed that out, I think that it's a very good contract.

Katz: And longevity pay?

Deckard: And longevity pay. We did actually put more in this negotiation period on the table as far as the, as far as the company inspection. We actually put more on the table above cpi that included longevity and an increase above cpi in that you are paying for, for, to, to bumps for the life of the agreement in order to have the company inspection work done. The additional work until, until, by the companies done. And so.

Katz: Okay. Further questions by the council members? All right. Thank you, ladies and gentlemen. Appreciate all your work. Commissioner Sten, thank you. Anybody else want to testify on this? Roll call.

Francesconi: Well, it's a good agreement for the three reasons that we have talked about. One is, is it pays our firefighters fairly for what they do, so I am very happy that we were able to do this. And give them the money that they deserve for the most important work that they do. The second is it's been a long time goal to have company inspections, so we get more work in exchange for paying them more money. And more benefits, and that's good. It's been a long time going. And the third reason is hopefully, the creation of the labor management process and the settling of the contract and the leadership, which I am going to briefly mention that pulled this off, can work together to restore the labor management committee and get us moving on now that this is resolved. Because we all have the same goals, which is the safety of our citizens and treating people fairly. But, it took leadership to pull it off. Leadership that I couldn't quite accomplish, and so my hat starts with commissioner Sten for pulling this together. I really commend you. This is something that, that, that you deserve the credit for. And the other people that deserve the credit for it are tom chamberlain for his leadership here, and, and the chief for his leadership, and for the leadership team you have assembled, rich, jim, jack, vince, you have got a terrific leadership team that does care about the members and does care about delivering a high quality product but it took the leadership from the commissioner, the leadership from, from the union, the leadership from our staff and the leadership from our negotiating team to get where we need to be. Aye.

Saltzman: Well, I want to thank everybody for bringing a good agreement to us. I think that, that the common theme I am noticing, at least in the end of my first four years here is that when I first came onboard, labor management committees seemed to be up and running and they seemed to be falling out of favor, almost universally. We now seem to have hit this pivot point where they are now sort of, at least I know in the bureaus that I am in charge of, water, bes, there's a resurgence in interest and once again reforming those committees, and truly trying to see if they can achieve results. I think that that was part of the reason that they went out of favor is they were not working as a proper form. It's nice to see, and I know that tom chamberlain has been a supporter, and it's good to see that this is in place for fire, as well. Because I think that we all truly hope that these can be effective forums for resolving differences that don't lead us to, to the 11th hour negotiations and the, at least in the four years that I have been here, has been the hallmark of our negotiations, so I want to commend commissioner Sten for avoiding, I think, a fire agreement going to arbitration, and in many years. So, that's, that's really an accomplishment. I think it does compensate our firefighters fairly. The company inspections, to me, mean a safer community. We have a great community. We have a great fire bureau, but company inspections, getting out there and identifying the problems ahead of time to me is the most effective tool we can possibly have, and it's great to see that, that the firefighters directly will be doing these inspections because they are the ones that on which who, who must know what to look for and are most in the know. Finally, it's a

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benefit to the city. The health care cost, the programs we put in place to hopefully contain our health care costs, which like every government, like every private business, are going through the ceiling. The rate increases for health insurance. We are unsustainable. And we hope that this, this particular buy-in by the firefighters, as well as by our district council is a great step towards controlling health care cost. So, it's a good agreement all the around and my thanks to the leaders who have helped put this together. Yvonne deckerd, david shaff, chief wilson and all the others, aye.

Sten: Thanks to the council for the compliments and also your help because this has been a group effort. Let me tell you that I am glad to be at this point right now. I think that we have had the makings of a good agreement, a fair agreement, and that's what you want for some time, but it's a change in practice, which is very difficult to get all the details ironed out. And yvonne deckert and david and her staff have been very good. And getting to the bottom line, it's the -- the union members are going to do more work and get more pay for it and at the end of the day, what's, what's fairer than that, and I think that we are going to have a safer city because I think the inspections will make a difference, and hopefully, we will mean less fires and less loss of life and property. So, I think that it's a very good contract. It's fair to both sides. We are getting a very fair value as, as council and as taxpayers for the work that's going to be done, it's more work and people are going to get compensated for that. And we also, I think, have gotten back a bit to the process of trying to work through some of the issues. I just did not want to see us when we had the basic fundamentals of a good agreement in place, lose it over things that are legitimate disputes, but not at the level of, of the fundamental agreement. And I think that this all started even though, you know, all the different things happen and different sides try and figure out different approaches but I think that the union did come in early and say that they were willing to do the company inspections, came up with, with a plan on how to do it, and then we work through it and came um with, up with ultimately something agreeable to both sides, although it probably took a couple more rounds, then I would have ever expected so I want to thank the chief and his keep, tom and his team for hanging in there, and looking out for what was best for the bureau, as well as his members. I think that those are synonymous and also I want to thank my staff, rich rogers and bob jerston who played a role in this to try to make sure we moved things along. So it's never easy but usually ends up right and all is well that ends well. Thank you. Aye.

Katz: Yvonne, thank you. Chief, thank you. Tom, thank you. Commissioner Sten. And the council. Aye. All right. 1364.

Item 1364.

Saltzman: Madam mayor and members of the city council, I am happy to say that this agenda item, which is our ten-year report from the office of sustainable development about how the city has become a model, I think, of energy efficiency, contains much good news. In 1990, the city adopted an ambitious energy policy which called for increasing our energy efficiency by 10%. Within ten years. And specifically called for reducing our energy bills for the city by \$1 million a year by 2001. I think that most of us have been around long enough to know that sometimes we are prone to set goals and then just sort of forget about them. Not here. Not only did we meet these goals, but we exceeded them. This year, the city's energy bills were 1.2 million lower than they would have been without these efforts. Next year, we estimate the savings to be \$2 million. And in these times of scarce resources and tight budgets, that's a rare dose of fiscal good news. And while the office of sustainable development has led this effort, this has been a city-wide effort, and in recognition of that, we have folks from several bureaus here to tell us a bit more about their efforts. I don't see susan anderson but we have, we have curt from the energy office, I am sorry, from the office of sustainable development. And steve, ron, and brandt from transportation. And curt, I don't know if you will point this out but we do, we do have one on your desk, and we have the annual report, or the decade report that actually documents how we, we reduced our energy bills by 10, or reduced

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our energy consumption by 10% on how we save that million dollars a year, so that's all laid out right here. So, with that, I will turn it over to curt.

Curt Nichols, Sr. Energy Manager, Office of Sustainable Development: Thank you. Madam mayor, city council, I am curt nichols, the senior energy manager in the office of sustainable development, and I have been responsible for managing the city energy program the last couple of years. Susan anderson just called to say that she is stuck in traffic so, I think that it's, it's something outside city limits problem. It wouldn't happen in here. But, in lieu of that, i've got a, a couple of comments from her that, that I would like to relay, and a couple of comments of my own before we turn it over to, to representatives from two other bureaus who, who have a custom things that they would like to say. The purpose of coming here this morning was to provide you with a report on our efforts and to let you know that, that, in fact, we have a good message to pass on. \$10 million in savings from actions that have increased energy efficiency in city buildings and facilities, and it's, it's a real \$10 million, not just estimates based on wishful thinking but something that we have documented throughout the years and throughout the city government. Ten years ago sue suggested that, that there might be some opportunities to save money in the way the city used energy and ask the city council to, to fund the energy office to do just that. And there wasn't any funding available, so she came up with this proposal that said that we would do this energy savings effort to reduce the bills by a million dollars a year, but we would do it by, by each bureau paying 1% of their energy bills to the energy office at the time to help fund a position of an energy manager. And she said at the time council said yeah, we can live with that, but you better deliver. And the, the report today shows, in fact, that we have. We passed the 1 million mark several years ago, and we will save more than \$2 million as you have mentioned, commissioner Saltzman, this year. And it isn't do only to the work in our office but working with the other bureaus involved. The savings are a result of long-term thinking, effective communication, attention to detail and the use of new and innovative technologies in many cases. And in fact, what we have done here has won us national and is international recognition. Communities around the world are interested in the use of these technologies. The fuel cell, the diffusers at the wastewater treatment plant are solar powered parking pay stations and many other things that we have been doing here. But, people are just as interested in the innovative 1% financing model and the program method that we have used and i'm regularly talking to other governments in the region and around the country who are thinking that they would like to do something similar. Now, before I -- before I invite steve and bill up to talk a bit about their projects, because they have some of the bigger and more interesting ones being in bigger and more interesting bureaus, I thought that I would emphasize that, that there are smaller projects that we can be equally proud of spread around what we have got in the city facilities. And one of them might be the Multnomah arts center, which the park bureau completed two phases of upgrades in '92 and '95. Now they have more efficient lighting and heating out there, and saving them over 100,000 in the ten years since they have done that. And that's not including the utility rebates of \$12,000 that the city also received. The ira keller fountain, another icon has benefited from energy efficiency improvements. When the water bureau needed to replace the pump motor throughout in '96, they added one more efficient with a more efficient drive feature. The change saved us money every time the fountain operates and the current rates the energy bills are more than \$4,000 a year less than they would have been without that change. The park's bureau also found a way to save energy without spending any money at all through the use of a control technology for vending machines that senses when people are not present and turns the machines off. Just over a year ago, parks bureau got 30 of their vending machines implemented with the vending misers for free because area utilities were making that kind of commitment because of the documented energy savings of this technology. So, since the change in cost, didn't cost us anything, it's been a nice bonus to be saving \$3000 a year because of those being installed. We have got a solar school beacon at schaefer school. I think you heard about this before, but it proves even in Portland,

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there's an abundant solar energy and the, and the, using the sun to, to, to power the school crossing beacon out at schaefer school is a great example, even though it's only activated when, when the kids are present. So, it doesn't ever use that much energy. But, the savings here were, were 27,000 up front in not having to connect into the utility system. It costs less to put the solar system in than it would have cost to hook into poles and wires nearby. We have got hybrid electricals in the area and we are one of the largest purchasers of hybrid electrical vehicles in the northwest. But it's also saving us fuel and that adds up to about \$5,000 a year that we don't have to spend for gasoline when we use city sedans for city business. You may have heard of the, of the energy star efforts working their way through the pittock mansion. There will be a big announcement later this year about how other homeowners can take advantage of energy efficient lighting and appliances, some of which will be installed in the pittock mansion at a savings of about \$3000 a year. So, with that, I want you to know that, that we have got additional copies of that document. We can share them with your constituents and your colleagues, and it's also available from downloading on our website. Either way people can be proud of the energy savings success that we have had, and again, we are willing to share what we have learned with other cities in the northwest or other parts of the country.

Francesconi: I walked in late but all the examples I heard were parks and one transportation. Are these other bureaus doing anything?

Nichols: Yes, yes. We have got, you know, 80 different projects so they are spread all over the place. We have got environmental services and transportation here, so I didn't want to step on their toes by talking about some of the fun projects they are doing.

Francesconi: I was being facetious. I expected to get a rise from my council members.

Katz: One of these days he's going to find himself with completely different bureaus overnight. [laughter]

Steve Baron, Bureau of Environmental Services: Good morning, I am steve baron with the bureau of environmental services. First of all, I would like to, to extend my appreciation for curt nichols and david tooze. They have been so, so terrific to partner with over the years in helping us find the, the energy rebates and grant moneys for so many of our projects, and also to be cognizant of the opportunities with, with some of our upcoming projects, some of the large pump station projects that we have coming to be aware of, of some of the opportunities there. So, that's been, been a great partnership for us. Some of the projects since the report has been constructed that we have ongoing, we have the -- kurt mentioned the fine bubble diffusers. The membranes wear out. We replaced thousands of those just this summer, and we've also upgraded some of the, some of the valve controls and producing air for the basins is one of the largest energy users and by replacing those, those membranes and improving the valving structures should save us \$100,000 a year. We have also had one of our electricians take the initiative of going building-by-building out of our largest treatment plant and look at, at lighting opportunities to improve lighting with, with better energy efficient lighting, look at the hvac systems, pumping systems and all the things that, that use energy and look for opportunities for improvement and he's produced a report and we've began to, to implement those improvements and that will save us tens of thousands of dollars a year with those improvements. We also will be installing four microturbins at the treatment plant that use methane for a fuel source, and will produce 120 kilowatts of electricity and that will happen this fiscal year. We use about half of the methane we produce, that digest the gas that we produce at the treatment plant and we continue to move towards full utilization, reuse of that, that resource and hopefully, some day in the not to distant future we will be able to take advantage of all of that digested gas in a beneficial use mode. Thank you.

Bill Close, Office of Transportation: Good morning. Mayor Katz, commissioner, I am bill close, I manage the traffic signal and streetlighting division in pdot. And I guess I would like to start -- I heard commissioner Saltzman. I almost said the energy office and actually I still call them the energy office, too. Not necessarily because we are dealing with energy, but if you work with curt

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and dave, they have a lot of energy. They are really the ones who allowed us to get -- to get these projects done because we have so much that we are doing, they are the ones who went out and bound the rebates and the financing methods so, again, kudos to them. It has been a great partnership. Our one large project was the replacement of the light bulbs with the led fixtures. We replaced 14,000 light bulbs with led's, we are saving close to 5 million kilowatt hours a year or about 335,000 a year since we had a 40% bump last fall, it is a great savings at that time. And presently we are trying to finalize the agreement with the climate trust, so that we can have 80 traffic signals in the city of Portland and another 90 in Washington county and, and kurt is reaching out to all of the folks in the region, not just the city, so, it's been a great partnership, and we look forward to doing more in the future.

Katz: I have got a challenge for you.

Saltzman: Double it, right?

Katz: No. During the winter, these buildings, I am sorry, during the summer these buildings -- these buildings are much too cold and we probably could save a lot of energy if we stop blowing cold air.

Nichols: That could be the reason that general services didn't show up today.

Katz: Could be. [laughter]

*******:** They didn't to want hear that.

Katz: I've been on their case and will continue to be on their case.

Nichols: I think that that is evidence that there are a lot of potential opportunities out there, and, and that could be one of them.

Katz: We will continue pursuing that. Susan, did you want to come up?

Katz: Okay. Did you have anybody else? Thank you, everybody. Anybody else want to testify? If not, roll call. I am sorry, I will need a motion to accept the report.

Francesconi: So move.

Saltzman: Second.

Katz: Roll call.

Francesconi: This is great work. Commissioner Saltzman and susan and the emphasis on savings -- savings to the public, doing the right thing is saving money. It's a message we need to get out there and you have doing t this is terrific. Aye. And thanks for the help you are giving to my bureaus, whatever they are. [laughter]

Francesconi: Aye.

Saltzman: Well, this is a really tremendous accomplishment by the city under the leadership of the office of sustainable development, susan anderson, kurt nicoles, dave tus, but you know, it's more than just saving -- it's more than saving energy. It's an important aspect of producing co-2 emissions, which is a very important objective these days. But it's also money we are not spending, that's going out of the country, or out of the state. I mean we can don't have much energy supply in the state of Oregon, so most of this money we spend goes somewhere else. By saving a million dollars and even \$2 million this coming year, this gives us the city more money that we can spend locally here to help produce jobs. I think that many of the vendors that install these improvements are local companies who install microturbines, who install fuel cells who, install the, the jet diffusers, so these are the jobs that we talk about when we talk about a green economy. Energy efficiency is a very big part of that green economy, and this is one way that we can invest in it by setting an example, and it's up to cities, government in general and public policy arenas to take the lead. And the city has taken the lead long before I was here, certainly 1990, 1991, a leadership of, of previous commissioners. I know that commissioner lindbergh was one of the staunch advocates for energy efficiency going back then. And now we are reaping the dividends of it. We are saving us money. We are a leader. And we are doing very innovative things, and it makes me very proud to, to, to have the office of sustainable development in my portfolio. Aye.

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Sten: Congratulations to sues and then kurt and dave and the team. It's great stuff, and I know that you did it with the help of a lot of other bureaus and thanks to commissioner Saltzman for leading this charge. He said pretty much what I was going to say, and we have got a lot of things but I think that this is more than, than -- the environment is critical and that's enough but this is really about how the economy is going to work in the future, if we are going to, to be prosperous and do the right thing. So, which both are possible. So thank you. Good work. Aye.

Katz: Good work. I would recommend that you take a look at, at our heating and cooling system in our buildings, and make some recommendations to us, and how we can cut the energy there. Aye. All right. Are we -- would the commissioners please take a look at the other items that we have on regular agenda? We still have an 1145, time certain. Can we move with any other ones? Are you waiting for people to show up?

*******:** We are ready on mine.

Katz: Are you ready on both of them? All right. Let's take 1396.

Item 1396.

Francesconi: Actually, I don't know if we need testimony. Let me introduce it and then david lane and michael harrison are here from my office if the council has any questions. This does two things. One is, it, it, it repeals this, this -- my regulatory impact analysis because we don't need two, and the one that the mayor has come forward with sam is more effective, frankly. And so that's, that's one thing that it does. And then the second is that it, it helps create this single web portal that was -- that, that allows the bureaus to list their significant projects, as well as links to additional information. So the bureau of information technology is in the process of taking this over from the, the auditor's office and they are going to call it the Portland page. They have indicated it's possible within their current budget to create this one-stop location for up to date city-wide information about policies, programs, and projects. And this resolution just requires them to do that. The bureau managers have discussed the issue three times, and they are comfortable with this requirement, and for being responsible for the web pages content. That's one of the keys to make sure the bureau managers are bought into this. And they have been. So, I would recommend to the council that we, we pass this, and david and michael are here, if you have any questions. Ly.

Katz: Questions? Anybody want to testify? Roll call.

Francesconi: Aye.

Saltzman: Sounds like good work. Aye.

Sten: Good job, aye.

Katz: Mayor votes aye. 1397.

Item 1397.

Francesconi: David, why don't you come up and help explain this. Before I do, there's going to -- one deletion so, if the council has this resolution in front of them, on the second paragraph from the end, we are going to take out -- the second page so, where it says under the second, be it resolved, so I will read it "so be it further resolved, oni will craft program guidelines approval process and budget recommendations for council review no later than february 1st of 2003. What I have taken out is, the words "which approval." they should be stricken. The reason is, which could be read as superseding the budget process with that language, and approval. So, we are taking that out, understanding this would be part of the budget process. So, if there's no objections, I will do it by interim.

Katz: Any objections hearing none so, ordered.

Francesconi: Now, this, this idea has been around a long time. I think that the mayor has talked about this. I think that others have talked about it. Seattle has a very successful program by which they, they loaned -- they, not lend out but give 5 to \$6 million to community groups in order to create small grants to involve citizens in the accomplishment of small but important capital projects like street trees, or could be, could be benches or could be playground equipment or could be

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programs like after-school activities. So, it's been something that frankly I have wanted to do for a long time since visiting the seattle program, and since learning about the success of housing community development does it and low income neighborhoods. You are taking over oni, it is, it is clear to me that we have some dedicated citizens who are being effective on some issues, a lot of issues, in fact, and but they need some -- we keep asking the neighborhood associations to, to, you know, reach out to more folks and include more folks, be more representative of the neighborhoods.

I believe that if we give them some real tools, like some, some money for small grants to attract more involvement, it can have the double effect of empowering the citizens as well as accomplishing some, some little but important projects that mean a lot to the neighborhood. So, it's something that I think we really need to not only talk, about but to begin. And so I put this as one of the priority items that I wanted to accomplish, and david agreed with me readily from the beginning, and in fact, eagerly, and we float it had by -- I visited each of the neighborhood coalitions over the last several months, and, to run this by the citizens as to what they thought. Even I was surprised at the positive reaction. So, this is a step in that direction. David.

David Lane, Director, Office of Neighborhood Involvement: I am david lane from the office of neighborhood involvement and I am really happy to be here today. Both the last item and this item are very important to neighbors, as we have been talking together with them over the past several years. The last item for, for instance, really puts a one-stop shopping, a place where citizens can go and get information about, about all sorts of city programs and policies and regulations coming up for, for discussion in one place, and that's going to be very exciting for, for neighbors. So we are very excited about this. And this is the other issue that neighbors have repeatedly brought up to, to me as I have worked with them and talked with them and our coalition office of offices. It's funds for leverage their good work that they do with the current funds and with their own hard work and passion for the city. As commissioner Francesconi mentioned, seattle has very vibrant neighborhood grants program. It started very small like our proposal, could possibly do, and again, that is proposal that will work with, with a variety of city staff and coalition to say bring back to you for, for approval in terms of the process. But, they started very small like ours and it's grown over the years to last year, about \$5 million, and it goes for all sorts of things from treescaping to banners to street furniture, streetlights, landscaping, park fixtures, playgrounds, I mean, you name it, they do it, and they leverage, you know, citizens' dollars. They require matches from citizens in terms of labor, in terms of small businesses, donating in kind services, businesses donating, you know, funds to match it, all sorts of, of projects to do that. The other exciting part of this resolution would be directing oni to look at their budget to see if we can come up with additional communication funds for the neighborhood associations, which is really important over the past, probably seven years. We have not been able to increase their communication budgets, roughly about a thousand dollars per neighborhood association. That little bit of money is very important, obviously. The last quarter, for instance it, published 165,000 newsletters. Last year it, published almost 400,000 newsletters that go citizens, and if there are ways for us to increase that with increasing print cost and mail cost, it would be great and I think that, that those newsletters provide a very important way for, for citizens to learn about and become involved in our citizens, in the citizen involvement processes and our projects. And then the money that we currently give them goes for projects already. Last year it funded 1,194 projects out of current budget, and those were very often led by volunteers. Done with their own hard work, and this is very important. I know that it's something that's incredibly important to neighbors. So, we are happy to look at this project and to look at this proposed process and bring, bring something back to the council in february.

Katz: David, why don't you tell us that you got the savings from the contracting out of the mediation services.

Lane: The proposed budget, the reason we can look at this in terms of our current budget is exactly that, mayor, is from the proposed savings from our contracting out services. For the mediation.

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Katz: Let me scold you for a second. It would be nice that we would have known that at the time.

Francesconi: But you should scold me.

Katz: I am scolding him. Anyway. That's what I needed to be very clear on that. I also would recommend that you not make a decision on spending all that money. I have no clue where we are going to be on the budget process. All right. And the last thing I want is 300 e-mails from everybody you have submitted money from, committed money to before we know where we are. Further questions? Anybody else want to testify?

Jerry Powell: Madam mayor and members of the council, I am Jerry Powell, live at 1445 Southwest Harrison Street in Portland. I am a member of the Goose Hollow Foothills League. Member of the Guidelines Review Committee that's currently sitting. Literature on the community organizations suggests that one of the most important roles of neighborhood associations might be development of civic capital. That's key to this whole concept, it's something that we kicked around in Guidelines Review and something that folks interested in community organization have kicked around. There's two ways to discuss community organization. One is to impose a structure on it and get it to conform. That means you have to have an issue that comes up that you can project people up over. The other way is to elicit the involvement of folks and that usually means you have to give them the tools and you have to give them the, the confidence of the public, which resides in you folks sitting up there in front of me, that, that, what the, the desire to do has a chance of getting implemented. Now, some of their efforts are going to be faltering. Some of their efforts are going to be amazingly innovative. Some of them will be going to surprise the heck out of you and some of them are going to be the slap on the forehead that says, why didn't I think of that. So, this program is, is the first time that I have seen in education that, that you folks are putting the confidence in the neighborhoods that they can actually get out and do something. The development of civic capital is a really precious thing. And it's what the community depends on, if it's going to fully participate in, in the civic affairs. The riches of the city, remember that phrase? It's really true. Encourage your vote for this program. I don't think that you are going to be disappointed. The experience elsewhere with, with putting resources in the hands of citizens is that the return is far more than you ever expected you might see. Thank you.

Tom Griffin-Valade, Office of Neighborhood Involvement: I am Tom Griffin with the North Portland Neighborhood Office, which is a division of the Office of Neighborhood Involvement. Good morning. I am here to, to, to support the resolution and in particular, to give some background. The North Portland Neighborhood Office administers the North Portland Trust Fund, which is a small grant's project similar to maybe what we are, what we will be, what we proposed here, and that is that, that there's a variety of programs that have been helped with this, but it's a citizen-run program. There is a committee that makes the decisions, it's citizen-based, and there's been about two, probably in the past five years, about \$200,000 that's been distributed there. The money, itself, comes from the, the mitigation funds for Portland International Raceway. The dollars are not great. The grants ran anywhere between \$500 to \$3,000. They have helped do things like plant a number of trees in the community, have created neighborhood fairs where we had 500, as many as 500 to 1,000 people attend. So, and that is a community building process. There's been assistance to, to, to homeless shelters. Assistance for, for groups that are out there working on a variety of projects and programs dealing with the schools, after-school programs. The importance of all of this is that, that this allows the community to develop the assets that it has. And I believe that this program that we have access to in North Portland because of the mitigation fund, I believe that the rest of the city could benefit by it directly. And I think that it's important to understand that in our program again, that these funds are, are administered and worked on by citizens, and it's important, I think, that we understand that those citizens include businesses. They include a variety of folks in the community,

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as well as neighborhood associations. And it helps us meet our mission and helps the community build the resources. Thanks.

Greg Buzzy, Gateway Area Business Association: Good morning. My name is greg buzzy. Professionally, i'm the, the director of marketing and admissions at care center east in northeast Portland. And specifically, I am here to represent the gateway area business association. On behalf of our president, fred sanchez, and our membership, I am here to encourage the council to provide through this, this -- to provide grants for the neighborhood areas, for example, the gateway business association, these moneys that will help organizations, such as ours, that has been in existence for 52 years, to bring added pride to our neighborhoods it is the pride in our neighborhood that bring me here today. A major goal for gaba, the gateway area business association, is, is, has a strong identity in the gateway area. We wish to have banners on our major streets, specifically, halsey and weidler between 102nd and 182nd. In addition to making banners available for area businesses at reduced rates, the gateway business association encourages the city of Portland to recommend the office of neighborhood involvement, develop a neighborhood small grants program to support neighborhood livability, such as I have suggested in my testimony today. Thank you.

Saltzman: Any questions?

Sten: One quick one. It occurred to me, I have an opinion on this, so it's not a leading question. Is your vision of this, that it would be available just to neighborhood associations? With this grant or, or is this -- anybody can answer.

Griffin-Valade: Let me jump in and answer quickly. Give you the temple of the model that I am suggesting. It does not go to the business associations, or business associations, it is to a wide variety of, of community groups. In our case. And is, as far as I know, that those, those elements or the program has not yet been developed but if we are a template for that, if what happens in seattle is a template for that, neighbors associations and business associations are, are part of it but not all of it.

Powell: I -- I suggest there's a great deal of difference between the seattle model and what, and the civic environment that you have in Portland. The, the seattle, to my knowledge, is basically a top-down kind of structure. There are neighborhood associations, but they are basically creatures of the city in the case of Portland, there are neighborhood associations but they are creatures of their citizens. You know, the soaks on the street. I would think that, that, that the grants, if I can, I am reading the, the proposal correctly, would be available to, to organizations that would qualify for funding under, under present city guidelines which would be recognized neighborhood associations.

Saltzman: What is the average budget for the north Portland enhancement fund?

Griffin-Valade: For each grant?

Saltzman: What's your total pot that you have to give out?

Griffin-Valade: About 35,000 a year. It various and it will probably be, because -- it varies, and because of changes with cart, that will probably diminish.

Saltzman: Okay. Thanks.

Katz: Further testimony? Did you testify?

*****: Yes.

Katz: Anybody else signed up?

*****: That's all.

Katz: Anybody else want to testify? Roll call.

Francesconi: I guess that -- I want to say a couple things but first, I want to address commissioner Sten's good question. I think that, that if the answer to your, I think that there isn't an answer to your question. It's going to be devised through the process as of february 1st, and then it's going to be presented back to us, commissioner Sten, the way I envisioned it, and this is just me because we have to engage broader people but I wanted to give a tool to the district coalitions the way that

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north Portland did, to make the funding decisions, but then others would be eligible, so the, so there's two issues. Who makes the decision. It could be one, the Seattle model, or it could be the district coalitions, which is what I was thinking because that's patterned on the north Portland model, but, but then it would be available to other groups as a way of kind of leveraging in and drawing in other groups, but that's me speaking. Intentionally we didn't set that up because I think that we need more involvement on, on that question, both of who benefits, as well as who distributes. But, I wanted, because, because of the issue of investing more people, like the testimony received here in the decision, you know, I have a strong preference that that decision be out in the neighborhoods because I think that it can leverage other resources and people, and I also think, think that it's important for citizen involvement that they can see that tree that they planted or that park bench that they put there or that playground or that after-school program because then it creates more, more ownership at the neighborhood level and allows more people to, to come to the table. So, that's my thought. So, thank you, David, for your excellent leadership and thanks to all those citizens who kept the neighborhood structure involvement there so we could kind of amplify it. Aye.

Saltzman: When I first started running for public office back in the late 80s -- in the late '80s, I used to go to neighborhood association meetings and listen and I remember one of the most exciting parts about one of the most exciting things was talking about the then small neighborhood grants program, the program the city had because we did have one at one time and it was remarkable the, the energy level and how it galvanized citizens, whether it's, it's a playground equipment, a bench, or, or street banners, but it really did, I think, to my mind bring in people who don't necessarily always participate in their neighborhood associations. It brought in those people and that's why I became so excited about it when I was the commissioner in charge of the office of neighborhood involvement. We did want to bring this program back to and revive it. But, we couldn't identify a funding source to really activate it. I am glad to see that we are, we are taking the step of, of putting together the program guidelines and everything like that, but I guess I do want to heed what the mayor said earlier in this discussion. Is this money is to come from the mediation contract. We sat here a week ago and talked about freeing up general fund for parks, fire, and police. I think that we have to take that, you know, we have to heed that to the final funding for how much this fund gets will be subject to the budget process. As much as I like this process, program in, its concept, the funding amount will have to be determined subject to budget considerations. And I also want to suggest to David and Commissioner Francesconi, as you craft this, you may need to, to look at, perhaps, exempting north Portland and the northwest district association since they both already have trust funds that go, that go to similar things. The amount of money we are talking about here, you are going to have available is 150,000, maybe \$800,000. If you really want to, to spread that as far as possible, you may want to, to look to covering associations that don't have their own trust fund from, from I-405 or Pir. That's just something that needs to be considered, I think. So otherwise, I am glad to see this kept back on the drawing board and hope that we can find a way to fund it in the coming budget process. Aye.

Sten: Well, this is an interesting initiative and obviously the budget is a budget and we will have to deal with that. I don't think that it's going to be very easy this year as it hasn't been for a while. My experience has been that small grant programs work very well. We have something that is somewhat related with the community initiatives program and it does get a lot of leverage. It's limited to low income, to projects that benefit low income people or neighborhoods. So, and obviously, that's not a big chunk of the city and something like this, where I think would, would, for a small amount of money, quite a bit, so I am very supportive of the development concept. I am intrigued with the idea of letting the decisions actually happen down at the coalition level because I think that that would, you know, give another reason to, to kind of focus on the coalitions and to get involved, so I think it's a good idea that Commissioner Francesconi has brought forward. And then,

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you know, who knows on the budget. We will see how that all goes but I think that it's certainly a concept worth exploring and these programs work. Aye.

Katz: Yeah, I want to again just, just raise this issue. This is outside of the budget process. I tried to keep a handle on all the, the potential liabilities of all of your bureaus, including those that I have. There are considerable liabilities, and we may have to dip into the contingency fund, and so I don't want anybody here thinking that this is a done deal, and as much as i, I am very fond this far program, in fact, try to get it funded over and over again, but we had other priorities that all of you sitting at this council had, and never made the decision to do that. But, this will have, this will have to be tested against expenditures for police and expenditures, especially for fire. Those two budgets that are really very, very tight, as well as anything else we want to do during the next budget process. Aye. All right. We have got a couple of minutes to go, but I think that we can start. I think that I see everybody here. 1366.

Item 1366.

John Hamilton, License Bureau: Good morning, mayor Katz and commissioners, I am john hamilton with the license bureau. And jim wadsworth's absence, he asked me to sit in and do this job today. Also, along with me to my right is terry williams from the audit manager from the bureau. Who really is the, the one who did the, the real work on this, which, which amounts to financial liability and things like that. Financial capability. And also ray miles, I would like to have her sit with us and when terry and I make our statements and sit down with some people from the, from the tsb, llc, acquisition llc would like to come up and sit with ray.

Katz: All right.

*******:** Microphone?

Katz: Yeah.

Hamilton: The code requires that, that whenever there's a transfer of ownership, three tests have to be passed. The new owners have to possess the technical ability to, to comply with all regulations governing taxi cab operations. The second test is to insure that the interests of the city will be met with regard to certain factors in the code, that is the current status of the public transportation system, the demonstrated need for, for cabs, and the present utilization patterns of, of taxi cabs in operation. The third test is to have financial resources available to meet the minimum operating standards established by the code. And in my report, I found that the applicant meets all these standards, and I recommended a favorable recommendation for tsb acquisition, llc to, to take over ownership or broadway cab incorporated from yellow transportation of denver. So, terry and I are here to, to ask any questions you might have.

Katz: Okay. Questions? What's going to change?

Hamilton: The owners.

Katz: Well, I realize that. What's going to change in terms of operation because there have been issues over the many years.

Hamilton: I know that all I can say is that what is going on now is going to continue to go on as far as the day-to-day operations go. The dispatching, the driver's status, and all the contracts they currently have with tri-met, for example. Broadway will continue to operate as before. Do you have any better answer than that?

*******:** I don't know that it's any better.

Ray Miles, Broadway Cab: Ray miles, broadway cab. You know, I would just say that since denver, yellow has brought us, they have helped us refine our business model and we have done some good things. But, I do think that the return to local ownership is very exciting, and I think that particularly the leadership of show will really help us move forward some of our service objectives and better define what our role is and what it can be in the city. So, I think that we look for improvements in those areas.

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Francesconi: So, can you say a little bit more about the type of service improvements you would like to be able to advance with local ownership?

Miles: Well, I am sure you are all familiar with him. Every time I see him he has a million ideas or more about, about the role that we could play in the community and maybe some of the works that we could do for the city. And he, he definitely over the, over the last year or so, you know, we have really worked to sort of expand our wheelchair accessible service and do some of those things we have come in and applied for asset permits, and I am thrilled to say that I think that program has been a success and where we initially thought we would have a 2-1 ratio, the reverse is true, we have. So anyway, we familiarized show with, and the investors with all those things, and they are very committed to just continuing to sort of expand that type of service.

Katz: Maybe we will have an opportunity to invite the new owners and ask them. Thank you. All right.

Dennis Bromka: Thank you. I am dennis. I live in Portland. And some months ago the owners of Broadway Cab, who are yellow transportation of Denver, contacted Cascade Business Partners of which I am a part, to see if we could find a Portland buyer for Broadway. Yellowhead purchased Broadway several years ago as a strategic investment along with some other transportation companies not in **Oregon**. And they had decided to divest their transportation holdings across the board that included selling Broadway. Cascade Business Partners approached Sho because of his connection to say travel and tourism in Portland, his commitment to the Portland community and his integrity and passion for excellence with Sho, we found the right new ownership team. To finance the acquisition, we are lucky to connect with Pacific Continental Bank of Eugene. Pacific Continental is new in the Portland landscape but they have a long track record in the Willamette Valley. They worked to put together a plan quickly that made financial sense and a plan that allows Broadway to continue operating under its current management structure. We are here today to seek your approval of the recommendation from the Bureau of Licenses that Broadway's taxi permit be transferred to the new Portland owners. I would like to point out that the Bureau has done an exceptional job of working with us over the past several weeks. They were demanding and they cost us some money because of their demands, for additional requests for information. We have had a thorough work-up from the Los Adams accountants to verify the projections that we think are there are sound, so they were demanding and clear but at the really had their act together and we have nothing but praise for the Bureau of Licenses at this point. With me today, as you can see, are Broadway's new CEO, Sho, and the general manager, Ray. Sho has some comments and we will be happy to answer any questions you may have. And that's my comments. Thank you.

Sho Dozono: Good morning. Sho Azumanah, and the CEO, I want to congratulate Commissioner Francesconi for his parks levy passing and Commissioner Saltzman for his initiative so I think that the city is better for two initiatives passing along with the libraries so that's a win-win for us in the community. As it relates to the Broadway Cab acquisition, I am one of three partners in the acquisition team, and what I think we can bring to the community is bringing the ownership back to Portland, and as many of you have known me in the community, especially in the, in the tourism industry, and I have spoken to people who were very excited about this local ownership because I think that we can improve the customer service. As you know, oftentimes the face of the visitor as we visit other parts of the world and our country, cab drivers are one of those, and sometimes we complain about cabbies, but I think that we can certainly make improvements here and how we greet the visitors. We know in the cab business as you know with your licensing system, a cab is more than a transportation for visitors to the airport. It is really a basic need of many growing number of citizens who depend on good basic transportation through Tri-Met contract and others, and we want to bring that community mindedness to this transportation service, and as Ray mentioned, we have been very excited about the opportunities to, to really become a good corporate citizen in the community. Not necessarily to say that we are better than others who are providing

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the same kind of service but simply be part of the community in which you might, as citizens, look at cab drivers and what we provide as being an added enhancement to improving the quality of life for all of us, not only the visitors but people who are dependent on that good basic service for, for senior citizens, who needed transportation for, for doctors' visit, hospital visits and others. The handicap issues are important for the livability of our city. As I am very excited about being part of the ownership to bring the out of state ownership back to Portland, as we know, as the former chamber of commerce, we have been concerned about losing businesses. And here's an opportunity for me to be part of a, a group that brought the ownership back to Portland, so hopefully you will see that as a positive. I think the proof is always in the pudding. We will see how we behave as a company and how we can be much more community oriented providing basic needs of our citizens.

But also, be charitable in how we behave as a company. So we talked about how we might provide some volunteer cab drivers and also put the company resources behind. Help them with the meals on wheels at holiday time and so on, so I think you will find it is proactive in being part of the network that makes Portland one of the most livable cities in America.

Katz: Okay. Questions?

Francesconi: I have one question for you, sho. And it's a serious question. And I preface it by saying that it's not the government or the city council's job to tell you how to run your business, okay. Even in this arena, which is regulated. But, because of the, of the, one of the requirements is, is that you must, the company, must possess the technical ability to comply with all regulations governing taxi cab operation, I feel like I can ask a serious question. It is very important to me that ray miles stay a part of this operation. I am not just -- she is one of the best in the business. Is she going to be part this far operation?

Dozono: Not to reveal some of the -- we have rayon a long-term contract that was part of the closing document that we will be signing today to insure that ray is part of the management, and with the entire staff, in fact, one of the partners is the current cfo for yellow cab and so in terms of from fiscal management, we are bringing that team that's been successful the last three years and two of us are simply providing the financial backing with the help of the new bank that's coming back to Portland here to provide the financial stability. So, absolutely. We have no intention of -- if it's not broken, you know, don't fix it but we think that we can maybe put some trapping that would make us much more customer oriented and much more part of the community at large.

Saltzman: I think this is great. I was curious, are you going to be ceo of, of Broadway cab and Azumana travel?

Dozono: I think ceo is a misnomer because ray is really, will be running the company with the help, will be running the company so, somebody has to have a title of the chief executive officer but in essence I will be much more a silent partner behind the scenes.

Saltzman: I really appreciate the local ownership benefits, not only to, to the city, the city's economy but our own sense of self, local companies mean a lot, especially when we have lost so many. And I was, I really appreciated some of the community activities you started to list and you mentioned, you know, for instance, meals on wheels, helping out during the holiday times. I would like to suggest you take that a little further. I know as a meal on wheels volunteer many years ago, that, that finding drivers is, is always a challenge, and in fact, the holiday times usually is the easiest time to find the drivers because everybody wants to deliver the thanksgiving meal or the Christmas meal. But, it's those wet days in January, those wet days in February, those cold days where it's often many centers don't have enough drivers to deliver meals, and I have often thought that there's got to be a way that we can work with the local cab companies to pick up some of that slack. So, I hope you will carry that beyond the holiday period because I really think that it's got a lot of merit. And it will help a lot of seniors who are basically bound in their homes.

Dozono: I am not sure what I need to do to qualify as a cab driver. One thing I did take notes when I was starting this process. I said I can do this, I can be a cab driver. You know, I went with

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a cab driver one time so I can be one and provide that help so I think it's my commitment that we will do what we can.

Katz: I just want you to -- it's very clear that when we vote on this, you do not need to make any of the commitments to any of the meddling commissioners who are trying to run your business.

Francesconi: She speaks for herself on this one, I am in charge for now, at least. [laughter]

Katz: For now.

Katz: Further questions? Okay. I guess, sho because I don't drive and when I do use a cab, I use the other company. And I am going to need to know exactly what my options are and so when, when, and I am not going to tell you how to run your business because that would be government meddling in private affairs, which is something that all of us this morning talked about that we don't want to do, but I am going to need to know what you are going to be offering the community, so when you are all settled, I would like to know that, and make some comparisons, okay.

Dozono: In the competitive environment, I think that we would like to make sure that all the cab companies are successful and all the drivers are successful in the livelihood that they have chosen to participate in. And so we want to raise all the, the votes to make sure that all of us are providing a community-minded service so I will not try to say that we will want to be bigger and better. That's not our intent. We are not asking for increase in license. We are very happy with the licenses that we have been given as a company. We want to be helpful to make sure that other cab companies maybe emulate some of our community-mindedness, not that they are not doing a good job already, but in terms of customer service, we will be the first one to be greeting the german visitors with, you know, german accent. Who knows. [laughter]

Katz: Roy jay, watch out. [laughter]

Katz: All right. Thank you. Anybody else wanting to testify? Anybody in the audience wanting to testify? All right. Roll call.

Francesconi: I don't know if this was accidental or intentional but my staff and the bureau didn't tell me that you were the new owner. I didn't know that until just now. And I am actually very excited about it. We need your help in a couple of areas. One is driver safety, and, you know, we still -- there is some people working on this, and it still hasn't been brought home. One of the most poignant memories was for me the cab parade. These are working class folks that deserve the protection that we provide to others. So, there's one area. You mentioned it, working with the other cab companies, you know, some of these folks are, are, you know, we want better standards and we want higher standards, but we want these folks to be able to make a living, too, and that tension has been tough. Now, broadway has been one of the leaders, but I do think that it's important for the owners, separate from government, to kind of get together and have a more cohesive front about how to do this, not only on driver safety but raising standards. We have made some improvements that the bureau has done a terrific job on training for, for the, the drivers, but there is some areas that we need. Another one is working with the hotel community in terms of the town cars, making sure that it's a level playing field for the cab drivers. You are uniquely positioned. Another one just came up yesterday, as we are looking at the transit mall pioneer square, you know, talking about light rail and about bus, but where does the cabs fit in there? Where do the luxury town cars fit in the redesign of the transit mall in pioneer square? Those are very important issues, and you can really, for your ability to bring a team together, not only at broadway but with others, it's a very important opportunity that we have here. And you know, I can't force your long-term contract but I have to tell you, whether the issue is delivery of cab services or supporting schools, or supporting the parks measure that you referred, ray miles was always there. She was there, and she did all those things, personally. And so she is a reflection of you because you have done all those thing personally which I am also thankful. Aye. And I want to thank the bureau. I am telling you the level of expertise was always there, but I think that people are starting to recognize it. And john,

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you are doing a very, very good job and jim wadsworth, giving you the opportunity and you have delivered. So thank you. Aye. And christina, don't keep these secrets from me. Aye.

Saltzman: A few minutes ago, as said, I think it's great to have a company locally owned and very capably managed under ray miles and I am confident with the new ownership team it will only get better in tellers of all sorts of creativity. All those ideas show and dennis, and I am sure others, keep coming up with them. I am looked forward to the broadway cab mariners travel package. [laughter]

Saltzman: That should be fun, too. Aye.

Sten: It sounds very promising. I am very glad to support it. Best of luck. Aye.

Katz: This is very exciting. All I ask for is good customer service because that's really what, what it's all about. Somebody goes into the cab. It ought to be clean. They ought to be fair. They ought to be honest, and they ought to provide very good customer service, and serve treated like they are royalty. Aye. All right, everybody, we are recessed until 2:00 this afternoon.

At 12:00 p.m., Council recessed.

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2:00 PM

Items 1400 and 1401.

Katz: Let's read 1400 and 1401.

Katz: We are voting on it today, but marie wanted to clarify something, so marie, why don't you come up. This is the last time we're going to see her on this subject.

Marie Johnson, Bureau of Planning: I just wanted to call your attention to one of the directives in the resolution. Consistent with the discussion that's planning commission and city council had during their deliberations on the transportation system plan, we've made a change that will avoid having to go back to planning commission for them to review the work they've already voted on. And this is following up on a question that mayor Katz had raised last thursday about how the street plan update for south waterfront was being coordinated with the recent changes to the transportation system plan. So directive two in the resolution will now read that the update to the street plan will also include updates to the transportation element of the comprehensive plan.

Katz: Okay. Gil, you're not supposed to be here, but since you're sitting here, i'll let you say two words. Go ahead.

Gil Kelley, Director, Bureau of Planning: All I have to say are two words -- south waterfront. It's announced as north macadam on the agenda, but I want you to get used to saying "south waterfront."

Katz: All right, everybody. Roll call on 1400.

Francesconi: My brief remarks for 1401, this one i'm going to vote aye.

Saltzman: Those are closing remarks?

Katz: Either one.

Saltzman: Well, I just wanted to first of all recognize the huge amount of work that's gone on by citizens, planning commissioners, city staff, we all owe you a thwart felt thanks, because this plan contains a lot of imagination and creativity. It's no secret the economic downturn has hit Portland exceptionally hard, and any steady employment is exceedingly hard to come by. And high paying, high skilled jobs are the toughest of all. As city leaders we must create an acceptable climate for job growth. The south waterfront plan is an integral part of doing this. We have lofty goals, 10,000 jobs in the district, but I feel the commitments we've gotten from business leaders and ohsu lays the ground work for this. I'm confident this district will become an incubator for quality jobs. It's no secret my favorite part of the plan is the focus on green technologies and utilizing the natural environment of the district and project development. I'm placing a huge amount of trust in planning and pdc's negotiating ability as they engage property owners in development agreements. I'm confident this plan's focus on sustainable development practices will make these projects cornerstone projects, and i'll be watching this very closely. Finally I want to recognize the anxiety -- change causes anxiety, and the changes promoted by this plan will impact the city for years to come. I believe the majority of the impacts will be positive, however. But we must be honest with our constituencies and recognize some citizens may feel negatively impacted. This is natural and expected, however, any perceived negative impacts these changes may cause are outweighed by the tangible benefits in jobs, housing, and environmental rehabilitation of our -- one of our last undeveloped areas in this city. And the willamette river. So I say it's time to move forward with this vision, created in this south waterfront plan. Aye.

Sten: I'll go ahead and speak now. I mainly do want to thank all of the people who have worked so hard, the pdc, the private property owners as well as the neighborhood activists. There's certainly not a consensus on every issue, and as commissioner Saltzman just said, you can't get there, and I don't think we're through with this, because I can't feel like we've actually gotten to this

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stage. It's been going for quite a long time. I also think it's very exciting, and it's an opportunity hopefully, and it will be a big change, and I think it's an opportunity to maybe get this area just right. And it won't be without its critics, and you can't do any kind of big undertaking without taking some risks, and I think there is some risk. There's risk as to are the building heights the right size, there's a risk we're not going to get a big enough greenway, and in trying to get those things, we'll push up against our ability to get the economic benefit that will fund all the public amenities. But there's potentially a lot of reward, and this could really be a signature place with a restored bank for fish and for people with good green space, and hopefully a bustling economic center that we all see we need, and also that whatever the right mix is of education and technology, we need to diversify our economy, and also I think to make it a more interesting and lively city, as this is poised in between both suburbs that are very vibrant and downtown, and it's a place that I think can fill in the gap and become in a very different fashion I think one of the hallmarks of Portland. You think about the river district and old established neighborhoods, whether they're far east or far southwest, and they're each unique and special, and I think that could be -- this could be that sport of place. And I think also building -- this was an economic hub in the old days. It was a different kind of place with ship building, and I think it can almost symbolically be the same kind of hub of a new economy that focuses on very different things. So it was very, very difficult, I think, and I appreciate all the different sides that have worked on it. As hard as the conversations were, I found even at the toughest moments that both the property owners and the activists to be willing to discuss things, and I think that's another hallmark of Portland, and I found the planning staff and transportation and pdc and all of the players willing to try and keep working things out. I believe that we found at least a good mix, it's hard to say the right mix, because there's so many details in this, of flexibility and certainty. We know we'll have certain size greenway as a minimum, but also going to aspire to get more. I think there's a lot more negotiation to be done. I think we found a way, you look at the transportation system, we're trying to figure out how to get enough certainty on the roads but leave enough room for good development. I hope we're close and believe that in those places that maybe we still need work, we'll have the where with all to keep talking through and work the things that still need to be worked. The development agreements will be very important and we'll need to focus in on money, and what -- who's going to pay for what, and what we should each expect from each other, and it's more than just a couple of parties, but on the whole i'm very optimistic about this, and i'm looking at people who have put hundreds of hours in it. Marie tells me she's going to the healthy streams project next. My gosh, that's some reward. But i'm very thankful. It's with a great amount of admiration for the work each of you has done, and the investment. I also want to mention the investment the private property owners have made. A lot of people outside of the citizens have spent a lot of money to figure out how to get this right, and I would be remiss if I didn't thank mayor Katz, who really set a tone on this, and kept people's feet to the fire and said we're going to figure this thing out. And a long way to go, but off to a good start. Thank you, mayor. Aye.

Katz: Thank you. I hope you all appreciate the importance of the next two votes on this city. Some of you were here when we cast the vote for river district. Little did we know what to expect after that particular vote, and we can see now the incredible investment and the dynamic and vibrant new neighborhood. That was a brownfield, this is a brownfield too. And the high expectations that we all have, all of us sitting here working hard to make sure that we crafted the right language to meet those high expectations, but also to make sure that we protected the quality of life in this neighborhood. I said at the very beginning that this is going to be a real challenge. There's no question that it is a challenge, but it's also an opportunity for us as Gil said the other day, to meet our 2040 goals to grow inside the city, to take acres and acres of brownfields and provide

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this community not only with a different urban form, but also an expanded greenway, the opportunity to build a transportation corridor for the new neighbors, and the old neighbors, and to connect the two neighborhoods from the hill down to the riverfront. It's also a wonderful opportunity to recommit ourselves to the river and to the river renaissance notion, and a wonderful opportunity to finally, finally build the partnership with ohsu. As we look at where our new economy is going to come from and the opportunities for new economy, certainly a lot of them are up on the hill. I want too thank the team that's sitting in the first row. And the planning commission. Without the team, and without gil's constant pushing everybody, knowing full well that we could do better, that we have to do better, this would not have been possible. And let me tell you that I was out where the dirt has been turning over. I went out one evening to take a look at it, and I invite all of you to go see the outline of the greenway. And when the grass starts growing, you'll be absolutely surprised what someone is doing out there and the potential for the first buildings and for that first greenway to be developed. So thank you. There's a lot more work to be done. There are development agreements. We'll be pushing a little bit more with each development agreement. But this is the beginning of something very exceptional. Aye. [gavel pounded] 1401.

Item 1401.

Francesconi: Well, just briefly, it's great to be able to now start implementing this instead of planning it and talking about it. So this is terrific. And I think maybe we're building on three strengths of our city that are important. And they've all been mentioned. One is ohsu. They were already there in terms of a world class research university. So we need to build on that strength and capitalize. And if we could get pus located -- psu located near ohsu along macadam, that would be terrific too. But we have a great institution here, and an emerging institution, and the science and technology quadrant is a great opportunity. The second strength is the river. And how we really not turn our backs on the river, but embrace it with our new neighborhood here in a way that benefits existing neighborhoods, this is really a great, great opportunity. The third is, what has historically been a strength but has been frayed lately, and that is the public-private partnership that has built this city. And unless we continue that and strengthen it, we're not going to build macadam or emerge as the kind of city we want to be. So amidst our celebrations here today, I do think it's incumbent upon all of us to look back over these many years and see what lessons we've learned. The lessons like how much talent there is on the private sector that really is committed to developing the infrastructure, and working to develop it. How planning is important to a city, and we can't abandon good planning if we want to keep our competitive advantage with other cities. But we also have to look at the length of time this took, and how it burned out a lot of citizens. And a lot of business folks. On the private side, we have great landowners here who have been here for a long of time, and we need to work with them, but they need to work with us as we try to develop this in a way that meets their hopes and dreams at the same time as we meet our city's hopes and dreams. So I think we should reflect on the process a little bit so we can learn from it and continue to do better. So let's move on. Let's each of us do our part to implement this, and to have a little bit of flexibility if we have to adjust to some market. But in a way that keeps the vision and the spirit of what this is all about. Aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Mayor votes aye. [gavel pounded] thank you, everybody. On to the next project. [laughter] all right. Let's read 1402.

Item 1402.

Katz: Commissioner Francesconi and I both have introduced this item, and let me just add a few words. Because of my own personal interest in raising the bar on the design elements around the

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city and on landmark or signature sites, that could also include parks and transportation corridors, and public places, this has been raised to that particular level. The tram has a potential to be a major signature project. It's a catalyst around a new neighborhood, it's also the ability to tie neighborhoods together. And a design competition is a wonderful tool to make that happen. Now, I sat very quietly as some citizens from the southwest were mocking my postcard comment. And I think they misunderstood what I was saying, and I didn't want to say anything at that time because there were other issues before us. But the whole notion that what I meant was that if this is going to be built, it's going to be the finest in the country, and it's going to have a design competition so that we could all be proud of it. That's what I meant. And we have an opportunity this afternoon to learn a little bit about it, to learn how it's going to be implemented, what the notion is, and maybe -- and for us to see some examples of projects all over the world. So matt?

Matt Brown, Project Manager, Office of Transportation: Okay, my name is matt brown, project manager with the Portland office of transportation. Here with gordon davis to talk to you about the --

Katz: Excuse me, one second. You have a substitute for this, right?

*******:** Correct.

Katz: Okay. I need a motion.

Francesconi: So moved.

Saltzman: Second.

Katz: Any objections? Hearing none -- [gavel pounded] in your description --

Brown: I'll explain what the changes are. We're here to talk to you about the design development phase of the arial tram design process, and I think i'll just jump right into the power point presentation and go over that with you. You may recall that back on may 23rd of this year, we came to you with a process for considering a suspended cable transportation system, and it was essentially a five hitch step process -- five-step process that included meaningful public involvement, and the first piece of which process development was wrapped up on may 23rd. The second piece of project assessment was basically looking at the alternatives for connecting marquam hill to north macadam, and the third piece of policy regulation and evaluation and development occurred concurrently with the marquam hill plan. The key to all of this is that the city engineer is responsible for developing recommendations for city council to consider. That's sort of the basic part of that. As a transportation project, looking at the tram as a transportation project. Coming out of that second phase, that project assessment phase, the recommended option was for a tram aligned along the gibb street alignment, down north macadam near bond and moody along gibbs, it also included a second recommendation for a tram linking marquam hill to barbur boulevard and providing access to transit facilities in the neighborhood rat that location. And when we presented those options on july 10th of this year, council took a number of different actions, first accepted the city engineer's recommendation, second, supported the second tram concept, but asked for additional design information so that could be more fully I guess discussed and developed before a final decision was made. And that -- just to pause here, this is where the substitute resolution comes in. We've added, if folks -- and if folks want a copy there's copies at either door on the table. But the third, be it resolved, on the resolution talks about the second tram, and that although we're not taking an action today that says yes, we're approving the second tram, we're asking for council to direct us to gather some information out of the design competition that we can use to better evaluate the second tram option. So essentially we're directing the design competition to take a look at that second tram and to come back with that information so that we can take some action and if we choose to include it in a future phase, we can choose to leave it aside. So that is the substitute resolution component there. Also directed p dot to initiate the

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design development phase, which we're here to talk about today, including a design competition, and directed pdot to work with the community to identify neighborhood improvement and return at the end of the phase with some recommendations on that. So again, taking a look at that phase four, the design development piece, this is what we came out of at may 23rd when we approved the suspended cable transportation system process. We further developed that for your review, and the process we're presenting you can approve, reject, or modify today. Let me just very briefly run you through kind of an outline of what this process is. We essentially have three primary phases. First is the design competition, which gordon will talk to you a little bit more about. But that is the component where we're going to be soliciting not only ideas for the -- for how the tram will look, operate, and integrate into the neighborhood, but more importantly, for selecting the team that we want to work with on later design phases. That's really where the second major phase of this comes in, which is the schematic design phase, where we're really getting involved in more of the detailed design issues and thinking more carefully about what the design of the tram is, how it integrates, what the relationships to the neighborhood are, those kinds of things. From that phase we'll develop a city engineer's recommendation, bring that back to city council for action. Separate from that you'll note a box off to the left, ownership, operations, and funding concurrent with this design process will be another process looking at those ownership, operations, funding issues. Right now the home for that is in our development agreement negotiations with ohsu and with rei, which is the development entity in north macadam. Eventually that will, depending on what comes out of that development agreement, that will eventually morph into more detailed capital and operating plans for the tram should we reach some point in the development agreement that we have something we can move forward with. So that is happening concurrently, and really you're going to see a lot of back and forth, obviously to come up with a capital plan for the tram you're going to have to understand what the doe sign is and how much it costs. So there will be a lot of back and forth between those two pieces. And again, this is based on the city engineer developing recommendation for your consideration as an end product. Along with this process then, along the right side of the diagram are a number of different public process elements, and there are opportunities throughout for the public to be involved. The design competition, just to highlight, there are a number of different ways we think we can open up the competition. Competitions in general are not necessarily real open, real public involvement kind of processes, but there's a lot of opportunities we think could accompany that competition. A public jury, having public events around that, exhibitions and lectures, so there's some level of interaction here locally with the design teams involved in the competition. The schematic design phase we think is really where a lot of public process is going to come in. The winning competitor out of this, while they're presenting a design concept, will be working with them in the schematic design phase on exactly what is the design that we're after. It may or may not be what they actually come up with for the design competition. So that's really where we're going to be heading on the schematic design phase. Again, there will be a number of opportunities there. And one thing that's important to point out is beyond the normal public events, working groups, that kind of thing, we'll also be seeking advice from the design and historic commissions, as well as through the design initiative process that you set up, mayor, and I think it's important to involve those stakeholders along the way in the process, and I think this folds in pretty well with what the design initiative team has proposed. A brief note about how we plan on approaching this in terms of the team. This diagram gets at the concept that there's a really core project team that's involved in the various aspects of the project. Again, the ownership, operations, funding issues are being addressed concurrently, but in a separate process. All those really being developed under the city engineer's direction and coming together for a recommendation to city council. And just as an example here, this is has flushed out

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a little more, but this project team is made up of folks from Multnomah {38} disciplines, come from multiple different areas. We draw from that team to essentially implement each of those different work task items. And again, just one thing to point out, the ownership, operations, funding piece is an effort being led by pdc as part of the development agreement negotiations. With that i'm going to turn it over to gordon. He can talk more about the design competition at this point.

*****: Madam mayor and council, i'm going to struggle with my voice today, but hopefully i'll make it through. Patty board has been working on the design competition and organizing it for a number of months. As you know, we have hired someone out of {wshd} as the former editor chief of architecture magazine to be a competition advisor to us in this process. Reid has been really instrumental in helping us form the competition, and also helping us begin to identify potential competitor firms around the world who may be interested in this. In fact, we've asked him really to begin that process, and he at this point has developed a long list of about 15 firms, all of whom he's talked to, all of whom have express add high level of interest in the competition itself, and in being considered at least in the initial stages. But let mow run you through the steps that the competition will go through. Where we are essentially right now is we have developed a list of highly qualified interested firms from around the world. Actually about 15, about half from outside the country, half from outside the country. I may not make it, matt. I'm not going to make it.

Katz: Okay. Matt will pick it up.

Brown: Here we go. Matt brown, Portland office of transportation. From this list of firms, again, gordon pointed out there's about 15, we'll be short-listing down to about six or seven firms based on the qualifications they have submitted to reid and to the board. So we'll end up with some sort of short list, six to seven firms that will be interviewed then in early december, 5th, sixth, somewhere in there, and in that we'll select the four to five firms that will be the competitors in this process. The come pest task force -- competitors will be given some sum to essentially come up with a design concept, to make a couple of trips to Portland, and to basically prepare their submittals. The competition then would begin probably sometime in early to mid-january, and would -- they would submit their entries towards the end of march with a public jury of those submittals then at the end of march. One thing that will be interesting I think here is that a lot of times the juries are closed, there's not a lot of public access to what was said or presented, and I think again, this is one of those things we'd like to be a little different about the Portland model of the competition here, to make that open to the public and let people see those presentations and the jury sort of struggle with how people did in their competition. We just put together a few slides of some of the firms, it's not all the firms, but just to give you a quick overview of some of the work out there and who the firms are. This is a firm called hodgeet and phone, a library at ucla they did in los angeles, a quick shot of the interior. I'll just try to give you a sense of the imagery of the folks that are out there. Another firm, vincent james associates in minnesota this, is the minneapolis rowing club they did. This is in london, royal victoria dock bridge, it crosses the themes, I believe, here there's -- in this shot you see some of the vertical circulation here, it's hard to tell, but in the next page you can see what's happening here. They're trying to get people up and down this pretty big drop in grade as they go over some of the busier port over of the river there. So there have been some creative approaches to dealing with that. Another firm, this is essentially a chiller plant at ucla, some of the work they've done there. Santa fe opera house, I believe this is a structural engineer that did the opera house here is the competitor. But you can see some of the structural expressions that they used in this external opera house, as well as a piece they did, a stair supported by I think -- made I think of glass, entirely of glass in new york city. Another firm, this is a spiritual center in boston, thomas pfeifer and partners, residents -- this is an interesting firm,

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these pieces of wood are each individually -- they're all the same size, same cut, the whole thing was put together from the same piece of wood. These people work entirely from computers, paperless office, essentially, and do their work in that kind of manner. Proposal for the brooklyn public library in new york city by the mexican firm, they're from mexico city, I believe. This is an interesting project in comparison, it's actually an interface between railway and bus station in the midst of an historic european town also with some very significant grade differences. You can see a bridge, some vertical movement up and down between the various transit components in this area. They used to be the dean of architect which your at columbia university. This is a bridge in rotterdam, an interesting bridge, a huge spans across there, but one of those outward structural expressions that are pretty interesting. And the same firm doing a much smaller piece, just an electrical substation along a freeway, but the ability to make {shing} out -- something out of nothing to get there. Another firm has been working on the chicago bears stadium. This is one of their proposals. I believe it's partly under construction now. Just to give you a little taste of what's out there, some of the work of the firms. There's a lot more out there in terms of the body of the work that they've been doing, and the expertise and the innovation that's out there, we're pretty excited about these firms that are coming in. I believe I mentioned, but it's worth mentioning again, the outcome of this competition is not to select a design concept and figure out what to do with that design concept. This competition is intended to select the most qualified design team based on a number of different criteria. It includes what they produce in terms of the design concept. We can get a sense for how they approach the problem and what their creativity is, and sort of how they're looking at that, but it also includes, how do they propose in engaging the public in their process, and what will come out of that? What are their qualifications, how well are they regarded, and what is their experience in this kind of work? So there's a lot of other things the jury will be considering besides just what they draw on paper as their design concept. I just have a couple more slides to wrap up. I wanted to give an overview of essentially the actions that we're asking to be taken today. First we're asking that the design process as we've outlined it be approved and that we move forward into that. Second, we're asking that the city partner with pati on funding for the design competition. Portland aerial transportation inc. Is the sponsor, and they've approached the city and asked for \$150,000 in funding to assist with the design competition. The total budget for the competition is about for this piece of it is about \$325,000. So patti will be kicking in \$175,000 from their end. And we're also asking -- which again, is the substitute resolution piece that the second tram be included in the design competition so that the information that's developed can inform us in our later decisions about whether to include that as a piece or not. Next steps, where we're headed, we'll be back on december 18th with an ordinance and a contract essentially with pati to run the design competition. At that point we'll be committing the specific funds for that project. I should say for the design competition, not the rest of the project. We'll also be concurrently pursuing the ownership, operating and funding issues through our development agreement process with pdc. And we'll be also preparing a work scope to develop a capital and operating program for a tram, sort of following out of that piece. So those are some of the other things we'll be working on. One thing on the funding i'd like to point out, we're not making any commitment today beyond funding this design competition. There's -- that's really the piece today we're doing, any kind of funding at the city -- that the city will put into any other pieces of work will be probably considered through the development agreement or come back for other kinds of actions on council's behalf, so the only thing we're doing today is saying, look, we think this is worth moving forward with and we're willing to help fund the design competition portion of this. So I think that's where we'll end up. Do you have anything --

Katz: Put up the lights. Did you want to add anything, gordon? Okay. Questions?

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Saltzman: I have quite a few questions. First of all, where is the \$150,000 coming from? If we approve it?

Brown: Well, that's what we're going to come back in december with, the specific sources for that. Pdot will be a part of that mix, we're going to also ask pdc this afternoon to help. So those are the two likely sources for the mix. We're going to the Portland development commission this afternoon to go over that.

Saltzman: Why -- i'm going to presume there's no local firms on the short list. Okay. Which leads me to my next question, why wouldn't this be done pursuant to city code, qualifications-based selection process? As to the contenders? Why aren't we doing a qualifications-based selection process open to anybody who seeks to submit their qualifications, including Portland-based firms? I think part it's a legal question, too.

Brown: The pati board talked about the question of how to approach the design competition, got some counsel from various people, including reid crow in that process, and looked at the question of what type of firms we wanted to invite into this. I think given the history of this particular project, and the tremendous community focus on it, which has been very, very strong for quite a number of years, I think the feeling that the board had is that it was really -- this was really an opportunity kind of to breathe some fresh air into this all together. And undoubtedly -- there's no question that local firms will be involved later in the process, because any firms from the outside will have to team with local firms in order to be able to do the work here. Not necessarily at the competition level, but certainly later on. I think the board felt as though we're going to be able to draw on some expertise from outside the area that will really bring new thoughts and new ideas. And that was the direction that the board was pursuing. Having said that, and having taken that course, we also then have come to the city and are asking the city to partner with us in this process. And we understand that the city has obligations and restrictions that are different than the pati board has, and we've been working and matt and pdot to try to assure the city and ourselves that we can satisfy those obligations.

Saltzman: Have we?

Brown: Well, i'll just point out a couple of things on this. One is that the ordinance that we'll bring back in december, in order to execute the contract with pati, will waive that section of city code that requires us to go through that qualification-based selection. That's the legal requirement. In order to do this kind of process as we've outlined, we need to sort of set the ground rules for what we're doing and why we're doing that. So that ordinance will specify what that is and why we're taking that approach.

Saltzman: There's only three grounds you can waive that requirement. One an emergency, I forget the second one, I think the third one is highly unique circumstances, and I guess so far I haven't been convinced either one of these criteria --

Brown: I've gone over this with jim van dyke, the purchasing attorney, and he assures me we're on solid footing. That well have appropriate findings to support that. So we've --

Saltzman: You can write all the findings, whether they persuade me is what -- anyway. The second question is, so we don't even know -- we haven't figured out ownership and operating yet. We don't know --

Brown: No, we haven't. And we'll --

Saltzman: Why is the rush to do that -- why is the rush to do the design competition before we have sort of the fundamentals figured out about ownership, operation? Because those seem to me, once you know those things, everything falls into place, such as funding of the design competition, and things like that. And I guess it's presumed, I don't think it's going to happen, but if there's a breakdown in these negotiations over ownership and operation, why have a design competition?

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Brown: Right.

Saltzman: What's the urgency?

Brown: Well, really, the urgency is that we're heading for -- in our negotiations with both ohsu and with rci, which is the development entity in north macadam, we are working together on a schedule to try to get some things out of the ground by mid- to late '05. Really to back up from there, we're already against a wall. We're not -- there's not a lot of time. The design competition essentially adds time to the process. It's not going to help us get to mid-'05, get a product out of the ground any faster, but it's important from developing the design to a level that we want to see it developed to. So from that sense we think there is an urgency to move forward with this today in terms of backing into the schedule from late '05 back to this point, you know, we think it's time to do it. You had a second question.

Saltzman: Shouldn't that same driving factor lend an urgency to figure out the ownership and operation?

Brown: There's a tremendous amount of urgency around that question right now. We're working hard on that. Pdc is in the lead on working on that. Cheryl tweetie, if she would be happy to talk a little bit about where those stand and what's going on with that, but right now there's a tremendous amount of urgency, a lot of conversation going on back and forth. I'm not at liberty to discuss those in public because we don't want to negotiate in public at this point, but that is happening. Right now what I would say is that pdot has approached this to say, we're going to assume for our own protection, that this is going to be some sort of publicly owned facility. So we can ensure that the design standards are going to be appropriate. Now, if it's not, that's fine. If someone else wants to step up and own it, that's okay. But we think it's important for us right now that we design to a standard as if it will be owned by us. And we have sort of taken that tact to this.. It will be resolved, and it's going to be hopefully soon era they're than later.

Katz: Further questions? Okay. Thank you.

Larry Beck: Good afternoon, mayor and commissioners, larry beck, 3307 southwest corbett in Portland. I'm here to recommend that you oppose this resolution. Commissioner Saltzman hit it right on the head this. Is not the time to be talking about design. I also like the testimony that was handed in to be placed in the record. The cart's before the horse again. There's this separate parallel process that I heard about for the very first time when matt brown e-mailed these documents to me late last week. Ownership, operation and funding, which cheryl and pdc are apparently involved in. That's the process that we ought to be looking at. That's the significant process on funding here. We're talking about millions of dollars and now i'm hearing from matt brown, this is going to be public ownership, so today the \$150,000 that is being requested is the tip of the iceberg. There's millions of dollars that ohsu and pati are asking that you pay for. Ohsu has backtrack order this. Initially when this project came out, ohsu said, we're paying for it, it's our donor money, no tax money. And unfortunately I think the city, the bureaus, unfortunately the council as well have made it very easy for them to now turn around and say, you should be paying for it. They have been saying, and their mantra has been, it's public, it's public, and apparent he everybody is believing that. It's not true. There's no public in this project. It goes from one ohsu building to the other. Cheryl yesterday talks about it in the Portland tribune, pdc managers are working on funding strategy for the proposed arial tram and other projects. Cheryl says, ohsu which has so the the tram, will pay a proportion equal to its use. That's 100% or darn close. Ohsu should be paying for this. Let's look at the money on this. I want to say don't approve this resolution. This thing should be put off to the side, let's wait until it's an appropriate time if at all. Secondly, if you are going to move this thing forward, let's take out the public funding. There's no place for public funding in this resolution. We have a private entity, pati that's pushing this project

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forward. They're the project sponsor, they're the implementor. Why is the city paying for a private entity's project? That shouldn't be happening. So take out the funding. The resolution in the work plan talking about -- talk about studying mitigation, and even if there is, it's not going to be funded until years later. That needs to be addressed now, whether it's bridges, south Portland circulation study, that has to be done if indeed the project happens at all. Which we hope that it will not.

We're back talking about a second tram. When we were back here on July 10th, everybody one of you backtracked from that and apologized to the congregation that it was ever included. It shouldn't be included, we shouldn't be looking at that. Specifically on money, I know we have a commissioner-elect Leonard has very very clearly said no public money on that. He'll be on the council on December 8th. Commissioner Francesconi has said no transportation money should be on it. This is not a place for you to be putting our public money in these economic times.

Katz: Thank you.

Sean Brennan: Sean Brennan, 20 SW Gibbs. If you can say nothing else about this city council, you have to say you have a great sense of timing. Today is November 13th, two days before payday, the day we as taxpayers pay and you get paid. Without any apparent irony, you're proposing to take \$150,000 of our tax money to fund a design competition for a tram nobody in my neighborhood wants that some high-tone architect should tell us what our neighborhood looks like.

In my neighborhood we can't get out the door without shoveling big steaming heaps of irony out of the way. We get to pay for the tram three times over with our tax money, property values and our quality of life. Portland can't pay schools, for essential infrastructure, or essential services. But somehow the city has the money to pay for a design study for this project. It isn't the first time you've heard this, but it stinks. You may as well take the money and flush it out our combined overflow sewer project. At least there it will do some good. This is only the beginning of the fat tax bill that's going to end up on our door steps. The city is already on the hook for millions of dollars of infrastructure on north Macadam and OHSU is breaking its ankles back peddling from its commitment to pay for the tram, because it's managed to convince you this is a public transit system. Just how {kred} land use do you want people to think you are? The tram is as much a public transit center as the Ferris wheel at the Rose Festival. It's not too late to stop this if you pass this appropriation today I do not want to hear next year there's no money to pay the homeowners whose property values you've sacrificed. It's bad enough you've already chosen to turn our national historic district into a national sacrifice district, but you better not be turning out your pocket next year when the people you've heard come calling on you to honor your promises.

Moore: That's all who signed up.

Katz: Anybody else want to testify? If not, roll call.

Francesconi: A couple things. First of all, the reason to do this and to support this resolution, which I do, is because we're trying to figure out how to integrate this tram into the neighborhood. And do it in the best possible way. That's why I'm a little troubled and confused by the last testimony. The whole purpose here is a design competition to help strengthen the integration and provide ideas for the connections. And that's what we're trying to do here. That's not all. We have to -- as Matt Brown testified, there are other transportation issues with this neighborhood that the council was very clear to me and to transportation that we try to need to do, and in fact Matt testified that we're looking at those other transportation improvements in addition to how we integrate the tram into the neighborhood. Once we select the design team, the success of the project is going to depend upon us getting the neighbors and the public at large to be part of the process. So we're including a representative of the neighborhood in this process. I think the reason it's -- it's one thing to come up with one-time money that improves the quality for the neighborhood and for the city of the tram. It's another thing to come up with ongoing operating expenses. And

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that's what I was talking about when I talked about transportation resources. Here we're trying to do a high-quality event, something that really helps the neighborhood. We have high-quality architects in this town, commissioner Saltzman. One of them is in the room here. But the idea of reaching out broader and trying to get some internationally acclaimed architects to make a signature statement for the neighborhood and the city as the mayor wants to do, is a good idea. Not a bad idea. We're known for many things. Architecture is not at the top of the list. Including my conversations with local architects, who think this is a terrific idea. We've done this in parks with design competitions that produced Peter Walker, and the work at the river district with Jamison Square, and we can do even better here. This is a good idea, and if we're trying to influence the quality of the design, the integration into the neighborhood, and make a signature statement, we ought to put a little money into it on a one-time basis in order to give us leverage with the other property owners to make sure we get the kind of result that the neighbors said they wanted, and that we want as a city. Regarding the second tram, I know exactly what I said. Which was, I didn't want the council to make a decision now on authorizing a tram when we didn't know the impact not only on the synagogue, but on the parkway, and we needed more work done on the concept of a second tram. And that's what Matt Brown has come back with, which is exactly what I asked for at that public hearing. The idea of eventually having a second tram that connects to a transportation system that has bus access along Barbur eventually to a streetcar connected all -- connecting all the way to Lake Oswego makes absolutely good sense for the future of the city. So should we study it? Yes. Are we prepared to authorize it yet? Absolutely not. So we're on I think we're moving in the right direction here. And I guess one of the reasons I have confidence, and I know this is oversaid, but I have a lot of confidence in Matt Brown, and we need to listen to him. Aye.

Saltzman: Well, I am going to vote no on this. A couple things bother me about this. It takes nothing away from, everybody wants the tram to be a signature design, but I do have some questions here. I guess first and foremost is the question of ownership, operation, and funding. I mean, this seems to me those things have to be nailed down in order to justify a public investment to cover half of the design competition costs. 150,000 dollars in the scheme of big government, it's nothing, but also in the scheme of our public always hearing that we have no money to repair roads, that our transportation infrastructure is falling apart, it doesn't square. It's one of those situations that sets us up for, why are you finding money to fund a design competition when you can't fill potholes? And I think that argument has resonance here. Even though technically we don't know where this money is coming from yet. So scarce money, and is this the highest and best use? Is it necessary? I think we can still attain a signature design, perhaps without this full participation of city funding. The other question quite frankly, and I flagged it at the first, if I was a local firm I would be quite insulted that this is not being done on a wide-open, qualification-based selection process. We have firms here in Portland that are being short listed for signature projects everywhere in the world. And to somehow make the assumption that only stale ideas exist in these firms, I think is insulting that stale ideas exist. I think we have a lot of creativity. So I can't support something that's going to waive fundamental provision of how city government spends tax dollars, either on a low bid or high -- best qualification-based process. And I think it should be open to all-comers. It doesn't mean the big international firms can't compete on a qualifications base. It doesn't mean they won't emerge. And I won't be hurt if no local firms are on the short list, but they've gotta have a shot at it. We spend a lot of time -- I'm spending a lot of time overseeing a sewer project that's investing a billion dollars of our money. There's a lot of pressure to make sure that money gets spent locally. And I think we need to take the same perspective on this too and give local firms a shot, not assume they're stale, have no ideas when they're being short-listed for international projects everywhere else in the world. So I'm really -- I have a fundamental objection

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to that. I know you'll prepare findings that will justify doing this on a sole-source basis, but you can prepare finding and lawyers are good at that, but I don't think I accept those findings based upon what chapter 5.68 of our charter says in terms of sole sourcing. No.

Sten: There's -- this is going to be -- by the time this district is built, there will be a lot of arguments. I understand the argument against the tram, which I haven't agreed with. I don't think - - I think if we're going to do the tram, doing the design competition makes sense. Trying to create the excitement, I think that makes sense. I think there's a different argument about not moving forward if the goal is not to do the tram. I understand that. But i'm supporting the tram and I think a design competition is the right way to go. Aye.

Katz: Mayor votes aye. [gavel pounded] all right. Thank you. We'll move on to our regular agenda. 1403.

Item 1403.

Katz: All right. Come on up. Is linda here?

*****: Yes.

Katz: Come up.

Katz: Go ahead.

Duncan Brown, Bureau of Development Services: Duncan brown, bureau of development services. You have before you a set of findings and a decision regarding the powell butte master plan, and a memorandum prepared this morning where I guess -- or I guess yesterday requesting modification of condition o detailing the planting of trees that would go in around a storm water detention system that would be put in at the same time that the water reservoir would be put in. This proposed modification goes into greater detail as to the size, species and spacing of the trees that would be required. We recommend that you adopt the findings that are before you as modified by the memorandum.

Katz: Let me just ask, who prepared this memorandum?

Brown: It was prepared by montgomery watson, the consultant for the water bureau, and reviewed by the city of Portland.

Katz: And what's behind these recommendations?

Brown: There was some concern that the original condition was too broad and open to interpretation, and not specific enough.

Katz: This is interesting. This is a business now that requires us to dot every tree and cross every branch. I'm absolutely and totally confused. About the implications of this. We're actually moving in a different direction than this. So it's fine, but I need to understand why this is being requested of us from a business.

Brown: Well the consultant worked on it--

Saltzman: They're the consultant that work order the master plan.

Brown: At the request of bureau development services.

Katz: So this is a request from the bureau of development services?

Brown: Yes.

Katz: Or this is --

Brown: And it was also brought to our attention by linda bauer, that this particular condition was not specific enough.

Saltzman: We had a hearing, when was that?

Katz: Excuse me, he's answering my question. Go ahead.

Brown: That's it.

Katz: Go ahead.

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Saltzman: I was just pointing out, this condition I think came out of the discussions that we had whenever we visited this issue last, I don't remember when it was, but this is one of the points we asked you to go back and work on, and come back with. So this is what you're coming back with, and this consultant helped craft this language.

Brown: Right.

Katz: All right. Linda, did you want to add anything?

Linda Bauer, Pleasant Valley Neighborhood Association: Linda bauer, for myself and pleasant valley neighborhood association. I wanted to thank everybody who worked on condition "o," because it's much better now than it was before. Six weeks of billable time and a lot of work, and this finding before you says, later in this decision we conclude that the proposed phase one development do not result in any significant and detrimental impacts. That's cutting 50 trees and paving 12 acres. Therefore, no mitigation plan is required of this master plan. Those are your findings that you -- they want you to adopt today. And i'm very disappointed. Thank you.

Katz: Did you want to respond to that? That was basically -- go ahead.

Saltzman: Are these the same trees that are being -- the trees linda references as quoted in the document, and we were just handed this new condition. Are we talking about the same trees?

Brown: I guess i'm confused as to where linda -- .

Saltzman: I'm just hand add page by linda that --

Brown: I don't know what this address is. The environmental review requirement -- [inaudible]

Kevin Hanway, Montgomery Watson Harza: Mayor Katz, members of council, my name is kevin hanway, i'm a planner, the one who prepared at the request of opdr this modification to this condition and also prepared the findings for you. The provision in the findings that linda bauer has presented to you respond to a requirement in the environmental review that section of your ordinance that lays out several items that must be included in the master plan. One of those items is, if you find that there is significant detrimental impact as a result of the proposed development, that there must be a mitigation plan. There is no mitigation plan included in the master plan. There are a number of mitigation measures, and there are provisions in the development standards for mitigation and restoration plan with individual development proposals. The reason for that is as stated here, that the developments will not have significant detrimental impacts on resources and values in the park. And those are the things we discussed at your hearing last time, that there are a number of trees to be removed at the purpose station site, however, they're in the middle of a heavily wooded area, they're screened from surrounding properties, they're on a level area that makes it unlikely to affect water quality downstream, that kind of thing. Otherwise, there are no resources impacted throughout the rest of the plan.

Katz: And if I recall correctly, that was not part of the motion that was made by the council. Are we not communicating with each other at all?

Hanway: Apparently not. This was certainly the approach that we took throughout --

Katz: I'm not disagreeing with you.

Saltzman: I think now that I understand a little bit -- you've refreshed our memories a little bit, I guess, we did agree that this would not require a full-scale mitigation plan.

Katz: That's right.

Saltzman: And that's what linda is complaining about. But I think we overruled her on that one.

Katz: We did. Yes? Duncan?

Brown: The mitigation plan is -- was explained I think, the mitigation itself is built into the plan --

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Katz: We know that. I was agreeing with all of you. Okay? All right. Council? I need a motion to accept the findings.

Francesconi: So moved.

Katz: Do I hear a second?

Saltzman: Second.

Katz: Katherine? Roll call.

Francesconi: Well, despite the lack of agreement on findings, I think we have an end result that we want to do. And this is -- we're working I hope we're still working together to mitigate this, even though it wasn't mandated as a condition. Aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Mayor votes aye. [gavel pounded] thank you, everybody. We stand adjourned until tomorrow, 2:00 -- 2:30.

At 3:08 p.m., Council recessed.

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2:00 pm

Katz: Karla, please call the roll.

Francesconi: Here. **Saltzman:** Here. **Sten:** Here.

Katz: Present. Just one want to let everybody know that we won't be having session for the next two weeks. We've got council members on vacation, others doing personal items. So be prepared when we come back, we'll have a new council member, and --

Francesconi: The fun will begin.

Katz: And it should be -- I want you all to behave yourself. All right, item 1404.

Item 1404.

Mark Murray, Bureau of Financial Services: Good afternoon. My name is mark murray from the bureau of financial services. For the most part the proposed fall bump and minor supplemental budget adjustments are routine in nature. I'll have larry nelson briefly discuss those in a few minutes. I'd like to share with you and address is the overexpenditures from the previous fiscal year. On the overexpenditure issue, council in responding to the city's fiscal stress of fy 2001-02 council directed and implemented specific reductions in bureau budgets at that time. Moving on towards the winter bump, it was apparent that further action would be necessary to assure the city do not overexpend the general fund discretionary appropriation. Financial planning at that time identified the need for \$3 million in further reductions or expenditure controls. Now under council direction, on january 9th, 2002, our office issued reduced expenditure targets to the budgets -- excuse me -- to the bureaus. The bureaus were to ensure that by year end audit their expenditures would not exceed this lower target figure. Further, council indicated that if the bureaus did exceed the general fund discretion area expenditure limitation council would consider recuse their fy 2002-03 budget by a commensurate bump in the fall bump, this bump. Financial planning continued to monitor bureau expenditures and work with the bureau to control spending. We sent a reminder.

The result by year end was that almost all bureaus remained within the lower target figure. Only two bureaus exceeded the expenditure targets. That was the office of neighborhood involvement by \$7,000 and the police bureau by approximately \$3 million. The proposed bump ordinance in front of you does not incorporate lower general fund discretionary allocation for these bureaus. We do not recommend implementing reductions at this time, but does not preclude recommending the reductions prior to fiscal year end. We may recommend implementing reductions prior to year end if it becomes apparent that the total general fund discretionary appropriation is at risk of being overexpended. We'll have updated data on the expenditures by winter bump, presently scheduled for early january. Current projections indicate we may survive this fiscal year without further reductions, but we're style mired in recession and having a negative impact on some of our resources. On the contingency request. The amount budgeted contingency is very small compared to the city general fund budget. Contingency is budgeted at about \$1.6 million out of a general fund discretionary amount of about \$350 million. Council has been diligent in controlling the use of this appropriation. The general practice is to allow contingency requests for items termed unforeseen emergencies. Council has also recognized other reason, such as responding to high priority needs not known at the time of the budget adoption or not able to be addressed through other means such as realignment of existing programs or priorities within the bureau. Larry will highlight the request we are recommending. I will list the requests we are not recommending. Within the bureau of development of services, they requested approximately \$354,000. This represents the amount to be collected from the auditor under the redesigned liens foreclosure effort. The concern is that the funds will not be realized this fiscal year and therefore bds risks

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overspending their budget. Bds has been asked to continue monitoring resources and expenditures and bring this request back for council consideration in the spring bump if it is still necessary. Police requested support for dignitary protection. During budget deliberations council recognized that this expenditure is difficult, if not impossible, to predict, and indicated that the bureaus could request additional appropriation on a reimbursement basis. For this particular request, the bureau has been directed to monitor and control expenditures with the possibility of reinventing their request for council consideration in the spring bump, if it is necessary. Planning has made requests in the range of \$500,000 -- is that correct? Yeah.

Murray: -- for different programs, some carryovers. These requests are tied to funding for specific contracts or programs. The bureau did not apparently carry over sufficient funds in the spring bump. Council has in the past allowed bureaus to request an adjustment. Sometimes these have been granted. Most times bureaus have been directed to cover the cost within existing allocations. Given the planning bureau's current rate of expenditures and extreme fiscal stress to the general fund, bfp has recommended postponing consideration of this request until the winter bump, by which time financial planning will have worked with the planning bureau to ensure that the funds are actually needed. If there are not other ways to address this. If it is, we will bring that forward for your consideration in january. Are there any questions on those points?

Katz: Let me just address the police bureau. Based on a.p. 1, it was apparent if they continued -- this is overtime expenditure at that particular level, we would be in the hole to about \$3 million at the end of the fiscal year.

Murray: That's correct, for overtime only, but bottom line budget, our latest look indicates that it will be that close.

Katz: But that's what I wanted to say. So I wanted to let the council know -- and that I -- I had written a very, very severe memo to the bureau saying that everything needs to come through me, every expenditure, and that they are to develop a work plan to get that overtime number down. And they have. And if they follow the trend, it will be just about this much. But you may be getting fiscals or people may be calling you. You can basically respond that they need to stay within their budget and -- hopefully at the end of this year, before the next budget, we need to figure out if in fact they have enough money to do the job they need to protect the city. The answer might be no, but right now they need to stay within their budget.

Murray: If I may also add, they have instituted the new program for the tracking of overtime that gives them better information on how to better manage those expenditures.

Saltzman: On that point, I don't recall, what was the bureau's commitment in terms of the percentage reduction of overtime they were going to achieve?

Murray: I don't believe they were committed to reducing overtime.

Katz: It was stay within.

Murray: Stay within the budgeted amount.

Saltzman: Stay with the budget, okay.

Katz: They are tracking it now and have put everybody on a very, very tight overtime budget. The end result of that is in some case the -- the community's expectations for some activities may not -- may not be able to be met. And this is what we needed to come back and let you know that for a -- a police bureau of 1,000 sworn, that when you compare it to other communities or -- or if you look exactly at what their expenditures are, we've just -- we may just not have enough money in that budget today. And that's a conversation we'll all have when we plan the next fiscal year's budget.

Murray: Yes. Any other questions from council? Okay, larry.

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Larry Nelson, Senior Finance Analyst, Bureau of Planning: For the record, my name is Larry Nelson, senior finance analyst with the bureau of financial planning. I'll give a brief overview of the fall budget and minor supplemental budget. The fall monitoring report is primarily a technical process by which we carry over encumbrances and grants from the previous year. A total of \$13 million is transferred between all the funds in this fund. \$2 million is transferred within the general fund. \$7.8 million within the other funds. Each year the general fund set-asides includes the need to carry over appropriation for projects with funds encumbered at the end of the previous fiscal year. Funds are encumbered when a legal obligation to pay expenses is created, such as signing a contract or issuing a purchase order. General fund encumbrance carryovers requested in this fall budget ordinance total about \$2.5 million. Some significant actions include the fire bureau encumbering about \$880,000 in support of the purchase of apparatus replacement. The office of finance, carrying over about \$606,000. This represents money for software licensing and other services. Lastly the bureau of housing and community development, they're encumbering about \$560,000 in support of various contracts for programs that were not expended last fiscal year. Getting down to general fund contingency requests, there's a total of about \$225,000 that were recommended by the bureau of financial planning. Some of the more significant ones are \$200,000 for the overhead tourup. These charges are adjusted to reflect from the previous year. This represents the offset to reduce the overhead recovery to the general fund. This has been an ongoing process coming down from the ASR process implemented about two years ago. The second request for contingency deals with the council bluff reimbursement for \$15,000. This represents costs associated with last year's council bluffs fires. This will transfer funds from general fund contingency to the bureau of environmental services for reimbursement of those costs. Moving on, now talking about general fund carryover contingency requests, in the fall bump, bureaus may also request carryover of appropriate operations for projects continuing from last fiscal year. Carryover requests are reviewed in previous fiscal year to determine the project status and necessity for appropriation in the following year to complete the project. These carryover requests included in the spring bump from last year. What happens during the spring budget adjustment ordinance is that we reuse the bureau appropriation and within the technical adjustments to adopt a budget we increase the general fund carryover contingency to offset that. There was a total of \$521,000 requested last year. And for the following projects. Within the office of management and finance, there was \$69,000 requested for the I.R.S. Rebate project. The city auditor office had a -- \$15,000 request for officer involved shootings. The city attorney's office had a \$4,000 request for the law clerk services. And the planning bureau had three requests. One for the continuation of the north macadam project for \$90,000. Two, to northwest aerial plan carryover of about \$83,000. And lastly for downtown development, totaling about \$193,000. There are a handful of new requests contained in this report. These are items that could not be anticipated in the budget process or need immediate budgetary action to accomplish. Significant actions including the following -- within the office of management finance, p.g.e. Negotiations. Resolution number 366093, adopted by council August 28th, 2002, directed the mayor and the commissioner of public works to enter into discussions with the Enron corporation and its predator regarding p.g.e. To ensure the citizens of northwest and Oregon presently serviced by p.g.e. receive reliable, stable, and low-cost electric service. The resolution further directed the chief administrative officer to take the necessary financial actions in the fall budget monitoring ordinance to authorize and appropriate operate \$500,000 in support of this effort. That is in support of external professional services necessary to the negotiations, including legal counsel, financial advisory services, media and public education and evaluations of assets. The second significant action is within the water bureau. This request is for position authority for five limited term positions with no additional funding required. Funding

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for these positions total about \$221,000 for this fiscal year and will be realized from savings from vacant positions. And this is in support of their business recovery plan. Moving on to technical adjustments. There are just a few of these. Technical adjustments are -- actually represent changes in improved activities that require budget adjustments, due to the technical budgeting conventions or changes in appropriations that reflect prior council action or direction. Significant technical adjustments in this bump include the following actions, within the risk management funds, there are reductions in the workers' compensation interagency and also the insurance and claims interagencies with various bureaus as a result of the loss incentive plan implemented about eight years ago roughly, which provides discounts to bureaus meeting a 15% reduction in claims. Within this bump, the police, fire and parks bureau all received reductions in their interagencies. Lastly, for technical adjustments, the pension obligation bond fund is actually the fund is going to be reduced as a result of lower-than-expected interest costs. This is for pension debt service. And lastly, the minor supplemental budget action is included in this report. And it affects 14 funds and reduces appropriations by about \$3.8 million. The most significant action within the minor supplemental is contained within the general fund. The general fund is reducing revenues and expenditures by about \$9 million overall. And this is -- this is as a result of the general fund not needing to issue tax anticipation notes. And in addition, the general fund is reducing revenue for property taxes, business licenses and interest income to reflect the sluggish economy. To offset some of this reduction in revenues and expenditures, the general fund is reducing the beginning balance by about \$4.1 million. Lastly, the office of sustainable development is recognizing a cash transfer of about \$538,000 from the refuse disposal fund in support of the city's green building program. That's it.

Katz: Questions?

Saltzman: What is the total of the contingency request that you're recommending?

Nelson: \$225,000.

Saltzman: So we'd have like \$1.4 left.

Murray: \$1.4 million is remaining, and about a million outstanding that may come back to you for later reconsideration later in the year.

Katz: We're trying to delay as many of those requests until the very end. We're just --

Murray: Yes. We are still at significant risk on the resource side and fighting hard to keep the balance for the year, but it's frankly going to be difficult.

Katz: Further questions? All right. Does anybody want to testify on this? If not, roll call.

Francesconi: Well, thanks for all your work. And I support this. The only thing I wanted to add was I really wanted to thank the mayor for the letter and for watching the police budget and helping it bring within the budgeted amount. There are the issues she raised for the future budget, but there were some red flags set off during the budget process regarding the police budget, and on overtime in particular, and some work plans that were required. So I really appreciate the police commissioner and the mayor following through on this. Only she could have done this. So i'm glad that the trend is much, much narrower. This could have been a really bad situation. So thanks to the mayor. Aye.

Saltzman: Aye. **Sten:** Aye.

Katz: Thanks, commissioner Francesconi. I'm not sure she still understand why we're doing this. It's a hard lesson for a bureau to get, especially when they used to return about a million dollars to the general fund at the end of every fiscal year. And now, as their budgets have been reduced dramatically, they -- they still don't quite understand why we're really holding the strings very, very tightly, so that they can stay within their assigned budget, and then those -- as I said before, those

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decisions can be made later on. So thank you. Aye. [gavel pounding] all right, everybody. We're going to take a break for five minutes and then be back.

Katz: There's some seats upstairs. I noticed that some people are standing. Please grab a seat. And welcome. This is the spirit of Portland awards. We do have -- read the item, 1405.

Item 1405.

Katz: Thank you, everybody. Let me open this up with just a few words. I want to thank everybody for joining with us today. I see a lot of prominent citizens, but there's one very special one, senator mark hatfield. Welcome. [applause] you know, it's been a pretty rough year for all of us here, so it's really quite nice to see the council filled with people with smiling faces and happy to be here. And this is probably the only time that you can applaud at anytime you want to and you won't be hammered -- usually I have you do this as a sign of appreciation, but you can actually applaud today. I have to admit, this is one of my favorite events of the year. And it's an opportunity to celebrate outstanding contributions of citizens in this community who love -- who love the city, love their neighborhood, and love their community. This is individuals, groups, and businesses, and neighborhoods, all being honored this afternoon. We receive a lot of recognition, and of course i'm supposed to brag about those. I love to brag about those. We just received one recently that many of you don't know about. It's called the american heritage magazine chose Portland as the great american place this year. It's quite an honor. They talk about all the wonderful things that the city of Portland has and all the wonderful reasons to honor Portland, but it doesn't talk about its citizens. And that's what we're here today to honor. It's the spirit that you exemplify that we're going to honor all the recipients today. You've enriched all of our lives, and you've enriched this community. Some have made contributions by bringing art. Some have revitalized neighborhoods through community activism. Others have worked to provide services for members of our community who are in need. And all of this year's recipients have demonstrated innovation in public service and a love of their city. So on behalf of the entire council, and they'll have an opportunity to say anything they want at the very end, after we finished all the awards, I want to thank you. I want to thank you for making us so proud of all of you and very, very proud of the city of Portland. Okay, I think I get the first one. The first group that we're going to honor is a volunteer group, a nonprofit volunteer group, and it's the piedmont foot patrol. All right, now this is what we're going to do for all of you, so listen up. You're going to come over on this side. Each one of us have been assigned to give you awards. We will step out and present you with an award. That will give the photographer the opportunity to take a picture. And then we would like to have you shake hands with everybody that's sitting here, so we can say thank you individually to all of you. Then you will have an opportunity, if you want to, to come to the mics and say something. No long speeches, but we would like to hear a little bit about what you found and what you learned in doing the work that you're being honored for today. Okay? All right. So the piedmont foot patrol, come on up. [applause] right over there. I'll come and join you in a minute. Right in front of the desk. I don't know how many of you have been on a foot patrol. I have had the honor to be on several foot patrols. It's quite a dedication. And in this particular case, the piedmont volunteers have been on the foot patrol in their northeast neighborhood for 13 years. They do it several times a week for 13 years. I have to tell you that they changed the complexion of their neighborhood. They got rid of drug houses, graffiti, violence, gangs and prostitution. They spend time with business owners, painting over graffiti. They walk the evening streets. Legally they walk the evening streets, armed only with note pads, cell phones, and flashlights. And every once in a while some dogs as well. They boost the spirits and foster respect in the region of the city literally one step at a time out of love for their neighborhood and out of caring for the people who live in piedmont. As somebody that has walked

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the streets with foot patrols, I truly honor the work that you do. Without your work, our neighborhoods would look very different and act very differently. And you've done an exemplary job, so congratulations. [applause]

Katz: Yeah, one of these days. [laughter]

Kim Adams: They all decided that I could do the talking. My name is kim adams. I've run the foot patrol for the last nine years. And with a lot of help from a lot of people in our neighborhood. If it weren't for all of them, we would not have done what we've done with that neighborhood.

Katz: Thank you, kim. I understand you're the spirit of the foot patrol, so thank you very much. Come on up. [applause]

Katz: All right, eric, you're next.

Sten: Our second award winner today, also a volunteer, a nonprofit group, is the mississippi historic district target area steering committee. So could all of you please come on up? This one is very close to my heart. I'm very proud of this group. If you know mississippi street, it's an absolutely beautiful old city street, with historic buildings and a view of downtown. It's kind of hidden away just near the freeway, where a freeway didn't used to be, and in the years since the freeway came in has fallen on hard times and has been a place that really in years past has struggled with a lot of crime, a lot of abandonment. If you were to walk mississippi ten years your heart would be broken by how many beautiful buildings were abandoned and how many people didn't feel safe. The steering committee and the target area action group has played an enormous role in changing that around. It's a complete lie different place, with revitalized buildings, a sense of spirit and hope. 22 new businesses -- this is a relatively small street -- 25 rehabilitated apartments, 48 new street trees and 19 improved storefronts. It's a completely different place. That might lead you to believe what was important on the street was the physical presence, and in fact it's the human presence. There are people there who feel safe and secure. I would be remiss not sharing -- probably my favorite thing about this group, is that things revitalize and become more safer and more vibrant, often poor people get pushed out. A very important folk of the mississippi group is making sure they're doing everything they can to keep people from being displaced. They've connected people with affordable rental programs and also help residents buy homes and secure their own place, so that as things get better people don't get pushed out. They're really answering the question of do crimes and drugs have to go hand in hand with revitalization pushing people out. It's an incredible work they've done. I think this is a very deserving recipient. Congratulations. [applause]

Dan Sebastian: Hi. I'm the current chair of the target area, one of literally hundreds of people involved in this project for the last few years. Eric summed up the project very well. Just want to let you know that even the target area is ending, our work will continue through home repair program, ready to rent program, some other housing programs taken on by the boise neighborhood association and an emerging mississippi avenue business group.

Katz: Congratulations.

*****: Thank you. [applause]

Saltzman: Our next category is the nonprofit neighborhood office employees. And the recipient is phillip kennedy-wong. In land use concerns, I can personal attest there's often both confusion and conflicting information. Phillip kennedy-wong has worked to help neighbors get questions answered and concerns addressed, as well as foster a deeper understanding of how things work. While employed at southeast uplift, he developed a training curriculum called the abcs of land use, held a workshop for women and land use, and jointly hosted workshops with the community alliance of tenants. Phillip's dedication goes beyond the 8:00 to 5:00 day, and he touches everything he becomes involved in, whether it's a siting issue in buckman, a transportation concern

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for bicyclists, or conversation between neighbors and a community development corporation, phillip can wade into an issue and ensure respectful and meaningful dialogue and outcomes. [applause]

Phillip Kennedy-Wong: Just want to thank the -- all the hard -- the hard-working folks in the neighborhood associations that do this workday in and day out, especially the folks in the coalitions, because a lot of the work that you do goes unsung, so thanks again for those who have been thinking of the work we've been doing at southeast uplift for many years.

Katz: Thank you. [applause]

Sten: Next winner from the nonprofit neighborhood office employees is ginny stromer. Ginny, come on up. There she is. Ginny title is administrative assistant, but she's the spark plug and the heart and the brains of the southwest neighborhoods, inc., although there's a lot of brains up there. Didn't want to see she's the only brains. Ginny has worked tirelessly on so many projects, including the neighborhood cleanups, new recycling drive to find electronic devices and keep them out of the landfill. Multnomah days. She's worked to put together the southwest neighborhood news and actually lots of volunteer recognition events to keep people plugging, and now she's getting recognized herself. She's a great troubleshooter and has enormous skills to keep things running and is known for saving the coalition money and time by catching problems before they get worse, and actually fixing them herself at times. She's been accused and is guilty of working seven days a week on these issues, and she's -- you can't miss her at neighborhood work parties, fund-raisers, and in her spare time from helping the neighborhood get everything done, they does raise a family and volunteers with the special olympics. She was nominated by her co-workers, and I think it's because of the wonderful work she does to build southwest Portland. Ginny, thank you. [applause]

Ginny Stromer: I have some things I want to say. I'm just not sure it's there. This is really -- was really a surprise, because most of my work is all behind-the-scenes, but to be honored with the other southwest recipients like linda bonder who does an unbelievable job of fund-raising, organizing to get the whole hamilton park accomplished, you know, make it a reality, the bridlemile neighborhood, you know, a small core of volunteers, they reach out to so many people and get so many people involved. I mean, I really admire them. I mean, there's so many projects that they do. Barbara and her work with the parks and trails and stuff like that. But this wouldn't be possible without the -- we have a wonderful board, with patty at the helm. They've accomplished really a lot. And they're a pleasure to work with. Then leonard and sylvia and i, we've had a great team for seven years now. You know, with our -- our work styles kind of complement each other, so we get really a phenomenal amount of work done. When we do the performance indicators, and I get to compile everything, I sit there and kind of amazed, and I was there. But, you know, we just have a really unbeatable team that really cares about the livability in southwest. And I appreciate my kids for letting me spend all the extra time and putting up with me when i'm grouchy. And I really want to thank all of you for this award. It was a surprise, but it's really a great honor.

Katz: Thank you.

*******:** Thank you. [applause]

Francesconi: Our next category is businesses of the year. And we're going to make awards to one large business and two small businesses. I think we all recognize we need more businesses in Portland, but we're blessed with the businesses that we have as being terrific corporate citizens. And one of the very best is legacy. Wells fargo's good too, and their c.e.o. Is here, george pasadore, but one of the very best businesses we have in the community is legacy. They're being awarded the spirit of Portland for what they've done for adopting dawson park. In addition to that,

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all they've done for our schools. Both at the high school level and at the middle and elementary school, is incredible. They have volunteers go into the schools, they've adopted these schools, they provide extra resources, and they're doing all this and we're -- they've done even more to get this award. But I wanted to thank legacy for setting a standard, especially in dealing with our schools. On the issue of dawson park, it's right next to legacy. And it was a park -- we have proud citizens that wanted to use it, but because of the issue of crime and drugs, it has not been usable until legacy adopted it. So they meet weekly with their staff and with the police and with the parks bureau and with the neighborhood association, and they plan activities. They help clean it up, but they also hold events, so when good things happen in our public spaces, bad things don't. And it's been this public/private partnership with legacy, who adopts schools, adopts parks, and really have adopted our community, is the reason that they have received the large business spirit of Portland award. So if you could come forward. [applause]

Francesconi: Oh, there you are. I'm sorry, I didn't see you. You can both speak. Okay, go ahead.

Stephani White: I'd like to introduce to you ginger adamanoix. Ginger is our community relations coordinator I think. She helps me coordinate many of the events we do with our community. Three, four years ago dawson park was so bad that -- and it sits right across vancouver from the hospital -- that our employees would not go there. We have a child care center right adjacent to the park as well, and the kids couldn't play there. And so with the help of elliot and Portland parks and recreation, thank you, jim. And the Portland police and many of the businesses within our neighborhood, we put together this kind of coalition. So we did some things. We prettied up the park. We went over and dug the weeds out and cleaned up the cigarette butts and picked up the needles, and we had an event called walk the park, and every day our employees and community residents would walk in the park. And we had some celebrations. We called them celebrate the park. We brought in bands. We had local food vendors who would come and -- I don't know if they made a nickel on it or not, but they served food in the parks. So people began to migrate back to the park. The greatest gift for me -- and i'm sorry, i'm stephanie white, the ad administrator of emanuel -- the greatest gift for me is to look over there and see the kids playing in the park, and to see neighborhoods -- people playing bridge at the tables and having lunch. I mean, what we decided to do was reclaim that park for ours and today it's ours. This is such an honor to get this award. I thank you so much, jim, and mayor Katz, and all of you. Thank you so much.

Katz: You're welcome. Thank you. [applause]

Sten: Our next winner is the one of the small businesses of the here, the ladd circle grocery. Tab foster is here, come on up. There he is. [applause] this is a small family-owned grocery in southeast Portland. And I think it's an incredible example of what one business can do to make a big difference. Under previous ownership, it was mainly known for milk, cigarettes and alcohol. And not much more, although it was convenient. And when mr. Foster took over, he decided to change it, literally how the business interacts with the community. He sent out a neighborhood survey to see what the residents needed, to see what products they wanted, began to stock things that weren't there before. And he took it upon him have he feel to figure out what kind of role he could play to make it a better community. What he did after figuring this out was provide a meeting space for the neighborhood, a place where people can gather and relax and congregate. A community bulletin board where they now post things of interest and people can get things they need to know to each other. There is a map of recent car prowls, which we hope is happening less now that people are communicating better, and also information about other crimes and things that may be happening, as well as good news, like community events, parties and celebrations. The grocery store is now no longer a place to get something, it's a place to be informed and connect the

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community. I hope and suspect it's good for business as well and he's figured out what so many people really should do in this community, is become a vital part of it with your business. It really is a tremendous success story from a very small difference that's made a very big difference.

Congratulations to ladd circle grocery. [applause]

Tab Foster: I didn't prepare anything to say. I didn't know this was happening way. I thought I was here to be mayor for the day. [laughter] i'm also confused why I wasn't in the category, not for profit organization. [laughter] I have a bunch of neighbors you were here that are here, and this is -- this and my family here are all responsible for this. Thanks.

Katz: Thank you. [applause]

Francesconi: This next recipient is also in the small business category. And I think it -- it is appropriate, because this person is frugal, is very entrepreneurial and is very effective as a small business and very conscious about not misusing tax dollars and leveraging other things, but this category could also be called kind of the spiritual category, or really be the spirit of hope category.

This person does a lot more for our community. And this person is the honor for me to present reverend michael maslowsky. Why don't you come forward. [applause] now he's receiving this award because he created village enterprises, which -- and which built st. Anthony's village, and assumption village in north Portland. These are two facilities for low-income seniors and others, and they have housing for independent and assisted living, specialized care for illnesses, such as alzheimer's. It has a community center and a child care facility, and he's figured out how to blend public and mostly private money for this. In fact, almost all private money for this. And he's done it in a way that shows the dignity of the human person and that we're all part of this family. And above all, what he's really done is given hope, not only to the residents of these villages, not only to the residents of these neighborhoods in northeast and southeast Portland, which are proud neighborhoods, but really hope to all of us, that despite these stresses and strains, we are a wonderful community, we are brothers and sisters, and there is a larger purpose to our lives. That's what he's done, not only with the residents here, not only with the supporters who have come here, but with our larger community. And we need just a little more people like him, a little more hope that father mike brings our spirit of Portland award recipient. [applause]

Rev. Michael Maslowsky: Mayor Katz, members of the council, I want to thank you for not only this award, but for deciding to raise to this level of awareness the important contributions that so many make day in and day out to our city. I want to thank those of you who are also receiving this, because you make it a special honor to be counted among you, as you have been such an important part of revitalizing our city. I have to thank our board, a wonderful board that has very overly committed already in a number of ways and yet whose support has made our villages possible. Our supporters, individuals like senator hatfield, he and antoinette have been among our earliest and most vital members of our team. And I have to especially thank the staff, day in and day out provide care to often times very needy individuals. And just to say that it's a great deal of pride and pleasure to be members of a community where the housing and the care needs, particularly of our most vulnerable and our most needy, are a top priority and receive the recognition and the resources they deserve. So thank you very much. [applause]

Francesconi: Our next category -- and we defensive this one employee per year. It's the city of Portland employee of the year. Actually, probably more fitting that the mayor of our city, who loves this event more than any, give this award, but she let me do it this year. You know, before I was in government, I had no idea about what terrific city employees we have. And how much more money they could be making some other places. But because of their care and dedication to the public, they're here. And one of our very best is mary jaron kelley. So can you come up, mary? [applause] so she always goes beyond the call of duty, both in terms of working more than eight

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hours a day, but also just in terms of commitment to her causes here at the city and beyond. So she's worked with the urban forestry program, Portland public schools, the neighborhood associations and community centers, kind of uniting them -- and moving them all forward together.

One of her major activities has also involved as a neighborhood tree liaison, treating -- training volunteers, landscaping with youth, and assisting with special tree clinics and projects. One of her special efforts was at beaumont middle school where mary spearheaded and continues to monitor this effort. The office of neighborhood involvement's north Portland neighborhood services is pleased and proud to have mary on their staff and supports -- may want to keep it that way -- and supports her efforts to improve Portland's neighborhoods, parks and schools. Mary, congratulations. [applause] thank you very much.

Mary Jaron Kelley: Thank you, everybody. I'm really honored -- really honored to receive this award today. And i'd like to acknowledge some other folks who have been with me all the way, whatever I do, or they listen to me and also work with me. They are my co-workers and friends at north Portland neighborhood services. Yeah: [applause] the community of north Portland. Okay. My friends and colleagues at urban forestry. [applause] we love trees. We love trees. And my neighborhood, the beaumont/wilshire neighborhood neighborhood association. I've had a great time learning about schools and just really doing something in my neighborhood. And i'd also like to mention my co-workers and friends with the naturescaping for clean rivers program. [applause] and lastly, thanks to all my friends who showed up today. Really appreciate it. Thanks. [applause]

Saltzman: Our next category of awards are individual volunteers of the year. Our first recipient is eunice noel-waggoner. Through her nonprofit organization, the center of design for an aging design, eunice coordinated every phase of the Portland memory garden, in collaboration with legacy health systems, the Oregon chapter of the american society of landscape architects, Portland state university, the alzheimer's association, and Portland parks and recreation. A lovely new city garden was created. It is one of only two therapeutic gardens on public land in this country. And it serves the elderly, those suffering from alzheimer's, and anyone who wants to enjoy this beautiful and reflective garden. Eunice helped site the garden, convinced the city to proceed with the project, oversaw the design, development, made sizable contributions, procured talent, and in short coordinated each element of the journey. The dedication of this new park took place on may 30th of year, the culmination of three years of work. Congratulations, eunice. [applause]

Eunice Noel-Waggoner: Well, thank you so much. I'm just overwhelmed and humbled by this award. And you start out by saying, what did we learn in this process? What I learned was the volunteer spirit is very infectious, that once we had one person committed to the garden, they would go out and bring in two or three more volunteers. And that was how we grew to probably over 100 volunteers to build the garden, and financial support from countless individuals, foundations, businesses, and Portland development commission. So at this time I would like to just acknowledge the other partners that we had. If they would please stand. It would be the american society of landscape architects, who had the initial idea and then the -- the local chapter headed by brian bayneson who spearheaded the design effort and put countless hours and creative energy into the project. The alzheimer's association at the local chapter. I believe the executive director is here, and doty wilson. Also charles jordan. Unfortunately, two representatives can't be here today, and that's, again, legacy health systems, and the institute on aging at Portland state. Also, you can't build a project unless you have a construction manager, and we were all thankful when my husband, don waggoner, if you would stand -- volunteered for the job -- oh, he's also the photographer. So on behalf of the entire community i'd like to thank you, mayor, and the whole

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city council for this award, we very much appreciate it and all the people that contributed to make this happen. Thank you very much.

Katz: Thank you. [applause]

Katz: By the way, it is a beautiful garden. Do you want to give us the address so people --

Noel-Waggoner: Oh, yes. It's in benedict park, which is in southeast Portland between powell and bush street at 104th.

Katz: In benedict park, southeast Portland.

> another individual award, walt myers. This is a man who has given a lifetime of volunteering to his community. And his community wants to honor him. The most outstanding contributions came when walt saw that he had a possibility of duplicating something that we have on the west side of the river -- the william temple house. And there was a very historic church that he thought would be a wonderful version of the william temple house that provided the same kind of services that we have on the west side to provide it on the east side of the river. So this gentleman is retired.

He's also an engineer. And he decided that he was going to make this happen. So he organized fund-raisers, secured a general contractor, and an architect, who worked at cost to renovate the building. And then he saw -- oversaw the building preparations, secured funding for future operating costs. So not only did he have the vision, but he also pulled all the partners together, raised the money, and then worried about the operations of the william temple house in north Portland. And if that wasn't enough, he also helps our young people in this city. He's been responsible for coordinating the first alcohol-free graduation party for roosevelt high school. He established regional high school bowl. And assisted students on the science and engineering program. And you are also a korean war veteran. Not only have you served your country, but you've served your community, and we expect a lot more from you in the coming years.

Congratulations. [applause]

Walt Myers: I'll take a deep breath. Father mike's a hard act to follow. I received this award on behalf of a number of volunteers who have given of their time, talent and treasure in the several projects i've been involved in, most notably the north Portland project with the william temple house. And these folks truly exhibit the spirit of Portland in their responsiveness in helping us do everything from digging holes, to landscaping to scraping walls to painting and everything we've had to do. The contractor and the architect were wonderful to work with. I've never found one that would work without fee before, but i'll give you their names if you'd like to know who they are. [laughter] thank you very much.

Katz: Thank you, walt. [applause]

Sten: Our next individual volunteer winner is linda bonder. Linda? With help. As linda comes up, you might get a sense why she was concerned for making sure that there are good, safe, fun and accessible places for kids to play in southwest Portland. She decided that hamilton park needed an upgrade and needed some new facilities, and I think once she decided it was going to happen, working for over two years, linda raised over \$60,000 in small donations, which is an incredible sum of money. She rallied the neighbors, coordinated construction, and both financed and got put in and built new equipment and a safe area to play. She worked on this for years. And really I think it's safe to say from the nomination and from what all her neighbors have that they wouldn't have happened if she didn't decide it was. Now when there was nothing of this kind here, there's now a safe place to play and parents can bring their toddlers to a safe place to play close to home. Thanks to linda. And she's looking at what park needs to be fixed next. Thank you very much. [applause]

Linda Bonder: I just wanted to say that this park project is as many other projects here, that we're hearing about tonight, is another example of how together we can do anything. And every

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individual, be they a city employee, a neighbor, a coalition member, a business, an individual in a local business, or in a national business, can really make a difference. Thanks.

Katz: Thank you. [applause] [laughter]

Saltzman: Our next individual award -- I love giving these awards because you always learn something about somebody that you didn't know before -- is Aleta Woodruff. In 43 years of living in the Madison South neighborhood, Aleta has given abundantly in a variety of ways. Some of her dedication has been directed towards extending the prostitution-free zone to northeast 122nd Avenue, serving on the boards of the Wilshire Garden Club, the Rocky Butte Preservation Society and the Opportunity Gateway Urban Renewal Program community and volunteering with the Salvation Army Rose Center, among her myriad other activities. She's a published poet and has worked as a professional writer. She devotes her talents and time to helping and serving others. Congratulations. [applause]

Aleta Woodruff: Mayor Katz and members of the Council, thank you very much for the honor that you have given me by presenting me with the Spirit of Portland Award. Thank you. Individual volunteers succeed best when they have wonderful and skilled leaders. I would like to mention some of the leaders that I have known during this particular past year. Bob Euland of the Hollywood Boosters. These names will probably be all familiar to you. Allison Stoll, the director of Central Northeast Neighbors, a very hard working person that holds us altogether out there in the northeast. Susan Hamilton, the past chair of the Madison South Neighborhood Association. She was the brains behind many of our projects and is still the guiding light with our new chairman, Ruth Hander. Dick Cooley, the Opportunity Gateway Pact chairman and the representative of the Portland Development Commission. The poem that we work on the Gateway Project from P.D.C. are all wonderful people with the very best interests of Portland at heart. Barbara Hawkshurst, the chairman of the Rocky Butte Preservation Society. We've done a great job on Rocky Butte. I know Commissioner Saltzman has been there, because I made him walk up to the top of the Butte one day. And if the rest of you haven't been there, try it sometime. It is a lovely park since we had it incorporated into the Portland Parks and Recreation Department. I'd like to mention Ron Klein, and there are others, also, from the Metro Parks and Greenspaces. I'm on their particular board, and I'm very interested in the areas that are about to be developed into parks by the Metro Parks Division. I will mention Alice Yates as the president of the Wilshire Garden Club. She has been chairman for quite some time and would like another will volunteer, but volunteers are hard to come by in some places. I would also mention David Evans, a very devoted person, with the Rose Center Salvation Army. Then last, we work closely with one of our favorite people, and that's Commander Jensen of the East Precinct, Portland Police. Thank you very much.

Katz: Thank you. [applause]

Francesconi: I don't see our next award winner. Is she hiding.

Katz: Steve is taking --

Francesconi: Barbara Walker?

Katz: Steve Weir.

Francesconi: What's your relationship to Barbara?

Steve Weir: Barbara Walker is on one of the originating founders. Unfortunately she's not going to be able to be here today. She had asked me to be the recipient of this award for her. And having said that, I'll read from the letter that I was sent --

Francesconi: Before you do that, I'd like to say something about Barbara. Not only a friend of mine, but is somebody a lot wiser than I, the saying goes, you know, we stand on the shoulders of those that came before us. This is a proud and happy moment for all of Portland Parks and Recreation. In a down economy, to have 65% of the voters say we want to maintain this system,

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and I thank all of you -- [applause] and I thank all of you, and the businesses that supported this, and libraries and commissioner Saltzman's children's initiative, but I say this with no exaggeration, Portland parks and recreation stands on the shoulders of barbara walker, at a time when many of our citizens, we didn't quite appreciate how important parks and open spaces were. And how important public access to our -- some of our most precious public land was. She did things like form the 40-mile loop. She's a founding member of the Portland parks board that we just created. She's been involved with the forestry commissions. She's done part of the Oregon recreations trail advisory group, the american forestry association, the founding member of the 40-mile loop land trust, and she still goes out and personally maintains trails herself. She's not only a visionary, but actually an implementer, and prods us, me, in government to make sure we do our part. But barbara walker is a terrific person. She's the number one citizen for all of Portland parks, and this recent victory is because of all the work that she and others did to kind of place this as an importance in our city. So I personal want to thank barbara walker. Now it's your turn. [applause]

*******:** Thank you very much for your faith in me. I'm honored by it. Thank you for honoring community leaders for their dedication to the community with your spirit of Portland awards. Portland is blessed to have so many. I'm surprised when I commit too many things at once. I worry that i'm not doing anything well. It's reassuring that it doesn't show. So many things I am working on are coming to a head in november -- the parks levy, as jim just mentioned, the public retention of public school surplus lands, north macadam, and choosing a design team for the tram. Whether p.d.c., the city, will commit to the east bank crescent park design, even if it must be done incrementally to name a few. I shall miss the ceremony and resolution of many things I care so much about, because I leave for a world forestry center board meeting and an extended tour in new zealand tomorrow for three weeks. Sounds like great volunteer time. [laughter] one last throughout. If I had proposed a winner, it would be joey pope for the steering parks 20/20 vision launching the parks board, moving on what needed to the chair the parks foundation, and working most diligently for Portland parks levy. With all graciousness, she should be our george russell nominee this spring. Thank you.

Francesconi: Tell barbara that joey was awarded the saul volunteer award, but she should also get that too, if barbara doesn't get it. Here, let me give you this presentation.

Katz: No, don't go away. [applause] you saw the way he took over the mic and -- that's what he does in his neighborhood. Steve weir is getting the other individual award. People who nominated you, steve, said that you're generous, you've got incredible skills, and you're a dynamo in your community. Steve is a business person. His business is wier's cyclery, and he donates goods for fund-raisers and he's a maintain in the bicycle community. So if you want to buy a bicycle, you want to fix a bicycle, you want to get equipment for a bicycle, weir's store is for you. He's an active activist in his neighborhood, and anytime he's at a meeting, he takes on the responsibility that's available for someone to take it on. Trails, land use, transportation, planning, and parks committee. Among his other commitments he chairs the caring community of north Portland, not a small task. He chairs the north Portland business association. He's active on the citizens working group with friends of trees and the lombard street fair. All of those activities he gives with his heart, with his hands, and his love for this community. And in addition to all of that, he still runs a business. So steve weir, we're very proud of you and very grateful to your efforts. [applause]

Weir: I have to say I was -- I was genuinely surprised when I was nominated for this award, being in my community, not only as a bicycle center, but as three generations there in north Portland at the same building, in the same location, living there and growing up there, it's only, I feel, not only

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my responsibility as a business and a resident, but to participate in these organizations, again, that I have the privilege to work with, great board members on the caring community, the north Portland business association, and the 40-mile loop that I got involved with when the bureau of environmental services took it upon themselves and the community to make the peninsula crossing trail and the improvements on the peninsula. I see a major theme here running, whether it's business or parks, and as I stand here before you I look at the peninsula that's out -- that's behind you there, where the confluence of both rivers, the beautiful park areas that are there, whether it be the columbia with marine drive, the willamette, cathedral park or kelley point park. I think that the area is -- is only fitting to come out and utilize it, and take advantage of all the recreational act there. Again, thank everybody on the board i've been fortunate to work with. I greatly appreciate it. Thank you. [applause]

Saltzman: Our next individual volunteer of the year is sharon darcy. Sharon can't be here today, so her daughter shelly is here to accept the award in her place. Sharon is being lauded for her commitment to seniors and youth. One of her projects, a program she created called potluck in the park, has served meals every sunday in o'bryant square for the past 11 years, reaching between 400 to 600 homeless or low-income persons each day. She prepares and delivers meals to seniors every weekend. She partnered with Portland public cools to create an alternative school for parenting teens, and continues to cook meals for the students once a week. She's also an active fund-raiser, along with another woman, we know, debbie mccabe. I would call them sort of the co-funders, and chief fund-raisers for the Portland relief nursery, which has been operating in the st. Johns neighborhood probably for about over a year, and just finally had the groundbreaking on their brand-new offices. The Portland relief nursery works with families and children that are at high risk for child abuse and neglect. It's a great program. And without sharon it wouldn't be here in Portland. Because sharon couldn't be with us today, shelly, her daughter, will be accepting this award on her behalf. Shelly has also been instrumental in making potluck in the park a success. I'd like to congratulate sharon and shelly for their hard work. [applause]

Shelly Six: My mom just wanted to me say a few words on her behalf. Very sorry she couldn't be here today and really honored to receive this award. My aunt, mary lou, just reminded me of a quote that my mom's mom gave to her, which was "there's never a problem she's encountered that couldn't be solved with food." and that's definitely words my mom has lived by, feeding homeless people and people in the community, and she especially like me to thank everyone, the literally hundreds of people who have been involved in all of her volunteer projects over the years who have made it happen and keep it going. Thank you on her behalf. [applause]

Sten: Our next individual award winner is jeanne rivers. Come on up, jeanne. [applause] there's some people here to celebrate jeannie with us. I think you'll find out why in a second. Her name is detox mom at the david p. Hooper detoxification center. I was trying to think if I could think of anything more important than helping me detox and using one of the person's lowest moments in life. If you think of that type of work and how important it is, and how difficult it is, and then then think she's been doing it for 25 years, it's phenomenal. She treats everyone with dignity and respect and always has a smile and kind word, and possesses what's known as an amazing ability to calm people down and to communicate in hard times. She actually helped begin the cheers program, which is a much more humane and better way that we bring people to the detox center at this point in time, and has a long-time rapport with the police and transient population. It's her warmth and her support that really has helped hundreds and probably safer to say thousands of people turn their lives around. And I don't know what could be more heartwarming and important than that. Not long ago, the hooper center celebrated its 30th anniversary. She's been there almost the whole time. She was given a standing ovation from over 1200 people, many past clients, who

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are now clean and sober thanks to her efforts and humanity and hard work really doing something that needs to be done with such a warm spirit. Jeanne, thank you very much. [applause]

Jeanne Rivers: I'm not -- I hope i'm not the first one that's going to cry here today. That's what I feel like doing. I feel so wonderful about this. And i'm deeply grateful for this award and -- this is where i'm going to cry -- I accept it in the memory of all the valuable men and women who have died in our community before people finally understood about their mental illness or addiction. Many, many of them were people I knew, and they suffered greatly. We don't allow people to sleep on the street all night on skid row anymore, but the same people hidden away in our neighborhoods still need treatment and housing. In this time of budget cuts, let's not forget them. They are our brothers and sisters, mothers and fathers, sons and daughters. As an employee of hooper center, I am first and foremost an employee of central city concern. I've been privileged to work under very fine committed directors at hooper center. They've been willing to trust be, advise me, listen to my ideas, and be my friends. So I want to honor richard harris, he had blackburn, and susan steiner. I've also been honored to have don clark attend with me today. He's a hero of mine. A thoughtful, pragmatic person with a heart who's done so much for the community. And I want to accept this award, along with the people I work with, and all the people who work with the population that i've worked with, because they work hard every day, and we don't do it to get a -- any kind of recognition, about it's sure nice when we do. So thank you very much.

Katz: Thank you. [applause]

Katz: Jeanne mentioned don clark. Don clark, will you stand up. Don clark in 1969 came knocking on my door and said "vera, you've got to do something about alcoholism. It is a crime in our city." he was a sheriff at the time. Correct, don? And he said "we need to do something about it." and so together we went down to the legislature. It's no longer -- it was no longer a crime. And we all worked together to make the detox center happen. So don clark, you were the inspiration for it. Thank you. [applause]

Saltzman: Our last individual volunteer of the year award is craig mosback. After ten years of nurturing the Portland farmers market, craig is stepping down as president. He has held a pivotal role since the market's inception 11 years ago. His successor, barbara, craig's biggest contribution has been his steady pursuit of the goal of building a bond between us city dwellers and farmers. It's resulted in a great Portland community asset. He is planning to remain on the board during the coming year to assist the future leadership and maintaining a solid vision of this objective. A personal note, when the city council gets out of session early on wednesday afternoons during the summer and the spring, the highlight of my week is going to the Portland farmers market. It's the one thing, guaranteed to put a smile on my face. So craig, thank you for all your hard work. [applause]

Craig Mosback: Well, this is really an honor. I'm personally very thrilled to be receiving the spirit of Portland award, but i'm also pleased that this means that everybody is recognizing that the Portland farmers market is a valuable community asset. A national expert said we have the best-run farmers market in the country. That couldn't be possible without excellent board of directors. Many you heard clapping there. And great staff, especially our market manager. And, you know, we need the support of citizens, government agencies, and the city council to make this thrive. And I thank you today for this special recognition. [applause]

Francesconi: Our last award before the mayor presents the mayor's spirit of Portland award is a special award, because it's to the neighborhood of the year. And this year I think we have four or five board members -- and this is really a hard one, because we have terrific neighborhoods, but could the board of the bridlemile neighborhood association step forward. That's great. Now this is

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a special group. In addition to doing, you know, basic, but important things, like cleanups and parks and sidewalks sitings, documenting kind of historical resources in the neighborhoods, they also do some extra special things. And one of them is they really believe in empowering -- in leadership, developing leadership. And so -- at least that the way they put it. So anyway, they share -- they share the chairmanship. They have a rotating system in sharing the leadership. But they've also done other important projects, one of which i'm personally grateful to you, which is trying to help off-leash dog areas. We appreciate your help in that. They always lend a strong voice to concerns which many neighborhoods and others had about working with the schools on the surplus land proposal. Because of your efforts, we're working much more closely with the school district. We're going to be able to solve this. It was because of your efforts and other neighborhoods. They also work with linda bonder to install a new playground in hamilton park. These are just a few things they've done in the last few months. So congratulations to you. [applause]

Rich Adelman: I guess i'm the designated hitter. My name is rich adelman, and we formed bridlemile neighborhood association in 1997. We were split off from bridlemile/robert gray. We're actually one your newer neighborhood associations. And we really owe our organization to sweeney and I dedicate a lot of our help and efforts to sylvia bogart, leonard gard, and ginny stromer, with sweeney, who really were instrumental in helping us to get organized. And the reason we're organized the way we are is because nobody told us we couldn't do it that way. And so it's worked out well. We share the load. And we actually have fun doing it. And we're quite honored to receive this award. And I think we're actually following in on the coattails of linda bonder. She's -- she's one of our own in bridlemile and has done an incredible job to help us all pull together. So the award really goes to all of us, goes to all of our neighbors in bridlemile. Thank you.

Katz: Thank you. [applause]

Katz: All of the award winners that you just saw were selected by a selection committee of close to 15 members. But I do get the ability to select winners from this community all by myself. And I ponder about who's to get this spirit of Portland award, and it became very clear when I realized that we were losing three members of our community to retirement or to another life in another future -- and another future. And the arts community is going to change dramatically in the next couple of years. And so I made a decision that we were going, as a community, to celebrate the service of three leaders of our institutions that have raised the bar for this community and have also clearly understood the importance to educate this community and the state of Oregon about the importance of art. And we do finance and give substantial resources over the years to these three institutions. And because of that, they've been able to open up their doors and open up their service to the community free of charge. So today we're honoring the Oregon symphony director, the Oregon ballet director and the Portland opera director. We're going to be losing all three of them, unfortunately. So the first one is jimmy depriest. Jimmy depriest could not be here today. And I will -- he's asked me to accept the award for him, but let me just read a little bit about what he's done. He served this community for over two decades. Over two decades. As music director and conductor of the Oregon symphony. Jimmy was not only Oregon's most recognized cultural icon, but also one of the most beloved citizens. 2002 and 2003 season marks his last season as music director. Though he'll continue his relationship with the orchestra and the community in a new title, in a new role as laureate music director, a title befitting many of his contributions and achievements. I think it's fair to say that during his 23-year tenure as music director he's guided the Oregon symphony to major orchestra status. I think I can honestly say world class status. He's raised the bar too them and he has raised the bar for us. We now have a national reputation of

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quality and innovation for this orchestra. He's also increased levels of concert activity and even greater service in the areas of education and community programs. For those who are fortunate to have tickets for Saturday night, also listen to Jimmy's mini series and conversations with the audience that are absolutely charming. As you all know, we have three -- three evenings in the summer where the orchestra provides symphony in the park free of charge to the neighborhood parks and one to the waterfront park with the National Guard and the -- what do we call them? 1812 Overture and the loud noises that I think squares the entire community. So Jimmy Depriest, you're not here. We love you dearly as a community. We wish you a very, very successful year and wish you much, much luck as you continue your work, as you continue your recordings, and as you continue your travels around the world. So let's thank Jimmy Depriest. [applause]

Katz: The next individual I think is here's. James Canfield? [applause] come on up. He's a little younger, so the biography's going to be shorter because there's more to come.

*******:** Make up for in height.

Katz: You make up for it in height. James Canfield has been the artistic director of the Oregon Ballet Theater. People describe his work as daring and inventive choreography, sometimes risky, sometimes controversial, but always, always challenging to not only the dancers, but to the audience. He's infused Oregon and the city of Portland for the love of the dance. He's been honored for his outstanding service to Oregon's children. A little bit about James. He received dance training with the Washington Ballet. He joined the Joffrey Ballet Company for five years as dancer, and then he came to us. Many of you might not know, but he took the ballet company to New York, and they had a series in New York City. And he left, as he's leaving the ballet, he's left the ballet company with a wonderful new facility and a new home. He also has introduced, since 1995, O.B.T. Exposed to the Portland community. It's part of what he's given us, is the ability to watch him and the dancers perform and study and work through choreography with him on the park blocks, and it's free and open to the public. This year -- it says in my notes, James, that you're retiring. I crossed that out and I just said "he's leaving us after 13 years of service to a wonderful future that hopefully he'll come back and let us where he's going and what he plans to do." So James Canfield, thank you for giving this community and the state of Oregon a ballet company. [applause]

James Canfield: I noticed the clock's not up here today. So I'm going to take full advantage of that. Wow. What great company to be in here today. And what a great community to have been a part of. For the 15 years that I've lived and worked in this community as a dancer, a choreographer, an educator and dreamer I have been the one awarded with endless opportunity and support from the community to help build and establish what is Oregon Ballet Theater. In this position and capacity, I have learned and experienced more about the human spirit than I thought possible. And to a couple of colleagues, I know that we -- we have the park blocks on Wednesdays, when the farmers market is this, so thanks for moving up the blocks, and then the meals, I know we replaced that, but thank you very much for doing that. And glad to know that we could work together as a community to make that happen for all of us. But dance is the language I understand best, and my hope is that during my tenure this community has been touched physically, emotionally, and spiritually by -- and from its vocabulary. I could not write a list of people to thank, because it -- it hasn't been a single person whose work and effort have created what is Oregon Ballet Theater. The volunteers, the administrative professionals, and the dancers are endless. And today there are dancers here, there are the volunteers, there are board members, and there are staff here. And they are people behind the scenes that also make what is Oregon Ballet Theater. Those people are behind the scenes people, but there's three people who are behind-the-scenes people in my personal life, that without them, and standing on their shoulders, to what they bring to me in human

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need, in times when i'm down and i'm depressed, girl that's been with me, dancer in the company, tracy taylor from the inception of Oregon ballet theater, a friend who I consider my brother, tim garrison, and william clubfelter who has put up me with each night to all my problems and depressions. So there are people behind the scenes, but today in the spirit of thanksgiving, to you, mayor Katz, and to the city council, i'm grateful, i'm honored for your vision, for your support, and your recognition for this award that goes to so many people that I can't even say, thank you very much. [applause]

Katz: Thank you. And good luck to you.

Katz: Thank you, james. The third person that we're losing is the general director of the Portland opera, robert bailey. He couldn't be here, but jeff evershed is here. Come on up. Robert bailey now is in his 21st and final season as general director of the Portland opera association. He's directed the company productions that received critical acclaim and directed a number of productions throughout north america and europe as well. Robert is known in arts administration circles throughout the united states. He served as an evaluator for the n.e.a., as a judge for the metropolitan opera's regional auditions and is a member of the board of directors of opera america, and something I didn't know, that he's currently serving on p.s.u.'s arts advising board. The honor of arts and letters was bestowed on him in 1998 by the french government for his contribution to the arts in Portland and in france. And I understand he's retiring and is going to live in france. He's retiring at the end of this season. Not only has he proved innovative programing, but brought new talent, new works, and probably for many of them, one of the most important things, he shored up the financial condition of the Portland opera. So robert bailey, wherever you are, thank you, have a wonderful season, and jeff is here to accept the award for you. [applause]

Jeff Evershed: Mayor Katz and members of the council, on behalf of robert bailey, I gratefully accept this award. He's in japan, singing the praises of Portland and Portland opera as we speak. Robert did want me to be certain to thank the city for its undying support of opera and the arts. For that we're grateful and thank you. He also wanted me to be certain to mention, and thank you, and give thanks to the many volunteers and board members who have served him and this community over the past 21 years. For that he says thank you, and thank you for this award.

Katz: Thank you. Thank you, everybody. [applause] thank you, everybody, for being here, for the 2002 spirit of Portland awards. If you go down to the first floor in our light court, there'll be refreshments and a nice way to celebrate everybody being here and to celebrate the city. Thank you, everybody, and we stand adjourned. [gavel pounding]

At 4:23 p.m., Council adjourned.