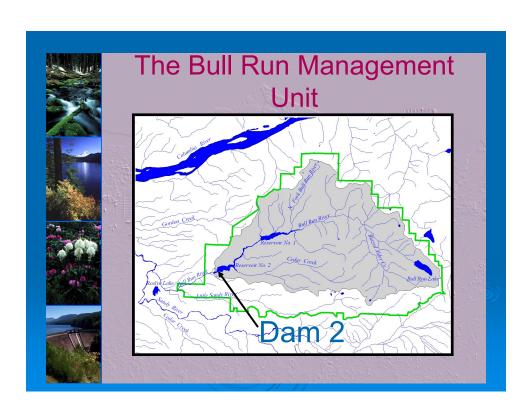
Bull Run Dam 2 Tower Improvements

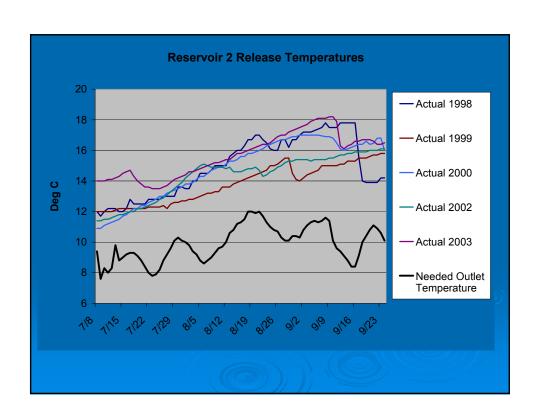
Contract Manager/General
Contractor (CM/GC)
Guaranteed Maximum
Price (GMP)

December 14, 2011



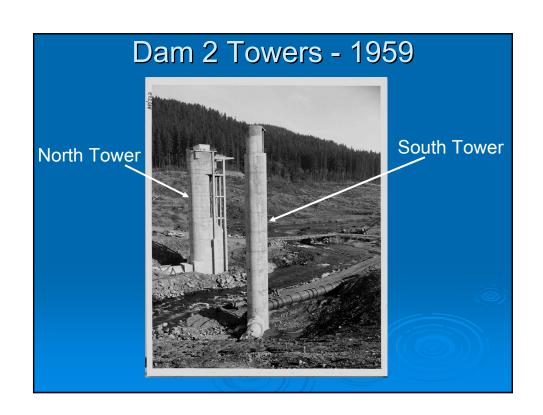
Habitat Conservation Plan (HCP)

- > Adopted by PWB April 2009.
- > Outlined tasks to mitigate impacts of the dams.
- HCP prescribes water temperatures for the Bull Run River.
- Modifying intake towers is necessary to achieve prescribed river temperatures.
- Only HCP in the nation allowed off-site mitigation measures in lieu of providing fish passage.



Dam 2 Current Conditions

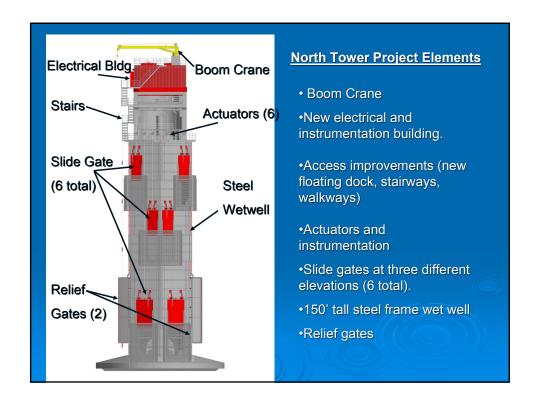
- > Completed in 1962.
- > 145' Tall Earthen Fill Dam.
- > Two intake towers , 150' upstream of the dam.
- > North Tower is higher capacity.
- > South Tower largely used as backup.
- > Each tower intake is located the bottom of the reservoir.





Project Team

- ➤ Owner, Portland Water Bureau (PWB)
- > Procurement Services
- Design Consultant, Black and Veatch (B&V)
- CM/GC Contractor, Advanced American Construction (AAC)



South Tower Project Elements

- Install access and safety improvements South Towers.
- > Fish Flow piping at the Headworks facility.

CM/GC Contract Strategy

- > Shall not exceed GMP.
- > Time and Material Only pay what is actually invoiced.
- Savings clause. All funds less than GMP will be divided by PWB and AAC.
- ➤ Savings allocation; 75% PWB 25% AAC

Main Cost Drivers

- > Site is in the Bull Run Watershed and remote.
- > Project is one of a kind.
- > 15 story, steel structure with unique gates and controls.
- Wetwell installation requires diving to 100 foot depth. This depth of dive is challenging and expensive.
- Work on going while the other tower is providing water to town, can not drain the reservoir.
- Water quality requirements for both people and fish.

Project Cost Estimate History

Two Tower Option

- > October 2008 HCP Estimate
- \$10 Million + \$4.5 Million = \$14.5 Million

(Original (10% Design) estimate + Fish Flow Piping)

One Tower Option*

- > August 2011 90% Design
- > \$27 Million + \$4.5 Million = \$31.5 Million

(90% Design estimate + Fish Flow Piping)

*Includes access improvement to South Tower and Fish Flow Piping.

Comparison of Selective Withdrawal System on Local Dams

| | Shasta Dam - | Cougar Dam | Round Butte Dam |
|------------------------|---|--|--|
| Owner | US Bureau of Reclamation | Portland District, USACE | Portland General Electric |
| Cost | \$80M | \$55M | \$110M |
| Construction Period | 2 Years | 3 Years | 3 Years |
| Year Completed | 1997 | 2005 | 2010 |
| Туре | Selective withdrawal structure attached over intake gates of the powerhouse. | Selective withdrawal structure attached over existing intake structure. | Selective withdrawal structure over existing intake structure with floating fish capture and re-direction facility. |
| Configuration | Shutter Structure – (5) Units totaling 250' long, 50' wide, and 300' high. Lower Level Intake Structure – (3) Units totaling 125' long, 50' wide, and 170' high. | Concrete wet well 50' wide, 50' long, and 300' high attached to upstream face of existing intake structure. | Selective Withdrawal Bottom Structure at 68' long, 57' wide, 67' high. 40' diameter Steel Conduit. Selective Withdrawal Top Structure at 150' long, 90' wide, and 50' high. 287' access bridge. |
| Construction | Work performed at full | Work performed in an empty | Work performed at full |
| Type | reservoir with diver | reservoir. Seasonal | reservoir with diver |

Budget Constraints

- Program Budget for FY 11-12, 12-13, 13-14; \$33.1 Million
- Actions taken to keep the project within budget.
 - Modify Headworks piping to provide Fish Flow.
 - Eliminate wetwell installation from the South Tower.

Project Phasing

- Broke project into parts due to uncertainty with UV Variance.
- Part 1: North Tower, South Tower work (\$27 Million).
- > Part 2: Fish Flow Piping at Headworks (\$4.5 Million).

Potential Costs

Maximum cost (GMP) - \$31.5M Towers (Part 1) + Fish Flow Piping (Part 2) \$27M + \$4.5M

> Most probable cost - <u>\$29.5M</u> \$25M + \$4.5M

Lowest probable cost - \$27.5M \$23M + \$4.5M

Anticipated Notice to Proceed 1/15/12
Anticipated Construction Completion 12/31/13

Environmental Controls

- Erosion Control installed around the impacted site (silt fence, wattles, hay, gravel pads)
- All equipment entering the watershed will be cleaned prior to entering the watershed. Cleaning station will be located just outside of the watershed.
- Specifications comply with the Water Bureau's Aquatic Invasive and Nuisance Species Standard Operating Procedure.
- Silt Curtain will surround the North Tower Work. No sediment will leave the work zone. We have groundwater as a back-up.
 - Excavation will take 4–6 weeks.
 - Armor Flex will take 2-3 weeks.



