

#### **REPORT TO COUNCIL**

DATE:	August 16, 2017	
то:	City Council	
FROM:	Lauren McGuire, Parks Development	Program Manager
SUBJECT:	Year Two Report on the \$68,000,000 Obligation Bond (Report)	Parks 2014 General

We are pleased to submit for your consideration and acceptance the Second Annual Report on the Parks 2014 General Obligation Bond. The purpose of this report is to summarize and share with the public the current status and challenges of the second year of this Bond Program.

The second year of the 2014 Parks Replacement Bond Program built on the first year's foundational work, with the Bond Team moving several Bond Phase 1 projects forward through design, permitting, construction, and completion. As of July 2017, all 34 Bond Phase 1 projects are underway. Eight projects have been totally completed (three of which were condition assessment studies), and significant progress has been made on the remaining 26 projects in Phase 1.

Concurrently this year, the Bond Team has worked extensively with both internal and external resources to identify and scope projects to be completed under the Bond Phase 2 Project List. Outreach efforts included numerous community outreach events with Neighborhood Coalitions, Town Hall stakeholder meetings, committee meetings, web postings and informational publications.

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PARKS REPLACEMENT BOND



ParksReplacementBond.org



This Parks Bond Annual Report Year 2 includes detailed information about the Bond Program investments and performance including our progress, our challenges and our public outreach/transparency efforts. This information will be shared with the public in many ways. A short report version will be printed in English and Spanish and made available through community centers and Portland Parks & Recreation events this summer. The attached longer report version will be shared with the Bond Oversight Committee, the media, key stakeholders, the Parks Board, and any resident who requests a copy. The entire report will also be available on our website.

The Bond Oversight Committee will use this report, along with their own independent research and analysis, as a basis for their review of our performance which they will share with you in the fall.

Portland Parks & Recreation will continue to report back on an annual basis on our progress made on the 2014 Parks Replacement Bond. We are all grateful that the voters have placed their trust in our work, and we look forward to celebrating the many re-openings of renovated pools, playgrounds, and other Bond improvements with the community.

Sincerely,

Lauren M. McGuíre

Lauren McGuire Parks Development Program Manager

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## **PORTLAND PARKS & RECREATION**

Healthy Parks, Healthy Portland





Note: Information in this report is accurate as of June 30, 2017

# PARKS REPLACEMENT BOND ANNUAL REPORT

Dear Portlanders:

Thank you once again for demonstrating your commitment to fixing the most critical safety and repair needs in our parks by supporting the Parks Replacement Bond in November 2014. In this second year of Bond projects, we've seen Loos installed at Parklane and Wilkes Parks, extensive repairs completed at Matt Dishman Pool and Spa, and a new roof replacing 1920s cedar shingles on the much loved Sellwood Pool Bathhouse. As we write this, visitors to Washington Park's International Rose Test Garden are enjoying recently completed accessibility improvements, construction is happening across the city from Lents Park to Pioneer Courthouse Square, and design is underway for new playgrounds at Lynchview and Creston Parks.

In Phase 1 of the Bond, \$47.6 million was allocated to 34 projects across the city. An important milestone reached this year was determining how the remaining \$20.4 million of the Bond will be spent in Phase 2. After conducting an asset management study to determine the most necessary repairs in our parks system, we developed a proposed Bond Phase 2 Project List. We then asked you, our community, to review this list. We want to thank everyone who took time to participate in this process. Your insights were invaluable in finalizing the list.

As your Parks Commissioner and Parks Director, we know it is important to be transparent and accountable in how we are allocating the Bond funds and fulfilling our promises to Portland voters. In this report, you'll find details on the status of Phase 1 and 2 Bond projects.

Thank you for your continued support!

Sincerely,

Commissioner Amanda Fritz

Mie Abbate

Portland Parks & Recreation Director Mike Abbaté

For more information about the Bond, visit ParksReplacementBond.org.

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Playgrounds

Phase 1: Couch, Creston, Kenton, Lents, Lynchview, North Park Blocks, Ventura Parks Phase 2: Gabriel, Gilbert Primary, Glenhaven Parks



Play Pieces

Phase 2: Albert Kelly, Argay, Berkeley, Bloomington, Colonel Summers, Flavel, Fulton, Hancock, Irving, Knott, Laurelhurst, Mt. Tabor, Pendleton, Sewallcrest, University Park, Washington, Wilkes, Wilshire, and Woodstock Parks



#### Trails and Bridges

Phase 1: Forest Park: Maple Trail, Forest Park: Lower Macleay Trail, Springwater Corridor Phase 2: Foley-Balmer Natural Area, Marshall Park, Springwater Corridor Bridge #140



Pools

Phase 1: Grant Pool, Matt Dishman Pool, Peninsula Pool Feasibility Study Phase 2: Peninsula Pool

#### PCS

Pioneer Courthouse Square Phase 1

Measure 26-159				
		O O O U IFO	26-1	50
	IVI	easure	20-1	39

Referred to the People by the City Council BALLOT TITLE

Bonds to fix playgrounds, trails; improve park facilities, safety, accessibility.

Question: Shall Portland fix, improve park facilities by issuing bonds estimated to maintain current tax rate; require audits and public oversight? If the bonds are approved, they will be payable from taxes on property or property ownership that are not subject to the limits of sections 11 and 11b, Article XI of the Oregon Constitution

**CITY 0** 

Summary: Measure would authorize \$68,000,000 in general obligation bonds for Portland Parks & Recreation facilities. Because previous bonds are scheduled to be repaid, City's parks bond tax rate is not expected

Anticipated projects include fixing, improving:

- .....- 10 to 20 play areas currently closed, at risk of closure, or deficient, including Couch, Creston Kenton, Lents, Lynchview, North Park Blocks,
- Ventura parks
  Trails, bridges, including in Forest Park
  Community pools, including Matt Dishman,
  Peninsula, Grant
  Sellwood Park buildings, Rieke Field, Multhomah
  Arts Center, St. Johns Community Center
  - Restrooms, roofs, other deficient parks, structures
  - Pioneer Courthouse Square failing structures, leaks,
  - Barriers to accessibility for people with disabilities
    Park maintenance facilities to address worker safety,
    efficiency

Funds are for repairs and other capital costs, not park operations. A five-member oversight committee will review bond expenditures, provide annual reports. Bonds may be issued in multiple series; audits required.

#### EXPLANATORY STATEMENT

This Measure would allow the City of Portland to issue up to \$68 million in general obligation bonds and to use the money from the bonds for capital costs, including repairs and improvements, for facilities owned or operated by Portland Parks & Recreation. The projects to be funded by this measure are planned to include, but are not limited to: fixing or improving play areas that are either currently closed, at fisk of closure, or deficient, in up to twenty (20) parks; repairing, replacing or improving trails and bridges in parks, including in Forest Park; repairs to community swimming pools at Matt Dishman Community Center, Peninsula Park and Grant Park; capital repairs to Sellwood Park buildings, Rieke Field, Argay tennis courts, the Multhomah Arts Center and St. Johns Community Center; fixing, improving and building restrooms at Bloomington, Couch, Colonel Summers, Ed Benedict, Glenwood, Lynchview, Mount Tabor, Parklane, Ventura and Wilkes Parks; fixing, replacing and improving roofs, and other deficient parks, park structures and park equipment; repairing leaks, cracks and failing structures at Pioneer Courthouse This Measure would allow the City of Portland to issue up Square; removing barriers to accessibility for people with disabilities; and making improvements, repairs or renovations efficiency.

**NO ARGUMENTS IN OPPOSITIC** 

## PORTLAND

All of the funds would be used for capital repairs and other capital costs, not for day-to-day Parks operations.

An oversight committee will be appointed to review bond expenditures and to report annually to the Council. The Measure also directs the Council to provide for performance audits to ensure that projects funded by the bonds are consistent with voter intent.

In 1994, the voters approved a bond measure for parks and recreation. The final payment on the bonds authorized by that measure will be made before taxes are levied to pay principal and interest on bonds authorized by this Measure. The City estimates that the tax rate on the bonds authorized by this Measure will not exceed the rate levied in the last year of repayment of the bonds authorized in 1994, which is estimated to be \$0.0877 per \$1,000 of assessed value, or approximately \$13 per year on a home with the median assessed value of \$152,890. Taxes imposed to pay the principal and interest on the bonds would not be subject to the rate limitations of \$ections 11 and/or 11b of Article XI of the Oregon Constitution. If this Measure is not approved, taxes for repayment of parks bonds will not be assessed, once taxes have been collected for the final repayment of the outstanding bonds.

.....

Submitted by: City of Portland City Council

Commissioner Amanda Fritz

## 

### Restrooms, Other Urgent Repairs

Phase 1: Argay Park Tennis Courts, Bloomington Park Restroom, Couch Park Loo, Colonel Summers Park Loo, Ed Benedict Park Restroom, Glenwood Park Restroom, Lynchview Park Irrigation, Mary Rieke Soccer Field, Mt. Tabor Summit Restroom, MAC Seismic Study, MAC Cottages Study, Parklane Park Loo, Raymond Park Loo, Sellwood Pool Bathhouse Roof, St. Johns Community Center Roof, Ventura Park Loo, Wilkes Park Loo Phase 2: Fernhill Park, Matt Dishman Community Center, Montavilla Community Center, Multnomah Arts Center, Pier Park, Sellwood Park Kitchen Roof

## ð

#### Accessibility

Phase 1: Washington Park Rose Garden Phase 2: East Portland Community Center, Mt. Tabor Park, Multnomah Arts Center



#### Protecting Workers

Phase 1: Mt. Tabor Yard, Delta Park Urban Forestry Yard

IN TO THIS MEASURE WERE FILED.

## Investment

## Pools

Prevent emergency closures, stop water leaks, improve water conservation and energy efficiency



## Playgrounds

Replace or build 10 to 20 play structures that are closed, at risk of closure, or deficient



## Play Pieces

Replace equipment that needs repair and/or has tested positive for lead-based paint; address drainage and replace wood fiber play surfacing



## & Accessibility

Remove access barriers in parks throughout city; recent report found tens of thousands of barriers across park system



## **Trails and Bridges**

Preserve access to natural areas and open spaces by repairing trails and bridges



## Restrooms, Other Urgent Repairs

Prevent closures, replace and repair restrooms, roofs and other failing structures throughout the system



#### Protecting Workers

Improve safety, make critical upgrades; fix leaking roofs, update equipment at maintenance facilities

#### PCS

#### Pioneer Courthouse Square

Replace failing structures, fix leaks and cracks, make improvements at most-visited park

## Additional Investments

PP&R and its partners invest other funding sources for growth projects and other improvements which are not the focus of this Bond.





## The Bond opens doors for minority contractors

The Parks Replacement Bond, along with its visible benefits in Portland parks, offers many opportunities and experiences for small local businesses.

Nate McCoy is working to make sure minority contractors can actively participate in these opportunities. He's Executive Director of the local chapter of the National Association of Minority Contractors (NAMC). Some of NAMC's 42 members–African American, Native American, Asian, and Hispanic–are small businesses new to government contracting, while others are more experienced. Nate helps them navigate the proposal process and connect with public agencies and large general contractors.

As a black man, architect, construction project coordinator, and lifelong Portlander, Nate speaks from experience when he says, "Minority contractors have typically been disconnected from construction opportunities on public or private projects." He works with PP&R to ensure language in proposal requests offers opportunities for emerging businesses, with a focus on the community benefits a local contractor can bring to a project.

Nate wants to ensure that a significant percentage of Bond contracts be awarded to the "M" in D/M/W/ESB (Disadvantaged, Minority, Women-Owned, and Emerging Small Businesses). He is optimistic and points to the Bond's Parklane Park Loo Project which used a minority-owned business as a recent success. While large general contractors have 300 to 400 employees, the largest local NAMC minority contractor employs 65. "The Bond is a good fit for NAMC members because it gives them the chance to work on smaller-scale projects," Nate says. "There are lots more opportunities for maintenance contracts, compared to the high visibility projects that require a large company infrastructure."

Nate grew up in inner Southeast Portland. His mom could step out on their front porch on Southeast 20th Avenue and call him home from Colonel Summers Park. There, in the Buckman neighborhood, he was fascinated by the bay windows, turrets, and decorative millwork of nearby Queen Anne Victorian homes. Summer art programs at the park fanned that flame. "By age seven," he says, "I knew I wanted to be an architect."

Today, Nate's passionate about helping minority contractors benefit from Portland's growth. In work done for the Parks Replacement Bond, he notes that they can gain experience and connections. "The Bond opens doors and awareness of future projects."



## Investing in our local community

Portland Parks & Recreation (PP&R) has ambitious goals for ensuring that disadvantaged, minority, women, and emerging small businesses (known as D/M/W/ESB firms) have the opportunity to design, bid on, and construct Bond projects. The Bond Team continues to engage in extensive outreach to ensure that local firms and companies are aware of the consulting and contracting opportunities. Specifically, the Bond Team has been working with the National Association of Minority Contractors—Oregon Chapter (NAMC-Oregon) to provide focused outreach to local minority contractors. The Bond Team has also partnered with the City's Prime Contractor Development Program (PCDP) for the construction of multiple Bond projects, including the Loos at Colonel Summers, Parklane, and Wilkes Parks; the restroom at Mt. Tabor Summit; the playground at Lents Park; and the tennis courts at Argay



Park. The PCDP creates prime contracting opportunities with the City of Portland for state-certified D/M/W/ESB firms. These contractors are provided technical assistance and educational opportunities in different areas of work, increasing their ability and capacity to perform work on other City public works projects.

By utilizing organizations like NAMC-Oregon and the PCDP, the Bond has been able to successfully surpass PP&R's D/M/W/ ESB utilization goal of 20%. Since July 2015, Bond projects have awarded 43% of professional design services and construction work to certified D/M/W/ESB firms. The Bond Team intends to continue this upward trend by employing certified firms for Bond project work wherever feasible. Portland Parks & Recreation was the recipient of the 2016 NAMC-Oregon Agency Leadership Award for the Bond's commitment to D/M/W/ESB contracting.

% of all Bond contracts awarded to D/M/W/ESB since start of Bond

Goal	<mark>20%</mark>	
Actual	43%	



Washington Park Rose Garden

## Ongoing need for maintenance funds

Though the Bond program is making significant improvements across the city, it is only a first step in addressing a long backlog of critical repair projects. PP&R faces an estimated \$250 million funding gap for major maintenance needs over the next 10 years in our community's parks, community centers, and other facilities. Additional funding will be critical to ensuring that our parks facilities remain safe, accessible, and enjoyable for all Portland residents and visitors. PP&R is working hard to ensure that current Bond funds are used wisely, and that projects funded maximize benefits to the greatest number of park users. The \$68 million in Bond funds will not fix all of the maintenance backlog, but it is vital to fixing, upgrading, and replacing the most crucial of these needs.



Washington Park Rose Garden

## Much-used Ventura Park gets innovative improvements

Once a more rural counterpart to closer-in Portland neighborhoods, East Portland has some catching up to do in terms of investments in its parks. But, thanks to the Parks Replacement Bond, East Portlanders will soon see a lot of major improvements in local parks. By late 2017, Ventura Park, on Southeast Stark at 113th Avenue, will be home to two new features: the city's first PlayForm7<sup>®</sup>, an innovative play sculpture by Playworld<sup>®</sup>, a division of PlayPower<sup>®</sup> Inc., and an ultra-functional Portland Loo that replaces severely overused portable toilets.

Arlene Kimura has devoted the past quarter century to volunteer work with an eye on improving East Portland through public investments. She has represented her community's needs through her service on the East Portland Action Plan, the East Portland Parks Committee, and as chair of the Hazelwood Neighborhood Association. Home to Ventura Park, Hazelwood is one of Portland's largest and most diverse neighborhoods, running from Halsey to Division Streets between 96th and 148th Avenues.

"More and more things are happening at Ventura Park," Arlene says with pride, as she ticks off its many uses: the Free Lunch + Play program serves 200 kids for 60 days each summer, the Portland Slavic Festival brings in 10,000 visitors each July, and an August concert series she helped organize attracts 500 to 800 people per event. Many neighbors bus, bike, or walk to the park to use its playground, walking trails, and bike pump track. With a bus stop on its south boundary and a network of paved paths on flat ground, much of the park is accessible. The 30-year-old playground, however, has been an exception. With Bond-funded improvements to park paths and the installation of new accessible playground surfacing, the improved playground will challenge kids of all abilities.

When Arlene heard that Portland Parks was partnering with Playworld and the Design Museum Foundation on their Extraordinary Playscapes exhibit at the Pacific Northwest College of Art, she requested that the PlayForm 7 be permanently installed at Ventura Park. This play piece riffs off the idea that kids love to play on public sculptures. At last count, kids have found 42 ways to use its slacklines, towers, and ropes. "We are really pleased to get this unique playground," she says. "Many of our families have kids, and other neighborhood parks don't offer as much for families to do."

Arlene joins her neighbors in their excitement that Ventura Park will be seeing upgrades. "Ventura is a well-used park that's worthy of public investments. With the Bond improvements, residents really feel like they are getting something for their tax dollars."



## Transparency

Our parks belong to everyone. Portlanders are proud and passionate about our park system. At PP&R, staff works hard to reflect the community's needs and desires when creating or renovating a park asset. When voters expressed overwhelming support for the Parks Replacement Bond in November 2014, it showed the desire to continue investing in a much-beloved park system, so that our parks will be there for generations to come.

An initial extensive outreach process helped garner support for the Bond initiative, and community engagement helped direct the formation of the Bond Phase 1 Project List. That list allocated \$47.6 million of the total \$68 million Parks Replacement Bond funds. Communication efforts for the Phase 1 Project List included several individual stakeholder meetings, a Town Hall, and surveys drawing more than 2,800 participants.

Over the last year, PP&R staff has done a significant amount of work to identify and scope the Bond Phase 2 Project List, to utilize the remaining \$20.4 million of the Bond funding. Public outreach efforts for the Bond Phase 2 Project List included:

- 6 Neighborhood Coalitions meetings
- 2 Town Halls
- 1 Portland Stand with Refugees & Immigrants event
- 1 PP&R Parks for New Portlanders Youth Ambassadors meeting
- 2 Parks Board meetings
- · 2 Bond Oversight Committee meetings
- 1 Budget Advisory Committee meeting
- · Online comment form and responses to all comments
- Email notifications
- Annual Report 2015-2016
- Oversight Committee Report 2015-2016
- Website updates







In June 2017, City Council unanimously supported the Bond Phase 2 Project List and authorized the issuance of the remaining Bond funds to complete the work.

Community participation and outreach for the next year will build on previous work. Project-specific outreach, including advisory committees and public meetings, will help ensure that improvements meet the needs and expectations of the community.

## **Oversight Committee**

In Year 1, as required by the Bond language, a five-person Oversight Committee was established by City Council with a core mission to ensure that PP&R was delivering projects as promised to voters, maintaining fiscal accountability for Bond expenditures, and being transparent with the community. The Oversight Committee was also tasked with creating a report on the Bond Team's performance annually to City Council. In Year 1, the Committee fulfilled its mission and authored the Bond Oversight Committee Annual Report 2015-2016. In Year 2, the Committee had one member change. Ken Richardson, superintendent at David Douglas School District, was appointed to the committee to replace Don Grotting, who took a new position at Beaverton School District. The five committee members now are:

- Dion Jordan, Chair
- Jonath Colón
- Karen Loper Tracy
- Ken Richardson
- Zari Santner

The Oversight Committee's Year 1 report made two recommendations to PP&R:

- 1. Establish a program-wide contingency fund for Bond Phase 2.
- Demonstrate the effectiveness of efforts to be transparent with the community.





ParksReplacementBond.org



Hits to individual Parks Bond project webpages



In response to the first recommendation, PP&R established a \$2 million Bond contingency fund using a portion of the remaining \$20.4 million of Bond funds. This contingency will be used to ensure that projects required by the Bond language are completed, and that promises made to Portland voters are fulfilled.

In response to the Committee's second recommendation, PP&R is working to establish metrics that not only illustrate the Bond Team's efforts to be transparent, but also the effectiveness of those efforts. To measure how well outreach strategies have worked, the Bond Team is developing a survey tool to measure which communication tools work best.

The Oversight Committee continues to meet quarterly, and members of the public are welcome to attend. Details regarding upcoming meeting locations, past meeting notes, and reports can be found online at ParksReplacementBond.org. The Year 2 report will be available online in fall of 2017.



## In Northwest Portland, students help design an inclusive playground

In Couch Park, an old wooden play structure was the domain of Max Nathe and other students at Metropolitan Learning Center (MLC), the public school next door. They would eat lunch under the slide, collect horse chestnuts, and set rules for games on what they called the "top tower."

When PP&R announced it would replace the play structure, Max, then a sixth grader, and his mom Lauren got involved. Their goal: an inclusive play space for all ages and abilities in one of Portland's most densely populated neighborhoods. With its many apartment buildings and grand old homes converted to offices, the Historic Alphabet District is rich on history but has few backyards and just one park, Couch Park, for people to gather and play at.

Max, Lauren, and other neighbors are working with PP&R to enhance this urban gem by helping create the inclusive playground. They've raised \$500,000, via a partnership of Harper's Playground and Friends of Couch Playground, to supplement improvements funded by the Parks Replacement Bond.

And Max, along with another MLC student, joined the playground's project advisory committee, giving PP&R and the design team ideas based on his years playing there with his friends and watching how other kids played there. He's happy with the results: "We helped create a design that would best support everybody in the community."



## Performance

## Second year of implementation

Year 2 of the Bond was a busy one for the Bond Team, building on the first year's foundation work and moving Bond Phase 1 Projects forward through design, construction, and completion. The Bond Team is pleased to report eight projects are now complete (three of which were condition assessment studies), and significant progress has been made on the remaining 26 projects in Phase 1.

Tasks completed during Year 2 include:

- Project Work. All 34 Bond Phase 1 projects are now underway or complete.
- Asset Condition Assessments. PP&R staff conducted system-wide asset condition assessments of playgrounds, bridges, pools, and roofs starting in late 2015. The focus of the assessments was to identify park assets that were in critical need of repair or replacement and highlight those that would have the greatest impact in the event of failure. The potential project list was far more extensive than available Bond funds could address.
- Bond Phase 2 Project List. The creation of the Bond Phase 2 Project List was a major accomplishment for Year 2. The following steps were completed to develop this list:
  - Asset Management Assessment. Staff determined which park assets were most likely to fail and which were most likely to cause difficulties if they did fail.
  - **Project Ranking.** Staff created a ranking of the potential projects to repair failing park assets. The ranked list was further refined using an equity rating to ensure a fair distribution of projects geographically throughout the city and to target projects in diverse, underserved, and low income neighborhoods with a high percentage of youth.







19 Projects ahead of or on schedule

- Development Of Project List. Staff created the Bond Phase 2 Proposed Project List by reviewing the original criteria used to develop the Phase 1 Project List, analyzing what was promised to voters in the Bond language and what remained to fulfill those promises, and using the information gathered in the asset management assessment.
- Scopes And Costs. Staff developed potential project scopes, prepared cost estimates, and identified associated code and permitting issues for all potential projects.
- Public Outreach. Staff vetted the proposed Bond Phase
  2 Project List with the public (described in detail in the Transparency section).
- Approval By Council. Staff took the proposed Bond Phase 2 Project List to Council for approval on June 21, 2017 in conjunction with the City of Portland's Debt Management Group's approval to issue the remainder of the 2014 Parks Bond to pay for projects in the future. Both Council agenda items were unanimously approved.
- **Project Tracking.** Established project tracking systems continue to be used and refined to track project scopes, schedules, and budgets for active Bond Phase 1 projects.
- Public Involvement. The Bond Program public involvement and communications plan continues to be implemented both for the individual Bond Phase 1 projects and for the Bond Phase 2 Project List.

A team of five project managers oversees the Bond work from design to construction. Two landscape architects and three civil engineering professionals bring a broad set of experiences from private and public practice. These five are supported by a Management Analyst, Senior Management Analyst (procurement/financial specialist), and a full-time liaison from the Community Relations Team. The Bond Team is organized to work alongside the PP&R Capital Improvement Team. 15.9 million dollars spent to date

**6**.6% Cumulative percentage of funds spent on administrative costs A vision statement and set of eight goals continue to guide the Bond Team's work:

#### **Vision Statement**

We support our City and its livability and values by renovating parks and park facilities in a way that is true to the focus on urgent needs, replacement, and reinvestment in key services. We plan to exceed our community's expectations for superior services, sustainable resources, and efficiency.

#### Goals

- 1. Deliver the Bond projects on time or early, and on budget or below.
- 2. Stay true to the scope language as defined in the Bond's legal framework.
- 3. Uphold the highest standards of transparency, accountability, and responsiveness to community input.
- 4. Deliver projects that are aligned with best practices in play and recreation environments, durability, maintainability, design, and local context.
- Strive to exceed the goals for equity by increasing opportunities in public purchasing and contracting. Explore opportunities to be inclusive and welcoming to under-represented communities at every step of project implementation.
- Use the opportunity of the Bond efforts to communicate a larger message about PP&R: how it currently serves the community and its current condition.
- Deepen the relationship with other parts of PP&R by including internal stakeholders early and often in a project's refinement and implementation.
- 8. Build a team within PP&R that is respectful, supportive, engaged, and collaborative.



Lents Park Playground in construction

In addition to the vision and goals, the team adhered to the established Fiscal Policies that guide how budgets are tracked and managed. These policies are listed below. For a full description, refer to the 2015-16 Parks Replacement Bond Annual Report.

- 1. Each project will have a well-defined scope and budget.
- Each project will have a clear project budget outline when project assignments are being made.
- 3. Each project budget will be peer reviewed.
- 4. Project contingencies will be released over the life of the project.
- 5. Each project needs to stay true to the initial project scope and budget unless a documented scope change is approved.
- 6. Project funding will generally remain intact within project themes.
- 7. General program contingency will be managed by the Bond Program Manager.
- 8. The Oversight Committee will be up updated regularly.
- 9. Project budgets will be reviewed annually.
- 10. The Bond spend-down rates will be monitored closely and targets should be achieved.
- 11. Overhead coding needs to be monitored closely.
- 12. Earnings on Bond Fund investments will be used for project completion.



Washington Park Rose Garden

## It's where the people are

The great urbanist William Whyte wrote, "What attracts people most, it seems, are other people." Ten million of us visit Pioneer Courthouse Square each year to attend one of its 300-plus events, get travel information, meet a friend, or have lunch on the steps while watching the human parade.

Harriet Cormack is one of the people who has helped ensure this legacy is enjoyed by many more people for generations to come. She heads the Facilities Committee for Pioneer Courthouse Square, Inc., the nonprofit that manages the Square's nonstop docket of events. A passionate urbanist with a 30-year history of residential and mixed use development, Harriet, along with her committee, drafted the statement of need that resulted in the repairs funded by the Parks Replacement Bond.

After 33 years of near constant use, the Square desperately needed repairs. "The Square was decaying, and we could have lost it," Harriet says. The membrane under the famous red bricks has been leaking for years, allowing rainwater to drain down into underground offices, retail spaces, mechanical rooms, and restrooms. Three hundred thousand visits per year to the overtaxed restrooms had taken a toll, and the facilities were not entirely ADAcompliant.

Bond funds are being used to replace the membrane and bricks disturbed in the process, repair the heating and ventilation system, and upgrade the restrooms—some of the busiest toilets in the city. In the peak use of the summer months, they're used by over 40,000 people per month: international travelers, locals who work nearby, families, and people of all ages.

"The restroom upgrade," Harriet says, "mirrors society's changes toward greater gender sensitivity and accessibility for all." Eleven private all-user stalls ensure that everyone who visits the Square has their needs met.

Pioneer Courthouse Square, known fondly as our city's Living Room, is where Portland says, "Welcome! We're glad you're here."



## **Performance overview**

The first year of the Bond established performance measures that focused on three key indicators: schedule, budget, and scope. Voters expect these three areas to be responsibly managed by PP&R throughout the life of the Bond Program. In the second year of the Bond, the Bond Team continues to carefully manage project schedules, budgets, and scopes. Bond staff also remains true to the goal of "Fixing Our Parks" by not only repairing but actually making Portland parks better, more accessible places for everyone. One recent example is the Lents Park Playground project; it replaces an aging play structure with a modern playground that offers increased accessibility for all.

Matt Dishman Pool & Spa (before)

Additionally, this past year staff worked to create a Bond Phase 2 Project List that addressed the same urgent safety and repair criteria utilized for Bond Phase 1 and which could be supported by both internal and external stakeholders.

#### **Project Overview**

The Bond Phase 1 Project List consists of 34 projects, one more than originally identified. Eight projects are complete, and the remaining 26 are underway, in either design or construction.

As design work began on the Ed Benedict Park restroom project, a review of site conditions justified modifying the project to focus on repair of the existing restroom, to allow it to be open year-round, rather adding a new restroom. This resulted in project savings. After a public involvement process, the Bond Team decided to use the extra project funds to create a new Bond project, a new Portland Loo to replace the portable toilet at Raymond Park. The park is located about two miles from Ed Benedict Park, and it has no permanent restroom, despite high use, particularly in summer, with its free summer lunch program, playground, basketball courts, and splash pad. No additional funding allocation was required for this change.

### Schedule

The majority of the Phase 1 projects are expected to be completed on schedule. A few of the projects have had schedule adjustments to create efficiencies (such as bundling similar



Matt Dishman Pool & Spa (after)

projects), allow a more critical project to move ahead faster, resolve public involvement issues, address weather related issues, or complete contract negotiation issues. Nineteen projects are ahead of or on schedule, from one month to one year.

Seven projects have had schedule delays:

- Couch Park Playground and Loo: These two Bond projects are combined for efficiency. The projects are behind schedule due to issues raised during the public involvement process for the design and a public request for additional tree preservation. Further delays occurred to allow for partner fundraising success. The construction timeline has been delayed approximately 10 months.
- Delta Park Urban Forestry Yard: Design work for this project began on time. However, early design cost estimates revealed significant cost overruns to meet the desired building program. Subsequent redesign efforts impacted the project schedule. Additionally, land use permit requirements were more significant than originally anticipated, further delaying project work. The project is currently about 10 months behind the original schedule.
- Pioneer Courthouse Square: Originally scheduled for a construction start date of January 1, 2017 and completion by July 1, 2017, the start of this project was pushed out a month due to security concerns in January associated with the presidential inauguration protests. Additionally, unanticipated conditions were found on site once construction began. Despite significant construction challenges, the contractor made steady progress through the rainiest winter on record and is on target to complete the Square renovations by the end of August 2017.
- Bloomington Park and Glenwood Park Restrooms: These two Bond projects were bundled for efficiency. An on-time bid solicitation in April 2017 received only one bid, which was deemed unresponsive. The project was rebid in May 2017, resulting in a three-month construction start delay. The project is expected to be complete by the end of 2017.



Lents Park during construction

8 done -7 behind schedule 19 on schedule		Design	Permits and Contracting	Construction	Expected Completion
Pla Pla	aygrounds	$\overline{\mathbf{v}}$	4	$\tilde{\downarrow}$	_ <b>↓</b>
	Couch Park • 🔳				2018
Cr	eston Park •				2018
Kenton Park					
Lents Park •					
Lynchview Park •					
North P	ark Blocks 🛛 🗌				2017
Ve	ntura Park 🛛 🔳				2017
Forest Park: I Forest Park: Lower Ma			-	-	2017 2017 2019
2	Pools				
	Grant Pool •				Done
	hman Pool •				Done
Peninsula Pool Feasib	ilityStudy•				Done
	<b>g Workers</b> Tabor Yard • restry Yard •	_	_		2019 2019
Pcs Pioneer Co	ourthouse Square		_		2017





#### Accessibility



St. Johns Community Center Roof and Heating and Cooling Repairs: This project was on time and ready for construction in summer of 2016. The first bid solicitation resulted in one bid that was well over the construction budget. As the roof was not in an emergency condition, the rebid effort was delayed to a more favorable winter bid period. In early 2017, the second bid solicitation had no bidders. Staff from the Bond Team and Procurement reached out to the contracting community to better understand the lack of interest. Following these efforts, the project bid was restructured and released for a third bid solicitation in late spring of 2017. The heating and cooling system repairs and structural work are expected to be complete by the end of 2017. The roofing work may extend into 2018.

### Budget

- All projects are currently within their Bond budgets, except for two projects. Grant Pool had higher than anticipated construction costs. Parklane Park Loo had funding from two sources. Though Bond fund allocation was exceeded, the project did not exceed its overall budget.
- As reported in Year 1, project contingencies are being used, but the overall projects are staying within the "maximum not to exceed" Bond budget allocations. Many projects are forecast to return some savings to the program contingency, if present trends continue.
- Administrative costs are tracked as part of Bond fiscal management. As expected, administrative costs continue to trend down as projects progress and construction work begins. Administrative overhead is running at 6.6% over the life of the Bond.
- The Bond fiscal policy dictates that the Bond disburse 10% of the funds in the first six months of the Bond Program and 45% at 12 months. The initial six-month spend-down target of 10% in 2016 was not met. With construction delays at Grant Pool



Wilkes Park Loo after installation

and Pioneer Courthouse Square, the Bond program has not spent funds as aggressively as planned. However, meeting the spend-down targets is only critical when interest rates are high. Because public bond sales are favored with lower interest rates, the IRS does not allow public entities to borrow funds and then take advantage of high interest earnings by investing them elsewhere. Fortunately, there are no financial impacts to the Bond program at this time because overall interest rates remain so low.

#### Scope

Similar to Year 1, all projects continue to stay within the originally defined Bond scope. This directive resulted in extended community conversations in 2016 in two locations, as noted below. There has been no significant scope change in 2017.



Grant Pool (before)



Grant Pool (after)

- Couch Park. Some community members expressed strong interest in expanding the playground area. Though it was established early on that the Bond would fund playground improvements only within the existing fenced play area, this request continued throughout the public process. A fundraising partner, the Friends of Couch Playground / Harper's Playground, pledged to raise an additional \$500,000 to supplement Bond funds. The accepted design allowed all improvements to remain within the existing footprint. The additional funds are dedicated to expanding opportunities for all-inclusive play.
- North Park Blocks. At the playground here, initial design concepts showed improvements only within the fenced area. In this case, however, language that mentioned "expanding the play area" had been included in Bond promotional materials. At the second community meeting, the Design Team included one design option showing an expansion of the playground, with the caveat that the ultimate design must stay within the previously allocated project budget. The community weighed in with heavy support so this is the design that is proceeding, assuming construction costs are within the pre-defined budget.

### Adherence to Bond language

- The Bond Program remains true to implementing the promises made to the public in the Bond language.
- In the creation of the Bond Phase 2 Project List, the Bond language was used to determine what the remaining obligations were to the public. For example, the Bond language noted that 10 to 20 playgrounds in need of repair or replacement would be included as Bond projects. On the Bond Phase 1 Project List, seven playground projects are identified. Therefore, a minimum of three additional playgrounds were required by the Bond language to be added to the Bond Phase 2 Project List. Additionally, a minimum of 30 playgrounds across the system will see the replacement of play equipment pieces (such as swing sets, whirls, and slides), drainage or surfacing improvements. Minor walkway access improvements will also be made at many parks.

## Keys to Bond success in the second year

- Kept majority of projects on or ahead of schedule. Result: Better service to the public and reduction of construction inflation costs.
- Separated Bond fund tracking from other PP&R funds. Result: Bond funding is monitored and spent appropriately.
- Utilized tracking systems.

**Result:** Progress on projects continues to be measured in terms of schedule, costs, and other issues. Deviations and trends are caught early and mitigated.

• Followed Bond language in scoping and designing projects. Result: All projects conform with the Bond language presented

to voters.



Sellwood Pool Bathhouse Roof (before)



Sellwood Pool Bathhouse Roof (after)

- Involved the public and created transparent processes. Result: The public has been engaged in shaping Bond Phase 1 projects and is following the progress of projects through attending meetings, tracking online, and submitting input at key decision-making moments. The Bond Phase 2 List public involvement process documented that 73% of those who submitted a comment form agreed or strongly agreed that the proposed Bond Phase 2 List successfully met the original Bond criteria, which favored projects that are immediate safety concerns or required urgent repairs.
- Exceeded the goals for utilization of Disadvantaged/ Minority/Women/Emerging Small Businesses in consultant and contracting services.

**Result:** 43% of the consultant contracts for professional or technical services and construction contracts that have been completed or underway are with disadvantaged/minority/ women and/or emerging small businesses.

• Utilized the Prime Contractor Development Program (PCDP).

**Result:** Seven of the Bond project construction contracts have been awarded using the PCDP, which focuses on disadvantaged/minority/women and/or emerging small businesses.

#### Employed capable and committed staff.

**Result:** Staff continues to demonstrate dedication and expertise in accomplishing a wide variety of complex Bond projects.

- Transitioned through Bond Program changes. Result: Three major changes occurred within the Bond Program in Year 2:
  - 1. The very talented Bond Program Manager who launched the Bond program retired and was replaced with PP&R's Development Program Manager.
  - 2. One of the Bond's capable Capital Project Managers also retired and was replaced with a newly hired Capital Project Manager.



Washington Park

3. Don Grotting, the superintendent of the David Douglas School District and a valuable Oversight Committee member appointed by the Mayor, took a new position as superintendent of Beaverton School District. He was replaced by an excellent appointee, Ken Richardson, the new superintendent for David Douglas School District.

## Challenges

The second year of Bond work has presented challenges similar to the first year. In addition to meeting Bond spending targets, managing weather constraints, and maintaining D/M/W/ESB utilization rates, the Bond program has faced an increasingly heated construction climate.

• Construction climate. Over the last few years, Portland has experienced an increasingly busy construction climate that has translated to direct budget and schedule impacts to Bond projects. Construction services are currently in high demand throughout the Pacific Northwest, resulting in a smaller bidding pool of available contractors and higher prices for labor, equipment, and materials. Several construction bids have come in 20-50% over professional cost estimates, with two projects receiving no bids at all.

While it has been disconcerting to see costs come in high, staff efficiencies and established project contingencies have allowed most of these increases to be absorbed into the overall project allocations. Anticipating that future projects may encounter costs exceeding their "maximum not-to-exceed" allocation, a program contingency fund of \$2 million was set aside as part of the Bond Phase 2 Project List process. This was a recommendation of the Bond's Oversight Committee.

• Weather constraints. Some Bond projects have experienced construction complications due to weather and supply issues. Heavy rains delayed excavation and concrete work across the region, which led to supply issues when the weather improved. Roofing projects were also been delayed to allow work to be performed in dry weather. Additionally, the significant snowstorm that hit Portland this winter caused various delays across some of the Bond projects.



Matt Dishman Pool & Spa (before)



Matt Dishman Pool & Spa (after)

- Bond spending targets. Bond projects continue to spend at a slower pace than originally anticipated. Over \$15 million has been spent through June 2017; however, this is only about 56% of the \$28.5 million that was expected to be spent by this time. Many factors have contributed to the slow progression of spend. The most significant factor is that the Bond projects have been spending at a much greater rate toward the end of the construction phases, rather than in a slow, steady increase throughout the project timelines as originally predicted. The fiscal policy dictates that the Bond spending disburses 10% of the funds by six months, 45% at 12 months, and 100% within two years. However, interest rates are currently at historic lows, so there is no penalty for the City not meeting these targets. Nonetheless, Bond projects will continue to push forward into construction over the next year, pushing to spend close to the original projection.
- Complex permitting and procurement requirements and workloads. As the volume of construction projects being processed in the City has greatly increased, so has the workload of City staff working diligently to process all the applications. Due to these staffing limitations, project schedules have occasionally been adjusted.

## Areas of focus for the coming year

Projects with additional complexities include:

- Pioneer Courthouse Square: The intense programming, high visibility, downtown location, unforeseen site conditions, and difficulty of access continue to make this a complex and challenging project.
- Mt. Tabor Yard: The need for PP&R staff to continue to operate out of the maintenance facility while construction occurs, the proximity to the neighborhood and park, and the complex permitting issues will continue to be areas of focus for this complicated project.
- Delta Park Urban Forestry Yard: Land use permitting requirements, environmental zone factors, susceptibility

to vandalism, and the need to fulfill Urban Forestry staff requirements have made this project a unique and challenging project.

**Bond Phase 2 Projects:** As the Bond Team completes more Bond Phase 1 Projects, staff will be moving into initiation of the projects from the Bond Phase 2 List.

## Looking forward

**Construction Ahead:** 

The following 13 Bond projects are scheduled for completion over the next year:

- Argay Tennis Courts
- Bloomington Park Restroom
- Colonel Summers Park Loo
- Forest Park: Lower Macleay Trail Bridge
- Forest Park: Maple Trail Bridge
- Glenwood Park Restroom
- Lents Park Playground
- Mary Rieke Soccer Field
- Mt. Tabor Summit Restroom
- North Park Blocks Playground
- Pioneer Courthouse Square
- Ventura Park Playground and Loo

Another five projects are scheduled to start construction next year:

- Couch Park Playground and Loo
- Delta Park Urban Forestry Yard
- Mt. Tabor Yard
- St. Johns Community Center Roof and HVAC

Bond Phase 2 Project List Implementation:

With the approval of the Phase 2 Project List (as described in the


Performance section), an additional 18 projects have been added to the Bond program for an updated total of 52 Bond projects from both phases. All Phase 2 projects are slated to be underway in design or construction by the end of 2018.

#### Ongoing reporting and celebrations:

PP&R will continue to report annually on the 2014 Parks Bond's progress. Annual reports are available online, and an Executive Summary version is available in print, in English and Spanish at PP&R locations and other public places. As always, the Bond Team welcomes feedback and inquiries. PP&R Bond Program Manager, Bond Project Managers and Community Engagement staff are available to answer project-specific questions as well. Specific contact information can be found at ParksReplacementBond.org.

Moving forward, the Bond Team's focus will continue to be on remaining accountable and responsive to Portland residents in addressing urgent needs across the city. PP&R is immensely grateful to Portlanders for your continued support of our park system—a history that dates back to the first gift of land from a private citizen in 1852 and has been repeated through the years with continued support from the community through additional gifts, volunteer service, and voter-supported levies and bonds. The aim of this Parks Bond is to continue caring for this legacy so that Portland's park system is a point of pride for generations of Portlanders to come.

As the Bond heads into its third year, the Bond Team is looking forward to celebrating long-awaited increased accessibility, renovated playgrounds, more efficient pools, and other Bond improvements with the community. Look for construction and opening celebrations happening in a park near you!



### Appendix A

### **Expenses Report**

The 2014 Parks Replacement Bond requires annual reporting of the expenses incurred by the Bond in establishing program administration and implementing projects. Program expenses generally consist of staff salary and benefits, project consultant fees and construction costs, bond issuance costs, and incidental administrative expenses. The actual expenses incurred for professional services, construction costs, and administrative expenses are detailed in the following pages, with projections on future spending included to provide additional insight into how Bond funding is spent.

### Background

The Bond Program began accruing expenses in December 2014. Project expenses are tracked separate from administrative expenses. Financial accounting codes were created for each project, with each code defined further by the phase in which the expenses were incurred. Project Managers charge external expenses (e.g. consultant fees) and internal costs (e.g. personnel time) directly to a project's corresponding accounting code, allowing for an accurate and complete financial record of the spend progression for all Bond projects.

For the purposes of this report, the Bond Program has established the following definitions and categorizations for the expenses incurred by the Bond Team.

CATEGORY OF EXPENSE	COSTS INCLUDE
Professional Services	<ul> <li>Project Consultant Fees <ul> <li>Design, Engineering, and other Project</li> <li>Consultation Services</li> </ul> </li> <li>Parks Project Management Staff <ul> <li>Hours coded directly to projects</li> <li>Hours coded to training, leave, other non-project time</li> </ul> </li> <li>Initial Project Scoping and Management Services</li> </ul>
Construction Costs	<ul> <li>Soft Construction Costs <ul> <li>Permits, PBOT surveys, special reviews, Bureau of Labor and Industries, advertisements, etc.</li> </ul> </li> <li>Hard Construction Costs <ul> <li>Payments for Contracted Construction Services</li> </ul> </li> <li>Regional Arts and Culture Council (RACC) Disbursements for Public Art <ul> <li>Compensation for RACC</li> </ul> </li> </ul>
Administrative Expenses	<ul> <li>Public Involvement and Community Outreach</li> <li>Program Support Staff</li> <li>Bond Management Staff</li> <li>Office Supplies and Computer Equipment</li> <li>Office Furnishings and Configurations for Bond Team Space</li> <li>Trainings, Recruitments, and Certifications</li> <li>Bond Issuance Costs and Bond Counsel Consultations</li> <li>City-provided Printing and Motor Pool Services</li> <li>Telecommunications and Phone Services</li> </ul>

### **Bond Program Spend**

Through June 2017, the Bond Program incurred a total of \$15,949,328.37 in expenses. These expenses included professional services, construction costs, and administrative expenses. For the purposes of transparency, administrative expenses have been broken down into several subcategories, including personnel costs for program management and support staff, bond issuance costs, and various Program expenses. A comprehensive breakdown of the expenses incurred by the Bond Program through June 2017, along with a percentage computation of the categorized expense vs. aggregate Program spend, is provided in the following table and chart.

		%OF		
EXPENSES	YEAR 1	YEAR 2	TOTAL	TOTAL SPEND
Professional Services	\$2,130,649	\$2,811,568	\$4,942,218	31.0%
Project Management Staff Salary & Benefits	\$536,703	\$561,904	\$1,098,607	
Project Management Staff Non-Project Billing	\$203,648	\$223,322	<b>\$4</b> 26,970	
Project Consultant Fees	\$1,352,846	\$2,000,392	\$3,353,238	
Initial Project Scoping & Management Services	\$37,453	\$25,950	\$63,403	
Construction Costs	\$1,714,310	\$8,236,408	\$9,950,718	62.4%
Hard Construction Costs	\$1,124,112	\$7,879,108	\$9,003,220	
Soft Construction Costs	\$133,829	\$357,299	\$491,128	
RACC Disbursement	\$456,370	\$0	\$456,370	
Administrative Expenses	\$701,350	\$355,043	\$1,056,393	6.6%
Program Management & Support Staff Salary & Benefits	\$457,324	\$307,170	\$764,494	
Bond Issuance Costs	\$139,050	\$0	\$139,050	
Miscellaneous Administrative Expenses	\$104,976	\$47,873	\$152,849	
Office Supplies & Computer Equipment	\$8,025	\$1,691	\$9,715	
Training, Certifications and Dues	\$10,905	\$4,147	\$15,052	
Public Involvement & Community Outreach	\$22,298	\$28,156	\$50,454	
Furnishing/Construction of Bond Team Space	\$46,410	\$646	\$47,056	
Printing	\$5,050	\$6,055	\$11,105	
Motor Pool	\$285	\$694	\$979	
Telecomm & Phone Service	\$12,004	\$6,483	\$18,487	
Total Program Expenditures	\$4,546,309	\$11,403,019	\$15,949,328	

#### Individual Project Expenses

All projects being implemented under the Bond Program are accounted for independently, allowing for spend to be tracked throughout the life of each respective project. The following Project Spending table provides a breakdown of all current Bond projects, the expenses charged to each (through June 2017), and a percentage breakdown based on total category spend. Included in the following project calculations is the "Capitalized Overhead" fee that each project pays to cover indirect costs for the Parks Bureau (e.g. office space rental costs, information technology services, City Attorney services, etc.) The overhead fee is calculated as a fixed percentage of personnel time charged to each project. Because the overhead fee covers services utilized by the entire Bureau, the fee is not being reimbursed by the Bond. Instead, the Bond will be reimbursing direct administrative costs incurred by Bond projects. However, because the Bond project budgets are inclusive of the overhead fee, the fee has been included in the Project Spending table that follows.

As shown in the Project Spending table above, eight projects are substantially completed as of publication: Grant Pool Rehabilitation, Matt Dishman Community Center Spa & Pool Upgrade, Peninsula Pool Feasibility Study, Parklane Park Loo Installation, Sellwood Pool Bathhouse Roof Replacement, Wilkes Park Loo Installation, and two Multnomah Arts Center studies. Of the projects completed, Grant Pool and Parklane Park Loo finished at a cost greater than their allocated Bond budget. The primary cause for the difference between expenses and allocation is the current commercial construction market: building contractors and construction materials are in high demand across the Pacific Northwest. This results in a smaller bidding pool of available contractors and higher prices for labor, equipment, and materials. For Grant Pool specifically, the project required specialty work from the contractor, which limited the bidding pool even further.

### **Project Spending, Current Bond Projects**

= spend-to-date 🛛 = Bond funding budget 🔄 = other funding budget

### 😼 Playgrounds

\$1,818,676 spend-to-date; \$18,788,062 budgeted



### 🗱 Trails & Bridges

\$441,583 spend-to-date; \$6,115,671 budgetedForest Park Bridges\$403,682\$1,526,841Springwater<br/>Corridor Bridge I\$37,901Phase II Projects\$2,348,830

### 😕 Pools

\$3,013,935 spend-to-date; \$6,040,325 budgeted

Grant Pool Mechanical \$2,160,804 ✓ Project completed \$1,681,998 Matt Dishman Spa & Pool \$1,047,914 Peninsula Park Feasibility Study \$100,173 ✓ Project completed \$100,173 ✓ Project completed \$110,413 Peninsula Pool \$9,048 Mechanical (Phase II) \$3,200,000

### Project Spending (continued)

= spend-to-date \_\_\_\_\_ = Bond funding budget \_\_\_\_\_ = other funding budget

### Restrooms, Other Urgent Repairs

\$3,180,777 spend-to-date; \$16,588,870 budgeted

Argay Park Tennis \$327,611 Courts \$1,067,533 \$70,424 Bloomington Park Restrooms \$421,842 74,277 Couch Park Loo \$577,388 Colonel Summers \$348,564 Park Loo \$1,310,765 Ed Benedict Park \$26,729 Restrooms \$100,000 \$10,786 Raymond Park Loo \$533,800 \$68,531 Glenwood Park Restrooms \$391,488 Lynchview Park \$2,565 Irrigation \$179,777 \$242.296 Mary Rieke Soccer Field \$2,173,057 \$383,709 Mt. Tabor Summit Restroom \$623,984 Multnomah Arts \$60,999 ✓ Project completed Center Seismic \$126,896 Study Multnomah Arts \$74,311 ✓ Project completed Center Cottages \$106,028 Study \$115,403 ✓ Project completed Parklane Park Loo \$597,552 \$973,928 ✓ Project completed Sellwood Pool Bathhouse Roof \$1,272,539 \$201,113 St Johns Community Center Roof \$1,044,782 644,968 Ventura Park Loo \$714,758 \$154,562 ✓ Project completed Wilkes Park Loo \$546,681 \$4,800,000 Phase II Projects

<pre>(continued) = Bond funding budget</pre>	= other fundi	ng budget	
ers ; \$9,907,716 budgeted \$525,391		_	
<b>\$161,135</b> \$2,364,091		\$7,543,625	
use Square te; \$10,150,000 budgeted			
	\$5,276,760		\$10,150,000
te; \$2,618,484 budgeted \$1,185,518			
	= Bond funding budget ers ; \$9,907,716 budgeted \$525,391 \$161,135 \$2,364,091 use Square te; \$10,150,000 budgeted te; \$2,618,484 budgeted	= Bond funding budget = other funding ers ; \$9,907,716 budgeted \$525,391 \$161,135 \$2,364,091 use Square te; \$10,150,000 budgeted \$5,276,760 te; \$2,618,484 budgeted	= Bond funding budget = other funding budget ers ; \$9,907,716 budgeted \$525,391 \$7,543,625 \$161,135 \$2,364,091 use Square te; \$10,150,000 budgeted \$5,276,760 te; \$2,618,484 budgeted

### **Spend Projections**

The first issuance of Bond funds was in July 2015 for \$28.5 million. Unanticipated delays in permitting and bidding have limited the Bond Program's ability to hit the spend-down targets of 10% spent within the first six months, 45% within 12 months, 75% within 18 months, and 100% within two years. As of July 2017, \$15,949,328.37 has been spent, which is approximately 56% of \$28.5 million. However, project spending is expected to accelerate rapidly over the next 12 months as more projects enter construction. It is anticipated that the Program will effectively hit the final spend-down for the bond by the end of 2019.

Because of the lag in spend, the second bond issuance originally scheduled for July 2017—will be delayed and divided into a second and third issuance. It is anticipated that the second issuance will be released in Fall of 2017 for approximately \$10M, with the third and final issuance being released in mid-to-late 2018 for the remaining \$29.5M.



### Spending by category



July

2016 2017 2019 2015 2018

### Spend-to-date versus Projected Spending

**Bond Spend-down** 

----- = Spend-to-date ---- = Spending projections

### Administrative Expenses Over Time

The Bond Program has established a goal of keeping administrative expenses at less than 10% of total Program spend. Because of the considerable administrative expenses incurred at start-up, administrative percentages were above the 10% for the first ten months of the Bond. Since April 2016, however, the administrative expenses have consistently stayed below 10% of total Bond spend, with the accumulative percentage currently sitting at 6.6%.

The following graph provides a visual breakdown of the percentage of categorical spend throughout the life of the Bond. The percentage of spend dedicated to administrative expenses has seen significant decrease from the beginning of the Bond. Given the data provided below, the Program is confident that the 10% marker for administrative is categorically achievable throughout the life of the Bond.



Administrative Expense % of Spend by month

### Appendix B

### Phase 1 Project Overview



### Playgrounds

Replace or build 10 to 20 play structures that are closed, at risk of closure or deficient

is ∎

Couch Park NW Glisan St. & 19th Ave. Replace play equipment and correct adjacent Americans with Disabilities Act (ADA) deficiencies. Provide and install new play equipment, fall protection surfacing and new fencing as needed to separate the playground from the street and Dog Off Leash Area. Correct ADA deficiencies by renovating parts of the brick plaza walkway between the streets and the restroom. (See separate listing under Restrooms category for a description of that work at this location.)



Creston Park SE 44th Ave. & Powell Blvd. Replace play equipment and correct adjacent ADA deficiencies. Provide and install new play equipment and fall protection surfacing. Provide an ADA accessible path to the playground and the swings from SE Francis Street, and create an accessible parking space. Provide an ADA compliant drinking fountain and benches. Protect the existing light fixtures and trees.

Kenton Park 8417 N Brandon Ave. Replace play equipment and correct adjacent ADA deficiencies. Remove and replace outdated play structures, picnic tables, benches, a drinking fountain, and pavement adjacent to the restroom. Provide new rubberized play surfacing, drainage, and curbs. Remove existing walkways and replace with ADA compliant paths between N. Delaware Avenue, restroom, and play area.

Replace play equipment and correct adjacent ADA deficiencies. Update the play opportunities in the playground. Create accessible circulation between the upper and lower levels of the play area. Replace picnic tables, benches, and the drinking fountain with accessible units. Make ADA corrections to walkways between SE Steele parking area, play area, and restroom. Restripe parking area on SE Steele for ADA compliance.





Lents Park 4808 SE 92nd Ave.

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Lynchview Park SE 167th Ave. & Mill St.

North Park Blocks

Ventura Park

NW Park Ave. & Couch St.

SE 113th Ave. & Stark St.

deficiencies. Accommodate a wide range of play for children of
 all ages. Provide new equipment, rubberized surfacing, benches,
 picnic table, drinking fountain, trash receptacle, and shade trees.
 Provide accessible parking stall. Create accessible pathways
 connecting new parking stall and the park entrances. (See
 separate listing under Restrooms category for a description of
 irrigation work at this park).

Provide play equipment and correct adjacent ADA

Update the play area. Remove and replace two aging play structures, a swing set, and rubberized surfacing. Move the lights to just outside the play area to provide more room for play equipment. Remove and replace the buckled, out-of-compliance walkways from the SW and NE corners to the play area.

Replace play equipment and correct adjacent ADA deficiencies. Remove and replace outdated play structures and play surface. Install larger play area with rubberized surfacing and subsurface drainage system. Replace pavement buckled by tree roots including bench pads and the bike rack pad. Reinstall benches and bike rack. Remove ADA barriers at parking lot. Protect adjacent trees and lighting. (See separate listing under Restrooms category for a description of that work at this location.)

### ŔŔ

### Trails and Bridges

Preserve access to natural areas and open spaces by repairing trails and bridges



Forest Park: Maple Trail

Replace the deteriorating existing bridge abutments and construct a new trail bridge across Saltzman Creek. The Maple Trail bridge failed in 2012, creating a gap in the popular walking trail loop. Make minor trail improvements at the bridge approaches. Forest Park: Lower Macleay Trail

Replace two deteriorating trail bridges on Lower Macleay Trail and one bridge on the Wildwood Trail. Complete minor streambank bioengineering to enhance the health of Balch Creek. Connect the new bridges to existing trails. Fully restore impacted trails to pre-construction condition.

Springwater Corridor SE 45th Ave. & Johnson Creek Blvd.

**Repair one bridge and stabilize the trail.** Bridge 48 is located near the Johnson Creek Blvd trailhead. It is the original wooden trestle bridge with footings in Johnson Creek and may need complete replacement. Additional repairs may be needed to stabilize the bank.

3.

### Pools Prevent emergency closures, stop water leaks, improve water conservation, and energy efficiency

Grant Pool 2300 NE 33rd Ave. ✓ Project completed Replace outdated mechanical systems and correct pool deck ADA deficiencies. The pool's mechanical systems date to the 1920s and 1940s, and they need replacement. Overhaul the pool's mechanical systems, including all plumbing: pumps, pipes, strainer baskets, chemical controllers, sanitation systems, and sand filters. Update pool deck to correct ADA deficiencies, and provide two new pool lifts. Install new boiler, ventilate mechanical room, add UV system, reconfigure main drain, rebuild pool gutters, and pool floor.

### 2

2.

Matt Dishman Community Center Pool and Spa 77 NE Knott St. ✓ Project completed Re-plaster the pool and replace the failing whirlpool spa. Replacing the spa includes full demolition of the existing spa, and construction of a new, reinforced concrete shell with tile overlay. Replace the spa mechanical system, including piping, circulation and therapy jets, filtration system, and chlorine feeders. Add UV filtration system to the spa. Expand capacity of the new spa with System Development Charge (SDC) funding.



Peninsula Pool Feasibility Study 700 N Rosa Parks Way ✓ Project completed Produce feasibility report to assess the condition of the existing pool systems, and provide recommendations for location of the new mechanical systems. Assumption of report is that Phase 2 of the Bond Program will provide funding to replace pool mechanical systems, including plumbing, pumps, motors, pipes, drains, strainer baskets, chemical controllers, sanitation systems (including a new UV system to reduce chlorine use) filters, and installing a surge tank. Additional assumption is that funding would be provided to: replace the gutters, existing ladders, guard towers, and steps; repaint the pool shell; and allow for ADA improvements to the pool deck.



### Protecting Workers

Improve safety, make critical upgrades; fix leaking roofs, update equipment at maintenance facilities

Mt. Tabor Yard 6437 SE Division St.

Construct new shop space per 2008 Master Plan. Design and construct new ~17,000 sq. ft. shop/warehouse and office facility space per the 2008 Master Plan for electric, paint, welding, fencing, facilities maintenance, and carpentry shops. A bicycle/ pedestrian path connecting neighborhoods south of Division to Mt. Tabor Park is part of the project and will be funded via System Development Charge funding.

### \*

Delta Park Urban Forestry Yard 10850 N Denver Ave. Construct a new covered and secure storage area for large equipment and an enclosed shop building. Project elements include ~9,600 sq. ft. of covered secure equipment storage space, ~3,500 sq. ft. programmed for shop space and controlled storage, restrooms, showers, and lockers, demolition of the existing barn, and reconfiguration of the yard to optimize yard operations.

#### Pioneer Courthouse Square PCS

Replace failing structures, fix leaks and cracks, make improvements at most-visited park

urthouse	Squa

Pioneer Co re 701 SW 6th Ave.

Replace aging infrastructure. Replace the waterproofing membrane that protects the underground occupied spaces. Retrofit the restrooms to meet ADA compliance and to create a new all-user restroom facility. Replace the aging HVAC and central control system components. Remove and replace the skylights to eliminate leaks below them. Provide handrails and other ADA improvements as required by code.

Accessibility Remove access barriers in parks throughout city

ð Washington Park Rose Garden 4001 SW Canyon Rd.

Remove ADA barriers from the main promenade extending the length of the Rose Garden. Remove ADA barriers from the ramp connecting the garden to the store plaza and from the path between the store plaza and the ADA parking at the tennis court area. Work included in the promenade aspect of the project includes extensive redesign to eliminate stairs in the center of the garden. Replace drinking fountain.



#### **Restrooms, Other Urgent Repairs**

Prevent closures, replace and repair restrooms, roofs and other failing structures throughout the system



Argay Park Tennis Courts NE 141st Ave. & Shaver St.

Rebuild and upgrade all four existing tennis courts. Upgrade lighting. Replace all fencing, nets, and stanchions. Rebuild the playing surface, necessary to eliminate substantial cracking and differential settlement. Replace existing player benches, signage, and drinking fountain. Correct deficiencies in ADA path of travel to the courts from NE 141st Avenue.



Bloomington Park Restroom SE 100th Ave. & Steele St.

Couch Park Loo NW Glisan St. & 19th Ave.

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Colonel Summers Park Loo SE 17th Ave. & Taylor St.



Ed Benedict Park Loo SE 102nd Ave. & Powell Blvd.



Raymond Park Loo SE 118th Ave. & Raymond St. Renovate the existing restroom and correct ADA

deficiencies. Demolish interior partitions, and reconfigure interior spaces to provide two all-user restrooms, one of which is to be ADA compliant. Provide new lighting, floor drains, floor finish, and ADA compliant fixtures. Provide new roof, and repair and repaint exterior surfaces. Preserve storage closet. Correct ADA deficiencies on walkways between the playground and SE Steele, restroom, and playground. Replace curb ramp at SE Steele, and stripe for ADA parking at curb ramp.

Add a Portland Loo. Convert the existing restroom to provide maintenance and recreation support functions. Extend water, electrical, and sanitary sewer systems to serve new Loo. Correct ADA deficiencies in the pavement immediately surrounding the restroom building and Loo. Refer to the Couch Park Playground project for ADA path-of-travel corrections to NW Glisan and NW Hoyt.

Add a Portland Loo. Work with stakeholders to determine the new Loo location and treatment of the existing restroom building. Provide water, electrical, and sanitary sewer systems to serve the new Loo. Provide new ADA-compliant pathways to loo, pavilion, and splash pad.

Eliminate ADA barriers to the restroom near the skatepark. Make minor renovations to the restroom so that it can remain open year-round.

Install a new Portland Loo. Locate new Loo and provide water, electrical and sanitary sewer systems to serve it. Provide ADA compliant path to the Loo.

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Glenwood Park Restroom SE 87th Ave. & Claybourne St.

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Lynchview Park Irrigation SE 167th Ave. & Mill St.

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Mary Rieke Soccer Field 1405 SW Vermont St.

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Mount Tabor Summit Restroom SE 60th Ave. & Salmon St.

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Multnomah Arts Center (MAC) Seismic Study 7688 SW Capitol Hwy. ✓ Project completed

> and repaint exterior. Correct ADA deficiencies to path from SE curb ramp. Replace curb ramp at SE 89th, and stripe for ADA parking at 89th by repairing three sections of non-compliant asphalt paving. finish, and ADA compliant fixtures. Provide new roof. Repair compliant restrooms. Provide new lighting, floor drains, floor Reconfigure interior spaces to provide two all-user, ADA Renovate existing restroom and correct ADA deficiencies.

utilizing a weather based central irrigation control platform. irrigation system will provide a high level of water efficiency backflow, controller, Maxicom, and all accessory plumbing. Include irrigation for sports fields and playground area (3 zones), Replace non-functioning irrigation system. New area-specific

and drainage system. Install new synthetic field with furnishings, subsidence issues. Correct geotechnical issues, install sub-base Install conduit to allow lighting in a future phase. curbing, and accessible pathway between school and new field. perform geotechnical investigation to identify drainage and Renovate synthetic playing field. Demolish existing field,

asphalt paving and providing fully-accessible path from Harvey a new roof. Winterize facility for year-round use. Restore electrical systems, finishes, fixtures, lighting, and interior and Scott Drive exterior façade. Improve exterior path by replacing existing exterior paint. Replace water service line to pump house. Provide one of which is to be ADA compliant. Replace plumbing and Reconfigure interior spaces to provide two all-user restrooms, Restore summit restrooms and correct ADA deficiencies.

seismic improvements to the main building that were analyzed in strategy and cost estimates for addressing the highest priority the 2008 Comprehensive Seismic Repair Report Analyze seismic needs for the main building. Develop a

### PARKS BOND ANNUAL REPORT

YEAR 2

### 

Multnomah Arts Center (MAC) Cottages Study 7688 SW Capitol Hwy. ✓ Project completed



Parklane Park Loo SE 155th Ave. & Main St. ✓ Project completed



Sellwood Pool **Bathhouse Roof** SE Miller St. & 7th Ave. ✓ Project completed

St. Johns Community Center Roof 8427 N Central Ave.

Ventura Park Loo SE 113th Ave. & Stark St.



Wilkes Park Loo NE 154th Ave. & Beech St. ✓ Project completed Conduct a study to assess mitigation options for ADA deficiencies identified at the cottages. Develop a strategy and cost estimate for addressing ADA deficiencies. Consider restrooms, adding a ramp from lower parking lot, and additional ramps to the cottages.

Install a new Portland Loo and correct ADA deficiencies. Locate new Loo near the play area and provide water, electrical, and sanitary sewer systems to serve it. Provide ADA compliant paths to connect Loo to the sidewalk and the play area.

Replace bathhouse roof. Match historic character of the building. Make diaphragm and seismic improvements as required. Rebuild or replace deteriorated roof windows and windows on the poolside of the structure. Make minor improvements to exterior brick work.

Make various repairs at this 1940s facility. Install a new roof covering: strip the roofs, make needed repairs to the decks, install ice and snow shield on the low slopes, and install a high efficiency roof. Make seismic upgrades as required by code. Resolve various HVAC issues: remove two unit heaters from the gym; replace with roof top gas heating and air conditioning units; replace AC-1, 2, 3, and 4; modify duct work to classroom served by AC-1 so the room has both return and supply; replace central control monitoring system throughout the building.

Install a new Portland Loo. Locate Loo near the play area and provide water, electrical, and sanitary sewer systems to serve it. Provide ADA compliant connections to the sidewalk and the play area. See separate listing under the Playground category.

Install a new Portland Loo. Work with stakeholders to select the best location near the play area. Provide water, electrical, and sanitary sewer systems to serve the Loo. Provide ADA compliant connections to the sidewalk and the play area.

### Appendix C

### Phase 2 Project List

### Phase 2 Project List

The Parks Replacement Bond was passed in November 2014 authorizing \$68 million in general obligation bonds for repair and replacement projects. The first Bond project list spent \$47.6 million of the Bond; the remaining \$20.4 million will be spent in Phase 2.

### Project criteria for 2014 Parks Replacement Bond

The projects for the first Bond project list and the projects for Phase 2 were identified as urgent needs and prioritized with the following criteria:

- Investing in projects that are immediate safety concerns or urgent repairs (urgency = highest probability of failure x highest impact of failure)
- 2. Investing in projects that reduce bigger costs later on
- 3. Responsible repairs for general deferred maintenance needs
- 4. Investing in energy efficiency
- 5. Increasing accessibility for all
- 6. Restoring services that are currently closed

The following list describes what remains to fulfill the obligations of the original Bond language for each theme area and lists projects for Phase 2 of the Parks Replacement Bond. Phase 1 projects are currently underway, and Phase 2 projects will start in late 2017.



### Playgrounds

Replace or build 10 to 20 play structures that are closed, at risk of closure, or deficient (at least \$5M for the life of the Bond).

Accomplished by Bond Phase 1: \$9.7M spent, 7 playgrounds Required for Bond Phase 2: 3 playgrounds

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Gabriel Park SW 45th Ave. & Vermont St. Replace play structures and surfaces, and correct ADA deficiencies. Remove and replace existing play equipment and fall protection surfacing to provide an inclusive play space. Make path of travel improvements between parking area and playground by removing and replacing park walkway. Provide site grading as needed. Replace drinking fountain. If budget allows, provide stair access to Vermont Street and consider ADA upgrades to the restrooms. Gilbert Primary Park SE 134th Ave. & Foster Rd.

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Replace play structures (including a slide that tested positive for lead paint) and surfaces. Correct ADA deficiencies. Remove and replace existing play equipment and fall protection surfacing, and provide a safe play space. Make path of travel improvements between adjacent streets and playground by removing existing wood chip path and replacing it with an ADA-compliant asphalt pathway. Provide site grading as needed.

Glenhaven Park 7900 NE Siskiyou St. Replace play structures and surfaces and correct ADA deficiencies. Remove and replace existing play equipment and fall protection. Make path of travel improvements from sidewalk to playground by removing and replacing park walkway. Provide site grading as needed.

#### Play Pieces

Replace play equipment that needs repair and/or has tested positive for lead-based paint (up to \$3M designated for Phase 2. A minimum of 30 parks will be completed).

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Play Pieces

Replace play equipment that needs repair and/or has tested positive for lead-based paint. All play pieces with lead-based paint in the park system have been removed or fenced-off and designated for removal. Due to limited funds, equipment with high play value such as slides, swings, and whirls, have been prioritized for replacement first. Albert Kelly, Argay, Berkeley, Bloomington, Colonel Summers, Flavel, Fulton, Hancock, Irving, Knott, Laurelhurst, Mt. Tabor, Pendleton, Sewallcrest, University Park, Washington, Wilkes, Wilshire, and Woodstock Parks.



Drainage

Make drainage improvements or replace engineered wood fiber (ADA-approved wood chips). Burlingame, Clinton, Harney, Patton Square, Peninsula, Pier, Portsmouth, South Park Blocks, Sunnyside School, and Woodlawn Parks.



### Trails and Bridges

Preserve access to natural areas and open spaces by repairing bridges and trails (at least \$5M during the life of the Bond).

Accomplished by Bond Phase 1: \$3.73M spent Required for Bond Phase 2: \$1.26M

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Foley-Balmer Natural Area SW 18th Place & Collins St. Replace the bridge allowing access in Foley-Balmer Natural Area. There is currently no built access across Tryon Creek in Foley-Balmer Natural Area. This project site is within Environmental Protection Zone, and it will require an Environmental Land Use Review, review by the Army Corps of Engineers, and potentially review by other state and federal agencies depending on impacts to the site.

Marshall Park SW Boones Ferry Rd. & Arnold St. Replace the bridge allowing access across Owl Creek in Marshall Park. The existing bridge is closed to the public due to poor structural condition. This project site is within an Environmental Protection Zone, and it will require an Environmental Land Use Review, review by the Army Corps of Engineers, and potentially review by other state and federal agencies depending on impacts to the site.

Springwater Corridor Bridge #140 (by SE Circle Ave./Powell Butte) Remove and replace existing timber bridge deck with longwearing and slip-resistant asphalt deck. Current decking is hazardous to use during rainy conditions.



### Pools

Prevent emergency closures, stop water leaks, improve water conservation and energy efficiency (at least \$5M during the life of the Bond).

Accomplished by Bond Phase 1: \$3M spent Required for Bond Phase 2: \$1.97M



Peninsula Pool 700 N Rosa Parks Way Update all pool mechanical and circulation systems in order to meet code and improve water quality. In addition, address accessibility barriers so more users can enjoy the pool. This pool was built in 1915, and most of the existing mechanical systems date back to the mid-20th century. Systems do not meet current code and are highly inefficient.

### Accessibility

Remove access barriers in parks; recent report found tens of thousands of barriers across park system (up to \$5M during the life of the Bond).

Accomplished by Bond Phase 1: \$2.3M spent Required for Bond Phase 2: Bond obligation met; additional ADA improvements with Phase 2 projects

East Portland Community Center ADA Issues 740 SE 106th Ave.

Mt. Tabor Park Handrails SE 60th Ave. and Salmon St. Address ADA issues identified in 2014 ADA Transition Plan barriers report.

Replace and provide ADA-compliant handrails for the grand staircase in the NE corner of the park. This project will occur in conjunction with the installation of new handrails toward the top of this staircase (funded by System Development Charges).

Multnomah Arts Center Cottages 7688 SW Capitol Hwy. Improve accessibility to the Multnomah Arts Center cottages. These cottages are currently used and programmed by PP&R. Project scope will be based on the feasibility study performed in Phase 1 of the Bond.

### Restrooms, Other Urgent Repairs At least \$5M.

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### Accomplished by Bond Phase 1: \$8.9M spent Required for Bond Phase 2: Funds still need to be allocated for Multnomah Arts Center seismic repairs (\$100k)



Fernhill Park Water Supply 6010 NE 37th Ave. Remove lead in water supply. Current potable water fixtures have been closed. Project scope includes a reconfiguration of the plumbing to eliminate lead-contaminated features as well as a new potable water service. Project will occur in conjunction with restroom renovation and splash pad installation (funded by System Development Charges).

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Matt Dishman Community Center Roof 77 NE Knott St.

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Matt Dishman Community Center Electrical Distribution 77 NE Knott St.

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Montavilla Community Center Roof 8219 NE Glisan St.

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Multnomah Arts Center Seismic Repairs 7688 SW Capitol Hwy.

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Pier Park Restroom 10325 N Lombard St.

# Sellwood Park Kitchen Roof SE Miller St. & 7th Ave.

Community Center. This project will replace the leaking roof at Matt Dishman

and the safety of the electrical system. years old. The improvements will increase both the reliability Matt Dishman Community Center that are more than 40 This project will replace parts of the electrical system at

improvements and expansions occurring since. The roof is priority. beyond its service life, and its replacement has become a high Community Center was built in the 1920s with several Replace roof of the community center. Montavilla

the building safely should a seismic event occur. improvements is to provide a structure that allows patrons to exit performed in Phase 1 of the Bond. The primary goal of the building. Project scope will be based on the feasibility study Make seismic repairs to the Multnomah Arts Center main

accessible. drinking fountain, and make area around information board upgrades as well: re-grade pathway to new Loo, install new Portland Loo in same location. There will be several ADA intersection of N Bruce St and James Ave. Install new Demolish existing restroom (aka the "tin shed") near the

and the structure is frequently permitted for use. Replacement of complete electrical system and appliance renovation occurred, to come the roof will ensure the kitchen's continued viability in the years Replace the Sellwood Park Kitchen's roof. In recent years, a

### The Bond projects below are underway or completed.



Protect Workers Improve safety, make critical upgrades; fix leaking roofs, update equipment at maintenance facilities (up to \$10M during the life of the Bond).

Accomplished by Bond Phase 1: \$10M spent Required for Bond Phase 2: Bond obligation met

#### **Pioneer Courthouse Square** PCS

Replace failing structures, fix leaks and cracks, make improvements at our most visited park-10 million visits annually (up to \$10M during the life of the Bond).

Accomplished by Bond Phase 1: \$10M spent **Required for Bond Phase 2: Bond obligation met** 

Note: Information in this report is accurate as of June 30, 2017



For more information about the bond, visit parksreplacementbond.org

### 904

#### Agenda No. **REPORT** Title







AGENDA	FOUR-FIFTHS AGENDA	COMMISSIONERS VOTED AS FOLLOWS:		
TIME CERTAIN Start time: 9:45 AM			YEAS	NAYS
Total amount of time needed: 20 minutes	1. Fritz	1. Fritz	$\checkmark$	
(for presentation, testimony and discussion)	2. Fish	2. Fish	$\checkmark$	
	3. Saltzman	3. Saltzman	$\checkmark$	
	4. Eudaly	4. Eudaly		
Total amount of time needed: (for presentation, testimony and discussion)	Wheeler	Wheeler		2

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