



City of Portland  
**FY 2013-14 Adopted Budget:**  
**Summary of General Fund Changes**  
 June 2013  
 City Budget Office

## INTRODUCTION

This document discusses the changes between the December 2012 and April 2013 forecasts, and also the actions the City took to balance the Adopted Budget. Tables 1 and 2 show General Fund discretionary changes and FTE changes by bureau.

## FORECASTS

**December 2012: \$25.0 million ongoing shortfall**

The December 2012 forecast showed an ongoing General Fund shortfall of \$25.0 million. This was driven by four main factors:

- The newly-established Multnomah County Library District (-\$10.0m)
- Increased costs from the agreement with the Department of Justice (-\$5.4m)
- The conversion of programs from one-time to ongoing funding (-\$8.5m)
- Other economic factors (-\$1.1m)

**April 2013: \$21.5 million ongoing shortfall**

Between the December and April forecasts, the General Fund shortfall improved by about \$3.5 million. This was driven by the following economic changes and policy decisions:

- *Property Taxes* – Home values in the City increased significantly over the last year, easing the amount of property tax compression the City is experiencing. This easing also lessened the impact of the new Multnomah County Library District to about \$9.0 million. Though it is unclear the extent to which the most recent growth will be incorporated in the assessments for January 1, 2013, the forecast for property taxes in FY 2013-14 and beyond was increased by almost \$3.0 million.
- *Cost-of-Living Allowances (COLAs)* – The December forecast for FY 2013-14 COLAs was 2.7%, but actual figures published in February showed city COLAs would be 1.8%. This lower COLA figure decreased forecasted expenses in the General Fund by approximately \$2.0 million.

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- *Health Benefit Costs* – Changes to health plan provisions should limit benefit expense growth below what was expected in December. The lower employer rate will save approximately \$900,000 in FY 2013-14.
- *Other Revenue/Expense Forecasts* – Forecasts for business license taxes and transient lodging taxes were essentially unchanged since December. Meanwhile, the forecasts for utility license taxes and franchise fees (ULF), as well as for state shared revenues, were lowered. Finally, some additional expenses were added to the forecast related to Current Appropriation Level targets and overhead true-ups. In total, other revenues and expenditures increased the ongoing deficit by about \$2.4 million.

## ADOPTED BUDGET

The Adopted Budget includes the following actions to bridge the \$21.5 million ongoing shortfall:

- *Bureau Reductions (-\$20.3 million)* – The City is making \$20.3 million in reductions from Current Appropriation Level targets. These cuts, by bureau, are highlighted in the table on the next page, and include the elimination of over 142 FTE. Police and Fire make up \$11.2 million in reductions, while Parks, OMF, and PDC add another \$5.2 million. The \$20.3 million includes **\$3.5 million in PERS savings** from Senate Bill 822.
- *Cost of Living Allowances (-\$1.75 million)* – An assumption of further reduction in COLA for most represented and non-represented employees from 1.8% to 0.9%. Savings from the Portland Firefighters Association are not included in this estimate.
- *Span of Control and Administrative Process Review (-\$1.5 million)* – The budget assumes \$1.1 million in future savings from increasing the City's span of control, and \$400k in savings from streamlining and automating current business processes.
- *Telecommunications Revenue (-\$500k)* – Additional revenue from CenturyLink above earlier, preliminary estimates, reduces the deficit by another \$500k.
- *General Fund Contingency (+\$1.6 million)* – Adds \$1.6 million to more adequately fund the City's General Fund contingency.
- *Innovation Fund (+\$1.0 million)* – Invests in a City Innovation Fund to generate future cost-savings ideas.

TABLE 1. General Fund Discretionary by Bureau

Bureau	FY 2012-13 Adopted	FY 2013-14 CAL 100% <sup>1</sup>	FY 2013-14 Ongoing	FY 2013-14 One-time	FY 2013-14 Total GF	Change from CAL <sup>2</sup>
Office of the City Attorney	\$1,638,764	\$2,404,989	\$1,958,268	\$0	\$1,958,268	(\$446,721)
Office of the City Auditor	\$3,845,236	\$3,557,835	\$3,139,069	\$0	\$3,139,069	(\$418,766)
City Budget Office	\$0	\$910,490	\$773,810	\$0	\$773,810	(\$136,680)
Portland Bureau of Emergency Management	\$619,303	\$891,209	\$756,806	\$25,000	\$781,806	(\$109,403)
Portland Fire & Rescue	\$88,679,206	\$92,983,735	\$88,538,192	\$0	\$88,538,192	(\$4,445,543)
Office of Government Relations	\$526,186	\$528,571	\$317,808	\$0	\$317,808	(\$210,763)
Portland Housing Bureau	\$10,771,724	\$10,838,629	\$10,124,808	\$0	\$10,124,808	(\$713,821)
Office of Management & Finance	\$18,531,109	\$20,027,981	\$17,493,857	\$376,193	\$17,870,050	(\$2,157,931)
Office of the Mayor	\$1,973,724	\$1,237,787	\$185,778	\$0	\$185,778	(\$1,052,009)
Office of Neighborhood Involvement	\$6,356,992	\$6,209,276	\$6,131,743	\$371,692	\$6,503,435	\$294,159
Office of Equity & Human Rights	\$1,297,266	\$869,166	\$769,597	\$0	\$769,597	(\$99,569)
Commissioner of Public Affairs	\$936,522	\$994,040	\$961,353	\$0	\$961,353	(\$32,687)
Portland Parks & Recreation	\$42,558,881	\$46,210,208	\$44,290,103	\$15,000	\$44,305,103	(\$1,905,105)
Portland Police Bureau	\$150,602,827	\$160,001,258	\$152,669,951	\$580,629	\$153,250,580	(\$6,750,678)
Bureau of Planning & Sustainability	\$7,417,231	\$7,564,270	\$6,417,568	\$481,026	\$6,898,594	(\$665,676)
Commissioner of Public Safety	\$277,040	\$348,482	\$385,085	\$0	\$385,085	\$36,603
Commissioner of Public Utilities	\$283,243	\$360,222	\$384,143	\$0	\$384,143	\$23,921
Commissioner of Public Works	\$288,731	\$371,937	\$384,866	\$0	\$384,866	\$12,929
Special Appropriations	\$19,796,460	\$7,274,018	\$7,002,156	\$1,490,504	\$8,492,660	\$1,218,642
Portland Development Commission	\$5,844,591	\$5,938,263	\$4,912,437	(\$135,000)	\$4,777,437	(\$1,160,826)
Bureau of Emergency Communications	\$13,256,068	\$13,838,813	\$13,158,387	\$97,810	\$13,256,197	(\$582,616)
Bureau of Development Services	\$2,291,994	\$1,734,482	\$1,779,666	\$159,804	\$1,939,470	\$204,988
Portland Bureau of Transportation	\$7,601,599	\$7,846,360	\$8,696,362	\$0	\$8,696,362	\$850,002
Bureau of Environmental Services	\$0	\$0	\$900,552	\$0	\$900,552	\$900,552
Fund & Debt Management	\$17,824,194	\$24,114,099	\$19,818,368	\$1,314,324	\$21,132,692	(\$2,981,407)
<b>Total</b>	<b>\$403,218,891</b>	<b>\$417,056,120</b>	<b>\$391,950,733</b>	<b>\$4,776,982</b>	<b>\$396,727,715</b>	<b>(\$20,328,405)</b>

<sup>1</sup> The "FY 2013-14 CAL 100%" column does not include FY 2012-13 one-time funding, so the "Change from CAL" column does not necessarily reflect the change in service level from FY 2012-13.

<sup>2</sup> The "Change from CAL" column includes PERS savings of \$3.5 million. Total reductions from CAL, net of PERS savings, are about \$16.8 million.

TABLE 2. Positions by Bureau (Full-Time Equivalents)

Bureau	FY 2012-13 Adopted	FY 2013-14 Requested	FY 2013-14 Adopted	Change from Requested
Bureau of Development Services	198.52	222.27	229.27	7.00
Bureau of Emergency Communications	141.58	142.00	138.00	-4.00
Bureau of Environmental Services	532.78	535.48	519.28	-16.20
Bureau of Fire & Police Disability & Retirement	16.20	16.20	16.20	0.00
Bureau of Planning & Sustainability	103.00	97.05	94.05	-3.00
City Budget Office	0.00	13.00	12.00	-1.00
Commissioner of Public Affairs	14.10	14.21	14.21	0.00
Commissioner of Public Safety	6.00	6.00	7.00	1.00
Commissioner of Public Utilities	8.00	7.00	7.00	0.00
Commissioner of Public Works	8.60	8.50	8.50	0.00
Fund and Debt Management	0.00	0.00	0.00	0.00
Office of Equity & Human Rights	9.00	9.00	9.00	0.00
Office of Government Relations	7.25	8.00	6.50	-1.50
Office of Management & Finance	658.55	648.13	630.13	-18.00
Office of Neighborhood Involvement	36.25	35.75	37.25	1.50
Office of the City Attorney	58.25	59.50	59.50	0.00
Office of the City Auditor	48.30	50.62	50.12	-0.50
Office of the Mayor	24.00	24.00	16.00	-8.00
Portland Bureau of Emergency Management	17.00	18.00	18.00	0.00
Portland Bureau of Transportation	738.15	721.65	726.65	5.00
Portland Development Commission	0.00	0.00	0.00	0.00
Portland Fire & Rescue	730.47	732.80	698.00	-34.80
Portland Housing Bureau	54.90	54.90	54.90	0.00
Portland Parks & Recreation	411.13	422.08	423.58	1.50
Portland Police Bureau	1211.73	1224.00	1167.75	-56.25
Portland Water Bureau	619.05	594.35	577.35	-17.00
Special Appropriations	0.00	0.00	2.00	2.00
<b>Total</b>	<b>5652.81</b>	<b>5664.49</b>	<b>5522.24</b>	<b>-142.25</b>

**Attachment B**  
**Significant Adjustments to Approved Budget**

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	FTE	General Fund Discretionary		Other Resources	
		One-Time	Ongoing	One-Time	Ongoing
<b>Bureau of Development Services</b>					
Restore Senior City Planner position in Land Use Services, reduce contingency \$115,854	1.00	\$0	\$0	\$0	\$0
Restore Neighborhood Inspector position for one year, reduce contingency \$87,372	1.00	\$0	\$0	\$0	\$0
Add positions received in the FY 2012-13 Spring BMP, reduce contingency \$733,230	7.50	\$0	\$0	\$0	\$0
Add .5 of a City Planner II FTE in Land Use Services, reduce contingency by \$47,472	0.50	\$0	\$0	\$0	\$0
Add one Enhanced Rental Inspector position	1.00	\$0	\$87,372	\$0	\$0
<b>Bureau of Environmental Services</b>					
Add a limited term Environmental Technician to address additional workload related to the permitting process. No impact to rates.	1.00	\$0	\$0	\$79,314	\$0
A net zero change that reallocates \$134,000 in resources in order to fund the Community Watershed Stewardship Program.	0.00	\$0	\$0	\$0	\$0
Recognize partial, temporary funding for a Botanical Specialist II.	0.00	\$0	\$0	\$24,140	\$0
Reduce contingency to partially support personnel changes listed above	0.00	\$0	\$0	(\$67,140)	\$0
Reduce beginning fund balance estimate based on updated FY 2012-13 projected year-end actuals	0.00	\$0	\$0	(\$770,000)	\$0
Adjust debt service expenses to match debt repayment schedule	0.00	\$0	\$0	\$40,000	\$0
<b>Commissioner of Public Safety</b>					
Add a Commissioner Staff Representative position funded within existing resources	1.00	\$0	\$0	\$0	\$0
<b>Fund &amp; Debt Management</b>					
True up beginning fund balance in the General Reserve Fund to align with current projections	0.00	\$0	\$0	\$2,828,385	\$0
Reduce contingency by \$87,372 to fund a transfer to the Bureau of Development Services	0.00	\$0	\$0	\$0	\$0
Reduce contingency by \$587,874 in the Fire Apparatus Replacement subfund and transfer funding to Portland Fire & Rescue for bridge funding to avoid sworn layoffs	0.00	\$0	\$0	\$0	\$0
<b>Office of Management &amp; Finance</b>					
Bureau of Internal Business Services: Reduce debt service requirements in Facilities Services (\$139,340) and CityFleet Services (\$9,001) to match debt repayment schedule. The savings are added to contingency.	0.00	\$0	\$0	\$0	\$0
Bureau of Internal Business Services: Interagency adjustments	0.00	\$0	\$0	(\$5,150)	\$0

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	General Fund Discretionary			Other Resources	
	FTE	One-Time	Ongoing	One-Time	Ongoing
Bureau of Internal Business Services: Technical adjustments in personnel services involving the Insurance & Claims and Workers' Compensation Funds. Adjustments net to zero.	0.00	\$0	\$0	\$0	\$0
Bureau of Technology Services: Increase interagency agreements with bureaus	0.00	\$0	\$0	\$6,800	\$0
Revenue Bureau: Transfer Cable Fund resources and requirements to the newly established Mt. Hood Cable Regulatory Commission Fund. The new MHCRC Fund is classified as an agency fund and will no longer be included in the City's budget.	0.00	\$0	\$0	\$0	(\$8,502,612)
Revenue Bureau: Budget expenses related to administering the Mt. hood Cable Regulatory Commission Intergovernmental Agreement	0.00	\$0	\$0	\$0	\$661,440
Office of the Chief Administrative Officer: Internal adjustment to balance interagency funding in Accounting	0.00	\$0	\$0	\$0	\$6,000
Office of the Chief Administrative Officer: Decrease EBS Fund contingency to balance to interagency adjustments	0.00	\$0	\$0	\$0	(\$5,500)
Bureau of Human Resources: Budget Health Fund external materials and services expenditures related to the Voluntary Retirement Incentive Program	0.00	\$0	\$0	\$0	\$1,480,000
Officer of the Chief Administrative Officer: Transfer \$57,480 from contingency to internal materials and services in the Public safety GO Bond Fund	0.00	\$0	\$0	\$0	\$0
<b>Office of the City Auditor</b>					
Adjust interagency between the Local Improvement District Fund and the General Fund	0.00	\$0	\$0	\$0	(\$1,920)
<b>Portland Bureau of Transportation</b>					
Allocate OMF Interagency savings from contingency to program areas \$446,263	0.00	\$0	\$0	\$0	\$0
Increase interest payment on the line of credit for the Streetcar and Streetlight LED projects	0.00	\$0	\$0	\$127,020	\$0
Adjust parking revenues to match forecast and increase contingency	0.00	\$0	\$0	\$1,189,000	\$0
<b>Portland Fire &amp; Rescue</b>					
Bridge funding for 2 companies for 3 months	6.50	\$0	\$0	\$587,874	\$0
Eliminate a part-time permanent and add a full-time limited term Vehicle Maintenance Supervisor. The increased salary expenses are funded with Public Safety General Obligation bonds.	0.50	\$0	\$0	\$57,480	\$0

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**Significant Adjustments to Approved Budget**

**186111**

	FTE	General Fund Discretionary		Other Resources	
		One-Time	Ongoing	One-Time	Ongoing
<b>Portland Housing Bureau</b>					
General Fund technical changes, primarily related to a change in the way grant reimbursements are performed for bureau eligible overhead expenses	0.00	\$0	\$0	(\$405,923)	\$0
Housing Investment Fund technical changes	0.00	\$0	\$0	(\$11,880)	\$0
Grants Fund changes to reflect updated grant amounts and changes in the way grant reimbursements are performed for bureau eligible overhead expenses	0.00	\$0	\$0	\$754,815	\$0
Tax Increment Financing Reimbursement Fund changes reflecting the budgeting of Glisan Commons and K-Station in FY 2012-13	0.00	\$0	\$0	(\$623,000)	\$0
HOME Grant Fund changes to reflect updated grant amounts and changes in the way grant reimbursements are performed for bureau eligible overhead expenses	0.00	\$0	\$0	\$367,493	\$0
Community Development Block Grant changes to reflect updated grant amounts and changes in the way grant reimbursements are performed for bureau eligible overhead expenses	0.00	\$0	\$0	\$1,231,752	\$0
<b>Portland Police Bureau</b>					
Move \$392,532 from personnel services to external materials and services in anticipation of fewer sworn staff cashing out holiday comp time and \$70,278 in salary savings from adjustments to nonsworn staff in the Mounted Patrol Unit	0.00	\$0	\$0	\$0	\$0
Add 1 Captain and eliminate 1 Lieutenant for a net cost of \$24,066. The increased costs will be absorbed by a reduction in external materials and services.	0.00	\$0	\$0	\$0	\$0
Transfer 2 officers from East Precinct to Family Services, bringing total FTE restored to Family Services via PL_05 decision package to 16	0.00	\$0	\$0	\$0	\$0
Increase personnel services expenditures in the Grants Fund	0.00	\$0	\$0	\$30,551	\$0
<b>Grand Total</b>	<b>20.00</b>	<b>\$0</b>	<b>\$87,372</b>	<b>\$5,441,531</b>	<b>(\$6,362,592)</b>

**ATTACHMENT C**  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Bureau of Development Services</u></b>			
<i>Development Services Fund</i>			
Unappropriated Fund Balance	5,000,000	0	5,000,000
Personnel Services	24,118,251	1,071,300	25,189,551
External Materials and Services	4,030,243	0	4,030,243
Internal Materials and Services	7,138,190	0	7,138,190
Debt Service	1,009,670	0	1,009,670
Fund Transfers - Expense	947,890	0	947,890
Contingency	9,604,127	(983,928)	8,620,199
<i>Total Development Services Fund</i>	<b>\$51,848,371</b>	<b>\$87,372</b>	<b>\$51,935,743</b>
<b>Total Bureau of Development Services</b>	<b>\$51,848,371</b>	<b>\$87,372</b>	<b>\$51,935,743</b>
<b><u>Bureau of Emergency Communications</u></b>			
<i>Emergency Communication Fund</i>			
Personnel Services	13,687,772	0	13,687,772
External Materials and Services	1,042,031	0	1,042,031
Internal Materials and Services	3,735,073	0	3,735,073
Debt Service	1,357,746	0	1,357,746
Fund Transfers - Expense	897,991	0	897,991
Contingency	2,502,431	0	2,502,431
<i>Total Emergency Communication Fund</i>	<b>\$23,223,044</b>	<b>\$0</b>	<b>\$23,223,044</b>
<b>Total Bureau of Emergency Communications</b>	<b>\$23,223,044</b>	<b>\$0</b>	<b>\$23,223,044</b>
<b><u>Bureau of Environmental Services</u></b>			
<i>Environmental Remediation Fund</i>			
Personnel Services	365,642	(18,942)	346,700
External Materials and Services	2,947,609	0	2,947,609
Internal Materials and Services	888,264	0	888,264
Debt Service	1,120	0	1,120
Fund Transfers - Expense	167,112	0	167,112
Contingency	3,469,253	(731,058)	2,738,195
<i>Total Environmental Remediation Fund</i>	<b>\$7,839,000</b>	<b>(\$750,000)</b>	<b>\$7,089,000</b>
<i>Grants Fund</i>			
Personnel Services	182,025	0	182,025
External Materials and Services	613,315	0	613,315
Internal Materials and Services	65,962	0	65,962
Capital Outlay	640,000	0	640,000
<i>Total Grants Fund</i>	<b>\$1,501,302</b>	<b>\$0</b>	<b>\$1,501,302</b>
<i>Sewer System Construction Fund</i>			
Debt Service	625,000	0	625,000
Fund Transfers - Expense	126,000,000	0	126,000,000
Contingency	108,325,000	0	108,325,000
<i>Total Sewer System Construction Fund</i>	<b>\$234,950,000</b>	<b>\$0</b>	<b>\$234,950,000</b>
<i>Sewer System Debt Redemption Fund</i>			
Unappropriated Fund Balance	51,499,677	0	51,499,677
Debt Service	153,370,323	20,000	153,390,323
<i>Total Sewer System Debt Redemption Fund</i>	<b>\$204,870,000</b>	<b>\$20,000</b>	<b>\$204,890,000</b>

**ATTACHMENT C**  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Bureau of Environmental Services</u></b>			
<i>Sewer System Operating Fund</i>			
Unappropriated Fund Balance	200,000	0	200,000
Personnel Services	58,425,703	98,256	58,523,959
External Materials and Services	48,713,687	24,140	48,737,827
Internal Materials and Services	38,749,035	0	38,749,035
Capital Outlay	88,048,268	0	88,048,268
Debt Service	2,543,236	0	2,543,236
Fund Transfers - Expense	185,618,120	20,000	185,638,120
Contingency	56,401,560	(106,082)	56,295,478
<i>Total Sewer System Operating Fund</i>	<i>\$478,699,609</i>	<i>\$36,314</i>	<i>\$478,735,923</i>
<i>Sewer System Rate Stabilization Fund</i>			
Fund Transfers - Expense	2,000,000	0	2,000,000
Contingency	4,015,000	0	4,015,000
<i>Total Sewer System Rate Stabilization Fund</i>	<i>\$6,015,000</i>	<i>\$0</i>	<i>\$6,015,000</i>
<b>Total Bureau of Environmental Services</b>	<b>\$933,874,911</b>	<b>(\$693,686)</b>	<b>\$933,181,225</b>
<b><u>Bureau of Fire &amp; Police Disability &amp; Retirement</u></b>			
<i>Fire &amp; Police Disability &amp; Retirement Fund</i>			
Personnel Services	1,848,432	0	1,848,432
External Materials and Services	112,539,688	0	112,539,688
Internal Materials and Services	7,509,065	0	7,509,065
Capital Outlay	30,000	0	30,000
Debt Service	28,339,886	0	28,339,886
Fund Transfers - Expense	109,699	0	109,699
Contingency	11,727,000	0	11,727,000
<i>Total Fire &amp; Police Disability &amp; Retirement Fund</i>	<i>\$162,103,770</i>	<i>\$0</i>	<i>\$162,103,770</i>
<i>Fire &amp; Police Disability &amp; Retirement Res Fund</i>			
Fund Transfers - Expense	750,000	0	750,000
<i>Total Fire &amp; Police Disability &amp; Retirement Res Fund</i>	<i>\$750,000</i>	<i>\$0</i>	<i>\$750,000</i>
<b>Total Bureau of Fire &amp; Police Disability &amp; Retirement</b>	<b>\$162,853,770</b>	<b>\$0</b>	<b>\$162,853,770</b>
<b><u>Bureau of Planning &amp; Sustainability</u></b>			
<i>General Fund</i>			
Personnel Services	6,856,716	0	6,856,716
External Materials and Services	506,916	0	506,916
Internal Materials and Services	618,003	0	618,003
<i>Total General Fund</i>	<i>\$7,981,635</i>	<i>\$0</i>	<i>\$7,981,635</i>
<i>Grants Fund</i>			
Personnel Services	1,085,355	0	1,085,355
External Materials and Services	146,700	0	146,700
Internal Materials and Services	180,000	0	180,000
<i>Total Grants Fund</i>	<i>\$1,412,055</i>	<i>\$0</i>	<i>\$1,412,055</i>
<i>Solid Waste Management Fund</i>			
Unappropriated Fund Balance	1,686,583	0	1,686,583
Personnel Services	2,360,085	0	2,360,085
External Materials and Services	958,600	0	958,600

ATTACHMENT C  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Bureau of Planning &amp; Sustainability</u></b>			
<i>Solid Waste Management Fund</i>			
Internal Materials and Services	1,606,410	0	1,606,410
Debt Service	48,486	0	48,486
Fund Transfers - Expense	206,699	0	206,699
Contingency	4,371	0	4,371
<i>Total Solid Waste Management Fund</i>	<i>\$6,871,234</i>	<i>\$0</i>	<i>\$6,871,234</i>
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>\$16,264,924</b>	<b>\$0</b>	<b>\$16,264,924</b>
<b><u>City Budget Office</u></b>			
<i>General Fund</i>			
Personnel Services	1,487,037	0	1,487,037
External Materials and Services	197,125	0	197,125
Internal Materials and Services	238,772	0	238,772
<i>Total General Fund</i>	<i>\$1,922,934</i>	<i>\$0</i>	<i>\$1,922,934</i>
<b>Total City Budget Office</b>	<b>\$1,922,934</b>	<b>\$0</b>	<b>\$1,922,934</b>
<b><u>Commissioner of Public Affairs</u></b>			
<i>Children's Investment Fund</i>			
Personnel Services	469,451	0	469,451
External Materials and Services	9,120,869	0	9,120,869
Internal Materials and Services	34,862	0	34,862
Fund Transfers - Expense	25,000	0	25,000
Contingency	2,566	0	2,566
<i>Total Children's Investment Fund</i>	<i>\$9,652,748</i>	<i>\$0</i>	<i>\$9,652,748</i>
<i>General Fund</i>			
Personnel Services	1,037,531	0	1,037,531
External Materials and Services	317,281	0	317,281
Internal Materials and Services	130,599	0	130,599
<i>Total General Fund</i>	<i>\$1,485,411</i>	<i>\$0</i>	<i>\$1,485,411</i>
<b>Total Commissioner of Public Affairs</b>	<b>\$11,138,159</b>	<b>\$0</b>	<b>\$11,138,159</b>
<b><u>Commissioner of Public Safety</u></b>			
<i>General Fund</i>			
Personnel Services	642,549	116,954	759,503
External Materials and Services	171,884	(119,454)	52,430
Internal Materials and Services	94,709	2,500	97,209
<i>Total General Fund</i>	<i>\$909,142</i>	<i>\$0</i>	<i>\$909,142</i>
<b>Total Commissioner of Public Safety</b>	<b>\$909,142</b>	<b>\$0</b>	<b>\$909,142</b>
<b><u>Commissioner of Public Utilities</u></b>			
<i>General Fund</i>			
Personnel Services	781,965	0	781,965
External Materials and Services	17,326	0	17,326
Internal Materials and Services	108,909	0	108,909

**ATTACHMENT C**  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Commissioner of Public Utilities</u></b>			
<i>General Fund</i>			
Internal Materials and Services	108,909	0	108,909
<i>Total General Fund</i>	<i>\$908,200</i>	<i>\$0</i>	<i>\$908,200</i>
<b>Total Commissioner of Public Utilities</b>	<b>\$908,200</b>	<b>\$0</b>	<b>\$908,200</b>
<b><u>Commissioner of Public Works</u></b>			
<i>General Fund</i>			
Personnel Services	778,145	0	778,145
External Materials and Services	22,461	0	22,461
Internal Materials and Services	108,317	0	108,317
<i>Total General Fund</i>	<i>\$908,923</i>	<i>\$0</i>	<i>\$908,923</i>
<b>Total Commissioner of Public Works</b>	<b>\$908,923</b>	<b>\$0</b>	<b>\$908,923</b>
<b><u>Fund and Debt Management</u></b>			
<i>42nd Avenue NPI Debt Service Fund</i>			
External Materials and Services	65,731	0	65,731
<i>Total 42nd Avenue NPI Debt Service Fund</i>	<i>\$65,731</i>	<i>\$0</i>	<i>\$65,731</i>
<i>82nd Ave/Division NPI Debt Service Fund</i>			
External Materials and Services	66,418	0	66,418
<i>Total 82nd Ave/Division NPI Debt Service Fund</i>	<i>\$66,418</i>	<i>\$0</i>	<i>\$66,418</i>
<i>Airport Way Debt Service Fund</i>			
Unappropriated Fund Balance	1,554,122	0	1,554,122
Debt Service	5,588,750	0	5,588,750
<i>Total Airport Way Debt Service Fund</i>	<i>\$7,142,872</i>	<i>\$0</i>	<i>\$7,142,872</i>
<i>Bonded Debt Interest and Sinking Fund</i>			
Debt Service	10,676,015	0	10,676,015
<i>Total Bonded Debt Interest and Sinking Fund</i>	<i>\$10,676,015</i>	<i>\$0</i>	<i>\$10,676,015</i>
<i>Central Eastside Ind District Debt Service Fund</i>			
Unappropriated Fund Balance	2,405,863	0	2,405,863
Debt Service	5,768,800	0	5,768,800
<i>Total Central Eastside Ind District Debt Service Fund</i>	<i>\$8,174,663</i>	<i>\$0</i>	<i>\$8,174,663</i>
<i>Convention Center Area Debt Service Fund</i>			
Unappropriated Fund Balance	5,296,549	0	5,296,549
Debt Service	7,421,218	0	7,421,218
<i>Total Convention Center Area Debt Service Fund</i>	<i>\$12,717,767</i>	<i>\$0</i>	<i>\$12,717,767</i>
<i>Cully Blvd. NPI Debt Service Fund</i>			
External Materials and Services	65,722	0	65,722
<i>Total Cully Blvd. NPI Debt Service Fund</i>	<i>\$65,722</i>	<i>\$0</i>	<i>\$65,722</i>
<i>Division-Midway NPI Debt Service Fund</i>			
External Materials and Services	70,015	0	70,015
<i>Total Division-Midway NPI Debt Service Fund</i>	<i>\$70,015</i>	<i>\$0</i>	<i>\$70,015</i>
<i>Education URA Debt Service Fund</i>			
Debt Service	1,265,191	0	1,265,191

**ATTACHMENT C**  
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<b>Changes by Bureau by Fund</b>	<b>Approved</b>	<b>Change</b>	<b>Adopted</b>
<b><u>Fund and Debt Management</u></b>			
<i>Education URA Debt Service Fund</i>			
Debt Service	1,265,191	0	1,265,191
<i>Total Education URA Debt Service Fund</i>	<i>\$1,265,191</i>	<i>\$0</i>	<i>\$1,265,191</i>
<i>Fire &amp; Police Supplemental Retirement Res Fund</i>			
Unappropriated Fund Balance	19,400	0	19,400
External Materials and Services	8,600	0	8,600
<i>Total Fire &amp; Police Supplemental Retirement Res Fund</i>	<i>\$28,000</i>	<i>\$0</i>	<i>\$28,000</i>
<i>Gateway URA Debt Redemption Fund</i>			
Debt Service	4,066,556	0	4,066,556
<i>Total Gateway URA Debt Redemption Fund</i>	<i>\$4,066,556</i>	<i>\$0</i>	<i>\$4,066,556</i>
<i>General Fund</i>			
Debt Service	7,325,708	0	7,325,708
Fund Transfers - Expense	35,178,835	87,372	35,266,207
Contingency	8,369,919	(87,372)	8,282,547
<i>Total General Fund</i>	<i>\$50,874,462</i>	<i>\$0</i>	<i>\$50,874,462</i>
<i>General Reserve Fund</i>			
Fund Transfers - Expense	0	587,874	587,874
Contingency	50,284,991	2,240,511	52,525,502
<i>Total General Reserve Fund</i>	<i>\$50,284,991</i>	<i>\$2,828,385</i>	<i>\$53,113,376</i>
<i>Governmental Bond Redemption Fund</i>			
Debt Service	1,435,044	0	1,435,044
<i>Total Governmental Bond Redemption Fund</i>	<i>\$1,435,044</i>	<i>\$0</i>	<i>\$1,435,044</i>
<i>Interstate Corridor Debt Service Fund</i>			
Unappropriated Fund Balance	6,277,870	0	6,277,870
Debt Service	16,915,032	0	16,915,032
<i>Total Interstate Corridor Debt Service Fund</i>	<i>\$23,192,902</i>	<i>\$0</i>	<i>\$23,192,902</i>
<i>Lents Town Center URA Debt Redemption Fund</i>			
Unappropriated Fund Balance	3,032,592	0	3,032,592
Debt Service	11,066,658	0	11,066,658
<i>Total Lents Town Center URA Debt Redemption Fund</i>	<i>\$14,099,250</i>	<i>\$0</i>	<i>\$14,099,250</i>
<i>North Macadam URA Debt Redemption Fund</i>			
Unappropriated Fund Balance	4,965,650	0	4,965,650
Debt Service	11,747,879	0	11,747,879
<i>Total North Macadam URA Debt Redemption Fund</i>	<i>\$16,713,529</i>	<i>\$0</i>	<i>\$16,713,529</i>
<i>Parkrose NPI Debt Service Fund</i>			
External Materials and Services	61,568	0	61,568
<i>Total Parkrose NPI Debt Service Fund</i>	<i>\$61,568</i>	<i>\$0</i>	<i>\$61,568</i>
<i>Pension Debt Redemption Fund</i>			
Unappropriated Fund Balance	750,000	0	750,000
Debt Service	4,083,552	0	4,083,552
Fund Transfers - Expense	170,114	0	170,114
<i>Total Pension Debt Redemption Fund</i>	<i>\$5,003,666</i>	<i>\$0</i>	<i>\$5,003,666</i>

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Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Fund and Debt Management</u></b>			
<i>River District URA Debt Redemption Fund</i>			
Unappropriated Fund Balance	7,618,858	0	7,618,858
Debt Service	29,205,360	0	29,205,360
<i>Total River District URA Debt Redemption Fund</i>	<i>\$36,824,218</i>	<i>\$0</i>	<i>\$36,824,218</i>
<i>Rosewood NPI Debt Service Fund</i>			
External Materials and Services	67,515	0	67,515
<i>Total Rosewood NPI Debt Service Fund</i>	<i>\$67,515</i>	<i>\$0</i>	<i>\$67,515</i>
<i>South Park Blocks Redemption Fund</i>			
Unappropriated Fund Balance	8,749,290	0	8,749,290
Debt Service	7,184,836	0	7,184,836
<i>Total South Park Blocks Redemption Fund</i>	<i>\$15,934,126</i>	<i>\$0</i>	<i>\$15,934,126</i>
<i>Special Finance and Resource Fund</i>			
External Materials and Services	71,303,517	0	71,303,517
Debt Service	22,249	0	22,249
<i>Total Special Finance and Resource Fund</i>	<i>\$71,325,766</i>	<i>\$0</i>	<i>\$71,325,766</i>
<i>Special Projects Debt Service Fund</i>			
Unappropriated Fund Balance	4,000	0	4,000
Debt Service	6,473,336	0	6,473,336
<i>Total Special Projects Debt Service Fund</i>	<i>\$6,477,336</i>	<i>\$0</i>	<i>\$6,477,336</i>
<i>Waterfront Renewal Bond Sinking Fund</i>			
Unappropriated Fund Balance	7,276,052	0	7,276,052
Debt Service	9,481,099	0	9,481,099
<i>Total Waterfront Renewal Bond Sinking Fund</i>	<i>\$16,757,151</i>	<i>\$0</i>	<i>\$16,757,151</i>
<i>Willamette Industrial URA Debt Service Fund</i>			
Debt Service	717,765	0	717,765
<i>Total Willamette Industrial URA Debt Service Fund</i>	<i>\$717,765</i>	<i>\$0</i>	<i>\$717,765</i>
<b>Total Fund and Debt Management</b>	<b>\$354,108,239</b>	<b>\$2,828,385</b>	<b>\$356,936,624</b>
<b><u>Office of Equity &amp; Human Rights</u></b>			
<i>General Fund</i>			
Personnel Services	1,069,594	0	1,069,594
External Materials and Services	87,160	0	87,160
Internal Materials and Services	117,105	0	117,105
<i>Total General Fund</i>	<i>\$1,273,859</i>	<i>\$0</i>	<i>\$1,273,859</i>
<b>Total Office of Equity &amp; Human Rights</b>	<b>\$1,273,859</b>	<b>\$0</b>	<b>\$1,273,859</b>
<b><u>Office of Government Relations</u></b>			
<i>General Fund</i>			
Personnel Services	790,913	0	790,913
External Materials and Services	299,882	0	299,882
Internal Materials and Services	132,045	0	132,045
<i>Total General Fund</i>	<i>\$1,222,840</i>	<i>\$0</i>	<i>\$1,222,840</i>
<b>Total Office of Government Relations</b>	<b>\$1,222,840</b>	<b>\$0</b>	<b>\$1,222,840</b>

**ATTACHMENT C**  
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Changes by Bureau by Fund	Approved	Change	Adopted
<b>Office of Management &amp; Finance</b>			
<i>Arts Education &amp; Access Fund</i>			
External Materials and Services	7,630,000	0	7,630,000
Internal Materials and Services	551,400	0	551,400
Contingency	11,940,553	0	11,940,553
<i>Total Arts Education &amp; Access Fund</i>	<b>\$20,121,953</b>	<b>\$0</b>	<b>\$20,121,953</b>
<i>BFRES Facilities GO Bond Construction Fund</i>			
Internal Materials and Services	15,877	0	15,877
Capital Outlay	1,500,000	0	1,500,000
Fund Transfers - Expense	44,320	0	44,320
Contingency	547,709	0	547,709
<i>Total BFRES Facilities GO Bond Construction Fund</i>	<b>\$2,107,906</b>	<b>\$0</b>	<b>\$2,107,906</b>
<i>Cable Fund</i>			
Personnel Services	427,476	(427,476)	0
External Materials and Services	6,254,639	(6,254,639)	0
Internal Materials and Services	142,676	(142,676)	0
Fund Transfers - Expense	0	0	0
Contingency	1,677,821	(1,677,821)	0
<i>Total Cable Fund</i>	<b>\$8,502,612</b>	<b>(\$8,502,612)</b>	<b>\$0</b>
<i>CityFleet Operating Fund</i>			
Personnel Services	7,333,374	0	7,333,374
External Materials and Services	11,623,127	0	11,623,127
Internal Materials and Services	1,688,796	0	1,688,796
Capital Outlay	6,780,750	0	6,780,750
Debt Service	373,737	(9,001)	364,736
Fund Transfers - Expense	940,380	0	940,380
Contingency	18,540,039	9,001	18,549,040
<i>Total CityFleet Operating Fund</i>	<b>\$47,280,203</b>	<b>\$0</b>	<b>\$47,280,203</b>
<i>Convention and Tourism Fund</i>			
External Materials and Services	9,340,032	0	9,340,032
Internal Materials and Services	234,348	0	234,348
Fund Transfers - Expense	56,120	0	56,120
<i>Total Convention and Tourism Fund</i>	<b>\$9,630,500</b>	<b>\$0</b>	<b>\$9,630,500</b>
<i>EBS Services Fund</i>			
Personnel Services	2,413,551	0	2,413,551
External Materials and Services	815,273	0	815,273
Internal Materials and Services	4,392,553	0	4,392,553
Debt Service	4,391,512	1	4,391,513
Fund Transfers - Expense	230,576	0	230,576
Contingency	1,872,688	(5,501)	1,867,187
<i>Total EBS Services Fund</i>	<b>\$14,116,153</b>	<b>(\$5,500)</b>	<b>\$14,110,653</b>
<i>Facilities Services Operating Fund</i>			
Personnel Services	3,429,149	0	3,429,149
External Materials and Services	14,747,155	0	14,747,155
Internal Materials and Services	2,582,819	0	2,582,819
Capital Outlay	9,322,614	0	9,322,614
Debt Service	7,756,680	(139,340)	7,617,340

**ATTACHMENT C**  
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<b>Changes by Bureau by Fund</b>	<b>Approved</b>	<b>Change</b>	<b>Adopted</b>
<b><u>Office of Management &amp; Finance</u></b>			
<i>Facilities Services Operating Fund</i>			
Fund Transfers - Expense	812,797	0	812,797
Contingency	12,928,195	139,340	13,067,535
<b>Total Facilities Services Operating Fund</b>	<b>\$51,579,409</b>	<b>\$0</b>	<b>\$51,579,409</b>
<i>General Fund</i>			
Personnel Services	27,334,148	433,476	27,767,624
External Materials and Services	10,310,123	456,417	10,766,540
Internal Materials and Services	5,853,438	(222,453)	5,630,985
<b>Total General Fund</b>	<b>\$43,497,709</b>	<b>\$667,440</b>	<b>\$44,165,149</b>
<i>Health Insurance Operating Fund</i>			
Personnel Services	1,340,028	0	1,340,028
External Materials and Services	54,483,979	1,480,000	55,963,979
Internal Materials and Services	535,983	0	535,983
Debt Service	28,820	0	28,820
Fund Transfers - Expense	114,584	0	114,584
Contingency	12,479,581	0	12,479,581
<b>Total Health Insurance Operating Fund</b>	<b>\$68,982,975</b>	<b>\$1,480,000</b>	<b>\$70,462,975</b>
<i>Insurance and Claims Operating Fund</i>			
Personnel Services	1,133,018	(41,379)	1,091,639
External Materials and Services	5,039,814	0	5,039,814
Internal Materials and Services	2,466,315	0	2,466,315
Debt Service	68,108	0	68,108
Fund Transfers - Expense	4,497,944	0	4,497,944
Contingency	24,520,575	38,429	24,559,004
<b>Total Insurance and Claims Operating Fund</b>	<b>\$37,725,774</b>	<b>(\$2,950)</b>	<b>\$37,722,824</b>
<i>Printing &amp; Distribution Services Operating Fund</i>			
Personnel Services	1,904,232	0	1,904,232
External Materials and Services	3,485,540	0	3,485,540
Internal Materials and Services	685,255	0	685,255
Capital Outlay	377,500	0	377,500
Debt Service	123,601	0	123,601
Fund Transfers - Expense	244,228	0	244,228
Contingency	1,053,433	0	1,053,433
<b>Total Printing &amp; Distribution Services Operating Fund</b>	<b>\$7,873,789</b>	<b>\$0</b>	<b>\$7,873,789</b>
<i>Property Management License Fund</i>			
External Materials and Services	5,054,940	0	5,054,940
Internal Materials and Services	63,945	0	63,945
<b>Total Property Management License Fund</b>	<b>\$5,118,885</b>	<b>\$0</b>	<b>\$5,118,885</b>
<i>Public Safety GO Bond Fund</i>			
Personnel Services	376,086	0	376,086
External Materials and Services	10,711,175	0	10,711,175
Internal Materials and Services	632,307	57,480	689,787
Capital Outlay	7,555,348	0	7,555,348
Debt Service	329,001	0	329,001
Fund Transfers - Expense	46,965	0	46,965
Contingency	32,762,992	(57,480)	32,705,512

**ATTACHMENT C**  
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<b>Changes by Bureau by Fund</b>	<b>Approved</b>	<b>Change</b>	<b>Adopted</b>
<b><u>Office of Management &amp; Finance</u></b>			
<i>Public Safety GO Bond Fund</i>			
Contingency	32,762,992	(57,480)	32,705,512
<i>Total Public Safety GO Bond Fund</i>	<b>\$52,413,874</b>	<b>\$0</b>	<b>\$52,413,874</b>
<i>Spectator Facilities Operating Fund</i>			
Personnel Services	150,000	0	150,000
External Materials and Services	2,205,162	0	2,205,162
Internal Materials and Services	341,670	0	341,670
Capital Outlay	500,000	0	500,000
Debt Service	7,144,528	0	7,144,528
Fund Transfers - Expense	317,230	0	317,230
Contingency	3,302,239	0	3,302,239
<i>Total Spectator Facilities Operating Fund</i>	<b>\$13,960,829</b>	<b>\$0</b>	<b>\$13,960,829</b>
<i>Technology Services Fund</i>			
Personnel Services	25,201,975	0	25,201,975
External Materials and Services	13,341,843	4,300	13,346,143
Internal Materials and Services	3,674,529	0	3,674,529
Capital Outlay	3,363,200	0	3,363,200
Debt Service	433,496	0	433,496
Fund Transfers - Expense	8,161,378	0	8,161,378
Contingency	10,701,602	2,500	10,704,102
<i>Total Technology Services Fund</i>	<b>\$64,878,023</b>	<b>\$6,800</b>	<b>\$64,884,823</b>
<i>Workers' Comp Self Insurance Operating Fund</i>			
Personnel Services	1,004,025	41,379	1,045,404
External Materials and Services	2,607,842	0	2,607,842
Internal Materials and Services	684,360	0	684,360
Debt Service	63,707	0	63,707
Fund Transfers - Expense	148,415	0	148,415
Contingency	15,644,940	(43,579)	15,601,361
<i>Total Workers' Comp Self Insurance Operating Fund</i>	<b>\$20,153,289</b>	<b>(\$2,200)</b>	<b>\$20,151,089</b>
<b>Total Office of Management &amp; Finance</b>	<b>\$467,943,883</b>	<b>(\$6,359,022)</b>	<b>\$461,584,861</b>
<b><u>Office of Neighborhood Involvement</u></b>			
<i>General Fund</i>			
Personnel Services	3,536,177	0	3,536,177
External Materials and Services	3,240,348	0	3,240,348
Internal Materials and Services	551,590	0	551,590
<i>Total General Fund</i>	<b>\$7,328,115</b>	<b>\$0</b>	<b>\$7,328,115</b>
<b>Total Office of Neighborhood Involvement</b>	<b>\$7,328,115</b>	<b>\$0</b>	<b>\$7,328,115</b>
<b><u>Office of the City Attorney</u></b>			
<i>General Fund</i>			
Personnel Services	8,676,258	0	8,676,258
External Materials and Services	717,973	0	717,973
Internal Materials and Services	863,861	0	863,861

**ATTACHMENT C**  
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<b>Changes by Bureau by Fund</b>	<b>Approved</b>	<b>Change</b>	<b>Adopted</b>
<b><u>Office of the City Attorney</u></b>			
<i>General Fund</i>			
Internal Materials and Services	863,861	0	863,861
<i>Total General Fund</i>	\$10,258,092	\$0	\$10,258,092
<b>Total Office of the City Attorney</b>	<b>\$10,258,092</b>	<b>\$0</b>	<b>\$10,258,092</b>
<b><u>Office of the City Auditor</u></b>			
<i>Assessment Collection Fund</i>			
Internal Materials and Services	1,531	0	1,531
Contingency	78,550	0	78,550
<i>Total Assessment Collection Fund</i>	\$80,081	\$0	\$80,081
<i>Bancroft Bond Interest and Sinking Fund</i>			
Unappropriated Fund Balance	15,219,559	0	15,219,559
Debt Service	6,948,717	0	6,948,717
<i>Total Bancroft Bond Interest and Sinking Fund</i>	\$22,168,276	\$0	\$22,168,276
<i>General Fund</i>			
Personnel Services	5,596,369	(1,941)	5,594,428
External Materials and Services	1,497,134	10,671	1,507,805
Internal Materials and Services	2,393,133	(10,650)	2,382,483
<i>Total General Fund</i>	\$9,486,636	(\$1,920)	\$9,484,716
<i>Local Improvement District Fund</i>			
External Materials and Services	5,000	0	5,000
Internal Materials and Services	1,378,769	(1,920)	1,376,849
Debt Service	20,067,304	0	20,067,304
Fund Transfers - Expense	1,980,869	0	1,980,869
Contingency	3,048,135	1,920	3,050,055
<i>Total Local Improvement District Fund</i>	\$26,480,077	\$0	\$26,480,077
<b>Total Office of the City Auditor</b>	<b>\$58,215,070</b>	<b>(\$1,920)</b>	<b>\$58,213,150</b>
<b><u>Office of the Mayor</u></b>			
<i>General Fund</i>			
Personnel Services	1,379,672	0	1,379,672
External Materials and Services	177,706	(4,300)	173,406
Internal Materials and Services	294,953	4,300	299,253
<i>Total General Fund</i>	\$1,852,331	\$0	\$1,852,331
<b>Total Office of the Mayor</b>	<b>\$1,852,331</b>	<b>\$0</b>	<b>\$1,852,331</b>
<b><u>Portland Bureau of Emergency Management</u></b>			
<i>General Fund</i>			
Personnel Services	1,229,080	0	1,229,080
External Materials and Services	146,532	0	146,532
Internal Materials and Services	623,030	0	623,030
<i>Total General Fund</i>	\$1,998,642	\$0	\$1,998,642
<i>Grants Fund</i>			
Personnel Services	709,136	0	709,136
External Materials and Services	4,375,059	0	4,375,059

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Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Portland Bureau of Emergency Management</u></b>			
<i>Grants Fund</i>			
External Materials and Services	4,375,059	0	4,375,059
<i>Total Grants Fund</i>	<u>\$5,084,195</u>	<u>\$0</u>	<u>\$5,084,195</u>
<b>Total Portland Bureau of Emergency Management</b>	<b>\$7,082,837</b>	<b>\$0</b>	<b>\$7,082,837</b>
<b><u>Portland Bureau of Transportation</u></b>			
<i>Gas Tax Bond Redemption Fund</i>			
Debt Service	2,824,145	0	2,824,145
<i>Total Gas Tax Bond Redemption Fund</i>	<u>\$2,824,145</u>	<u>\$0</u>	<u>\$2,824,145</u>
<i>Grants Fund</i>			
Personnel Services	5,880,441	0	5,880,441
External Materials and Services	759,700	0	759,700
Internal Materials and Services	4,729,237	0	4,729,237
Capital Outlay	14,532,708	0	14,532,708
<i>Total Grants Fund</i>	<u>\$25,902,086</u>	<u>\$0</u>	<u>\$25,902,086</u>
<i>Parking Facilities Fund</i>			
Personnel Services	217,263	0	217,263
External Materials and Services	3,347,723	0	3,347,723
Internal Materials and Services	3,851,136	0	3,851,136
Debt Service	1,879,125	0	1,879,125
Fund Transfers - Expense	5,412,838	0	5,412,838
Contingency	6,299,510	0	6,299,510
<i>Total Parking Facilities Fund</i>	<u>\$21,007,595</u>	<u>\$0</u>	<u>\$21,007,595</u>
<i>Transportation Operating Fund</i>			
Personnel Services	67,364,986	(200,000)	67,164,986
External Materials and Services	34,590,858	640,263	35,231,121
Internal Materials and Services	19,333,526	6,000	19,339,526
Capital Outlay	18,914,247	0	18,914,247
Debt Service	9,618,146	127,020	9,745,166
Fund Transfers - Expense	10,938,820	0	10,938,820
Contingency	31,998,234	742,737	32,740,971
<i>Total Transportation Operating Fund</i>	<u>\$192,758,817</u>	<u>\$1,316,020</u>	<u>\$194,074,837</u>
<i>Transportation Reserve Fund</i>			
Contingency	3,012,787	0	3,012,787
<i>Total Transportation Reserve Fund</i>	<u>\$3,012,787</u>	<u>\$0</u>	<u>\$3,012,787</u>
<b>Total Portland Bureau of Transportation</b>	<b>\$245,505,430</b>	<b>\$1,316,020</b>	<b>\$246,821,450</b>
<b><u>Portland Development Commission</u></b>			
<i>General Fund</i>			
External Materials and Services	4,777,437	0	4,777,437
<i>Total General Fund</i>	<u>\$4,777,437</u>	<u>\$0</u>	<u>\$4,777,437</u>
<b>Total Portland Development Commission</b>	<b>\$4,777,437</b>	<b>\$0</b>	<b>\$4,777,437</b>

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ATTACHMENT C  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b>Portland Fire &amp; Rescue</b>			
<i>General Fund</i>			
Personnel Services	84,540,166	667,532	85,207,698
External Materials and Services	6,191,640	(22,178)	6,169,462
Internal Materials and Services	4,839,672	0	4,839,672
Capital Outlay	185,000	0	185,000
<b>Total General Fund</b>	<b>\$95,756,478</b>	<b>\$645,354</b>	<b>\$96,401,832</b>
<i>Public Safety GO Bond Fund</i>			
Capital Outlay	5,278,443	0	5,278,443
Contingency	9,257,886	0	9,257,886
<b>Total Public Safety GO Bond Fund</b>	<b>\$14,536,329</b>	<b>\$0</b>	<b>\$14,536,329</b>
<b>Total Portland Fire &amp; Rescue</b>	<b>\$110,292,807</b>	<b>\$645,354</b>	<b>\$110,938,161</b>
<b>Portland Housing Bureau</b>			
<i>Community Development Block Grant Fund</i>			
Personnel Services	1,194,904	100,090	1,294,994
External Materials and Services	15,883,344	786,317	16,669,661
Internal Materials and Services	30,000	320,345	350,345
Debt Service	495,000	0	495,000
Contingency	1,341,789	25,000	1,366,789
<b>Total Community Development Block Grant Fund</b>	<b>\$18,945,037</b>	<b>\$1,231,752</b>	<b>\$20,176,789</b>
<i>General Fund</i>			
Personnel Services	496,132	0	496,132
External Materials and Services	9,962,881	0	9,962,881
Internal Materials and Services	152,550	(405,923)	(253,373)
<b>Total General Fund</b>	<b>\$10,611,563</b>	<b>(\$405,923)</b>	<b>\$10,205,640</b>
<i>Grants Fund</i>			
Personnel Services	634,958	(54,383)	580,575
External Materials and Services	2,618,832	727,151	3,345,983
Internal Materials and Services	0	85,578	85,578
Contingency	5,415	(3,531)	1,884
<b>Total Grants Fund</b>	<b>\$3,259,205</b>	<b>\$754,815</b>	<b>\$4,014,020</b>
<i>Headwaters Apartment Complex Fund</i>			
External Materials and Services	80,324	0	80,324
Debt Service	796,293	0	796,293
<b>Total Headwaters Apartment Complex Fund</b>	<b>\$876,617</b>	<b>\$0</b>	<b>\$876,617</b>
<i>HOME Grant Fund</i>			
Personnel Services	402,326	(39,375)	362,951
External Materials and Services	6,235,014	234,694	6,469,708
Contingency	0	172,174	172,174
<b>Total HOME Grant Fund</b>	<b>\$6,637,340</b>	<b>\$367,493</b>	<b>\$7,004,833</b>
<i>Housing Investment Fund</i>			
Personnel Services	1,009,784	(16,630)	993,154
External Materials and Services	338,464	4,750	343,214
Fund Transfers - Expense	217,742	0	217,742
Contingency	144,015	0	144,015

**ATTACHMENT C**  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Portland Housing Bureau</u></b>			
<i>Housing Investment Fund</i>			
Contingency	144,015	0	144,015
<i>Total Housing Investment Fund</i>	<i>\$1,710,005</i>	<i>(\$11,880)</i>	<i>\$1,698,125</i>
<i>Tax Increment Financing Reimbursement Fund</i>			
Personnel Services	2,382,762	0	2,382,762
External Materials and Services	35,857,205	(623,000)	35,234,205
Internal Materials and Services	903,062	0	903,062
Fund Transfers - Expense	869,739	0	869,739
Contingency	583,073	0	583,073
<i>Total Tax Increment Financing Reimbursement Fund</i>	<i>\$40,595,841</i>	<i>(\$623,000)</i>	<i>\$39,972,841</i>
<b>Total Portland Housing Bureau</b>	<b>\$82,635,608</b>	<b>\$1,313,257</b>	<b>\$83,948,865</b>
<b><u>Portland Parks &amp; Recreation</u></b>			
<i>General Fund</i>			
Personnel Services	41,900,162	89,123	41,989,285
External Materials and Services	15,897,311	(89,123)	15,808,188
Internal Materials and Services	5,858,869	0	5,858,869
<i>Total General Fund</i>	<i>\$63,656,342</i>	<i>\$0</i>	<i>\$63,656,342</i>
<i>Golf Fund</i>			
Personnel Services	3,362,442	0	3,362,442
External Materials and Services	3,262,042	0	3,262,042
Internal Materials and Services	593,908	0	593,908
Capital Outlay	150,000	0	150,000
Debt Service	156,140	0	156,140
Fund Transfers - Expense	331,709	0	331,709
Contingency	1,294,636	0	1,294,636
<i>Total Golf Fund</i>	<i>\$9,150,877</i>	<i>\$0</i>	<i>\$9,150,877</i>
<i>Grants Fund</i>			
Personnel Services	226,076	0	226,076
External Materials and Services	153,200	0	153,200
Internal Materials and Services	2,500	0	2,500
Capital Outlay	911,451	0	911,451
<i>Total Grants Fund</i>	<i>\$1,293,227</i>	<i>\$0</i>	<i>\$1,293,227</i>
<i>Parks Capital Improvement Program Fund</i>			
Personnel Services	1,453,361	0	1,453,361
External Materials and Services	1,928,703	0	1,928,703
Internal Materials and Services	509,051	0	509,051
Capital Outlay	16,228,556	0	16,228,556
Debt Service	694,324	0	694,324
Fund Transfers - Expense	161,617	0	161,617
Contingency	214,979	0	214,979
<i>Total Parks Capital Improvement Program Fund</i>	<i>\$21,190,591</i>	<i>\$0</i>	<i>\$21,190,591</i>
<i>Parks Endowment Fund</i>			
Unappropriated Fund Balance	162,790	0	162,790
Personnel Services	750	0	750
External Materials and Services	18,285	0	18,285

**ATTACHMENT C**  
Approved to Adopted Changes

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Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Portland Parks &amp; Recreation</u></b>			
<i>Parks Endowment Fund</i>			
Internal Materials and Services	775	0	775
Contingency	285	0	285
<i>Total Parks Endowment Fund</i>	<i>\$182,885</i>	<i>\$0</i>	<i>\$182,885</i>
<i>Parks Local Option Levy Fund</i>			
Personnel Services	132,632	0	132,632
Internal Materials and Services	209,234	0	209,234
Fund Transfers - Expense	1,078,253	0	1,078,253
Contingency	727,895	0	727,895
<i>Total Parks Local Option Levy Fund</i>	<i>\$2,148,014</i>	<i>\$0</i>	<i>\$2,148,014</i>
<i>Portland International Raceway Fund</i>			
Personnel Services	783,518	0	783,518
External Materials and Services	583,473	0	583,473
Internal Materials and Services	123,437	0	123,437
Debt Service	303,695	0	303,695
Fund Transfers - Expense	63,199	0	63,199
Contingency	645,190	0	645,190
<i>Total Portland International Raceway Fund</i>	<i>\$2,502,512</i>	<i>\$0</i>	<i>\$2,502,512</i>
<i>Portland Parks Memorial Fund</i>			
Personnel Services	923,537	0	923,537
External Materials and Services	1,474,201	0	1,474,201
Internal Materials and Services	1,325,171	0	1,325,171
Fund Transfers - Expense	50,000	0	50,000
Contingency	1,675,443	0	1,675,443
<i>Total Portland Parks Memorial Fund</i>	<i>\$5,448,352</i>	<i>\$0</i>	<i>\$5,448,352</i>
<b>Total Portland Parks &amp; Recreation</b>	<b>\$105,572,800</b>	<b>\$0</b>	<b>\$105,572,800</b>
<b><u>Portland Police Bureau</u></b>			
<i>General Fund</i>			
Personnel Services	129,759,118	(399,017)	129,360,101
External Materials and Services	10,623,337	399,017	11,022,354
Internal Materials and Services	27,623,425	0	27,623,425
<i>Total General Fund</i>	<i>\$168,005,880</i>	<i>\$0</i>	<i>\$168,005,880</i>
<i>Grants Fund</i>			
Personnel Services	155,330	30,551	185,881
External Materials and Services	327,059	0	327,059
<i>Total Grants Fund</i>	<i>\$482,389</i>	<i>\$30,551</i>	<i>\$512,940</i>
<i>Police Special Revenue Fund</i>			
External Materials and Services	1,260,935	0	1,260,935
Internal Materials and Services	0	0	0
Fund Transfers - Expense	11,675	0	11,675
Contingency	105,684	0	105,684
<i>Total Police Special Revenue Fund</i>	<i>\$1,378,294</i>	<i>\$0</i>	<i>\$1,378,294</i>
<b>Total Portland Police Bureau</b>	<b>\$169,866,563</b>	<b>\$30,551</b>	<b>\$169,897,114</b>

**ATTACHMENT C**  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b><u>Portland Water Bureau</u></b>			
<i>Grants Fund</i>			
Capital Outlay	100,000	0	100,000
<i>Total Grants Fund</i>	<i>\$100,000</i>	<i>\$0</i>	<i>\$100,000</i>
<i>Hydroelectric Power Bond Redemption Fund</i>			
Unappropriated Fund Balance	4,572,014	0	4,572,014
Debt Service	2,699,138	0	2,699,138
<i>Total Hydroelectric Power Bond Redemption Fund</i>	<i>\$7,271,152</i>	<i>\$0</i>	<i>\$7,271,152</i>
<i>Hydroelectric Power Operating Fund</i>			
Personnel Services	289,894	0	289,894
External Materials and Services	207,500	0	207,500
Internal Materials and Services	219,589	0	219,589
Debt Service	19,110	0	19,110
Fund Transfers - Expense	334,352	0	334,352
Contingency	261,099	0	261,099
<i>Total Hydroelectric Power Operating Fund</i>	<i>\$1,331,544</i>	<i>\$0</i>	<i>\$1,331,544</i>
<i>Hydroelectric Power Renewal Replacement Fund</i>			
Fund Transfers - Expense	125,000	0	125,000
Contingency	10,102,130	0	10,102,130
<i>Total Hydroelectric Power Renewal Replacement Fund</i>	<i>\$10,227,130</i>	<i>\$0</i>	<i>\$10,227,130</i>
<i>Water Bond Sinking Fund</i>			
Unappropriated Fund Balance	31,552,598	0	31,552,598
Debt Service	45,728,310	0	45,728,310
<i>Total Water Bond Sinking Fund</i>	<i>\$77,280,908</i>	<i>\$0</i>	<i>\$77,280,908</i>
<i>Water Construction Fund</i>			
Fund Transfers - Expense	139,018,150	0	139,018,150
Contingency	18,832,873	0	18,832,873
<i>Total Water Construction Fund</i>	<i>\$157,851,023</i>	<i>\$0</i>	<i>\$157,851,023</i>
<i>Water Fund</i>			
Personnel Services	61,479,933	0	61,479,933
External Materials and Services	23,385,399	0	23,385,399
Internal Materials and Services	19,625,195	0	19,625,195
Capital Outlay	98,615,853	0	98,615,853
Debt Service	2,589,497	0	2,589,497
Fund Transfers - Expense	87,199,662	0	87,199,662
Contingency	56,801,695	0	56,801,695
<i>Total Water Fund</i>	<i>\$349,697,234</i>	<i>\$0</i>	<i>\$349,697,234</i>
<b>Total Portland Water Bureau</b>	<b>\$603,758,991</b>	<b>\$0</b>	<b>\$603,758,991</b>
<b><u>Special Appropriations</u></b>			
<i>General Fund</i>			
Personnel Services	217,554	0	217,554
External Materials and Services	8,435,529	0	8,435,529
Internal Materials and Services	2,411	0	2,411
<i>Total General Fund</i>	<i>\$8,655,494</i>	<i>\$0</i>	<i>\$8,655,494</i>

ATTACHMENT C  
Approved to Adopted Changes

Changes by Bureau by Fund	Approved	Change	Adopted
<b>Special Appropriations</b>			
<i>Grants Fund</i>			
External Materials and Services	35,389	0	35,389
<i>Total Grants Fund</i>	\$35,389	\$0	\$35,389
<b>Total Special Appropriations</b>	<b>\$8,690,883</b>	<b>\$0</b>	<b>\$8,690,883</b>
<b>City of Portland</b>			
Unappropriated Fund Balance	157,843,467	0	157,843,467
Personnel Services	613,968,949	1,449,518	615,418,467
External Materials and Services	609,488,044	(2,344,974)	607,143,070
Internal Materials and Services	182,041,206	(307,419)	181,733,787
Capital Outlay	273,033,938	0	273,033,938
Fund Transfers - Expense	615,480,022	695,246	616,175,268
Debt Service	443,272,649	(1,320)	443,271,329
Contingency	549,109,888	(324,740)	548,785,148
<b>Total</b>	<b>\$3,444,238,163</b>	<b>(\$833,689)</b>	<b>\$3,443,404,474</b>

## ATTACHMENT D

### Budget Notes from Approved Budget & Adopted Budget Recommended Changes

#### **Administrative Process Review**

The Office of Management and Finance, under the direction of a Council subcommittee, is directed to manage an Administrative Process Review Project. The project should focus on modernizing and streamlining the following processes using existing technology: time-keeping, procurement, paper based human resource processes, accounts payable and receivable activities. OMF should also survey bureaus to identify and prioritize other citywide administrative processes that could be made more efficient. OMF should develop a method for measuring the ongoing savings generated from implementing these efficiencies, broken down by City bureau. Total projected General Fund ongoing savings should be at least \$400,000, and should be reported to Council in the FY 2013-14 Fall Budget Monitoring Process. The City Budget Office is directed to capture those savings in Current Appropriation Level target decreases for FY 2014-15.

#### **Span of Control**

Council Budget Subcommittee 1 recommended that the City conduct a ~~two-phase~~ preliminary span of control analysis that results in at least \$1.1 million in General Fund ongoing savings. Specifically, the analysis first phase, to be completed by September 1, 2013, should identify bureaus, divisions, or functions where the current span of control might be increased and include recommendations for maximizing the span of control or reorganizing where appropriate. The ~~second phase, analysis and recommendations are~~ to be completed by ~~November~~ December 1, 2013, ~~should analyze these specific bureaus, divisions, or functions more deeply and include recommendations for reorganization where appropriate.~~ Current Appropriation Level targets in FY 2014-15 will be adjusted to reflect the span of control recommendations. A Council subcommittee will manage and implement this analysis, with staff assistance from the City Budget Office and Bureau of Human Resources.

#### **Target Reduction Options for Overhead Bureaus**

The City Budget Office is directed to review the process for Current Appropriation Level (CAL) target reductions for General Fund overhead-funded bureaus. Currently, overhead-funded bureaus only make reductions to their General Fund discretionary base, which is about 40% of the total General Fund CAL target. CBO is directed to look at the costs and benefits of asking overhead-funded bureaus to cut off of the total CAL target, as was done prior to 2005, and provide a report and recommendation to Council in the FY 2013-14 Fall Budget Monitoring Process.

#### **Office of Management & Finance - BTS Assessment**

Council supports the Bureau of Technology Services' (BTS) efforts to conduct a Citywide Technology Assessment study, currently scheduled for completion in fall 2013. The assessment should include a timeline for achieving the savings as outlined in the Budget Subcommittee 1 report dated April 4, 2013. BTS is directed to provide regular briefings and updates to Council on this assessment.

#### **Office of Management & Finance - City Fleet Report**

The Office of Management and Finance CityFleet division is directed to perform an in-depth fleet assessment of all City bureaus. CityFleet should develop a plan to reduce underutilized vehicles, including strategies for replacing bureau-owned vehicles with motor pool vehicles. The plan should also include strategies to assist bureaus in sharing construction equipment and

other vehicles commonly used throughout the City. CityFleet is to report to Council on the above plan as part of the FY 2013-14 Fall BMP Submission.

**Office of Management & Finance - Business License Tax**

Per Resolution 36473, the City has a goal of increasing the Business License Tax owner's compensation deduction to \$125,000. For Tax Year 2014, Council's intent is to increase the owner's compensation deduction to at least \$100,000. The City Budget Office is directed to identify potential options to pay for this increase, including: the use of ongoing revenues above forecast; efficiencies and other savings from the span of control study, administrative process review, or other process improvements greater than the savings already assumed in the budget; or the identification of spending offsets. The CBO will present options to Council in the FY 2013-14 Fall Budget Monitoring Process.

**Office of Management & Finance and City Attorney - Legal/Risk/Human Resources Task Force**

A cross-bureau task force will be formed under the direction of a Council subcommittee to develop a strategy to streamline the current process of settling claims and preventing loss. The task force will include Risk Management, the Bureau of Human Resources, and the City Attorney's Office, and shall report back to Council in the FY 2013-14 Winter Budget Monitoring Process.

**Office of Neighborhood Involvement - East Portland Action Plan**

The FY 2013-14 budget includes one-time funding for the East Portland Action Plan. The Office of Neighborhood Involvement is directed to work with the relevant parties to develop a plan to complete work associated with the plan and wrap up uncompleted tasks.

**Portland Development Commission – Mounted Patrol Unit Horse Facility**

Council shall hold a public hearing to discuss options before the Portland Development Commission acquires land and/or moves forward on a new facility for the Mounted Patrol horses.

**Portland Housing Bureau - Multnomah County Youth Shelter and Transitional Housing Pass-through**

One-time funding is included in the FY 2013-14 budget for this program and is expected to provide bridge funding until the FY 2014-15 budget, when the pass-through will be reduced to the new level.

**Portland Parks & Recreation - Multnomah County Aging and Disability Pass-through**

One-time funding is included in the FY 2013-14 budget for this program, intended as bridge funding until the FY 2014-15 budget, when the pass-through will be eliminated.

**Portland Parks & Recreation - Local Option Levy Base Reduction Backfill**

One-time funding from the Parks Local Option Levy Fund will be used in FY 2013-14 and FY 2014-15 to fund several programs that otherwise would have been reduced. Portland Parks and Recreation will develop a plan to address the FY 2015-16 shortfall that will occur and include that plan in the FY 2014-15 budget submittal.

**Portland Fire & Rescue - Apparatus Maintenance**

Council directs Portland Fire and Rescue to work with CityFleet to determine whether apparatus maintenance should continue to be done by Portland Fire & Rescue, or if efficiencies or savings can be achieved through consolidation with CityFleet operations. Portland Fire & Rescue will report back to Council in the FY 2014-15 Fall Budget Monitoring Process.

### **Portland Fire & Rescue - Evaluating Changes**

This budget includes several innovations in staffing at Portland Fire & Rescue. In addition to evaluating the effect of the innovations implemented through this budget, Council directs Portland Fire & Rescue to research and report on the possibility and advisability of restructuring staffing to reflect the difference in call volume at different times, including variations in daytime call volume vs. nighttime call volume. Research should include examination of other jurisdictions' staffing practices in this area. Portland Fire & Rescue is directed to submit a written report to Council by January 17, 2014, responding to this budget note.

### **Portland Fire & Rescue - Health Care System Reform**

The health care system in our region is currently changing as the result of federal and state reforms. These reforms affect, in some cases, the EMS system as well as the broader health care system. With this in mind, Council directs Portland Fire & Rescue to continue its work with public and private insurance payers and Multnomah County Emergency Medical Services to explore developing a system that, at least in part, reimburses Portland Fire & Rescue for the health care services they provide as a part of their emergency medical work. Portland Fire & Rescue will work with the Commissioner in Charge to identify an appropriate date to submit a written report to Council about this work.

### **Portland Fire & Rescue and Bureau of Emergency Communications - Rapid Response Vehicle Analysis and Use**

Council directs Portland Fire and Rescue to work with Multnomah County Emergency Medical Services and the Bureau of Emergency Communications to develop additional or new triage protocols for medical incidents so that Rapid Response Vehicle units can respond to a greater number of medical incidents. In addition, the bureau will regularly collect and analyze data on Rapid Response Vehicle usage, including what types of incidents are responded to and the savings achieved by responding with the units instead of engines or trucks. The bureau will report back to Council by January 1, 2014.

In addition to developing new protocols so that Rapid Response Vehicle units can respond to a greater number of medical incidents, Council directs the Bureau of Emergency Communications and Portland Fire & Rescue to work with County partners to research additional or new dispatch protocols in order to pilot triage alternatives for low acuity 9-1-1- calls. If we are able to revise protocols and reduce overall transport and emergency room costs, the City will then work with health providers and insurers to ensure that the City shares in those savings. Portland Fire & Rescue and the Bureau of Emergency Communications will work with the Commissioner(s) in Charge to identify an appropriate date to submit a written report to Council about this research.

### **Portland Police Bureau and Portland Fire & Rescue - Minimize Reliance on Overtime**

The Portland Police Bureau and Portland Fire and Rescue are directed to review current overtime tracking systems to determine if they provide optimal information to management in making fiscal and operational decisions regarding overtime, and report back to Council in the FY 2013-14 Fall Budget Monitoring Process. The bureaus, starting in July 2013, should also provide monthly reports to Council on overtime costs, trends, and other relevant data.

### **Portland Police Bureau - Minimum Patrol Staffing Study**

In FY 2013-14, the Portland Police Bureau will contract out a staffing analysis or prepare one in-house for peer review. The analysis should incorporate the number and configuration of shifts, appropriate call classification and response time goals, district patrol area size, work week schedules, the volume of calls for service, and officer safety requirements. The bureau should

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report on the status and anticipated timing of this analysis in the FY 2013-14 Fall Budget Monitoring Process.

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**Portland Police Bureau – Lifeworks NOW**

Council's intent is to fund the Lifeworks New Options for Women (NOW) program at \$200,000 for FY 2013-14. Council has allocated \$100,000 in one-time General Fund, and directs the Police Bureau to use \$100,000 from its 2013 Bureau of Justice Assistance Grant. If the 2013 JAG is insufficient, the Police Bureau is directed to use revenue from the Sex Buyers Accountability and Diversion program. In FY 2013-14 these revenues will be directed to and tracked within the Police Special Revenue Fund. Police will provide an annual accounting to Council on the use of these funds.

**Portland Water Bureau and Bureau of Environmental Services - Capital Improvement Plans**  
Prior to developing the FY 2014-15 requested budgets, the Portland Water Bureau and Bureau of Environmental Services are directed to provide Council with a report and presentation of their five-year capital plans. The report should identify and explain any changes from prior year capital plans and the impacts of deferring or eliminating projects. The bureaus will issue the report and present to Council no later than August 30, 2013.

**Portland Water Bureau and Bureau of Environmental Services - Portland Loos**

Council confirms its direction in last year's budget that the Bureau of Environmental Services (BES) shall continue to manage the Portland Loo project, including Loo maintenance and marketing. The Council rescinds its direction to transfer Loo assets from the Portland Water Bureau to BES. BES shall report to Council by December 31, 2013 on the progress of Loo marketing to determine whether this function should be continued.

**Bureau of Environmental Services and Portland Bureau of Transportation - Street Sweeping Review**

The Portland Bureau of Transportation (PBOT) and the Bureau of Environmental Services are directed to cooperatively evaluate the current street sweeping program, which is housed in PBOT, and implement changes that will increase water quality/stormwater benefit. The bureaus will issue a joint recommendation, in the form of a report to Council, not later than September 30, 2013.

**Bureau of Environmental Services and Portland Parks & Recreation – Tree Planting**

For the Fiscal Year 2013-2014, Council will direct \$900,552 of General Fund to the Bureau of Environmental Services to continue implementation of the contract with Friends of Trees for street tree planting in accord with the City's stormwater and watershed management goals.

The transfer of management of the Friends of Trees contract from Bureau of Environmental Services rate funding to General Fund signifies Council's desire to reduce sewer rates, while continuing to use tree plantings as an effective and legitimate stormwater and watershed management tool.

**~~Bureau of Environmental Services – Community Watershed Stewardship Program~~**

~~Council Directs the Bureau of Environmental Services to find \$134,000 in its existing FY 2013-14 budget to fund the Community Watershed Stewardship Program.~~

# Appropriation Schedule by Business Area

Attachment E

This table summarizes the major categories of expenditures, including fund level expenses. It does not include unappropriated ending balance.

	Bureau Program Expenses	Fund Requirements			Total Appropriation
		Contingency	Interfund Cash Transfers	Debt Service	
<b>Bureau of Development Services</b>					
Development Services Fund	36,357,984	8,620,199	947,890	1,009,670	46,935,743
<b>Total Bureau of Development Services</b>	<b>36,357,984</b>	<b>8,620,199</b>	<b>947,890</b>	<b>1,009,670</b>	<b>46,935,743</b>
<b>Bureau of Emergency Communications</b>					
Emergency Communication Fund	18,464,876	2,502,431	897,991	1,357,746	23,223,044
<b>Total Bureau of Emergency Communications</b>	<b>18,464,876</b>	<b>2,502,431</b>	<b>897,991</b>	<b>1,357,746</b>	<b>23,223,044</b>
<b>Bureau of Environmental Services</b>					
Environmental Remediation Fund	4,182,573	2,738,195	167,112	1,120	7,089,000
Grants Fund	1,501,302	0	0	0	1,501,302
Sewer System Construction Fund	0	108,325,000	126,000,000	625,000	234,950,000
Sewer System Debt Redemption Fund	0	0	0	153,390,323	153,390,323
Sewer System Operating Fund	234,059,089	56,295,478	185,638,120	2,543,236	478,535,923
Sewer System Rate Stabilization Fund	0	4,015,000	2,000,000	0	6,015,000
<b>Total Bureau of Environmental Services</b>	<b>239,742,964</b>	<b>171,373,673</b>	<b>313,805,232</b>	<b>156,559,679</b>	<b>881,481,548</b>
<b>Bureau of Fire &amp; Police Disability &amp; Retirement</b>					
Fire & Police Disability & Retirement Fund	121,927,185	11,727,000	109,699	28,339,886	162,103,770
Fire & Police Disability & Retirement Res Fund	0	0	750,000	0	750,000
<b>Total Bureau of Fire &amp; Police Disability &amp; Retiremen</b>	<b>121,927,185</b>	<b>11,727,000</b>	<b>859,699</b>	<b>28,339,886</b>	<b>162,853,770</b>
<b>Bureau of Planning &amp; Sustainability</b>					
General Fund	7,981,635	0	0	0	7,981,635
Grants Fund	1,412,055	0	0	0	1,412,055
Solid Waste Management Fund	4,925,095	4,371	206,699	48,486	5,184,651
<b>Total Bureau of Planning &amp; Sustainability</b>	<b>14,318,785</b>	<b>4,371</b>	<b>206,699</b>	<b>48,486</b>	<b>14,578,341</b>
<b>City Budget Office</b>					
General Fund	1,922,934	0	0	0	1,922,934
<b>Total City Budget Office</b>	<b>1,922,934</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,922,934</b>
<b>Commissioner of Public Affairs</b>					
Children's Investment Fund	9,625,182	2,566	25,000	0	9,652,748
General Fund	1,485,411	0	0	0	1,485,411
<b>Total Commissioner of Public Affairs</b>	<b>11,110,593</b>	<b>2,566</b>	<b>25,000</b>	<b>0</b>	<b>11,138,159</b>
<b>Commissioner of Public Safety</b>					
General Fund	909,142	0	0	0	909,142
<b>Total Commissioner of Public Safety</b>	<b>909,142</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>909,142</b>
<b>Commissioner of Public Utilities</b>					
General Fund	908,200	0	0	0	908,200
<b>Total Commissioner of Public Utilities</b>	<b>908,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>908,200</b>
<b>Commissioner of Public Works</b>					
General Fund	908,923	0	0	0	908,923
<b>Total Commissioner of Public Works</b>	<b>908,923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>908,923</b>
<b>Fund and Debt Management</b>					
42nd Avenue NPI Debt Service Fund	65,731	0	0	0	65,731

**Appropriation Schedule by Business Area**

**Attachment E**

This table summarizes the major categories of expenditures, including fund level expenses. It does not include unappropriated ending balance.

	Bureau Program Expenses	Fund Requirements			Total Appropriation
		Contingency	Interfund Cash Transfers	Debt Service	
<b>Fund and Debt Management</b>					
82nd Ave/Division NPI Debt Service Fund	66,418	0	0	0	66,418
Airport Way Debt Service Fund	0	0	0	5,588,750	5,588,750
Bonded Debt Interest and Sinking Fund	0	0	0	10,676,015	10,676,015
Central Eastside Ind District Debt Service Fund	0	0	0	5,768,800	5,768,800
Convention Center Area Debt Service Fund	0	0	0	7,421,218	7,421,218
Cully Blvd. NPI Debt Service Fund	65,722	0	0	0	65,722
Division-Midway NPI Debt Service Fund	70,015	0	0	0	70,015
Education URA Debt Service Fund	0	0	0	1,265,191	1,265,191
Fire & Police Supplemental Retirement Res Fund	8,600	0	0	0	8,600
Gateway URA Debt Redemption Fund	0	0	0	4,066,556	4,066,556
General Fund	0	8,282,547	35,266,207	7,325,708	50,874,462
General Reserve Fund	0	52,525,502	587,874	0	53,113,376
Governmental Bond Redemption Fund	0	0	0	1,435,044	1,435,044
Interstate Corridor Debt Service Fund	0	0	0	16,915,032	16,915,032
Lents Town Center URA Debt Redemption Fund	0	0	0	11,066,658	11,066,658
North Macadam URA Debt Redemption Fund	0	0	0	11,747,879	11,747,879
Parkrose NPI Debt Service Fund	61,568	0	0	0	61,568
Pension Debt Redemption Fund	0	0	170,114	4,083,552	4,253,666
River District URA Debt Redemption Fund	0	0	0	29,205,360	29,205,360
Rosewood NPI Debt Service Fund	67,515	0	0	0	67,515
South Park Blocks Redemption Fund	0	0	0	7,184,836	7,184,836
Special Finance and Resource Fund	71,303,517	0	0	22,249	71,325,766
Special Projects Debt Service Fund	0	0	0	6,473,336	6,473,336
Waterfront Renewal Bond Sinking Fund	0	0	0	9,481,099	9,481,099
Willamette Industrial URA Debt Service Fund	0	0	0	717,765	717,765
<b>Total Fund and Debt Management</b>	<b>71,709,086</b>	<b>60,808,049</b>	<b>36,024,195</b>	<b>140,445,048</b>	<b>308,986,378</b>
<b>Office of Equity &amp; Human Rights</b>					
General Fund	1,273,859	0	0	0	1,273,859
<b>Total Office of Equity &amp; Human Rights</b>	<b>1,273,859</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,273,859</b>
<b>Office of Government Relations</b>					
General Fund	1,222,840	0	0	0	1,222,840
<b>Total Office of Government Relations</b>	<b>1,222,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,222,840</b>
<b>Office of Management &amp; Finance</b>					
Arts Education & Access Fund	8,181,400	11,940,553	0	0	20,121,953
BFRES Facilities GO Bond Construction Fund	1,515,877	547,709	44,320	0	2,107,906
Cable Fund	0	0	0	0	0
CityFleet Operating Fund	27,426,047	18,549,040	940,380	364,736	47,280,203
Convention and Tourism Fund	9,574,380	0	56,120	0	9,630,500
EBS Services Fund	7,621,377	1,867,187	230,576	4,391,513	14,110,653
Facilities Services Operating Fund	30,081,737	13,067,535	812,797	7,617,340	51,579,409
General Fund	44,165,149	0	0	0	44,165,149

# Appropriation Schedule by Business Area

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	Bureau Program Expenses	Fund Requirements			Total Appropriation
		Contingency	Interfund Cash Transfers	Debt Service	
<b>Office of Management &amp; Finance</b>					
Health Insurance Operating Fund	57,839,990	12,479,581	114,584	28,820	70,462,975
Insurance and Claims Operating Fund	8,597,768	24,559,004	4,497,944	68,108	37,722,824
Printing & Distribution Services Operating Fund	6,452,527	1,053,433	244,228	123,601	7,873,789
Property Management License Fund	5,118,885	0	0	0	5,118,885
Public Safety GO Bond Fund	19,332,396	32,705,512	46,965	329,001	52,413,874
Spectator Facilities Operating Fund	3,196,832	3,302,239	317,230	7,144,528	13,960,829
Technology Services Fund	45,585,847	10,704,102	8,161,378	433,496	64,884,823
Workers' Comp Self Insurance Operating Fund	4,337,606	15,601,361	148,415	63,707	20,151,089
<b>Total Office of Management &amp; Finance</b>	<b>279,027,818</b>	<b>146,377,256</b>	<b>15,614,937</b>	<b>20,564,850</b>	<b>461,584,861</b>
<b>Office of Neighborhood Involvement</b>					
General Fund	7,328,115	0	0	0	7,328,115
<b>Total Office of Neighborhood Involvement</b>	<b>7,328,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,328,115</b>
<b>Office of the City Attorney</b>					
General Fund	10,258,092	0	0	0	10,258,092
<b>Total Office of the City Attorney</b>	<b>10,258,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,258,092</b>
<b>Office of the City Auditor</b>					
Assessment Collection Fund	1,531	78,550	0	0	80,081
Bancroft Bond Interest and Sinking Fund	0	0	0	6,948,717	6,948,717
General Fund	9,484,716	0	0	0	9,484,716
Local Improvement District Fund	1,381,849	3,050,055	1,980,869	20,067,304	26,480,077
<b>Total Office of the City Auditor</b>	<b>10,868,096</b>	<b>3,128,605</b>	<b>1,980,869</b>	<b>27,016,021</b>	<b>42,993,591</b>
<b>Office of the Mayor</b>					
General Fund	1,852,331	0	0	0	1,852,331
<b>Total Office of the Mayor</b>	<b>1,852,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,852,331</b>
<b>Portland Bureau of Emergency Management</b>					
General Fund	1,998,642	0	0	0	1,998,642
Grants Fund	5,084,195	0	0	0	5,084,195
<b>Total Portland Bureau of Emergency Management</b>	<b>7,082,837</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,082,837</b>
<b>Portland Bureau of Transportation</b>					
Gas Tax Bond Redemption Fund	0	0	0	2,824,145	2,824,145
Grants Fund	25,902,086	0	0	0	25,902,086
Parking Facilities Fund	7,416,122	6,299,510	5,412,838	1,879,125	21,007,595
Transportation Operating Fund	140,649,880	32,740,971	10,938,820	9,745,166	194,074,837
Transportation Reserve Fund	0	3,012,787	0	0	3,012,787
<b>Total Portland Bureau of Transportation</b>	<b>173,968,088</b>	<b>42,053,268</b>	<b>16,351,658</b>	<b>14,448,436</b>	<b>246,821,450</b>
<b>Portland Development Commission</b>					
General Fund	4,777,437	0	0	0	4,777,437
<b>Total Portland Development Commission</b>	<b>4,777,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,777,437</b>
<b>Portland Fire &amp; Rescue</b>					
General Fund	96,401,832	0	0	0	96,401,832

# Appropriation Schedule by Business Area

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	Bureau Program Expenses	Fund Requirements			Total Appropriation
		Contingency	Interfund Cash Transfers	Debt Service	
<b>Portland Fire &amp; Rescue</b>					
Public Safety GO Bond Fund	5,278,443	9,257,886	0	0	14,536,329
<b>Total Portland Fire &amp; Rescue</b>	<b>101,680,275</b>	<b>9,257,886</b>	<b>0</b>	<b>0</b>	<b>110,938,161</b>
<b>Portland Housing Bureau</b>					
Community Development Block Grant Fund	18,315,000	1,366,789	0	495,000	20,176,789
General Fund	10,205,640	0	0	0	10,205,640
Grants Fund	4,012,136	1,884	0	0	4,014,020
Headwaters Apartment Complex Fund	80,324	0	0	796,293	876,617
HOME Grant Fund	6,832,659	172,174	0	0	7,004,833
Housing Investment Fund	1,336,368	144,015	217,742	0	1,698,125
Tax Increment Financing Reimbursement Fund	38,520,029	583,073	869,739	0	39,972,841
<b>Total Portland Housing Bureau</b>	<b>79,302,156</b>	<b>2,267,935</b>	<b>1,087,481</b>	<b>1,291,293</b>	<b>83,948,865</b>
<b>Portland Parks &amp; Recreation</b>					
General Fund	63,656,342	0	0	0	63,656,342
Golf Fund	7,368,392	1,294,636	331,709	156,140	9,150,877
Grants Fund	1,293,227	0	0	0	1,293,227
Parks Capital Improvement Program Fund	20,119,671	214,979	161,617	694,324	21,190,591
Parks Endowment Fund	19,810	285	0	0	20,095
Parks Local Option Levy Fund	341,866	727,895	1,078,253	0	2,148,014
Portland International Raceway Fund	1,490,428	645,190	63,199	303,695	2,502,512
Portland Parks Memorial Fund	3,722,909	1,675,443	50,000	0	5,448,352
<b>Total Portland Parks &amp; Recreation</b>	<b>98,012,645</b>	<b>4,558,428</b>	<b>1,684,778</b>	<b>1,154,159</b>	<b>105,410,010</b>
<b>Portland Police Bureau</b>					
General Fund	168,005,880	0	0	0	168,005,880
Grants Fund	512,940	0	0	0	512,940
Police Special Revenue Fund	1,260,935	105,684	11,675	0	1,378,294
<b>Total Portland Police Bureau</b>	<b>169,779,755</b>	<b>105,684</b>	<b>11,675</b>	<b>0</b>	<b>169,897,114</b>
<b>Portland Water Bureau</b>					
Grants Fund	100,000	0	0	0	100,000
Hydroelectric Power Bond Redemption Fund	0	0	0	2,699,138	2,699,138
Hydroelectric Power Operating Fund	716,983	261,099	334,352	19,110	1,331,544
Hydroelectric Power Renewal Replacement Fund	0	10,102,130	125,000	0	10,227,130
Water Bond Sinking Fund	0	0	0	45,728,310	45,728,310
Water Construction Fund	0	18,832,873	139,018,150	0	157,851,023
Water Fund	203,106,380	56,801,695	87,199,662	2,589,497	349,697,234
<b>Total Portland Water Bureau</b>	<b>203,923,363</b>	<b>85,997,797</b>	<b>226,677,164</b>	<b>51,036,055</b>	<b>567,634,379</b>
<b>Special Appropriations</b>					
General Fund	8,655,494	0	0	0	8,655,494
Grants Fund	35,389	0	0	0	35,389
<b>Total Special Appropriations</b>	<b>8,690,883</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,690,883</b>
<b>Total Citywide Appropriation</b>	<b>1,677,329,262</b>	<b>548,785,148</b>	<b>616,175,268</b>	<b>443,271,329</b>	<b>3,285,561,007</b>