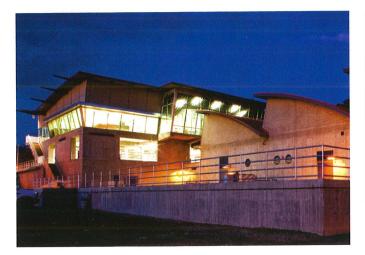
KieNotes



## Western Summit -

Western Summit's work on the Miramar Water Treatment Plant expansion project for the city of San Diego recently earned a top award from Associated Builders and Contractors.

The plan and its one-of-a-kind architecture, received an ABC Eagle as a National Award of Excellence winner in the Public Works/Environmental category.

Western Summit began the \$83.4 million project in August 2003 and, despite two seasons of wildfires, kept the original plant in operation during the upgrade effort.

The Miramar plant supplies 140 million gallons of treated water to approximately 500,000 customers in the San Diego area each day. After 40 years of operation, the plant needed upgrading.

Because the facility was operating near 100 percent capacity six months of the year, work impacting the existing plant could only be done between November and April.

The architectural features at Miramar make it stand out from other treatment plants. The most challenging features were the curved terracotta-colored roofs on the new buildings, designed to symbolize the "fluidity of water." More than 750 tons of structural steel were used to create each structure's unique roof curvature. Despite complex architectural design, changes in building locations prior to bid, start-up intricacies, tunneling obstacles and wildfires, the project still finished safely, on time and on budget. The Western Summit team succeeded through working closely with a dedicated engineer and architect and an involved owner.



#### Kiewit Safe -

For demonstrating how safety can be incorporated into their daily activities, Kiewit employees at the Folsom Dam Spillway project were recognized with The U.S. Department of the Interior, Bureau of Reclamation's Construction Safety Award. "The team accepted the challenge head on and never looked back," said Project Manager Lonnie S. Morelock.

The Folsom team worked through the entire project injury-free. There were no reportables, recordables or doctor visits by Kiewit, third party or sub-contractor employees. Morelock said, "Our passion and commitment to safety and keeping everyone safe on the project was unquestionably evident to the Bureau every step of the way."

To accomplish a perfect safety record, the Folsom project team developed a teamwork approach to safety. A zero-tolerance policy was part of the team's unwavering safety commitment, which eliminated any gray areas. A family commitment was also implemented to keep everyone focused on returning home safely. As a result, family photos became a major part of the project's scenery.

Representatives from the Bureau of Reclamation, Mid Pacific Region Office were impressed by the team's safety performance. "When it comes to safety, Kiewit led by example," said Bureau Construction Manager Henry Garcia. "Kiewit's safety was above and beyond the Bureau of Reclamation's expectations for safety... this is why they have achieved winning the Construction Safety Award," said Construction Control Representative Howard Diedrich.

### Eastern District —

The Eastern District Sponsored its third annual "Jakefest" charity golf tournament to benefit CureSearch, National Childhood Cancer Foundation.

The event included golf outings for the New York and Chicago offices. District participants said it remains special and personal because it is held in memory of a member of the District's own family, Jacob "Jake" Koenigs, who passed away in December 2006 after his heroic fight with rhabdomyosarcoma.

Through the District's efforts, employees and vendors will have contributed nearly \$100,000 for 2009. Many generously gave time, energy, money and hearts to make the event a success. Funds raised in 2009 are more than triple the funds raised in 2007.

The District's goal for the event is to help all the other "Jakes" out there and bring hope to the many families whose lives have been profoundly affected by childhood cancer.



Jakefest East, left to right: Buzz Karas, Brandon Herman, Alex Coleman, Tyler Rongstad.



## Kiewit Power Constructors —

Kiewit Power Constructors was recently awarded the Employer Patriot Award – an award to recognize an employer for going above and beyond federal requirements in support of National Guard and Reserve members.

Chuck Bredahl (left), the Kansas Representative for Employer Support of the National Guard (ESGR) presented the award for which Kenny Hallacy (right) (National Guard Lieutenant Second Class) had nominated KPC. Dave Freeman (middle) was pleased to accept the award.

According to the Employer Support of the Guard and Reserve

Web site, the nation's Reserve components make up nearly half of our total available military manpower. As a Department of Defense organization, the ESGR was established to promote cooperation and understanding between Reserve component members and their civilian employers, and to assist in the resolution of conflicts arising from an employee's military commitment.

## Company Recruiting —

Representatives of the Army Reserve and Kiewit Corporation recently signed an agreement that Kiewit Corporation will assist reservists seeking employment by posting job opportunities to the Army Reserve EPI Website.

Kiewit recognizes military members are well trained in a variety of skills critical to maintaining the strength and agility of the U.S. Military and many industries and public agencies.

Military members have a well-earned reputation as exemplary employees with proven leadership, teamwork, discipline and grace under pressure that are immeasurably valuable to the Kiewit organization.

Kiewit consistently recruits potential employees who demonstrate the capabilities of meeting the challenges and opportunities of the construction industry and the military will serve as a source for potential hires.



Craig Briggs
District Manager
Northwest District

## Craig Briggs promoted to Northwest District Manager

Craig Briggs was promoted to Vice President and District Manager of the Northwest District on June 1 after serving as area manager at the Hawaii Area office.

"If I had to choose one word to describe the 23 years I've worked in the Northwest District, that word would be 'pride," Craig said. "I am proud of our high performance, I am proud of our 'can do anything' attitude and I am proud of our competitive work ethic. These strong attributes have always defined the Northwest District and I believe these same attributes will continue to be the foundation of our success."

Looking forward to continuing the legacy for developing the best builders in the industry, Craid said, "I have had some excellent mentors throughout my career, and I realize that I wouldn't be where I am today without the strong leadership that thrives in the Northwest District."

Craig joined Kiewit in 1985 soon after earning his bachelor of science degree in

business administration from Oregon State University. He became project sponsor of the Northwest District office in 1998, Vancouver area manager in 2002 and area manager of the Hawaii Area office in 2008. As area manger, Craig was involved in private and residential site development, marine, highway/interchanges, bridges and federal markets.

As Vice President and District Manager, Craig interfaces with clients and ensures contractual commitments for operations throughout the West Coast, Hawaii and Alaska. He has recently been involved in the San Diego Airport Landside project and the I-405 Sepulveda Pass widening. Craig said he enjoys working with the people in the Northwest District and the challenge of growing and improving the District.

Craig lives in Vancouver, Wash., with his wife Colleen and their four children Nick, 15, John, 11, Cate, 9 and Claire, 4-weeks.



**Jamie Wisenbaker** Senior Vice President Division Manager

## Jamie Wisenbaker promoted to Division Manager

Jamie Wisenbaker was recently promoted to Senior Vice President and Division Manager with responsibility for the Northwest and Underground Districts.

He joined Kiewit in 1988 after graduating from Northwest Nazarene College in Nampa, Idaho, with a bachelor's degree in business administration.

Jamie's first project was the \$44 million Grossmont Summit project in San Diego, Calif., He began as an office manager and transferred to the Northwest District as a job engineer in 1990.

Since joining Kiewit, he has held several key positions, including business manager, project manager, construction manager, job sponsor, area manager and was named Northwest District Manager in 2006.

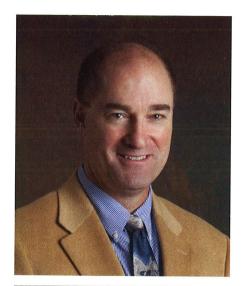
In 1997, Kiewit President Ken Stinson recognized Jamie's leadership as Superintendent at the \$8.9 million Green River project in Seattle, Wash., after he and his team took on a major dewatering item in the contract. They took advantage of an uncommonly dry stretch of Seattle weather and, as Ken said, the success let Jamie and his crew turn a good project into a great one.

As area manager for the Northwest District's Hawaii operations, Jamie led the Waimalu Viaduct project for the Hawaii Department of Transportation; the Queen Street extension for the Hawaii Community Development Authority; the Kona Bypass Road project; and many utility, site infrastructure, mass grading and concrete structures work across the islands.

Jamie said he has always enjoyed the challenges and variety of each unique project.

"People are the key to our success ... Kiewit is fortunate to have always had great people leading, running, and building our business," Jamie said.

He and his wife Shellee live in Vancouver, Wash., with their sons Cody, 15, Austin, 14, and Garet, 8.



**Michael Ross** District Manager Kiewit Power Engineers

## Michael Ross selected to lead Kiewit Power Engineers

Michael Ross was recently selected to serve as President and District Manager of Kiewit Power Engineers Co. (KPE). He will report to Tom Shelby, President of Kiewit Power Inc.

Michael began his career at TIC Holdings, working as a summer laborer and pipefitter from 1980 to 1985. After receiving his law degree from Notre Dame Law School in 1987, Michael practiced law in Houston, Texas, with the Fulbright & Jaworski law firm. He returned to TIC Holdings (TICH) in 1991 and was promoted to Vice President and General Counsel in 1993, overseeing all legal affairs including acquisitions, litigation, bonding, employment matters, insurance and negotiation of EPC and other construction contracts, joint venture agreements, engineering services agreements and subcontracts.

From 2000 to 2003, Michael served as the Program Director over a \$1.6 billion

contract to construct five 700 megawatt power plants. In 2003, Michael was promoted to Vice President of Strategic Growth where he led TIC's Aeroderivative Program, served as Account Manager for one of TIC's top clients, evaluated new and prospective markets for TIC, and led TICH's Marketing Group.

Michael and his wife, Susan, were recently blessed with a new addition to their family, a little girl, Kristen Marie.



Rich Richardson
Vice President and
Chief Information Officer

## Rich Richardson named Vice President and CIO

Rich Richardson was recently selected to serve as Vice President and Chief Information Officer of Kiewit reporting to Kirk Samuelson, Senior Vice President of Operations Administration. His responsibilities are for all Information Technology activities within the company and ensuring a strong partnership with operations.

Rich began his career in the U.S. Air
Force as a ballistics technician where
he worked with Engineers in ballistics
research and development. After receiving
an honorable discharge he worked in the
automotive and power industries in both IT
and operational capacities in the engineering and manufacturing areas. During
this time Rich completed his bachelor
of science degree from the University of
Michigan in computational math, computer
science and statistics.

Rich joined General Electric (GE) in 1998, where during the past 10 years he held increasing responsibilities from Enterprise Systems Management Director to Chief Technology Officer. While at GE, he completed his Six Sigma certification. In his last role at GE he was the Chief Information Officer for GE Environmental Services business unit (A subsidiary of GE Energy).

"I look forward to learning more about this very diverse company. I believe we can improve our business through how Kiewit implements its technology in the office and on the project," Rich said.

Rich is married to Vanessa and they have one child age 15. They enjoy family time, golfing, shooting, hunting and visiting parks.



Stephen Shive
Vice President
Design-Build

## Steve Shive named Vice President of Design-Build

Steve Shive joined Kiewit in February as Vice President of the Design-Build Department after spending 16 years with Parsons Corporation.

Steve received his Bachelor of Science in civil engineering at the University of Washington.

During his time with Parsons, Steve held an array of positions from Project Manager to Executive Vice President. The first of many designbuild projects where he worked with Kiewit was the San Joaquin Hills Toll Road project in Southern California.

Steve served as project sponsor for the Transportation Expansion (T-REX) project in Denver, Colo., for which he participated in the project win and represented his former company on the Executive Board. The project was awarded to Southeast Corridor Constructors, a joint venture of Kiewit and Parsons, in June of 2001 and

was completed under budget in November 2006, almost two years ahead of schedule.

Steve also worked with Kiewit on numerous other design-build projects, including the I-15 Reconstruction in Salt Lake City and the Tacoma Narrows Bridge in Gig Harbor, Wash.

"The most important thing I've learned during my first five months with Kiewit is that management drives home the concept that everyone works as a team," Steve said. "I am truly amazed how many different Districts are joint ventured together on a single project and work to deliver the project as one team."

Steve now lives with his wife Sheila in Omaha and has two grown daughters, Latricia and Sheena, who are recent college graduates.

## Giving engineers tools for mega project success

"From the beginning of Project Management School, the entire concept has been to build on lessons learned.

From developing the course to continuously improving its curriculum, we learn from our experiences and provide our project managers with the tools to lead the projects and share the lessons they learn with each other."

- Bill Murphy, Deputy Division Manager

Project Management School has evolved through the years to its present role as a pivotal training experience or those assigned to large and complex projects.

Initially called Senior Project
Engineering School, it was first targeted
for senior project engineers managing
contracts of more than \$50 million. As one
of the first instructors, District Manager
Al Sori said the school has changed.

"Back then, the focus was on project engineering," Sori said. "Now it's geared toward project management. I can base its effectiveness upon the feedback I get, and when attendees come back from the school, they're reenergized and focused on their projects."

In 2005, focus shifted to that of preparing engineers for key roles on design-build and mega-project contracts. The name was changed to Engineering Management School.

In 2008, Kiewit University saw the school as the perfect platform from which to address gaps in the former Superintendents' School and Management Seminar It became the present Project Management School.

Over the last 10 to 20 years, design-build projects have increased in number. With a single point of responsibility covering design, engineering and construction, more owners are learning the advantages of a design-build project. To address this, Kiewit University has developed a curriculum to equip Kiewit's

people with the knowledge to successfully lead design-build and mega-projects.

Based on his mega-project credentials, Deputy Division Manager Bill Murphy, was asked to chair the most recent offering of Project Management School. With more than 27 years of experience, Murphy was well suited for the role. He successfully managed some of Kiewit's most notable design-build projects to date, including the \$800 million San Joaquin Hills Transportation Corridor project in Orange County, Calif., as well as the \$1.4 billion I-15 reconstruction project in Salt Lake City, Utah, and the \$1.3 billion I-25 T-REX project in Denver, Colo.

Offered three times a year, the five-day school covers quality control; complex project planning and scheduling; engineering; design; finance and crisis management; contract administration; and other contract-types as an alternative to design-build. In 2008, Project Management School added topics on leading and estimating a large project.

District Manager Jeff Petersen, Murphy's co-subject area lead at Kiewit University, assisted Murphy with modifying the sessions in adherence with Kiewit University's policy to ensure each school, including



Lessons learned from design-build and megaprojects are taught to attendees at Kiewit University's Project Management School. The tools they gain through Kiewit

The tools they gain through Kiewit University are taken back to the field where students successfully lead all or part of these mega-projects.

Project Management School, has the most up-to-date curriculum and the attendees receive the best training in the industry.

"Managing a mega-project gets more complicated, more challenging and engineers need best-practice tools to go out and use on the project," Petersen said. "The school exposes attendees to the concept of these projects, they receive lessons learned from across the country and learn who to call when they have questions."

One proven method for remaining current is to get feedback from the attendees.
Once each Project Management School

session ends and attendee surveys are recorded, Murphy, Petersen and other co-chairs involved in the school's direction review the sessions, ensuring the right topics are covered, the right speakers are presenting and the subject matter is current.

"The most valuable lesson learned for me was the way we manage and write subcontractor and material contracts," said 2009 Nicholas Wiatrowski project management school attendee, from the Phoenix District. "Even when sharing risk with a subcontractor or supplier, we still have a lot of risk, we need to make sure they pay their bills, operate ethically

and comply with rules and regulations. If we help subcontractors succeed, we create a good relationship for future business as well as make the current job successful."

As more owners emerge with billion-dollar projects, very few companies can take that on, Petersen said. Kiewit will see bigger, more complicated projects; this school will be, and already is, a key element to Kiewit's continued goal to do it right, the first time.

"Times are changing," Petersen said. "We must stick with it and be the best at it. This school will give future generations the tools they need to be successful."

## Project Management School Topics:

- · Role in project management
- Managing quality risks contractor quality control on design-build work
- · Corporate structure
- Compliance for managers
- · Payment security, bonds and liens
- · Alternate contracts
- Sub and material contracts
- Setting up cost control
- · Tools for effective cost control
- Cost report and forecast workshop
- Forecasting the financial answer

- · Financial issues/jor
- · Project controls
- Project controls workshop
- Tax considerations
- · Contract administration
- · Contract administration workshop
- Disputes resolution/outside counsel, consultants
- · Managing engineering talent
- · Leading a project team
- Estimating workshop
- · Crisis management/accident investigations



Students who attend Kiewit University's Project Management School meet engineers and managers from districts across Kiewit Corporation. They are able work to together in the classroom and make connections to learn who to call when they have questions.

## Respect the Environment

36777

## Kiewit Building Group's green practices for building a green building



As building owners and designers strive to create more environmentally responsible facilities, contractors are taking measures to be more environmentally responsible, too.

The Bellevue Medical Center in Bellevue, Neb., is one of 15 Kiewit Building Group projects designed to achieve LEED® Certification and its first healthcare facility project slated for this distinction.

Because a federal wetland runs through the construction site, low impact development strategies were implemented and the wetland has been incorporated into the hospital's landscape design.

To help the project earn credits for certification, the KBG team monitors quantities and percentages for construction materials' recycled content, materials harvested and manufactured locally and construction debris diverted from a landfill.

On this project, recycled content products include a 57 percent post-consumer recycled aluminum curtain wall system and 79 percent post-consumer recycled structural steel. Readymixed concrete, base aggregate, and architectural precast products all come from within 500 miles of the project site, reducing the carbon footprint from shipping.

LEED® AP Engineer, Steve Gustwiller regularly monitors the debris leaving the job site by ensuring materials including concrete, steel and dry wall are separated on-site and hauled to recycling facilities. Designated recycling bins make sorting simple and the measures taken to limit unnecessary waste will benefit the entire project.

Through adopting paperless project management practices and electronic documentation, project documents are centralized on a networked computer and displayed on a flat screen "plan table". A LEED® Innovation and Design credit is targeted through these technologies. Plans are more accessible, easier to update and contribute to more accurate and useful as-built drawings upon project completion.

"The virtually paperless system at Bellevue Medical Center is among the first Kiewit Building Group jobs to use this practice." Gustwiller said.

Because the facility is in Offutt Air Force Base's flight path, it has a greater noise protection requirement. The solution to use higher-rated building insulation also provides a higher energy rating for the building envelope. Another measure implements the building's special heat recovery chiller to capture energy in the process water for the building's snow-melt system. Through these and other design strategies, and the KBG team's efforts, the project has potential to earn LEED® Silver certification.

The hospital provides labor and delivery care, emergency care, inpatient and outpatient surgery and adult intensive care. It will accommodate 100 inpatient beds – with future expansion capabilities for another 100 beds. The hospital's state-of-the-art diagnostic services, equipment and lab facility will support the Medical office building, which features administration offices, a suite of conference/classrooms and a physical therapy clinic with a SwimEx 1000T therapy pool. The hospital and medical office building will both have pharmacies. Project completion is scheduled for 2010.

Kiewit Building Group has valued experience with LEED construction and earning LEED construction credits toward the certification process.

Through procuring quality recycled materials whenever possible to tracking the materials leaving the project site, these measures all contribute to helping the project earn points toward LEED certification.



## Quality at Every Step

## Going Paperless for Quality Document Control

If ever a project needed an organized and efficient system for document control and records management, it is the Port Mann Highway I project in Vancouver, B. C. The C\$2.4 billion project is the largest fixed-price contract ever undertaken by Kiewit.

A ten-lane cable-stayed bridge across the Fraser River, plus eight kilometers of roadway and interchanges, will make Port Mann Highway 1 one of the company's most spectacular projects. To make it one of the company's most successful projects as well, critical early planning equipped the project with a paperless document control system.

An early introduction to the trend to this type of document control on major projects began in 1997. On the \$1.4 billion I-15 reconstruction project in Salt Lake City, the Utah Department of Transportation engaged an engineering consultant to use Kiewit's project data to create for owner representatives a computerized reporting system.

Based on that experience, Kiewit saw an opportunity to improve its document control system by moving further away from paper documents. Key benefits sought included increased speed of reporting project data and faster decision-making.

In 2001, many key members of the I-15 project team went on to build the \$1.3 billion T-REX project in Denver. The project relied even less on paper through the use of handheld mobile devices for electronic field data collection. The wireless system was coined "MICK," an acronym for Mobile Information Collection for Kiewit. MICK moved Kiewit closer to the ultimate goal of recording all data electronically, with availability to all system users on a realtime basis.

By the time Kiewit began Vancouver's \$600 million Sea-to-Sky project in 2005, the document control system had evolved to add Centric Project. With Centric, documents can be easily archived and retrieved from a server by all authorized parties, but

there is a single "owner" of each document, with changes tracked to ensure data integrity.

Brandi Heffner, who began working with the document control and records management systems at I-15 in 1998, commented on how utilizing and increasing the automation of these systems has led to greater efficiency. "On I-15, there were 21 of us supporting document control," she said. "On T-REX, it took 1 1/2 staff, and at Sea-to-Sky it was just one. Port Mann is four times as large as Sea-to-Sky, but it will only take two of us."

At Port Mann Highway 1, subcontractors, suppliers and the owner are participating in Kiewit's document control and records management systems. Through the use of MICK and the present version of Centric, that collaboration can occur on a realtime basis.

"The realtime sharing of ideas, and resolving issues through the electronic response process has dramatically reduced the number of face-to-face meetings, and design and construction decisions are made in a timely manner," said Ross Weatherald, District Quality Manager for the Western Canada District.

Heffner also noted how the systems have reduced time spent on job closeout. Because all documents are already electronic, they can be quickly and easily turned over to the owner on a hard drive or disc rather than boxes upon boxes of paper files. The systems are completely auditable and owners are able to export data into Excel.

Project owners for large and complex projects have been uniformly enthusiastic about the systems after becoming familiar with their benefits. It has also been welcomed by Kiewit employees, who are now able to focus less on managing document flow and more on meeting project requirements and building a communication process that absolutely exceeds the owner's expectations.



Mobile Information Collection for Kiewit, or "MICK," coupled with Centric Project brings Kiewit ever closer to the goal of recording project data and quantites electronically with the data available to all system users on a realtime basis.



## 50 years ago...

In 1959, the New York District was completing a top-priority project 7,400 feet above sea level on the Greenland Ice Cap, awarded to the District by the U.S.

Army Corps of Engineers. This challenging project required crews to construct two radar stations to be part of the Distant Early Warning (DEW) Line. The DEW Line was an entire system of northern radar stations, built to detect incoming Soviet bombers during the Cold War.

Since the area is inhospitable, the project required an air transport squadron from Sewart Air Force Base in Nashville, Tenn., to airlift materials to the site with C-130 turbo-prop cargo planes equipped with special skis in order to construct the stations. The structural steel grillage footings for the buildings supported steel columns meant to suspend the building on jacks and were located about 20 feet below the snow's surface. To combat the estimated five feet of snowfall per year, the buildings were jacked up on the columns to keep them above the surface. Crews faced temperatures of 40 below zero and could not work during the winter months.

The September-October 1959 issue also featured news of the opening of the Deas Island Tunnel, a \$23 million project in Vancouver, British Columbia. At the public opening ceremony, Peter Kiewit was presented to Queen Elizabeth and a ribbon cutting followed. Peter Kiewit Sons Co. led the joint venture to build a half-mile-long traffic tube beneath the Fraser River. In a brief address, Peter Kiewit expressed the pride of the PKS organization in having participated in the construction of such an important project.



## 25 years ago...

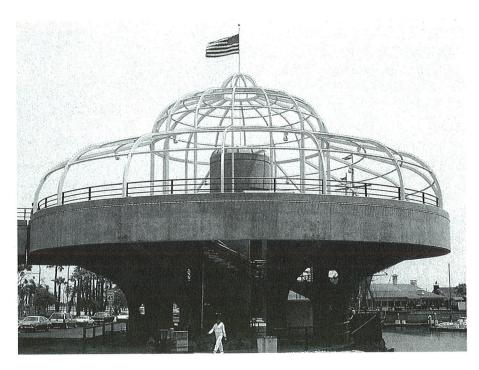
One of the projects featured in the September-October 1984 issue of *Kieways* was the reconstruction of Rainbow Lagoon Park in Long Beach, Calif. The

\$5.5 million project was awarded to the Southern California District in June 1982, and was one of several projects included in the effort to rejuvenate Long Beach's downtown area and seafront.

The project's structure work included construction of three pedestrian bridges, a terminus structure and reconstruction of lagoon seawall. Mechanical work consisted of the installation of an acration and filtration system for the lagoon and a new irrigation system for landscaping. Major earthwork included extending the lagoon; constructing a storm-drain system, a service road and a road extension; and landscaping and excavating for bridge and terminus foundations. Construction of the Shoreline Bridge and its terminus became the first priority because of the annual Long Beach Grand Prix eight months after the project's start.

In July 1983, the Seattle District was awarded an unconventional contract to build a private residence in Indian Wells, Calif., about 18 miles southeast of Palm Springs. Although residential construction was uncommon for Kiewit, the scope of the project and Kiewit's reputation in the area yielded the award. The residence was built for President of Gulfstream Aerospace Allen E. Paulson. Paulson's residence included a private tennis court, which required the removal of 2,000 cubic yards of sand and rock. The lot that housed the tennis court was also purchased for a tennis and pool cabana, a sauna, a 16-by-32-foot pool and a spa.

The single-story main residence accommodated about 7,000 square feet of livable space and features cathedral ceilings.



Construction of the Rainbow Lagoon Park in Long Beach, Calif., included a terminus structure—an illuminated steel pagoda featuring a central elevator, curved stairway and hand railings and holed support members. The structure quickly became a local landmark.

## Safety... The way we do business



The Northwest District has always strived to be a high achiever in all facets of the construction

business. In 1963, the district set its expectations high and achieved them when it became the first recipient of Kiewit's coveted Bob Wilson Safety Award. This award recognizes a district with a consistent safety performance that has been maintained for three consecutive years.

Over the years, the District has maintained an excellent safety program and persistently works to improve the way it does business. District employees have an enthusiastic dedication for building high quality projects and their dedication has spilled over into the safety program. Commitment and passion for working Kiewit Safe are essential and expected on every Northwest District jobsite.

The district's commitment, passion and dedication for safety are illustrated when key expectations are outlined in a charter known as "Safety...The way we do business." This charter guarantees a successful project when all expectations are implemented on the jobsite and by all employees. Northwest employees believe that in order to be Kiewit Safe, they must have an everyday, hardcore stance on meeting their safety expectations. The ultimate goal is to score high on safety assessments, evaluate safety plans and maintain the ability to perform work accident free every day.

Craft employees play a large role in the district's ability to work accident free. Northwest District Safety Manager Tim Tangeman, said, "Our craft have improved our Kiewit Safe program immensely through crew recognition and 'Green Hat' mentoring programs for new employees."

The craft recognition program is similar to what many districts have in place. In the Northwest District, this program takes on a more personal attribute as framed photos of the individual(s) are distributed throughout the District, creating a pride amongst the employees. The District's recently amped-up 'Green Hat' program has reinvigorated both the new employees and their mentors, who work with the new employees.

The Northwest District constantly evaluates its safety program by looking for innovative ways to keep new employees Kiewit Safe, as well as finding ways to "keep it fresh" for their seasoned employees.

As the safety program continues to develop and employees continue to bring a sense of dedication, enthusiasm and passion to their jobs, the Northwest District will continue to be proud knowing that safety is just the way they do business.









Tony Pina, Tpac Carpenter Foreman (right), receives a 100,000-hour ment card from Tpac Project Manager Brian Landsiedel. Tony began his Kiewit career at Tpac in 1994.



Al Dernbach, Day-shift Tunnel Walking Boss (left), receives a 50,000-hour ment card from General Superintendent Joe Caggianelli. Al is currently on the Harlem River Tunnel Project in Manhattan, N.Y.



**Dale Mininger**, Foreman (right), receives a 50,000-hour merit card from Limited Area Production and Storage Complex Project Manager, Dan Leachman. Dale joined Kiewit 2005 and is currently working at the LAPSC in Silverdale, Wash.

Merit Cards are awarded to foremen for ensuring a safe project where everyone goes home to his or her family the same way they came to work. Safety merit card recipients since June 05, 2009 are named below.

280,000

MINING: Dick Claar

210,000

NORTHERN CALIFORNIA: Rod Hall

205,000

TEXAS: Bill Burnett

190,000

NORTHERN CALIFORNIA: Socorro Vargas

180,000

MINING: Herb Pridgeon

165,000

EASTERN: Brian Fazio; UNDERGROUND: Greg Leister

150,000

MINING: Steve Glenn

145,000

**DENVER: Tony Aguilar** 

140,000

MINING: Mark Piercy; NORTHERN CALIFORNIA: 135,000

Tom Cox

EASTERN: John Paradis, Dan Santore; KIEWIT BUILDING GROUP: Larry Jakub

130,000

DENVER: Jim Hewitt; NORTHERN CALIFORNIA: George Nunez

125,000

NORTHERN CALIFORNIA: James Dawkins, George Matsumoto

120,000

DENVER: Les Mathews; KIEWIT BUILDING GROUP: Mark Hulsing; UNDERGROUND: Leon McDaniel

115,000

NORTHERN CALIFORNIA: David Hubbard

110,000

NORTHERN CALIFORNIA: Dan Dinsdale, Rich Patters; UNDERGROUND: Eric Gunnarson

105,000

DENVER: Shane Ruiz; NORTHERN CALIFORNIA: Tom Edgar, Joe Olvera, Thomas Wood; SOUTHEAST: Pancho Castorena

100,000

DENVER: Danny Musick; EASTERN: Ken Clark; MINING: Jeff Nelson; NORTHERN CALIFORNIA: Jeff Hudson, Antonio S. Pina

95,000

NORTHERN CALIFORNIA: Juan Silvestre, Jack Spooner; UNDERGROUND: Mike Brewington

90,000

EASTERN: Richard Thompson; MINING: Lora Duran; NORTHERN CALIFORNIA: William Arbios; PACIFIC STRUCTURES: Rey Roque; SOUTHEAST: Rocky Priest

85,000

KIEWIT BUILDING GROUP: Norm O'Hara; NORTHERN CALIFORNIA: Guillermo Batrez; SOUTHEAST: Willie White; TEXAS: Alberto Macias, Juan Marchan, Benjamin Rodriguez

80,000

KIEWIT BUILDING GROUP: Dean Devereaux; MINING: Terry King, Matt Young; NORTHWEST: Wally Bateman; TEXAS: Marcial Duque

75,000

DENVER: Ricardo Baeza, Juan Pacheco; EASTERN: Michael Bianchi; KIEWIT BUILDING GROUP: Rick Heldt, Paul Lange; SOUTHEAST: Ken Gery; UNDERGROUND: Billy Orr

#### 70,000

DENVER: Don Reynolds; GENERAL CONSTRUCTION: Chris Fairbanks; MINING: Ken Briggs, Brian Delfino; NORTHERN CALIFORNIA: Steve Cockman, Epifanio Estrada, Bob Lopes

65,000

EASTERN: Darrell Schneider; MINING: Jesse Moore; NORTHERN CALIFORNIA: Art Padilla; NORTHWEST: Alfonso Leon, Gilbert Zurita; PACIFIC STRUCTURES: Mike Stengle

EASTERN: Michael Kennedy; GENERAL CONSTRUCTION: Dan Ramirez, Curtis Thayer; KIEWIT BUILDING GROUP: Rick Kautz; KIEWIT POWER CONSTRUCTORS: Carl Luttrull; MINING: Cindy Bren, Brian Tusha; NORTHERN CALIFORNIA: Pete Llepes; SOUTHEAST: Jack Battle, Ronnie Wooderson; UNDERGROUND: Doug Payne

55,000

DENVER: Barrie Burruss; GENERAL CONSTRUCTION: Jamie Cantu, Gary Miranda, Bradd Schwartzmiller; KIEWIT BUILDING GROUP: Jason Kern, Eduardo Luis; NORTHERN CALIFORNIA: Javier Diaz; NORTHWEST: Donovan Abele, Kenny Stephens; PACIFIC STRUCTURES: Jayme Gregory; TEXAS: Heliodoro Sierra, Servando Vasquez; UNDERGROUND: Joe Cresanto

50,000

DENVER: Shane Vernon; EASTERN: John Landi, Russell Martino; GENERAL CONSTRUCTION: Matt Johnson, Dale Mininger; NORTHERN CALIFORNIA: Frank Fraga, Tex Kubes; PACIFIC STRUCTURES: Brent Satterfield; SOUTHERN CALIFORNIA: Jesus Martinez: TEXAS: Derrick Akau; UNDERGROUND: Ken Beeler, Al Dernbach, Char Dee Richey

45,000

DENVER: Daryl Delano, Garth Martin; GENERAL CONSTRUCTION: Bryant Ellis, Earl Johnson; KIEWIT BUILDING GROUP: Steven Myers; NORTHERN CALIFORNIA: Brian Bonacci, Hugo Cajbon, Allyn Shepard; NORTHWEST: Michael PecPec; PACIFIC STRUCTURES: Don Corke; SOUTHEAST: Jim Summerall; TEXAS: William Rodrigues; UNDERGROUND: Jeff Wright

40,000

DENVER: Jose Avalos; GENERAL CONSTRUCTION: Dayton Maddy, Shellene McConville, Greg Miller, Bill Sherman; KIEWIT BUILDING GROUP: Duane Huffstutter; KIEWIT POWER CONSTRUCTORS: Peary Leon Thompson; MINING: Justin Marthaller; NORTHERN CALIFORNIA: Mike Guenza, Daniel Hernandez, Efrain Rivera: NORTHWEST: Russ Beem, Bob Burns; PHOENIX: Brian Williams; SOUTHERN CALIFORNIA: Javier Flores, Juan Trujillo; TEXAS: Jose Alejandro, Jose Castellanos, Joe Chavez, Jr., Sergio Ramos; UNDERGROUND: Shawn Dishman



Eduardo Luis, Carpenter Foreman (left), receives a 50,000-hour Merit Award from Kiewit Building Group Hawaii Area Manager, Lance Wilhelm. Eduardo joined Kiewit in 1991 and is currently working at the Healthcare Realty Trust MOB Project in Honolulu, Hawaii.

#### 35,000

EASTERN: Tony Mirassol, David Rockafellow; GENERAL CONSTRUCTION: Mark McLean, Curtis Tveit; KIEWIT BUILDING GROUP: Loyd Janssen, Dan McGargill, Terry Miller, Sergio Rangel, Jim Ruzicka; NORTHERN CALIFORNIA: Rod Kirkland, Miguel Orozco; PACIFIC STRUCTURES: Dave Burnham; TEXAS: Mike McCoid

DENVER: Brad Frew, Lynn Jacobsen; EASTERN: Marshall Piehl, Jim Pray; GENERAL CONSTRUCTION: Peter Doucette, Blaine Elsing, Aaron Masseth, Walt Slaven, Jason Tarver; KIEWIT BUILDING GROUP: Dave Mahrt, Skyler O'Neal, Gary Sanson; MINING: Tracy Butcher, Richard Niemiec: NORTHERN CALIFORNIA: Marc Conklin, Larry Delong, Mark Patrick; NORTHWEST: Richard Johnson, Pete Morkert; PACIFIC STRUCTURES: Peter Arbo: PHOENIX: Aidan O'Kane: SOUTHEAST: Juan Quijano; TEXAS: Daniel Cardenas, Alvaro Nunez; UNDERGROUND: Brad Bakelar, Randy Daggy

25,000

DENVER: Jeremy Havens, Shane Smith; GENERAL CONSTRUCTION: Denton Clark, Clark Cottier, Mike Gerretson, Dennis Proshaska, Gerald Schuster; KIEWIT BUILDING GROUP: Scott Conley, Bill Morris, Eric Robertson; KIEWIT POWER CONSTRUCTORS: Danny Hinderhan, James Sowerby, Robert Thompson; MINING: Patrick Dolenc; NORTHERN CALIFORNIA: Bruce Chancellor, Jesus Lozano, Craig Smith, Dave Zawlik; NORTHWEST: Dan Baxter, Dimitry Novikoff, Marc Silberberger; PACIFIC STRUCTURES: Steve Murphy; SOUTHERN CALIFORNIA: Russ Galipo, Miguel Santos; TEXAS: Clay Burns, Armondo Chavez-Santana, Ty Costello, Humberto Montes, Antonio Parada; UNDERGROUND: Chris Conley, Sr., Jeff Nading, Scotty Sells



Jose A. Herrera, (left), receives a 50,000-hour merit card from Brian Landseidel, Tpac Project Manager. Jose joined Tpac in 2002.



Matt Johnson, Foreman (right), receives a merit card for supervising 50,000 hours from Project Manager, Dan Leachman. Matt joined Kiewit in 2003 and is currently working at the Limited Area Production and Storage Complex Project in Silverdale, Wash.

The Jobs Directory includes active projects with a total value of more than \$1 million. Project listings appear under the name of the lead district. New Projects are preceded by an asterisk. \*

CANADIAN RESOURCES

Cartier Wind Energy - Crane Supply - Matane, QC Cartier Energy Inc. Valentino Ricci, Project Sponsor (418) 562-4211; *Fax:* (418) 562-4224 Diavik 2007 Work — Lac de Gras, NT Diavik Diamond Mines Inc. Mario Lavoie, Project Manager (867) 766-5978; *Fax:* (780) 669-5892 Raglan Mining exploitation 2009-2011 Nuvumiut, QC Xstrata Nickel Francis Webber, Project Sponsor (450) 435-5756; Fax: (450) 435-6764

#### DENVER

Border Fence K Projects - El Paso - Fabens, TX **USACE Albuquerque District** Chris Frieberg, Project Manager (505) 884-9715; *Fax:* (915) 629-9506 \* Cannelton Hydroelectric Owensboro, KY American Municipal Power-Ohio Inc. Dave Fintel, Project Manager (270) 689-3960; Fax: (270) 689-3961 Center Hill Dam Remediation DeKalb County, TN USACE Nashville District Brett Smith, Project Manager (615) 548-4888; Fax: (615) 548-4892 \* Denver Union Station GMP Denver, CO DUSPA Tim Mackin, Project Manager (303) 209-9820; Fax: (303) 573-3732 Garden Gulch Road Maint.

Garden Gulch LLC Harvey Elger, Project Superintendent (970) 625-4565; Fax: (970) 625-4590 \* Hwy 440 - Redmond Rd (PH II) Jacksonville, AR Arkansas State Highway and Transportation Dept Steve Hansen, Project Manager

(402) 740-6314; Fax: (501) 985-5014

\* I-430/I-630 Interchange Modifications

Parchute, CO

Little Rock, AR Arkansas State Highway and Transportation Dept Steven Hansen, Project Manager (402) 225-1306; Fax: (501) 225-1306 \* MoDOT 554 Bridges - State-Wide, MO

Missouri DOT Troy Heckmaster, Project Director (402) 734-9200

O'Hare Runway 10C-28C Mass Grading Chicago, IL City of Chicago, Illinois John Bush, Project Superintendent (773) 917-2202; Fax: (773) 601-0984 Rail Runner Zia, Phase 4 — Santa Fe, NM Mid-Region Council of Governments

\* SH 50 - Otero County Intersection Improvements -- Rocky Ford, CO Colorado DOT Tom Fuchs, Project Superintendent (719) 393-0026; Fax: (719) 393-7418 \* Telluride Airport Paving — Telluride, CO Telluride Regional Airport Authority Tom Stroh, Project Superintendent (303) 921-8914; Fax: (970) 625-4590

### DENVER YARDS

Albuquerque Misc/Plant Albuquerque, NM Gary Pierce, Project Superintendent (505) 217-0564; Fax:(505) 217-9587 Colorado Springs Misc./Yard Colorado Springs, CO Dan Leone, General Superintendent (719) 393-0026; Fax:(719) 393-7418 Colorado Asphalt Plants, CO Jerry Whaley, Project Superintendent (303) 375-8321; Fax:(303) 375-0640 NW Arkansas Misc. /Yard — Springdale, AR Jeff Mitchell, Project Superintendent (479) 927-2712; *Fax:*(479) 927-1027 Omaha Yard — Omaha, NE

Steve Hansen, Sponsor (402) 734-9200; Fax:(402) 734-9239 Western Slope — Rifle, CO Jamie Harvey, Sponsor (970) 625-4565; Fax:(970) 625-4590

193rd Street Substation Rehab

MTA New York City Transit Authority

New York, NY

## EASTERN

Steve Allen, Sponsor (718) 747-5133; Fax: (718) 747-5151 59th and 72nd Street Switchgear Replacement — New York, NY MetroNorth Commuter Railroad Company Charlie Hall, Sponsor (718) 747-5133; Fax: (718) 747-5154 Atlantic Ave Electrical — Brooklyn, NY Kiewit Constructors Inc. Charlie Hall, Sponsor (718) 747-5133; Fax: (718) 747-5151 Atlantic Avenue #1 Viaduct Rehabilitation Brooklyn, NY MTA Long Island Railroad Jim O'Malley, Project Manager (718) 747-5133; Fax: (718) 747-5151 Brayton Point Cooling Tower Project -Development Phase — Somerset, MA Dominion Energy Brayton Point, LLC Bill Bodnar, Project Manager (774) 488-3912; Fax: (913) 928-7500 Caton Avenue Substation New York, NY MTA New York City Transit Authority Steve Allen, Sponsor (718) 747-5133; Fax: (718) 747-5154 City of Peekskill — Peekskill, NY City of Peekskill Jim Rifanburg, Project Superintendent (914) 930-8887; *Fax:* (914) 930-8889

Coney Island Substation Coney Island, NY
 New York Power Authority Charlie Hall, Sponsor (718) 747-5133; Fax: (718) 747-5154 CTA Dearborn Subway Track Renewal Project — Chicago, IL Chicago Transit Authority Andy Edsen, Project Manager (773) 763-7048; *Fax:* (773) 763-7231 Gilboa Dam Crest Gate System Schoharie County, NY
 New York City Dept of Env Protection Hob Harris, Sponsor (607) 433-2100; Fax: (607) 433-2430 Hamilton Avenue Moveable Bridge Brooklyn, NY New York City DOT Pete Maglicic, Project Manager (201) 571-2500; Fax: (201) 571-2600 Hellgate Catenary Modifications

— Bronx & Westchester Counties, NY Amtrak Scott Butler, Project Manager (718) 828-0000; *Fax: (718) 829-0000* Loop Civil Job — Chicago, IL Chicago Transit Authority Dennis Murphy, Job Superintendent (312) 243-5822; Fax: (312) 243-5815 Margarettville WWTP — Margarettville, NY New York City Dept. of Environmental Protection Dan Shults, Sponsor (607) 433-2100; Fax (607)433-2430 Orangetown WWTP — Orangeburg, NY Town of Orangetown Bill Gunther, Project Superintendent (845) 398-3700; Fax: (845) 398-3702 Orangetown Pump Station — Orangeburg, NY Town of Orangetown Bill Gunther, Project Superintendent (845) 398-3700; Fax: (845) 398-3702 Port Jervis - Port Jervis, NY New York City Dept. of Environmental Protection Ronald Millington, Project Superintendent (845) 856-9138; Fax: (845) 856-9143 Powell Cove Pumping Station — Queens, NY New York City Dept of Env Protection Thom Baulisch, Sponsor (607) 433-2430 Rehabilitation of Portal, Platform, Yard Lead and Retaining Walls at 38th St Yard Brooklyn, NY MTA New York City Transit Authority Steve Allen, Sponsor (718) 747-5133; Fax: (718) 747-5154

Saratoga County WWTP Expansion Mechanicville, NY Saratoga County, New York Hob Harris, Sponsor (607) 433-2100; Fax: (518) 433-2403 VN-80A VNB Electric Utility Installation New York, NY Triborough Bridge & Tunnel Authority Robert Andrews, Project Manager (718) 273-6045; Fax: (718) 273-6531 Willis Avenue Swing Bridge Manhattan, NY New York City DOT Kevin Hughes, Sponsor (201) 571-2700; Fax: (212) 831-3514

### EASTERN CANADA

A-25 Bridge and Highway Laval-Montreal, QC Quebec Ministry of Transportation Sebastien Marcoux, Project Manager (450) 665-4345; Fax: (450) 665-4480 \*Enterprise Simcoe Proménade - Phase 2 & 3 — York, ON Regional Municipality of York, Ontario Matteo Giuliano, Project Manager (905) 636-5000; Fax: (905) 636-5001 Healey Falls GS Expansion Campbellford, ON Ontario Power Generation Inc. Darrel Burton, Project Manager (705) 360-8990; *Fax:* (705) 632-0754 Quayside Services for Terra Nova FPSO - Marvstown, NL Petro-Canada Glynn Smith, Project Manager (709) 279-4813; Fax: (709) 279-1408 Two Vessels for the Intra-Provincial Ferry Service (Ro-Ro) - Marystown, NL Province of Newfoundland and Labrador Glynn Smith, Project Manager (702) 279-4813; Fax: (709) 279-1408 Upper Mattagami & Hound Chute Project Timmins, ON Ontario Power Generation Inc. Dan Old, Project Manager (705) 360-8990; Fax: (705) 632-0754

## GANOTEC

Alberta - Clipper Line 67 Facilities
— Regina, SK Enbridge Inc. James Clark, Project Sponsor (780) 444-6246; Fax: (866) 253-1298 Bantrel Co. : Mechanical Installation on Isomax — Montreal, QC Bantrel Agent for Petro-Canada Guy Berthiaume, Project Manager (514) 354-5533; Fax: (514) 354-8677 Canaport Piping Work — St-John, NB Canaport LNG Limited Partnership (JV) Benoit Gosselin, Project Manager (506) 657-1093; Fax: (506) 657-1225 Canterm Can. Terminals inc - Floor Replacement Tank #1 Contract #500781 Beauport, QC Flavie Audet-Gagnon, Project Manager (514) 354-5533; Fax: (514) 354-8677



Keith Spolar, Project Manager

(505) 884-9715; Fax: (505) 889-3894

Daniel Cardenas, Foreman, received a 30,000-hour merit card and watch from Safety Manager Glenn Brooks. Daniel is currently working on a project located in Brownsville, Texas



Larry Delong, Operator Foreman, received a 30,000-hour merit award from Construction Manager, Mark Bertolero. Larry joined Kiewit in 1998 and is currently working at the Bakersfield WWTP #3 project in Calif.



Richard Johnson, Foreman at the Petersburg Runway Safety Area project in Alaska, received a 30,000hour merit card and watch from Kirk Skuletich, Business Manager.



Rockwell Place Substation

New York, NY

Steve Allen, Sponsor

Rockland County — Hillburn, NY Veolia Water North America- Northeast,

Dan DuBois, Sponsor (845) 369-3179; *Fax:* (845) 369-3617

MTA New York City Transit Authority

(718) 747-5133; Fax: (718) 747-5154

LLC

Marc Conklin, Tpac Form Welding Foreman (right), received a gold watch and a 30,000- hour merit card from Brian Lansiedel, Tpac Project Manager. Marc joined Toac in 2000.



Bryan Meyers, Site Services Foreman, received a 30,000hour merit card from General Superintendent, Daniel Patterson. Bryan joined Kiewit on the MEG Christina Lake Project in May 2007.



Skyler O'Neal, Carpenter Foreman (right), received a 30,000hour merit card and watch. Skyler has been with Kiewit since 1999 and currently works at the Bellevue Medical Center.

\*Consolidated Thompson: Equiment/ Piping - Drying concentrate and residus

— Fermont, QC Consolidated Thompson Iron Mines Ltd. Mathieu Côté, Project Manager (418) 287-3082; Fax: (418) 287-3483 \*Consolidated Thompson: Mech & pipe install crusher — Fermont, QC Consolidated Thompson Iron Mines Ltd. Mathieu Côté, Project Manager (418) 287-3082; Fax: (418) 287-3483 Diesel Tank — Deception Bay, QC Canadian Royalties C/O Nunavik Nickel Christian Bourgeois, Project Manager (819) 377-5533; Fax: (819) 377-5677 Early Works-Horizon Project - Montreal, QC Petro-Canada François Paradis, Project Manager (450) 435-5756; Fax: (450) 435-6764 Field Erected Tanks — Thorold, ON Thorold Cogen L.P. (819) 377-5533; Fax: (819) 377-5677 Hydro-Quebec #13049625 Gentilly 2 plant Becancour, QC Hydro-Québec Christian Gamache, Project Sponsor (819) 377-5533; Fax: (819) 377-5677 MHS Luboil 2008 — Montreal-Est, QC Shell Canada Limited Roger Nadeau, Project Manager (514) 640-3204 PET8112-Tank Repair — Montreal, QC Petro-Canada Carl Villeneuve, Project Manager (819) 377-5533; Fax: (819) 377-5677 Petro-Canada: Diluted sour water tank — Montreal, QC Petro-Canada Carl Villeneuve, Project Manager (514) 354-5533; *Fax: (514) 354-8677* Petro-Canada Alkylat tank Montreal, QC Petro-Canada Carl Villeneuve, Project Manager (514) 354-5533; Fax: (514) 354-8677 Petro-Canada Civil Labour — Montreal, QC Kiewit Construction Canada Co. Daniel Bergeron, Project Manager (514) 640-8158; Fax: (514) 640-8386 Petro-Canada Supply of steel plate for TK 4002 — Montréal, QC Petro-Canada Crhistian Bourgeois, Project Manager (514) 354-5533; *Fax: (514) 354-8677* Petro-Canada: Clear water storage tank - Montreal, QC Petro-Canada Christian Bourgeois, Project Manager (514) 354-5533; Fax: (514) 354-8677 Petro-Canada: Tank rebuild #803 - Montreal, QC Petro-Canada Christian Bourgeois, Project Manager (514) 354-5533; Fax: (514) 354-8677 - Varennes, OC S.C. Johnson -S.C. Johnson Mathieu Côté, Project Manager (450) 929-1644; *Fax:* (450) 929-4544 S-08-5122 Fab & instal of piping on tanks Montreal, QC Ultramar Ltd. Donald Beaupré, Project Manager (514) 354-5533; Fax: (514) 354-8677 \*Shell Canada - MHS Project 5 years Montreal, QC Shell Canada Limited Guy Berthiaume, Project Sponsor (514) 354-5533; Fax: (514) 354-8677 Shell Shut down 2009 — Montreal, QC Shell Canada Limited Roger Nadeau, Project Manager (514) 640-3204; Fax: (514) 645-0150 Ultramar Line 20P109 18" St-Romuald, QC Ultramar Ltd. Jean-Guy Sigmen, Project Manager (418) 835-8005; Fax: (418) 833-1053

GENERAL CONSTRUCTION Berthing Dolphin Improvements - Mormon - Los Angeles, CA Island -Shell Exploration & Production Company Dave Skelton, Job Superintendent (360) 779-3200; Fax: (360) 779-3121 Boeing - Bellevue Communication Center Bellevue, WA Boeing Integrated Defense Systems Rick Werner, Project Superintendent (425) 865-1365; Fax: (425) 865-1399 Boeing Everett Factory Upgrades - Everett, WA **Boeing Company** Boeing Company
Dennis Crow, Project Manager
(425) 266-6601; Fax: (425) 266-2711
Boeing Renton — Renton, WA
Boeing Commercial Airplane Company
Mark Wilkins, Project Manager
(425) 234-2249; Fax: (425) 237-3749
Dalles Dam 8/9 Spillwall — Dallesport, WA USACE Portland District Jim Zusy, Project Manager (541) 298-7000; Fax: (541) 298-7002 Hood Canal Bridge — Port Gamble, WA Washington State DOT Cass Bruneau, Project Manager (253) 439-6155; Fax: (253) 439-6199 Indian Island Small Boat Moorage Port Hadlock, WA Naval Facilities Engineering Command, Northwest Brian Masten, Superintendent (206) 786-9532; Fax – 360-779-3132 Kimberly-Clark — Everett, WA Kimberly-Clark Mike Tanner, Superintendent (425) 252-5888; Fax: (425) 258-2773 Lake Washington Floating Bridges, Anchor Cable Replacement Seattle, WA Washington State Department of Transportation Jim Sherman, Job Superintendent (206) 730 6066; Fax: (206) 938-6750 Limited Area Production & Storage Facility Bangor, WA Naval Facilities Engineering Command Northwest Division Dan Leachman, Sr Project Manager (360) 598-9928; Fax: (360) 598-9931 \* Replace Critical Structure Piles at EHW - Bangor, WA Naval Facilities Engineering Command Northwest Division Todd Wille, Job Superintendent (360) 620-3423; Fax: (360) 779-3132 Shell Harbor — Seattle, WA Shell Seattle Terminal Greg Geiss, Sponsor (206) 938-6750; Fax:(206) 938-6766 U.S. Oil Facility Repairs & Maintenance Tacoma, WA US Oil & Refining Bradley Morlock, Job Superintendent KIEWIT BUILDING GROUP Airport Chiller II — Honolulu, HI Hawaii DOT - Airports Division Donny Sayaboc, Superintendent (808) 203-5902; Fax: (808) 203-5903 Aksarben Village Infrastructure - Omaha, NË Aksarben Future Trust Bob Campos, Superintendent (402) 681-8039; Fax: (402) 934-5583 \* Anchorage Fish Hatchery \* Anchorage Fish Flacinery

— Anchorage, AK

Alaska DOT & Public Facilities

Aaron Steelman, Project Manager
(907) 222-9350; Fax: (907) 222-9380

Andrews Hall Renovation — Boulder, CO
University of Colorado at Boulder

Sam Hosfelt, Project Manager
(303) 482-1093: Fax: (303) 930-9009

(303) 482-1093; *Fax: (303) 930-9009* Asbury Green Student Housing

Chris Kelner, Project Manager (303) 930-9000; Fax: (303) 930-9001

- Denver, CO

MH Josephine LLC

Bellevue Medical Center - Bellevue, NE Bellevue Medical Center LLC Bart Extrand, Superintendent (402) 630-1343; Fax: (402) 977-4548 BlueCross Centre — Omaha, NE Quad Tech, LLC John Kasun, Project Manager (402) 659-3089; *Fax: (402) 932-7357* BMC - Medical Office Building Bellevue, NE Frauenshuh Healthcare Brian Stone, Craft Superintendent (402) 250-5980; Fax: (402) 977-4548 \* BMC MOB Tenant Improvements - Bellevue, NE Bellevue Physicians, LLC. Brian Stone, Craft Superintendent (402) 350-3171; Fax: (402) 977-4548 Cardiology Services Expansion Omaha, NE The Nebraska Medical Center Kurt Boyer, Project Engineer (402) 977-4500; Fax: (402) 977-4548 Children's Hospital Specialty Pediatric Center - Omaha, NE Children's Hospital and Medical Center Adam Bealle, Superintendent (402) 651-4406; Fax: (402) 977-4548 CHSE Ice Rink — Omaha, NE University of Nebraska Medical Center Jay Callahan, Craft Superintendent (402) 350-0643; Fax (402) 977-4548 Community Hospital Fairfax
— Fairfax, MO Community Hospital Fairfax Scott Pistorius, Superintendent (402) 689-7206; Fax: (402) 977-4548 Creighton Prep School Health & Fitness Addition — Omaha, NE Creighton Preparatory School Joe Bardsley, Superintendent (402) 659-1202; Fax: (402) 977-5132 ELMC-IST Network Upgrades — Wheat Ridge, CO
Exempla Lutheran Medical Center Brent Given, Project Manager (303) 548-0786; Fax: (303) 930-9001 FNB - Meridian Marketplace - Omaha, NE First National Bank of Omaha Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 Hale Koa Ilima Tower — Honolulu, HI U.S. Naval Facilities Engineering Command Alika Fujimoto, Project Manager (808) 203-5910; *Fax:* (808) 203-5915 Henry Doorly Zoo - Madagascar Omaha, NE Omaha Zoological Society Sam Gutz, Superintendent (402) 715-4261; Fax: (402) 977-5132 \*Holland Center - Education Space Fit Up Package — Omaha, NE Omaha Performing Arts Society Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 HRT Medical Office Bldg — Honolulu, HI Healthcare Realty Trust Inc Dee Oswald, Project Manager (808) 946-3366; Fax: (808) 946-3388 Joslyn Discovery Garden — Omaha, NE Joslyn Art Museum Todd Scholz, Job Sponsor (402) 977-4533; *Fax:* (402) 977-4548 Kaiser Moanalua Structures - Honolulu, HI Kaiser Permanente Tom Broderick, Sponsor (808) 839-7773; Fax: (808) 839-7778 Kaneko Sculpture Plaza - Council Bluffs, IA Jun Kaneko Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 Kiewit Western Expansion — Littleton, CO Kiewit Construction Company

Sharon Jones, Project Manager (303) 482-1093; Fax: (303) 930-9009

\* Lockeed Martin Data Center 1625 & 1627 - Aurora, CO Lockheed Martin Corporation Shane Humphrey, Project Sponsor (303) 930-9055; Fax: (303) 930-9001 Mary Lanning Memorial Hospital Addition & Renovation — Hastings, NE Marry Lanning Memorial Hospital Tommy Ward, Project Manager (402) 250-3518; Fax: (402) 977-5132 Nebraska Humane Society 8801 Renovation — Omaha, NE Nebraska Humane Society Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 Offutt AFB Privatization - Bellevue, NE Offutt AFB America First Communities, LLC Alan Brodin, Construction Manager (402) 934-2026; Fax: (402) 934-6999 Offutt AFB Privatization-Historicals — Bellevue, NE Offutt AFB America First Communities, LLC Alan Brodin, Construction Manager (402) 934-2026; Fax: (402) 934-6999 Omaha Community Playhouse
— Omaha, NE Omaha Community Playhouse
Todd Scholz, Job Sponsor
(402) 977-4533; Fax: (402) 977-4548
OWH - Square Plaza — Omaha, NE Omaha World-Herald Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 Salvation Army Kroc Center Omaha, NE Salvation Army Don Buboltz, Superintendent (402) 659-8335; Fax: (402) 977-4548 Soldier Family Care Clinic (SFCC) Ft. Carson, CO **USACE Omaha District** Tony Schultz, Project Manager (303) 930-9012; Fax: (303) 930-9001 TD Ameritrade Park — Omaha, NE Metropolitan Entertainment & Convention Jim Boeck, Superintendent (402) 346-6772; Fax: (402) 346-6575 The Durham Museum Loading Dock Renovation - Omaha, NE The Durham Museum Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4533 Trump Tower - Waikiki - Honolulu, HI Irongate Azrep BW LLC Lani Smithson, Project Manager (808) 441-1150; Fax: (808) 441-1160 \* University of Alaska Fairbanks Electrical Upgrades — Fairbanks, AK University of Alaska - Fairbanks Todd Petrie, Project Manager (907) 222-9350; Fax: (907) 222-9380 \* UNMCP DOC Finishes Levels 2, 3 & 5 — Omaha, NE UNMC Physicians ONIVIC Physicians Terry Burnsides, Superintendent (402) 290-2273; Fax: (402) 977-4548 University of Nebraska Omaha, Mammel Hall — Omaha, NE University of Nebraska Board of Regents Robb Steffes, Superintendent (402) 977-4516; Fax: (402) 977-4548 Uta Halee Girls Village Wellness Center and Maintenance Building — Omaha, NE Uta Halee Girls Village Todd Scholz, Job Sponsor (402) 977-4533; Fax: (402) 977-4548 VA Outpatient Clinic — Anchorage, AK U.S. Dept of Veterans Affairs Kyle Welker, Project Manager (907) 222-9350, Fax: (907) 222-9380 KIEWIT ENERGY - CANADA

IOL Kearl Froth Treatment Facility FEEP Fort McMurray, AB Trevor Kuhn, Project Manager (403) 514-7198; Fax: (403) 693-8715

### KIEWIT ENERGY - US

Aurora West Ethanol Plant — Aurora, NE Aventine Renewable Energy, Inc. Florencio Sepulveda, Project Manager (281) 517-8900; Fax: (402) 694-4776 (281) 517-09UV, Fax. (402) 094-4770 Mt. Vernon Ethanol — Mt. Vernon, IN Aventine Renewable Energy, Inc. Dan Ordos, Project Manager (812) 838-4963; Fax: (812) 838-9658

## KIEWIT FEDERAL GROUP

Fort Gordon - Security Operations Center (SOC) — Augusta, GA USACE Savannah District Jason Hamelin, (703) 415-2689; *Fax:* (703) 414-9869

## KIEWIT OFFSHORE SERVICES

09-009 - Angola LNG Slug Catcher
— Ingleside, TX
Taylor Forge Engineered Systems
Tom Harrison, Project Manager
(361) 775-4300; Fax: (361) 775-4437 BP Texas City Refinery Modules – Ingleside, TX BP America, Inc. Terry Piper, Sponsor (361) 775-4372; Fax: (361) 775-4437 Exmar Opti-6000 Topsides & Integration - Ingleside, TX Exmar Offshore Company
Frank Vera, Project Manager
(361) 775-4353; Fax: (361) 775-4433
FMC - BP Thunderhorse NExt DC30
Manifold — Ingleside, TX Mathiotic — Ingiestice, 17 BP America, Inc. Jaime Adame, Project Manager (361) 775-4300; Fax: (361) 775-4437 FMC - BP ThunderHorse NExt DC34 Manifold — Ingleside, TX BP p.l.c. Jaime Adame, Project Manager (361) 775-4300; Fax: (361) 775-4437 FMC Cascade & Chinook Suction Piles - Ingleside, TX Petrobras America Inc. Tom Harrison, Project Manager (361) 775-4300; Fax: (361) 775-4437

## KIEWIT POWER ENGINEERS

KCP&L latan Unit 2 Power Plant

— Weston, MO
Kansas City Power & Light Company
Andre Aube, Project Manager
(816) 640-3300; Fax: (816) 641-0000
MidAmerican CB 3 Scrubber (Walter
Scott, Jr.) — Council Bluffs, IA

MidAmerican Energy Company
Mike Ferry, Project Manager
(712) 352-5483; Fax: (712) 352-5487
Nebraska City Unit 2 Coal-Fired Power

Tom Ryan, Construction Manager (913) 227-3600; Fax: (913) 227-0913

Northland-Thorold Cogeneration Project

Thoroid, Organ L.P.
Keenan Blunt, Project Sponsor
(905) 227-3162; Fax: (913) 689-4800

\* Palo Verde Cooling Tower Tie In Project

\* Palo Verde Cooling Tower Tie In Proj — Phoenix, AZ Arizona Public Service Mark Young, Project Sponsor (913) 928-7935; Fax: (913) 689-4800 Panoche Energy Project — Fresno, CA Panoche Energy Center, LLC Neil Morrissey, Project Manager (661) 977-4071; Fax: (661) 977-4093 Plum Point — Osceola, AR LS Power LLC

Brian Edwards, Job Sponsor (913) 928-7836; Fax: (913) 689-4800 Sandy Creek — Riesel, TX

Sandy Creek Energy Associates L.P. Brian Edwards, Job Sponsor

(913) 928-7836; *Fax:* (913) 689-4800 Springerville Unit 4 AQCS

(928) 437-7450; Fax: (928) 563-2751

Plant — Nebraska City, NE Omaha Public Power District

Thorold, ON

LS Power, LLC

Springerville, AZ

Tom Harris, Project Manager

Salt River Project

Bartow Repowering Project

— St. Petersburg, FL.

Progress Energy Florida

Shirley Deal, Project Manager
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Chouteau 2 Power Project Chouteau, OK Associated Electric Cooperative, Inc. Michael Hawken, Project Manager (913) 928-7016; Fax: (913) 689-4516 Dave Johnston Units 3 & 4 FGD Project Glenrock, WY PacifiCorp Energy Allen Snyder, Project Manager (913) 928–7013; Fax: (913) 689-4513 Millcreek Generation Facility Expansion St. George, UT City of St. George Steve Lorenz, Project Manager (913) 928-7208; Fax: (913) 689-4708 Southwest Power Station, Unit 1 Springfield, MO City Utilities of Springfield Gary Roush, Project Manager (913) 928-7265; Fax: (913) 689-4765 St. Clair Energy Center — St. Clair, Ontario, CA Invenergy LLC Danny Gannan, Project Manager (913) 928-7252; Fax: (913) 689-4752 Brayton Point Closed Loop Cooling Project - Somerset, MA Dominion Chris Brzon, Project Manager (913) 928-7316; Fax (913) 689.4316 Nelson Energy Center — Rock Falls, IL Invenergy LLC Danny Gannan, Project Manager (913) 928-7252; Fax: (913) 689-4752

## MEC INDUSTRIAL

AVEK Disinfection — Palmdale, CA Antelope Valley East Kern Water District Frank Mello, Project Manager (909) 962-6001; Fax: (909) 962-6002

Bakersfield WTP #3 — Bakersfield, CA City of Bakersfield, California Fred Hammel, Area Manager (661) 282-4450; Fax: (661) 282-4520 Children's Hospital Waltham Generator Replacement — Waltham, MA Children's Hospital Boston John Richmond, Project Manager (617) 254-1015; Fax: (617) 789-4764 Colton Metrolink — Los Angeles, CA Southern California Regional Rail Authority Fred Hammel, Area Manager Fred Hammel, Area Manager (909) 962-6001; Fax: (909) 962-6002 Genzyme Co-Gen — Allston, MA Genzyme Corporation (617) 254-1015; Fax: (617) 254-0466 Genzyme Preconstruction — Allston, MA Genzyme Corporation Genzyme Corporation
Bill Madden, Project Manager
(617) 254-1015; Fax: (617) 254-0466
LIRR Substations — Long Island, NY
Powell Electrical Group
Felix Senkovsky, Project Manager
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Populus to Terminal 345kv Salt Lake City, UT MidAmerican Energy Company
Pierre Adam, Project Sponsor
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MEC Transportation CP Thenard Track — Los Angeles, CA Alameda Corridor Transporation Authority Rohit Sharda, Area Manager (909) 962-6001; Fax: (909) 962-6002 CTA Blue Line - Dearborn/Congress/ Kennedy/Block 37 Signals — Chicago, IL Chicago Transit Authority Bill Breen, Area Manager (847) 247-6393; Fax: (773) 265-5894 DART CBD Traffic Signal Priority — Dallas, TX Dallas Area Rapid Transit Dallas Area Rapid Transit
Chris Inglis, Project Manager
(214) 905-1030; Fax: (214) 905-1031
DART CMGC-1 — Dallas, TX
Dallas Area Rapid Transit
Mike DiGiovanni, Sponsor
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DART NWROF Systems — Dallas, TX
Dallas Area Rapid Transit
Sarah Holm Project Manager Sarah Holm, Project Manager (214) 905-1030; Fax: (214) 905-1031 \* DART Orange Line — Dallas, TX Dallas Area Rapid Transit
Matt Swanson, Project Manager
(214) 905-1030; Fax: (214) 905-1031
Delaware River Security — Morrisville, PA
Delaware River Joint Toll Bridge Commission Jack Hinchman, Project Manager (201) 832-0192; Fax: (908) 284-1543 Expo Line Culver City / TPSS & OCS Contract — Los Angeles, CA Los Angeles County Metropolitan Transportation Authority Pat Vukov, Project Manager (909) 962-6001; Fax: (909) 962-6002 Miami-Dade MIC Earlington Heights Connector — Miami, FL Miami-Dade Transit Bill Roche, Sponsor (407) 948-4466; Fax: (305) 471-6361 MIAMOVER Systems Project — Miami, FL Miami International Airport Bill Roche, Sponsor (407) 948-4466; *Fax:* (305) 471-6361 Oceanside Track Extension Oceanside, CA North San Diego County Transit District Rohit Sharda, Area Manager (909) 962-6001; Fax: (909) 962-6002 SANDAG Substation Refurbishment — El Cajon, CA

San Diego Association of Governments

Rich Burgos, Project Manager (909) 962-6001; Fax: (214) 905-1056

SCRRA Metrolink Installation Los Angeles, CA Southern California Regional Rail Authority Les Olney, Project Manager (909) 962-6001; Fax: (909) 962-6002 SCRRA Metrolink Maintenance — Pomona, CA
Southern California Regional Rail Authority
Manny Ramirez II, Project Manager
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Matt Swanson, Sponsor
(206) 267-1500; Fax: (206) 267-1506
Seattle Central Link C807 — Seattle, WA Central Puget Sound Regional Transit Authority Matt Swanson, Sponsor (206) 267-1500; Fax: (206) 267-1506 TRAX Mid-Jordan LRT Systems & Systemwide Electrical - Salt Lake City, UT Utah Transit Authony Larry Mackay, Sponsor (801) 819-7400; Fax: (801) 819-7401 Utah Transit Authority Utah Transit Authority Mike Clifford, Project Manager (801) 819-7400; Fax: (801) 819-7401 Tren Urbano-PR — N/A, PR Puerto Rico Highways & Transportation Manny Ramirez III, Project Manager (787) 767-4040; Fax: (787) 767-4041

## NORTHERN CALIFORNIA

Bakersfield WWTP #3 — Bakersfield, CA City of Bakersfield, California Mark Bertolero, Project Manager (661) 282-4450; Fax: (661) 282-4529 Folsom Spillway Phase 2 — Folsom, CA U.S. Bureau of Reclamation Lonnie Morelock, Project Manager (925) 686-3030; *Fax:* (925) 687-5143 I - 17 / Dove Valley Road — Phoenix, AZ Arizona DOT Midwestern University Parking A Glendale, AZ Midwestern University Midwestern University Parking B Glendale, AZ Midwestern University Napa Valley Wine Train (NVWT) Segment 3 Railroad Relocation - Napa, CA **USACE Sacramento District** Howard Mattfield, Project Manager (707) 251-9085; Fax 925-687-5143 Waterman Water Treatment Plant - Folsom, CA City of Fairfield, California Phil Davis, Project Manager (707) 399-0409; Fax: (707) 399-0410

## Northwest

All American Canal - Imperial County, CA Imperial Irrigation District Kyle Preedy, Sponsor (602) 437-7466; *Fax:* (866) 214-7959 Drum Road Phase II - Helemano, Oahu, HI USACE Honolulu District Mike Mitchell, Project Manager (808) 772-5200; Fax: (808) 356-0684 Honolulu International Airport Maintenance Facility — Honolulu, HI Hawaii DOT Corey Yamashita, Project Manager (808) 772-5250; Fax: (808) 432-9662 Kapule Highway Resurfacing — Kauai, HI Hawaii DOT Nick Drury, Project Engineer (808) 241-7374; Fax: (808) 241-7377 Kikiaola Light Draft Harbor - Kekaha, Kauai, HI USACE Honolulu District Don Dickison, Project Manager (808) 241-7374; Fax: (808) 356-0625

# - Ingleside, TX Helix Energy Solutions neinx Energy Solutions George Osgood, Project Manager (361) 775-4300; Fax: (361) 775-0467 Peregrino Decks — Ingleside, TX South Atlantic Holding B.V. Mike Brown, Project Manager (361) 775-4300; Fax: (361) 775-4433 Peregrino Drilling Rigs Refurbishment — Ingleside, TX

Helix Phoenix FPU Project & Integration

Peregrino Drilling Rigs Returbishment
Ingleside, TX
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Kaan Akyalcin, Project Manager
(361) 775-4300; Fax: (361) 775-4433
Peregrino Piles — Ingleside, TX
Anadarko Petroleum Corporation
Kaan Akyalcin, Project Manager
(361) 775-4300; Fax: (361) 775-4433 Pluto Slug Catcher Assembly

— Ingleside, TX

— Ingleside, 1X Taylor Forge Engineered Systems Brandon Krolczyk, Superintendent (361) 775-4300; Fax: (361) 775-4433 Wood River CORE Project

Ingleside, TX ConocoPhillips Resources Corp.

George Osgood, Project Manager (361) 775-4300; Fax: (361) 775-4433 KIEWIT POWER CONSTRUCTORS

Dallman Unit 4 — Springfield, IL City Water, Light & Power Glenn Miltenberger, Project Manager (217) 585-4800; Fax: (217) 585-4876

kiewit.com

\*Korean Module Transport - Idaho/ Montana Imperial Oil Jeff Gaudet, Job Superintendent (406) 543-2285; *Fax: (406) 543-1107*\*Makapuu Retaining Wall — Waimanalo, HI Hawaii DOT Jim Hansen, Job Superintendent (808) 674-1088; Fax: (808) 674-1233 North-South Road - Phase 1C -- Ewa, Oahu, HI Hawaii DOT Mike Minkemann, Project Engineer (808) 674-2092; Fax: (808) 674-1233 Pine Tree Wind Farm — Tehachapi, CA Los Angeles Dept of Water & Power Matt Adams, Superintendent (661) 824-6100; Fax: (661) 824-6195 Portland Green Line (5th and 6th Ave. Mail) -- Portland, OR Tri-County Metropolitan Transportation District of Oregon Mike Robertson, Craft Superintendent (503) 241-1600; Fax: (503) 241-1601 Retaining Walls on Kaumualii, Kuhio, and Kuamoo Highways — Kauai, HI Hawaii DOT Walter Sohl, Project Engineer (808) 241-7374; Fax: (808) 241-7377 San Diego Airport Landside San Diego, CA San Diego County Regional Airport Authority Mauricio Andrade, Project Manager (858) 486-3410; Fax: (858) 486-3941 Tillamook North Jetty Capping - Tillamook, OR **USACE Portland District** Robert Carlton, Superintendent (360) 856-2900; Fax: (360) 856-9191 Unalakleet Coastal Erosion - Unalakleet, AK USACE Alaska District Clint Lane, Project Manager

### (907) 222-9350; Fax: (907) 222-9380 PACIFIC STRUCTURES

Brightwater Influent Pump Station - Bothell, WA King County, Washington Dept of Public Works Geoff Owen, Project Manager (425) 354-2420; Fax: (425) 354-2459 Brightwater Treatment Plant Bothell, WA King County, Washington Dept of Public Works Kevin McCarthy, Project Manager (425) 354-2520; Fax: (425) 354-2521 Cypress Bridge Replacement Redding, CA City of Redding, California Tom Writt, Project Manager (530) 232-3414; Fax: (530) 224-1530 Luling Bridge Cable Replacement Project Destrehan, LA Louisiana DOT and Development Carter Masterson, Project Superintendent (985) 725-2371; Fax (985) 725-2370 SR 519 - S Seattle Intermodal Access -Royal Brougham - Seattle, WA Washington State DOT Frank Young, Project Manager

### PHOENIX

(206) 802-3912; Fax: (206) 802-3971

Cave Creek WRF Minor Mod. - Phoenix, AZ City of Phoenix, Arizona Jake Sinclair, Project Superintendent (602) 437-7878; Fax: (602) 437-7719 Citrus Rd. Sewer Design/Build Construction Phase GMP 1 Goodyear, AZ City of Goodyear, Arizona Drew Wilson, Project Superintendent (602) 437-7878; Fax: (602) 437-7719 I-10 Widening — Tucson, AZ Arizona DOT Chris Chaffee, Project Manager (602) 437-7813; Fax: (520) 293-0000 I-15; Beck Street Bridge Replacement Salt Lake City, UT Utah DOT Craig Martin, Project Manager (801) 736-8232; Fax: (801) 606-7041 \* Mid-Jordan / Draper Extension Project West Jordan, UT Utah Transit Authority Gary Lord, Project Manager (801) 736-8247; Fax: (801) 736-8287 \* Pinto Creek Diversion Channel Miami, AZ Carlota Copper Company Ryan Post, Project Manager (928) 473-3518; Fax: (602) 926-0406 Pioneer Crossing/Lehi (East/West Connector) — Utah Co., UT Utah DOT Jody Schott, Project Manager (801) 736-8214; Fax: (801) 772-2915 \* PSHIA Env Remediation Systems Installation — Phoenix, AZ City of Phoenix Aviation Dept Nik Hunter, Project Superintendent (602) 437-7878; Fax: (602) 437-7806 Relief Sewer No 34 — Phoenix, AZ City of Phoenix, Arizona Bruce Applegate, Project Manager (602) 437-7874; Fax: (602) 324-7229 SR 202 Red Mountain D/B — Phoenix, AZ Arizona DOT Allen Mills, Project Manager (602) 437-7856; *Fax:* (602) 926-2655 SRP Springerville Substructures Springerville, AZ — Spiringer Wile, AZ Salt River Project Wade Tinant, Project Manager (602) 437-7754; Fax: (480) 635-1134 Val Vista Water Transmission Main — Phoenix Metro Area, AZ City of Phoenix, Arizona

Jake Sinclair, Project Manager

(602) 437-7413; Fax: (602) 437-7806

5th Street Bascule -Florida DOT — Dade County, FL Michael Graham, Project Manager (305) 325-4264; Fax: (305) 549-6789 Cocoa Beach — Cocoa Beach, FL Florida DOT Chris Massmann, Job Superintendent (321) 633-6240; *Fax:* (321) 633-4336 \* Chalmette Levee 145

 New Orleans, LA
 USACE New Orleans District
 Mike Conner, Sponsor
 (504) 324-7625; Fax: (504) 324-7626
 \* Hartsfield Joint Seals Repair Atlanta, GA City of Atlanta, Georgia Aaron Reddy, Job Superintendent (770) 487-4030; Fax: (770) 489-9922

ICC Contract B Montgomery County, MD Maryland State Highway Administration Gwyon Nelson, Project Manager (301) 755-2300; Fax: (301) 755-1333 Palm Bay — Palm Bay, FL Florida DOT

Tim Sturgill, Job Superintendent (321) 633-6240; Fax: (321) 633-8392 Port Everglades Bridge — Fort Lauderdale, FL

Broward County, Florida Nick Sosa, Superintendent (954) 835-2228; *Fax:* (954) 835-2335 South River Tunnel — Atlanta, GA City of Atlanta, GA
Derek Brennan, Project Manager
(404) 622-3476; Fax: (404) 635-9686
Telegraph Road Interchange
— Alexandria, VA

Virginia DOT

Kent Oberle, Job Superintendent (703) 317-8601; Fax: (703) 317-8609 Venetian Bridges Rehab — Miami, FL Miami-Dade County, Florida Ryan Stolt, Superintendent (305) 325-4264, Fax: (305) 549-6789

Southern California

I-405 Sepulveda Pass Widening Project - Los Angeles, CA — Los Angeles, CA Los Angeles County Metropolitan Transportation Authority Terry Robinson, Project Director (310) 846-2400; Fax: (310) 846-2405 Kuliouou Pump Station — Honolulu, HI City and County of Honolulu, Hawaii Dennis Walters, Job Superintendent (808) 674-1088 P1-102 Activated Sludge (Orange County) — Fountain Valley, CA
Orange County, California Sanitation

Districts Tony Joyce, Project Manager (714) 274-4646; Fax: (714) 274-4647 Perris Valley WRF Expansion - Perris, CÁ

Eastern Municipal Water District Ron Glynn, Project Manager (951) 443-0720; Fax: (951) 443-0721 Replacement of Bitter Point Pump Station Newport Beach, CA
Orange County, California Sanitation

Districts Brian Fetters, Project Manager (562) 946-1816

(302) 340-100 San Vicente Pumping Facilities
— San Vicente, CA
San Diego County Water Authority
Julien Jeannel, Job Superintendent
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TEXAS

DART Irving Orange Line — Irving, TX Dallas Area Rapid Transit Steve Medina, Sponsor (972) 374-4800; Fax: (972) 374-4449 \* DFW Connector - Config 2 Irving, TX Grapevine, TX

Texas DOT Texas DOT
Keith Sasich, Project Manager
(972) 536-8620; Fax: (972) 536-7180
Huey P. Long Bridge Widening (Westbank & Eastbank Approaches & Main Bridge Deck Widening) — Kenner, LA Louisiana DOT and Development
Tom Thorn, Sponsor
(504) 302-2200; Fax: (504) 462-2298
Rio Grande Border Fence

Harlingen, TX

USACE Galveston District USACE Gaiveston District Gar Rummel, Job Sponsor (956) 364-3600; Fax: (956) 421-2594 West Closure Complex Preconstruction Services — New Orleans, LA USACE New Orleans District John Proskovec, Area Manager (504) 941-7400; Fax: (504) 941-7401

Underground

Devil's Slide Tunnel - Pacifica, CA California DOT Scott Wimmer, Project Manager (650) 290-5100; Fax: (866) 406-0776 East Side Combined Sewer Overflow Phase 2 Construction — Portland, OR City of Portland Bureau of Env Services Bill Mariucci, Area Manager (503) 290-7000; Fax: (503) 233-8977 Harlem River Tunnel — Manhattan, NY Consolidated Edison Company of New York, Inc.

Paul Beljan, Project Manager (347) 577-7475; Fax: (347) 577-7480 Pacific Junction Yard

- Pacific Junction, IA Stan Silva, Yard Manager (712) 622-8155; Fax: (712) 622-8156 Sandy River Conduit Relocation — Portland, OR

City of Portland Bureau of Env Services Jarrett Carlson, Superintendent (503) 663-0261; Fax: (503) 663-0670

\* Western Regional Conveyance Tunnel

— Fort Wright, KY Sanitation District No. 1 of Northern Kentucky Bob Stier, Area Manager (402) 346-8535; Fax: (402) 346-8610 Western Canada

Anthony Henday Drive and Stony Plain Road/100 Avenue Interchange Edmotnon, AB Alberta Infrastructure and Transportation Chris Whilty, Project Manager (780) 447-6699; Fax: (780) 447-3202 Cloudworks BCTC Substation Vancouver, BC British Columbia Transmission

Corporation Michel Martin, Construction Manager (604) 815-5071; Fax: (604) 608-5354 East Toba & Montrose Hydroelectric

Project — Toba Inlet, BC Plutonic Power

Chris Dandurand, Project Manager (604) 629-9080; Fax: (604) 608-9571 Gateway Blvd. / 23rd Avenue Interchange

— Edmonton, AB
City of Edmonton, Alberta
Dallas Lindskoog, Project Manager
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Gateway Project (Port Mann)
— Vancouver BC

— Vancouver, BC
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Frank Margitan, Project Director
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IOL Kearl River Water Intake Facility - Fort McMurray, AB

Imperial Oil Limited Cal French, Project Manager (780) 714-4354; Fax: (780) 447-3202 Kearl Lake Deep Undergrounds

Fort McMurray, AB Imperial Oil Limited Rob Gregoire, Project Manager (403) 724-2850; *Fax: (780) 447-3202* Kearl Oilsands Project - Earthworks Fort McMurray, AB

Imperial Oil Limited Imperial Oil Limited
Steve Bolen, Project Director
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Kwalsa & Upper Stave Hydroelectric
Project — Harrison, BC
Cloudworks Energy LP
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Lil'wat Concrete and Aggregate

Lil'wat Concrete and Aggregate

Aldo Porra, Project Manager (604)894-0210; Fax: (604)894-0211 Pattison Outdoor Advertising

Pattison Outdoor Advertising

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Peace Canyon Generator Rehabilitation

— Hudson's Hope, BC

British Columbia Hydro and Power Authority
Nick Minchin, Project Manager

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British Columbia Ministry of Transportation Ross Gilmour, Project Manager (604) 460-2550; Fax: (604) 357-5025 Revelstoke Unit 5, — Revelstoke BC BC Hydro

Scott Marshall Project Manager (780) 447-3509; Fax:.(780) 447-3202 Sea-to-Sky Highway - Horseshoe Bay to Whistler — Squamish, BC British Columbia Ministry of Transportation

British Columbia Ministry of Transportation
Jeff Raine, Project Director
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Watino Bridge — Watino, AB
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THE INDUSTRIAL COMPANY

CANADA DISTRICT Shell Scotford Downstream Expansion 1 - Acheson, AB Marcel Brisson, Superintendent I-CN (780)960-8350

Clover Bar Energy Centre Phase 2 & 3 - Edmonton, AE Paul Healy, Superintendent I (780)960-7450 Enbridge AB Clipper Pump Stations Acheson, AB Ricardo Caeiro, Superintendent I-CN (780)960-7450 Enbridge AB Clipper - Site Install - Acheson, AB (780)960-7450

#### CVE AREA

Torrington Med. Correctional Institution Torrington, WY Troy White, Construction Manager (303)339-4940 CSP II High Custody — Canon City, CO Troy White, Construction Manager (303)339-4940 Chemical Lime Henderson Plant Electrical Henderson, NV Troy White, Construction Manager (303)339-4940 Ft. Sill Company Operations Facility Fort Sill, OK Troy White, Construction Manager (303)339-4940 ERS Area **Buckman Direct Diversion** Santa Fe, NM William Bohlen, Construction Manager (505)352-0507

Aurora Prairie Waters Proj. Pkg E Commerce City, CO Christian Baumgart, Construction Manager (303)791-7473

W. 48th & Fox St. 24" Bore — Denver, CO Paul Langlois, Construction Manager (303)719-7473

Brighton GID Phase 1 Utility Project Brighton, CO Christian Baumgart, Construction Manager (505)352-0501

### SOUTHEAST INDUSTRIAL AREA

Progress Energy - Bartow Repowering St. Pettersburg, FL. Brian Troutman, Sr Operations Manager (727)563-7735 Paducah Power — Paducah, KY Wayne Wade, Construction Manager (270)480-1411 Big Bend Unit 1 SCR — Apollo Beach, FL

John Tapp, Construction Manager (813)635-1568

### GENERAL SERVICES DISTRICT

Seadrift Operations — Freeport, TX Jerry Williams, Project Manager (361)553-2586 Midland Operations - Midland, MI Erick Forshee, Project Manager

Freeport Operations- TX — Freeport, TX Larry McGaughey, Sr Operations Manager (979)239-7604

Substation Operations- OK Talequah, OK

Mark Hammons, Superintendent I (918)453-9019 Substation Operations- TX

Corpus Christi, TX Larry Mariam, Project Manager (361)299-6340

Testronics Operations- TX — Clute, TX Shannon Palmer, Sr Operations Manager (979)233-8560

Freeport Non-Dow Operations- TX - Freeport, TX

Larry McGaughey, Sr Operations Manager (979)239-7604

Freeport Operations- Gulf Chemical Freeport, TX

Larry McGaughey, Sr Operations Manager (979)239-7604

Freeport Operations-TN — Memphis, TN Larry McGaughey, Sr Operations Manager (979)239-7604

### MARINE AREA

Savannah River Work Jobs 2007 Savannah, GA W. Clark George, Sr Construction Manager (912)235-4872 I-95 and Champney Creek — Darien, GA Keith Wicker, Superintendent II (912)429-5167

Elba Island Marine — Savannah, GA Johnny Kicklighter, Superintendent II (912)235-4872 Savannah River Landing Riverwalk

Savannah, GA John Maher, Engineer III (912)235-4872

Elba Island Shore Protection Project
— Savannah, GA David Sigman, Superintendent III (912)429-5180

Elba Island DMCA 2 Dike Raising Savannah, GA Cameron Smith, Engineer IV (912)429-5180

Berth 19 & 20 Upgrades — Savannah, GA (912)235-4872

Little Neck Road Culvert — Savannah, GA (912) 235-4872

Berth 18 Dock Upgrades Savannah, GA Ross White, Engineer III (912) 429-5182

#### ROCKY MOUNTAIN AREA Fort St. Vrain Units 5 & 6 — Platteville, CO

Justin Harry, Construction Manager

(303)204-5764 Climax 2010 - Climax, CO Charles Deming, Construction Manager (970)310-0959 Totem Compressor Station – Bennett, CO (970)819-7792 Fort St. Vrain Power Plant Platteville, CO Justin Harry, Construction Manager (303)204-5764 Horseshoe Substation Perm Wall Instal. - Loveland, CO Gordon Baker, Superintendent II (970)819-1510

CVG II Compressor Station Phase I Collbran, CO Brad Suter, Sr Construction Manager

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#### GULF COAST

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Shreveport, LA Kirk Harris, Sr Construction Manager (318)703-4572

LCRA Winchester Power Park Winchester, TX
Randal Stephenson, Construction Manager

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Chouteau 2 CC Power Plant — Pryor, OK Peter Lauretano, Sr Operations Manager (918)476-3033

KP ENG Valero CRYO II - Memphis, TN (281)358-1992

Thermal Energy - CHP1 - Mechanical — Houston, TX (281)358-1992

## Southwest District

ENEL Geothermals - Fallon, NV Michael Sexton, Sr Construction Manager (775)423-0156 Springerville Unit 4 — Springerville, AZ Duane Pooley, Construction Manager (928)337-3200 Coolidge Generating Station Tucson, AZ David Dukat, Project Manager

(520)744-5001

Cortez Hills Conveyor Package Crescent Valley, NV Steven Taylor, Superintendent I (775)468-4220 Mill Creek Generation Facility — St. George, UT Jeffrey Nodine, Superintendent I (435)652-6310 C10M - Unit 4 Coal Handling Mech Springerville, AZ Oval Smith, Superintendent II (520)744-5001 ÈPE HRSG Foundations - El Paso, TX Timothy Duke, Construction Manager (520)744-5001 CECP-Limestone Hand Reagent Prep Install — St. Johns, AZ Philip Butts Jr., Superintendent II (928)337-4379 El Paso Elec, Newman #5 Combined Cycle — El Paso, TX (928)473-9095

#### TE IBBERSON AREA

07038- Glenrock, WY Kevin Grittner, Project Manager II-TEI (952)939-5768 08086 - Houston, TX A-House Bents

- Houston, TX Jon Branning, Project Leader-IEI (952)939-5794

08087 - Destrehan, LA - ADM - Destrehan, LA

Jason Eng, Project Manager II-TEI (952)939-6894 09011 - Westwego, LA T&M

--- Westwego, LA John Chavis, Superintendent I (612)812-6179

TEI Gaylord Small Projects -Hopkins, MN Bryant Berg, VP Operations-TEI (952)939-5762

06055 - Longview, WA — Longview, WA Roger Mord, Project Manager-OH

09053 - Destrehan, LA - Destrehan, LA Cristopher Miears, Project Manager II-TEI

### WYOMING GENERAL AREA

Anadarko Consulting Management 2007 Casper, WY Steven Dalgarno, Superintendent II DJPP - PacifiCorp Unit 3/4 FGD

Glenrock, WY (307)995-3809 Keystone Pipe SD — Huron, SD Robert Bucholz Jr., Superintendent I

(605)352-8448 Keystone Pipe ND — Valley City, ND James LaFollette, Superintendent I (701)749-6500

Culbertson LMS 100 — Culbertson, MT William Cobb II, Superintendent I (307)251-4451

Phase 7 Valve Sets - Midwest, WY Steven Dalgarno, Superintendent II (307)437-6352

Phase 7 Flow Lines & Risers - Midwest, WY Steven Dalgarno, Superintendent II

(307)437-6352 OCI Unit 3 Exchanger Change Out Green River, WY

(307)235-9958 Edmonston Pump Replacement Mettler, CA
Michael Bomboy, Superintendent I

(661)858-2892 IEEC Master Service Agreement

— Romoland, CA Allen Wonch Jr., Project Engineer I (661)428-9642

FCCU ESP Major Civil - Torrance, CA (310)212-4847 Grain Export Facility- Longview

Longview, WA (661)391-5700

Inergy NCL Butamer Project - Tupman, CA Eddie Berdon, Project Manager (661)619-9638 ÀERA Beldridge 2009 - McKittrick, CA Frank Fisher, Superintendent I (661)979-2242 AERA Ventura 2009 — Ventura, CA Richard Paulk, Superintendent I (714)840-7360 AERA LA Basin 2009 - Huntington Beach, CA Gerald Gipe, Construction Manager (661)865-0756 Aera D20 T200B Foundation — McKittrick, CA Frank Fisher, Superintendent I (661)979-2242 WSĆI/WSNM Area Prairie Waters - Aurora Reservoir WPF - Aurora, CO Steven Bosshart, Site Manager I-WS (303)577-7600 Mauldin Road WWTP — Greenville, SC Chris Tennyson, Construction Manager-WS (770)564-8861 RM Clayton WRC Grit System Atlanta, GA Kelly Mitchell Wilson, Project Manager III-WS (770)298-8861 Modesto Regional WTP-Phase 2

— Waterford, CA
Darrell Suntken, Site Manager I-WS (209)874-9977 Miramar WTP Phase B — San Diego, CA Bart Severson, Superintendent I (858)831-1586 Bayport-Belt Press Project Phase III — Pasadena, TX Scott Piccoli, Project Manager III-WS (713)782-2100 - Las Vegas, NV Jarod Copeland, Project Manager III-WS (702)433-1964

Central Plant S. Sec P2 Grit Basins 7&8 Eastwater Purif Plant-Improv HSPS3 — Houston, TX Christopher Wade, Superintendent III (281)291-8848

Otay WTP Upgrades Ph 1&2
— Chula Vista, CA Bren Cline, Project Manager II-WS (760)598-9724

Prairie Waters Pump Station 3 Aurora, CO

Dallas Cooke, Superintendent III (303)341-1111 City of Las Vegas-WPCF Sludge Rehab – Ĺas Vegas, NV

Jarod Copeland, Project Manager III-WS (702)423-1964

Riverside Pump Station — Roswell, GA Jacob Routh, Project Manager III-WS (770)564-8861

Artcraft 2- Potable Water Pump Station - El Paso, TX

Kelly Mitchell Wilson, Project Manager III-WS (770)564-8861 Middle Oconee WRF Expansion

Athens, GA Eric McKenna, Project Manager III-WS

(706)548-3253 Elledge WWTP Influent Pumping & Primary — Winston-Salem, NC Edward Woodrow, Construction Manager-WS

(336)774-8921 City of Las Vegas WPCF Headworks Improv. — Las Vegas, NV Jarod Copeland, Project Manager III-WS (702)433-1964

WSC/Buckman JV — Albuquerque, NM Michael Raybourn, Construction Manager-WS

(505)216-1333 Prairie Waters Pump Station 1

- Brighton, CO Corey Knecht, Superintendent III (303)654-8531 Prairie Waters Pump Station 2 Commerce City, CO

Mark Hendricks, Superintendent I (720)258-4202



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Jon Swartzentruber, Vice President, Leadership

Mike Whetstine, Vice President, Controller Richard Zuza, Vice President, Procurement and Equipment Rich Richardson, Vice President and Chief Information Officer

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Des Moines/Industrial Mark McKeever 4518 S 133rd St (402) 330-5170 Omaha, NE 68137 Fax: (402) 330-2373

Las Vegas Jim Paben 342 Sunpac Ct, STE 1 (702) 259-7070 Henderson, NV 89011 Fax:(702) 565-3430

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Omaha, NE 68137 Fax: (402) 330-2373 Quad Cities Tom McVey 1216 W 76th St (563) 388-0600

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Buckskin Mining Company Brady West, Mine Manager PO Box 3027; Gillette, WY 82717 Fax:(307) 686-5445 (307) 682-9144

Decker Coal Company Marc Kenley, Mine Manager PO Box 12; Decker, MT 59025 Fax:(406) 757-2430 (406) 757-2561 Walnut Creek Mining Company John Howe, Mine Manager PO Box H; Bremond, TX 76629 Fax:(254) 746-7795 (254) 746-7334

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Power Tony Forsythe, District Manager

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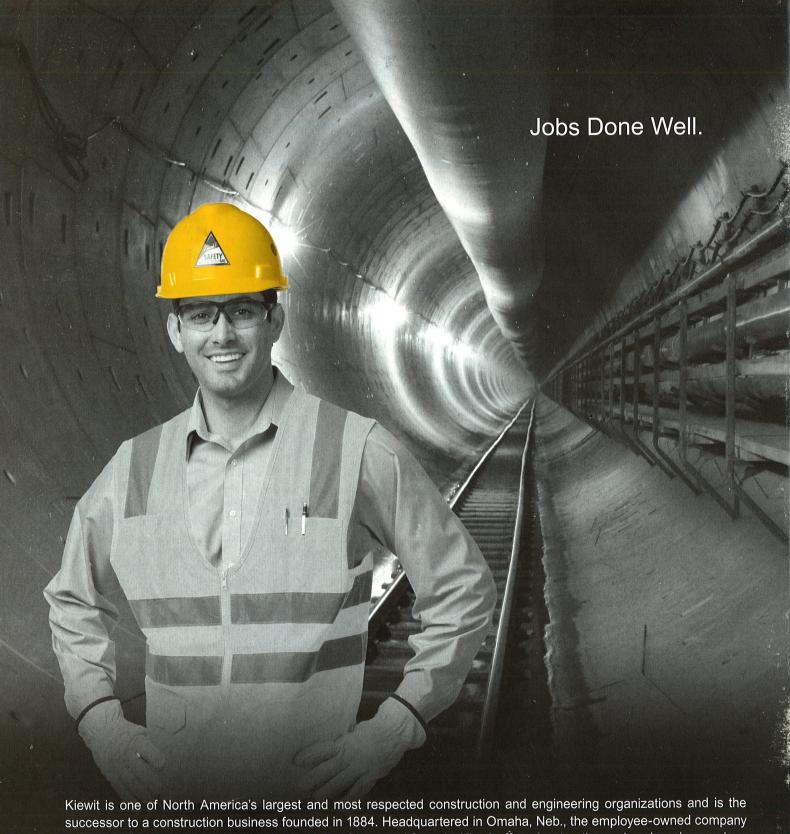
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Kiewit is one of North America's largest and most respected construction and engineering organizations and is the successor to a construction business founded in 1884. Headquartered in Omaha, Neb., the employee-owned company operates through a network of offices in the United States and Canada. Kiewit offers construction and engineering services in a variety of sectors including transportation, buildings, water and power, underground facilities, telecommunications, industrial, oil and gas facilities, mining and offshore facilities. For information about Kiewit and its affiliates or how you can join our team, please visit one of our offices, log on to kiewit.com or call us toll free at (866) 206-4220.

Equal opportunity employer.

Mayor and Commissioners City of Portland 1221 SW 4th Avenue Portland, OR 97204

Dear Mayor and Commissioners:

I would like you to put the MARC and Jump Town proposals on equal footing and take an in-depth look at the public benefits of each proposal.

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The Blazers are offering an entertainment venue for people to sit and watch things happen. Perhaps 5,000 people visit three times per month – sitting, watching and eating – mostly in the evening.

The MARC will serve over 4,000 people per day, every day, from 5 AM to 10 PM, as they bike, swim, run, play volleyball, exercise, climb rock walls, play indoor soccer, high jump, pole vault, do gymnastics, and pursue fitness goals. The MARC offers something for everyone in Portland, not just spectators.

The MARC will enhance the success of the Rose Quarter for the Blazers, but the Jump Town proposal precludes the active use of the Memorial Coliseum for no reason at all. AN INDOOR PARK FOR EVERYONE TO USE IS NOT A BAD IDEA!!!!!

Presently you have the private interest of the Blazers in the way of the public benefit of all our citizens due to the current contract. We need the MC back in the public's hands so it can benefit everyone in the city.

Yours truly,

David Pietka

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## Moore-Love, Karla

From: Michael Bidwell [michael.patrick.bidwell@gmail.com]

Sent: Thursday, March 11, 2010 8:12 AM

To: Moore-Love, Karla

Subject: Rose Quarter Development Project Consideration scheduled for today

## Dear Ms. Moore-Love:

I understand that the Rose Quarter Development Project proposal is being considered today. I will not be able to attend to address the council on my thoughts regarding the three recommended plans. I would like to say the following:

I have concerns regarding the three proposals recommended by the SAC. None of these proposals address affordable housing shortages in the city, especially between 100%-120% MFI. Three three recommended proposals seem to cater to more upper-income people and does not consider the desires and needs for a development that everyone can enjoy and benefit from. I believe that the first alternative: Rose Quarter Community Crossroads is the solution that will benefit all Portlanders. This project would provide affordable and senior housing as well as an indoor world market, which is something that would benefit the eastside. In addition, there is a lack of affordable housing for those between 100% MFI and 120% MFI in the city center. This project could provide that kind of housing (both rent and own). I urge all of you to reject the three recommended proposals and reconsider and recommend the the first alternative: Rose Quarter Community Crossroads. Thank you for your time and consideration.

Sincerely,
Michael Patrick Bidwell
-Michael Patrick Bidwell
2153 NE Weidler St
Portland, OR 97232

It is time to tell our elected officials to get the work done on Health Care and helping small business by any means necessary. If the Republicans and Corporatists are not going to propose viable alternatives and will only vote no, then encourage the Dems to get the job done! Voting is the tool of the commons-Use it!

3/11/2010