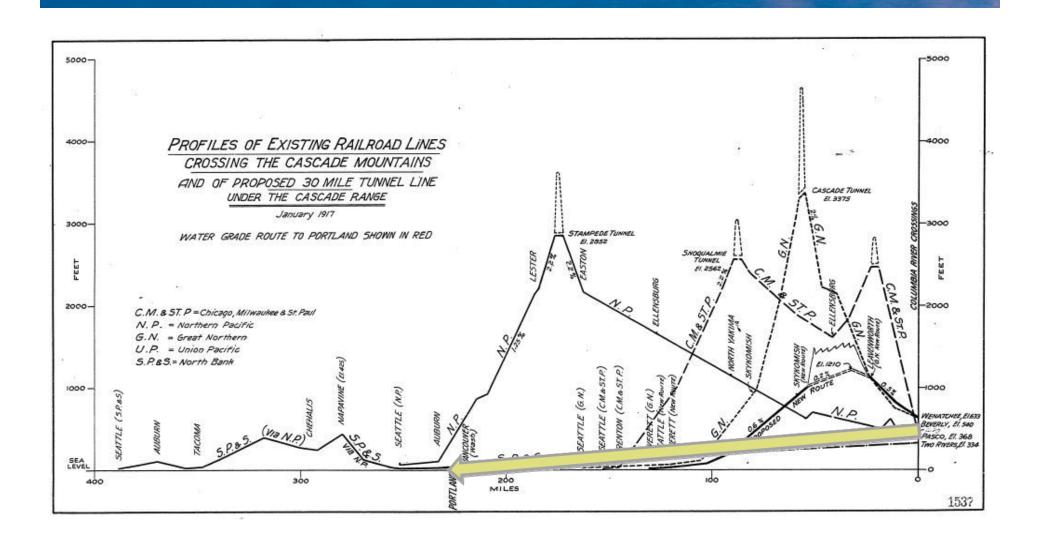
Portland's Marine Cargo Market

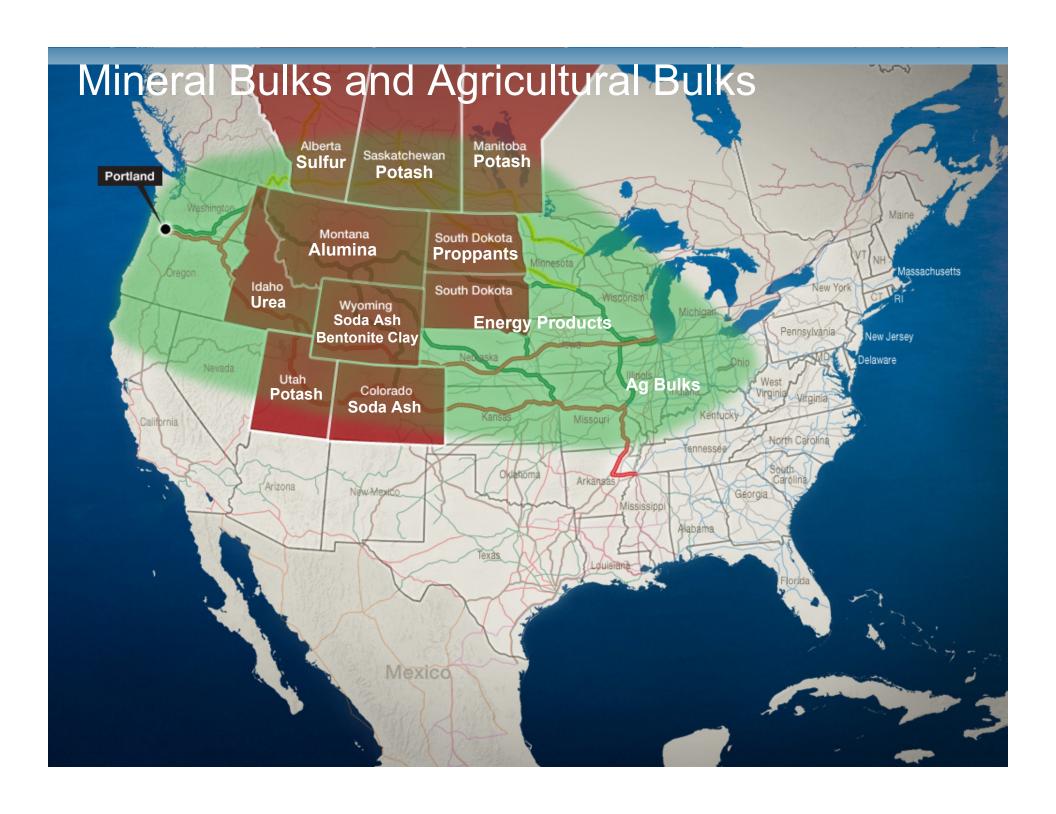
March 21, 2013



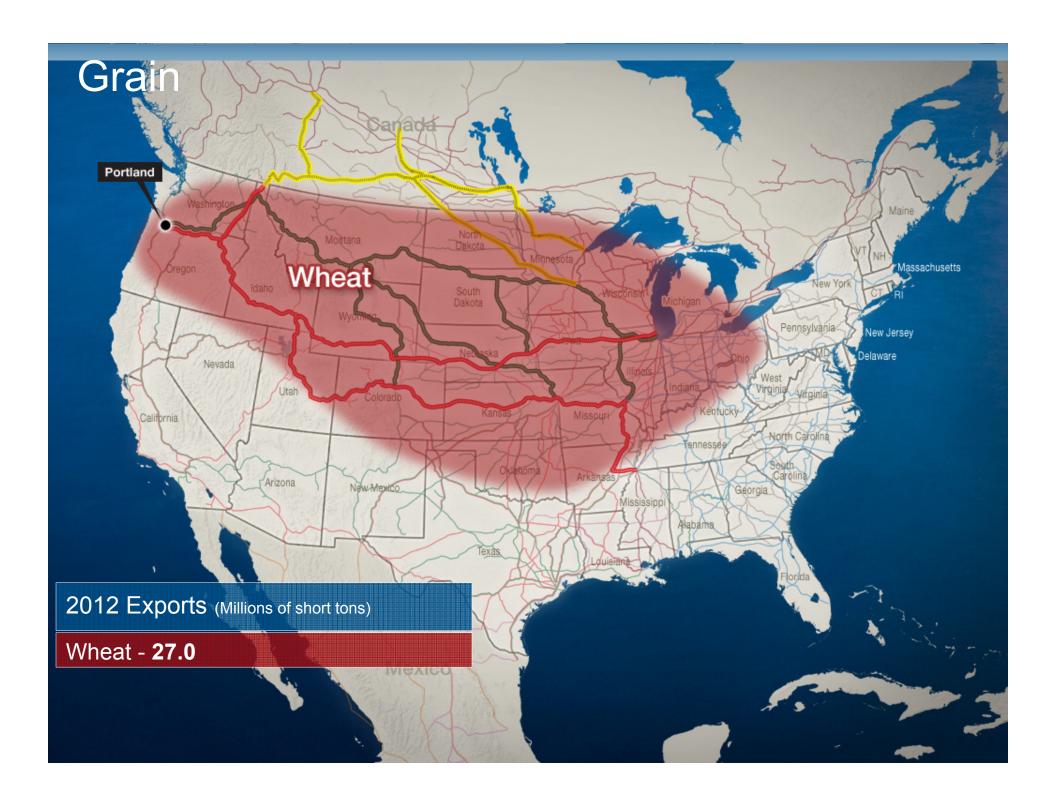
Historical natural advantage

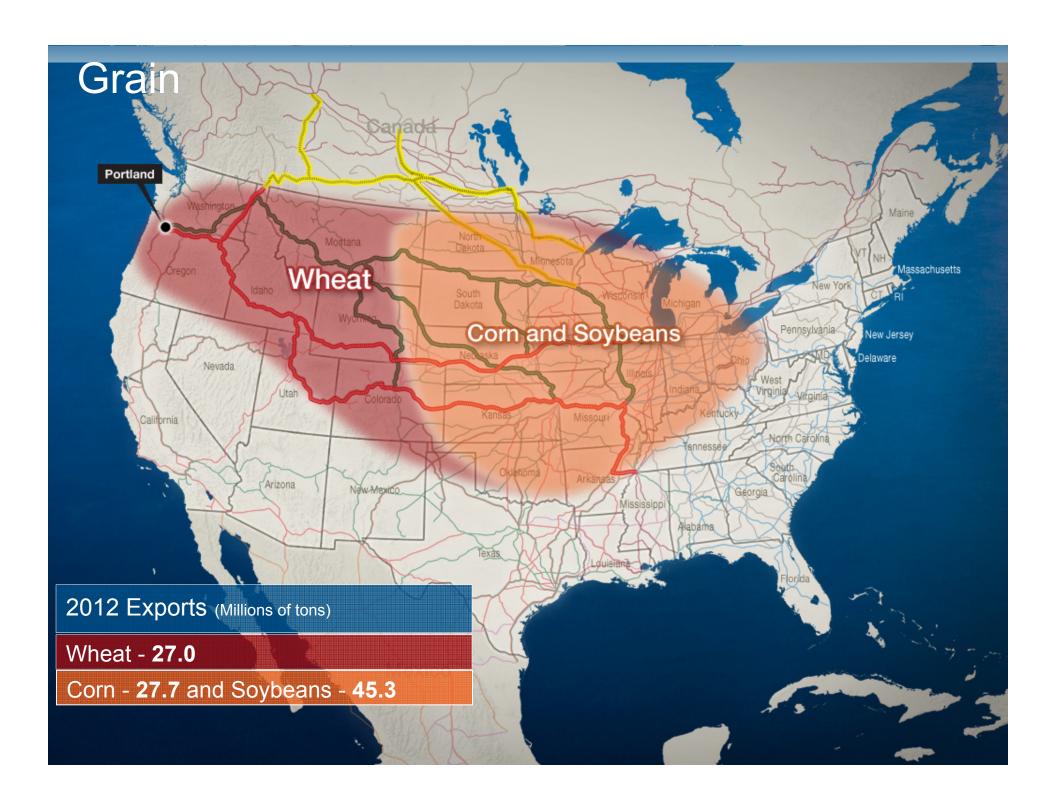


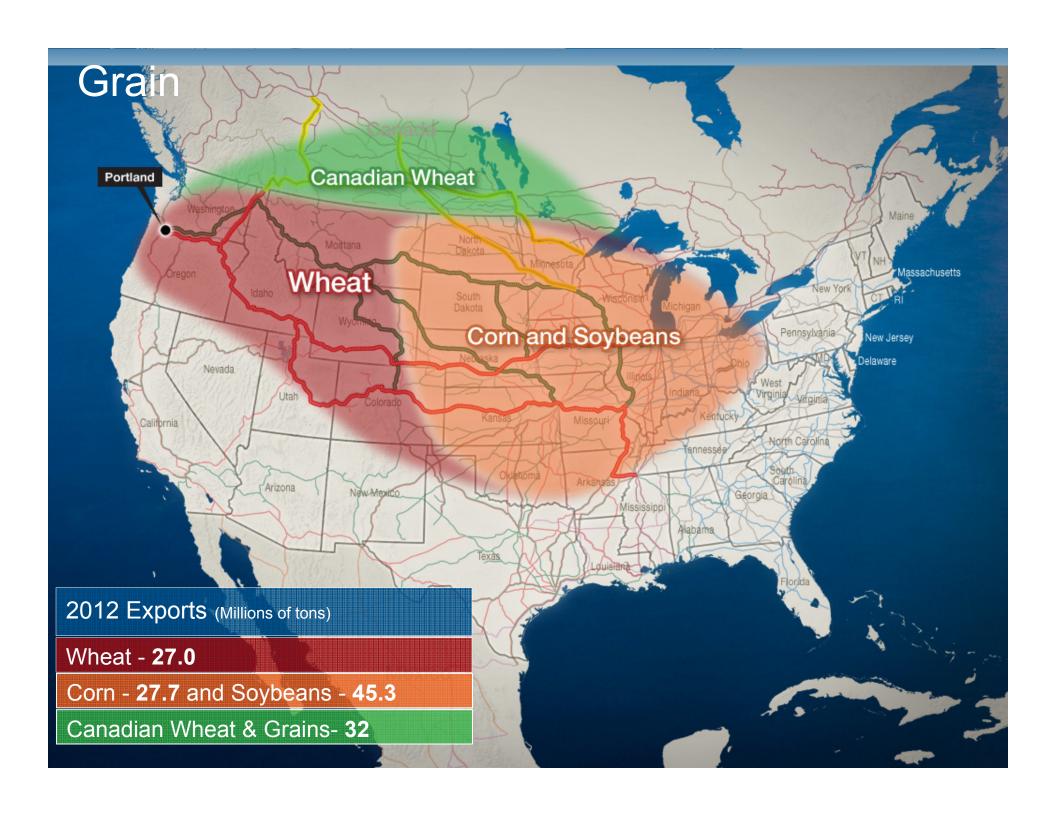


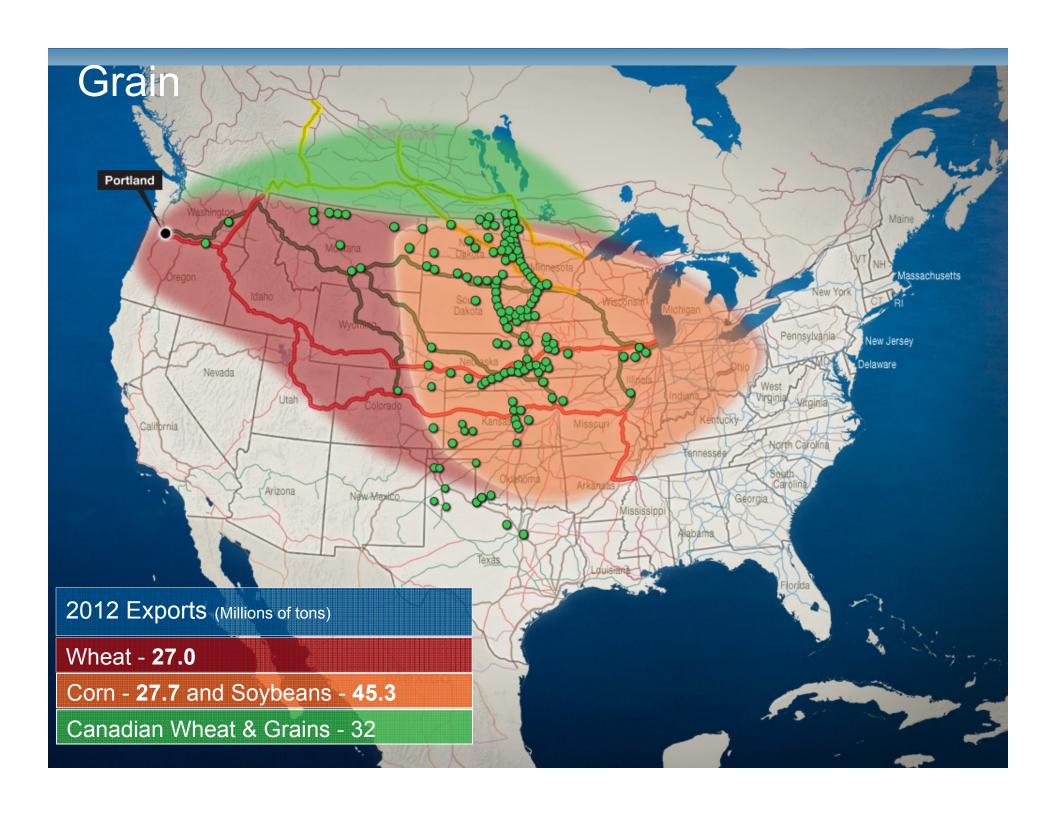






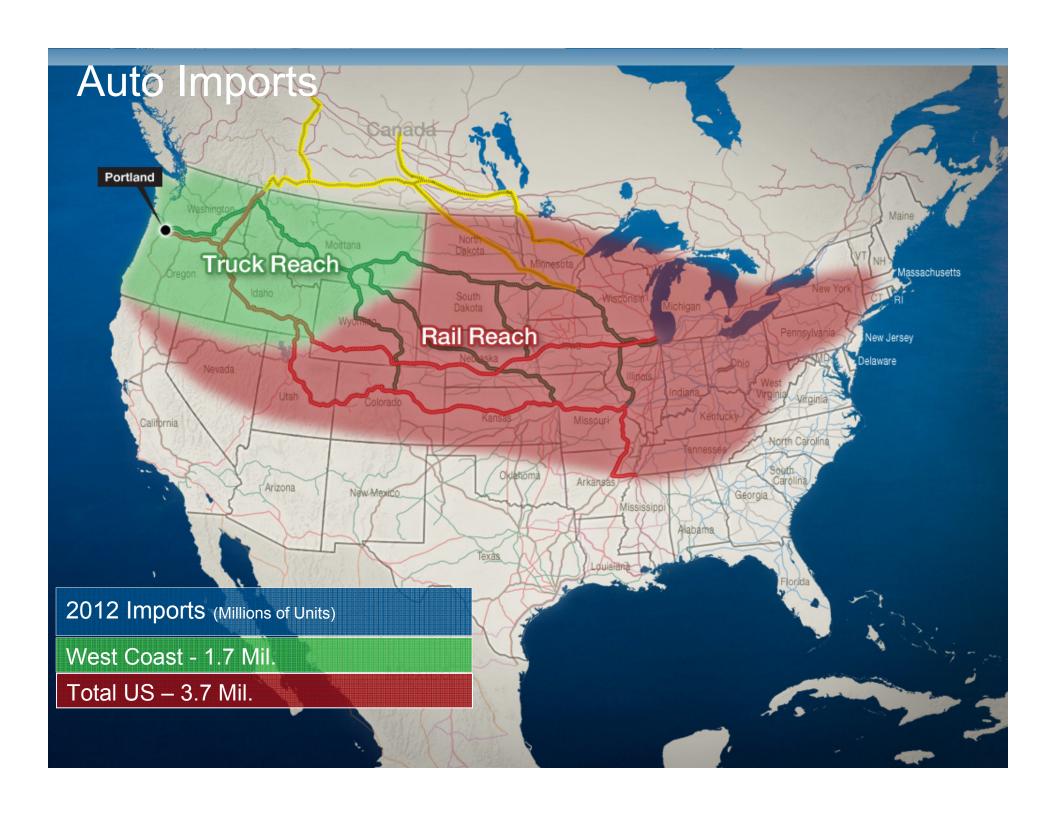


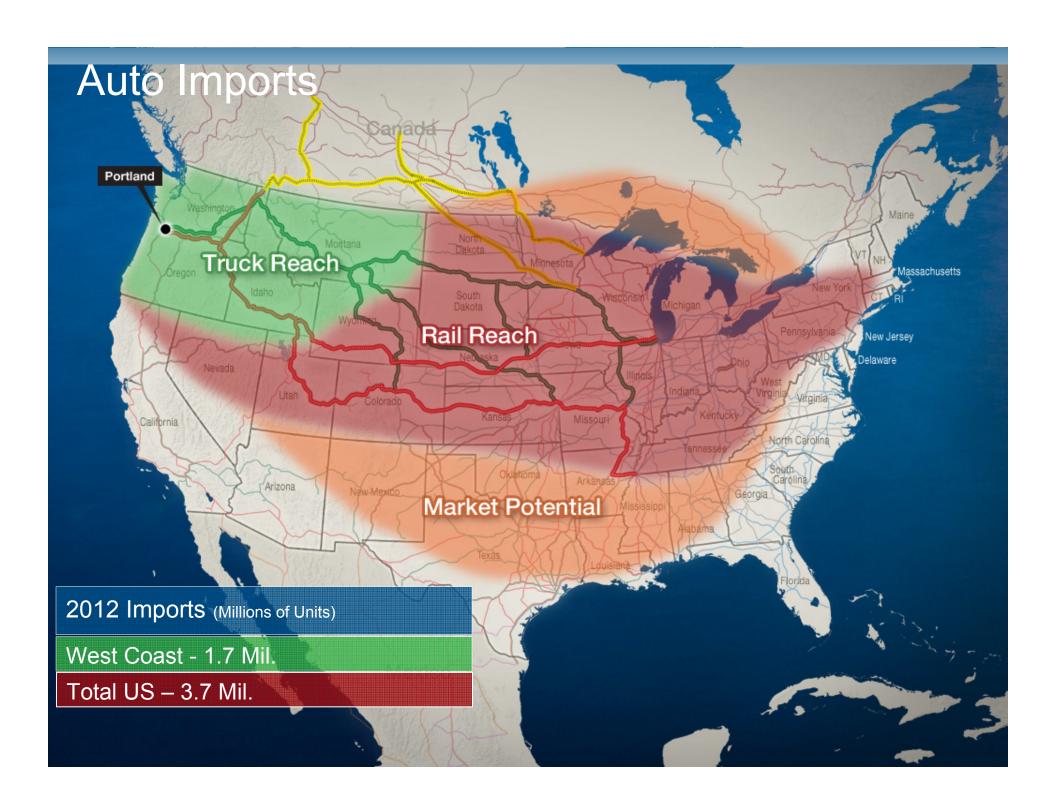




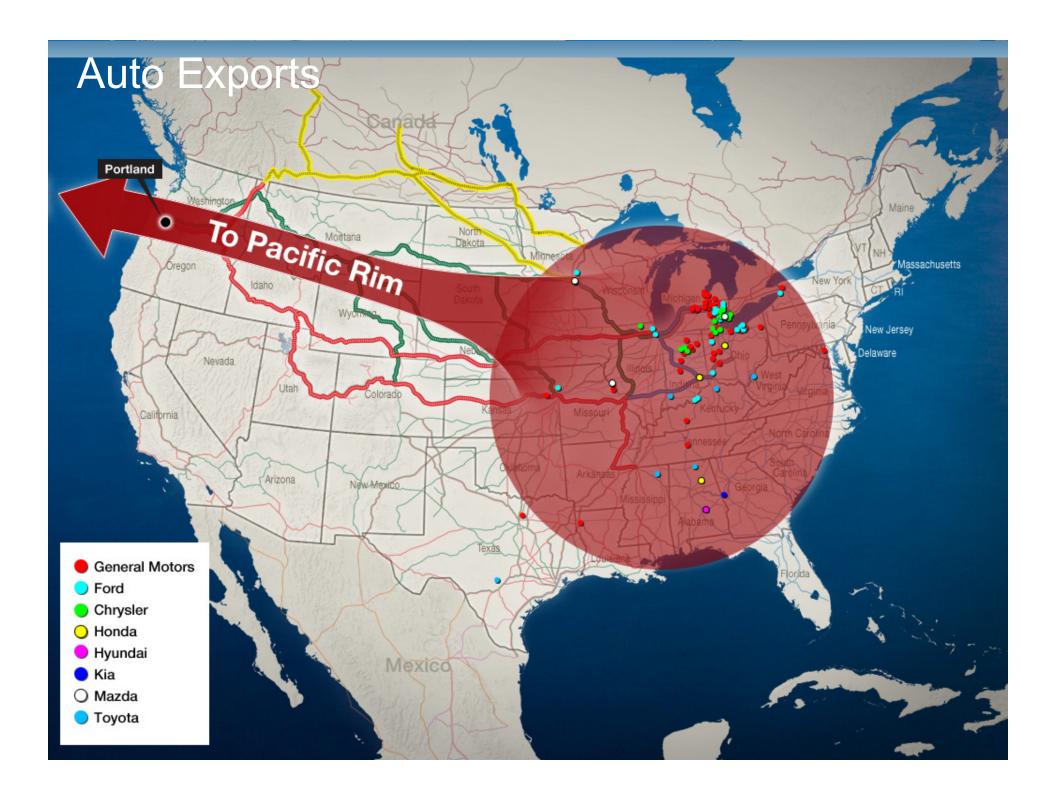






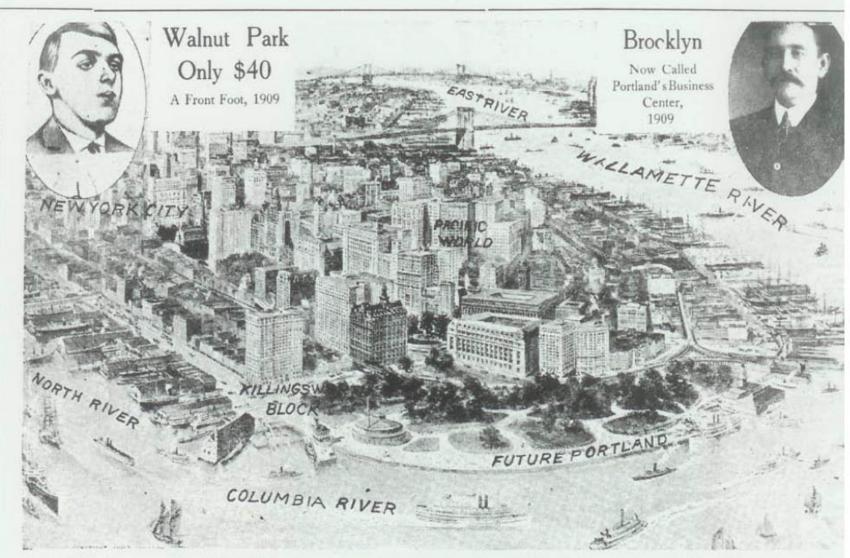






Opportunities come in cycles

- Nearly \$1 billion in port terminal & infrastructure investment in last 2 years in 16 projects
- Investment creates the impetus for environmental enhancement, efficiencies, and sustained competitive advantages
- Impact & ripple effect in local & regional economy
 - Providing desired services in Portland
 - Sustaining jobs throughout the PNW
 - Improving the health & climate of the harbor



Above Portrait John Jacob Astor

This Picture Shows Future Portland, --- We New York of We Pacific --- as depicted by W. M. KILLINGSWORTH

Above Portrait W. M. Killingsw

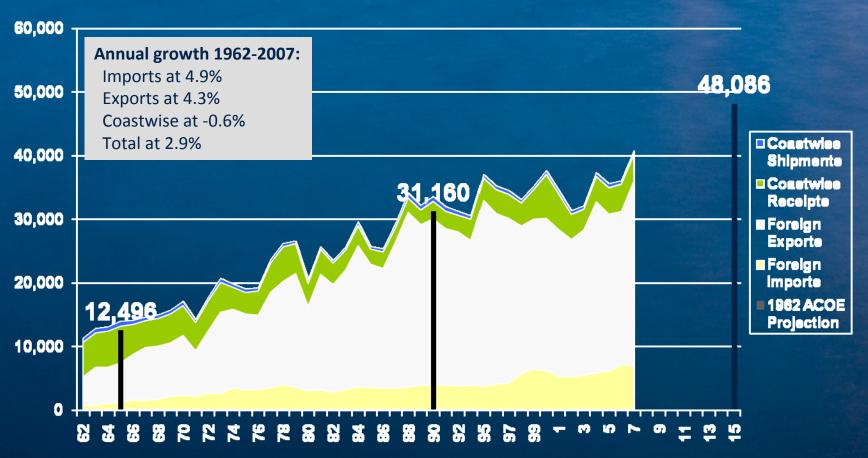
Central Office, Walnut Park.

Suburban Office, 538 Chamber of Commerce. Phone Main 7974



Columbia River Trends (1962-2007)

(1,000 Metric Tons) w/ 1962 ACOE Forecast superimposed



Sources: US Army Corps of Engineers Waterborne Commerce Statistics (in BST, 2009)

1962 ACOE Projection from Page 43, Chief of Engineers Report on Columbia and Lower Willamette Rivers, June 25, 1962