The following table itemizes all questions sent by PSC commissioners to BPS staff, following the November public hearings on the West Hayden Island Project.

From this list, the following 19 "issue clusters" emerge. Of those clusters, a subset of 11 has been selected as the proposed priority for PSC discussion. These clusters are generally those with more complex questions. Some clusters may be resolvable by PSC review of written responses, without further discussion (especially those questions with clearer answers that have already been discussed by AC).

ID	Issue Cluster	Priority	In
		to	writing
		Discuss	only
A	Location of environmental mitigation	X	
В	Ownership of WHI and mitigation implications	X	
С	Tribal interests, treaties		X
D	Floodplain functions	X	
E	Climate change		X
F	Understanding shallow water, wetlands mitigation		X
	approach		
G	Health report follow-up	X	
Н	Fate of the best management practices document		X
I	Stage 2 HIA	X	
J	Housing fund proposal	X	
K	Economic need, benefits	X	
L	Goal 9	X	
M	Vancouver as alternative		X
N	The financial plan	X	
О	Columbia River Crossing (CRC) bridge	X	
P	North Hayden Island Drive design		X
Q	Recreation costs, roles, timing		X
R	IGA enforceability	X	
S	Future funding decisions		X

Question Ranking Key

- A = We have a clear answer to this already written, with supporting data.
- B = We have a lot of data, but need to write clearer answer.
- C = More research needed.

Envi	ronmental Questions	A	В	С
	Location of Mitigation			
1	Describe the rationale behind on site mitigation vs. off site. Timing relationship to NRDA? Is it appropriate to		X	
	reserve mitigation opportunities on WHI for NRDA mitigation for the Portland Harbor, or is the first			
	priority for on-island mitigation of terminal			
	development impacts?			
2	Has the exact location and acreages of forested,		X	
	shallow water, wetland and grassland habitats been			
	agreed to by all parties, including state and federal			
	agencies?	Ì		
3	Piecemeal nature of mitigation. Too many small bits?	X	, i	
4	Does the "net gain" in ecological function depend on off-island mitigation work?	X		
5	Describe the unique ecosystems value of size and contiguity of WHI habitat.	X		
6	Is the mitigation ratio appropriate for ash replacement and is it even possible to replace mature ash on Government Island?	X		
7	Will the proposed mitigation amount to habitat	X		
-	conversion?			
	Ownership of WHI			
8	How many acres does DSL own vs. Port ownership?	X		
	Why hasn't the state (DSL) been involved in the			
	conversation? Have they signed off on the proposed			
	mitigation? The same is true for PGE and Bonneville			
	rights of way. Have those issues already been			
	resolved, as stated in public testimony?			
9	Is there a legal reason the Port cannot mitigate on		X	
	non-port land? And do or will the Port receive credit			
	for the mitigation? Can the 500 acres be sold to a			
	third party with provisions for the Port to mitigate on			
	the land for the next 100 years?			
10	Who will ultimately own and manage the protected	X		
	open space? Long term Port management and			
	ownership of the 50 acres not acceptable. My			
	overarching concern is the "custody" of the 500 acres			
	that the Port will continue to controlI am hoping			
	for an unaffiliated group to be the ultimate authority	1		
11	How do we reconcile this with our desire for on-site		X	
Ì	mitigation over the next 100 years (which the Port is			
	responsible for)?			

12	Who will be the third party to the IGA to protect the		X	
	open space interests?			
	<u>Tribal Interests, Treaties</u>			
13	Assertion of the Tribes that treaty rights come into	X		
	play either with respect to fish issues or with respect			
	to treatment of the island itself.			
14	If this annexation and development were passed by		X	
	City Council - what is the impact on relationships with			
	Tribes – especially those who have Federal Treaty			
	rights on the Columbia and Willamette?			
15	How does the city propose to close the gap between		X	
	tribal testimony and the proposed annexation and			
	development of WHI? Has there been staff outreach			
	post hearings and are there plans for addressing tribal			
	concerns?			
16	Can the IGA contain a mechanism that provides tribal		X	
	feedback (design, mitigation, continued			
	communication through development and			
	management)?			
17	Describe the tribes role in process – how did we	X		
	involve them?			
	Floodplain Functions			
18	How can the Port and City achieve net gain in			X
	ecological function while ignoring 300 acres of			
	floodplain fill?			
19	Has Planning and Sustainability and BES sorted out	X		
	concerns that the city might face significant liability if			
	it allows filling of the floodplain without mitigation?			
	Relationship to FEMA lawsuit?			
20	Describe the technical basis for a balance cut and fill		X	
	requirements?			
21	The loss of ecological functions associated with the			X
	Columbia River floodplain must be accounted for and			
	some form of mitigation included in the IGA. Are			
	there are methods short of balanced cut and fill that			
	would help mitigate for loss of floodplain function?			
22	Can we provide some more scientific evidence to		X	
	counteract fears that the fill will increase flooding up			
	or down stream?			
23	What are the potential mitigation costs for balanced		X	
	cut and fill?			
	Climate Change			
24	With Climate Change, is the island likely to flood more	X	1	
	frequently in the future? How does this impact			
	terminal development or floodplain management?			
25	Impact or connections of this project to the Climate	X		
20	Change Action Plan?	1.		
26	What are the climate benefits of rail and water	X	1	
20	transportation? How does the siting of rail/marine	1.		
	and portation. How does the sitting of rail, marine	1		

	towning to in the town Outrout in the t		1	
	terminals in the lower Columbia impact greenhouse			
	gas emissions?			
07	Shallow Water and Wetlands		V	
27	Please explain the differences in approach between wetlands and shallow water.		X	
28		X		
20	Is BPS proposing to expand environmental zoning restrictions for shallow water and wetlands in the IH	Λ		
	zone? Explain this proposal further and if this			
29	language is being included or not?	X		
29	Does salmon habitat mitigation fall under the federal	Λ		
	government since they are an endangered species? If so, should we add local review as well?			
	Other			
20			v	
30	Does the mitigation plan achieve the "net ecosystem		X	
21	benefit" objective yet?		v	
31	Does the City have a response to ODFW's letter RE		X	
32	city mitigation? Timing of natural resource loss and mitigation? What		X	
32			A	
	is the timing of mitigation efforts with respect to development?			
33	Do we have any policy levers available to ensure that	-		X
33				^
	Columbia Gateway is developed first and that WHI is not developed if the economic reality does not reach			
	the forecast levels at which a second terminal is			
	required?			
34	Is it possible to meet 100% of the mitigation		X	
34	requirements on WHI and still set 300 acres aside for		Λ	
	Port development? If, the quantity is less due to			
	potential NRDA requirements, can there be an			
	agreement on timing for when that obligation needs to			
	be met and if it isn't then fall back on the requirement			
	for greater mitigation on WHI.			
	101 Stocker minigation on will.			
35	Status of Jones lawsuit RE wetland fill on WHI? Does		X	
	it impact this?		1	
36	Is the money that is suggested to be allocated to pay		X	
	for BES's services likely to be forthcoming and are			
	they adequate to the tasks they appear to be assigned			
	to? If not, what might the negative consequences be			
	to other watershed health programs? What are the			
	implications for overall BES budget? Will the money			
	be sequestered in a dedicated account to ensure it's			
	actually used for the work described?			
Heal	th Questions	A	В	С
	General Health Report Follow-up			
37	What are the health risks of this facility? Are they as	X		
	severe as some describe? How does this compare to			
	risks that other Portlanders already experience?			
38	Can we properly assess/plan mitigation for health	X		

		1	1	1
	impacts without baseline health data for the			
	immediate community? What is the basis of the			
	City/county position that a full impacted population			
	baseline is not needed as part of this decision?			
39	Do we have any way to estimate the effect of the			X
	health report mitigation measures in reducing			
	impact? Are there additional measures that City staff			
	would recommend from those considered?			
	Best Management Practices (BMPs)			
40	Where do we stand with regard to onsite BMP's?	X		
41	Can the City or Port impose additional emissions,			X
	noise, or safety requirements on trucks or trains that			
	call on the site, beyond those already required by			
	State or federal law?			
	Stage Two HIA			
42	What is the specific trigger for the future second stage	X		
	HIA?			
43	How do we implement second-stage HIA and ensure			X
	recommendations are followed?			
	Mayor's Housing Fund Proposal			
44	The Mayor's proposal suggests new park development			X
	and a housing fund as measures to offset impacts on			
	human health. Do we have any way to quantify the			
	offsetting benefit?			
45	How was the \$3.6M derived? I would like to see a		X	
	formal agreement that delineates monitoring of the			
	local community air quality, health, etc. to use the			
	funds that are being set aside to directly mitigate the			
	issues as they arise.			
	Other			
46	How are construction impacts [on the community]			X
	assessed/mitigated?			
47	How strong is the argument/evidence that port facility		X	
	would cause residential displacement? How likely is it			
	that the project will destabilize home ownership in the			
	nearby community? If so, how can this be mitigated?			
48	Understand what a full-blown economic justice point			X
	of view would say about impacts on mfg homes			
	community.			
Ecor	nomic and Finance Questions	Α	В	С
	Need, Benefits	1		
49	Are the predictions about local jobs being created true	X	1	
	and if so, all I need is a simple chart about what the			
	local, regional and state benefits will be from having a			
	new marine terminal on WHI			
50	Why Now?	X	1	
51	Why so many caveats in EcoNorthwest report? A sign	X	+	
	that this is really not worth it?, Could we get another	'`		
	independent economist(s) provide another opinion on			
1	macpondent contonions, provide anomici opinion on	1	1	1

	the cost-benefit of the proposed development?			
52	Describe the overall benefits of traded sector		X	
	industries (including trans-shipment ports) on			
	regional and state economy. What benefit does a			
	"pass-through" port have, if we assume it is not			
	focused on shipping local goods?			
53	Describe for each terminal the following: number of			X
	new jobs on site; global and USA value.			
54	What is the impact to the state general fund over 50		X	
	years? Clarify the amount of tax revenue and graph			
	with 2 terminals, and then up to 4.			
	<u>Goal 9</u>			
55	Does the City of Portland need to meet industrial land	X		
	needs (Goal 9) within its own boundaries? What is our			
	Goal 9 flexibility? Is it factually correct that the city			
	must annex WHI to meet state wide planning Goal 9?			
56	What would happen if we do not annex WHI? How		X	
	would this impact City's Goal 9 tasks? What process		_	
	steps would occur next, in that scenario?			
	<u>Vancouver</u>			
57	Are both Vancouver and Portland marine terminal	X		
	sites needed for future growth? Or is it just a			
	competition? What is the reality of using the Port of			
	Vancouver instead of WHI? Is that realistic or			
	fantasy?			
58	Why can't the Port maximize capacity of existing	X		
	terminals and Vancouver site before constructing			
	WHI? - Is it possible for a facility similar to the one			
	proposed to be built on the Vancouver side and to			
	come to an agreement between the Port of Vancouver			
	and the Port of Portland to provide economic benefits			
	to Oregon while preserving WHI?			
59	Is there any analysis as to what benefits are gained in		X	
	WA by this proposal vs. OR?			
	Finance, Business Plan, Timing			
60	We need a realistic schedule of revenue and deadlines		X	
	in the IGA.			
61	Provide a cash flow analysis – Port expected revenue			X
	vs. expenditures for 50 years. [note BAE is preparing a			
	business plan for BPS].			
62	In the Port's view, provide a decision tree of issues		X	
	that give them a clear path to market ready			
	development?			
63	What is the business cycle duration for potential		X	
	decision makers on a site? (Looking for number of			
	months or years)			
64	Clear explanation to PSC on the soundness of city	X		
	estimates of cost of restoration. Are the NPV			

		1	1	1
	estimates accurate? Has an independent economist			
	weighed in on these calculations?			
65	Can mitigation funding be tied to selected benchmarks			X
	of economic success? For example, have extra			
	mitigation triggered if revenue meets certain			
	expectations, or if a second or third terminal is built			
	on the site?			
	<u>Other</u>			
66	How will future mechanization affect the jobs			X
	estimates?			
67	As part of the IGA is (or can) the port be required to			X
	provide outreach/recruitment to the community to			
	generate additional local benefits through port			
	investments that attract and induce other investments			
	in the local economy? What else can we do to			
	maximize local benefit to Portland firms?			
Tran	sportation Questions	A	В	С
	CRC			
68	Timing relationship to CRC?		X	
69	What happens if the CRC is not built, or if the interim		X	
	interchange does not meet City's expectations?			
	North Hayden Island Drive			
70	The WHI bridge costs relative to costs of NHID?	X		
71	How will trucks get routed to Interstate 5? There	X		
	should be a map with streets and connections that			
	make sense to people and traffic flow on the island.			
72	What other residential streets have similar number of		X	
	trucks today?			
73	How will recreation opportunities be accessed?		X	
74	Is the North Hayden Island Drive design adequate?		X	
	(cross-section, MUP design, etc.). What level of detail			
	do we need at this stage?			
75	Is there a gap between WHI-driven NHID		X	
	improvements and CRC-driven improvements,			
	including intersection at NHID and Main/Pavillion?			
	(likely to be the primary pedestrian access point			
	between manufactured home community and mall).			
76	Adequacy of funding for NHID improvements - who	X		
	holds the financial risk to ensure the completion of			
	the improvements?			
77	What happens if the truck traffic exceeds 205 trips?		X	
	Then would/should a WHI bridge be considered?			
	Other			
78	Has a Transportation Planning Rule analysis of the	X		
	terminal development been conducted?			
79	The revised IGA references joint City/Port support of a		X	
	project to improve the Columbia River rail bridges, but			
	does not appear to accurately identify the RTP project			
	involved. Indeed, I'm not clear that there is such a			

	project currently in the RTP. Since this bridge corridor is important to future plans for both High Speed Rail and potential commuter rail service, I'd like to be sure			
	what we're committing to support is consistent with those future opportunities.			
80	Will the terminal be regularly serviced by the same		1	X
80	trucks? Do we have any data for comparable terminals			A
	or estimation on this point?			
Rect	eation Questions	Α	В	С
1001	Costs, Who Does What, Timing			
81	Can the recreation objectives be met without	X		
	compromising ecological objectives? How do recreation	11		
	opportunities on WHI impact habitat preservation?			
	of provided the man and man provided the man provided the man and man			
82	Have enough funds been allocated to open space	X		
	planning and design on the 500 acres? (noted			
	difference between the 500 acres and the 6 acres).			
83	Why was the development of a written strategy for use	X		
	of the Open Space area changed from one year to 5		_	
	years? Is \$200,000 sufficient compensation to the city			
	for BES and Parks and Recreation work on the			
	development of the strategy?			
84	Please provide a clear understanding with Parks on	X		
	what is being proposed, how it is funded, who owns			
	the park and who maintains the park etc.		1	
85	Describe the relationship between a potential boat		X	
	ramp east of the tracks and proposed passive			
041	recreation west.			
Otne	r IGA Legal and Enforceability Questions	A	В	С
0.6	Enforceability, Loopholes?		N/	
86	Can the "numerous escape clauses" the Audubon		X	
87	Society (Bob) identified be pointed out? There are various clauses that allow the Port or the		X	
01	City to kill the IGA. What impact do these clauses		Λ	
	have on the enforceability? What is the purpose of			
	these caveats?			
88			X	
	What are the "voluntary measures" referenced in the			
	What are the "voluntary measures" referenced in the		Λ	
	purpose section of the IGA?			
89	purpose section of the IGA? Waiver of Default. What does this mean? (page 121)		X	
	purpose section of the IGA? Waiver of Default. What does this mean? (page 121) If the Port fails to achieve actions outlined in section 4			
89	purpose section of the IGA? Waiver of Default. What does this mean? (page 121) If the Port fails to achieve actions outlined in section 4 and 5 [environmental and community mitigation] in		X	
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89 90	purpose section of the IGA? Waiver of Default. What does this mean? (page 121) If the Port fails to achieve actions outlined in section 4 and 5 [environmental and community mitigation] in the agreed to schedule, what is the penalty?		X	
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89 90 91	purpose section of the IGA? Waiver of Default. What does this mean? (page 121) If the Port fails to achieve actions outlined in section 4 and 5 [environmental and community mitigation] in the agreed to schedule, what is the penalty? Can the IGA specify that SB 766 protections for development are waived? What's to say that once annexation is approved there won't be a move to modify or eliminate mitigation		X X	

	Comprehensive Plan?			
	Future Funding Decisions			
93	It's a huge leap of faith to assume foundations will fund the work anticipated in the IGA. Even if these potential sources of funding were realistic, what might the impact be on other local and regional funding priorities?		X	
	Other			
94	Has this area been designated for industrial development for decades? If so, then why is everyone so surprised that it is being discussed for development? If not, then why are people saying it is?	X		
	Can we require that a City of Portland Business license be required to do work on WHI (construction or terminal operations)?			

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