

From: Jeff C Burns [mailto:jeff@organicmodern.com]
Sent: Tuesday, June 14, 2016 9:14 AM
To: Planning and Sustainability Commission <psc@portlandoregon.gov>
Cc: Wright, Sara <Sara.Wright@portlandoregon.gov>
Subject: Community Involvement Program

Portland Staff,

I am writing in regards to the new Community Involvement Program under review.

The document could really use the following items:

- a. An executive summary that defines the players, system, and how it works. (The document rambles and doesn't get to the point.)
- b. An explanation on how the CIC (Community Involvement Committee will be held accountable to the greater neighborhoods at large. This should include to who the report to and how often.
- c. Identify a time duration that allows neighborhood groups to receive information, distribute to sub parties, receive feedback, and give their input. This timing should be coordinated with groups like Southwest Neighborhoods Inc, and North Portland Neighborhood Services.
- d. In general the document seems to described a closed loop committee. It's not obvious how its accountable to public input. This seems to be the crux of most of the criticism towards the PAC/Planner process during the comp plan.

Thanks!

jeff c burns . architect
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Portland Oregon 97214

Planning & Sustainability Commission Members:

The University Park Neighborhood Association's Board and Land Use Committee have reviewed the Draft Community Involvement Program. The manual in particular is a good tool.

However, in general it is the view of the Board that it is INSUFFICIENT and can be improved.

1) ENGAGEMENT should be the focus of the CIP. Not Involvement. Involvement is passive and invokes tokenism. The City's bureau budget advisory program is an example. Token members of the community are "involved" but in the 2016 cycle -- not a single one of these advisory groups' recommendations was enacted or even given serious consideration at the Bureau or Council level.

Engagement means actual sharing -- an intent to get to a Yes. It is a negotiation. Involvement frequently means just a report by bureaus of what is happening. That is not engagement -- no change is anticipated by the bureaucrats and so none is made.

2) The composition of the Community Involvement Committee (CIC). This Committee should be appointed by the City Council -- not just the Director of the Bureau of Planning and Sustainability. This is because the Committee will address the many elements of the Comprehensive Plan - which includes Transportation System Plan and Parks, Water, Environmental Services and Housing. The only bureaus that are not clearly and directly affected are Police and Fire.

Thus each Bureau should have a representative on this Committee as well as each Office of Neighborhood Involvement Coalitions. Plus community members and citizens who represent the diversity of Portland's population.

3) Resources -- given the City Council's reluctance to fund a Community Involvement staff position for the BPS, the UPNA Board wonders how the Bureau intends to adequately staff the CIC in an ongoing manner.

Thank you for considering UPNA's comments.

Thomas Karwaki
University Park Neighborhood Association, Vice Chair & Land Use Committee Chair
7139 N. Macrum Ave.
253.318.2075 cell

-----Original Message-----

From: Thomas Karwaki [mailto:karwaki@yahoo.com]
Sent: Tuesday, June 14, 2016 12:19 PM
To: Planning and Sustainability Commission <psc@portlandoregon.gov>
Subject: Request to keep the record open for Community Involvement Plan testimony

The University Park Neighborhood Association Board requests that the record be kept open until Monday, June 20 for additional testimony on the Community Involvement Plan from any party.

Thomas Karwaki
253.318.2075

DAVID F. JOHNSTON

0550 S.W. Palatine Hill Rd.
Portland, Oregon 97219
(503) 636-0959

June 14, 2016

Planning and Sustainability Commission
1900 SW 4th Ave, Suite 7100
Portland OR 97201

Re: Community Involvement,
Proposed Draft,
33.910 Definitions,
Recognized Organization

The definition as proposed no longer specifically mentions Neighborhood Associations as Organizations which must be recognized. I believe they should be specifically mentioned for the reasons below.


The City Charter at 3.96.030 D. 1. requires the recognition of Neighborhood Associations meeting minimum requirements upon request.

Although the proposed rule would not overrule the Charter, it is appropriate to bring this requirement forward to the Community Involvement Program. This will further ensure awareness of the status of Neighborhood Associations in our City Charter as well as in our history.

It is suggested that the following wording be inserted in 33.910 after "City Code 3.96.060" and before "and organizations":

"including Neighborhood Associations in accordance with City Code 3.96.030 D.1."

Respectfully Submitted,


David F. Johnston



CITY OF
PORTLAND, OREGON

OFFICE OF NEIGHBORHOOD INVOLVEMENT

Amanda Fritz, Commissioner-in-Charge
Amalia Alarcón de Morris, Bureau Director
1221 SW 4th Avenue, Room 110
Portland, Oregon 97204

Enhancing the quality of Portland's Neighborhoods through community participation

June 14, 2016

Planning and Sustainability Commission
City of Portland
1900 SW 4th Avenue, Suite 7100
Portland, OR 97201

Subject: Comprehensive Plan Testimony from ONI

Dear Commissioners:

The City of Portland Office of Neighborhood Involvement (ONI) formally supports the adoption of the proposed Community Involvement Program (CIP) of the 2035 Comprehensive Plan.

ONI strongly supports the implementation of the proposed CIP as an essential step in the implementation of "Chapter Two: Community Involvement" of the Comprehensive Plan. The goals and policies of Chapter Two, if implemented effectively, will lead to significant improvements in the involvement of neighborhood associations and community organizations and community members in planning processes and decisions in Portland.

Successful implementation of Chapter Two and the CIP also will help Portland more fully comply with Oregon State Planning Goal 1, the Portland Plan, and the City of Portland Public Involvement Principles.

ONI also supports the recommendations of the City of Portland Public Involvement Advisory Council (PIAC), including:

- The commitment of adequate resources for the community involvement and oversight/evaluation role of the proposed Community Involvement Committee (CIC);
- The development of a manual to guide staff in the implementation of Chapter Two;
- The proposed authority of the CIC to update the manual directly;

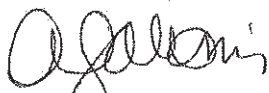


- Inclusion in the CIC's charge of all the CIC responsibilities identified in state planning Goal 1;
- Inclusion in the CIC's charge the oversight and evaluation of both ongoing and project-specific public involvement efforts; and the establishment of the resources, both financial and staff, that are necessary and adequate to implement Chapter Two and the CIP;
- The establishment of a CIC liaison to PIAC;
- The clear definition of the CIC's formal role to include both serving the needs and interests of the community as well as those of City staff; and
- That evaluation be a key role of the CIC.

ONI stands ready to support the Bureau of Planning and Sustainability (BPS) in the development and implementation of the CIP, and looks forward to working with BPS to clarify and fully define ONI's formal role in that process.

ONI encourages you to support the adoption of the proposed CIP and to support the PIAC recommendations listed above.

Sincerely,



Amalia Alarcón de Morris
ONI Director



PORTLAND BUREAU OF TRANSPORTATION

1120 SW Fifth Avenue, Suite 800 Portland, OR 97204 503.823.5185

Fax 503.823.7576 TTY 503.823.6868 www.portlandoregon.gov/transportation

Steve Novick Commissioner Leah Treat Director

June 14, 2016

Portland Planning and Sustainability Commission:

The City of Portland Bureau of Transportation (PBOT) is writing to provide support for the Community Involvement Program (CIP) developed for early implementation of the 2035 Comprehensive Plan. We offer minor amendments (attached) that clarify implementation of the CIP as it pertains to our transportation projects, policies, and plans. We have discussed the attached changes with BPS staff and they expressed that they are amenable and supportive as amendments.

Our Bureau greatly appreciates that the Bureau of Planning & Sustainability (BPS) involved our Senior Transportation Planner, Courtney Duke, and Associate Transportation Planner and Public Involvement Specialist, Francesca Patricolo, every step of the way in developing *Chapter 2: Community Involvement* of the Comprehensive Plan. BPS continually considered and incorporated our feedback through the iterations of developing, improving, and refining Chapter 2.

We believe confidently that the final result of Chapter 2 are the best practices in community involvement available today to guide development of Portland into 2035. For this reason, we designed our updates to the Transportation System Plan's (TSP) *Section 3: Community Involvement Objectives* to point to and reiterate the goals and policies of Chapter 2.

PBOT additionally participated in developing the CIP by providing multiple rounds of feedback that were thoughtfully considered and incorporated by BPS staff. We would especially like to thank BPS Community Outreach and Information Representative, Sara Wright, who consistently made time to listen to, understand, and incorporate our feedback.

The Community Involvement Committee (CIC) will augment our existing and evolving channels of transportation-specific community engagement as our new Public Involvement Coordinator, Irene Schwoeffermann, and our Equity and Inclusion Manager, Zan Gibbs, continue to lead our Bureau's efforts to new heights of best practice. To better ensure a fluid process in reaching the PSC and City Council schedules, PBOT has an interest in a CIC process that is accommodating to the timing of our applicable legislative processes that would consult the CIC and to allow the CIC to provide feedback that is conceptual and high level.

We validate that our non-legislative processes (see attachment) require the scrutiny of our own in-house policies and best practices and we recognize that implementation of Comp Plan Chapter 2 best practices will be more successful if there is dedicated funding.

PBOT is open to continue to refine the CIP, as needed, with the PSC and our BPS partners.

Thank you for your time and consideration.

Sincerely,

Courtney Duke, AICP
Senior Transportation Planner
Planning, Public Policy, and Projects

Francesca Patricolo
Associate Transportation Planner + Public Involvement Specialist

cc:
Irene Schwoeffermann
PBOT Public Involvement Coordinator

Sara Wright
BPS Community Outreach and Information Representative

Attachments:
PBOT Amendments
PBOT Tier Recommendations

Attachment 1: PBOT Amendments

June 14, 2016

Section I: Introduction

Project Summary

Policy 2.16 of the new 2035 Comprehensive Plan directs the City to *Maintain a Community Involvement Program that supports community involvement as an integral and meaningful part of the planning and investment decision-making process.* Policies 2.17 through 2.22 direct the City to:

- Create, maintain and actively implement a community engagement manual
- Utilize best practices in engagement
- Establish a Community Involvement Committee and maintain other review bodies to provide opportunities for involvement
- Periodically evaluate the effectiveness of community involvement practices and advocate for continuous improvement
- Share methods, tools and technologies

This program, described in this report, will serve as a framework to carry out these policies. The new Community Involvement Program will apply to legislative land use and transportation projects initiated by the City of Portland. The program is not intended to be the final word on how community involvement activities will be performed for the next twenty years. Instead, this project provides a structure and guidance for staff and community members to continuously learn, adapt and refine practices for meaningful, inclusive involvement.

Why is this important?

The Bureau of Planning and Sustainability's experience is that inclusive community participation improves land use and transportation decision making. It makes plans and investments more durable, equitable, and accountable.

The legal context is that this project implements policies in *Chapter 2, Community Involvement*, of the Comprehensive Plan Goals and Policies. It also meets Oregon Statewide Land Use Goal #1, which requires municipalities to "develop a citizen involvement program that insures the opportunity for citizens to be involved in all phases of the planning process."

What projects are affected by this project?

The Community Involvement Program will apply to projects that make a change to the Comprehensive Plan that require legislative decisions and action.

Legislative land use and transportation actions include adoption of land use plans, major investments, goals and policies (including street classifications), master street plans or regulations that can affect large parts of the city and many people. These decisions may change any element of the Comprehensive Plan. They may also change or create new related codes and area plans intended to implement the Plan. These changes are accomplished through adoption of an ordinance by City Council. Part of this process is the

PBOT Testimony: CIP Page 3
June 14, 2016

review and adoption of findings that the proposal is consistent with the goals and policies of the Comprehensive Plan or with State and Metro rules.

Legislative projects typically are:

- Initiated by City Council or City agencies.
- Reviewed and voted on by the Planning and Sustainability Commission, which transmits its recommendation to City Council.

Examples of legislative projects:

- Changes to the zoning map (and Comprehensive Plan Map).
- Major changes to the TSP project list to add or remove a project from the list and major modifications to the financial plan
- Changes to transportation goals and policies that are part of the Comp Plan
- Changes or additions to street classification policies and maps; and master street plans
- Change to the boundaries of an Urban Renewal Area

Examples of projects that are NOT legislative:

- A development that is built by right (following the current zoning rules).
- Implementation of TSP projects that is listed in the TSP
- Modifications to City Wide Programs List (aka Reference Lists)

A Note on Terminology

The terminology in this document was chosen deliberately, often based on years of discussion and revision. Some of the terms are defined in the glossary of the Recommended Draft of the Comprehensive Plan (Appendix C). The following two terms, however, were chosen over other terms, for the following reasons.

- **Involvement:** This word is used throughout in order to be consistent with language used in state and city documents, including the City's Public Involvement Principles. It should be considered to refer to the full spectrum of public engagement and involvement, but it should be noted that not all projects will include full involvement. Some projects will, because of their scope and/or context, will be limited to notification/education.
- **Community:** This word is used to reflect the fact that there are many communities, and individuals may consider themselves members of many communities. It is not intended to indicate that there is no role for individuals. The word "citizen" is not used because it can suggest that legal citizenship is a prerequisite for civic involvement, which is not the case. The choice to replace "citizen" with "community" is intended to open the doors and welcome engagement with everyone. The choice to use "community" rather than "public" is intended to reflect a less formal approach to involvement, and make the process feel less rigid.

Section II Relationship to Comprehensive Plan 2035

The Community Involvement Program is one of the early implementation projects of the Comprehensive Plan Update. These projects are tasks that the City of Portland is required to complete as part of a 20-year Comprehensive Plan update (also called "periodic review") under Oregon's statewide planning program. Other early implementation projects, such as the Mixed Use Zones Project, propose changes to the zoning code and zoning map.

This project addresses *Chapter 2* of the Comprehensive Plan, specifically the section “Community Involvement Program,” which directs “City staff and elected officials to assess current practices and develop new tools through ongoing process evaluation and improvement, and direct the City to develop, maintain, and update a manual that details current best practices for community involvement.”

Attachment 2: PBOT Tier Recommendations

When PBOT is entering into a legislative process, PBOT would follow Tier 1 requirements for community engagement. When implementing non-legislative projects, PBOT would follow Tier 2 community engagement requirements. The difference between the two are that Tier 1, by state law, requires findings against Comp Plan Chapter 2, while Tier 2 does not, therefore Tier 2 projects are responsive to our transportation-specific and in-house community engagement protocol, rather than to the BPS Comp Plan CIC.

We offer the following amendments to the Proposed Draft of the CIP:

Tier 1: Legislative projects:

- Requires following Comp Plan Chapter 2 and providing findings against how the policies have been implemented
- Compels early consultation, a mid-way check-in, and a follow-up with Comprehensive Plan Community Involvement Committee (Comp Plan CIC) on public participation planning, implementing and evaluating
- Will follow *TSP Section 3: Community Involvement Objectives*

Tier 2: Non-legislative projects:

- Does not require findings against how the policies of the Comp Plan Chapter 2 have been implemented
- Comp Plan CIC is an optional resource for project managers to consider using when planning, implementing, and evaluating their public engagement
- Will follow *TSP Section 3: Community Involvement Objectives*

Dixie Johnston
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June 8, 2016

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PLANNING & SUSTAINABILITY
2016 JUN 10 A 8:35

Planning and Sustainability Commission
1900 SW 4th Ave, Suite 7100
Portland, OR 97201
RE CIP Testimony 6-14-16

Commissioners: Please delay voting for the CIP Proposed Draft until there is more legal vetting. Instead of implementing the Recommended Comp Plan Draft (see CP Goals 1 & 2), the CIP changes the CP purpose and process. There is a need for more clarification.

Most problematic would be the relationship between the CIC and already legally recognized chartered organizations (ex. PSC and ONI). The CIC would not be a watchdog (p. 11), not acknowledge Metro ordinance (p. 31) and would only address legislative and transportation projects p. 9). The CIC would be expensive to implement (p. 12) and further muddle and weaken existing public involvement process.

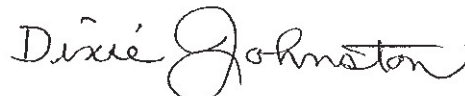
Suggestions:

Since ONI (ONA) (p.9) has been the functionally recognized CIC since 1980, keep the current definition of Recognized Organization (Title 33.910) pursuant to all of City Code 3.96 (last updated Nov 2015).

In compliance with the ONI and the DCLP Equity partnership report (2007-2013), as well as the Recommended CP Draft, ensure that all ONI coalitions include an Equity & Inclusion Action Committee. The one at SWNI has full responsibilities and privileges in compliance with SWNI By-laws, including a voice in all public processes.

For context (p. 28) all public processes should begin with a purpose statement and have related legal documents readily accessible.

Respectfully



Dixie Johnston .

From: Elaine McDonald [mailto:ecmcd1@hotmail.com]
Sent: Tuesday, June 07, 2016 3:35 PM
To: Planning and Sustainability Commission <psc@portlandoregon.gov>
Cc: Elaine McDonald <ecmcd1@hotmail.com>
Subject: "Community Involvement Program Testimony"

Thank you for the opportunity to comment on the draft Community Involvement Program.

The draft appears to be "process and project oriented". There is little in it that seems proactive in the sense of allowing underserved communities to establish their own goals and objectives or of identifying communities and inviting them to develop ways and means for implementing "involvement" on land use issues. From what I read on-line, that appears to be the mission of the Office of Neighborhood Involvement. So, clearly this proposed land use input process is not intended to be "community organization," it is project specific and essentially reactionary. It strikes me as potentially patronizing.

The draft calls for identifying who will make decisions at the earliest stage in each project. It also describes the proposed approach to citizen involvement as "a partnership with the City." If community goals and objectives for a project differ from the City's or if opposition to a project is the primary community input, the idea of a partnership approach becomes more than challenging. Indeed it may be hypocritical. Is the desired level of community involvement simply window-dressing?

The Office of Neighborhood Involvement identifies a number of goals related to under-served/under-represented communities. Why not work within this framework to achieve the desired involvement with communities related to land use? The draft proposal appears redundant, at best, and perhaps an effort to avoid working with organized or organizing communities. The draft emphasizes community over individual and yet the proposed process appears to seek a group of individuals rather than any organized, self-identified community groups. In addition, the cost of implementing this proposed community involvement effort appears significant. Could not that budget be more effectively used by ONI to support their efforts for community involvement, input, and organization?

In mixed neighborhoods, will you invite participation in involvement of all citizens within an impacted area? or will you focus on under-represented groups? Under-representation can as easily be economic as racial, linguistic, or cultural. How can you decide who "deserves: to be invited if it is not all citizens?

Any and all mailings or alerts related to community involvement (as well as the project specific community involvement process) should be posted publicly and notices should be mailed to Neighborhood Associations, Community Groups and organizations, ONI, interested individuals, etc. Transparency begins with totally open communication.

The objectives of each project, the potential for input that would alter the project, and the underlying agenda/goals should be made crystal clear at project inception, in all communications. This is also fundamental to transparency.

Thank you -

Elaine McDonald
8031 SW 37th Ave
Portland, OR 97219

June 7, 2016

Planning and Sustainability Commission
City of Portland
1900 SW 4th Avenue, Suite 7100
Portland, OR 97201

Subject: Comprehensive Plan Testimony from PIAC

Dear Commissioners:

This letter contains comments from members of the City of Portland's Public Involvement Advisory Council (PIAC) on the Proposed Community Involvement Program (CIP) of the 2035 Comprehensive Plan. PIAC is a City commission charged with advising elected officials on public involvement in government citywide, and with helping City bureaus improve their community outreach and engagement practices. Established by City Council in 2008, PIAC is comprised of community members and bureau staff working together.

PIAC members have worked closely with City staff over the past several years to review and provide input to the Comprehensive Plan's community involvement chapter, Chapter Two, as well as the Community Involvement Chapter. We believe Chapter Two and the CIP represent an important move forward for Portland, putting the City in alignment with State planning law, the vision of the Portland Plan, and the spirit of the Public Involvement Principles adopted by City Council in 2010.

PIAC members offer strong support for the proposed Community Involvement Program as an essential step to implement Chapter Two of the Comprehensive Plan. The CIP is central to satisfying the requirements of Oregon Statewide Planning Goal 1, including the commitment of adequate resources for community involvement and the oversight/evaluation role of the Community Involvement Committee (CIC). It will help to advance longstanding City goals of improving community involvement in planning.

PIAC also supports the ongoing development of a manual to guide staff in the implementation of Chapter Two, and we support the proposed ability of the CIC to change the manual directly.

In addition to our overall support, PIAC offers the following recommendations to strengthen and clarify the CIP, organized according to the kind of action requested:

ACTION: Changes/Clarifications to the CIC Charge and Scope (supporting text)

- Ensure that the description of the charge of the CIC reflects the responsibilities identified in Statewide Planning Goal 1.
- The CIC has the responsibility to oversee both project-specific and ongoing public involvement efforts governed by the Comprehensive Plan, a distinction that is outlined in the Chapter Two policies and should be explicit in the charge and scope.
- One role of the CIC should be to help establish what resources, both financial and staff, are necessary and adequate to provide this value and satisfy its responsibilities. This should be explicit in the charter.
- We encourage you to add in the charter a position of CIC liaison to PIAC comparable to those proposed to the Planning and Sustainability Commission (PSC) and the Equity Office (page 10). The intersection of PIAC’s work and that of the CIC is clear, and it is important for each body to be mutually informed and supportive.
- While the CIC is designed to monitor, advise and support staff who are working on public involvement, it should also be explicit within its charge and scope that the CIC be designed to provide value to the community as well, ensuring transparency and accountability in the planning and policy making process.
- Evaluation is a key role of the CIC. It is foreseeable that members of the community will expect clear metrics that the CIC will use for evaluation. The policies on process design and evaluation in Chapter Two provide guidance to the CIC in its oversight role, and the supporting text can make this suggestion.
- The proposed CIP asks, “How is this different than PIAC?” (p11). PIAC offers the following:

The Public Involvement Advisory Council (PIAC) is charged with providing citywide support and guidance on public involvement principles, policies, and practices. In this role, PIAC works on specific issues with citywide application, and occasionally provides input to individual bureaus on efforts to engage the public. Based on its charter and the capacity of volunteer members, PIAC does not work on individual projects within a single bureau, nor does it have any monitoring or oversight responsibilities. By contrast, the CIC’s role is limited to oversight of projects that “make a change to the Comprehensive Plan that require legislative decisions and action.” The CIC does work on individual projects and does have oversight and evaluation responsibilities. Both the CIC and PIAC are charged with improving the City’s involvement of the community in government planning and decision-making. Both do their work by setting standards (the City’s Public Involvement Principles and the goals and policies of Chapter Two) and supporting staff to meet those standards. While their roles are different, they are complementary. The CIC will benefit from ongoing communication with PIAC to share lessons learned and to inform each other’s work.

ACTION: Changes to City Code

- Regarding the minimum number of proposed meetings, PIAC offers from our experience that four meetings per year does not seem adequate to fulfill the responsibilities of the CIC. We have found that, even with one scheduled monthly meeting, it is often necessary to schedule an additional work session between meetings in order to complete projects. For the final CIP, we encourage you to identify the scope of tasks for the CIC and make a realistic assessment of the level of effort needed by a group of volunteer members to accomplish those tasks, as well as the staff needed to support them. Based on such an assessment, consider increasing the minimum number of meetings and including this in Title 3 code language if appropriate.
- The CIP establishes a supporting role for the Office of Neighborhood Involvement (ONI). Consider whether this role should be specified in City Code.

ACTION: Include Recommended Next Steps in the Transmittal letter to City Council

- Please encourage City Council to turn to PIAC for recommendations and assistance in finalizing the details of the CIP in the next phase of work.
- Please request clarification on ONI's role in supporting the processes established in the CIP.

PIAC members thank you for your important work for the future of Portland, and we appreciate your consideration of our testimony.

Please note: While this testimony received unanimous approval by all those members in attendance at PIAC's June 7 meeting, the meeting was one member short of a quorum. This letter is in the spirit of previous comments submitted by PIAC, but is offered in this case as the testimony of those members in attendance (50%) rather than the full body.

Sincerely,

Public Involvement Advisory Council
City of Portland

Attachment: List of PIAC Members

Public Involvement Advisory Council Members

Community Members

Anna Allen – At-large, Native American Youth and Family Center (NAYA)
Glenn Bridger – At-large, Southwest neighborhood activist
Baher Butti – At-large, Refugee case manager
Donita Fry – At-large, NAYA
Greg Greenway – At-large, Southeast community member
Jenny Kim – At-large, Korean American Coalition and business consultant
Maryhelen Kincaid – At-large, North/Northeast neighborhood activist
Julio Maldonado – At-large, SE neighborhood and East Portland Action Plan (EPAP)
Kaeti Namba – At-large, NAYA, Japanese community, and Portland Business Alliance
Linda Nettekoven – Southeast neighborhood activist
Angela Southwick – At-large, Northeast community member
Ashe Urban – At-large, SE Uplift and Portsmouth Neighborhood volunteer
Jessica Wade – At-large, Southwest community member
Christine White – Port of Portland
Mark Wubbold – Portland State University

City Staff Members

Claire Adamsick – Commissioner Fritz
William Beamer – Bureau of Planning and Sustainability
Danielle C. Brooks – Office of Equity and Human Rights
Ross Caron – Bureau of Development Services
Ethan Cirimo – Office of Management & Finance
Michael Crebs – Police Bureau
Michelle DePass – Bureau of Housing
Matt Gough – Bureau of Environmental Services
Felicia Heaton – Bureau of Emergency Management
Brian Hoop – Office of Neighborhood Involvement
Paul Leistner – Office of Neighborhood Involvement
Francesca Patricolo – Bureau of Transportation
Steve Pixley – Parks & Recreation Bureau
Damon Simmons – Fire & Rescue
Sara Wright – Bureau of Planning and Sustainability

PIAC Coordinator – Ashley Horne, ONI