

Exhibit A

Space Optimization Proposal

The goal of the Space Optimization Proposal is to maximize the use of the Portland Building at the least overall cost to the City.

Item	Description	Cost Estimate (2017 dollars)
New Furnishings	New furnishings for Portland Building for optimized tenancy (approximately 1744)	\$11,708,000
Build out of shell for 2.5 floor	In order to accommodate future growth of employees, build out the core and shell to create warm lit spaces for additional employees beyond the current 1,332.	\$7,100,000
Citywide study	Citywide study to determine the tenancies for the Portland Building, the 1900 Building and the Jasmine Block Building.	\$50,000
Total		\$18,858,000